



2019-2020

BUDGET

**CITY OF WOLFFORTH  
2019-2020 BUDGET**

	<b>Fiscal Year 2018</b>	<b>Fiscal Year 2019</b>
Average Appraised Value of Home in Wolfforth	\$164,457	\$171,591
Effective Rate	.726387	.73419
Rollback Rate	.762169	.740494
Actual Maintenance & Operations Rate	.523324	.566019
Actual Debt Service Rate	.238503	.195808
Actual Total Tax Rate	.761827	.761827
Total Tax Supported Debt Payments	\$755,342	\$677,016

The budget was adopted on September 16, 2019 by the following vote:

Aye: Councilmembers XX, XX, XX, XX, XX

Nay: Councilmembers

The tax rate was adopted by Ordinance No. XX, on September 16, 2019 by the following vote:

Aye: Councilmembers XX, XX, XX, XX, XX

Nay: Councilmembers



September 13, 2019

Honorable Mayor and City Council  
City of Wolfforth

Dear Mayor Addington and City Councilmembers,

In accordance with the Civil Statutes of the State of Texas, the proposed budget is submitted for your review and consideration. Upon adoption, this budget will provide financial guidance for city operations for fiscal year 2019-2020

As I look back on my ten years as City Manager, the changes and accomplishments have been many with a small City that has grown by over 70%, according to the Census Bureau. This year, with the impending retirement of two long term employees, Debbie Perkey and Doug Hutcheson, we look ahead to moving forward with new employees in those key positions, and with the hiring of Jared Wesley as City Engineer, and Lauren Murphey as City Secretary, adding new players will help with our continued expansion.

The new budget reflects our needs in Fire, EMS, and Police protection. Each of these services are expanding and call for new positions to continue to provide the level of protection and service our community is known for.

Progress has been made in some key developments that will bring a number of new residents to our community. Scarlet Matador homes will be online and operational this year. Preston Manor continues to keep up a strong pace in new construction. Utility and street construction has already begun in the Ironhorse subdivision which will bring new options to prospective homebuyers.

The Wolfforth EDC continues to lead our commercial development efforts in a very positive way. Recruiting efforts with the Retail Coach's guidance have continued to have an impact on new businesses coming to our community. O'Reilly's is on line and showing much promise in impacting our revenues. The Accoutrements Shopping Center has two new tenants online. With the new relationship the EDC has with the Leading EDG, we will be able to provide new and existing businesses with consulting in financial and business planning. These efforts have brought on a 16% growth in sales tax over last year's already impressive 31% growth. With the new

construction of the Grace Hospital facility across the freeway, new opportunities will increase in markets we have not been active in previously.

Infrastructure needs continue to grow as well. In the near term we will need a major expansion and improvements to our water and sewer plants. The TWDB has awarded our loan to allow us to move ahead with the Wolfforth Place project. Plans are in place to provide substantial capacity to our sewer plant. Wells 18 and 19 should be online in the next year.

I would like to express my appreciation to the Mayor and Council, and all department heads, for the active participation in the budget process. We continue to project revenue very conservatively and expenses at the highest expected level, which contributes to the proposed reduction to fund balances. Historically, conservative management has reduced or eliminated budget deficits.

Respectfully Submitted,

Darrell Newsom  
City Manager

## 2019-2020 DEBT SUMMARY

Obligation	Paid in Full	General Fund	Enterprise Fund
<b>Debt Payments Made from Debt Services Fund</b>			
2010 C of O	2031	\$174,322.50	
2013 C of O	2033		\$424,512.50
2013 Tax Note	2020	\$38,865.66	\$8,531.49
2015 Tax Note	2022	\$41,597.64	\$39,966.36
2015 C of O Refunding	2025	\$335,137.50	
2016 Tax Note	2023		\$104,745.00
2017 C of O	2037		\$95,850.00
2017 Tax Note	2024	\$87,092.75	\$55,682.25
<b>Payments by Fund</b>		<b>\$677,016.05</b>	<b>\$729,287.60</b>
<b>2019-2020 Total</b>	<b>\$1,406,303.65</b>		
<b>Debt Payments Made from General Fund</b>			
2018 Ambulance	2022	\$45,521.54	
2019 Quint Firetruck	2028	\$92,210.61	
<b>Debt Payments Made by EDC</b>			
2016A Tax Note	2023		\$58,222.60

## 2019-2020 Budget Summary

### GENERAL FUND

Department	Payroll	Supplies	Services	Other M&O	Capital	Debt Service	Total
City Government	\$0	\$500	\$36,560	\$8,000	\$0	\$0	\$ 45,060
Municipal Court	\$0	\$1,575	\$30,000	\$40,000	\$1,000	\$0	\$ 72,575
Financial Administration	\$326,286	\$7,600	\$65,000	\$75,000	\$24,800	\$0	\$ 498,686
Building & Grounds	\$77,852	\$25,000	\$225,000	\$8,000	\$234,500	\$0	\$ 570,352
Training Center	\$0	\$100	\$4,500	\$0	\$0	\$0	\$ 4,600
Code Enforcement	\$0	\$100	\$14,000	\$5,000	\$0	\$0	\$ 19,100
Police	\$870,647	\$76,050	\$66,920	\$44,000	\$196,900	\$0	\$ 1,254,517
Fire & EMS	\$659,798	\$116,375	\$80,125	\$37,450	\$200,800	\$137,732	\$ 1,232,280
Emergency Mgmt	\$93,760	\$3,800	\$8,300	\$2,000	\$94,000	\$0	\$ 201,860
Misc. Public Services	\$0	\$14,500	\$2,500	\$2,000	\$2,500	\$0	\$ 21,500
Library	\$160,868	\$15,000	\$42,900	\$11,000	\$45,750	\$0	\$ 275,518
Streets	\$0	\$12,000	\$30,000	\$41,894	\$180,000	\$0	\$ 263,894
Park	\$0	\$4,000	\$40,000	\$0	\$34,000	\$0	\$ 78,000
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$ -
TIRZ Allocation							\$ -
<b>TOTAL EXPENSES</b>	<b>\$2,189,211</b>	<b>\$276,600</b>	<b>\$645,805</b>	<b>\$274,344</b>	<b>\$1,014,250</b>	<b>\$137,732</b>	<b>\$ 4,537,942</b>
<b>TOTAL REVENUE</b>							<b>\$ 4,370,885</b>
<b>REDUCE FUND BALANCE</b>							<b>\$ (167,057)</b>

