

MERRIMACK COUNTY NEW HAMPSHIRE



ANNUAL REPORT

FISCAL YEAR 2024

January 1st - December 31st

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**County Directory
Officers and Department Heads
(2024)**

County Commissioners

Tara Reardon, Chair, Concord
Stuart D. Trachy, Vice Chair, Franklin
David M. Lovlien, Clerk, Pembroke

County Administrator

Ross L. Cunningham

Sheriff

David Croft

Corrections Superintendent

Travis Cushman

County Attorney

Paul Halvorsen

County Treasurer

Mary R. Heath

Nursing Home Administrator

Heather Moquin

Register of Deeds

Erica S. Davis

Human Resources Director

Sara A. Lewko

Human Services

Kara Wyman

Advocacy Center

Jessica Riendeau

UNH Cooperative Extension

Melissa Lee

NEW HAMPSHIRE

HOUSE OF REPRESENTATIVES (2024)

ANDRUS, LOUISE*
AURES, CYRIL
AYLWARD, DEBORAH
BOYD, STEPHEN
BRENNAN, ANGELA
CAMBRILS, JOSE
CAPLAN, TONY
CAREY, LORRIE
EBEL, KAREN*
GALLAGHER, ERIC
GERHARD, JASON*
GIBBS, MERRYL
GOULD, SHERRY
HALL, MURIEL
HICKS, MATTHEW
HILL, GREGORY
HOELL, JR
LANE, CONNIE
LEAVITT, JOHN
LUNEAU, DAVID*
MACKAY, JAMES*
MASON, JIM
MCGUIRE, CAROL
MCGUIRE, DANIEL
MCWILLIAMS, REBECCA
MOFFETT, MICHAEL*
MYLER, MEL
PAYEUR, STEPHANIE
POLOZOV, YURY
RICHARDS, BETH
ROESENER, JAMES
SCHAMBERG, TOM*
SCHUETT, DIANNE*
SCHULTZ, KRIS
SEAWORTH, BRIAN*
SEE, ALVIN
SHURTLEFF, STEPHEN*
SOUCY, TIMOTHY
TESTERMAN, DAVE*
TURCOTTE, ALAN
WALLNER, MARY JANE
WALSH, THOMAS
WOLF, DANIEL
WOOD, CLAYTON
WOODS, GARY

DELEGATION OFFICERS

Dianne Schuett, Chair
Dave Luneau, Vice Chair
Thomas Schamberg, Clerk

**EXECUTIVE COMMITTEE
OFFICERS**

James MacKay, Chair
Karen Ebel, Vice Chair
Michael Moffett, Clerk

* Executive Committee Member

Report of the County Commissioners

As we reflect on the past year, the Board of Commissioners is proud to share the meaningful progress and initiatives that have strengthened our communities and built toward a more sustainable and connected future. One of the most significant accomplishments was the launch of our county solar project. This initiative reflects our commitment to renewable energy as well as generating long-term savings and environmental benefits. By investing in clean energy today, we are laying the foundation for a greener, more resilient tomorrow.

Another exciting development is the ongoing growth and expansion of our county farm. Our strong partnership with local farmers has brought cows and chickens to the county grounds, creating a vibrant and engaging agricultural environment. This collaboration has brought joy to both campus residents and visitors while breathing new life into our farm space. In addition, our county garden continues to thrive, providing fresh vegetables that are used daily in our dining halls.

2024 also marked the beginning of our partnership with Community Power, an initiative that empowers residents to choose their energy supplier. By offering greater flexibility and transparency in energy decisions, we are giving community members the tools to align their utility choices with their values – whether prioritizing cost savings, renewable sources, or local investment.

Investments in our county grounds have also been a priority. We've undertaken several updates and improvements to ensure our public spaces are more accessible, welcoming, and functional. From renovated facilities to enhanced green spaces, these upgrades reflect our belief in the importance of public places that support community engagement and wellbeing.

Perhaps most importantly, we've continued to grow the programs and services that directly support our residents. Whether expanding mental health resources, increasing access to educational programming, or strengthening support for seniors and families, we remain committed to meeting the evolving needs of our community with compassion and care.

As we close this year, the Board of Commissioners extends our heartfelt gratitude to the individuals, families, and communities we serve. Your trust, involvement, and resilience inspire everything we do. We are thankful for your partnership, and we look forward to continuing to build a brighter future together.

Respectfully submitted,



Tara Reardon
Chair



Stuart D. Trachy
Vice Chair



David M. Lovlien, Jr.
Clerk



Office of the Sheriff

Merrimack County

David Croft, Sheriff

333 Daniel Webster Highway

Boscawen, NH 03303

Phone: (603) 796-6600 Fax: (603) 796-6617



Agency Overview

In 2024, the Sheriff's Office remained very busy. We continue to be one of the very few agencies within Merrimack County that are fully staffed.

This adds greatly to our workload as we strive to continue our role in helping our 27 communities in any way we possibly can. Over this last year, we have seen a large increase in the number of internet crimes against children. Our task force continues to tackle and investigate these crimes weekly, along with other major felony cases we are asked to look into.

Community Engagement & Youth Programs

We are proud to say that whatever the need is, we have been there to help. In 2024, we were able to expand the number of towns where we teach the DARE Program and, at the same time, added a new drug education program for our youth called LEAD. This program was taught in two of our elementary schools in 2024.

Trail Patrol

At the request of the Northern Rail Trail Board, our mountain bike patrol conducts routine patrols of the trail system from Concord to Franklin to ensure the citizens utilizing the trail remain safe.

Dispatch Services

We remain very busy in our dispatch center, as we provide 24-hour, 7-days-a-week dispatch services for 16 communities in Merrimack County.

Court Security & Offender Transport

We continue to provide security and prisoner control in our three circuit courts and in the superior court, as well as meet our statutory requirements by transporting offenders to and from the county jails and state prisons to court. We also perform extraditions throughout the United States and execute civil process.

Closing Statement

In closing, your Sheriff's Office is proud to serve the County. The members of the Sheriff's Office are very dedicated and hardworking. They are often tasked with many functions and carry themselves with professionalism and dedication to serving you.

Respectfully submitted,

Sheriff David Croft

Report of the Superintendent of Corrections

The Merrimack County Department of Corrections (MCDOC) is committed to providing exceptional care and service through positive and innovative practices that enhance safety and improve the lives of those we serve. We strive to be a unified and trusted partner within our community by implementing effective strategies and initiatives. The department is comprised of both uniformed and non-uniformed professionals.

In 2024, the department processed approximately 1,988 individuals remanded into custody and subsequently conducted 1,902 releases. The average daily population was 185 individuals.

The department's Staff Development team worked extensively with the County Recruiter throughout the year to attract new hires by attending six job fairs at local colleges and high schools. Recruitment efforts also included leveraging the social media services of All Star Talent and local radio advertising. Staff Development provided annual in-service and computer-based learning for staff recertification. Additionally, the team conducted several phases of New Hire Orientation and celebrated the graduation of 10 cadets from the New Hampshire Association of County Corrections Academy.

Forty-five facility tours were conducted for prospective hires, as well as for various schools and organizations, including Coe-Brown Northwood Academy, Concord High School, John Stark Regional High School, Hopkinton High School, New England College, and Leadership Greater Concord (LGC). Internships were provided to students from Colby-Sawyer College and the Concord Area Student Leadership (CASL) program, supporting the department's ongoing efforts toward meaningful community engagement.

The Community Corrections division expanded the SOAR program in 2024 to include federal detainees from Vermont housed at MCDOC. This led to the creation of a second program, SUMMIT, specifically designed for federal detainees from New Hampshire and Vermont. As a result, the division experienced another year of historic growth. In total, Community Corrections supported 96 participants with charges ranging from state to federal offenses across NH and VT. The year saw 60 in-house program graduates and two community graduates, continuing the team's commitment to supporting successful transitions for the inmate population.

Operationally, the facility conducted 737 initial classifications and 1,428 reclassifications. A total of 4,679 searches of cells and common areas were performed throughout the year.

Merrimack County DOC 2024 Budget: \$16,340,481

Merrimack County DOC 2024 Cost of Maintaining Population: \$230/inmate per day

Merrimack County DOC 2024 Overall Average Daily Population: 185

Report of the County Attorney



Paul A. Halvorsen
County Attorney

Four Court Street
Concord, New Hampshire 03301-4336
Telephone: (603) 228-0529 Fax: (603) 226-4447

The Office of The Merrimack County Attorney serves an area of 955 square miles and a population estimated by the United States Census Bureau to be just over 151,000. The area served by the Office of the Merrimack County Attorney is divided into 25 towns and 2 cities.

Office of the Merrimack County Attorney

The Office of the Merrimack County Attorney is responsible for the prosecution of crimes committed within Merrimack County. These cases consist of both felonies and misdemeanors. The County Attorney's Office also prosecutes probation violations for the New Hampshire Department of Corrections. In addition to appearing in Merrimack County Superior Court Assistant County Attorneys also appear in Circuit Courts located in Concord, Franklin, Hillsborough, Hooksett and Newport. The assigned areas of responsibility for Circuit Courts located in Hillsborough and Newport, while physically located in Hillsborough and Sullivan Counties respectively, include several towns located within Merrimack County. Prosecutors also provide advice for law enforcement agencies concerning charging, search warrants, arrest warrants and officer training.

The County Attorney's Office presents the vast majority of felony cases from within the County to a Grand Jury (some cases are presented by the office of the New Hampshire Attorney General). The Grand Jury typically meets monthly and, after hearing testimony, decides on whether or not an indictment is issued. Overall, the County Attorney's Office filed approximately 3,974 charges in approximately 1,509 cases involving approximately 1,255 defendants.

Specialized services provided by or assisted through the Office of the Merrimack County Attorney include but are not limited to extradition proceedings, processing subpoenas to witnesses located out of state, civil commitment proceedings, attending and assisting interviews at the Merrimack County Advocacy Center and addressing *habeas corpus* petitions.

Excluding the County Attorney, office staff currently include two Deputy County Attorneys, thirteen Assistant County Attorneys, four Victim Witness Coordinators, one Sexual Assault Investigator, one Office Administrator and seven support staff.

Filing Charge Summary

Issued Between 01-01-2024 And 12-31-2024

Severity: -- All Severities --, Felony, Misdemeanor, Violation, Unknown Severity, Unknown
 Class: -- All Classes --, Class A, Class B, Class S, Class U, Class V

Charge Description	Charged	Defendants	Cases
False Personation	1	1	1
Sale of Tobacco to Minor	1	1	1
Poss/Use Tobacco Prod by Minor	17	16	17
Order to Vacate; Failure to Comply	1	1	1
Carrying or Selling Weapons	3	3	3
Carrying or Selling Weapons	2	2	2
Hand Guns Armed Career Criminal	1	1	1
Felon in Possession of Dangerous Weapon	64	39	40
Unlawful Activities; Litter Control	2	2	2
Violation of Protective Order- subseqt	2	1	1
Violation of Protective Order	12	9	9
Violation of Protective Order	1	1	1
Violation of Protective Order	30	20	22
Unlawful Possess/Intoxication	16	15	15
Prohibited Sales of Alcohol	1	1	1
Manufacture/Possess False ID	1	1	1
Littering; Penalty	2	2	2
Negligt Discharge/Gun, Bow,et	1	1	1
Revocation; Suspension	2	2	2
Revocation; Suspension	2	2	2
Revocation; Suspension	1	1	1
Operate Unregistered OHRV	1	1	1
Suspended/Revoked License for DWI, etc	1	1	1
OHRV; Operation on Public Way	2	2	2
Misuse of Plates	13	13	13
Failure to Display Plates	3	3	3
Suspension of Vehicle Registration	3	3	3
Suspension of Vehicle Registration	31	30	31
Unregistered Vehicle	25	25	25
Change of Address/Name	1	1	1
False Statement/Resident Tax	1	1	1
Anti-theft laws:Title Fraud	5	5	5
Taking w/o Owners Consent	3	2	2
Taking w/o Owners Consent	1	1	1
Display False Insp/Reg Sticker	1	1	1
Unofficial Inspection/Registrtn Decal	1	1	1
Unofficial Inspection/Registrtn Decal	5	5	5
Unofficial Inspection/Registrtn Decal	2	2	2
Mfg, Sell Official Insp/Reg Sticker	1	1	1
Display False Insp/Reg Sticker	1	1	1

Filing Charge Summary

Issued Between 01-01-2024 And 12-31-2024

Severity: -- All Severities --, Felony, Misdemeanor, Violation, Unknown Severity, Unknown

