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City of Fall River

CITY CLERK
FALL RIVER, MA

Capital Improvement Plan

Fiscal Years Ending June 30, 2027 through 2031



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Introduction

A capital improvement plan (CIP) is a tool to help organizations make effective budgeting decisions for large projects and purchases, based on municipal goals and available resources. A CIP is a short-range plan, usually four to ten years, which identifies capital projects and equipment purchases, provides a planning schedule, and identifies options for financing the plan if necessary. The CIP should provide a link between the municipality and a comprehensive and strategic plan and the entity's annual budget.

A CIP provides a working plan for sustaining and improving the community's infrastructure and department equipment. It is critically important and one of many major responsibilities for a government entity. The CIP is a working document and should be reviewed and updated annually to reflect changing community needs, priorities, and funding opportunities. An annual review is important to ensure that the infrastructure and equipment exists to advance the community's strategic and long-term goals and objectives. The CIP is essential for managing and coordinating the expenditure of public resources.

Policies

- The City will make capital improvements in accordance with an adopted CIP, based on available funding.
- The City will develop a 5-year plan for capital improvements and update it each year.
- Future capital expenditures necessitated by changes in population, real estate development or economic base will be calculated and included in the capital budget projections.
- The City will coordinate development of the capital improvements budget with development of the operating budget. When possible and efficiently to do so, future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.
- The City will use intergovernmental assistance to finance those capital improvements that are consistent with the CIP and City priorities, and whose operating and maintenance costs have been included in operating budget forecasts.
- The City will maintain all its assets at a level adequate to protect its capital investment and to minimize future maintenance and replacement costs.
- The City will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted to the City Council for approval.
- The City will determine the least costly financing method for all new projects.
- The City will plan and organize the acquisition of capital assets with objectives to minimizing the annual operating debt service cost.

Capital Assets Defined

A capital improvement project is defined as a major expenditure that includes one or more of the following:

1. Any acquisition of land for a public purpose.
2. Any construction of a new facility (e.g., a public building, water lines, pavilion etc.) or an addition to, or extension of, such a facility.
3. Rehabilitation (i.e., something which is infrequent and would not be considered annual or other recurrent maintenance) or major repair of all or a part of a building, its grounds, or a facility, or of equipment with a cost of \$50,000 or more.
4. Purchase or major equipment with a cost of at least \$10,000, which have a useful life of five years or more.
5. Any planning, feasibility, engineering, or capital design study related to an individual capital improvement project or to a program that is implemented through individual capital improvement projects.

Benefits and Features of a Capital Improvement Plan

A complete, properly developed CIP delivers the following benefits:

- Synchronized capital and operating budgets;
- Systematically evaluates competing demands for resources based on a prioritization matrix reflecting the municipalities long-term goals and objectives;
- Identifies, prioritizes, and optimizes the financing of capital projects;
- Links strategic and comprehensive plans with fiscal capacity; and
- Informs the public about the government's investment in infrastructure and equipment.

Capital Improvement Plan Criteria

Each of the items submitted in the Capital Needs Assessments and in this document are assigned a criterion or standard by which the project may be evaluated. In an effort to assist in the annual evaluation and prioritization of the capital projects, equipment, and infrastructure needs, each are assigned to a specific criterion as described below.

Project Type

Buildings & Infrastructure would include things like land, sidewalks and roads, sewer and water pipes, roofs replacements, and building repairs and construction.

Vehicles include anything that the RMV would require to be registered.

Capital Equipment/Items would include most anything else that meets the value threshold that isn't in one of the previous options such as but not limited to: stretcher replacements in EMS, IT server replacements, mowers, furniture, etc.

Needs Addressed

Replacement/Repairs/Renovation of Existing Asset

- **Risk to Public Safety or Health:** to protect against a clear and possibly immediate risk to public safety or public health.
- **Deteriorated Facility:** an investment that deals with a deteriorated facility or piece of equipment. The action taken may be either 1) reconstruction or extensive rehabilitation to extend its useful life to avoid or to postpone replacing it with a new and costlier one; or 2) replacement of the facility or piece of equipment with a new one.
- **Systematic Replacement:** an investment that replaces or upgrades a facility or piece of equipment as part of a systematic replacement program. This investment assumes the equipment will be replaced at approximately the same level of service with some increase in size to allow for normal growth or increased demand. Systematic replacement is intended to coordinate regular, recurring replacement needs in a fiscally feasible and responsible manner.

Investment in a New or Existing Asset for Compliance

- **Coordination:** 1) An expenditure that is necessary to insure coordination with another CIP project (e.g., scheduling a sewer project to coincide with a street reconstruction project so that the street is not dug up a year after it is completed); 2) A project that is necessary to comply with requirements imposed by others (e.g., a court order, a change in federal or state law, an agreement with another governmental jurisdiction or agency); or 3) A project that meets established goals or objectives of the Administration.
- **Equitable Provision of Services:** 1) An investment that serves the special needs of a segment of the community's population identified by public policy as deserving of special attention (e.g., the handicapped, the elderly, or low- and moderate-income persons); or 2) An investment that, considering existing services or facilities, makes equivalent facilities or services available to neighborhoods or population groups that are now undeserved in comparison with residents generally.
- **Protection and Conservation of Resources:** 1) A project that protects natural resources that are at risk of being reduced in amount or quality; or 2) A project that protects the investment in existing infrastructure against excessive demand or overload that threatens the capacity or useful life of a facility or piece of equipment.

Increased Efficiency/Effectiveness

- **Improvement of Operating Efficiency:** an investment that substantially and significantly improves the operating efficiency of a department. Or an expenditure that has a very favorable return on investment with a promise of reducing existing, or future, increases in operating expenses (e.g., introduction of a new or improved technology).
- **New or Substantially Expanded Facility:** construction, or acquisition, of a new facility (including land) or new equipment, or major expansion thereof, that provides a service, or a level of service, not now available that would provide enhanced quality of life or service.

Priority

The levels to choose are **critical**, **high**, **intermediate**, or **low**. Only items that address needs under **Replacement/Repairs/Renovation of Existing Asset** or **Investment for Compliance** are eligible to be classified as Critical or High priority.

- **Critical** should only be used for something that is CURRENTLY no longer in service or barely in service but is vital for continued service, safety, or operation.
- **High** priority should be for items that are within 18 months of the end of their useful life, but are imperative to have for continued service, safety, or operation.

Process

Development

Departments are requested to submit a Capital Needs Assessment to the Director of Financial Services. This assessment includes them submitting the project name, overview, location, project type, needs addressed, priority level, estimated costs, and if any funding has been identified or secured.

The Director of Financial Services compiles the information submitted for review with the Administration with an updated 5-year financial forecast. Departments are consulted for additional information or input as needed after review begins.

An updated Capital Improvement Plan is submitted to City Council with an updated financial forecast for consideration. Financial orders are prepared and submitted on a project-by-project basis for authorization after the plan has been approved.

Implementation

While this plan suggests funding methods for each project and notes some potential grant funding opportunities, we will continuously monitor and review the available resources for the projects to ensure the most fiscally responsible option is utilized. As financial orders are submitted, we will discuss how it aligns with the most recently approved plan in timeline and funding method.

It is also important to note that initial project authorization is key for any construction projects to be able to move into the phase of design, which is required to provide better cost estimates and timelines, for full project funding sources to be identified. Additionally, any debt authorization is typically needed and made for projects to begin, but debt is taken out on a short-term basis once cashflows are needed and is never long termed until the project is completed or very near full completion to ensure we are only taking on absolute necessary debt.

The Director of Financial Services and City Administrator will have quarterly meetings with departments to review their capital projects contained in this plan. This is intended to ensure continued progress and stay ahead of any delays, increased needs, or shifting priorities.

Maintenance

This document is intended to provide general guidelines for planning purposes. The costs provided are estimates based on the knowledge available at the time the plan was prepared. We attempt to factor in cost changes in future years, but all amounts will be adjusted as procurement is complete.

While a lot can change in 5 years in terms of capital needs, the plan attempts to forecast all that we can at this point and is updated annually to account for shifting needs or priorities.

Executive Summary

Please find for your review and consideration the proposed fiscal years 2027 through 2031 Capital Improvement Plan for the City of Fall River. The plan includes the current fiscal year 2026 for a current comprehensive look at what we are doing now and to show how some of these projects' cross fiscal years.

All departments submitted a Capital Needs Assessment, and all submissions were evaluated and prioritized and combined into the 5-Year CIP document and assigned a priority level. The information provided by the departments on the projects needs addressed and priority level, assists with prioritization of projects within available resources. The projects are organized under each department in order of priority level.

Please note that any projects with debt as the identified funding source, will be shown within the fiscal year we are looking to authorize the full debt amount, and that is not what the debt equates as a financial burden for that fiscal year. The financial impact for each fiscal year will be shown in separate summary tables.

Sewer and Water Enterprise Fund supported capital items are included in the summary data to provide a comprehensive look at capital investment in the City of Fall River. However, since their capital plan is part of a much larger comprehensive plan, the details are not included here at this time.

