

**CITY OF NORTH MANKATO, MINNESOTA
WASTEWATER FUND COLLECTIONS - 602
2016 Proposed Budget**

	2012 ACTUAL	2013 ACTUAL	2014 ACTUAL	2014 ADOPTED	2015 ESTIMATED	2015 ADOPTED	2016 PROPOSED	+/- 2015/2016	2017 FORECAST	2018 FORECAST	2019 FORECAST	2020 FORECAST	COMMENTS
REVENUES													
CUSTOMER RECEIPTS	1,525,239	1,535,142	2,092,942	2,146,000	2,100,105	2,123,812	2,100,105	(23,707)	2,121,106	2,142,317	2,163,740	2,185,377	
SPECIAL ASSESSMENTS AND MISCELLANEOUS	2,824	4,111	3,282	500	2,514	-	2,403	2,403	2,291	2,180	2,069	1,957	
TRANSFERS IN	-	-	-	35,300	-	-	-	-	-	-	-	-	
BONDS ISSUED	-	-	-	-	-	-	-	-	-	-	-	-	
CAPITAL CONTRIBUTIONS	-	-	95,053	-	-	-	-	-	-	-	-	-	
TOTAL REVENUES	1,528,063	1,539,253	2,191,276	2,181,800	2,102,619	2,123,812	2,102,508	(21,304)	2,123,397	2,144,497	2,165,809	2,187,334	
EXPENDITURES													
PERSONNEL SERVICES	206,372	197,492	351,151	396,681	387,591	388,135	386,946	(1,189)	400,214	414,219	429,019	444,676	
SUPPLIES	45,603	43,124	17,678	42,515	44,695	44,695	34,695	(10,000)	35,042	35,392	35,747	36,106	
SERVICES AND CHARGES	905,761	746,141	815,311	937,543	1,064,784	964,450	1,081,864	117,414	1,092,683	1,103,608	1,114,645	1,125,791	
CAPITAL OUTLAY	315,786	306,436	315,582	50,000	390,000	300,000	145,000	(155,000)	110,000	110,000	110,000	110,000	
DEBT SERVICE	249,860	91,779	51,987	244,926	358,618	354,896	352,478	(2,418)	364,956	370,570	330,917	268,402	
TRANSFERS OUT	72,880	72,880	209,000	184,090	185,000	185,000	185,000	-	185,000	185,000	185,000	185,000	
TOTAL EXPENDITURES	1,796,263	1,457,853	1,760,708	1,855,755	2,430,688	2,237,176	2,185,983	(51,193)	2,187,895	2,218,789	2,205,328	2,169,975	
REVENUES OVER (UNDER) EXPENDITURES	(268,200)	81,400	430,568	326,045	(328,069)	(113,364)	(83,475)	29,889	(64,498)	(74,292)	(39,519)	17,360	
FUND BALANCE BEGINNING	8,894,102	8,625,902	8,707,302	8,707,302	9,137,870	9,137,870	8,809,801		8,726,326	8,661,828	8,587,536	8,548,018	
FUND BALANCE ENDING	8,625,902	8,707,302	9,137,870	9,033,347	8,809,801	9,024,506	8,726,326		8,661,828	8,587,536	8,548,018	8,565,377	
FUND BALANCE AS % OF TOTAL EXPENDITURES	480%	597%	519%	487%	362%	403%	399%		396%	387%	388%	395%	
ADJUSTMENTS FROM CHANGES IN ASSETS AND LIABILITIES	160,735	(72,951)	270,115	-	35,300	-	35,300	-	35,300	35,300	35,300	35,300	
CASH, BEGINNING	504,244	396,779	405,229	405,229	1,105,912	1,105,912	813,143		764,968	735,770	696,778	692,560	
CASH, ENDING	396,779	405,229	1,105,912	731,274	813,143	992,548	764,968		735,770	696,778	692,560	745,219	
CASH AS % OF TOTAL EXPENDITURES	22%	28%	63%	39%	33%	44%	35%		34%	31%	31%	34%	

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	2012 ACTUAL	2013 ACTUAL	2014 ACTUAL	2014 ADOPTED	2015 ADOPTED	2015 ADOPTED	2016 PROPOSED	+/- 2015/2016	2017 FORECAST	2018 FORECAST	2019 FORECAST	2020 FORECAST	COMMENTS
