

CITY OF LADUE, MISSOURI

***FINANCIAL STATEMENTS
FOR THE YEAR ENDED
DECEMBER 31, 2013***

CITY OF LADUE, MISSOURI

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INDEPENDENT AUDITORS' REPORT



The Honorable Mayor and Members of the Board of Aldermen
CITY OF LADUE, MISSOURI

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the City of Ladue, Missouri, as of and for the year ended December 31, 2013, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the City of Ladue, Missouri, as of December 31, 2013, and the respective changes in financial position, thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

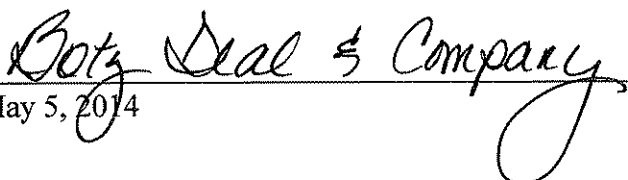
Other Matters

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, schedule of funding progress and budgetary comparison information on pages 3 through 10 and 35 through 40 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the City of Ladue, Missouri's basic financial statements as a whole. The supplemental information on pages 41 through 44 is presented for purposes of additional analysis and is not a required part of the basic financial statements. The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audit of States, Local Governments, and Non-Profit Organization*, and is also not a required part of the basic financial statements. This information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements, and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated May 5, 2014, on our consideration of the City of Ladue's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of the report is to describe the scope of our testing of internal control over financial reporting and compliance and the result of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering City of Ladue's internal control over financial reporting and compliance.


May 5, 2014

**CITY OF LADUE, MISSOURI
MANAGEMENT'S DISCUSSION AND ANALYSIS
DECEMBER 31, 2013**

The discussion and analysis of the City of Ladue's financial performance provides an overview and analysis of the City's financial activities for the fiscal year ended December 31, 2013. It should be read in conjunction with the accompanying basic financial statements.

FINANCIAL HIGHLIGHTS

- From a government-wide overview, the total net position of the City of Ladue grew 8% from \$39.0 million (2012) to \$42.0 million (2013). This \$3.0 million growth reflected governmental activities revenues of \$15.5 million less expenses of \$12.5 million. Excluding revenues from capital and operating grants and contributions, revenues saw increases in sales and utility gross receipts taxes.
- The General Fund recorded a surplus (revenues less expenditures) of \$199,345 vs. an anticipated budget deficit of (-\$366,160). This \$565,505 favorable variance was led by total revenues that exceeded budget by \$212,296 (2%) and expenditures that were below budget by \$353,209 (-3%). The fund balance for the General Fund grew from \$9,864,177 at the beginning of the year to \$10,063,522 at the end of the year.
- The Road and Bridge Fund recorded a surplus (revenues less expenditures) of \$257,014 vs. an anticipated budget deficit of (-\$18,125). This \$275,139 favorable variance was led by total expenditures that were below budget by \$1,385,552 offset by revenues that were below budget by \$1,110,413. The fund balance for the Road and Bridge Fund grew from \$1,860,072 at the beginning of the year to \$2,117,086 at the end of the year.
- The Capital Improvements Fund recorded a surplus (revenues less expenditures) of \$3,517 vs. an anticipated budget deficit of (-\$467,694). This \$471,211 favorable variance was led by total expenditures that were below budget by \$359,500 and revenues that were above budget by \$111,711. The fund balance for the Capital Improvements Fund grew from \$2,795,639 at the beginning of the year to \$2,799,156 at the end of the year.
- The Storm Water Fund recorded a surplus (revenues less expenditures) of \$639,242 vs. an anticipated budget deficit of (-\$134,945). This \$774,187 favorable variance was led by total expenditures that were below budget by \$1,053,158 offset by revenues that were below budget by \$278,971. The fund balance for the Storm Water Fund grew from \$5,476,251 at the beginning of the year to \$6,115,493 at the end of the year.
- The Non Uniform Retirement Fund completed the year with assets of \$4,207,065. The City contributed \$189,461 (actuarial required) to the plan during the year. The Uniform Pension Fund completed the year with assets of \$27,602,346. The City contributed \$2,616,761 (actuarial required plus an additional \$1,000,000) and employees contributed \$200,988 to the plan during the year. Several important changes were implemented affecting the retirement and pension plans effective January 1, 2013.

REPORT LAYOUT

The report consists of Management's Discussion and Analysis (MD&A), government-wide statements, fund financial statements, notes to the financial statements, and supplementary information. The first several statements are highly condensed and present a government-wide view of the City's finances. Within this view, all City operations are categorized and reported as either governmental or business-type activities. Governmental activities include basic services such as police, fire, public works and general government administration. The City currently does not have any business-type activities. These government-wide statements are designed to be more corporate-like in that all activities are consolidated into a total for the City.

Basic Financial Statements

- The Statement of Net Position focuses on resources available for future operation. In simple terms, this statement presents a snap-shot view of the assets the City owns, the liabilities it owes and the net difference. The net difference is further separated into amounts restricted for specific purposes and unrestricted amounts. Governmental activities reflect capital assets including infrastructure and long-term liabilities. Governmental activities are reported on the accrual basis of accounting in the statement of net position.
- The Statement of Activities focuses on gross and net costs of city programs and the extent to which such programs rely upon general tax and other revenues. This statement summarizes and simplifies the user's analysis to determine the extent to which programs are self-supporting and/or subsidized by general revenues.
- Fund financial statements focus separately on major governmental funds. Governmental fund statements follow the more traditional presentation of financial statements. The City's major governmental funds are presented in their own column and the remaining funds are combined into a column title "Other Non-major Funds". The City considers all funds to be major funds. Budgetary comparisons for the General Fund and major special revenue funds are now presented as required supplementary information. A budgetary comparison is presented for the General Fund, Road and Bridge Fund, Capital Improvements Fund and Storm Water Projects Fund.
- The notes to the financial statements provide additional disclosures required by governmental accounting standards and provide information to assist the reader in understanding the City's financial condition.

The MD&A is intended to explain the significant changes in financial position and differences in operation between the current and prior years.

THE CITY AS A WHOLE

Government-wide Financial Analysis

The City's combined net position is \$42,009,109 as of December 31, 2013. This analysis focuses on the net assets (table 1), and changes in general revenues (table 2) and significant expenses of the City's governmental activities.

The City's net position consists of its investment in capital assets (e.g., land, buildings, improvements, vehicles, infrastructure and equipment); less accumulated depreciation and any related debt used to acquire those assets that is still outstanding and unrestricted balances. The City uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending.

Table 1

	2013	2012	Increase (Decrease)
Current and other assets	\$ 26,911,317	\$ 24,527,893	\$ 2,383,424
Capital assets	17,508,532	16,595,098	913,434
Total assets	44,419,849	41,122,991	3,296,858
Current and other liabilities	786,756	757,829	28,927
Long-term liabilities	1,623,984	1,373,480	250,504
Total liabilities	2,410,740	2,131,309	279,431
Net position:			
Net investment in capital assets	17,283,832	16,264,149	1,019,683
Restricted	11,044,484	10,151,960	892,524
Unrestricted	13,680,793	12,575,573	1,105,220
Total net position	\$ 42,009,109	\$ 38,991,682	\$ 3,017,427

Governmental activities increased the City's net position by \$3,017,427. The key elements of this increase are as follows:

Table 2

	2013	2012	Increase (Decrease)
Revenues:			
Program revenues:			
Charges for service	\$ 1,552,193	\$ 1,553,285	\$ (1,092)
Capital and operating grants	1,134,749	253,108	881,641
General revenues:			
Taxes	12,729,836	12,579,446	150,390
Interest income	59,928	70,063	(10,135)
Miscellaneous	31,001	51,048	(20,047)
Total revenues	15,507,707	14,506,950	1,000,757
Expenses:			
General government	\$ 1,149,350	\$ 1,336,226	\$ (186,876)
Police department	4,327,871	4,039,573	288,298
Fire department	4,689,687	4,372,345	317,342
Public works	2,310,862	2,519,524	(208,662)
Interest and fiscal charges	12,510	16,379	(3,869)
Total expenses	12,490,280	12,284,047	206,233
Increase in net position	3,017,427	2,222,903	794,524
Net position, beginning of year	38,991,682	36,768,779	2,222,903
Net position, end of year	\$ 42,009,109	\$ 38,991,682	\$ 3,017,427

Total 2013 revenues shown in Table 2 were \$15,507,707 compared with total revenues of \$14,506,950 in 2012. The increase in total revenues of \$1,000,757 represents an overall increase in revenue of 6.9%. This increase in government-wide revenue primarily reflects:

- A net increase of \$881,641 in total capital and operating grants as MODOT/Federal reimbursements ramp up from work on the Ladue/Warson roads sidewalks project(completed), and the (in progress) Litzsinger, McKnight, and Price road and sidewalk projects.
- A net increase of \$150,390 in total taxes which reflects increases in sales taxes (+2.6%) and utilities gross receipts taxes (+3.9%).

Total government-wide expenses increased \$206,233 (+1.7%) from \$12,284,047 in 2012 to \$12,490,280 in 2013 primarily reflecting a modest increase in salaries/wages (COLA) and other personnel costs.

Governmental Funds

The following table presents the amount of revenues from various sources using the modified accrual basis of accounting, for all governmental funds.

