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#### IN MEMORIAM

Thank you to William "Bill" Perkins who served as Chair of the Comprehensive Plan Steering Committee. Bill was always available to offer ideas and insight about ways to build upon the strengths of East Greenbush. Bill was a beloved father and husband, member of the Elks Club and practiced veterinary medicine at New Baltimore Animal Hospital. Bill was dedicated to his community and his contributions to the Committee and to the Town will be greatly missed.



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# 1. Introduction





#### **SECTION ONE - INTRODUCTION**

In 2019, the Town of East Greenbush initiated an update to the Comprehensive Plan to address the current and future needs of the community. East Greenbush is a Town connected by distinct neighborhoods, nodes of commercial activity, abundant natural resources, residents and business owners who are active participants in the future of the Town. This Comprehensive Plan update seeks to enhance those connections and create a sustainable and inclusive community with major employers, quality housing options, successful activity nodes and a high quality of life. The Town has participated in a number of planning initiatives since its last update to the Comprehensive Plan in 2006. This plan incorporates key recommendations from those initiatives, offers new recommendations and provides a roadmap to the future development of East Greenbush.

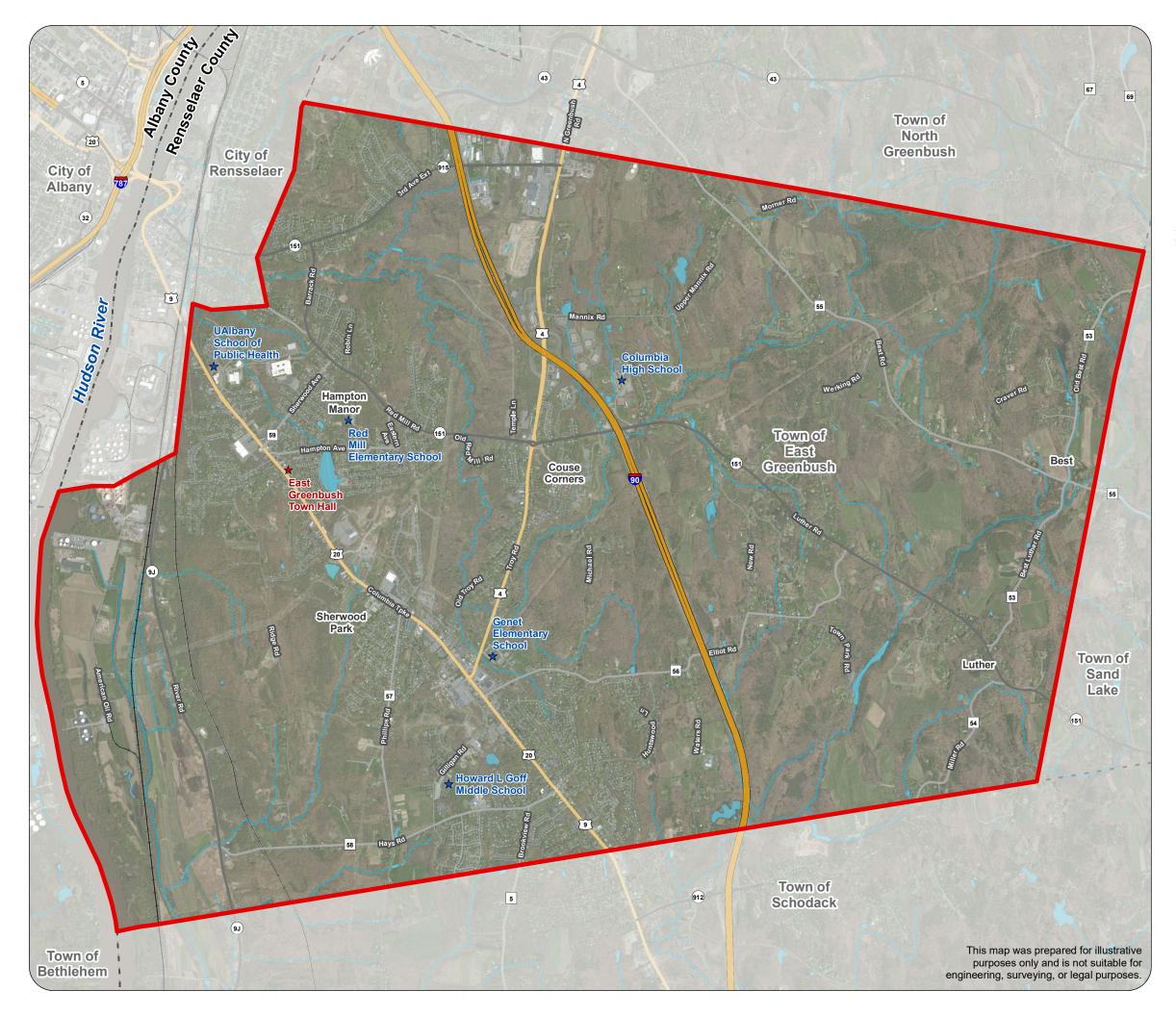
#### **TOWN OVERVIEW**

The Town of East Greenbush is situated in western Rensselaer County along the eastern shore of the Hudson River and borders the Towns of Schodack, North Greenbush, Sand Lake, Bethlehem and the City of Rensselaer. Located in the heart of New York's Capital Region, the locational advantage of East Greenbush has allowed the Town to rise as an employment and commercial center. The Town offers a diverse landscape and includes historic neighborhoods, scenic vistas, Hudson River waterfront, bucolic rural and agricultural lands, quality schools and recreational resources that contribute to the Town's character and as a place for many to call home.

Over the past decade, the Town of East Greenbush has experienced extensive change, especially in the form of new commercial and residential growth. The Town's proximity to the state capital and accessibility via major transportation routes have contributed to the economic growth of the Town and region. Moreover, the region's emergence as a technology hub and the availability of developable land make the Town attractive for new commercial and institutional growth. With the extensive changes that have occurred over the last decade, the time is right to update the Comprehensive Plan and set a path forward for the success of East Greenbush.



East Greenbush Town Hall





## Project Area May 2019

#### **LEGEND**

Project Area

County Boundary

Water Body
River/Stream

City/Town Boundary
Railroad

★ Town Hall★ Schools

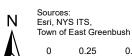
Interstates

US Routes

State Routes

County Routes



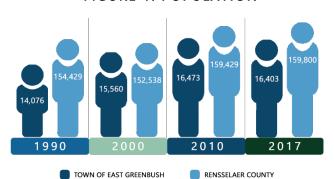




#### **COMMUNITY PROFILE**

The following figures provide a snapshot of existing conditions in Town. For a full review of existing conditions, see **Appendix A** Community Profile.

FIGURE 1: POPULATION



- The population of East
   Greenbush was 16,403 in 2017
   and has increased 16% since
   1990
- The Town accounts for nearly 10% of the Rensselaer County Population

- The median household income of East Greenbush is \$76,113
- The median household income is 17% higher than Rensselaer County and 16% higher than the Albany-Schenectady-Troy Metropolitan Statistical Area

# FIGURE 2: 2017 MEDIAN HOUSEHOLD INCOME







#### FIGURE 3: HOUSING TENURE



- The Town has a high percentage of owner-occupied housing units
- Over 70% of housing in the Town is single family, detached homes

#### THE PLANNING PROCESS

The Comprehensive Plan Update process began in January 2019 with the appointment of a nine-member Comprehensive Plan Steering Committee (CPSC) whose role was to oversee the development of the Comprehensive Plan Update. The CPSC was appointed by the Town Board and comprised of various representatives from the Town of East Greenbush that represent local committees, land use boards and at-large community members. The CPSC held regular meetings over the course of the plan development, working closely with the community and relying on the assistance of staff from the Department of Planning and Zoning, local elected officials and the consultant team from M.J. Engineering and Land Surveying, PC. This plan represents the CPSC's effort to synthesize the diverse opinions it heard and respond to the issues facing the community.

Another component in the development of this plan was a review of past planning initiatives. The Comprehensive Plan Update is not separate from these plans, but rather incorporates and supports the recommendations that are still relevant today. Those plans include:

- Town of East Greenbush Comprehensive Development Plan Update (1993)
- Town of East Greenbush Parks and Recreation Master Plan (2002)
- NYS Route 151 Corridor Study (2004)
- Town of East Greenbush Land Use Plan Update and Zoning Study (2006)
- Route 4 Corridor Study (2006)
- Western East Greenbush Final Generic Environmental Impact Statement (2009)
- Albany-Hudson Electric Trail Feasibility Study (2011)
- Corridor & Design Guidelines for Columbia Turnpike and Troy Road (2014)
- An Agricultural and Farmland Protection Plan For Rensselaer County (2015)
- Town of East Greenbush Amenities Plan (2017)
- Comprehensive Economic Development Strategy (2018-2022)
- Town of East Greenbush Natural Resources Inventory (2019)

#### **PUBLIC ENGAGEMENT**

In the development of this plan, the Town placed a strong focus on engaging citizens throughout the decision-making process. Participation of residents, developers, landowners, business owners, appointed and elected officials, and other stakeholders throughout the community was paramount to the Comprehensive Plan Update effort.

A variety of public engagement methods were utilized throughout the development of this plan to engage community members. Following is a list of public engagement opportunities that have taken place with a brief description of each.

Public engagement included:

- Key Stakeholder Interviews
- Public Open Houses
- Student Outreach
- Online Community Survey
- Web/Social Media Outreach

In addition to these engagement opportunities, the CPSC and Town Board each held public hearings prior to the adoption of the plan in accordance with Section 272 of New York State Town Law. Due to the COVID-19 pandemic, the CPSC and Town Board public hearings were conducted in accordance with coronavirus safety guidance applicable at the time they were held. The CPSC public hearing was held on November 4, 2020 as a hybrid meeting with in-person and remote participation. The Town Board conducted public hearings on January 13, 2021 and April 14, 2021, both of which were held remotely.



Public Open House #1 Participants at the Red Barn

#### **Key Stakeholder Interviews**

Key stakeholder interviews were a significant component to the development of this plan. The purpose of these meetings was to learn more about critical challenges and opportunities in the Town based on particular topic areas. Key stakeholders include property owners, business owners, Town staff, regional partners, community leaders and more. Over the course of several months, the Project Team led by M.J. Engineering and Land Surveying, PC, conducted nine stakeholder meetings and spoke with nearly 40 stakeholders. In some cases, a phone call or separate meeting was held to accommodate schedules of the participants. A summary of stakeholder input received is available in **Appendix C**.

#### Stakeholder meetings included the following groups:

#### Thursday, August 15, 2019

· Department Head Meeting

#### Tuesday, September 17, 2019

- History, Culture and Education
- Open Space, Recreation and Agriculture
- Infrastructure, Mobility and Transportation
- Economic Growth, Land Development and Business
- Health, Human Services and Emergency Services

#### Wednesday, September 18, 2019

- Regional Partners
- Service and Community Organizations

#### Monday, September 23, 2019

• Planning, Zoning and Land Use



Department Head Stakeholder Meeting, Facilitated by M.J. Engineering and Land Surveying, P.C.

#### **Public Open Houses and Workshops**

Public open houses provide an opportunity to actively engage with the public to learn more about challenges and opportunities from the perspective of the community members. The information gathered from these events helped to inform the overall Vision, Guiding Principles and Goals of this plan. A summary of input received from each public open house is available in **Appendix D**. Following is a description of each open house event.

#### Public Open House and Visioning Workshop #1

The first public open house took place on June 17, 2019 at the Red Barn at the East Greenbush Town Park with nearly 100 attendees. The main purpose of this workshop was to gather information about needs and opportunities and a vision for East Greenbush in the next 5, 10 or 20 years. The workshop included a variety of activity stations that provided information about the project and stations to collect information about the Town based on particular topic areas. The workshop also included a presentation from the Project Team and a welcome from the Town Supervisor. Additionally, participants had the opportunity to speak with Town staff, CPSC members and the Project Team and share written ideas on comment cards. Activity stations included:

- Station #1 Project Overview
- Station #2 Community Profile
- Station #3 Community Vision
- Station #4 Challenges and Opportunities
- Station #5 Places We Gather
- Station #6 Serving the Generations
- Station #7 Mapping the Future
- Station #8 Idea station
- Station #9 Kid's Corner
- Station #10 Take the Survey
- Station #11 Other Thoughts and Ideas

#### Public Workshop #2

The second public open house took place at the Red Barn at the East Greenbush Town Park on September 30, 2019 with over 70 participants. The format of this workshop included facilitated, topic-based speed round table discussions. Each table represented a different topic area and was facilitated by a member of the Project Team. Each group would then answer a series of questions based on that table topic and then switch tables after 10 minutes leading to a series of high energy and focused discussions. Topic areas for each table included:

- Transportation and Mobility
- Economic Growth
- Neighborhoods and Housing
- Recreation, Agriculture and Natural Resources
- Governance and Infrastructure



Public Open House #2 Speed Round Table Discussions led by M.J. Engineering and Land Surveying, P.C.

#### **Student Engagement**

On October 2, 2019, the Project Team facilitated an activity to engage students at the East Greenbush Central School District. Student engagement included a meeting with the Student Advisory Council, which includes 36 student representatives (grades 5-12) from each of the district's seven schools. The purpose of this meeting was to learn about needs and opportunities in the Town of East Greenbush from the perspective of the younger generation of town residents and local community members. At the meeting, students had the opportunity to be Town Board members for the day and help plan the future of the community. Students divided into six discussion groups and were given a set of questions that discussed needs and opportunities in the Town. A representative was chosen from each group to take notes and report back to the full group about the discussions. A summary of input received is available in **Appendix C**.



East Greenbush Central School District Student Advisory Council Engagement, October 2, 2019,

#### **Online Community Survey**

Online surveys provide a unique opportunity to reach a broad range of community members. For those that may not be able to make a public meeting or other events, an online survey can be a great way to collect public input about a variety of topic areas. The purpose of the online survey was to gather input from community members, business owners and other stakeholders about East Greenbush. This information was used to help inform the overall Vision, Guiding Principles and Goals for the town and help shape the Comprehensive Plan. The survey was conducted using the Survey Monkey platform and went live on June 17, 2019 and was open to participants until November 1, 2019 with a total of 783 respondents.

The survey included 21 questions that covered the following topic areas:

- Demographic and Background Information
- The Way Land is Used
- · Quality of Life
- The Future

A summary of survey results is available in **Appendix H**.



# EAST GREENBUSH COMPREHENSIVE PLAN COMMUNITY SURVEY

Be part of the East Greenbush Comprehensive Plan Update. We need your input!

Go to this link and take the survey:

www.surveymonkey.com/r/EGCompPlan

For more information contact:

Adam Yagelski, Director of Planning and Zoning | CompPlanUpdate@eastgreenbush.org

Survey Information Card

#### Web/Social Media Outreach

Members of the community were kept informed about the Comprehensive Plan via the Town's website and social media. The Town dedicated a page on its website to the Comprehensive Plan that included information about the project, CPSC, documents and key updates throughout the planning process.

The Town's social media was utilized to post information about public meetings, CPSC meetings and other updates throughout the planning process.



HOME BOARD & COMMITTEES AGENDAS & MINUTES DEPARTMENTS DIRECTORY POLICE



#### WELCOME

Welcome to the Town of East Greenbush Comprehensive Plan webpage! Visit this page to share your input and stay up-to-date on the latest information and public engagement activities related to the Town's Comprehensive Plan Update.

#### WHAT IS A COMPREHENSIVE PLAN?

A Comprehensive Plan is both a vision for the future and a blueprint for how to get there. The Comprehensive Plan will create a framework for the future for a range of topic areas including but not limited to land use, economic development, infrastructure, and housing.

#### WHY UPDATE A COMPREHENSIVE PLAN?

The Town's current Comprehensive Plan was last updated in 2006. Since that time, the Town and the region have experienced changes in demographics, the economy, infrastructure, land use and community needs. The Town has also engaged in several geographic-specific and focused planning efforts since 2006. It is time to revisit the Comprehensive Plan to ensure the direction set forth in the Comprehensive Plan is reflective of today's community conditions and sets a direction for the future reflective of the community's vision.

#### WHO IS INVOLVED?

The planning process is being guided by a Comprehensive Plan Advisory Committee appointed by the Town Board. The planning process will be facilitated by Town staff and a consultant team lead by MJ Engineering and Land Surveying.

The planning process will include a robust public engagement component to gather input about the future of East Greenbush from residents, business owners, property owners, and other stakeholders in the community. Your participation in this process is

Comprehensive Plan Webpage on Town Website

	Comp Plan Update
•	Meetings
•-	Plan Update Documents and Maps
•	Prior Planning Studies and Other Resources
•-	"The Monthly" Comp Plan Update newsletters
Second .	Search
	enrch Q Enter Keywords
based .	Similar Pages
As	sessor
At	torneys
В	uilding & Code

Community & Recreation





**ECONOMIC GROWTH** 





NEIGHBORHOODS AND HOUSING



RECREATION



NATURAL RESOURCES, AGRICULTURE AND THE ENVIRONEMNT



#### PLAN ORGANIZATION

Comprehensive Plans create a future framework for a variety of topics areas and establish a vision for the future and a blueprint for how to get there. The plan includes a Vision and Guiding Principles section, which sets the direction for the future of East Greenbush. Following the Vision and Guiding Principles, the plan is organized into seven recommended action sections that align with the Guiding Principles. Those sections include:

- Placemaking
- Economic Growth
- Transportation and Mobility
- Neighborhoods and Housing
- Recreation
- Natural Resources, Agriculture and the Environment
- Governance and Infrastructure

Each recommended action section includes an overview of that topic area, key challenges and recommended actions to address the challenges and enhance the Town. It should be noted that some recommendations may overlap with one another in different sections.

The plan then looks at future land use within the community and illustrates the Town's vision for future land uses. Finally, the plan discusses implementation of the recommended action items and includes an implementation matrix to guide East Greenbush in making this plan a reality. Each recommendation in the plan has a number identification, but this number does not indicate the prioritization of recommendations. The prioritization of recommendations can be found in the implementation matrix.

The Appendices of the plan contains documentation and background information to support the recommendations. The appendices include a Prioritization of Recommendations, a Community Profile, the Community Outreach Process and Plan, Stakeholder Meeting Summaries, Public Workshop Summaries, an Overview of Past Planning Efforts, Technical Investigation Memorandums, Natural Resources Inventory, and the Online Community Survey Summary.



# Vision, Guiding Principles and Goals





# SECTION TWO – VISION AND GUIDING PRINCIPLES

A vision statement establishes the direction of the community over the next five, ten or twenty years. It forms the basis for the Comprehensive Plan and all subsequent recommendations aim to achieve the established vision. The vision below was developed with input gathered from the public at public open houses, stakeholder meetings, CPSC meetings and input from the online community survey.

#### **VISION STATEMENT**

The Town of East Greenbush is a desirable live/work community that encourages a thriving walkable central town area surrounded by historic hamlets, well-connected neighborhoods, rural lands and active agriculture.

Balanced, sustainable growth within the community maintains the small-town feel while providing a range of employment opportunities, supporting a diverse tax base, encouraging locally owned businesses and promoting emerging business sectors.

A range of quality housing options are available, and the town takes pride in its well-maintained streets, parks, businesses, and neighborhoods.

East Greenbush is a community aware and respectful of its important natural resources and the health of the environment.

This safe, welcoming town has a strong sense of community and is a place for multiple generations to call home.



McDonough's Farm, Gilligan Road, East Greenbush

#### **GUIDING PRINCIPLES**

To achieve the Vision, a series of guiding principles were developed. Taken together, these guiding principles present a sustainable framework for a healthy, productive and creative community.

These guiding principles are intended to be an overarching guide to the specific recommendations that will follow. A community is a series of interconnected systems and networks - each dependent on the success of the other. As such, these guiding principles are closely interconnected and interrelated.

#### Placemaking



Encourage a strong sense of place and unique identity, including recognized town and hamlet centers with a mix of land uses, that attract residents, businesses and visitors and are supportive of all generations, while celebrating the Town's history and small-town feel.

#### **Economic Growth**



Engage in sustainable, managed growth that balances community character and quality of life with tax-base generating opportunities and increased access to employment. Focus commercial growth along key corridors and support thriving town and hamlet centers with local businesses.

#### Transportation and Mobility 🚳



Enhance walking and biking facilities to create better connections between neighborhoods, town and hamlet centers and encourage transit choices. Evaluate and apply methods to improve circulation for people and goods along key commercial and residential corridors.

#### Neighborhoods and Housing (\*\*)



Preserve the character of existing neighborhoods and historic hamlets while creating new quality housing options. Provide housing options to attract new community members that may work in town or surrounding communities and retain existing residents while providing housing opportunities for residents of all ages.

#### Recreation



Expand inclusive passive and active recreational spaces and programming of all scales throughout the Town. Create gathering places and activity centers which foster community-oriented activities and pride in the Town.

#### Natural Resources, Agriculture and the Environment



Embrace, promote and celebrate important natural resources. Maintain and improve water and air quality as well as wildlife habitat. Support active farms, agribusiness, and agritourism.

## Governance and Infrastructure 🔝



Promote fiscal responsibility and enhance governmental efficiencies with a positive service approach. Ensure transparency and equity in decision making. Allocate adequate resources for the community to provide essential services. Upgrade infrastructure to support a growing community and its need to adapt to emerging technologies.



East Greenbush Town Park



# III. Placemaking



#### SECTION THREE - PLACEMAKING

#### **Guiding Principle:**

Encourage a strong sense of place and unique identity, including recognized town and hamlet centers with a mix of land uses, that attract residents, businesses and visitors and are supportive of all generations, while celebrating the Town's history and small-town feel.

#### Goals:

- Create vibrant, active, attractive and functional community gathering spaces within key nodes.
- Strengthen community identity by prioritizing, preserving and identifying historic resources.
- Manage new development in the Town's rural areas to protect resources and unique rural identity, create new places, and balance cost of providing public services.



PLACEMAKING

#### **OVERVIEW**

East Greenbush is a community strongly connected to its neighborhoods, scenic areas, parks, historic resources, local businesses and community organizations. All of these aspects of the Town work together to create a sense of place that creates not just a location where people live, but a place to call home. By encouraging placemaking, the Town can focus on enhancing the qualities that make the Town a desirable place to live, work and play.

#### What is Placemaking?

Placemaking focuses on strengthening the connection between people and the places they share, known as the public realm. Placemaking is more than just promoting better urban design, it facilitates creative patterns of use, paying particular attention to the physical, cultural and social identities that define a place and support its ongoing evolution.<sup>1</sup>

Many suburban communities are centered around automobile dependent uses and development patterns that do not incorporate a significant amount of shared public spaces, resulting in a loss of sense of place that exists in cities and smaller villages.

A key hallmark of placemaking is to create destinations that draw in and encourage visitors to visit and spend time in the community. A destination might include a town square, a main street, waterfront area, park, museum or community center. Each destination should have multiple places within it to encourage people to spend time. For example, a town square or town center may have shops and cafés, a playground for children, sidewalks with benches for people to sit or a small park area. The key is to create comfortable spaces that encourage people to spend time. More broadly, a town or region should have destinations and each destination

-

<sup>&</sup>lt;sup>1</sup>Project for Public Spaces - https://www.pps.org/article/what-is-placemaking

#### **PLACEMAKING IS:**

- Community-driven
- Visionary
- Function before form
- Adaptable
- Inclusive
- Focused on creating destinations
- Context-specific
- Dynamic
- Transformative
- Flexible
- Collaborative

#### **PLACEMAKING IS NOT:**

- Top-down
- Reactionary
- A quick fix
- Exclusionary
- Car-centric
- One-size-fits-all
- Static
- One-dimensional

Source: Project for Public Spaces

should have places or things to do to encourage residents and visitors to spend time in the community.

According to the <u>Project for Public Spaces</u>, there are four key elements that create a great place. Those elements include:

Access and Linkages – Great places are accessible and well connected to other important places in the area. This includes places that are walkable, accessible to all people and abilities, conveniently located and connected via roadways, sidewalks, multiuse paths and public transportation where available.



East Greenbush Town Park

**Comfort and Image** – Great places should be comfortable and project a good image. This may include places to sit and congregate, displays of local art, a focus on historic preservation, improving building conditions, landscaping and overall aesthetic improvements to an area.

Uses and Activities – Great places attract people to participate in activities there. Having something to do gives people a reason to visit and return. A variety of activity areas can also encourage people to congregate at different times of the day. For example, a playground may attract young children and families during the day, while a band shell or concert space may encourage adult visitors in the evening.

**Sociability** – Great places are sociable environments in which people want to gather and return.

#### **Benefits of Placemaking**

There are many benefits to incorporating placemaking elements into a community. Listed below are some of the key benefits to placemaking.

- Promotes a sense of comfort
- Nurtures and defines sense of community
- · Promotes health by creating more pedestrian friendly spaces
- Creates improved accessibility
- Builds and supports the local economy
- Fosters social interaction

#### CHALLENGES AND OPPORTUNITIES

The following discussion includes the major challenges to be addressed and opportunities to build upon to create a more vibrant, active, attractive and functional community.

#### **Activity Center Nodes**

A key aspect of placemaking is to create centers of activity to draw residents and visitors. There are a number of places in East Greenbush where the development or improvement of activity centers are possible. The concept of activity center nodes is to develop vibrant and attractive destinations to live, shop, work and gather that are centrally located within the Town. These areas may include a mix of retail, commercial, high-density residential and offices in a compact, walkable area with multi-modal transportation options. These centers of activity can become destinations to attract visitors and encourage people to spend time in Town. Collaboration between public and private sectors is key for the success of these nodes of activity to create enjoyable physical environments that attract shoppers and encourage economic activity. Further details about specific locations for proposed activity centers are available in **Section Ten – Future Land Use**.

#### U.S. Route 9 and 20

Improvements to the Route 9 and 20 corridor is a key focus of this Comprehensive Plan update. Much of the early development of the Town occurred along this corridor, as it was the main highway that connected Albany to Boston prior to the construction of I-90. This area developed primarily as an auto-oriented commercial strip that is often perceived as a sterile and non-descript environment. While this area has experienced economic downturns in the past, a resurgence is underway and there are still many active local businesses and opportunities to develop and redevelop this corridor.

One of the significant challenges to improving this area is the overall scale of Route 9 and 20. The roadway runs the entire length of the Town, approximately 4-miles from the boundary with the City of Rensselaer to the Town of Schodack border. While Route 9 and 20 essentially functions as the Town's "Main Street", the length and scale of the



U.S. Route 9 and 20

roadway makes it challenging to establish a sense of place along the corridor. To create that sense of place, the activity center node concept is being proposed to create smaller areas to focus redevelopment that are linked to existing

SECTION THREE – PLACEMAKING III-3

neighborhood areas and are connected along the corridor. Each of these nodes has the potential to develop over time into destinations that people can walk to from nearby neighborhoods, take a bus or drive to and spend time in the community.

Just as important to the creation of activity center nodes along Route 9 and 20 are the sections of the corridor that connect them. These areas are important places in their own right and contribute to the economic vitality of the corridor. Development in the areas connecting activity center nodes can serve to deemphasize or highlight these activity centers. Placemaking for Route 9 and 20 also requires a strategy for the locations linking the proposed activity center node destinations.

The "connective tissue" in this corridor is not homogeneous but defined by differences in the scale of the roadway and traffic volume as well as existing land uses and parcel sizes. It is possible to characterize several different corridor segments according to land use, parcel size, the width of Route 9 and 20, and proximity to the Albany Hudson Electric Trail.

From the City of Rensselaer line, and especially once the climb to an elevation of approximately 250' at Discovery Drive is made and continuing roughly to the Greenbush Cemetery (Segment 1A) are found a mix of primarily smaller scale commercial and residential uses on smaller parcels, punctuated by the education and technology hub and developments at the intersection of Discovery Drive as well as the redeveloped former K-Mart site.

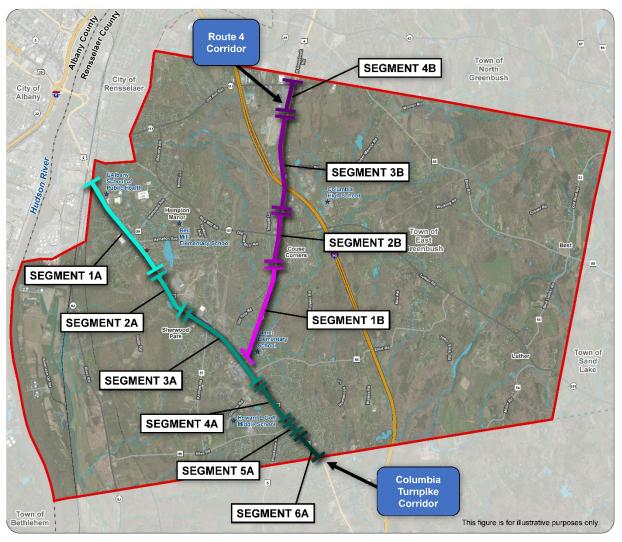
From Greenbush Cemetery to Worthman Lane (Segement 2A), a primarily autooriented business cluster exists, centered on the intersection of Barber Drive and the General Dynamics redevelopment. There are fewer residential uses and parcel sizes are larger. The area south of Worthman to roughly Old Troy Road and the activity center at the intersection of Route 4 (Segment 3A) is characterized by larger scale developments, larger parcels (including several vacant parcels), some agricultural and industrial uses, and only a few residential uses. The intersection of Columbia Plaza and Phillips Road features moderate density residential development. Developments such as those at 563-573 Columbia Turnpike provide a new model of access management and although the cluster of activity is higher, its relationship to the corridor is buffered by landscaping, parking configuration, and signage. There are also smaller-scale commercial activities in this segment, including several older strip developments.

The Route 9 and 20 and Route 4 activity center extends to roughly Point View Drive. From here until the activity center at the Hamlet of East Greenbush centered on Greenwood Drive (Segment 5A), the corridor narrows to four lanes, parcel sizes generally get smaller, and residential uses are interspersed with smaller scale commercial uses. The AHET also continues to diverge from Route 9 and 20. Roughly 700' from the intersection of Route 4 and Route 9 and 20, it is now approximately 775' from Route 9 and 20 and Greenwood Drive. From the activity

SECTION THREE – PLACEMAKING III-4

center at Greenwood Drive to the Town of Schodack town line (Segment 6A), smaller scale residential uses are interspersed with several multi-family developments as well larger scale commercial developments such as Pinecrest Plaza at Springhurst Drive and 743 Columbia Turnpike. This pattern continues into Schodack, roughly to Miller Road.

Conceiving of Route 9 and 20 as a series of activity nodes connected by unique segments allows us to tailor specific land use strategies to the needs of each section. In between the activity center nodes and within these different segments, there are opportunities to build on existing development patterns, support existing businesses and business clusters, encourage new development of large parcels in a way that supports and reinforces the centers, and develop an approach to revitalization consistent with existing parcel sizes, buildings, land use mixes and types, and the scale of the corridor.



Columbia Turnpike and Route 4 Corridor Segments

#### U.S. Route 4

The Route 4 corridor is another area of Town where opportunities exist to enhance the sense of place and incorporate placemaking elements. From south to north, the corridor includes a diversity of land uses from residential neighborhoods with small-scale commercial businesses to large scale regional-commercial uses characterized by auto-oriented strip malls and big-box shopping plazas.

Several areas along and adjacent to Route 4 present opportunities to enhance as centers of activity. The East Greenbush Public Library and Capital District YMCA located off Luther Road is a key community resource to focus placemaking design elements. These facilities currently serve vital community gathering spaces and provide a variety of community services. improvements Recent the construction of a new sidewalk from Route 4 to Columbia High School have helped to establish this area as a walkable node that connects to nearby neighborhoods and businesses.



