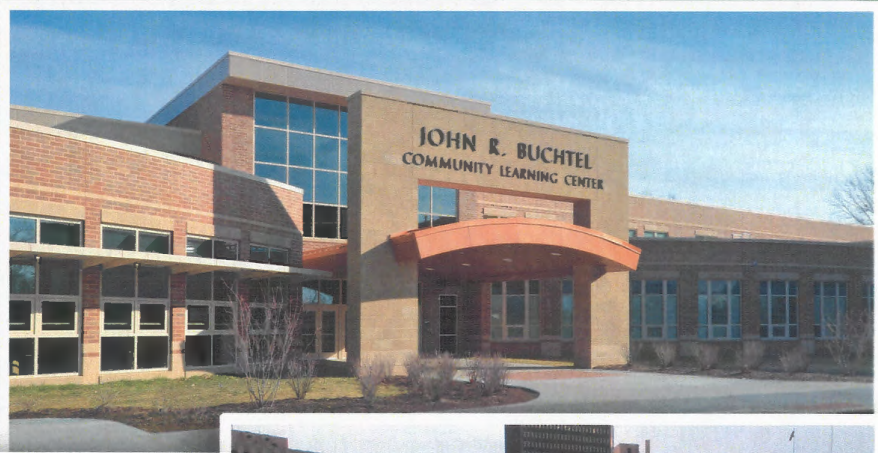


2013 Budget Plan City of Akron, Ohio



Donald L. Plusquellic, Mayor





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Akron
Ohio**

For the Fiscal Year Beginning

January 1, 2012

Christopher P. Moynell

President

Jeffrey R. Enos

Executive Director

DISTINGUISHED BUDGET PRESENTATION

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Akron for its annual budget for the fiscal year beginning January 1, 2012.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Introduction

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PICTURES ON FRONT COVER

Clockwise from upper right corner – Canal Park Stadium; John R. Buchtel Community Learning Center; Lock 3 Concert; Bridgestone's Akron Technical Center; Akron Neighborhood; Downtown Art Walk; New World and North American Headquarters for Goodyear Tire and Rubber Company.

CITY OF AKRON, OHIO
ELECTED AND APPOINTED OFFICIALS

MAYOR

Donald L. Plusquellic

CABINET MEMBERS

John O. Moore – Director of Public Service
Cheri B. Cunningham – Director of Law
Diane L. Miller-Dawson – Director of Finance
Marco S. Sommerville – Director of Planning and Urban Development
Robert Y. Bowman – Deputy Mayor of Economic Development
Laraine A. Duncan – Deputy Mayor of Intergovernmental Relations
Richard A. Merolla – Deputy Mayor for Administration
John W. Valle – Director of Neighborhood Assistance
Ronald L. Williamson – Deputy Director of Public Service
Stephanie York – Communications – Assistant Director of Law
Billy Soule – Assistant to the Mayor for Community Relations
Samuel D. DeShazor – Deputy Director of Planning
Richard Schmahl – Chief Information Officer
Randy Briggs – Deputy Mayor for Labor Relations

WARD COUNCIL MEMBERS

James P. Hurley III – First Ward
Bruce D. Kilby – Second Ward
Margo Sommerville – Third Ward
Russel C. Neal, Jr. – Fourth Ward
Kenneth L. Jones – Fifth Ward
Bob Hoch – Sixth Ward
Donnie Kammer – Seventh Ward
Marilyn Keith – Eighth Ward
Michael N. Freeman – Ninth Ward
Garry Moneypenny – Tenth Ward

COUNCILMEN-AT-LARGE

Michael D. Williams
Jeff C. Fusco
Linda F. R. Omobien

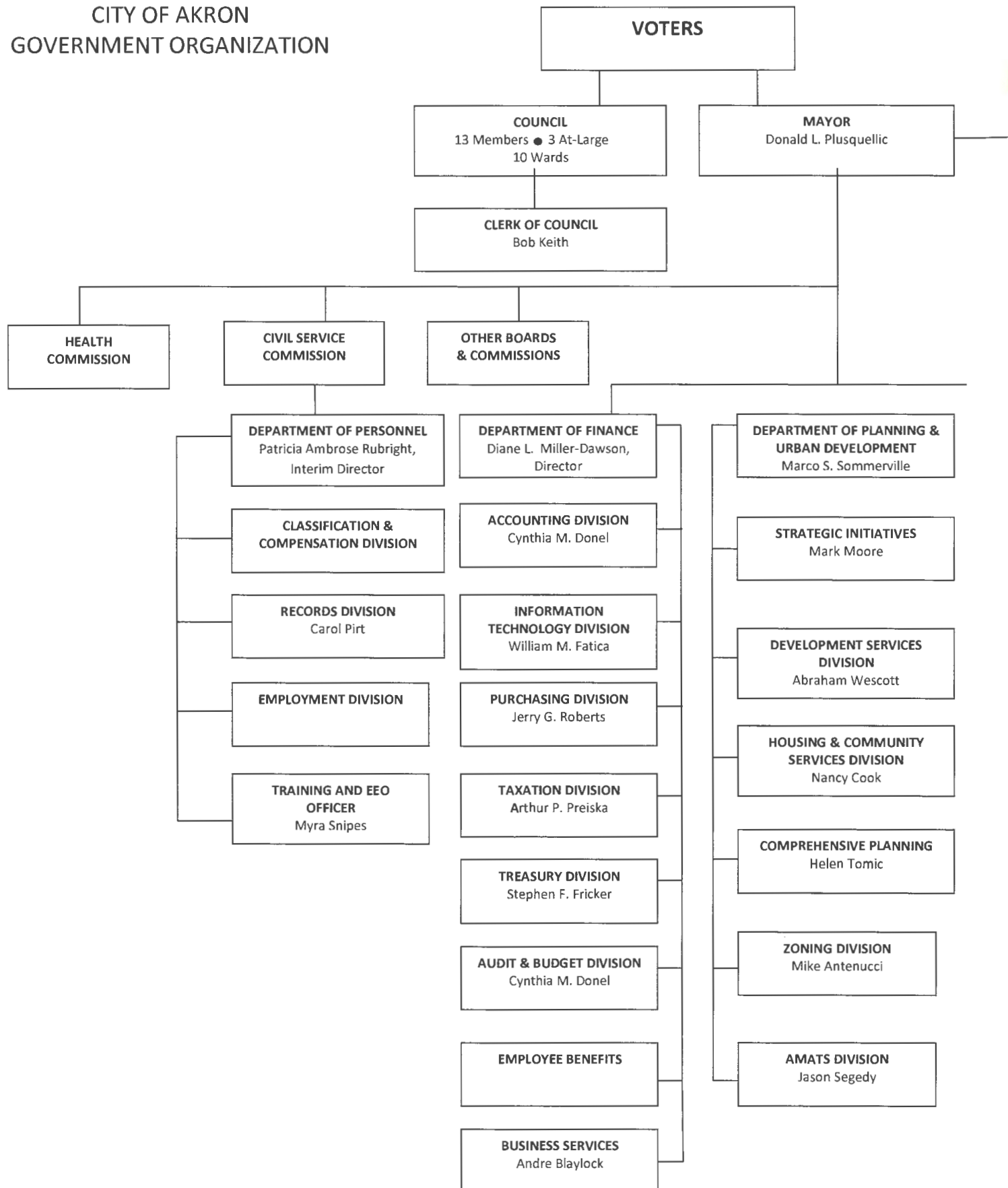
PRESIDENT OF CITY COUNCIL

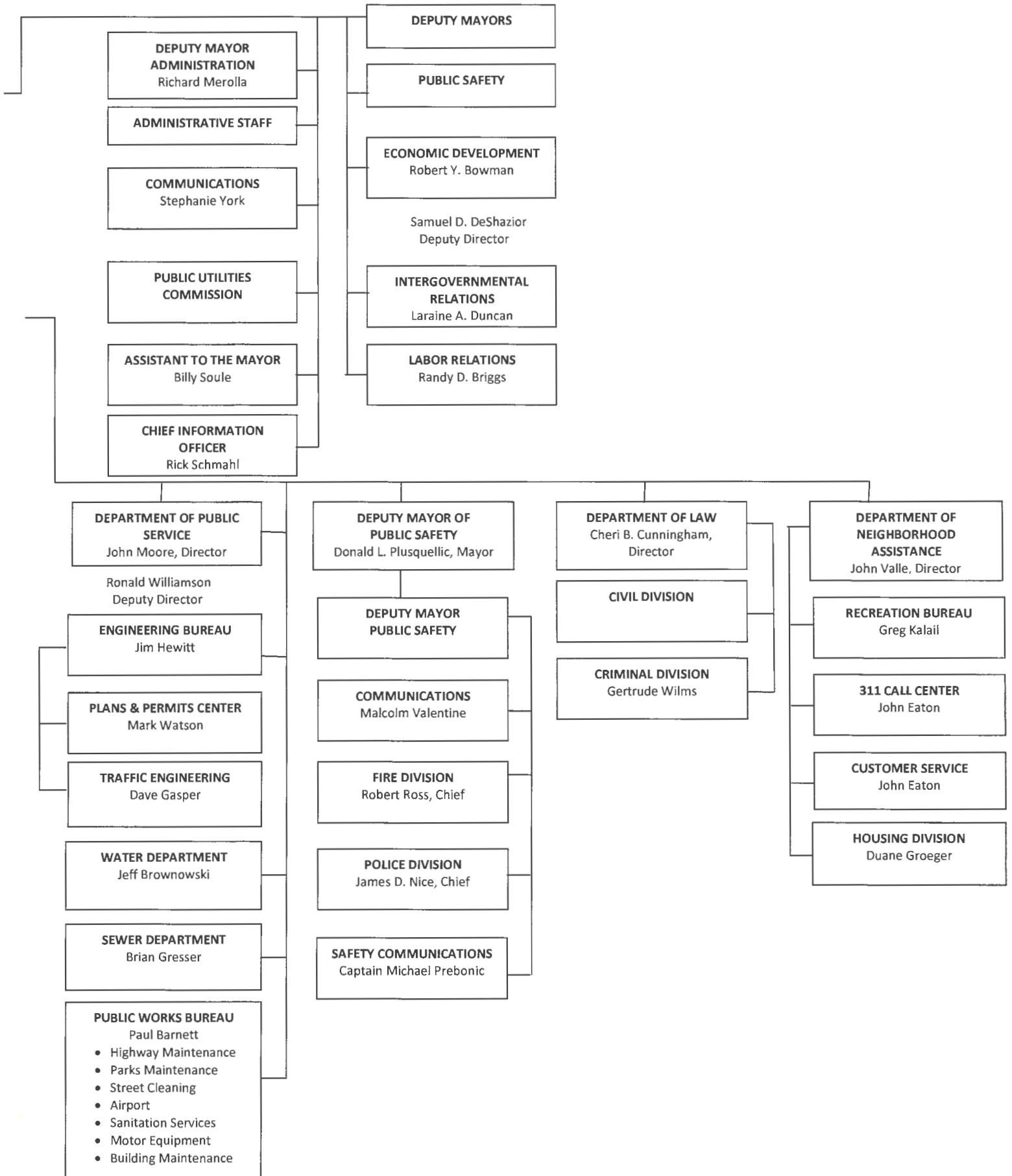
Garry Moneypenny

MEMBERS OF COUNCIL BUDGET AND FINANCE COMMITTEE

Kenneth L. Jones, Chairman
Margo Sommerville
James P. Hurley III
Linda F. R. Omobien
Bob Hoch

May, 2013
CITY OF AKRON
GOVERNMENT ORGANIZATION







City of Akron, Ohio

DONALD L. PLUSQUELLIC, MAYOR

June 7, 2013

To the Citizens of Akron and Members of Akron City Council:

Enclosed is my 27th budget since becoming Mayor in 1987. I am pleased to present it to you and to thank those who have worked hard to keep the City of Akron fiscally sound.

The 2013 net budget for operations and capital improvements totals more than \$375 million. It reflects our continued commitment to the retention and attraction of new jobs, to the preservation and growth of Akron's neighborhoods and to public safety - the most important service that any city provides to its residents.

This is the 6th straight year that the global economy has been plagued by uncertainty. It has led to the federal and state governments reducing – and in some cases eliminating – the historical partnerships we have enjoyed for decades. Not only has the reduction in employment in the private sector since the end of 2007 impacted the way Akron is able to deliver services to our residents, but these cutbacks in state and federal programs have continued to create uncertainty for the 2013 outlook.

Akron's Income tax collections have improved. In 2007, the year before the recession, we collected \$119 million in city income taxes. In 2008, 2009 and 2010, \$117.5 million, \$108.8 million, and \$107.1 million were collected respectively. In 2011, \$115 million was collected and in 2012, \$116.2 million was collected. This is cumulatively \$32 million less in our primary revenue source than we collected before the recession began.

In spite of the worldwide economic downturn, Akron's performance has been recognized by a number of national organizations. The Kiplinger Letter said that Akron was one of three U.S. cities "best positioned" to succeed when the national recovery occurs. We are seeing signs of that now.

Recently, a national expert on cities said the word "rustbelt" should be dead, that older industrial cities that used to be described as America's Heartland are today, "Legacy Cities," mature cities that provided arms to America in World War II, and whose names once defined America's strength - cities like Akron.

I can report that our economy has been improving. And the state of the city's health is good - as we emerge from the worst economic crisis any of us have seen since the Great Depression.

After 2008, the City took immediate and drastic steps to curtail expenses and impact the important services to our residents as little as possible. We continue to streamline our employment with re-organization and consolidation. Most of our employees have sacrificed the last four years to do more with less. We made changes to our health care plans. For the first time, in 2012, employees began contributing to their health care coverage and are paying more for prescription co-pays.

Some 30 years ago, Akron had 3,400 city employees. With retirements and attrition, the city's workforce, as of the date of this letter, is 1,731 full time employees, 220 less employees from as recent as January 1 of 2011.

That number includes consolidations Akron has made, to make city and county government more efficient and cost-effective. For the last two years, we saw the impact of the consolidation of our city and county health departments – over \$1 million in overall savings, annually.

Previously, we combined our Weights & Measures and Building Inspections divisions with Summit County. We have ongoing law enforcement collaborations, and continue to discuss how we can leverage the investment we have made in our 9-1-1 dispatch center to provide Akron's outstanding services not only to the county, but to other local safety forces as well. The County Executive and I established a workgroup to continually focus on other possible areas where economies of scale can be realized.

We continue to replace critical employees as necessary. Travel remains restricted. Overtime is limited to emergency situations or as required by union contracts.

The cuts in the Local Government Fund, announced by Governor John Kasich, have impacted the city in 2011 and continue to this day.

The Local Government Fund is a 78 year old pact between the state and Ohio communities. Unlike other "discretionary" funds, the Local Government Fund was created in 1935 as a commitment by the state to its cities. In exchange for local officials' support of the state sales tax, the state promised cities a share of the revenue, and cities cut property taxes during the Great Depression to keep people in their homes. This historic commitment has been kept by Democrat and Republican governors alike for eight decades.

In Akron, 100% of this money goes to pay for public safety, both the police and fire departments' salaries, the biggest part of our general fund budget. As I have said in many public forums, it is one thing to ask Akron and Ohio's cities to take a cut in funds proportionate to the decrease in the state's income, but by eliminating the source of funds, Akron residents are watching the state balance its budget on the backs of local government.

Akron received \$15.4 million in Local Government Fund distributions from the state in 2001 and we are budgeting only \$6.7 million for 2013. It is our fourth largest source of revenue to the city's general fund.

At the same time that we are being short-changed by the state, we are also in the sights of the radicals in Congress who continue to cut the Community Development Block Grant (CDBG) program once called "the best federal program ever designed," by Senator George Voinovich, (R). In Akron, CDBG has allowed us to eliminate the blight of some 1,200 abandoned homes in just the last few years.

What continues to help the city keep its balance is the strong relationship between the administration and City Council. Akron has a tradition between Mayor and Council of having a shared vision, working together and communicating regularly.

Our Focus Is Now and Always Has Been Investing in Jobs

Akron has been rated one of "America's successful cities" by the Brookings Institute, which has placed Akron in the country's top third of metro areas in terms of manufacturing exports. Ohio is in the top ten nationally when it comes to the number of PhD's in science, and Akron has the highest concentration of new patents of any region in the state.

In 2011, Röchling Automotive USA selected Akron as their newest North American manufacturing facility, bringing 120 new jobs to the city and a payroll of approximately \$5 million. They spent nearly \$20 million, completing a 75,000 square foot manufacturing facility on Massillon Road Industrial Park. In 2012, the company doubled the original capacity to 150,000 square feet, which will eventually add 60 new jobs to the original goal of 120 jobs. Röchling does injection molding of automotive parts for foreign and domestic car manufacturers. Phase III of the project is planned to commence in 2013, and is estimated to create 60 additional jobs. Akron and regional partners worked closely together as a team to attract Röchling: Akron, Summit County, the State of Ohio, Springfield Township, FirstEnergy Corp., the Greater Akron Chamber, NEOTEC and Team NEO.

On April 11, 2012, Bridgestone – the world's largest tire company - officially opened its new \$90 million Akron Technical Center on South Main Street. The company's presence in Akron means another 1,000 jobs.

In May of 2013, Goodyear Tire and Rubber Company completed the long journey to move into its new \$110 million New World and North American Headquarters. They had previously announced plans to sell their Akron properties to IRG and keep the global and North American headquarters and 3,000 jobs in Akron.

We have been successful in attracting over thirty companies to Akron from Europe, Asia and Israel, bringing over 5,000 jobs to the city and the region.

Other successes in the last year include:

Slovenia's Polimat, its national center for polymer excellence, reached an agreement with the Akron Global Business Accelerator (AGBA) to launch a commercialization office for Slovenian companies. In addition, the AGBA signed a Technology Bridge Agreement with the Ljubljana Technology Park at the Slovenia FDI Conference.

The Technology Bridge initiative is working, resulting in the attraction of new international companies to Akron, such as ICS from Israel, 7Signal from Finland, and Sonner Technologies from China.

Segmint, a technology based company that provides a digital platform to analyze spending patterns for targeted online advertising and its sister company, specializing in web page development, leased 6,000 square feet in downtown. Segmint will relocate 21 jobs and plans to create an additional 16 jobs within 1 year. Wired Views will relocate a minimum of 7 employees.

Eilat-Eilat Renewable Energy Conferences – Akron participated in two renewable energy conferences in 2012. This was both a B2B mission which also included meetings at Mekorot where presentations from four Israeli water companies within the WATECH division stated their interest in locating to the United States. These conferences lead to a Memorandum of Understanding (MOU) which was executed in 2012.

Hannover Messe 2012—The City of Akron and its economic development partners exhibited at the 2012 show in Hannover, Germany. There were optimistic investors with plans to visit or invest in Akron or Northeast Ohio within 18 months.

The idea that I announced in 2006, the Akron Biomedical Corridor, is realizing the promise to grow early-stage companies into nationally known brands and provide jobs for our local residents in the process.

Akron was recognized by the Governor as an Ohio Innovation Hub for Biomaterial commercialization with focus on orthopedics and wound healing. Plans are to integrate the Hub into the broader Biomedical Corridor and work closely with ABIA and the University Park Alliance.

ABIA is a collaboration with Summa Health System, Akron General Health System, Children's Hospital, NEOMED (the school of medicine and pharmacy), and The University of Akron. The world is coming to Akron for its needs in new procedures, new instruments and new materials for medicine, evidenced by the FDA's contract with ABIA to review new medical devices.

In 2012, Akron announced the development of a \$1.75 million Akron development fund named Akron Bio Investment, LLC. The fund provides support for clinical trials and proof-of-concept, and the attraction and establishment of biomedical companies in Akron. Overall, the fund awarded three Product Development Grants and one Rapid Commercialization Loan.

Investing in Akron Neighborhoods

As we right-size city government, it has become necessary for us to identify priorities. And in providing services to residents, there is nothing more important than dealing with neighborhood nuisances. High weeds, junk cars, porches crowded with old furniture, graffiti, and housing violations relate directly to safety. And they relate directly to the feeling of well-being – that sense of being secure.

Last year, we demolished 575 blighted houses and other dilapidated structures which created buildable lots for new houses. Since 2001, the City has removed over 3,000 housing structures that were abandoned or dilapidated. In 2013, we anticipate removing 600 more such structures.

Last year, over 156,000 calls were made to our 3-1-1 service center for all types of highway and neighborhood concerns. To further consolidate our forces, I created a new Department of Neighborhood Assistance that will provide a targeted, coordinated attack on the problems that residents care about most.

For the first time, each district will have one police official and one nuisance inspector in charge of a geographical district. The City has been divided into districts to provide more accountability and to better track results. We have taken a dozen of our city inspectors and managers and consolidated them into one unit for cross-training. Housing inspectors will now be called on to write citations for high weeds, junk cars, and sidewalk obstructions. Nuisance inspectors are being trained to identify plumbing and electrical violations, so that the net effect is that we will have one trained team able to go into each of Akron's ten wards, and prioritize, based in large part on the input of the Police.

Police officers too, will get additional training on how to report nuisances they see on patrol, particularly where they relate directly to criminal activity: graffiti gang-tags, for example, or abandoned houses. Crime often goes hand in hand with nuisances - especially abandoned houses. With teams of police and the teams of inspectors working and prioritizing together, we can bring a laser-like focus to weeding out the problems that plague our neighborhoods, make them safer, and make them more livable.

We have already had some experience doing this. In 2009, police officer Dale Laughlin asked the Akron Police Crime Analysis Unit for assistance in the Summit Lake area, a high crime neighborhood at the time. By using "hot spot" enforcement grants, and intelligence gathered by crime analysts, Akron police blanketed the area with officers, and the city also brought in nuisance and housing inspectors. Two years later, over half of the dilapidated houses had been demolished, and many more are in the pipeline to be removed. Crime reports and calls for service in the Summit Lake area are down.

Design development continues on the new Mustard Seed Market, a grocery store, for the Highland Square area. This area has been without a grocery store for the last several years and we have worked non-stop to get to a soon-to-be groundbreaking.

Construction is nearing completion on the new \$12 million, five-story apartment building called “401 Lofts” in Downtown Akron. It will offer more than 200 apartment suites, primarily for University of Akron students, but also for people who work Downtown or in the Biomedical Corridor. This is the third phase of a development by Richland Communities, which is operating housing for 468 students at 22 East Exchange.

Exchange Housing, LLC will construct a multi-family student housing facility at 80 East Exchange Street. The development will consist of one residential building with a semi-detached parking deck. All four floors will contain a mix of one to four bedroom apartments, for a total of 192 units. The first floor will contain commercial looking activity space. A separate five story 312 space parking deck will be sited south of the proposed building, and will connect with the residential structure via a third-floor covered walkway.

University Square Investors will construct a mixed use development consisting of retail and residential uses on the south side of 270 East Exchange Street. The project will consist of two five story buildings, separated by a service drive and parking. The building fronting East Exchange Street will consist of retail space on the first floor and 40 apartment units on the remaining floors. The second building will be constructed to the south of the first building, and will include a 48 space retail parking garage and 108 student apartment units and common areas.

Investing in Public Safety

In 2011, Jim Nice returned to Akron after a 26 year career with the FBI and became chief of Akron’s Police Department. In his first nine months he evaluated our department’s strengths and its weaknesses, and is on a mission to use the latest techniques in intelligence-led policing to make sure that we are working smarter and managing the department with techniques that have been proven across the country.

Last year, I appointed Robert Ross as Fire Chief, and he has found a way to keep fire stations open, unlike other cities in Ohio, who have closed fire stations or reduced service levels in this *difficult budget time. They were able to hire a class of firefighters who, for the first time in many years, did NOT get paid to sit in classrooms. Like other businesses in our community, their training was paid for by the employer, but they didn’t go on the payroll until the first day they were ready to fight fires, allowing us to put more of taxpayers’ money into additional firefighters than we would have been able to afford under the old way.*

The Akron Fire Department has been fortunate to receive several grants from the Assistance to Firefighters Grant Program sponsored by the Department of Homeland Security and administered by the Federal Emergency Management Agency. Since 2009, they have been awarded six AFG grants totaling \$20,517,262. Three of the grants allowed the City to recall laid off firefighters or to hire additional staff. The other three were used to purchase a fire vehicle and other necessary equipment used to save lives.

Investing in Public Education

Since 2007, there have been 27 new **Community Learning Centers** built and opened. Four are currently under construction. Akron is the only place in the United States where every public school building is being constructed as a Community Learning Center. This is an unprecedented partnership by the state, the city, and the school district to rebuild or renovate all of Akron's Public Schools over 15 years.

Akron's After-School Program is supported by the city with \$190,000 a year, which in turn is leveraged into \$2 million in grants, federal and state funds. Over 4,100 of our most at-risk children participate, and it has received national attention because it works – students are getting better proficiency scores.

The National Inventors Hall of Fame STEM School is expanding its techniques and teacher-training to other schools in the district. We need to sell our “franchise” nationally, to get resources to help all of our students benefit from this tremendous success story.

Early College High School students take four years of high school along with college-level courses at a University facility. In its first year, the school ranked 29th in the State out of 743 public high schools, and in Summit County, ranked second. When they graduate, not only do they have a diploma, but they have 2 years of college behind them, many with an Associate Degree.

In 1840, an Akron carpenter had what was then a remarkable idea – to educate all children at public expense. For this innovation he was threatened with violence by childless property owners who thought it radical to pay for other people's children to go to school. By the late 1800's, Akron became one of the first cities in the United States to offer a free high school education to all children.

I have asked why we can't see that in this world full of information resources, the mapping of the human genome, exploration of ocean depths and the reaches of outer space, the benefit and necessity of funding at least two years of additional education or training for every single child. I am committed to implementing a program to give our youth the level of education they need to get a job—not of the past, but the job of today and the future.

The success of **Early College**, the achievement we see in the **After-School** program, the enthusiasm for learning embraced at the **STEM School** ought to be proof enough. If we could provide every Akron high school student with the chance to earn college credit and an Associate degree in four years of study, this would be the kind of transformation that can re-shape Akron for the rest of this century.

Investing in Quality of Life

Even during this recession, we have been able to maintain high quality free entertainment for our residents.

Our **Arts Expo and Heinz Poll Dance Festival** attract thousands of people who enjoy the performing and visual arts free. Last year, over 300,000 people came to Lock 3 and Lock 4 for concerts. This summer we will celebrate the 11th anniversary season of Lock 3 Live.

Downtown is more vibrant and active today than at any time in the last 40 years. University Park Alliance unveiled a Core City Plan that includes ambitious development of residential living along the canal Towpath, and re-development of the East Market Street corridor with Summa and the East Exchange Street area with the University.

Thanks to Downtown Akron Partnership, we enjoy safe and clean streets, monthly Artwalks, First Night, and weekly events all year long.

This summer will be the 76th running of the **All American Soap Box Derby**.

Firestone Country Club will again host the **Bridgestone World Golf Championships**, which has raised over \$20 million for Akron charities during its existence. More than 1,000 volunteers run the week-long event. The City is a co-sponsor of the event, and provides the extensive security needs required by the PGA.

The **Akron Aeros**, the AA affiliate of the Cleveland Indians, are in their 14th season with a new energetic owner that promises to build attendance back to the nearly half a million fans that came to Canal Park every season.

The 11th **Roadrunner Akron Marathon** will attract almost 15,000 runners, one of "50 Great Marathons, from Fairbanks to Boston." The City is a major sponsor, and closes some 20-miles of streets for the morning run through the city.

Working with Metro Parks, we opened the last leg of the **Ohio & Erie Canal Towpath** through Akron, the first city in Ohio to complete this trail through our boundaries. We will celebrate this summer with special events Downtown and along the length of the towpath.

Two million people use the Towpath each year in the **Cuyahoga Valley National Park**, and Akron is the Gateway to the National Park. I am exploring ways to further enhance our relationship with the Park. This is a tremendous asset to Akron that has not realized its full potential. The National Park comes into Akron all the way to the Northside Train Station. If you're looking at a map of the Park from Montana, it would literally point right to Akron as THE gateway city.

Six years ago, I announced our “**Greenprint**” initiative, to reduce CO-2 emissions generated by our activity. (Mayors nationally have taken the lead in this effort when the federal government did not.) Through the hard work of Keep Akron Beautiful and its Greenprint Task Force, the City, from its own activities, has reduced greenhouse gas emissions by 13% from 2005. Our goal was a 5% reduction, and for the entire city, we have seen a drop of 6% —better than our goal— in reduced emissions.

Eleven years ago, we reached an agreement with the State of Ohio to clean-up the Cuyahoga River by eliminating combined sewer overflows. Unfortunately, the federal government and a federal judge prevented us from moving forward. In 2011, the federal government agreed to allow us to continue with our plan to deal with the CSO problem but we still await a decision by a local federal judge, who is primarily responsible for not only the delay in implementation but in the enormous costs which continue to drive up our residents monthly sewer bills.

Conclusion

The City of Akron will continue to provide quality services at a reasonable cost, relying on the professionalism and dedication of our employees. We will continue our sound, conservative budget practices to ensure we have the resources to provide the economic incentives necessary for us to continue to grow jobs, and to protect our neighborhoods and see them develop. We are proud of our city and the vast majority of city employees who are committed to provide excellent levels of services our residents deserve. We are pleased that outside organizations like Brookings have recognized that we stand head and shoulders above cities also struggling in this difficult economic time. We have our share of challenges, as do all cities, but we are meeting them every day and turning them into opportunities.

Sincerely,

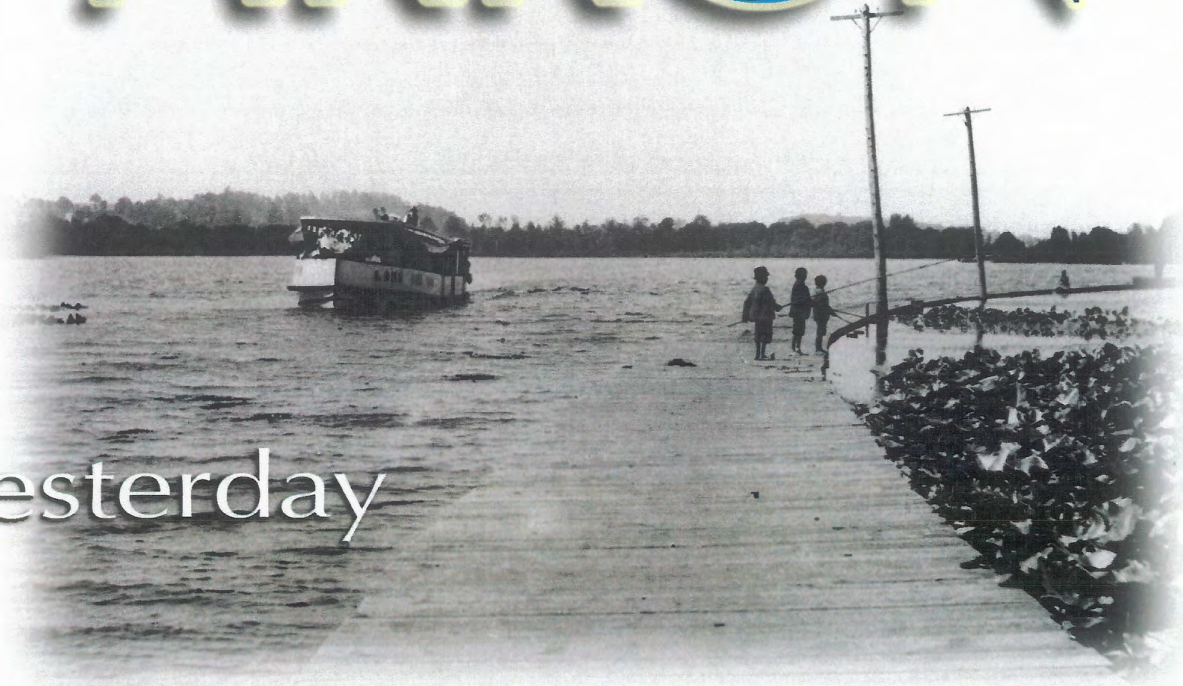


DONALD L. PLUSQUELLIC
Mayor

DLP/dlmd

AKRON

Yesterday



Summit Lake Floating Towpath

Today



CITY OF AKRON, OHIO

HISTORICAL DATA

Akron was founded by Simon Perkins in 1825 and developed into a canal town on the Ohio and Erie Canal. The City of Akron was incorporated in 1836. As railroads replaced the canal system, the rubber industry grew under the entrepreneurship of Dr. Benjamin Franklin Goodrich, F.A. Seiberling, and Harvey Firestone. The presence of B.F. Goodrich Tire, Goodyear Tire and Rubber Company, Firestone Tire, and General Tire led Akron to become the Rubber Capital of the World. The rubber industry attracted people from all over the world. From 1910 to 1920, Akron's population went from 69,000 to 210,000. Great cereal mills, such as the Quaker Oats Company, were also located in Akron.

Now, Akron is a world-renowned center of polymer research and development. The Polymer Science Institute of the University of Akron has made Akron an international leader in education in the polymer field. The University of Akron's College of Polymer Science and Polymer Engineering is the largest single center for polymer education in the United States. Akron is home to approximately 400 polymer-related companies and many small manufacturing firms, and has a large variety of retail establishments.

Akron is also home to the Akron International Soap Box Derby, Alcoholics Anonymous, the Road Runner Akron Marathon, the WGC-Bridgestone Invitational, Stan Hywet Hall (one of the finest examples of Tudor Revival Architecture in America) and the Akron Art Museum.

The City of Akron is privileged to be home to three nationally recognized hospital systems: Akron General Medical Center (AGMC), Summa, and Akron Children's Hospital. Both AGMC and Summa are widely known for their heart/vascular and cancer care services. Akron Children's Hospital is a large pediatric medical center for children from birth to adolescence, as well as burn victims of all ages. They perform more pediatric surgeries than any other hospital in Northeast Ohio. Innovative programs and state-of-the-art facilities are combined to provide quality health care to children and families in Northeast Ohio.

Akron is also home to the Akron Symphony Orchestra and E.J. Thomas Performing Arts Hall, which brings Broadway plays and many world-famous entertainers to the City. Akron is home to the Akron Aeros, the Cleveland Indians affiliate AA baseball team. Canal Park is a state-of-the-art baseball stadium in downtown Akron on Main Street. The historic Ohio and Erie Canal runs just beyond centerfield. This downtown location has been developed into a scenic area that includes a bike and hike trail and picnic area for the enjoyment of residents and visitors, as well as an entertainment area known as "Lock 3 Park." Also at this location is the Akron History Museum, where over 100,000 visitors have re-discovered Akron's rich history.

Akron has easy access to a network of superhighways and is a major trucking hub. A market potential of 111 million people live within a day's drive of Akron. High-quality, affordable housing makes Akron an attractive place to live. The availability of green space provided by 6,600 acres of Metropolitan Parks, just moments from residential areas, makes Akron a pleasing combination of urban convenience and pastoral beauty. The park system includes a 25-mile bike and hike trail.

The City of Akron is a home-rule municipal corporation under the laws of the State of Ohio. Akron is the county seat of Summit County. The City operates under a Strong Mayor/Council form of government and provides the following services as authorized by its Charter: public safety, public service, public health, recreation and development.

CITY OF AKRON, OHIO
DEMOGRAPHICS

POPULATION			
Year	City	County	PMSA *
1940	244,791	339,405	386,065
1950	274,605	410,032	473,986
1960	290,351	513,569	605,367
1970	275,425	553,371	679,239
1980	237,177	524,472	660,328
1990	223,019	514,990	657,575
2000	217,074	542,899	694,960
2010	199,110	541,781	703,200

*PMSA - Primary Metropolitan Statistical Area

Source: U.S. Bureau of Census

ESTIMATED EFFECTIVE BUYING INCOME PER HOUSEHOLD
PERCENT OF HOUSEHOLDS BY INCOME GROUP, JANUARY 1, 2009
AKRON METROPOLITAN STATISTICAL AREA

Income Group	Percent
\$-0- - \$19,999	20.3
\$20,000 - \$34,999	22.3
\$35,000 - \$49,999	20.0
\$50,000 - and over	37.4

Median Household Effective Buying Income (EBI) \$40,536

Source: Survey of Buying Power, *Sales and Marketing Management*, 2009

PER CAPITA MONEY INCOME AND
MEDIAN HOUSEHOLD INCOME

County/ Reporting Area	2010 Per Capita Income	2010 Median Household Income
Summit	\$26,676	\$47,926
Stark	24,015	44,941
Hamilton	28,799	48,234
Cuyahoga	26,263	43,603
Franklin	26,909	49,087
Montgomery	24,828	43,965
Lucas	23,981	42,072
Mahoning	22,824	40,123
State of Ohio	25,113	47,358
United States	27,334	51,914

Source: U. S. Bureau of Census, American Community Survey

CITY OF AKRON, OHIO
PROFILE

City:	Seat of Summit County Became a township on December 6, 1825 Incorporated as a town on March 12, 1836	
Population:	199,110 (2010 Census)	
Square Miles:	Approximately 62	
Form of Government:	Strong Mayor/Council	
Land Use:	Residential	35.4%
	Commercial	5.9%
	Industrial	6.9%
	Agriculture	1.0%
	Public/Unusable	18.3%
	Usable Open Land	15.7%
	Transportation Facilities	16.8%
Major Employers:	Summa Health System (Hospital – 10,000) Akron General Health System (Hospital – 4,150) Summit County (Government – 3,468) Akron Public School District (Education – 3,094) Goodyear Tire & Rubber Company (Rubber Products – 3,000) The University of Akron (Higher Education – 2,845)	
Hospitals:	Akron General Medical Center Akron City-SUMMA Health System St. Thomas-SUMMA Health System Akron Children’s Medical Center	
Number of Banking Firms:	13 (not including credit unions)	
Fire Protection:	Number of Stations	13
	Number of Firefighters and Officers	325
	Number of calls for Fire Service	7,283
	Number of calls for EMS Service	34,294
Police Protection:	Number of Stations	1
	Number of Uniformed Police and Officers	412
	Number of calls for Police Service	143,885

**Number of Recreation
Centers:**

13

Educational Facilities:

Public Schools

48 Schools (22,000 students)

Private Schools

29 Schools (approximately 5,500 students)

Charter Schools

13 Schools (approximately 2,400 students)

Higher Education

University of Akron

Number of Students: Approximately 28,700

Hotel Rooms:

Over 5,200 in area

Transportation:

Interstates in Akron

I-76 and I-77

Interstates Surrounding Akron

I-71, I-271, I-80

Public Transportation

Metro Regional Transit Authority

Airports

Akron-Fulton Municipal Airport

Akron-Canton Regional Airport

Cleveland Hopkins International Airport

Utilities:

Electric

Ohio Edison Company, a regulated subsidiary of
FirstEnergy Corp.

Gas

Dominion East Ohio

FirstEnergy Solutions, an unregulated subsidiary of
FirstEnergy Corp.

Water

City of Akron

Utilities: (continued)

Sewer
City of Akron

Telephone
AT&T

Cable TV
Time Warner Cable
AT&T

2012 Water System:

Average Daily Consumption	35.11 MGD
Annual Pumpage	12,814 MG
Maximum Capacity	67 MGD
Communities Served	15
Number of Customers	83,550
Miles of Water Lines	1,225

2012 Sewer System:

Average Daily Demand	71.32 MGD
Annual Wastewater Flow	26,113 MG
Plant Capacity	110 MGD
Communities Served	13
Number of Customers	78,653
Miles of Sewer Lines	1,372

3/04/13

Offered by JONES

RESOLUTION NO. 62 - 2013, a resolution adopting an annual operating budget for the fiscal year 2012; and declaring an emergency.

WHEREAS, the Mayor of the City of Akron has prepared and submitted to Council an operating budget; and

WHEREAS, it is necessary that Council adopt a budget that an annual appropriation ordinance based on the budget as adopted may be enacted.

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Akron:

Section 1. That there is hereby adopted an annual operating budget identified as the "2013 Operating Budget," classified as to department and division accounts, and made a part of this resolution.

Section 2. That the budget herein as adopted shall neither appropriate nor transfer any money, but shall be used as a base for the annual appropriation ordinance for the expenditure of funds and as a base for interfund transfers.

Section 3. That this resolution is hereby declared to be an emergency measure necessary for the immediate preservation of the public peace, health, and safety, for the reason that it is necessary to provide a uniform classification for the expenditure of funds for the operation of the City departments and divisions, and provided this resolution receives the affirmative vote of two-thirds of the members elected or appointed to Council, it shall take effect and be in force immediately upon its passage and approval by the Mayor; otherwise, it shall take effect and be in force at the earliest time allowed by law.

Passed March 11, 2013

Robert E. Keith
Clerk of Council

Garry Moneypenny
President of Council

Approved March 15, 2013

DONALD L. PLUSQUELLIC
MAYOR

3/04/13

**SUBSTITUTE OFFERED AS
AN AMENDMENT**

Offered by: JONES

ORDINANCE NO. 63 - 2013 to make the annual appropriation for the current expenses, other expenditures and the capital outlays of the City of Akron for the fiscal year ending December 31, 2013; and declaring an emergency.

WHEREAS, it is provided by law that an annual appropriation shall be passed by Council; and

WHEREAS, the Charter of the City of Akron and the Revised Code of Ohio provide for such ordinance.

NOW, THEREFORE, BE IT ENACTED by the Council of the City of Akron:

Section 1. That to provide for the current expenses, other expenditures and the capital outlays of the City of Akron for the fiscal year ending December 31, 2013, the following sums are hereby appropriated and authorized for encumbrance and/or expenditure.

Section 2. That any funds appropriated by Temporary Appropriation for encumbrance and/or expenditure in 2013 are included in the proper funds herein.