### DEBT SERVICE FUND

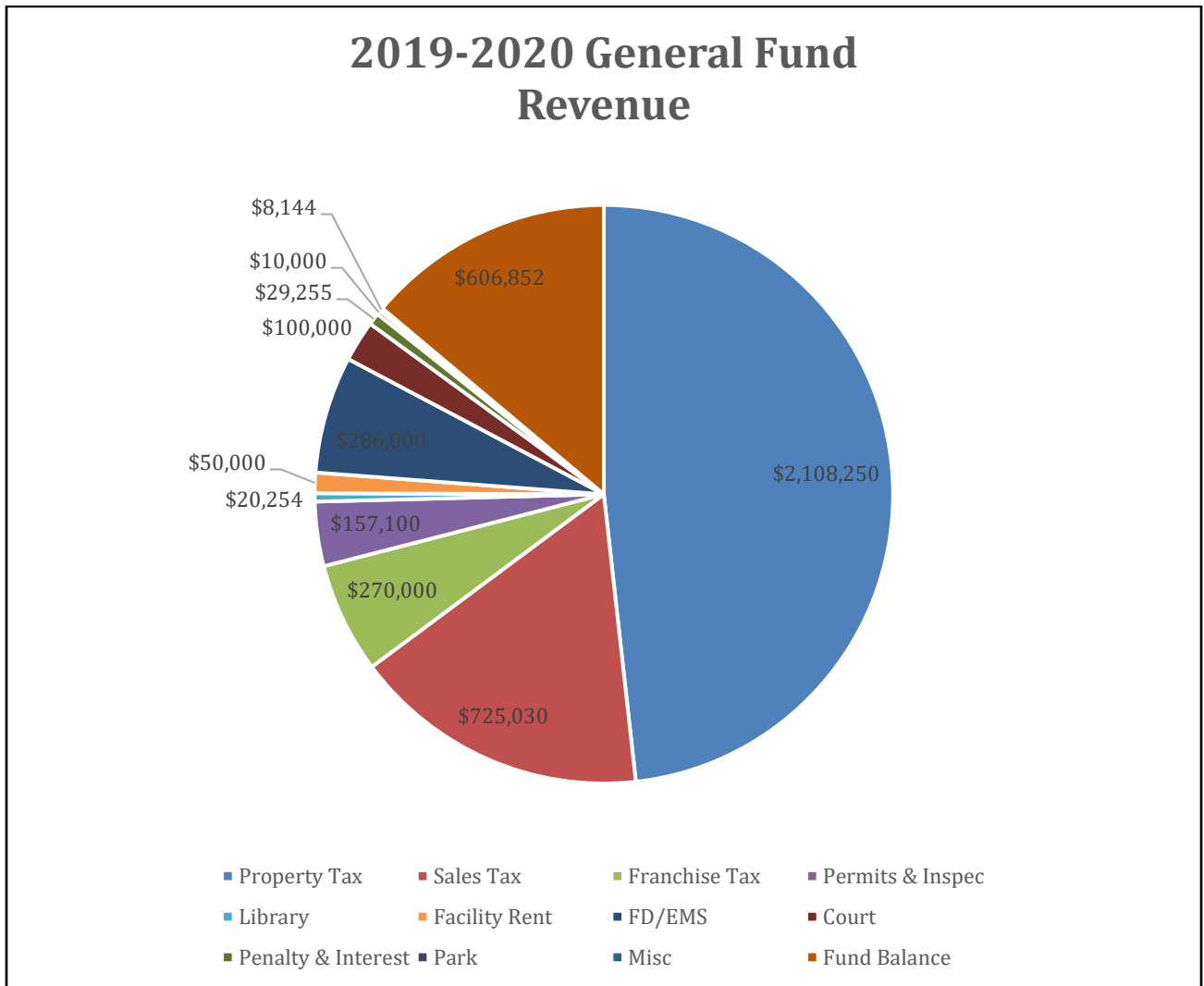
Department	Payroll	Supplies	Services	Other M&O	Capital	Debt Service	Total
Debt Service	\$0	\$0	\$0	\$0	\$0	\$755,343	\$ 677,016
<b>TOTAL EXPENSES</b>							<b>\$ 677,016</b>
<b>TOTAL REVENUE</b>							<b>\$ 729,980</b>
<b>INCREASE FUND BALANCE</b>							<b>\$ 52,964</b>

### ENTERPRISE FUND

Department	Payroll	Supplies	Services	Other M&O	Capital	Debt Service	Total
City Government	\$0	\$100	\$9,000	\$5,000	\$0	\$0	\$ 14,100
Financial Administration	\$205,160	\$6,500	\$40,000	\$70,000	\$64,800	\$0	\$ 386,460
Building & Grounds	\$350,516	\$14,000	\$40,000	\$1,500	\$199,900	\$0	\$ 605,916
Sanitation	\$0	\$0	\$0	\$485,000	\$0	\$0	\$ 485,000
Water	\$133,734	\$85,000	\$243,200	\$12,500	\$141,500	\$0	\$ 615,934

Compliance	\$84,783	\$98,500	\$77,260	\$1,000	\$150,000	\$0	\$	411,543
Sewer	\$0	\$10,000	\$50,000	\$3,000	\$326,500	\$0	\$	389,500
Farm	\$0	\$0	\$0	\$0	\$0	\$0	\$	-
Debt Service	\$0	\$0	\$0	\$0	\$0	\$728,389	\$	728,389
<b>TOTAL EXPENSES</b>	<b>\$774,193</b>	<b>\$214,100</b>	<b>\$459,460</b>	<b>\$578,000</b>	<b>\$882,700</b>	<b>\$728,389</b>	<b>\$</b>	<b>3,636,842</b>
<b>TOTAL REVENUE</b>							<b>\$</b>	<b>3,513,402</b>
<b>DECREASE FUND BALANCE</b>							<b>\$</b>	<b>(123,440)</b>
<b>All Funds Revenue</b>							<b>\$</b>	<b>8,614,267</b>
<b>All Funds Expense</b>							<b>\$</b>	<b>8,851,800</b>
<b>Subtotal Decrease to Fund Balances</b>							<b>\$</b>	<b>(237,533)</b>