Greenbush Commons, Route 4

The commercial area in the northern portion of Route 4 that borders the Town of North Greenbush is another area of Town that presents opportunities to enhance the sense of place. This portion of Town is already a major destination for commercial businesses and retail shopping but is primarily auto-oriented and offers little to no public space for visitors to gather and spend time. Another consideration for this area is the increasing shift away from brick-and-mortar retail to more online shopping and e-commerce. As the demand for online shopping increases, the Town may need to consider a reimagining of this commercial area to adjust to changing economic and retail trends. This may include allowing for a greater mix of uses to create a more resilient economic base. Today's retail landscape is largely overbuilt due to the increasing shift to e-commerce leading many big-box retail establishments to reduce their number of brick-and-mortar establishments or go out of business entirely. In this economic climate, Towns will need to prepare for this shift and consider alternatives for the future.<sup>2</sup> Another consideration for the future is the reuse of big-box retail facilities as potential warehouse space. As e-commerce continues to expand, warehouse space will become more of a necessity to supply and ship orders to customers. It is anticipated that many big-box retail spaces will be converted to warehouse space over the next decade with some of these spaces doubling as part retail storefront and small- to mid-sized warehouse facilities to accommodate online shopping

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<sup>&</sup>lt;sup>2</sup> American Planning Association, "Retail Realities", https://www.planning.org/planning/2018/jul/retailrealities/

orders. Placemaking may help to support brick and mortar stores by enhancing the visitor experience.

As with the Route 9 and 20 corridor, the links between these activity centers are also distinctive. The segment from Route 9 and 20 to Couse Corners (Segment 1B) has in recent years continued to experience commercial investment. Compatibility with existing neighborhoods and residential uses should remain an important focus within the context of high traffic volumes and continued commercial interest. From Couse Corners (Segment 2B) north to the regional commercial area (Segment 3B), centered on the 3rd Avenue Extension intersection is marked by the I-90 interchange and several larger commercial uses. The regional commercial area begins roughly as one descends from Thompson Hill and continues to the North Greenbush town line (Segment 4B).

#### Placemaking by Design

Implementing the elements needed to create a sense of place takes time, planning and coordination to execute, particularly in an already developed area. Following is a list of tools available to consider to achieve the desired outcomes of placemaking.

• Form Based Code/Hybrid Form-Based Code - One of the ways in which placemaking can be implemented is through the adoption of a form-based code (FBC) as part of the Town's zoning code. A FBC is a type of land use regulation that places an emphasis on building form rather than building use. FBC fosters predictable built results and a high-quality public realm by using physical form as the organizing principle.<sup>3</sup> Conventional zoning primarily focuses on the management and segregation of land uses and the control of building density and size (e.g. floor-to-area ratios, dwellings per acre, setbacks and parking ratios). FBCs address the relationship between building facades and the public realm, the form and mass of buildings in relation to one another, and the scale and types of streets and blocks. Site design and architectural design are key elements. In the context of reconceiving Route 9 and 20 as a series of activity center nodes connected by unique segments, Form Based Code can provide flexibility to accommodate market demand for uses like housing.

A hybrid approach to FBC combines FBC with certain aspects of the traditional development review process, such as site plan review by the planning board. The hybrid approach still allows for the flexibility of form-driven projects with a greater mix of uses, but with some oversight and direction by the planning board.

 Design Guidelines/Standards - Design guidelines are a set of recommendations providing guidance to designers, developers and land use

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<sup>&</sup>lt;sup>3</sup> Form-Based Code Institute

boards on how to achieve a desired look and feel for a defined area of the community. Design guidelines should be user friendly, and graphic based to convey complex design principles. As new commercial development occurs, or redevelopment of existing properties occurs, design guidelines can help shape the development in a way that complements the community character. Building design guidelines may address building height, façade improvements, placement of doors and windows, use of materials and architectural elements. Site design guidelines may include placement of buildings near the street, parking areas located to the side or rear of lots, landscaping, site circulation and access management. Design guidelines are helpful for future applicants to understand the Town's vision and creates predictability in the development review process creating a more efficient process. These design guidelines can be a stand-alone document or integrated into the Town site plan review regulations.

- Incentive Zoning Incentive zoning is a process whereby a developer may be
  granted additional development capacity in exchange for a public benefit or
  amenity as specified in the zoning code. An example of incentive zoning is
  when a developer may be allowed to build additional housing units in
  exchange for more open space protection, low- and moderate-income
  housing provisions, public plazas, playgrounds, etc.
- Overlay Districts Overlay districts provide supplemental zoning standards for specific locations that meet certain criteria. These standards do not replace the underlying base district zoning; instead, the standards are applied in addition to the base district. Overlay zoning can be used to promote specific project types, such as mixed-use development. It can also be used to modify base zone requirements to advance other objectives, such as corridor revitalization. Overlay zoning can complement the other tools included in this section and can be a mechanism to implement design standards or incentives tailored to specific areas.

#### **Town Gateways**

A gateway is an important access point into the community providing a sense of local identity upon arriving in the Town. These areas can be enhanced to be more prominent and welcoming. Design standards as well as a well-placed sign with landscaping, banners or flowers can improve the sense of place in a community and indicate a transition from one municipality to another. Key gateways into the community include the following:

- Route 9 and 20 North Gateway (Boundary with City of Rensselaer)
- Route 9 and 20 South Gateway (Boundary with Town of Schodack)
- Route 4 North Gateway (Boundary with Town of North Greenbush)

The Town has recently installed landscaping and other improvements at the North Gateway.

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#### **Historic, Cultural and Educational Resources**

The East Greenbush area was first colonized by Dutch settlers in 1628 and was settled by tenants of the Van Rensselaer Estate. The Town has its roots in agriculture with early settlements developing around the hamlets of Luther, Best, Couse Corners and East Greenbush. The hamlet of East Greenbush was the most developed of the hamlets due to its location along the Columbia Turnpike. Similar to the development patterns seen in the Town today, early development centered around the primary transportation corridors. Prior to the development of I-90, Columbia Turnpike was the main highway that passed through East Greenbush, leading to significant commercial and residential growth, concentrated on or near the roadway.

Agriculture was the primary pursuit of the Town until the end of World War II, when the prominence of the automobile gave way to the suburban settlement patterns prevalent today. One of the first suburban style settlements in Town was Hampton Manor which was constructed in the mid-1920s and included a grid pattern of development. In the mid-1970s, I-90 was completed which spurred additional commercial and residential growth, particularly at Exit 9 where I-90 intersects with Route 4. While the interstate has spurred considerable growth along Route 4, it has had the adverse effect of diverting traffic and consumers away from Columbia Turnpike, resulting in a loss of commercial activity. Recently there have been a number of investments along Columbia Turnpike, resulting in a resurgence of economic activity along the corridor.

Historic resources within the Town provide a significant contribution to the overall character and sense of place within the community. Historic farms may represent opportunities for local tourism and serve as an attraction to draw visitors to the region. The Town's roots in the War of 1812 also presents an opportunity to showcase the resources available in East Greenbush. Most of the historic properties in the Town are privately owned and a challenge facing many of these sites is preservation and maintenance. Many structures in Town may be eligible to be listed on the National Register of Historic Places, particularly in neighborhoods like Hampton Manor and Clinton Heights which have contributed significantly to the growth of the Town in the early-mid Twentieth Century.

The East Greenbush Natural Resources Inventory, completed in 2019, identifies significant historical and cultural resources in the community. The report indicates a need for an architectural style guide that is oriented towards providing developers and property owners guidance when considering the appearance of buildings. This is important for maintaining and celebrating the historical buildings in Town and retaining the character of the community.

The historic hamlets and neighborhoods in East Greenbush represent the early settlement patterns of the Town and include Hampton Manor, Clinton Heights, Luther, Best, Couse Corners and East Greenbush. These are key areas to focus

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elements of placemaking and build off of the patterns of development already established there.

The preservation and maintenance of the Town's historic resources is overseen by the Town Historian. The Historian's office is located in Town Hall and contains a collection of documents, artifacts, photographs and more that have been curated and collected over many years. A challenge that has been identified is the space available for the Historian's Office. Future improvements to Town Hall should include a larger space or local museum to make the Town's history more accessible to the public. A local museum or larger office space could also draw residents or visitors that may be interested in learning more about the Town's history. While the current space is too small to host programmatic activities, the Town Historian offers programs at schools, senior residences and civil organizations on a variety of topics, including prominent town figures, the Greenbush Cantonment and a history of the Hampton Manor neighborhood.

The educational resources in East Greenbush are a significant factor that attract residents to the community. Public education in the Town is provided by the East Greenbush Central School District (CSD) which serves approximately 4,000 students in five neighborhood elementary schools, one middle school and one high school. The district receives a significant amount of public support, having passed 24 consecutive school budgets from 1995 to 2018 and approved several bus propositions and capital projects. East Greenbush also has two private schools that serve the community, including Woodland Hill Montessori School and Holy Spirit Catholic School. Higher education opportunities are also present in Town at the University at Albany Health Sciences Campus. The East Greenbush Public Library is another key resource for the Town that serves many community and educational needs.



East Greenbush Town Hall

#### **Placemaking and Smart Growth**

Placemaking strategies can also address other issues, such as natural resource conservation. Smart growth has been defined as "that which supports choice and opportunity by promoting efficient and sustainable land development, incorporates redevelopment patterns that optimize prior infrastructure investments, and consumes less land that is otherwise available for agriculture, open space, natural systems, and rural lifestyles."<sup>4</sup>

By concentrating development and new investment, placemaking helps guide these activities to specific locations that are more suitable for development and redevelopment, such as locations served by public utilities and transportation infrastructure. Smart growth provides a framework within which placemaking strategies can shape growth, and in turn placemaking reinforces smart growth objectives by promoting high quality development in appropriate locations meeting multiple community objectives.

#### **RECOMMENDED ACTIONS**

The following actions are intended to achieve the goals and vision of the community when implemented. The number associated with each action is for identification purposes and does not indicate a prioritization of recommendations.

- A1. Create walkable nodes with unique, identifiable character that have access to services, housing and commercial establishments.
- A2. Preserve the character of the Town's historic settlements, neighborhoods and hamlets, including Hampton Manor, Clinton Heights, East Greenbush, Best and Luther.
- A3. Enhance gateways into the Town and hamlets. Gateways can help to demonstrate community pride and define the character of a neighborhood. Build on recent improvements, such as the completed North Gateway landscaping.
- A4. Evaluate best practices to achieve desired community character, improve development expectations and create predictable review procedures for the U.S. Route 9 and 20 and U.S. Route 4 corridors. Best practices may include context appropriate land use tools such as form-based zoning, design guidelines, overlay districts and incentive zoning.
- A5. Address the unique characteristics of the parts of the Route 9 and 20 and Route 4 corridors that link the proposed activity center nodes in a way that reinforces activity center development, supports clusters of businesses and land use types, and provides an efficient, predictable review process. Develop standards appropriate to the unique mix of uses, business clusters, parcel sizes,

<sup>&</sup>lt;sup>4</sup> https://www.planning.org/policy/guides/adopted/smartgrowth.htm

- developable land, and history of each segment, and consider the use of overlay zoning to implement these standards.
- A6. Formalize locally important historic districts and areas throughout the Town to establish a level of protection for historic buildings and properties.
- A7. Support the display and showcase of the Town's significant historic resources. Partner with organizations in Town to provide programming and space. Utilize the "virtual space" made possible by technologies, such as video streaming, the Town website and social media, to make the Town's history more accessible.
- A8. Establish a town center area at the U.S. Route 9 and 20 and U.S. Route 4 junction that is walkable and connected to neighborhoods where residents and visitors can shop, eat and congregate.
- A9. Establish an outdoor music venue in a central location to host events and to create a local attraction.
- A10. Focus commercial development around key nodes along the Columbia Turnpike and Route 4 and ensure pedestrian and bicycle connections to those areas.
- A11. Create design guidelines to ensure that gateways to the Town along major roadways develop in ways that respect existing businesses, create opportunities for new enterprises and create aesthetically appealing entrances into the Town.
- A12. Publicize private sector investments in the community that improve commercial areas and create enjoyable physical environments that attract visitors from the region and beyond.
- A13. Promote public safety enhancements, including design improvements, to ensure that businesses, people, employees and customers feel secure in the Town's commercial areas to encourage economic activity.
- A14. Support the library as a local educational and community resource.
- A15. Foster an inclusive community through design by creating safe and inviting public spaces for all to gather.
- A16. Integrate public art into streetscape improvements (e.g., light poles, gateway signage, bus shelters, etc.) where appropriate.
- A17. Include public art in planning for parks, plazas and public buildings.
- A18. Work with community stakeholders, institutions, and neighborhood organizations to encourage and enhance community activities and events to promote neighborhoods and a sense of community (e.g. block parties, neighborhood arts and cultural festivals, concerts, etc.).

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- A19. Promote the use of historic tax credits, as well as green building related incentives to encourage rehabilitation and reuse of historic buildings.
- A20. Evaluate and update current zoning and subdivision regulations in light of placemaking and smart growth strategies.
- A21. Pursue a land use regulation strategy to encourage high quality development and redevelopment in the Town's main commercial areas beyond Columbia Turnpike, including the Route 4 regional retail power center and Tempel Lane Corridor. Along Tempel Lane, this strategy should emphasize the development of a unique commercial and industrial corridor which balances the built and natural environments, and conserves the many natural resources located there.



### IV. Economic Growth



### SECTION FOUR - ECONOMIC GROWTH

### **Guiding Principle:**

Engage in sustainable, managed growth that balances community character and quality of life with tax-base generating opportunities and increased access to employment. Focus commercial growth along key corridors and support thriving town and hamlet centers with local businesses.

### Goals:

- Develop and maintain a strong, diversified, and sustainable local economy.
- Promote investment and re-investment in key areas along the Columbia Turnpike and Route 4.
- Foster job growth by retaining existing businesses and attracting new businesses.
- Ensure growth occurs in a manner that preserves the quality of life and character of the community.



Economic Growth

### **OVERVIEW**

The economic development of a region centers on actions that seek to attract and retain businesses and residents to build the workforce, enhance and increase housing opportunities and encourage business growth. Economic development can also be described as targeted growth that influences all sectors, including employment and business development, housing, education and recreation. Among the factors influencing economic development and the location decisions of businesses is the provision of essential services, such as water, wastewater, drainage, and transportation infrastructure. This Section places the Town's economy within the context of the broader Capital Region, and discusses future needs and strategies,

### **REGIONAL CONTEXT**

The Town of East Greenbush is located in New York State's Capital Region, which is comprised of Rensselaer, Albany, Schenectady, and Saratoga Counties. The Region lies at the confluence of the Hudson and Mohawk Rivers and is home to the New York State Capitol. A well-developed transportation system, including Interstate Routes 87 and 90, the Albany International Airport, passenger and freight rail systems, and the Hudson River port facilities, connects the Region to other metropolitan areas to the north, east, south, and west.

The Capital District Regional Planning Commission (CDRPC) serves as the Federal Economic Development District for this region. As part of this district, East Greenbush is included in the Capital District Comprehensive Economic Development Strategy, last updated in 2017 and covering the period 2018 to 2022. This Strategy provides guidance for economic development activities in the region. Through this effort and the underlying economic relationships in the area, East Greenbush is part of a regional economic context that extends beyond the Town borders.

According to CDRPC's Comprehensive Economic Development Strategy for the Capital District: 2018-2022, the Region's economy has traditionally had three central pillars: government, heavy industry, and education. Recently, mirroring national trends, traditional manufacturing activity has declined in the Region. The Regional Planning Commission uses the concept of the "business cluster" to analyze changes in the economic structure of the Capital Region. Business clusters are further differentiated as "traded clusters" and "local clusters."

Traded clusters are geographic concentrations of related businesses, suppliers and related institutions whose products are sold to other Regions; in our Region the three most important traded clusters are related to education and knowledge creation, business services, and distribution and electronic commerce. Traded clusters comprise nearly 32% of the Region's clusters while 68% are what are known as local clusters and include business and sectors which are common to most areas within the region and among other regions, more generally.

The Capital District Regional Council 2015 report notes that public sector employment, traditionally a strong contributor to the Region's economy, is in a process of transition and will likely continue to decrease in terms of employment; the Report notes that the private sector will increasingly be the locus of employment and regional economic growth. The Report notes that in making this transition the region faces challenges, such as slow population growth and an aging population.

Among the Strategy's goals are to leverage the Region's highly educated workforce, education facilities, and location on major transportation routes to increase the Region's national and international competitiveness, and to retain existing businesses and support their expansion within their home communities.

### **LOCAL CONTEXT**

The Town is centrally located in Upstate New York's "Tech Valley" and has experienced significant growth in the technology sector over the last 10-to-15 years. The expansion of Bio-technology research and development at the University at Albany Health Sciences Campus, Regeneron Pharmaceuticals and facilities at the East Greenbush Technology Park also continue to drive the economic development of the Town.

In terms of demographics and employment, as shown above, the Town has a comparatively high median income, low unemployment, a growing population, and a relatively highly educated population. But like the Region as a whole, the population is older and there are relatively fewer people aged 18 to 35 in Town. By employment the Town is similar to Rensselaer County as a whole and the Region more generally, with about 50% of employment concentrated in the Educational Services, Healthcare and Social Services, Professional, Scientific, Management, Administrative and Waste Management Services and Public Administration sectors.

Approximately 74% of those employed in East Greenbush work in the private sector; 26% work in the public sector.

### **Anchor Institutions**

Anchor institutions may include universities, hospitals, sports facilities, performing arts centers, libraries and large corporations. These institutions are often rooted to a location through an investment in land, facilities or to a particular clientele and provide significant employment opportunities to a region. Anchor institutions in the Town of East Greenbush and surrounding area include:

- New York State Office of Children and Family Services Training Center –
  Replacing the previous K-Mart on Columbia Turnpike the 97,000 square foot
  training center opened in April 2019. The facility hosts various trainings
  throughout the year and attracts hundreds of human services professionals
  each week for state training.
- Regeneron Pharmaceuticals Inc. Headquartered out of Tarrytown, New York
  the biotechnology company was founded in 1988. The East Greenbush branch
  is located on Discovery Drive between Columbia Turnpike and Red Mill Road
  and currently employs approximately 2,600 people between the East
  Greenbush manufacturing complex and offices in North Greenbush.
  Regeneron also has an additional office building located in the East Greenbush
  Technology Park. With the help of the New York State Governor's Office,
  Regeneron is investing \$800 million in the next seven years with the addition
  of an 800,000 square foot second campus off Tempel Lane in East Greenbush
  and 1,500 new jobs.
- University at Albany School of Public Health The University at Albany School
  of Public Health was founded in 1985 and is located at the University at Albany
  Health Sciences Campus on Discovery Drive. The faculty includes
  approximately 40 university-based, full-time professors and over 125 faculty
  who have primary appointments at the Department of Health.
- Integrated Liner Technologies Inc. Founded in 1993, the company employs a staff of 50. The company is a leading innovator and manufacturer of unique cap liners and septa and cap lining systems for a variety of industries including chromatography, headspace analysis, environmental testing, diagnostics, chemical packaging, and pharmaceuticals.
- CSRA Inc. CSRA Inc. is an information technology company that was purchased by General Dynamics and is now part of General Dynamics Information Technology. The company works with U.S. government clients in national security, Department of Defense, Homeland Security, civil government, and health markets.
- Garelick Farms Garelick Farms is one of the largest diaries in the northeastern
   United States, processing milk, cream, ice cream, sour cream, cottage cheese

- and juices. The company has a large processing facility in East Greenbush off 3rd Avenue Extension.
- New York Independent System Operator (NYISO) NYISO is the organization responsible for managing New York's electric grid and its wholesale electric marketplace. They work with power producers, utility companies and stakeholders to provide power to New York. The NYISO employs nearly 570 people at its headquarters off Krey Boulevard.
- FedEx Ground Distribution Center The FedEx Ground Distribution Center is located at 253 Troy Road in East Greenbush. The 260,000 square foot distribution center processes FedEx packages for ground delivery and employs nearly 200 people.



East Greenbush Technology Park

### **Industrial Resources**

Industrial resources are located in several areas through the Town. Heavy industrial uses are primarily found along the Hudson River waterfront and connected to the Port of Rensselaer. The Town's location along the Hudson River waterfront provides opportunities to take advantage of the port and river transportation opportunities. The primary industrial pursuits along the waterfront in East Greenbush include major oil tank storage and gypsum manufacturing. Light industrial and manufacturing resources are founding in several areas of Town and include companies like Regeneron Pharmaceuticals, Garelick Farms, and FedEx.

### **Expansion and New Business Location**

Since the 2006 Land Use Plan was written, commercial and industrial development in East Greenbush has increased, with some existing firms undertaking substantial expansions and new firms locating to the area.

The most significant expansion in the Town is that of Regeneron Pharmaceuticals, a leading biotechnology company. Regeneron's facilities in East Greenbush comprise its primary manufacturing plant in the US. (The company also has developed an overseas manufacturing facility in Ireland.) Regeneron is known for a drug development platform consisting of a group of technologies that allows the company to produce human antibodies in the lab. In addition to drugs approved to treat blindness from macular degeneration, the company has also developed medicines approved to address the Ebola virus and novel coronavirus, COVID-19. Regeneron is consistently listed in the 100 Best Companies to Work For by Fortune Magazine, and has been ranked as the #1 employer in the global biopharmaceutical industry in Science magazine's Top Employers Survey.

In East Greenbush, Regeneron has its main campus on Discovery Drive. Over the past several years, Regeneron has added new facilities to this campus, most recently including a multi-level parking garage and approximately 50,000 square feet of new office and lab space. With this most recent expansion, there are approximately 2,200 employees at this campus. Regeneron also has an existing facility on Tech Valley Drive.

In 2017, Regeneron broke ground on a new development designed to provide climate-controlled storage and warehousing space, fill and finish of product, and attendant office and lab space. In addition to a 7-level parking garage, the new Tempel Lane Campus will provide nearly 800,000 square feet of new building space and employ up to 1,500 people. The project has received financial support from Empire State Development, including a grant of \$2 million to the Town to partner with Regeneron in support of its development on Tempel Lane. At the time of writing, this is the largest construction project underway in the Capital Region.

In 2018, the Town approved a second phase development of the East Greenbush Technology Park, located on Tech Valley Drive. At full build out, the Technology Park will accommodate a total 692,300 square feet of office/research/light

industrial buildings on a total of 13 separate parcels, with a gross site area of 86 +/- acres. Extensions of the roadway and utilities were completed in 2019.

The first businesses in this second phase include the global information technology services provider Datto, Inc., at 33 Tech Valley Drive, as well as the planned expansion of the Center for Internet Security (CIS). CIS is a non-profit provider of best practices and solutions for securing IT systems and data. It is also home to an intergovernmental resource center providing internet security to state, local, tribal and territorial government entities as well as US elections offices. Other businesses located in the Tech Park include XOS, a manufacturer of application-specific X-ray analyzers and a local office of the digital marketing firm Epsilon Data Management, LLC.

Availability of suitable sites is an important factor in economic development. A review of vacant parcels and approved developments shows the following sites related to the Town's technology, biopharmaceutical, and port-related sectors:

East Greenbush Technology Park – In 2018, the Town approved an expansion to the existing development on Tech Valley Drive. This approval included a 37,000 sf building at 37 Tech Valley Drive and extension of Tech Valley Drive and utilities, which have been constructed; the roadway and public utilities have been deeded to the Town. Permitted uses include: Corporate offices, Research laboratories, Light Assembly and fabrication, Professional offices, Government offices, Printing and publishing, Motels and hotels, Child Care/Day Care, Restaurants, Parking lots or garages for private vehicles.

The 2018 expansion is approved for up to 381,000 square feet of office/research/light industrial buildings. There will be Parking for 1776 +/- vehicles.

- Tempel Lane As part of Regeneron's expansion, substantial investments are being made in the Town's roadway and public utility infrastructure, including the extension of Tempel Lane to Third Avenue Extension. Beyond Regeneron's Tempel Lane Campus, there are several vacant parcels which might contribute suitable sites for future development. Among these is the Village at Tempel Farms Planned Development District. Approved in 2007 for up to approximately 325 residential multi-family units and a combined total of 380,000 square feet of retail and office space, a hotel has been constructed as part of a first phase. While planned expansion and upgrades of public utilities are in progress, additional investments will likely be required as part of future development.
- Discovery Drive This corridor is the site of Regeneron's main industrial operations facility, which has seen waves of expansion, most recently of a 50,000 sf office/lab building located with frontage on Discovery Drive. The UAlbany Health Sciences Campus, UAlbany Biosciences Development

Corporation facility, Integrated Liner Technologies, and Taconic Biosciences all have a presence here. In addition, there are three vacant parcels totaling 48 acres, about 42 acres of which is owned by the University at Albany. This corridor is well-served by public utilities.

- American Oil Road Corridor Along this corridor South of Sun Oil Rd, are roughly 220 acres of land either vacant or under agricultural use. As the Agricultural Resources Map shows, a significant amount of this corridor is covered by Rensselaer County Agricultural District #6, and as the Existing Land Use map shows roughly half of this land is currently assessed for agricultural use. In addition, the 49 acre National Gypsum site has been vacant for a decade or more. Public water supply is available at Sun Oil Road but would need to be extended, as would sanitary sewer service, to support intensive developments. The National Gypsum site offers direct water access, and access to the Hudson River Line, owned by CSX Transportation, Inc., is available to the east.
- Columbia Turnpike There are comparatively fewer large vacant parcels on Columbia Turnpike. There is a combination of two parcels adjacent to the Columbia Plaza site. There remain opportunities for infill development. As part of the adaptive re-use of the former K-Mart (now OCFS) and Ames Plaza (now General Dynamics), the site plans retained the large parking areas which could be redeveloped into other uses.

### **FUTURE NEEDS AND STRATEGIES**

Business expansion activities, such as those at the Regeneron Tempel Lane Campus, have been supported by incentives from Empire State Development (ESD), and ESD's activities have helped catalyze a public-private partnership approach to support Regeneron's expansion. Given the needs placed on existing infrastructure by expansion activities, and the fact that the businesses they support operate beyond the Town to affect regional, state, national, and international economic activity, this partnership approach serves as a model to accomplish regional goals while addressing local impacts and needs.

Regional strategies pursued by CDRPC and the REDC relating to retention, expansion, and attraction of business will continue to have local implications. CDRPC's strategy references the concept of clusters, and in this regard one instructive model can be found in the Boston Biopharmaceutical Cluster. Revolving around biopharma and biological production activities are companies, suppliers, and service providers, as well as government agencies and other institutions providing specialized training and education, information, research, and technical support. Because activities in the cluster are defined by location, and because this model has already seen substantial regional support, economic development in Town will likely need to address the types of businesses – and land uses – supporting a biopharmaceutical cluster.

Within the County, several organizations supporting economic development exist, including the Rensselaer County Regional Chamber of Commerce (County Chamber) and the Rensselaer County Industrial Development Agency (IDA). The County Chamber is a member organization that helps to grow businesses and build a strong workforce in Rensselaer County. The organization provides access to an extensive network of business professionals and helps to promote business opportunities in local municipalities, including East Greenbush.

Industrial Development Agencies are public benefit corporations created under New York State General Municipal Law, Title 2, Section 914, to promote, encourage and attract businesses to a region. The County IDA is dedicated to promoting economic development and vitality within Rensselaer County. Governed by a seven-member board, the IDA has the authority to offer sales and property tax incentives, and low-cost capital to attract and retain businesses. The County IDA has lent its support to a number of initiatives in Town, including the Regeneron Tempel Lane Campus, East Greenbush Technology Park, and former KMart site redevelopment. Another regional entity that helps to drive economic development is the Rensselaer County Office of Economic Development and Planning (RCEDP). RCEDP aims to attract new business and support expansion of and retain existing businesses by administering programs relating to site selection, financing, workforce development, and regulatory assistance,

Finding suitable sites to facilitate expansion and location of new businesses will be an important economic development need for the Town to address. There are several corridors in Town with vacant and other underutilized land having potential to support business expansion. Considering the already substantial regional investments in biotechnology ventures, anticipating the land use and service delivery needs of this traded cluster is another strategy. Strengthening existing and developing new partnerships with various entities involved in regional strategies is an important need for the Town to respond effectively and meet economic development goals.

While traded clusters are important to regional competitiveness, local clusters in the Capital Region generally provide the bulk of regional employment and at least half of regional wages. The dynamics of clustering play a less important role in local clusters as compared with traded clusters; instead, economic activity is typically proportional to the local population size and local market factors. A different set of strategies is needed to affect location decisions and sustainability of businesses operating in local clusters, from the level of distribution and retail to services and hospitality.

One of the key areas of concern for the Town is the Route 9 and 20 corridor. This area is the traditional commercial corridor for the Town and was historically the primary location for local business growth in the community. Over the years, this area experienced a decline in business activity due to a number of factors, including the closure of Sterling Winthrop and the loss of employment opportunities. The

construction of I-90 diverted development away from U.S. Route 9 and 20 and created more opportunity for growth along Route 4. While business growth shifted to Route 4, the 9 and 20 corridor remains a well-traveled corridor with a high number of daily vehicle trips

A road reconstruction project in the early 2000s also had a negative impact on the look and feel of the corridor. The primary objective was vehicle safety and pedestrian safety enhancements were limited. While this project did improve traffic safety, it removed many of the aesthetic features that help to create a sense of place and encourage people to visit. This corridor has experienced a resurgence of business growth and redevelopment over the last decade. Building on this momentum is critical. Investments in public infrastructure have also played an important role in the recent history of Columbia Turnpike. Because there are fewer large vacant sites along Columbia Turnpike, and because the land use pattern involves smaller parcels and buildings, redevelopment and reuse of existing sites is an important priority. It will be important to create conditions conducive to increased economic activity, whether connecting the Turnpike to adjacent neighborhoods, supporting residential development to increase population density, or using land use regulation to facilitate redevelopment and reuse. Many of these same strategies apply to the regional retail and commercial center along the northern portion of Route 4.

### **CHALLENGES AND OPPORTUNITIES**

The Town of East Greenbush has a number of economic development related opportunities to grow the tax base. The Town's location near major employment centers, retail centers and transportation corridors create a locational advantage that is unparalleled in many communities in the Capital Region. Within the context of regional economic development, there are opportunities to attract new businesses and institutions, especially those related to biotechnology. The Town's highly educated population is an asset, and the ongoing expansion of businesses, like Regeneron, provides employment opportunities for multiple generations of Town residents.

At the same time, there are challenges relating to finding suitable sites for business expansion and for new businesses to locate in Town. Certain existing sites, like the East Greenbush Technology Park, offer infrastructure and building sites suitable for new facilities. Land available along the American Oil Road corridor is well-served by transportation routes but will most likely need extension of other public utilities to support certain types of development, and strategies will need to be developed to balance agriculture promotion with other goals. The Tempel Lane corridor will soon have the infrastructure necessary to support further development and may play a stronger role in support of the region's emerging biotechnology cluster. A review of "superfast" internet service (100 Mbps or faster) shows some areas in Town are served; increasing availability of this service is necessary. At the regional level, programs to retain existing businesses and support their expansion, in

addition to programs aimed at attracting new businesses, will continue to place demands on the Town in terms of essential service delivery and land use.

The Town offers businesses involved in local clusters a range of opportunities. As noted above, these businesses are primarily situated along the Town's main corridors, each of which presents unique challenges and opportunities. The Columbia Turnpike corridor has witnessed a recent upturn in investment, with new restaurants and other service-oriented businesses, as well as redevelopment and expansion of existing sites and businesses. The age and auto-orientation of this corridor, and the fact that many properties are small and structures may not meet contemporary needs, presents opportunities in terms of lower cost space but also offers challenges relating to redevelopment and reuse of smaller sites. Strategic public investments and programs can support activity along the Turnpike.

As mentioned in Section Three – Placemaking, there are opportunities to develop key nodes or activity centers along Route 9 and 20. The Future Land Use Map in Section 10 – Future Land Use, describes a primary activity center at the junction of Route 9 and 20 and Route 4 along with several secondary activity centers in key locations along Route 9 and 20 that create destinations for economic activity in the community. These areas may include a mix of retail, commercial, high-density residential and offices in a compact, walkable area with multi-modal transportation options. It is important to note that these types of activity centers require a critical mass of both commercial and high-density residential opportunities to support economic activity and public transit options. Without a critical mass of residents and businesses, the sustainability of these types of activity centers is hindered and public transit options may be limited.

Another significant opportunity for the U.S. Route 9 and 20 corridor is the construction of the Albany Hudson Electric Trail (AHET) which connects residents and visitors from neighboring communities to commercial centers. Connections between the Trail and U.S. Route 9 and 20 should be developed. These connections could be on existing roadways or off-road. Signage at intersections or connections should be planned to alert trail users to the services that can be found just off the trail. Branding and marketing of the U.S. Route 9 and 20 corridor should include the AHET and Empire State Trail as key assets to draw visitors to the community. As a transportation asset, the AHET should be promoted in efforts to attract or retain businesses, as it provides transportation alternatives employees may seek. In addition, the presence of trail users can create new commercial opportunities for the types of uses trail users might enjoy – bike shops, cafes, B&Bs and small lodging, etc.