Section 3. That there shall be and hereby are appropriated from the unappropriated balance of the General Fund (1000) the following amounts:

Dept. No.	Organization Title	Wages/ <u>Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
01	Civil Service	\$ 721,850	\$ 67,930	\$ 0	\$ 789,780
02	Finance	1,989,850	4,072,200	0	6,062,050
03	Law	2,940,740	805,650	0	3,746,390
04	Legislative	1,018,760	191,350	0	1,210,110
05	Municipal Court – Clerk	3,190,180	262,250	0	3,452,430
06	Municipal Court – Judges	3,839,700	188,200	0	4,027,900
07	Office of the Mayor	1,667,200	272,730	0	1,939,930
08	Planning	981,460	96,560	0	1,078,020
09	Public Health	22,880	4,205,000	0	4,227,880
10	Public Safety	4,757,130	8,576,860	0	13,333,990
11	Public Service	8,117,550	15,683,420	0	23,800,970
12	Fire	24,057,250	3,416,500	0	27,473,750
13	Police	43,631,820	4,054,900	0	47,686,720
16	Neighborhood Assistance	4,688,630	1,036,840	0	5,725,470
Total		<u>\$101,625,000</u>	<u>\$ 42,930,390</u>	<u>\$ 0</u>	<u>\$144,555,390</u>

Section 4. That there shall be and hereby are appropriated from the unappropriated balance of the Income Tax Collection Fund (2000) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 1,650,100	\$ 3,689,650	\$ 0	\$ 5,339,750
Total		<u>\$ 1,650,100</u>	<u>\$ 3,689,650</u>	<u>\$ 0</u>	<u>\$ 5,339,750</u>

Section 5. That there shall be and hereby are appropriated from the unappropriated balance of the Emergency Medical Services Fund (2005) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
12	Fire	\$ 6,563,030	\$ 1,211,800	\$ 0	\$ 7,774,830
Total		<u>\$ 6,563,030</u>	<u>\$ 1,211,800</u>	<u>\$ 0</u>	<u>\$ 7,774,830</u>

Section 6. That there shall be and hereby are appropriated from the unappropriated balance of the Special Assessment Fund (2010) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 416,690	\$ 3,034,750	\$ 0	\$ 3,451,440
11	Public Service	3,407,810	6,696,940	0	10,104,750
16	Neighborhood Assistance	0	124,600	0	124,600
Total		<u>\$ 3,824,500</u>	<u>\$ 9,856,290</u>	<u>\$ 0</u>	<u>\$ 13,680,790</u>

Section 7. That there shall be and hereby are appropriated from the unappropriated balance of the Police Pension Liability Fund (2015) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
13	Police	\$ 0	\$ 360,000	\$ 0	\$ 360,000
Total		<u>\$ 0</u>	<u>\$ 360,000</u>	<u>\$ 0</u>	<u>\$ 360,000</u>

Section 8. That there shall be and hereby are appropriated from the unappropriated balance of the Fire Pension Liability Fund (2020) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
12	Fire	\$ 0	\$ 360,000	\$ 0	\$ 360,000
Total		<u>\$ 0</u>	<u>\$ 360,000</u>	<u>\$ 0</u>	<u>\$ 360,000</u>

Section 9. That there shall be and hereby are appropriated from the unappropriated balance of the Income Tax Capital Improvement Fund (2025) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 612,160	\$ 31,763,220	\$ 2,000,000	\$ 34,375,380
Total		<u>\$ 612,160</u>	<u>\$ 31,763,220</u>	<u>\$ 2,000,000</u>	<u>\$ 34,375,380</u>

Section 10. That there shall be and hereby are appropriated from the unappropriated balance of the Street and Highway Maintenance Fund (2030) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 5,891,830	\$ 3,405,960	\$ 0	\$ 9,297,790
Total		<u>\$ 5,891,830</u>	<u>\$ 3,405,960</u>	<u>\$ 0</u>	<u>\$ 9,297,790</u>

Section 11. That there shall be and hereby are appropriated from the unappropriated balance of the Community Development Fund (2080) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 2,640,110	\$ 3,188,750	\$ 0	\$ 5,828,860
Total		<u>\$ 2,640,110</u>	<u>\$ 3,188,750</u>	<u>\$ 0</u>	<u>\$ 5,828,860</u>

Section 12. That there shall be and hereby are appropriated from the unappropriated balance of the Akron Metropolitan Area Transportation Study (AMATS) Fund (2127) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
08	Planning	\$ 1,330,130	\$ 376,700	\$ 0	\$ 1,706,830
Total		<u>\$ 1,330,130</u>	<u>\$ 376,700</u>	<u>\$ 0</u>	<u>\$ 1,706,830</u>

Section 13. That there shall be and hereby are appropriated from the unappropriated balance of the H.O.M.E. Program Fund (2146) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 100,000	\$ 1,300,000	\$ 0	\$ 1,400,000
Total		<u>\$ 100,000</u>	<u>\$ 1,300,000</u>	<u>\$ 0</u>	<u>\$ 1,400,000</u>

Section 14. That there shall be and hereby are appropriated from the unappropriated balance of the Tax Equivalency Fund (2195) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 500,000	\$ 1,500,000	\$ 0	\$ 2,000,000
Total		\$ 500,000	\$ 1,500,000	\$ 0	\$ 2,000,000

Section 15. That there shall be and hereby are appropriated from the unappropriated balance of the Joint Economic Development District (JEDD) Fund (2240) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 164,200	\$ 15,535,800	\$ 0	\$ 15,700,000
Total		\$ 164,200	\$ 15,535,800	\$ 0	\$ 15,700,000

Section 16. That there shall be and hereby are appropriated from the unappropriated balance of the Akron Municipal Court Information System (AMCIS) Fund (2255) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
05	Municipal Court – Clerk	\$ 0	\$ 100,000	\$ 0	\$ 100,000
06	Municipal Court – Judges	0	225,000	0	225,000
Total		\$ 0	\$ 325,000	\$ 0	\$ 325,000

Section 17. That there shall be and hereby are appropriated from the unappropriated balance of the Police Grants Fund (2295) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
13	Police	\$ 528,030	\$ 328,200	\$ 0	\$ 856,230
Total		\$ 528,030	\$ 328,200	\$ 0	\$ 856,230

Section 18. That there shall be and hereby are appropriated from the unappropriated balance of the Safety Programs Fund (2305) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
10	Public Safety	\$ 322,720	\$ 677,280	\$ 0	\$ 1,000,000
11	Public Service	0	1,000	0	1,000
12	Fire	4,556,870	55,000	0	4,611,870
13	Police	1,819,440	324,220	0	2,143,660
Total		\$ 6,699,030	\$ 1,057,500	\$ 0	\$ 7,756,530

Section 19. That there shall be and hereby are appropriated from the unappropriated balance of the Equipment and Facilities Operating Fund (2320) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 0	\$ 4,769,200	\$ 0	\$ 4,769,200
Total		\$ 0	\$ 4,769,200	\$ 0	\$ 4,769,200

Section 20. That there shall be and hereby are appropriated from the unappropriated balance of the Various Purpose Fund (2330) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 210,000	\$ 1,973,250	\$ 0	\$ 2,183,250
Total		\$ 210,000	\$ 1,973,250	\$ 0	\$ 2,183,250

Section 21. That there shall be and hereby are appropriated from the unappropriated balance of the Deposits Fund (2340) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 0	\$ 750,000	\$ 0	\$ 750,000
Total		\$ 0	\$ 750,000	\$ 0	\$ 750,000

Section 22. That there shall be and hereby are appropriated from the unappropriated balance of the Community Learning Centers Fund (2355) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 0	\$ 15,000,000	\$ 0	\$ 15,000,000
Total		\$ 0	\$ 15,000,000	\$ 0	\$ 15,000,000

Section 23. That there shall be and hereby are appropriated from the unappropriated balance of the General Bond Payment Fund (3000) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 418,270	\$ 912,540	\$ 0	\$ 1,330,810
Total		\$ 418,270	\$ 912,540	\$ 0	\$ 1,330,810

Section 24. That there shall be and hereby are appropriated from the unappropriated balance of the Streets Fund (4060) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 148,000	\$ 3,615,500	\$ 5,020,000	\$ 8,783,500
Total		<u>\$ 148,000</u>	<u>\$ 3,615,500</u>	<u>\$ 5,020,000</u>	<u>\$ 8,783,500</u>

Section 25. That there shall be and hereby are appropriated from the unappropriated balance of the Parks and Recreation Fund (4160) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 0	\$ 721,200	\$ 800,000	\$ 1,521,200
Total		<u>\$ 0</u>	<u>\$ 721,200</u>	<u>\$ 800,000</u>	<u>\$ 1,521,200</u>

Section 26. That there shall be and hereby are appropriated from the unappropriated balance of the Public Facilities and Improvements Fund (4165) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 0	\$ 350,000	\$ 100,000	\$ 450,000
Total		<u>\$ 0</u>	<u>\$ 350,000</u>	<u>\$ 100,000</u>	<u>\$ 450,000</u>

Section 27. That there shall be and hereby are appropriated from the unappropriated balance of the Public Parking Fund (4170) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 0	\$ 2,150,000	\$ 0	\$ 2,150,000
Total		<u>\$ 0</u>	<u>\$ 2,150,000</u>	<u>\$ 0</u>	<u>\$ 2,150,000</u>

Section 28. That there shall be and hereby are appropriated from the unappropriated balance of the Economic Development Fund (4175) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 0	\$ 6,329,200	\$ 4,366,000	\$ 10,695,200
Total		<u>\$ 0</u>	<u>\$ 6,329,200</u>	<u>\$ 4,366,000</u>	<u>\$ 10,695,200</u>

Section 29. That there shall be and hereby are appropriated from the unappropriated balance of the Water Fund (5000) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
2	Finance	\$ 2,256,600	\$ 8,919,400	\$ 0	\$ 11,176,000
11	Public Service	11,460,200	14,548,100	3,015,000	29,023,300
Total		<u>\$ 13,716,800</u>	<u>\$ 23,467,500</u>	<u>\$ 3,015,000</u>	<u>\$ 40,199,300</u>

Section 30. That there shall be and hereby are appropriated from the unappropriated balance of the Sewer Fund (5005) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 7,672,000	\$ 54,113,000	\$ 4,075,000	\$ 65,860,000
Total		<u>\$ 7,672,000</u>	<u>\$ 54,113,000</u>	<u>\$ 4,075,000</u>	<u>\$ 65,860,000</u>

Section 31. That there shall be and hereby are appropriated from the unappropriated balance of the Oil and Gas Fund (5010) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 196,070	\$ 65,400	\$ 0	\$ 261,470
Total		<u>\$ 196,070</u>	<u>\$ 65,400</u>	<u>\$ 0</u>	<u>\$ 261,470</u>

Section 32. That there shall be and hereby are appropriated from the unappropriated balance of the Golf Course Fund (5015) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 586,590	\$ 493,730	\$ 0	\$ 1,080,320
Total		<u>\$ 586,590</u>	<u>\$ 493,730</u>	<u>\$ 0</u>	<u>\$ 1,080,320</u>

Section 33. That there shall be and hereby are appropriated from the unappropriated balance of the Airport Fund (5020) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 0	\$ 304,800	\$ 0	\$ 304,800
Total		<u>\$ 0</u>	<u>\$ 304,800</u>	<u>\$ 0</u>	<u>\$ 304,800</u>

Section 34. That there shall be and hereby are appropriated from the unappropriated balance of the Off-Street Parking Fund (5030) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 0	\$ 4,617,500	\$ 0	\$ 4,617,500
Total		<u>\$ 0</u>	<u>\$ 4,617,500</u>	<u>\$ 0</u>	<u>\$ 4,617,500</u>

Section 35. That there shall be and hereby are appropriated from the unappropriated balance of the Motor Equipment Fund (6000) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 2,965,090	\$ 6,219,100	\$ 0	\$ 9,184,190
Total		\$ 2,965,090	\$ 6,219,100	\$ 0	\$ 9,184,190

Section 36. That there shall be and hereby are appropriated from the unappropriated balance of the Liability Self-Insurance Fund (6005) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 0	\$ 31,276,000	\$ 0	\$ 31,276,000
Total		\$ 0	\$ 31,276,000	\$ 0	\$ 31,276,000

Section 37. That there shall be and hereby are appropriated from the unappropriated balance of the Workers' Compensation Reserve Fund (6007) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 0	\$ 2,700,000	\$ 0	\$ 2,700,000
Total		\$ 0	\$ 2,700,000	\$ 0	\$ 2,700,000

Section 38. That there shall be and hereby are appropriated from the unappropriated balance of the Self-Insurance Settlement Fund (6009) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 0	\$ 100,000	\$ 0	\$ 100,000
Total		\$ 0	\$ 100,000	\$ 0	\$ 100,000

Section 39. That there shall be and hereby are appropriated from the unappropriated balance of the Telephone System Fund (6015) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
10	Public Safety	\$ 494,120	\$ 106,400	\$ 0	\$ 600,520
Total		\$ 494,120	\$ 106,400	\$ 0	\$ 600,520

Section 40. That there shall be and hereby are appropriated from the unappropriated balance of the Engineering Bureau Fund (6025) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 3,957,030	\$ 743,400	\$ 0	\$ 4,700,430
Total		\$ 3,957,030	\$ 743,400	\$ 0	\$ 4,700,430

Section 41. That there shall be and hereby are appropriated from the unappropriated balance of the Information Technology Fund (6030) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 903,270	\$ 1,163,090	\$ 0	\$ 2,066,360
Total		\$ 903,270	\$ 1,163,090	\$ 0	\$ 2,066,360

Section 42. That there shall be and hereby are appropriated from the unappropriated balance of the Holocaust Memorial Fund (7003) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
07	Office of the Mayor	\$ 0	\$ 7,500	\$ 0	\$ 7,500
Total		\$ 0	\$ 7,500	\$ 0	\$ 7,500

Section 43. That there shall be and hereby are appropriated from the unappropriated balance of the Unclaimed Money Fund (7010) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 0	\$ 50,000	\$ 0	\$ 50,000
Total		\$ 0	\$ 50,000	\$ 0	\$ 50,000

Section 44. That there shall be and hereby are appropriated from the unappropriated balance of the Police/Fire Beneficiary Fund (7020) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
12	Fire	\$ 0	\$ 1,000	\$ 0	\$ 1,000
13	Police	0	1,000	0	1,000
Total		\$ 0	\$ 2,000	\$ 0	\$ 2,000

Section 45. That there shall be and hereby are appropriated from the unappropriated balance of the Police Property Monetary Evidence Fund (7025) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
13	Police	\$ 0	\$ 15,000	\$ 0	\$ 15,000
Total		\$ 0	\$ 15,000	\$ 0	\$ 15,000

	Wages/ Benefits	Other	Outlay	Total
Total All Funds	\$163,395,360	\$279,204,570	\$19,376,000	\$461,975,930

Section 46. That all expenditures other than Wages/Benefits, hereinbefore authorized and to the amount authorized, shall be made in accordance with the account codes according to the classifications as set forth in the 2013 Operating Budget and/or the 2013 Capital Budget as amended and adopted by the Council of the City of Akron, and made a part hereof, that the detail of which is set forth under various classes of disbursements, are not severally appropriated as such, but are set forth only for the purpose of explaining how the aggregate of the class was reached, and that any disbursements for any item of a class, whether or not said item is specifically set forth in the Operating Budget and/or the Capital Budget, may be paid out of the appropriation made herein for the class as detailed in the budget herein referred to.

Section 47. That all expenditures for capital improvements shall be funded whenever possible, as determined by the Director of Finance, with tax-exempt debt. Expenditures for such capital improvements made from other funds shall be reimbursed from the proceeds of such tax-exempt debt as appropriate in accordance with procedures established by the Director of Finance.

Section 48. That any encumbered amount in a year prior to fiscal year 2013 in any and all funds of the City of Akron are hereby appropriated for the purpose of expenditure in 2013 or thereafter.

Section 49. That all funds not individually listed in this ordinance but included in the 2013 Tax Budget of the City of Akron and included in the Amended Official Certificate of Estimated Resources for 2013 as issued by the County of Summit Budget Commission for Other Special Revenue, Debt Service, Capital Projects, Special Assessment, Proprietary Enterprise, Internal Service, and Fiduciary Trust and Agency Funds are hereby appropriated for the purpose of encumbrance and/or expenditure.

Section 50. That the Director of Finance is hereby authorized and directed to pay any and all obligations of the various departments of the City of Akron pertaining to prior years' obligations from the current year appropriations.

Section 51. That the Mayor, as Safety Director or Chief Administrator, the Director of Finance, the Director of Law, and the Director of Public Service, are hereby authorized to contract for Personal Services, including special and consulting services; Other and Outlay are to be expended in the manner provided by Charter and the General Law in accordance with the account codes of the 2013 Operating Budget and the 2013 Capital Budget; that the Mayor or his designee is authorized to expend monies for activities furthering development for the City of Akron; that it is declared to be a public purpose and that the Director of Finance is authorized to make payments for hospitality items and meals for City sponsored activities and meetings to discuss public purposes; that it is declared to be a public purpose and the Director of Finance is authorized to make payment for an Outstanding Employee Recognition Program; and that the Director of Finance is hereby authorized to make payment against the appropriation hereinbefore set forth, upon her receipts of proper certificates or vouchers therefor, approved by the officers authorized by law to approve same, or an ordinance or resolution of Council to make the expenditure, and in accordance with the account codes of the 2013 Operating Budget and the 2013 Capital Budget.

Section 52. That the Director of Finance is hereby authorized to transfer funds and to set up funds, consolidate funds, eliminate funds and other such accounts in the City accounting system or in outside financial institutions, from time to time, as needed for proper accounting of City of Akron revenues and expenditures. Council approves the transfers, reimbursements and closeouts identified in Exhibit A up to the amount shown. The transfer funds are attached hereto as Exhibit A and incorporated by reference into this ordinance.

Section 53. That this ordinance is hereby declared to be an emergency measure necessary for the immediate preservation of the public peace, health and safety, for the reason that authority is required for the payment of operating, other and capital expenses of the City of Akron, and provided this ordinance receives the affirmative vote of two-thirds of the members elected or appointed to Council, it shall take effect and be in force immediately upon its passage and approval by the Mayor; otherwise, it shall take effect and be in force at the earliest time allowed by law.

Passed March 11, 2013

Robert E. Keith
Clerk of Council

Garry Moneypenny
President of Council

Approved March 15, 2013

DONALD L. PLUSQUELLIC
MAYOR

SECTION 86 OF THE CHARTER OF THE CITY OF AKRON

The Mayor shall cause to be prepared and submitted an annual budget to the Council not later than two months before the end of each fiscal year, which budget shall be based upon detailed estimates by departments and other divisions of the City government according to a classification as nearly uniform as possible. The budget shall present the following information:

- (a) An itemized statement of estimated revenues together with comparative statements of revenues for the last two fiscal years.
- (b) An itemized statement of appropriations recommended by the Mayor for current expenses and for permanent improvements, for each department or division for the ensuing fiscal year, with comparative statements of expenditures for the last two fiscal years.
- (c) A financial statement or balance sheet of the preceding year and of the current year up to date.
- (d) Such other information as may be required by the Council. Copies of such budget shall be printed and available for distribution not later than two weeks after its submission to the Council, and a public hearing shall be given before final action is taken by the Council.

OPERATING BUDGET PROCESS

The City budgets on the Cash and Encumbrance basis of accounting for all of its funds. Cash basis indicates transactions are recognized only when cash is received or paid out. Encumbrances are treated as expenditures under the basis of accounting. Encumbrances outstanding at year-end are carried over into the following year as both an addition to the budget and an encumbrance of the budget, along with the appropriation of the current year. The cash and encumbrance basis of accounting differ from generally accepted accounting principles (GAAP) as required by the Governmental Accounting Standards Board (GASB). Those requirements, among other things, provide for a modified accrual basis of accounting for the general fund, special revenue funds, debt service funds, capital project funds, and agency funds and a full accrual basis of accounting for enterprise and internal services funds, and for the preparation for each fund of balance sheets, statements of revenues and expenditures, and statements showing changes in fund balances.

The City's budget process typically begins in July with the preparation of the budget forms and instruction packets to be released during October to the individual division managers. The packets provide division managers with a listing of the budgets for which they are responsible, a current employee roster, a payroll projection report, and expenditure history. The forms contain a request for information regarding staffing levels, personnel changes, detail of vehicle replacements, and capital outlay requests. Adequate time is allowed for the completion of all necessary information and the completed packets are then returned to the Finance Department.

The Finance Department thoroughly reviews all budget requests and incorporates the revenue projection into the "tentative" Finance recommendations. Each division manager then receives the "tentative" Finance recommended budget and is allowed an opportunity to meet with Finance, if necessary, to discuss the "tentative" budget. These departmental meetings with Finance provide the divisions the opportunity to address new issues that have arisen since the budget was initially turned in.

The Finance Department finalizes the revenue assumptions and the recommended budget based on the departmental meetings and any new information, as it becomes available. The budget is then presented to the Mayor for his review and approval. The Mayor's approved budget is finalized and presented to City Council. City Council holds public hearings with each division manager and the Finance Department. At the conclusion of the hearings, City Council requests that changes be made to the budget based on the information presented during the hearings. The Finance Department will make the changes and submit the appropriation ordinance to City Council for approval. The final appropriation ordinance must be passed no later than March 31st of the budget year.

The City prepares and tracks expenditures at the line item account; however, appropriation control is at the account type level, i.e., wages/benefits, other and outlay. The Finance Director is authorized by City Council to transfer funds already appropriated within the departments within any fund or category of expenditures; however, any revisions that alter the total appropriation of said department must be individually approved by City Council. In order to

change the approved appropriation ordinance, the Finance Department prepares an amended appropriation ordinance that must be passed by City Council. This occurs a few times during the year.

The Department of Planning prepares a separate capital investment program for the City. The process is similar to the process for the operating budget except it is an annual/five-year budget. The capital budget serves as a statement by the Administration and City Council of the direction the City will take in the future. Akron residents have an opportunity to react to the City's priorities in advance of the start of the projects. The City has developed a system by which the Administration, City Council, division managers and Akron residents can request capital investment projects. The preliminary budget is presented to and reviewed by the Mayor and Cabinet, the Planning Commission, and finally City Council prior to its adoption by February 15 of each year. Changes in the budget are made at each review as deemed appropriate.

The completion of capital projects may not have an impact on the operating budget. There are capital projects that do not require a material amount of resources to maintain and/or operate while others have a substantial impact. With the five-year capital budget, there is sufficient time to plan for the impact on the operating budget. In some instances, the additional operating expenses are offset by the reduction in maintenance.

The City prepares a budget for each fund. A balanced budget is one where the projected year-end cash on hand plus the budgeted receipts for the budget year less the budgeted expenditures is positive. The City does allow budgeted expenditures to exceed budgeted receipts, but monitors the fund balance. A fund balance is the difference between cash at the beginning of the year plus receipts less expenditures and encumbrances.

The following pages contain financial information on the City's funds. The City of Akron's accounting system is made up of a series of seven fund types. Within these funds are multiple individual funds. The City's fund types and funds correspond to the Governmental Accounting Standards Board fund types and funds. The funds fall into two categories – operating and non-operating in nature. The City of Akron appropriates all funds. An appropriated fund is one that has legislative control over the level of expenditure. The ordinance printed in the front of the document (page 27) is the action of the legislative body to control the level of expenditure in this group of funds.

FINANCIAL STRUCTURE AND PRIMARY OPERATIONS

The City maintains its accounts, appropriations and other fiscal records in accordance with the procedures established and prescribed by the Audit Division in the office of the Ohio Auditor of State. The Audit Division is charged by law with the responsibility of inspecting and supervising the accounts and records of each taxing subdivision and most public agencies and institutions.

These accounting procedures are generally applicable to all Ohio municipal corporations and differ from generally accepted accounting principles as recommended by the Governmental Accounting Standards Board (GASB). Those recommendations, among other things, provide for a modified accrual basis of accounting for the general fund, special revenue funds, debt service fund, capital project funds, and agency funds and or a full accrual basis of accounting for enterprise and internal service funds, and for the preparation for each fund of balance sheets, statements of revenues and expenditures, and statements showing changes in fund balances.

The following is a simplified summary of the more significant policies followed in the financial structure of the City.

<u>FUND</u>	<u>PURPOSE</u>	<u>REVENUE</u>
<u>Governmental Fund Types</u>		
GENERAL	General operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds.	Property tax, 73% of the 2% local income taxes. State and local taxes, and service charges
SPECIAL REVENUE		
Income Tax Collection	Collection and distribution of City income tax to General Fund and Income Tax Capital Improvement Fund.	2% City income tax
Emergency Medical Service	Provide emergency transportation and treatment to citizens.	Property tax levy
Police and Fire Pension	Payment of employer share of police and fire pension cost.	Property tax levy
Capital Investment Program Operating	Funding of construction projects and pay principal and interest payments on bonds and notes.	27% of the 2% local income taxes, grants, and miscellaneous reimbursements
Highway Maintenance	Repair and maintain the streets of Akron.	Gasoline tax, motor vehicle license tax, General Fund subsidy, and miscellaneous sales and service charges

FUND	PURPOSE	REVENUE
Community Learning Centers	Collection of dedicated City income tax to fund local share of Akron Public Schools/City of Akron Community Learning Centers.	0.25% City income tax
Joint Economic Development Districts (JEDDs)	Extend water and sewer lines to four contiguous townships for development purposes in exchange for each district levying an income tax.	2.25% District income tax
Street Assessment	Street lighting and cleaning	Special Assessments
Community Development	Upgrade and maintain homes in City development areas and provide services to designated service areas.	Community Development Block Grant (CDBG) funds
Health Grants	Provide health care services.	Federal and state grants
Other Special Revenue	Provide employment training, litter control, development and special project funding.	Federal and state grants
DEBT SERVICE	Pay and record transactions involved in debt financing.	Property taxes, interest earnings, Capital Improvement Fund
CAPITAL PROJECTS	Build and maintain infrastructure of the City.	Federal and state funds, Capital Improvement Fund, special assessment revenue, and CDBG funds
<u>Proprietary Fund Types</u>		
ENTERPRISE		
Water and Sewer	Provide water and sewer services.	Service fees
Other Enterprise	Airport, golf courses, off-street parking, oil and gas.	Service fees, General Fund and Capital Improvement Fund (income tax).
INTERNAL SERVICE	Self-insurance, management information systems, storeroom, engineering, and motor equipment services.	Charges to other City divisions

<u>FUND</u>	<u>PURPOSE</u>	<u>REVENUE</u>
<u>Fiduciary Funds</u>		
PRIVATE PURPOSE TRUSTS AND AGENCY	Trust arrangements and assets held by the City as an agent for others.	Collection of funds related to an existing trust agreement or deposits within an agency arrangement

2013 BUDGET CALENDAR

<u>2012</u>	<u>Activity</u>
August	The administration sets the budget assumptions. This includes revenue estimates and the projections for wages and the cost of services. The administration reviews the objectives of the 2012 fiscal year. There is a general budget overview of the items the City wants to specifically address.
October	Budget forms and instructions are released to the departments. The documents are hand-delivered.
November	Budget forms and computer spreadsheets are due to the Finance Department.
<u>2013</u>	
January	City Council agrees to a schedule and the Mayor's budget is introduced to the Budget and Finance Committee of City Council.
February	Meetings are held with the Finance Department. The departments are given the target budget amounts and have the opportunity to ask for adjustments. The Finance Department reviews the requested changes and revisions on the proposed budgets based on more current information. The Finance Department has the opportunity to revise revenue and expenditure numbers for the current and next fiscal year. A meeting is held with the Mayor to review the proposed budget. Changes are made according to priorities set at that meeting. A proposed budget hearing schedule is sent to City Council. Public budget hearings with the various operating departments and City Council began February 20th. City Council has the opportunity to ask questions regarding the operations of the departments.
March	The Finance Department continues to meet with City Council to discuss any open issues. The ordinance and resolution both passed on March 11, 2013.

Goals

FISCAL PERFORMANCE GOALS

PREFACE

These Fiscal Performance Goals represent an initial effort to establish written policies for guiding the City's financial management practices. While some of the performance goals are specific and will limit certain types of financial activity, the goal statements are not intended to restrict the City's ability and responsibility to respond to emergency or unusual service delivery needs above or beyond the limitations established by the Fiscal Performance Goals.

REVENUE PERFORMANCE GOALS

- The City will maintain a diversified and stable revenue system as protection from short-run fluctuations in any one revenue source.
- The City will estimate annual revenues on an objective and reasonable basis.
- The City will project revenues on a multi-year basis. For the next few years, the City is projecting a stabilization of income tax revenues, the City's largest revenue source.
- The City will use one-time or special purpose revenues (such as grants) for capital expenditures or for expenditures required by the revenue source and not to subsidize recurring personnel and operation and maintenance costs.
- The City will establish, and annually reevaluate, all user charges and service fees at a level related to the cost of providing the services. User charges and service fees will be reviewed and established so that those who directly benefit from a service help pay for it.
- The City will attempt to reduce reliance on the income tax and the property tax by:
 - a. seeking and developing additional revenue sources, and
 - b. attempting to expand and diversify the City tax base with commercial and industrial development.
- Each utility of the City will maintain revenues which will support the full direct and indirect costs of the utility.

RESERVE PERFORMANCE GOALS

- The City will establish a contingency reserve of general operating revenue to:
 - a. provide for temporary funding of unforeseen needs of an emergency or nonrecurring nature,
 - b. permit orderly budgetary adjustments when revenues are lost through the action of other governmental bodies,
 - c. as local match for public or private grants, and
 - d. to meet unexpected increases in service delivery costs.

- The City will maintain a year-to-year carryover balance in an amount necessary to maintain adequate cash flow.
- The City will develop a cash flow analysis of all funds on a regular basis. Collection, deposit and disbursement of all funds will be scheduled to ensure maximum cash availability.
- The City will obtain the maximum possible return on all cash investments in accordance with the City Council's established investment policy.
- Where permitted by law, cash from several separate funds and sources will be pooled to maximize investment yields.
- The Finance Director will provide information to the City Council concerning (1) investment performance, (2) appropriation status, (3) revenue collection, and (4) encumbrance/expenditure activity.

CAPITAL IMPROVEMENT PERFORMANCE GOALS

- Capital improvements will be based on long-range projected needs to minimize future maintenance, replacement, and capital costs and to strengthen the City's long-term economic vitality and employment.
- All capital improvements will be made in accordance with the City's adopted capital improvements program. Major projects for the next few years will be related to combined sewer overflows, (CSO). The project is anticipated to cost over \$900 million and is mandated by the US EPA.
- The development of the capital improvements program will be coordinated with the operating budget.
- The City will identify the estimated cost and potential funding sources for each capital project proposed before submission to review bodies and the City Council. Future operating costs associated with a proposed capital improvement will be estimated before a decision is made to implement a project.
- Federal, state, and other intergovernmental and private funding sources shall be sought out and used as available to assist in financing capital improvements.

DEBT PERFORMANCE GOALS

- The City will limit long-term debt to only those capital improvements that provide a long-term benefit (greater than five years) to its citizens.
- The maturity date for any debt will not exceed the reasonably expected useful life of the expenditure so financed.

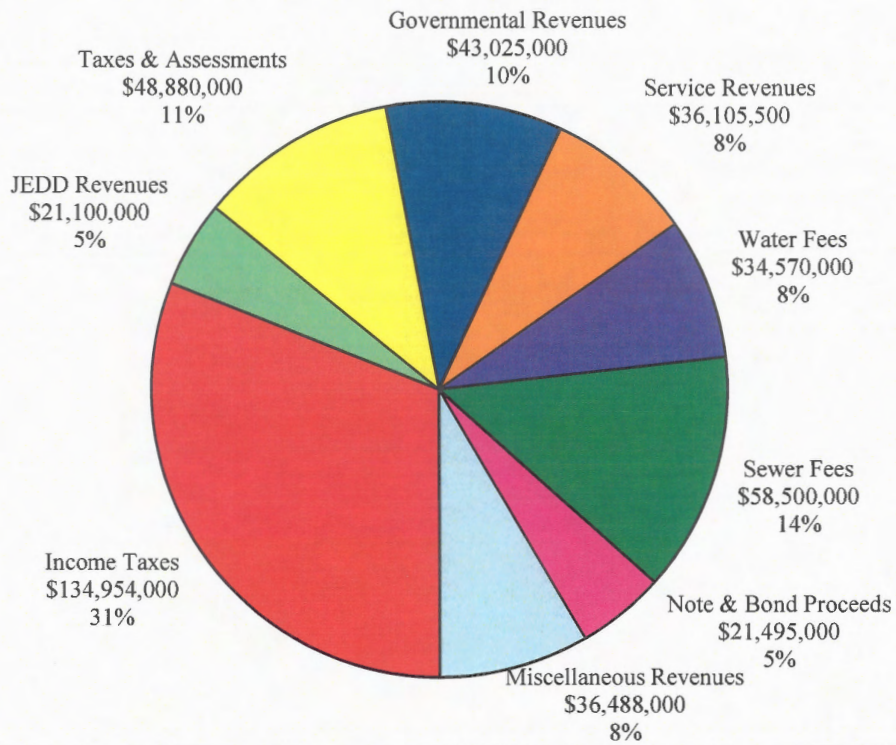
- As a means of further minimizing the impact of debt obligations on the City taxpayer:
 - a. long-term general obligation non-exempt debt shall not exceed \$750 per capita, and
 - b. debt will be issued so that debt service requirements will annually require less than 60% of all capital budget funds.
- The City will use special assessments, revenue bonds, and/or any other available self-liquidating debt measures instead of general obligation bonds where possible.
- The City shall encourage and maintain good relations with financial and bond rating agencies and will follow a policy of full and open disclosure on every financial report and bond prospectus.

FINANCIAL REPORTING PERFORMANCE GOALS

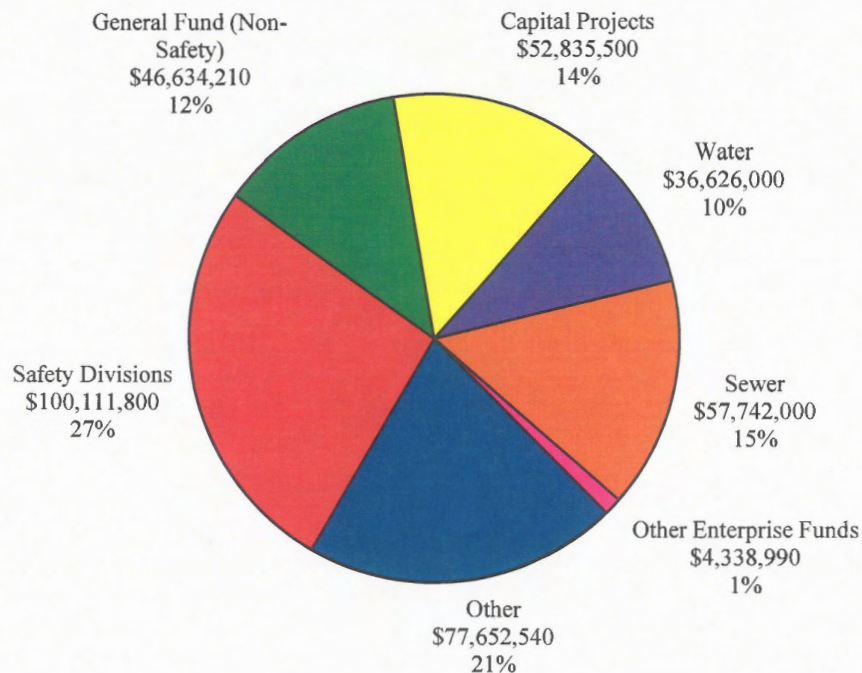
- The budget will be prepared in a manner to maximize its understanding by citizens and elected officials. Copies of financial documents will be made available to all interested parties. Opportunities will be provided for full citizen input prior to final passage.
- The City's accounting system will maintain records on a basis consistent with accepted municipal accounting standards.
- The Finance Director will prepare as required quarterly and annual financial reports presenting a summary of financial activity by major types of funds and programs.
- The City will employ an independent public audit firm to perform an annual audit and will make the annual audit available to the general public, bond and financial consultants, and other interested citizens and organizations. The audit shall be completed and submitted to the City within 180 days of the close of the fiscal year.
- The City's Comprehensive Financial Annual Report (CAFR) will be submitted to the GFOA Certification of Achievement for Excellence in Financial Reporting Program. The financial report should be in conformity with GAAP, demonstrate compliance with finance related legal and contractual provisions, disclose thoroughness and detail sufficiency, and minimize ambiguities and potentials for misleading inference.
- The City's Operating Budget will be submitted to the GFOA Distinguished Budget Presentation Program. The budget should satisfy criteria as a financial and programmatic policy document, as a comprehensive financial plan, as an operations guide for all organizational units and as a communications device for all significant budgetary issues, trends and resource choices.

Charts & Tables

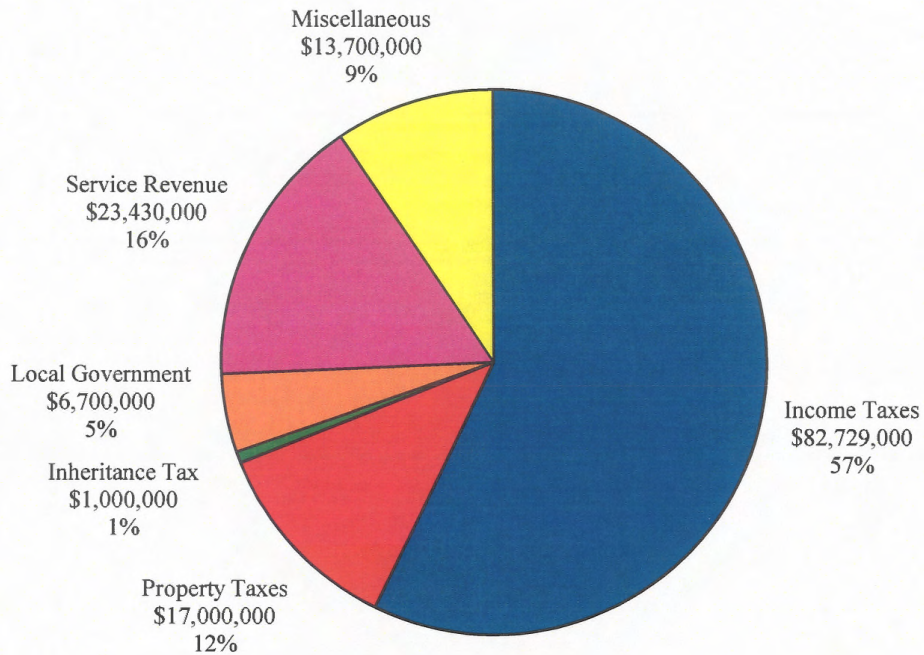
**CITY OF AKRON
2013 BUDGET
NET REVENUES
TOTAL \$435,117,500**



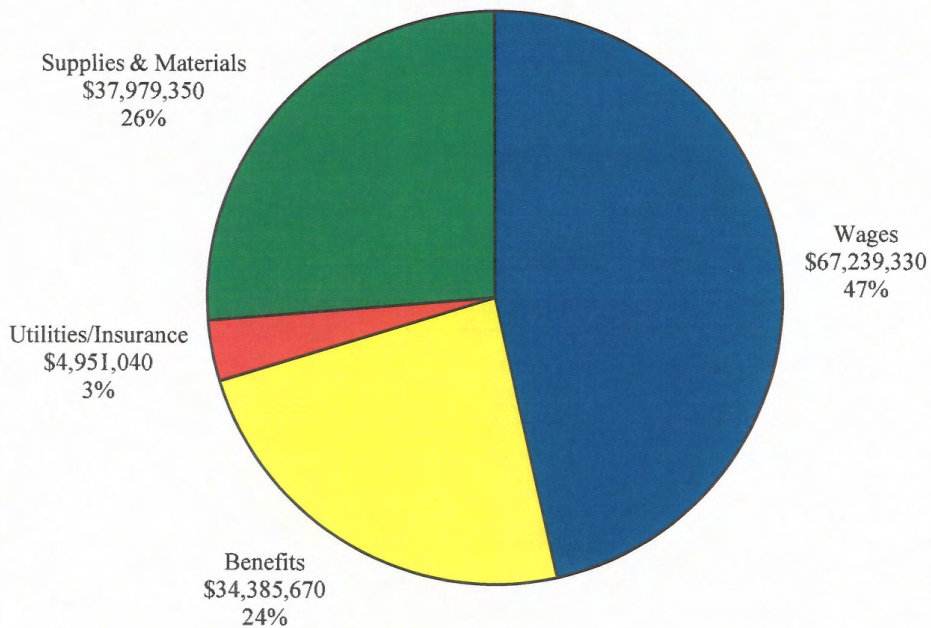
**CITY OF AKRON
2013 BUDGET
NET EXPENDITURES
TOTAL \$375,941,040**



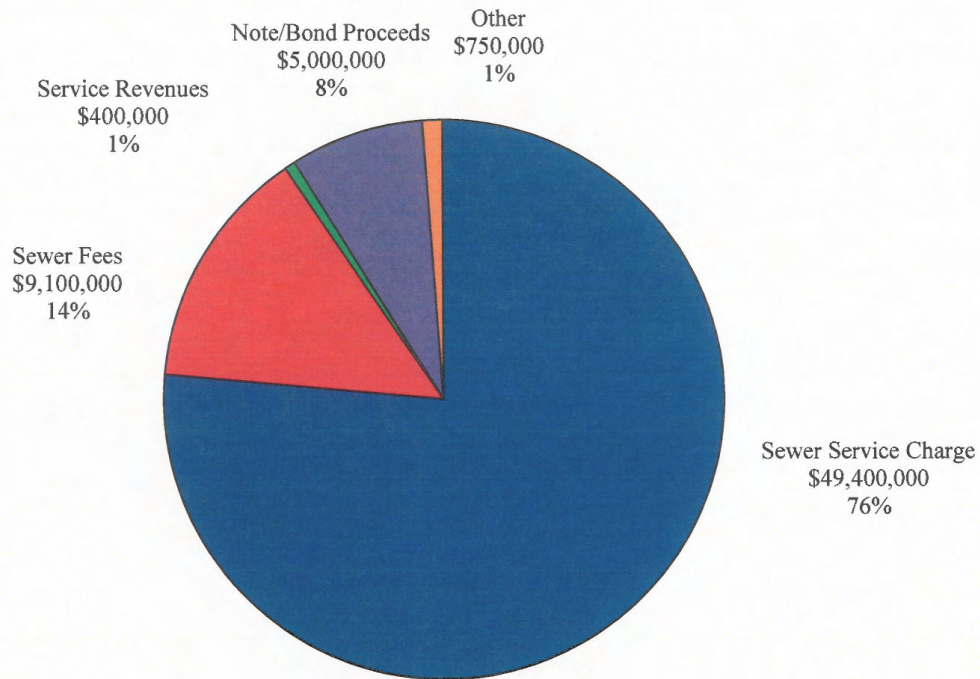
**CITY OF AKRON
2013 OPERATING BUDGET
GENERAL FUND - GROSS REVENUES
TOTAL \$144,559,000**



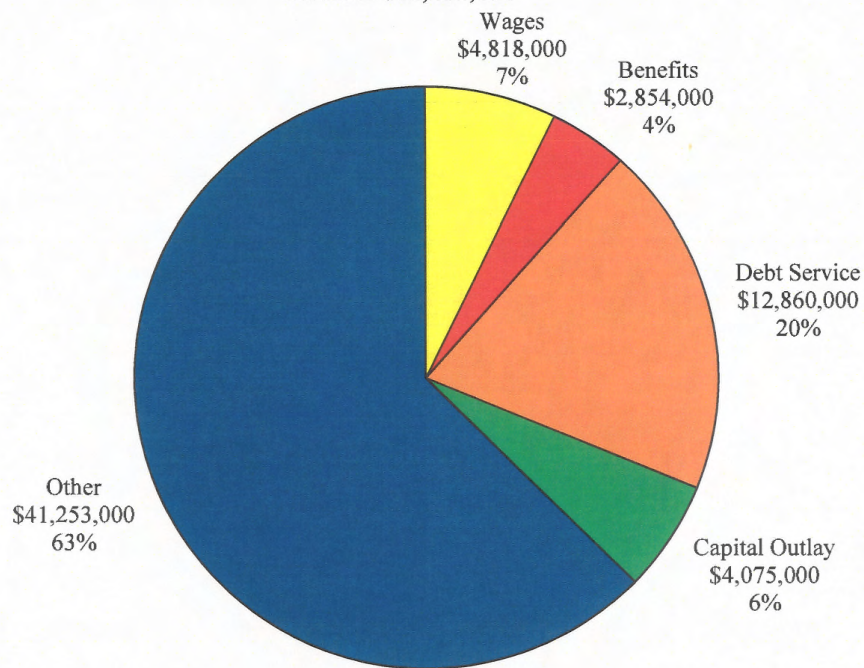
**CITY OF AKRON
2013 OPERATING BUDGET
GENERAL FUND - GROSS EXPENDITURES
TOTAL \$144,555,390**



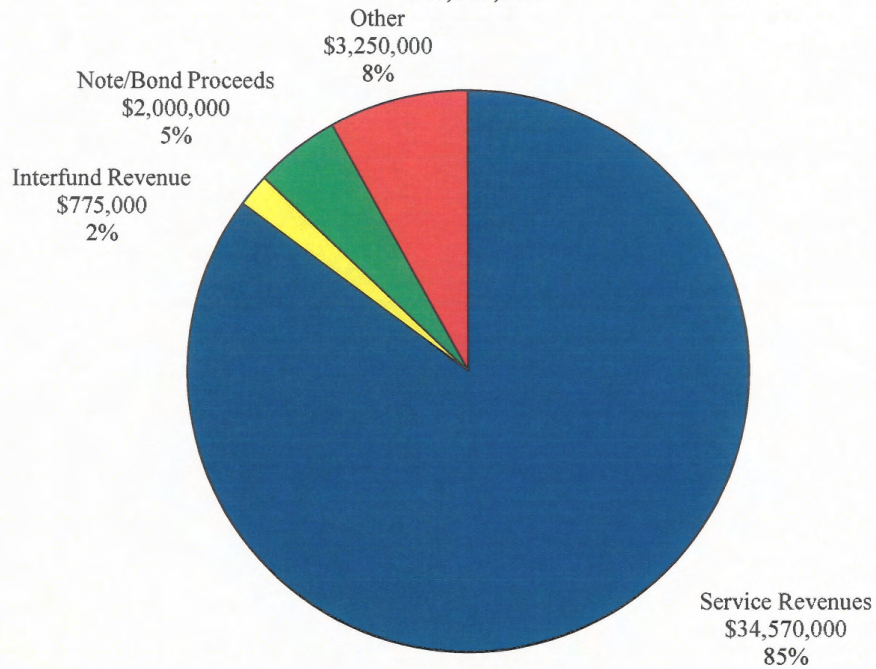
**CITY OF AKRON
2013 OPERATING BUDGET
SEWER FUND - GROSS REVENUES
\$64,650,000**



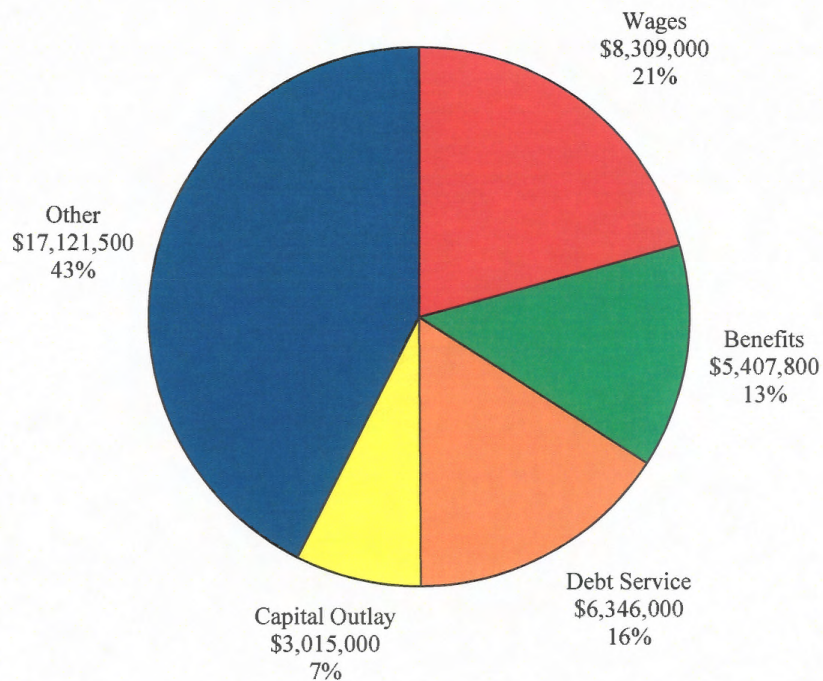
**CITY OF AKRON
2013 OPERATING BUDGET
SEWER FUND - GROSS EXPENDITURES
TOTAL \$65,860,000**



**CITY OF AKRON
2013 OPERATING BUDGET
WATER FUND - GROSS REVENUES
\$40,595,000**



**CITY OF AKRON
2013 OPERATING BUDGET
WATER FUND - GROSS EXPENDITURES
TOTAL \$40,199,300**



CITY OF AKRON, OHIO
ANALYSIS OF 2013 BUDGETED GROSS REVENUES
COMPARED TO ACTUAL 2010, 2011 AND 2012
BY FUND AND SOURCE

By Fund Type:

	Actual 2010	Actual 2011	Actual 2012	Budget 2013
General Fund	\$139,675,532	\$154,618,134	\$143,046,403	\$144,559,000
Special Revenue Fund	145,582,367	174,975,998	161,446,522	153,525,500
Debt Service Fund	536,944	478,912	1,157,290	1,180,000
Capital Projects Fund	60,164,202	100,830,312	20,828,544	24,800,000
Enterprise Fund	84,042,735	96,641,266	117,216,867	111,975,000
Internal Service Fund	66,451,762	55,578,731	54,263,953	52,132,000
Trust & Agency	10,873	88,394	12,439	46,000
TOTAL	\$496,464,415	\$583,211,747	\$497,972,018	\$488,217,500

By Source:

	Actual 2010	Actual 2011	Actual 2012	Budget 2013
Income Taxes	\$120,745,075	\$128,166,827	\$132,439,409	\$134,954,000
JEDD Revenues	15,316,316	17,956,125	21,074,095	21,100,000
Taxes & Assessments	39,858,011	37,856,060	49,004,995	48,880,000
Governmental Revenues	74,389,256	67,810,071	52,512,635	43,025,000
Service Revenues	107,690,687	115,458,039	123,616,688	129,175,500
Note & Bond Proceeds	53,311,609	50,010,421	24,344,918	21,495,000
Miscellaneous Revenues	28,450,986	107,199,236	39,756,741	36,488,000
Interfund Service Revenues	53,622,315	53,724,808	52,752,537	50,800,000
General Fund Subsidy	3,080,160	5,030,160	2,470,000	2,300,000
TOTAL	\$496,464,415	\$583,211,747	\$497,972,018	\$488,217,500

CITY OF AKRON, OHIO
ANALYSIS OF 2013 BUDGETED NET REVENUES
COMPARED TO ACTUAL 2010, 2011 AND 2012
BY FUND AND SOURCE

By Fund Type:

	Actual 2010	Actual 2011	Actual 2012	Budget 2013
General Fund	\$139,675,532	\$154,618,134	\$143,046,403	\$144,559,000
Special Revenue Fund	143,032,367	170,475,998	159,266,522	151,525,500
Debt Service Fund	536,944	478,912	1,157,290	1,180,000
Capital Projects Fund	60,164,202	100,830,312	20,828,544	24,800,000
Enterprise Fund	80,542,108	94,051,968	116,135,387	110,900,000
Internal Service Fund	15,799,914	3,913,061	2,302,896	2,107,000
Trust & Agency	10,873	88,394	12,439	46,000
TOTAL	\$439,761,940	\$524,456,779	\$442,749,481	\$435,117,500

By Source:

	Actual 2010	Actual 2011	Actual 2012	Budget 2013
Income Taxes	\$120,745,075	\$128,166,827	\$132,439,409	\$134,954,000
JEDD Revenues	15,316,316	17,956,125	21,074,095	21,100,000
Taxes & Assessments	39,858,011	37,856,060	49,004,995	48,880,000
Governmental Revenues	74,389,256	67,810,071	52,512,635	43,025,000
Service Revenues	107,690,687	115,458,039	123,616,688	129,175,500
Note & Bond Proceeds	53,311,609	50,010,421	24,344,918	21,495,000
Miscellaneous Revenues	28,450,986	107,199,236	39,756,741	36,488,000
TOTAL	\$439,761,940	\$524,456,779	\$442,749,481	\$435,117,500

CITY OF AKRON, OHIO
ANALYSIS OF 2013 BUDGETED GROSS EXPENDITURES
COMPARED TO ACTUAL 2010, 2011 AND 2012
BY FUND SOURCE AND CATEGORY

By Funding Source:

	Actual 2010	Actual 2011	Actual 2012	Budget 2013
General Fund	\$139,619,601	\$152,148,206	\$143,134,931	\$144,555,390
Special Revenue Fund	163,671,024	161,128,207	157,791,509	129,464,440
Debt Service fund	453,447	519,570	1,309,704	1,330,810
Capital Projects Fund	51,422,261	91,385,835	21,151,127	23,599,900
Enterprise Fund	83,909,549	95,279,379	113,657,196	112,323,390
Internal Service Fund	53,377,522	52,112,988	51,356,712	50,627,500
Trust & Agency	13,275	13,013	10,708	74,500
GRAND TOTAL	<u>\$492,466,679</u>	<u>\$552,587,198</u>	<u>\$488,411,887</u>	<u>\$461,975,930</u>

By Expenditure Category:

	Actual 2010	Actual 2011	Actual 2012	Budget 2013
Wages and Benefits:				
Salaries and Wages	\$109,941,979	\$103,642,124	\$105,987,153	\$105,361,050
Employee Benefits	61,611,956	61,472,247	56,732,596	58,034,310
Total Wages & Benefits	<u>171,553,935</u>	<u>165,114,371</u>	<u>162,719,749</u>	<u>163,395,360</u>
Operations and Maintenance				
Discretionary	216,105,539	282,006,842	221,414,210	203,134,780
Non-Discretionary	77,184,757	83,622,383	86,761,540	76,069,790
Total Operations and Maintenance	<u>293,290,296</u>	<u>365,629,225</u>	<u>308,175,750</u>	<u>279,204,570</u>
Capital Outlay	<u>27,622,448</u>	<u>21,843,602</u>	<u>17,516,388</u>	<u>19,376,000</u>
Grand Total	<u>\$492,466,679</u>	<u>\$552,587,198</u>	<u>\$488,411,887</u>	<u>\$461,975,930</u>

CITY OF AKRON, OHIO
ANALYSIS OF 2013 BUDGETED NET EXPENDITURES
COMPARED TO ACTUAL 2010, 2011 AND 2012
BY FUND SOURCE AND CATEGORY

By Funding Source:

	Actual 2010	Actual 2011	Actual 2012	Budget 2013
General Fund	\$129,049,276	\$134,571,995	\$127,989,241	\$129,934,920
Special Revenue Fund	152,722,368	142,518,555	145,302,998	125,227,140
Debt Service fund	447,008	511,993	1,300,736	1,317,290
Capital Projects Fund	28,988,899	20,053,781	11,665,069	18,999,900
Enterprise Fund	73,452,527	86,087,855	100,042,310	100,389,790
Internal Service Fund	0	0	0	0
Trust & Agency	9,504	8,418	9,748	72,000
GRAND TOTAL	<u>\$384,669,582</u>	<u>\$383,752,597</u>	<u>\$386,310,102</u>	<u>\$375,941,040</u>

By Expenditure Category:

	Actual 2010	Actual 2011	Actual 2012	Budget 2013
Wages and Benefits:				
Salaries and Wages	\$104,358,485	\$98,341,436	\$100,601,015	\$100,067,320
Employee Benefits	58,436,834	58,272,682	53,882,084	55,008,530
Total Wages & Benefits	<u>162,795,319</u>	<u>156,614,118</u>	<u>154,483,099</u>	<u>155,075,850</u>
Operations and Maintenance				
Discretionary	117,369,351	122,997,568	130,045,925	128,041,900
Non-Discretionary	76,931,852	82,081,156	84,264,690	73,447,290
Total Operations and Maintenance	<u>194,301,203</u>	<u>205,078,724</u>	<u>214,310,615</u>	<u>201,489,190</u>
Capital Outlay	<u>27,573,060</u>	<u>22,059,755</u>	<u>17,516,388</u>	<u>19,376,000</u>
Grand Total	<u>\$384,669,582</u>	<u>\$383,752,597</u>	<u>\$386,310,102</u>	<u>\$375,941,040</u>

SUMMARY OF FUNDS

The following pages contain financial information on the City's funds. The City of Akron's accounting system is made up of a series of seven fund types. Within these funds are multiple individual funds. The City's fund types and funds correspond to the Governmental Accounting Standards Board fund types and funds. The funds fall into two categories—operating and non-operating (Page 27). The ordinance printed in the front of this document in the introductory section is the action of the legislative body to control the level of expenditures. As a rule of thumb, the operating funds are those that either: (a) receive local tax dollars; (b) have personnel costs included; or (c) are mandated to be appropriated by state law. The non-operating funds are primarily related to capital projects. In order to change the expenditure pattern from that authorized by ordinance, City Council must pass a revised appropriation. This occurs three or four times annually.