## GENERAL FUND REVENUE BY CATEGORY



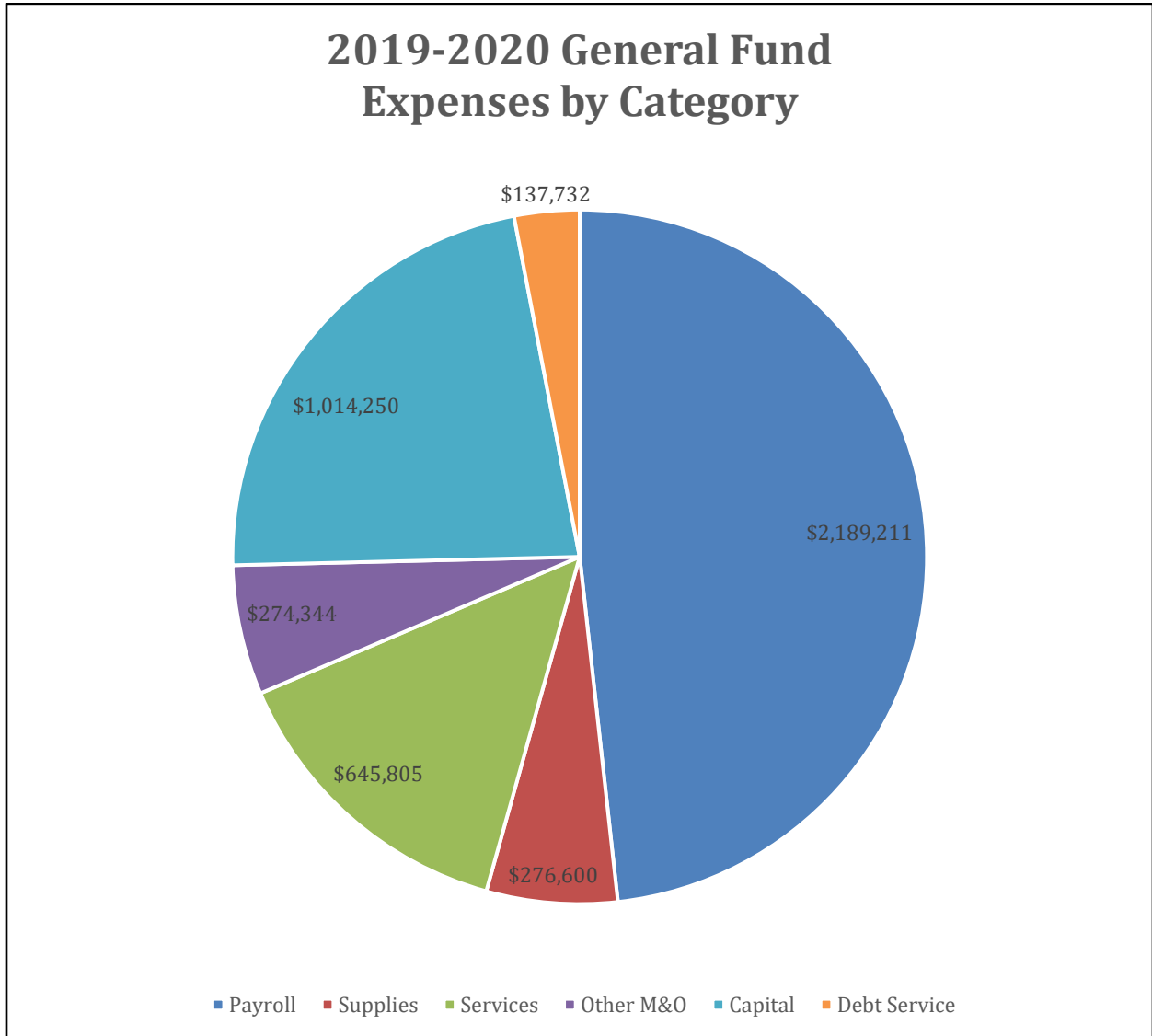


## GENERAL FUND REVENUE

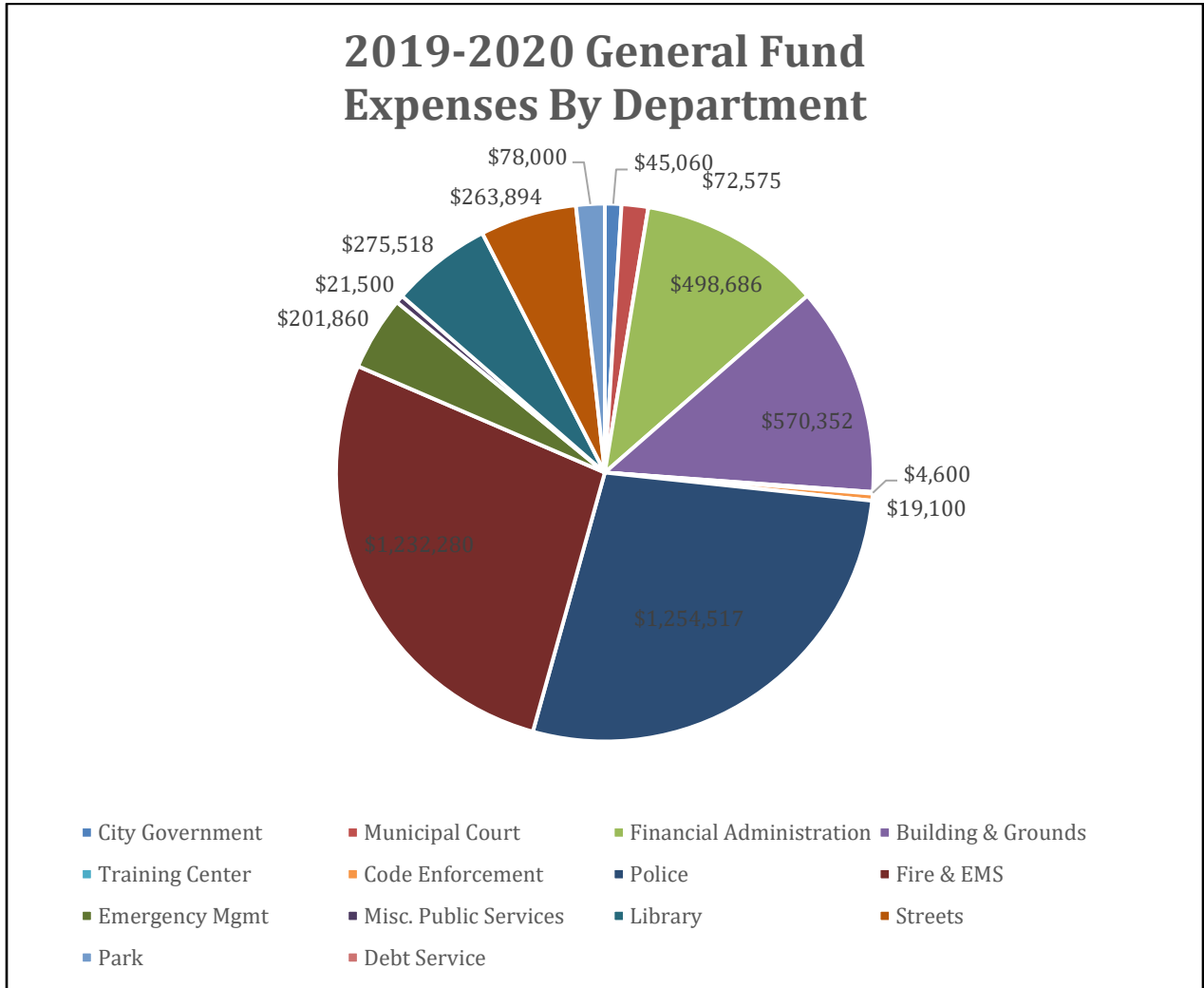
<b>General Revenue Budget</b>	<b>PROPOSED</b>	<b>Projected</b>	<b>Fiscal</b>	<b>Fiscal</b>	<b>3 Yr</b>
	<b>2019-2020</b>	<b>2018-2019</b>	<b>2017-2018</b>	<b>2016-2017</b>	<b>Average</b>
Property Tax CURRENT .761827	\$2,107,250	\$1,764,311	\$1,525,050	\$1,354,566	\$1,547,976
Tax Certificates	\$1,000	\$1,089	\$1,023	\$990	\$1,034
Ad Val Tax Unclaimed Refunds	\$0	\$576	\$0	\$2	\$193
Sales Tax	\$725,000	\$650,679	\$605,215	\$460,078	\$571,991
Alcohol Tax	\$30	\$36	\$31	\$28	\$32
Franchise Tax	\$270,000	\$286,353	\$263,276	\$247,154	\$265,594
Restitution Pmts Rec	\$944	\$344	\$0	\$0	\$115
Franchise Application Fees	\$0	\$0	\$0	\$0	\$0
Penalty & Interest	\$8,000	\$7,350	\$7,671	\$9,709	\$8,243
Sales Permits	\$400	\$638	\$420	\$60	\$373
Building Permits	\$71,000	\$53,455	\$42,428	\$67,764	\$54,549
Electrical/Mech/Plumbing Permits	\$79,000	\$70,844	\$51,616	\$69,640	\$64,033
Re-Inspection Fees	\$0	\$0	\$0	\$1,260	\$420
Alarm Permits & Fees	\$200	\$75	\$460	\$300	\$278
Fire Inspections	\$4,000	\$3,656	\$6,425	\$1,208	\$3,763
Misc. Permits	\$2,500	\$2,584	\$2,555	\$505	\$1,881
County Library Funds	\$14,754	\$14,754	\$7,377	\$7,377	\$9,836
Library Fines	\$1,000	\$1,253	\$1,663	\$1,119	\$1,345
Library Donations	\$2,000	\$2,224	\$1,522	\$733	\$1,493
Library Grants	\$0	\$28,563	\$0	\$0	\$9,521
Library Community Room	\$2,500	\$2,583	\$2,592	\$1,693	\$2,290
Training Center Rental	\$4,800	\$4,800	\$4,800	\$4,800	\$4,800
City Buildings Rent	\$45,200	\$46,550	\$45,500	\$46,841	\$46,297
Fire Dept. Revenue	\$90,000	\$86,907	\$80,380	\$79,438	\$82,241
Fire Department Grant Revenue	\$0	\$37,695	\$0	\$0	\$12,565
EMS Billing Revenue	\$190,000	\$213,980	\$151,500	\$190,233	\$185,238
EMS Transport Revenue (Standby)	\$6,000	\$8,775	\$6,650	\$3,350	\$6,258
County EMS Funds	\$0	\$0	\$19,875	\$85,465	\$35,113
Kennel Care	\$300	\$335	\$345	\$165	\$282
Valdes Lien 315 Main	\$600	\$675	\$620	\$600	\$632
Municipal Court Revenue	\$100,000	\$98,417	\$103,319	\$71,844	\$91,193
Police Dept. Seizure Funds	\$0	\$0	\$9,602	\$20	\$3,207
Police Officer Training (State)	\$0	\$1,965	\$491	\$1,271	\$1,242
PD Grant Proceeds	\$0	\$11,037	\$0	\$0	\$3,679
PD Donations	\$0	\$0	\$1,000	\$0	\$333
Interest Income	\$21,000	\$25,397	\$22,756	\$14,638	\$20,930