REVENUES													
CUSTOMER RECEIPTS								-					
CONNECTION/RECONNECTION FEES	1,000	-			-	-	-	-	-	-	-	-	
RATE CLASS I	1,524,239	1,535,142	2,092,941.80	2,146,000	2,100,105	2,123,812	2,100,105	(23,707)	2,121,106	2,142,317	2,163,740	2,185,377	Split funds for treatment out
TOTAL CUSTOMER RECEIPTS	1,525,239	1,535,142	2,092,941.80	2,146,000	2,100,105	2,123,812	2,100,105	(23,707)	2,121,106	2,142,317	2,163,740	2,185,377	
SPECIAL ASSESSMENTS AND MISCELLANEOUS								-					
SPECIAL ASSESSMENTS								-					
PRINCIPAL CURRENT	43	(3,344)	3,281.55		2,514		2,403	2,403	2,291	2,180	2,069	1,957	
SPECIAL ASSESSMENTS DELINQUENT	2,249	2,353			-	-	-	-	-	-	-	-	
TOTAL SPECIAL ASSESSMENTS	2,293	(991)	3,281.55	-	2,514	-	2,403	2,403	2,291	2,180	2,069	1,957	
INVESTMENT EARNINGS								-					
INTEREST EARNINGS	89	-				-	-	-	-	-	-	-	
INTEREST EARNINGS	342	5,102		500		-	-	-	-	-	-	-	
TOTAL INVESTMENT EARNINGS	431	5,102	-	500	-	-	-	-	-	-	-	-	
OTHER								-					
OTHER INCOME	101	-			-	-	-	-	-	-	-	-	
TOTAL OTHER	101	-	-	-	-	-	-	-	-	-	-	-	
TOTAL SPECIAL ASSESSMENTS AND MISCELLANEOUS	2,824	4,111	3,281.55	500	2,514	-	2,403	2,403	2,291	2,180	2,069	1,957	
TRANSFERS IN								-					
TRANSFERS	-	-			-	-	-	-	-	-	-	-	
TRANSFERS	-	-		35,300	-	-	-	-	-	-	-	-	
TRANSFERS from Debt Service Fund	-	-			-	-	-	-	-	-	-	-	
TRANSFERS	-	-			-	-	-	-					
TRANSFERS	-	-			-	-	-	-					
TRANSFERS	-	-			-	-	-	-					
TOTAL TRANSFERS IN	-	-	-	35,300	-	-	-	-	-	-	-	-	
BONDS ISSUED								-					
GENERAL OBLIGATION BOND PROCEEDS	-	-			-	-	-	-	-	-	-	-	
TOTAL BONDS ISSUED	-	-	-	-	-	-	-	-	-	-	-	-	
CAPITAL CONTRIBUTIONS								-					
CAPITAL CONTRIBUTIONS	-	-	95,053.00		-	-	-	-	-	-	-	-	
TOTAL CAPITAL CONTRIBUTIONS	-	-	95,053.00	-	-	-	-	-	-	-	-	-	
TOTAL REVENUES	1,528,063	1,539,253	2,191,276.35	2,181,800	2,102,619	2,123,812	2,102,508	(21,304)	2,123,397	2,144,497	2,165,809	2,187,334	

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	2012 ACTUAL	2013 ACTUAL	2014 ACTUAL	2014 ADOPTED	2015 ADOPTED	2015 ADOPTED	2016 PROPOSED	+/- 2015/2016	2017 FORECAST	2018 FORECAST	2019 FORECAST	2020 FORECAST	COMMENTS
EXPENDITURES													
FULL-TIME EMPLOYEES-REGULAR	106,404	108,066			-	-	-	-	-	-	-	-	
FULL-TIME EMPLOYEES-REGULAR	19,837	21,245	241,359.42	243,280	247,202	247,202	254,730	7,528	262,372	270,243	278,350	286,701	
FULL-TIME EMPLOYEES-OVERTIME	2,263	4,251			-	-	-	-	-	-	-	-	
FULL-TIME EMPLOYEES-OVERTIME	49	13	14,426.91	5,000	10,000	10,000	10,000	-	10,000	10,000	10,000	10,000	
TEMPORARY EMPLOYEES-REGULAR	-	3,036			-	-	-	-	-	-	-	-	
TEMPORARY EMPLOYEES-REGULAR	-	-	2,864.00	11,000	11,000	11,000	11,000	-	11,000	11,000	11,000	11,000	
PERA CONTRIBUTIONS	7,860	8,288			-	-	-	-	-	-	-	-	
PERA CONTRIBUTIONS	1,442	1,438	18,339.57	17,638	19,290	19,290	19,856	566	20,055	20,256	20,459	20,664	