The City's budget process is a modified cash basis. Encumbrances outstanding at year-end are carried over into the following year as both an addition to the budget and an encumbrance of the budget along with the appropriation of the current year. For the purpose of monitoring the budget, encumbrances are considered the same as expenditures in determining the balance available for future expenditure.

The City tracks expenses at the line item account; however, appropriation control is at the following categories: account type; i.e., wages/benefits, other operations and maintenance, and capital outlay.

DISCUSSION OF MATERIAL CHANGES OF FUND BALANCES

There are twenty-six funds with a balance that had a material change. Explanations are provided below:

Fund	Fund Title	Actual 2012	Budgeted 2013	Percent Change	Explanation
2005	Emergency Medical Services (EMS) Fund	(3,057,395)	691,136	122.61%	The elimination of the fund deficit is attributed to stringent expenditure control coupled with a review of the fee schedule.
2010	Special Assessment Fund	3,582,144	15,041,689	319.91%	The increase in fund balance is a result of curtailing expenditures.
2015	Police Pension Employer's Liability Fund	31,004	502,004	1,519.16%	The increase in fund balance is attributed to a reduction of expenditures.
2020	Fire Pension Employer's Liability Fund	31,004	502,004	1,519.16%	The increase in fund balance is attributed to a reduction of expenditures.
2030	Street & Highway Maintenance Fund	104,242	906,725	769.83%	The increase in fund balance is attributed to a decrease in expenditures for operations and maintenance.
2080	Community Development	(154,745)	1,016,474	756.87%	This fund is a reimbursable grant fund. The projected increase in fund balance is related to the timing of grant reimbursements along with a decrease in expenditures.
2127	AMATS Fund	(416)	72,470	17,520.67%	The increase in fund balance is attributed to a decrease in expenditures.
2146	H.O.M.E Program Fund	548,442	258,456	-52.87%	The decrease in fund balance is a direct result of expenditures occurring in advance of grant reimbursements.
2195	Tax Equivalency Fund	1,256,750	5,256,750	318.28%	The increase in fund balance is related to holding expenditure levels below anticipated revenues.

Fund	Fund Title	Actual 2012	Budgeted 2013	Percent Change	Explanation
2290	Public Health Fund	6,229	26,229	321.08%	The increase in fund balance is attributed to a reduction of expenditures from the fund.
2295	Police Grants Fund	243,141	1,386,849	470.39%	The increase in fund balance is related to holding expenditure levels below anticipated revenues.
2305	Safety Programs Fund	2,478,032	521,008	-78.97%	The decrease in fund balance is a result of spending down accumulated balance while still maintaining a positive balance.
2320	Equipment and Facilities Operating Fund	(394,425)	(13,471)	96.58%	The increase in fund balance is a result of stringent expenditure review.
4060	Streets Fund	(2,202,327)	(235,654)	89.30%	The reduction in fund deficit is due to a thorough review of revenues and expenditures in the fund.
4150	Information and Technology Improvements Fund	0	45,962	_____	The increase in fund balance is a result of curtailing expenditures.
4160	Parks and Recreation Fund	757	9,575	1,164.86%	The increase in fund balance is attributed to increase in governmental revenue while containing expenditures.
5015	Golf Course Fund	(364)	219,726	60,464.29%	The increase in fund balance is attributed to increased operational revenues coupled with expenditure control.
5020	Airport Fund	8,805	224,314	2,447.58%	The increase in fund balance is attributed to significant expenditure decrease as a result of outsourcing the operating activities.
5030	Off-Street Parking	175	43,111	24,534.86%	The increase in fund balance is related to both additional revenue for the decks and lots along with a slight reduction in expenditures.

Fund	Fund Title	Actual 2012	Budgeted 2013	Percent Change	Explanation
6000	Motor Equipment Fund	25,051	171,040	582.77%	The increase in fund balance is related to holding expenditure levels below anticipated revenues.
6010	Storeroom Fund	(10,502)	23,957	328.12%	The increase in fund balance is a result of reclassifying Storeroom activities to the General Fund.
6015	Telephone System Fund	(4,389)	172	103.92%	The increase in fund balance is attributed to controlling the operations and maintenance expenditures.
6025	Engineering Bureau	(7,376)	94,586	1,382.35%	The increase in fund balance is related to holding expenditure levels below anticipated revenues.
6030	Management Information System (MIS) Fund	(300,612)	258,002	185.83%	The increase in fund balance is the result of curtailing expenditures.
7003	Holocaust Memorial Fund	6,886	14,386	108.92%	The increase in fund balance is attributed to an increase in program revenues.
7025	Police Property Monetary Evidence Fund	15,000	0	-100.00%	The decrease in fund balance is due to the projected expenditures.

COMPARATIVE SUMMARY OF RECEIPTS - \$500,000 OR LESS

For the 2013 budget document, the City has chosen to include comparative statements for those funds with revenue exceeding \$500,000. All other funds, and the amount of budgeted revenue, are listed below.

<u>Fund</u>	<u>Fund Name</u>	<u>Amount</u>
2035	Street Assessment	0
2085	Air Quality	0
2095	Community Environment Grants	0
2200	Special Revenue Loans	0
2255	Akron Municipal Court Information System (AMCIS)	275,000
2290	Public Health	20,000
2300	Various Domestic Violence	0
2315	Health Grants	500
4048	Capital Projects O/S Resources	0
4050	Road and Bridge Improvements	0
4150	Information and Technology Improvements	0
4155	Transportation	0
4165	Public Facilities and Improvements	265,000
5010	Oil and Gas	250,000
6009	Self-Insurance Settlement	100,000
6010	Storeroom	0
7000	Claire Merrixx Tennis Trust	0
7003	Holocaust Memorial	15,000
7010	Unclaimed Monies	30,000
7020	Police/Fire Beneficiary	1,000
7025	Police Property Monetary Evidence	0

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

GENERAL FUND (1000)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$5,205,946	\$5,261,877	\$5,210,190	\$5,121,662
Implementation of GASB #54	0	(2,521,615)	0	0
Receipts - 01/01-12/31	139,675,532	154,618,134	143,046,403	144,559,000
Available Resources	\$144,881,478	\$157,358,396	\$148,256,593	\$149,680,662
Less Expenditures - 01/01 - 12/31	139,619,601	152,148,206	143,134,931	144,555,390
Cash on Hand as of December 31	\$5,261,877	\$5,210,190	\$5,121,662	\$5,125,272
Less: End of -Year Encumbrances	1,799,531	1,237,472	1,236,966	1,237,000
Unencumbered Balance as of December 31	\$3,462,346	\$3,972,718	\$3,884,696	\$3,888,272

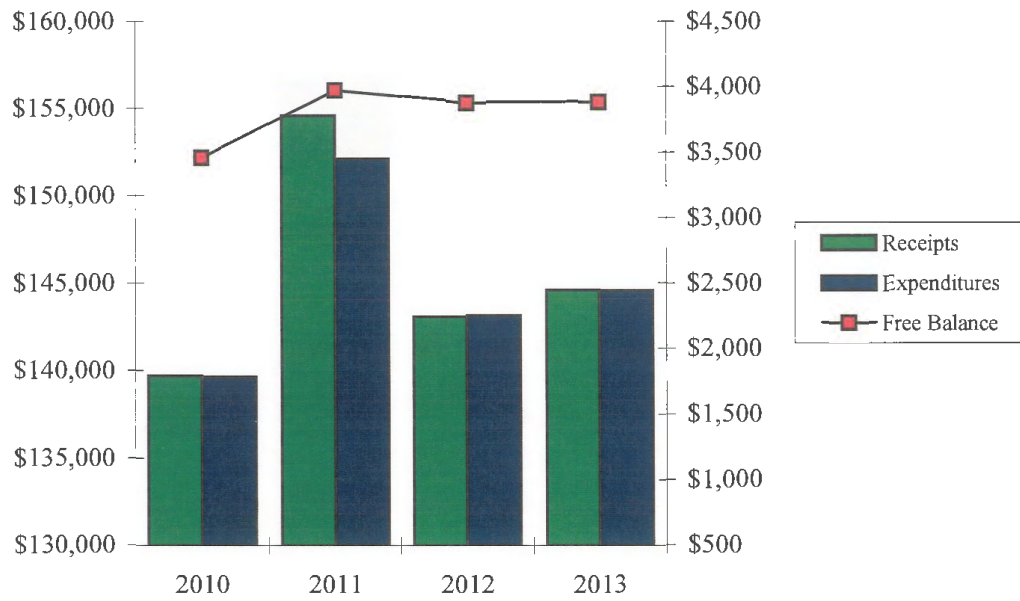
COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Income Taxes	\$74,504,530	\$80,352,236	\$81,106,650	\$82,729,000
Property Taxes	21,212,845	20,983,845	16,566,693	17,000,000
JEDD Revenues	2,256,000	1,472,000	4,200,000	4,200,000
Inheritance	3,718,987	3,804,916	4,454,446	1,000,000
Local Government	12,515,342	12,378,170	8,668,934	6,700,000
Service Revenues	20,767,564	20,416,440	21,521,704	23,430,000
Miscellaneous Revenues	4,700,264	15,210,527	6,527,976	9,500,000
TOTAL RECEIPTS	\$139,675,532	\$154,618,134	\$143,046,403	\$144,559,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$102,388,414	\$103,072,029	\$100,430,084	\$101,625,000
Other Operations & Maintenance	37,231,187	49,060,682	42,704,847	42,930,390
Capital Outlay	0	15,495	0	0
TOTAL EXPENDITURES	\$139,619,601	\$152,148,206	\$143,134,931	\$144,555,390

GENERAL FUND
(\$000)



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

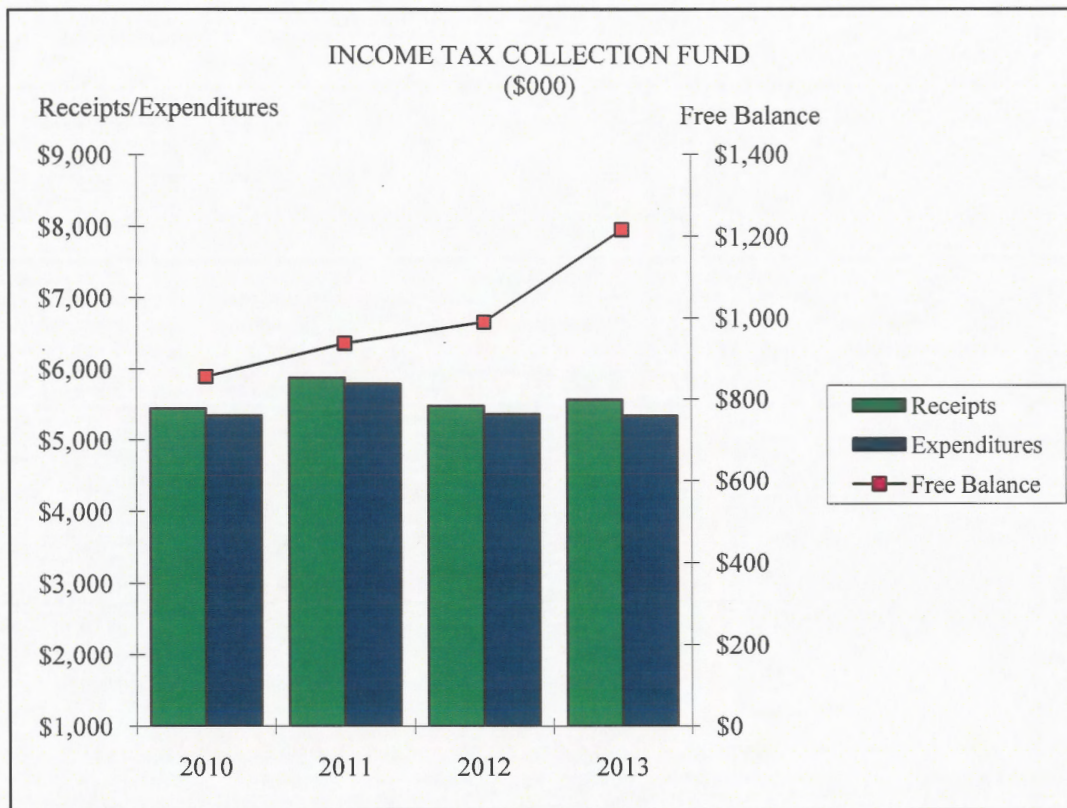
INCOME TAX COLLECTION FUND (2000)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$827,036	\$925,516	\$1,013,105	\$1,130,068
Receipts - 01/01-12/31	5,444,562	5,877,481	5,480,186	5,565,000
Available Resources	\$6,271,598	\$6,802,997	\$6,493,291	\$6,695,068
Less Expenditures - 01/01 - 12/31	5,346,082	5,789,892	5,363,223	5,339,750
Cash on Hand as of December 31	\$925,516	\$1,013,105	\$1,130,068	\$1,355,318
Less: End of -Year Encumbrances	69,783	74,984	139,418	139,000
Unencumbered Balance as of December 31	\$855,733	\$938,121	\$990,650	\$1,216,318

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Income Taxes	\$5,287,997	\$5,721,184	\$5,317,575	\$5,400,000
Miscellaneous Revenues	156,565	156,297	162,611	165,000
TOTAL RECEIPTS	\$5,444,562	\$5,877,481	\$5,480,186	\$5,565,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$2,020,714	\$2,047,148	\$1,774,104	\$1,650,100
Other Operations & Maintenance	3,325,368	3,742,744	3,589,119	3,689,650
Capital Outlay	0	0	0	0
TOTAL EXPENDITURES	\$5,346,082	\$5,789,892	\$5,363,223	\$5,339,750



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

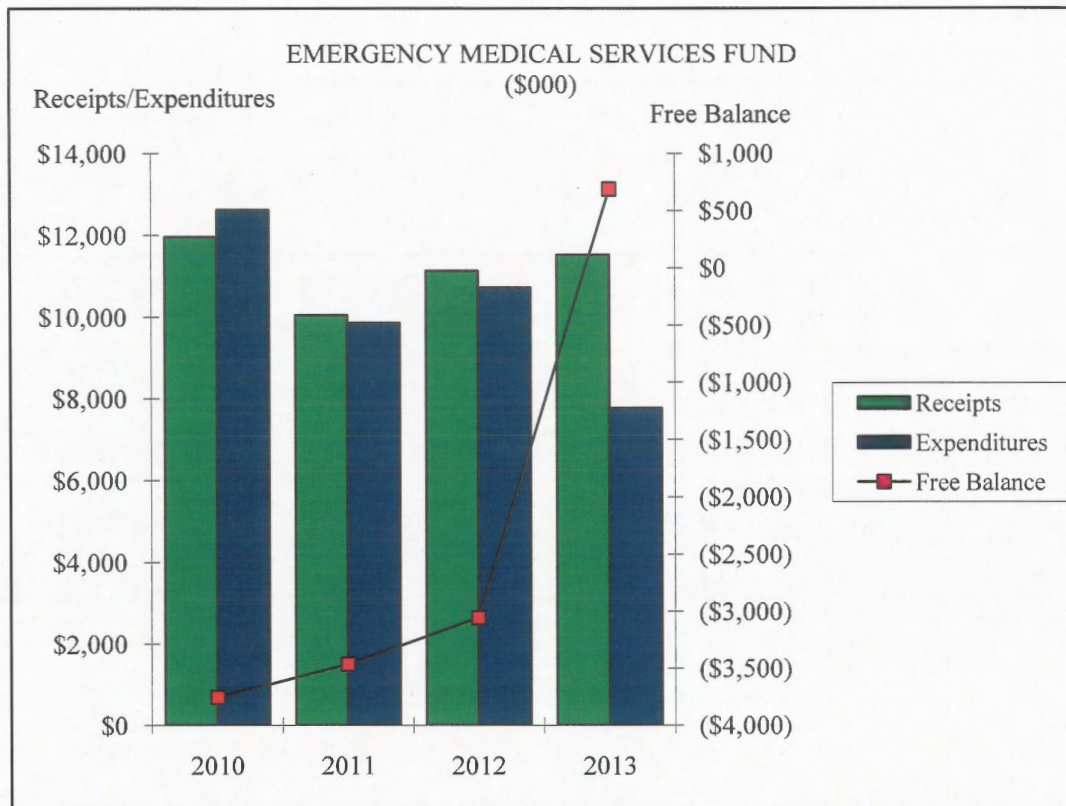
EMERGENCY MEDICAL SERVICES (EMS) FUND (2005)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	(\$2,929,228)	(\$3,590,206)	(\$3,398,837)	(\$2,987,034)
Receipts - 01/01-12/31	11,957,538	10,045,898	11,131,772	11,523,000
Available Resources	\$9,028,310	\$6,455,692	\$7,732,935	\$8,535,966
Less Expenditures - 01/01 - 12/31	12,618,516	9,854,529	10,719,969	7,774,830
Cash on Hand as of December 31	(\$3,590,206)	(\$3,398,837)	(\$2,987,034)	\$761,136
Less: End of -Year Encumbrances	167,247	65,478	70,361	70,000
Unencumbered Balance as of December 31	(\$3,757,453)	(\$3,464,315)	(\$3,057,395)	\$691,136

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Property Taxes	\$9,785,207	\$8,255,710	\$7,154,763	\$7,298,000
Transport Billing	1,576,787	1,736,175	1,786,968	2,225,000
General Fund Subsidy	0	0	2,180,000	2,000,000
Other Revenue	595,544	54,013	10,041	0
TOTAL RECEIPTS	\$11,957,538	\$10,045,898	\$11,131,772	\$11,523,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$11,330,329	\$8,571,093	\$9,506,241	\$6,563,030
Other Operations & Maintenance	1,176,959	1,266,256	1,213,728	1,211,800
Capital Outlay	111,228	17,180	0	0
TOTAL EXPENDITURES	\$12,618,516	\$9,854,529	\$10,719,969	\$7,774,830



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

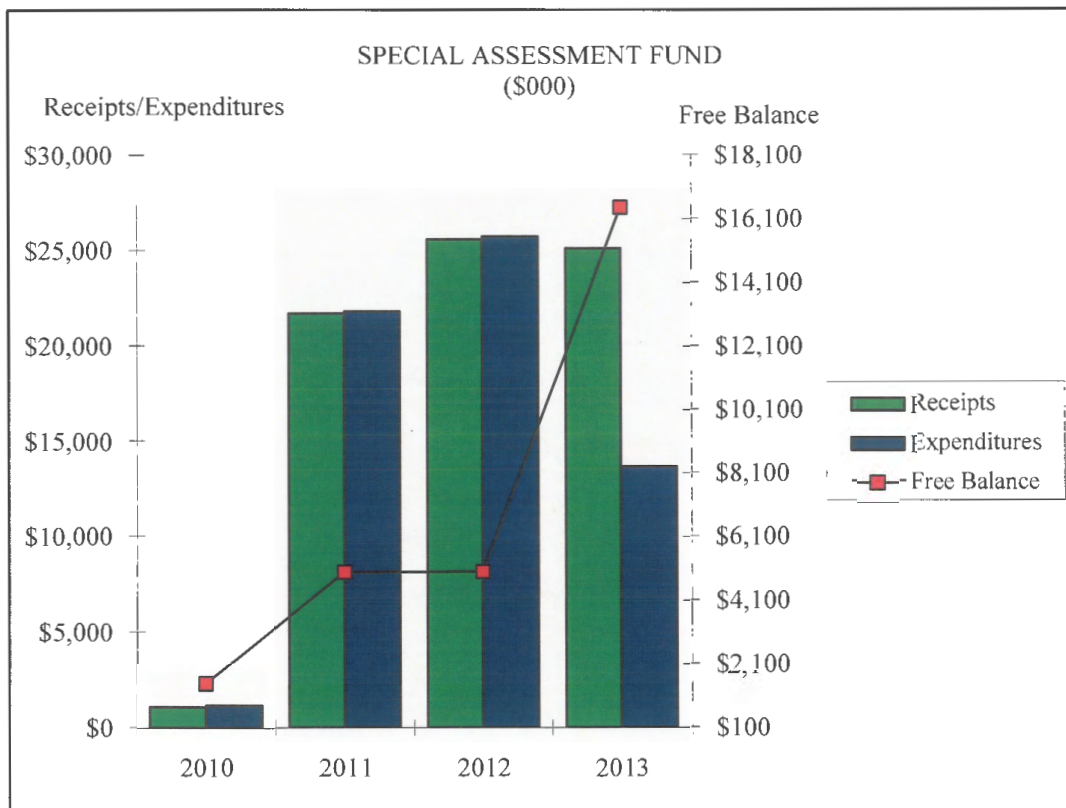
SPECIAL ASSESSMENT FUND (2010)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$250,736	\$175,068	\$3,924,917	\$3,773,479
Implementation of GASB #54	0	3,845,391	0	0
Receipts - 01/01-12/31	1,083,379	21,737,638	25,604,152	25,140,000
Available Resources	\$1,334,115	\$25,758,097	\$29,529,069	\$28,913,479
Less Expenditures - 01/01 - 12/31	1,159,047	21,833,180	25,755,590	13,680,790
Cash on Hand as of December 31	\$175,068	\$3,924,917	\$3,773,479	\$15,232,689
Less: End of -Year Encumbrances	137,425	368,531	191,335	191,000
Unencumbered Balance as of December 31	\$37,643	\$3,556,386	\$3,582,144	\$15,041,689

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Special Assessments	\$1,062,792	\$2,169,702	\$14,211,636	\$15,000,000
Note/Bond Proceeds	0	9,611,128	11,250,900	10,000,000
Service Revenues	0	175,537	84,830	85,000
Miscellaneous Revenues	20,587	9,781,271	56,786	55,000
TOTAL RECEIPTS	\$1,083,379	\$21,737,638	\$25,604,152	\$25,140,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$406,167	\$4,449,073	\$3,924,021	\$3,824,500
Other Operations & Maintenance	752,880	17,275,499	21,831,569	9,856,290
Capital Outlay	0	108,608	0	0
TOTAL EXPENDITURES	\$1,159,047	\$21,833,180	\$25,755,590	\$13,680,790



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

POLICE PENSION

EMPLOYER'S LIABILITY

FUND (2015)

	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$5,616	\$17,625	\$0	\$31,004
Implementation of GASB #54	0	(17,625)	0	0
Receipts - 01/01-12/31	384,129	0	832,626	831,000
Available Resources	\$389,745	\$0	\$832,626	\$862,004
Less Expenditures - 01/01 - 12/31	372,120	0	801,622	360,000
Cash on Hand as of December 31	\$17,625	\$0	\$31,004	\$502,004
Less: End of -Year Encumbrances	0	0	0	0
Unencumbered Balance as of December 31	\$17,625	\$0	\$31,004	\$502,004

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Property Taxes	\$384,129	\$0	\$815,001	\$831,000
Miscellaneous Revenue			17,625	0
TOTAL RECEIPTS	\$384,129	\$0	\$832,626	\$831,000

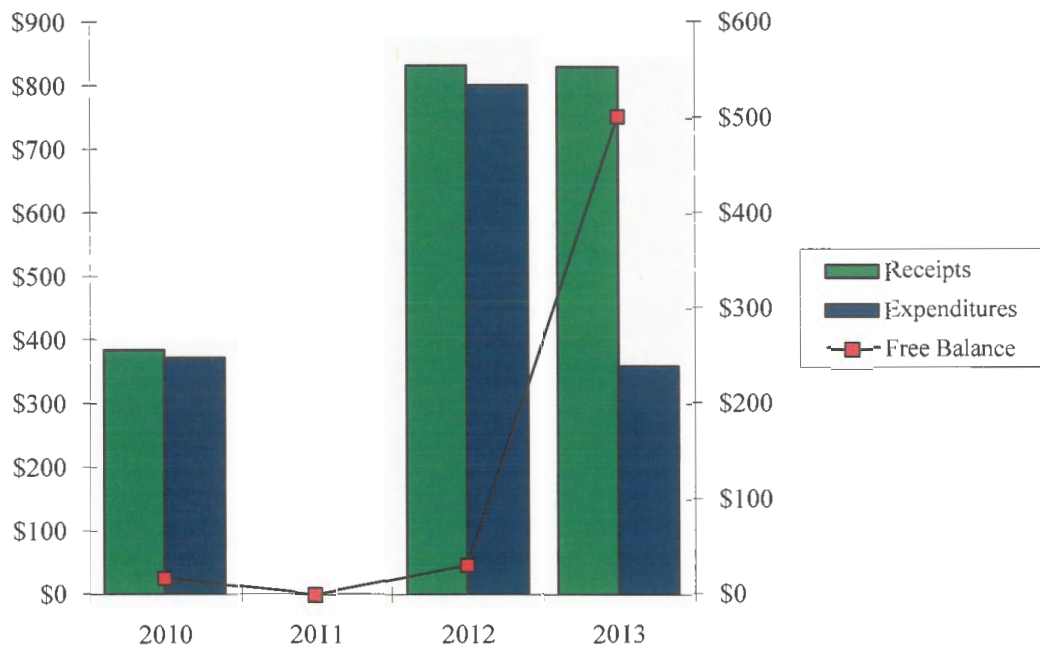
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$0	\$0	\$650,000	\$0
Other Operations & Maintenance	372,120	0	151,622	360,000
Capital Outlay	0	0	0	0
TOTAL EXPENDITURES	\$372,120	\$0	\$801,622	\$360,000

POLICE PENSION EMPLOYER'S LIABILITY FUND
(\$000)

Receipts/Expenditures

Free Balance



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

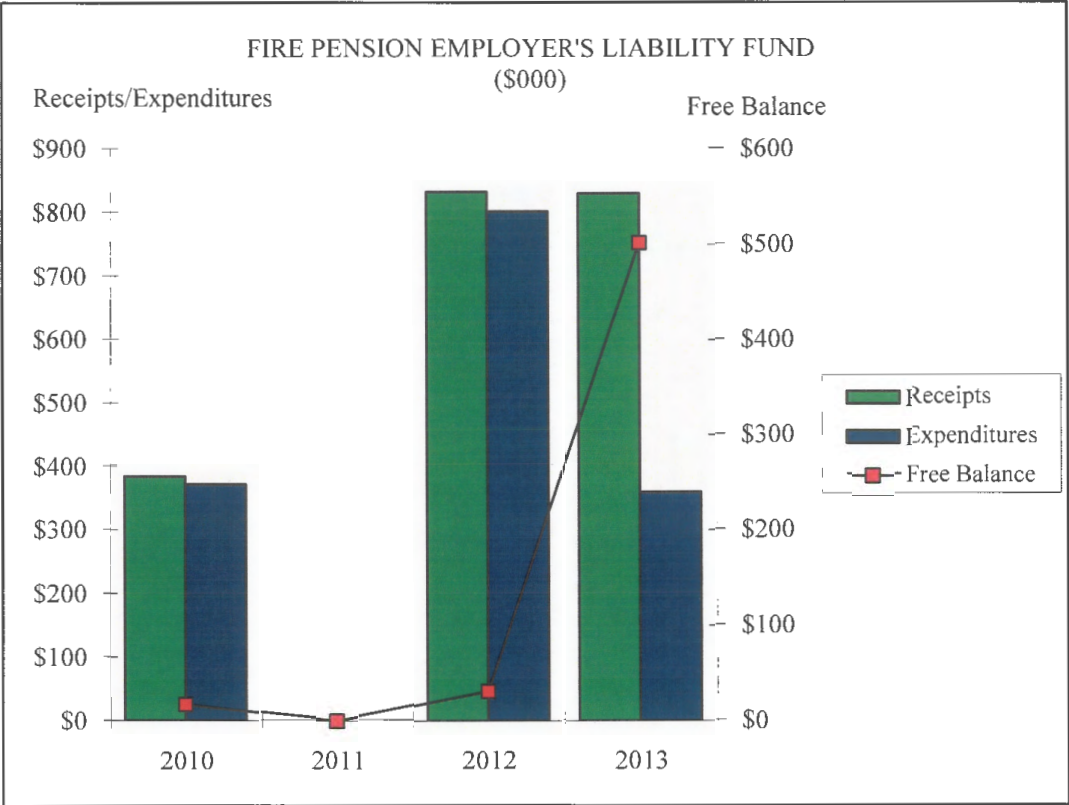
FIRE PENSION EMPLOYER'S LIABILITY FUND (2020)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$5,616	\$17,625	\$0	\$31,004
Implementation of GASB #54	0	(17,625)	0	0
Receipts - 01/01-12/31	384,129	0	832,626	831,000
Available Resources	\$389,745	\$0	\$832,626	\$862,004
Less Expenditures - 01/01 - 12/31	372,120	0	801,622	360,000
Cash on Hand as of December 31	\$17,625	\$0	\$31,004	\$502,004
Less: End of -Year Encumbrances	0	0	0	0
Unencumbered Balance as of December 31	\$17,625	\$0	\$31,004	\$502,004

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Property Taxes	\$384,129	\$0	\$815,001	\$831,000
Miscellaneous Revenue	0	0	17,625	0
TOTAL RECEIPTS	\$384,129	\$0	\$832,626	\$831,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$0	\$0	\$650,000	\$0
Other Operations & Maintenance	372,120	0	151,622	360,000
Capital Outlay	0	0	0	0
TOTAL EXPENDITURES	\$372,120	\$0	\$801,622	\$360,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

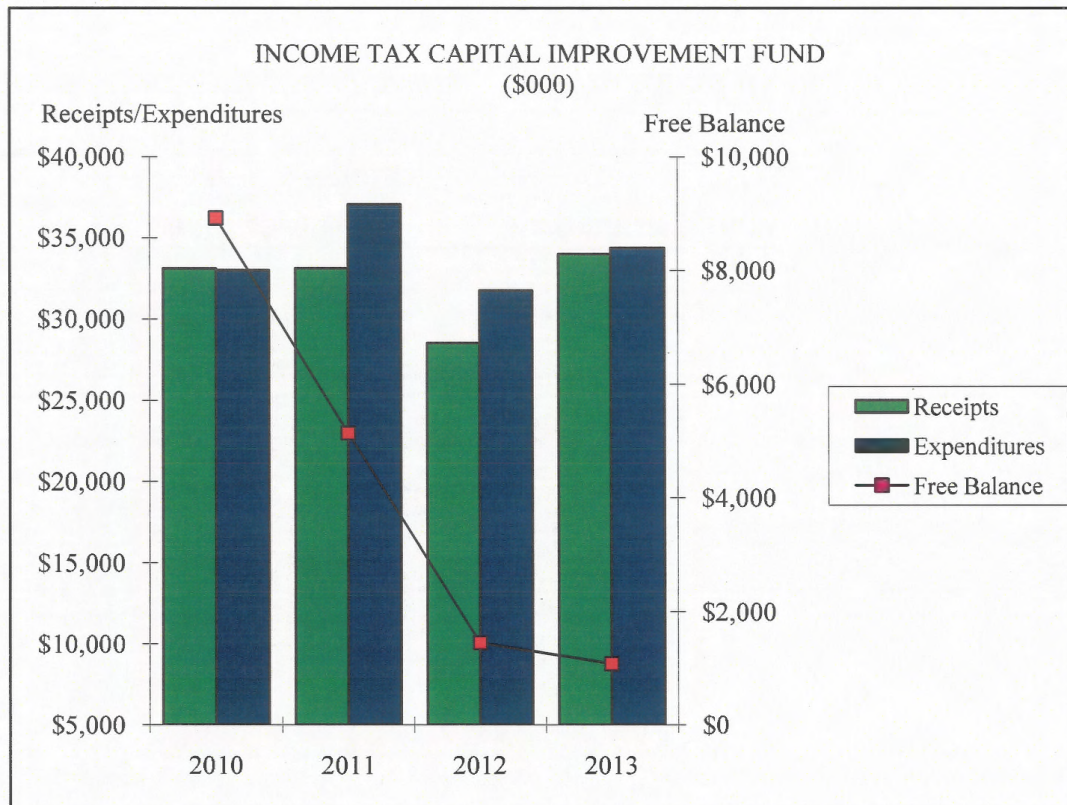
INCOME TAX CAPITAL IMPROVEMENT FUND (2025)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$9,067,418	\$9,152,339	\$5,489,285	\$2,264,376
Implementation of GASB #54	0	284,491	0	0
Receipts - 01/01-12/31	33,097,770	33,120,993	28,529,399	34,000,000
Available Resources	\$42,165,188	\$42,557,823	\$34,018,684	\$36,264,376
Less Expenditures - 01/01 - 12/31	33,012,849	37,068,538	31,754,308	34,375,380
Cash on Hand as of December 31	\$9,152,339	\$5,489,285	\$2,264,376	\$1,888,996
Less: End of -Year Encumbrances	234,495	346,980	808,830	809,000
Unencumbered Balance as of December 31	\$8,917,844	\$5,142,305	\$1,455,546	\$1,079,996

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Income Taxes	\$27,099,001	\$25,907,212	\$24,912,096	\$25,400,000
JEDD Revenues	1,410,000	920,000	1,675,000	1,700,000
Governmental Revenues	2,275,000	2,544,369	717,719	720,000
Gasoline Tax	1,350,000	1,826,000	24,719	25,000
Note/Bond Proceeds	14,684	1,146,056	0	3,655,000
Miscellaneous Revenues	949,085	777,356	1,199,865	2,500,000
TOTAL RECEIPTS	\$33,097,770	\$33,120,993	\$28,529,399	\$34,000,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$778,791	\$650,321	\$613,193	\$612,160
Other Operations & Maintenance	31,686,206	35,879,298	30,285,330	31,763,220
Capital Outlay	547,852	538,919	855,785	2,000,000
TOTAL EXPENDITURES	\$33,012,849	\$37,068,538	\$31,754,308	\$34,375,380



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

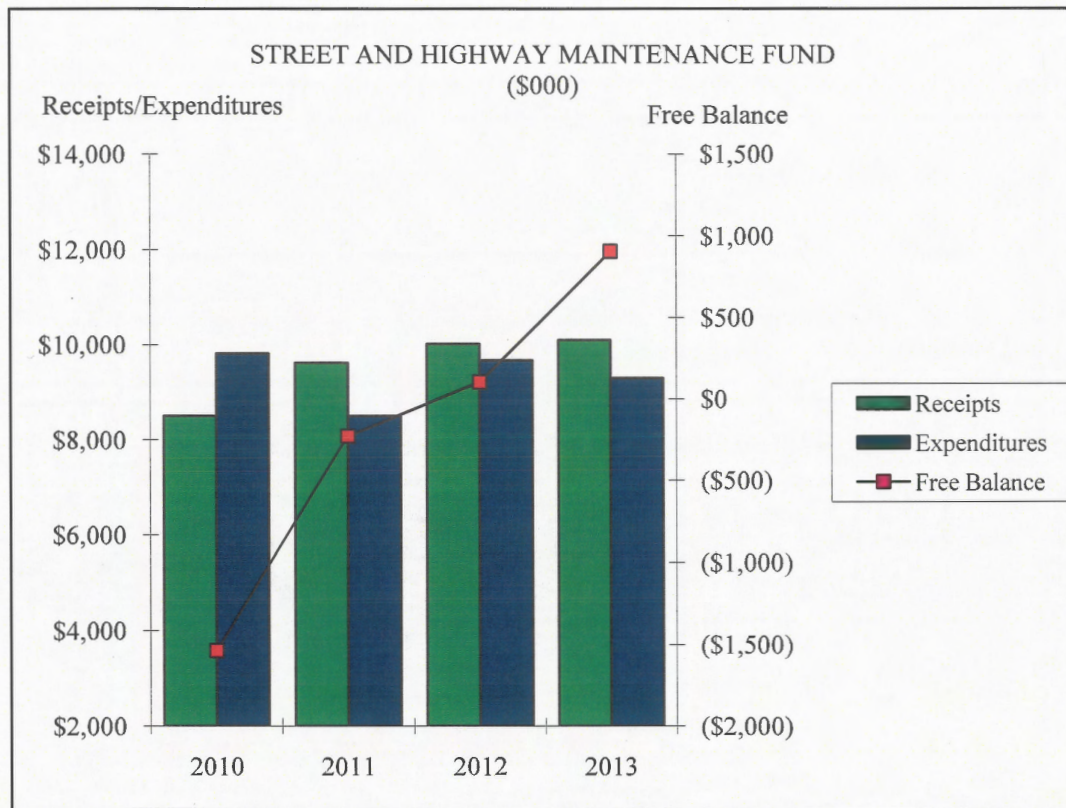
STREET AND HIGHWAY MAINTENANCE FUND (2030)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$7,685	(\$1,306,867)	(\$183,201)	\$156,515
Receipts - 01/01-12/31	8,505,017	9,624,565	10,016,602	10,100,000
Available Resources	\$8,512,702	\$8,317,698	\$9,833,401	\$10,256,515
Less Expenditures - 01/01 - 12/31	9,819,569	8,500,899	9,676,886	9,297,790
Cash on Hand as of December 31	(\$1,306,867)	(\$183,201)	\$156,515	\$958,725
Less: End of -Year Encumbrances	231,429	42,714	52,273	52,000
Unencumbered Balance as of December 31	(\$1,538,296)	(\$225,915)	\$104,242	\$906,725

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Gasoline Tax	\$2,812,514	\$4,018,717	\$5,059,013	\$5,100,000
Motor Vehicle License Tax	1,217,651	2,438,713	2,635,783	2,650,000
General Fund Subsidy	2,550,000	900,000	0	0
Service Revenues	97,535	592,698	299,066	300,000
State of Ohio Reimbursement	1,651,086	1,406,775	1,484,946	1,500,000
Miscellaneous Revenues	176,231	267,662	537,794	550,000
TOTAL RECEIPTS	\$8,505,017	\$9,624,565	\$10,016,602	\$10,100,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$6,100,247	\$4,766,631	\$5,760,677	\$5,891,830
Other Operations & Maintenance	3,719,322	3,723,830	3,907,527	3,405,960
Capital Outlay	0	10,438	8,682	0
TOTAL EXPENDITURES	\$9,819,569	\$8,500,899	\$9,676,886	\$9,297,790



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

COMMUNITY DEVELOPMENT FUND (2080)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	(\$4,552,370)	(\$4,240,685)	(\$500,174)	\$59,334
Receipts - 01/01-12/31	16,515,649	19,974,906	13,771,340	7,000,000
Available Resources	\$11,963,279	\$15,734,221	\$13,271,166	\$7,059,334
Less Expenditures - 01/01 - 12/31	16,203,964	16,234,395	13,211,832	5,828,860
Cash on Hand as of December 31	(\$4,240,685)	(\$500,174)	\$59,334	\$1,230,474
Less: End of -Year Encumbrances	9,501,639	32,481	214,079	214,000
Unencumbered Balance as of December 31	(\$13,742,324)	(\$532,655)	(\$154,745)	\$1,016,474

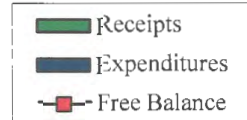
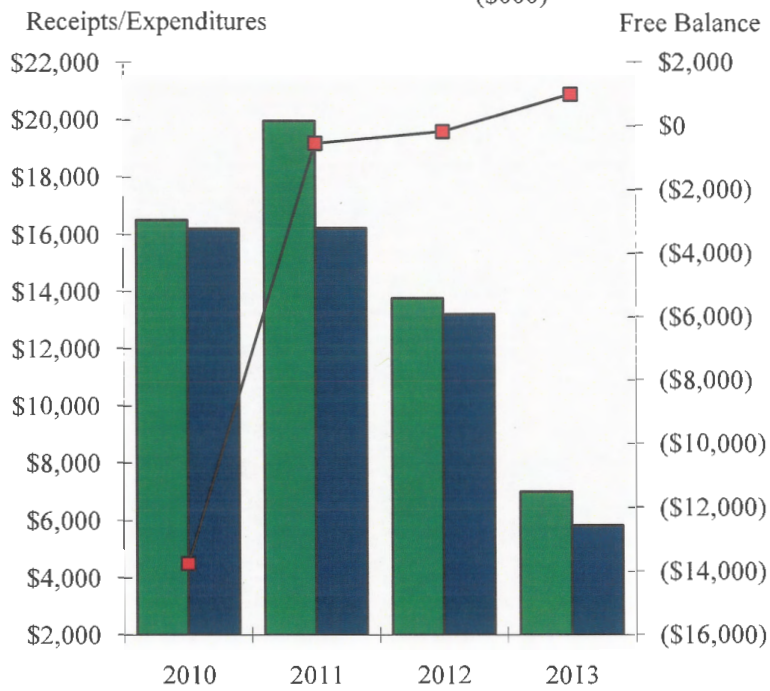
COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Governmental Revenues	\$15,755,419	\$14,044,093	\$11,526,709	\$7,000,000
Income Taxes	0	2,036,470	205,000	0
Service Revenues	138,003	875,795	358,872	0
Note/Bond Proceeds	50,000	235,577	0	0
Miscellaneous Revenues	572,227	2,782,971	1,680,759	0
TOTAL RECEIPTS	\$16,515,649	\$19,974,906	\$13,771,340	\$7,000,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$2,076,866	\$2,250,352	\$2,077,198	\$2,640,110
Other Operations & Maintenance	13,591,347	13,122,507	10,666,251	3,188,750
Capital Outlay	535,751	861,536	468,383	0
TOTAL EXPENDITURES	\$16,203,964	\$16,234,395	\$13,211,832	\$5,828,860

COMMUNITY DEVELOPMENT FUND
(\$000)