Ad Valorem Tax Interest	\$250	\$474	\$175	\$83	\$244
JAG Interest	\$5	\$6	\$5	\$4	\$5
Long/short	\$0	\$0	\$0	\$0	\$0
Coke Machine Revenue	\$50	\$60	\$65	\$190	\$105
Maps, Reports, Fingerprinting	\$700	\$618	\$721	\$774	\$704
Misc. Income	\$2,500	\$5,692	\$11,630	\$48,418	\$21,913
Insurance Recoveries	\$0	\$1,524	\$7,530	\$0	\$3,018
Gain on Sale of Assets	\$0	\$0	\$7,349	\$0	\$2,450
Donated Assets	\$0	\$0	\$0	\$0	\$0
Park Revenue	\$10,000	\$15,038	\$10,050	\$10,951	\$12,013
Special Project Contributions	\$1,000	-\$77	\$0	\$14,181	\$4,701
Transfers In	\$0	\$0	\$182,798	\$0	\$60,933
Grant Proceeds	\$0	\$0	\$29,211	\$34,123	\$21,111
Gasoline Discounts	\$50	\$124	\$1,259	\$1,307	\$896
Credit Card Rebate	\$2,000	\$2,047	\$3,042	\$2,755	\$2,615
C of O Proceeds	\$0	\$0	\$0	\$652,800	\$217,600
Other Financing Sources	\$0	\$1,125,000	\$211,840	\$0	\$445,613
New Tax Note	\$463,852				
Fund Balance/2017 Tax Note	\$30,000				
Fund Balance/2015 Tax Note					
Fund Balance/2015 C of O	\$113,000				
<b>Total</b>	<b>\$4,370,885</b>	<b>\$4,578,406</b>	<b>\$3,431,837</b>	<b>\$3,488,438</b>	<b>\$3,832,894</b>

## GENERAL FUND EXPENSE BY CATEGORY



## GENERAL FUND EXPENSE BY DEPARTMENT



## GENERAL FUND EXPENSES

General Expenses Budget	PROPOSED	Projected	Fiscal	Fiscal	3 Yr.
	2019-2020	2018-2019	2017-2018	2016-2017	Average
Supplies	\$500	\$301	\$53	\$706	\$353
Services	\$36,560	\$36,448	\$29,067	\$35,586	\$33,700
Operating Expense	\$4,000	\$6,931	\$8,941	\$8,285	\$8,052
Lobbying Efforts	\$4,000				
<b>Total City Government</b>	<b>\$45,060</b>	<b>\$43,681</b>	<b>\$38,060</b>	<b>\$44,577</b>	<b>\$42,106</b>
Supplies	\$1,575	\$2,300	\$1,329	\$0	\$1,209
Services	\$30,000	\$21,060	\$38,377	\$14,594	\$24,677
Operating Expense	\$40,000	\$34,995	\$64,616	\$42,140	\$47,251
Capital	\$1,000	\$0	\$0	\$0	\$0
<b>Total Municipal Court</b>	<b>\$72,575</b>	<b>\$58,355</b>	<b>\$104,322</b>	<b>\$56,734</b>	<b>\$73,137</b>
Wages	\$251,655	\$225,912	\$223,245	\$217,939	\$222,365
Retirement	\$27,147	\$25,589	\$26,727	\$26,386	\$26,234
FICA	\$19,252	\$17,282	\$17,722	\$16,832	\$17,279
Insurance Benefits	\$27,121	\$21,843	\$19,415	\$21,250	\$20,836
Workmen's Comp	\$582	\$726	\$506	\$492	\$575
Misc. Workmen's Comp	\$500	\$5,144	\$8,320	\$4,043	\$5,836
Unemployment	\$29	\$41	\$486	\$36	\$188
Supplies	\$7,600	\$4,183	\$9,390	\$9,292	\$7,621
Services	\$65,000	\$69,524	\$52,193	\$47,930	\$56,549
Operating Expense	\$75,000	\$86,218	\$53,446	\$47,933	\$62,532
Capital	\$24,800	\$2,847	\$17,500	\$1,857	\$7,401
<b>Total Financial Administration</b>	<b>\$498,686</b>	<b>\$459,308</b>	<b>\$428,949</b>	<b>\$393,989</b>	<b>\$427,415</b>
Wages	\$51,848	\$60,247	\$55,928	\$2,142	\$39,439
Retirement	\$6,017	\$6,821	\$6,695	\$0	\$4,506
FICA	\$3,966	\$4,609	\$4,442	\$0	\$3,017
Insurance Benefits	\$14,374	\$11,863	\$11,819	\$0	\$7,894
Workmen's Comp	\$1,628	\$2,422	\$1,406	\$0	\$1,276
Unemployment	\$18	\$27	\$326	\$0	\$118
Supplies	\$25,000	\$18,524	\$18,798	\$25,696	\$21,006
Services	\$85,000	\$52,385	\$102,572	\$143,835	\$99,597

Building Inspector Services	\$140,000	\$80,959	\$0	\$0	\$26,986
Operating Expense	\$8,000	\$12,514	\$6,181	\$6,483	\$8,392
Capital	\$234,500	\$4,388	\$39,328	\$635	\$14,783
Debt Service	\$0	\$0	\$0	\$0	\$0
<b>Total Building &amp; Grounds</b>	<b>\$570,352</b>	<b>\$254,758</b>	<b>\$247,495</b>	<b>\$178,791</b>	<b>\$227,015</b>
Supplies	\$100	\$0	\$0	\$182	\$61
Services	\$4,500	\$3,285	\$4,819	\$5,327	\$4,477
<b>Training Center</b>	<b>\$4,600</b>	<b>\$3,285</b>	<b>\$4,819</b>	<b>\$5,508</b>	<b>\$4,538</b>
Supplies	\$100	\$0	\$103	\$0	\$34
Services	\$14,000	\$12,818	\$2,746	\$1,719	\$5,761
Operating Expense	\$5,000	\$5,717	\$4,548	\$2,979	\$4,415
<b>Total Code Enforcement</b>	<b>\$19,100</b>	<b>\$18,535</b>	<b>\$7,398</b>	<b>\$4,699</b>	<b>\$10,211</b>
Wages	\$635,112	\$577,044	\$566,448	\$556,824	\$566,772
Retirement	\$73,661	\$59,258	\$67,732	\$66,440	\$64,477
FICA	\$48,586	\$44,144	\$45,111	\$42,504	\$43,920
Health Insurance	\$93,104	\$80,028	\$60,523	\$50,072	\$63,541
Workmen's Comp	\$15,276	\$22,904	\$11,182	\$11,006	\$15,031
Unemployment	\$108	\$167	\$2,126	\$104	\$799
Other Benefits	\$4,800	\$4,800	\$5,320	\$5,240	\$5,120
Supplies	\$29,500	\$29,620	\$30,832	\$19,785	\$26,746
Services	\$49,000	\$67,153	\$59,542	\$50,507	\$59,067
Operating Expense	\$44,000	\$33,757	\$24,479	\$58,589	\$38,942
Capital	\$196,900	\$9,345	\$150,909	\$41,542	\$67,265
Debt Service	\$0	\$0	\$0	\$0	\$0
Grant Expenditures	\$0	\$0	\$0	\$12,505	\$4,168
Supplies - PD Unit 111 889-874	\$3,790	\$4,779	\$6,897	\$4,152	\$5,276
Services - PD Unit 111 889-874	\$1,870	\$840	\$1,082	\$231	\$717
Supplies - PD Unit 112 889-876	\$6,990	\$6,949	\$6,413	\$4,398	\$5,920
Services - PD Unit 112 889-876	\$1,870	\$1,127	\$588	\$426	\$714
Supplies - PD Unit 113 889-875	\$6,790	\$6,414	\$7,908	\$6,662	\$6,995
Services - PD Unit 113 889-875	\$1,870	\$1,181	\$1,857	\$1,421	\$1,486
Supplies - PD Unit 114	\$5,690	\$1,162	\$4,021	\$3,213	\$2,799