While the Route 4 corridor south of Couse Corners features small-scale enterprises, increased commercial activity can present a challenge in terms of ensuring compatibility with nearby neighborhoods. Site design techniques and other strategies can help address this "fit." In addition, as conversion of residences occurs, it is important to find a balance between the look and feel of the corridor

and desire for a high quality and consistent appearance of new businesses with the costs associated. Providing design guidelines and a measure of flexibility during site plan review can help reduce risk and costs while promoting placemaking goals. At the northern end of Route 4, there are opportunities to make it easier to travel to shop in this area by enhancing multi-modal connectivity, including with new residential development. The retail industry is evolving, and as retail space is used in new and innovative ways the Town will have to adapt to meet the challenge. Given that accessibility by automobile is important to this area, and in view of the congestion and travel time issues noted during public outreach, efforts to improve multimodal operations in the corridor can also be seen as an economic development opportunity.

There are numerous opportunities for partnerships and the expansion of businesses to help strengthen the local tax base and support economic development activities. Existing partnerships can be built upon to address local needs arising from regional economic activities. The Town will need to work with partners at multiple levels depending upon the type of economic development activity. Regional partnerships have played and will continue to play a role relative to the emerging biopharmaceutical cluster in the Capital Region, and these partnerships will be important to the Town's ability to sustain growth in the sectors involved. Understanding the market dynamics and the needs of businesses engaged in local cluster activity will be important to tailoring strategies for retention and to ensure local service needs are met.

There are a number of opportunities to target economic growth along U.S. Route 9 and 20.

### RECOMMENDED ACTIONS

The following actions are intended to achieve the goals and vision of the community when implemented. The number associated with each action is for identification purposes and does not indicate a prioritization of recommendations.

- B1. Focus growth within key activity centers along U.S. Route 9 and 20 and U.S. Route 4 as proposed in **Section Ten Future Land Use**.
- B2. Re-evaluate existing zoning of the Town's key commercial areas to ensure placemaking goals are met but that requirements do not create unnecessary uncertainty in the land use regulatory processes, and continue to diversify and strengthen the Town's employment and commercial centers in a balanced way that is compatible with existing neighborhoods.
- B3. Conduct site-specific cooperative planning with landowners to redevelop key parcels that can act as catalysts for future redevelopment.
- B4. Support re-use and re-development of existing buildings and sites along Columbia Turnpike. Consider using zoning techniques, such as a corridor revitalization overlay zone, to encourage re-use and redevelopment of physically constrained properties in a manner that is beneficial for the corridor

- and economically viable for the property owner. Use zoning to provide additional flexibility for development and redevelopment situations on such properties with the objective of restoring or enhancing those properties to become economically viable and attractive components of the corridor.
- B5. Evaluate opportunities for parcel assembly to facilitate creating opportunities for redevelopment.
- B6. Cultivate and/or expand partnerships and relationships with regional economic actors to maximize regional strategy development.
- B7. Strengthen existing, and/or pursue new, public-private partnerships to address local needs arising from regional economic development activities.
- B8. Support local businesses and entrepreneurship with a multi-pronged approach: tailor land use and zoning regulations to specific corridor segments while balancing cost burdens on local businesses; streamline and/or develop processes that expedite land use reviews; support existing businesses, as needed, with enforcement of property maintenance codes; work with local and regional partners to monitor progress.
- B9. Support strategic public investments and supporting investment along Columbia Turnpike to achieve placemaking goals, connect neighborhoods and residents to business, and enhance business activity.
- B10. Develop a contemporary marketing and branding approach to support comprehensive economic development in Town, and work to "tell the story" of successful investments and their contributions to the local economy. As a first phase, focus on the Town's Main Street, Columbia Turnpike.
- B11. Identify and support opportunities to spur growth in the dining and restaurant sector which contribute to a sense of place, provide residents expanded options, and which leverage and attract employees who may travel to Town for work but who are not residents.
- B12. Evaluate zoning regulations in light of emerging markets and/or businesses, such as the craft brewing sector, artisanal forms of manufacturing, and the creative economy, to create flexibility and a right-sized approach which still ensures neighborhood compatibility as well as advancing community goals.
- B13. Continue to cultivate an open dialog with the Town's industries, businesses and institutions (e.g. Regeneron, University at Albany, NYS Human Services Training Center, especially as it relates to essential services the Town provides).
- B14. Initiate conversations and work with the major educational, medical and governmental institutions to understand or develop master facility plans in order to address needs and special requirements such as shared infrastructure improvements. As part of this process proactively address potential impacts

- relating to key infrastructure systems, such as stormwater, traffic, and water and sewer.
- B15. Use zoning and development regulations as tools to create incentives for business development.
- B16. Build the proposed primary activity center node at Route 4 and Columbia Turnpike by incentivizing moderate to high density residential and mixed-use development/ redevelopment that is compatible with existing adjacent neighborhoods.
- B17. Support the creation and operation of Business Improvement Districts (BIDs) or other small business groups where appropriate to stimulate neighborhood business investment and encourage collaborative efforts to manage and market commercial areas.
- B18. Create economic resilience through diversity in the type, scale and variety of business, commercial and industrial activities in the Town.
- B19. Work together with Rensselaer County IDA to establish a comprehensive partnership for implementing and evaluating PILOTs and increasing transparency of the process. Identify opportunities for dialog about site-related planning issues and opportunities.
- B20. Consider establishing a Town IDA.
- B21. Identify and leverage commercial opportunities created by the AHET and the new presence of trail users it has made possible. Evaluate zoning and other land use strategies to integrate commercial and mixed-use land use types trail users seek and which are appropriate to the trail corridor and neighborhoods.



## Transportation and Mobility



### SECTION FIVE - TRANSPORTATION AND MOBILITY

### **Guiding Principle:**

Enhance walking and biking facilities to create better connections between neighborhoods, town and hamlet centers and encourage transit choices. Evaluate and apply methods to improve circulation for people and goods along key commercial and residential corridors.

### Goals:

- Maintain a safe, reliable and efficient transportation system that provides multi-modal access while maintaining the character of East Greenbush.
- Support complete streets and encourage expanded bicycle, pedestrian and public transit
  options to improve and create connections between residential areas and key commercial
  centers.



### TRANSPORTATION AND MOBILITY

### **OVERVIEW**

An efficient and effective transportation system is about more than just moving vehicles. It is about providing a system that works for all people and all modes in a safe and efficient manner. This section of the plan focuses on the transportation needs for the Town of East Greenbush and explores the challenges and potential solutions to developing a safer and more efficient transportation system. Several past planning efforts have been completed by the Town that offer ideas and recommendations that are still relevant today and are discussed in the subsequent sections of this report. It is important to note that the effectiveness of transportation systems closely correlates with land use. Many of the past planning efforts offer recommendations not just for the roadway, but for development and redevelopment of lands along the Town's major corridors as well. The following discussion explores different modes of transportation including vehicular mobility, public transit, bicycle and pedestrian mobility, priority corridors in Town and includes a discussion of Complete Streets.

### MULTIMODAL NETWORK SUMMARY

This section presents a summary of the existing conditions on the Town's transportation system for all modes, and presents some recommendations from prior planning efforts that remain valid. More detailed information about existing conditions and prior planning efforts is found in Appendix A – Community Profile and Appendix E – Analysis of Past Planning Efforts.

### **Vehicular Mobility**

The Town of East Greenbush is primarily an auto-dependent suburb where the use of a vehicle is needed for most activities and the availability of public transit is limited. The Town is comprised of a network of roadways that include I-90, a major interstate highway that travels east to west from Boston, Massachusetts, to Seattle, Washington. Direct access to I-90 creates a connection to countless destinations including entertainment and employment centers throughout the Capital Region.

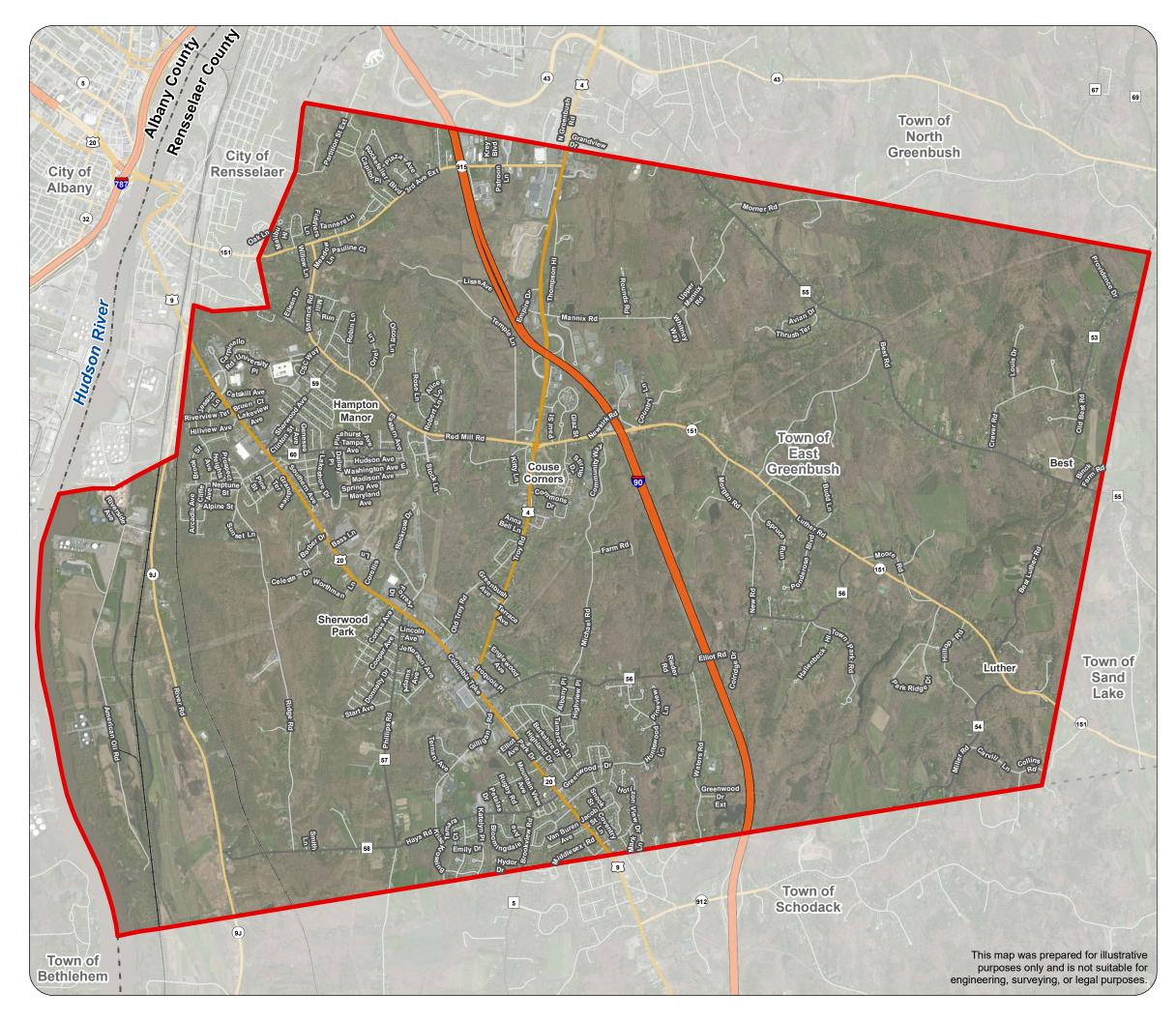
U.S. Route 4, and the Columbia Turnpike (U.S. Route 9 and 20), are two other significant roadways in the Town and form the corridors along which most commercial and residential development is located. These and other important corridors, including 3<sup>rd</sup> Ave Extension, Red Mill Road (NY151), and Route 9J are owned and operated by New York State Department of Transportation (NYSDOT).

Rensselaer County and the Town own and operate the majority of roadway miles in Town. There are approximately 16 miles of County owned roadways in Town and include corridors that make important connections within the Town, such as Sherwood Avenue, Hampton Avenue, and Hays Road, as well as roadways which connect the Town to surrounding communities, such as Elliot Road and Greenwood Avenue. The Town operates about 82 miles of roadway. While this system includes important connectors, like Gilligan Road, and commercial corridors, like American Oil Road, the majority of this system serves the Town's residential neighborhoods.

Approximately 75% of the Town's system requires some degree of preventative or corrective maintenance. The Town's system includes 2 of the 14 bridges located in East Greenbush (the others are owned by NYSDOT), one of which has been identified as in need of corrective maintenance, and a number of culverts. These structures are important to drainage and, where roadways cross waterways, affect stream habitats. Together with the stormwater drainage system (discussed in Section 9), these structures are also an important element of building resilient neighborhoods and reducing flooding in response to extreme precipitation events (climate change and resiliency are discussed in Section .8 – Natural Resources and Environment).



Interstate 90, East Greenbush





### **Transportation** May 2019

### **LEGEND**

Project Area

County Boundary City/Town Boundary

----- Railroad

Interstates

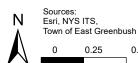
US Routes

State Routes

County Routes

Local Roads







A significant number of vehicles pass through East Greenbush on a daily basis. Despite a decline in commercial activity, Columbia Turnpike still contains a significant amount of through traffic with an Average Annual Daily Traffic (AADT) count of 26,999 vehicles at its most highly traveled section between Route 4 and Sherwood Avenue. The most heavily traveled section of Route 4 is located between Route 151 and I-90 with an AADT of 23,973 vehicles. I-90 traverses the Town for a length of approximately 4.5 miles with an AADT of 54,458 vehicles. These corridors receive a significant amount of traffic flow, making East Greenbush a key link on the overall transportation system of the Capital Region. The Town and County roadways have comparatively lower volumes, but roads like Sherwood Ave, Best Road, and Gilligan Rd, with AADTs of 4,195, 3,191, and 2009, respectively, serve as important connectors.

### **Public Transit**

Public transportation is limited in East Greenbush; however, bus service is provided by the Capital District Transportation Authority (CDTA) in several locations. CDTA runs three bus routes through East Greenbush, with two that stop directly in Town along Columbia Turnpike and one that stops along Route 4 at the Rensselaer County Plaza. Express Route 520 runs from Schodack to the Empire State Plaza in Albany with no direct stops in East Greenbush.

Neighborhood Route 233 runs on Columbia Turnpike from Downtown Albany to the Schodack Park & Ride. The 233 route has approximately 20 stop locations along Columbia Turnpike in East Greenbush from Regeneron to Sussex Road. Route 214 connects East Greenbush with Downtown Albany and includes a stop at the Rensselaer County Plaza. Regeneron operates a shuttle service that travels between its various facilities in East Greenbush and North Greenbush. While public transportation is limited, the accessibility of ride sharing services, including Lyft and Uber have created more opportunities for those without a car or those who seek to use a car less often. The majority of transit stops in Town lack rider accommodations, like shelters and bike racks.



U.S. Route 9 and 20

### **Bicycle and Pedestrian Mobility**

A community's bicycle and pedestrian infrastructure provide non-motorized access to destinations in town and are important components of the Town's transportation system. They are also key public amenities that create walkable, safe and desirable places to live, work and play. Pedestrian infrastructure can also aid in the economic development of a community by creating connections to businesses and commercial areas. In addition, these facilities contribute to users' health, providing opportunities for physical activity.

The Town has made a number of pedestrian improvements over the last several years, but significant gaps still exist in neighborhoods and commercial areas and the connections between them. In order to create a safer and more inviting community for residents and visitors, improvements to bicycle and pedestrian infrastructure should be prioritized.

### Sidewalks and Bike Lanes

Bicycle and pedestrian infrastructure are limited in many areas of Town. Sidewalks are primarily located along U.S. Route 9 and 20, NY Route 151 between Couse Corners and Columbia High School, in some neighborhood areas, and along U.S. Route 4 in the northern part of the Town. Recent investments have been made to improve sidewalks along Route 9 and 20. In 2019, the New York State Department of Transportation (NYSDOT) began work on a nearly \$1 million project to add new and repair old sidewalks along both sides of the road up to Hays Road. The sidewalk project is expected to be completed by Fall of 2020. The long-term goal of NYSDOT is to complete the sidewalk connections through to Schodack along Route 9 and 20. These improvements have laid the groundwork to continue creating connections between neighborhoods, schools and recreation centers to major commercial areas in the Town. The Town is advancing a federally funded project, currently scheduled to be bid for construction in summer 2021, to install sidewalks, transit, and drainage improvements between Bruen Court and the City of Rensselaer border. Additional sidewalk improvements have been completed through private investment as part of redevelopment efforts by Fucillo Ford and Pinecrest Commercial Park through the site plan review process.

Dedicated bike lanes are found exclusively along the Albany Hudson Electric Trail (AHET) corridor in Town, and certain roads have wide enough shoulders to accommodate bicyclists. State Routes 9J and 151 are State Designated Bike Routes, however neither have any bicycle amenities. Route 9J has significantly wide shoulders throughout the entire East Greenbush corridor making it a good option for bicyclists. Route 151 has wide shoulders throughout much of the corridor along Red Mill Road, but quickly narrows once it transitions to Luther Road. Areas with relatively narrow shoulders could be difficult for less experienced cyclists to safely and comfortably share the road with vehicular traffic.

The 2017 Town of East Greenbush Amenities Plan offers several recommendations related to improving bicycle and pedestrian infrastructure. Progress toward some

recommendations has been made and is noted below. Those recommendations include:

- Fill in sidewalk gaps along Columbia Turnpike: Segments of this road should be a priority as this is the primary corridor through the developed portion of East Greenbush and should serve as the spine for pedestrian connections, both along the corridor and to surrounding neighborhoods. The Town and NYSDOT have active projects to address two large gaps along Columbia Turnpike where no sidewalks exist. One is approximately two-thirds of a mile from the intersection of U.S. Route 4, south to Elmwood Drive and approximately one-half mile from the Rensselaer border south to Riverview Terrace.
- Complete sidewalks along Route 4: This area serves as a major North-South connection in the Town and currently there are only isolated sections of sidewalk. A sidewalk or multi-use trail between Route 9 and 20 and Couse Corners would provide a critical link between many of the Town's neighborhoods.
- Create a sidewalk linking Prospect Heights and Hampton Manor: Crossing at Columbia Turnpike could either be at the existing light at the intersection with Sherwood Avenue, or perhaps a new pedestrian activated signal could be installed closer to Ridge Road.
- Create a sidewalk linking Goff Middle School to Columbia Turnpike and the Albany Hudson Electric Tail: There is a short run of sidewalk on Gilligan Road off of Columbia Turnpike that could be extended to Goff Middle School allowing connections to the Turnpike, the future Albany-Hudson Electric Trolley trail, and the surrounding neighborhoods. The Town has begun a feasibility study to identify options to make this connection. A first phase, planned to be constructed in partnership with EGCSD, would connect Goff to the ball fields with a side path.
- Improve signage/marking for bike routes: The Town could work with NYSDOT to add bike route signs and pavement markings on Route 151 and 9J to improve bicycle safety and raise awareness to these important linkages within the state's bike route system.

### **Multi-Use Trails**

The Albany-Hudson Electric Trail (AHET), a 35-mile, multi-use trail extending from the City of Rensselaer to the City of Hudson, opened in December 2020. It follows the right-of-way of the former Albany-Hudson Electric Trolley which connected the City of Hudson to the City of Albany and operated from 1899 to 1929. A significant portion of the trail will run through East Greenbush, parallel to Route 9 and 20. Completion of this trail has created a significant amenity to residents and will create new opportunities to attract visitors to East Greenbush. The trail will also create new transportation alternatives for residents to commute to

employment centers like Regeneron and the SUNY Albany Health and Sciences Campus and to visit local businesses. The AHET project is part of Governor Andrew M. Cuomo's Empire State Trail initiative and provides a key link between the Capital Region and the Mid-Hudson Valley. Construction of the AHET began in the Summer of 2019 and the trail is now open to the public. There are significant opportunities to create connections between the AHET and the U.S. Route 9 and 20 corridor. These connections could provide points of access to connect residents and visitors from neighboring communities with local businesses and retail centers. There are also opportunities, also discussed in the Economic Growth, Neighborhoods and Housing, and Future Land Use sections, to look along the trail route to identify nodes for future development that provide mixed-use development and the types of uses trail users might enjoy, such as bike shops, cafes, B&Bs and small lodging.

In addition to the AHET, the 2017 Town of East Greenbush Amenities Plan offers several recommendations related to the development of multi-use trails. Progress toward some recommendations has been made and is noted below. Those recommendations include:

- Create a multi-use trail adjacent to Michael Road and Elliot Road: A multiuse trail should be created along these important town roads that would link the primary commercial and residential areas of Town to the high school, elementary school, YMCA, Library and the Town Park.
- Create a connection between the Albany-Hudson Electric Trail and the Town Park: There are currently no trails leading to the Town Park. One potential trail could be created into the south end of the park. While the exact route would need to be determined, conceptually the trail could extend from the future trolley trail near Horizon View Drive, east along roads and easements to a right-of-way passing underneath I-90 at the end of Greenwood Drive, then along the edge of NYSDEC regulated wetlands located on private property and then north into the Town Park.
- Create a multi-use trail loop around Hampton Lake: A pedestrian loop path around the lake connecting to and/or through Hampton Lake Park is recommended. The Hampton Lake Loop Path would provide nearby residents with a safe and attractive walking and jogging path around the water, which would also serve to provide safe pedestrian access to the park. As a first step, the Town intends to evaluate a permanent change of traffic flow to one-way traffic around the lake in 2021.
- Create a multi-use trail adjacent to Tempel Lane: Possibly as part of a
  development amenity, a multi-use trail could be constructed along the
  length of Tempel Lane—linking the Couse Corners area to the town's
  northern neighborhoods. In addition, with potential bicycle improvements

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<sup>&</sup>lt;sup>1</sup> Albany-Hudson Electric Trail Feasibility Study, 2011

along Route 151, a bicycle loop trail would effectively be created. Such a trail would most likely be developed in cooperation with developers seeking to develop this site. During the design process, installing a trail adjacent to Tempel Lane Extension will be evaluated. In addition, Planned Tempel Lane reconstruction activities for 2021 include, as an initial step, restriping the very wide 32' pavement width to create shoulders to accommodate bicyclists and pedestrians.

Create a multi-use trail connection between Papscanee Island and the Albany-Hudson Electric Trail: The Rensselaer County trail vision map indicates a desired trail paralleling the Hudson River, which would incorporate existing trails located within the Papscanee Island Nature Preserve, and would eventually link up with the Albany-Hudson Electric Trail. A trail connection north of the preserve could be completed along easements paralleling the active rail line and/or along existing road rights-of-way. The northern-most portion of this connector trail would be located within the City of Rensselaer and could be an opportunity for intermunicipal cooperation.

### **Freight Mobility**

Freight mobility refers to the transportation systems that contribute to the movement of goods into and out of a region. This may include truck transportation, rail transportation and water transportation. The Town of East Greenbush includes a number of industries that rely on safe, efficient and reliable freight transportation systems. Facilities including the FedEx Distribution Center, Regeneron, the port area, shopping areas, as well as residential package delivery and garbage pickup illustrate the diversity of freight and movement of goods in the Town. According to Rensselaer County-level goods movement inventory data provided by CDTC and summarized in Appendix A, trucks move most freight into, out of, and within the County. While the Town lacks a freight rail siding, barge and other freight traffic on the Hudson River, a federally designated Marine Highway Route (M-87), carries almost half of freight moving into the County by weight and value. Garelick Farms, the pharmaceutical industry, and the intermodal petroleum facilities along American Oil Road in Town all appear to play an important role in local goods movement.

American Oil Road is a significant route that serves the industrial port area of Town and serves as a critical "last-mile" connector to businesses in this area. The Town has initiated outreach with involved agencies to designate the road as federal-aid eligible due to the significance of the road as a regional freight route. As the CDTC data suggest, the intermodal petroleum facilities here likely serve both other parts of the Capital Region as well as neighboring states, including Vermont and Massachusetts. The expansion of Regeneron's Tempel Lane Campus will have an impact on freight mobility with a significant increase of truck traffic into and out of the facility. This additional freight traffic is expected to be consistent with the needs of industry supply chains, including pharmaceuticals, involving high-

value, time- and temperature-sensitive commodities. These supply chains rely on both truck and air cargo transportation.

### CHALLENGES AND OPPORTUNITIES

Regarding vehicular mobility, the Town is well connected via major interstates, highways and local road connections. However, the sprawling auto-oriented development that has occurred over the last 50 years has resulted in a significant lack of multi-modal transportation options including pedestrian, public transit and bicycle infrastructure. The Town currently lacks adequate connections between neighborhoods and commercial areas for bicyclists and pedestrians. Improving these connections can enhance the sense of place in the community as well as create opportunities for economic growth among local businesses.

However, the Town has taken steps recently to develop better pedestrian connections along the Columbia Turnpike with the construction of new sidewalks and cross walks. This includes the \$1 million-dollar investment by the New York State Department of Transportation (DOT) to add new sidewalks along Columbia Turnpike. There are significant opportunities to create better bicycle and pedestrian connections in neighborhoods such as Hampton Manner, Couse Corners and the Hamlet of East Greenbush. With improved bicycle and pedestrian infrastructure in these locations, connections can be made to commercial activity centers along Route 4 and Columbia Turnpike.

Construction of the AHET will create numerous opportunities for improved bicycle and pedestrian mobility. The trail is a link between many residential neighborhoods and business centers along the Columbia Turnpike and will provide an opportunity to attract visitors to the Town who may patronize local businesses. The trail will also provide an active transportation alternative to those commuting to employment centers like Regeneron and SUNY Albany. There are significant opportunities for future connections to the AHET, such as during site plan review, and as part of ongoing complete streets initiatives. There are additional opportunities in terms of wayfinding and branding to increase connectivity among neighborhoods and to achieve placemaking goals.

Maintaining existing roadway infrastructure is an ongoing challenge. As noted above, approximately 75% of the Town's road network is in need of maintenance, with 12% in poor condition and beyond the point of applying less expensive preventative maintenance strategies. An important objective is for the Town to move toward an asset management approach in which proactive maintenance interventions are implemented before road conditions deteriorate to the point at which more extensive and costly repairs are necessary. The Town-owned network includes 2 regulated bridges and an unknown number of small and large culverts. The Town has aggressively pursued grant funding to replace large culverts. Development of a culvert inventory and application of asset management principles are both opportunities and are strategies to help address multiple needs, including the effects of climate change, increasing development within the

Town's watersheds, relationship of infrastructure to biodiversity (discussed in the Section 8 - Natural Resources and Agriculture), and the age and condition of much of the storm drainage system,. In addition, there is a need to balance installation of new infrastructure, like sidewalks, with maintenance costs, such as snow removal.

### **Priority Corridors**

There are several key transportation corridors that are in need of improvement in the Town, including Routes 9 and 20, Route 151 and Route 4. Each of these corridors experiences challenges related to traffic, walkability or a need for revitalization. Following is an overview of each of these areas along with priority recommendations from past planning efforts that focused on these corridors.

### U.S. Route 9 and 20

Columbia Turnpike (U.S. Route 9 and 20) runs northwest to southeast from the City of Rensselaer line to the Schodack town line. From Rensselaer south, land use transitions from residential to small-scale commercial and large-scale commercial strip development. The corridor is primarily auto-oriented and has been described in past studies as "sterile, non-descript and unfriendly to pedestrians". Historically, this was the main commercial strip and transportation corridor from Boston to Albany prior to the construction of I-90 with most of the Town's early development stemming from this roadway. Over the years as traffic was diverted to the interstate this area saw a decline in traffic and commercial activity.

In the early 2000s, a NYSDOT reconstruction project was completed along the corridor that improved traffic safety. The project included a widening of the road and a turning lane was added which helped to improve the flow and movement of traffic. While the project resulted in a number of vehicular safety improvements, less emphasis was placed on pedestrian and bicycle needs. Planning efforts since that time have focused on the overall corridor function to better serve all transportation modes, including vehicular, pedestrian, bicycle and public transit.

The 2014 Corridor Plan and Design Guidelines (Corridor Plan) report provided a series of recommendations and design guidelines to improve the physical form along Route 9 and 20 and improve safety from a vehicular, pedestrian and bicyclist standpoint. The following concepts were recommended for the Route 9 and 20 Corridor:

- Access Management: Adjoining lots should share access and provide internal vehicular and pedestrian access between lots whenever possible. Additional curb cuts along Route 9 and 20 should be avoided and eliminated whenever possible.
- Walking, Biking, Transit: Sidewalks and walkways should be constructed along public rights-of-way, internal parking areas, between pedestrian

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<sup>&</sup>lt;sup>2</sup> Corridor Plan & Design Guidelines for Columbia Turnpike and Troy Road, 2014

spaces, and to adjoining land uses. Walkways from sidewalks should connect to pedestrian oriented building entrances. Features such as crosswalks, pedestrian islands, and parking lot medians with sidewalks should be incorporated throughout a site design. All crosswalks and walkways should be distinguished from driving surfaces through the use of textured and painted surfaces. Bicycle racks and transit stop accommodations should also be provided where appropriate.

- Landscaping and Greenspace: Attractive and well-planned landscaping and greenspace should be incorporated into site designs. Street trees should be provided along the frontage adjacent to the sidewalk. Existing landscaping standards within the town's zoning should be revised to increase the number of landscape perimeter islands required within parking lots. Additional landscaping and greenspace should be considered in an effort to manage stormwater through low impact development techniques.
- Parking: Parking should primarily be located along the side and in the rear of buildings. A minimum amount of parking may be located between the building and street as specified in the guidelines for each transect zone. Existing off-street and shared parking standards within the town's zoning should be enforced. However, this plan recommends that the town provide additional flexibility to allow for a limited amount of parking in front of buildings. For larger parking lots, landscape median islands with sidewalks should be required for a select number of single parking bays. Medians with sidewalks should align with pedestrian site access and building entrances. Infrastructure for electric vehicle charging stations should also be considered for existing and new parking lots.

The Corridor Plan also recommends a more traditional network of walkable roadways and land use patterns to be developed in adjoining areas along Route 9 and 20. This type of network typically includes a system of parallel connectors that provide multiple and direct routes between origins and destinations.<sup>3</sup> The goal of this type of roadway system is to provide a high degree of connectivity and accessibility between neighborhoods and activity centers.

Advantages of a more traditional, walkable road network include:

- Reduced concentrations of traffic on a limited number of thoroughfares.
- Reduced vehicle miles of travel due to more direct routes.
- Increased pedestrian and multi-modal travel options along low and high-volume roadways.
- More direct walking routes to nearby transit systems.

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<sup>&</sup>lt;sup>3</sup> Corridor Plan & Design Guidelines for Columbia Turnpike and Troy Road, 2014

- Increased densities and more flexible phasing for developers.
- Improved emergency vehicle access via redundant road networks.

### U.S. Route 4

U.S. Route 4 (Route 4) runs north-south from the North Greenbush town line to the intersection with Route 9 and 20. Land uses vary greatly along Route 4 and transitions from residential to more commercial as one moves north from Route 9 and 20. Land uses include single-family residential, large apartment complexes, small scale offices, office parks and intense large-scale retail near the North Greenbush town line. The character of the roadway changes from north to south as well. In the southern part of the corridor the road is primarily a two-lane roadway with access to adjacent residential neighborhoods. North of Couse Corners, the road alternates between four and five lanes, similar to Route 9 and 20. This road generally serves vehicular traffic well but is not well suited to pedestrians and bicyclists. Traffic congestion at peak times has also become a challenge in the northern section of the corridor as one approaches North Greenbush. Rapid development along Route 4 in North Greenbush is a likely contributing factor to the increased traffic congestion.

The Corridor Plan offers a number of recommendations to improve the transportation system along Route 4. Much of these recommendations parallel the recommendations stated above for the Route 9 and 20 corridor, including improvements to access management, walking, biking and transit, landscaping and greenspace and parking.

Another study that looked at ways to improve the Route 4 corridor was the 2006 Route 4 Corridor Study, prepared by the Capital District Transportation Committee. The goal of this study was to develop conceptual transportation improvements and management actions for the Route 4 corridor.