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

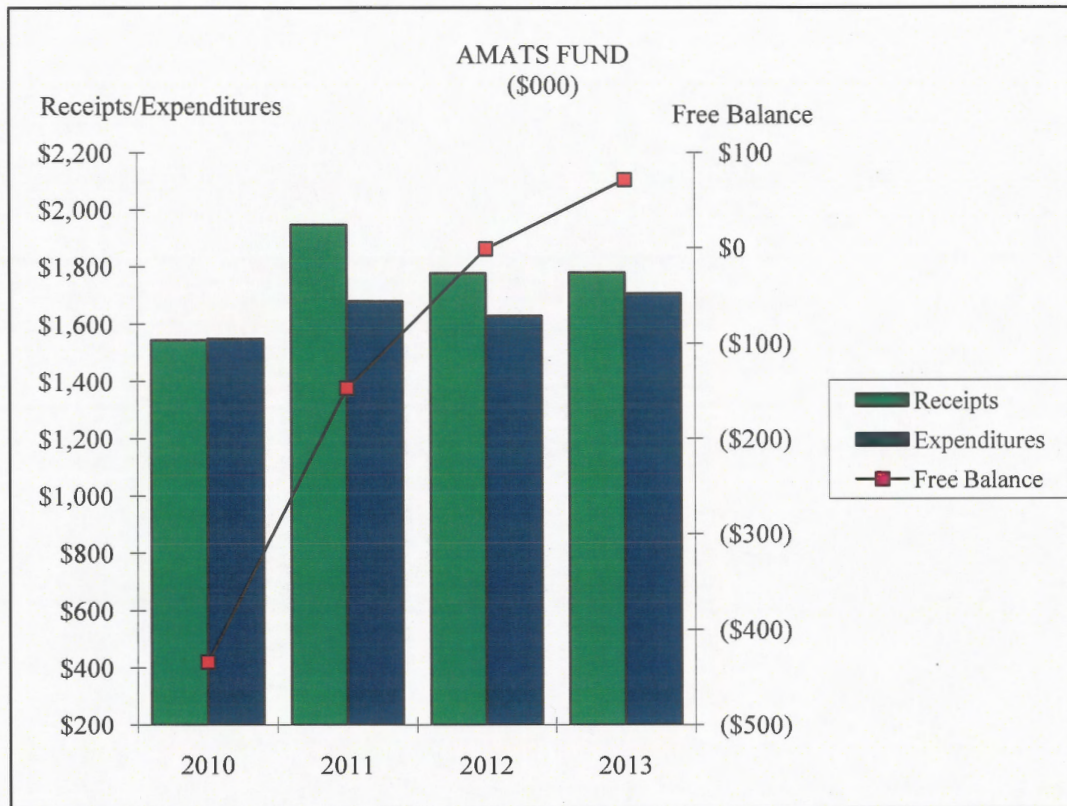
AMATS FUND (2127)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	(\$409,038)	(\$412,361)	(\$144,749)	\$3,300
Receipts - 01/01-12/31	1,545,503	1,948,301	1,777,881	1,780,000
Available Resources	\$1,136,465	\$1,535,940	\$1,633,132	\$1,783,300
Less Expenditures - 01/01 - 12/31	1,548,826	1,680,689	1,629,832	1,706,830
Cash on Hand as of December 31	(\$412,361)	(\$144,749)	\$3,300	\$76,470
Less: End of -Year Encumbrances	21,574	2,506	3,716	4,000
Unencumbered Balance as of December 31	(\$433,935)	(\$147,255)	(\$416)	\$72,470

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Federal /State Grants	\$1,541,913	\$1,948,186	\$1,662,000	\$1,750,000
Service Revenues	3,450	0	4,865	5,000
Miscellaneous Revenues	140	115	111,016	25,000
TOTAL RECEIPTS	\$1,545,503	\$1,948,301	\$1,777,881	\$1,780,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$1,277,891	\$1,324,335	\$1,217,479	\$1,330,130
Other Operations & Maintenance	270,935	356,354	412,353	376,700
Capital Outlay	0	0	0	0
TOTAL EXPENDITURES	\$1,548,826	\$1,680,689	\$1,629,832	\$1,706,830



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

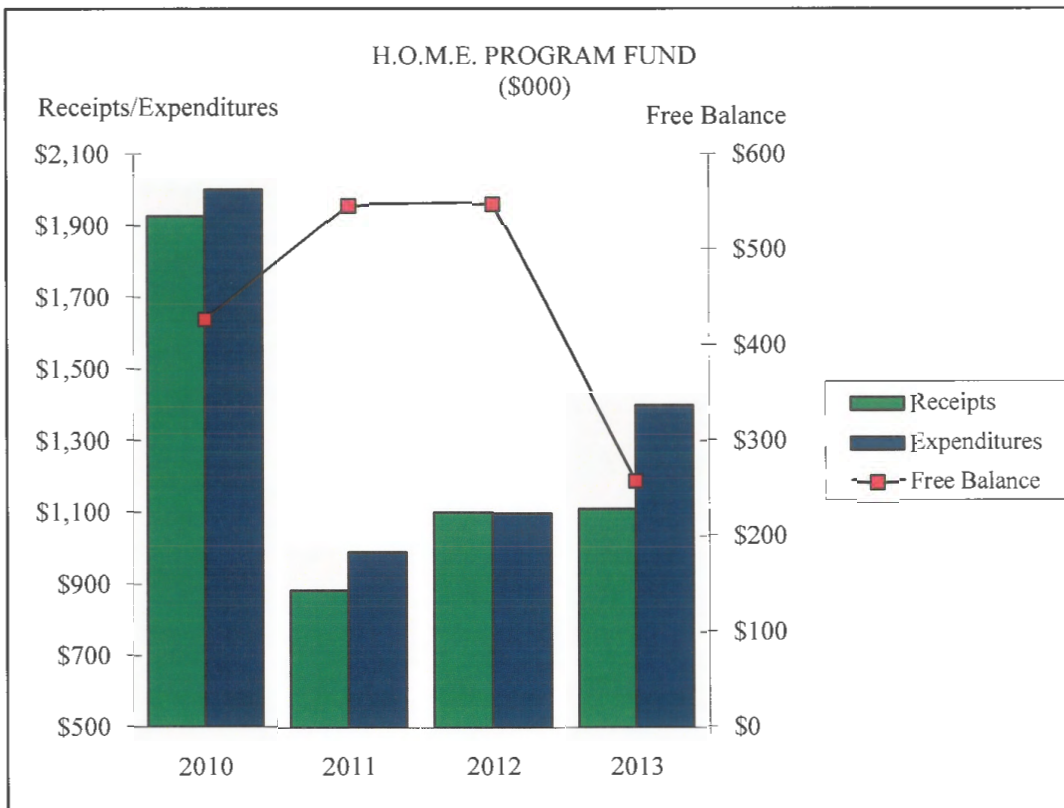
H.O.M.E. PROGRAM FUND (2146)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$726,732	\$652,065	\$546,932	\$548,456
Receipts - 01/01-12/31	1,925,957	882,948	1,098,708	1,110,000
Available Resources	\$2,652,689	\$1,535,013	\$1,645,640	\$1,658,456
Less Expenditures - 01/01 - 12/31	2,000,624	988,081	1,097,184	1,400,000
Cash on Hand as of December 31	\$652,065	\$546,932	\$548,456	\$258,456
Less: End of -Year Encumbrances	225,001	2	14	0
Unencumbered Balance as of December 31	\$427,064	\$546,930	\$548,442	\$258,456

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Governmental Revenues	\$1,764,932	\$817,059	\$989,809	\$1,000,000
Service Revenues	48,189	0	0	0
Miscellaneous Revenues	112,836	65,889	108,899	110,000
TOTAL RECEIPTS	\$1,925,957	\$882,948	\$1,098,708	\$1,110,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$0	\$0	\$0	\$100,000
Other Operations & Maintenance	2,000,624	988,081	1,097,184	1,300,000
Capital Outlay	0	0	0	0
TOTAL EXPENDITURES	\$2,000,624	\$988,081	\$1,097,184	\$1,400,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

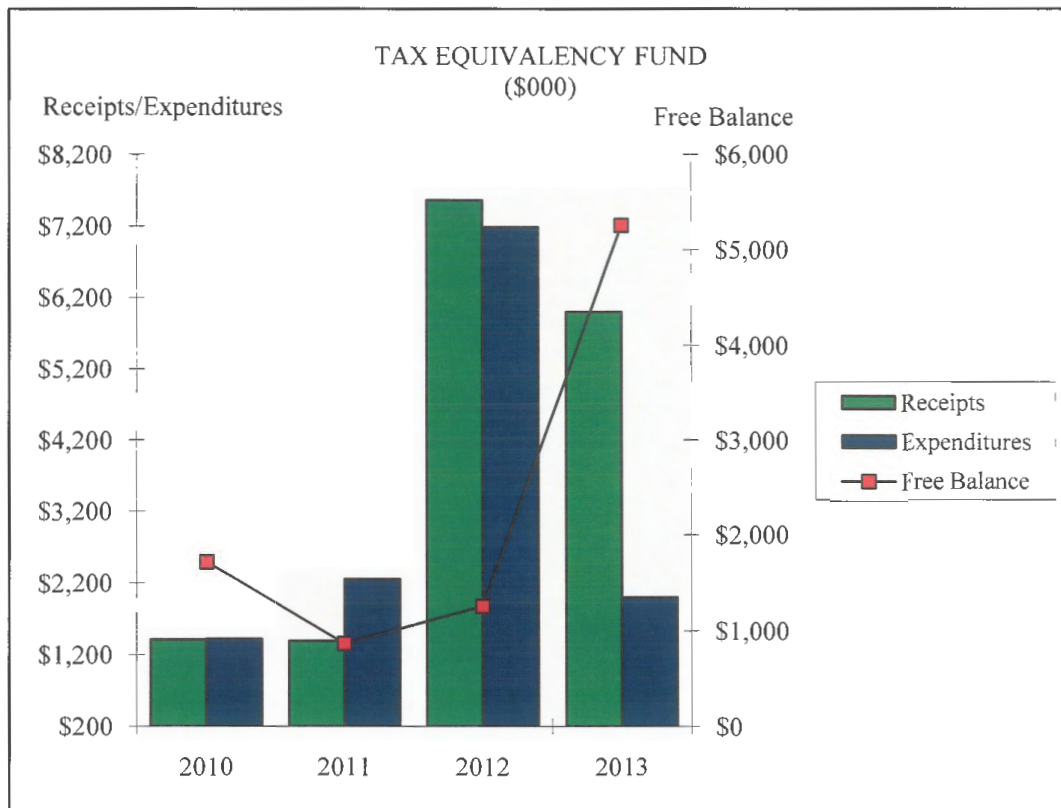
TAX EQUIVALENCY FUND (2195)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$1,742,837	\$1,736,635	\$878,634	\$1,256,750
Receipts - 01/01-12/31	1,415,260	1,393,835	7,558,033	6,000,000
Available Resources	\$3,158,097	\$3,130,470	\$8,436,667	\$7,256,750
Less Expenditures - 01/01 - 12/31	1,421,462	2,251,836	7,179,917	2,000,000
Cash on Hand as of December 31	\$1,736,635	\$878,634	\$1,256,750	\$5,256,750
Less: End of -Year Encumbrances	10,983	10,983	0	0
Unencumbered Balance as of December 31	\$1,725,652	\$867,651	\$1,256,750	\$5,256,750

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Taxes and Assessments	\$1,410,588	\$937,052	\$7,551,875	\$5,990,000
Miscellaneous Revenues	4,672	456,783	6,158	10,000
TOTAL RECEIPTS	\$1,415,260	\$1,393,835	\$7,558,033	\$6,000,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$0	\$0	\$0	\$500,000
Other Operations & Maintenance	1,421,462	2,251,836	7,179,917	1,500,000
Capital Outlay	0	0	0	0
TOTAL EXPENDITURES	\$1,421,462	\$2,251,836	\$7,179,917	\$2,000,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

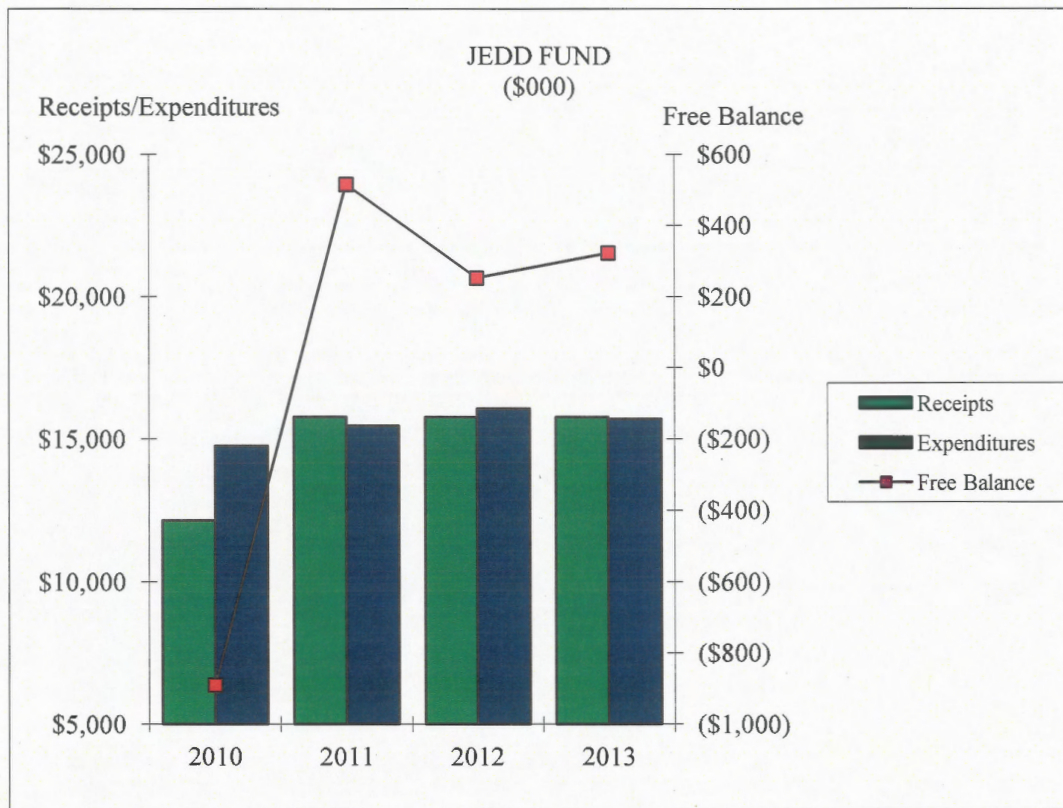
JEDD FUND (2240)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$3,103,964	\$493,892	\$799,085	\$503,910
Receipts - 01/01-12/31	12,142,057	15,760,507	15,764,336	15,770,000
Available Resources	\$15,246,021	\$16,254,399	\$16,563,421	\$16,273,910
Less Expenditures - 01/01 - 12/31	14,752,129	15,455,314	16,059,511	15,700,000
Cash on Hand as of December 31	\$493,892	\$799,085	\$503,910	\$573,910
Less: End of -Year Encumbrances	1,383,929	282,834	249,879	250,000
Unencumbered Balance as of December 31	(\$890,037)	\$516,251	\$254,031	\$323,910

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
JEDD Revenues	\$11,650,316	\$15,428,112	\$15,199,095	\$15,200,000
Income Taxes	0	60,360	62,589	60,000
Service Revenues	354,291	124,434	320,272	325,000
Miscellaneous Revenues	137,450	147,601	182,380	185,000
TOTAL RECEIPTS	\$12,142,057	\$15,760,507	\$15,764,336	\$15,770,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$178,455	\$186,525	\$212,805	\$164,200
Other Operations & Maintenance	13,557,199	15,034,230	15,686,192	15,535,800
Capital Outlay	1,016,475	234,559	160,514	0
TOTAL EXPENDITURES	\$14,752,129	\$15,455,314	\$16,059,511	\$15,700,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

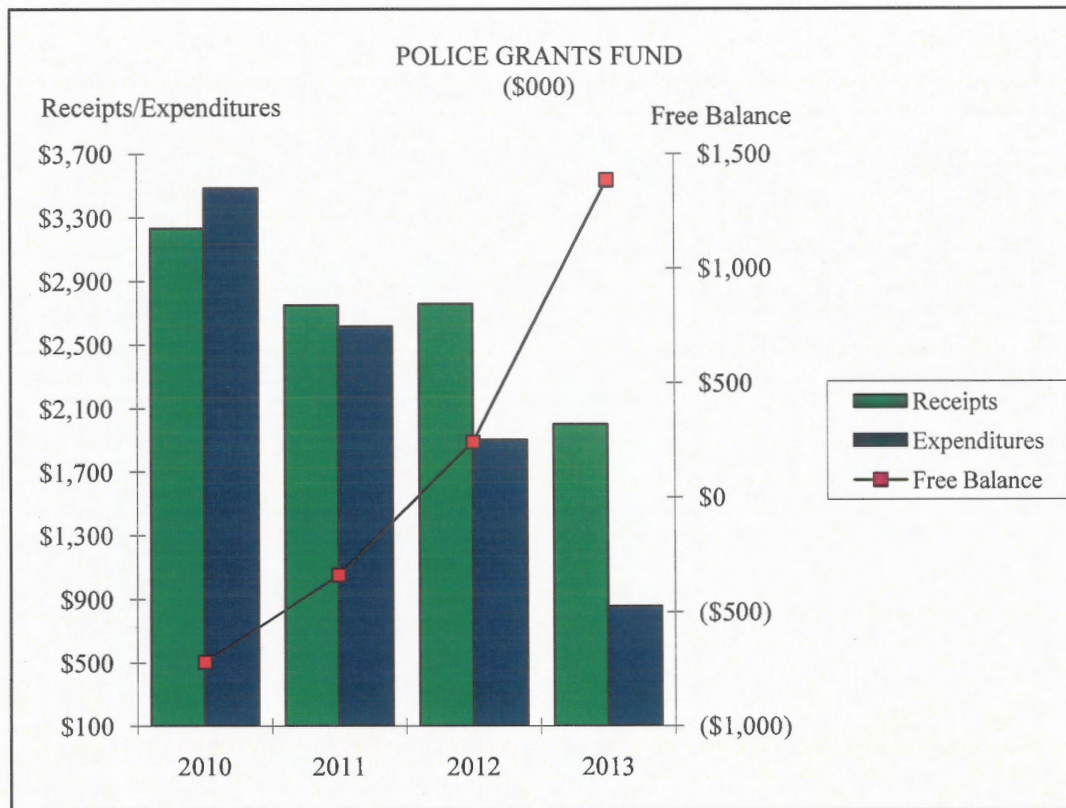
POLICE GRANTS FUND (2295)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	(\$190,353)	(\$443,432)	(\$309,613)	\$546,079
Receipts - 01/01-12/31	3,231,574	2,748,488	2,756,900	2,000,000
Available Resources	\$3,041,221	\$2,305,056	\$2,447,287	\$2,546,079
Less Expenditures - 01/01 - 12/31	3,484,653	2,614,669	1,901,208	856,230
Cash on Hand as of December 31	(\$443,432)	(\$309,613)	\$546,079	\$1,689,849
Less: End of -Year Encumbrances	275,762	29,461	302,938	303,000
Unencumbered Balance as of December 31	(\$719,194)	(\$339,074)	\$243,141	\$1,386,849

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Governmental Revenues	\$2,635,110	\$1,762,289	\$2,532,489	\$2,000,000
Property Taxes	500,000	806,000	0	0
Service Revenues	10,255	0	0	0
Miscellaneous Revenues	86,209	180,199	224,411	0
TOTAL RECEIPTS	\$3,231,574	\$2,748,488	\$2,756,900	\$2,000,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$2,682,365	\$2,113,342	\$1,459,855	\$528,030
Other Operations & Maintenance	802,288	501,327	441,353	328,200
Capital Outlay	0	0	0	0
TOTAL EXPENDITURES	\$3,484,653	\$2,614,669	\$1,901,208	\$856,230



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

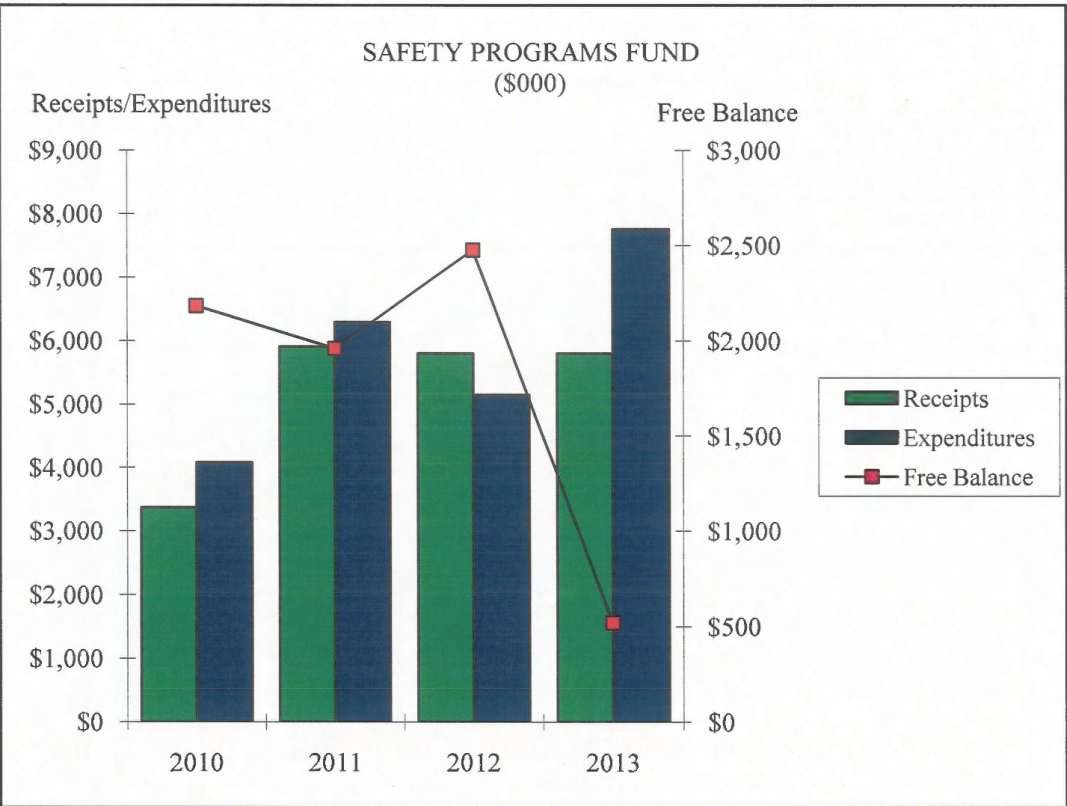
SAFETY PROGRAMS FUND (2305)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$3,182,169	\$2,478,481	\$2,004,194	\$2,656,538
Implementation of GASB #54	0	(90,458)	0	0
Receipts - 01/01-12/31	3,372,457	5,905,530	5,801,904	5,800,000
Available Resources	\$6,554,626	\$8,293,553	\$7,806,098	\$8,456,538
Less Expenditures - 01/01 - 12/31	4,076,145	6,289,359	5,149,560	7,756,530
Cash on Hand as of December 31	\$2,478,481	\$2,004,194	\$2,656,538	\$700,008
Less: End of -Year Encumbrances	294,511	45,010	178,506	179,000
Unencumbered Balance as of December 31	\$2,183,970	\$1,959,184	\$2,478,032	\$521,008

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Governmental Revenues	\$1,733,577	\$4,475,646	\$2,978,647	\$3,000,000
Income Taxes	0	8,000	0	0
Service Revenues	1,270,224	1,219,006	926,044	925,000
Property Taxes	100,000	0	0	0
Miscellaneous Revenues	268,656	202,878	1,897,213	1,875,000
TOTAL RECEIPTS	\$3,372,457	\$5,905,530	\$5,801,904	\$5,800,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$3,229,124	\$4,588,214	\$4,290,934	\$6,699,030
Other Operations & Maintenance	611,538	1,663,109	746,763	1,057,500
Capital Outlay	235,483	38,036	111,863	0
TOTAL EXPENDITURES	\$4,076,145	\$6,289,359	\$5,149,560	\$7,756,530



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

EQUIPMENT AND FACILITIES OPERATING FUND (2320)

	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	(\$9,151,241)	(\$19,342,295)	\$437,391	(\$335,271)
Implementation of GASB #54	0	4,485,505	0	0
Receipts - 01/01-12/31	7,975,087	23,831,653	9,344,921	5,150,000
Available Resources	(\$1,176,154)	\$8,974,863	\$9,782,312	\$4,814,729
Less Expenditures - 01/01 - 12/31	18,166,141	8,537,472	10,117,583	4,769,200
Cash on Hand as of December 31	(\$19,342,295)	\$437,391	(\$335,271)	\$45,529
Less: End of -Year Encumbrances	1,380,995	24,618	59,154	59,000
Unencumbered Balance as of December 31	(\$20,723,290)	\$412,773	(\$394,425)	(\$13,471)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Income Taxes	\$225,000	\$1,445,732	\$3,360,000	\$3,520,000
Taxes and Assessments	422,604	0	0	0
Governmental Revenues	15,000	0	78,907	680,000
Service Revenues	329,859	0	0	0
Note/Bond Proceeds	1,000,000	490,000	0	0
Miscellaneous Revenues	5,982,624	18,295,921	5,906,014	950,000
General Fund Subsidy	0	3,600,000	0	0
TOTAL RECEIPTS	\$7,975,087	\$23,831,653	\$9,344,921	\$5,150,000

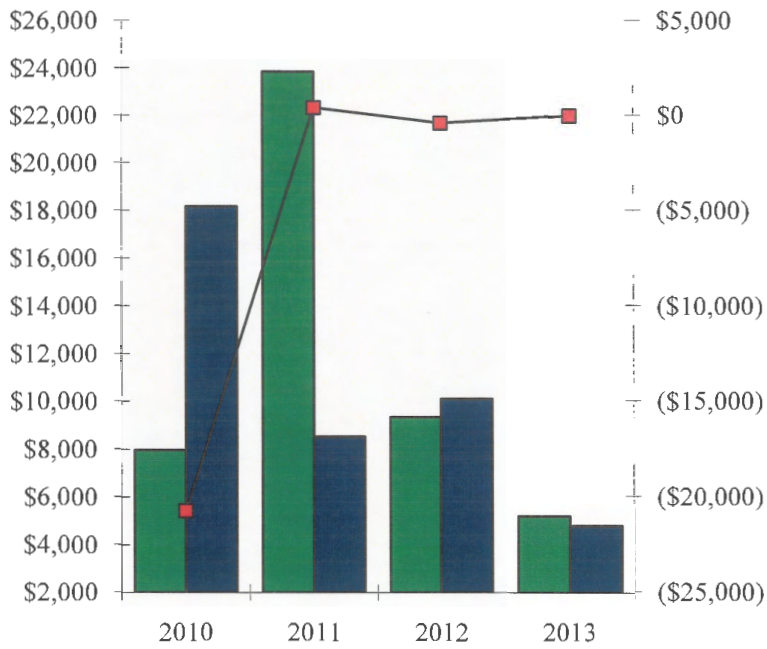
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$793,613	\$0	\$0	\$0
Other Operations & Maintenance	11,762,313	8,271,326	9,625,585	4,769,200
Capital Outlay	5,610,215	266,146	491,998	0
TOTAL EXPENDITURES	\$18,166,141	\$8,537,472	\$10,117,583	\$4,769,200

EQUIPMENT AND FACILITIES OPERATING FUND
(\$000)

Receipts/Expenditures

Free Balance



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

VARIOUS PURPOSE FUND (2330)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$2,489,309	\$2,652,981	\$4,759,220	\$4,800,114
Implementation of GASB #54	0	772,024	0	0
Receipts - 01/01-12/31	3,530,438	5,895,594	2,588,413	2,220,000
Available Resources	\$6,019,747	\$9,320,599	\$7,347,633	\$7,020,114
Less Expenditures - 01/01 - 12/31	3,366,766	4,561,379	2,547,519	2,183,250
Cash on Hand as of December 31	\$2,652,981	\$4,759,220	\$4,800,114	\$4,836,864
Less: End of -Year Encumbrances	971,295	18,619	64,888	65,000
Unencumbered Balance as of December 31	\$1,681,686	\$4,740,601	\$4,735,226	\$4,771,864

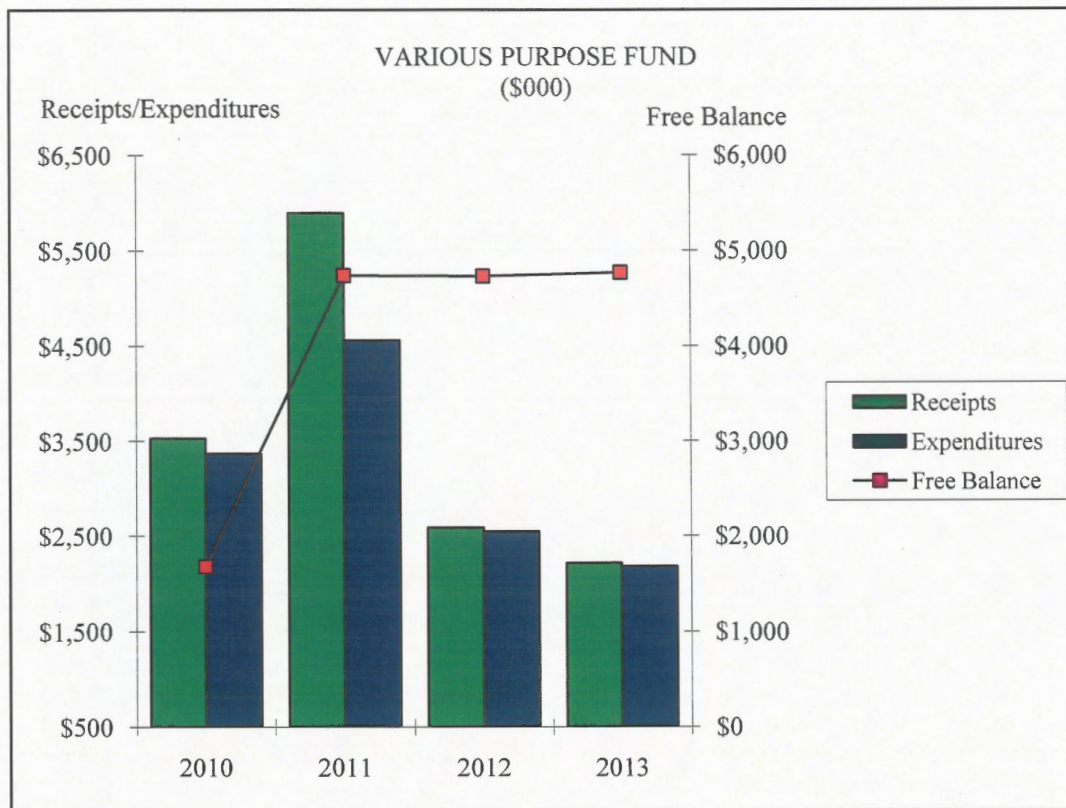
COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Income Taxes	\$64,794	\$166,600	\$97,372	\$100,000
Governmental Revenues	1,654,951	1,907,974	1,405,897	1,015,000
Service Revenues	1,064,155	1,012,179	733,031	755,000
Miscellaneous Revenues	746,538	2,808,841	352,113	350,000
TOTAL RECEIPTS	\$3,530,438	\$5,895,594	\$2,588,413	\$2,220,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	(\$187,913)	\$401,621	\$578,919	\$210,000
Other Operations & Maintenance	3,554,679	4,159,758	1,968,600	1,973,250
Capital Outlay	0	0	0	0
TOTAL EXPENDITURES	\$3,366,766	\$4,561,379	\$2,547,519	\$2,183,250

Note: Revenue misposted to an expense account, discovered after yearend; therefore, shown as negative expense.



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

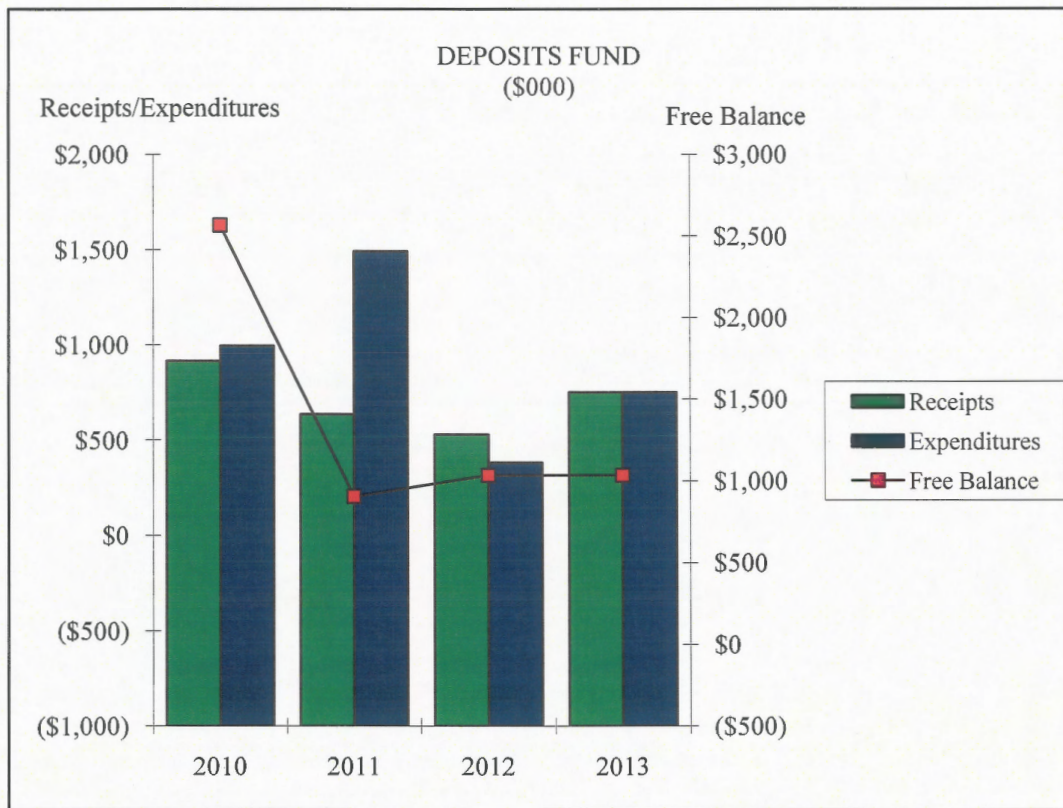
DEPOSITS FUND (2340)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$2,646,583	\$2,568,199	\$906,036	\$1,053,889
Implementation of GASB #54	0	(806,587)	0	0
Receipts - 01/01-12/31	915,978	635,533	528,856	750,000
Available Resources	\$3,562,561	\$2,397,145	\$1,434,892	\$1,803,889
Less Expenditures - 01/01 - 12/31	994,362	1,491,109	381,003	750,000
Cash on Hand as of December 31	\$2,568,199	\$906,036	\$1,053,889	\$1,053,889
Less: End of -Year Encumbrances	670	0	18,691	19,000
Unencumbered Balance as of December 31	\$2,567,529	\$906,036	\$1,035,198	\$1,034,889

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Miscellaneous Revenues	\$915,978	\$635,533	\$528,856	\$750,000
TOTAL RECEIPTS	\$915,978	\$635,533	\$528,856	\$750,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	994,362	1,491,109	381,003	750,000
Capital Outlay	0	0	0	0
TOTAL EXPENDITURES	\$994,362	\$1,491,109	\$381,003	\$750,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

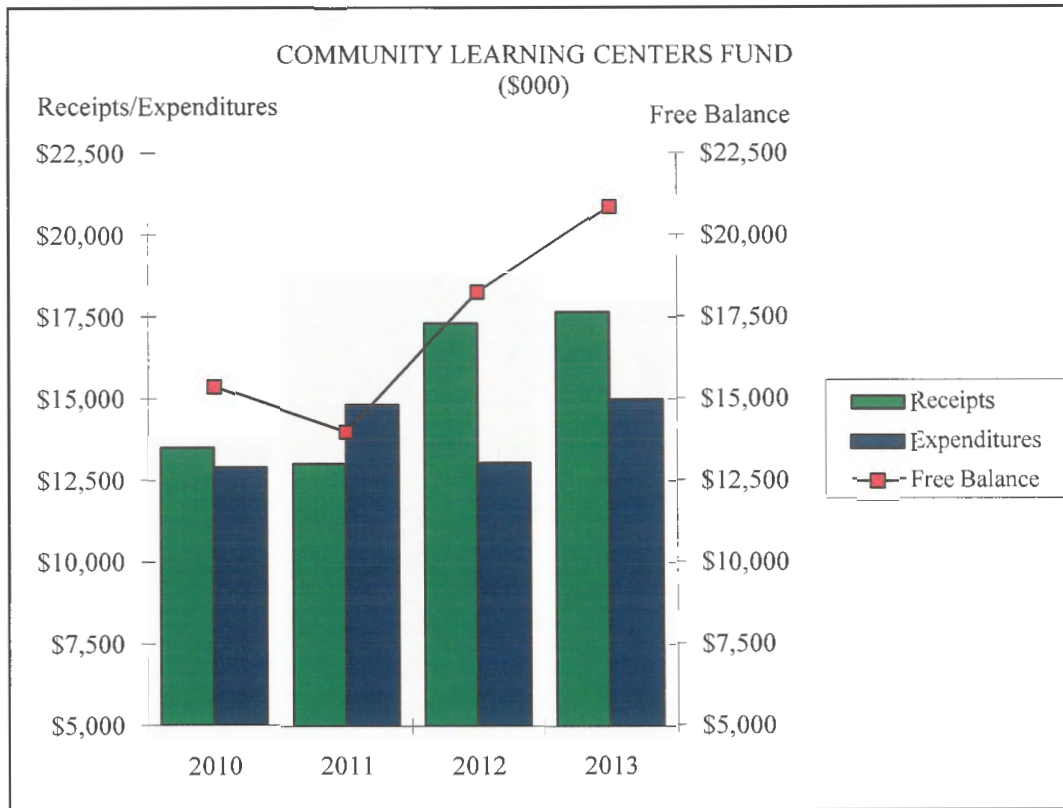
COMMUNITY LEARNING CENTERS (CLC) FUND (2355)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$15,238,420	\$15,853,223	\$14,041,145	\$18,299,149
Receipts - 01/01-12/31	13,516,001	13,018,749	17,304,354	17,660,000
Available Resources	\$28,754,421	\$28,871,972	\$31,345,499	\$35,959,149
Less Expenditures - 01/01 - 12/31	12,901,198	14,830,827	13,046,350	15,000,000
Cash on Hand as of December 31	\$15,853,223	\$14,041,145	\$18,299,149	\$20,959,149
Less: End of -Year Encumbrances	450,958	34,127	34,127	34,000
Unencumbered Balance as of December 31	\$15,402,265	\$14,007,018	\$18,265,022	\$20,925,149

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Income Taxes	\$12,772,154	\$11,569,358	\$16,016,834	\$16,350,000
Governmental Revenues	368,889	1,079,676	1,079,676	1,085,000
Miscellaneous Revenues	374,958	369,715	207,844	225,000
TOTAL RECEIPTS	\$13,516,001	\$13,018,749	\$17,304,354	\$17,660,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	12,761,273	14,830,827	13,046,350	15,000,000
Capital Outlay	139,925	0	0	0
TOTAL EXPENDITURES	\$12,901,198	\$14,830,827	\$13,046,350	\$15,000,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

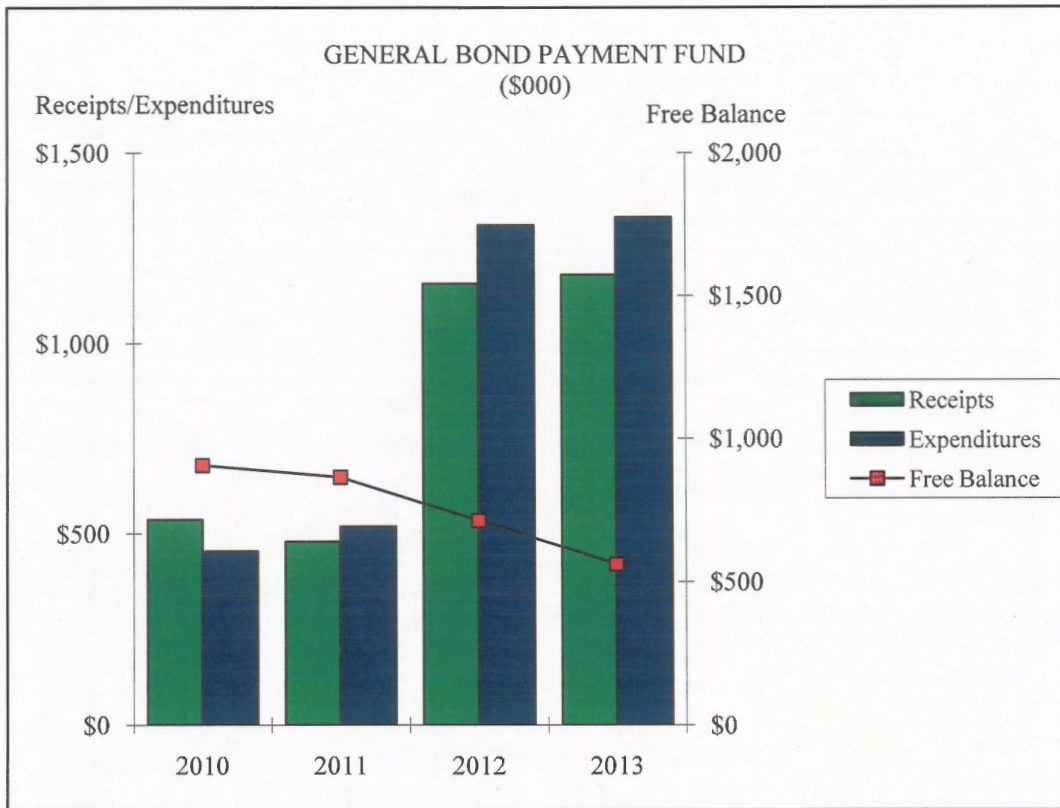
GENERAL BOND PAYMENT FUND (3000)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$824,832	\$908,329	\$867,671	\$715,257
Receipts - 01/01-12/31	536,944	478,912	1,157,290	1,180,000
Available Resources	\$1,361,776	\$1,387,241	\$2,024,961	\$1,895,257
Less Expenditures - 01/01 - 12/31	453,447	519,570	1,309,704	1,330,810
Cash on Hand as of December 31	\$908,329	\$867,671	\$715,257	\$564,447
Less: End of -Year Encumbrances	1,154	2,741	1,861	2,000
Unencumbered Balance as of December 31	\$907,175	\$864,930	\$713,396	\$562,447

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Property Taxes	\$536,944	\$478,570	\$1,157,142	\$1,180,000
Miscellaneous Revenues	0	342	148	0
TOTAL RECEIPTS	\$536,944	\$478,912	\$1,157,290	\$1,180,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$372,504	\$416,563	\$442,659	\$418,270
Other Operations & Maintenance	80,943	103,007	867,045	912,540
Capital Outlay	0	0	0	0
TOTAL EXPENDITURES	\$453,447	\$519,570	\$1,309,704	\$1,330,810



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

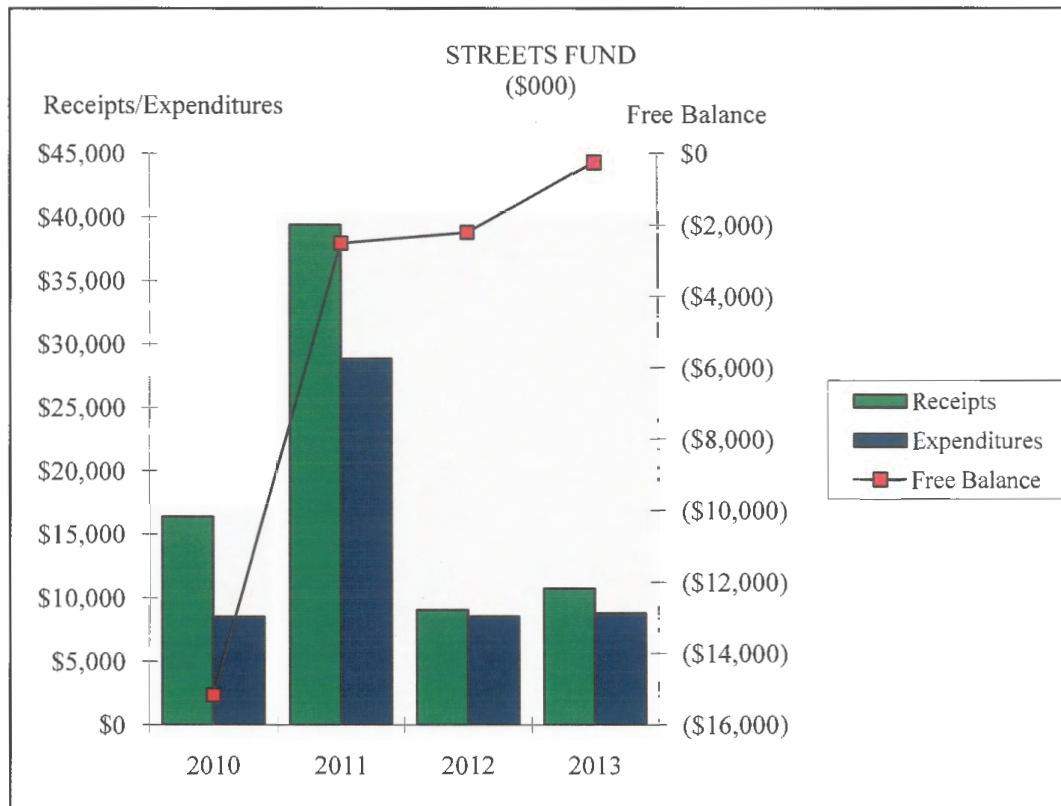
STREETS FUND (4060)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	(\$20,903,606)	(\$13,026,202)	(\$2,474,267)	(\$1,963,154)
Receipts - 01/01-12/31	16,381,413	39,384,112	9,039,148	10,750,000
Available Resources	(\$4,522,193)	\$26,357,910	\$6,564,881	\$8,786,846
Less Expenditures - 01/01 - 12/31	8,504,009	28,832,177	8,528,035	8,783,500
Cash on Hand as of December 31	(\$13,026,202)	(\$2,474,267)	(\$1,963,154)	\$3,346
Less: End of -Year Encumbrances	2,142,966	29,168	239,173	239,000
Unencumbered Balance as of December 31	(\$15,169,168)	(\$2,503,435)	(\$2,202,327)	(\$235,654)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Income Taxes	\$575,230	\$394,128	\$499,581	\$510,000
JEDD Revenues	0	132,877	0	0
Taxes and Assessments	670,976	663,622	561,588	575,000
Governmental Revenues	1,285,629	4,101,241	1,623,595	2,725,000
Service Revenues	126,500	447,709	0	0
Gasoline Tax	2,695,650	651,774	0	0
Note/Bond Proceeds	6,128,714	17,927,756	22,885	590,000
Miscellaneous Revenues	4,898,714	15,065,005	6,331,499	6,350,000
TOTAL RECEIPTS	\$16,381,413	\$39,384,112	\$9,039,148	\$10,750,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$418,636	\$123,814	\$149,422	\$148,000
Other Operations & Maintenance	2,997,498	23,658,303	5,545,675	3,615,500
Capital Outlay	5,087,875	5,050,060	2,832,938	5,020,000
TOTAL EXPENDITURES	\$8,504,009	\$28,832,177	\$8,528,035	\$8,783,500