Class: -- All Classes --, Class A, Class B, Class S, Class U, Class V

Charge Description	Charged	Defendants	Cases
Alter/Display Altered Plate	1	1	1
Anti-theft laws:Forged/Altered Certificate	1	1	1
Anti-theft laws: Forged Title Assignment	1	1	1
Anti-Theft Laws; Possess Altered Title	1	1	1
Anti-Theft laws: False Info In Title App	15	3	3
Anti-theft laws: Title Fraud	3	3	3
Operate after Cert as Habitual Offender	71	55	71
Operate after Cert as Habitual Offender	2	2	2
False Report	3	3	3
False Report	1	1	1
Abandoning a Vehicle	1	1	1
Improper Person Operating Vehicle	6	6	6
Prohibitions re: Drivers License	2	2	2
Prohibitions re: Drivers License	17	17	17
Prohibitions re: Drivers License	2	2	2
Original/Youth Op. License	1	1	1
License Reqd; Op w/Expired License, subsqt	5	5	5
License Reqd; Op w/Expired License <12 mos	41	41	41
License Reqd; Op w/o Valid License	34	33	34
Possession of License Required	1	1	1
Operate M/C w/o M/C License	7	6	7
Operate Moped w/o Driver License	1	1	1
Driving Without Giving Proof	7	7	7
Driving Without Giving Proof	9	9	9
Drive After Rev/Sus; Death or SBI	1	1	1
Drive after Rev/Sus	25	24	25
Drive after Rev/Sus	30	29	30
Drive after Rev/Sus; DUI	25	23	24
Drive after Rev/Sus; Reckless Driving	2	2	2
Drive after Rev/Sus; DUI	1	1	1
Drive after Rev/Sus; Reckless Driving	2	2	2
Drive after Rev/Sus; DUI	2	2	2
Drive after Rev/Sus Death or SBI	1	1	1
Drive after Rev/Sus - subsqt	18	18	18
Drive after Rev/Sus - subsqt	37	34	36
Drive after Rev/Sus - subsqt	6	6	6
Drive after Rev/Suspension	98	94	98
Drive after Rev/Suspension, 2nd	6	6	6
Change of Address (License)	1	1	1
Conduct After Accdt/Death, Injury	2	2	2
Conduct After Accident	10	10	10

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 Class: -- All Classes --, Class A, Class B, Class S, Class U, Class V

Charge Description	Charged	Defendants	Cases
Conduct After Accident	11	11	11
False Report; MV Accident; Death/Injury	1	1	1
DUI Driving While Intoxicated	6	4	4
DUI Driving While Intoxicated	2	2	2
DUI - impairment	137	131	131
DUI 2nd; Impairment	20	19	19
DUI 3rd; Impairment	4	4	4
DUI 4th; Impairment	2	2	2
DUI 3d Adult>.08; Minor>.02	1	1	1
DUI; Adult>.08; Minor>.02	15	15	15
DUI 2nd Adult>.08; Minor>.02	4	4	4
DUI Aggrvtd	1	1	1
Alc Interlock MV Not Equipped w/Interlock	16	16	16
Alc Interlock Tamper w/Ign Interlock	1	1	1
DUI Aggrvtd 30+mph	6	6	6
DUI Aggrvtd Collision w/ Ser Injury	11	9	9
DUI Aggrvtd Attempt to Elude Police	3	3	3
DUI Aggrvtd Passenger Under 16	6	4	4
DUI Aggrvtd;>.08/.02% Collisn wSer Bod Inj	2	2	2
DUI Aggrvtd; >.08/.02%; Passngr Under 16	2	2	2
DUI Aggrvtd; BAC > 0.16%	1	1	1
DUI Aggrvtd 0.16+	14	14	14
Transport Drugs in Motor Vehicle	1	1	1
Transport Drugs in Motor Vehicle	51	45	46
Transport Drugs in Motor Vehicle	12	10	10
Open Container	42	42	42
Transport Alcohol by Minor	12	12	12
Littering; Penalty	1	1	1
Failure to Dim Lights	1	1	1
Eye and Face Protection	1	1	1
Riding on Bicycles	2	2	2
Fail to Drive on Right Side of Road	1	1	1
Failure to Keep Right	2	2	2
Improper Passing	1	1	1
Unlawful Passing on Right	1	1	1
Unlawful Passing on Left	1	1	1
Yellow/Solid Line Violation	17	17	17
Lane Control	4	4	4
Following Too Closely	2	2	2
Obedience to Police Officer	1	1	1
Stop Signs; Yield Signs	4	4	4

Filing Charge Summary

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 Class: -- All Classes --, Class A, Class B, Class S, Class U, Class V

Charge Description	Charged	Defendants	Cases
Entering Traffic Fails to Yield	1	1	1
Fail/Yield Emergency Vehicle	1	1	1
Pedestrian on Roadway	1	1	1
Disobeying an Officer	52	48	50
Disobeying an Officer	1	1	1
Unsafe Lane Change	2	2	2
Failure to Use Reqd Turn Signal	7	7	7
Fail/Yield, Alley or Driveway	1	1	1
Speeding	3	3	3
Speeding 16-20 mph over limit of 55 or less	13	13	13
Speeding 11-15 mph over limit of 55 or less	19	18	19
Speeding 1-10 mph over limit of 55 or less	8	8	8
Speeding - Existing Conditions	3	3	3
Speeding 21-24 mph over 65 limit	1	1	1
Speeding 16-20 mph over 65 limit	2	2	2
Speeding 11-15 mph over 65 limit	1	1	1
Speeding 26+ mph over limit of 55 or less	5	5	5
Speeding 21-24 mph over limit of 55 or less	14	14	14
Speeding 1-5 mph over 70 limit	3	3	3
Speeding 11-15 mph over 70 limit	4	4	4
Speeding 16-20 mph over 70 limit	5	5	5
Speeding 21-24 mph over 70 limit	1	1	1
Speeding 25+ mph over 65 limit	1	1	1
Speeding 25+ mph over 70 limit	4	4	4
Speeding 25 mph over limit of 55 or less	7	7	7
Stop/Stand/Park Prohibited	2	2	2
Vehicular Assault	1	1	1
Negligent Driving	25	24	25
Negligent Driving, 2nd or subsq't offense	1	1	1
"Hands Free" Violation	6	5	5
Reckless Operation	83	80	82
Traffic Control Device Violation	2	1	2
Obstruction to Drivers View	1	1	1
Front Lights Fail/Turn on Lights When Reqd	1	1	1
Tail Lamp and Reflectors, MV	5	5	5
Tail Lamp and Reflectors, CV	1	1	1
Unsafe Tires, MV	1	1	1
Uninspected Vehicle	28	27	27
Blue Lights Rest'd to Law Enforcem't	1	1	1
Improper Display of Registration - 1st Offense	1	1	1
Delivery of Prohibited Article	1	1	1

Filing Charge Summary

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 Class: -- All Classes --, Class A, Class B, Class S, Class U, Class V

Charge Description	Charged	Defendants	Cases
Delivery Weapon, Contraband etc.	4	3	3
Common Nuisances	1	1	1
Possess Marij; 3/4oz or less; 1st or 2nd of	8	7	8
Possess Hash, 5 gm or less, 1st or 2nd Offe	1	1	1
Poss.; Marij-Infused Product, 21yo+	1	1	1
Poss., Marij-Infused Product; 18 or 19 yo	1	1	1
Cntrl Drug: Acts Prohibited	2	2	2
Poss. Marij-Infused Product> personal use	1	1	1
Poss. Marij-Infused Product; under 21y.o.	2	2	2
Cntrl Drug: Acts Prohibited	5	1	1
Poss. Marij-Infused Product; under 21y.o.	4	4	4
Cntrl Drug: Acts Prohibited	1	1	1
Poss. Marij-Infused Product> personal use	5	5	5
Possess >3/4 oz Marij or 5gms Hash	1	1	1
Possess >3/4 oz Marij or 5gms Hash	5	5	5
Cntrl Drug: Marijuana or Hash; Sale etc	1	1	1
Cntrl Drug: Sched. 1 - 4; Sale etc	4	2	2
Cntrl Drug:Cntrl Premises Where Drugs Kept	21	20	20
CRIME WHILE RELEASED ON BAIL Cntrl Drug:Cntrl Premises Where Drugs Kept	1	1	1
Cntrl Drug:Cntrl Premises Where Drugs Kept	4	4	4
Cntrl Drug:Cntrl Premises Where Drugs Kept	1	1	1
Cntrl Drug: Drug Sale; Death Resulting	1	1	1
Cntrl Drug: Acts Prohibited	2	2	2
Cntrl Drug: Sale, etc. Heroin/Crack > 5 gm	2	2	2
Cntrl Drug: Sale, etc. Fentanyl Class > 5 gm	2	2	2
Cntrl Drug: Sale,etc Fentanyl Class >5gm,subqt	2	2	2
Cntrl Drug: Sale, etc Fentanyl Class > 5 gm,SZ	4	4	4
Cntrl Drug: Sale, etc Methamphetamine >5 oz,SZ	1	1	1
Cntrl Drug: Sale, etc. Cocaine >1/2 oz < 5 oz	2	2	2
Cntrl Drug: Sale, etc Cocaine > 1/2oz,< 5oz,SZ	1	1	1
Cntrl Drug: Sale,etc Heroin Crack >1 gm,<5 gm	2	2	2
Cntrl Drug: Sale,etc Fentanyl Class >1gm,< 5gm	1	1	1
Cntrl Drug: Sale,etc Methamphetamine>1 oz <5oz	4	4	4
CONSPIRACY Cntrl Drug: Sale,etc Methamphetamine>1 oz <5oz	1	1	1
CRIME WHILE RELEASED ON BAIL Cntrl Drug: Sale,etc Methamphetamine>1 oz <5oz	1	1	1
Cntrl Drug: Sale, etc. Meth > 1 oz < 5 oz, SZ	1	1	1
Cntrl Drug: Sale,etc Marijuana >5lb / Hash>1lb	1	1	1
Cntrl Drug: Sale, etc. Cocaine < 1/2 oz	1	1	1
Cntrl Drug: Cocaine < 1/2 oz SZ	2	1	1

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 Class: -- All Classes --, Class A, Class B, Class S, Class U, Class V

Charge Description	Charged	Defendants	Cases
Cntrl Drug: Sched 1,2 narcotic<1 oz sbqt	1	1	1
Cntrl Drug: Sched 1,2 narcotic <1 oz	2	2	2
Cntrl Drug: Sale, etc Sched 1,2narcotic>1oz,SZ	1	1	1
Cntrl Drug: Sale, etc. Methamphetamine <1 oz.	8	6	6
CONSPIRACY Cntrl Drug: Sale, etc. Methamphetamine <1 oz.	1	1	1
Cntrl Drug: Sale, etc Methamphetamine <1 oz;SZ	8	4	6
Cntrl Drug: Heroin Crack <1 gm, subqt	1	1	1
ATTEMPTED Cntrl Drug: Heroin Crack <1 gm.	1	1	1
Cntrl Drug: Heroin Crack <1 gm.	1	1	1
Cntrl Drug: Fentanyl Class Drug <1 gm.	1	1	1
Cntrl Drug: Fentanyl Class Drug <1 gm.	1	1	1
Cntrl Drug: Sale, etc. Fentanyl <1 gm, SZ.	1	1	1
Cntrl Drug: Sale,etc Marij>1 oz/Hash>5 gm,subs	1	1	1
Cntrl Drug: Sched 1-4; Sale etc, subqt	3	1	1
Cntrl Drug: Sched 1-4; Sale etc, subqt	2	1	1
Cntrl Drug: Sched. 1 - 4; Sale etc	10	6	6
Cntrl Drug: Sched. 1 - 4; Sale etc	1	1	1
Cntrl Drug: Sched. 1 - 4; Sale etc	3	1	1
Cntrl Drug: Sched. 1 - 4; Sale etc	1	1	1
Cntrl Drug: Sched. 1 - 4; Sale etc, SZ	4	3	3
Cntrl Drug: Other; Sale etc <1/2 oz subqt	1	1	1
Cntrl Drug: Other; Sale etc <1/2oz	1	1	1
Cntrl Drug: Other; Sale etc <1/2oz	1	1	1
Cntrl Drug: Other; Sale etc <1/2 oz, SZ	1	1	1
CONSPIRACY Cntrl Drug: Other; Sale etc <1/2 oz, SZ	1	1	1
Cntrl Drug: Sched 1 - 4; Possession subqt	84	42	43
CRIME WHILE RELEASED ON BAIL Cntrl Drug: Sched 1 - 4; Possession subqt	1	1	1
Cntrl Drug: Sched 1 - 4; Possession subqt	19	13	14
Cntrl Drug: Sched 1 - 4; Possession	230	147	156
CRIME WHILE RELEASED ON BAIL Cntrl Drug: Sched 1 - 4; Possession	2	1	1
Cntrl Drug: Sched 1 - 4; Possession	74	54	61
Cntrl Drug: Sched 1 - 4; Possession	2	1	1
Cntrl Drug: Sched 1 - 4; Possession subqt	5	2	2
Cntrl Drug: Sched.5, possess/no sale	1	1	1
Possession, etc.; Residual Amount	3	3	3
Deal/Possess Prescription Drugs	1	1	1
Deal/Possess Prescription Drugs	28	19	20
Deal/Possess Prescription Drugs	4	4	4
Criminal Trespass on Railroad Property	2	2	2