Transportation related recommendations from this study include:

- Facilitate a multi-modal future and preserve and improve the capacity and safety of Route 4 through:
  - o Good access management, including raised and flush medians
  - Providing inter-parcel connections and reductions in driveways
  - Innovative treatments at intersections, including signal coordination and roundabout designs
  - Pedestrian and bicycle treatments, including signalized crosswalks, sidewalks and bicycle lanes
  - Bus stops where the combination of bus service and safe pedestrian accommodation to a desired destination occurs
  - Traffic calming to promote vehicle travel speeds more appropriate for a multi-modal corridor

A number of improvements have taken place since this study, including the construction of roundabouts at Couse Corners and the intersection of Route 4 and Mannix Road.

Traffic congestion along Route 4 has been noted by the CPSC and by the public as a challenge, particularly in the area north of Mannix Road extending north to 3<sup>rd</sup> Ave Extension and the North Greenbush town line, The Shoppes at Greenbush Commons. Commercial growth along Route 4 in both East Greenbush and neighboring North Greenbush as well as ongoing and planned developments along Tech Valley Drive and Tempel Lane, including Regeneron's Tempel Lane Campus are likely factors that are or will soon be contributing to this increase in traffic. In partnership with North Greenbush, the Town has been awarded funding from CDTC to update the 2006 Route 4 Corridor Study. There is a distinct opportunity to integrate the recommendations into any future zoning updates.

### NY Route 151

NY Route 151 is a major collector road that extends west to Broadway in the City of Rensselaer and east to Route 150 in the Town of Schodack. The first section of Route 151 from 3<sup>rd</sup> Avenue Extension to Couse Corners, known as Red Mill Road, is a two-lane roadway with wide shoulders that can safely accommodate bicycle and pedestrian activity. From Couse Corners to Route 150 along Luther Road, the roadway transitions from a wide two-lane highway to a two-lane winding country road with narrow shoulders. The entirety of Route 151 is part of the NY State Designated Bike Route #5 which extends from New Lebanon in the east to Niagara Falls in the west. While Luther Road is part of this bike route, it poses safety challenges for bicyclists due to the narrow shoulders and blind curves along the roadway.



Intersection of U.S. Route 4 and State Route 151, Couse Corners

Past planning efforts for Route 151 have focused on improvements to pedestrian, bicycle and vehicular access as well as general safety improvements. The 2004 NYS Route 151 Corridor Study focused on the Luther Road area from Couse Corners to Columbia High School. The goal of the study was to identify recommendations that would improve pedestrian, bicycle and vehicular mobility in the corridor, with particular concern being pedestrian safety between the High School, Library and the YMCA.4

A significant amount of work has gone into the implementation of this plan since its development in 2004. Since that time, a roundabout was constructed at the Route 4 and Route 151 intersection. A sidewalk has also been constructed from Columbia High School along Luther Road to Route 4 creating an important connection to the Couse Corners Roundabout. This sidewalk has improved walkability for those attending Columbia High School as well as those visiting the East Greenbush Public Library and YMCA.

### **Tempel Lane Corridor**

The expansion of Regeneron into the Tempel Lane area presents a number of challenges and opportunities for the Town. The project includes the construction of a new facility to support an expansion of its pharmaceutical manufacturing business, known as the Tempel Lane Campus. While the development of this campus on Tempel Lane is a significant change from the existing land use, major development here has been the subject of various planning initiatives over the last twenty years. This campus will also create significant changes to traffic flow through this area. As part of a public private partnership with Regeneron and Empire State Development (ESD), the Town is currently undertaking a project to construct an extension of Tempel Lane from its current end to Third Avenue Extension. Tempel Lane Extension is a traffic impact mitigation measure set forth in various development proposals and prior planning efforts, including for Regeneron's Tempel Lane Campus, the Tempel Farms PDD, and in the 2009 Western East Greenbush Final Generic Environmental Impact Statement (WGEIS).5 Construction of this new Town roadway will both provide necessary access redundancy for developments along Tempel Lane and also provide an additional north-south connection between NY 151 and 3<sup>rd</sup> Ave Extension parallel to Route 4, addressing aspects of current Route 4 operations and supporting future growth along this corridor

As investments in this corridor are made, there are opportunities to set forth a vision for its development. As shown in Section 8 - Natural Resources, there are significant natural resources found here: The entire corridor lies within the Mill Creek watershed, and a ¾ mile portion of Mill Creek at the southerly end of Tempel Lane is a trout-spawning (class C(TS)) stream and the northerly reaches, extending to the City of Rensselaer line, are home to migratory fish, such as glass eels. There

<sup>&</sup>lt;sup>4</sup> NYS Route 151 Corridor Study, 2004

<sup>&</sup>lt;sup>5</sup> Regeneron Pharmaceuticals Tempel Lane Campus SEQR Findings: <a href="https://www.eastgreenbush.org/application/files/8915/6294/2613/15-">https://www.eastgreenbush.org/application/files/8915/6294/2613/15-</a> 20 181120 Amended Findings Statement 11 12 18 4830-8386-6746 FINAL SIGNED.pdf

are steep slopes and likely significant areas of wetlands (based on soils); and the relatively unfragmented Mill Creek corridor is an important stepping stone forest, likely facilitating regional movement of plants and animals.

Development can visually "speak to" natural resource conservation by avoiding unnecessary mass clearing and grading, minimizing impervious surface, and retaining natural features. Quality design can preserve the area's distinctive natural setting; promote sustainable design practices; and enhance competitiveness within area real estate markets. Careful site planning and building design should help unify the natural and built features of the community; minimize environmental impacts; and establish benchmarks for future design. The approach Regeneron has taken to its Tempel Lane Campus is an example of what is possible by using vertical construction, distributed stormwater management practices, and wetland impact avoidance.

It will be a challenge to balance development with conservation of important ecological features. As the corridor develops, existing tools, like the Watercourse Management Overlay District and wetland buffer requirements, can be strengthened and its implementation made easier while ensuring transparency of the Town's expectations to the land development community. Zoning standards for the development of the corridor can emphasize careful site planning, preservation of existing features, open space protection, incentivizing use of renewable energy, and multi-modal access.

### **Complete Streets**

Complete streets design is defined as roadway design features that accommodate and facilitate convenient access and mobility by all users, including current and projected users, particularly pedestrians, bicyclists, transit users, and individuals of all ages and abilities. Complete streets may also play a role in making a community healthier, reducing environmental impact, and leading to private investment in a corridor. The concept of Complete Streets encompasses many approaches to planning, designing, and operating roadways and rights of way with all users in mind to make the transportation network safer and more efficient. Complete Street policies are set at the state, regional, and local levels and are frequently supported by roadway design guidelines.

Several past planning efforts initiated by the Town have resulted in recommendations for a complete streets policy and design standards, including the 2006 Land Use Plan Update and Zoning Study, 2009 Western East Greenbush GEIS and the 2014 Corridor Plan and Design Guidelines for Columbia Turnpike and Route 4.

In September 2018, the Town held a Complete Streets Implementation Workshop with support from CDTC, to inform the public and any interested stakeholders about Complete Streets. The workshop was focused on potential future project opportunities, design options and opportunities, and coordination opportunities developed through discussions with Town staff, and a review of prior studies.

In November 2019, the East Greenbush Town Board adopted a Complete Streets Policy which ensures that Town departments, including Planning and Zoning, and Public Works "shall consider the safe and efficient accommodation of bicyclists, pedestrians, transit users, and those involved in goods movement in all new street construction and street reconstruction undertaken by the Town of East Greenbush. In addition, where the need for bicyclist and pedestrian facilities has been established or is defined in Town planning documents, the Commissioner of Public Works shall consider the addition of safe bicyclist and pedestrian facilities in new street construction and street reconstruction undertaken by the Town of East Greenbush".<sup>6</sup>

The guidelines recommended in the 2014 Corridor Plan and Design Guidelines described several elements that should be included when considering complete streets design for development and redevelopment projects. Those elements include:

- Pedestrian and ADA Compliant Elements: Sidewalks, crosswalks, curb ramps, accessible pedestrian signals, detectable tactile cues and warnings, and longer walk intervals at traffic signals.
- **Bicycle Elements:** Bicycle routes and lanes, signage and pavement markings, and bicycle racks.
- **Streetscape Elements:** Street trees, landscaping, rain gardens, permeable paving material and buffers between vehicles and people
- Traffic Calming and Access Management: Intersection bump-outs, curb extensions, textured material and center refuge islands. Driveway consolidations, modifications and closures and shared site access.
- Transit and Parking Elements: Accessible bus stops, shelters and pull-outs integrated with pedestrian enhancements. Delineated on-street parking spaces and curb/sidewalk bump-outs.

Complete streets guidelines should incorporate green infrastructure into the planning and design of new streets and street improvements. Green infrastructure uses natural design features to reduce stormwater runoff, promote infiltration and treat water quality. Many green infrastructure practices can be incorporated into the design of street and sidewalk improvements and may include bioretention basins, rain gardens, stormwater planters and pervious pavement materials. As a community with a municipal separate storm sewer system, incorporating green infrastructure into capital improvement projects also helps the Town meet the requirements of its MS4 Permit as required by the NYS Department of Environmental Conservation.

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<sup>&</sup>lt;sup>6</sup> Town of East Greenbush Resolution 243-2019, "A Resolution Adopting a Complete Streets Policy for the Town of East Greenbush"

### **Future Vehicle and Technology Trends**

Future vehicular trends include a more significant presence of electric vehicles (EV). As EVs become more prevalent, more charging stations like the ones located at the Residence Inn on Tech Valley Drive and Market 32 on Columbia Turnpike should be considered. As of March 2019, there were 345 EVs registered on the road in Rensselaer County and the number has been climbing since 2013 when Governor Andrew M. Cuomo launched Charge NY, a program administered by the New York State Energy Research and Development Authority to encourage the use of more electric cars and trucks by providing rebates, incentives, tax credits and assistance with infrastructure installation.

In addition, the deployment of connected and automated vehicles (CAV) and infrastructure, as well as web-based transportation services platforms, like Uber and Lyft, are important emerging trends and provide safety, mobility, land use, and operational challenges and opportunities. Rapidly changing technology will have impacts to transportation both in the short term and the long term and must be considered in developing transportation plans and projects. Moreover, these technologies can be adopted by the Town to enhance operational efficiencies.

### **RECOMMENDED ACTIONS**

The following actions are intended to achieve the goals and vision of the community when implemented. The number associated with each action is for identification purposes and does not indicate a prioritization of recommendations.

- C1. Identify and develop new town-wide connections to help alleviate traffic pressures along Route 4 and connect the town's major nodes and destinations.
- C2. Work with the Capital District Transportation Authority to evaluate existing service levels and routes and expand public transit options along Route 9 and 20 and Route 4 to help alleviate traffic, connect neighborhoods and offer transportation alternatives for residents.
- C3. Continue to identify and infill missing sidewalk gaps and provide new sidewalk connections, particularly along Columbia Turnpike and Route 4, to link residential neighborhoods with schools, library and commercial establishments, balancing construction of new facilities with long-term maintenance costs and resources and factoring these into future sidewalk infrastructure investments.
- C4. Prioritize bicycle, pedestrian, and transit infrastructure in future transportation improvement plans at local, county and state levels.
- C5. Leverage the investment in the Albany Hudson Electric Trail (AHET) by identifying opportunities to create connections to the trail which can act as a key "artery". Initial activities should include: Develop procedures to evaluate connection opportunities during site plan review and develop a

- template in partnership with National Grid and the Greenway to streamline review and approval.
- C6. Prepare a plan for connecting neighborhoods, sites, and other destinations to the AHET, which can be incorporated into the Amenities Plan and Complete Streets initiative. Include wayfinding and branding and coordinate with placemaking initiatives.
- C7. Standardize the approach to new roadway construction in Town to achieve community goals, reduce risk to the land development community, and ensure cost efficiency of installed infrastructure by, for example, adopting road standards and/or evaluating existing local codes.
- C8. Plan for the future of the Tempel Lane Corridor using an approach that encourages high-quality site design, an integration of the built and natural environments, and multi-modal connectivity. Balance development with natural resource conservation and use zoning to create a distinct place reflecting this balance.
- C9. Work with neighboring municipalities, CDTC, and other local and regional stakeholders to address vehicular traffic congestion and improve operations and reliability along Route 4 from a regional approach. If funded, integrate zoning-related recommendations from future studies with the zoning update.
- C10. Leverage opportunities to improve safety and encourage more children to safely walk and bike to school. Safe Routes to School programs are one potential strategy. More information is available at <a href="www.saferoutesinfo.org">www.saferoutesinfo.org</a>. Supporting ongoing education, outreach, and enforcement activities, already underway by EGPD and funded in part by Capital Coexist, is another.
- C11. Support and strengthen use of data-driven decision-making when developing roadway infrastructure maintenance and capital programs. Use these support systems to develop a transportation asset management plan to target investments, maximize their benefit/cost ratio, and link to system performance and user experience. Develop a program to fund regular maintenance of sidewalk infrastructure.
- C12. Use traffic calming measures to encourage walking and biking and improve safety. (e.g., landscape medians, pavement treatments, bike lanes or sharrows, street trees and planters), and provide alternatives for pedestrians including trails, sidewalks, and appropriate road crossings at intersections.
- C13. Coordinate transportation investments to support preferred land uses.
- C14. Consider new transportation modes in street improvements and site plan review, such as electric cars, scooters, bike share, and connected and automated vehicles. Evaluate opportunities to use technology to enhance DPW and other Town operations.

- C15. Incorporate green infrastructure as part of the Town's Complete Streets program, including porous pavement treatments, street trees, rain gardens, bioswales and other techniques.
- C16. Work to address existing drainage and MS4 issues as part of capital upgrades and proposed land development projects. Ensure that climate resiliency is addressed in these efforts.
- C17. Develop Complete Streets Design Guidelines as part of the Town's Complete Streets Policy to ensure a consistent look and feel along the Town's roads.
- C18. Incorporate into land use regulation and zoning updates freight and goods movement best practices, such as requiring truck traffic studies at the site plan review phase, ensuring adequate site plan space for loading and unloading zones, addressing needs relating to truck parking, and buffering and screening freight facilities and clusters.
- C19. Consider implementing trail-specific zoning standards along the AHET and other potential future multi-use non-motorized transportation facilities. Such zoning can identify opportunities for nodes of mixed-use development and appropriate land use types geared toward trail users.



# Neighborhoods and Housing



#### SECTION SIX - NEIGHBORHOODS AND HOUSING

#### **Guiding Principle:**

Preserve the character of existing neighborhoods and historic hamlets while creating new quality housing options. Provide housing options to attract new community members that may work in town or surrounding communities and retain existing residents while providing housing opportunities for residents of all ages.

#### Goals:

- Provide a variety of housing options that are available to a range of income levels.
- Provide a variety of housing options that meet the needs of multiple generations.
- Preserve and Enhance the character of existing neighborhoods and historic hamlets.



#### NEIGHBORHOODS AND HOUSING

#### **OVERVIEW**

The character and sense of place in East Greenbush are derived primarily from the unique and distinct neighborhoods of the Town. Many of these neighborhoods represent the historic settlement patterns of the Town and include such neighborhoods and hamlets as Hampton Manor, Clinton Heights, Couse Corners, Luther, Best and East Greenbush.

Over the last 10-15 years, the national and regional housing market has trended towards multi-family housing development while single-family detached housing has slowed. The quality and types of housing available in a community can have a significant impact on how the community functions. Communities with more single-family development may see a higher percentage of families with children, while renter-occupied multi-family units may trend towards young professionals and empty nesters. Housing type can also have an impact on land use patterns and demographics as well. For example, multi-family residential units typically result in a higher population density. When located near a commercial center, a higher population density can help support local businesses and help support public transportation options. Housing affordability is also a key factor that impacts the wellbeing of a community.

Housing data from the U.S. Census Bureau from the 2000 and 2010 Decennial Census and American Community Survey 5-Year Estimates was analyzed. Analyzing several years of data helps reveal trends. This analysis also includes current information about the Town's housing stock compared with neighboring communities. The neighboring communities included as part of this analysis all share a border with the Town and include the Towns of North Greenbush, Sand Lake, Schodack, Bethlehem (in Albany County) and City of Rensselaer. An overview of regional trends in the Capital Region and Rensselaer County was also explored as well as relevant housing related recommendations from past planning efforts.

#### **Residential Housing Units Over Time**

As of 2018, the Town of East Greenbush had a total of 7,217 housing units which represents a 15% increase in total units since the year 2000¹. When compared to neighboring communities, East Greenbush was neither the highest nor lowest rate of increase in total housing units during that time. The Town of Schodack had the lowest increase in total housing units at 9%, while the City of Rensselaer had the highest increase in units at 26%. In terms of total units, the Town of Bethlehem had the highest number of housing units in 2018 at 14,830, followed by East Greenbush at 7,217 and Schodack at 5,394 units. Overall, East Greenbush developed housing units at a higher rate than Rensselaer County which experienced an increase in units by 10% during the same time period.

Table 1: Total Housing Units 2000-2018				
	2000	2010	2018	% Change
Town of East Greenbush	6,281	7,006	7,217	15%
Town of North Greenbush	4,336	5,103	5,203	20%
Town of Sand Lake	3,277	3,673	3,713	13%
Town of Schodack	4,942	5,372	5,394	9%
Town of Bethlehem	12,459	14,029	14,830	19%
City of Rensselaer	3,713	4,695	4,684	26%
Rensselaer County	66,120	71,475	72,852	10%

Source: Decennial Census, 2000, 2010; American Community Survey 5-Year Estimates, 2018

#### **Housing Type**

Housing types are categorized based on the number of units in a residential building. This includes a single unit, both detached and attached, 2-units, 3-4-units and 5 or more units. The type of housing available can impact how the residential needs of the community are accommodated. American Community Survey 5-Year Estimates were utilized to examine housing types in East Greenbush from 2010 to 2018. It is important to note that these are estimates and not exact counts. The information gathered should be utilized to provide an overall representation of the type of residential development that occurred in the Town over a certain period of time and not an exact number of units of each housing type.

In the eight-year period from 2010 to 2018, multi-family buildings with two units increased by 20%. This is the highest rate of increase during this time period followed by buildings with 5-units or more at 9% and single-family, detached units at 7%. During this time period buildings with 3 or 4 units decreased by 36%. In absolute terms, more units in 1-unit detached buildings – a total of roughly 300 – were added than any other housing type. The next largest increase was units in structures with 5 units or more at roughly 97 added in this period.

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<sup>&</sup>lt;sup>1</sup> Decennial Census, 2000, 2010; American Community Survey 2018 5-Year Estimates

Table 2: East Greenbush Housing Types 2010-2018			
	2010	2018	% Change 2010-2018
1-Unit, Detached	4,597	4,900	7%
1-Unit, Attached	618	615	-0.5%
2-Units	318	381	20%
3 or 4 Units	278	177	-36%
5 Units or More	1,042	1,139	9%

Source: American Community Survey 5-Year Estimates, 2010, 2018

#### **Housing Tenure**

Housing tenure describes renter and homeowner-occupied housing units. In 2018, 76% of occupied housing units in East Greenbush were owner-occupied and 24% were renter-occupied. East Greenbush has a higher rate of owner-occupied units and a lower number of renter-occupied units compared to Rensselaer County. East Greenbush is similar in housing tenure to neighboring towns like Bethlehem, Schodack and North Greenbush. The only neighboring community to have more renter-occupied units than owner-occupied is the City of Rensselaer. However, urban areas commonly have more rental units available than homeowner-occupied units.

	Table 3: Housing Tenure 2018		
	Owner Occupied Units	Renter Occupied Units	
Town of East Greenbush	76%	24%	
Town of North Greenbush	71%	29%	
Town of Sand Lake	88%	12%	
Town of Schodack	79%	21%	
Town of Bethlehem	75%	25%	
City of Rensselaer	39%	61%	
Rensselaer County	63%	37%	

Source: American Community Survey 5-Year Estimates, 2018

#### **Housing Price Data and Housing Affordability**

Housing affordability is a complex issue that many communities across the country continue to try to address. In today's world, many segments of the population face challenges making ends meet and paying for housing related costs. It is not only low-income workers who face affordability challenges. It is also young professionals with student debt and seniors on fixed incomes.

Since 2000, house and rental prices in Town have consistently been higher as compared to Rensselaer County. In 2019 the median house price in Town was \$218,100 and median gross rent was \$1,139. Between 2000 and 2010, house prices also grew faster than in the County and by 2019 had decreased at about the same

rate. The decrease between 2010 and 2019 likely reflects the effects of the recession in 2009. Rental rates, in contrast, have continued to rise since 2000, increasing about 15% over this period. In addition, house prices vary within Town. According to 2019 estimates, median prices range from \$193,400 and \$221,000 in the portion of Town roughly west of Route 4; east of Route 4, the median price of \$354,900 is between 60% and 80% higher.

Table 4: Housing Costs 2000-2019			
	2000	2010	2019
Rensselaer County			
Median House Price	\$152,771	\$200,721	\$188,700
% Change	-	31%	-6%
Median Gross Rent	\$812	\$913	\$973
% Change	-	12%	7%
Town of East Greenbush			
Median House Price	\$164,796	\$230,853	\$218,100
% Change	-	40%	-6%
Median Gross Rent	\$995	\$1,120	\$1,139
% Change	-	13%	2%

Sources: Decennial Census and American Community Survey. Inflation-adjusted 2019 constant dollars

Affordable housing includes many different housing types and may include workforce housing or subsidized housing. Workforce housing refers to housing that is affordable to the average worker. This may include owner or renter-occupied housing units and can be located in single-family or multi-family units. The Federal Housing and Urban Development Department guidelines for affordability is that housing costs should consume no more than 30% of household income. Households spending more than 30% of their income on housing are considered cost-burdened and may have difficulty affording necessities such as food, clothing, transportation and medical care.<sup>2</sup>

The following table shows the percentage of households spending 30% or more of their household income on monthly housing costs. This has been separated into three categories, including Owner-Occupied with a Mortgage, Owner-Occupied without a Mortgage and Renter Occupied units. In 2018 25% of owner-occupied units with a mortgage and 7% of owner-occupied units without a mortgage were spending 30% or more of their household income on monthly housing costs. At this time, 41% of renter occupied households were spending 30% or more of their household income on monthly housing costs. When compared to other peer communities and Rensselaer County as a whole, East Greenbush has a similar breakdown of housing affordability.

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<sup>&</sup>lt;sup>2</sup> Capital Region Indicators, CDRPC 2016

	Table 5: Percent Households Spending 30% or More on Monthly Housing Costs		
	Owner Occupied with Mortgage	Owner Occupied without Mortgage	Renter Occupied
Town of East Greenbush	25%	7%	41%
Town of North Greenbush	23%	13%	39%
Town of Sand Lake	23%	13%	40%
Town of Schodack	21%	7%	38%
Town of Bethlehem	20%	10%	44%
City of Rensselaer	13%	15%	46%
Rensselaer County	25%	13%	47%

Source: American Community Survey, 5-Year Estimates, 2018

There are other indicators of affordability of owner-occupied units. These methods are further described in Appendix F and include the ratio of house value to income and the purchase price multiplier. House value to income is calculated using median dollar amounts provided by the US Census Bureau, and a ratio of 2 or less is generally considered affordable. Using 2019 data, the ratio is calculated at 2.39, suggesting that housing is generally affordable. Purchase price multiplier is calculated from median income data and is a rough approximation of decision making on the part of lending institutions. Including a 10% down payment, 2019 median income was multiplied by 2.25 to arrive at a figure of \$225,500. In other words, households in the middle of the income scale in Town can afford a house of this price. This figure is slightly more than the median house price in 2019 of \$218,100, again suggesting owner-occupied housing is affordable for households with incomes in the middle of the Town's income scale.

#### **HOUSING TRENDS**

#### **Capital Region Trends**

The Town of East Greenbush is influenced by trends in housing both locally and across the Capital Region. The Capital District Regional Planning Commission (CDRPC) provides yearly updates of building permit activity and housing market trends for the Capital Region. This information can help to provide context for individual municipalities to gain a better understanding of what is taking place in and around their communities.

In both the Capital Region and across the Country, sales and inventory of existing homes are down. Over the last few years, a lack of home inventory has led to high home prices and fewer homes available on the market. This type of trend makes it more difficult for first-time home buyers to purchase a home. The lower inventories and increased demand for homes may increase demand for new residential construction in the region.

According to the most recent data provided by CDRPC, there was a slight decrease in building permit issuance and a decline in the share of multi-family permits issued from 2017 to 2018 across the Capital Region. Overall, permit issuance, particularly for multi-family permits, has continued to decline since a 15-year high in 2015. Since 2012 single-family permit issuance has increased by 7.8%. While overall permit issuance is below levels seen in the early 2000s, current levels are still higher than in the early 2010s.<sup>3</sup>

When evaluated by county, Rensselaer County issued the smallest number of building permits from 2007-2018 when compared with Saratoga, Albany and Schenectady Counties. During this time Rensselaer County made up 11.8% of the total share of building permit issuance in the four-county Capital Region. Of that, 7.1% were single-family and 4.7% were multi-family.

#### **Generational Trends**

Beyond trends in the regional housing market, communities should take into consideration the needs of individuals and families across generations. Different age cohorts may seek different types of housing depending on family size, employment, or lifestyle. According to 2015 National Association of Realtors survey, young professionals and baby boomers desire similar amenities and housing types. Communities that succeed in attracting and retaining these groups are ones that focus on the quality of place and access to amenities. This includes access to restaurants, shops within walking distance, entertainment and public transportation. Those in the baby boomer generation may be empty nesters looking to downsize from a large single-family home to a more maintenance-free lifestyle. Young professionals may be looking for transitional housing while saving to buy a home or start a family. A community should include a range of housing options that allow individuals and families to remain in the community through each stage of their lives.

Housing in East Greenbush is primarily oriented towards single-family, owner-occupied units. There are some areas of multi-family, apartments, and senior living communities, and most of these housing options are not located within walking distance to commercial and activity centers. There are significant opportunities to attract and retain young professionals and baby boomers in East Greenbush by providing additional housing opportunities in key locations of town.

#### **Small-Scale Infill Housing**

Among the housing trends in Town is construction of new housing – primarily single-family dwellings or "small scale" to differentiate from more substantial projects – within some of the Town's established neighborhoods. Since 2018, at least 10 new units have been approved or constructed across many of the Town's existing neighborhoods. Several lots have been created through subdivision activity but existing vacant lots have also been built upon recently, sometimes after

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<sup>&</sup>lt;sup>3</sup> Capital District Regional Planning Commission, 2018 Building Permit Update

<sup>&</sup>lt;sup>4</sup> American Planning Association PAS Report: "Downtown Revitalization in Small and Mid-sized Cities"

relief from area and bulk standards has been granted from the Town. This type of infill development – constructing new buildings in areas with existing structures and infrastructure – presents opportunities and challenges, which are summarized in Appendix F.

#### CHALLENGES AND OPPORTUNITIES

A significant challenge related to neighborhoods and housing in East Greenbush is the preservation of existing character that the community wishes to retain. This is particularly evident in the rural areas of Town east of I-90, east of Route 9J and along Ridge Road. These areas of Town are characterized by low density residential lands, scenic views, rolling hills, active agriculture and areas of ecological importance. A lack of water and sewer infrastructure has helped to preserve this character, but some development has occurred over the last several decades. In the future, a focus on preservation of these areas should be a priority and any development that does occur should not diminish the rural character of the Town.

Maintaining and upgrading the Town's older housing stock is another challenge to consider, particularly in historic neighborhoods, such as Hampton Manor. Maintaining the Town's older housing stock helps to preserve the character of neighborhoods, enhance property values and ensure quality housing opportunities for new and existing Town residents. Many of the Town's established neighborhoods have vacant lots or lands which have not yet been developed. Some proposals require relief from zoning requirements and others will need subdivision approval. The challenges relate particularly to neighborhood compatibility, community character, and infrastructure systems, like connection to existing public water and sewer and adequate drainage. Smaller lot sizes resulting from historical development planning also present hurdles when building for contemporary tastes and attempting to include basic elements like rear yards. While there have been few tear-down-style projects, community socio-economic change can be another challenge beyond urban design and infrastructure issues. However, opportunities exist in terms of new neighborhood investment, strengthening and reinvigorating community character, and increasing the range of affordable housing options. Infill of this type is also smart growth in the sense that it uses prior investments in infrastructure.

Opportunities exist for higher density residential and mixed-use development along the U.S. Route 9 and 20 corridor in key locations in proximity to businesses and services. Higher density housing options are critical for supporting walkable commercial centers and to justify the need for increased public transportation service. In addition, the Albany Hudson Electric Trail (AHET) corridor provides another transportation link along which opportunities for higher density residential and mixed-use development should be evaluated. Senior housing should also be prioritized in higher density areas that are walkable to nearby services. Development in key corridors, including U.S. Route 9 and 20 and U.S. Route 4

should include buffers between single-family residential areas and commercial mixed-use areas to maintain the character of existing residential neighborhoods.

The population of the Town has increased by approximately 16.5% over the last 30 years. During that same time, major employers like Regeneron have continued to expand and locate in East Greenbush. As the population continues to increase and major employers expand, housing options will need to diversify to meet the needs of residents of all ages, income levels and lifestyles. To ensure that the needs of existing and future residents are being met, a variety of housing options will be necessary, including affordable, workforce and market rate housing.

Workforce housing is a type of housing that is affordable for middle income earners and may include such professions as police officers, firefighters, teachers, health care workers, retail clerks, etc. Over the last 20 years, wage stagnation combined with an increased cost of living has led to challenges of housing affordability for middle income earners that may not qualify for subsidized housing.

Taken together, the picture of affordability in East Greenbush is complex. For those owning their own homes, housing in Town, by most measures, is affordable. Median house prices have declined since 2010 but not as much as in Rensselaer County more generally. And anecdotally, starting in 2018, the housing market in Town has seen an uptick in activity, with current prices likely higher than the 2019 ACS 5-year estimates reflect. However, as indicated in Appendix A, house prices vary considerably in Town, with homes east of Route 4 costing 50% or more than homes in the western part of Town. The picture for renters is slightly different. Over one third of households renting in Town spend 30% or more on monthly housing costs. Also, as shown in Appendix A, rental prices did not decline between 2000 and 2019 and posted a modest increase of 6% in 2019 constant dollars.

There are opportunities to diversify housing in East Greenbush by focusing on the development of mixed-use activity nodes in key locations in the Town. Mixed-use activity nodes may include a mix of retail, commercial, medium to higher-density residential and offices in a compact, walkable area with multi-modal transportation options. This type of development not only creates new housing opportunities, it also helps to support and build the local economy. Higher density mixed use zones help to create a sense of place and can become a catalyst to spur business growth and create a critical mass of people needed to support public transportation options. The ideal location for these mixed-use activity nodes in East Greenbush are along U.S. Routes 9 and 20 and U.S. Route 4. These corridors contain the necessary infrastructure needed for additional growth, are located along existing public transit routes, and are primary gateways into the community. The AHET provides another transportation option supportive of mixed-use and higher density housing along Columbia Turnpike. These corridors also present unique opportunities in terms of new development that extends existing street grids. Like some of the challenges and opportunities of smaller-scale infill development,

careful design and planning combined with a context-sensitive approach can serve to integrate new development with existing neighborhoods.

Adopting inclusionary housing regulations is an opportunity to address the diversity of the housing stock in Town. By providing more opportunities for working people of varying means to live in Town, there are additional benefits, such as reducing commuting traffic congestion, providing opportunities for older residents to remain in Town, and increase the number of households, which carries tax base and economic benefits. As discussed in more detail in Appendix F, the existing zoning law presently allows the Town Board to consider as part of PDDs provision of affordable housing to be included with the negotiated amenity package. This can be expanded to other zoning districts into a mandatory program that requires, for example, that a certain percentage of developments of a certain size be affordable units, and such a program can also provide density bonuses in return. There are challenges relating to administration of such a program, and the Town should perform due diligence relative to the need and potential implications for development project financial impacts by conducting feasibility studies.

#### **RECOMMENDED ACTIONS**

The following actions are intended to achieve the goals and vision of the community when implemented. The number associated with each action is for identification purposes and does not indicate a prioritization of recommendations.