Table 3

	Fiscal Year Ending 2013	Fiscal Year Ending 2012	Increase (Decrease)	Percentage Change
Taxes	\$ 12,559,820	\$ 12,692,989	\$ (133,169)	(1.0) %
Licenses and permits	617,976	744,631	(126,655)	(17.0)
Fines and court costs	522,134	445,275	76,859	17.3
Charges for service	412,083	363,379	48,704	13.4
Investment income	59,928	70,063	(10,135)	(14.5)
Miscellaneous	1,165,750	304,156	861,594	283.3
Total General Revenues	<u>\$ 15,337,691</u>	<u>\$ 14,620,493</u>	<u>\$ 717,198</u>	4.9 %

Total revenues as a whole increased (+4.9%) primarily reflecting the ramp up in MODOT/Federal grant reimbursements resulting from expenditures on the Ladue/Warson roads sidewalks project (completed), and the (in progress) Litzsinger, McKnight, and Price road and sidewalk projects.

THE CITY'S FUNDS

At the close of the City's fiscal year on December 31, 2013, the governmental funds of the City reported a combined fund balance of \$21,095,257. This ending balance reflects an increase in total fund balances of \$1,099,118 in the City's funds. Refer to page 15 for individual fund results. The City implemented significant changes to the retirement and pension plans which affect retirements and new hires. Included in these changes was the elimination of the vacation/sick leave payout at retirement in the calculation of the employee's final average salary and resulting annual benefit payment. Other changes in the Uniform pension plan included a reduction in benefits to 60% of final average salary for those hired after January 1, 2013, and an increase in employee contributions from 3% to 4.5% of salary in 2013. The City also contributed an additional \$1 million to the Uniform pension plan (above and beyond its minimum actuarial required contribution) in 2013.

General Fund

Overall, the financial results for the General Fund were favorable in 2013, compared to the budget. The General Fund recorded a surplus (revenues less expenditures) of \$199,345 vs. an anticipated budget deficit of (-\$366,160). This \$565,505 favorable variance was led by total revenues that exceeded budget by \$212,296 (+2%) and expenditures that were below budget by \$353,209 (-3%). The fund balance for the General Fund grew from \$9,864,177 at the beginning of the year to \$10,063,522 at the end of the year. \$9,851,167 (98%) of the fund balance was unassigned and available for general government use at the end of the year.

Revenue gains were strongly supported by significant favorable variances (vs. budget) in telephone utility gross receipts tax (\$159,141), sales tax (\$116,201), natural gas utility gross receipts tax (\$96,172), and building permits (\$75,809). Sales tax results reflect a strong end of year holiday shopping season and the start-up of businesses in the remodeled Colonial Marketplace shopping center. The Colonial Marketplace shopping center rebuild was supported by the creation of a Community Improvement District (CID) by St. Louis County. This CID includes retail property in the City of Ladue (Colonial Marketplace and part of Ladue Crossing shopping centers) and the City of Clayton (part of Colonial Marketplace). The CID is financially supported by a 1% (additional) sales tax.

Expenditure results were 3% favorable to budget and the administrative, police, and public works departments finished the year below budget. The public works department personnel costs were reflective of lower than budgeted manning (-2) levels. The City made all of its actuarial required contributions to the Uniform (plus an additional \$1,000,000 contribution) pension plan and the Non Uniform retirement plan during the year (based on the January 1, 2013 reports).

Road and Bridge Fund

The Road and Bridge Fund recorded a surplus (revenues less expenditures) of \$257,014 vs. an anticipated budget deficit of (-\$18,125). This \$275,139 favorable variance was led by total expenditures that were below budget by \$1,385,552 offset by revenues that were below budget by \$1,110,413. These results reflect anticipated spending (and corresponding grant revenues) on the Litzsinger, Ladue (at I-170), McKnight, and Price road/sidewalks projects that did not occur (deferred forward). The fund balance (all restricted) for the Road and Bridge Fund grew from \$1,860,072 at the beginning of the year to \$2,117,086 at the end of the year based on the surplus generated during the year.

Capital Improvements Fund

The Capital Improvements Fund recorded a surplus (revenues less expenditures) of \$3,517 vs. an anticipated budget deficit of (-\$467,694). This \$471,211 favorable variance was led by total expenditures that were below budget by \$359,500 and revenues that were above budget by \$111,711. These results reflect anticipated spending on city hall computer/technology equipment, a police department vehicle, and fire department computer, cardiac, and other equipment that did not occur (deferred forward). The fund balance (all restricted) for the Capital Improvements Fund grew from \$2,795,639 at the beginning of the year to \$2,799,156 at the end of the year based on the small surplus generated during the year.

Storm Water Fund

The Storm Water Fund recorded a surplus (revenues less expenditures) of \$639,242 vs. an anticipated budget deficit of (-\$134,945). This \$774,187 favorable variance was led by total expenditures that were below budget by \$1,053,158 offset by revenues that were below budget by \$278,971. These results reflect anticipated spending (and corresponding grant revenues) on the Litzsinger, McKnight, and Price road/sidewalks projects and the Mulch Site phase 2 project that did not occur (deferred forward). The fund balance (all restricted) for the Storm Water Fund grew from \$5,476,251 at the beginning of the year to \$6,115,493 at the end of the year based on the surplus generated during the year.

FIDUCIARY FUNDS

The Non Uniform Retirement Fund completed the year with assets of \$4,207,065. The City contributed \$189,461 (actuarial required) to the plan during the year. The Fund experienced a net gain of \$474,209 over the year reflecting strong investment returns (15.5% return on invested assets) in 2013. The (actuarial determined) funded ratio (assets to liabilities) of the plan was 81.6% at 1/1/2013.

The Uniform Pension Fund completed the year with assets of \$27,602,346. The City contributed \$2,616,761 (actuarial required plus an additional \$1,000,000) and employees contributed \$200,988 (4.5% of salary) to the plan during the year. The Fund experienced a net gain of \$4,360,994 over the year reflecting these contributions coupled with strong investment returns (15.7% return on invested assets) in 2013. The (actuarial determined) funded ratio (assets to liabilities) of the plan was 64.2% at 1/1/2013.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

At the end of the fiscal year 2013, the City had \$26,924,798 invested in a broad range of capital assets, including police and public works equipment, buildings, fire equipment, roads, bridges, and other infrastructure (See Table 4). This amount represents a net increase (including additions and disposals) of \$1,773,890, or +7.1% over the prior fiscal year.

Table 4

	2013	2012	Increase (Decrease)
Land	\$ 316,425	\$ 316,425	\$ -
Buildings	4,959,305	5,014,689	(55,384)
Improvements	1,228,504	1,282,532	(54,028)
Machinery and equipment	2,835,259	2,806,354	28,905
Vehicles	2,794,918	2,799,223	(4,305)
Infrastructure	13,047,504	12,553,169	494,335
Construction in progress	1,742,883	378,516	1,364,367
Total	\$ 26,924,798	\$ 25,150,908	\$ 1,773,890

The in service additions to Capital assets this fiscal year were as follows:

- Reroof old PD building carport: \$18,424
- Soundproof PD firing range: \$20,891
- PD firing range target system equipment: \$24,265
- Replace (1) leaf vacuum unit: \$27,770
- New sidewalks and retaining wall at Ladue and Warson roads: \$428,833
- Drainage addition along Old Warson road: \$65,503
- (3) police patrol vehicles: \$64,567
- (1) fire command vehicle: \$31,755
- (1) public works superintendent vehicle: \$20,965

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The City of Ladue expects that the overall economic recovery will continue in 2014. In the interest of generating a conservative budget, key revenue streams are, for the most part, forecast flat to 2013 actual results. Key expenditure areas contain appropriate increases (like utility sewer and water costs, insurance, and salaries/wages) where warranted. The City's capital plan to replace its aging firehouses got underway in late 2013 with the demolition of firehouse #2 and the construction of the new house will complete in 2014 (estimated project cost of approximately \$2.9 million). The Uniform pension plan will see an increase in employee contributions from 4.5% to 6.0% of salary in 2014 and the City is also committed to contributing another \$1 million to the Uniform pension plan (above and beyond its minimum actuarial required contribution). These changes coupled with other approved assumption and funding method changes will improve the integrity, stability, and funded ratios of the City's pension and retirement plans.

General Fund revenues in 2014 are budgeted at \$11,650,560 (excludes \$303,000 Road and Bridge and Storm Water interfund transfers), and expenditures are budgeted at \$12,558,054 (including the additional \$1 million pension contribution from reserves). These budget expenditure levels assume increases in sewer costs (+11%), property/casualty/liability insurance (+10%), benefit costs (medical, dental, workers compensation insurance premiums +7% - 12%) and wages/salaries (+2.8%). Taken together, the General Fund is projected to record a deficit (revenues less expenditures) of approximately (-\$604,494) in 2014 which would result in an ending fund (reserve) balance of approximately \$9,459,028.