Filing Charge Summary

Issued Between 01-01-2024 And 12-31-2024

Severity: -- All Severities --, Felony, Misdemeanor, Violation, Unknown Severity, Unknown
 Class: -- All Classes --, Class A, Class B, Class S, Class U, Class V

Charge Description	Charged	Defendants	Cases
Violation of Restraining Order	1	1	1
Procuring Dog License; Tag	1	1	1
Dog; Menace, Nuisance, Vicious	4	3	4
Dogs at Large	2	2	2
Bylaws and Ordinances	2	2	2
Violation of Probation or Parole	15	13	13
Intercept - Party to Communication	1	1	1
ATTEMPTED Intercept - Not Party to Communication	1	1	1
Penalty; Committing Offense on Bail	1	1	1
Breach of Bail Conditions	1	1	1
Breach of Bail Conditions	28	13	13
Breach of Bail	14	13	14
Breach of Bail Conditions	3	3	3
Arrest Prior to Requisition	1	1	1
Arrest Without a Warrant (Fugitive)	4	4	4
ATTEMPTED Delivery of Articles to Prisoners	1	1	1
CONSPIRACY Delivery of Articles to Prisoners	2	2	2
Delivery of Articles to Prisoners	10	9	9
ATTEMPTED ATTEMPTED MURDER	1	1	1
Negligent Homicide	5	5	5
Negligent Homicide - DUI	2	2	2
First Degree Assault	2	2	2
1st Degree Assault - SBI	1	1	1
1st Degree Assault; Domestic Violence-SBI	1	1	1
1st Degree Assault w/Deadly Weapon	7	5	5
1st Degree Assault; Dom Violence; Ddly Wea	2	2	2
ATTEMPTED 1st Degree Assault w/Firearm	1	1	1
1st Degree Assault - SBI, <13yo	1	1	1
Simple Assault	1	1	1
ATTEMPTED Simple Assault; Physical Contact or BI	1	1	1
Simple Assault; Physical Contact or BI	72	52	52
Simple Assault; Physical Contact or BI	16	13	14
Simple Assault; BI	19	13	14
Simple Assault; BI	12	10	10
Simple Assault; BI	3	3	3
Simple Assault; Deadly Weapon & BI	2	2	2
Simple Assault, Mutual Combat	5	4	4
DV; Simple Assault; Physical Contact	1	1	1
DV; Simple Assault; Physical Contact	2	2	2
DV; Simple Assault; Physical Contact	81	53	54
DV; 2nd Deg Assault-BI & DW	4	4	4

Filing Charge Summary

Issued Between 01-01-2024 And 12-31-2024

Severity: -- All Severities --, Felony, Misdemeanor, Violation, Unknown Severity, Unknown

Class: -- All Classes --, Class A, Class B, Class S, Class U, Class V

Charge Description	Charged	Defendants	Cases
DV; Simple Assault - BI	56	40	40
DV; Simple Assault; BI & Deadly Weapon	1	1	1
DV; Crim Threat; Fear of Bodily Injury	1	1	1
DV; Crim Threat; Fear of Bodily Injury	4	4	4
DV; Crim Threat; Fear of Bodily Injury	4	4	4
DV; Crim Threat Against Person; Deadly Wea	11	9	9
DV; False Imprisonment	1	1	1
DV; False Imprisonment	11	10	10
DV; Obstruct Rprt of Crime/Injury	2	2	2
DV; Obstructing Report of Crime/Injury	7	6	7
2nd Degree Assault - Domestic Violence	3	3	3
2nd Degree Assault	4	4	4
2nd Degree Assault; SBI	8	6	6
2nd Degree Assault; SBI- Domestic Violence	3	3	3
2nd Degree Assault; Deadly Weapon & BI	19	15	15
2nd Degree Assault; Extreme Indifference	1	1	1
2nd Degree Assault; Dom Violence; Indiffer	2	2	2
2nd Degree Assault; BI & <13yo	10	4	5
2nd Degree Assault; Strangulation	32	21	21
2nd Degree Assault; Dom Violence; Strangle	11	9	9
Reckless Conduct	1	1	1
Reckless Conduct - Deadly Weapon	49	44	44
Reckless Conduct; Dom Violence; Ddly Weapon	8	6	6
Reckless Conduct	12	12	12
Reckless Conduct; Domestic Violence	1	1	1
Reckless Conduct	4	4	4
Reckless Conduct	2	2	2
Criminal Threatening	3	2	2
Criminal Threatening - deadly weapon	36	27	29
Criminal Threatening - conduct w/firearm	5	5	5
Criminal Threatening - conduct	16	13	14
Criminal Threatening - Conduct	11	9	10
Crim Threat - Property	1	1	1
Crim Threat Against Person w/Deadly Weapon	1	1	1
Crim Threat Against Person w/Firearm	2	2	2
Crim Threat Against Person	6	4	4
Crim Threat - against person	1	1	1
Financial Exploitation; \$1500+	1	1	1
AFSA - Use Force / Violence	9	5	5
AFSA - Physically Helpless Victim	1	1	1
AFSA; Domestic Violence; Helpless Victim	1	1	1

Filing Charge Summary

Issued Between 01-01-2024 And 12-31-2024

Severity: -- All Severities --, Felony, Misdemeanor, Violation, Unknown Severity, Unknown
 Class: -- All Classes --, Class A, Class B, Class S, Class U, Class V

Charge Description	Charged	Defendants	Cases
AFSA - Threaten Retaliation	2	1	1
AFSA; Domestic Violence; Intox Substance	2	1	1
AFSA - Disabled Victim	1	1	1
AFSA - Household Member	1	1	1
AFSA - Authority Position	17	2	2
AFSA - Victim<13	7	4	4
AFSA; Domestic Violence - Victim<13	1	1	1
AFSA - No Consent	9	5	5
AFSA - Without Penetration / V<13	2	2	2
AFSA - Pattern Sexual Assault	17	7	7
AFSA; Domestic Violence - Family Member	5	2	2
FSA - Penetration - Victim 13-15	20	4	4
FSA - Sexual Contact - Victim <13	2	2	2
FSA - Position of Authority - Incarcerated	1	1	1
Sexual Assault	3	3	3
Sexual Assault - Sexual Contact	6	4	4
Sex Assault; Penetrtn V=13-15/ age dif<3yr	2	1	1
Sexual Assault - Position of Authority	1	1	1
Sexual Assault - Position of Authority	1	1	1
Kidnapping	1	1	1
Criminal Restraint	5	5	5
Stalking	2	2	2
Stalking; Domestic Violence	2	1	1
Stalking - Reasonable Person to Fear	7	6	6
Stalking - Place Individual in Fear	1	1	1
Stalking; DomViolence; Put Person in Fear	1	1	1
Stalking - Notice of Order, Subsequent	22	6	9
Stalking; DomViolence; Order, subsqt	6	5	5
Stalking - Notice of Order	15	11	13
Stalking; Domestic Violence; Order	8	7	7
False Imprisonment	10	10	10
Interference w/Custody - in state	1	1	1
Purchase/Pay to Observe Sex w/ Person <18y	4	1	1
Arson	1	1	1
Arson - Occupied / Historic Structure	1	1	1
Arson	5	1	1
Criminal Mischief	1	1	1
Criminal Mischief	22	21	21
Criminal Mischief	9	9	9
Criminal Mischief	14	12	12
Criminal Mischief	12	10	10

Filing Charge Summary

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Severity: -- All Severities --, Felony, Misdemeanor, Violation, Unknown Severity, Unknown
 Class: -- All Classes --, Class A, Class B, Class S, Class U, Class V

Charge Description	Charged	Defendants	Cases
Criminal Mischief	13	11	11
Criminal Mischief	1	1	1
Criminal Mischief	5	4	4
Criminal Mischief	3	3	3
Unauthorized Use	1	1	1
Burglary - Night / Home / Weapon	8	8	8
Burglary	15	13	13
Burglary - Firearm	1	1	1
Burglary Tools - Possession	1	1	1
Criminal Trespass	24	23	23
Criminal Trespass	14	13	14
Criminal Trespass	9	8	8
Trespassing Stock or Domestic Fowl	1	1	1
ACCOMPLICE Robbery	1	1	1
ATTEMPTED Robbery	1	1	1
Robbery	3	3	3
CONSPIRACY Robbery - Firearm	1	1	1
Robbery - Firearm	1	1	1
Organized Retail Crime Enterprise	2	2	2
Organized Retail Crime Enterprise	2	2	2
Theft by Misapplication 2 Prior Thefts	1	1	1
Willful Concealment	3	2	2
Willful Concealment	3	3	3
Willful Concealment, theft	4	1	1
Willful Concealment, theft; 2 prior convic	6	5	5
Willful Concealment, theft 3rd conviction	1	1	1
ATTEMPTED Theft by Unauthd Taking \$1501+	1	1	1
Theft by Unauthd Taking \$1501+	32	26	29
Theft by Unauthd Taking Firearm is Stolen	3	3	3
Theft by Unauthd Taking \$1001-\$1500	5	4	4
Theft by Unauthd Taking 2 prior convctns	43	27	39
Theft by Unauthd Taking \$0-\$1000	20	13	13
Theft by Unauthd Taking \$0-\$1000	12	11	11
Theft by Unauthd Taking \$0-\$1000	1	1	1
CONSPIRACY Theft by Deception \$1501+	1	1	1
Theft by Deception \$1501+	24	16	21
Theft by Deception Resale Distribution	1	1	1
Theft by Deception \$1001-\$1500	6	6	6
ATTEMPTED Theft by Deception 2 Prior Thefts	1	1	1
Theft by Deception 2 Prior Thefts	8	5	5
Theft by Deception \$0-\$1000	1	1	1

Filing Charge Summary

Issued Between 01-01-2024 And 12-31-2024

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Class: -- All Classes --, Class A, Class B, Class S, Class U, Class V

Charge Description	Charged	Defendants	Cases
Theft by Deception \$0-\$1000	7	5	6
Theft Lost/Mislaid \$1501+	2	2	2
Theft Lost/Mislaid \$0-\$1000	1	1	1
Property w/o Serial#; Alter/Remove	2	2	2
Recv Stolen Prop; \$1501+	32	26	28
Recv Stolen Prop; Stolen Firearm	5	5	5
Recv Stolen Prop; \$1001-\$1500	9	6	6
Recv Stolen Prop; 2 Prior Convictions	9	9	9
Recv Stolen Prop; Resell, Distribution	1	1	1
Recv Stolen Prop; \$0-\$1000	11	7	7
Recv Stolen Prop; \$0-\$1000	5	5	5
Theft of Services 2 Prior Convictions	1	1	1
Theft of Services \$0-\$1000	1	1	1
Unauthorized Use of Vehicle \$1500+	2	2	2
Unauthd Use; Rented Veh \$1500+	1	1	1
Unauthd Use;Rentd Prop \$1500+	1	1	1
Forgery Govt Instrument, Check, etc	22	11	13
Forgery - misdemeanor	1	1	1
Computer Off; Misuse Computer or Network	2	1	1
Insurance Fraud; \$1501+	2	2	2
Insurance Fraud Accomp \$1001-\$1500	1	1	1
CONSPIRACY Identity Fraud; Pose as Another	3	3	3
Identity Fraud; Pose as Another	8	8	8
Identity Fraud; Obtain Personal Info	4	2	2
Identity Fraud; Obtain Info for Another	1	1	1
Credit Card Fraud \$1001-\$1500 or 2 priors	11	6	6
Credit Card Fraud, \$0-\$1000	8	1	1
Credit Card Fraud, \$0-\$1000	1	1	1
Credit Card Fraud, \$1501+ or 2 priors	2	2	2
Meth Related Crime - Near Child / Incapaci	4	2	2
Endangering Welfare of Child	30	18	20
Endangering Welfare of Child	3	3	3
Endangering - Solicit Sex	5	4	4
Perjury; False Statement Under Oath	1	1	1
Perjury; Inconsistent Material Statements	1	1	1
Unsworn Falsification; Written/Elec Stmnt	1	1	1
Unsworn Falsification; Deceive Official	2	2	2
False Report to Law Enf; False Info	4	4	4
Witness Tampering	3	2	2
Witness Tampering; Induce Another	12	8	8
CONSPIRACY Falsify Phys Evidence	3	3	3

Filing Charge Summary

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Severity: -- All Severities --, Felony, Misdemeanor, Violation, Unknown Severity, Unknown