Data Overview

The following chart displays the breakdown by category and fiscal year, in total for all General Fund, EMS Enterprise Fund, Sewer Enterprise Fund, and Water Enterprise Fund projects that are included in this plan:

	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	Total
Buildings & Infrastructure	72,844,592	56,757,800	90,804,906	63,367,437	63,201,843	55,145,402	402,121,980
Vehicles	3,598,100	4,277,812	3,629,812	3,031,000	3,306,000	3,529,000	21,371,724
Capital Equip/Items	859,523	1,672,500	612,250	589,185	387,185	489,185	4,609,828
Grand Total	77,302,215	62,708,112	95,046,968	66,987,622	66,895,028	59,163,587	\$428,103,532

The following charts display the breakdown for each Fund by funding source and fiscal year:

General Fund

	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	Total
Debt	31,304,000	18,636,800	21,962,250	13,411,060	12,121,741	8,772,631	106,208,481
Operating Budgets	1,005,000	1,758,250	2,424,130	3,603,457	2,601,649	1,563,894	12,956,381
Free Cash	3,423,724	2,374,040	458,240	320,000	420,000	180,000	7,176,004
External Funding	13,771,368	15,179,250	23,543,000	10,238,190	11,457,572	10,477,148	84,666,528
ARPA	21,210,000	-	-	-	-	-	21,210,000
Total	70,714,092	37,948,340	48,387,620	27,572,707	26,600,962	20,993,672	\$232,217,393

EMS Enterprise Fund

	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	Total
Debt	850,000	2,350,000	-	-	-	-	3,200,000
Lease	804,623	1,206,812	1,431,812	610,000	610,000	1,110,000	5,773,247
Operating Budget	115,000	260,000	60,000	115,000	60,000	115,000	725,000
Retained Earnings	-	70,000	70,000	-	-	-	140,000
Total	1,769,623	3,886,812	1,561,812	725,000	670,000	1,225,000	\$9,838,247

Sewer

	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	Total
Debt	-	10,500,000	14,531,906	11,000,000	17,542,530	12,280,624	65,855,060
Operating Budget	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
MCWT Loan	-	-	4,000,000	17,533,187	13,750,000	13,750,000	49,033,187
Retained Earnings	300,000	750,000	-	-	-	-	1,050,000
External Funding	-	-	-	18,000,000	-	-	18,000,000
Total	550,000	11,500,000	18,781,906	46,783,187	31,542,530	26,280,624	\$135,438,247

Water

	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	Total
Debt	7,100,000	11,800,000	5,300,000	7,950,000	6,500,000	10,600,000	49,250,000
Operating Budget	300,000	250,000	300,000	300,000	300,000	250,000	1,700,000
MCWT Loan	-	-	-	-	-	-	-
Retained Earnings	-	-	100,000	-	200,000	500,000	800,000
External Funding	250,000	300,000	1,000,000	2,000,000	2,000,000	-	5,550,000
Total	7,650,000	12,350,000	6,700,000	10,250,000	9,000,000	11,350,000	\$57,300,000

Capital Needs by Department

City Operations

Cemetery & Tree's

Fleet Replacement: \$315,000

Systematic replacement of the trucks and equipment for Cemetery & Tree Divisions aging fleet.

Office and Meeting Station Restoration & Repairs – Oak Grove Cemetery: \$1,240,000

The roof, masonry, windows, doors, and interior needs restoration and repairs. Year 1 would include the roof. Year 2 would include the masonry and interiors, and year 3 would be the completion of the windows and doors.

Maintenance Garage & Building – Bullock Street: \$1,100,000

Renovate current restroom building to add men's and woman's restrooms in fiscal year 2028. Addition of a metal building for maintenance to house operations vehicles, equipment, and supplies to eliminate the need for rented storage space.

Project Name	FY	External Source	Free Cash	Operating Budget	Debt	ARPA	Total Project
Fleet Replacement	2026						
	2027		75,000				75,000
	2028		80,000				80,000
	2029		80,000				80,000
	2030		80,000				80,000
	2031						
	Total		-	315,000	-	-	-
Office and Meeting Station Restoration & Repairs	2026						-
	2027	320,000					320,000
	2028	620,000					620,000
	2029	300,000					300,000
	2030						-
Total	1,240,000		-	-	-	-	\$1,240,000
Maintenance Garage & Building	2027						-
	2028	200,000	50,000				250,000
	2029				850,000		850,000
	2030						-
Total	200,000	50,000		-	850,000	-	\$1,100,000

Community Maintenance

MRF (Municipal Recovery Facility) - Lewiston Street: \$16,000,000

Renovation of the Old Incinerator Building to repurpose as Municipal Recovery Facility. This is already in progress with ARPA funds and should be completed in the next 6 months.

Salt Storage Building – Lewiston Street: \$1,200,000

Demolish existing Salt Shed and replace it with a new one. This is already in progress with ARPA funds and should be completed in the next 6 months.

DCM Building and Site Renovation – Lewiston Street: \$150,000

Renovate the DCM building and site and repair office areas. This is already in progress with ARPA funds and should be completed in the next 6 months.

Fleet Replacement: \$910,000

Trucks and equipment for Streets & Highways and Solid Waste Divisions to systematically replace aging fleet. Additionally, to eliminate need for leasing and transportation costs, we are looking to acquire a 53' Box Trailer, Tri-Axle Roll-Off, and Peterbilt 567Tractor Wet System.

Maintenance Tools and Equipment – Lewiston Street: \$50,000

The existing diagnostic equipment needs to be upgraded. Upgrades and new purchases of standard tools.

Storage Building – Lewiston Street: \$150,000

A separate building to built to store equipment and supplies out of the elements to extend the useful life of these vital capital assets.

Project Name	FY	External Source	Free Cash	Operating Budget	Debt	ARPA	Total Project
Municipal Recovery Facility (MRF)	2026					16,000,000	16,000,000
	2027						-
	Total	-	-	-	-	16,000,000	\$16,000,000
Salt Storage Building	2026					1,200,000	1,200,000
	Total	-	-	-	-	1,200,000	\$1,200,000
DCM Building and Site Renovation	2026					150,000	150,000
	Total	-	-	-	-	150,000	\$150,000
Fleet Replacement	2026		45,000			380,000	425,000
	2027		245,000				245,000
	2028			60,000			60,000
	2029			60,000			60,000
	2030			60,000			60,000
	2031			60,000			60,000
	Total	-	290,000	240,000	-	380,000	\$910,000
Maintenance Tools and Equipment	2026		50,000				50,000
	2027						-
	Total	-	50,000	-	-	-	\$50,000
Storage Facility	2026						-
	2027		150,000				150,000
	2028						-
	Total	-	150,000	-	-	-	\$150,000

Facilities

Center Fire Station: \$3,450,000

This project is being designed to renovate and update the 1940s fire station with architectural, mechanical, plumbing, electric, and fire alarm system aspects. There is \$644,500 in CPC funds for this, as well as funds from the EMS secured loan authorization. The amount for this year is just for the design work and bid documents needed. **The loan authorization is listed as External Source as the General Fund will not be making the debt payments at this time.*

Library Repointing: \$1,130,000

This is for design and repairs needed in the most weather deteriorated side of masonry at the Library. It has been funded by Mass Historic Preservation and ARPA. We are proposing to have the other three sides of the building repaired with a change order through Free Cash funding.

Nagle Auditorium Sprinklers: \$2,570,000

There has been a full replacement of the sprinkler equipment with ARPA funds to be able to return use of the space. This work should be completed by March 2026.

Third Street Garage: \$6,716,000

The initial funding of repurposed, leftover debt from other capital projects has been for feasibility studies and design work on the garage. The following years are in accordance with these designs. The first year includes all proposed necessary repairs to make intact and security upgrades. The second year includes another phase of repairs and maintenance to the garage that are less immediate need. The third year includes the beginning of annual maintenance, as well as proposed enhancements to the garage.

Pearl Street Garage: \$4,255,000

The initial funding of repurposed, leftover debt from other capital projects has been for feasibility studies and design work on the garage. The following years are in accordance with these designs. The first year includes all proposed necessary repairs to make intact and security upgrades. The second year includes another phase of repairs and maintenance to the garage that are less immediate need.

Parking Lot Security Upgrades – Cash and Columbia Street Lots: \$100,000

Add safety and security features to Cash and Columbia Street lots.

Police Station Building Maintenance: \$3,600,000

FY2027 will include: Complete window replacement, parking lot repairs and maintenance, replace garage makeup units as the building does not have sufficient ventilation, the tar roof is at year 30 of a 30-year life, repairs can be performed as needed to extend the life, and replace glass blocks to structural supports and windows in the stairwells. FY2028 will include: Replace deteriorated ceramic tile on 1st and 2nd floors, metal roof waterproof coating to extend the useful life, and replace chillers and HVAC equipment. FY2031 will include: A tar roof replacement.

Fire Stations City Wide: \$1,700,000

There has been a list of repairs and maintenance needed at all the fire stations across the City. The Facilities Department has been working on taking care of all the items that can be done in-house or within the operating budget this fiscal year. We will plan to put in money in the future years of this plan to take care of the large items on the list outside of the Central Fire Station.

Project Name	FY	External Source	Free Cash	Operating Budget	Debt	ARPA	Total Project
Center Station	2026	300,000					300,000
	2027	3,150,000					3,150,000
	Total	3,450,000					\$3,450,000
Library Repointing	2026	80,000	225,000			825,000	1,310,000
	2027						
	Total	80,000	225,000	-	-	825,000	\$1,310,000
Nagle Auditorium Sprinklers	2026					2,570,000	2,570,000
	Total	-	-	-	-	2,570,000	\$2,570,000
Third Street Garage Repairs	2026				294,000		294,000
	2027				3,237,000		3,237,000
	2028				1,715,000		1,715,000
	2029				1,470,000		1,470,000
	2030						-
	Total	-	-	-	-	6,716,000	-
Pearl Street Garage Repairs	2026				230,000		230,000
	2027				2,555,000		2,555,000
	2028				1,470,000		1,470,000
	2029						-
	Total	-	-	-	-	4,255,000	-
Parking Lot Security Upgrades	2026						-
	2027			100,000			100,000
	2028						-
	Total	-	-	100,000	-	-	\$100,000
Police Station Building Maintenance	2026						-
	2027			175,000	1,750,000		1,925,000
	2028				675,000		675,000
	2029						-
	2030						-
	2031					1,000,000	1,000,000
	Total	-	-	175,000	3,425,000	-	\$3,600,000
Fire Stations	2026			150,000			150,000
	2027				500,000		500,000
	2028				750,000		750,000
	2029			100,000			100,000
	2030			100,000			100,000
	2031			100,000			100,000
	Total	-	-	450,000	1,250,000	-	\$1,700,000

Parks

Fleet Replacement: \$315,000

Systematic replacement of the department's aging fleet intended to coordinate regular, recurring replacement needs in a fiscally feasible and responsible manner. Some money is allocated in ARPA for this already.