- D1. Extend the pattern of existing residential neighborhoods in adjoining new residential development. Develop area and bulk standards, building design standards, and subdivision standards that clearly communicate expectations and reinforce existing neighborhood character. Model new neighborhoods upon pedestrian friendly, traditional neighborhood patterns that include appropriate public amenities and leverage these investments to connect to and/or extend existing pedestrian infrastructure. Develop these standards to be applied to smaller-scale infill development proposals as well.
- D2. Create a mix of high-quality residential development in town, with diverse offerings for families and households of all sizes, ages and abilities. Encourage a diversity of housing options that creates opportunities for residents at different stages of life. (e.g. students, couples, families with children, seniors, etc.)
- D3. Ensure new residential development is located in areas with existing sewer and water infrastructure and designed with connected streets and cross-connections to ensure adequate circulation.
- D4. Actively pursue enhancement, revitalization and reinvestment in existing neighborhoods, particularly the older, more established neighborhoods of town, such as those located along Route 9 & 20, and explore programs relating to existing multi-family developments.

- D5. Attract high quality housing project proposals offering contemporary amenities and conveniences attractive to people of all ages, such as maintenance-free amenities, multi-modal transportation options, alternative energy solutions, and integration of natural resource feature protection into development plans. Explore incentivizing proposals addressing these objectives with zoning tools, like density bonuses.
- D6. Develop a rigorous, transparent conservation subdivision framework to reduce developer risk and accomplish housing as well as natural resource protection, placemaking, and community infrastructure goals. Implement transparent, repeatable development yield calculation standards. Ensure that natural resource protection objectives and priorities are informed by science and community planning best practices. Build into this framework sufficient flexibility to accommodate high quality proposals that might, for example, meet infrastructure objectives but where conservation values are lower using tools like density bonuses and payments in lieu of on-site set-asides. Explore practical strategies to address future operation and maintenance and oversight of any conserved areas in a way that does not place additional burden on Town taxpayers.
- D7. Develop a durable, interdepartmental, standardized approach to ensure land development projects are constructed to Town requirements. Make important elements, such as Town infrastructure standards and specifications and performance guarantee expectations, transparent to the land development community to minimize risk.
- D8. Establish a housing program to update and improve existing homes, particularly in historic areas to maintain the stability of neighborhoods. Begin by developing a strategy for small-scale infill development and redevelopment aimed at neighborhood vitality and preservation. Develop and use design standards and area and bulk requirements informed by an inventory and typology of the unique built environment qualities of neighborhoods. As an initial step, perform an analysis of developable land in the Town's historic neighborhoods. Evaluate potential infrastructure impacts, especially to storm drainage, and plan appropriately to mitigate any impacts.
- D9. Encourage higher density housing options and senior housing in key areas along Route 9 and 20 in proximity to services and local businesses. Evaluate the AHET corridor for similar higher density housing opportunities. Identify alternative housing types that allow increased densities, while limiting neighborhood impacts. Limit neighborhood impacts with careful application of buffering, screening, lighting, and other techniques. Use zoning as a tool to incentivize a diverse housing stock. This may include inclusionary zoning, density bonuses and streamlined development review to maintain and increase housing diversity, promote mixed-income and mixed-age

- neighborhoods and make homeownership more affordable by reducing development costs.
- D10. Explore the need for and feasibility of implementing inclusionary housing regulations. As a first step, convene a working group to make recommendations to the Town Board. Conduct an economic feasibility study in order to establish the need for and implications of these regulations. Consider incorporating affordable housing into an update of the WGEIS. Partner with affordable and workforce housing entities to develop projects and for program administration needs.
- D11. Use building and zoning code enforcement to improve housing quality. Pursue strategies, such as periodic rental unit inspections, that accomplish multiple objectives but which also provide a supporting revenue stream.
- D12. Evaluate and update senior housing definitions and standards to ensure transparency, accomplish neighborhood and housing goals, and reduce developer risk. Encourage design of senior housing that is integrated into existing neighborhoods. Strategically make investments in non-motorized transportation infrastructure to support senior housing development.
- D13. Provide opportunities for assisted living, supportive housing and shared services where appropriate.
- D14. Adopt design guidelines focused on scale, design and density to ensure that new housing is sensitive to surrounding neighborhood context.
- D15. Utilize energy-efficiency and renewable energy technologies in construction and rehabilitation projects to reduce the Town's greenhouse gas emissions, and as a means of increasing the long-term affordability of housing. Explore adoption of model building code legislation aimed at sustainability.
- D16. Develop a neighborhood branding and gateway strategy to strengthen a sense of place and announce the Town's neighborhoods to those visiting. Partner with neighborhood groups to develop and implement this strategy.



# VII. Recreation



#### SECTION SEVEN – RECREATION

#### **Guiding Principle:**

Expand inclusive passive and active recreational spaces and programming of all scales throughout the Town. Create gathering places and activity centers which foster community-oriented activities and pride in the Town.

#### Goals:

- Expand active and passive recreation opportunities for the health and enjoyment of all residents and visitors.
- Maintain and upgrade existing parks and recreational facilities.
- Create or pursue recreation opportunities which connect residents and foster community engagement and identity



#### **OVERVIEW**

Recreation amenities in Town consist of a mix of Town-owned areas as well as those provided by other organizations. The Town itself owns and operates six public recreation areas and provides multi-function space at Town Hall. In addition, local schools also contribute facilities. The Department of Public Works maintains the parks and other Town facilities while the Community and Recreation Department provides recreational programming opportunities to youth and senior residents. Long range planning for the Town's parks and recreational resources is guided by a Town wide Parks and Recreation Master Plan that was first adopted in 2002 and most recently updated in 2017.

The Town owns and operates the following parks and recreational facilities:

• East Greenbush Town Park – Located on Town Park Road, East Greenbush Town Park is a scenic 120-acre park with a pond that opens to the Moordener Kill. The park offers trails for biking, hiking and cross-country skiing in the winter. Other offerings include scenic waterfalls, a fenced in dog park, baseball field, basketball court, and playground. The dammed Moordener Kill was used for a swimming area until 2009 when it was closed due to an E.coli contamination from an unknown source. On the northern edge of the park on Luther Road is the Jaime M. Adams Field, home of the Capital Region Miracle League and the first multi-sport facility in the United States designed specifically for special needs athletes. The field opened in 2009 and was designed to easily accommodate special needs athletes with wheelchairs, walkers and other physically assistive devices. The Red Barn facility was completed and opened in October 2018. The construction of the facility was funded through recreation fees from developers through the WGEIS. The Community and Recreation Department rents the building year-round and

- offers a large community gathering space with kitchen space, WiFi connection, projector and screen and surround sound.
- David Onderdonk Jr. Memorial Park David Onderdonk Jr. Memorial Park is located off Hampton Avenue and contains a putting green, shuffleboard court, horseshoes, two bocce courts and a pavilion with restrooms. This is the newest park that has been opened by the Town.
- Hampton Manor Park Hampton Manor Park is located off Lake Shore Drive
  and offers beachfront access to Hampton Manor Lake. The park contains two
  asphalt tennis courts, a basketball court, playground equipment, bathrooms
  and a small gazebo for residents. In the winter the frozen lake can be used for
  ice skating but due to algae growth residents can no longer swim.
- Woodlands Eckman Park Woodlands Eckman Park is a small park on Grant Avenue with two fenced in tennis courts, a paved basketball court, playground equipment and open lawn area.
- **Prospect Heights Park** Prospect Heights Park is located between Neptune Street and Highland Street and offers a single basketball court and greenspace in a residential community.
- Ontario Park Ontario Park is located between New York Avenue and New Jersey Avenue and offers a small single Basketball court with adjacent picnic space. Historically, the park area contained a small pond that served as a water source for the East Greenbush Cantonment, the headquarters for the American Army Division of the North during the War of 1812.

The Open Space Institute (OSI) and Rensselaer County own and manage the Papscanee Island Nature Preserve, a 150-acre preserve located in the western part of the Town along the Hudson River. This is an important ecological and recreational resource that offers access to the Hudson River and opportunities for hiking and other passive recreational activities. One trailhead is located on American Oil Road, in East Greenbush; a second trailhead, on Staats Island Road, is in Schodack. The Preserve itself encompasses land that was settled by the Mohican Nation and remains important to the Stockbridge-Munsee Community Band of Mohican Indians, which maintains a close connection to its cultural sites, including Papscanee Island. As discussed in Appendix G – NRI, the entire island has been nominated for the National Register of Historic Places due to its Mohican cultural significance. In addition, facilities and programs run by other community organizations contribute significantly to the recreation system in Town. As discussed in Section 9, East Greenbush Central School District (EGCSD) facilities provide spaces for a number of active recreation pursuits. The Town recently partnered with EGCSD to improve the parking area at the ball fields complex located on Goff Middle School and Town of East Greenbush property. EGCSD also partners with the Town to provide bus service for the Town-operated youth summer camp. The East Greenbush Miracle League, which runs a unique facility on the Town Park property providing athletic and social opportunities at no cost to special needs children and adults. Greenbush Soccer Club has a facility with five fields and other amenities on Phillips Road focused on youth in the community.

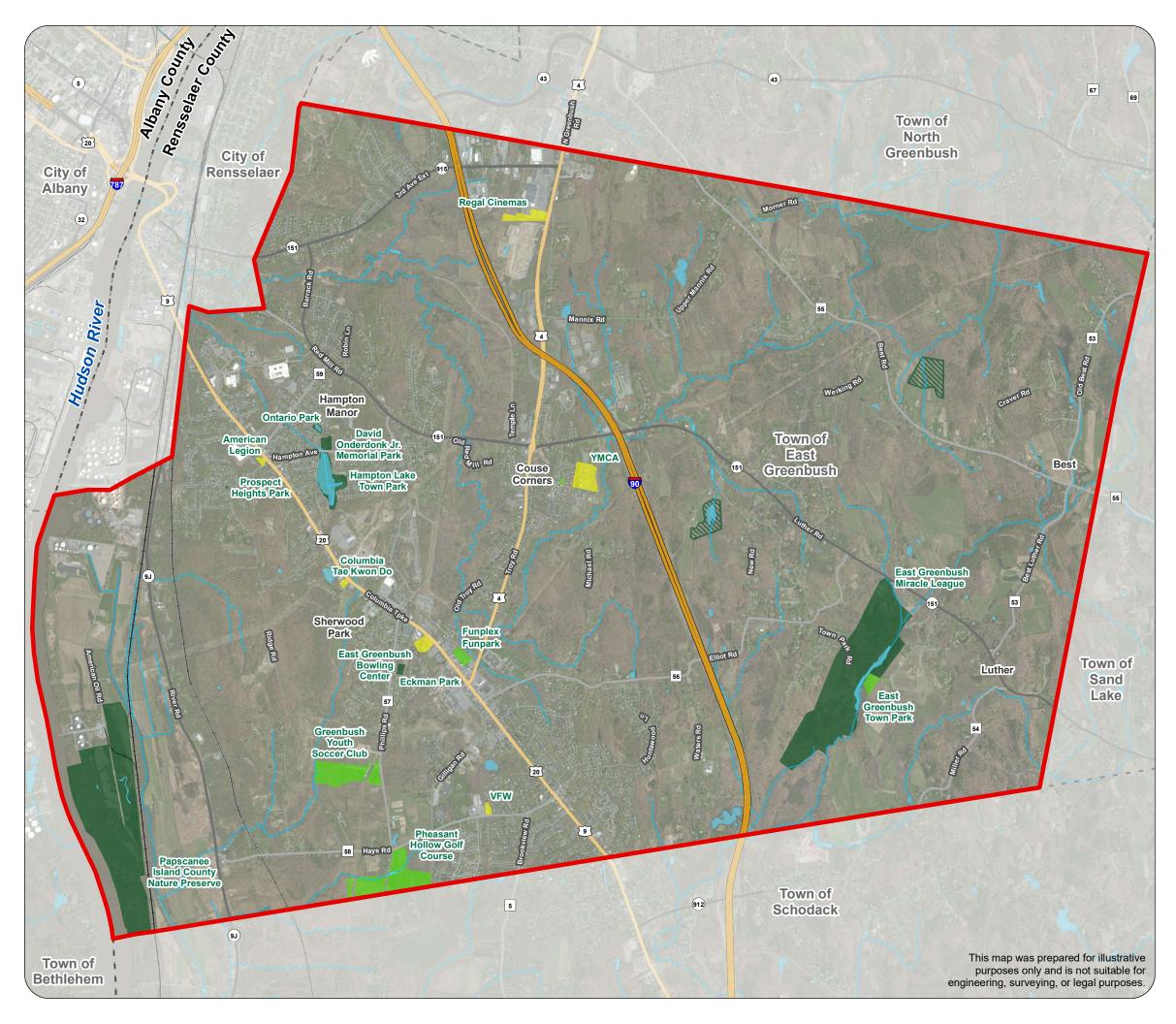
Capital District YMCA runs the Greenbush YMCA facility, which offers a range of programs and types of space for various athletic pursuits and is among the busiest in the region. The Girl Scouts of Northeastern New York operate Camp Is-Sho-Da, a day camp facility on Upper Mannix Road. Finally, there are also a number of local athletic groups providing organized athletic events to community members of all ages.

The Community and Recreation Department runs the Town's Summer Camp. Summer Camp registrations regularly number in the several hundred, and the Department mounts a significant hiring effort in support of this service. To streamline its operations, the Department has also recently implemented an automation platform, using the RecDesk solution, to streamline registration, communication, and back-office administrative needs. The Department has adapted to the COVID-19 pandemic by developing a Virtual Recreation Center, and has also spearheaded virtual events, such as the 2020 Memorial Day Virtual Parade.

Finally, the opening of the Albany Hudson Electric Trail (AHET) and its connection to the larger Empire State Trail network have already expanded recreation opportunities in Town. As noted in Section 5 – Transportation, there are opportunities to build upon this trail corridor as a backbone supporting future multi-use trail connections and other non-motorized transportation facilities.



Red Barn, East Greenbush Town Park





## Parks and Recreation May 2019



Land Use	Acreage	Percentage
Conservation Easement	37.36	0.3%
Parks & Conserved Lands	439.38	3.1%
Outdoor Recreation	82.5	0.6%
Indoor Recreation	31.87	0.2%





County Routes



#### CHALLENGES AND OPPORTUNITIES

The parks and recreational resources in East Greenbush present a number of opportunities that contribute to the quality of life in the Town. The Town's parks along with other resources like the Papscanee Island Nature Preserve and private recreational facilities create significant opportunities for residents, but also serve as an attraction for outside visitors and those looking to relocate to East Greenbush. Parks and recreation are essential public services because they provide economic value, health and environmental benefits and social importance. Local property values tend to increase when located near parks and recreational facilities and the preserved land associated with parks provides a number of environmental benefits including stormwater retention, groundwater recharge and improved local air quality.

As Appendix A shows, when compared nationally, the Town provides more acres of parkland but fewer parks per unit of population than other agencies. There is an opportunity, therefore, to increase the number of parks. Providing additional parkland for residents would also accomplish placemaking and other goals outlined in this section, such as providing community gathering places and connecting neighborhoods. However, increasing the number of parks also presents challenges, particularly operating and maintaining new facilities. In addition, as the 2017 Amenities Plan indicates, there are a range of improvements desired at existing facilities. Improvements have recently been made to several parks, including the Red Barn and a new year-round restroom facility at Town Park. Where additional parks are created or proposed, maintenance costs should be among the priority evaluation criteria.

There are opportunities to form new partnerships and maintain or expand existing partnerships with the many organizations in Town that contribute to the Town's recreation system. Existing, ongoing partnerships between the Town and these organizations to implement capital projects, as well as provide recreation programming and knowledge sharing, should be continued.

A challenge identified by the public is that there are no swimming opportunities available in East Greenbush. The lake at the Town Park and Hampton Manor Lake used to be open to the public for swimming, but water quality issues have led to the closure of these facilities. The desire for swimming facilities has been expressed statewide. According to NYS Office of Parks Recreation and Historic Preservation, "When asked what type of recreation facility was most needed within 30 minutes of their homes, swimming facilities were the most requested," and the Office also found a need for additional swimming opportunities within Rensselaer County, in particular. This could reflect either the lack of facilities, or that new facilities need to be constructed to take the place of older ones, which deteriorate or close.<sup>1</sup>

SECTION SEVEN – RECREATION VII-5

<sup>&</sup>lt;sup>1</sup> https://parks.ny.gov/documents/inside-our-agency/20202025StatewideComprehensiveOutdoorRecreationPlan.pdf

Another key challenge in East Greenbush and many other communities is ensuring that recreational resources in Town are accessible to people of all ages and abilities. Improving accessibility ensures that all members of the community can enjoy the amenities that the Town has to offer. This may include improved walkways with consideration given to slope and paving material, facilities that can accommodate wheelchairs, adequate handicapped parking and accessible picnic facilities among other techniques.

#### **RECOMMENDED ACTIONS**

- E1. Implement recommendations from the Town of East Greenbush 2017 Amenities Plan, and continue to update the Amenities Plan as projects are completed and new needs are identified.
- E2. Work in cooperation with future development projects to establish a larger Town-wide multi-use path, trail network, and trailhead opportunities which will eventually link many neighborhoods, destinations and the Albany Hudson Electric Trail together for walking, biking, jogging or cross-country skiing.
- E3. Develop the Hampton Lake Loop Phase 1 engineering study and address recommendations for permanent one-way traffic operations on Lakeshore Drive. Work with residents and other key stakeholder in Hampton Manor to identify opportunities, building from the Phase 1 recommendations, for a future pedestrian loop path around the lake. Work to connect this resource with the AHET.
- E4. Work with property owners in key areas such as Tempel Lane and along the Hudson River to develop plans which integrate attractive public spaces, open space, walking paths or other recreational activities for the enjoyment of all.
- E5. Improve and increase outdoor recreation opportunities and access to natural and scenic areas Town-wide. Coordinate these efforts with natural resource conservation actions to leverage opportunities to accomplish multiple goals and objectives.
- E6. Consider expanding recreational programming and the addition of staff to support programs, and work, through partnerships and use of technology, to maximize programming delivered.
- E7. Establish or expand partnerships, such as the East Greenbush Youth Baseball League, the Girl Scouts, YMCA, East Greenbush Library and East Greenbush Central School District to expand recreational opportunities and provide these opportunities more efficiently.
- E8. Maintain and enhance existing Town-owned recreation facilities.

- E9. Carefully consider and strategically develop new recreational opportunities. Plan for long term maintenance costs as part of acquisition and/or development.
- E10. Update Town-wide Parks and Recreation Master Plan to evaluate recreation needs and incorporate into Amenities Plan.
- E11. Improve connections between neighborhoods and recreation locations.





## Natural Resources, VIII. Agriculture and the Environment



### SECTION EIGHT – NATURAL RESOURCES, AGRICULTURE & THE ENVIRONMENT

#### **Guiding Principle:**

Embrace, promote and celebrate important natural resources. Maintain and improve water and air quality as well as wildlife habitat. Support active farms, agribusiness, and agritourism.

#### Goals:

- Preserve and protect key natural resources.
- Protect farmland and support an agricultural economy.



#### **OVERVIEW**

The natural setting of East Greenbush is one of its greatest assets and has enticed many people to live in Town. Scenic views, rolling hills, streams and river access, forests and farmland are just some of the Town's many natural assets.

The Town has completed a Natural Resources Inventory (NRI) which was formally adopted by the Town Board in June 2019. The project was a collaborative effort carried out through a partnership with Cornell University and the New York State Department of Environmental Conservation Hudson River Estuary Program with funding from the New York State Environmental Protection Fund. A summary of information from the NRI report is presented in Appendix A, and the NRI report and accompanying maps are included as Appendix G to this plan. Historic Resources inventoried in the NRI report are discussed in Section 3 – Placemaking.

This section highlights some of the unique and important natural resources identified in the NRI report and, extending from the NRI, is intended to help establish priorities and, ultimately, identify appropriate actions.

#### **Natural Resources and the Environment**

#### **Topography and Steep Slopes**

The Town of East Greenbush has a maximum elevation of 672 feet in the northeast corner of the Town and decreases to an elevation at sea level on the western boundary of the Town along the Hudson River. Topography has historically been a defining feature of the development of the Town and changes drastically from the rolling hills in the eastern part of the Town to the low-lying marshy areas in the western part of the Town.

The area along Route 9J is generally flat and marshy with elevations from sea level to approximately 10 feet. East of 9J, the land rises abruptly and in many areas, exceeds a slope of 20%. Continuing east in the area along the Columbia Turnpike, the land is more level and forms a plateau with elevations ranging from 200-300 feet. This area of Town is generally the best suited for development and was

historically and still is where most of the population resides. The eastern part of the Town rises to elevations over 600 feet with many areas of steep slopes and is less suitable for development.

The elevation of the Town affects the layout of site improvements, stormwater drainage, and the suitability of land that can be developed. Low-lying areas can be prone to flooding and understanding the absolute elevation as well as elevation change across a site can provide insight into the potential for the existence of floodplains, wetlands, and other sensitive environmental features.

Disturbance of areas with steep slopes is regulated under the Town's Comprehensive Zoning Law and Subdivision Regulations. Steeper slopes are primarily found along stream corridors, such as the gorges of the North Branch Moordener Kill between Best and Luther, and along the approaches and ridges of higher hills, such as Olcott, Teller, and Grandview. The steep bluffs east of Route 9J and ravines located in the northwest corner of the Town bordering the City of Rensselaer may be vulnerable to landslides. Land disturbance to steep slopes with lacustrine glacial deposits should be avoided when planning and permitting new development in the Town.

#### **Geology and Soils**

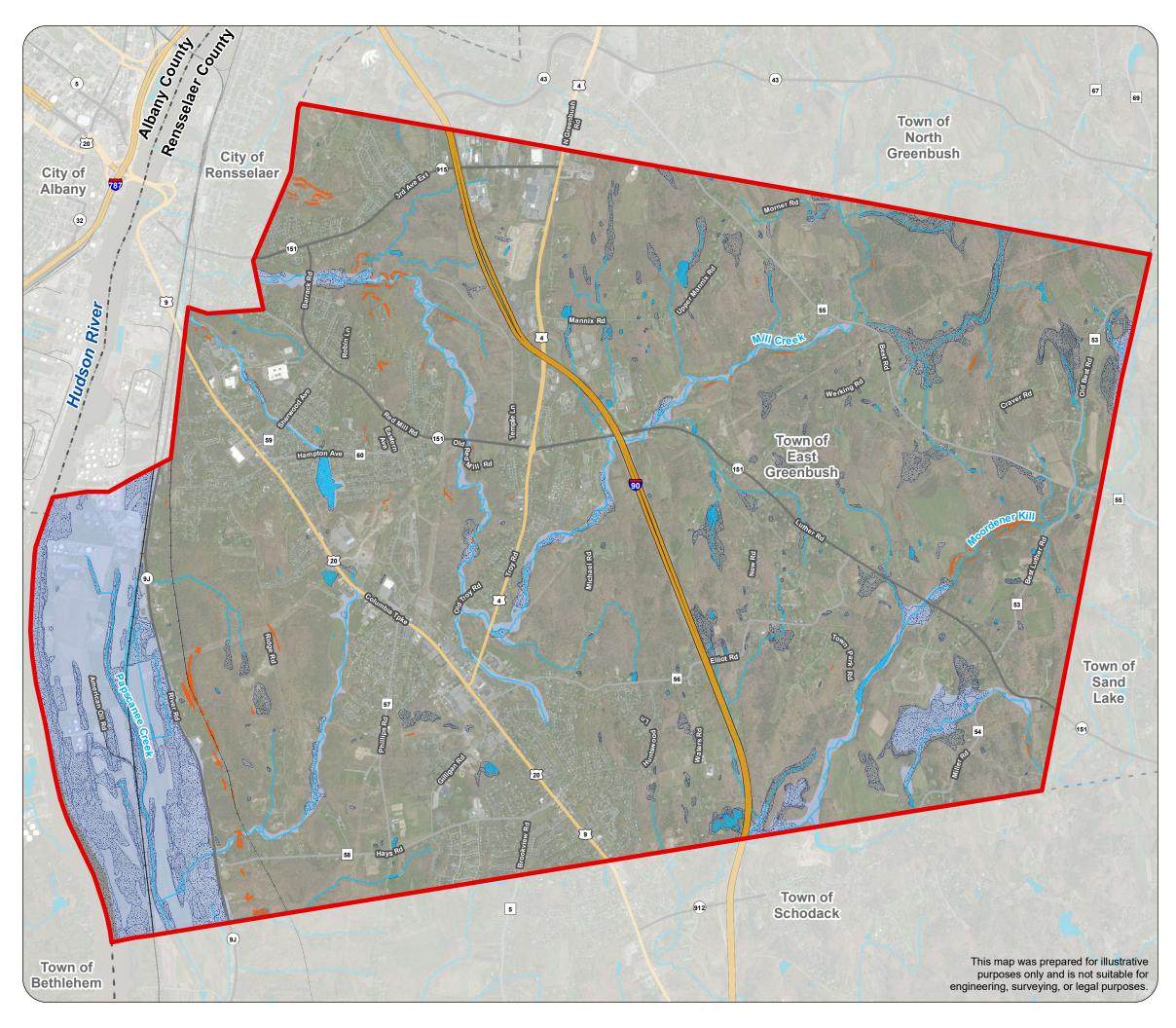
#### Geology

The eastern and western portions of the Town are roughly divided into two bedrock groups. Underlying the eastern portion of Town are the remnants of ancient mountains and glacial till with a mixture of metamorphic and sedimentary rock types. Underlying the western part of Town is a foundation of sedimentary rock which are remnants of an ancient seabed.

The surficial geology of East Greenbush largely reflects the retreat of glaciers following the last ice age. Glacial ice, as much as 5,000 feet thick, scoured the landscape and deposited boulders, sand, and gravel in its path. The eastern part of Town is dominated by glacial till with a mix of sand, gravel and boulders.

Outwash sand and gravel and kame deposits hold East Greenbush's major aquifers and may be an important source of sand, gravel, and crushed stone for building and road construction. However, the potential effect of any proposed mining operations on scenic beauty, wildlife habitat, and the level, turbidity, flow, and temperature of ground water must be considered.

The geological features of East Greenbush are significant because the underlying bedrock and surficial geology impact the location and types of development that can occur in terms of slopes and ground stability to support structures. The geology of an area also impacts the location of major aquifers and groundwater availability. This is particularly important for areas of Town that are not connected to the public water system and rely on private wells.





## **Environmentally Sensitive Resources**

May 2019

#### **LEGEND**

Project Area

Water Body

City/Town Boundary

River/Stream

100-year Floodzone

Railroad
Interstates

Slopes > 15%

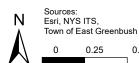
Known Wetlands

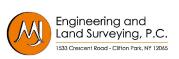
US Routes

State Routes

County Routes







#### Soils

Soils are the foundation for both the establishment of natural communities and for determining suitability for land uses including agricultural uses and the types of development that can occur. Consideration of soil properties is important for planning and designing drainage systems; siting of structures; evaluating the potential for septic systems; assessing requirements for constructing foundations, basements, and roads; and determining the feasibility of excavation; among other uses. In addition, contemporary approaches to stormwater management encourage use of infiltration-type practices, and the effectiveness of these practices is, in turn, dependent on the underlying soils.

The Town of East Greenbush has an abundance of prime agricultural soils, particularly in the areas along Columbia Turnpike, Route 4, Route 9J and scattered across the eastern portion of Town. Prime agricultural lands also tend to be prime lands for development. Much of the land where these soils are located have been developed for residential and commercial uses.

For a full description of soils in East Greenbush, refer to the Natural Resources Inventory in **Appendix G**.

#### **Water Resources**

#### Surface Water

Surface waters include all streams, lakes, rivers and tributaries that make up a particular watershed. All land within East Greenbush ultimately drains to the Hudson River Estuary. Key surface water resources in East Greenbush include:

<u>Mill Creek</u> – Mill Creek enters East Greenbush from the Town of North Greenbush and flows southwesterly near U.S. Routes 9 & 20 and then turns northerly before draining into the Hudson River. The Mill Creek watershed drains 11.7 square miles in the center of the Town and is classified as a C(TS) stream, capable of trout spawning.

North Branch Moordener Kill — The North Branch Moordener Kill enters East Greenbush along the eastern boundary of the Town at the Hamlet of Best and flows southeast before entering the Town of Schodack where it enters the Hudson River. This stream drains five square miles of land and is classified as a C(T) stream, capable of supporting a trout population.

<u>Hudson River</u> – The Hudson River is the largest water resource in the Town of East Greenbush. The river forms the western border of the Town from the border with the Town of Schodack to the City of Rensselaer.

<u>Papscanee Creek-Hudson River Watershed</u> – The Papscanee Creek-Hudson River watershed drains 6.9 miles of land from U.S. Route 9 & 20 westward to the Hudson River. Papscanee Creek is a tidally influenced creek that flows from the

eastern shore of the Hudson River and forms the marsh habitat and island that provides habitat for man plant and animal species.

<u>Quackenderry Creek-Hudson River Watershed</u> – The Quackenberry Creek flows near the northwest portion of the Town along the border with the City of Rensselaer. While the creek does not flow directly within the Town, much of the watershed lies within the Town.

<u>Hampton Manor Lake</u> – Hampton Manor Lake is a man-made lake, 11.7 acres in size. The lake is an important scenic and recreational resource for residents and accepts runoff from the surrounding areas and provides habitat. The lake is primarily spring-fed and is classified as a class C waterbody.

Understanding surface water resources is critical to land use decision making and development considerations. Development can lead to an increase in impervious service cover, resulting in an increase in stormwater runoff, flooding and water pollution.

#### Groundwater

The Town shares a major aquifer with the Town of Schodack known as the Schodack Terrace and runs primarily along the Moordener Kill near the Town's eastern border and along both sides of Routes 9 & 20, south of Route 4. The southern section of this aquifer where it crosses I-90 is classified as high yield (>100 gallons/minute), while the more developed portion of the aquifer is classified as low yield (<10 gallons/minute). Another major high yield aquifer is located between Route 9J and the Hudson River and runs from the City of Rensselaer south to the Town of Schodack.

All properties located outside of the East Greenbush General Water District rely on individual private wells, drawing from aquifers and other groundwater sources. There is a single active public water supply in East Greenbush serving facilities at the Town Park located on Town Park Road.

#### Floodplains and Drainage

Floodplains are low-lying areas, often next to streams and rivers, which are inundated during heavy precipitation or snowmelt. Flooding is a natural process and is one way that rivers and streams react to an increase in water and provides the space needed to expand and recede. Building in flood plains increases the risk of property damage and loss of life and should be avoided when planning for future development. If development in a floodplain cannot be avoided, measures should be taken to mitigate potential damage.

In East Greenbush, streams east of Route 4 and north of U.S. Routes 9 & 20 are mostly in rural areas where there has been less development in the floodplains. In other areas of the Town, the streams are in narrow valleys and the floodplains are mostly narrow and close to the stream bed. The exception to this is the Hudson River-Papscanee Creek floodplain, which is covered by the "100-year"

floodplain from Route 9J to the river. The Town's floodplain management law meets the National Flood Insurance Program requirements and gives the Town's code enforcement office the authority to regulate floodplain development.

#### Wetlands

Wetlands are areas saturated by surface or groundwater sufficient to support distinctive vegetation adapted for life in saturated soil conditions. There are many types of freshwater wetlands in East Greenbush, including wet meadows, emergent marsh, forested and shrub swamps, vernal pools, floating and submerged vegetation, and open water.

In addition to providing critical habitat for many plants and animals, wetlands provide a buffer that protects homes, businesses, and farms from destructive storm surge and river flooding, recharge groundwater, filter and purify surface water, and provide recreation opportunities. The upland area surrounding a wetland is essential to its survival and function; both may diminish when a wetland is surrounded by pavement, buildings, and pollution-generating or other incompatible land uses. Wetlands are found throughout the Town, but primarily located along the Papscannee Creek in the western area of Town, and along Mill Creek and the Moordener Kill.

Tidal wetlands can migrate upland if there are no barriers, and this horizontal migration may be critical to their survival over time. The Papscanee & Campbell Islands wetland system is one of the three systems where over 50% of the Hudson River estuary's projected tidal wetland expansion will likely be concentrated. The expansion of wetlands in the Town must not be hindered by development. The Papscanee & Campbell Islands wetland system provides some of the best opportunities to conserve and protect wetland migration pathways and ensure tidal wetlands for generations. For more information on the conservation opportunities at Papscanee Island, refer to the report "Protecting the Pathways: A Climate Change Adaptation Framework for Hudson River Estuary Tidal Wetlands".1

**Significant Ecological Features and Habitats.** The NRI highlights the most significant known ecological features in East Greenbush based on state, regional, and county-level assessments. It should be noted that these features are based on limited existing information and more study may be needed to confirm. Taken together with the previous discussion of land and water resources, this section helps provide a framework to prioritize conservation strategies. These features are summarized below.