Class: -- All Classes --, Class A, Class B, Class S, Class U, Class V

Charge Description	Charged	Defendants	Cases
Falsify Phys Evidence	6	5	5
Falsify Phys Evidence alter, destroy, hide	21	18	19
Obstruct Govt Administration	4	4	4
Obstruct Govt Administration	2	2	2
Obstruct Report of Crime/Injury	1	1	1
Obstruct Report of Crime/Injury	2	2	2
Obstruct Report of Crime/Injury	2	2	2
Resist Arrest/Detention	49	45	47
Resist Arrest/Detention	21	21	21
Hindering Apprehension/Prosecution	2	2	2
Hindering Apprehension/Prosecution	4	4	4
ATTEMPTED Escape w/force or deadly weap.	1	1	1
Escape w/force or deadly weap.	1	1	1
Escape	1	1	1
Escape Implmnt/Contraband	1	1	1
Bail Jumping on Felony A+	3	3	3
Bail Jumping on Felony B	4	4	4
Bail Jumping	6	6	6
Bail Jumping	1	1	1
Assault by Prisoner;1st, 2nd degree Assault	4	3	3
Assault by Prisoner Simple Assault	18	10	13
Riot - Felony	2	2	2
Riot - Felony w/Firearm	1	1	1
Riot	1	1	1
Unauthd Use/Firearm/Firecracker	3	3	3
Disorderly Conduct	7	7	7
Disorderly Conduct	12	8	10
Disorderly Conduct	8	8	8
Harassment	3	3	3
Harassment	4	2	2
Inhaling Toxic Vapors for Effect	1	1	1
Loitering or Prowling	11	9	10
Abuse of Corpse	2	2	2
Abuse of Corpse	1	1	1
Animals in Motor Vehicles	2	2	2
Cruelty to Animals; Purposeful	1	1	1
Cruelty to Animals; Negligent	3	3	3
Nonconsensual Dissemination Private Sex Images	1	1	1
Violation of Privacy/Use, Install Device	6	4	4
Violation of Privacy/Sexual Gratificatn	2	1	1
Violation of Privacy/disseminate	1	1	1

Filing Charge Summary

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 Class: -- All Classes --, Class A, Class B, Class S, Class U, Class V

Charge Description	Charged	Defendants	Cases
Violation of Privacy Look in Priv Place	1	1	1
Indecent Exposure/Lewdness	1	1	1
Indecent Exposure/Gross Lewdness	3	3	3
Indecent Exposure / Lewdness, subsq't off.	2	2	2
Gross Lewdness in Presence of Child < 16	2	1	1
Indecent Exposure/ Sex Act, Child <16	4	3	3
Transmit a Lewd Image to Child < 16	2	1	1
Child Sex Abuse Image; Sell, Transfer etc	18	3	3
Child Sex Abuse Image; Publish etc<3	2	1	1
Child Sex Abuse Image/Pblsh etc>3	3	1	1
Manufacture Child Sexl Abuse Image	5	2	3
Child Sexl Abuse Image; Possession	1	1	1
Child Sex Abuse Image, Buy etc	13	2	2
Child Sex Abuse Image; Buy etc	20	4	4
Child Sexl Abuse Image; Possession	1	1	1
Computer Pornography Prohibited	1	1	1
Computr Svc; Use Prhbtd;2nd Off or Child<13	1	1	1
Computr Svc; Use Prhbtd	3	3	3
Felonious Use of Firearm	6	6	6
Felonious Use of Firearm	2	2	2
Felonious Use of Body Armor	1	1	1
Failure to Comply w/ RSA 651-B:7	17	1	1
Sex Offdr Reg; Neglient Failure to Comply	3	2	2
Sex Offdr Reg; Neglient Failure to Comply	1	1	1
Sex Offdr Reg; Knowing Failure to Comply	31	12	16
Sex Offdr Reg; Fail to Comply/Knowg Subsq	3	3	3
Sex Offdr Reg; Provide False Information	2	1	2
Remove/Deface Political Advertising	1	1	1
Drug Court Placeholder	18	18	18
Totals	3,974	1,255	1,509
:			

Report of the County Treasurer

As Treasurer, it is my pleasure to continue serving Merrimack County in compliance with Chapter 29 of the New Hampshire Statutes. The professionalism and efficiency of the County Finance staff provide a trusted source of accurate information, which County Department Heads and the County Delegation rely on for both short- and long-term decision-making.

We are fortunate to retain a dedicated staff with the experience and adaptability to manage software upgrades and banking enhancements. These improvements allow us to increase efficiency without expanding our staffing levels. Aaron Turner's team—Diane Dorval, Cristina Burzo, and Michael Rivard—collectively bring 83 years of experience with the County. They maintain strong working relationships with our banking partners, legal and financial advisors, County Departments, and each other, particularly in managing tax anticipation notes and investments.

This year, with approval from the Commissioners, we merged two additional accounts—the Resident Christmas Fund and the Judith A. Gagnon Scholarship Fund—into the Edna McKenna Trust Fund. Consolidating these funds allows us to earn a higher rate of interest. Additionally, we formally expanded the Edna McKenna Trust Fund to include residents of Gerrish Manor Assisted Living, whereas it previously applied only to Nursing Home residents.

I would also like to thank Linda Lorden for her continued willingness to serve as my Deputy Treasurer whenever I am unavailable.

Respectfully submitted,

Mary R. Heath, Treasurer

County of Merrimack

Trust Funds

For the Year Ending December 31st, 2024

Revenue & Expenditure Report

	Corrections Trust	McKenna	JAG Scholarship	Resident Xmas (McKenna)
Beginning Fund Balance	\$ 113,680	\$ 69,573	\$ 1,735	\$ -
<u>Revenue</u>				
Interest	4,156	1,186	28	248
Donations		6,010	119	
Designated Donations		425		
Gift Shop / Canteen	62,530	14,947		
Misc Revenue	45,216			25,822
Total Revenue	111,901	22,568	147	26,071
<u>Expenditures</u>				
Outside Services	33,388			8,906
Education	6,744		-	
Supplies	9,116	2,717		
Gift Shop Supplies		12,180		
New Equipment	1,744	-		
Total Expenses	50,992	14,897	-	8,906
Net Change	60,909	7,671	147	17,164
End of Year Fund Balance	174,589	77,244	1,882	17,164

Balance Sheet Report

	Corrections Trust	McKenna	JAG Scholarship	Resident Xmas (McKenna)
<u>Assets</u>				
Due from General Fund	177,676	79,564	1,882	18,910
Petty Cash				44
Total Assets	177,676	79,564	1,882	18,954
<u>Liabilities</u>				
Accounts Payable	(3,087)	(2,320)	-	(1,789)
<u>Fund Balance</u>				
Fund Balance	(174,589)	(77,244)	(1,882)	(17,164)
Total Liabilities & Fund Balance	(177,676)	(79,564)	(1,882)	(18,954)

Report of the Nursing Home Administrator

Overview: Throughout 2024, Merrimack County Nursing Home focused on increasing staffing levels and resident occupancy with the goal of resuming standard operations following the public health emergency caused by COVID-19.

Resident Life: From February through July 2024, MCNH provided temporary housing for residents of Gerrish Manor while a long-overdue renovation was completed at its original location in the McLeod Building. This \$1.3 million renovation was funded through a grant from the Governor’s Office for Emergency Relief & Recovery (GOFERR). The project was completed on time and within budget, and increased bed capacity by four, allowing the facility to now serve up to 33 residents.

Following the return of the Gerrish Manor residents to the McLeod Building, MCNH reopened its skilled nursing unit and resumed accepting referrals for short-term rehabilitation care. In 2024, this unit admitted 71 individuals and discharged 56 following rehabilitation stays.

MCNH continued to provide high-quality care through its long-term care units and specialty programs, including hospice, young adult services, and secure memory care. Residents benefited from the facility’s natural surroundings, enjoying courtyards, gardens, and walking trails on campus. Recreational activities remained robust, with offerings such as community bus trips, unit barbecues, our popular annual lobster-fest, and the traditional Thanksgiving dinner with residents’ family and friends.

Staffing: Recruitment remained a priority in 2024, supported by a strong partnership between Nursing Home leadership and the Human Resources department. Turnover in housekeeping, laundry, and food service departments remained low.

In total, MCNH welcomed 187 new hires and experienced 36 terminations. This included the hiring of 95 Licensed Nursing Assistants (LNAs) and 27 nurses. Increased staffing in the nursing department contributed significantly to a 29% reduction in the cost of agency (“travel”) nursing.

The Nursing Assistant Trainee Program continued to serve as an important pipeline for new talent. The facility also supported the professional development of several LNAs by sponsoring their education to become Registered Nurses. These initiatives are part of our long-term retention strategy, encouraging career advancement within the MCNH team.

Financial Performance: Average occupancy rose from 77% in 2023 to 88% in 2024, due in large part to the reopening of the skilled rehabilitation unit, which had previously been closed for use as a COVID-19 isolation unit. One unit, consisting of 21 beds, remained vacant at the end of the year.

Admissions totaled 273, with 258 discharges recorded during the year.

Payor Source Breakdown:

Payor Source Occupancy Average Daily Rate

Medicaid	76%	\$246.37
Medicare	6%	\$676.08
Private Pay	18%	\$353.48

Report of the Register of Deeds

The Merrimack County Register of Deeds is responsible for recording and maintaining public records and documents relative to real estate ownership.

Deeds' revenue come from fees for services rendered and from 4% commissions for collecting the State of New Hampshire real estate transfer tax and the Land Conservation and Improvement Program fee (LCHIP). We also collect a \$2 per-transaction fee, which goes toward purchasing and maintaining our equipment.

2024 revenues can be broken down as follows:

REGULAR REVENUES

Commission of collection of state transfer tax:	\$ 798,088.00
Commission on collection of LCHIP:	\$ 13,191.00
Recording fees:	\$ 478,764.00
All other income:	\$ 260,591.00

TOTAL:	\$ 1,550,634.00
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SPECIAL REVENUES

\$2 per-transaction fee:	\$ 35,370.00
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Samantha Morse has served as Register since January 2025. She is currently being assisted by Deputy Register Charlene Brack.

The office is open from 8AM to 4PM. It is open to telephone inquiries from 8AM to 4PM and to walk-ins from 8:30AM to 3:30PM. The Registry attempts to register all documents received by 3:30PM on that same day. Currently there are five computers in the research area and one in the registry area for use by the public.

Submitted by:

Samantha Morse

Register of Deeds

Charlene Brack

Deputy Register of Deeds

Human Resources Report

The Merrimack County Human Resources Department is comprised of a team of skilled professionals dedicated to supporting, developing, and managing the County's workforce. In collaboration with the County Management Team, we are committed to fostering a safe, inclusive, and supportive work environment that promotes a positive workplace culture for all employees, while ensuring compliance with all applicable employment and labor laws.

Our team takes a collaborative, service-oriented approach and is responsible for managing the following core Human Resources functions:

- Recruitment and Selection
- Onboarding and Training
- Compensation and Classification
- Benefits Administration
- Employee and Labor Relations
- Safety Committees & Wellness Program
- Performance Management
- HR Policies and Procedures (as approved by the Board of Commissioners)

Our main office is located in the McLeod Building on the Boscawen Campus, with additional HR offices at the Nursing Home and the Department of Corrections. In 2024, we successfully expanded to a full-time HR presence at the Nursing Home, strengthening our support to staff on-site.

A primary focus this year has continued to be recruitment, supported by a range of initiatives aimed at increasing our visibility and appeal as an employer. We are proud to be recognized as a **Bronze-Level Veteran Friendly Business** and as a **Best Place for Working Parents** organization—both affirmations of our ongoing efforts to build a workplace that values service, balance, and community.

We also made significant progress in our automation goals, streamlining HR processes to improve efficiency and accessibility for all employees. These changes have allowed us to better serve our departments while keeping pace with the evolving needs of the workforce.

I would like to take this opportunity to thank the County Delegation, the Board of Commissioners, the County Administrator, the Management Team, and all Merrimack County employees for their continued dedication and contributions. The important work we do together each day makes a meaningful difference for the residents we serve.

Respectfully submitted,

Wendy Heath, SHRM-CP
Human Resources Director

Human Services Report

At the close of 2024, Merrimack County Human Services updated its organizational structure to better align with our strategic goals, improve efficiency, and strengthen our support to meet the complex needs of our community. As a result, Merrimack County Human Services now has four distinct branches: Pretrial Services, Diversion and Specialty Courts, County Navigator Program, and the Advocacy Center.

Pretrial Services: The role of Merrimack County Pretrial Services is to interview, supervise, and provide services for defendants assigned to us by the court. We utilize an evidence based Pretrial Assessment Tool during interviews to assist the court in making bail decisions. Pretrial supervision is individualized and tailored to a person's assessed risk level and geared to promoting court appearance and public safety. Pretrial Services provides court ordered supervision of defendants who have been released on bail and monitors the defendant for compliance with specific conditions of release and reports compliance (or lack of compliance) to all parties in the case. Pretrial Services staff conducted 517 pre-arraignment interviews. Approximately 48% of clients scored "high risk" on the Pretrial Assessment Tool, which requires closer monitoring and strict pretrial conditions (e.g. more frequent check-ins).

Diversion and Specialty Courts: The Merrimack County Diversion serves as an alternative sentencing option for adult offenders that offers an opportunity to avoid criminal conviction. Each program provides case management, which offers support to the defendant with the intent to reduce their risk of re-offending. A defendant may be required to complete community service, educational classes, substance education, operation impact, and urinalysis testing. If applicable, a defendant may be required to have an assessment and/or treatment with a licensed professional for anger management, mental health, and/or substance use. In 2024, Adult Diversion program served 305 clients.