The City expects to continue work on the McKnight road (bridge/culvert replacements, road repaving, sidewalks), Litzinger Road (small culvert replacement, road repaving, sidewalks), and Price road (road repaving, stormwater, sidewalks) projects in the Road and Bridge and Storm Water Funds and the mulch site phase 2 Storm Water project in 2014. Total revenues of \$2,601,674 and expenditures of \$2,357,786 (excludes \$282,000 interfund transfer) are projected in the Road and Bridge Fund leading to an expected deficit of approximately (-\$38,112) and an ending fund (reserve) balance of approximately \$2,078,974. Total revenues of \$2,627,540 and expenditures of \$2,731,818 (excludes \$21,000 interfund transfer) are projected in the Storm Water Fund leading to a deficit of approximately (-\$125,278) and an ending fund (reserve) balance of approximately \$5,990,215.

The 2014 Capital Improvements Fund budget envisions total 2014 expenditures of \$2,999,220 which includes \$320,438 in various equipment purchases, \$317,648 in vehicle replacements, and \$2,324,948 to complete the new firehouse #2 project. Total revenues are budgeted at approximately \$885,186 which together with expenditures would lead to an ending fund (reserve) balance of approximately \$685,122.

CONTACTING THE CITY'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, investors and creditors with a general overview of the City's finances and to show the City's accountability for the money it receives.

If you have questions about this report or would like additional financial information, please contact Rick Jett, Director of Finance of the City of Ladue, Missouri.

CITY OF LADUE, MISSOURI
STATEMENT OF NET POSITION
DECEMBER 31, 2013

	<u>Governmental Activities</u>
ASSETS	
Cash and cash equivalents	\$ 5,951,314
Investments	11,561,452
Taxes receivable:	
Property	2,539,924
Other	2,111,605
Inventory	48,187
Prepaid insurance	91,678
Net pension asset	4,607,157
Capital assets - net	
Nondepreciable	2,059,308
Depreciable	15,449,224
TOTAL ASSETS	<u>44,419,849</u>
LIABILITIES	
Accounts payable	389,874
Accrued employee benefits	74,970
Escrow payable	206,427
Deferred revenue	115,485
Noncurrent liabilities:	
Due in one year	927,703
Due in more than one year	696,281
TOTAL LIABILITIES	<u>2,410,740</u>
NET POSITION	
Net investment in capital assets	17,283,832
Restricted for capital improvements	11,050,670
Unrestricted	13,674,607
TOTAL NET POSITION	<u>\$ 42,009,109</u>

The accompanying notes are an integral part of these financial statements.

CITY OF LADUE, MISSOURI
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2013

Functions/Programs	Expenses	Program Revenue			Net (Expense) Revenue and Change in Net Position
		Charges for Service	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities
Governmental Activities					
General government	\$ 1,149,350	\$ 650,261	\$ -	\$ -	\$ (499,089)
Police department	4,327,871	678,602	198,547	-	(3,450,722)
Fire department	4,689,687	223,330	-	-	(4,466,357)
Public works	2,310,862	-	-	936,202	(1,374,660)
Interest and fiscal charges	12,510	-	-	-	(12,510)
TOTAL GOVERNMENTAL ACTIVITIES	\$12,490,280	\$ 1,552,193	\$ 198,547	\$ 936,202	(9,803,338)
Taxes:					
Sales					3,932,180
Utility					3,221,008
Property					4,464,043
Franchise					217,928
Other					894,677
Interest income					59,928
Other miscellaneous revenue					31,001
TOTAL GENERAL REVENUES					12,820,765
CHANGE IN NET POSITION					3,017,427
NET POSITION BEGINNING OF YEAR					38,991,682
NET POSITION END OF YEAR					\$ 42,009,109

The accompanying notes are an integral part of these financial statements.

CITY OF LADUE, MISSOURI
BALANCE SHEET - GOVERNMENTAL FUNDS
DECEMBER 31, 2013

	General Fund	Road and Bridge Fund	Capital Improvement Fund	Storm Water Projects Fund	Total
ASSETS AND OTHER DEBITS					
Cash and cash equivalents	\$ 2,350,361	\$ 614,397	\$ 1,752,358	\$ 1,234,198	\$ 5,951,314
Investments	5,058,379	900,449	1,000,000	4,602,624	11,561,452
Taxes receivable:					
Property	2,539,924	-	-	-	2,539,924
Other	956,606	696,313	124,708	333,978	2,111,605
Inventory	48,187	-	-	-	48,187
Prepaid insurance	91,678	-	-	-	91,678
TOTAL ASSETS	\$ 11,045,135	\$ 2,211,159	\$ 2,877,066	\$ 6,170,800	\$ 22,304,160
LIABILITIES					
Accounts payable	\$ 162,584	\$ 94,073	\$ 77,910	\$ 55,307	\$ 389,874
Accrued employee benefits	74,970	-	-	-	74,970
Escrow payable	206,427	-	-	-	206,427
Unearned revenue	158,821	-	-	-	158,821
TOTAL LIABILITIES	602,802	94,073	77,910	55,307	830,092
DEFERRED INFLOWS OF RESOURCES					
Unavailable revenue - property taxes	378,811	-	-	-	378,811
FUND BALANCES:					
Non-spendable:					
Prepaid items	91,678	-	-	-	91,678
Inventory	48,187	-	-	-	48,187
Restricted:					
Beautification project	18,935	-	-	-	18,935
Road and bridge fund	-	2,117,086	-	-	2,117,086
Capital improvement fund	-	-	2,799,156	-	2,799,156
Storm water projects fund	-	-	-	6,115,493	6,115,493
Assigned:					
Beautification project	25,735	-	-	-	25,735
Software	7,820	-	-	-	7,820
Website design	20,000	-	-	-	20,000
Unassigned	9,851,167	-	-	-	9,851,167
TOTAL FUND BALANCES	10,063,522	2,117,086	2,799,156	6,115,493	21,095,257
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES					
	\$ 11,045,135	\$ 2,211,159	\$ 2,877,066	\$ 6,170,800	\$ 22,304,160

The accompanying notes are an integral part of these financial statements.

CITY OF LADUE, MISSOURI
RECONCILIATION OF THE STATEMENT OF NET POSITION
OF GOVERNMENTAL FUNDS TO THE BALANCE SHEET
AS OF DECEMBER 31, 2013

Amounts reported for governmental activities in the statement of net position are different because:

Total fund balance per balance sheet	\$ 21,095,257
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	17,508,532
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.	422,147
Net pension assets are not current financial resources and, therefore, are not reported in the funds.	4,607,157
Net other post employment liability does not require the use of current financial resources and, therefore, is not reported in the funds.	(287,000)
Long-term liabilities not due and payable in the current period and therefore, are not reported in the funds.	<u>(1,336,984)</u>
Net position of governmental activities	<u><u>\$ 42,009,109</u></u>

The accompanying notes are an integral part of these financial statements.

CITY OF LADUE, MISSOURI
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
ALL GOVERNMENTAL FUND TYPES
FOR THE YEAR ENDED DECEMBER 31, 2013

	General Fund	Road and Bridge Fund	Capital Improvement Fund	Storm Water Projects Fund	Total
REVENUES					
Taxes	\$ 10,007,153	\$ 823,688	\$ 794,396	\$ 934,583	\$ 12,559,820
Licenses and permits	581,935	36,041	-	-	617,976
Fines and court costs	522,134	-	-	-	522,134
Charges for service	412,083	-	-	-	412,083
Investment income	25,734	5,238	8,784	20,172	59,928
Miscellaneous	226,536	425,774	271,180	242,260	1,165,750
TOTAL REVENUES	11,775,575	1,290,741	1,074,360	1,197,015	15,337,691
EXPENDITURES					
Current:					
General government	1,086,831	-	-	-	1,086,831
Police department	4,515,077	-	-	-	4,515,077
Fire department	4,856,626	-	-	-	4,856,626
Public works	1,417,696	122,444	-	-	1,540,140
Capital outlay	-	611,283	952,084	557,773	2,121,140
Debt service	-	-	118,759	-	118,759
TOTAL EXPENDITURES	11,876,230	733,727	1,070,843	557,773	14,238,573
EXCESS OF REVENUES OVER EXPENDITURES	(100,655)	557,014	3,517	639,242	1,099,118
OTHER FINANCING SOURCES (USES)					
Operating transfer in (out)	300,000	(300,000)	-	-	-
CHANGE IN FUND BALANCE	199,345	257,014	3,517	639,242	1,099,118
FUND BALANCES - BEGINNING OF YEAR	9,864,177	1,860,072	2,795,639	5,476,251	19,996,139
FUND BALANCES - END OF YEAR	\$ 10,063,522	\$ 2,117,086	\$ 2,799,156	\$ 6,115,493	\$ 21,095,257

The accompanying notes are an integral part of these financial statements.

CITY OF LADUE, MISSOURI
**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND
 CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE
 STATEMENT OF ACTIVITIES
 FOR THE YEAR ENDED DECEMBER 31, 2013**

Amounts reported for governmental activities in the statement of activities are different because:

Change in fund balance-total governmental funds	\$ 1,099,118
The acquisition of capital assets requires the use of current financial resources, but has no effect on net position.	2,056,726
The cost of capital assets is allocated over their estimated useful lives and are reported as depreciation expense in the statement of activities.	(1,109,775)
The net effect of other miscellaneous transactions involving capital assets (ie. sales or trade-ins) that decrease net position.	(33,517)
Revenues in the statement of activities that do not provide current financial resources, are not reported as revenue in the governmental funds.	170,016
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds.	798,363
Repayment of capital lease principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position.	106,249
Compensated absences do not require the use of current financial resources and, therefore, are not reported as an expenditure in governmental funds.	<u>(69,753)</u>
Change in net position of governmental activities	<u><u>\$ 3,017,427</u></u>

The accompanying notes are an integral part of these financial statements.