Lafayette Skate Park & Walkways: \$844,518

A new skate park that is being funded by ARPA is slated to be started in Spring 2026. The park's walkways are in very poor condition, so we are looking to repair and replace those at the same time.

Abbot Court Sensory Playground: \$400,000

A new sensory touch playground located at Abbot Court. This project is being coordinated with the community and is in consideration for Community Preservation funding.

North Park Ice Rink Walkway: \$45,000

Replacement of the concrete walkway around the ice rink that was funded with an earmark from the State.

Kennedy Park Walkways: \$375,000

Replacement of walkways in Kennedy Park that are in very poor condition. This project is in consideration for Community Preservation funding.

North Park Walkways: \$200,000

Restoration and replacement of walkways and attached stairs that are in poor condition.

Resurface Play Courts – Various Locations: \$300,000

Crack fill, resurface and remark numerous basketball and pickleball courts in Lafayette, Maplewood, North, Highland, Ruggles, Griffen, and Chew Park. This project is in consideration for Community Preservation funding.

Britland Park Parking Lot: \$250,000

Replacement of the existing parking lot at Britland Park. This project is in consideration for Community Preservation funding.

Kennedy Park Parking Lot: \$400,000

Replacement of the existing parking lot and entranceways at Kennedy Park. This project is in consideration for Community Preservation funding.

Park Pole Removal – Citywide: \$80,000

A study was done in 2018 to remove existing light poles in various parks in critical condition, we would like to complete this work now with Free Cash.

Project Name	FY	External Source	Free Cash	Operating Budget	Debt	ARPA	Total Project
Fleet Replacement	2026		105,000			85,000	190,000
	2027						-
	2028						-
	2029		60,000				60,000
	2030						-
	2031			65,000			65,000
	Total		-	230,000	-	-	85,000
Lafayette Skate Park & Walkway Replacement	2026	779,294	65,224				844,518
	2027						-
	Total	779,294	65,224	-	-	-	\$844,518
Abbot Court Sensory Playground	2026						-
	2027	400,000					400,000
	2028						-
	Total	400,000	-	-	-	-	\$400,000
North Park Ice Rink Walkway	2026	45,000					45,000
	Total	45,000	-	-	-	-	\$45,000
Kennedy Park Walkways	2026						-
	2027	375,000					375,000
	2028						-
	Total	375,000	-	-	-	-	\$375,000
North Park Walkways	2026						-
	2027						-
	2028	200,000					200,000
	2029						-
	Total	200,000	-	-	-	-	\$200,000
Resurface Numerous Play Courts	2026						-
	2027	300,000					300,000
	2028						-
	Total	300,000	-	-	-	-	\$300,000
Britland Park Parking Lot	2026						-
	2027	250,000					250,000
	2028						-
	Total	250,000	-	-	-	-	\$250,000
Kennedy Park Parking Lot	2026						-
	2027	400,000					400,000
	2028						-
	Total	400,000	-	-	-	-	\$400,000
Park Pole Removal	2026		80,000				80,000
	2027						-
	Total	-	80,000	-	-	-	\$80,000

City Clerk & City Council

City Clerk and Council Office Upgrades – City Hall: \$32,000

Current carpeting is 20+ years old. It has stains, rips and is very worn. Looking to update the office furniture and cabinets. Desks have broken or removed laminate, wooden storage cabinetry does not open properly, and wooden desks have splinters or have been taped. Add door to the Conference Room from the hallway. Add door to exterior in the conference room to eliminate need to cut through private offices and make ADA accessible. Create break room and storage space and reconfigure and reorganize front office for optimization of space.

Council Chambers Carpeting Replacement – City Hall: \$100,000

Carpeting on the stairs and lobby outside the City Council Chamber has permanent stains and is very worn. Carpeting is also 20+ years old.

Project Name	FY	External Source	Free Cash	Operating Budget	Debt	ARPA	Total Project
City Clerk and Council Office Upgrades	2026			10,000			10,000
	2027			22,000			22,000
	2028						
	Total	-	-	32,000	-	-	\$32,000
Council Chambers Carpeting Replacement	2026						
	2027		100,000				100,000
	2028						
	Total	-	100,000	-	-	-	\$100,000

Traffic

Roadway Speed Tables – Various Locations: \$330,000

Speed tables are intended for high traffic areas within the City where speeding is a known issue. Including areas near parks, schools, business districts, and other locations where there is high pedestrian activity. With the increased vehicle speed in these zones, public safety is the top priority. This has started with some temporary style speed tables; we are exploring where permanent installations would make sense. This funding would likely include a mix of temporary and permanent speed tables.

Project Name	FY	External Source	Free Cash	Operating Budget	Debt	ARPA	Total Project
Roadway Speed Tables	2026		165,000				165,000
	2027	165,000					165,000
	2028						-
	Total	165,000	165,000	-	-	-	\$330,000

Engineering

Road Repairs – City Wide: \$28,201,106

Reconstruction of various streets and sidewalks throughout the City. As Chapter 90 funding has been level funded for the past several years and as the cost of projects is ever increasing, the City is going to be committing funds in addition to Chapter 90 funding in all future years.

Globe Four Corners Improvement: \$900,000

Reconstruction of the Globe Four Corners intersection and signal improvements. This received a \$703,850 grant from MassDOT and the remaining portion is being funded with Liberty Utility funds.

Eastern Avenue Improvement Project: \$21,000,000

Reconstruction of Eastern Avenue from Brayton Avenue to the President Avenue Rotary. This vital Route 6 corridor is in dire need of complete reconstruction. This will also be an opportunity to create new sidewalks and bicycle lanes. This is a very large project, and conversations have been with MASSDOT regarding funding. We have been advised to secure some in-house funding with the anticipation of State match.

Blossom Road/Copicut Roadway Improvement: \$12,500,000

Reconstruction of Blossom Road from the Westport Line to Wilson Road and the reconstruction of Copicut Road from the Dartmouth Line to Quanipaug Road. These long-neglected streets within the City are in dire need of replacement. The property owners in these far-reaching areas of the City have been beyond patient. Additionally, these are the roadway systems that access our most incredible resource areas and open spaces (State Forest and Bioreserve). These roadways are currently impassible in many locations.

Project Name	FY	External Source	Free Cash	Operating Budget	Debt	ARPA	Total Project
Road Repairs	2026	3,335,765					3,335,765
	2027	1,900,000			2,600,000		4,500,000
	2028	1,919,000			2,806,000		4,725,000
	2029	1,938,190			3,023,060		4,961,250
	2030	1,957,572			3,251,741		5,209,313
	2031	1,977,148			3,492,631		5,469,778
	Total		13,027,675	-	-	15,173,431	-
Globe Four Corners Improvement	2026	900,000					900,000
	2027						-
	Total	900,000	-	-	-	-	\$900,000
Eastern Avenue Improvement	2026	500,000					500,000
	2027	500,000					500,000
	2028	5,000,000					5,000,000
	2029	5,000,000					5,000,000
	2030	5,000,000					5,000,000
	2031	5,000,000					5,000,000
Total		21,000,000	-	-	-	-	\$21,000,000
Blossom Road/Copicut Roadway Improvement	2027	500,000					500,000
	2028	2,000,000			1,000,000		3,000,000
	2029	2,000,000			1,000,000		3,000,000
	2030	2,000,000			1,000,000		3,000,000
	2031	2,000,000			1,000,000		3,000,000
	Total		8,500,000	-	-	4,000,000	-

Library

HVAC: \$545,000

The air conditioning and heating has continued giving issues, both chiller, and HVAC unit elements, causing condensation issues in ceilings/walls. The Building Management System needs to be assessed by a mechanical engineer, to propose the correct changes needed. We will do the assessment this year for work to be completed next year, followed by replacement of drop ceiling tiles and lighting that has been damaged by the current issues.

Doors & Windows: \$175,000

Replacement of window and door frames wooden moldings that are deteriorating. Replacement of all lower-level steel doors that are rusted and rotted out on the bottom where they meet the ground.

Flooring Restoration: \$200,000

Carpet removal and historic stone marble restoration throughout the library, done in sections based on priority need and other changes taking place.

Study Room Enhancement: \$250,000

Installation of 8 locking Study Room doors with full body length glass for staff visibility.

Restrooms: \$40,000

The public bathrooms should be reconfigured into at least 2 stall bathrooms each, this is the only thing that may resolve smoking, drug use, etc. in bathrooms, because currently patrons are alone in a locked room where no one can see what occurs. A multi-stall bathroom would improve visibility and limit emergency situations and fire alarms due to smoking in unmonitored locked single bathrooms.

Parking Lot Repaving: \$30,000

The parking lot gets damaged by salt and frequent use; it is maintained and repaired as needed but will be due for complete repaving around fiscal year 2029. This is a low cost given the size, which allows it to be completed internally.

Bookmobile Mini: \$50,000

Purchase of a commercial van, smaller scale van to utilize for senior home delivery service as well as a backup if and when any issues occur with the Bookmobile. This is a smaller scale vehicle not needing a specialized driver. This would result in an additional \$1k per year in maintenance costs in the operating budget.

Technology Replacement Plan: \$141,000

Replacement of both staff and public computers every 2 years due to frequent use and new computer software necessary every couple of years to support library software.

Shelving: \$50,000

Estimated additional shelving need in new areas of the Library.