FICA CONTRIBUTIONS	7,364	8,032			-	-	-	-	-	-	-	-	
FICA CONTRIBUTIONS	1,446	1,431	18,275.52	18,611	20,518	20,518	21,092	574	21,303	21,516	21,731	21,948	
HEALTH	43,968	30,500			-	-	-	-	-	-	-	-	
HEALTH	5,899	-	50,148.75	77,796	60,235	60,235	50,154	(10,081)	55,169	60,686	66,755	73,431	
OPEB COSTS	224	1,744			-	-	-	-	-	-	-	-	
OPEB COSTS	30	-	(16,399.00)		-	-	-	-	-	-	-	-	
LIFE	266	267			-	-	-	-	-	-	-	-	
LIFE	34	35	547.73	508	563	563	580	17	586	592	598	604	
DISABILITY	532	549			-	-	-	-	-	-	-	-	
DISABILITY	69	70	1,159.63	1,062	1,201	1,201	1,239	38	1,251	1,264	1,277	1,290	
VEBA			6,772.42	9,273	7,116	7,116	6,766	(350)	6,834	6,902	6,971	7,041	
H.SA					-	-	-	-	-	-	-	-	
WORKER'S COMPENSATION	8,687	8,527	13,656.00	12,513	10,466	11,010	11,529	519	11,644	11,760	11,878	11,997	
PERSONNEL SERVICES	206,372	197,492	351,150.95	396,681	387,591	388,135	386,946	(1,189)	400,214	414,219	429,019	444,676	
PRINTED FORMS AND PAPER	900	696	65.87	1,515	1,515	1,515	1,515	-	1,530	1,545	1,560	1,576	
OTHER OFFICE SUPPLIES	2,979	2,708	453.05	3,500	3,500	3,500	3,500	-	3,535	3,570	3,606	3,642	
MOTOR FUELS	4,291	1,863	1,455.89	2,500	2,500	2,500	2,500	-	2,525	2,550	2,576	2,602	
LUBRICANTS & ADDITIVES	292	410	745.27	500	680	680	680	-	687	694	701	708	
UNIFORM & CLOTHING ALLOWANCE	955	102	-	1,000	1,000	1,000	1,000	-	1,010	1,020	1,030	1,040	
EQUIPMENT PARTS	31,051	31,760	10,613.40	25,000	25,000	25,000	15,000	(10,000)	15,150	15,302	15,455	15,610	
BUILDING REPAIR SUPPLIES	753	375	686.77	2,500	2,500	2,500	2,500	-	2,525	2,550	2,576	2,602	
OTHER MAINTENANCE SUPPLIES	3,724	3,172	1,827.84	5,000	5,000	5,000	5,000	-	5,050	5,101	5,152	5,204	
NON CAPITALIZED EQUIPMENT	655	2,040	1,830.27	1,000	3,000	3,000	3,000	-	3,030	3,060	3,091	3,122	
SUPPLIES	45,603	43,124	17,678.36	42,515	44,695	44,695	34,695	(10,000)	35,042	35,392	35,747	36,106	
AUDITING AND ACCOUNTING SERVICE	3,497	3,176	3,931.00	3,600	3,600	3,600	3,600	-	3,636	3,672	3,709	3,746	
ENGINEERING FEES	2,375	-			-	-	-	-	-	-	-	-	
ENGINEERING FEES	-	45,863			-	-	-	-	-	-	-	-	
ENGINEERING FEES	282	8,487	17,106.95	2,000	10,000	10,000	25,000	15,000	25,250	25,503	25,758	26,016	
EDP, SOFTWARE AND DESIGN	4,209	4,424	5,307.47	5,000	18,800	18,800	18,800	-	18,988	19,178	19,370	19,564	
PROFESSIONAL SERVICES	5,138	2,845	14,282.71	5,000	12,000	12,000	14,000	2,000	14,140	14,281	14,424	14,568	Prof svc increased in 2014 by Paragon
TELEPHONE AND TELEGRAPH	696	1,118	1,217.55	550	550	550	550	-	556	562	568	574	
POSTAGE	9,733	9,403	3,120.00	11,500	3,000	3,000	3,000	-	3,030	3,060	3,091	3,122	Postage reduced in 2014 by Paragon
CELLULAR/RADIO TELEPHONE SERVICE	258	258	394.72	260	400	400	400	-	404	408	412	416	
TRAVEL EXPENSE	216	1,586	1,635.42	2,000	2,000	2,000	2,000	-	2,020	2,040	2,060	2,081	
GENERAL LIABILITY	13,798	17,630	26,274.00	15,423	20,621	20,300	20,621	321	20,827	21,035	21,245	21,457	