CITY OF LADUE, MISSOURI
STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
DECEMBER 31, 2013

ASSETS

	<u>PENSION TRUST</u>		
	<u>FIREMEN'S AND POLICEMEN'S PENSION FUND</u>	<u>PENSION FUND NON-UNIFORMED EMPLOYEES</u>	<u>TOTAL</u>
Cash and cash equivalents	\$ 676,027	\$ 98,384	\$ 774,411
Accrued interest receivable	32,734	5,122	37,856
Investments - at fair value:			
Bonds funds	5,818,880	900,536	6,719,416
Stock funds	19,256,088	2,895,257	22,151,345
Hedge funds	1,169,199	211,535	1,380,734
Traded real estate	392,168	59,481	451,649
Commodities	257,250	36,750	294,000
Total Investments	<u>26,893,585</u>	<u>4,103,559</u>	<u>30,997,144</u>
 TOTAL POSITION	 <u>\$ 27,602,346</u>	 <u>\$ 4,207,065</u>	 <u>\$ 31,809,411</u>

LIABILITIES AND NET POSITION

NET POSITION			
Net assets held in trust for pension benefits	\$ 27,602,346	\$ 4,207,065	\$ 31,809,411
 TOTAL LIABILITIES AND NET POSITION	 <u>\$ 27,602,346</u>	 <u>\$ 4,207,065</u>	 <u>\$ 31,809,411</u>

The accompanying notes are an integral part of these financial statements.

CITY OF LADUE, MISSOURI
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2013

	PENSION TRUST		
	FIREMEN'S AND POLICEMEN'S PENSION FUND	PENSION FUND NON-UNIFORMED EMPLOYEES	TOTAL
ADDITIONS			
Contributions:			
Employer	\$ 2,616,761	\$ 189,461	\$ 2,806,222
Plan members	200,988	-	200,988
Total Contributions	2,817,749	189,461	3,007,210
Investment return:			
Net appreciation in fair value of investments	3,237,941	489,715	3,727,656
Interest and dividends	616,501	95,184	711,685
Less: investment expenses	(69,394)	(10,951)	(80,345)
Net Investment Return	3,785,048	573,948	4,358,996
TOTAL ADDITIONS	6,602,797	763,409	7,366,206
DEDUCTIONS			
Benefit payments	2,226,287	201,137	2,427,424
Refunds	1,156	78,166	79,322
Administrative expense	14,360	9,897	24,257
TOTAL DEDUCTIONS	2,241,803	289,200	2,531,003
CHANGE IN NET POSITION	4,360,994	474,209	4,835,203
NET POSITION - BEGINNING OF YEAR	23,241,352	3,732,856	26,974,208
NET POSITION - END OF YEAR	\$ 27,602,346	\$ 4,207,065	\$ 31,809,411

The accompanying notes are an integral part of these financial statements.

CITY OF LADUE, MISSOURI
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2013

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The City of Ladue, Missouri, (the City) was incorporated December 1, 1936. The City operates under a Mayor-Board of Aldermen form of government and provides the following services: public safety (police and fire), public works, public improvements, planning and zoning, and general administrative services.

A. REPORTING ENTITY

The City applies the criteria set forth in GASB Statement No. 14, *The Financial Reporting Entity* (GASB 14), to determine which governmental organizations should be included in the reporting entity. The inclusion or exclusion of component units is based on the elected officials' accountability to their constituents. The financial reporting entity follows the same accountability. In addition, the financial statements of the reporting entity should allow the user to distinguish between the primary government (including its blended component units, which are, in substance, part of the primary government) and discretely presented component units. Criteria for inclusion of an entity into the primary governmental unit (in blended or discrete presentation) includes, but is not limited to, legal standing, fiscal dependency, imposition of will and the primary recipient of services. The City presently has no component units included within its reporting entity.

B. BASIC FINANCIAL STATEMENTS

Basic financial statements consist of the following:

- Government-wide financial statements
- Fund financial statements, and
- Notes to the basic financial statements.

The government-wide financial statements consist of the statement of net position and the statement of activities and report information on all of the nonfiduciary activities of the Primary Government and its component units. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. All internal balances in the statement of net assets have been eliminated.

Statement of Net Position -The statement of net position is designed to display the financial position of the Primary Government (governmental and business-type activities). The City reports capital assets in the government-wide statement of net position and reports depreciation expense in the statement of revenues, expenses, and changes in net position. The net position of the City are broken down into three categories 1) net investment in capital assets; 2) restricted; and 3) unrestricted.

1. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**

B. **BASIC FINANCIAL STATEMENTS - continued**

Statement of Activities - The statement of activities reports expenses and revenues in a format that focuses on the cost of each of the City's functions. The expense of individual functions is compared to the revenue generated directly by the function. Accordingly, the City has recorded capital assets and certain other long-term assets and liabilities in the statement of net position and has reported all revenues and the cost of providing services under the accrual basis of accounting in the statement of activities. The City has elected to implement the requirements of GASB 34 related to infrastructure assets from January 1, 2004 forward.

The statement of activities demonstrates the degree to which the direct and indirect expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or activity. Indirect expenses are allocated. Program revenue includes: charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or activity and grants and contributions. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate fund based financial statements are provided for governmental funds. Major individual governmental funds are reported as separate columns in the fund financial statements. The major governmental funds are the General Fund, the Road and Bridge Fund, the Capital Improvement Fund, and the Storm Water Projects Fund. GASB No. 34 sets forth minimum criteria (percentage of assets, liabilities, revenues or expenditures/expenses of either fund category for the governmental and enterprise combined) for the determination of major funds. Even though the Road and Bridge Fund does not meet the minimum criteria the City feels this fund is significant enough to be considered a major fund.

C. **MEASUREMENT FOCUS, BASIS OF ACCOUNTING AND FINANCIAL STATEMENT PRESENTATION**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned or, for property tax revenues, in the period for which levied. Expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Governmental funds financial statements are reported using the current financial resources measurement focus and the modified-accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City in general considers revenues available if they are collected within 60 days after year-end. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due.

1. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**

C. **MEASUREMENT FOCUS, BASIS OF ACCOUNTING AND FINANCIAL STATEMENT PRESENTATION - continued**

For the governmental funds financial statements, the City considers all revenues susceptible to accrual and recognizes revenue if the accrual criteria are met. Specifically, sales taxes, franchise taxes, licenses, interest, special assessments, charges for services, and other miscellaneous revenue are considered to be susceptible to accrual and have been recognized as revenue in the current fiscal period.

The accounts of the City are organized on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance related legal and contractual provisions.

The City reports the following major governmental funds:

The General Fund - The City's primary operating fund, which accounts for all the financial resources and the legally authorized activities of the City except those required to be accounted for in other specialized funds.

The Capital Improvements Fund - The City uses this fund to account for sales tax revenue designated for capital purchases.

The Storm Water Projects Fund - The City uses this fund to account for sales tax revenue designated for parks and storm water projects.

The Road and Bridge Fund - The City uses this fund to account for tax revenue designated for road improvements.

Fiduciary fund types are used to account for assets held by the City in a trustee capacity or as an agent or on behalf of others. Trust funds account for assets held by the City under the terms of a formal trust agreement.

Pension Trust Funds - Pension Trust Funds are accounted for on a flow of economic resources measurement focus and use the accrual basis of accounting. The pension trust funds account for the assets of Firemen's and Policemen's Pension Plan and the Pension Plan for Non-Uniformed Employees.

D. **CAPITAL ASSETS**

Capital assets, which include land, buildings and improvements, equipment, and infrastructure assets (e.g., roads, sidewalks, traffic lights, street lights, sewer lines and similar items), are reported in the government-wide financial statements. Capital assets are defined by the City as assets with an initial individual cost of \$5,000 or more and an estimated useful life in excess of one year. Infrastructure assets with an initial cost of \$50,000 or more are also capitalized and depreciated. Donated capital assets are recorded at estimated fair market value at the date of donation. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives is not capitalized.

1. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**

D. **CAPITAL ASSETS - continued**

Capital assets of the City are depreciated using a straight-line method over the following estimated useful lives:

<u>Major Group</u>	<u>Life</u>
Buildings and improvements	7 - 40 years
Machinery and equipment	3 - 25 years
Vehicles	2 - 12 years
Infrastructure	20 - 50 years

The government-wide financial statements do not reflect those infrastructure assets completed prior to January 1, 2004. From this point forward, new infrastructure will be added to the records while the retroactive historical value of the City's infrastructure assets will not be added.

E. **ESTIMATES**

The preparation of financial statements in conformity with generally accepted accounting principles requires the City to make estimates and assumptions that affect the reported amounts of assets and liabilities at fiscal year-end and revenues and expenditures during the reporting period. Actual results could vary from the estimates that management uses.

F. **INTERFUND TRANSACTIONS**

Transactions that constitute reimbursements to a fund for expenditures initially made from it that are applicable to another fund are recorded as expenditures in the reimbursing fund and as reductions of expenditures in the fund that is reimbursed. All interfund transactions are reported as transfers.