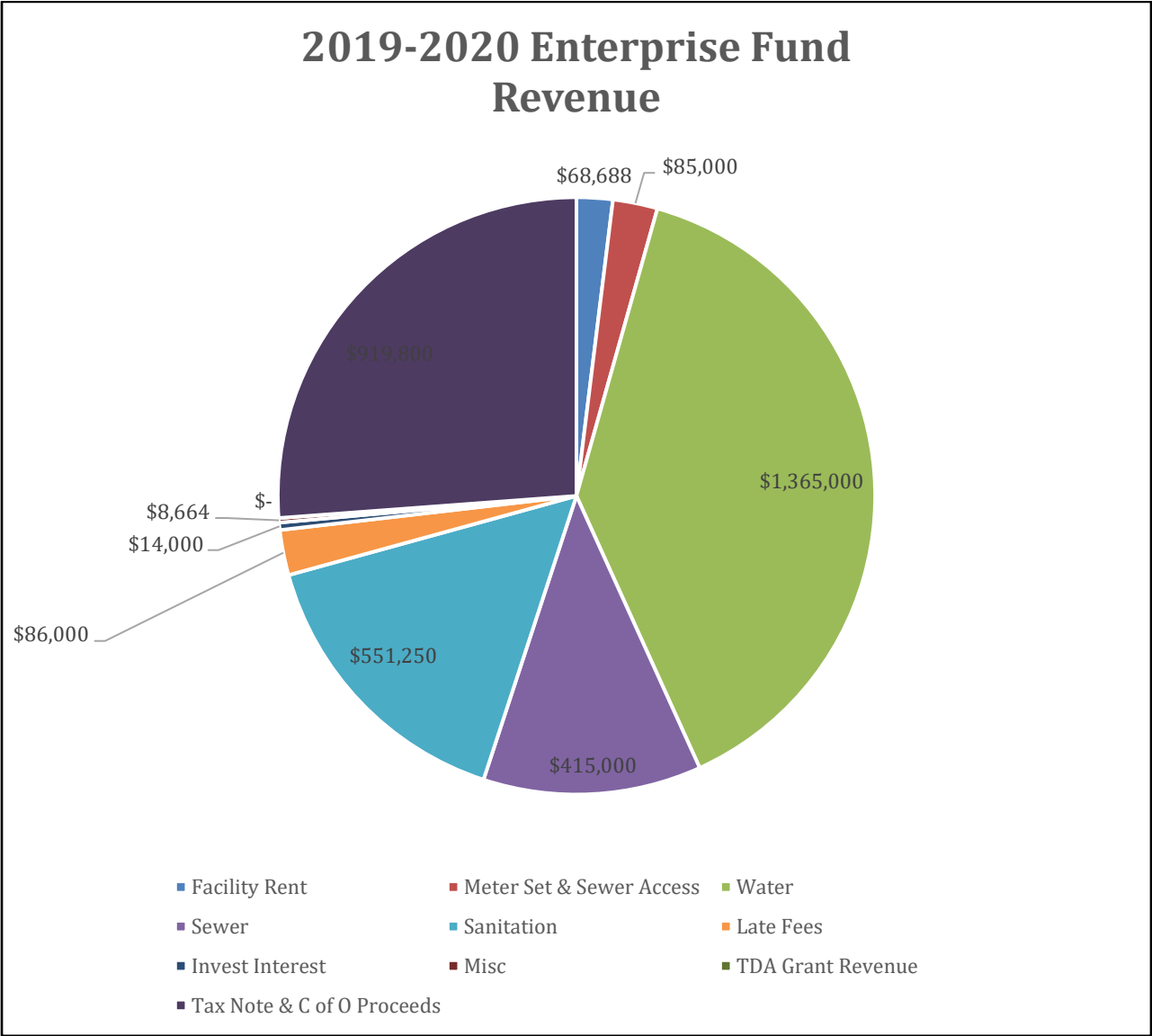
Services - PD Unit 114	\$1,870	\$25	\$279	\$681	\$328
Supplies - PD Unit 115 840-149	\$4,790	\$5,187	\$6,444	\$4,879	\$5,503
Services - PD Unit 115 840-149	\$1,870	\$910	\$1,731	\$586	\$1,075
Supplies - PD Unit 116 860-641	\$5,490	\$3,670	\$2,826	\$5,592	\$4,029
Services - PD Unit 116 860-641	\$1,870	\$656	\$927	\$562	\$715
Supplies - PD Unit 117 771-850	\$1,690	\$2,632	\$1,684	\$1,180	\$1,832
Services - PD Unit 117 771-850	\$1,370	\$579	\$75	\$55	\$236
Supplies - PD Unit 118	\$4,690	\$5,018	\$8,269	\$3,506	\$5,598
Services - PD Unit 118	\$1,370	\$532	\$988	\$233	\$584
Supplies - PD Unit 119	\$1,740	\$1,913	\$2,704	\$2,528	\$2,382
Services - PD Unit 119	\$1,370	\$559	\$1,529	\$732	\$940
Supplies - PD Unit 121	\$1,390	\$1,868	\$1,428	\$363	\$1,220
Services - PD Unit 121	\$1,090	\$542	\$161	\$19	\$241
Supplies - PD Unit New	\$3,500	\$0	\$0	\$0	\$0
Services - PD Unit New	\$1,500	\$0	\$0	\$0	\$0
<b>Total Police Dept.</b>	<b>\$1,254,517</b>	<b>\$974,762</b>	<b>\$1,082,012</b>	<b>\$956,538</b>	<b>\$1,004,437</b>
Wages	\$522,708	\$446,059	\$394,796	\$422,918	\$421,258
Retirement	\$27,545	\$7,505	\$3,505	\$3,233	\$4,748
Pension Fund	\$12,000	\$6,692	\$14,295	\$12,528	\$11,172
FICA	\$39,987	\$34,123	\$31,294	\$32,371	\$32,596
Health Insurance	\$38,372	\$3,589	\$1,144	\$854	\$1,862
Workmen's Comp	\$15,900	\$19,869	\$12,197	\$9,419	\$13,828
Unemployment	\$3,285	\$1,065	\$3,445	\$610	\$1,707
Supplies	\$116,275	\$92,684	\$82,904	\$45,735	\$73,774
Services	\$77,125	\$46,842	\$45,231	\$27,187	\$39,753
Operating Expense	\$37,250	\$39,785	\$27,480	\$28,911	\$32,059
Capital	\$200,800	\$1,336,524	\$398,648	\$88,743	\$607,972
Debt Service-Lease Payments	\$137,732	\$40,792	\$0	\$0	\$13,597
Interest	\$0	\$7,094	\$0	\$0	\$2,365
Grant Expenditures	\$0	\$56,565	\$0	\$0	\$18,855