PROPERTY INSURANCE	1,247	1,226	1,654.00	1,300	1,036	1,300	1,088	(212)	1,099	1,110	1,121	1,132	
AUTOMOTIVE INSURANCE	1,161	1,300	1,852.00	1,100	1,377	1,100	1,405	305	1,419	1,433	1,447	1,461	
ELECTRIC UTILITIES	28,151	33,576	29,353.06	31,310	33,500	33,500	33,500	-	33,835	34,173	34,515	34,860	
SEWAGE TREATMENT	829,939	611,091	700,372.88	850,000	950,000	850,000	950,000	100,000	959,500	969,095	978,786	988,574	Treatment moved to Fund 6xx 1/1/20
REPAIR & MAINT CONTRACT	535	640			-	-	-	-	-	-	-	-	
REPAIR & MAINT CONTRACT	771	779	1,394.50	3,000	3,000	3,000	3,000	-	3,030	3,060	3,091	3,122	
DUES AND SUBSCRIPTIONS	23	45	5,040.00	2,000	4,500	4,500	4,500	-	4,545	4,590	4,636	4,682	
MISCELLANEOUS	1,105	-			-	-	-	-	-	-	-	-	
MISCELLANEOUS	2,627	2,694	2,374.45	3,500	400	400	400	-	404	408	412	416	
SERVICES AND CHARGES	905,761	746,141	815,310.71	937,543	1,064,784	964,450	1,081,864	117,414	1,092,683	1,103,608	1,114,645	1,125,791	
DEPRECIATION EXPENSE	315,651	306,436	302,070.59		-	-	-	-	-	-	-	-	
IMPROVEMENT OTHER THAN BLDG	-	-			-	-	-	-	-	-	-	-	
OTHER EQUIPMENT PURCHASE	-	-			-	-	-	-	-	-	-	-	
OTHER EQUIPMENT PURCHASE	135	-			-	-	-	-	-	-	-	-	Jetter in 2015
IMPROVEMENT OTHER THAN BLDG			3,330.00										
OTHER EQUIPMENT PURCHASE	-	-	10,181.07	50,000	340,000	300,000	145,000	(155,000)	110,000	110,000	110,000	110,000	2017 - Sewer Camera update and 250 KW portable Generator, 2018 - Marvin Lift Station Rehab and Sewer Camera update 2, 2019 One Ton Truck with Crane, 2019 - One new pickup

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FINANCIAL SYSTEM UPGRADE					50,000	-	-	-	-	-	-	-	
ROE CREST/NORETTA/OLD BELGRADE HILL RAVINE					-	-	-	-	-	-	-	-	
LIFT STATION UPGRADE					-	-	-	-	-	-	-	-	
250 KW PORTABLE GENERATOR					-	-	-	-	-	-	-	-	
SEWER CAMERA UPDATE					-	-	-	-	-	-	-	-	
CAPITAL OUTLAY	315,786	306,436	315,581.66	50,000	390,000	300,000	145,000	(155,000)	110,000	110,000	110,000	110,000	
BOND PRINCIPAL	(0)	0	(0.43)	189,359			-	-	-	-	-	-	
BOND INTEREST	57,185	59,918		55,567			-	-	-	-	-	-	
FISCAL AGENTS' FEE	440	580	440.00		440		440	440	440	440	440	440	
Discount on Bonds Issued	1,236	529	529.00		-	-	-	-	-	-	-	-	
1997A Public Facilities Loan - Principal			-		61,883	61,883	64,008	2,125	66,206	68,480	37,022	-	MATURES 2019
1997A Public Facilities Loan - Interest			10,932.28		9,611	9,611	7,486	(2,125)	5,288	3,014	630	-	MATURES 2019
1998B Public Facilities Loan - Principal		24,000	-		26,000	26,000	27,000	1,000	28,000	29,000	30,000	-	MATURES 2019
1998B Public Facilities Loan - Interest		6,752	4,921.78		4,396	4,396	3,580	(816)	2,732	1,853	942	-	MATURES 2019
2005A G.O. Capital Projects Fund - Principal			-		25,000	25,000	27,500	2,500	27,500	30,000	30,000	32,500	MATURES 2020