**Significant Coastal Fish and Wildlife Habitats**. Papscanee Marsh and Creek has been designated by the NYS Department of State as a significant coastal fish and wildlife habitat spanning approximately 700 acres along the west side of Route 9J in the towns of East Greenbush and Schodack. Beds of submerged aquatic

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<sup>&</sup>lt;sup>1</sup> Protecting the Pathways: A Climate Change Adaptation Framework for Hudson River Estuary Wetlands, Scenic Hudson, 2016

vegetation, important for water quality and habitat, are also found in the Hudson River along Papscanee Island. Wetlands at Papscanee Island and Creek are both freshwater and tidal and are considered to be globally rare. Finally, of the 3.2 miles of shoreline in the Town, 2.7 miles are natural and serve as an important transition zone.

Known Important Areas for Rare Animals – The NRI identifies Known Important Areas for Rare Animals important for sustaining populations of 38 species of rare plants and 44 species of rare animals based on existing records and the species' habitat requirements. In addition, it identifies three county-rare plant concentration areas in East Greenbush: Papscanee Island and vicinity, Mannix Road woods, and Mill Creek woods and swamp

Streams With Migratory Fish — East Greenbush's Hudson River tributaries provide important stream habitat for migratory fish species according to DEC Bureau of Fisheries data and an aquatic habitat connectivity study by New York Natural Heritage Program. American Eel occur along the full length of Mill Creek, the North Branch Moordener Kill, and the main tributary to Papscanee Creek in the Town. River Herring (Alewife and Blueback Herring) spawn in Papscanee Creek and the lower reaches of the Moordener Kill in neighboring Schodack.

**Trout and Trout Spawning Waters** – DEC's Water Quality Standards and Classifications identify trout or trout-spawning presence along classified stream segments and suggest there is coldwater habitat suitable for trout in the North Branch Moordener Kill and for trout-spawning in Mill Creek starting just downstream of Route 151.

Important Ecosystem Complexes – The NRI identifies several important ecosystem complexes in East Greenbush, representing uncommon or restricted habitat types likely to support rare or uncommon native species. Ecosystem complexes are groupings of habitat types that often co-occur across a landscape in relation to underlying physical features. Papscanee Island and Creek includes tidal and wetland aquatic habitat complexes that rank highest in the Town in terms of county-level importance. Rensselaer Bay is mapped at a lower level of significance. Despite disturbed conditions, Hampton Manor Lake is noted as one of only two known examples of natural calcareous (calcium-rich) lakes in the county. The Best Road Wetlands complex is ranked among the top 5 of such examples in the county. The Moordener Kill Riparian Wetlands complex is also identified as important.

Important Aquatic Networks - The NRI also identifies broader important aquatic networks encompassing the freshwater tidal Hudson River and the riparian and headwater areas of the North Branch Moordener Kill. These areas highlight the relatively intact natural condition of these riparian corridors and their adjacent uplands, as well as the relatively clean, connected status of the estuary or instream habitats. Maintaining aquatic network areas will benefit the long-term conservation of native aquatic plants and animals (and especially native fish) that

rely on intact, connected river landscapes. Note that while Mill Creek supports a wild Brook Trout population, its riparian corridor and watershed forest cover are in poorer condition than that of the Moordener Kill. The Hudson River shoreline and the largely intact forested riparian corridor and headwaters of the North Branch Moordener Kill are highlighted.

Large Forests and Important Interior Forest Habitat - The NRI identifies mostly or relatively undisturbed interior forest habitat areas, representing the largest areas in the county of contiguous, primarily forest habitats. Interior forest habitats support a broad range of native species including many that are sensitive to human disturbance. Many of the larger forest patches mapped in East Greenbush appear to have considerable edge habitat, and are in fact divided by local roads, driveways, or small-scale development. These forests nevertheless serve a critical ecological function as buffers to the Town's streams and help to protect steep slopes, promote groundwater infiltration, and reduce flood damage. All forests and trees in the Town help to manage stormwater, moderate temperature, and improve air quality, among other ecosystem benefits. The NRI also identifies a few mostly or relatively undisturbed interior forest habitat areas in East Greenbush, which occur east of Route 9J, along the Mill Creek corridor, and north of Best Road. These large forest areas far from roads and development are the most likely places in the Town to support populations of forest-interior nesting birds and other sensitive wildlife species.

**Grasslands, Shrublands, and Young Forests** - Grassland or meadow habitat can support a variety of life, including rare plants, butterflies, reptiles, and birds, in addition to providing agricultural uses and scenic values. East Greenbush is largely forested or developed today, but the General Land Cover and Land Use map indicates that approximately 15% of the Town is in herbaceous land cover (hay, pasture, or cropland).

Scenic Resources — The 1993 Comprehensive Plan identified several scenic corridors, and the NRI validated and added to these areas. Stretches along Ridge Road, I-90, Route 4 (between Mannix Road and the FedEx center), Hays Rd, Best Road, and Best-Luther Road are some examples of scenic roads within East Greenbush. In addition, the NRI identifies Old Best Road, Craver Road, and Werking Road as scenic. Best Luther Road, Best Road, Werking Road, and Luther Road delineate a rectangle of largely open space, framed by and enclosing wetlands, pasture, and the forested banks of the Moordener Kill. A number of 19th century barns and farmhouses dot this rural landscape, to which Old Best Road and Craver Road also belong. These roadways should be considered scenic resources in addition to the previously identified areas of the Town. The characteristics of scenic views in Town include views of the capital and Hudson and Mohawk Valleys, agriculture and open space, and rural landscape character.

**Sea Level Rise and Climate Change** - Finally, the 100-year floodplain along the Hudson River shoreline extending east to roughly Route 9J may be impacted by

the effects of climate change, particularly sea level rise. According to New York State Department of Environmental Conservation seal-level rise projections, by 2050 -- less than 30 years away – river levels are likely to rise between 5" and 27". At 32" of sea level rise by the end of the century (or event up to 71 inches) – according to the official projections – much of the southern portion of this area, and a large proportion of the land area south of Sun Oil Rd, west of Route 9J, and east of American Oil Rd will be inundated. The low-lying Papscanee Island in particular will be impacted by any sea level rise. Under current projections, there will be large increases to the areas of Papscanee that will be inundated, impacting important natural and agricultural resources and recreational access. Elsewhere in Town, climate change is expected to affect precipitation events and result in higher temperatures, impacting drainage and other infrastructure.

#### **Agriculture**

Agriculture played a significant role in the development of East Greenbush through the early-to-mid-20th century. Just before and after World War II, rapid growth took place along the Town's major transportation corridors, including the Columbia Turnpike and later, Route 4 and Interstate 90. Although much of the agricultural land in the Town has been developed for commercial and residential uses, the Town still retains much of the rural character of its agrarian past. Several farm operations still exist today which contribute to the local economy and help maintain the community's rural character.

Currently, there are two areas in the Town zoned as Agricultural-Residential Districts (A-R) in the East Greenbush Comprehensive Zoning Law where agricultural land uses are permitted by right. These zoning districts are located along Route 9J in the eastern portion of the Town and on Best Luther Rd in the western portion of the Town. There a several other farms throughout the Town including areas along Philip's Road, Best Road, Columbia Turnpike and Route 151. Many of these farms are located within Rensselaer County Agricultural Districts, including District 6 and District 2. The County Agricultural Districts were established to protect and promote the availability of land for farming purposes. The ability for counties to establish agricultural districts originates from the New York Agricultural Districts Law, Article 25-AA of the Agriculture and Markets Law, enacted by the State Legislature in 1971. The law provides for a locally initiated mechanism at the county level in the creation, modification and approval of Agricultural Districts.

East Greenbush has prioritized the protection of the farming industry by adopting the Town of East Greenbush Agricultural Economic Development Plan Right to Farm Law (Right to Farm Law) in 2005. The purpose of the law is to maintain and preserve the rural traditions and character of the Town, to protect the existence and operation of farms and to encourage the initiation and expansion of farms and agri-businesses. The law protects farmers and the farming industry by limiting the circumstances under which farming may be deemed to be nuisance and to allow agricultural practices inherent to and necessary for the business of farming to

proceed and be undertaken free of reasonable and unwarranted interference or restriction.

The following is a list of agricultural resources and active farms in East Greenbush:

**Becker's Farm and Garden Center** – Becker's Farm and Garden Center is located at 420 Columbia Turnpike and has been an operating family farm since 1875. The farm has two state of the art greenhouses with computer enhanced environmental controls and computer assisted watering. The total growing area of all greenhouses is currently 75,000 square feet with an additional 35,000 square feet of outside growing area.

**Best Berry Farm** – Best Berry Farm is a family-owned farm established in 1979, specializing in jams, flowers, and berries and is located at 1078 Best Road.

East Greenbush Library/Greenbush YMCA Farmer's Market – The Farmer's Market is located in the parking lot between the East Greenbush Community Library and the Greenbush YMCA.

Garelick Farms – Garelick Farms has a processing plant located in East Greenbush on 3<sup>rd</sup> Avenue Extension. Garelick Farms processes and manufactures dairy products, including milk, cream, ice cream, sour cream, cottage cheese and juices. Raw milk is purchased from local dairies in the region. The Company supports over 1,000 farms in Massachusetts, Rhode Island, New Hampshire, Connecticut, Vermont and Maine.

**Gold Krest Farm** – Gold Crest is located on River Road and has been a family-owned farm for 78 years specializing in a variety of vegetables.

Hewitt's Garden Center – Hewitt's Garden Center opened in 1964 and currently has eight stores located in the Capital Region and is the fifth largest independent retail garden center in the country. The East Greenbush location is located on Route 4 and Mannix Road.

**McDonough's Farm** – McDonough's Farm is a third-generation farm growing Christmas trees and flowers located on Gilligan Road.

**Island Park Wholesale Nursery** – Island Park Wholesale Nursery is located off American Oil Road and grows a variety of tree and shrub species for wholesale distribution to landscapers and garden centers.

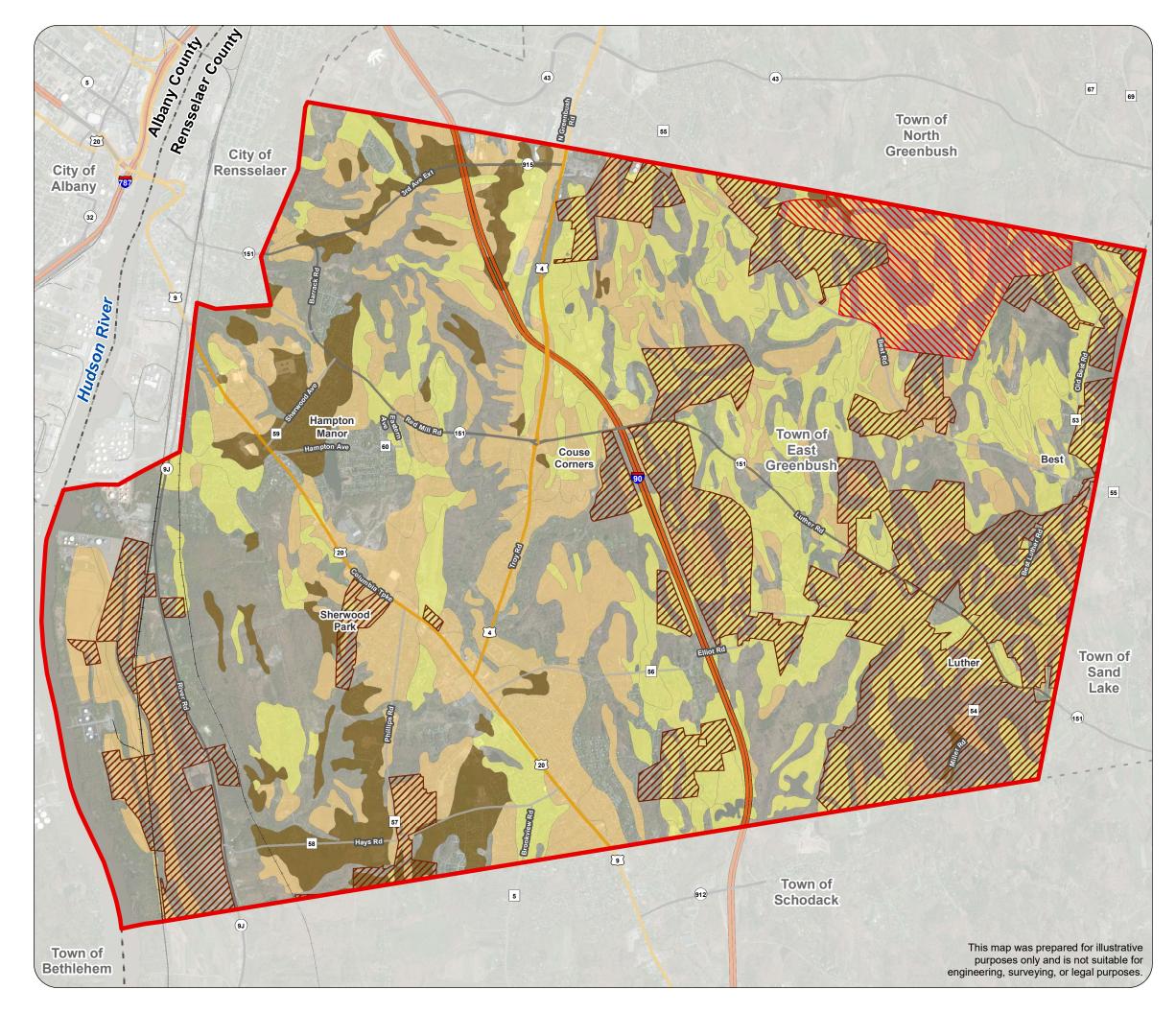
In addition to the list above, there are several smaller haying, livestock and horse farms that contribute to agriculture in the Town.

Garelick Farms, LLC – Located on Third Avenue Extension, this facility processes and manufactures dairy products, like milk, cream, and cottage cheese. The East Greenbush plant is one of four owned by the company. Processing plants like Garelick are an important component of what is known as farm supporting infrastructure. As freight and goods movement data show, this facility likely

receives the bulk of the roughly 225,000 tons of farm dairy products moved into the County. As such, Garelick provides a critical service to the region's dairy farmers and in its agricultural economy.









#### **Agricultural Resources** May 2019

#### **LEGEND**

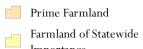
Project

County Boundary

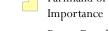
Agricultural District #2

Agricultural District #6

City/Town Boundary ----- Railroad



Interstates

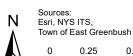


✓ US Routes **∼** State Routes Prime Farmland if

County Routes

Agricultural Districts				
	Acreage	Percentage		
Agricultural District #2	581.99	4.1%		
Agricultural District #6	3507.11	24.4%		
Prime Farmland Acreage Percentage				
Prime Farmland	3642.33	25.4%		
Farmland of Statewide Importance	4524.01	31.5%		
Prime Farmland if drained	1037.38	7.2%		







#### CHALLENGES AND OPPORTUNITIES

#### **Natural Resources and the Environment**

The Town's natural resources present a number of opportunities, including significant ecosystems that contribute to the health and wellbeing of the human and natural community. The National Wildlife Federation defines ecosystem services as any positive benefit that wildlife or ecosystems provide to people. These benefits can include clean air, water, food, soil production and recreational benefits. While these benefits can often be difficult to quantify, the loss of these services can be detrimental to the physical and economic health of the community.

The topography of the Town is a significant factor in determining developable land. Steep slopes in the eastern portion of the Town and areas off Ridge Road present a number of challenges that have hindered development. Those areas that have a slope greater than 15% may be best suited to open space protection to protect hillsides from erosion and the important large forest areas found there for purposes of biodiversity and water resources protection.

Outside of this corridor, many of the Town's most significant ecological features are along the main branches of the stream corridors of the Mill Creek, Moordener Kill, and Papscanee Creek. The coincidence of these resources provides unique opportunities for resource protection. For example, placing appropriate development restrictions on riparian areas can serve multiple purposes, including protecting streams, habitats for rare species, and forested areas. Many of the wetland areas in East Greenbush are regulated by NYSDEC and/or U.S. Army Corps of Engineers. Opportunities to buffer and preserve the connections of these areas to the Town's streams provide an additional means to target conservation strategies.

Contemporary, science-driven approaches to biodiversity conservation and climate resiliency revolve around the concept of movement, which is related to gene flow, animal home range, shifting ranges for plants and animals due to a warming climate, among other ecological needs. At the landscape scale, movement of plants and animals occurs within corridors connected to core areas of larger, unfragmented spaces. As the NRI shows, the Town contains both cores in the form of important interior habitats and corridors in the form of stepping stone forests and riparian areas. Development designs that further fragment or disrupt this system should be avoided in favor of approaches that minimize the extent of land disturbance and infrastructure installation but also preserve key elements of this system. Studies across several disciplines have shown the human benefits of green and open space, and access to these amenities can translate into higher property values and the ability to attract new residents seeking these amenities.

Certain areas of Town, particularly those associated with the Hudson River, Papscanee Creek, Mill Creek, and the North Branch of the Moordener Kill present potential flooding hazards. Due to the potential for flooding, these areas of Town may be better suited for agriculture or open space protection. Along the Hudson

River, on Papscanee Island, and along Route 9J are found significant ecosystems and a large tract of preserved land but also the Town's primary industrial area and fairly significant large vacant and agricultural use parcels, some of which have rail and/or Hudson River access. A challenge will be to balance development of the American Oil Road and Route 9J corridors area while addressing these important ecologies.

Another challenge for East Greenbush is the threat of climate change. The three primary climate trends that are anticipated to impact East Greenbush are increasing temperatures, shifting precipitation patterns and sea level rise. This may lead to more intense heat waves, stronger storms, and areas of increased flooding, particularly along the Hudson River waterfront. As much of the waterfront is in the current 100-year floodplain, sea level rise will cause storm-related inundation more frequently over time, and high tide flooding will increase as well. A more detailed description of climate change scenarios and potential impacts in East Greenbush is available in the East Greenbush Natural Resources Inventory in **Appendix G**.

Conservation subdivision design is a tool that allows a community to protect and preserve the Town's scenic rural lands while allowing for development to occur. Conservation subdivision design uses open space and other important natural resources present on a site to be developed as the starting point for design. The Town's Comprehensive Zoning Law currently includes a provision for cluster development, which provides incentives for developers to provide open space in exchange for reducing the footprint of development. Experience shows that when using these types of subdivision layout tools, clearly communicating requirements to applicants and the Planning Board is critical, especially when determining what land is developable and how many units a site might yield.

The Town created a Conservation Advisory Council (CAC) by passing local law 2 of 2020. The CAC, with between 5 and 7 members, can provide a resource during land development review and can also take on special projects, such as providing research and reports and pursuing grant opportunities relating to clean energy.

Another conservation tool is the use of conservation easements. A conservation easement is a legal agreement between a landowner and a land trust organization or government entity and is tied to the land in perpetuity. Future owners are bound by the terms of the conservation easement that have been placed on the property. A typical conservation easement prioritizes conservation values while deemphasizing the value of the development potential of a given land area. Landowners receive tax benefits and are able to promote conservation values important to them.

#### **Agriculture**

While a number of active farms continue to operate in East Greenbush, much of the land area suitable for agriculture is being converted to residential and commercial uses, specifically along the Columbia Turnpike and Route 4 corridors. The Town has a significant amount of soils that are conducive to farming and are a valuable asset for present and future farming operations. Conversion of these soils should be carefully considered when development proposals are considered to ensure that prime farmland is retained for future needs. Agriculture is a significant part of the history and character of East Greenbush and provides an economic benefit to the community. Agriculture generally requires less community resources than other land uses and may operate as a business that sells goods and contributes to the local economy. To protect the rural and agricultural character of the Town, conservation measures could be utilized to protect existing and future farmland. According to American Farmland Trust, the protection of farmland is vital to protecting the food supply and properly managed farmland can support wildlife and biodiversity, recharge aquifers, clean water and sequester carbon.

Agriculture can be a driver of local tourism by creating attractions to draw visitors. Farm to table restaurants, breweries and wineries are a growing market and have seen great success in attracting visitors in other parts of New York State. Agritourism is a growing market with significant opportunities for economic development.

#### **RECOMMENDED ACTIONS**

The following actions are intended to achieve the goals and vision of the community when implemented. The number associated with each action is for identification purposes and does not indicate a prioritization of recommendations.

- F1. Support the Conservation Advisory Council as a resource for developers and Town officials during the land development review process.
- F2. Develop a strategic approach to protecting natural and agricultural resources through actions, including:
  - a. Create an open space plan for the Town of East Greenbush that prioritizes open space areas and delineates an approach to landscape-level conservation by identifying important core unfragmented areas and the corridors that connect them. Include in this plan as a vital component increasing public access to the maximum extent practical.
  - b. Implement a multi-pronged approach to protect and improve water resources for people and wildlife by: evaluating and improving the watercourse management overlay district as part of a zoning update; overhauling the Town's historical local wetlands regulation law to promote enforcement and update its requirements in view of contemporary needs and to incorporate scientific advances; and

- evaluating the current 25' buffer of federal regulated wetlands to ensure it fits within this strategy but also provides developers and the Planning Board with the tools to balance impacts, buffering, and impacts at the site level.
- c. Protect and enhance forest resources by incorporating large forests and the corridors connecting them as resources to be protected within conservation subdivision design standards. Adopt a forestry local law to promote sustainable forestry practices and make permitting procedures clear to forest owners.
- d. Develop a street tree inventory and manage urban trees as an asset to protect wildlife and water quality and help mitigate impacts of heat waves
- e. Recognize the importance of agriculture, and promote innovative practices among farmers that enhance viability of agricultural businesses while protecting water, soils conducive to farming activities etc.
- F3. Encourage smart growth and development to protect resources while boosting the economy and increasing the efficiency of project review.
  - a. Work with the Planning Board and CAC to develop development review procedures that consider natural resources, such as checklists, site visits, and CAC member reports. Use the pre-application conference forum, "Project Review Team," to incorporate natural resource considerations early in the process and facilitate their becoming part of the culture of development review.
  - b. Update local zoning laws and subdivision regulations and develop incentives to promote the protection of natural resources. Evaluate the performance of the R-B incentive zoning in practice and develop new incentives that reward creative conservation site design, reduce risk and uncertainty in the process, and advance the Town's strategic approach to natural resource conservation.
  - c. Engage local businesses and other organizations in partnerships to help promote the goals of the CAC
  - d. Prioritize public works improvements and investment in existing developed areas. Create incentives to encourage well-designed development adjacent to town to make the best use of these investments. Review water and sewer district boundaries in light of any zoning changes.
- F4. Convene a working group to produce recommendations to the Town Board which assesses climate vulnerability across the public and private sectors in Town, and which provides climate resiliency strategy recommendations.

- F5. As part of natural resource conservation strategies, ensure that outdoor recreation opportunities and access to natural and scenic areas are improved.
- F6. Update the zoning to address conserving rural landscape character, especially in the eastern, rural portion of town, and along rural roadways and farmsteads. Evaluate using a combination of strategies beyond 2 or 5 unit/acre density to achieve the land use vision but allow landowners reasonable use and return for use of their lands.
- F7. Protect and conserve viewshed and rural character along scenic roadways as identified by the 2006 Land Use Plan and Natural Resources Inventory. Provide for appropriate vegetation buffers as part of future development. Explore strategies like overlay zones to tailor this scenic roadway and viewshed conservation to the unique qualities of these resources where they are found in order to clearly communicate the Town's objectives and reduce risk for developers.
- F8. Develop rural design and conservation design guidelines for development to be protective of the rural character of the Town during site layout and design.
- F9. Develop specific tools and strategies to encourage and support landowners that are interested in voluntarily conserving all or some of their lands. Cultivate opportunities to work with landowners and developers to apply conservation easements to promote protection of high priority natural resources, such as large forests and important ecosystem complexes. Partner with local land trusts, like Rensselaer Land Trust, in these efforts.
- F10. Evaluate zoning and other land use regulations relative to farm viability to allow compatible value-added production, small-scale or artisanal manufacturing, and other activities to increase overall farm income and promote diversification. Work with local and regional partners to develop, expand and/or strengthen farm supporting infrastructure, such as local agricultural product processing facilities as well as business strategy-related resources, such as marketing and direct sales technical assistance.
- F11. Develop a Generic Environmental Impact Statement to evaluate the potential cumulative impact of buildout in the Papscanee Island floodplain and identify mitigation options to provide a predictable framework that provides specific strategies to balance and facilitate appropriate future development in this area with natural resources conservation goals, increase resiliency, protect the unique natural resources found here, and increase waterfront public access opportunities.



# Governance and Infrastructure



### SECTION NINE – GOVERNANCE AND INFRASTRUCTURE

### **Guiding Principle:**

Promote fiscal responsibility and enhance governmental efficiencies with a positive service approach. Ensure transparency and equity in decision making. Allocate adequate resources for the community to provide essential services. Upgrade infrastructure to support a growing community and its need to adapt to emerging technologies.

### Goals:

- Ensure the availability of public facilities, infrastructure and services that adequately serve the present and future needs of East Greenbush.
- Maintain fiscal responsibility among all Town departments.
- Continue operating a transparent Town Hall that seeks active community involvement.



### **OVERVIEW**

Towns are units of local government that are responsible for providing the practical needs of its citizens. Those needs include a variety of functions, such as highway maintenance, police services, recreational services, land use and development permitting, property assessment and providing sewer, water and storm drainage infrastructure to protect public health. The Town of East Greenbush strives to provide these services in an efficient and streamlined manner with a focus on customer service to meet the needs of the community.

Local government functions in East Greenbush are carried out and directed from Town Hall located at 225 Columbia Turnpike. Town Hall is open to the public for a variety of needs and functions. The Town Hall facility also houses the Town Court and East Greenbush Police Department.

Infrastructure related to stormwater, wastewater and the drinking water supply are critical for a community's health and wellbeing. This infrastructure is also directly related to the pattern of development and types of land uses that occur within a community and also imposes a maintenance cost on the Town and future generations. The following includes an overview of the Town's existing stormwater, wastewater and drinking water supply, an identification of challenges now and in the future and recent upgrades that have been undertaken by the Town. This section also discusses the infrastructure supporting other Town government functions.

### **CHALLENGES AND OPPORTUNITIES**

### **Land Use**

Development in the community is directed by the Town's Comprehensive Zoning Law (CZL). The CZL was adopted to promote and effectuate the orderly physical development of the Town in accordance with the Town's Comprehensive Plan. The law addresses the use of property, whether residential, commercial or industrial, including but not limited to buildings, additions, parking areas, driveways, signs, sheds, garages, swimming pools, decks, gazebos, and major landscaping. The local law is administered daily and enforced by the Department of Building and Codes. Building and Codes also administers the building code and enforces property maintenance standards contained in the code. All interpretation questions, and petitions for relief, such as area and use variances, are addressed by the Zoning Board of Appeals. The Town's existing CZL breaks down the community into 14 districts, plus two overlay districts. The districts include:

- Residential Districts
  - o A-R Agricultural-Residential District
  - R-OS Residential-Open Space District
  - R-B Residential-Buffer District
  - o R-1 Residence District
  - R-1A Residence District
  - o R-2 Residence District
  - o R-3 Residence District
- Commercial and Industrial Districts
  - PPB Personal/Professional District
  - B-1 General Business Mixed-Use District
  - B-2 General Business District
  - O Corporate Office Only District
  - o OC Corporate Office/Regional Commercial District
  - o OI Corporate Office/Light Industrial District
  - CI Coastal Industrial District
- Overlay Districts and Floating Zones
  - o WMO Watercourse Management Overlay District
  - o PDD Planned Development District

The Planning Board and Zoning Board of Appeals apply the CZL and other regulations to land development proposals. The Planning Board is tasked with reviewing various land use applications to ensure the orderly development of the community and performs such functions as site plan review, subdivision review and the approval of special use permits. The Planning Board is guided by the Town's Comprehensive Plan and local ordinances like the Town Comprehensive Zoning Law and subdivision regulations.

Another tool implemented by the Town to manage the growth of the community is the Western East Greenbush Generic Environmental Impact Statement (WGEIS). The WGEIS was adopted by the Town in July 2009 to evaluate the cumulative impacts of potential future development in the Town in order to plan for and mitigate impacts due to growth. A GEIS is an environmental assessment/planning tool available under the New York State Environmental Quality Review Act (SEQRA). A GEIS allows for the evaluation of broad land areas or developments affecting quality of life and/or the environment and is commonly used for the adoption of land use plans. Unlike a project-specific Environmental Impact Statement (EIS), which evaluates the known and probable impacts associated with a specific action, a GEIS is, by design, a more flexible evaluation tool. A GEIS provides a hypothetical exploration of potential development scenarios and a plan to address the associated cumulative impacts within the prescribed study area. The WGEIS Study Area was limited to the western portion of East Greenbush (thought it excludes the area between the Route 9J corridor and the Hudson River shoreline) due to the concentration of new development primarily in that area and the availability of public utilities there.

The WGEIS allows the Town to sufficiently evaluate the cumulative impacts of growth in the Town and provide suitable mitigation to minimize the effects of development and clearly defines mitigation responsibility for developers. One such tool established through the WGEIS is the creation of a system of mitigation fees. Mitigation fees provide an equitable means of distributing the cost of improvements identified in the WGEIS. Developers are able to contribute to their fair share of the development impact, without carrying an unnecessary burden often associated with capital improvement costs necessitated by multiple waves of development. Mitigation fees also allow the Town to implement projects proactively and in a coordinated fashion.

### Infrastructure

### Stormwater

The Town manages stormwater through a Municipal Separate Stormwater Sewer System (MS4) in accordance with the MS4 State Pollution Discharge Elimination System (SPEDES) Permit issued by the New York State Department of Environmental Conservation (NYSDEC)¹; NYSDEC's program is, in turn, regulated by United States Environmental Protection Agency. The MS4 consists of infrastructure designed to convey (e.g., pipes and ditches), treat (e.g., stormwater management "retention" ponds), and discharge (i.e., "outfalls") stormwater to receiving waters. The Town's MS4 is comprised of a combination of privately and publicly owned and operated facilities. The MS4 Permit regulates the discharge of stormwater to both reduce the amount of stormwater discharge and reduce the amount of pollutants entering nearby water bodies. All MS4 communities located within the boundaries of a Census Bureau defined "urbanized area" are regulated

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<sup>&</sup>lt;sup>1</sup> https://www.dec.ny.gov/permits/6054.html

under the USEPA's Phase II Stormwater Rule, which requires adherence to the MS4 Permit.

Stormwater runoff is generated from rain and snow melt that falls on impervious surfaces such as parking lots, paved streets, roof tops, and compacted bare soil. When water flows over impervious surfaces it may collect and transport pollutants that are harmful to the environment and drinking water supplies. The increase in runoff generated during such precipitation events is directly related to the increase in impervious surface and, therefore, to land development activities which increase impervious surfaces. Adherence to the MS4 Permit includes the implementation of control measures to reduce the amount of pollutants entering a water body.

To meet these goals, East Greenbush is working to develop a Town-wide Geographic Information System (GIS) for all utility systems and stormwater outfall locations. Education and outreach programs administered by the Town have included, among other topics, information on general stormwater management practices, pet waste management, and lawn and yard waste management. All proposed residential development and commercial construction projects that disturb more than one acre of land are subject to the NYSDEC's stormwater pollution prevention regulations and are required to develop a Stormwater Pollution Prevention Plan (SWPPP) to control run-off during construction and minimize off-site discharges following project completion, as applicable.

The Town is actively working to inspect existing stormwater structures to determine the overall condition and areas where repairs and/or rehabilitation is required. Limited camera inspection has been conducted to date; however, the Department of Public Works (DPW) expects to expand the program in the future to provide video documentation of existing catch basins, storm drainage systems, and culverts. Recent inspections have located and identified problems with failing corrugated steel culverts and pipes. A program to proactively slip line failing culverts has been established; however, the need is high but funding is limited at this time. In addition, the Town DPW recently purchased a vacuum truck to facilitate cleaning and inspection of catch basins and pipes.