G. **COMPENSATED ABSENCES**

It is the City's policy that each year's accrued vacation should be taken within 12 months of the year in which it is earned. An employee may carry one week of vacation over into the second subsequent year provided written approval is obtained from the appropriate department head. Employees are compensated at their hourly rate for unused vacation upon retirement, resignation (if in good standing) or termination.

Employees of the administrative, police and public works departments can earn and accumulate sick leave at the rate of 1 day (8 hours) per month of service to a maximum of 120 days (960 hours) for purposes of computing the payout. Members of the fire department can earn and accumulate sick leave at the rate of one-half day (12 hours) per month of service to a maximum of 120 days (1,440 hours) for purposes of computing the payout.

Employees who have been employed in excess of 10 years are eligible to receive compensation for a portion of their accumulated sick leave. Employees are compensated at their current hourly rate upon retirement, resignation (if in good standing) or termination. Accumulated vacation and sick leave is accrued when incurred in the government-wide financial statements.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

H. NET POSITION AND FUND EQUITY

In government-wide financial statements net position are reported in three categories: net investment in capital assets; restricted net position; and unrestricted net position. Net investment in capital assets, represents capital assets less accumulated depreciation less outstanding principal on related debt. Net investment in capital assets, does not include the unspent proceeds of capital debt. Restricted net position represents net assets restricted by parties outside of the City (such as creditors, grantors, contributors, laws and regulations of other governments). All other net positions are considered unrestricted.

When restricted sources are available for use, it is the City's policy to use restricted resources first, then unrestricted resources as they are needed. The statement of net position reports \$11,031,735 of restricted net position, which is restricted by enabling legislation. The balance of \$18,935 is restricted by donor.

Fund Balance Classification - The governmental fund financial statements present fund balances based on classifications that comprise a hierarchy that is based primarily on the extent to which the City is bound to honor constraints on the specific purposes for which amounts in the respective governmental funds can be spent. The classifications used in the governmental fund financial statements are as follows:

Nonspendable - Resources which cannot be spent because they are either a) not in spendable form or; b) legally or contractually required to be maintained intact.

Restricted - Resources with constraints placed on the use of resources are either a) externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments; or b) imposed by law through constitutional provisions or enabling legislation.

Committed - Resources which are subject to limitations the government imposes upon itself at its highest level of decision making, and that remain binding unless removed in the same manner.

Assigned - Resources neither restricted nor committed for which a government has a stated intended use as established by the Board of Aldermen or an official to which the Board of Aldermen has delegated the authority to assign amounts for specific purposes.

Unassigned - Resources which cannot be properly classified in one of the other four categories. The General Fund is the only fund that reports a positive unassigned fund balance amount. Unassigned balances also include negative balances in the governmental funds reporting resources restricted for specific programs.

The City would typically use restricted fund balances first, followed by committed resources and assigned resources, as appropriate opportunities arise, but reserves the right to selectively spend unassigned resources first.

1. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**

I. **INVESTMENTS**

Statutes authorize the City to invest in obligations of the U.S. Treasury, agencies and instrumentalities. The Pension Trust Funds are also authorized to invest in corporate stocks and bonds as allowed by state law. Investments are carried at fair value in accordance with Governmental Accounting Standards Board (GASB) Statement No. 31, *Accounting for Certain Investments and for External Investment Pools*. Investments with an original maturity of three months or less are considered to be cash equivalents.

J. **INVENTORY**

Inventory is valued at the lower of cost (first-in, first-out) or market. Inventory in the General Fund consists of gasoline held for consumption.

K. **PREPAID ITEMS**

Payments made to vendors for services that will benefit periods beyond the fiscal year-end are recorded as prepaid items. Prepaid items are equally offset by a fund balance reserve which indicates that they do not constitute "available spendable resources" even though they are a component of net current assets.

2. **BUDGETS AND BUDGETARY ACCOUNTING**

The City follows these procedures in establishing the budgetary data reflected in the financial statements.

1. The Finance Director submits to the Board of Aldermen a proposed operating budget for the fiscal year commencing the following January 1. The operating budget includes proposed expenditures and the means of financing them.
2. A public hearing is conducted to obtain taxpayer comments.
3. Prior to December 31, the budget is formally adopted.
4. The Finance Director is authorized to transfer budgeted amounts between departments within any fund. Budget revisions are required at the fund level and must be approved by the Board of Aldermen.

Budgets for the governmental funds are adopted on a basis consistent with generally accepted accounting principles.

3. **CASH AND TEMPORARY INVESTMENTS**

The City maintains a cash and investment pool that is available for use by all funds except the special revenue funds as required. Each fund type's portion of this pool is displayed on the combined balance sheet as "cash and cash equivalents" and "investments". The investments of the Police and Firemen's Pension Fund and the Non-Uniformed Employees' Retirement Fund are held separately from those of other City funds.

3. **CASH AND TEMPORARY INVESTMENTS - continued**

At year-end, the carrying value of the City's deposits, including certificates of deposits, was \$17,512,766 and the bank balances were \$17,677,054. All of the bank balances were insured by federal depository insurance or collateralized by securities held by the City's agent in the City's name.

4. **PROPERTY TAX**

The City's property tax is levied each year on the assessed value listed as of the prior January 1 for all real and personal property located in the City. Taxes are levied approximately November 1 and payable by December 31. As of January 1 of the following year, unpaid taxes are considered past due, the applicable property is subject to lien, and penalties and interest are assessed. Property taxes are shown net of an allowance for uncollectibles which is equal to the amounts not collected within 60 days of year-end. Property tax is collected by St. Louis County and remitted to the City. The assessed value at January 1, 2013, upon which the 2013 levy was based for real, personal and public utility property, was \$615,050,047. The City's tax rate was levied per \$100 of assessed valuation for the General Fund based on the following property classes:

Real estate:	
Residential	\$ 0.727
Commercial	0.750
Agricultural	1.000
Personal property	0.756

5. **COURT FINES AND FEES**

The City collected \$464,213 of court fines and costs for traffic violation which is 3.9% of general operating revenues for the year ended December 31, 2013.

6. **INTERFUND TRANSACTIONS**

The Road and Bridge Fund transfers funds annually to the General Fund to cover expenditures made in the General Fund that were road and bridge in nature, which includes some expenditures charged to Public Works. The following operating transfers were made during the fiscal year ending December 31, 2013:

	<u>Transfer In</u>	<u>Transfer Out</u>
General Fund	\$300,000	\$ -
Road and Bridge Fund	-	300,000

7. CAPITAL ASSETS

Capital asset activity for the primary government for the year ended December 31, 2013 is as follows:

	Balance, Beginning Of Year	Transfers and Additions	Transfer and Deletions	Balance, End Of Year
Governmental activities:				
Capital assets, not being depreciated:				
Land	\$ 316,425	\$ -	\$ -	\$ 316,425
Construction in process	378,516	1,408,347	(43,980)	1,742,883
Total capital assets, not being depreciated	694,941	1,408,347	(43,980)	2,059,308
Capital assets, being depreciated:				
Buildings	5,014,689	39,314	(94,699)	4,959,304
Improvements	1,282,532	-	(54,029)	1,228,503
Machinery and equipment	2,806,354	52,035	(23,130)	2,835,259
Vehicles	2,799,223	117,288	(121,593)	2,794,918
Infrastructure	12,553,169	494,337	-	13,047,506
Total capital assets, being depreciated	24,455,967	702,974	(293,451)	24,865,490
Less: accumulated depreciation				
Buildings	(2,088,019)	(125,044)	75,668	(2,137,395)
Improvements	(710,533)	(55,652)	40,542	(725,643)
Machinery and equipment	(2,176,506)	(140,562)	23,130	(2,293,938)
Vehicles	(1,579,251)	(224,428)	109,979	(1,693,700)
Infrastructure	(2,001,501)	(564,089)	-	(2,565,590)
Total accumulated Depreciation	(8,555,810)	(1,109,775)	249,319	(9,416,266)
Total capital assets, being depreciated, net	15,900,157	(406,801)	(44,132)	15,449,224
Total governmental activities	\$ 16,595,098	\$ 1,001,546	\$ (88,112)	\$ 17,508,532

7. **CAPITAL ASSETS - continued**

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:

General government	\$ 53,322
Police department	157,282
Fire department	160,685
Public works	<u>738,486</u>
Total depreciation governmental activities	\$ <u>1,109,775</u>

8. **LONG-TERM LIABILITIES**

	Balance, Beginning Of Year	Additions	Reductions	Balance, End Of Year	Due Within One Year
Governmental activities:					
Accrued vacation	\$ 374,431	\$ 413,338	\$ (374,431)	\$ 413,338	\$ 413,338
Accrued sick leave	668,100	295,942	(265,096)	698,946	231,000
Capital lease	330,949	-	(106,249)	224,700	110,265
Net other post employment benefit obligation	<u>157,300</u>	<u>321,400</u>	<u>(191,700)</u>	<u>287,000</u>	<u>173,100</u>
Subtotal governmental Activities	\$ <u>1,530,780</u>	\$ <u>1,030,680</u>	\$ <u>(937,476)</u>	\$ <u>1,623,984</u>	\$ <u>927,703</u>

Funds to retire accrued vacation and sick leave as well as the other post-employment benefit obligation come from the General Fund.