2005A G.O. Capital Projects Fund - Interest			6,873.33		6,349	6,349	5,383	(966)	4,331	3,195	1,980	683	MATURES 2020
2006B G.O. Utility Revenue Bonds - Principal			-		30,000	30,000	31,250	1,250	32,500	33,750	35,000	37,500	MATURES 2021
2006B G.O. Utility Revenue Bonds - Interest			10,136.15		9,422	9,422	8,158	(1,264)	6,839	5,456	4,004	2,463	MATURES 2021
2007B G.O. Utility Revenue Bonds - Principal			-		38,500	38,500	42,000	3,500	42,000	45,500	45,500	49,000	MATURES 2023
2007B G.O. Utility Revenue Bonds - Interest			18,154.43		17,234	17,234	15,573	(1,661)	13,830	11,992	10,058	8,026	MATURES 2023
Projected debt service:								-					
2014 GO Sewer Revenue Bonds - Principal - Main Lift Station Upgrades					35,000	35,000	40,000	5,000	40,000	45,000	45,000	45,000	MATURES 2029
2014 GO Sewer Revenue Bonds - Interest - Main Lift Station Upgrades					30,210	28,552	20,275	(8,277)	19,075	17,875	16,525	15,175	MATURES 2029
2014 GO Sewer Revenue Bonds - Principal - Roe Crest/Noretta/Old Belgrade Hill Sewer					35,000	35,000	40,000	5,000	40,000	40,000	40,000	45,000	MATURES 2029
2014 GO Sewer Revenue Bonds - Interest - Roe Crest/Noretta/Old Belgrade Hill Sewer					29,573	27,949	19,825	(8,124)	18,625	17,425	16,225	15,025	MATURES 2029
2014 GO Sewer Revenue Bonds - Issuance Costs - Roe Crest/Noretta/Old Belgrade Hill Sewer					-	-	-	-					
2015 GO Sewer - Roe Crest - Lee Blvd to Marie Lane					-	-	-	-	17,590	17,590	17,590	17,590	
AJE 2 ADJ FUND BAL BOND ISSUE GASB63/65								-					
AJE 13 ADJUST BOND PREMIUMS AND DISCOUNT								-					
PFA LOAN -STATE OF MN 1998B - CLEAN WATER REVOLVING	191,000							-					
DEBT SERVICE	249,860	91,779	51,986.54	244,926	358,618	354,896	352,478	(2,418)	364,956	370,570	330,917	268,402	
TRANSFERS OUT								-					
RESIDUAL EQUITY TRANSFER	-	-			-	-	-	-	-	-	-	-	
OPERATING TRANSFERS	-	-			-	-	-	-	-	-	-	-	
OPERATING TRANSFERS to General Fund 101	72,880	72,880	109,000.00	109,090	110,000	110,000	110,000	-	110,000	110,000	110,000	110,000	
OPERATING TRANSFERS to Capital Facilities Fund 230			100,000.00	75,000	75,000	75,000	75,000	-	75,000	75,000	75,000	75,000	
TOTAL TRANSFERS OUT	72,880	72,880	209,000.00	184,090	185,000	185,000	185,000	-	185,000	185,000	185,000	185,000	
TOTAL EXPENDITURES	1,796,263	1,457,853	1,760,708.22	1,855,755	2,430,688	2,237,176	2,185,983	(51,193)	2,187,895	2,218,789	2,205,328	2,169,975	
REVENUES OVER (UNDER) EXPENDITURES	(268,200)	81,400	430,568.13	326,045	(328,069)	(113,364)	(83,475)	29,889	(64,498)	(74,292)	(39,519)	17,360	
FUND BALANCE BEGINNING	8,894,102	8,625,902	8,707,301.73	8,707,302	9,137,870	9,137,870	8,809,801		8,726,326	8,661,828	8,587,536	8,548,018	
FUND BALANCE ENDING	8,625,902	8,707,302	9,137,869.86	9,033,347	8,809,801	9,024,506	8,726,326		8,661,828	8,587,536	8,548,018	8,565,377	