The Town DPW is also focusing on stormwater issues within the community in those areas most prone to flooding. Areas along Philips Road from U.S. Route 9 and 20 continuing to California Avenue within the existing Sherwood Park development are continually experiencing stormwater issues resulting from inadequate and undersized drainage systems. The Hampton Manor neighborhood has also experienced issues with stormwater where approximately twenty-two (22) separate outlets currently discharge into Hampton Manor Lake. Major improvements and replacements to the stormwater piping in the Hampton Manor area have now been completed. The Albany Country Estates neighborhood has also been a recent focus of activity to address recurring drainage issues.

To minimize and prevent future issues from occurring, the Town will be instituting more stringent stormwater design standards for all new developments, both commercial and residential, coupled with greater field supervision during construction to ensure future systems are designed and built correctly in accordance with plans and specifications. Because land development and growth are directly tied to stormwater issues, the Town will be exploring alternative mechanisms to fund the cost of maintaining stormwater infrastructure. These mechanisms include stormwater utility districts for new developments and the use of the State Environmental Quality Review Act (SEQRA) and Generic Environmental Impact Statement (GEIS) process to identify stormwater impacts of new development and link to mitigation projects and costs.

### **Wastewater Collection and Treatment Systems**

The Town DPW is responsible for the Town's four sewer districts, comprised of the Third Avenue Sewer District, General Sewer District, Couse Sewer District, and the Hampton Manor Sewer District. Wastewater for the Town is treated at a secondary treatment facility located on the south side of U.S. Routes 9 and 20, near the border with the City of Rensselaer. The Town intends to begin consolidating the four districts into a Town-wide district. This process got underway in January 2021.

As with the water supply system, the wastewater collection system currently only serves the most densely populated areas of the Town, parallel and adjacent to U.S. Routes 4, 9 and 20 and NYS Route 151, terminating roughly at its intersection with I-90, and NYS 915 (Third Avenue Extension). Expansion of the collection system into the rural areas of the community is not anticipated at this time.

Recently, \$15 million dollars of improvements were completed to increase the capacity and upgrade treatment operations. The wastewater treatment plant (WWTP) has a capacity to treat approximately 4.3 million gallons per day (MGD) but the facility is currently only permitted to process 3.3 MGD. The average daily flow to the treatment plant is currently 2 MGD. Under storm conditions, the flow to the plant can increase by a factor of 2-3 times. Under normal rainfall events the flow will average 2.5 MGD. Recent improvements to the WWTP have included a system designed to inject substances into the effluent in order to address odor issues at the plant. Odor issues have been a recurring issue, and the Town has also been working with industrial dischargers, under the Town's industrial user permit, to address constituents in their discharges that exacerbate odor issues. Landscaping and signage improvements at the WWTP facility, which is located at a key gateway into the Town on U.S. Route 9 and 20, have recently been completed.

Wastewater is conveyed to the treatment plant through a piping network consisting of approximately 80± miles of gravity sewer lines and force mains. The Town maintains fourteen (14) separate pump stations located throughout the system to direct the wastewater to the WWTP. Major improvements are currently underway or proposed to increase the capacity of the collection and pumping systems and address system elements at the end of their lifecycle.

The overall sewer collection system is reported to be in good condition and capable of accommodating increased flows from future development. The principal deficiency with the piping network is inflow and infiltration (I&I) into the system resulting in excessive flows to the WWTP during storm events. Another issue contributing to excessive flows is stormwater drainage from sump pumps in residences discharging into the sewer collection system. Finally, as part of the process to make improvements to the conveyance system, the Town has been identifying specific pump stations and pipes within the system that are bottlenecks, which, if upgraded, would provide additional capacity.

In addition to wastewater collected from the Town sewer districts, the Town has an existing agreement with the Town of Schodack, located immediately south of East Greenbush. Through the agreement the Town will accept 45,000 gallons per day of domestic waste from Schodack for treatment at the East Greenbush WWTP. At this time Schodack only produces 30,000 gallons per day but they are currently negotiating with East Greenbush to increase their daily limit. Schodack operates six pump stations, including one on U.S. Route 9 & 20, one on Empire Boulevard, two on Miller Road and one on Isabella Court / Waters Road to direct the wastewater through force mains into the East Greenbush collection system. The flow is metered at the Town line between East Greenbush and Schodack off of Horizon View Drive West in a metering vault. The Town is also working with industrial users situated within Schodack but which discharge to the Town's system to address flow constituents causing odor issues and ensure compliance with the Town's industrial user permit.

### **Drinking Water Supply**

The Town's public water supply is purchased from the City of Troy and provided to the East Greenbush General Water District. The sourcewater is the City of Troy's Tomhannock Reservoir, a 5.5 mile-long artificial reservoir located in the Town of Pittstown capable of storing 12.3 billion gallons of water when full. The General Water District extends from the City of Rensselaer to the Town of Schodack paralleling Routes 9 and 20 and running north between the City of Rensselaer and Route 4 to the Town boundary with North Greenbush providing potable water to the most densely populated areas of the community. Rural areas of the Town, east of Interstate 90 (I-90) and along the NYS Route 9J corridor, are presently not interconnected or served through the water district. The City of Rensselaer water department provides water supply to a portion of the American Oil Road corridor approximately 1,200 feet south of the Town line.

The Hampton Manor neighborhood was previously supplied by the Hampton Manor Water district through a separate well supply. In 2018 this district was shut down due to aging infrastructure and merged into the Town's General Water District to enhance the aesthetic qualities of the water supplied to Hampton Manor residents. The Hampton Manor wells have been decommissioned and the existing water tank was demolished in July 2020. Improvements within the former district

are continuing with the installation of new meter pits and individual meters are expected to be complete by the end of 2020.

The existing water mains, hydrants, and system components throughout the Town are all reported to be in good condition. The town-wide system maintains approximately 90± miles of mostly ductile iron transmission and service mains.

The Town DPW is continually providing improvements throughout the District to increase flow and system pressures and to provide redundant service within neighborhoods in the event of a main failure or related problem. Work is continuing to loop and interconnect isolated water mains and to remove dead ends.

New water transmission mains to remote areas of the Town are not proposed at this time. However, sufficient water is available from the City of Troy to allow for future residential and commercial development within the Town. In 2021, the Town undertook a water system capacity analysis to further specify current capacity and identify thresholds for future improvements.

### **Infrastructure Considerations**

The development of a community is often controlled by the availability of sewer and water infrastructure. Extending this infrastructure to rural areas can have negative consequences and contribute to unsustainable suburban sprawl if careful planning is not instituted. New water transmission mains and conveyances serving areas presently not served by these utilities are not proposed at this time. Sufficient water is available from the City of Troy to allow for future development within the Town. However, to ensure long-term system resilience, mitigate potential for system outages, and to enhance emergency preparedness and security, development of a local alternative source, or sources, may be desirable.

Water and sewer infrastructure should only be extended to areas deemed appropriate for additional commercial and residential development. Based on current trends in commercial and residential growth in the community, infrastructure extensions would be most appropriate in specific areas of Town, including Luther Road (NYS Route 151) just east of Columbia High School and Mannix Road. Conversely, to the extent that sewer service is extended to areas identified for lower density, open space, and natural resource and agriculture protection, such extensions may undercut the Town's ability to achieve related community goals. For example, denser development in areas with steep slopes unsuitable for development should be avoided; at the same time, the more compact form made possible by connection to public utilities presents an opportunity to "fit" development into areas with sensitive resources. Unplanned extensions also may undercut Placemaking goals, such as preservation of rural character and creation of activity nodes, and housing goals, such as creating more affordable housing options. Moreover, a larger system of public utilities equates to increased operation and maintenance costs for Town rate- and taxpayers. Finally, a recent increase in individual property owner requests for utility extensions, which

are resource intensive and also need to be coordinated, have demonstrated a need for a streamlined process.

### **Community Services**

The Town's educational resources present many opportunities to draw new residents and retain existing residents, particularly those with school-age children. East Greenbush Central School District ranked 9th out of 84 school districts in the Capital Region based on the Albany Business Review's 2019 Schools Report. East Greenbush Central School District (EGCSD) operates facilities that serve uses beyond the educational needs of students and provide important recreation and other community amenities. There are opportunities to build upon existing public safety and complete street initiative partnerships. Also, with a recent uptick in land development and housing, declining enrollment trends have stabilized or reversed; continued coordination with EGCSD will be important to addressing some of these challenges. As it does for many districts, the contribution of EGCSD to the Town's recreation and other community amenities constitutes a deviation from core mission elements that relate to education of students. For example, use of space by the community presents costs in terms of facility maintenance and use. Coordinating programming, capital investments, and communication with residents can help the Town work with EGCSD to address such challenges.

Other educational resources in the region in close proximity to the Town are important partners in regional economic development strategies and are part of emerging clusters of economic activity. These resources support major employers in Town, such as Regeneron, and institutions located in Town, like the UAlbany Biosciences Development Corporation (UABDC), have partnered with Regeneron and other employers on activities ranging from facilities and land development to research and development. The Town provides important services to institutions like UABDC, which has, in turn, entered into a host benefit agreement with the Town. UABDC also owns significant developable land along Discovery Drive and was an important partner in the construction of Discovery Drive Extension in the mid-2000's. There are opportunities to build from these partnerships. Challenges in this regard relate, in particular, to land development, such as finding suitable sites for expansion. As well, coordinating facility master planning for these institutions (and the private sector actors involved in these economic clusters) can help proactively address environmental impacts, stormwater regulations, greenspace requirements, and traffic operational needs.

The Town's first responders are a core element of the essential services the Town provides to East Greenbush residents and businesses, and the Town provides a high level of service in this regard. Many of the involved organizations provide mutual aid in collaboration with other jurisdictions, and there are opportunities to enhance or expand services using the shared services model. EGPD faces particular challenges when it comes to facilities, and there are regulatory aspects of this challenge. Increasing the size of the station or relocating to a new, contemporary facility is a significant financial and logistical challenge. As well, the Town Court

regularly processes a high volume of cases. The Court Room, which also serves as the primary meeting space of the Town Board, has been upgraded, but activity levels and particular space needs, such as conference areas, are ongoing challenges. The Town's three fire companies conveyed an acute need for volunteers. The Building and Code Department participates in emergency services calls and has also seen a marked increase in building permit activity over the past five years.

### **Local Government Efficiency**

Efficiency of local government is a significant priority for the Town of East Greenbush. The Town strives to provide services to its citizens with a customer service approach to meet the needs of all members of the community in a fiscally responsible manner.

The emergence of COVID-19 in the first half of 2020 has been a considerable challenge for all communities. The Town has continued to provide basic Town functions in the midst of the pandemic and has taken a number of steps to mitigate impacts to citizens and Town staff. Measures taken to mitigate impacts include closing Town hall to the public except by appointment only, holding various board meetings virtually and having staff work from home for those who are able to. The lessons learned through the COVID-19 pandemic will set in place plans and procedures to better prepare for future public health crises to protect the lives of all East Greenbush citizens.

Additionally, the Town is striving to augment and streamline internal department processes through digital upgrades and increased coordination and also look at energy efficient approaches to reduce municipal costs.

### RECOMMENDED ACTIONS

The following actions are intended to achieve the goals and vision of the community when implemented. The number associated with each action is for identification purposes and does not indicate a prioritization of recommendations.

- G1. Identify and pursue opportunities for relocating the Police Station and Town Court to a new location that meets the needs of an expanding police force and current regulatory requirements.
- G2. Continue to provide all areas of the community a high level of fire, police and emergency medical response first response services.
- G3. Work with emergency service providers to recruit and retain qualified volunteers.
- G4. Encourage the use of green infrastructure to address stormwater management and function as streetscape enhancements.

- G5. Continue to maintain and upgrade sewer and stormwater infrastructure and plan for future maintenance needs.
- G6. Continue to assess current municipal staffing needs, planning for hiring additional staff, evaluating business process improvement strategies, including use of automation, and balance these needs with financial capacity.
- G7. Continue to comply with the MS4 program and update stormwater GIS database.
- G8. Build on recent e-government initiatives, such as modernizing the Town website, holding remote meetings, virtual public participation and live-streaming board meetings, and to continue to use technology to improve service delivery, customer service, and stakeholder access to information. Prioritize completion and maintenance of a comprehensive code update and migration to an online platform.
- G9. Coordinate with EGCSD regarding school facility planning and use with community and neighborhood needs while balancing these needs with their financial and resource costs.
- G10. Support relationships between the police department, local businesses, and community leaders and neighborhoods in areas where crime is an issue.
- G11. Encourage diversity in the workplace that supports all cultures, races and genders.
- G12. Utilize Crime Prevention through Environmental Design (CPTED) to increase public safety. Identify specific CPTED strategies to include in zoning and site plan review regulations, especially those that achieve multiple objectives, such as sound access management practices.
- G13. Modernize data systems and integrate interactive opportunities for public access to digital information. Leverage automation technologies to expand service delivery capacity.
- G14. Begin to invest in data as a local asset. Support a program to build out the Town's GIS Platform as ongoing initiatives, such as MS4 needs, are completed. Elements of this program would include water, sewer, highway (e.g., traffic signage), and other location-based assets. Integrate new management and automated information systems into this platform.
- G15. Continue to leverage opportunities to coordinate the Town's website, public safety notification system, and social media presence with neighborhood groups and stakeholders to develop a network of social media, contact lists or other interactive web-based forums. Continue to invest in these platforms and new opportunities to enhance their role as a mechanism for residents to communicate general information, such as current events or public safety

- concerns, and increase public engagement, and support e-governance initiatives.
- G16. Take action to reduce energy consumption in municipal operations and at Town facilities. Convene a work group to provide recommendations to the Town Board on strategies and funding opportunities such as municipal building retrofits, green building practices, and renewable energy systems.
- G17. Develop lighting standards that promote energy efficiency and reduce light pollution, while providing adequate lighting for safety.
- G18. Update building codes to reflect the latest energy-efficient building code standards for new and rehabilitated housing (e.g. International Green Construction Code or the NYStretch Engery Code) and ensure that staff are fully trained and supported to implement.
- G19. Consider incorporating into updated zoning codes green building incentives, such as height and density bonuses, for land development projects that meet specific building and sustainable site standards. Formalize the process for the Town to evaluate requests for extensions of public sewer and water infrastructure in relation to placemaking, natural resource conservation, and housing goals to ensure these activities are in the public interest. Streamline this process for individual requests. Coordinate all infrastructure expansion projects with the Town Department of Public Works' Pavement Condition Inventory to ensure that extensions are planned in coordination with ongoing roadway improvements.
- G20. Formalize the process for the Town to evaluate requests for extensions of public sewer and water infrastructure in relation to placemaking, natural resource conservation, and housing goals to ensure these activities are in the public interest. Streamline this process for individual requests. Coordinate all infrastructure expansion projects with the Town Department of Public Works' Pavement Condition Inventory to ensure that extensions are planned in coordination with ongoing roadway improvements.
- G21. Continue to apply asset management principles to planning and programming of operations and maintenance of public utilities and related capital projects. Consider expanding this framework by developing and implementing asset management plans for all major Town infrastructure systems, including water and sewer, highway, and recreation and other Town facilities.
- G22. Update the Town's Land Subdivision Regulations. As part of this update, incorporate actions relating to natural resources, placemaking, and neighborhoods and housing. Reinforce objectives relating to proper installation of infrastructure improvements and completion of development projects and coordinate this update with actions relating to implementing Town roadway standards.

- G23. Develop standard details for connection to Town public utilities and the installation of new utilities. Publish these details on the Town's website and in formats making it easier for designers to incorporate into development plans to increase transparency and reduce risk to the land development community.
- G24. Consider developing a plan for emergency drinking water supply and the long-term resiliency of the Town's water supply system. As part of this effort, evaluate development of a local alternative water source, or sources.



## X. Future Land Use



### **SECTION TEN - FUTURE LAND USE**

### **OVERVIEW**

The Town of East Greenbush has experienced many changes over the last several decades from a rural agricultural community to a suburban town with an active commercial and retail base, distinct neighborhoods and a center of employment in the region. To successfully plan for the future, the Town must develop land use regulations that provide the flexibility to accommodate the changing needs of business, commerce and residents while maintaining and enhancing the physical, environmental, cultural and social amenities that make East Greenbush an attractive place to live, work and play.

To maintain and improve upon the community's current position, a close look was given to future land uses across the Town. The Future Land Use Map at the end of this section sets the direction for future land uses within the Town. *The map is not zoning; however, the zoning must follow the direction set forth in the comprehensive plan in accordance with General Town Law §272-a.* The zoning ordinance is the regulatory document that addresses densities, area and bulk standards and permitted uses.

The various land use categories shown represent the intended uses desired or anticipated for the community in the future. A number of important points about these land use categories and recommendations related to land use include:

- The land use categories on the Future Land Use Map are not zoning districts.

  The land use categories are broader and more general than zoning districts.
- The boundaries for each of the land use categories are intentionally nonprecise and are meant to be fluid. The boundaries of zoning districts are far more specific and detailed and are to be determined during a zoning update process that is separate from the Comprehensive Plan Update process.
- The land use categories are general guides to future zoning or other regulations. State law mandates that zoning must be in conformance with the policies of the comprehensive plan.
- The land use categories reflect a vision for the community in the future. It
  may take many years for the proposed changes to occur. The vision is
  something to aim for and work towards. Since zoning is the primary tool to
  implement this plan, the zoning for an area may be changed or updated in
  an effort to reflect community input.
- Implementation of the future land use recommendations in the community would be required to follow a zoning amendment procedure in accordance with Town law.

A key factor in developing the Future Land Use Map for this plan is to ensure the map reflects the community vision and guiding principles. That vision includes the most intense uses between Route 9/20 and I-90, with uses becoming less intense as one moves east and west to maintain the remaining rural character, scenic areas and natural resources of the Town. The vision also includes reactivating the historic Columbia Turnpike (Route 9/20) by creating mixed-use centers of activity and allowing for more flexibility in the types of development that can occur along the corridor. The character of neighborhoods are maintained while walkability and connectivity to activity centers are improved. Following is a description of each future land use category.

### **FUTURE LAND USE CATEGORIES**

**Primary Activity Center** – The intent of the Primary Activity Center is to create a vibrant and attractive destination to live, shop, work and gather that is centrally located within the Town. This area includes a mix of retail, commercial, high-density residential and offices in a compact, walkable area with multi-modal transportation options.

The Primary Activity Center is characterized by mixed-use buildings and/or blocks with architecturally interesting facades, streetscape design, sidewalks, benches and other amenities that make the streets pedestrian friendly and create spontaneous opportunities for community interaction. A transit-oriented development (TOD) approach is encouraged in this area whereby moderate and high-density housing concentrated in mixed-use developments are located along public transit routes. The location, design and mix of uses in a TOD emphasizes pedestrian-oriented environments and encourages the use of public transportation. Fostering connections to non-motorized transportation facilities also advances the intent of the primary activity center. Development of new mixed-use nodes in these areas tied to non-motorized transportation facilities is also compatible with the intent.

This area can evolve over time with the redevelopment of large shopping plazas into a more attractive mixed-use commercial center of activity. In order to realize this vision, there are several tools available. A form-based zoning approach can establish a desired form and appearance for development. A form-based zoning approach can also help to streamline the development review process, reducing the cost to the project applicant and ensuring development that is consistent with the community's vision. Design standards are another tool to achieve this vision.

Secondary Activity Centers – The Secondary Activity Centers are areas that are intended to be smaller in scale than the Primary Activity Center and provide opportunities for a mix of uses, including retail, restaurants, office space and community gathering spaces. The Secondary Activity Centers differ from the Primary Activity Center in that they place a stronger emphasis on connectivity between neighborhoods and areas of commercial activity.

The Secondary Activity Centers are characterized by a higher density of development that includes a mix of uses. The scale of buildings for these areas is smaller than that of the Primary Activity Center to match the character of surrounding neighborhoods. A transit-oriented development approach is encouraged in these areas. Development of new mixed-use nodes in these areas tied to non-motorized transportation facilities is also compatible with the intent of Secondary Activity Centers.

Following is a description of each secondary activity center:

- A. The Heights This area is an existing residential, commercial and high-tech employment center. A small and mid-sized mix of retail stores, professional offices and apartments should be encouraged in this area with connections to surrounding neighborhoods and employment centers. The redevelopment of large shopping plazas should also be considered to infill underutilized space currently being used for parking.
- B. Philips Road Center The Philips Road Center includes the existing Columbia Plaza and Becker Farms area. This area is intended to be a center of activity to support surrounding neighborhoods and local agriculture. The Philips Road Center should prioritize the development of sidewalk infrastructure to improve walkability and connections to surrounding neighborhoods and regional trail networks. This area also has some of the largest vacant parcels remaining on Columbia Turnpike. If and when development occurs, a priority should be placed on the appearance of those portions with frontage on and visible from Columbia Turnpike. Opportunities for connection to existing neighborhoods should also be prioritized.
- C. East Greenbush Hamlet Center This area represents the historic hamlet of East Greenbush that developed as an outpost along the Columbia Turnpike. The East Greenbush Hamlet Center reflects the traditional and walkable hamlet center. Uses are intended to provide opportunities to activate the street level and provide religious, cultural, commercial and retail activity in a concentrated area. Design guidelines and form-based zoning should be considered in this location to maintain the historic layout of the hamlet and encourage street-level activity.
- D. Couse Corners Center This area centers around Couse Corners at the intersection of Route 4 and Route 151. The focus of this area is improving walkability and connectivity to surrounding neighborhoods and encouraging uses that are compatible with the surrounding Neighborhood Mixed-Use area.
- E. **East Greenbush Commons** This area will continue to serve as a regional commercial hub with shopping and entertainment plazas, but with an emphasis on improving walkability, traffic congestion and streetscape improvements.

Commercial Mixed-Use (CMU) – CMU includes linear areas along Route 9/20 and serves as a connecting corridor between activity centers. The CMU allows for a variety of uses with an emphasis on commercial and some residential uses. These

areas are primarily auto oriented but are connected via sidewalks and may connect to regional trail networks. Design guidelines and form-based zoning are encouraged along these corridors to create a consistent character along Route 9/20 over time. A transit-oriented development approach is encouraged in these areas to allow for a mix of uses that emphasize pedestrian-oriented environments and encourage the use of public transportation. Columbia Turnpike is not homogeneous and each segment has unique activity and use types, parcel sizes, and scale of the public roadway. Overlay zoning is encouraged to address the specific character and needs of each segment.

Neighborhood Mixed-Use (NMU) – NMU includes areas located along U.S. Route 4 from the intersection with U.S. Route 9 and 20 to the junction with I-90. This area is intended to allow for a mix of uses with a stronger emphasis on residential with supportive and compatible commercial uses. Commercial uses might include small office buildings or former residences that have been converted into office or retail. The scale and level of activity of the NMU is less intense than the CMU to be consistent with the character of neighborhoods adjacent to Route 4. Design guidelines and form-based zoning are encouraged along this corridor to create a consistent character along U.S. Route 4 over time. A transit-oriented development approach is encouraged in these areas to allow for a mix of uses that emphasize pedestrian-oriented environments and encourage the use of public transportation.

**Neighborhood Residential (NR)** – The Neighborhood Residential designation includes areas of high to moderate density residential and community-supported commercial uses. These areas are located primarily between Route 9/20 and I-90 and contain a mix of single family and multi-family. The NR areas are intended to be pedestrian oriented with an attractive streetscape and an emphasis on developing better connections to commercial activity centers.

Residential Transition (RT) – The Residential Transition includes low to moderate residential uses and represents a transition from the moderate to high uses characterized in the NR areas to the low-density and rural character of the eastern and western portions of town. It can also represent a transition from moderate to high uses to low to moderate uses, such as along certain portions of the City of Rensselaer boundary. The conservation subdivision design approach is encouraged in this area to protect agricultural, open space, environmentally sensitive and scenic resources present, while allowing for residential growth. Density bonuses are also encouraged in this area in exchange for open space protection, recreation amenities or public improvements. Overlay zoning is encouraged to address the unique natural resources, such as watercourses, forested riparian corridors, and landscape-level conservation assets, found within the RT areas. Also, certain business or commercial activities may be located in this area when compatible in scale and intensity with the surrounding neighborhood, such as along one of the Town's main arterial roadways.

**Office Commercial (OC)** – The Office Commercial areas are designated for areas with pre-existing suburban-style office parks and commercial complexes. These areas are intended to encourage office uses that are easily accessible by major transportation corridors and are more auto-oriented.

Regional Commercial (RC) – The intent of the Regional Commercial area is to encourage a grouping of office and commercial uses, easily accessible by major roads. The uses include corporate office centers, tourist accommodations, convention centers and regional level commercial uses such as a regional shopping centers and are more auto oriented. The redevelopment or infill of large parcels is encouraged to allow for a mix of uses and create more pedestrian friendly commercial plazas. Multi-modal connections to adjacent developments should be created. Transit accessibility is also encouraged.

**Education (E)** – The Education areas include uses related to primary, secondary, and college level educational institutions and vocational training centers. The character of these areas are intended to encourage campus style developments.

Rural/Low Density Residential (R) – The intent of the Rural/Low Density Residential area is to encourage agricultural, rural, open space and low-density residential uses designed to retain the open space and rural character of the community. This area includes most of the eastern portion of the town and the area between Route 9J and Ridge Road and contains sensitive natural resources. Development should address those resources where appropriate through techniques such as conservation subdivisions. Conservation subdivision design is encouraged in this area, but density bonuses would not be permitted.

Research, Development and Technology (RDT) — The intent of the Research, Development and Technology areas are to encourage uses that are engaged in research and development, testing and manufacturing of goods to build upon the high-tech employment areas in Town. The RDT areas are also intended to allow for a mix of uses that encourage high-density residential development and businesses that support employees and residents. Along the Tempel Lane corridor, overlay zoning should be applied to create high-quality development and balance natural resources found there. Careful site planning, preservation of existing natural features, reduction of impervious surface, maintenance of landscape corridors, and buffering of watercourses are among the objectives that should be pursued. Development should present a high-quality appearance within the public right-of-way. Multi-modal accessibility should be encouraged.

**Light Industrial (LI)** – The Light Industrial areas are intended to encourage the development of moderate and small-scale light manufacturing, high tech companies, research and warehousing uses along and adjacent to the Route 9J corridor. Uses in this area would be designed in a manner that is respectful of existing agriculture, important ecological features, and residential properties, and is compatible with predominant soil types and steep slopes.

**Waterfront Industrial (WI) -** The Waterfront Industrial area is intended to encourage the development of light manufacturing uses appropriate along the waterfront. Access to the river should be encouraged for future development or redevelopment of land in this area.

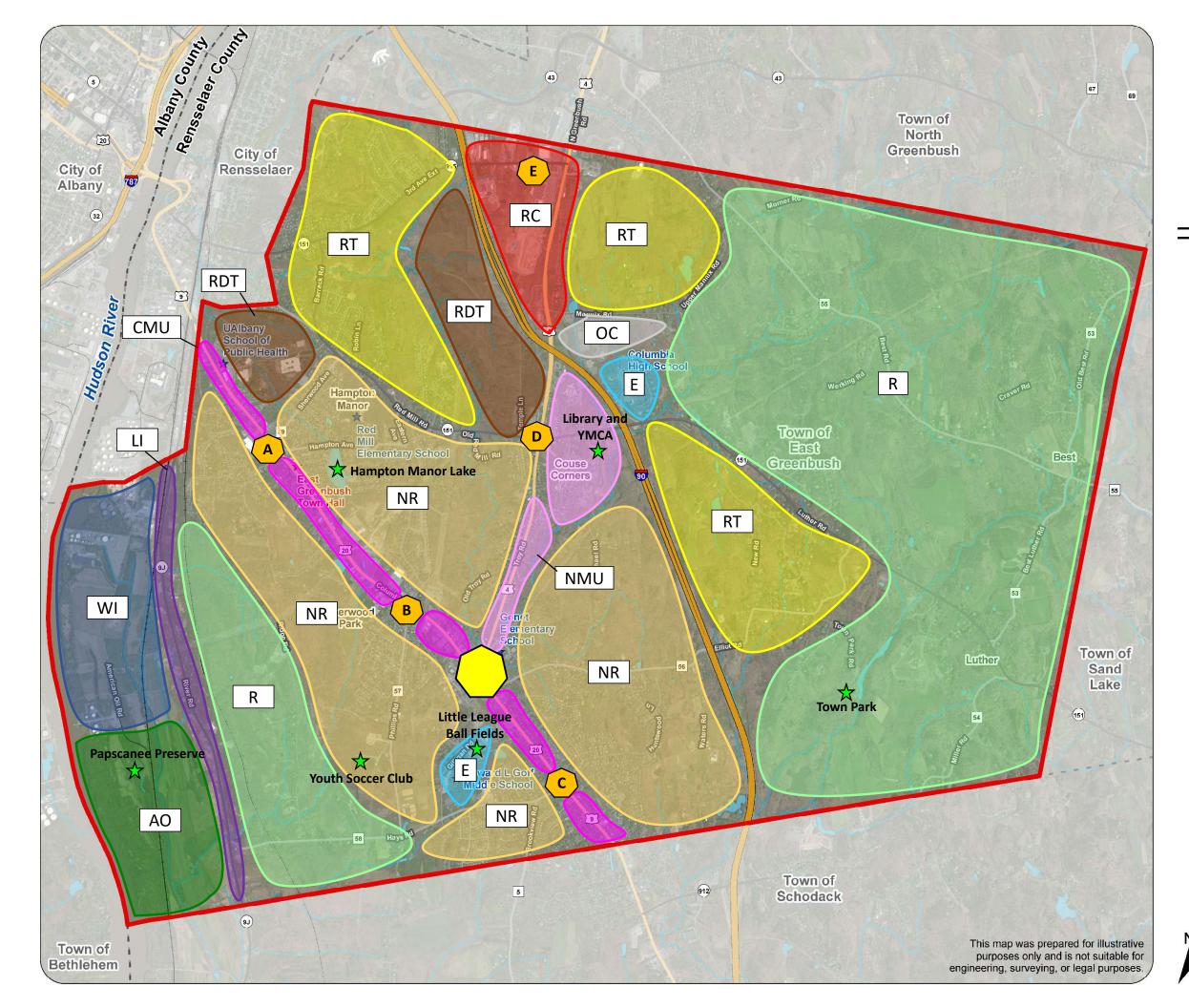
**Agriculture/Open Space (AO)** – The Agriculture/Open Space area is intended to permit agricultural, rural and open space uses. This area may include farm operations, nature preserves, parks, scenic areas and low-density residential uses.

### Amendments to and Review of the Comprehensive Plan and Land Use Regulations

Significant decisions and actions affecting the immediate and long-range protection, enhancement, growth and development of the State and its communities are made by local governments. The legislative body in each community has the authority to modify the community's comprehensive plan and land use regulations.

Among the most important powers and duties granted by the legislature to a municipal government is the authority and responsibility to undertake comprehensive planning and to regulate land use for the purpose of protecting the public health, safety and general welfare of its citizens. This is outlined in General Town Law §272-a. Pursuant to General Town Law §272-a, all land use regulations must be in accordance with a comprehensive plan.

As the community changes over time, its needs and desires change. The comprehensive plan should be a flexible and adaptable document that reflects such changes. Therefore, it is strongly recommended that the Town review and update, if necessary, the comprehensive plan. An assessment of the progress achieved on the implementation actions would also be beneficial. It is recommended that this comprehensive plan be reviewed every five years and updated as needed.





### **Future Land Use**









## XI. Implementation



### SECTION ELEVEN – IMPLEMENTATION

### **OVERVIEW**

Following adoption of this comprehensive plan update the first step in the implementation process is to evaluate the zoning and subdivision regulations in East Greenbush for consistency with the plan and update the zoning to be consistent with the comprehensive plan. This plan is the result of considerable effort on the part of the Town of East Greenbush, Town Board, Town staff, the CPSC, residents, business owners and concerned citizens. An active implementation process will be necessary for the plan to have a lasting impact. Working with a range of public, private and nonprofit implementation partners, the community can accomplish the recommended actions and continue striving toward its vision. It is recommended that the Town evaluate the Comprehensive Plan in its entirety at least every five years to ensure that the document meets the needs of the community and addresses changing trends in the future.