Project Name	FY	External Source	Free Cash	Operating Budget	Debt	ARPA	Total Project
Library HVAC	2026		20,000				20,000
	2027			25,000	500,000		525,000
	2028						-
	Total	-	20,000	25,000	500,000	-	\$545,000
Library Windows & Doors	2026						-
	2027				175,000		175,000
	2028						-
	Total	-	-	-	175,000	-	\$175,000
Library Flooring	2026	50,000					50,000
	2027	150,000					150,000
	2028						-
	Total	200,000	-	-	-	-	\$200,000
Library Study Room Enhancement	2028						-
	2029			250,000			250,000
	2030						-
	Total	-	-	250,000	-	-	\$250,000
Library Restrooms	2026						-
	2027						-
	2028			40,000			40,000
	2029						-
Total	-	-	40,000	-	-	\$40,000	
Library Parking Lot Repaving	2028						-
	2029			30,000			30,000
	2030						-
	Total	-	-	30,000	-	-	\$30,000
Bookmobile Mini	2026						-
	2027	50,000					50,000
	2028						-
	Total	50,000	-	-	-	-	\$50,000
Library Technology Replacement Plan	2026						-
	2027			47,000			47,000
	2028						-
	2029			47,000			47,000
	2030						-
	2031			47,000			47,000
Total	-	-	141,000	-	-	\$141,000	
Library Shelving	2026						-
	2027			25,000			25,000
	2028			25,000			25,000
	2029						-
	Total	-	-	50,000	-	-	\$50,000

Planning

Columbia Street Parklet – Parcel I-6-22 Columbia Street: \$500,000

Restoration of the Columbia/Canal Street parklet. This parcel was conveyed to the City by the Roman Catholic Bishop. The project would include the restoration of the lower paver section as well as the complete reconstruction of the upper portion to include new landscaping, seating and lighting.

FR Kelly Park/ Parking Facility: \$500,000

The construction of a new parking facility to be located at the westerly end of FR Kelly Park located on Globe and South Main Streets.

Bell Tower – TBD: \$410,000

Design and construction of a new Bell Tower including digital controller, memorial plaque, landscaping and lighting for the purpose of displaying the Historic City Bells that were removed from Third Street.

Open Space and Recreation Amenity Webpage/App: \$100,000

The creation of a state-of-the-art webpage/app that will categorize and inventory all Open Space and Recreational opportunities within the City of Fall River. This was an item of great importance to the Open Space and Recreation Committee.

Wayfinding Signage – Citywide: \$150,000

Complete overhaul of all Wayfinding Signage throughout the City to include branding utilizing the newly created City logo, this effort would create a consistent menu of signage to be installed throughout the City identifying points of interest, parking etc.

Zoning Ordinance: \$300,000

A Complete Zoning Ordinance Revision is long overdue. The current Ordinance is outdated and could hinder development within the City. Items to be specifically addressed would include Affordable Housing and Parking.

Quequechan River Trail Phase IVB – Britland Park to Quequechan/ Quarry Streets: \$4,200,000

Completion of the Quequechan River Trail Phase IVB as this phase was held due to ARPA deadline constraints. This portion of rail trail would start at Britland Park and head along the Quequechan River, Police Station and Mill complexes ultimately connect to Quequechan/ Quarry Street and the recently constructed Phase IVA portion of the trail.

Lower Kennedy Park Overlook: \$6,150,000

The Kennedy Park Overlook at the westerly end of the park provides for a stunning view of the Taunton River and Mount Hope Bay. Currently this overgrown grass field with no parking provides no recreation benefit to the Citizens of the City. The proposed pavilion, parking area, walking paths and picnic areas will provide for one of the most incredible vistas and open space.

Project Name	FY	External Source	Free Cash	Operating Budget	Debt	ARPA	Total Project
Columbia Street Parklet	2026	500,000					500,000
	2027						-
	Total	500,000	-	-	-	-	\$500,000
FR Kelly Park/ Parking Facility	2026		100,000				100,000
	2027				400,000		400,000
	2028						-
	Total	-	100,000	-	400,000	-	\$500,000
Bell Tower	2026		10,000				10,000
	2027		400,000				400,000
	2028						-
	Total	-	410,000	-	-	-	\$410,000
Open Space and Recreation Amenity Webpage/App	2026		25,000				25,000
	2027	75,000					75,000
	2028						-
	Total	75,000	25,000	-	-	-	\$100,000
Wayfinding Signage	2026						-
	2027	75,000	75,000				150,000
	2028						-
	Total	75,000	75,000	-	-	-	\$150,000
Zoning Ordinance	2026						-
	2027		150,000				150,000
	2028		150,000				150,000
	2029						-
	Total	-	300,000	-	-	-	\$300,000
Quequechan River Trail Phase IVB	2026	200,000					200,000
	2027						-
	2028						-
	2029	1,000,000			1,000,000		2,000,000
	2030	1,000,000			1,000,000		2,000,000
	2031						-
Total	2,200,000	-	-	-	2,000,000	-	\$4,200,000
Lower Kennedy Park Overlook	2026	150,000					150,000
	2027						-
	2028						-
	2029						-
	2030	1,500,000			1,500,000		3,000,000
	2031	1,500,000			1,500,000		3,000,000
	Total	3,150,000	-	-	-	3,000,000	-

Police

Fleet Replacement: \$4,055,856

Systematic replacement of the Police fleet. The priority is to replace the front-line vehicles with high mileage and increased maintenance costs with 7 marked cruisers and 2 unmarked cruisers per year, these will be factored into the operating budget beginning in FY2028. There will be a goal to replace 2 additional unmarked cruisers and/or miscellaneous vehicles in the fleet per year, as Free Cash is available. See the included Fleet Replacement Schedule for additional details.

Traffic Signal Upgrades – Various Locations: \$360,000

Upgrade of City's traffic signal light controllers, mounting brackets, and ADA compliant pedestrian signals as well as continued upgrading of the FRPD's primary radio communications channel 1.

Evidence Storage Shelving – Police Headquarters: \$70,000

Install new rolling storage shelving system to increase evidence storage capacity. Currently, the evidence storage is approaching full capacity.

911 Recording Computer Storage Server – Police Headquarters: \$25,500

To purchase and implement a 911 call recording server to preserve 911 and other transmissions as required by MGL.

Fall River Police Department Firearms Upgrade: \$250,000

To replace the current Fall River Police Department issued firearms from the Smith & Wesson MP series to the Glock firearm with optic sight system. This includes resale of the current issued firearms.

Computer Assisted Dispatching (CAD) & Records Management System (RMS) Program – Police Headquarters: \$1,108,805

To replace current antiquated system (IMC) with a new system for computer assisted dispatching and records management system. This requires initial implementation and then recurring annual subscription costs.

Dispatch Area Upgrades – Police Headquarters: \$100,000

The Dispatch area within the Communications Center requires replacement of deteriorating communication/ computer consoles and flooring upgrades.

Decorative Lighting Restoration – Citywide: \$200,000

Many of the City's approximately 200 decorative light fixtures are well beyond their life expectancy and no longer provide adequate roadway or sidewalk illumination. Replacement will be performed by Signal Division.

Project Name	FY	External Source	Free Cash	Operating Budget	Debt	ARPA	Total Project
Fleet Replacement	2026		656,000				656,000
	2027		599,040				599,040
	2028		123,240	544,130			667,370
	2029		125,000	549,272			674,272
	2030		285,000	554,464			839,464
	2031		60,000	559,709			619,709
	Total		-	1,848,280	2,207,576	-	-
Traffic Signal Upgrades	2026			60,000			60,000
	2027			60,000			60,000
	2028			60,000			60,000
	2029			60,000			60,000
	2030			60,000			60,000
	2031			60,000			60,000
	Total		-	-	360,000	-	-
Evidence Storage Shelving	2026			70,000			70,000
	2027						-
	Total		-	-	70,000	-	\$70,000
911 Recording Computer Storage Server	2026						-
	2027			25,500			25,500
	2028						-
	Total		-	-	25,500	-	\$25,500
Fall River Police Department Firearms Upgrade	2026		250,000				250,000
	2027						-
	Total		-	250,000	-	-	\$250,000
Computer Assisted Dispatching (CAD) & Records Management System (RMS) Program	2026						-
	2027						-
	2028				427,250		427,250
	2029			227,185			227,185
	2030			227,185			227,185
	2031			227,185			227,185
	Total		-	-	681,555	427,250	-
Dispatch Area Upgrades	2026						-
	2027						-
	2028						-
	2029				100,000		100,000
	2030						-
	Total		-	-	-	100,000	-
Decorative Lighting Restoration	2026						-
	2027		200,000				200,000
	2028						-
	Total		-	200,000	-	-	\$200,000

Fire

Apparatus Lift – Fire Headquarter Shop: \$160,000

This capital item will replace the current 8 apparatus lifts used to work on fire apparatus, ambulances, and council on aging vehicles.

SCBA Replacement – Citywide: \$975,000

Replace all 68 Self-Contained Breathing Apparatus (SCBA) units across the City. There is grant funding available for this equipment replacement that has a 5% match requirement.

Turnout Gear: \$1,207,500

There was a large set of gear bought in 2017, with a 10-year useful life. We now try to buy new gear in smaller bulks within the operating budget to avoid one year of a large financial burden. However, we need about 100 sets in 2027 and will try to start breaking that up with buying half this fiscal year and half next.

Fleet Replacement: \$7,655,000

Systematic replacement of Fire Engines and fleet. This project will start off replacing Engine Company 2 at 165 Bedford Street. We are also looking to add one truck as a backup to start, in future years replaced trucks will become the replacements. See the included Fleet Replacement Schedule for additional details.