FUND BALANCE AS % OF TOTAL EXPENDITURES	480%	597%	519%	487%	406%	403%	399%		396%	387%	388%	395%	
ADJUSTMENTS FROM CHANGES IN ASSETS AND LIABILITIES													
(INCREASE) DECREASE IN ASSETS													
ACCOUNTS RECEIVABLE	-	-											
SP ASSESSMENTS REC-CURRENT	(0)	-											
SP ASSESSMENTS REC-DEFERRED	(13,835)	(4,613)	1,987.45										
DUE FROM OTHER FUNDS - DEBT SERVICE	(353,000)	-						-	-	-	-	-	
DUE FROM OTHER FUNDS	353,000	-	35,300.00		35,300		35,300		35,300	35,300	35,300	35,300	
DUE FROM OTHER GOVERNMENT UNIT	-	(175,162)	175,161.80										
PREPAID INSURANCE	(268)	(1,849)	11,559.00										
UNAMORTIZED DISCOUNT ON BONDS	0	-											
DESCRIPTION OF LAND-	-	-											
BUILDINGS	-	-	(95,053.00)										
DEPRECIATION BUILDING	284,283	284,283	284,283.03										
MACHINERY & EQUIPMENT	(19,113)	(562)											
DEPRECIATION MACH-EQUIP-	31,368	(8,926)	17,787.56										
UNAMORTIZED. BOND DISC & ISSUE COST PORT AUTHORITY	12,514	-											
UNAMORTIZED BOND DISC & PREMIUM	1,236	529	529.00										
JE 562 (AJE20) adjust Fund 255 equity account for prior year debt payment that was moved to		-											
INCREASE (DECREASE) IN LIABILITIES													

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WASTEWATER FUND - 602
2016 Proposed Budget**

	2012 ACTUAL	2013 ACTUAL	2014 ACTUAL	2014 ADOPTED	2015 ADOPTED	2015 ADOPTED	2016 PROPOSED	+/- 2015/2016	2017 FORECAST	2018 FORECAST	2019 FORECAST	2020 FORECAST	COMMENTS
ACCRUED INTEREST PAYABLE - BONDS	(4,371)	39	(2,523.92)										
ACCOUNTS PAYABLE	2,375	(2,375)											
ACCOUNTS PAYABLE	(1,014)	6,782	3,904.55										
CONTRACTS PAYABLE	(0)	-											
DUE TO OTHER GOVERNMENTS	(35,650)	222	23,331.19										
ACCRUED WAGES PAYABLE	561	1,249	4,931.01										
HOSPITAL/MEDICAL INSURANCE	4,446	(649)	1,040.14										
Compensated Absences Due Within 1 Year	(2,231)	1,032	(314.05)										
BOND PREMIUM													
BONDS PAYABLE-CURRENT PORTION	(130,830)	27,987	3,304.00										
BONDS PAYABLE-NONCURRENT	(150,092)	(12,079)	(181,383.00)										
OTHER LONG-TERM LIABILITIES	2,617	397	2,669.19										
LONG TERM OPEB LIABILITY	254	1,744	(16,399.00)										
AJE 2 ADJ FUND BAL BOND ISSUE GASB63/65	(11,059)												
AJE 13 ADJUST BOND PREMIUMS AND DISCOUNT	(1,455)												
PFA LOAN -STATE OF MN 1998B - CLEAN WATER REVOLVING	191,000	(191,000)											
TOTAL ADJUSTMENTS FROM CHANGES IN ASSETS AND LIABILITIES	160,735	(72,951)	270,114.95	-	35,300	-	35,300	-	35,300	35,300	35,300	35,300	
CASH, BEGINNING	504,244	396,779	405,228.79	405,229	1,105,912	1,105,912	813,143		764,968	735,770	696,778	692,560	
CASH, ENDING	396,779	405,229	1,105,911.87	731,274	813,143	992,548	764,968		735,770	696,778	692,560	745,219	
CASH AS % OF TOTAL EXPENDITURES	22%	28%	63%	39%	33%	44%	35%		34%	31%	31%	34%	