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

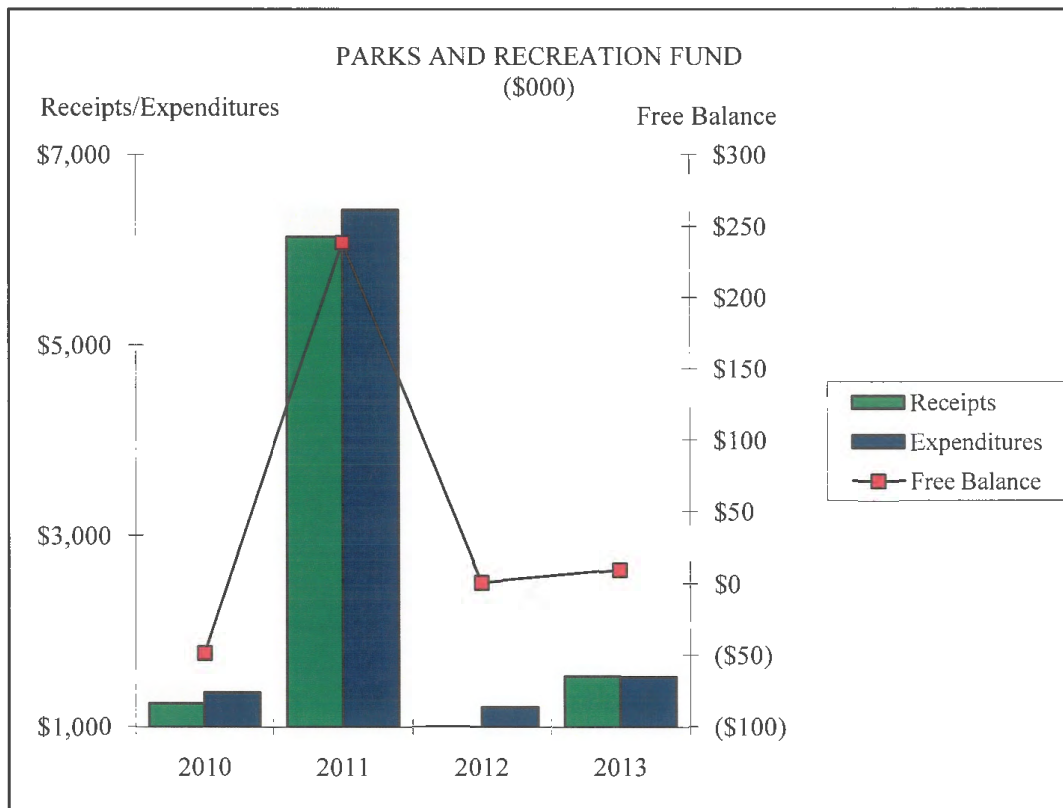
PARKS AND RECREATION FUND (4160)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$902,335	\$785,756	\$503,331	\$775
Receipts - 01/01-12/31	1,247,926	6,146,175	707,640	1,530,000
Available Resources	\$2,150,261	\$6,931,931	\$1,210,971	\$1,530,775
Less Expenditures - 01/01 - 12/31	1,364,505	6,428,600	1,210,196	1,521,200
Cash on Hand as of December 31	\$785,756	\$503,331	\$775	\$9,575
Less: End of -Year Encumbrances	834,243	263,741	18	0
Unencumbered Balance as of December 31	(\$48,487)	\$239,590	\$757	\$9,575

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Income Taxes	\$125,000	\$171,542	\$346,418	\$355,000
JEDD Revenues	0	3,136	0	0
Governmental Revenues	88,011	242,430	63,038	875,000
Note/Bond Proceeds	1,032,000	5,624,108	0	0
Miscellaneous Revenues	2,915	104,959	298,184	300,000
TOTAL RECEIPTS	\$1,247,926	\$6,146,175	\$707,640	\$1,530,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	386,333	5,828,444	481,197	721,200
Capital Outlay	978,172	600,156	728,999	800,000
TOTAL EXPENDITURES	\$1,364,505	\$6,428,600	\$1,210,196	\$1,521,200



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

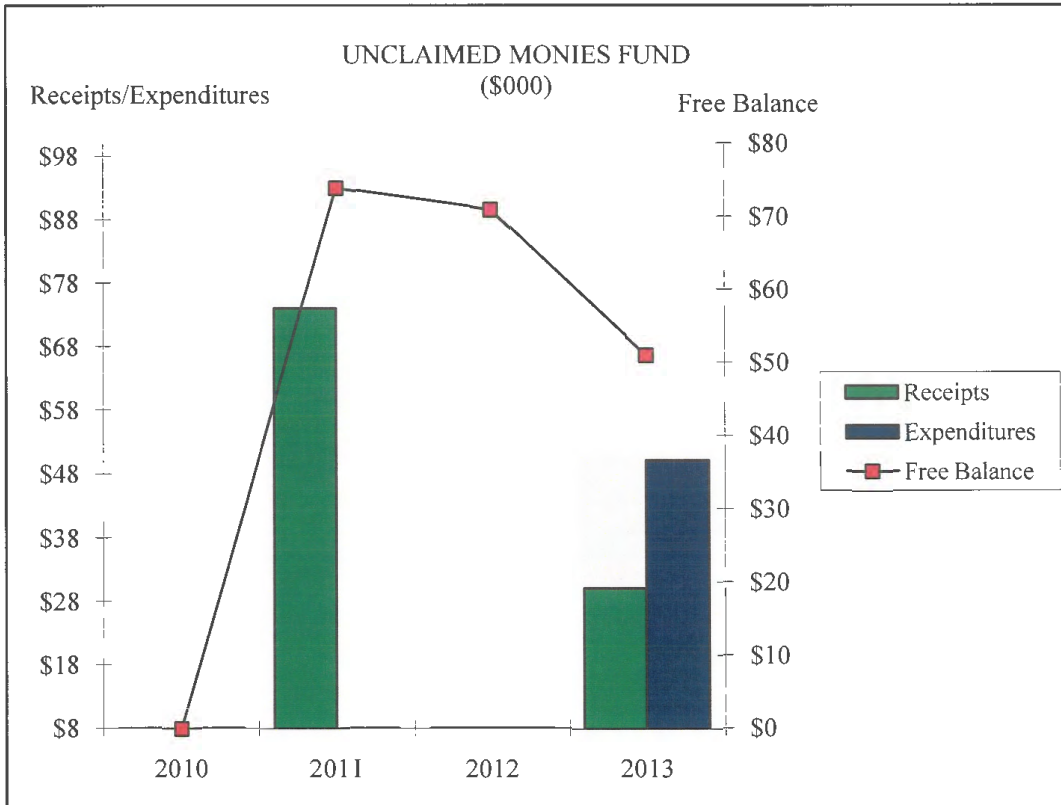
PUBLIC PARKING FUND (4170)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	(\$457,069)	\$3,036,795	\$2,432,400	\$2,222,500
Receipts - 01/01-12/31	9,747,701	413,656	50,000	2,100,000
Available Resources	\$9,290,632	\$3,450,451	\$2,482,400	\$4,322,500
Less Expenditures - 01/01 - 12/31	6,253,837	1,018,051	259,900	2,150,000
Cash on Hand as of December 31	\$3,036,795	\$2,432,400	\$2,222,500	\$2,172,500
Less: End of -Year Encumbrances	278,349	87,525	86,873	87,000
Unencumbered Balance as of December 31	\$2,758,446	\$2,344,875	\$2,135,627	\$2,085,500

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Income Taxes	\$0	\$86	\$0	\$0
Service Revenues	0	100	0	0
Note/Bond Proceeds	9,326,463	300,026	0	0
Miscellaneous Revenues	421,238	113,444	50,000	2,100,000
TOTAL RECEIPTS	\$9,747,701	\$413,656	\$50,000	\$2,100,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	4,451,054	248,852	222,979	2,150,000
Capital Outlay	1,802,783	769,199	36,921	0
TOTAL EXPENDITURES	\$6,253,837	\$1,018,051	\$259,900	\$2,150,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

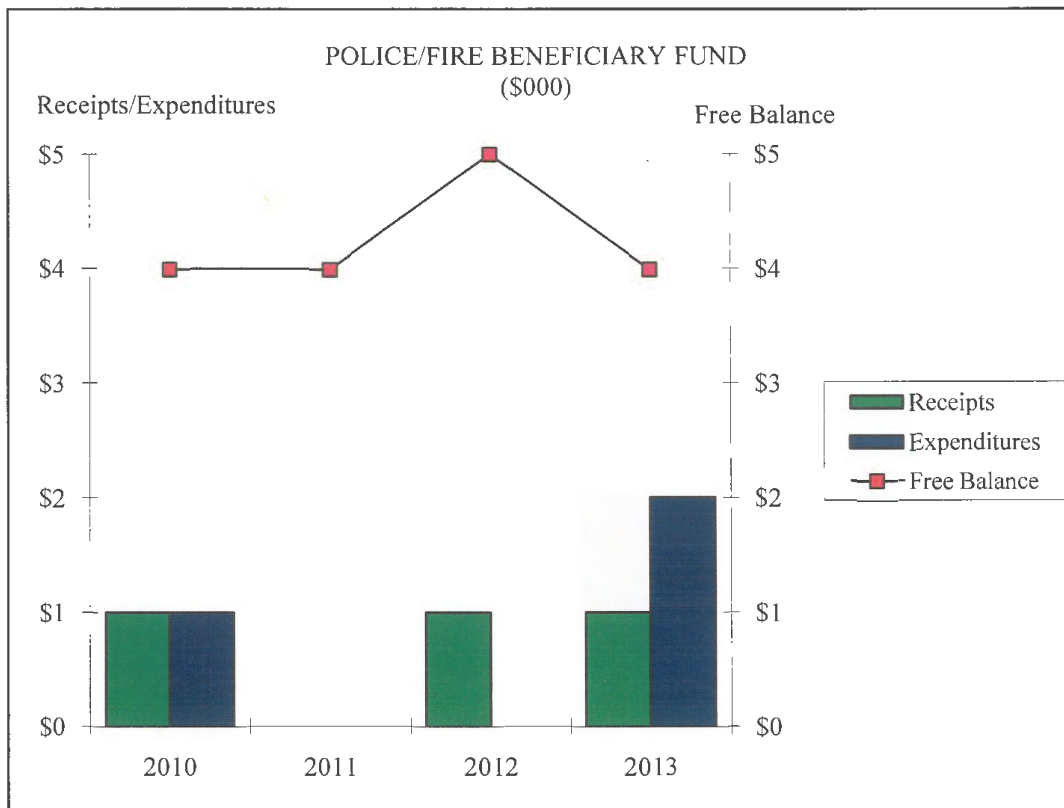
ECONOMIC DEVELOPMENT FUND (4175)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$1,432,865	(\$1,475,315)	\$1,203,139	\$1,405,999
Receipts - 01/01-12/31	15,740,965	40,039,958	10,973,790	10,155,000
Available Resources	\$17,173,830	\$38,564,643	\$12,176,929	\$11,560,999
Less Expenditures - 01/01 - 12/31	18,649,145	37,361,504	10,770,930	10,695,200
Cash on Hand as of December 31	(\$1,475,315)	\$1,203,139	\$1,405,999	\$865,799
Less: End of -Year Encumbrances	1,696,066	107,695	57,436	57,000
Unencumbered Balance as of December 31	(\$3,171,381)	\$1,095,444	\$1,348,563	\$808,799

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Income Taxes	\$17,437	\$148,286	\$515,294	\$530,000
Taxes and Assessments	3,313,593	3,509,040	146,577	150,000
Governmental Revenues	4,725,219	5,866,478	4,914,027	3,975,000
Note/Bond Proceeds	4,937,000	4,230,779	146,386	250,000
Miscellaneous Revenues	2,747,716	26,285,375	5,251,506	5,250,000
TOTAL RECEIPTS	\$15,740,965	\$40,039,958	\$10,973,790	\$10,155,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	12,311,235	30,721,407	7,051,351	6,329,200
Capital Outlay	6,337,910	6,640,097	3,719,579	4,366,000
TOTAL EXPENDITURES	\$18,649,145	\$37,361,504	\$10,770,930	\$10,695,200



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

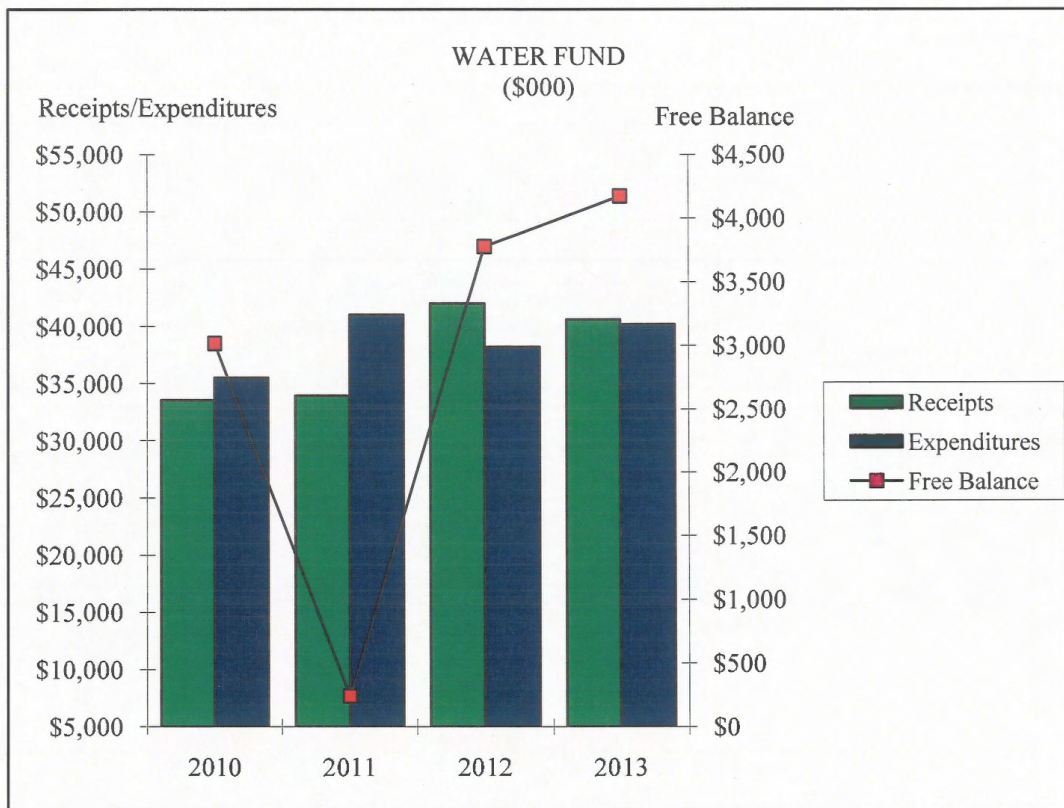
WATER FUND (5000)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$11,434,593	\$9,461,384	\$2,374,737	\$6,145,073
Receipts - 01/01-12/31	33,556,711	33,954,673	42,003,949	40,595,000
Available Resources	\$44,991,304	\$43,416,057	\$44,378,686	\$46,740,073
Less Expenditures - 01/01 - 12/31	35,529,920	41,041,320	38,233,613	40,199,300
Cash on Hand as of December 31	\$9,461,384	\$2,374,737	\$6,145,073	\$6,540,773
Less: End of -Year Encumbrances	6,444,953	2,133,038	2,366,753	2,367,000
Unencumbered Balance as of December 31	\$3,016,431	\$241,699	\$3,778,320	\$4,173,773

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Taxes and Assessments	\$44,177	\$44,177	\$0	\$0
Water Utility Fee	29,200,388	30,451,182	33,402,423	34,070,000
Service Revenues	361,478	513,282	500,152	500,000
Note/Bond Proceeds	85,405	339,936	1,997,720	2,000,000
Other	954,426	558,374	5,326,758	3,250,000
Interfund Services	2,910,837	2,047,722	776,896	775,000
TOTAL RECEIPTS	\$33,556,711	\$33,954,673	\$42,003,949	\$40,595,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$12,393,436	\$12,407,332	\$11,956,511	\$13,716,800
Other Operations & Maintenance	22,164,438	25,063,923	22,674,807	23,467,500
Capital Outlay	972,046	3,570,065	3,602,295	3,015,000
TOTAL EXPENDITURES	\$35,529,920	\$41,041,320	\$38,233,613	\$40,199,300



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

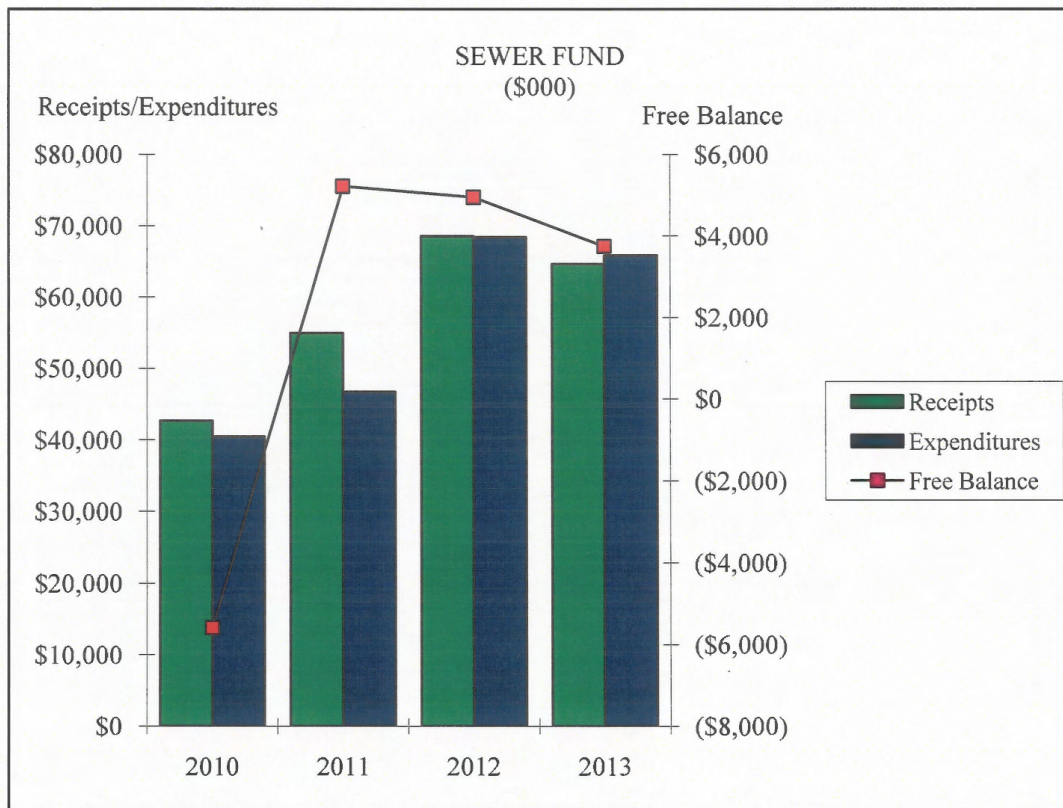
SEWER FUND (5005)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	(\$4,097,411)	(\$1,892,291)	\$6,324,151	\$6,447,811
Receipts - 01/01-12/31	42,667,777	54,931,221	68,537,205	64,650,000
Available Resources	\$38,570,366	\$53,038,930	\$74,861,356	\$71,097,811
Less Expenditures - 01/01 - 12/31	40,462,657	46,714,779	68,413,545	65,860,000
Cash on Hand as of December 31	(\$1,892,291)	\$6,324,151	\$6,447,811	\$5,237,811
Less: End of -Year Encumbrances	3,692,492	1,098,663	1,488,531	1,489,000
Unencumbered Balance as of December 31	(\$5,584,783)	\$5,225,488	\$4,959,280	\$3,748,811

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Governmental Revenues	\$196,252	\$14,653	\$0	\$0
Sewer Service Charge	35,820,353	32,900,516	47,034,045	49,400,000
Fees (Out of Town)	5,044,484	8,308,624	8,670,825	9,100,000
Service Revenues	1,335,385	7,460,807	390,740	400,000
Note/Bond Proceeds	190,816	5,559,426	10,927,027	5,000,000
Other	20,857	675,779	1,499,984	750,000
Interfund Services	59,630	11,416	14,584	0
TOTAL RECEIPTS	\$42,667,777	\$54,931,221	\$68,537,205	\$64,650,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$7,029,290	\$7,651,490	\$7,622,374	\$7,672,000
Other Operations & Maintenance	32,990,704	35,999,700	56,380,804	54,113,000
Capital Outlay	442,663	3,063,589	4,410,367	4,075,000
TOTAL EXPENDITURES	\$40,462,657	\$46,714,779	\$68,413,545	\$65,860,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

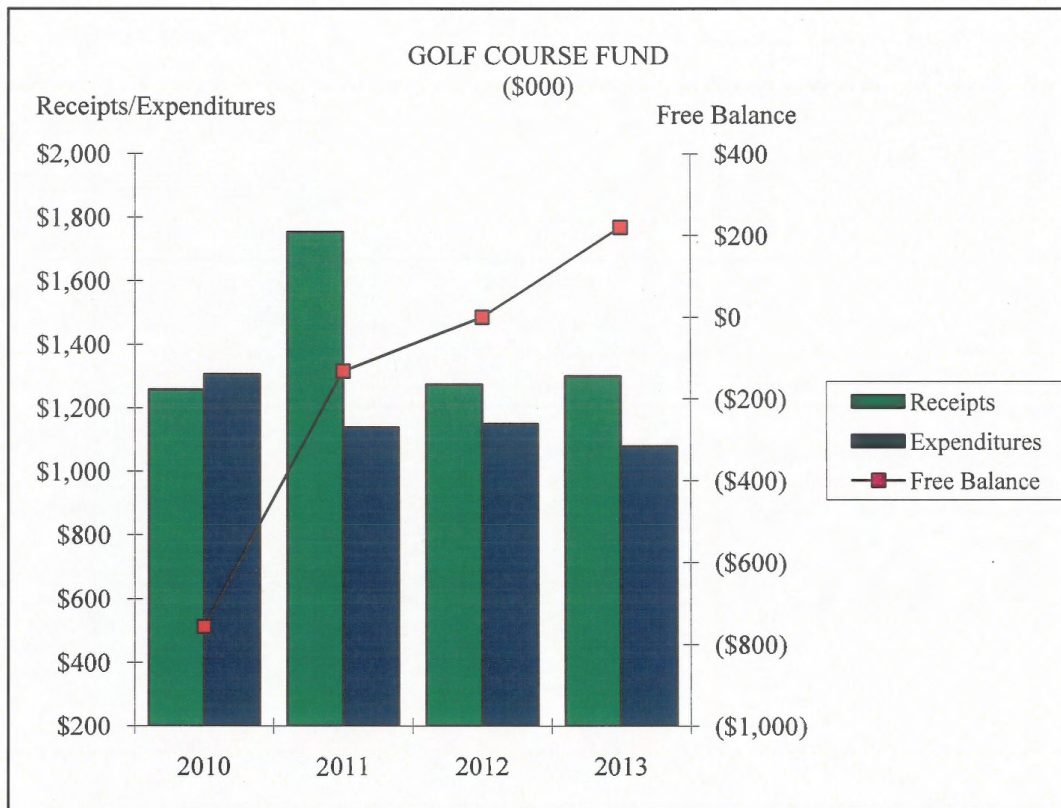
GOLF COURSE FUND (5015)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	(\$691,123)	(\$739,821)	(\$124,334)	\$46
Receipts - 01/01-12/31	1,257,684	1,754,423	1,273,859	1,300,000
Available Resources	\$566,561	\$1,014,602	\$1,149,525	\$1,300,046
Less Expenditures - 01/01 - 12/31	1,306,382	1,138,936	1,149,479	1,080,320
Cash on Hand as of December 31	(\$739,821)	(\$124,334)	\$46	\$219,726
Less: End of -Year Encumbrances	16,190	7,218	410	0
Unencumbered Balance as of December 31	(\$756,011)	(\$131,552)	(\$364)	\$219,726

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Green Fees	\$680,164	\$594,220	\$676,223	\$685,000
Range Fees	34,725	34,062	36,077	40,000
Cart Rentals	140,463	123,632	163,986	165,000
Governmental Revenues	0	295,000	0	0
Other	102,332	407,509	107,573	110,000
General Fund Subsidy	300,000	300,000	290,000	300,000
TOTAL RECEIPTS	\$1,257,684	\$1,754,423	\$1,273,859	\$1,300,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$834,095	\$638,077	\$633,103	\$586,590
Other Operations & Maintenance	472,287	500,859	516,376	493,730
Capital Outlay	0	0	0	0
TOTAL EXPENDITURES	\$1,306,382	\$1,138,936	\$1,149,479	\$1,080,320



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

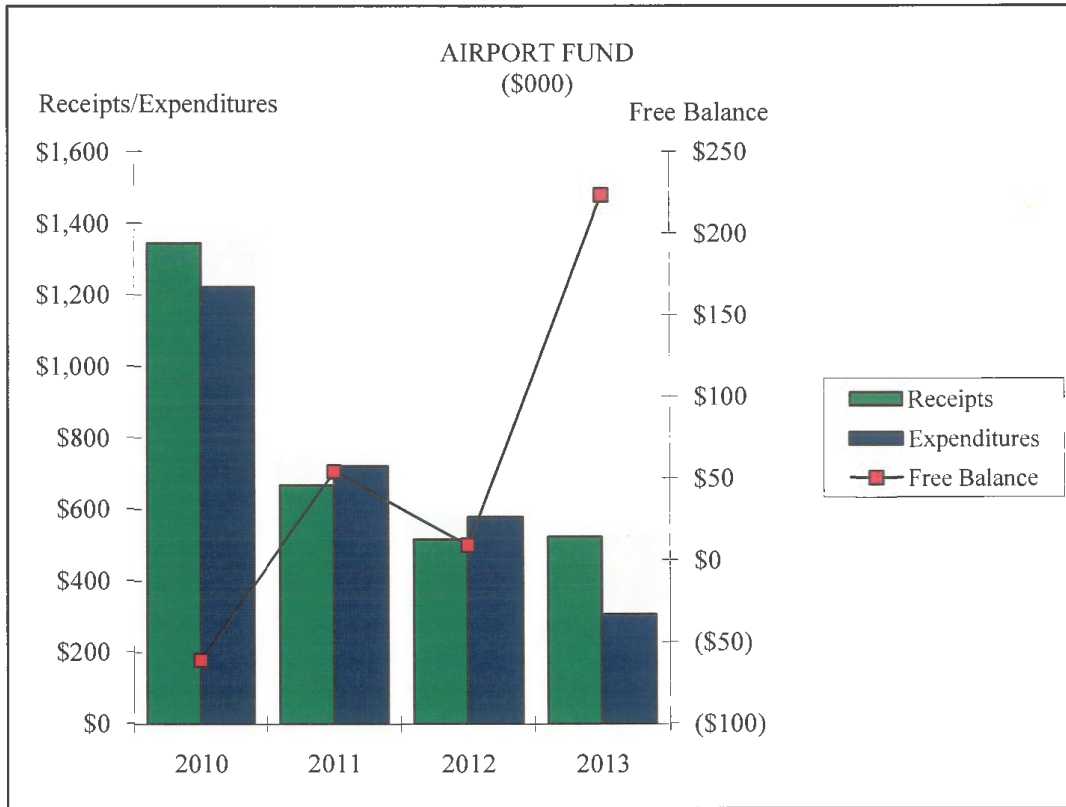
AIRPORT FUND (5020)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$4,230	\$125,538	\$72,816	\$10,114
Receipts - 01/01-12/31	1,343,893	666,272	513,994	520,000
Available Resources	\$1,348,123	\$791,810	\$586,810	\$530,114
Less Expenditures - 01/01 - 12/31	1,222,585	718,994	576,696	304,800
Cash on Hand as of December 31	\$125,538	\$72,816	\$10,114	\$225,314
Less: End of -Year Encumbrances	186,601	19,090	1,309	1,000
Unencumbered Balance as of December 31	(\$61,063)	\$53,726	\$8,805	\$224,314

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
General Fund Subsidy	\$230,160	\$230,160	\$0	\$0
Governmental Revenues	901,539	216,028	187,659	190,000
Land Lease	81,869	63,336	192,791	200,000
Gas and Oil Royalties	87,409	126,655	104,627	105,000
Service Revenues	10,331	4,706	18,865	15,000
Other	32,585	25,387	10,052	10,000
TOTAL RECEIPTS	\$1,343,893	\$666,272	\$513,994	\$520,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$294,618	\$261,471	\$223,967	\$0
Other Operations & Maintenance	927,967	457,523	352,729	304,800
Capital Outlay	0	0	0	0
TOTAL EXPENDITURES	\$1,222,585	\$718,994	\$576,696	\$304,800



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

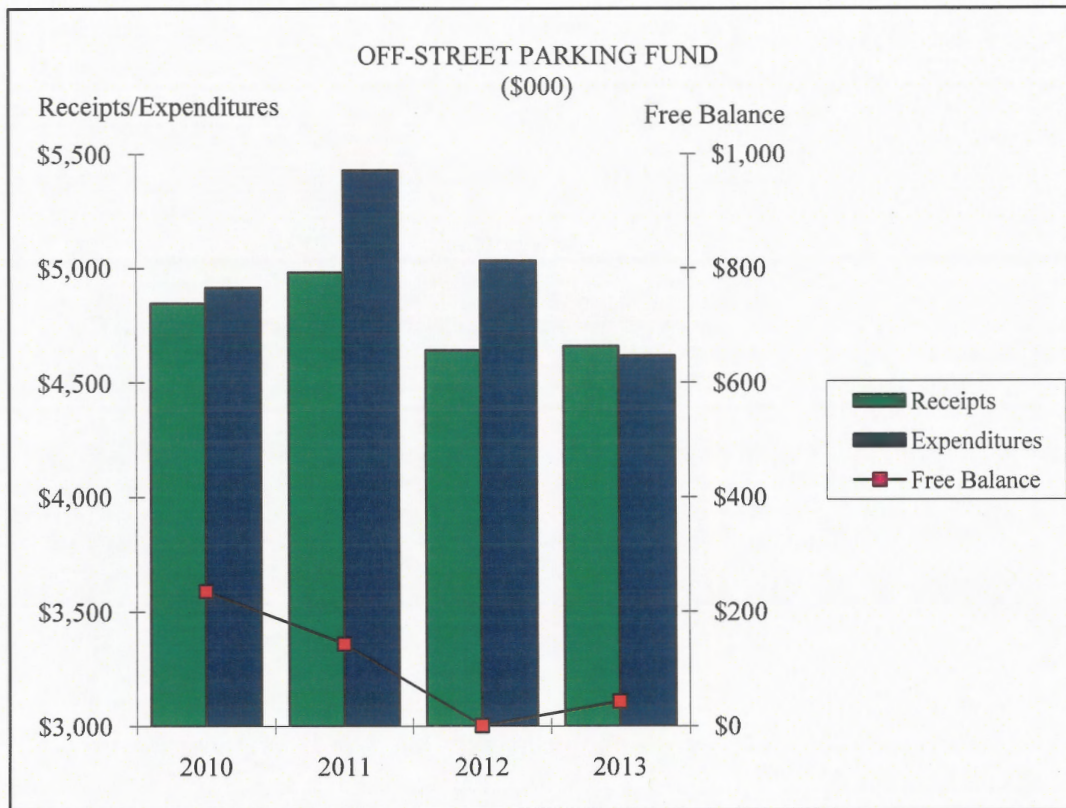
OFF-STREET PARKING FUND (5030)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$925,518	\$856,526	\$409,622	\$17,611
Receipts - 01/01-12/31	4,845,532	4,982,141	4,640,953	4,660,000
Available Resources	\$5,771,050	\$5,838,667	\$5,050,575	\$4,677,611
Less Expenditures - 01/01 - 12/31	4,914,524	5,429,045	5,032,964	4,617,500
Cash on Hand as of December 31	\$856,526	\$409,622	\$17,611	\$60,111
Less: End of -Year Encumbrances	620,610	265,489	17,436	17,000
Unencumbered Balance as of December 31	\$235,916	\$144,133	\$175	\$43,111

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cascade Deck	\$1,361,404	\$1,314,834	\$1,360,539	\$1,375,000
Opportunity Park Deck	309,684	338,948	298,512	300,000
O'Neil's Deck	170,494	224,763	277,193	280,000
Superblock Decks I & II	1,471,436	1,483,612	1,620,992	1,620,000
Citicenter Deck	127,916	117,958	108,278	110,000
Broadway Deck	344,517	292,301	215,478	215,000
High-Market Deck	369,642	326,192	314,033	315,000
Other	690,439	883,533	445,928	445,000
TOTAL RECEIPTS	\$4,845,532	\$4,982,141	\$4,640,953	\$4,660,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$75,299	\$86,674	\$87,066	\$0
Other Operations & Maintenance	4,839,225	5,342,371	4,945,898	4,617,500
Capital Outlay	0	0	0	0
TOTAL EXPENDITURES	\$4,914,524	\$5,429,045	\$5,032,964	\$4,617,500



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

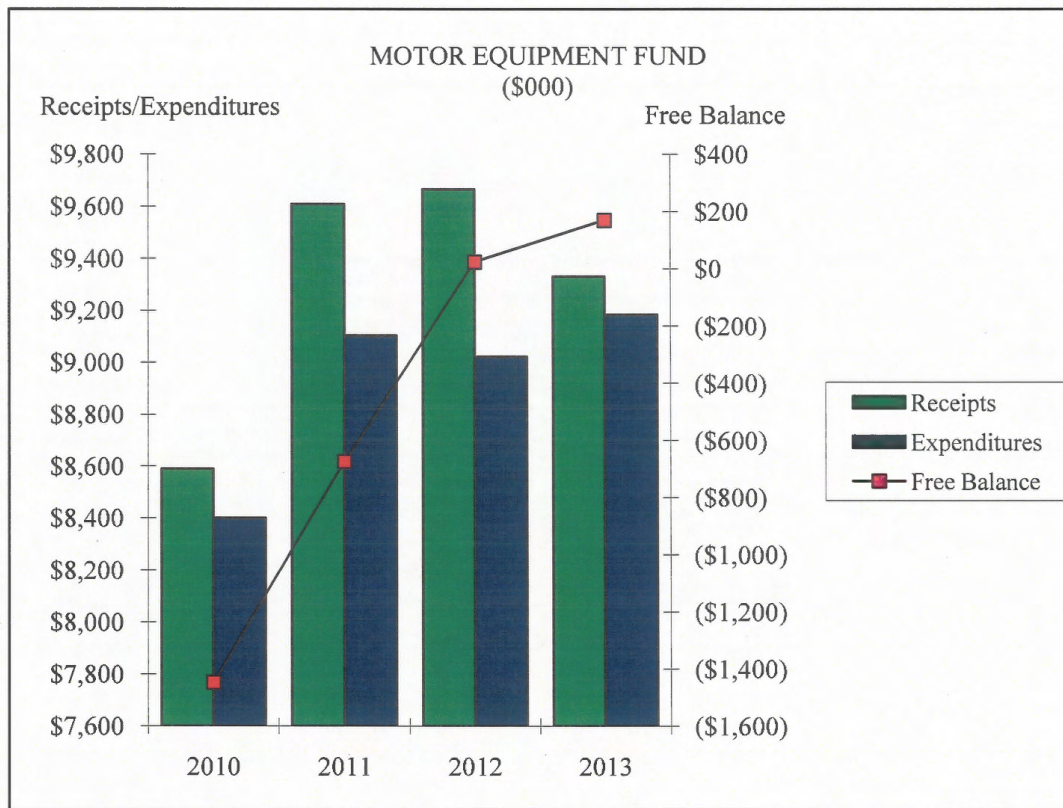
MOTOR EQUIPMENT FUND (6000)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	(\$1,231,191)	(\$1,042,155)	(\$536,257)	\$107,230
Receipts - 01/01-12/31	8,588,875	9,608,590	9,665,542	9,330,000
Available Resources	\$7,357,684	\$8,566,435	\$9,129,285	\$9,437,230
Less Expenditures - 01/01 - 12/31	8,399,839	9,102,692	9,022,055	9,184,190
Cash on Hand as of December 31	(\$1,042,155)	(\$536,257)	\$107,230	\$253,040
Less: End of -Year Encumbrances	405,229	137,808	82,179	82,000
Unencumbered Balance as of December 31	(\$1,447,384)	(\$674,065)	\$25,051	\$171,040

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Service Revenues	\$701,249	\$1,012,784	\$1,041,454	\$1,050,000
Gas and Oil Royalties	300,000	0	0	0
Other	69,040	67,039	235,897	255,000
Interfund Services	7,518,586	8,528,767	8,388,191	8,025,000
TOTAL RECEIPTS	\$8,588,875	\$9,608,590	\$9,665,542	\$9,330,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$2,809,533	\$2,387,408	\$2,392,565	\$2,965,090
Other Operations & Maintenance	5,590,306	6,715,284	6,629,490	6,219,100
Capital Outlay	0	0	0	0
TOTAL EXPENDITURES	\$8,399,839	\$9,102,692	\$9,022,055	\$9,184,190



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

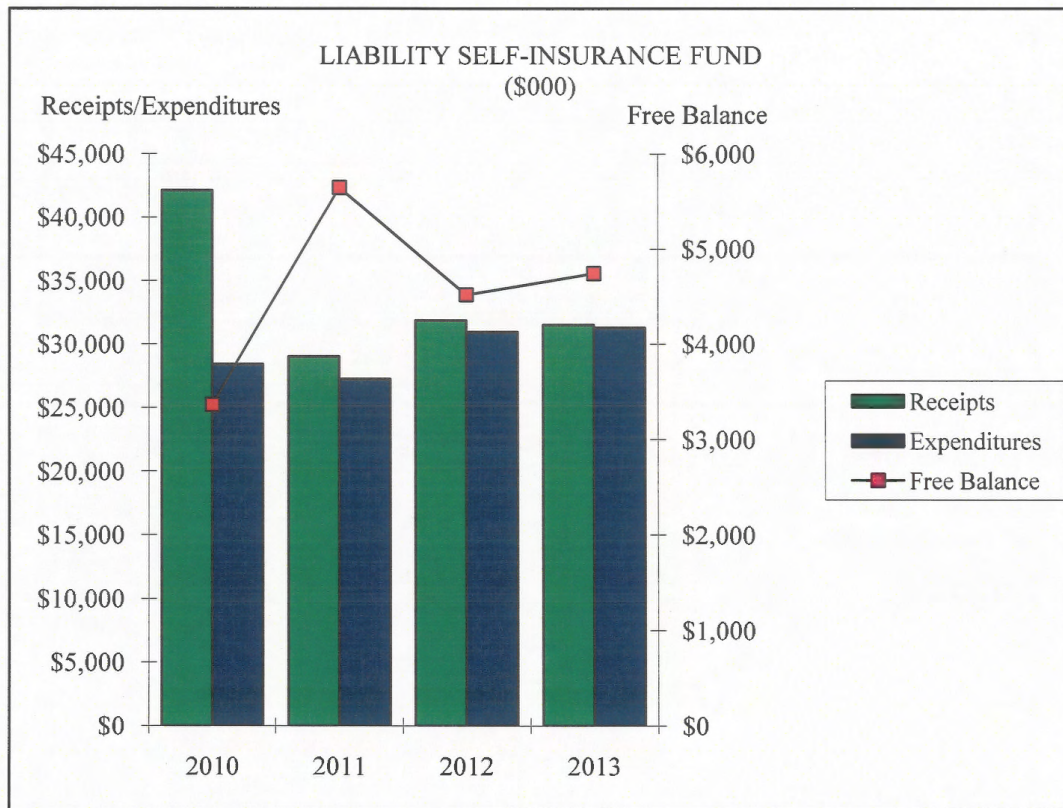
LIABILITY SELF-INSURANCE FUND (6005)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	(\$9,615,691)	\$4,109,463	\$5,880,207	\$6,801,295
Receipts - 01/01-12/31	42,128,120	29,003,254	31,861,133	31,500,000
Available Resources	\$32,512,429	\$33,112,717	\$37,741,340	\$38,301,295
Less Expenditures - 01/01 - 12/31	28,402,966	27,232,510	30,940,045	31,276,000
Cash on Hand as of December 31	\$4,109,463	\$5,880,207	\$6,801,295	\$7,025,295
Less: End of -Year Encumbrances	746,238	233,494	2,280,990	2,281,000
Unencumbered Balance as of December 31	\$3,363,225	\$5,646,713	\$4,520,305	\$4,744,295

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Other	\$201,060	\$160,169	\$700,133	\$450,000
Interfund Services	27,987,060	28,843,085	31,161,000	31,050,000
Note/Bond Proceeds	13,940,000	0	0	0
TOTAL RECEIPTS	\$42,128,120	\$29,003,254	\$31,861,133	\$31,500,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	28,402,966	27,232,510	30,940,045	31,276,000
Capital Outlay	0	0	0	0
TOTAL EXPENDITURES	\$28,402,966	\$27,232,510	\$30,940,045	\$31,276,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

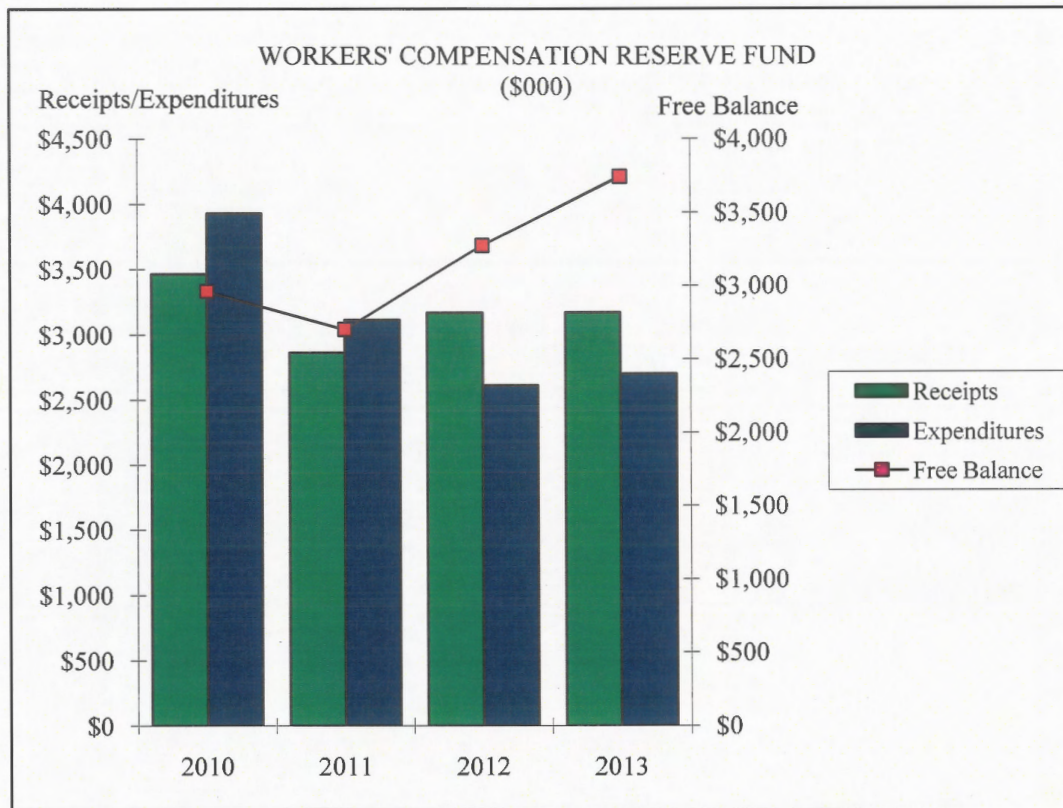
WORKERS' COMPENSATION RESERVE FUND (6007)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$3,461,327	\$2,994,767	\$2,745,061	\$3,302,517
Receipts - 01/01-12/31	3,462,985	2,862,502	3,167,121	3,170,000
Available Resources	\$6,924,312	\$5,857,269	\$5,912,182	\$6,472,517
Less Expenditures - 01/01 - 12/31	3,929,545	3,112,208	2,609,665	2,700,000
Cash on Hand as of December 31	\$2,994,767	\$2,745,061	\$3,302,517	\$3,772,517
Less: End of -Year Encumbrances	32,290	43,220	27,500	30,000
Unencumbered Balance as of December 31	\$2,962,477	\$2,701,841	\$3,275,017	\$3,742,517

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Other	\$43,494	\$30,226	\$57,857	\$60,000
Interfund Services	3,419,491	2,832,276	3,109,264	3,110,000
TOTAL RECEIPTS	\$3,462,985	\$2,862,502	\$3,167,121	\$3,170,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	3,929,545	3,112,208	2,609,665	2,700,000
Capital Outlay	0	0	0	0
TOTAL EXPENDITURES	\$3,929,545	\$3,112,208	\$2,609,665	\$2,700,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

TELEPHONE SYSTEM FUND (6015)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	\$765,170	\$1,350,490	\$398,005	\$1,692
Receipts - 01/01-12/31	1,085,763	863,617	595,212	605,000
Available Resources	\$1,850,933	\$2,214,107	\$993,217	\$606,692
Less Expenditures - 01/01 - 12/31	500,443	1,816,102	991,525	600,520
Cash on Hand as of December 31	\$1,350,490	\$398,005	\$1,692	\$6,172
Less: End of -Year Encumbrances	97,017	77,221	6,081	6,000
Unencumbered Balance as of December 31	\$1,253,473	\$320,784	(\$4,389)	\$172

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Service Revenues	\$121,554	\$187,919	\$187,037	\$190,000
Other	412,370	202,777	948	0
Interfund Services	551,839	472,921	407,227	415,000
TOTAL RECEIPTS	\$1,085,763	\$863,617	\$595,212	\$605,000

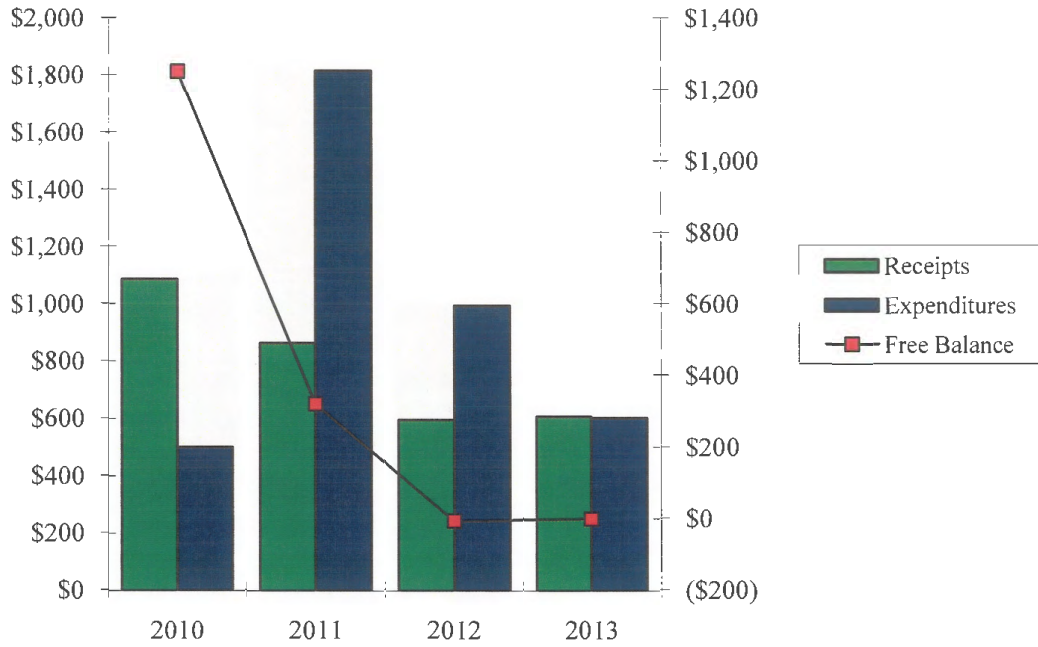
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$0	\$448,545	\$566,744	\$494,120
Other Operations & Maintenance	480,100	1,367,557	424,781	106,400
Capital Outlay	20,343	0	0	0
TOTAL EXPENDITURES	\$500,443	\$1,816,102	\$991,525	\$600,520