Project Name	FY	External Source	Free Cash	Operating Budget	Debt	ARPA	Total Project
Apparatus Lifts for Shop	2026		160,000				160,000
	2027						-
	Total	-	160,000	-	-	-	\$160,000
SCBA Replacement	2026						-
	2027	926,250		48,750			975,000
	2028						-
	Total	926,250	-	48,750	-	-	\$975,000
Turnout Gear	2026		237,500	120,000			357,500
	2027		250,000	120,000			370,000
	2028			120,000			120,000
	2029			120,000			120,000
	2030			120,000			120,000
	2031			120,000			120,000
	Total	-	487,500	720,000	-	-	\$1,207,500
Fleet Replacement	2026		1,230,000				1,230,000
	2027		55,000		1,100,000		1,155,000
	2028		55,000		1,250,000		1,305,000
	2029		55,000		1,250,000		1,305,000
	2030		55,000		1,250,000		1,305,000
	2031		55,000		1,300,000		1,355,000
	Total	-	1,505,000	-	6,150,000	-	\$7,655,000

Fall River Public Schools

Project Name	FY	External Source	Free Cash	Operating Budget	Debt	ARPA	Total Project
Robert L. Medeiros Resiliency Preparatory Academy							
<i>Windows and Doors</i>	2026	6,481,309			980,000		7,461,309
	2027				620,000		620,000
	2028						-
	Total	6,481,309	-	-	-	1,600,000	-
<i>Fire Suppression System</i>	2026						-
	2027				445,000		445,000
	2028				3,800,000		3,800,000
	2029						-
	Total	-	-	-	-	4,245,000	-
<i>Electrical Upgrade</i>	2026						-
	2027				160,000		160,000
	2028				540,000		540,000
	2029				2,270,000		2,270,000
	2030						-
	Total	-	-	-	-	2,970,000	-
<i>Plumbing Upgrade</i>	2026						-
	2027				160,000		160,000
	2028						-
	2029				540,000		540,000
	2030				3,100,000		3,100,000
	2031						-
	Total	-	-	-	-	3,800,000	-
<i>Asbestos Remediation</i>	2026						-
	2027				100,000		100,000
	2028				100,000		100,000
	2029				100,000		100,000
	2030				100,000		100,000
	2031				100,000		100,000
	Total	-	-	-	-	500,000	-
<i>Lighting</i>	2026			50,000			50,000
	2027						-
	2028						-
	2029				645,000		645,000
	2030				210,000		210,000
	2031						-
	Total	-	-	-	905,000	-	-

Project Name	FY	External Source	Free Cash	Operating Budget	Debt	ARPA	Total Project
William S. Greene Elementary School							
<i>HVAC</i>	2026	450,000					450,000
	2027	3,450,000			600,000		4,050,000
	2028						-
	Total	3,900,000	-	-	600,000	-	\$4,500,000
<i>Roof Replacement</i>	2027						-
	2028	2,216,000			554,000		2,770,000
	2029						-
	Total	2,216,000	-	-	554,000	-	\$2,770,000
Edmond P. Talbot Middle School							
<i>Fire Suppression System</i>	2026			55,000			55,000
	2027				272,800		272,800
	2028				2,728,000		2,728,000
	2029						-
	Total	-	-	55,000	3,000,800	-	\$3,055,800
<i>Window Replacement</i>	2026						-
	2027			450,000			450,000
	2028			880,000			880,000
	2029			880,000			880,000
	2030			880,000			880,000
	2031						-
Total	-	-	3,090,000	-	-	\$3,090,000	
<i>Plumbing Upgrade</i>	2028						-
	2029				130,000		130,000
	2030				380,000		380,000
	2031				380,000		380,000
	Total	-	-	-	890,000	-	\$890,000
<i>Interior Doors Replacement</i>	2027						-
	2028			265,000			265,000
	2029						-
	Total	-	-	265,000	-	-	\$265,000
<i>Auditorium Renovation</i>	2027						-
	2028			70,000			70,000
	2029			145,000			145,000
	2030				540,000		540,000
	2031						-
Total	-	-	215,000	540,000	-	\$755,000	

Project Name	FY	External Source	Free Cash	Operating Budget	Debt	ARPA	Total Project
Westall Elementary School							
<i>Window Replacement</i>	2026						-
	2027	144,000			36,000		180,000
	2028	1,512,000			378,000		1,890,000
	2029						-
	Total	1,656,000	-	-	414,000	-	\$2,070,000
<i>Central Air</i>	2026						-
	2027	184,000			46,000		230,000
	2028	2,480,000			620,000		3,100,000
	2029						-
	Total	2,664,000	-	-	666,000	-	\$3,330,000
<i>Playground Retaining Wall</i>	2026						-
	2027				405,000		405,000
	2028						-
	2029				1,778,000		1,778,000
	2030						-
Total	-	-	-	2,183,000	-	\$2,183,000	
Frank M. Silvia Elementary School							
<i>Access Road</i>	2026			390,000			390,000
	2027				390,000		390,000
	2028				1,300,000		1,300,000
	2029						-
	Total	-	-	-	390,000	1,690,000	-
<i>Roof Replacement</i>	2026						-
	2027	240,000			60,000		300,000
	2028	1,976,000			494,000		2,470,000
	2029						-
	Total	2,216,000	-	-	554,000	-	\$2,770,000
James Tansey Elementary School							
<i>Fire Suppression System</i>	2026			100,000			100,000
	2027				1,100,000		1,100,000
	2028						-
	Total	-	-	-	100,000	1,100,000	-
Former Bishop Connolly School & Land							
<i>Initial Purchase</i>	2026				29,800,000		28,900,000
	2027						-
	Total	-	-	-	29,800,000	-	\$28,900,000
<i>Facility Improvements</i>	2026						-
	2027	480,000		300,000	120,000		900,000
	2028	5,040,000			1,260,000		6,300,000
	2029						-
	Total	5,520,000	-	-	300,000	1,380,000	-

Project Name	FY	External Source	Free Cash	Operating Budget	Debt	ARPA	Total Project
George B. Stone Day School and the Fall River Learning Center							
<i>Central Air & Electrical Upgrade</i>	2026						-
	2027	1,220,000			305,000		1,525,000
	2028	380,000			95,000		475,000
	2029						-
	Total	1,600,000	-	-	-	400,000	-
District Administration Building							
<i>Central Air & Electrical Upgrade</i>	2026						-
	2027				1,000,000		1,000,000
	2028						-
	Total	-	-	-	1,000,000	-	\$1,000,000
All Schools - Update Interior & Exterior Cameras	2026						-
	2027			360,000			360,000
	2028			360,000			360,000
	2029			360,000			360,000
	2030			360,000			360,000
	2031			360,000			360,000
	Total	-	-	-	1,890,000	-	-

Robert L. Medeiros Resiliency Preparatory Academy

Windows & Doors: \$8,081,309

This project will provide energy savings and curb appeal to this 98-year-old Historic Building. This project will also add another layer to improve the envelope of the building. Windows & Doors Replacement Project City contribution to this MSBA Project is \$1,600,000. With cost savings in the original scope, we will be adding in renovation of the original elevator to provide handicapped accessibility to all 6 floor levels with the building.

Fire Suppression System: \$4,245,000

Installation of Fire Suppression System. This will bring the building closer to full compliance of a building this size which is occupied as a school.

Electrical Upgrade: \$2,970,000

Upgrade electrical system throughout the building. The majority of the electrical system in this building is original equipment.

Plumbing Upgrade: \$3,800,000

Upgrade plumbing and drainage system throughout the building. The majority of the plumbing system in this building is original equipment. The Building does not meet the current sanitary or plumbing code.

Asbestos Remediation: \$500,000

Asbestos remediation as needed and feasible. The building requires renovations of plumbing, electrical and carpentry in various locations throughout the building abatement will be necessary in some of those projects.

Lighting: \$905,000

Ceiling and lighting project to install lighting, grid and acoustic tiles.

William S. Greene Elementary School

HVAC: \$4,500,000

HVAC upgrades including a Building Maintenance Systems for heating and cooling controls and air quality Improvements. This is mostly funded with external sources from CEC (Clean Energy) Grant \$2.9M, plus \$1M from National Grid.

Roof Replacement: \$2,770,000

The roof is a combination of flat and vaulted roof construction, consisting of asphalt shingles and rubber materials. This roof is 21 years old and needs complete replacement. This is eligible for the MSBA Accelerated Repairs Program.

Edmond P. Talbot Middle School

Fire Suppression System: \$3,055,800

Install Fire Suppression System. This will bring the building closer to full compliance of a building this size which is occupied as a school.

Window Replacement: \$3,090,000

The window project at Talbot is limited in funding opportunities. The project should be funded over three years to allow summer work only. Completing this project during summer breaks is the best approach.

Plumbing Upgrade: \$890,000

Upgrade plumbing and drainage system throughout the building. The majority of the plumbing system in this building is original equipment vintage 1972, 53 years old. The plumbing meets the current sanitary and plumbing code, needs updating.

Interior Doors: \$265,000

The interior doors in the building are 53 years old and need to be replaced including all hardware.

Auditorium: \$755,000

Auditorium renovation to install a new sound system and lighting upgrade. Reupholster seating and bring the entire room to ADA standards. The auditorium is outdated; rental equipment must be used to have functions at this venue. The lighting is also outdated. The seating has signs of aging and major wear.

Westall Elementary School

Window Replacement: \$2,070,000

Due to the age of this building, the windows are at the end of their useful life and need replacement. This is eligible for the MSBA Accelerated Repairs Program.

Central Air: \$3,330,000

Installation of central air conditioning with dehumidification equipment and a BMS component included. The installation of central air conditioning and complete building dehumidification is imperative to improve indoor air quality in our schools. This should be eligible for the MSBA Accelerated Repairs Program.

Playground Retaining Wall: \$2,183,000

Retaining wall project on School Street side of the property (West) to allow for a level play area and outdoor gym. The property at 276 Maple street is a very steep slope which makes any kind of recess activity limited. This slope also limits parking on site which causes further parking concerns during pickup and drop-off times of the day.

Frank M. Silvia Elementary School

Access Road: \$2,080,000

This is to create a second means of egress access road. It will bring the building closer to full compliance of a building this size which is occupied as a school.

Roof Replacement: \$2,770,000

This is for a complete replacement of the roof at the end of its useful life. This is eligible for the MSBA Accelerated Repairs Program.

James Tansey Elementary School

Fire Suppression System: \$1,200,000

Installation of Fire Suppression System. This will bring the building closer to full compliance of a building this size which is occupied as a school.

Former Bishop Connolly School

Purchase Land & School: \$29,800,000

55-acre property with a 136,622 square foot educational facility. It will provide significant flexibility to address multiple long-term district needs. The existing layout and core systems reduce cost and construction timelines compared to a new build that was previously in the CIP. Potential uses include relocation of programs, expansion of athletic fields and outdoor learning spaces, potential for community use and rental, relocation of the districts centralized distribution center, and creation of a central kitchen.

Facility Improvements: \$7,200,000

Upon acquisition it is estimated that about \$300k will be necessary to convert the space permanently to Fall River Public Schools needs and standards. The roof will need to be replaced shortly after acquisition. We will submit the project for MSBA Accelerated Repairs funding in January 2027.