Merrimack County Human Services also provides supports and services to juvenile offenders through the Juvenile Diversion and Prevention programs by providing community-based alternatives to the formal court process. The program utilizes the restorative justice model that hold youth accountable for their criminal offense and helps them to repair the harm caused by their actions. Specialty prevention topics include drug and alcohol education, fire setter education, shoplifting, cyber safety, vaping and tobacco education, and progressive pathways. The Juvenile Services program served 41 clients in 2024.

Merrimack County also participates in several Specialty Courts models including Mental Health Court, Recovery Court, and Veterans Court. These specialty courts, also known as problem solving courts, are designed to handle specific types of cases involving underlying issues that traditional courts may not be well-equipped to address. In 2024, Merrimack County served approximately 34 Specialty Court clients.

County Navigator Program: The Merrimack County Navigator Program works with community members who are in need of assistance working through social service systems. Navigators work to empower clients and help them identify and organize their support network. Navigators help with making connections to valuable resources including, but not limited to: food insecurity, services for substance misuse and/or mental health, long term care, employment services, and applying for assistance with community resources such as DHHS, SSI, Fuel/Electric Assistance, etc. They also provide comprehensive case management and provide in-home services for those individuals who meet eligibility requirements. In 2024, the County Navigator Program served 453 clients.

Advocacy Center: The Merrimack County Advocacy Center's (MCAC) mission is to strengthen and protect victims, families and the community through a multi-disciplinary team approach that emphasizes early intervention, coordinated investigations and collaborative action plans. The MCAC provides a safe and friendly environment for interviewing potential victims and witnesses of physical and sexual abuse. The forensic interview is an integral part of these investigations, providing a victim centered, neutral, non-leading interview to gather facts for these investigations. In 2024, the MCAC received referrals and conducted 202 forensic interviews of victims of crime. In 2024, the Family Support Specialist provided follow up services more than 688 times, in

addition to making more than 434 referrals to partner agencies. This year also marked a new partnership between the MCAC and the Granite State Children's Alliance Behavioral Health Program, providing on-site evidence-based, trauma-informed assessment and treatment services to support healing following the disclosure of abuse and/or neglect. A total of 16 referrals were made upon implementation in September of 2024.

Additionally, MCAC is also home to the Adverse Childhood Experiences Response Team (ACERT) Coordinator. The Adverse Childhood Experience Response Team (ACERT) is made up of a local police officer, a behavioral health professional, and a family support advocate. The role of the ACERT Coordinator at Merrimack County Advocacy Center is to work collaboratively with Hooksett and Franklin Police Departments to identify children who have been exposed to adverse experiences such as abuse, neglect, domestic violence, and household dysfunction, and then connect the children/family to local community resources who can intervene. The goal of intervention is to lessen the immediate and long-term harm to the children, to build individual and family protective factors, and to prevent adverse childhood experiences. In 2024, ACERT has reached out to a total of 291 families in the Concord and Franklin Communities. ACERT has made 172 referrals to the community service partners.

Respectfully submitted,



Jessica L. Riendeau, DCJ

Human Services Director



UNH Cooperative Extension Merrimack County

UNH Cooperative Extension (UNHCE) serves residents in each of Merrimack County's 25 towns and 2 cities with diverse programming through 4-H Youth Development & Education, Health & Well-Being, Nutrition Connections, Food & Agriculture, Community & Economic Development, and Natural Resources. Extension is the public outreach arm of the University of New Hampshire, bringing information and education into NH's towns, helping to make individuals, businesses, and communities more successful and keeping NH's natural resources healthy and productive.

Food & Agriculture: We support the county's agricultural industries, including producers of fruits, vegetables, ornamental plants, and livestock, through workshops, trainings, diagnostic services, applied research, and one-on-one consultations. In 2024, a multitude of educational workshops were conducted with Extension at the helm. Hundreds of individuals received one-on-one consultation through email and phone conversations, 150 farm visits were conducted to fruit, vegetable, and dairy farms, during which recommendations were tailored towards the individual educational needs of the client. A total of 416 soil tests were reviewed and approved, optimizing soil fertility practices, and maximizing production on sites throughout the county. Widespread weather events in 2023 caused the greatest crop losses in decades. UNHCE leveraged relationships with partner organizations and growers to distribute a crop loss survey which captured estimated damage levels on over 100 farms representing thousands of acres. Estimates of loss totaled nearly \$15 million. As a result of our efforts, the Governor of New Hampshire allocated \$8 million in crop relief funding for impacted farms. Twelve Merrimack County farms received disaster relief awards totaling \$1,064,310. Farmers report that this funding enabled them to recover losses without taking on substantial new loans, pay for supplies needed for the 2024 season, pay for labor, and bring remaining debt from the prior year current to start 2024 with a clean slate.

Natural Resources: Our natural resources team provides research, education, and stewardship throughout the state with a "boots on the ground" approach, extending state-wide programs in forestry and wildlife, natural resource development, land and water conservation, and marine fisheries. This year, 1,124 Merrimack County residents received one-on-one education from woodlot visits, educational events, telephone calls, and email correspondence. At least 604 County residents participated in educational events: Tree Farm Field Days, Tree Id Walks, Invasive Plant Control workshops, Wildlife Habitat field tours, Forest Health workshops, and Forest Ecology Field Tours for Middle School Science Classes. To find out more about our programs and events check out the UNH Forestry and Wildlife Facebook page (<https://www.facebook.com/nhwoods.org>). This year, there were over 400 Volunteers who worked with UNHCE in Merrimack County helping to conserve and manage its natural resources. The Volunteers participated in the Natural Resource Stewards program, the Coverts Project, Nature Groupie, the NH Big Tree Program, and the Lakes Lay Monitoring Program. Please visit our website to find out how to volunteer with UNH Extension <https://extension.unh.edu/about/volunteering>.

Community & Economic Development (CED): The CED team provides programming and technical assistance to communities, businesses, and nonprofit organizations around New Hampshire to strengthen communities and the economy. Areas of focus include revitalizing main streets, retaining and growing local businesses, supporting entrepreneurs and innovators, and leveraging tourism and outdoor recreation to help grow the economy. Central to the CED team's work is engaging communities in developing a collective vision, designing an approach to achieve that vision, and organizing community leaders and volunteers to implement effective strategies. In terms of activities in Merrimack County over the past year, the CED team engaged over twenty businesses,

organizations, and municipalities in the [Developing Interconnections for Regional Trails \(DIRT\) project](#)—a joint initiative with the Foothills Foundation—aimed at building the capacity of trail organizations to expand the region’s network of biking trails to enhance recreational opportunities and support the economy. Additionally, the CED team completed the Downtowns and Trails program in Hopkinton and Contoocook, NH, and is now working with the town to implement strategies and actions aimed at building connectivity between local businesses and surrounding trails and recreational resources. Lastly, Extension engaged six Merrimack County communities in the Housing Academy, a program that is tied to the state’s Housing Opportunity Planning (HOP) Grant program and seeks to build communities’ capacity to address housing challenges. Of the six Merrimack County communities that UNHCE engaged in the Housing Academy, four have since passed zoning amendments and warrant articles aimed at expanding housing opportunity.

[4-H Youth Development & Education](#): 4-H is the youth development program of UNHCE and is offered in partnership with the USDA/ NIFA. The mission of 4-H is to provide hands-on learning opportunities, through positive youth-adult partnerships and peer-reviewed curriculum, to create tomorrow’s leaders. 4-H programming helps youth find their spark, or their passion, so that in their adult life they find meaningful ways to contribute to their communities. A timeless tradition is Merrimack County 4-H members participating in events at the Hopkinton Fair. The 2024 fair hosted 110 4-H animal exhibitors and 82 youth exhibitors in the Ruth Kimball 4-H Exhibit Hall. All these opportunities serve as a capstone experience for a 4-H project, for youth to demonstrate their learning from the past program year. To close out the 2023-2024 program year, Merrimack County involved 316 youth in the program with the help of 108 volunteers.

[Health & Well-Being](#): Provides information, programs and training grounded in research to help individuals and their families succeed and thrive, such as Youth and Adult Mental Health First Aid Training, Chronic Disease, Diabetes, and Chronic Pain Self-Management Programs. We are collaborating with schools and public health partners to increase prevention and early intervention for mental health and wellness and substance misuse in communities. Our Merrimack County Field Specialist is serving as Project Director for the Community First Responder Program, funded by SAMHSA, which is bringing opioid prevention education to audiences across NH.

Through Nutrition Connections programming, limited-income youth, adults, and families are reached with evidence-based education around healthy eating and physical activity. In Merrimack County, adults were engaged through partnerships with local agencies, including housing sites for older adults, senior centers, family resource centers, adult education, peer support, and more. Nutrition Connections worked with youth in Franklin, Pittsfield, and Concord through partnerships with schools, afterschool programs, summer school programs, and Head Start.

We would like to thank our Advisory Council that consists of 10 citizens from Merrimack County, and a representative of the County Commissioners office and County Delegation. These advisors assist Extension program staff to evaluate current programming, identify local educational and research needs, and to consider new programming across the county. Our 2023-2024 council members included: Janine Condi, Chip Donnelly, Ken Koerber, Josh Marshall, Jill McCullough, Tim Meeh, Page Poole, Scott Reynolds, Dee Treybig, Anya Twarog, Commissioner David Lovlien, and Rep. Thomas Schamberg.

Learn more:

- Connect with us: <https://extension.unh.edu/facility/merrimack-county-office>
- 2024 County Highlights | Extension: <https://extension.unh.edu/resource/2024-county-highlights>
- Extension – UNH Cooperative Extension’s Annual Magazine - 2024: <https://extension.unh.edu/about/magazine>

Minutes – Public Hearing and Delegation Meeting
3-8-24 @ 10:00 a.m. – Merrimack County Old Courthouse 163 North Main Street, Concord, NH

Chair Schuett called the public hearing to order at 10:05 a.m. for the purpose of hearing a presentation from Community Power Coalition of New Hampshire (CPCNH).

All rose for the Pledge of Allegiance and a moment of silence in memory of the late Peter Spaulding.

Clerk Schamberg read the public notice of the public hearing. Notice for the meeting was duly noted in the house calendar, Concord Monitor and County website.

Chair Schuett called upon County Administrator Ross Cunningham to provide opening remarks.

County Administrator Ross Cunningham explained the four goals of the meeting. One, seek support on community power, second supporting the 2024 county budget, third supporting the continuing resolution on grants, and fourth supporting the increase on the Sheriff fees. All of which, information on each topic was supplied prior to the meeting. At any point if Delegates have questions County staff is present to assist.

Administrator Cunningham further explained Community Power is an exciting opportunity for the entire County. Staff have worked hard over the last several months to meet the goals to have this public hearing and to vote on its adoption.

Mr. Cunningham turned the meeting over to Henry Herndon, Director of Member Services at CPCNH for a brief presentation.

Director Herndon stated he will hand the meeting over to Chief Executive Officer Brian Callnan for opening remarks ahead of the presentation.

Chief Executive Officer Callnan thanked members for their efforts in forming Community Power aggregation in New Hampshire, which has saved \$9 million in eight months. Currently there are fifty six members with Merrimack County being the second County.

Director Herndon discussed new legislation RSA 53-E allowing cities, towns and counties to become the default electricity supplier for residents and businesses.

The program is voluntary, has no tax impact, and offers opportunities for competitive rates, expanded choices, and regional collaboration.

Director Herndon briefed on how the program works and what it has to offer.

Discussion followed to include a question and answer session. Questions on Electric Co-Op, risks or problems concerning customers, money management and investment policies, fraud protection, target goals, net metering, definition of opt-out, and difference in rates between county and towns were all discussed. Director Herndon provided a response to each.

Information on Community Power may be reviewed on the County website.

Seeing no further questions, Chair Schuett closed the Community Power Public Hearing at 10:25 a.m. and opened the public hearing on the budget, inviting County Administrator Cunningham to make that presentation.

County Administrator Cunningham highlighted the administrative work done by the Commissioners, subcommittees, department heads and Executive Committee. He also noted a reduction from 17.1% to 7.6% with a focus on transparency and performance-based goals for various departments.

Administrator Cunningham provided a detailed breakdown of tax rates from 2018 to 2023, showing a steady decrease in spending despite the COVID-19 pandemic.

Discussion followed on rising nursing home costs and reduced federal funding.

Administrator Cunningham explained fund balance, aiming to reduce reliance on reserves while maintaining a 17% target as stated in the policy.

Administrator Cunningham further discussed recruitment challenges at the nursing home and department of corrections with a recent focus on social media and marketing campaigns to attract applicants with the assistance of a newly hired recruiter.

Discussion followed on the County preparing for contract negotiations with four unions in 2025, with pre-negotiations work already underway to assess the financial impact of the agreements.

Administrator Cunningham turned the meeting over to Assistant Human Resources Director Wendy Heath to discuss recruitment strategies for county departments.

Assistant Director Heath explained the recruiter position focuses on recruitment, culture, and work-life balance to attract and retain employees. A handout was distributed on initiatives and advantages of working at Merrimack County.