TELEPHONE SYSTEM FUND
(\$000)

Receipts/Expenditures

Free Balance



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

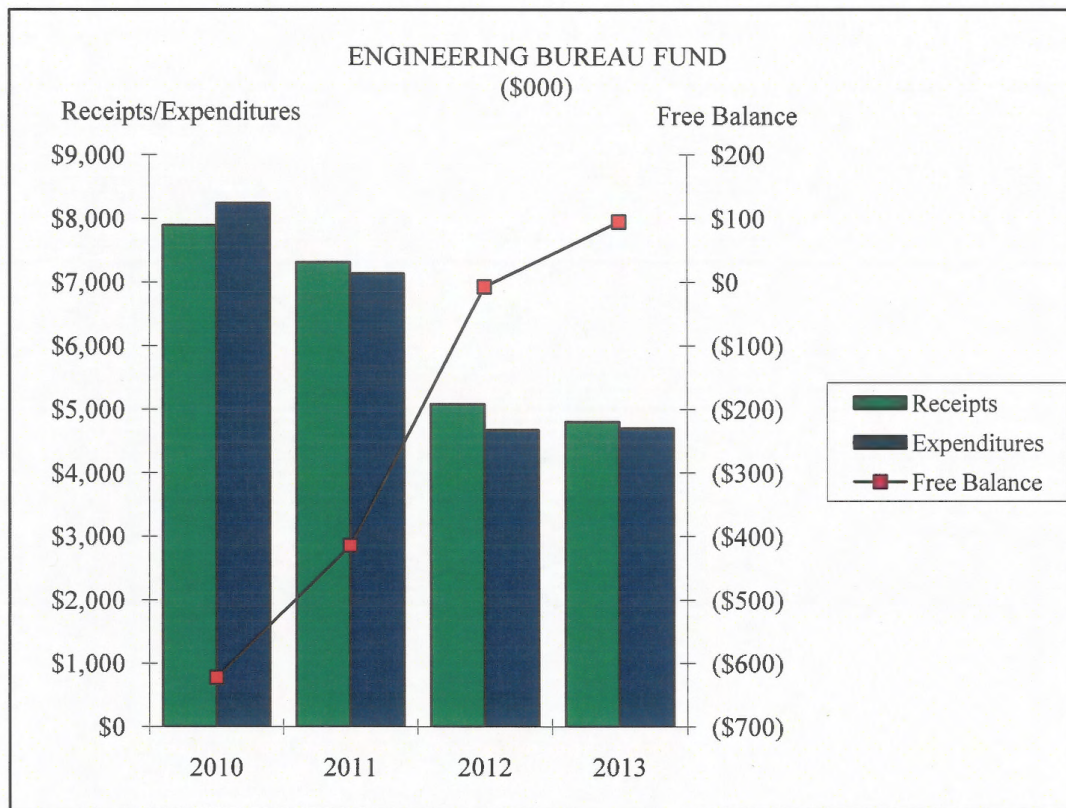
ENGINEERING BUREAU FUND (6025)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	(\$232,048)	(\$580,465)	(\$403,956)	\$3,016
Receipts - 01/01-12/31	7,892,148	7,309,823	5,079,600	4,802,000
Available Resources	\$7,660,100	\$6,729,358	\$4,675,644	\$4,805,016
Less Expenditures - 01/01 - 12/31	8,240,565	7,133,314	4,672,628	4,700,430
Cash on Hand as of December 31	(\$580,465)	(\$403,956)	\$3,016	\$104,586
Less: End of -Year Encumbrances	42,007	10,097	10,392	10,000
Unencumbered Balance as of December 31	(\$622,472)	(\$414,053)	(\$7,376)	\$94,586

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Service Revenues	\$243	\$162	\$500	\$0
Other	310	207,324	1,348	2,000
Interfund Services	7,891,595	7,102,337	5,077,752	4,800,000
TOTAL RECEIPTS	\$7,892,148	\$7,309,823	\$5,079,600	\$4,802,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$4,423,106	\$4,403,702	\$4,142,202	\$3,957,030
Other Operations & Maintenance	3,817,459	2,729,612	530,426	743,400
Capital Outlay	0	0	0	0
TOTAL EXPENDITURES	\$8,240,565	\$7,133,314	\$4,672,628	\$4,700,430



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

INFORMATION TECHNOLOGY (IT) FUND (6030)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Cash Balance January 1	(\$2,038,052)	(\$2,349,924)	(\$745,832)	(\$293,638)
Receipts - 01/01-12/31	2,076,458	3,819,748	2,616,217	2,625,000
Available Resources	\$38,406	\$1,469,824	\$1,870,385	\$2,331,362
Less Expenditures - 01/01 - 12/31	2,388,330	2,215,656	2,164,023	2,066,360
Cash on Hand as of December 31	(\$2,349,924)	(\$745,832)	(\$293,638)	\$265,002
Less: End of -Year Encumbrances	532,798	3,723	6,974	7,000
Unencumbered Balance as of December 31	(\$2,882,722)	(\$749,555)	(\$300,612)	\$258,002

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Interfund Services	\$2,076,458	\$1,788,723	\$2,616,217	\$2,625,000
Note/Bond Proceeds	0	2,031,025	0	0
TOTAL RECEIPTS	\$2,076,458	\$3,819,748	\$2,616,217	\$2,625,000

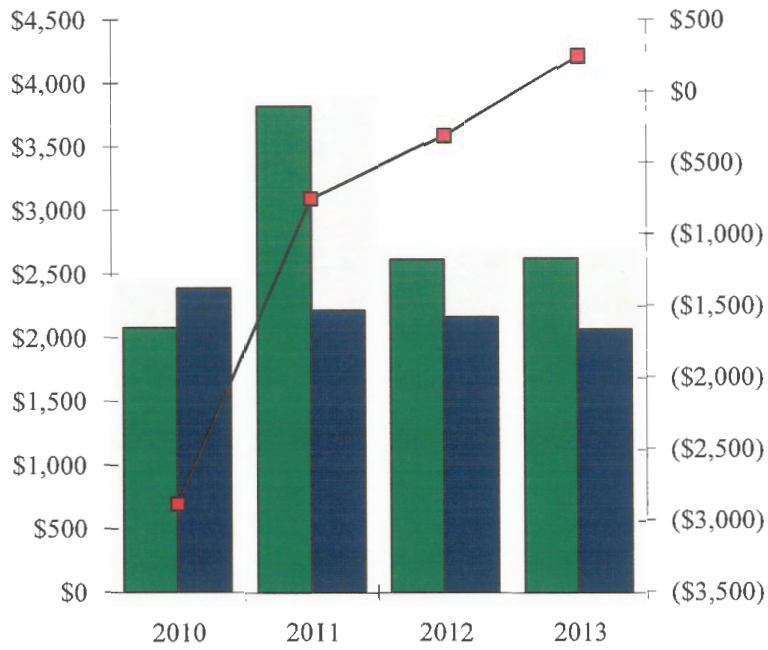
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGETED 2013
Wages and Benefits	\$1,220,565	\$985,159	\$1,010,186	\$903,270
Other Operations & Maintenance	1,138,720	1,180,503	1,153,837	1,163,090
Capital Outlay	29,045	49,994	0	0
TOTAL EXPENDITURES	\$2,388,330	\$2,215,656	\$2,164,023	\$2,066,360

INFORMATION TECHNOLOGY (IT) FUND
(\$000)

Receipts/Expenditures

Free Balance



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Debt

DEBT SERVICE

The debt policy of the City is to limit long-term debt to only those capital improvements that provide a long-term benefit greater than five years to its citizens. The maturity of the debt will not exceed the reasonably expected useful life of the expenditures so financed. The City will use special assessments, revenue bonds, and/or any other available self-liquidating debt measures instead of general obligation bonds where possible.

The City of Akron has borrowed money to pay for large capital improvements for many years. This practice began in earnest after the passage of the municipal income tax in 1963. The income tax revenues provided a stable source of income to repay any borrowed funds. The City of Akron is under state and constitutional limits regarding the amount of debt it can have outstanding at any time. Generally, these guidelines guarantee that Akron will always have sufficient funds on hand to pay its debt obligations. These guarantees have assured those buying the City's obligations that their investments are secure. Indeed, Akron has not defaulted on any of its obligations since 1936.

Akron has six types of debt instruments: (1) general obligations of the City - these obligations pledge the full faith and credit of the City as security for repayment; (2) special assessment debt - these obligations are backed by both assessments against property owners and the full faith and credit of the City; (3) mortgage revenue bonds and notes - these instruments are secured by the assets of the entity issuing the bonds; the City currently has water and sewer mortgage revenue bonds outstanding; (4) loans - the City has borrowed funds from the Ohio Water Development Authority, the Ohio Public Works Commission, and the Ohio Department of Development to fund a variety of projects; (5) tax increment financing debt - this type of obligation is not secured by tax dollars and is more fully explained later; and, (6) special obligations - COPS, State infrastructure bank loans (SIB), non-tax revenue bonds, income tax revenue bonds, and special revenue (JEDD) bonds.

The basic security for unvoted City general obligation debt is the City's ability to levy, and its levy pursuant to constitutional and statutory requirements of an ad valorem tax on all real and tangible personal property subject to ad valorem taxation by the City, within the Charter tax rate limitation. This tax must be sufficient to pay as it comes due the debt service on the unvoted City general obligation bonds, both outstanding and in anticipation of which bond anticipation notes (BANs) are outstanding. This provides that the levy necessary for debt service has priority over any levy for current expenses within the tax limitation.

The basic security for voted City general obligation debt is the authorization by the electors for the City to levy to pay the debt service on those bonds. The tax is outside the Charter tax limitation, and is to be sufficient amount to pay as it comes due (subject to other provisions).

The Revised Code provides that the net principal amount of both the voted and unvoted debt of a city, excluding "exempt debt" may not exceed 10-1/2% of the total value of all property in the city as listed and assessed for taxation. The Revised Code also provides that the net principal amount of unvoted non-exempt debt of a city may not exceed 5-1/2% of that value. These two limitations, which are referred to as the "direct debt limitations," may be amended from time to time by the General Assembly.

In the calculation of the debt subject to the direct debt limitations, the amount of money in a city's bond retirement fund allocable to the principal amount of non-exempt debt is deducted from gross non-exempt debt. Without consideration of money in the City's Bond Payment Fund and based on outstanding debt and current tax valuation, the City's voted and unvoted non-exempt debt capacities as of December 31, 2012 were:

<u>Debt Limitation</u>	<u>Outstanding Debt</u>	<u>Additional Borrowing Capacity Within Limitation</u>
10-1/2% - \$279,559,951	\$125,904,916	\$153,655,035
5-1/2% - \$146,436,165	\$125,904,916	\$ 20,531,249

A city's ability to incur unvoted debt is also restricted by the indirect debt limitation that is imposed by the charter. The indirect limitation applies to all unvoted general obligation debt service even though some of it is expected to be paid by other sources. This unvoted debt may not be issued unless the highest ad valorem property tax for the payment of debt service on (a) those bonds (or the BANs) and (b) all outstanding unvoted general obligation bonds (including BANs) of the City resulting in the highest tax required for such debt service, in any year is 10.5 or less per \$1.00 assessed valuation.

Even though the property tax is the foundation for debt service payments, the property tax is rarely used to retire debt in the City of Akron. The City has a multitude of funding sources to repay its debts. The local income tax is still the predominant source.

The following tables show all of the City's outstanding obligations. The charts also identify the security for those obligations (how the funds will be repaid).

Akron has \$787,720,012 in outstanding obligations as of December 31, 2012. Table 1 identifies the projects that were debt financed, the amount of debt retired in 2012, and the remaining balances. The table shows \$285,137,548 was spent on debt retirement in 2012 (including the refunding of existing debt). Projected debt retirement in 2013 (including the retirement of G.O. BANs) is approximately \$81,204,540.

Tables 2 through 12 identify the 2013 debt service on every obligation shown in Table 1.

Table 2 summarizes the General Obligation Bonds debt outstanding. As of December 31, 2012 there was \$229,477,768 outstanding.

Table 3 summarizes Special Assessment Bonds and Notes.

Table 4 summarizes the Water Obligations.

Table 5 summarizes the Sewer Obligations.

Table 6 summarizes the OPWC loans outstanding.

Table 7 summarizes General Obligation notes outstanding.

Table 8 summarizes the Ohio Department of Development Loans.

Table 9 identifies Other Special Obligations, such as Certificates of Participation (COPs) and the State Infrastructure Bank Loans.

Table 10 summarizes the City's Nontax Revenue Economic Development Bonds. Currently, there are three issues outstanding. The Nontax Revenue Bonds are a special obligation of the City payable from Nontax Revenue (including fees for licenses, fines, interest earnings) and they are not general obligations of the City. Table 11 summarizes the Income Tax Revenue Bonds. Table 12 summarizes the Special Revenue (JEDD) Bonds, of which there are four issues outstanding.

The City of Akron pays all debt service payments from its Bond Payment Fund. The debt service payments are transferred from the appropriate sources into the Bond Payment Fund at the time principal or interest payments are due. Tables 13 and 14 show the actual activity of the Bond Payment Fund for both general obligation and special assessment debt.

Table 15 lists the amount of principal and interest payments for the current budget year for each major fund and for other funds in the aggregate.

Table 16 shows future debt service requirements by year for each type of debt.

Table 1

DEBT
CITY OF AKRON, OHIO
12/31/2012

Description	Type	Total Outstanding 12/31/2011	New Issues in 2012	Redeemed in 2012	Total Outstanding 12/31/2012
PUBLIC UTILITY DEBT (G.O.)					
Water	Bonds	\$ -	\$ -	\$ -	\$ -
Sewer	Bonds	-	-	-	-
P.U. SPECIAL REV. (OWDA)					
Water	Loans	7,309,847	1,880,853	921,254	8,269,446
Sewer	Loans	20,945,899	26,983,160	5,056,200	42,872,859
P.U. SPECIAL REV. (OPWC)					
Water	Loans	991,412	-	95,958	895,454
Sewer	Loans	954,377	-	105,556	848,821
P.U. DEBT (REVENUE)					
Water	Bonds	40,365,000	-	3,190,000	37,175,000
Sewer	Bonds	23,470,000	-	3,955,000	19,515,000
TOTAL P.U. DEBT					
	Bonds	\$ 63,835,000	\$ -	\$ 7,145,000	\$ 56,690,000
	Loans	\$ 30,201,535	\$ 28,864,013	\$ 6,178,968	\$ 52,886,580
GENERAL DEBT					
Ascot Park Improvement	Bonds	\$ 149,510	\$ -	\$ 49,893	\$ 99,617
CitiCenter Building	Bonds	704,832	-	235,209	469,623
Community Centers	Bonds	2,344,881	-	575,135	1,769,746
Convention Center	Bonds	1,452,073	-	362,796	1,089,277
Economic Development	Bonds	3,370,600	-	3,400	3,367,200
Final Judgment	Bonds	3,043,537	-	285,000	2,758,537
Fire Dept. Facilities	Bonds	1,003,876	-	71,623	932,253
Furnace/Howard Renewal Area	Bonds	3,185,000	-	145,000	3,040,000
High St. Renewal Area	Bonds	1,497,980	-	187,527	1,310,453
Industrial Incubator	Bonds	3,130,000	-	135,000	2,995,000
Inventors Hall of Fame	Bonds	1,048,511	-	349,898	698,613
Justice Center Plaza	Bonds	426,034	-	61,453	364,581
Motor Equipment	Bonds	13,905,920	-	2,430,000	11,475,920
Municipal Facilities	Bonds	21,698,229	315,000	872,802	21,140,427
Off Street Parking	Bonds	23,122,295	1,955,000	2,739,145	22,338,150
Public Improvement	Bonds	2,149,960	-	77,968	2,071,992
Real Estate Acquisition	Bonds	5,309,023	-	265,969	5,043,054
Recreational Facilities	Bonds	53,775,800	3,460,000	5,137,985	52,097,815
Storm Sewer Improvement	Bonds	1,187,295	-	1,100	1,186,195
Street Improvement	Bonds	98,615,651	2,810,000	6,196,336	95,229,315
Economic Development	Notes	2,293,000	-	2,293,000	-
Information Technology	Notes	2,000,000	-	2,000,000	-
Motor Equipment	Notes	2,075,000	-	2,075,000	-
Municipal Facilities	Notes	182,000	-	182,000	-
Off Street Parking	Notes	5,804,000	-	5,804,000	-
Recreational Facilities	Notes	5,266,000	-	5,266,000	-
Storm Sewer Improvement	Notes	697,000	-	697,000	-
Street Improvement	Notes	21,333,000	-	21,333,000	-
TOTAL GENERAL DEBT					
	Bonds	\$ 241,121,007	\$ 8,540,000	\$ 20,183,239	\$ 229,477,768
	Notes	\$ 39,650,000	\$ -	\$ 39,650,000	\$ -

Table 1

DEBT
CITY OF AKRON, OHIO
12/31/2012

Description	Type	Total Outstanding 12/31/2011	New Issues in 2012	Redeemed in 2012	Total Outstanding 12/31/2012
SPECIAL ASSESSMENTS					
Street Improvement	Bonds	\$ 9,617,953	\$ -	\$ 2,062,730	\$ 7,555,223
Street Resurfacing	Bonds	1,622,549	-	585,943	1,036,606
Street Improvement	Notes	978,700	-	462,700	516,000
TOTAL S.A. DEBT	Bonds	\$ 11,240,502	\$ -	\$ 2,648,673	\$ 8,591,829
	Notes	\$ 978,700	\$ -	\$ 462,700	\$ 516,000
TOTAL G.O. DEBT		\$ 292,990,209	\$ 8,540,000	\$ 62,944,612	\$ 238,585,597
SPECIAL OBLIGATIONS					
CLC Income Tax Revenue	Bonds	\$ 227,690,000	\$ 162,385,000	\$ 177,120,000	\$ 212,955,000
Income Tax Revenue	Bonds	6,405,000	28,870,000	-	35,275,000
JEDD Revenue	Bonds	27,165,000	-	-	27,165,000
Non-Tax Revenue	Bonds	50,835,000	-	755,000	50,080,000
Canal Park Stadium	COPs	16,585,000	-	3,005,000	13,580,000
Off-Street Parking	COPs	39,385,000	-	2,595,000	36,790,000
Steam System	COPs	13,200,000	-	440,000	12,760,000
Capital Projects - OPWC	Loans	10,706,454	-	860,691	9,845,763
Capital Projects - SIB	Loans	4,475,878	-	1,346,451	3,129,427
Capital Projects - ODOD	Loans	5,689,471	-	106,826	5,582,645
Income Tax Revenue	Notes	-	10,115,000	-	10,115,000
SA Street Lighting-Cleaning	Notes	9,640,000	11,280,000	9,640,000	11,280,000
Income Tax Medical Benefit	Notes	13,000,000	11,000,000	13,000,000	11,000,000
GRAND TOTAL		\$ 811,803,547	\$ 261,054,013	\$ 285,137,548	\$ 787,720,012

Table 2

GENERAL OBLIGATION BONDS
Bond Retirement Fund for Serial Bonds and Interest

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 12/31/2012	2013 PRINCIPAL	2013 INTEREST
Issued after January 20, 1920 Not Voted - 10.50 Mill Limit							
Feb. 21, 1991	2,500,000	Urban Renewal Imp. 1990	8.000%	Dec. 1, 2013-20	\$ 719,992	\$ 56,072	\$ 57,600
Dec. 10, 1991	1,500,000	Urban Renewal Imp. 1991	8.000%	Dec. 1, 2013-21	1,352,000	54,000	108,160
Oct. 1, 2003	37,640,000	Various Purpose Imp. 2003	4.314%	Dec. 1, 2013-24	1,735,000	1,735,000	62,894
Sept. 14, 2005	80,640,000	Var. Pur. Imp. & Ref. 2005	4.284%	Dec. 1, 2013-26	49,645,000	4,590,000	2,417,862
Dec. 21, 2006	22,440,000	Various Purpose Imp. 2006	4.266%	Dec. 1, 2013-27	17,260,000	1,160,000	753,088
Dec. 3, 2007	20,735,000	Various Purpose Imp. 2007	4.458%	Dec. 1, 2013-28	16,730,000	1,095,000	744,862
Nov. 30, 2009	12,920,000	Various Purpose Ref. 2009	4.521%	Dec. 1, 2013-28	12,516,613	249,569	542,075
Nov. 30, 2010	24,045,000	Various Purpose Ref. 2010 A	3.501%	Dec. 1, 2013-23	22,490,000	935,000	1,037,200
Nov. 30, 2010	21,350,000	Various Purpose Imp. 2010 B	4.367%	Dec. 1, 2013-29	21,225,000	1,440,000	809,369
Nov. 30, 2010	27,320,000	Various Purpose Imp. 2010 C	5.696%	Dec. 1, 2014-29	27,320,000	-	1,401,619
Dec. 8, 2010	7,375,000	Various Purpose Imp. 2010 D	6.255%	Dec. 1, 2013-29	7,355,000	20,000	450,863
Dec. 21, 2011	44,094,434	Various Purpose Ref. 2011	2.864%	Dec. 1, 2013-23	42,589,163	2,336,820	1,370,042
Nov. 29, 2012	8,540,000	Various Purpose Ref. 2012	2.758%	Dec. 1, 2013-24	8,540,000	35,000	327,509
TOTAL INSIDE BONDS					\$ 229,477,768	\$ 13,706,461	\$ 10,083,143

Table 3

SPECIAL ASSESSMENT BONDS
Bond Retirement Fund for Serial Bonds and Interest

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 12/31/2012	2013 PRINCIPAL	2013 INTEREST
Issued after January 20, 1920 Not Voted - 10.50 Mill Limit							
Sept 1, 1978	110,000	Rosemary Boulevard	7.250%	Sept 1, 2013-14	\$ 6,000	\$ 3,000	\$ 435
Sept. 1, 2003	2,850,000	Street Imp. Ser. 2003	3.383%	Dec. 1, 2013-13	330,000	330,000	13,200
Mar. 1, 2004	1,356,910	St. Resurf., Series 2004	4.000%	Dec. 1, 2013-13	10,403	10,403	416
Sept. 1, 2004	3,560,000	Street Imp. Ser. 2004	4.000%	Dec. 1, 2013-14	810,000	395,000	32,400
Dec. 1, 2004	1,198,020	St. Resurf., Series 2004B	4.000%	Dec. 1, 2013-14	12,015	5,890	481
Sept. 29, 2005	2,375,000	Street Imp. Ser. 2005	3.707%	Dec. 1, 2013-15	810,000	260,000	32,400
Mar. 1, 2006	587,875	St. Resurf., Series 2006	4.000%	Dec. 1, 2013-15	21,775	6,975	871
Sept. 14, 2006	1,310,000	Street Imp. Ser. 2006	4.018%	Dec. 1, 2013-16	590,000	140,000	24,331
Mar. 1, 2007	909,945	St. Resurf., Series 2007	4.000%	Dec. 1, 2013-16	9,766	2,300	391
Sept. 5, 2007	885,000	Street Imp. Ser. 2007	4.100%	Dec. 1, 2013-17	500,000	90,000	20,500
Mar. 1, 2008	639,785	St. Resurf., Series 2008	4.000%	Dec. 1, 2013-17	21,505	3,970	860
Nov. 30, 2009	53,387	St. Imp. Ref. Ser. 2009	4.521%	Dec. 1, 2013-14	53,387	431	1,597
Jun. 1, 2010	2,195,840	St. Resurf., Series 2010	4.000%	Dec. 1, 2013-19	961,142	444,921	38,446
Nov. 22, 2011	5,015,000	Street Imp. Ser. 2011	2.450%	Dec. 1, 2013-21	4,395,000	640,000	107,678
Dec. 21, 2011	95,566	Various Purpose Ref. 2011	2.864%	Dec. 1, 2013-23	60,836	38,180	2,433
TOTAL SPECIAL ASSESSMENTS BONDS (INSIDE)					\$ 8,591,829	\$ 2,371,070	\$ 276,439
SPECIAL ASSESSMENT NOTES							
Nov. 15, 2012	11,280,000	Street Cleaning-Lighting Note:	1.305%	Nov. 14, 2013	\$ 11,280,000	\$ 11,280,000	\$ 146,795
Various	516,000	Var. SA Const. Notes	4.000%	Various	516,000	516,000	12,709
					\$ 11,796,000	\$ 11,796,000	\$ 159,504

Table 4

WATERWORKS BONDS
Bond Retirement Fund for Serial Bonds and Interest

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 12/31/2012	2013 PRINCIPAL	2013 INTEREST
Mortgage Revenue Bonds - Series 2003							
July 1, 2003	28,045,000	Water Mortgage Revenue	2.50-5.00%	Mar. 1, 2013-14	\$ 4,990,000	\$ 2,430,000	\$ 150,350
Mortgage Revenue Bonds - Series 2006							
Aug. 10, 2006	13,340,000	Water Mortgage Revenue	4.00-4.50%	Mar. 1, 2013-26	\$ 10,445,000	\$ 560,000	\$ 438,895
Mortgage Revenue Bonds - Series 2009							
Sep. 17, 2009	22,100,000	Water Mortgage Revenue	2.50-5.00%	Mar. 1, 2013-34	\$ 21,740,000	\$ 350,000	\$ 1,019,125
Ohio Water Development Authority Loan Agreements							
Sept. 28, 1999	1,142,942	OWDA #3246	4.020%	Jan. & July 1, 2013-20	\$ 529,706	\$ 52,891	\$ 20,920
May 2, 2000	8,127,549	OWDA #3326	4.640%	Jan. & July 1, 2013-20	4,147,843	439,150	187,424
Jan. 29, 2004	2,900,272	OWDA #4066	3.500%	Jan. & July 1, 2013-14	501,701	331,558	14,684
Oct. 30, 2008	1,547,061	OWDA #4997 (50% Water, 50% Sewer)	3.520%	Jan. & July 1, 2013-20	1,209,342	143,556	41,317
Dec. 8, 2011	4,743,846	OWDA #6080 (50% Water, 50% Sewer)	2.800%	Jan. & July 1, 2013-33	1,395,673	44,640	33,207
Dec. 8, 2011	501,755	OWDA #6098	3.550%	Jan. & July 1, 2013-32	470,615	17,595	17,658
Jun. 28, 2012	1,092,135	OWDA #6280	2.000%	Jan. & July 1, 2014-33	14,566		
					<u>\$ 8,269,446</u>	<u>\$ 1,029,390</u>	<u>\$ 315,210</u>
Ohio Public Works Commission Loan Agreements							
July 17, 1995	1,024,156	OPWC #CH903	0.000%	Jan. & July 1, 2013-16	\$ 358,454	\$ 51,208	\$ -
July 1, 2000	895,000	OPWC #CH05D	0.000%	Jan. & July 1, 2013-21	537,000	44,750	-
					<u>\$ 895,454</u>	<u>\$ 95,958</u>	<u>\$ -</u>

Table 5

SEWER BONDS
Bond Retirement Fund for Serial Bonds and Interest

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 12/31/2012	2013 PRINCIPAL	2013 INTEREST
Revenue Bonds - Series 1998							
Apr. 1, 1998	19,140,000	Sewer System Imp.	4.50-5.50%	Dec. 1, 2013-13	\$ 1,155,000	\$ 1,155,000	\$ 62,081
Revenue Bonds - Series 2005							
Dec. 1, 2005	33,855,000	Sewer System Imp.	3.50-5.00%	Dec. 1, 2013-17	\$ 18,360,000	\$ 2,975,000	\$ 888,250
Ohio Water Development Authority Loan Agreements							
Jan. 26, 1995	15,328,600	OWDA #2658	4.560%	Jan. & July 1, 2013-15	\$ 3,264,384	\$ 1,039,298	\$ 137,141
Mar. 30, 1995	17,873,932	OWDA #2659	4.560%	Jan. & July 1, 2013-15	3,805,947	1,211,897	159,891
Sept. 30, 2004	8,109,648	OWDA #4160	3.810%	Jan. & July 1, 2013-15	2,803,099	899,332	98,313
Dec. 16, 2004	10,754,763	OWDA #4218	3.350%	Jan. & July 1, 2013-16	3,016,611	1,483,253	88,737
Oct. 30, 2008	1,547,061	OWDA #4997 (50%Water, 50% Sewer)	3.520%	Jan. & July 1, 2013-20	1,209,342	143,556	41,317
Jan. 14, 2010	1,349,600	OWDA #5577	3.250%	Jan. & July 1, 2013-30	836,044	(22,796)	28,861
Nov. 19, 2009	203,453	OWDA #5578	3.250%	Jan. & July 1, 2013-30	142,707	300	4,779
Dec. 10, 2009	98,870	OWDA #5581	3.250%	Jan. & July 1, 2013-15	41,956	20,074	1,510
Dec. 10, 2009	413,711	OWDA #5582	3.250%	Jan. & July 1, 2013-20	297,062	38,004	10,785
Dec. 10, 2009	90,793	OWDA #5583	3.250%	Jan. & July 1, 2013-30	78,008	2,709	2,530
Mar. 31, 2011	613,097	OWDA #5849	4.720%	Jan. & July 1, 2013-32	760,936	26,825	39,020
Feb. 24, 2011	225,463	OWDA #5850	4.140%	Jan. & July 1, 2013-32	330,023	86,269	103,580
Feb. 24, 2011	1,470	OWDA #5581	4.140%	Jan. & July 1, 2013-32	401,804	13,931	16,726
Aug. 25, 2011	101,694	OWDA #5939	4.520%	Jan. & July 1, 2013-17	255,135	51,816	12,252
Jun. 1, 2012	78,750	OWDA #5994	2.600%	Jan. & July 1, 2013-17	32,890	15,141	1,757
Jun. 1, 2012	78,750	OWDA #5995	2.600%	Jan. & July 1, 2013-17	23,327	15,141	1,757
Jun. 1, 2012	697,774	OWDA #6020	2.600%	Jan. & July 1, 2013-17	553,398	134,161	15,565
Jun. 1, 2012	1,680,000	OWDA #6078	2.550%	Jan. & July 1, 2013-17	708,786	323,261	36,748
Dec. 8, 2011	2,236,257	OWDA #6079	2.800%	Jan. & July 1, 2013-32	2,236,257	113,224	82,853
Dec. 8, 2011	4,743,846	OWDA #6080 (50%Water, 50% Sewer)	2.800%	Jan. & July 1, 2013-33	1,395,673	44,640	33,207
Jun. 1, 2012	903,132	OWDA #6081	2.800%	Jan. & July 1, 2013-32	765,667	34,711	24,570
Oct. 27, 2011	24,134,711	OWDA #6108	2.780%	Jan. & July 1, 2014-33	15,003,738	-	-
Oct. 27, 2011	1,271,556	OWDA #6109	2.850%	Jan. & July 1, 2013-33	1,008,320	23,805	18,120
Oct. 27, 2011	979,845	OWDA #6110	2.850%	Jan. & July 1, 2013-32	843,447	36,949	27,664
May. 31, 2012	7,361,226	OWDA #6202	2.690%	Jan. & July 1, 2013-18	2,510,838	692,660	99,008
May. 31, 2012	2,100,947	OWDA #6203	2.690%	Jan. & July 1, 2013-19	547,460	197,690	28,258
					<u>\$ 42,872,859</u>	<u>\$ 6,625,851</u>	<u>\$ 1,114,949</u>
Ohio Public Works Commission Loan Agreement							
July 1, 1994	690,000	OPWC #CH804	0.000%	Jan. & July 1, 2013-18	\$ 127,857	\$ 21,310	\$ -
July 1, 1996	907,265	OPWC #CH006	0.000%	Jan. & July 1, 2013-17	340,224	45,363	-
July 1, 1997	595,000	OPWC #CH09A	0.000%	Jan. & July 1, 2013-18	252,875	29,750	-
July 1, 2005	275,000	OPWC #CH10I	0.000%	Jan. & July 1, 2013-25	127,865	9,133	-
					<u>\$ 848,821</u>	<u>\$ 105,556</u>	<u>\$ -</u>

Table 6

OPWC LOANS
Ohio Public Works Commission Loan Agreement

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 12/31/2012	2013 PRINCIPAL	2013 INTEREST
Various Capital Projects							
July 1, 1997	760,000	OPWC #CH10A(CIP)	0.000%	Jan. & July 1, 2013-18	\$ 228,000	\$ 38,000	\$ -
July 1, 1997	1,014,000	OPWC #CH08B(CIP)	0.000%	Jan. & July 1, 2013-20	405,600	50,700	-
July 1, 1999	244,797	OPWC #CH09C(CIP)	0.000%	Jan. & July 1, 2013-22	116,279	12,240	-
July 1, 1999	292,500	OPWC #CH10C(CIP)	0.000%	Jan. & July 1, 2013-21	131,625	14,625	-
July 1, 2000	122,000	OPWC #CH06D(CIP)	0.000%	Jan. & July 1, 2013-20	61,000	6,100	-
June 10, 1998	666,909	OPWC #CH09B(CIP)	0.000%	Jan. & July 1, 2013-21	383,473	33,345	-
July 1, 1999	598,500	OPWC #CH05C(CIP)	0.000%	Jan. & July 1, 2013-22	284,287	29,925	-
July 1, 2000	405,000	OPWC #CH08D(CIP)	0.000%	Jan. & July 1, 2013-20	165,755	16,576	-
July 1, 2001	477,500	OPWC #CH07D(CIP)	0.000%	Jan. & July 1, 2013-21	237,869	21,624	-
July 1, 2001	996,032	OPWC #CH08E(CIP)	0.000%	Jan. & July 1, 2013-21	473,679	41,189	-
July 1, 2003	866,700	OPWC #CH06G(CIP)	0.000%	Jan. & July 1, 2013-25	585,023	43,335	-
July 1, 2005	54,000	OPWC #CH05I(CIP)	0.000%	Jan. & July 1, 2013-29	44,550	2,700	-
July 1, 2005	1,878,000	OPWC #CH11I(CIP)	0.000%	Jan. & July 1, 2013-27	1,361,550	93,900	-
July 1, 2005	754,635	OPWC #CH08I(CIP)	0.000%	Jan. & July 1, 2013-28	584,842	37,732	-
July 1, 2006	988,000	OPWC #CH04J(CIP)	0.000%	Jan. & July 1, 2013-29	839,800	49,400	-
July 1, 2006	184,400	OPWC #CH09J(CIP)	0.000%	Jan. & July 1, 2013-27	138,300	9,220	-
July 1, 2006	834,000	OPWC #CH10J(CIP)	0.000%	Jan. & July 1, 2013-29	708,900	41,700	-
July 1, 2008	1,299,000	OPWC #CH09L(CIP)	0.000%	Jan. & July 1, 2013-29	1,299,000	43,300	-
Nov. 28, 2008	225,000	OPWC #CH06M(CIP)	0.000%	Jan. & July 1, 2013-29	179,930	6,204	-
Mar. 13, 2009	529,900	OPWC #CH08M(CIP)	0.000%	Jan. & July 1, 2013-29	365,936	12,840	-
Nov. 28, 2008	861,700	OPWC #CH09M(CIP)	0.000%	Jan. & July 1, 2013-29	585,298	19,510	-
Jul. 1, 2010	688,000	OPWC #CH06N(CIP)	0.000%	Jan. & July 1, 2013-41	665,067	22,933	-
TOTAL OPWC LOANS					\$ 9,845,763	\$ 647,098	\$ -

Table 7

ODOD
Ohio Department of Development Loan Agreements

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 12/31/2013	2013 PRINCIPAL	2013 INTEREST
Mar. 28, 2003	1,000,000	University Technology Park	4.00%	Jan. 1, 2013-2018	582,645	100,009	22,828
Mar. 31, 2011	5,000,000	Goodyear Akron Riverwalk Project	2.00%	Jun. 1, 2016-2030	5,000,000	-	-
TOTAL ODOD LOANS					\$ 5,582,645	\$ 100,009	\$ 22,828

Table 8**OTHER SPECIAL OBLIGATIONS**

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 12/31/2011	2012 PRINCIPAL	2012 INTEREST
Certificates of Participation (COPS)							
July 27, 2005	32,065,000	Canal Park Stadium	5.000%	Dec. 1, 2013-16	\$ 13,580,000	\$ 3,150,000	\$ 679,000
Sept. 14, 2005	31,940,000	Off-Street Parking Facilities	3.50-5.00%	Dec. 1, 2013-26	19,965,000	1,890,000	858,969
Dec. 20, 2007	19,610,000	Off-Street Parking Facilities	4.00-4.375%	Dec. 1, 2013-28	16,825,000	765,000	701,294
	13,200,000	Steam System Utility	2.75-5.00%	Dec. 1, 2013-30	12,760,000	455,000	595,362
TOTAL CERTIFICATES OF PARTICIPATION					\$ 63,130,000	\$ 6,260,000	\$ 2,834,625
State Infrastructure Bank (SIB) Loans							
July 12, 2004	3,508,527	U.S. 224 Upgrading	3.00%	2013-2014	\$ 1,251,978	\$ 616,669	\$ 32,969
Sept. 30, 2004	3,435,500	Bettes, Carnegie & Hawkins Bridges	3.00%	2013-2014	965,130	475,381	25,415
July 21, 2005	2,197,000	Cascade Locks Bikeway	3.00%	2013-2015	912,319	295,097	25,173
TOTAL SIB LOANS					\$ 3,129,427	\$ 1,387,147	\$ 83,557

Table 9**NON-TAX REVENUE ECONOMIC DEVELOPMENT BONDS****Bond Retirement Fund for Serial Bonds and Interest**

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2012</u>	<u>2013 PRINCIPAL</u>	<u>2013 INTEREST</u>
Dec. 15, 2006	19,500,000	Economic Development	5.549%	Dec. 1. 2013-26	\$ 16,125,000	\$ 700,000	\$ 884,453
Sep. 18, 2008	20,150,000	Economic Development	7.375%	Dec. 1. 2013-28	19,920,000	175,000	1,469,100
Dec. 15, 2011	14,035,000	Economic Development	2.280%	Dec. 1. 2013-18	14,035,000	730,000	294,138
TOTAL NON-TAX REVENUE BONDS					\$ 50,080,000	\$ 1,605,000	\$ 2,647,691

Table 10

INCOME TAX REVENUE BONDS
Bond Retirement Fund for Serial Bonds and Interest

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 12/31/2012	2013 PRINCIPAL	2013 INTEREST
Dec. 15, 2011	6,405,000	Pension Refunding	2.950%	Dec. 1. 2013-23	\$ 6,405,000	\$ 345,000	\$ 161,275
Mar. 14, 2012	13,000,000	Health Benefit Claims	2.000%	Mar. 14, 2013	\$ 11,000,000	\$ 11,000,000	\$ 151,250
Nov. 14, 2012	28,870,000	Various Purpose Bonds	3.149%	Dec. 1, 2013-32	\$ 28,870,000	\$ 975,000	\$ 1,065,863
Nov. 14, 2012	10,115,000	Various Purpose Notes	1.125%	Nov. 14, 2013	\$ 10,115,000	\$ 10,115,000	\$ 113,794
Jan. 1, 2004	50,000,000	Community Learning Ctrs., 2004B	3.419%	Dec. 1. 2013	5,570,000	5,570,000	278,500
Jul. 28, 2010	17,880,000	Community Learning Ctrs., 2010A	4.440%	Dec. 1. 2015-33	17,880,000	-	771,650
Jul. 28, 2010	12,060,000	Community Learning Ctrs., 2010B	6.450%	Dec. 1. 2020-33	12,060,000	-	765,548
Jul. 28, 2010	15,060,000	Community Learning Ctrs., 2010C	5.940%	Dec. 1. 2021-26	15,060,000	-	884,624
Jun.27, 2012	155,360,000	Community Learning Ctrs., 2012A	4.974%	Dec. 1. 2015-33	155,360,000	-	7,647,400
Jun.27, 2012	7,025,000	Community Learning Ctrs., 2012B	3.176%	Dec. 1. 2014-15	7,025,000	-	220,000
Total Community Learning Centers					\$ 212,955,000	\$ 5,570,000	\$ 10,567,722
TOTAL INCOME TAX REVENUE BONDS					\$ 269,345,000	\$ 28,005,000	\$ 12,059,904

Table 11

SPECIAL REVENUE (JEDD) BONDS
Bond Retirement Fund for Serial Bonds and Interest

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2012</u>	<u>2013 PRINCIPAL</u>	<u>2013 INTEREST</u>
Dec. 21, 2011	27,165,000	JEDD Rev. Refunding, Ser 2011	2.940%	Dec. 1, 2014-22	\$ 27,165,000	\$ -	\$ 1,149,262
		TOTAL SPECIAL REVENUE (JEDD) BONDS			\$ 27,165,000	\$ -	\$ 1,149,262

Table 12

CITY OF AKRON, OHIO
Comparative and Estimated Receipts, Expenditures and Balances

<u>Purpose</u>	<u>Actual</u>			<u>Estimate</u>
	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
General Bond Retirement: January 1	\$ 131,583.23	\$ 146,454.48	\$ 133,255.22	\$ 117,018.28
Receipts:				
General Property Tax	777,251.67	818,182.88	780,743.39	810,435.00
Special Assessment Collections	269,873.76	3,770.75	-	42,642.00
Investments Matured	55,160,000.00	20,327,235.23	-	
Interest on Investments	9,467.31	-	-	
Bond Sale	51,835,662.36	-	-	
Note Sale	43,503,999.20	20,090,087.00	40,093,584.39	10,228,794.00
Bond & Note Sale, Premium, A/I	-	-	-	
BNY Escrow	5,449,687.91	14,901,677.52	31,015,760.87	26,033,419.00
Miscellaneous Receipts	16,911.34	19,374.92	40,928.32	40,000.00
University Polymer Research Park	20,605.77	-		
Akron Dev. Corp Incubator	32,453.49	32,375.68	5,387.88	-
Akron Municipal Courts	-	24,297.52	-	-
EMS Operating	13,988.30	13,885.50	12,360.75	13,967.00
JEDD - Econ. Dev. & Township	641,659.40	642,748.50	506,467.99	644,172.00
Motor Equipment Operating	8,649.28	15,893.12	24,059.23	23,895.00
Municipal Utilities	7,477,545.28	7,327,248.34	7,530,570.57	9,085,400.00
Off-Street Parking	20,616.31	31,585.85	339,659.26	252,839.00
Capital Imp. Fund	17,173,142.63	19,503,298.44	18,185,709.74	18,159,301.00
Gas Tax	-	-	1,800,000.00	1,800,000.00
Tag Tax	-	-	1,000,000.00	1,000,000.00
Ascot Park Public Imp.	87,118.84	98,873.05	-	
Community Development Fund	299,191.41	360,600.98	195,148.05	
In-Lieu-Of-Taxes	1,063,187.42	1,754,286.97	397,222.28	1,922,448.00
General Fund	88,264.14	85,221.18	82,148.54	78,222.00
U. S. Bank Escrow	21,795,432.50	1,125,150.00	1,074,450.00	1,048,750.00
Eaton Estate Tax Equivalency	74,126.45	68,399.06		
Bond Payment Fund - Various	348,392.28	-	318,489.03	432,615.00
Total Receipts and Balance	\$ 206,298,810.28	\$ 87,390,646.97	\$ 103,535,945.51	\$ 71,733,917.28

Table 12

CITY OF AKRON, OHIO
Comparative and Estimated Receipts, Expenditures and Balances
(Continued)

Expenditures:

Bonds & Notes: Within 10M	\$ 130,937,652.46	\$ 44,579,160.00	80,835,000.00	\$ 48,665,254.00
Bonds & Notes Int. Within 10M	10,263,047.73	12,778,293.47	12,843,666.64	11,386,560.78
Bonds & Notes: Outside 10M	-	-		
Bonds & Notes Int. Outside 10M	-	-		
O.W.D.A. Loans	7,276,031.54	7,125,734.60	7,329,056.83	9,085,400.00
O.P.W.C. Loans	743,825.24	750,245.17	785,802.92	848,614.00
O.D.O.D. Loans	188,449.83	188,068.29	133,857.53	122,837.00
S.I.B. Loans	1,406,699.04	1,470,704.31	1,470,704.32	1,470,704.00
Other Expense	611,649.96	275,098.91	20,838.99	25,000.00
Investment Purchases	54,725,000.00	20,090,087.00	0	-
Total Expenditures	\$ 206,152,355.80	\$ 87,257,391.75	\$ 103,418,927.23	\$ 71,604,369.78
Balance December 31	\$ 146,454.48	\$ 133,255.22	\$ 117,018.28	\$ 129,547.50

Table 13

CITY OF AKRON, OHIO
Comparative and Estimated Receipts, Expenditures and Balances

<u>Purpose</u>	<u>Actual</u>			<u>Estimate</u>
	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Special Assessment Bond Retirement				
Fund: January 1	\$ 48,190.70	\$ 30,282.53	\$ 736,462.02	\$ 231,321.97
Receipts:				
Assessments Coll. by County	11,442,694.69	11,806,231.03	11,712,477.73	14,074,713.00
Assessments Coll. by City	4,457.37	-	-	-
Interest on Investments	10,706.10	-	-	-
Investments Matured	7,300,000.00	-	-	117,075.00
Premiums	48,858.50	5,010.66	-	-
Accrued Interest Bonds Sold	-	-	-	-
Sale of Bonds & Notes	-	2,672,487.46	-	-
Street Cleaning Assessments	73,120.27	225,443.45	-	-
Balance from Improvement	-	855,312.54	-	-
Funds & Miscellaneous	1,121,007.73	689,087.73	1,039,111.28	180,570.00
Total Receipts and Balance	\$ 20,049,035.36	\$ 16,283,855.40	\$ 13,488,051.03	\$ 14,603,679.97
Expenditures:				
Redemption of Improvement Bonds	\$ 2,594,165.00	\$ 2,164,697.50	\$ 2,613,943.00	\$ 2,371,070.00
Interest on Improvement Bonds	391,964.77	318,199.98	370,568.45	276,439.00
Redemption of Notes	9,199,000.00	12,642,500.00	10,102,700.00	11,796,000.00
Interest on Notes	472,478.06	421,935.48	169,481.61	159,912.00
Investments Purchased	7,315,000.00	-	-	-
Close-Out Various S.A. Accounts	-	-	-	-
Refunds - S.A. Collections	-	-	-	-
Misc. & Dist. of S.A. Coll.	\$ 46,145.00	\$ 60.42	\$ 36.00	\$ 50.00
Total Expenditures	\$ 20,018,752.83	\$ 15,547,393.38	\$ 13,256,729.06	\$ 14,603,471.00
Balance December 31	\$ 30,282.53	\$ 736,462.02	\$ 231,321.97	\$ 208.97

2013 DEBT SERVICE

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
Major Governmental Funds			
General Fund	\$ 405,599	\$ 178,898	\$ 584,497
Income Tax Capital Improvement Fund	32,416,713	14,473,714	46,890,427
Community Learning Centers Income Tax Fund	5,570,000	10,567,722	16,137,722
Major Proprietary Funds			
Water Fund	4,465,347	1,923,578	6,388,925
Sewer Fund	10,861,407	2,065,282	12,926,689
Off-Street Parking Fund	349,200	626,707	975,907
Non-Major Governmental Funds (1)	16,128,066	3,302,975	19,431,041
Non-Major Proprietary Funds (2)	11,008,208	166,937	11,175,145
Total	\$ 81,204,540	\$ 33,305,813	\$ 114,510,353

(1) Includes Non-Major Debt Service and Non-Major Special Revenue Funds.