George B. Stone Day School and Fall River Learning Center

Central Air & Electrical Upgrade: \$2,000,000

Installation of central air conditioning with dehumidification equipment on the second and third floors with the addition of a BMS component included. The installation of central air conditioning and complete building dehumidification is imperative to improve indoor air quality in our schools. Upgrade of the electrical system to accommodate the heat pump air conditioning system on the second and third floor in the building. The heat pumps are a clean fuel technology which will deliver rebates to the project.

District Administration Building

Central Air & Electrical Upgrade: \$1,000,000

Installation of central air conditioning with heat pump technology and use the National Grid/Liberty rebate program. The installation of central air conditioning is imperative to the CPA funding requirement for the 72-window replacement project currently underway. Upgrade of the electrical system to accommodate the heat pump air conditioning system in the building. The heat pumps are a clean fuel technology which will deliver rebates to the project.

All Buildings, except BMC Durfee

Update Interior & Exterior Cameras: \$1,890,000

The camera technology is changing rapidly, and the networks have as well. The District relies on cutting-edge safety and security technology to keep our students and staff safe.

EMS Enterprise Fund

Fleet Replacement: \$5,429,724

Systematic replacement of fleet of Medical Rescues and staff vehicles. See the included Fleet Replacement Schedule for additional details.

Monitor Replacement: \$224,523

This includes the final year of lease payment in fiscal year 2026, with future replacement purchases.

Space Improvements: \$3,292,000

This is for the new, additional building to house the expanded EMS services and for repairs and renovations of existing stations. There is a current license to purchase with annual payments, as well as capital assets that have been acquired to outfit the new space from the existing loan authorization. The details of the renovations of existing stations can be found under the Facilities section, which is listed as External Source, as it is covered with the debt here.

Personnel Protective Equipment: \$200,000

This includes replacement of existing protective equipment and additional new equipment as needed.

Project Name	FY	External Source	Retained Earnings	Operating Budget	Debt	Lease	Total Project
Fleet Replacement	2026			60,000		447,100	507,100
	2027			60,000		1,033,812	1,093,812
	2028			60,000		1,258,812	1,318,812
	2029			60,000		610,000	670,000
	2030			60,000		610,000	670,000
	2031			60,000		1,110,000	1,170,000
	Total		-	-	360,000	-	5,069,724
Monitors Replacement	2026					114,523	114,523
	2027						-
	2028						-
	2029			55,000			55,000
	2030						-
	2031			55,000			55,000
	Total		-	-	110,000	-	114,523
EMS Space Improvements	2026				850,000*	243,000	1,093,000
	2027				2,350,000*	243,000	2,593,000
	2028					243,000	243,000
	2029						
	2030						
	2031						
	Total		-	-	-	3,200,000	729,000
Personnel Protective Equipment	2026			55,000			55,000
	2027			200,000			200,000
	2028						-
	Total		-	-	255,000	-	\$255,000

Sewer Enterprise Fund

Project Name & Overview	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	Total Project
WWTF Contract No. 3A-Preliminary Treatment Upgrades - Facility Plan		5,000,000	10,000,000	10,000,000	1,620,312		26,620,312
Ferry St Pump Station - Rebuild Pump Station		3,000,000	1,031,906				4,031,906
East End Pump Station - Rebuild Pump Station				1,000,000	4,422,218		5,422,218
Amity Pump Station - Rebuild Pump Station					500,000	2,280,624	2,780,624
CSO Tunnel Inspection & Fan Vault Rehabilitation		1,000,000	3,500,000				4,500,000
CSO Tunnel Drop Shaft Rehabilitation - Rehabilitate the drop shafts for the CSO Tunnel		1,500,000					1,500,000
CSO Tunnel Rehabilitation - Combined Sewer Overflows, inspection findings needed for full cost			1,000,000				1,000,000
Birch Street CSO Basin Sewer Separation Construction - Install Drainage system in the Birch Street CSO area					10,000,000	10,000,000	20,000,000
Rebuild North Watuppa Pond Causeway and approaches and improve drainage on the north end of the North Watuppa Pond			1,500,000	3,783,187			5,283,187
Mother's Brook Sewer Replacement - replace the main interceptor			18,000,000				18,000,000
Sewer Rehabilitation Various Points			2,500,000	2,500,000	2,500,000	2,500,000	10,000,000
Stafford Square Sewer Separation and Replacement – to reduce the flooding in the Stafford square area				11,250,000	11,250,000	11,250,000	33,750,000
Vactor Truck Replacement – used to clean sewer lines and MH/CB		750,000					750,000
Stereo Truck Replacement - Clean Catch Basins	300,000						300,000
Various Smaller Vehicles and Equipment	150,000	150,000	150,000	150,000	150,000	150,000	900,000

Water Enterprise Fund

Project Name & Overview	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	Total Project
Various Plant and Pump Station Equipment	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Water Treatment Plant Roof Replacement	2,000,000	2,000,000					4,000,000
Water Main Replacement – Various Locations	4,600,000	4,800,000	4,500,000	4,700,000	4,500,000	4,600,000	27,700,000
PLC Replacement	500,000	500,000					1,000,000
Upper Lake Noqouchoke Dam Design for repairs and maintenance	150,000	150,000					300,000
Sawty Pond Dam Design for repairs and maintenance	100,000	150,000					250,000
Complete Lead Service Replacement		4,500,000					4,500,000
Water Tank Maintenance		150,000	300,000	250,000			700,000
Water Treatment Plant Upgrade - various regulatory and maintenance upgrades need on the 50+ year old plant			500,000	1,000,000	1,000,000		2,500,000
WTP Electrical Upgrades				2,000,000			2,000,000
Redundant Transmission line from Water Treatment Plant					1,000,000	4,000,000	5,000,000
WTP Wet Well Updates						2,000,000	2,000,000
Water Maintenance South Paving						500,000	500,000
Adirondack Farm Improvements			1,000,000	2,000,000	2,000,000		5,000,000
Reservation HQ Updates			100,000	200,000	200,000		400,000
Vehicle Replacement	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Large Equipment Replacement	200,000		200,000		300,000	150,000	850,000

Fleet Replacement Schedules

Police

Unit	Call Sign	Year/Make/Model	In Service	Replace	Mileage
				Year	
Patrol	PD480	2015 Ford Explorer	2015	FY2026	145,973
Patrol	PD563	2020 Ford Explorer	2020	FY2027	130,245
Patrol	PD493	2016 Ford Explorer	2016	FY2027	128,883
Patrol	PD517	2017 Ford Explorer	2017	FY2027	121,535
Patrol	PD499	2016 Ford Explorer	2016	FY2027	103,429
Patrol	PD571	2021 Ford Explorer	2021	FY2028	99,164
Patrol	PD542	2018 Ford Explorer	2018	FY2028	97,134
Patrol	PD573	2021 Ford Explorer	2021	FY2028	96,599
Patrol	PD591	2021 Ford Explorer	2021	FY2028	94,605
Patrol	PD594	2022 Ford Explorer	2022	FY2029	90,539
Patrol	PD597	2022 Ford Explorer	2022	FY2029	78,085
Patrol	PD570	2021 Ford Explorer	2021	FY2029	76,703
Patrol	PD606	2023 Ford Explorer	2023	FY2029	63,060
Patrol	PD608	2022 Ford Explorer	2022	FY2030	61,302
Patrol	PD589	2021 Ford Explorer	2021	FY2030	59,085
Patrol	PD590	2021 Ford Explorer	2021	FY2030	58,832
Patrol	PD528	2017 Ford Explorer	2017	FY2030	56,150
Patrol	PD610	2023 Ford Explorer	2023	FY2030	46,989
Patrol	PD609	2023 Ford Explorer	2023	FY2031	45,724
Patrol	PD628	2025 Ford Explorer	2025	FY2031	37,159
Patrol	PD625	2025 Ford Explorer	2025	FY2031	36,624
Patrol	PD624	2025 Ford Explorer	2025	FY2031	21,353
Patrol	PD648	2025 Ford Explorer	2025	FY2031	20,033
Patrol	PD607	2023 Ford Explorer	2023	FY2031	20,012
Patrol	PD629	2025 Ford Explorer	2025	FY2031	19,968
Patrol	PD636	2025 Ford Explorer	2025		16,126
Patrol	PD645	2025 Ford Explorer	2025		15,995
Patrol	PD646	2025 Ford Explorer	2025		15,397
Patrol	PD647	2025 Ford Explorer	2025		14,665
Patrol	PD641	2025 Ford Explorer	2025		14,599
Patrol	PD644	2025 Ford Explorer	2025		14,234
Patrol	PD643	2025 Ford Explorer	2025		10,125
Environmental	PD562	2020 Ford Explorer	2020	FY2028	116,982
Environmental	PD558	2020 Ford F250 XL 4X4 S.D.	2020	FY2030	111,791
EVOC	PD482	2015 Ford Explorer	2015	FY2026	165,662