Capital Lease

The City entered into a lease/purchase agreement with OskKosh Capital to finance the purchase of a fire truck. The fire truck was recorded as a capital asset in the Governmental Activities at a cost of \$541,688 and has accumulated depreciation of \$150,634 as of December 31, 2013. The lease is recorded in the government-wide statement of net assets. Payments include principal and interest and have been made from the Capital Improvements Fund.

On December 31, 2013, the outstanding principal and other information on the City's lease consists of the following:

Lessor	Interest Rate	Maturity	Total Annual Payment	Balance
OskKosh	3.78%	February 2015	\$ 118,759	\$ 224,700

8. **LONG-TERM LIABILITIES-** continued

Future minimum lease payments are as follows:

2014	\$ 118,759
2015	<u>118,759</u>
Total payments	237,518
Portion representing interest	<u>(12,818)</u>
Net present value	\$ <u><u>224,700</u></u>

9. **EMPLOYEE RETIREMENT SYSTEMS**

The City administers two single-employer, defined benefit pension plans - the Firemen's and Policemen's Pension Plan (Uniformed Plan), which covers all of its sworn public safety employees and The Pension Plan for Non-Uniformed Employees (Non-Uniformed Plan), which covers all of the City's full-time general employees. Each plan's assets may be used only for the payment of benefits to the plan's members in accordance with the terms of the plan.

Membership of each plan consisted of the following at January 1, 2013, the date of the last actuarial valuation:

	<u>Uniformed Plan</u>	<u>Non-Uniformed Plan</u>
Retirees and beneficiaries currently receiving benefits	61	17
Terminated plan members entitled to but not yet receiving benefits	4	3
Terminated nonvested	1	-
Active plan members	<u>52</u>	<u>25</u>
TOTAL	<u>118</u>	<u>45</u>

THE CITY OF LADUE, MISSOURI FIREMEN'S AND POLICEMEN'S PENSION PLAN (UNIFORMED PLAN)

Plan Description

The City of Ladue, Missouri Firemen's and Policemen's Pension Plan (Uniformed Plan) covers all of the City's sworn full-time police and fire employees. The Uniformed Plan is a single-employer, defined benefit pension plan which provides retirement and death benefits to plan members and their beneficiaries. Disability benefits are provided outside the plan through an insurance company. An annual cost of living adjustment is provided based on the annual change in the Consumer Price Index, but not more than 2% per year and not more than 20% over the life of the payments. The Board of Aldermen has the authority to amend the benefit provisions of the Plan. Neither plan issues separate stand alone financial statements. The financial information is included as Pension Trust Funds in the City's basic financial statements.

9. **EMPLOYEE RETIREMENT SYSTEMS - continued**

Contributions

Plan members are required to contribute 4.5% of their annual pay in 2013, 6.0% in 2014 and thereafter. It is the City's policy to make contributions at the actuarially determined rate or higher. The Board of Aldermen has the authority to amend contribution requirements. Administrative costs are financed through City contributions and investment earnings.

Annual Pension Cost and Net Pension Obligation

The City's annual pension cost and net pension obligation for the Uniformed Plan are as follows:

Year Ended December 31

Annual required contribution	\$ 1,616,761
Interest on net pension obligation	(236,405)
Adjustment to annual required contribution	302,645
Annual pension cost	<u>1,683,001</u>
Contribution made	<u>(2,616,761)</u>
Change in net pension obligation (assets)	(933,760)
Net pension obligation (asset) - beginning of year	<u>(3,377,212)</u>
Net pension obligation (asset) - end of year	<u>\$ (4,310,972)</u>

FUNDING PROGRESS - UNIFORMED PLAN

Actuarial Valuation Date	Actuarial Value Of Assets (a)	Actuarial Accrued Liability (AAL) Entry Age (b)	Unfunded AAL (b) - (a)	Funded Ratio (a)/(b)	Covered Payroll (c)	UAAL as a Percentage Of Covered Payroll [(b)-(a)/(c)]
1/1/2013	\$ 23,012,239	\$ 35,826,301	\$ 12,814,062	64.2 %	\$ 3,939,359	325.3 %
1/1/2012	22,949,675	32,858,994	9,909,319	69.8	4,107,358	241.3
1/1/2011	23,071,952	31,598,942	8,526,990	73.0	4,246,707	200.8
1/1/2010	22,092,661	30,728,346	8,635,685	71.9	4,447,537	194.2
1/1/2009	18,266,006	29,214,709	10,948,703	62.5	4,469,088	245.0
1/1/2008	19,999,879	28,526,368	8,526,489	70.1	4,245,175	200.9
1/1/2007	18,106,583	27,471,232	9,364,649	65.9	4,102,912	228.2
1/1/2006	17,426,067	25,861,569	8,435,502	67.4	3,782,856	223.0
1/1/2005	17,267,814	24,530,293	7,262,479	70.4	3,651,659	198.9
1/1/2004	17,194,086	23,255,866	6,061,780	73.9	3,581,760	169.2

9. **EMPLOYEE RETIREMENT SYSTEMS - continued**

Annual Pension Cost and Net Pension Obligation - continued

The annual required contribution for the current year was determined as part of the January 1, 2013 actuarial valuation using the individual entry age normal method of funding. The actuarial assumptions include (a) 7.0% investment rate of return, (b) 4.5% projected salary increases, and (c) administrative costs of \$25,000, (d) mortality based on the RP2000 Combined White Collar Mortality table projected to 2017 by Scale AA for males and females with active deaths assumed to be 50% duty related. Both (a) and (b) included an inflation component of 2.5%. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility in the market value of investments over a five-year period. The funding policy contribution is the normal cost with interest to the end of the Plan year plus a 20-year amortization of the unfunded accrued liability as a level percentage of projected payroll.

Year Ended December 31,	UNIFORMED PLAN				
	Annual Pension Cost	Actual Contribution	Percentage Contributed	Annual Required Contribution	Percentage Contributed
2013	\$ 1,683,001	\$ 2,616,761	155.7 %	\$ 1,616,761	162 %
2012	1,186,127	1,182,728	99.7	1,182,728	100
2011	1,104,076	1,100,673	99.7	1,100,673	100
2010	1,093,125	1,692,786	155	1,092,786	155
2009	1,255,599	2,255,382	180	1,255,382	180
2008	1,055,730	2,240,000	212	1,055,357	212
2007	1,210,076	1,810,076	150	1,210,076	150
2006	1,129,573	1,129,573	100	1,129,573	100
2005	983,068	983,068	100	983,068	100
2004	906,696	906,696	100	909,696	100

THE CITY OF LADUE, MISSOURI PENSION PLAN FOR NON-UNIFORMED EMPLOYEES (NON-UNIFORMED PLAN)

Plan Description

All of the City's full-time employees, excluding police and firemen, are eligible to participate in the City of Ladue, Missouri Pension Plan for Non-Uniformed Employees (Non-Uniformed Plan), a single-employer defined benefit retirement plan. The non-uniformed plan provides retirement, early retirement, and death benefits to plan members and their beneficiaries. Disability benefits are provided outside the plan through an insurance company. There is no cost of living adjustment provision. The Board of Aldermen has the authority to amend benefit provisions of the plan.

9. **EMPLOYEE RETIREMENT SYSTEMS - continued**

Contributions

Plan members are not required to make contributions. It is the City's policy to make contributions at the actuarially determined rate or higher. The Board of Aldermen has the authority to amend contribution requirements. Administrative costs are financed through City contributions and investment earnings.

Annual Pension Cost and Net Pension Obligation

The City's annual pension cost and net pension obligation for the Non-Uniformed Plan are as follows:

Year Ended December 31

Annual required contribution	\$ 189,461
Interest on net pension obligation	(21,132)
Adjustment to annual required contribution	26,829
Annual pension cost	195,158
Contribution made	(189,461)
Increase in net pension obligation	5,697
Net pension obligation (asset) - beginning of year	(301,882)
Net pension obligation (asset) - end of year	\$ (296,185)

The annual required contribution for the current year was determined as part of the January 1, 2013 actuarial valuation using the entry age normal cost method. The actuarial assumptions include (a) 7.0% investment rate of return, (b) 4.5% projected salary increases, (c) administrative costs of \$20,000, (d) mortality based on the RP2000 Combined White Collar Mortality table projected to 2017 by Scale AA for males and females. Both (a) and (b) included an inflation component of 2.5%. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility in the market value of investments over a five-year period.

The non-uniform plan prepares the actuarial valuation using the entry age normal cost method which determines the normal cost on an individual basis, from a member's age at plan entry, and is designed to be a level percentage of pay throughout a member's career.

Funded Status and Funding Progress - As of January 1, 2013, the most recent actuarial valuation available, the plan was 81.6 percent funded. The actuarial accrued liability for benefits was \$4,540,659 and the actuarial value of assets was \$3,704,153, resulting in an unfunded actuarial accrued liability (UAAL) of \$836,506. The covered payroll (annual payroll of active employees covered by the plan) was \$1,490,353, and the ratio of the UAAL to the covered payroll was 56.1%.