(2) Includes Non-Major Internal Service and Non-Major Enterprise Funds.

Table 15

Future Debt Service Requirements

Fiscal Year Ending December 31 (in thousands)	Governmental Activities					
	General Obligation Bonds		OPWC Loan		Ohio Department of Development Loans	
	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ 13,704	\$ 10,055	\$ 647	\$ -	\$ 100	\$ 23
2014	15,061	9,517	647	-	104	18
2015	16,163	8,948	647	-	108	14
2016	16,739	8,340	647	-	243	66
2017	17,322	7,612	647	-	418	112
2018-2022	82,414	27,357	2,947	-	1,640	435
2023-2027	50,760	11,458	1,935	-	1,790	245
2028-2032	16,680	2,326	729	-	1,180	47
2033-2037	-	-	524	-	-	-
2038-2042	-	-	476	-	-	-
2042-2047	-	-	-	-	-	-
	<u>\$ 228,843</u>	<u>\$ 85,613</u>	<u>\$ 9,846</u>	<u>\$ -</u>	<u>\$ 5,583</u>	<u>\$ 960</u>
Fiscal Year Ending December 31 (in thousands)	Non-Tax Revenue Bonds		Income Tax Revenue		Special Revenue Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ 1,605	\$ 2,648	\$ 6,890	\$ 11,795	\$ -	\$ 1,149
2014	3,620	2,585	7,700	11,432	1,920	1,149
2015	4,343	2,471	7,340	11,207	3,215	1,072
2016	4,510	2,300	7,690	10,937	3,325	944
2017	4,687	2,129	8,085	10,655	3,485	778
2018-2022	14,630	8,082	50,085	47,291	15,220	1,428
2023-2027	14,559	3,638	62,550	33,560	-	-
2028-2032	2,126	157	80,750	16,625	-	-
2033-2037	-	-	17,140	873	-	-
2038-2042	-	-	-	-	-	-
2042-2047	-	-	-	-	-	-
	<u>\$ 50,080</u>	<u>\$ 24,010</u>	<u>\$ 248,230</u>	<u>\$ 154,375</u>	<u>\$ 27,165</u>	<u>\$ 6,520</u>
Fiscal Year Ending December 31 (in thousands)	Special Assessment Bonds		State Infrastructure Bank Loans		Income Tax Revenue Notes	
	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ 2,371	\$ 276	\$ 1,387	\$ 84	\$ 21,115	\$ 265
2014	2,141	191	1,429	42	-	-
2015	1,219	116	313	7	-	-
2016	962	77	-	-	-	-
2017	461	49	-	-	-	-
2018-2022	1,438	89	-	-	-	-
2023-2027	-	-	-	-	-	-
2028-2032	-	-	-	-	-	-
2033-2037	-	-	-	-	-	-
2038-2042	-	-	-	-	-	-
2042-2047	-	-	-	-	-	-
	<u>\$ 8,592</u>	<u>\$ 798</u>	<u>\$ 3,129</u>	<u>\$ 133</u>	<u>\$ 21,115</u>	<u>\$ 265</u>

Table 15

Future Debt Service Requirements

Governmental Activities						
Fiscal Year Ending December 31 (in thousands)	General Obligation Notes		Special Assessment Notes		Certificates of Participation	
	Principal	Interest	Principal	Interest	Principal	Interest
2013			\$ 11,796	\$ 160	\$ 6,260	\$ 2,835
2014	-	-	-	-	6,500	2,558
2015	-	-	-	-	6,765	2,261
2016	-	-	-	-	7,025	1,962
2017	-	-	-	-	3,820	1,631
2018-2022	-	-	-	-	15,900	5,805
2023-2027	-	-	-	-	11,785	2,835
2028-2032	-	-	-	-	5,075	480
2033-2037	-	-	-	-	-	-
2038-2042	-	-	-	-	-	-
2042-2047	-	-	-	-	-	-
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 11,796</u>	<u>\$ 160</u>	<u>\$ 63,130</u>	<u>\$ 20,367</u>
Business-type Activities						
Fiscal Year Ending December 31 (in thousands)	General Obligation Bonds		Mortgage Revenue		Revenue	
	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ 3	\$ 28	\$ 3,340	\$ 1,608	\$ 4,130	\$ 950
2014	15	28	3,475	1,471	4,310	769
2015	72	27	3,625	1,322	4,525	554
2016	76	24	3,805	1,143	4,750	328
2017	79	20	3,990	954	1,800	90
2018-2022	389	41	8,790	2,996	-	-
2023-2027	-	-	5,950	1,597	-	-
2028-2032	-	-	2,845	701	-	-
2033-2037	-	-	1,355	69	-	-
2038-2042	-	-	-	-	-	-
2042-2047	-	-	-	-	-	-
	<u>\$ 634</u>	<u>\$ 168</u>	<u>\$ 37,175</u>	<u>\$ 11,861</u>	<u>\$ 19,515</u>	<u>\$ 2,691</u>
Fiscal Year Ending December 31 (in thousands)	OWDA Loans		OPWC Loans		Grand Total	
	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ 7,655	\$ 1,430	\$ 202	\$ -	\$ 81,205	\$ 33,306
2014	9,733	1,981	201	-	56,856	31,741
2015	6,571	1,484	202	-	55,108	29,483
2016	2,723	1,229	201	-	52,696	27,350
2017	2,580	1,092	202	-	47,576	25,122
2018-2022	11,528	4,177	610	-	205,591	97,701
2023-2027	9,096	2,441	126	-	158,551	55,774
2028-2032	1,257	131	-	-	110,642	20,467
2033-2037	-	-	-	-	19,019	942
2038-2042	-	-	-	-	476	-
2042-2047	-	-	-	-	-	-
	<u>\$ 51,143</u>	<u>\$ 13,965</u>	<u>\$ 1,744</u>	<u>\$ -</u>	<u>\$ 787,720</u>	<u>\$ 321,886</u>

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Capital Budget

2013 CAPITAL INVESTMENT AND COMMUNITY DEVELOPMENT PROGRAM

INTRODUCTION

The City of Akron Budget Plan is comprised of two major components, the Operating Budget and the Capital Budget. The Operating Budget is the component that funds wages, salaries, supplies and materials. Basically, the operating component funds the day-to-day, recurring costs the City incurs. The other component, the Capital Budget, funds the major, one-time expenses for equipment, facilities, etc. Examples of capital expenses are fire trucks, expressway improvements, park construction, remodeling or major repairs of City buildings.

In previous years, the Capital Budget was used exclusively for infrastructure repairs and construction. Today, however, the Capital Budget is also used for economic development. As you read through the major projects listed in the Capital Budget, you will notice the sizable amount of funds devoted to the expenses categorized as economic development. Akron has devoted much effort and money to enhance its image as a good place to do business. The projects that are herein identified are evidence that the effort is paying dividends.

Although there are two components to the budget, the budgets operate as one. The reason the components appear separately is for convenience in review of the budgets and simplicity in explaining the process. The capital projects are generally more interesting to the general population than the operating expenses. Separating the Capital Budget from the Operating Budget allows the reader to quickly find a particular project.

The Capital Budget is a vital part of the overall City budget. The decision to put certain projects in the budget is dependent on the operating implications of the investment. Many capital projects assist the Operating Budget by reducing long-term operating costs. Other projects are funded because they are expected to reap long-term revenue growth, and a larger revenue stream enables other operating programs to be implemented or expanded.

The City's Capital Budget identifies all of the capital improvements that will be made in the City during 2013. These projects are funded from a variety of funding sources. The largest source is the City income tax. Akron's 2% tax (Akron's tax rate is 2.25% but .25% is dedicated for the Community Learning Centers) is divided by Charter into the Operating Plan (73%) and the Capital Plan (27%). This Charter mandate has enabled Akron to always have a steady supply of capital funds available to pay debt service, match grants from federal and state agencies, and make improvements and extensions to the City's infrastructure. Akron has been able to keep pace with an aging infrastructure due to the reliability of the revenues from the City's income tax.

OBJECTIVES

The 2013 Capital Budget is a key element in the City's overall financial plan. Akron is dedicated to the goal of maintaining its reputation as a financially sound community, and the Capital Plan and Operating Budget Plan are integrated to reach that goal.

Specifically, the Capital Budget is prepared in order to meet the following objectives:

- a. Maintain the facilities vital to both Akron residents and businesses, such as water and sewer lines, parks, streets, bridges and expressways.
- b. Reduce long-term operating costs by making permanent improvements in areas that otherwise need constant maintenance dollars.
- c. Encourage the economic expansion of Akron's economy. This activity results in an increase in the local tax base, thus providing additional funds for both capital and operating purposes.
- d. Maintain sound neighborhoods. In cooperation with local banks, millions of dollars have been invested in Akron's housing stock to preserve Akron's true strength – its neighborhoods.

The City has consistently met these objectives over the years, and the projects identified in the 2013 plan will continue that tradition.

FUNDING

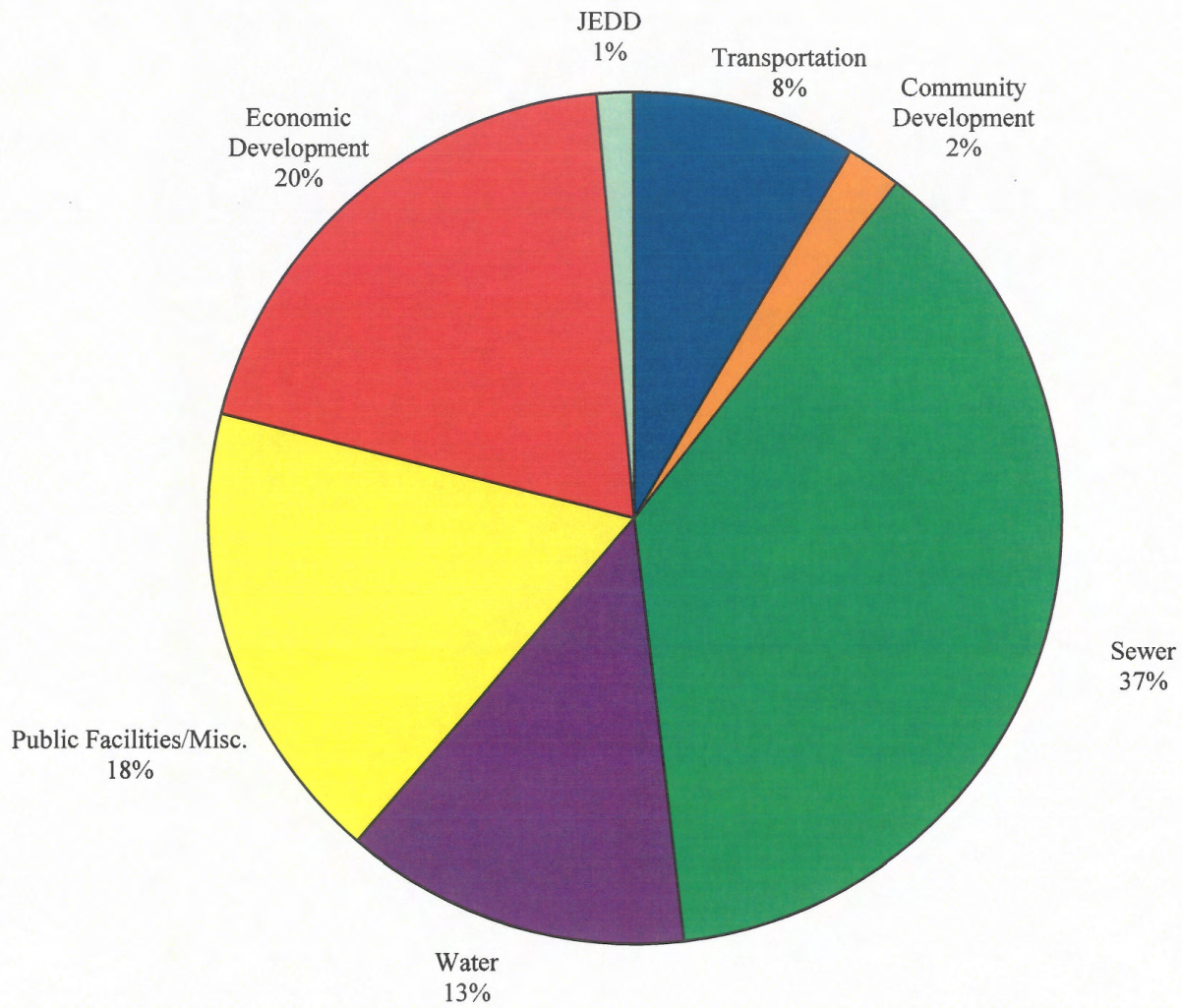
The changes in federal and state budget policies have reduced the amount of funds Akron receives for capital investments as well as operating expenses. The reduction of funds in the Community Development Program (CD), Clean Ohio Program for funding and preserving land, State Gas Tax, Ohio Department of Transportation (ODOT), Ohio Public Works Commission (OPWC) and the nonrenewal of the Neighborhood Stabilization Grant Programs have limited our ability to meet the capital needs of the City on a timely basis.

While the City's income tax is the largest single source of revenue in the budget, other sources of revenue contribute to the sizable Capital Budget for 2013. At the end of this section is a listing of all the revenues used in the 2013 Capital Budget, including the amount and a brief description of the source.

IMPACT ON OPERATIONS

The following pages contain a description of each category of projects in the 2013 Capital Budget. After each category, a description of the impact that the projects have on the operations of the City is provided. Also included is a description of the major projects for each category and the proposed funding. For a more detailed description of each project, please refer to the City of Akron Five-Year Capital Investment and Community Development Plan.

CITY OF AKRON
2013 CAPITAL BUDGET
EXPENDITURES BY CATEGORY
TOTAL \$222,083,021



2013 CAPITAL IMPROVEMENT PLAN

PROJECT	DESCRIPTION	FUNDING			
TRANSPORTATION PROGRAM					
Arterial/Collectors	Miscellaneous improvements to Akron's arterial street system to increase safety and move traffic more efficiently. Includes lane widening, traffic controllers, turn lanes, consulting services, etc.	\$ 992,000	General Obligation Debt		
		850,000	Discretionary Project		
		568,000	Congestion Mitigation/Air Quality		
		320,000	Service Transport Program		
		<u>\$ 2,730,000</u>	Total		
Bridges	Annual maintenance on City-owned bridges including bridge replacements and reconstruction.	\$ 100,000	Gas Tax		
		2,153,000	Bridge Replacement		
		711,000	General Obligation Debt		
		209,000	Summit County		
		<u>456,000</u>	Discretionary Project		
<u>\$ 3,629,000</u>	Total				
Community Development Public Improvements	Public improvements in Community Development neighborhoods to complement home improvements performed by property owners. All but the lowest income property owners are assessed a portion of the cost of the improvements which include walk and curb repair, new paving, street trees, water and sewer line repair, and street resurfacing.	\$ 150,000	Community Development		
Concrete Street Repair	Restoration of concrete streets using slab replacement, joint repairs, and asphalt overlays.	\$ 11,000	Special Assessments		
		39,000	General Obligation Debt		
		<u>\$ 50,000</u>	Total		
Expressways	Major reconstruction of expressways throughout Akron.	\$ 4,150,000	Ohio Department Of Transportation		
		45,000	Gas Tax		
		60,000	General Obligation Debt		
		240,000	Discretionary Project		
		<u>\$ 4,495,000</u>	Total		
Residential Streets	New pavement, sidewalks, curbs, and street trees on various streets.	\$ 225,000	General Obligation Debt		
		512,000	Special Assessments		
		694,821	Ohio Public Works Commission		
		<u>\$ 1,431,821</u>	Total		
Resurfacing Program	Resurfacing of arterial, collector, and local streets throughout the City.	\$ 738,000	Special Assessments		
		1,100,000	General Obligation Debt		
		2,476,000	Ohio Department Of Transportation		
		578,000	Gas Tax		
		<u>\$ 4,892,000</u>	Total		
Sidewalk Program	The reconstruction of damaged sidewalks throughout the City on various streets, including new ADA curb ramps at locations having either no ramps or deficient ramps.	\$ 1,195,000	General Obligation Debt		
		140,000	Special Assessments		
		<u>\$ 1,335,000</u>	Total		
TOTAL TRANSPORTATION PROGRAM		<u>\$ 18,712,821</u>			

Impact on Operations:

The transportation program has been instrumental in reducing the number of miles of non-paved streets, and thereby decreasing operating costs as each mile that is paved reduces costs incurred for routine operating maintenance. All streets are investigated each year by the Highway Maintenance Division and recommendations are made to City Council representatives on which streets will be repaired each year. Those streets are then repaired using contractual maintenance firms. In this way, the funds not used to maintain newly paved streets are used to maintain non-paved streets. Non-paved street contractual maintenance is assessed against the property owners at a higher rate than the paving, encouraging the property owners to petition for the streets to be paved.

PROJECT	DESCRIPTION	FUNDING		
PARKS PROGRAM				
Akron Bicycle Plan	Implementation of Akron Bicycle Plan including signage, striping, racks, educational and promotional materials.	\$	10,000	General Obligation Debt
Boss Park / Grace Park / Mason Park	Park rehab including play equipment, furnishings and landscaping.	\$	43,000	Community Development
			30,000	Community Learning Center (public improvements)
			10,000	General Obligation Debt
			232,000	University Park Alliance
		\$	315,000	Total
Copley Road Soccer Complex	Misc. improvements including new netting, broken bathroom fixtures, and new drinking fountain.	\$	100,000	Joint Economic Development District
Golf Course Misc. Improvements	Miscellaneous improvements to the Good Park and Mud Run Golf Courses.	\$	75,000	Golf Course
Little Cuyahoga River Trail Extension	Study for trail along Little Cuyahoga River from Goodyear Dam to North Street.	\$	50,000	Sewer Capital Fund
Misc. Parks and Community Centers	Small capital improvements at various city parks and community centers.	\$	170,000	Income Taxes
			30,000	Community Development
			500,000	General Obligation Debt
			\$	700,000
Northside Train Station Connector	Closeout charges.	\$	25,000	General Obligation Debt
			75,000	Transportation Enhancement Programs
			\$	100,000
Park Closeouts	Closeout charges for previous year's projects.	\$	15,000	Income Taxes
Safe Routes to School Program	Study of alternate routes available for safe routes to schools throughout the district.	\$	25,000	Income Taxes
			125,000	Ohio Department of Transportation
			100,000	Transportation Enhancement Programs
			\$	250,000
Skateboard Park Concrete Repairs	Repair deteriorated concrete and seal concrete joints.	\$	20,000	General Obligation Debt
Tot Lot Rehab	Rehab of parks for ages 5 and under.	\$	50,000	Income Taxes
TOTAL PARKS PROGRAM		\$	1,685,000	

Impact on operations:

The park projects noted above for the most part add to the operations of the city. However, the various small park improvements detailed above reduce the operation costs for those particular parks, and this enables the Parks Maintenance Division to concentrate on other parks. The City has used maintenance contracts with small community groups to maintain many of our small parks. This has proven more cost-effective than using City crews.

PROJECT	DESCRIPTION	FUNDING	
PUBLIC FACILITIES PROGRAM			
Airport Runway	Crack filling of main runway.	\$ 4,200	Tax Increment Financing
7-25 Crack Filling		78,800	Federal Aviation Administration
		<u>\$ 83,000</u>	Total
Airport Snow	Purchase an articulated front-end loader to improve	\$ 7,900	Tax Increment Financing
Removal Loader	snow removal operations.	150,100	Federal Aviation Administration
		<u>\$ 158,000</u>	Total
Airport Taxiway	Construction of remaining repairs and improvements	\$ 25,000	Tax Increment Financing
"P" Rehabilitation	to the main taxiway. Necessary to ensure the taxiway	221,000	Ohio Department of Transportation
	remains functional.	<u>\$ 246,000</u>	Total
Canal Park	Miscellaneous improvements to support new lease of	\$ 25,000	General Obligation Debt
Stadium Upgrade	stadium.		
Cascade Plaza	Annual landscaping improvements to Cascade Plaza.	\$ 25,000	General Obligation Debt
Beautification			
Citi Center	Replacement of existing fire alarm system.	\$ 325,000	General Obligation Debt
Fire Alarm System			
Fire Maintenance	Replacement of concrete drive apron at Fire	\$ 100,000	General Obligation Debt
Apron Replacement	Maintenance Facility (2474 Triplett Blvd.).		
Fire Station #11	Repairs to roof, gutters, downspouts at Fire Station	\$ 125,000	Income Tax
Roof Repair	#11 (1688 Akron Peninsula Rd.).		
Fire Station	Study and design for construction of new 4-bay	\$ 300,000	General Obligation Debt
#2 and #12	facility at Fire Station #12 (1852 W. Market St.) and		
	Fire Station #2 (952 E Exchange St.).		
Fire Station	Repair/reconstruction of various Fire Station parking	\$ 25,000	Income Tax
Parking Lots	lots and driveways.		
Fire Stations	Miscellaneous equipment purchases at various fire	\$ 75,000	Income Tax
Miscellaneous	stations.		
Equipment			
Greystone Roof	Replace existing roof system.	\$ 125,000	General Obligation Debt
Replacement			
TOTAL PUBLIC FACILITIES		<u>\$ 1,612,000</u>	

Impact on Operations:

The above improvements will have a minimal effect on operations of the City, but will reduce the need for outside maintenance on the various items.

PROJECT	DESCRIPTION	FUNDING		
MISCELLANEOUS EXPENSES				
Administration (Capital)	Annual salaries, benefits, supplies and overhead for the Capital Planning Administration and Strategic Initiatives Divisions.	\$	800,000	Income Tax
Bridge Rail, Fence, and Guardrail Replacement	Bridge Rail, Fence, and Guardrail Replacement at various locations.	\$	5,000	Income Tax
CIS / Billing System	Replacement of CIS/Billing System which has reached the end of its useful life. Includes replacement of servers.	\$	550,000	Water Capital Fund
IVR System	Replacement of IVR System which has reached the end of its useful life. Includes replacement of servers and installation of additional phone lines.	\$	225,000	Water Capital Fund
Citywide Fiber Optic Cable	Connection of City-owned buildings with fiber optic cable to accommodate high speed data transmissions.	\$	50,000	Income Tax
Debt Service	Annual service on general obligation debt for capital projects.	\$	29,832,000 1,637,000 1,531,000 500,000	Income Tax Tag Tax Gas Tax Federal Interest Subsidy
			1,500,000	Joint Economic Development District
		\$	35,000,000	Total
Downtown Beautification	Annual program request. Planting and maintaining the flowering window boxes on the Municipal Building, Civic mall, and the CitiCenter Building. Also includes plant beds.	\$	10,000	General Obligation Debt
Equipment Replacement	Annual replacement of obsolete or otherwise unusable rolling stock.	\$	970,000 30,000	Income Tax Equipment Auction
		\$	1,000,000	Total
Fire Vehicle Refurbishment Program	Annual program to refurbish vehicle bodies on mechanically sound Fire and EMS vehicles.	\$	100,000	Income Tax
Little Cuyahoga River Ecosystem Restoration	Project to make ecosystem restoration improvements to the Little Cuyahoga River from E. Market street to North Street. USACE has funded a study on this segment to determine the limits of work.	\$	500,000	Army Corps of Engineers
Neighborhood Partnerships	Matching grants of up to \$7,500 for neighborhood organizations for small, competitive projects that build neighbor collaboration.	\$	50,000 100,000 70,000	Income Tax Akron Community Foundation Community Development
		\$	220,000	Total
Railway Removal from Roads	Annual program to remove railroad crossings from roadway.	\$	20,000	Income Tax
School Flashing Lights Remote Access	Purchase new school flasher controllers that provide cell phone technology for the purpose of updating and monitoring flasher functioning.	\$	25,000	General Obligation Debt
Street Lighting Maintenance	Maintenance and miscellaneous installations of street lights.	\$	200,000	Street Lighting Assessments

PROJECT	DESCRIPTION	FUNDING	
MISCELLANEOUS EXPENSES (continued)			
Street Trees	Annual replacement of street trees removed because of age, disease, or accident. Includes Emerald Ash Borer mitigation.	\$ 100,000	Income Tax
Trash Receptacles & Newspaper Corrals	Trash receptacle and newspaper corral installation in the Downtown Business District and/or the Community Entertainment District	\$ 15,000	Income Tax
TOTAL MISCELLANEOUS EXPENSES		\$ 38,820,000	

Impact on Operations:

The above improvements will reduce maintenance costs for the City.

ECONOMIC DEVELOPMENT

Brownfields	Cleanup and revitalization of various Brownfield areas throughout the City in support of current economic development initiatives.	\$ 50,000	Joint Economic Development District
		10,000	General Obligation Debt
		200,000	Environmental Protection Agency
		200,000	Clean Ohio Program
		<u>\$ 460,000</u>	Total
Bridgestone - Firestone Development	Plans for streetscape improvements including street resurfacing, sidewalks, curbs, inlets, decorative brick wall and street lighting.	\$ 604,000	General Obligation Debt
		50,000	Summit County
		3,873,931	Ohio Public Works Commission
		631,195	Special Assessments
		82,000	Street Lighting Assessments
		<u>\$ 5,241,126</u>	Total
Goodyear - Eastgate Development	Reconstruction of roadway adjacent and parallel to I-76 from Wigley Ave to Massillon Rd. Realign sanitary sewer interceptor and abandoned and fill selected portions of the obsolete sanitary sewer. Resurfacing of Massillon Road (Pentthley Avenue - Triplett Blvd) utilities, roadway, curbs and sidewalk. Dismantling / decommissioning of Goodyear power plant. Plans for rehab of Goodyear CSO retention tank.	\$ 520,000	Ohio Department of Development
		4,811,682	Ohio Department of Transportation
		3,000,000	Clean Ohio Program
		791,000	Sewer Capital Fund
		2,409,000	Industrial Realty Group
		12,539,392	Ohio Public Works Commission
		100,000	Special Assessments
		1,000,000	Ohio Water Development Authority
		495,000	General Obligation Debt
		<u>\$ 25,666,074</u>	
Commercial / Industrial Development	Roadway improvements to support First Energy expansion. Financial support of Lockheed Martin High Altitude Airships prototype production and plans for manufacturing. Slope stabilization around detention pond at the Ghent Road Office Park. Provision of parking and public improvements to support student housing/retail development.	\$ 311,000	General Obligation Debt
		1,210,000	Tax Increment Financing
		869,000	Land Sales
		1,000,000	Ohio Department of Natural Resources
		2,000,000	Private
		<u>\$ 5,390,000</u>	Total
Commercial / Industrial Support	Opportunity purchases, business studies, and marketing activities to encourage biomedical businesses to locate within the Children's/General/Summa Hospitals corridor. Infrastructure improvements to support development of industrial and commercial parcels. Partnership with Akron Development Corporation for advice on attracting international business to Akron. Acquisition of vacant land and buildings in designated areas.	\$ 100,000	Economic Development Bond
		55,000	Tax Increment Financing
		75,000	Joint Economic Development District
		50,000	Land Sales
		200,000	Income Tax
		<u>\$ 480,000</u>	Total

PROJECT	DESCRIPTION	FUNDING		
ECONOMIC DEVELOPMENT (continued)				
Neighborhood Business Districts	Construction activities to accommodate new grocery store. Matching facade grants, loans, and other assistance to support businesses in designated areas.	\$	3,800,000	Housing & Urban Dev. 108 Loan Funds
			50,000	Private
			75,000	Land Sales
			150,000	Community Development
		\$	4,075,000	Total
Small Business and Neighborhood Districts Support	Provision of operational support to the SBDC (aka Summit Medina Business Alliance) to provide free business consulting and training to entrepreneurs and small businesses. Annual contract with Greater Akron Chamber (formerly ARDB) for services that improve the economic well being of the city. Financial assistance programs in the Central Business District. Improvements to support student housing/retail development. Business assistance based on job creation.	\$	420,000	Joint Economic Development District
			2,000,000	Tax Increment Financing
			13,000	Ohio Department of Development
			35,000	Summit County
			35,000	Medina County
			75,000	Small Business Administration
		\$	50,000	Knight Estate
		\$	2,628,000	Total
TOTAL ECONOMIC DEVELOPMENT PROGRAM		\$	43,940,200	

Impact on Operations:

The intent of the Economic Development program of the City is specifically to enhance the operating capability of the City of Akron. The projects noted above are all aimed at generating additional revenue in the form of municipal income taxes. The City has had growth in all sectors of the economy as a result of our economic development incentives.

PUBLIC UTILITIES

COMBINED SEWER OVERFLOWS (CSO)

CSO Long Term Control Plan (Federal Mandate)	Design of instrumentation and odor control storage tunnel and Mud Run Pumping Station to eliminate combined sewer overflows from Rack per Consent Decree in the Ohio Canal Service Area. Design of CSO Rack 12 & 14 Storage Basins, Rack 13 & 30 Separation Projects. Construction of CSO Rack 15 Storage Basin and Rack 21 Separation Project.	\$ 100,000 32,540,000 \$ 32,640,000	Sewer Capital Fund Water Pollution Control Loan Fund Total
CSO Program Management Team (Federal Mandate)	CSO Program management team.	\$ 12,000,000	Water Pollution Control Loan Fund
Operation/Maintenance PMT (Federal Mandate)	Design, construction, and inspection of cleaning approx. 20 miles of large diameter pipe, using sonar technology, per Consent Decree. Ongoing rain gauge and flow monitoring program. Development and implementation of the CMOM Program.	\$ 1,810,000 5,000,000 \$ 6,810,000	Sewer Capital Fund Water Pollution Control Loan Fund
Settlement Requirements	Negotiation services and payments per Consent Decree settlement requirements.	\$ 500,000	Sewer Capital Fund

JOINT ECONOMIC DISTRICTS (SEWER & WATER)

Extension Studies	Studies to develop project limits for extension requests.	\$ 100,000	Joint Economic Development District
Service Area Extensions	Design and construction of service area extensions.	\$ 200,000	Joint Economic Development District

PROJECT	DESCRIPTION	FUNDING	
JOINT ECONOMIC DISTRICTS (WATER)			
Copley Township	Sunset Drive (Copley Road - North Limit)	\$ 94,000	Joint Economic Development District Copley Total
		506,000	
		\$ 600,000	
SANITARY SEWERS			
Commercial Sewer Lateral Replacement	Financial assistance to commercial property owners for the replacement of sewer laterals to their property.	\$ 50,000	Sewer Capital Fund
Main Outfall Sewer Rehab	Repair of the main outfall sewer as recommended by recent studies.	\$ 5,000,000	Water Pollution Control Loan Fund
Main Outfall Relief Pump Station	Design of new pump station to pump parallel relief sewer flow (180 mgd) to WPCS.	\$ 3,460,000	Water Pollution Control Loan Fund
Main Outfall Relief Sewer	Design of a parallel relief sewer to reduce surcharging in the existing Main Outfall Sewer. Consent Decree requirement.	\$ 6,700,000	Water Pollution Control Loan Fund
Manhole Rehabilitation 2013	Raising buried manhole to grade & repair and replacement of sanitary/combination manholes per the CMOM Program.	\$ 300,000	Sewer Capital Fund
Memorial Parkway Retention Tank	Remove what remains of the abandoned influent channel, meter building, and other sewer pipeline modifications.	\$ 50,000	Sewer Capital Fund
Misc. Building Improvements	Roof replacement, masonry repair, miscellaneous improvements.	\$ 50,000	Sewer Capital Fund
Misc. Improvements Including Pump Stations	Miscellaneous improvements to sewage pumping stations such as repair and/or replacement of pumps, motors, electric controls and building improvements such as roofs, windows, and spouting.	\$ 250,000	Sewer Capital Fund
Mud Run Trunk Sewer Lining MRPS-CD	Lining of the Mud Run Trunk sewer.	\$ 4,775,000	Sewer Capital Fund
Sanitary Sewer Reconstruction	Design and reconstruction of existing sanitary sewer systems that are in need of repair to function properly. Includes emergency repairs.	\$ 1,000,000	Sewer Capital Fund
		4,000,000	Water Pollution Control Loan Fund
		\$ 5,000,000	Total
Septic Tank Elimination Studies	Studies of non-sewered areas to determine needed sewer extensions.	\$ 50,000	Sewer Capital Fund
Sevilla Trunk Sewer Reconstruction	Rehabilitation of the Sevilla Trunk Sewer.	\$ 1,000,000	Water Pollution Control Loan Fund
Sewer System I/I Correction Studies/ Remediation	Determine sources of inflow/infiltration and rehabilitate sewer.	\$ 500,000	Water Pollution Control Loan Fund
Shullo Drive Pump Station	Rehabilitation of the Shullo Drive pump station.	\$ 425,000	Water Pollution Control Loan Fund

PROJECT	DESCRIPTION			FUNDING
SANITARY SEWERS (continued)				
Vehicle and Equipment Replacement	Replacement of motor vehicles, machinery and miscellaneous equipment.	\$	500,000	Sewer Capital Fund
Weatherwane Lane Pump Station	Rehabilitation of the Weatherwane Lane pump station.	\$	425,000	Water Pollution Control Loan Fund
White Pond Dr and Sourek Rd. Pump Stations	Rehabilitation of the White Pond Drive & Sourek Road Pump Stations.	\$	850,000	Water Pollution Control Loan Fund
STORM WATER SYSTEMS				
Miscellaneous Storm Sewers	Miscellaneous construction and reconstruction of storm sewers and outlets throughout the City. Annual Program.	\$	400,000	General Obligation Debt
Storm Water Utility Program	Consultant for implementation of a storm water utility program.	\$	10,000	General Obligation Debt
WATER DISTRIBUTION				
Copley Square Curb Meter Pit	Install meter pits in non-metered service area.	\$	50,000	Water Capital Fund
Force Main Valve Replacements	Replacement of original gate valves at valve station 81+00.	\$	100,000	Water Capital Fund
Johnston St. Booster Station Improv.	Improve antiquated distribution water pumping facility structure and equipment.	\$	650,000	Water Capital Fund
Misc. Pump Station Improv.	Electrical/mechanical improvements to water distribution pump stations.	\$	250,000	Water Capital Fund
North Summit Supply Line Bolt Replacement	Replace deteriorating bolts on water main on Stow, Middleton and Darrow Roads in Hudson to reduce maintenance costs and improve service.	\$	1,000,000	Water Capital Fund
Standby Generator Improvements	Install generators to provide backup power in event of utility power outage.	\$	450,000	Water Capital Fund
Tank Painting	Repainting of one low boy ground storage reservoir.	\$	500,000	Water Capital Fund
Vehicle & Equipment Replacement	Purchase replacement motor vehicles, machinery and equipment as necessary.	\$	300,000	Water Capital Fund
Water Distribution Division Relocation Facility	Design and construction of a facility for the relocation of the Water Distribution Division, which is necessary due to the eminent acquisition by ODOT of the current City owned property at 565 Johnston St. to make way for the expressway rehabilitation project.	\$	8,000,000	Water Capital Fund
Water Main New and Replacement	Contract to supply labor/equipment and materials for constructing new and replacement water mains.	\$	1,000,000	Water Capital Fund
West Side Transmission Main Inspection	Physical inspection of an older portion of the major cross-town water transmission main in preparation of possible repairs	\$	100,000	Water Capital Fund

PROJECT	DESCRIPTION			FUNDING
WATER POLLUTION CONTROL STATION				
Activated Gallery Boiler Replacement	Replace 30-year old obsolete natural gas fired, hydronic heating boiler with a new high-efficiency unit.	\$	100,000	Sewer Capital Fund
Final Tanks 1-4 Improvements	Replacement of flow distribution and metering devices.	\$	250,000	Water Pollution Control Loan Fund
Maintenance Building Roof	Modify existing flat roof with wood truss, hip-style roof with asphalt shingles, gutters, etc.	\$	220,000	Sewer Capital Fund
Misc. Plant Improvements	Improvements to the wastewater plant and laboratory that can be accomplished over a short period of time and generally cost < \$40,000 each.	\$	250,000	Sewer Capital Fund
Substation Improvements	Perform misc. safety and equipment improvements at 69k V Substation. Includes transformers, switches, insulators, and grounding systems.	\$	300,000	Sewer Capital Fund
WATER SUPPLY FACILITIES				
Advanced Treatment LT2 Compliance & Stage 2 DBP	Complete study to determine additional treatment methods to ensure compliance with stricter regulations, including use of UV light.	\$	200,000	Water Capital Fund
Archwood Ave. Booster Station Improvements	Increase capacity and improve reliability of a distribution water pumping facility.	\$	400,000	Water Capital Fund
Britain Rd. Reservoir Replacement	Replacement of main water storage reservoir.	\$	9,000,000	Water Capital Fund
Chlorine Dioxide Feed System Improvements	Replace quadruple chlorine dioxide feeding system.	\$	850,000	Water Capital Fund
Crosier St. Exterior Tank Painting	Paint the exterior of the Crosier Street water storage tank in the distribution system.	\$	500,000	Water Capital Fund
High Service Pumps VFD Installation	Install variable frequency drives (VFD) on the high service pumps.	\$	2,400,000	Water Capital Fund
PAC Facility Improvements	Upgrade existing powered activated carbon mixing, pumping, and feeding system.	\$	150,000	Water Capital Fund
Raw Water Quality Improvement Study	Complete study to determine effective methods to improve raw water quality in the watershed.	\$	300,000	Water Capital Fund
Sludge Maintenance Improvements	Upgrade existing sludge collection, transporting, and storing system.	\$	200,000	Water Capital Fund
Chemical Feed System Improvements	Replacement of deteriorating chemical lines.	\$	350,000	Water Capital Fund
Filter Media Replacement Phase 2	Replacement of water filter media.	\$	150,000	Water Capital Fund

PROJECT	DESCRIPTION			FUNDING
WATER SUPPLY FACILITIES (continued)				
Filter Media Replacement Phase 3	Replacement of water filter media.	\$	540,000	Water Capital Fund
Men's Locker Room Rehabilitation	Rehabilitation of men's locker room. Includes installation of women's restroom.	\$	178,000	Water Capital Fund
Misc. Plant Improvements	Design and construction of improvements as needed to support Water Supply operations. Includes windows, valves and HVAC improvements.	\$	300,000	Water Capital Fund
Misc. Safety Improvements (Water Facilities)	Correct safety issues at various locations and buildings.	\$	100,000	Water Capital Fund
NSSM Pump Station	Upgrade pumping facility that serves Akron water customers in Hudson and Twinsburg to ensure continued operation.	\$	300,000	Water Capital Fund
NSSM Booster Station	Design and construction of improvements to upgrade the existing facility.	\$	300,000	Water Capital Fund
Misc. Spillway Improvements 2013	Design and construction of improvements to the Lake Rockwell Dam, East Branch, LaDue, and Mogadore to support erosion control stabilization.	\$	300,000	Water Capital Fund
TOTAL PUBLIC UTILITIES PROGRAM		\$	<u>112,683,000</u>	

Impact on Operations:

The public utilities program, which includes the Water and Sewer Divisions, adheres to an initiative of continuous improvement in order to provide the best possible service while also reducing expenses.

HOUSING AND COMMUNITY SERVICES

CLEARANCE, LAND ASSEMBLY, HOUSING DEVELOPMENT

Acquisition/Relocation/Clearance	Acquisition, relocation, and clearance of dilapidated structures or vacant lots in neighborhood development and redevelopment areas, land assembly to assist non-profits, and neighborhood blight removal.	\$	500,000	Community Development
CHDO/CDC Housing	Matching funds for non-profit community housing development organizations.	\$	600,000	Community Development
Demolition	Demolition of vacant, abandoned, and/or deteriorated housing, garages, and commercial buildings.	\$	700,000	Community Development
Program Implementation & Administration (CD)	Annual salaries, benefits, supplies, and overhead for planning, implementation, and evaluation of projects funded with Community Development Block Grant funds.	\$	130,000	Community Development
UNDC	Support for new housing construction in older neighborhoods by the Urban Neighborhood Development Corporation (UNDC).	\$	200,000	Community Development

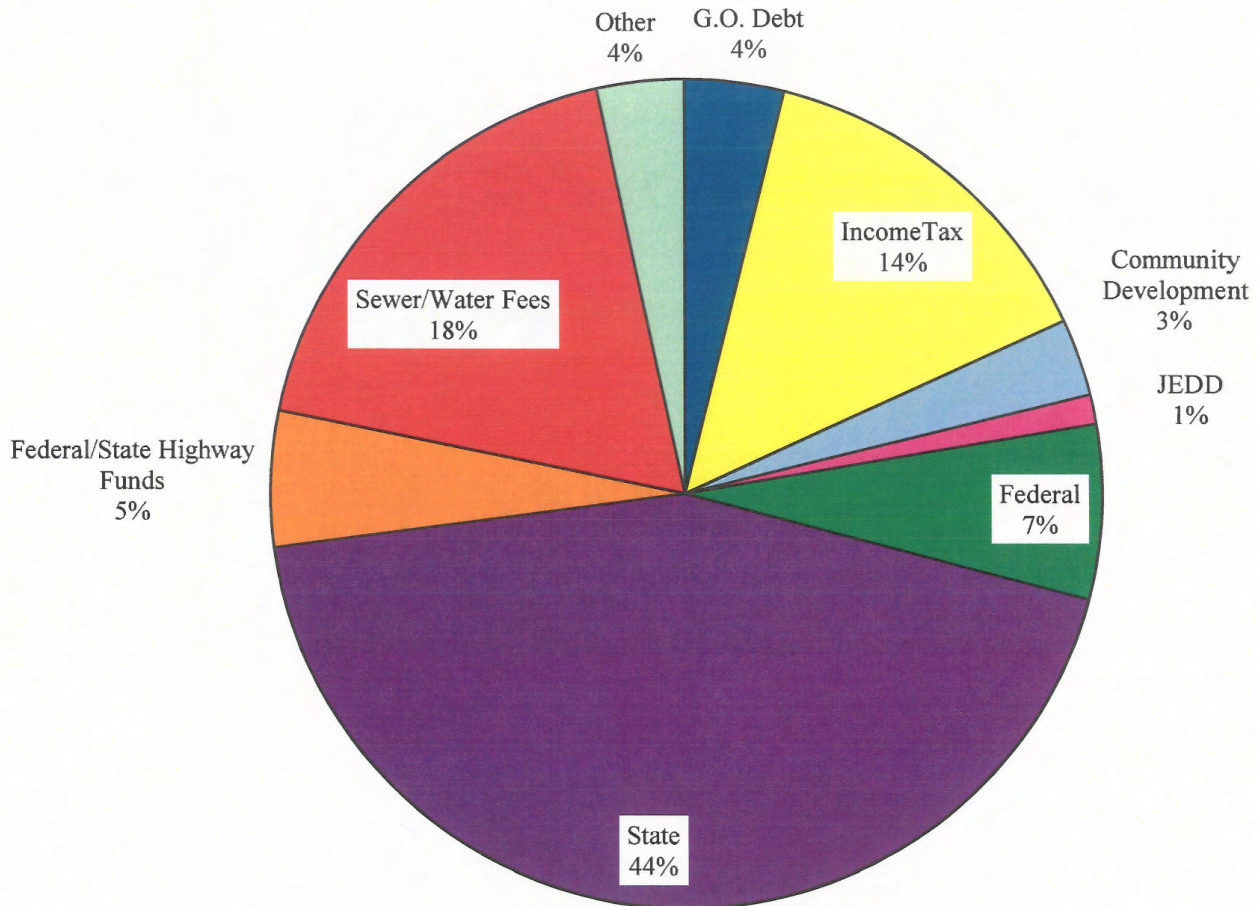
PROJECT	DESCRIPTION	FUNDING	
OTHER HOUSING			
Disability Modifications	Provision of housing modifications for people with disabilities.	\$ 25,000	Community Development
Emergency and Transitional Housing	Emergency Shelter Grant Program provides funding for sheltering the homeless. Funding awarded on a request for proposal basis to eligible, non-profit providers for emergency shelter housing and for intermediate term housing and homeless prevention services for homeless individuals and families.	\$ 20,000	Community Development
		470,000	Emergency Shelter Grant
		\$ 490,000	Total
Homeless Prevention	Provide financial assistance for homeless prevention or rapid re-housing to clients at risk of becoming homeless or currently in a homeless shelter.	\$ 100,000	Community Development
Minor Home Repair	Emergency home repair for low income, elderly, and handicapped homeowners.	\$ 375,000	Community Development
Paint Program	Reimbursement for neighborhood non-profit organizations to operate a paint program for low income homeowners.	\$ 25,000	Community Development
PUBLIC SERVICES			
Community Gardens	Support of community gardens throughout the City.	\$ 65,000	Community Development
Community Services	Public Services to primarily serve CD area residents, including youth, seniors, and families. Programs include education, neighborhood security, and recreation.	\$ 300,000	Community Development
Fair Housing	Services that further fair housing activities in Akron including housing discrimination, complaint processing, tenant/landlord services, homeownership counseling, and public education.	\$ 100,000	Community Development
NEIGHBORHOOD REVITALIZATION & SUSTAINABILITY			
	Grants and loans for housing rehabilitation and lead paint abatement to owners of property.	\$ 1,020,000	Community Development
TOTAL HOUSING AND COMMUNITY SERVICES		\$ 4,630,000	

Impact on Operations:

The housing and community services program increases operations while also adding to property tax revenue. First, it increases operations via expenditures for housing development and various expenses to revitalize neighborhoods, as well as grants given to low income and elderly individuals for home-repair assistance. And secondly, it adds to property tax revenue by upholding or increasing property values.