Ms. Heath shared data on new hires/terminations from 2023 to 2024 for MCNH and MCDOC.

Nursing Home Administrator Heather Moquin briefed on LNA training, retaining staff, reducing agency costs, and increasing staff numbers for the nursing home.

County Administrator Cunningham explained and presented the annual Grant Resolution allowing the Board of Commissioners to apply for state, federal, local governments and other non-profit agencies grant dollars to aid in the effective operation and expended services of functions as a County.

Sheriff David Croft presented information regarding an increase in fees of Sheriffs and Deputy Sheriffs under NH RSA 104:31.

Discussion followed on law enforcement staffing and budget concerns, crime rates, bail reform and medical transports for the department of corrections.

Questions from the public – seeing none, Representative Schuett closed the public hearing on the budget and opened the Delegation meeting at 11:47a.m.

A brief recess was called as Representative Carol McGuire requests a Republican caucus.

Clerk Schamberg reads public notice for Delegation meeting and calls roll with the following Representatives present: Andrus, Aures, Aylward, Brennan, Cambrils, Caplan, Carey, Ebel, Gallager, Gerhard, Gibbs, Gould, Hall, Hill, Lane, Luneau, MacKay, Mason, C. McGuire, D. McGuire, Polozov, Roesner, Schamberg, Schuett, Seaworth, See, Shurtleff, Soucy, Testerman, Turcotte, Wallner, Walsh, Wood. A physical quorum is declared with 33 members in attendance.

Representative Brennan moved that the County Delegation hereby adopts the Merrimack County Community Power Electric Aggregation Plan, and authorizes the Board of Commissioners to implement the plan, and to take all action in furtherance thereof, pursuant to RSA 53-E. Seconded by Representative Gould, on a roll call vote, motion passes 31-2.

Representative MacKay praises County Administrator Cunningham on a thorough budget presentation and moves approval of \$103,585,208 for the 2024 budget with use of fund balance totaling \$4,261,490 and taxes totaling \$50,868,799. Seconded by Representative Gibbs, on a roll call vote, motion passes 26-7.

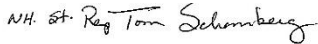
Representative Schamberg moved that the County Delegation approve the annual grant resolution as presented. Seconded by Representative Aures, on a roll call vote, motion passes 30-0.

Representative Carol McGuire moved that the County Delegation approve the Sheriff increase in fees as presented under NH RSA 104:31. Seconded by Representative Ebel, on a roll call vote, motion passes

28-1.

Motion to adjourn at 12:00 p.m. Representative Aures, seconded by Representative Seaworth.

Respectfully submitted,



Tom Schamberg, Clerk

<p style="text-align: center;">MERRIMACK COUNTY DELEGATION MEETING MINUTES 5.20.24 @ 10:50 A.M. Old Courthouse 163 N. Main Street, Concord, NH</p>
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Chair Dianne Schuett called the Merrimack County Delegation Meeting to order at 10:50 a.m.

Members stood for the Pledge of Allegiance and moment of silence for Representative Art Ellison who recently passed away.

Chair Schuett asked Clerk Schamberg to read the public notice for the meeting.

Clerk Schamberg called roll with the following Representatives present: Andrus, Aylward, Brennan, Cambrils, Carey, Ebel, Hall, Hicks, Hills, Lane, Luneau, MacKay, Mason, D. McGuire, Moffett, Myler, Schamberg, Schuett, See, Shurtleff, Soucy, Turcotte, Wallner, Walsh, Wood.

A quorum is declared with 26 members present.

Attending the meeting by Zoom: Superintendent Travis Cushman, Major Garrett Jewell, J, Bill Arndt.

Representative Shurtleff Chair of the Elected Officials Salary Study Committee presented the following proposed salaries for 2025-2056 biennium beginning January 1, 2025.

Chair, Commissioner \$11,000, Vice, Commissioner \$10,000, Clerk, Commissioner \$10,000, Treasurer \$4,000, County Attorney \$122,659, \$143,511, Register of Deeds \$77,010, \$79,510, Sheriff \$81,648, \$85,730.

A lengthy discussion followed regarding the County Attorney's proposed increase.

Representative McGuire moved to amend the salary of County Attorney of \$122,659 for the first year with no change in the second year. Seconded by Representative Cambrils. On a roll call vote motion failed 11 yes, 15 no.

Representative Shurtleff moved to amend the salary of County Attorney and to increase the first year by 17.5% which is \$121,113 and increase the second year by 15% which is \$139,280. On a roll call vote motion carries 18 yes, 8 no.

Representative Shurtleff moved final adoption of the Elected Officials salary proposal as amended. Seconded by Representative MacKay. On a roll vote final adoption carries 17 yes, 9 no.

Chair Schuett explained next on the agenda is a presentation for the UNH Cooperative Extension memorandum of understanding and recognized Amy Loader, the Interim Director for a brief presentation.

Interim Director Loader explained UNH Cooperative Extensions role in Merrimack County and how Merrimack County officials have relied on UNH Cooperative Extension for various services since 1957.

The Extension office relies heavily on grants from USDA, NOAA, NSF, and endowments for 25% of its budget.

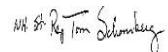
Interim Director Loader further explained that memorandum of understandings do exist in all 10 counties that are all due to expire soon. Today, she is asking the Merrimack County Delegation to consider signing the MOU to keep Cooperative Extension alive in Merrimack County.

Chair Schuett explained the procedure of signing the MOU along with the Chair of the County Commissioners and would ask the Delegation to approve the MOU and authorize Chair Schuett to sign on behalf of the Delegation.

Representative Shurtleff moved approval of the UNH Cooperative Extension memorandum of understanding and authorizes Chair Schuett sign on behalf of the Delegation. Seconded by Representative Myler. On a voice vote, 24 yes, 1 no.

Seeing no other business to come before the members, Representative Shurtleff moved to adjourn at 11:30 a.m. Seconded by Representative Schamberg.

Respectfully submitted,



Tom Schamberg, Clerk

<p style="text-align: center;">MERRIMACK COUNTY DELEGATION MEETING AND PUBLIC HEARING December 9, 2024 - Old Courthouse 163 N. Main Street, Concord, NH</p>

Chair Pro Tem Representative Dave Luneau opened the Delegation Meeting at 9:00 a.m. for the purpose of electing new officers.

Representative Karen Ebel led the Pledge of Allegiance.

Representative Tom Schamberg was appointed as Clerk Pro Tem.

Clerk Pro Tem Tom Schamberg read the public notice of the meeting and conducted roll call with 39 members of the Delegation in attendance.

Election of Officers

Chair Nomination:

- Representative Karen Ebel nominated Representative Dave Luneau as Chair, seconded by Representative Brian Seaworth.
- Representative Aures cast one ballot for Representative Luneau as Chair, seconded by Clerk Pro Tem Schamberg.
- By roll call vote, Representative Luneau was unanimously elected Chair with 39 votes.

Clerk Nomination:

- Chair Luneau called for nominations for Clerk of the Delegation.
- Representative Ebel nominated Representative Tom Schamberg as Clerk, seconded by Representative Seaworth.
- Representative Aures cast one ballot for himself as Clerk, seconded by Clerk Pro Tem Schamberg.
- By roll call vote, Representative Schamberg was unanimously elected Clerk with 39 votes.

Vice Chair Nomination:

- Representative Michael Moffett nominated Representative Brian Seaworth as Vice Chair, seconded by Representative Ebel.
- Representative Aures cast one ballot for Representative Seaworth as Vice Chair, seconded by Clerk Schamberg.
- By roll call vote, Representative Seaworth was unanimously elected Vice Chair with 39 votes.

Executive Committee Nomination:

- Representative Ebel nominated the following slate of officers for the Executive Committee:
 - Chair: Representative MacKay
 - Vice Chair: Representative Ebel
 - Clerk: Representative Moffett
 - Members: Representatives Andrus, Morse, Devoid, Bricchi, Seaworth, Lane, Luneau, and Schamberg
 - Seconded by Representative Seaworth.
- Representative Aures cast one ballot for the slate of Executive Committee members and officers, seconded by Clerk Schamberg.
- By roll call vote, the Executive Committee was unanimously elected with 40 votes.

Public Hearing

Chair Luneau recessed the Delegation meeting at 9:20 a.m. and opened the Public Hearing.

Clerk Schamberg read the public notice.

Remarks and Presentations:

- Chair Luneau invited the County Commissioners to give brief remarks.
- County Administrator Ross Cunningham presented the proposed 2025 County budget by way of Powerpoint. Copies of the presentation were distributed to members in advance.
- Finance Director Aaron Turner provided details on:
 - Equalized assessed value
 - Fund balance
 - Outstanding bonded debt
 - Nursing home Medicaid statistics

Discussion followed on county-wide recruitment efforts.

Chair Luneau closed the Public Hearing at 9:56 a.m. and reconvened the Delegation Meeting.

Delegation Business

Approval of Continuing County Expenditures Resolution:

- Representative Aures moved approval of the Continuing County Expenditures Resolution as presented, seconded by Representative Schultz.
- By roll call vote, the resolution passed with 37 yes votes, 0 no votes.

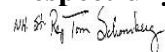
McLeod Renovation Project Presentation:

- County Administrator Ross Cunningham, Nursing Home Administrator Heather Moquin, Assistant Nursing Home Administrator Ross Johnson, and Architect Anthony Mento presented an overview of the McLeod Renovation Project.
 - The project is in early stages and is anticipated to be bonded at an approximate cost of \$55,000,000.
 - Additional details will be provided as the project progresses.

Adjournment

Representative Aures moved to adjourn the meeting at 10:47 a.m., seconded by Representative Wood. The motion carried unanimously.

Respectfully submitted,



Thomas Schamberg, Clerk

<p>MERRIMACK COUNTY EXECUTIVE COMMITTEE MEETING MINUTES 2-26-24 @ 10:00 A.M. Old Courthouse 163 N. Main Street, Concord, NH</p>
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Chair Jim MacKay called the Executive Committee meeting to order at 10:00 a.m.

Chair Mackay explained he attended all subcommittee meetings and was impressed with the work completed by all.

All present rose for the Pledge of Allegiance.

Representative Seaworth is acting Clerk.

In order to reach a quorum, Representative Soucy will sit in for Representative Schamberg and Representative Schultz will sit in for Representative Schuett.

The following representatives were present: Andrus, Gerhard, MacKay, Seaworth, Schultz, and Soucy. A quorum was declared with six members present.

Attending the meeting by Zoom: Office Manager Deanna Fortier

1. County Administrator Ross Cunningham presented fourth quarter financials for the period October 1 – December 31, 2023 and explained revenues through the fourth quarter are tracking at 105% of projected.

Highlights for revenue:

Finance is \$709,000 over budget with escheated property \$205,000 under budget. Sheriff revenues are over by \$241,000. Corrections has a low federal inmate census which is under \$368,000, numbers did however pick up to end of year \$447,000 in last quarter. Corrections also had \$916,000 revenue in final quarter for MAT reimbursement from Opioid Trust. Nursing

Home revenues are \$760,000 over budget – census averaged 235 in December compared to 197 in January. Other – Alternative Care revenues are \$1,500,000 over budget from additional FMAP ceasing in 2024. Other – ARPA indirect cost reimbursement of \$646,000 zero budgeted.

Discussion followed.

Representative Seaworth moved approval of the fourth quarter revenue as presented. Seconded by Representative Soucy, all voted in favor.

2. Administrator Cunningham explained expenses through the fourth quarter are tracking 106% of projected.

Highlights for expenditures:

Human Services is over due to CDBG grant of \$743,000 (matching revenue). Facilities is lower in personnel & benefits of \$114,000 and lower than expected electricity usage of \$70,000. Corrections personnel & benefits under budget \$1,036,000 and nursing home agency cost is over by \$8,200,000 to increase census (\$2.7M offset by low personnel/benefit lines for direct care). Ended the year with 236 census, up start of the year of 195.

Discussion followed.

Representative Seaworth asked what the process is when the year to date expenses exceed the budget number. Administrator Cunningham explained the budget as a whole, revenues net of expenses, did not go over.

Representative Seaworth moved approval of the fourth quarter expenditures as presented. Seconded by Representative Soucy, all voted in favor.

3. County Administrator Ross Cunningham presented the proposed 2024 budget by way of PowerPoint and explained the budget began with a 17.1% tax increase and through the Commissioner level \$3.6M was cut with subcommittees cutting an additional \$62k. Arriving at the 7.6% increase being presented.

Administrator Cunningham expressed his appreciation for Representative MacKay's commentary about the work done at the subcommittee level, as a great deal of work has gone into the budget and the increase is not taken lightly.

Representative Schultz shared her concern with a tax increase of 7.6%.

Representative Andrus shared her concern with the tax increase as well and stated she works for her constituents and cannot approve.

Representative Gerhard also expressed his concern with a tax increase of 7.6% and the effects of inflation.

Administrator Cunningham explained 85% of the budget deals with personnel, any kind of reduction to the budget would mean cutting programs.