The schedule of funding progress, presented as RSI following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

9. **EMPLOYEE RETIREMENT SYSTEMS - continued**

Funded Status and Funding Progress - continued

Year Ended December 31,	Non-Uniformed Plan				
	Annual Pension Costs	Actual Contributed	Percentage Contribution	Annual Required Contribution	Percentage Contributed
2013	\$ 195,158	\$ 189,461	97%	\$ 189,461	100 %
2012	214,697	200,550	93	200,550	100
2011	147,835	139,170	94	139,170	100
2010	162,807	261,199	162	161,199	162
2009	203,664	403,663	198	203,664	198
2008	148,695	175,000	118	148,695	118
2007	143,662	143,662	100	143,662	100
2006	120,800	120,800	100	120,800	100
2005	110,188	110,188	100	110,188	100
2004	99,990	99,990	100	99,990	100

10. **DEFERRED COMPENSATION PLAN**

The City offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The Plan, available to all City employees, permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency. The City makes no contribution to the Plan.

Retirement Plan Advisors administers the City's Deferred Compensation Plan. With the adoption of Governmental Accounting Standards Board (GASB) No. 32, "*Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans*" the City's Deferred Compensation Plan is not included in the basic financial statements. The City's Plan does not meet the criteria for reporting the Deferred Compensation Plan in a fiduciary fund.

11. **OTHER POST EMPLOYMENT BENEFITS (OPEB)**

Plan Description and Provisions - The City of Ladue has a single-employer other post employment plan that provides its retirees with access to healthcare (medical and dental insurance). Employees that retire in good standing and are covered by the City's health plan receive a subsidy of \$10 per month for each year of service up to 20 years (with a minimum of \$200 per month) and an additional \$20 per month for each year of service from 20 to 30 years (with a total maximum of \$400 per month). Employees become eligible for other post employment benefits on the retirement or disability date to age 65. The Plan does not issue a separate stand-alone financial report. Benefits under the Plan are established by ordinance and may be changed by the passage of an ordinance. The City funds these benefits on a pay as you go basis.

11. **OTHER POST EMPLOYMENT BENEFITS (OPEB) - continued**

Plan Description and Provisions - continued

At January 1, 2012, the date of the last actuarial valuation, the Plan covered the following number of participants:

Active participants	85
Retirees and beneficiaries currently receiving benefits	47
Total Plan Participants	<u>132</u>

Triennial valuations are performed using the projected unit credit method. The unfunded actuarial accrued liability is amortized over a 15 year open period in level dollar amounts. The actuarial assumptions include (a) 3.60% discount rate, (b) marital status of members at the calculation date was assumed to be 50% and 70% married medical and dental coverage, respectively, (c) disability for uniformed participants based on 1985 Pension Disability Table - Class 3, disabilities are assumed to be 75% duty related, disability for non-uniformed participant vary by age and gender (d) mortality based on the RP2000 Combined White Collar Mortality table projected to 2017 by Scale AA for males and females, (e) employee participation rates of future retired employees are assumed to be 90% for medical coverage and 70% for dental coverage, participation rates of current retirees are assumed to be 100% of medical and dental coverage. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility in the market value of investments.

Net OPEB Obligation

The City's annual other post employment benefit cost of the current Plan year is as follows:

Annual required contribution (actuarially computed)	\$ 321,500
Interest on net benefit plan obligation	100
Adjustment to annual required contribution	<u>(200)</u>
Annual benefit plan cost	321,400
Contributions made	<u>(191,700)</u>
Increase in net benefit plan obligation	129,700
Net OPEB obligation (asset) - beginning of year	157,300
Net OPEB obligation (asset) - end of year	<u>\$ 287,000</u>

Trend Information - Other Post Employment Benefits

Fiscal Year Ended Dec 31,	Annual Required Contribution	Percentage Contributed	Net OPEB Obligation
2013	\$ 321,500	60 %	\$ 287,000
2012	321,500	52	157,300
2011	84,510	85	2,700

11. **OTHER POST EMPLOYMENT BENEFITS (OPEB) - continued**

Funded Status and Funding Progress - As of January 1, 2012, the most recent actuarial valuation available, the plan was 0% funded. The actuarial accrued liability for benefits was \$2,273,700, and the actuarial value of assets was \$-0-, resulting in an unfunded actuarial accrued liability (UAAL) of \$2,273,700. The covered payroll (annual payroll of active employees covered by the plan) was \$5,745,853, and the ratio of the UAAL to the covered payroll was 39.6%.

The schedule of funding progress is presented as RSI following the notes to the financial statements.

12. **SUBSEQUENT EVENTS**

In preparing these financial statements, management has evaluated events and transactions for potential recognition or disclosure through May 5, 2014, the date the financial statements were available to be issued.

13. **CONTINGENCIES**

From time to time, the City is a party to various pending claims and legal actions arising in the ordinary course of its operations. Although the outcome of such matters cannot be forecast with certainty, in the opinion of management, all such matters are adequately covered by insurance, or if not covered, are without merit or involve amounts such that an unfavorable disposition would not have a material effect on the financial statements of the City.

REQUIRED SUPPLEMENTARY INFORMATION

CITY OF LADUE, MISSOURI
REQUIRED SUPPLEMENTAL INFORMATION
SCHEDULE OF FUNDING PROGRESS - NON-UNIFORMED PLAN

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) Entry Age (b)	Unfunded AAL (b) - (a)	Funded Ratio (a)/(b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll [(b)-(a)/(c)]
1/1/2011	\$ 3,399,572	\$ 3,749,837	\$ 350,265	90.7 %	\$ 1,717,264	20.4 %
1/1/2012	3,501,401	4,264,446	763,045	82.1	1,638,495	46.6
1/1/2013	3,704,153	4,540,659	836,506	81.6	1,490,353	56.1

CITY OF LADUE, MISSOURI
REQUIRED SUPPLEMENTAL INFORMATION
SCHEDULE OF FUNDING PROGRESS -
OTHER POST EMPLOYEE BENEFIT PLAN

Actuarial Valuation Date	Actuarial Value Of Assets (a)	Actuarial Accrued Liability (AAL) (b)	Unfund AAL (UAAL) (b) - (a)	Funded Ratio (a)/(b)	Annual Covered Payroll (c)	UAAL As A Percentage Of Covered Payroll [(b)-(a)/(c)]
1/1/2009	\$ -	\$ 716,836	\$ 716,836	- %	\$ 6,196,920	11.6 %
1/1/2012	-	2,273,700	2,273,700	-	5,745,853	39.6

Information for years prior to January 1, 2009 are unavailable.

Valuations are performed triannually.

CITY OF LADUE, MISSOURI
REQUIRED SUPPLEMENTARY INFORMATION
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE YEAR ENDED DECEMBER 31, 2013

	BUDGET		ACTUAL	VARIANCE WITH FINAL BUDGET POSITIVE (NEGATIVE)
	ORIGINAL	FINAL		
OPERATING REVENUE				
Taxes	\$ 9,714,534	\$ 9,714,534	\$ 10,007,153	\$ 292,619
Licenses and permits	505,850	505,850	581,935	76,085
Fines and court costs	653,167	653,167	522,134	(131,033)
Charges for service	390,125	390,125	412,083	21,958
Miscellaneous	299,603	299,603	252,270	(47,333)
TOTAL REVENUE	<u>11,563,279</u>	<u>11,563,279</u>	<u>11,775,575</u>	<u>212,296</u>
EXPENDITURES				
Current:				
General government	1,258,014	1,258,014	1,086,831	171,183
Police department	4,583,441	4,583,441	4,515,077	68,364
Fire department	4,730,711	4,730,711	4,856,626	(125,915)
Public works	1,657,273	1,657,273	1,417,696	239,577
TOTAL EXPENDITURES	<u>12,229,439</u>	<u>12,229,439</u>	<u>11,876,230</u>	<u>353,209</u>
EXCESS OF REVENUES OVER EXPENDITURES	<u>(666,160)</u>	<u>(666,160)</u>	<u>(100,655)</u>	<u>565,505</u>
OTHER FINANCING SOURCES (USES)				
Operating transfer in (out)	<u>300,000</u>	<u>300,000</u>	<u>300,000</u>	<u>-</u>
CHANGE IN FUND BALANCE	<u>(366,160)</u>	<u>(366,160)</u>	<u>199,345</u>	<u>\$ 565,505</u>
FUND BALANCE - BEGINNING OF YEAR	<u>9,864,177</u>	<u>9,864,177</u>	<u>9,864,177</u>	
FUND BALANCE - END OF YEAR	<u>\$ 9,498,017</u>	<u>\$ 9,498,017</u>	<u>\$ 10,063,522</u>	

CITY OF LADUE, MISSOURI
REQUIRED SUPPLEMENTARY INFORMATION
BUDGETARY COMPARISON SCHEDULE
ROAD AND BRIDGE FUND
FOR THE YEAR ENDED DECEMBER 31, 2013