A prioritization of recommendations can be found at the end of this section. The prioritization of recommendations is based on the input from the community, members of the CPSC, and the Town Board. Each recommendation has been categorized with a short-, mid- or long-term action to give guidance to Town staff as to which recommendations to implement in the near term versus the long term. A recommendation status column has been included to allow for easy tracking and review of comprehensive plan implementation progress related to each recommendation. The recommendation status column can be translated into an annual reporting to the Town on progress of the recommendations.

### IMPLEMENTATION ACTIONS

The following recommendations are priority actions to be completed immediately following the adoption of the Comprehensive Plan Update.

- H1. Review and evaluate the community's zoning ordinance and subdivision regulations to ensure consistency with this comprehensive plan. Specific considerations should include:
  - a. Illustrate zoning standards and guidelines graphically. Greater use of design examples and guideline graphics will help the public and applicants visualize the desired development, which will also assist land use boards in their review.
  - b. Update and revise definitions in the Comprehensive Zoning Law to reflect current needs.
  - c. Review and update sign regulations in the Town's Comprehensive Zoning Law.
  - d. Update existing zoning districts and boundaries to reflect the purpose and vision of the proposed future land uses.

- e. Evaluate and update for consistency with New York State Town Law
- H2. Review and evaluate the WGEIS to ensure consistency with this comprehensive plan.
- H3. Establish a Comprehensive Plan Oversight Committee to guide the plan implementation effort and provide a status report of plan implementation to the Town Board on an annual basis.
- H4. Continue to provide and/or support training opportunities for land use board members to keep up to date on current planning and zoning practices and laws and meet the minimum four-hour training requirement as per Town Law §271.7-a.

### COMPREHENIVE PLAN RECOMMENDATION PRIORITIZATION

The prioritization of recommendations indicates the timeframe to initiate the implementation of a recommendation. Short-term indicates the highest priority with implementation being initiated within 0-2 years, mid-term priorities are to be implemented between 2-5 years and long-term are to be initiated in 5+ years. This prioritization does not indicate how long a particular recommendation may take to implement; it is an indication of when to initiate that recommendation.

### **PLACEMAKING**

Encourage a strong sense of place and unique identity, including recognized town and hamlet centers with a mix of land uses, that attract residents, businesses and visitors and are supportive of all generations, while celebrating the Town's history and small-town feel.

		Implementation Priority	tion		
ID	Recommendations	Short (0-2)	Mid (2-5)	Long (5+)	Status
A1	Create walkable nodes with unique, identifiable character that have access to services, housing and commercial establishments.		Х		
A2	Preserve the character of the Town's historic settlements, neighborhoods and hamlets, including Hampton Manor, Clinton Heights, East Greenbush, Best and Luther.		Χ		
A3	Enhance gateways into the Town and hamlets. Gateways can help to demonstrate community pride and define the character of a neighborhood. Build on recent improvements, such as the completed North Gateway landscaping.	Х			
A4	Evaluate best practices to achieve desired community character, improve development expectations and create predictable review procedures for the U.S. Route 9 and 20 and U.S. Route 4 corridors. Best practices may include context appropriate land use tools such as form-based zoning, design guidelines, overlay districts and incentive zoning.	Х			
A5	Address the unique characteristics of the parts of the Route 9 and 20 and Route 4 corridors that link the proposed activity center nodes in a way that reinforces activity center development, supports clusters of businesses and land use types, and provides an efficient, predictable review process. Develop standards appropriate to the unique mix of uses, business clusters, parcel sizes, developable land, and history of each segment, and consider the use of overlay zoning to implement these standards.		Х		
A6	Formalize locally important historic districts and areas throughout the Town to establish a level of protection for historic buildings and properties.			Х	
A7	Support the display and showcase of the Town's significant historic resources. Partner with organizations in Town to provide programming and space. Utilize the "virtual space" made possible by technologies, such as video streaming, the Town website and social media, to make the Town's history more accessible.		Х		
A8	Establish a town center area at the U.S. Route 9 and 20 and U.S.  Route 4 junction that is walkable and connected to neighborhoods where residents and visitors can shop, eat and congregate.	Х	Х	Х	
A9	Establish an outdoor music venue in a central location to host events and to create a local attraction.		Х		

		_	ementa Priority		
ID	Recommendations	Short (0-2)	Mid (2-5)	Long (5+)	Status
A10	Focus commercial development around key nodes along the Columbia Turnpike and Route 4 and ensure pedestrian and bicycle connections to those areas.	Х			
A11	Create design guidelines to ensure that gateways to the Town along major roadways develop in ways that respect existing businesses, create opportunities for new enterprises and create aesthetically appealing entrances into the Town.	Х			
A12	Publicize private sector investments in the community that improve commercial areas and create enjoyable physical environments that attract visitors from the region and beyond.	Х			
A13	Promote public safety enhancements, including design improvements, to ensure that businesses, people, employees and customers feel secure in the Town's commercial areas to encourage economic activity.	Х			
A14	Support the library as a local educational and community resource.		Х		
A15	Foster an inclusive community through design by creating safe and inviting public spaces for all to gather.			Х	
A16	Integrate public art into streetscape improvements (e.g., light poles, gateway signage, bus shelters, etc.) where appropriate.		Χ		
A17	Include public art in planning for parks, plazas and public buildings.		Х		
A18	Work with community stakeholders, institutions, and neighborhood organizations to encourage and enhance community activities and events to promote neighborhoods and a sense of community (e.g. block parties, neighborhood arts and cultural festivals, concerts, etc.).	Х			
A19	Promote the use of historic tax credits, as well as green building related incentives to encourage rehabilitation and reuse of historic buildings.		Χ		
A20	Evaluate and update current zoning and subdivision regulations in light of placemaking and smart growth strategies.	Х			
A21	Pursue a land use regulation strategy to encourage high quality development and redevelopment in the Town's main commercial areas beyond Columbia Turnpike, including the Route 4 regional retail power center and Tempel Lane Corridor. Along Tempel Lane, this strategy should emphasize the development of a unique commercial and industrial corridor which balances the built and natural environments, and conserves the many natural resources located there.	Х			

### **ECONOMIC GROWTH**

Engage in sustainable, managed growth that balances community character and quality of life with tax-base generating opportunities and increased access to employment. Focus commercial growth along key corridors and support thriving town and hamlet centers with local businesses.

	Recommendations	_	ementa Priority		Civi
ID		Short (0-2)	Mid (2-5)	Long (5+)	Status
B1	Focus growth within key activity centers along U.S. Route 9 and 20 and U.S. Route 4 as proposed in Section Ten – Future Land Use.	Х			
B2	Re-evaluate existing zoning of the Town's key commercial areas to ensure placemaking goals are met but that requirements do not create unnecessary uncertainty in the land use regulatory processes, and continue to diversify and strengthen the Town's employment and commercial centers in a balanced way that is compatible with existing neighborhoods.	х			
В3	Conduct site-specific cooperative planning with landowners to redevelop key parcels that can act as catalysts for future redevelopment.		Х		
В4	Support re-use and re-development of existing buildings and sites along Columbia Turnpike. Consider using zoning techniques, such as a corridor revitalization overlay zone, to encourage re-use and redevelopment of physically constrained properties in a manner that is beneficial for the corridor and economically viable for the property owner. Use zoning to provide additional flexibility for development and redevelopment situations on such properties with the objective of restoring or enhancing those properties to become economically viable and attractive components of the corridor.		Х		
В5	Evaluate opportunities for parcel assembly to facilitate creating opportunities for redevelopment.		Х		
В6	Cultivate and/or expand partnerships and relationships with regional economic actors to maximize regional strategy development.		Х		
В7	Strengthen existing, and/or pursue new, public-private partnerships to address local needs arising from regional economic development activities.	Х			
В8	Support local businesses and entrepreneurship with a multi-pronged approach: tailor land use and zoning regulations to specific corridor segments while balancing cost burdens on local businesses; streamline and/or develop processes that have previously been developed or disturbed. Expedite land use reviews; support existing businesses, as needed, with enforcement of property maintenance codes; work with local and regional partners to monitor progress.	x			
В9	Support strategic public investments and supporting investment along Columbia Turnpike to achieve placemaking goals, connect neighborhoods and residents to business, and enhance business activity.	Х			
B10	Develop a contemporary marketing and branding approach to support comprehensive economic development in Town, and work to "tell the story" of successful investments and their contributions to the local economy. As a first phase, focus on the Town's Main Street, Columbia Turnpike.	Х			
B11	Identify and support opportunities to spur growth in the dining and restaurant sector which contribute to a sense of place, provide residents expanded options, and which leverage and attract	Х			

			ementa Priority		
ID	Recommendations	Short (0-2)	Mid (2-5)	Long (5+)	Status
	employees who may travel to Town for work but who are not residents.				
B12	Evaluate zoning regulations in light of emerging markets and/or businesses, such as the craft brewing sector, artisanal forms of manufacturing, and the creative economy, to create flexibility and a right-sized approach which still ensures neighborhood compatibility as well as advancing community goals.	Х			
B13	Continue to cultivate an open dialog with the Town's industries, businesses and institutions (e.g. Regeneron, University at Albany, NYS Human Services Training Center), especially as it relates to essential services the Town provides.		Х		
B14	Initiate conversations and work with the major educational, medical and governmental institutions to understand or develop master facility plans and in order to address needs and special requirements such as shared infrastructure improvements. As part of this process proactively address potential impacts relating to key infrastructure systems, such as stormwater, traffic, and water and sewer.	Х			
B15	Use zoning and development regulations as tools to create incentives for business development.		Χ		
B16	Build the proposed primary activity center node at Route 4 and Columbia Turnpike by incentivizing moderate to high density residential and mixed-use development/redevelopment that is compatible with existing adjacent neighborhoods.	Х			
B17	Support the creation and operation of Business Improvement Districts (BIDs) or other small business groups where appropriate to stimulate neighborhood business investment and encourage collaborative efforts to manage and market commercial areas.		Х		
B18	Create economic resilience through diversity in the type, scale and variety of business, commercial and industrial activities in the Town.			Х	
B19	Work together with Rensselaer County IDA to establish a comprehensive partnership for implementing and evaluating PILOTs and increasing transparency of the process. Identify opportunities for dialog about site-related planning issues and opportunities.		X		
B20	Consider establishing a Town IDA.		Χ		
B21	Identify and leverage commercial opportunities created by the AHET and the new presence of trail users it has made possible. Evaluate zoning and other land use strategies to integrate commercial and mixed-use land use types trail users seek and which are appropriate to the trail corridor and neighborhoods.	X			

### TRANSPORTATION AND MOBILITY

Enhance walking and biking facilities to create better connections between neighborhoods, town and hamlet centers and encourage transit choices. Evaluate and apply methods to improve circulation for people and goods along key commercial and residential corridors.

			Implementation Priority		Priority		<b>7</b>
ID	Recommendations	Short (0-2)	Mid (2-5)	Long (5+)	Status		
C1	Identify and develop new town-wide connections to help alleviate traffic pressures along Route 4 and connect the town's major nodes and destinations.	Х					
C2	Work with the Capital District Transportation Authority to evaluate existing service levels and routes and expand public transit options along Route 9 and 20 and Route 4 to help alleviate traffic, connect neighborhoods, and offer transportation alternatives for residents.		Х				
C3	Continue to identify and infill missing sidewalk gaps and provide new sidewalk connections, particularly along Columbia Turnpike and Route 4, to link residential neighborhoods with schools, library and commercial establishments, balancing construction of new facilities with long-term maintenance costs and resources and factoring these into future sidewalk infrastructure investments.		Х				
C4	Prioritize bicycle, pedestrian, and transit infrastructure in future transportation improvement plans at local, county and state levels.	Х					
C5	Leverage the investment in the Albany Hudson Electric Trail (AHET) by identifying opportunities to create connections to the trail which can act as a key "artery". Initial activities should include: Develop procedures to evaluate connection opportunities during site plan review and develop a template in partnership with National Grid and the Greenway to streamline review and approval.	Х					
C6	Prepare a plan for connecting neighborhoods, sites, and other destinations to the AHET, which can be incorporated into the Amenities Plan and Complete Streets initiative. Include wayfinding and branding and coordinate with placemaking initiatives.		Х				
С7	Standardize the approach to new roadway construction in Town to achieve community goals, reduce risk to the land development community, and ensure cost efficiency of installed infrastructure by, for example, adopting road standards and/or evaluating existing local codes.	Х					
C8	Plan for the future of the Tempel Lane Corridor using an approach that encourages high-quality site design, an integration of the built and natural environments, and multimodal connectivity. Balance development with natural resource conservation and use zoning to create a distinct place reflecting this balance.	Х					

		_	ementa Priority	tion	
ID	Recommendations	Short (0-2)	Mid (2-5)	Long (5+)	Status
C9	Work with neighboring municipalities, CDTC, and other local and regional stakeholders to address vehicular traffic congestion and improve operations and reliability along Route 4 from a regional approach. If funded, integrate zoning-related recommendations from future studies with the zoning update.	х			
C10	Leverage opportunities to improve safety and encourage more children to safely walk and bike to school. Safe Routes to School programs are one potential strategy. More information is available at www.saferoutesinfo.org. Supporting ongoing education, outreach, and enforcement activities, already underway by EGPD and funded in part by Capital Coexist, is another.		X		
C11	Support and strengthen use of data-driven decision-making when developing roadway infrastructure maintenance and capital programs. Use these support systems to develop a transportation asset management plan to target investments, maximize their benefit/cost ratio, and link to system performance and user experience. Develop a program to fund regular maintenance of sidewalk infrastructure.		Х		
C12	Use traffic calming measures to encourage walking and biking and improve safety. (e.g. landscape medians, pavement treatments, bike lanes or sharrows, street trees and planters), and provide alternatives for pedestrians including trails, sidewalks, and appropriate road crossings at intersections.	Х			
C13	Coordinate transportation investments to support preferred land uses.	Х			
C14	Consider new transportation modes in street improvements and site plan review, such as electric cars, scooters, bike share, and connected and automated vehicles. Evaluate opportunities to use technology to enhance DPW and other Town operations.	Х			
C15	Incorporate green infrastructure as part of the Town's Complete Streets program, including porous pavement treatments, street trees, rain gardens, bioswales and other techniques.		Х		
C16	Work to address existing drainage and MS4 issues as part of capital upgrades and proposed land development projects. Ensure that climate resiliency is addressed in these efforts.	X			
C17	Develop Complete Streets Design Guidelines as part of the Town's Complete Streets Policy to ensure a consistent look and feel along the Town's roads.		Х		
C18	Incorporate into land use regulation and zoning updates freight and goods movement best practices, such as requiring truck traffic studies at the site plan review phase, ensuring adequate site plan space for loading and unloading zones, addressing needs relating to truck parking, and buffering and screening freight facilities and clusters.	х			

		Implementation Priority			
ID	Recommendations	Short (0-2)	Mid (2-5)	Long (5+)	Status
C19	Consider implementing trail-specific zoning standards along the AHET and other potential future multi-use non-motorized transportation facilities. Such zoning can identify opportunities for nodes of mixed-use development and appropriate land use types geared toward trail users.	Х			

### **NEIGHBORHOODS AND HOUSING**

Preserve the character of existing neighborhoods and historic hamlets while creating new quality housing options. Provide housing options to attract new community members that may work in town or surrounding communities and retain existing residents while providing housing opportunities for residents of all ages.

		Impleme Pric	ementa Priority	tion	
ID	Recommendations	Short (0-2)	Mid (2-5)	Long (5+)	Status
D1	Extend the pattern of existing residential neighborhoods in adjoining new residential development. Develop area and bulk standards, building design standards, and subdivision standards that clearly communicate expectations and reinforce existing neighborhood character. Model new neighborhoods upon pedestrian friendly, traditional neighborhood patterns that include appropriate public amenities and leverage these investments to connect to and/or extend existing pedestrian infrastructure. Develop these standards to be applied to smaller-scale infill development proposals as well.	X			
D2	Create a mix of high-quality residential development in town, with diverse offerings for families and households of all sizes, ages and abilities. Encourage a diversity of housing options that creates opportunities for residents at different stages of life. (e.g. students, couples, families with children, seniors, etc.)	Х			
D3	Ensure new residential development is located in areas with existing sewer and water infrastructure and designed with connected streets and cross-connections to ensure adequate circulation.	Х			
D4	Actively pursue enhancement, revitalization and reinvestment in existing neighborhoods, particularly the older, more established neighborhoods of town, such as those located along Route 9 & 20, and explore programs relating to existing multi-family developments.		Х		
D5	Attract high quality housing project proposals offering contemporary amenities and conveniences attractive to people of all ages, such as maintenance-free amenities, multimodal transportation options, alternative energy solutions, and integration of natural resource feature protection into development plans. Explore incentivizing proposals		Х		

		_	ementa Priority	tion	
ID	Recommendations	Short (0-2)	Mid (2-5)	Long (5+)	Status
	addressing these objectives with zoning tools, like density bonuses.				
D6	Develop a rigorous, transparent conservation subdivision framework to reduce developer risk and accomplish housing as well as natural resource protection, placemaking, and community infrastructure goals. Implement transparent, repeatable development yield calculation standards. Ensure that natural resource protection objectives and priorities are informed by science and community planning best practices. Build into this framework sufficient flexibility to accommodate high quality proposals that might, for example, meet infrastructure objectives but where conservation values are lower using tools like density bonuses and payments in lieu of on-site set-asides. Explore practical strategies to address future operation and maintenance and oversight of any conserved areas in a way that does not place additional burden on Town taxpayers.	Х			
D7	Develop a durable, interdepartmental, standardized approach to ensure land development projects are constructed to Town requirements. Make important elements, such as Town infrastructure standards and specifications and performance guarantee expectations, transparent to the land development community to minimize risk.	Х			
D8	Establish a housing program to update and improve existing homes, particularly in historic areas to maintain the stability of neighborhoods. Begin by developing a strategy for small-scale infill development and redevelopment aimed at neighborhood vitality and preservation. Develop and use design standards and area and bulk requirements informed by an inventory and typology of the unique built environment qualities of neighborhoods. As an initial step, perform an analysis of developable land in the Town's historic neighborhoods. Evaluate potential infrastructure impacts, especially to storm drainage, and plan appropriately to mitigate any impacts.	X			
D9	Encourage higher density housing options and senior housing in key areas along Route 9 and 20 in proximity to services and local businesses. Evaluate the AHET corridor for similar higher density housing opportunities. Identify alternative housing types that allow increased densities, while limiting neighborhood impacts. Limit neighborhood impacts with careful application of buffering, screening, lighting, and other techniques.	Х			
D10	Use zoning as a tool to incentivize a diverse housing stock. This may include inclusionary zoning, density bonuses and streamlined development review to maintain and increase housing diversity, promote mixed-income and mixed-age	X			

			ementa Priority	tion	2
ID	Recommendations	Short (0-2)	Mid (2-5)	Long (5+)	Status
	neighborhoods and make homeownership more affordable by reducing development costs.				
D11	Explore the need for and feasibility of implementing inclusionary housing regulations. As a first step, convene a working group to make recommendations to the Town Board. Conduct an economic feasibility study in order to establish the need for and implications of these regulations. Consider incorporating affordable housing into an update of the WGEIS. Partner with affordable and workforce housing entities to develop projects and for program administration needs.		X		
D12	Use building and zoning code enforcement to improve housing quality. Pursue strategies, such as periodic rental unit inspections, that accomplish multiple objectives but which also provide a supporting revenue stream.	Х			
D13	Evaluate and update senior housing definitions and standards to ensure transparency, accomplish neighborhood and housing goals, and reduce developer risk. Encourage design of senior housing that is integrated into existing neighborhoods. Strategically make investments in non-motorized transportation infrastructure to support senior housing development.	Х			
D14	Provide opportunities for assisted living, supportive housing and shared services where appropriate.	Х			
D15	Adopt design guidelines focused on scale, design and density to ensure that new housing is sensitive to surrounding neighborhood context.	Х			
D16	Utilize energy-efficiency and renewable energy technologies in construction and rehabilitation projects to reduce the Town's greenhouse gas emissions, and as a means of increasing the long-term affordability of housing. Explore adoption of model building code legislation aimed at sustainability.	х	Х		
D17	Develop a neighborhood branding and gateway strategy to strengthen a sense of place and announce the Town's neighborhoods to those visiting. Partner with neighborhood groups to develop and implement this strategy.		Х		

### **RECREATION**

Expand inclusive passive and active recreational spaces and programming of all scales throughout the Town. Create gathering places and activity centers which foster community-oriented activities and pride in the Town.

	Recommendations	_	ementa Priority		
ID		Short (0-2)	Mid 2-5)	Long (5+)	Status
E1	Implement recommendations from the Town of East Greenbush 2017 Amenities Plan and continue to update the Amenities Plan as projects are completed and new needs are identified.	Х			
E2	Work in cooperation with future development projects to establish a larger Town-wide multi-use path, trail network, and trailhead opportunities which will eventually link many neighborhoods and destinations together for walking, biking, jogging or cross-country skiing.	Х			
E3	Develop the Hampton Lake Loop Phase 1 engineering study and address recommendations for permanent one-way traffic operations on Lakeshore Drive. Work with residents and other key stakeholders in Hampton Lake neighborhood to identify opportunities, building from the Phase 1 recommendations, for a future pedestrian loop path around the lake. Work to connect this resource with the AHET.	Х			
E4	Work with property owners in key areas such as Tempel Lane and along the Hudson River to develop plans which integrate attractive public spaces, open space, walking paths or other recreational activities for the enjoyment of all.	Х			
<b>E</b> 5	Improve and increase outdoor recreation opportunities and access to natural and scenic areas Town-wide. Coordinate these efforts with natural resource conservation actions to leverage opportunities to accomplish multiple goals and objectives.	X			
E6	Consider expanding recreational programming and the addition of staff to support programs, and work, through partnerships and use of technology, to maximize programming delivered.	X			
E7	Establish or expand partnerships, such as the East Greenbush Youth Baseball League, the Girl Scouts, YMCA, East Greenbush Library and East Greenbush Central School District to expand recreational opportunities and provide these opportunities more efficiently.	х			
E8	Maintain and enhance existing Town-owned recreation facilities.	Х			
E9	Carefully consider and strategically develop new recreational opportunities. Plan for long term maintenance costs as part of acquisition and/or development.	Х			
E10	Update Town-wide Parks and Recreation Master Plan to evaluate recreation needs and incorporate into Amenities Plan.	Х			
E11	Improve connections between neighborhoods and recreation locations.			Х	

### NATURAL RESOURCES, AGRICULTURE & THE ENVIRONMENT

Embrace, promote and celebrate important natural resources. Maintain and improve water and air quality as well as wildlife habitat. Support active farms, agribusiness, and agritourism.

			ementa Priority		
ID		Short (0-2)	Mid (2-5)	Long (5+)	Status
F1	Support the Conservation Advisory Council as a resource for developers and Town officials during the land development review process.	Х			
F2	Develop a strategic approach to protecting natural and agricultural resources through actions, including:  • Create an open space plan for the Town of East Greenbush that prioritizes open space areas and delineates an approach to landscape-level conservation by identifying important core unfragmented areas and the corridors that connect them. Include in this plan as a vital component increasing public access to the maximum extent practical.  • Implement a multi-pronged approach to protect and improve water resources for people and wildlife by: evaluating and improving the watercourse management overlay district as part of a zoning update; overhauling the Town's historical local wetlands regulation law to promote enforcement and update its requirements in view of contemporary needs and to incorporate scientific advances; and evaluating the current 25' buffer of federal regulated wetlands to ensure it fits within this strategy but also provides developers and the Planning Board with the tools to balance impacts, buffering, and impacts at the site level.  • Protect and enhance forest resources by incorporating large forests and the corridors connecting them as resources to be protected within conservation subdivision design standards. Adopt a forestry local law to promote sustainable forestry practices and make permitting procedures clear to forest owners.  • Develop a street tree inventory and manage urban trees as an asset to protect wildlife and water quality and help mitigate impacts of heat waves.  • Recognize the importance of agriculture, and promote innovative practices among farmers that enhance viability of agricultural businesses while protecting water, soils conducive to farming activities, etc.		X		
F3	Encourage smart growth and development to protect resources while boosting the economy and increasing the efficiency of project review.	X			

		_	Implementation Priority	<b>.</b>	
ID	Recommendations	Short (0-2)	Mid (2-5)	Long (5+)	Status
	<ul> <li>Work with the Planning Board and CAC to develop development review procedures that consider natural resources, such as checklists, site visits, and CAC member reports. Use the pre-application conference forum, "Project Review Team," to incorporate natural resource considerations early in the process and facilitate their becoming part of the culture of development review.</li> <li>Update local zoning laws and subdivision regulations and develop incentives to promote the protection of natural resources. Evaluate the performance of the R-B incentive zoning in practice and develop new incentives that reward creative conservation site design, reduce risk and uncertainty in the process, and advance the Town's strategic approach to natural resource conservation.</li> <li>Engage local businesses and other organizations in partnerships to help promote the goals of the CAC</li> <li>Prioritize public works improvements and investment in existing developed areas. Create incentives to encourage well-designed development adjacent to town to make the best use of these investments. Review water and sewer district boundaries in light of any zoning changes.</li> </ul>				
F4	Convene a working group to produce recommendations to the Town Board which assesses climate vulnerability across the public and private sectors in Town, and which provides climate resiliency strategy recommendations.	Х			
F5	As part of natural resource conservation strategies, ensure that outdoor recreation opportunities and access to natural and scenic areas are improved.		Х		
F6	Update the zoning to address conserving the rural landscape character, especially in the eastern, rural portion of town, and along rural roadways and farmsteads. Evaluate using a combination of strategies beyond 2 or 5 unit/acre density to achieve the land use vision but allow landowners reasonable use and return for use of their lands.	X			
F7	Protect and conserve viewshed and rural character along scenic roadways as identified by the 2006 Land Use Plan and Natural Resources Inventory. Provide for appropriate vegetation buffers as part of future development. Explore strategies like overlay zones to tailor this scenic roadway and viewshed conservation to the unique qualities of these resources where they are found in order to clearly communicate the Town's objectives and reduce risk for developers.	Х			

ID		_	ementa Priority	.v	
	Recommendations	Short (0-2)	Mid (2-5)	Long (5+)	Status
F8	Develop rural design and conservation design guidelines for development to be protective of the rural character of the Town during site layout and design.	Х			
F9	Develop specific tools and strategies to encourage and support landowners that are interested in voluntarily conserving all or some of their lands. Cultivate opportunities to work with landowners and developers to apply conservation easements to promote protection of high priority natural resources, such as large forests and important ecosystem complexes. Partner with local land trusts, like Rensselaer Land Trust, in these efforts.			х	
F10	Evaluate zoning and other land use regulations relative to farm viability to allow compatible value-added production, small-scale or artisanal manufacturing, and other activities to increase overall farm income and promote diversification. Work with local and regional partners to develop, expand and/or strengthen farm supporting infrastructure, such as local agricultural product processing facilities as well as business strategy-related resources, such as marketing and direct sales technical assistance.	Х			
F11	Develop a Generic Environmental Impact Statement to evaluate the potential cumulative impact of buildout in the Papscanee Island floodplain and identify mitigation options to provide a predictable framework that provides specific strategies to balance and facilitate appropriate future development in this area with natural resources conservation goals, increase resiliency, protect the unique natural resources found here, and increase waterfront public access opportunities.		X		

### **GOVERNANCE AND INFRASTRUCTURE**

Promote fiscal responsibility and enhance governmental efficiencies with a positive service approach. Ensure transparency and equity in decision making. Allocate adequate resources for the community to provide essential services. Upgrade infrastructure to support a growing community and its need to adapt to emerging technologies.

ID		Implementation Priority			
	Recommendations	Short (0-2)	Mid (2-5)	Long (5+)	Status
G1	Identify and pursue opportunities for relocating the Police Station and Town Court to a new location that meets the needs of an expanding police force and current regulatory requirements.		X		
G2	Continue to provide all areas of the community a high level of fire, police and emergency medical first response services.	Х			

		Implementation Priority	<b>5</b>		
ID	Recommendations	Short (0-2)	Short Mid Long	Status	
G3	Work with emergency service providers to recruit and retain qualified volunteers.		Х		
G4	Encourage the use of green infrastructure to address stormwater management and function as streetscape enhancements.		Х		
G5	Continue to maintain and upgrade sewer and stormwater infrastructure and plan for future maintenance needs.	Х			
G6	Continue to assess current municipal staffing needs, planning for hiring additional staff, evaluating business process improvement strategies, including use of automation, and balance these needs with financial capacity.	Х			
G7	Continue to comply with the MS4 program and update stormwater GIS database.	Х			
G8	Build on recent e-government initiatives, such as modernizing the Town website, holding remote meetings, virtual public participation and live-streaming board meetings, and to continue to use technology to improve service delivery, customer service and stakeholder access to information. Prioritize completion and maintenance of a comprehensive code update and migration to an online platform.	Х			
G9	Coordinate with EGCSD regarding school facility planning and use with community and neighborhood needs while balancing these needs with their financial and resource costs.		Х		
G10	Support relationships between the police department, local businesses, and community leaders and neighborhoods in areas where crime is an issue.	Х			
G11	Encourage diversity in the workplace that supports all cultures, races and genders.	Х			
G12	Utilize Crime Prevention through Environmental Design (CPTED) to increase public safety. Identify specific CPTED strategies to include in zoning and site plan review regulations, especially those that achieve multiple objectives, such as sound access management practices.	Х			
G13	Modernize data systems and integrate interactive opportunities for public access to digital information.  Leverage automation technologies to expand service delivery capacity.	X			
G14	Begin to invest in data as a local asset. Support a program to build out the Town's GIS Platform as ongoing initiatives, such as MS4 needs, are completed. Elements of this program would include water, sewer, highway (e.g., traffic signage), and other location-based assets. Integrate new management and automated information systems into this platform.	X			
G15	Continue to leverage opportunities to coordinate the Town's website, public safety notification system, and social media presence with neighborhood groups and stakeholders to develop a network of social media, contact lists or other interactive web-based forums. Continue to invest in these	Х			

		Implementation Priority			
ID	Recommendations	Short (0-2)	Mid Long Status (2-5) (5+)	Status	
	platforms and new opportunities to enhance their role as a mechanism for residents to communicate general information, such as current events or public safety concerns, and increase public engagement and support e-government initiatives.				
G16	Take action to reduce energy consumption in municipal operations and at Town facilities. Convene a work group to provide recommendations to the Town Board on strategies and funding opportunities such as municipal building retrofits, green building practices, and renewable energy systems.		X		
G17	Develop lighting standards that promote energy efficiency and reduce light pollution, while providing adequate lighting for safety.	x			
G18	Update building codes to reflect the latest energy-efficient building code standards for new and rehabilitated housing (e.g. International Green Construction Code or the NYStretch Energy Code) and ensure that staff are fully trained and supported to implement.		Х		
G19	Consider incorporating into updated zoning codes green building incentives, such as height and density bonuses, for land development projects that meet specific building and sustainable site standards.	х			
G20	Formalize the process for the Town to evaluate requests for extensions of public sewer and water infrastructure in relation to placemaking, natural resource conservation, and housing goals to ensure these activities are in the public interest. Streamline this process for individual requests. Coordinate all infrastructure expansion projects with the Town Department of Public Works' Pavement Condition Inventory to ensure that extensions are planned in coordination with ongoing roadway improvements.	х			
G21	Continue to apply asset management principles to planning and programming of operations and maintenance of public utilities and related capital projects. Consider expanding this framework by developing and implementing asset management plans for all major Town infrastructure systems, including water and sewer, highway, and recreation and other Town facilities.	Х			
G22	Update the Town's Land Subdivision Regulations. As part of this update, incorporate actions relating to natural resources, placemaking, and neighborhoods and housing. Reinforce objectives relating to proper installation of infrastructure improvements and completion of development projects and coordinate this update with actions relating to implementing Town roadway standards.	Х			
G23	Develop standard details for connection to Town public utilities and the installation of new utilities. Publish these	Х			

ID			ementa Priority		Status
	Recommendations	Short (0-2)	Mid (2-5)	Long (5+)	
	details on the Town's website and in formats making it easier for designers to incorporate into development plans to increase transparency and reduce risk to the land development community.				
G24	Consider developing a plan for emergency drinking water supply and the long-term resiliency of the Town's water supply system. As part of this effort, evaluate development of a local alternative water source, or sources.			Х	