Commissioner Reardon shared the Commissioners are just as concerned with the tax increase and reminded members that upon Commissioners receiving the budget, the increase was 17%.

Commissioner Reardon pointed out the value of taxes in each of the scenarios that appear on tax bills. The county portion, the city portion and the school portion. For example, in the City of Concord the tax is approximately \$28.00 per 1,000 which equates to approximately \$2.00 for the County portion.

Commissioner Reardon advocated for the critical services the County provides and noted that the budget has been reduced as much as possible without cutting programs.

Representative Soucy agreed that all parties involved are trying to keep the budget increase to a minimum.

4. Representative Soucy moved to recommend the 2024 budget to the Delegation in the amount of: \$103,585,208 with use of fund balance totaling \$4,261,490 and taxes totaling \$50,868,799 (an increase of 7.6%). Seconded by Representative Seaworth, on a voice vote, motion passes 4 – 2.
5. Representative Schultz moved approval of the Grant Resolution as presented. Seconded by Representative Soucy, all voted in favor.
6. Any Other Business: Administrator Cunningham reminded the members that there will be a public hearing presentation and vote on Community Power at the Delegation meeting.
7. In closing, Representative Soucy commended everyone in the room from the Commissioners on down. He agrees with Administrator Cunningham that a 7.6% increase is hard to swallow but truly believes everyone has tried to keep the budget down with mindful consideration to the taxpayers of Merrimack County.
8. Representative Soucy moved to adjourn at 10:50 a.m. Seconded by Representative Schultz.

Respectfully submitted,

Brian Seaworth
Acting Clerk

MERRIMACK COUNTY EXECUTIVE COMMITTEE MEETING MINUTES
5.20.24 @ 10:00 A.M. Old Courthouse 163 N. Main Street, Concord, NH

Chair Jim MacKay called the Executive Committee meeting to order at 10:00 a.m.

All present rose for the Pledge of Allegiance.

The following representatives were present: Andrus, Ebel, Luneau, MacKay, Moffett, Schamberg, Schuett, Seaworth, and Shurtleff. A quorum was declared with 9 members present.

Attending the meeting by Zoom: Superintendent Travis Cushman, Major Garrett Jewell, J, Bill Arndt

1. County Administrator Ross Cunningham presented first quarter revenue for period January 1 – March 31, 2024.

Points of Interest:

Deeds is below \$100k below projected, current federal census at the department of Corrections is 58 vs. 49 budgeted, current census at MCNH is 238 in quarter 1, 250 was budgeted and as a side note this census will be able to increase when Gerrish Manor renovations are completed in July. MQUIP estimate of \$1M has been booked. Gerrish Manor has been relocated to MCNH while renovations are occurring and ARPA indirect revenue is low for quarter 1 due to low quarter 1 expenditures. All in all, quarterly revenues are tracking at 90% of projected.

Seeing no questions on revenue, Representative Seaworth moved approval of 1st quarter revenue as presented. Seconded by Representative Ebel, all voted in favor.

2. Administrator Cunningham explained expenses through the first quarter for period January 1 – March 31, 2024.

Points of Interest:

Equipment lease in the amount of \$48k was been paid in full at the start of the year for Deeds, Sheriff dispatch equipment upgrade in the amount of \$125k was paid in full at the start of the year, Corrections has 36 Correctional officer FTEs vacant, the agency monthly cost dramatically dropped from 2023 (20% a month less) for MCNH 88.6 LNA, 1.8 MNA, 13.6 RN FTEs vacant (112.3 total for direct care positions), Nursing Home & Alternative Care will be lower during July/August bill (large credit received annually), the March bill not paid but adjusted for in this report, \$1,393,981. All in all, quarterly

expenditures tracking at 97% of projected.

Seeing no questions on expenditures, Representative Shurtleff moved approval of 1st quarter expenditures as presented. Seconded by Representative Ebel, all voted in favor.

3. Representative Shurtleff Chair of the Elected Officials Salary Study Committee presented the following proposed salaries for 2025-2056 biennium.

Chair, Commissioner \$11,000, Vice, Commissioner \$10,000, Clerk, Commissioner \$10,000, Treasurer \$4,000, County Attorney \$122,659, \$143,511, Register of Deeds \$77,010, \$79,510, Sheriff \$81,648, \$85,730. A lengthy discussion followed.

Seeing no other questions, Representative MacKay moved that the proposed salary schedule for years 2025, 2026 be recommended for a positive vote to the County Delegation. Seconded by Representative Schamberg, on a roll call vote, motion carries 9 to 0.

4. Representative Ebel moved to adjourn the meeting at 10:15 a.m. Seconded by Representative Seaworth.

Respectfully submitted,



Michael Moffett
Clerk

<p>MERRIMACK COUNTY EXECUTIVE COMMITTEE MEETING MINUTES 8.14.24 @ 10:00 A.M. Old Courthouse 163 N. Main Street, Concord, NH</p>

Chair Jim MacKay called the Executive Committee meeting to order at 10:00 a.m.

All present rose for the Pledge of Allegiance.

The following representatives were present: Andrus, MacKay, Gerhard, Moffett, Schamberg, Schuett, Seaworth, and Shurtleff. A quorum was declared with 8 members present.

County Administrator Ross Cunningham explained presentation of the 4th & 5th floors of the McLeod building will be held at the next Executive Committee meeting.

1. County Administrator Ross Cunningham presented second quarter revenue for period April 1 – June 30, 2024.

Points of Interest:

Finance interest revenue is high with higher cash reserves in second quarter. Deeds quarter 2 averaged \$44,000 more per month than quarter 1. All revenues for Sheriff are trending well, civil \$180k actual/\$310k budget, court security \$400k actual/\$588k budget, special detail \$150k actual/\$95k budget. Average Federal census of 62 in July vs 49 budgeted for Corrections. MCNH 238 census average, 250 budgeted – GM moved out of MCNH in July, beds have already started to fill. No Medicaid surplus payment this year (ranged from \$60k-\$600k in past) * MQUIP estimate of \$1.2m booked. Low YTD as large ARPA expenses have yet to be expended in the other account.

Overall revenues are tracking at 36% of 2024 budget.

Nursing Home Administrator Heather Moquin briefed on happenings at the nursing home.

Seeing no questions on revenue, Representative Shurtleff moved approval of 2nd quarter revenue as presented. Seconded by

Representative Schuett, all voted in favor.

2. Administrator Cunningham explained expenses through the second quarter for period April 1 – June 30, 2024.

Points of Interest:

Administration TAN interest booked \$799,810 of \$813,333 budgeted. Few vacancies in Human Services. 37 Correctional Officer FTEs vacant. Agency shows high, \$5M spend of \$7M, mostly offset by below vacancies. 95.4 LNA, 1.8 MNA, 5.6 LPN, 9.6 RN FTEs vacant, 112.4 total for direct care positions. Gerrish Manor moved back to renovated space in July. Nursing Home & Alternative Care will be lower during July/August bill – large credit received annually. McKenna Facility opened its door on July 22nd.

Overall expenditures are tracking at 23% of 2024 budget.

Discussion followed on TAN borrowing.

Representative Gerhard asked if the County was still utilizing All-Star Talent for recruiting. Administrator Cunningham explained, yes, the hope is to continue into 2025.

Discussion followed on staffing issues impacting spending.

Seeing no questions on expenditures, Representative Shurtleff moved approval of 2nd quarter expenditures as presented. Seconded by Representative Moffett, all voted in favor.

3. Representative Schamberg moved to adjourn the meeting at 10:13 a.m. Seconded by Representative Schamberg.

Respectfully submitted,



Michael Moffett
Clerk

MERRIMACK COUNTY EXECUTIVE COMMITTEE

Meeting Minutes

Date: November 1, 2024

Time: 10:00 a.m.

Location: Old Courthouse, 163 N. Main Street, Concord, NH

Call to Order

Chair Jim MacKay called the meeting to order at 10:03 a.m.

Pledge of Allegiance

All present rose and recited the Pledge of Allegiance.

Roll Call

The following representatives were present:

- Representative Andrus
- Representative Luneau
- Representative MacKay

- Representative Moffett
- Representative Schamberg
- Representative Schuett
- Representative Seaworth
- Representative Shurtleff

A quorum was declared with 8 members present.

1. Third Quarter Revenue Report

Presenter: County Administrator Ross Cunningham

Period: July 1 – September 30, 2024

Highlights:

- Overall Revenue: Tracking at 23% of the 2024 budget.
- Finance:
 - Escheated property revenue: \$654,000 (vs \$45,000 budgeted).
 - Last year: \$44,000 received.
- Deeds:
 - Quarter 3 averaged \$150,000/month (vs \$95,000 in Quarter 1).
- Sheriff:
 - Civil: \$280,000 actual / \$310,000 budgeted.
 - Court Security: \$606,000 actual / \$588,000 budgeted.
 - Details: \$152,000 actual / \$95,000 budgeted.
- Corrections:
 - Average Federal census: 55 in September (vs 49 budgeted).
- Merrimack County Nursing Home (MCNH):
 - Census average: 241 in Quarter 3 (vs 250 budgeted).
 - No Medicaid surplus payment this year (historically \$60,000–\$600,000).
 - MQUIP: Estimated \$1.2 million booked.
- Gerrish Manor: Moved back to GM from MCNH in July.
- Other Revenues: Year-to-date totals are low, as large ARPA funds have yet to be expended.

Motion:

Representative Schamberg moved to approve the third-quarter revenue report as presented. Seconded by Representative Seaworth. Vote: Unanimously approved.

2. Third Quarter Expenditure Report

Presenter: County Administrator Ross Cunningham

Period: July 1 – September 30, 2024

Highlights:

- Overall Expenditures: Tracking at 24% of the 2024 budget.
- Human Services: Few vacancies in this small department.
- Corrections:

- 38 Correctional Officer vacancies, resulting in high overtime usage.
- Nursing Home:
 - Agency expenses: \$7 million spent (fully budgeted at \$7 million).
 - Mostly offset by below-budget vacancies.
- Nursing Home & Alternative Care:
 - 2% budgeted increase in July; actual increase realized at 2.1%.

Briefing: Assistant HR Director Wendy provided an update on recruitment efforts. Year-to-date, 1,150 individuals have received applications.

Discussions:

- Vacancies and overtime costs across departments.
- Union contracts throughout the County.

Motion:

Representative Shurtleff moved to approve the third-quarter expenditure report as presented. Seconded by Representative Moffett. Vote: Unanimously approved.

3. 2025 Budget Process

Administrator Cunningham provided a brief update on the 2025 budget process, highlighting ongoing efforts and key focus areas.

4. Adjournment

Motion: Representative Schamberg moved to adjourn the meeting at 10:23 a.m. Seconded by Representative Shurtleff. Vote: Unanimously approved.

Respectfully submitted,



Michael Moffett
Clerk

Merrimack County Executive Committee Meeting Minutes
December 9, 2024 @ 10:59 a.m.
Old Courthouse 163 N. Main Street, Concord N.H.

Call to Order

Chair MacKay called the meeting to order at 10:59 a.m.

Roll Call

Clerk Michael Moffett read the public notice of the meeting and called the roll.

Members Present:

- Representative Andrus
- Representative Bricchi

- Representative Devoid
- Representative Ebel
- Representative Luneau
- Representative MacKay
- Representative Moffett
- Representative Morse
- Representative Schamberg
- Representative Seaworth

Member Absent:

- Representative Lane

Quorum:

A quorum was declared with 10 members present.

Tax Anticipation Notes Resolution

Merrimack County Treasurer Mary Heath appeared before the committee to present the resolution for tax anticipation notes.

The resolution reads as follows:

“Resolved that, it being anticipated that no more than fifty million dollars (\$50,000,000) will be needed during the fiscal year ending December 31, 2025, to meet the demands upon the County Treasury, which there is insufficient money to meet, the Merrimack County Treasurer is hereby authorized to borrow an amount not to exceed fifty million dollars (\$50,000,000) during said year upon the order of the Board of Commissioners pursuant to NH RSA 29:8.”

Motion:

- Representative Schamberg moved to approve the 2025 Tax Anticipation Note Resolution.
- Motion seconded by Representative Ebel.
- Roll Call Vote: Motion passed unanimously, 10-0.

Adjournment

- Motion to adjourn at 11:15 a.m. by Representative Ebel.
- Motion seconded by Representative Schamberg.

Meeting Adjourned.

Submitted by:


Michael Moffett
Clerk

MANAGEMENT'S DISCUSSION AND ANALYSIS

**County of Merrimack, New Hampshire
December 31, 2024**

The Commissioners, County Administrator and Finance Director, as "management" of the County of Merrimack, New Hampshire (the County), submit to the readers the following discussion and narrative analysis as an overview of the financial activities of the County of Merrimack, NH for the year ended December 31, 2024. The Management's Discussion and Analysis (MD&A) should be read in conjunction with the accompanying basic financial statements and the accompanying notes to those basic financial statements.