	BUDGET		ACTUAL	VARIANCE WITH FINAL BUDGET POSITIVE (NEGATIVE)
	ORIGINAL	FINAL		
OPERATING REVENUE				
Taxes	\$ 847,000	\$ 847,000	\$ 823,688	\$ (23,312)
Licenses and permits	37,000	37,000	36,041	(959)
Miscellaneous income	1,517,154	1,517,154	431,012	(1,086,142)
TOTAL REVENUE	<u>2,401,154</u>	<u>2,401,154</u>	<u>1,290,741</u>	<u>(1,110,413)</u>
EXPENDITURES				
Current:				
General government	4,500	4,500	-	4,500
Public works	2,114,779	2,114,779	733,727	1,381,052
TOTAL EXPENDITURES	<u>2,119,279</u>	<u>2,119,279</u>	<u>733,727</u>	<u>1,385,552</u>
EXCESS OF REVENUES OVER EXPENDITURES	<u>281,875</u>	<u>281,875</u>	<u>557,014</u>	<u>275,139</u>
OTHER FINANCING SOURCES (USES)				
Operating transfer in (out)	<u>(300,000)</u>	<u>(300,000)</u>	<u>(300,000)</u>	<u>-</u>
CHANGE IN FUND BALANCE	<u>(18,125)</u>	<u>(18,125)</u>	<u>257,014</u>	<u>\$ 275,139</u>
FUND BALANCE - BEGINNING OF YEAR	<u>1,860,072</u>	<u>1,860,072</u>	<u>1,860,072</u>	
FUND BALANCE - END OF YEAR	<u>\$ 1,841,947</u>	<u>\$ 1,841,947</u>	<u>\$ 2,117,086</u>	

CITY OF LADUE, MISSOURI
REQUIRED SUPPLEMENTARY INFORMATION
BUDGETARY COMPARISON SCHEDULE
CAPITAL IMPROVEMENTS FUND
FOR THE YEAR ENDED DECEMBER 31, 2013

	<u>BUDGET</u>		<u>ACTUAL</u>	<u>VARIANCE WITH FINAL BUDGET POSITIVE (NEGATIVE)</u>
	<u>ORIGINAL</u>	<u>FINAL</u>		
OPERATING REVENUE				
Taxes	\$ 761,600	\$ 761,600	\$ 794,396	\$ 32,796
Miscellaneous	201,049	201,049	279,964	78,915
TOTAL REVENUE	<u>962,649</u>	<u>962,649</u>	<u>1,074,360</u>	<u>111,711</u>
EXPENDITURES				
Capital outlay	1,430,343	1,430,343	952,084	478,259
Debt service	-	-	118,759	(118,759)
TOTAL EXPENDITURES	<u>1,430,343</u>	<u>1,430,343</u>	<u>1,070,843</u>	<u>359,500</u>
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	<u>(467,694)</u>	<u>(467,694)</u>	<u>3,517</u>	<u>\$ 471,211</u>
FUND BALANCE - BEGINNING OF YEAR	<u>2,795,639</u>	<u>2,795,639</u>	<u>2,795,639</u>	
FUND BALANCE - END OF YEAR	<u>\$ 2,327,945</u>	<u>\$ 2,327,945</u>	<u>\$ 2,799,156</u>	

CITY OF LADUE, MISSOURI
REQUIRED SUPPLEMENTARY INFORMATION
BUDGETARY COMPARISON SCHEDULE
STORM WATER PROJECTS FUND
FOR THE YEAR ENDED DECEMBER 31, 2013

	<u>BUDGET</u>		<u>ACTUAL</u>	<u>VARIANCE WITH FINAL BUDGET POSITIVE (NEGATIVE)</u>
	<u>ORIGINAL</u>	<u>FINAL</u>		
OPERATING REVENUE				
Taxes	\$ 896,000	\$ 896,000	\$ 934,583	\$ 38,583
Miscellaneous	579,986	579,986	262,432	(317,554)
TOTAL REVENUE	<u>1,475,986</u>	<u>1,475,986</u>	<u>1,197,015</u>	<u>(278,971)</u>
EXPENDITURES				
Capital outlay	<u>1,610,931</u>	<u>1,610,931</u>	<u>557,773</u>	<u>1,053,158</u>
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	(134,945)	(134,945)	639,242	<u>\$ 774,187</u>
FUND BALANCE - BEGINNING OF YEAR	<u>5,476,251</u>	<u>5,476,251</u>	<u>5,476,251</u>	
FUND BALANCE - END OF YEAR	<u>\$ 5,341,306</u>	<u>\$ 5,341,306</u>	<u>\$ 6,115,493</u>	

SUPPLEMENTAL INFORMATION

CITY OF LADUE, MISSOURI
SCHEDULE OF GENERAL FUND EXPENDITURES BY FUNCTION
LAST TEN FISCAL YEARS

<u>FISCAL YEAR</u>	<u>GENERAL GOVERNMENT</u>	<u>PUBLIC SAFETY</u>	<u>PUBLIC WORKS</u>	<u>TOTAL</u>
2004	\$ 879,573	\$ 6,268,534	\$ 1,450,794	\$ 8,598,901
2005	995,182	6,536,243	1,488,839	9,020,264
2006	989,611	6,942,873	1,744,046	9,676,530
2007	1,133,386	8,058,174	1,593,791	10,785,351
2008	1,056,960	8,562,907	1,646,286	11,266,153
2009	1,093,362	8,652,613	1,694,407	11,440,382
2010	1,130,866	8,060,100	1,629,802	10,820,768
2011	1,285,937	7,498,103	1,600,431	10,384,471
2012	1,262,260	8,015,230	1,708,772	10,986,262
2013	1,086,831	9,371,703	1,417,696	11,876,230

Note: Excludes capital expenditures

CITY OF LADUE, MISSOURI
SCHEDULE OF GENERAL FUND REVENUES BY SOURCE
LAST TEN FISCAL YEARS

<u>FISCAL YEAR</u>	<u>TAXES</u>	<u>LICENSES AND PERMITS</u>	<u>CHARGES FOR SERVICES</u>	<u>FINES AND FORFEITS</u>	<u>MISCELLANEOUS</u>	<u>TOTAL</u>
2004	\$ 7,903,550	\$ 410,098	\$ 201,050	\$ 371,832	\$ 84,967	\$ 8,971,497
2005	8,158,556	426,170	183,112	444,620	170,796	9,383,254
2006	8,396,099	448,714	221,208	659,717	261,049	9,986,787
2007	9,257,637	472,669	250,835	645,149	432,168	11,058,458
2008	9,669,670	447,590	242,753	591,044	202,660	11,153,717
2009	8,659,549	347,368	260,518	737,385	179,902	10,184,722
2010	9,251,296	451,188	395,724	777,044	115,070	10,990,322
2011	9,569,863	466,980	411,831	621,400	156,709	11,226,783
2012	10,115,868	708,296	363,379	445,275	226,763	11,859,581
2013	10,007,153	581,935	412,083	522,134	252,270	11,775,575

CITY OF LADUE, MISSOURI
SCHEDULE OF PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS

FISCAL YEAR	TOTAL TAX LEVY	CURRENT TAX COLLECTIONS	PERCENT OF LEVY COLLECTED	DELINQUENT TAX COLLECTIONS	TOTAL TAX COLLECTIONS THROUGH FEB 28	PERCENT OF		OUTSTANDING TAXES AS OF DEC 31	PERCENT OF	
						TOTAL TAX	COLLECTIONS		OUTSTANDING TAXES	OUTSTANDING TAXES TO TAX LEVY
2004	\$ 3,896,927	\$ 2,966,935	* 76.1 %	\$ 559,613	\$ 3,526,548			90.5 %	\$ 889,625	* 22.8 %
2005	4,066,234	3,242,379	* 79.7	885,573	4,127,952			101.5	762,004	* 18.7
2006	4,181,744	3,119,816	* 74.6	754,442	3,874,258			92.6	995,516	* 23.8
2007	4,310,288	3,264,400	* 75.7	996,540	4,260,940			98.9	987,028	* 22.9
2008	4,328,500	3,467,429	* 80.1	983,475	4,450,904			102.8	833,688	* 19.3
2009	4,246,316	2,017,857	47.5	1,900,332	3,918,189			92.3	2,228,459	* 52.5
2010	4,323,146	2,466,867	* 57.1	2,224,421	4,077,884			94.3	1,898,822	* 43.9
2011	4,351,285	2,291,258	* 52.7	1,853,385	4,049,819			93.1	2,124,234	* 48.8
2012	4,370,876	2,503,878	* 57.3	1,708,195	4,212,073			96.4	1,924,155	* 44.0
2013	4,385,108	1,889,946	* 43.1	2,161,113	4,051,059			92.4	2,495,162	* 56.9

* These figures include amounts received by December 31. No January receipts are reflected in these figures.

CITY OF LADUE, MISSOURI
MISCELLANEOUS STATISTICAL DATA
AS OF DECEMBER 31, 2013

Date of Incorporation	December 1, 1936
Form of Government	Mayor - Board of Aldermen
Area	8.55 square miles
Population (2010 census)	8,521
Homes (2010 census)	3,377
Miles of Streets	
Public	23
Private	58
Fire Protection:	
Number of:	
Stations	2
Firemen and officers	31
Police Protection:	
Number of:	
Stations	1
Policemen and officers	27
Communications personnel	5
Public Works	
Number of:	
Buildings	3
Personnel and officers	14
Education:	
Number of:	
Elementary - public	2
Elementary - private	3
Middle school - public	1
High school - public	1
High School - private	2
Special education	1
Churches	6
Building permits issued for the year ended December 31, 2013	363
Recreation and Culture:	
Number of:	
Parks	2 with approximately 66.7 acres
Libraries	1
Private country clubs	6
Employees	84