<b>Total Fire &amp; EMS</b>	<b>\$1,228,980</b>	<b>\$2,139,189</b>	<b>\$1,014,940</b>	<b>\$672,510</b>	<b>\$1,275,547</b>
Supplies	\$100	\$0	\$0	\$0	\$0
Services	\$3,000	\$6,638	\$5,550	\$2,175	\$4,788
Operating Expense	\$200	\$0	\$0	\$0	\$0
<b>Total Transfer Ambulance</b>	<b>\$3,300</b>	<b>\$6,638</b>	<b>\$5,550</b>	<b>\$2,175</b>	<b>\$4,788</b>
Supplies	\$0	\$0	\$0	\$0	\$0
Services	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0
<b>Total Haz Mat</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Wages	\$71,200	\$67,674	\$18,629	\$16,350	\$34,217
Retirement	\$8,263	\$7,666	\$2,218	\$1,951	\$3,945
FICA	\$5,447	\$5,177	\$1,472	\$1,251	\$2,633
Hospitalization	\$8,185	\$8,995	\$1,517	\$824	\$3,779
Workmen's Comp	\$177	\$214	\$348	\$389	\$317
Unemployment	\$9	\$14	\$40	\$2	\$19
Other Benefits	\$480	\$480	\$0	\$0	\$160
Supplies	\$2,500	\$2,661	\$5,710	\$614	\$2,995
Services	\$7,000	\$9,740	\$9,776	\$3,354	\$7,623
Supplies - PD Unit 120	\$1,300	\$1,635	\$1,691	\$1,335	\$1,553
Services - PD Unit 120	\$1,300	\$1,050	\$533	\$146	\$577
Operating Expense	\$2,000	\$2,186	\$714	\$1,384	\$1,428
Capital	\$94,000	\$0	\$106,477	\$0	\$35,492
<b>Total Emergency Management</b>	<b>\$201,860</b>	<b>\$107,491</b>	<b>\$149,124</b>	<b>\$27,599</b>	<b>\$94,738</b>
Wages	\$0	\$0	\$0	\$0	\$0
Supplies	\$14,500	\$1,796	\$584	\$9,189	\$3,856
Services	\$2,500	\$818	\$379	\$275	\$491
Operating Expense	\$2,000	\$465	\$25	\$77	\$189
Capital	\$2,500	\$0	\$54,619	\$0	\$18,206
<b>Total Misc. Public Service</b>	<b>\$21,500</b>	<b>\$3,079</b>	<b>\$55,607</b>	<b>\$9,541</b>	<b>\$22,742</b>
Wages	\$125,070	\$94,176	\$84,853	\$81,244	\$86,758
Retirement	\$10,542	\$7,961	\$7,749	\$7,017	\$7,576
FICA	\$9,568	\$7,205	\$6,728	\$6,198	\$6,710
Health Insurance	\$15,240	\$17,744	\$13,368	\$11,277	\$14,130



Workmen's Comp	\$377	\$383	\$209	\$222	\$271
Unemployment	\$71	\$185	\$622	\$116	\$307
Supplies	\$15,000	\$42,850	\$14,360	\$10,758	\$22,656
Services	\$42,900	\$38,749	\$33,137	\$47,752	\$39,879
Operating Expense	\$11,000	\$20,543	\$8,476	\$3,846	\$10,955
Capital	\$10,000	\$16,864	\$16,515	\$7,258	\$13,546
Books/Audios	\$15,750	\$20,730	\$15,921	\$11,590	\$16,080
Savings for Expansion	\$20,000	\$0	\$0	\$0	\$0
<b>Total Library</b>	<b>\$275,518</b>	<b>\$267,389</b>	<b>\$201,939</b>	<b>\$187,278</b>	<b>\$218,868</b>
Supplies	\$12,000	\$13,655	\$7,202	\$3,354	\$8,070
Services	\$30,000	\$18,444	\$28,223	\$41,193	\$29,287
Operating Expense	\$41,894	\$0	\$37,600	\$898	\$12,833
Capital	\$180,000	\$11,676	\$99,983	\$76,962	\$62,874
<b>Total Street Dept.</b>	<b>\$263,894</b>	<b>\$43,775</b>	<b>\$173,008</b>	<b>\$122,406</b>	<b>\$113,063</b>
Supplies	\$4,000	\$1,666	\$3,615	\$1,128	\$2,136
Services	\$40,000	\$52,247	\$62,726	\$53,321	\$56,098
Operating Expense	\$0	\$0	\$0	\$0	\$0
Capital	\$34,000	\$12,788	\$5,445	\$22,853	\$13,695
<b>Total Park Dept.</b>	<b>\$78,000</b>	<b>\$66,700</b>	<b>\$71,786</b>	<b>\$77,302</b>	<b>\$71,930</b>
Citi Card Payable					
Operating Transfers Out	\$0	\$0	\$45,522	\$67,124	\$37,548
Fees	\$0	\$0	\$0	\$23,360	\$7,787
380/Tax Incentives	\$0	\$129,520	\$79,023	\$106,153	\$104,899
Other Financing Uses	\$0	\$0	\$0	-\$27,962	-\$9,321
TIRZ Deposit	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$4,537,943</b>	<b>\$4,576,465</b>	<b>\$3,709,554</b>	<b>\$2,908,322</b>	<b>\$3,731,447</b>