Marked Cruisers

	Unit	Call Sign	Year/Make/Model	In Service	Replace Year	Mileage
Marked Cruisers	Juvenile Division	PD502	2016 Ford Explorer	2016	FY2026	142,705
	Juvenile Division	PD496	2016 Ford Explorer	2016	FY2026	140,762
	Juvenile Division	PD520	2017 Ford Explorer	2017	FY2027	119,212
	Juvenile Division	PD516	2017 Ford Explorer	2017	FY2027	111,415
	Juvenile Division	PD500	2016 Ford Explorer	2016	FY2027	101,943
	Juvenile Division	PD495	2016 Ford Explorer	2016	FY2029	79,709
	Juvenile Division	PD501	2016 Ford Explorer	2016	FY2029	67,692
	Juvenile Division	PD479	2015 Ford Explorer	2015	FY2028	99,241
	Housing Unit	PD587	2021 Ford Explorer	2021	FY2028	99,800
	Housing Unit	PD588	2021 Ford Explorer	2021	FY2029	93,021
	Motor Vehicle	PD627	2025 Ford Explorer	2025		4,328
	NEET	PD529	2017 Ford Explorer	2017	FY2030	54,959
	NEET	PD630	2025 Ford Explorer	2025		6,102
	NEET	PD640	2025 Ford Explorer	2025		2,636
	NEET	PD631	2025 Ford Explorer	2025		52
	Court Liaison	PD523	2017 Ford Explorer	2017	FY2026	136,875
Detail	PD515	2017 Ford Explorer	2017	FY2026	148,911	
Detail	PD522	2017 Ford Explorer	2017	FY2026	135,521	
Motorcycle Fleet	MVU	PD433	2011 Harley Davidson Police Electra Glide	2011	FY2026	13,043
	MVU	PD429	2011 Harley Davidson Police Electra Glide	2011	FY2026	10,224
	MVU	PD472	2013 Harley Davidson Police Electra Glide	2013	FY2029	10,224
	MVU	PD469	2013 Harley Davidson Police Electra Glide	2013	FY2029	9,868
	MVU	PD621	2024 Harley Davidson Police Electra Glide	2024		1,095
	MVU	PD633	2024 Harley Davidson Police Electra Glide	2024		826
	MVU	PD620	2024 Harley Davidson Police Electra Glide	2024		806
	MVU	PD632	2024 Harley Davidson Police Electra Glide	2024		774
Unmarked Police	CAST	PD484	2014 Chevrolet Impala	2014		69,998
	Chief's Office	PD601	2021 Ford Explorer	2021		37,417
	Chief's Office	PD575	2020 Ford Fusion	2020		21,504
	Chief's Office	PD596	2022 Ford Escape	2022		8,884
	Chief's Office	PD574	2021 Ford Explorer	2021		25,138
	Court Liaison	PD412	2010 Ford Crown Victoria	2010	FY2026	118,068
	Court Liaison	PD449	2012 Chevrolet Traverse	2012	FY2027	108,482

Unit	Call	Year/Make/Model	In Service	Replace	Mileage	
	Sign			Year		
Unmarked Police Cruisers	Crime Scene	PD485	2014 Chevrolet Impala	2014	FY2028	88,599
	Crime Scene	PD488	2014 Chevrolet Malibu	2014	FY2028	71,674
	Crime Scene Unit	PD466	2012 Chevrolet Impala	2012	FY2029	85,760
	Crime Scene Unit	PD634	2025 Chevrolet Malibu	2025		5,732
	Fast Team	PD534	2018 Ford Taurus	2018		7,809
	Harbormaster	PD511	2017 Ford Explorer	2017		24,976
	Housing Unit	PD450	2011 Chevrolet Impala	2011	FY2027	107,704
	IIT Unit	PD467	2012 Chevrolet Impala	2012	FY2028	96,753
	Juvenile Division	PD468	2013 Chevrolet Impala	2013		48,768
	Licensing	PD404	2009 Ford Taurus	2009		69,598
	Major Case Division	PD451	2011 Chevrolet Impala	2011	FY2026	128,395
	Major Case Division	PD439	2011 Ford Taurus	2011	FY2027	108,315
	Major Case Division	PD487	2014 Chevrolet Malibu	2014	FY2029	70,571
	Major Case Division	PD530	2018 Ford Fusion	2018		51,781
	Major Case Division	PD538	2019 Ford Fusion	2019		47,493
	Major Case Division	PD561	2020 Ford Fusion	2020		26,041
	Major Case Division	PD604	2023 Chevrolet Malibu	2023		20,652
	Major Case Division	PD605	2023 Chevrolet Malibu	2023		20,237
	Major Case Division	PD593	2021 Ford Explorer	2021		17,814
	Major Case Division	PD576	2020 Ford Fusion	2020		16,833
	Major Case Division	PD585	2021 Ford Explorer	2021		15,894
	Major Case Division	PD642	2025 Ford Explorer	2025		2,281
	Motor Vehicle	PD474	2013 Chevrolet Tahoe	2013	FY2027	161,492
	Motor Vehicle	PD556	2019 Chevrolet Tahoe	2019	FY2029	104,702
	Motor Vehicle	PD557	2019 Chevrolet Tahoe	2019		85,857
	Motor Vehicle	PD453	2011 Chevrolet Impala	2011		63,198
	Outreach	PD622	2024 Chevrolet Malibu	2024		4,550
	Patrol	PD465	2013 Chevrolet Tahoe	2013	FY2026	182,004
	Patrol	PD512	2017 Ford Taurus	2017		53,242
	Patrol	PD555	2019 Chevrolet Tahoe	2019		38,479
	Planning & Training	PD415	2010 Ford Fusion	2010		70,719
	Planning & Training	PD527	2017 Ford Explorer	2017		54,480
	Planning & Training	PD635	2025 Chevrolet Malibu	2025		4,314
	Prof. Standards	PD595	2022 Ford Escape	2022		27,219
	Prof. Standards	PD623	2024 Chevrolet Malibu	2024		17,680
	Special Services	PD540	2016 Chevrolet Tahoe	2016		98,913
	Special Services	PD564	2020 Ford Explorer	2020		44,098
	SRO-1	PD490	2015 Ford Taurus	2015		49,485
	Volunteer Unit	PD384	2008 Ford Crown Victoria	2008	FY2026	128,965

	Unit	Call Sign	Year/Make/Model	In Service	Replace Year	Mileage
Marine	Harbormaster	PD581	Parker Cabin Cruiser			-
	Harbormaster	PD577	2008 SafeBoat RB-S	2008	FY2030	-
	Animal Control	PD566	2014 Nissan NV200	2014	FY2026	184,559
	Animal Control	PD592	2012 Jeep Patriot	2012	FY2028	152,265
	Animal Control	PD616	2021 Ford Transit Connect	2021	FY2030	81,917
	CAST	PD565	2011 Kia Sorento	2011	FY2030	128,014
	CAST	PD603	2012 Honda Odyssey	2012	FY2030	127,260
	CAST	PD599	2014 Honda Accord	2014	FY2031	126,099
	CAST	PD602	2012 Jeep Grand Cherokee	2012	FY2031	115,911
	CAST	PD551	2012 Buick Lacrosse	2012	FY2031	112,286
	CAST	PD582	2010 Chevrolet Traverse	2010		110,569
	CAST	PD531	2012 Chevrolet Equinox	2012		101,181
	CAST	PD550	2013 Dodge Journey	2013		98,925
	CAST	PD600	2016 Ford Escape	2016		98,055
	CAST	PD614	2020 Mazda CX-5	2020		70,264
Miscellaneous	CAST	PD506	2016 Dodge Charger	2016		56,884
	CAST	PD639	2018 Mazda 3	2018		46,604
	CAST	PD586	2020 Mazda CX-30	2020		34,527
	CAST	PD638	2023 Nissan Sentra	2023		23,453
	Court Liaison	PD546	2019 Ford Transit 350	2019		5,396
	Crime Scene Unit	PD461	2010 Ford Expedition	2010		87,262
	Crime Scene Unit	PD553	2019 Ford Transit 250	2019		11,715
	Emergency Services Unit	PD434	2009 Chevrolet Express	2009		10,401
	Emergency Services Unit	PD626	2020 Ford F-550	2020		1,117
	Environmental	PD548	2018 Polaris Sportsman 570	2018		1,031
	Environmental	PD547	1994 Polaris 400L 4X4	1994		-
	Fleet Services	PD549	2019 Ford F-250 4X4	2019		15,857
	Mobile Precinct	PD486	2014 Ford E350 box van	2014		5,517
	Motor Vehicle	PD615	2019 Chevrolet 3500	2019		135,217
	Patrol	PD423	2010 Ford E350	2010	FY2029	166,628
	Patrol	PD619	2023 Polaris Ranger 1000	2023		189
	Signal Division	PD568	2021 Ram 1500 Classic	2021		72,983
Signal Division	PD409	2009 Ford F350	2009		34,820	
Signal Division	PD584	2022 Ford F550	2022		8,621	
Signal Division	PD583	2021 Kubota SSV65	2021		173	
Volunteer Unit	PD400	2008 Ford E350	2008		85,412	

Fire

	Station	Call Sign	Year/Make/Model	In Service	Replace Year	Mileage
Ladder Co.	Candeias	Ladder 2	2018 Ferrara Ladder Truck	6/28/2019		30,000
	Flint	Ladder 4	2011 KME Ladder Truck	5/25/2011	FY2025	66,147
	Stanley	Platform 1	2018 Ferrara Platform	8/30/2018	FY2029	39,139
	Back-Up	Ladder 3	1989 Aerial Ladder Truck	5/2/2025		33,398
Engine Co.	Center	Engine 2	2018 Ferrara Pumper	5/8/2018	FY2026	68,824
	Candeias	Engine 4	2018 Ferrara Pumper	5/4/2018	FY2027	50,376
	Globe	Engine 5	2018 Ferrara Pumper	4/26/2018	FY2028	45,633
	North	Engine 6	2018 Ferrara Pumper	8/16/2017	FY2031	42,769
	Flint	Engine 9	2018 Ferrara Pumper	4/27/2017	FY2025	56,148
	Stanley	Engine 12	2018 Ferrara Pumper	10/15/2019	FY2030	47,443
	Back-Up	Engine 24	1997 KME Pumper	9/9/1997		82,325
	Back-Up	Engine 26	1998 KME Pumper	9/9/1998	FY2026	93,881
Rescue	Center	Heavy Rescue 1	2018 Spartan Heavy Rescue	11/14/2018		58,133
	Back-Up	Heavy Rescue 1	2001 KME Heavy Rescue	3/14/2001		143,302
Staff/FPB Vehicles	HQ	Car 1	2025 Dodge Durango	12/25/2025	FY2025	100
	Center	Car 2	2023 Chevy Tahoe	10/24/2024		11,918
	Globe	Car 3	2025 Chevy Tahoe	10/16/2025	FY2025	100
	HQ	Car 4	2025 Dodge Durango	12/25/2025	FY2025	100
	HQ	Car 5	2016 Ford Explorer	4/1/2016	FY2026	72,278
	HQ	Car 6	2010 Ford Explorer	5/16/2013		88,610
	HQ	Car 47	2017 Ford Taurus	3/13/2017		53,212
	HQ	Car 48	2017 Ford Explorer	3/27/2017		81,216
	HQ	Detail 1	2016 Ford Explorer	1/12/2016		68,841
	HQ	FIU	2018 Dodge Ram	5/6/2019		27,859
	HQ	RTK	2017 Chevy Tahoe	10/16/2017		107,712
	HQ	T-1	2017 Ford Explorer	1/11/2018		60,485
	HQ	T-2	2017 Chevy Tahoe	6/22/2017		73,650
	HQ	D-215	2019 Nissan Leaf	5/19/2019	FY2030	33,048
	HQ	D-216	2019 Nissan Leaf	5/19/2019	FY2030	86,294
	HQ	D-217	2019 Nissan Leaf	5/19/2019	FY2030	14,696
	HQ	D-218	2019 Nissan Leaf	5/19/2019	FY2030	32,029
	Back-Up	Car 22	2016 Chevy Tahoe	7/7/2016		85,853