FINANCIAL HIGHLIGHTS

- The County's total combined net position increased by \$13,245,891 or 11% between December 31, 2023, and 2024.
- The County's total combined net position amounted to \$(105,401,416) as of December 31, 2024. Net position consisted of \$10,818,730 net investment in capital assets, \$594,647 restricted for specific purposes and an unrestricted net deficit of \$(116,814,793).
- The County's long-term liabilities, consisting of general obligation bonds, compensated absences, OPEB obligations, and net pension liabilities decreased by a net (additions less reductions) \$30,329,579 during the year ended December 31, 2024. The ending long-term liabilities consisted of \$2,634,056 due next year.
- During the year, the County's expenses were \$13,245,891 less than the \$121,573,788 in revenues generated from charges for services, operating grants and contributions and general revenues (consisting of the assessment to towns and miscellaneous fees and contributions not restricted to specific purposes).

COUNTY OF MERRIMACK, NEW HAMPSHIRE

Statement of Net Position December 31, 2024

	<u>Primary Government Governmental Activities</u>
ASSETS	
Cash and cash equivalents	\$ 10,346,062
Investments	9,766,606
Receivables, net	2,073,851
Due from other governments	2,148,825
Inventories	300,867
Prepaid expenses	293,780
Capital assets:	
Land and construction in progress	4,399,236
Other capital assets, net of accumulated depreciation	29,023,550
Total assets	<u>58,352,777</u>
DEFERRED OUTFLOWS OF RESOURCES	
Deferred outflows of resources related to pensions	3,750,390
Deferred outflows of resources related to other post employment benefits	17,865,116
Total deferred outflows of resources	<u>21,615,506</u>
LIABILITIES	
Accounts payable	3,323,767
Accrued expenses	2,693,133
Due to other governments	1,888,682
Internal balances due to/from other funds	161,608
Current portion of long-term liabilities	2,634,056
Other liabilities	3,041
Noncurrent:	
Bonds payable	19,970,000
Compensated absences	3,743,756
Other post employment benefit obligations	44,924,906
Net pension liability	43,867,410
Total liabilities	<u>123,210,359</u>
DEFERRED INFLOWS OF RESOURCES	
Unearned revenue	3,634,448
Deferred inflows of resources related to debt refinancing	403,656
Deferred inflows of resources related to pensions	3,188,500
Deferred inflows of resources related to other post employment benefits	54,932,736
Total deferred inflows of resources	<u>62,159,340</u>
NET POSITION	
Net investment in capital assets	10,818,730
Restricted for:	
Specific purposes	594,647
Unrestricted	(116,814,793)
Total net position	<u>\$ (105,401,416)</u>

COUNTY OF MERRIMACK, NEW HAMPSHIRE

**Statement of Activities
Year Ended December 31, 2024**

Functions/Programs	Program Revenues			Net (Expense) Revenue and Changes in Net Position
	Expenses	Charges for Services	Operating Grants and Contributions	Primary Government
				Governmental Activities
Governmental Activities:				
Purchasing	\$ 636,087	\$ -	\$ -	\$ (636,087)
Information technology	865,887	-	-	(865,887)
Pretrial diversion	861,622	118,029	-	(743,593)
Delegation & Commissioners	10,546	-	-	(10,546)
Administration	1,551,642	974,040	-	(577,602)
Finance	833,148	-	-	(833,148)
County attorney	4,228,223	95,919	-	(4,132,304)
Register of deeds	709,237	1,586,391	-	877,154
Court security	1,034,241	341,345	-	(692,896)
Sheriff's department	2,630,419	990,979	-	(1,639,440)
Dispatch	1,239,213	578,097	-	(661,116)
Gerrish Manor	1,411,774	1,196,467	-	(215,307)
Human services	17,450,628	-	137,148	(17,313,480)
Department of corrections	15,854,796	2,759,203	849,066	(12,246,527)
MMC facilities	3,598,753	52,597	7,491	(3,538,665)
Health agencies	301,490	-	-	(301,490)
Nursing home administration	41,738,949	26,263,866	12,075,494	(3,399,589)
Debt service	1,513,951	-	-	(1,513,951)
Capital outlay	647,001	-	-	(647,001)
Miscellaneous	6,134,038	34,523	12,158,681	6,059,166
Depreciation Unallocated	5,076,252	-	-	(5,076,252)
Total governmental activities	\$ 108,327,897	\$ 34,991,456	\$ 25,227,880	\$ (48,108,561)
General Revenues:				
Assessments				\$ 50,868,799
Miscellaneous				10,485,653
Total general revenues				61,354,452
Change in net position				13,245,891
Net position, beginning				(118,647,307)
Net position, ending				\$ (105,401,416)

COUNTY OF MERRIMACK, NEW HAMPSHIRE

**Balance Sheet
Governmental Funds
December 31, 2024**

Assets	General Fund	Federal Grants Fund	Nonmajor Governmental Funds	Total Governmental Funds
Cash and cash equivalents	\$ 10,038,955	\$ -	\$ 307,107	\$ 10,346,062
Investments	9,766,606	-	-	9,766,606
Accounts receivable, net	2,073,851	-	-	2,073,851
Due from other governments	1,673,347	382,920	92,558	2,148,825
Due from other funds	-	4,069,319	376,167	4,445,486
Inventories	300,867	-	-	300,867
Prepaid expenses	293,780	-	-	293,780
Total assets	<u>\$ 24,147,406</u>	<u>\$ 4,452,239</u>	<u>\$ 775,832</u>	<u>\$ 29,375,477</u>
 Liabilities, Deferred Inflows of Resources and Fund Balances				
Liabilities:				
Accounts payable	\$ 2,049,662	\$ 1,240,742	\$ 33,363	\$ 3,323,767
Accrued expenditures	2,576,549	7,344	6,180	2,590,073
Due to other governments	1,888,682	-	-	1,888,682
Due to other funds	4,607,094	-	-	4,607,094
Other liabilities	3,041	-	-	3,041
Total liabilities	<u>11,125,028</u>	<u>1,248,086</u>	<u>39,543</u>	<u>12,412,657</u>
Deferred Inflows of Resources:				
Unearned revenue	42,178	3,204,153	388,117	3,634,448
Total deferred inflows of resources	<u>42,178</u>	<u>3,204,153</u>	<u>388,117</u>	<u>3,634,448</u>
Fund balances:				
Nonspendable	594,647	-	-	594,647
Committed	1,383,731	-	348,172	1,731,903
Assigned	42,802	-	-	42,802
Unassigned	10,959,020	-	-	10,959,020
Total fund balance	<u>12,980,200</u>	<u>-</u>	<u>348,172</u>	<u>13,328,372</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 24,147,406</u>	<u>\$ 4,452,239</u>	<u>\$ 775,832</u>	<u>\$ 29,375,477</u>

COUNTY OF MERRIMACK, NEW HAMPSHIRE

**Statement of Revenues, Expenditures and
Changes in Fund Balances
Governmental Funds
Year Ended December 31, 2024**

	General Fund	Federal Grants Fund	Nonmajor Governmental Funds	Total Governmental Funds
Revenues				
Assessments	\$ 50,868,799	\$ -	\$ -	\$ 50,868,799
Charges for services	7,718,180	-	35,370	7,753,550
Intergovernmental	190,363	12,102,157	849,066	13,141,586
Nursing home revenues	38,339,360	-	-	38,339,360
Miscellaneous	2,998,110	-	24,010	3,022,120
Total revenues	<u>100,114,812</u>	<u>12,102,157</u>	<u>908,446</u>	<u>113,125,415</u>
Expenditures				
Purchasing	634,862	-	-	634,862
Information technology	902,734	-	-	902,734
Pretrial diversion	858,746	-	-	858,746
Delegation & Commissioners	10,546	-	-	10,546
Administration	1,552,285	-	-	1,552,285
Finance	829,696	-	-	829,696
County attorney	4,208,454	-	-	4,208,454
Register of deeds	681,581	-	48,496	730,077
Court security	1,033,737	-	-	1,033,737
Sheriff's department	2,623,956	-	-	2,623,956
Dispatch	1,255,789	-	-	1,255,789
Gerrish Manor	1,411,414	-	-	1,411,414
Human services	17,445,540	-	-	17,445,540
Department of corrections	15,865,468	-	-	15,865,468
MMC facilities	3,634,664	-	-	3,634,664
Health agencies	301,490	-	-	301,490
Nursing home administration	42,271,804	-	-	42,271,804
Debt service	5,061,158	-	-	5,061,158
Capital outlay	731,559	-	-	731,559
Miscellaneous	1,037,247	12,102,157	671,985	13,811,389
Total expenditures	<u>102,352,730</u>	<u>12,102,157</u>	<u>720,481</u>	<u>115,175,368</u>
Revenue over (under) expenditures	<u>(2,237,918)</u>	<u>-</u>	<u>187,965</u>	<u>(2,049,953)</u>
Other Financing Sources (Uses)				
Transfers in	191,415	-	-	191,415
Transfers out	-	-	(191,415)	(191,415)
Total other financing sources (uses)	<u>191,415</u>	<u>-</u>	<u>(191,415)</u>	<u>-</u>
Net change in fund balances	(2,046,503)	-	(3,450)	(2,049,953)
Fund balance, beginning	15,026,703	-	351,622	15,378,325
Fund balance, ending	<u>\$ 12,980,200</u>	<u>\$ -</u>	<u>\$ 348,172</u>	<u>\$ 13,328,372</u>

COUNTY OF MERRIMACK, NEW HAMPSHIRE

Notes to Basic Financial Statements
December 31, 2024

NOTE 14 - FUND BALANCE COMPONENTS

The County's governmental fund balance components under GASB 54 are comprised of the following:

	General Fund	Nonmajor Governmental Funds	Total Governmental Funds
Nonspendable:			
Inventories	\$ 300,867	\$ -	\$ 300,867
Prepaid expenditures	293,780	-	293,780
Committed:			
Capital reserves	1,383,731	-	1,383,731
Dispatch reserve	-	307,107	307,107
Deeds surcharge	-	21,545	21,545
Fitness center	-	19,520	19,520
Assigned:			
Encumbrances	42,802	-	42,802
Unassigned:	<u>10,959,020</u>	<u>-</u>	<u>10,959,020</u>
	<u>\$ 12,980,200</u>	<u>\$ 348,172</u>	<u>\$ 13,328,372</u>

COUNTY OF MERRIMACK, NEW HAMPSHIRE

Budgetary Comparison Schedule - General Fund Year Ended December 31, 2024

	Original Budget	Final Budget	Actual	Variance
Budgetary Fund Balance - Beginning	\$ 4,261,490	\$ 4,338,323	\$ 13,467,782	\$ 9,129,459
Resources (inflows):				
Assessments				
Assessment	50,868,799	50,868,799	50,868,799	-
Charges for services	7,064,054	7,064,054	7,718,180	654,126
Intergovernmental	253,215	253,215	190,363	(62,852)
Nursing home revenues	38,974,382	38,974,382	38,339,360	(635,022)
Miscellaneous	1,531,550	1,531,550	2,941,741	1,410,191
Transfers in	581,718	581,718	922,974	341,256
Total Inflows	<u>99,273,718</u>	<u>99,273,718</u>	<u>100,981,417</u>	<u>1,707,699</u>
Total revenues and fund balance available for appropriations	<u>103,535,208</u>	<u>103,612,041</u>	<u>114,449,199</u>	<u>10,837,158</u>
Charges to appropriations (outflows):				
Purchasing	\$ 641,258	\$ 641,258	\$ 634,862	\$ 6,396
Information technology	950,672	950,672	902,734	47,938
Pretrial diversion	1,146,770	1,146,824	858,746	288,078
Delegation	9,800	9,800	10,546	(746)
Administration	1,526,647	1,526,647	1,552,285	(25,638)
Finance	876,584	876,584	829,696	46,888
County attorney	4,562,619	4,562,829	4,208,454	354,375
Register of deeds	698,734	698,734	681,581	17,153
Court security	1,181,483	1,181,483	1,033,737	147,746
Sheriff's department	2,745,692	2,745,814	2,623,956	121,858
Dispatch	1,256,764	1,258,291	1,255,789	2,502
Gerrish Manor	1,547,797	1,547,819	1,411,414	136,405
Human services	17,499,709	17,499,709	17,445,540	54,169
Department of corrections	16,340,481	16,341,466	15,865,468	475,998
MMC facilities	3,954,765	3,986,831	3,634,664	352,167
Health agencies	307,700	307,700	301,490	6,210
Nursing home	41,005,686	41,032,190	42,271,804	(1,239,614)
Debt service	5,074,681	5,074,681	5,061,158	13,523
Capital outlay	581,718	581,718	731,559	(149,841)
Transfers out	509,883	509,883	500,000	9,883
Miscellaneous	1,115,765	1,131,108	1,037,247	93,861
Total charges to appropriations	<u>103,535,208</u>	<u>103,612,041</u>	<u>102,852,730</u>	<u>759,311</u>
Budgetary Fund Balance - Ending	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 11,596,469</u>	<u>\$ 11,596,469</u>