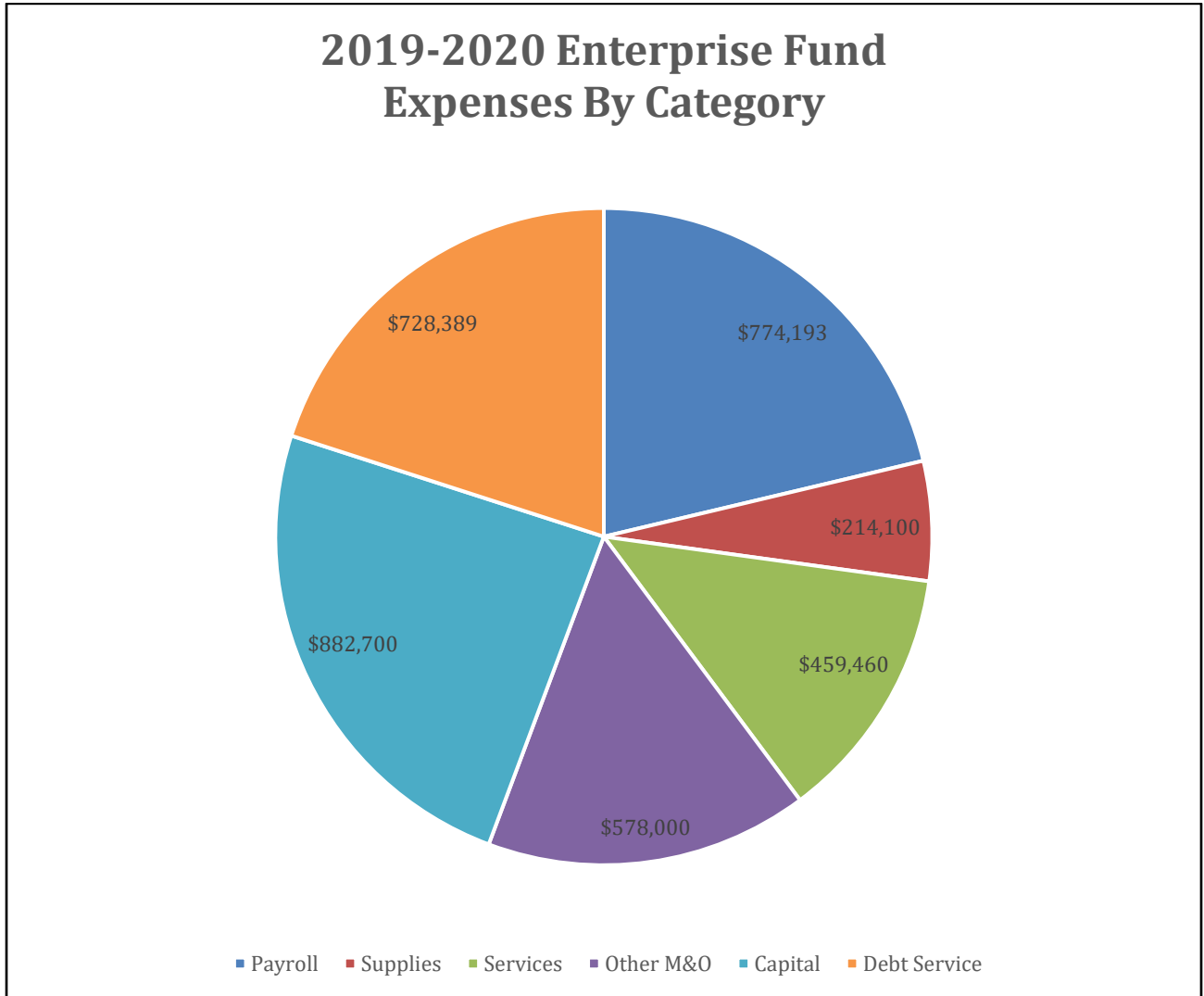
**ENTERPRISE FUND REVENUE BY CATEGORY**



## ENTERPRISE FUND REVENUE

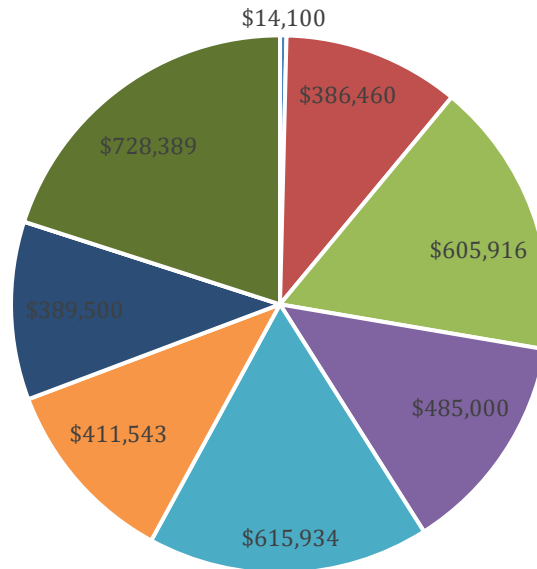
Enterprise Revenue	PROPOSED	Projected	Fiscal	Fiscal	3 Year
	2019-2020	2018-2019	2017-2018	2016-2017	Average
Restitution Pmts Rec	\$944	\$344	\$0	\$0	\$115
328 E. Hwy 62 Rent	\$56,388	\$61,407	\$53,042	\$57,741	\$57,397
Investment Interest	\$14,000	\$18,357	\$16,532	\$5,125	\$13,338
MS4 Permits	\$600	\$0	\$900	\$1,650	\$850
Well Permit Fees	\$120	\$0	\$120	\$120	\$80
Farm Revenue	\$12,300	\$12,330	\$12,300	\$12,250	\$12,293
Meter Set & Sewer Access	\$85,000	\$61,800	\$38,700	\$83,295	\$61,265
Cash Over/Short	\$0	\$128	\$49	-\$2,949	-\$924
Misc. Income	\$5,000	\$968	\$14,766	\$26,184	\$13,973
Donated Assets	\$0	\$0	\$0	\$0	\$0
Water Revenue	\$1,250,000	\$1,095,639	\$1,509,139	\$1,142,418	\$1,249,065
Sewer Revenue	\$415,000	\$434,894	\$419,010	\$390,704	\$414,869
Mastercard Rebate	\$2,000	\$2,047	\$499	\$2,755	\$1,767
Water Treatment	\$115,000	\$121,636	\$116,192	\$106,398	\$114,742
Sanitation Revenue	\$525,000	\$577,155	\$547,484	\$448,773	\$524,471
Sanitation Rebate Income (5%)	\$26,250	\$23,537	\$23,201	\$19,249	\$21,995
Late Charges	\$86,000	\$99,581	\$88,253	\$71,886	\$86,573
Contributions In	\$0	\$0	\$281,699	\$0	\$93,900
TDA Grant Revenue	\$0	\$274,963	\$313,692	\$23,500	\$204,051
Other Financing Sources	\$0	\$50,852	\$57,994	\$63,521	\$57,455
New Tax Note	\$919,800				
Fund Balance/2017 Tax Note	\$0				
<b>Total</b>	<b>\$3,513,402</b>	<b>\$2,835,639</b>	<b>\$3,493,569</b>	<b>\$2,452,619</b>	<b>\$2,927,276</b>

## ENTERPRISE EXPENSE BY CATEGORY



## ENTERPRISE EXPENSE BY DEPARTMENT

### 2019-2020 Enterprise Fund Expenses By Department



- City Government
- Financial Administration
- Building & Grounds
- Sanitation
- Water
- Compliance
- Sewer
- Farm
- Debt Service

## ENTERPRISE FUND EXPENSES

Enterprise Expenses	PROPOSED 2019-2020	Projected 2018-2019	Fiscal 2017-2018	Fiscal 2016-2017	3 Year Average
Supplies	\$100	\$0	\$0	\$0	\$0
Services	\$9,000	\$11,068	\$7,317	\$7,455	\$8,613
Operating Expense	\$5,000	\$2,558	\$1,881	\$5,432	\$3,290
<b>Total City Government</b>	<b>\$14,100</b>	<b>\$13,625</b>	<b>\$9,197</b>	<b>\$12,887</b>	<b>\$11,903</b>
Wages	\$151,802	\$60,650	\$55,977	\$61,922	\$59,517
Retirement	\$17,617	\$6,870	\$6,969	\$9,133	\$7,657
FICA	\$11,613	\$4,640	\$4,419	\$4,907	\$4,655
Insurance Benefits	\$23,225	\$11,863	\$7,508	\$13,348	\$10,906
Workmen's Comp	\$377	\$197	\$139	\$145	\$160
Misc. Workmen's Comp	\$500	\$0	\$0	\$0	\$0
Unemployment	\$27	\$27	\$330	\$18	\$125
Supplies	\$6,500	\$3,619	\$4,361	\$5,334	\$4,438
Services	\$40,000	\$47,947	\$35,867	\$25,480	\$36,432
Operating Expense	\$70,000	\$93,827	\$60,307	\$55,321	\$69,818
Capital	\$64,800	\$2,847	\$0	\$0	\$949
<b>Total Financial Administration</b>	<b>\$386,460</b>	<b>\$232,487</b>	<b>\$175,877</b>	<b>\$175,608</b>	<b>\$194,658</b>
Wages	\$244,106	\$229,853	\$179,680	\$213,872	\$207,802
Retirement	\$28,329	\$18,757	\$23,223	\$31,764	\$24,581
FICA	\$18,674	\$17,584	\$14,321	\$16,446	\$16,117
Insurance Benefits	\$51,676	\$37,767	\$24,534	\$33,049	\$31,784
Workmen's Comp	\$7,667	\$8,071	\$5,029	\$6,416	\$6,505
Unemployment	\$63	\$497	\$736	\$203	\$479
Supplies	\$14,000	\$11,014	\$14,505	\$14,615	\$13,378
Services	\$40,000	\$37,592	\$39,276	\$30,284	\$35,717
Operating Expense	\$1,500	\$1,874	\$1,516	\$504	\$1,298
Capital	\$199,900	\$2,250	\$0	\$0	\$750
<b>Total Building &amp; Grounds</b>	<b>\$605,916</b>	<b>\$365,259</b>	<b>\$302,819</b>	<b>\$347,154</b>	<b>\$338,411</b>
Supplies	\$0	\$0	\$0	\$0	\$0
Services	\$0	\$2,559	\$0	\$0	\$853
Operating Expense	\$0	\$0	\$0	\$0	\$0
Landfill/Duncan	\$485,000	\$468,984	\$543,494	\$416,362	\$476,280
Depreciation Expense	\$0	\$0	\$988,699	\$0	\$329,566
<b>Total Sanitation</b>	<b>\$485,000</b>	<b>\$471,543</b>	<b>\$1,532,193</b>	<b>\$416,362</b>	<b>\$806,699</b>