	Station	Call Sign	Year/Make/Model	In Service	Replace Year	Mileage
Shop	HQ	M-1 Maintenance	2016 Chevy Silverado	4/1/2016		95,400
	HQ	M-2 Maintenance	2020 Chevy Silverado	5/5/2020		46,460
	HQ	M-3 Maintenance	Out Of Service	OOS		OOS
EMA	HQ	EMA Lighting Truck	2012 Ford F-350	5/5/2012		10,338
	HQ	Rehab Truck	1996 Chevy Kodiak	1/1/1996		18,246
	HQ	C-15	2019 Dodge Durango	4/4/2019		32,767
	HQ	Ops-1	2013 Ford F-450	7/7/2013		5,583
Miscellaneous	Center	Tech Truck	2013 International	5/19/2013		2,988
	North	Brush Truck	2023 Ford F-550	6/23/2023		2,233
	Candeias	Dive Truck	2016 Dodge Ram	3/16/2016		80,167
	North	6-Wheeler	2007 Polaris	5/5/2007		270
	Center	Marine 1	2018 Munsun	3/16/2018		400 Hrs
	Center	Marine 2	2009 Achilles	5/15/2009		N/A

EMS

	Station	Call Sign	Year/Make/Model	In Service	Replace Year
Medical Rescues	Globe	Medic 3	2022 Dodge Ram 5500 (Horton)	2022	FY2026
	Corneau	Squad 12	2021 Ford F-150 <i>Non-Transport Unit</i>	2021	FY2027
	Corneau	Squad 11	2022 Ford F-350 (1st Responder Flex) <i>Non-Transport Unit</i>	2022	FY2027
	Corneau	Medic 4	2022 Ford F-550 (Wheeled Coach)	2022	FY2028
	Flint	Medic 7	2023 Chevy Express CG3350 (Crestline)	2023	FY2028
	Flint	Medic 2	2022 Ford F-550 (Wheeled Coach)	2022	FY2029
	Globe	Medic 8	2023 Chevy Express G4500 (Wheeled Coach)	2023	FY2029
	Corneau	Medic 12	2024 Ford Transit 350	2024	FY2030
	North	Medic 13	2024 Ford Transit 350	2024	FY2030
	Candeias	Medic 6	2024 Ford F-550 (Braun)	2024	FY2030
	North	Medic 5	2024 Ford F-550 (Wheeled Coach)	2025	FY2031
	Corneau	Cp-1	2025 Chevy Tahoe <i>Non-Transport Unit</i>	2025	FY2031
	Corneau	Medic 10	2025 Ford E-350 (Crestline)	2025	FY2031
	Corneau	Medic 14	2024 Ford F-350 (Wheeled Coach)	2025	FY2032
	Back-Up	Medic 9	2022 Chevy Express (Wheeled Coach Crusader)	2022	
	Back-Up	Medic 16	2019 Ford F-550 (Horton)	2019	
	Back-Up	Medic 15	2018 Ford F-550 (Horton)	2018	
	Back-Up	Medic 17	2021 Dodge Ram 5500 (Horton)	2021	
Back-Up	Medic 18	2018 Ford F-450 (Wheeled Coach)	2018		
Staff Vehicles		EMS T-1	2017 Ford Explorer PIU	2016	FY2026
		EMS 4	2018 Dodge Charger	2017	FY2027
		EMS 3	2019 Ford Taurus	2018	FY2028
		OPS-2	2018 Chevy Silverado 2500 HD	2017	FY2029
		MIH 2	2018 Ford Explorer PIU	2018	FY2030
		Tango-1	2023 Ford F-550	2023	FY2031
		EMS 1	2022 Ford Explorer PIU	2023	FY2032
		EMS 2	2022 Ford Explorer PIU	2023	FY2033
		OPS-1	2023 Ford F-250	2023	FY2034
		MIH 1	2025 Chevy Tahoe	2025	FY2035
		OPS-3	Ford Transit Connect	2019	
		EV-1	2016 Polaris (Mini-Ambulance)	2016	

Financial Forecast and Impact

The following tables and charts illustrate how this plan works with the current 5-Year Forecast, Debt Schedule, and financial indicators for the General Fund.

Debt Analysis

Massachusetts General Law allows cities to authorize indebtedness by a two-thirds vote; within the law there are definitions on the debt and limitations on how much debt we can authorize without additional steps being taken. The current limit is 5% of the most recent equalized valuation (EQV) that are updated biennially by the Department of Local Services. The Department of Revenue defines fiscal stress from debt when we hit 4% of the EQV.

	2026	2027	2028	2029	2030	2031
Existing Debt	<u>\$141,006,167</u>	<u>\$131,798,900</u>	<u>\$122,261,283</u>	<u>\$113,384,537</u>	<u>\$104,567,100</u>	<u>\$98,220,810</u>
New Issues	0	29,800,000	48,436,800	70,994,050	85,258,336	98,684,897
Less Retirement	<u>(9,207,267)</u>	<u>(9,537,617)</u>	<u>(8,876,747)</u>	<u>(8,817,437)</u>	<u>(6,346,290)</u>	<u>(6,392,440)</u>
Plus Estimated New Retirements	0	0	(595,000)	(853,226)	(1,304,821)	(1,651,645)
Outstanding Debt Total	\$131,798,900	\$152,061,283	\$161,226,337	\$174,707,924	\$182,174,325	\$188,861,622
Existing Debt Service	<u>13,790,139</u>	<u>13,713,728</u>	<u>12,663,874</u>	<u>12,221,623</u>	<u>9,409,261</u>	<u>9,162,347</u>
Projected Debt Service	0	0	1,787,000	2,766,898	4,062,854	4,960,982
Existing/Projected BAN Payments	<u>547,219</u>	<u>386,600</u>	375,000	250,000	250,000	250,000
Total Projected Debt Payments	\$14,337,358	\$14,100,329	\$14,825,874	\$15,238,520	\$13,722,115	\$14,373,329
Debt to EQV: <4%	1.3%	1.5%	1.5%	1.6%	1.6%	1.7%
Debt Payments to GF Budget: <10%	3.2%	2.9%	3.0%	3.0%	2.6%	2.7%
EQV	\$10,205,200,700	\$10,205,200,700	\$10,715,460,735	\$10,715,460,735	\$11,251,233,772	\$11,251,233,772
GF Budget	\$454,315,299	\$478,800,568	\$492,473,511	\$505,880,291	\$517,935,259	\$532,647,352

Note: Data that is italicized is to indicate that it is estimated or projected.

5-Year Financial Forecast

The following is a summary of the most recently published 5-year financial forecast for the General Fund. This forecast includes all of the expenses referenced within this plan that would be included within the operating budget and debt issuances. For full detail on the forecast, please reference that complete document.

	FY2027 Projected	FY2028 Projected	FY2029 Projected	FY2030 Projected	FY2031 Projected
RESOURCES:					
State Aid: Education	257,714,042	262,878,075	268,146,130	273,520,343	279,002,899
State Aid: General Government	33,148,394	33,987,819	34,850,424	35,736,822	36,647,642
Tax Levy	151,936,873	157,697,692	163,622,131	169,719,557	176,293,707
Local Receipts	27,995,293	28,429,755	28,749,548	29,603,869	30,494,791
Indirects	8,024,112	8,264,835	8,512,780	8,768,164	9,031,209
From Diman Stabilization	-	1,250,000	2,100,000	600,000	1,250,000
TOTAL RESOURCES	\$478,818,714	\$492,508,177	\$505,981,013	\$517,948,755	\$532,720,247
EXPENDITURES:					
General Government	3,168,349	3,173,013	3,179,915	3,189,046	3,200,397
Administrative Services	5,289,825	5,377,530	5,466,927	5,558,053	5,650,943
Financial Services	1,970,184	2,017,359	2,065,684	2,115,184	2,165,890
Facility Maintenance	2,887,212	2,942,032	2,997,961	3,055,024	3,113,245
Community Maintenance	21,421,932	21,723,910	22,031,136	22,343,716	22,661,759
Community Service	4,089,267	4,179,600	4,272,014	4,366,557	4,463,280
Public Safety	46,322,996	47,958,144	49,133,827	50,338,553	51,573,043
Education	240,673,082	245,263,330	249,932,895	254,703,073	259,575,115
Debt Service	14,100,329	14,825,874	15,238,520	13,722,115	14,373,329
Insurance & Other	46,508,143	47,426,354	48,362,750	49,317,692	50,291,548
Pension Assessment	46,257,496	49,726,808	53,456,318	57,465,542	61,775,458
Reserve for Employee Benefits	107,539	-	-	-	-
TOTAL EXPENDITURES	\$432,796,353	\$444,613,954	\$456,137,947	\$466,174,555	\$478,844,006
TOTAL ASSESSMENTS	46,022,361	47,863,255	49,777,786	51,768,897	53,839,653
TOTAL EXPENDITURES & ASSESSMENTS	\$478,818,714	\$492,477,210	\$505,915,733	\$517,943,452	\$532,683,659
BUDGET SURPLUS (DEFICIT)	\$ -	\$30,967	\$65,280	\$5,303	\$36,587