Wages	\$64,225	\$63,473	\$61,749	\$63,788	\$63,003
Retirement	\$7,454	\$7,190	\$8,148	\$8,678	\$8,006
FICA	\$4,913	\$4,856	\$4,882	\$4,492	\$4,743
Insurance	\$8,023	\$9,095	\$9,285	\$9,527	\$9,302
Workmen's Comp	\$160	\$200	\$150	\$135	\$162
Unemployment	\$9	\$14	\$162	\$0	\$59
Supplies	\$98,500	\$50,600	\$124,926	\$42,080	\$72,535
Services	\$77,260	\$164,488	\$86,983	\$101,008	\$117,493
Operating Expense	\$1,000	\$1,312	\$407	\$356	\$691
Capital	\$150,000	\$5,524	\$0	\$0	\$1,841
<b>Total EDR/Compliance</b>	<b>\$411,543</b>	<b>\$306,751</b>	<b>\$296,692</b>	<b>\$230,062</b>	<b>\$277,835</b>
Wages	\$102,875	\$89,739	\$145,176	\$128,422	\$121,112
Retirement	\$9,880	\$10,167	\$19,235	\$19,134	\$16,178
FICA	\$7,870	\$6,865	\$11,529	\$9,910	\$9,435
Insurance Benefits	\$10,571	\$10,883	\$19,661	\$19,432	\$16,659
Workmen's Comp	\$2,527	\$5,633	\$3,609	\$3,374	\$4,205
Unemployment	\$11	\$12	\$324	\$7	\$114
Supplies	\$85,000	\$88,465	\$26,545	\$135,459	\$83,490
Services	\$243,200	\$233,137	\$169,525	\$139,865	\$180,842
Operating Expense	\$12,500	\$8,830	\$11,597	\$5,863	\$8,763
Capital	\$141,500	\$128,399	\$0	\$0	\$42,800
Debt Service	\$0	\$0	\$0	\$0	\$0
Depreciation Expense	\$0	\$0	\$0	\$24,110	\$8,037
<b>Total Water Dept.</b>	<b>\$615,934</b>	<b>\$582,131</b>	<b>\$407,200</b>	<b>\$485,576</b>	<b>\$491,636</b>
Supplies	\$10,000	\$4,301	\$12,332	\$7,891	\$8,175
Services	\$50,000	\$61,875	\$35,448	\$47,635	\$48,319
Operating Expense	\$3,000	\$3,626	\$1,992	\$2,177	\$2,598
Capital	\$326,500	\$0	\$0	\$0	\$0
Capital Project-TDA Grant	\$0	\$328,545	\$0	\$0	\$109,515
Depreciation Expense	\$0	\$0	\$0	\$775,000	\$258,333
<b>Total Sewer Dept.</b>	<b>\$389,500</b>	<b>\$398,347</b>	<b>\$49,772</b>	<b>\$832,703</b>	<b>\$426,941</b>
Supplies	\$0	\$0	\$0	\$0	\$0
Services	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0
Capital	\$0	\$0	\$0	\$0	\$0
<b>Total Farm Dept.</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Water System Improvements	\$0	\$0	\$0	\$0	\$0
<b>Total Water System Imp</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Fluoride & Arsenic Remediation	\$0	\$0	\$0	\$0	\$0
<b>Total Water System Imp</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Operating Transfers Out	\$0	-\$376,724	\$0	-\$354,365	-\$243,696
TWDB Expenses		\$0	\$719	\$0	\$240
Debt Service Interest	\$19,143	\$132,732	\$266,460	\$0	\$133,064
Debt Service Principal	\$189,430	\$0	\$0	\$0	\$0
C of O & Tax Note Interest	\$169,816	\$0	\$0	\$233,973	\$77,991
C of O & Tax Note Principal	\$350,000	\$0	\$0	\$0	\$0
C of O Issuance Costs		\$0	\$0	\$60,439	\$20,146
Fees		\$545	\$1,256	\$900	\$900
Amortization Expense	\$0	\$0		\$0	\$0
<b>Total Debt Service</b>	<b>\$728,389</b>	<b>-\$243,447</b>	<b>\$268,434</b>	<b>-\$59,053</b>	<b>-\$11,355</b>
Depreciation	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$3,636,842</b>	<b>\$2,126,695</b>	<b>\$3,042,186</b>	<b>\$2,441,299</b>	<b>\$2,536,727</b>



## DEBT SERVICE FUND

<b>REVENUE</b>	<b>2019-2020</b>	<b>2018-2019</b>	<b>2017-2018</b>	<b>2016-2017</b>
Tax at .195808 CURRENT rate	\$728,980	\$801,002	\$751,683	\$770,129
Interest	\$1,000	\$1,000	\$1,000	\$1,000
Total	\$729,980	\$802,002	\$752,683	\$771,129
<b>EXPENSE</b>				
2010 C of O Interest	\$44,322.50	\$48,180	\$51,795	\$55,145
2010 C of O Principal	\$130,000.00	\$125,000	\$120,000	\$115,000
2013 Tax Note Interest	\$325.66	\$970	\$1,601	\$2,704
2013 Tax Note Principal	\$38,540.00	\$37,720	\$36,900	\$44,000
2015 Tax Note Interest	\$1,817.64	\$2,525	\$3,218	\$8,433
2015 Tax Note Principal	\$39,780.00	\$38,760	\$38,250	\$161,000
2015 Refunding C of O Interest	\$80,137.50	\$85,138	\$89,988	\$94,788
2015 Refunding C of O Principal	\$255,000.00	\$245,000	\$240,000	\$240,000
2017 Tax Note Interest	\$10,842.75	\$13,679	\$12,232	\$0
2017 Tax Note Principal	\$76,250.00	\$112,850	\$109,800	\$0
2018 Ambulance Interest		\$6,194		
2018 Ambulance Principal		\$39,328		
Total	\$677,016	\$755,343	\$703,784	\$721,070
Add to reserve	\$52,964	\$46,659	\$48,899	\$50,060

## ECONOMIC DEVELOPMENT CORPORATION

<b>REVENUE</b>	<b>2019-2020</b>
Sales Tax	\$ 315,000.00
Interest	\$ 7,000.00
Restricted Contributions	\$ 19,000.00
Total	\$ 341,000.00
<b>EXPENSE</b>	
Supplies	\$ 500.00
Services	\$ 76,000.00
Operating Expense	\$ 24,500.00
Lobbying	\$ 5,000.00
Capital	\$ 300,000.00
Transfers to Enterprise	\$ 49,000.00
Total	\$ 455,000.00
Decrease Fund Balance	\$ (114,000.00)

## CAPITAL IMPROVEMENT PLAN 2019-2020

Link: [2019-2020 CIP](#)