GRAND TOTAL: \$ 222,083,021

**CITY OF AKRON
2013 CAPITAL BUDGET
REVENUES BY SOURCE
TOTAL \$222,083,021**



2013 REVENUE BY SOURCE

SOURCE	AMOUNT	COMMENTS
LOCAL		
Community Learning Center (public improvements only)	\$ 30,000	.25% of City's Income Tax used to fund school construction
Economic Development Bond	100,000	Taxable bond secured with non-tax revenues
Equipment Auction	30,000	Auction of City's old rolling stock
Golf Course Revenue	75,000	Green fees and other golf course revenue
General Obligation Debt	8,622,000	Debt secured by City's full faith and credit
Income Tax	31,657,000	27% of City's 2% Income Tax (doesn't include CLC)
Knight Estate	50,000	Estate tax used for economic development projects
Land Sales	994,000	Proceeds from sale of City-owned land
Sewer Capital Fund	11,146,000	Sanitary sewer user fees used for capital projects
Street Lighting Assessments	282,000	Annual assessments levied for provision of street lighting
Tax Increment Financing	3,302,100	Payments in lieu of property taxes on new development
Tag Tax	1,637,000	Permissive vehicle license tax
Water Capital Fund	<u>29,693,000</u>	Water user fees used for capital projects
Subtotal	\$ 87,618,100	
REGIONAL		
Copley Township	\$ 506,000	Funds from Copley Township
Joint Economic Development	2,539,000	Income tax in JEDD areas
Medina County	35,000	Funds from Medina County
Summit County	294,000	Funds from Summit County
University Park Alliance	<u>232,000</u>	Funds to enhance neighborhoods surrounding University of Akron
Subtotal	\$ 3,606,000	
STATE		
Clean Ohio Program	\$ 3,200,000	Funding to preserve land, clean up environment

SOURCE	AMOUNT	COMMENTS
Gas Tax	2,254,000	Additional 6 cents of gas tax returned to the City
Ohio Department of Natural Resources	1,000,000	Agency promoting outdoor recreation
Ohio Department of Development	533,000	State development agency
Ohio Department of Transportation	11,783,682	State transportation agency
Ohio Public Works Commission	17,108,144	State bond issue and 1 cent gas tax for infrastructure improvements
Subtotal	\$ 35,878,826	

FEDERAL

Army Corps of Engineers	\$ 500,000	Agency involved with waterway improvements
Bridge Replacement	2,153,000	FHWA funds for bridges
Community Development	4,603,000	Community Development Block Grant, HOME funds from HUD
Congestion Mitigation/Air Quality	568,000	FHWA funds for road projects that improve environment
Discretionary Project	1,546,000	FHWA funds for discretionary road projects
Emergency Shelter Grant	470,000	HUD funding to support homeless shelters
Environmental Protection Agency	200,000	Funding for environmental improvements
Federal Aviation Administration	228,900	Aviation agency
Federal Interest Subsidy	500,000	Federal Grant to assist on Debt Service
Small Business Administration	75,000	Agency promoting small business development
Surface Transport Program	320,000	FHWA funds for roads
Projects	175,000	FHWA funds for transportation projects that enhance area
Subtotal	\$ 11,338,900	

STATE & FEDERAL LOANS

Housing & Urban Development 108 Loan Funds	\$ 3,800,000	HUD loan secured by City's Community Development Funds
Authority	1,000,000	Financial assistance for environmental infrastructure
Water Pollution Control Loan Fund	72,150,000	Funds for wastewater treatment works projects

SOURCE	AMOUNT	COMMENTS
Subtotal	\$ 76,950,000	
PRIVATE		
Akron Community Foundation	\$ 100,000	Philanthropic foundation to support community activities
Industrial Realty Group	2,409,000	Developer's share of Goodyear project costs
Private	2,050,000	Various funding from private sector
Special Assessments	<u>2,132,195</u>	Assessments levied for improvements adjacent to property
Subtotal	\$ 6,691,195	
GRAND TOTAL	<u><u>\$ 222,083,021</u></u>	

Revenue Summaries

REVENUE ASSUMPTIONS
2013 OPERATING BUDGET PLAN
ALL FUNDS

1. Income tax revenues to increase by 2%.
2. Local Government revenues to decrease by approximately 23%.
3. Property tax revenues to increase by approximately 2.6%.
4. Effective February 1, 2013, sewer revenue to increase 5 to 9% depending on the type of account. The EPA mandates represent 70% of the total bill.
5. Estate taxes (Inheritance) revenue to decrease by 75%.

COMPARATIVE SUMMARY OF GENERAL FUND GROSS REVENUES

SOURCE AND CATEGORY	ACTUAL			BUDGETED	PERCENTAGE
	2010	2011	2012	2013	OF TOTAL
<u>Local Taxes</u>					
Income Tax	\$74,504,530	\$80,352,236	\$81,106,650	\$82,729,000	57.23 %
Property Taxes	21,212,845	20,983,845	16,566,693	17,000,000	11.76
JEDD Revenues	2,256,000	1,472,000	4,200,000	4,200,000	2.91
<u>State Taxes</u>					
Inheritance	3,718,987	3,804,916	4,454,446	1,000,000	0.69
Local Government	12,515,342	12,378,170	8,668,934	6,700,000	4.63
<u>Other Receipts</u>					
Service Revenues	20,767,564	20,416,440	21,521,704	23,430,000	16.21
Miscellaneous Revenues	4,700,264	15,210,527	6,527,976	9,500,000	6.57
TOTAL GENERAL FUND					
GROSS REVENUE	\$139,675,532	\$154,618,134	\$143,046,403	\$144,559,000	100.00 %

CITY OF AKRON, OHIO
PROPERTY TAX RATE-COLLECTION YEAR 2013
USING DUPLICATE OF 2012
BY GOVERNMENTAL UNIT AND PURPOSE

Assessed Valuation. . . \$2,66,475,720

	<u>Inside 10m</u>	<u>Outside 10m</u>	<u>Millage</u>	<u>Percent of Total</u>
School Operating	4.20	71.80	76.00	
School Building Fund	<u>0</u>	<u>3.56</u>	<u>3.56</u>	
Total School	4.20	75.36	79.56	74.94%
City Operating	6.48	0	6.48	
Emergency Medical Operating				
Levy	2.80	0	2.80	
City Debt	.42	0	.42	
Police Pension	.30	0	.30	
Fire Pension	<u>.30</u>	<u>0</u>	<u>.30</u>	
Total City	10.30	0	10.30	9.70%
Zoo Operating	0	.80	.80	
Library	0	2.14	2.14	
County Operating	1.61	0	1.61	
County Debt	.59	0	.59	
Child Welfare	0	2.25	2.25	
Mental Health Operating	0	2.95	2.95	
Weaver School Operating	0	4.50	4.50	
County Metropolitan Park	<u>0</u>	<u>1.46</u>	<u>1.46</u>	
Total County	<u>2.20</u>	<u>14.10</u>	<u>16.30</u>	<u>15.36%</u>
TOTAL	<u>16.70</u>	<u>89.46</u>	<u>106.16</u>	<u>100.00%</u>

CITY OF AKRON, OHIO
PROPERTY TAX LEVIED IN MILLS
BY POLITICAL SUBDIVISION

<u>Collection Year</u>	<u>County</u>	<u>School</u>	<u>City</u>	<u>Total</u>
2003	14.66	63.76	9.09	87.51
2004	13.85	63.76	9.09	86.70
2005	15.21	63.76	10.30	89.27
2006	15.11	63.76	10.30	89.17
2007	16.60	71.66	10.30	98.56
2008	16.33	71.66	10.30	98.29
2009	16.24	71.66	10.30	98.20
2010	16.26	71.66	10.30	98.22
2011	16.26	71.66	10.30	98.22
2012	16.26	71.66	10.30	98.22
2013	16.30	79.56	10.30	106.16

SOURCE: Community Development Block Grant

Summary:

The City implements a comprehensive housing rehabilitation and social service program with the funds received each year from the Housing and Urban Development Program (HUD) under the Community Development (CD) program. These funds are received by the City in the form of a letter of credit. The letter of credit is reduced as funds are reimbursed to Akron once proper documentation is submitted to HUD. Expenditures must meet the spending criteria set by HUD for use of these funds. The main criteria is that the funds must be used to benefit low and moderate income level families in Akron. Akron has received numerous awards from HUD for innovation in the use of CD funds. The City uses the funds for targeted housing rehabilitation programs that are intended to restore 30 years of useful life to defined housing areas. The City also uses the funds to encourage new housing development, and to support many successful social service agencies. The funds are also used to help finance public improvements in the housing areas.

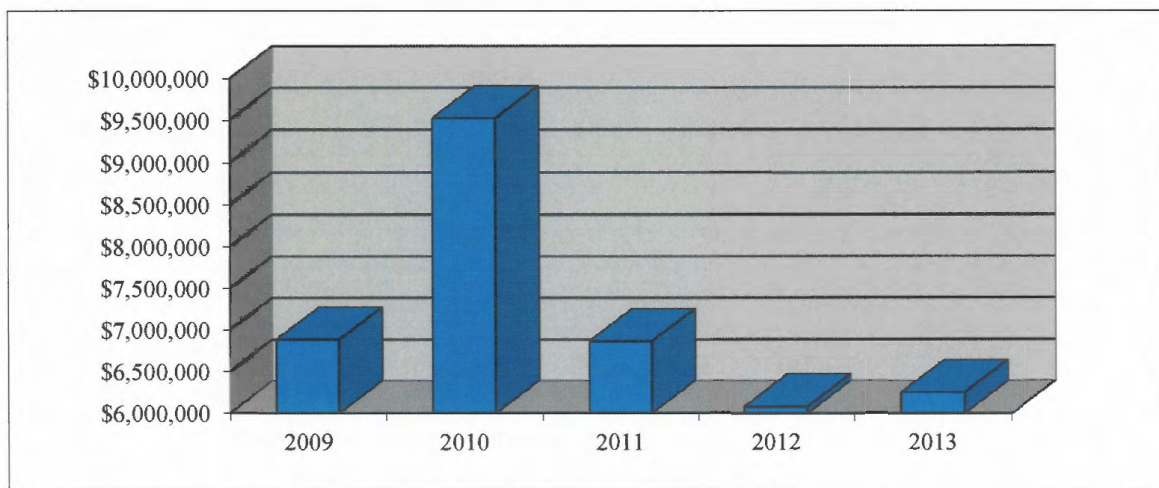
Analysis:

The amount the City has received has varied from approximately \$7 million to almost \$9.5 million over the past few years. These funds are used for direct and indirect administration of the program, housing assistance, public improvements, and grants to social service agencies.

Projection:

Revenues are projected based on the actions of the Federal Government during each federal budget cycle. The federal budget year is not a calendar year budget, and the projections for the 2013 calendar year show an increase over 2012.

Fiscal Year	Amount	% Increase (Decrease)
2009	\$ 6,884,244	(12.32)
2010	9,520,436	38.29
2011	6,863,719	(27.91)
2012	6,078,812	(11.44)
2013 Budgeted	6,250,000	2.82



SOURCE: Community Learning Center (CLC) Income Tax

Summary:

Pursuant to voter approval in May 2003, the City increased its municipal income tax rate by an additional .25% effective January 1, 2004. The revenues generated by the CLC income tax are to be used solely to fund community learning centers (which are enhanced schools), including payment of debt service on bonds issued for that purpose.

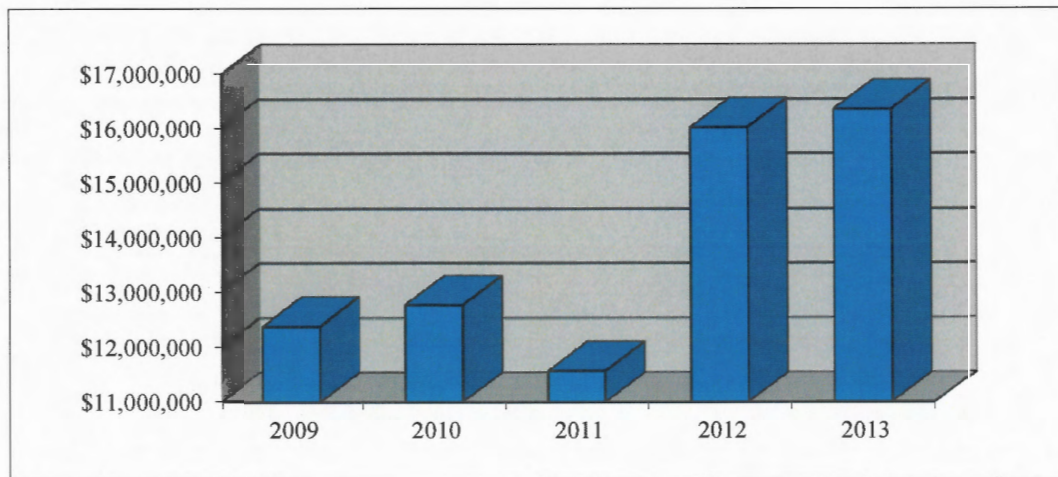
Analysis:

The term of the .25% income tax increase will expire at the end of 2033. However, should sufficient revenues be generated to pay for the entire joint Akron Public Schools/City of Akron CLC project including debt service prior to 2033, the additional .25% income tax will be repealed.

Projection:

Collection of the CLC income tax began in February of 2004 (for January withholding). For 2013, revenue is estimated to increase by 2%.

Fiscal Year	Amount	% Increase (Decrease)
2009	\$ 12,386,952	(17.33)
2010	12,772,154	3.11
2011	11,569,358	(9.42)
2012	16,016,834	38.44
2013 Budgeted	16,350,000	2.08



SOURCE: Curbservice and Recycling Fees

Summary:

The City of Akron charges each sanitation customer for the weekly collection of household refuse. City residents can choose to have a private hauler pick up their refuse, but they must have the contract with the private hauler on file with the City. This ensures that every Akron resident is having their refuse properly disposed. The amount charged by the City is sufficient to pay for the operations of the Sanitation Division. Currently, the fees are \$19.00 for combined curbservice and recycling and \$21.50 if there is no recycling. This is less than the amount charged by private haulers and surrounding cities. The bill is included as part of the monthly water and sewer bill.

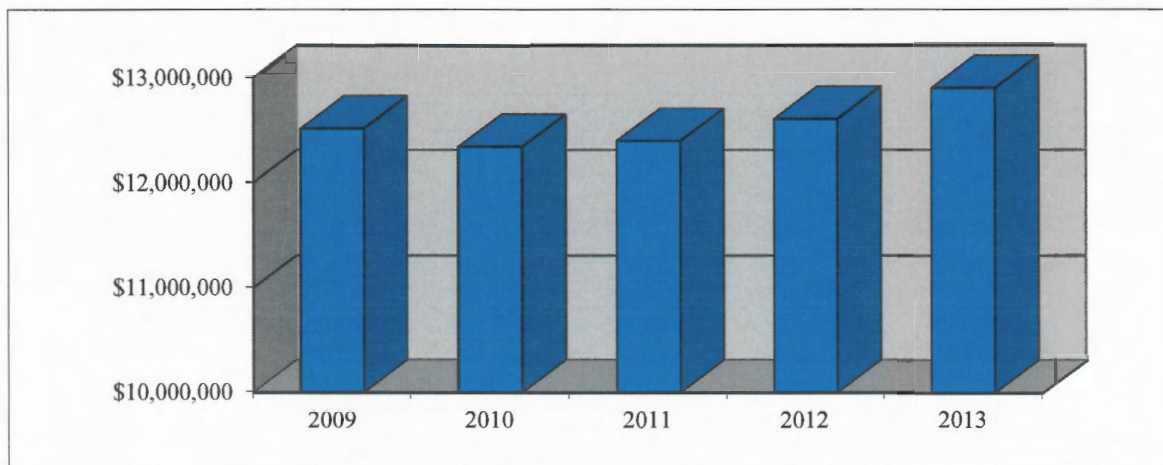
Analysis:

The City maintains an efficient sanitation collection operation. About 75% of the City's sanitation customers are serviced by City crews and 25% are serviced by a private contractor, under contract to the City. Each year the rates charged by private haulers are compared with the City's cost of sanitation collection; the City's costs are in line with those of private haulers.

Projection:

The City is projecting an increase of over 2% for 2013.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2009	\$ 12,515,043	(2.14)
2010	12,339,745	(1.40)
2011	12,396,527	0.46
2012	12,606,760	1.70
2013 Budgeted	12,900,000	2.33



SOURCE: Engineering Bureau Charges

Summary:

The City's Engineering Bureau operates as an Internal Service fund. The Bureau charges other departments and projects for its direct and indirect costs.

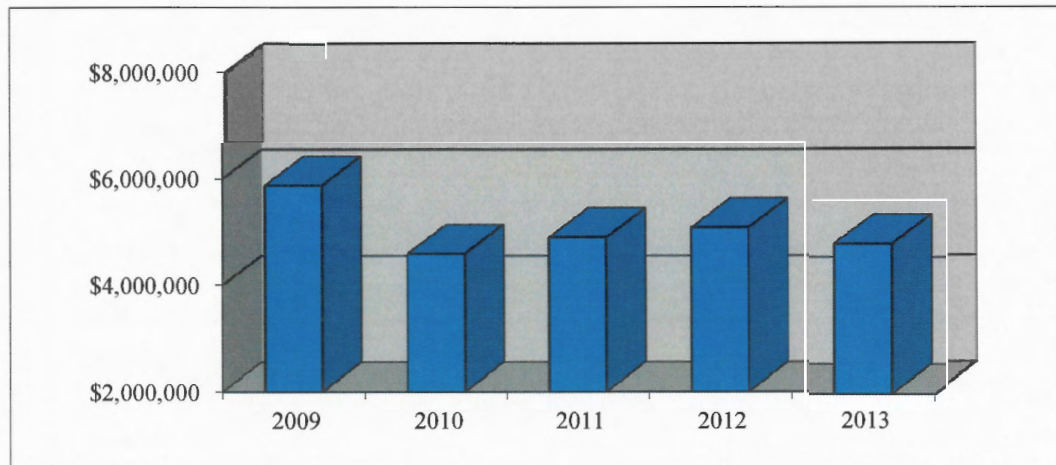
Analysis:

The Capital Budget, Water and Sewer funds pay the bulk of the charges invoiced by the Engineering Bureau, simply because they involve the largest projects that the bureau designs and inspects. At times, the City will hire outside engineering consultants when a level of expertise is needed and not available in-house. In those cases, the consultant contract is charged directly to the project.

Projection:

Generally, revenues from this source increase incrementally by the amount of wages and salaries. In 2013 revenue is projected to decrease by over 5% due to the timing of revenues from projects billed in 2012.

Fiscal Year	Amount	% Increase (Decrease)
2009	\$ 5,875,516	(4.47)
2010	4,585,614	(21.95)
2011	4,890,128	6.64
2012	5,077,752	3.84
2013 Budgeted	4,800,000	(5.47)



SOURCE: Income Tax

Summary:

The City of Akron levies a 2.25% income tax on individual and corporate income earned in Akron. Each year, all residents and companies doing business within the City are required to file a return. The State allows cities in Ohio to levy an income tax up to 1% without a vote of the electorate. Akron voters last increased the City's income tax rate from 2% to 2.25% in 2003. However, the additional .25% increase is designated exclusively for funding the Akron Public Schools' local share in obtaining State of Ohio grants for the construction and renovation of community learning centers in Akron, and, therefore, is accounted for separately in its own fund, Community Learning Centers (CLC) Income Tax (see CLC Income Tax revenue summary in this section). The remaining 2% tax (net of collection expenses) is distributed according to City Charter into both operations and capital improvements.

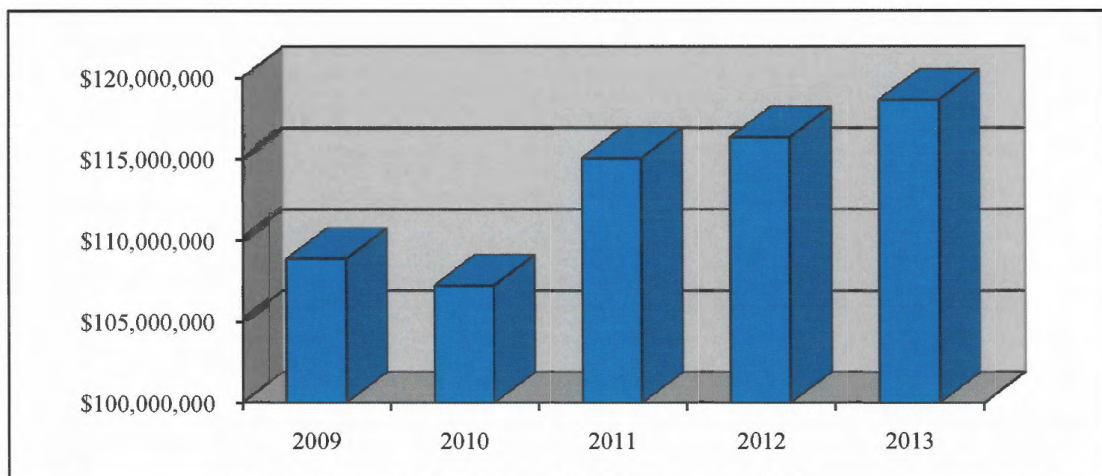
Analysis:

The Akron income tax is the largest source of operating revenue. A district income tax is also now levied outside the city limits through an innovative program called Joint Economic Development Districts (JEDDs), but is accounted for separately in the JEDD special revenue fund (see JEDD revenue summary in this section).

Projection:

Due to the economic downturn, the City experienced three years (2008, 2009, 2010) of negative growth. For 2013, the City is projecting revenues to increase by about 2%. These figures do not include revenue from the .25% tax rate increase or the JEDDs.

Fiscal Year	Amount	% Increase (Decrease)
2009	\$ 108,803,516	(7.44)
2010	107,180,499	(1.49)
2011	115,015,813	7.31
2012	116,295,016	1.11
2013 Budgeted	118,600,000	2.00



SOURCE: Inheritance Taxes

Summary:

Inheritance taxes are levied by the State of Ohio and collected by the County. Municipalities in Ohio receive 80% of the taxes levied, pro-rated by the amount of time the decedent lived in the municipality. The state receives the remaining 20%. The City receives two settlements from the County each year. These occur in April and October.

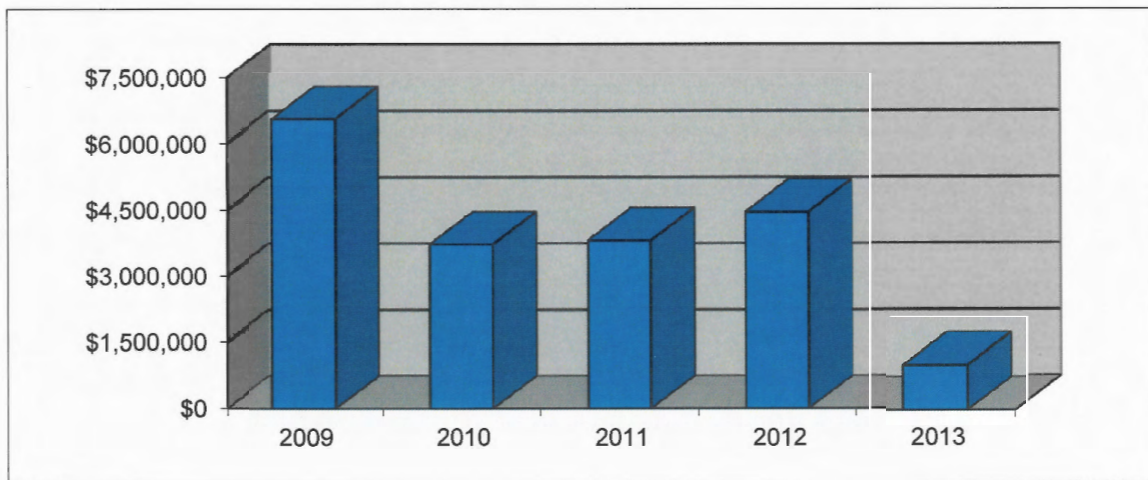
Analysis:

Inheritance taxes have proved to be an unsteady source of income for the City of Akron. The amounts range from \$3 million to over \$6.5 million over the last 4 years (see table below). The funds are deposited into the general fund. The largest estate tax settlement ever received by the City of Akron was \$5.6 million from the estate of John S. Knight. These funds were put into a separate account and used exclusively for economic development activities. In 2011, the State of Ohio passed legislation eliminating estate taxes beginning in 2013.

Projection:

This revenue source is impossible to accurately forecast because it depends on the deaths of Akron residents and the value of their estates. The City is forecasting \$1 million for 2013.

Fiscal Year	Amount	% Increase (Decrease)
2009	\$ 6,553,799	22.95
2010	3,718,987	(43.25)
2011	3,804,916	2.31
2012	4,454,446	17.07
2013 Budgeted	1,000,000	(77.55)



SOURCE: Joint Economic Development District (JEDD) Revenue

Summary:

A district income tax is levied outside the city limits through an innovative program called Joint Economic Development Districts (JEDDs). This program, designed by the City of Akron and authorized by the State General Assembly first in 1991 and amended in 1994, allows cities to enter into contracts with surrounding townships in order to facilitate economic development in the region. The City has contracts with four townships to extend water and sewer lines for development purposes in exchange for the district levying an income tax.

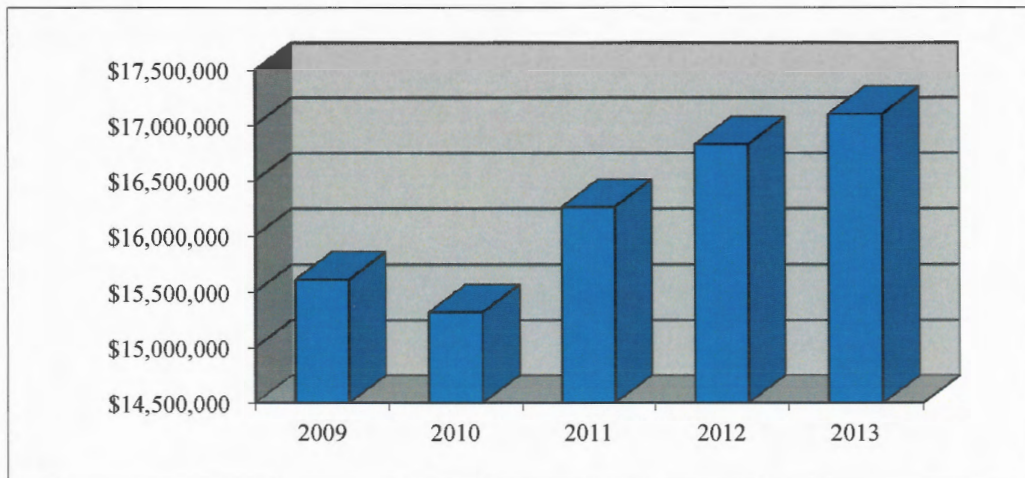
Analysis:

The term of the JEDD contracts is 99 years, with two 50-year renewal options. The Copley, Coventry and Springfield JEDD contracts were executed in 1994, and the Bath JEDD contract was executed in 1998. Collection of the income tax began in January of the following year. Approximately 95% of the contracted water and sewer projects have been completed in all the districts.

Projection:

Collection of the JEDD revenue has been volatile, partly due to the economy and compliance. A slight increase is budgeted for 2013.

Fiscal Year	Amount	% Increase (Decrease)
2009	\$ 15,611,034	(3.29)
2010	15,316,316	(1.89)
2011	16,261,086	6.17
2012	16,824,096	3.46
2013 Budgeted	17,100,000	1.64



SOURCE: Local Government Fund

Summary:

The local government fund is Ohio's version of Revenue Sharing. The State of Ohio distributes 4.8% of the State's income tax, corporate franchise tax, and state sales tax to local governments. The cities within each county may use the state generated allocation formula, or work out an alternative formula. In Summit County where Akron is located, the communities have agreed to an alternative formula.

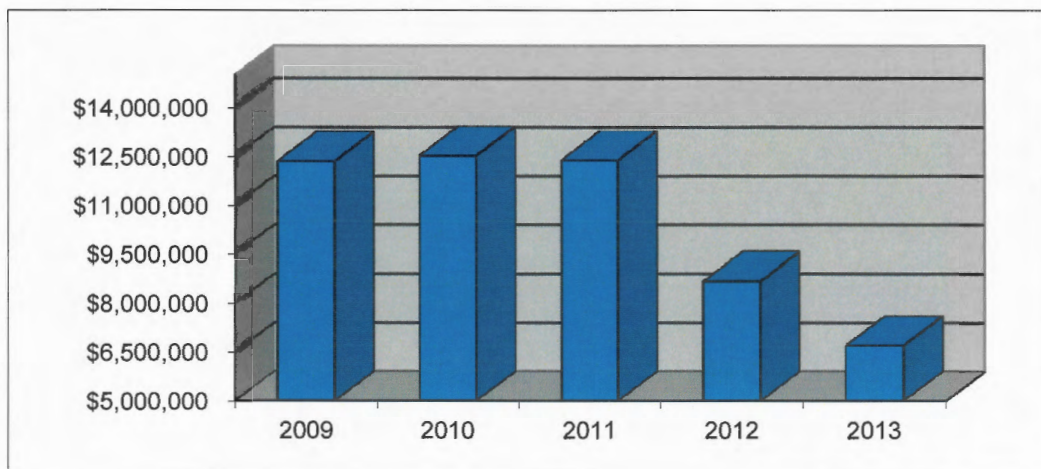
Analysis:

This revenue source has been a major source of revenue for the City of Akron. The State sets the percentage of the three taxes to be distributed on a biennial basis as part of the State biennial budget bill. The State then tells each county the amount of funds to allocate among their jurisdictions. In Akron, the amount budgeted is based on the County's projection using the alternative formula.

Projection:

The City is anticipating a decrease in 2013 for the local government fund (LGF), due to the State of Ohio's 2012 biennial budget which reduced the amount of funding to all local governments effective July 1, 2011. The LGF was reduced by 25% for the months of July 2011 to June 2012. In July 2012, the LGF will be reduced an additional 25%, bringing the total reduction to 50% from 2011 state fiscal year LGF receipts.

Fiscal Year	Amount	% Increase (Decrease)
2009	\$ 12,349,228	(13.20)
2010	12,515,341	1.35
2011	12,378,170	(1.10)
2012	8,668,934	(29.97)
2013 Budgeted	6,700,000	(22.71)



SOURCE: Motor Equipment Charges

Summary:

Motor Equipment revenues are derived from the fees the City's Motor Equipment Bureau charges other divisions for maintaining City vehicles and fuel usage. The cost of services is the actual cost for labor (including benefits and indirect costs), parts, including a 25% markup and a \$0.15 fee per gallon on fuel.

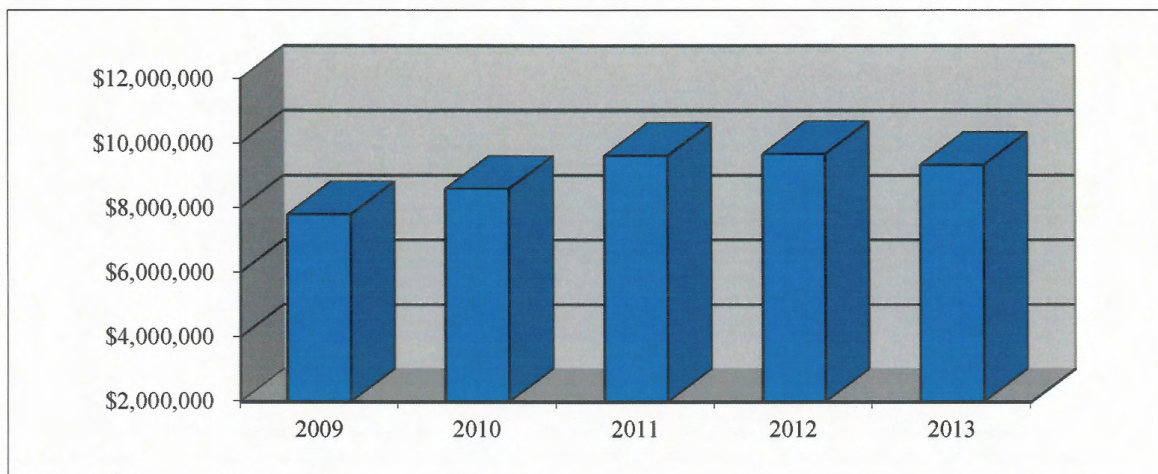
Analysis:

The Motor Equipment Bureau is an internal service fund, meaning it should generate enough revenue to pay the full cost of operating the bureau, including capital improvements.

Projection:

In 2013, the City is projecting a 3.47% decrease in revenues due to timing .

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2009	\$ 7,794,932	(20.14)
2010	8,588,875	10.19
2011	9,608,590	11.87
2012	9,665,542	0.59
2013 Budgeted	9,330,000	(3.47)



SOURCE: Motor Vehicle Fuel Taxes

Summary:

Motor vehicle fuel taxes are collected by the State of Ohio and distributed to cities according to the number of vehicles registered in that city. The rate is currently 28 cents per gallon. After the state sets aside monies for refunds and other specified obligations, the balance is then distributed as follows: 70.2% goes to the State, 12.7% to municipalities, 11.1% to counties, and 6% to townships.

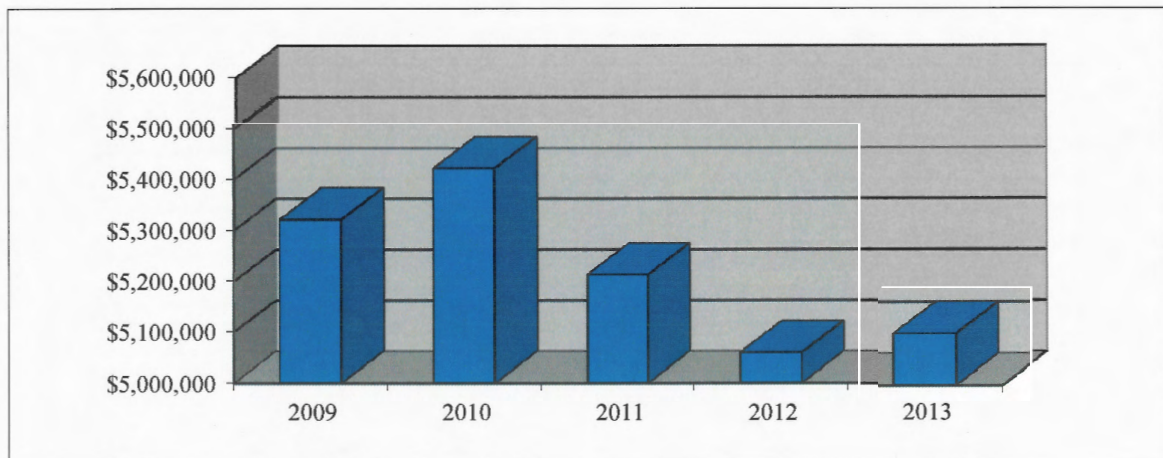
Analysis:

The City uses a portion of the proceeds to fund the Highway Maintenance Division of the Public Service Department. Funds are used for street and culvert repairs as well as snow and ice control in the winter. The remainder of the proceeds fund road improvements out of the capital budget.

Projection:

The revenue stream from this funding source is dependent on the amount of fuel purchased across the state. The City generally budgets an amount based on historical averages.

Fiscal <u>Year</u>	<u>Amount</u>	% Increase (Decrease)
2009	\$ 5,321,038	(8.05)
2010	5,421,923	1.90
2011	5,212,580	(3.86)
2012	5,059,013	(2.95)
2013 Budgeted	5,100,000	0.81



SOURCE: Motor Vehicle License Tax

Summary:

The State of Ohio enacts and collects this tax. After the State takes a portion of the collections for its Highway Bond Retirement and Operating Funds and for tax administration, the balance of revenues are distributed as follows: 34% to municipal corporation or county of registration; 47% to county in which vehicle owner resides, 9% to counties in the ratio of the number of miles of county roads to the state total; 5% to townships in the ratio of the number of miles of township roads to the state total; and 5% divided equally among counties. The current annual rate for passenger cars is \$31, \$25 for motorcycles, and rates for trucks vary depending on size.

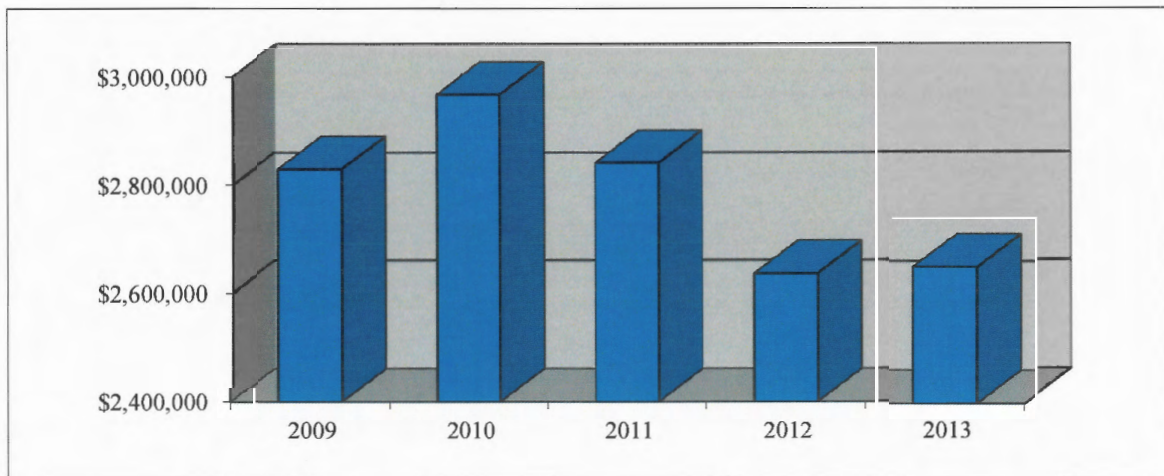
Analysis:

The City of Akron uses 100% of these funds for highway maintenance purposes. In addition to these taxes, Summit County has added a permissive license tax of \$15 per vehicle which is returned to Akron based on registered vehicles. The City of Akron has also enacted a \$5 permissive tax. These permissive funds are used for highway construction and major reconstruction projects.

Projection:

Akron forecasts these revenues on historical averages. The City has budgeted approximately a slight increase for 2013.

Fiscal Year	Amount	% Increase (Decrease)
2009	\$ 2,829,817	(7.89)
2010	2,966,794	4.84
2011	2,840,996	(4.24)
2012	2,635,783	(7.22)
2013 Budgeted	2,650,000	0.54



SOURCE: Off-Street Parking Fees

Summary:

The City owns eight parking decks and numerous off-street parking lots throughout the downtown area. These decks are managed under contract with a private firm. Parking rates average \$60 per month for monthly customers, and daily rates are priced competitively with non-city owned lots.

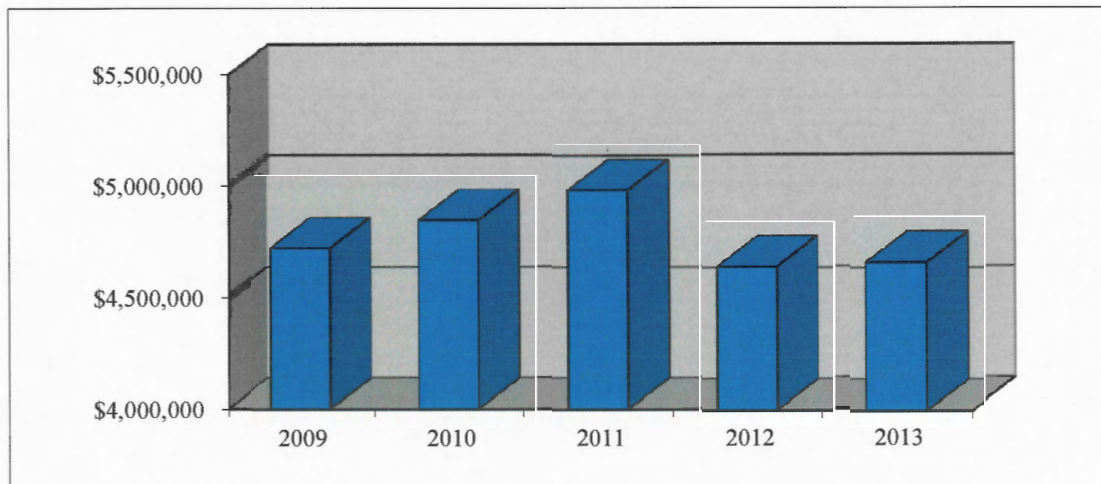
Analysis:

At most of the facilities, the parking rates do not generate enough revenue to support all costs of the decks, including debt service. All but one of the decks produce enough revenue to support operations and a portion of the debt service. All but one of the off-street lots generate enough revenue to cover operating expenses. The rates set by City Council compete with non-city owned lots and decks.

Projection:

Revenue is projected to increase slightly for 2013.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2009	\$ 4,720,971	(6.78)
2010	4,845,532	2.64
2011	4,982,141	2.82
2012	4,640,953	(6.85)
2013 Budgeted	4,660,000	0.41



SOURCE: Property Taxes

Summary:

Property taxes are collected by the County and distributed to all political subdivisions. Revenues lag one year from the date the taxes are levied. In other words, taxes levied in 2008 will be collected in 2009. Akron currently levies 10.3 mills of property taxes. This represents about 11.5% of the total property tax bill to Akron taxpayers. The remainder is levied for county and public school operations. Of Akron's levied amount, 2.8 mills is used for Emergency Medical Service (EMS) operations, .42 mills is used for debt retirement, and the remainder is used for General Fund operations.

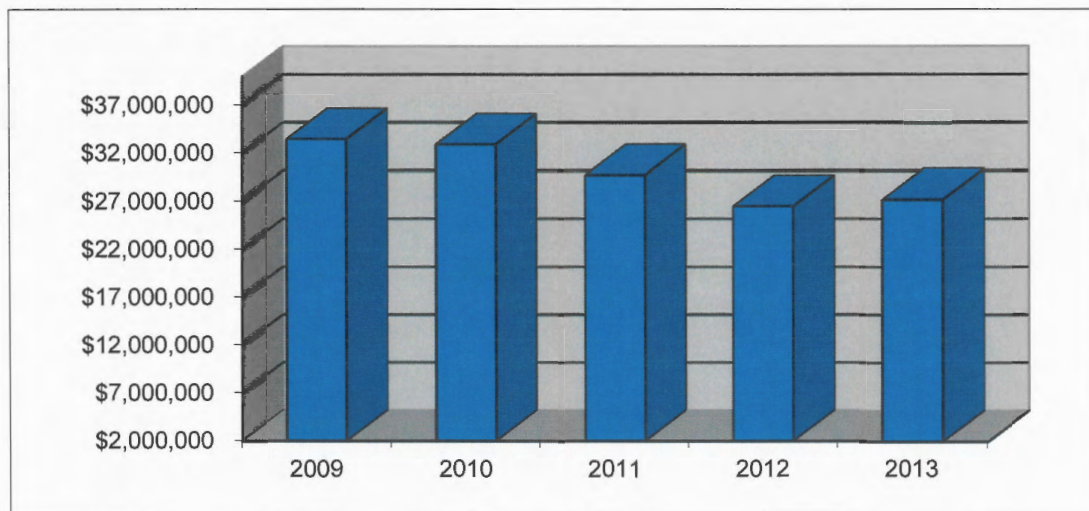
Analysis:

Property tax revenues have been quite predictable over the years. Assessed valuations are performed by the County on a tri-annual and a sexennial basis. Every three years, the County performs an adjustment of property values based on inflation. Every six years, a full reappraisal of every property in the County is done. The county has been divided into appraisal districts. Each district has a distinct revaluation, based on appraisals in that district. In the past, all property in the county was adjusted by the same amount. This new method makes the changes in value more in line with actual appraisals in each district.

Projection:

The last sexennial appraisal was performed in 2011 and a tri-annual appraisal was performed in 2008. The sexennial appraisal resulted in a decrease in assessed valuations for 2012. For 2013, revenues are projected to increase by 2.61%.

Fiscal Year	Amount	% Increase (Decrease)
2009	\$ 33,451,192	(1.28)
2010	32,903,252	(1.64)
2011	29,718,125	(9.68)
2012	26,508,600	(10.80)
2013 Budgeted	27,200,000	2.61



SOURCE: Sewer Service Charges

Summary:

The City's sewer system, part of the Public Utilities Bureau, is a self supported utility, funded entirely from service fees. The sewer system serves both Akron customers and surrounding jurisdictions with sewer collection and treatment services. The rates for the sewer system are set by City Council. Rates for outside jurisdictions are set by a sewer user rate formula agreed upon by all served jurisdictions. Rates for Akron customers are set based on local needs. Sewer usage is assumed to equal water usage, and sewer rates are applied to water usage records to arrive at a customer's bill.

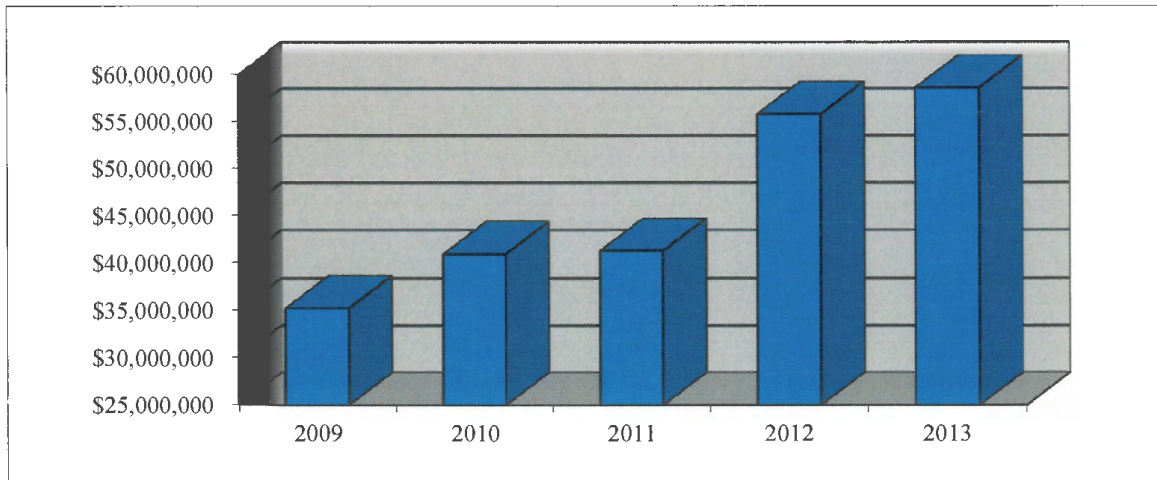
Analysis:

Sewer improvements made over the last several years have been mandated by the USEPA. Major improvements include new settling basins at the Water Pollution Control Station, relief sewers, and the computerized electronic monitoring system.

Projection:

City Council approved a 6% surcharge, effective January, 2003 that is paying for improvements to the Combined Sewer Overflows (CSOs), which are federally mandated. City Council passed a 20% rate increase effective January 1, 2012 and a 6% rate increase that was effective January, 2013. The rate increase will be used to complete a series of projects required by the Consent Decree the City entered into with the USEPA in November 2009.

Fiscal Year	Amount	% Increase (Decrease)
2009	\$ 35,227,057	(0.35)
2010	40,864,837	16.00
2011	41,209,140	0.84
2012	55,704,870	35.18
2013 Budgeted	58,500,000	5.02



SOURCE: Special Assessments

Summary:

The City has an aggressive program of special assessments for street and sidewalk construction. Property owners pay a fixed front foot fee that represents approximately 40% of the cost of these improvements. The City covers the remainder of the cost with local, state or federal funds. Property owners who are assessed for public improvements can elect to pay off their portion or incur an assessment spread over a number of years, with interest. Most assessments are levied over a 10 year period. Property owners are notified of their assessment, and the unpaid bills are forwarded to the county for collection as part of the annual property tax collection process.

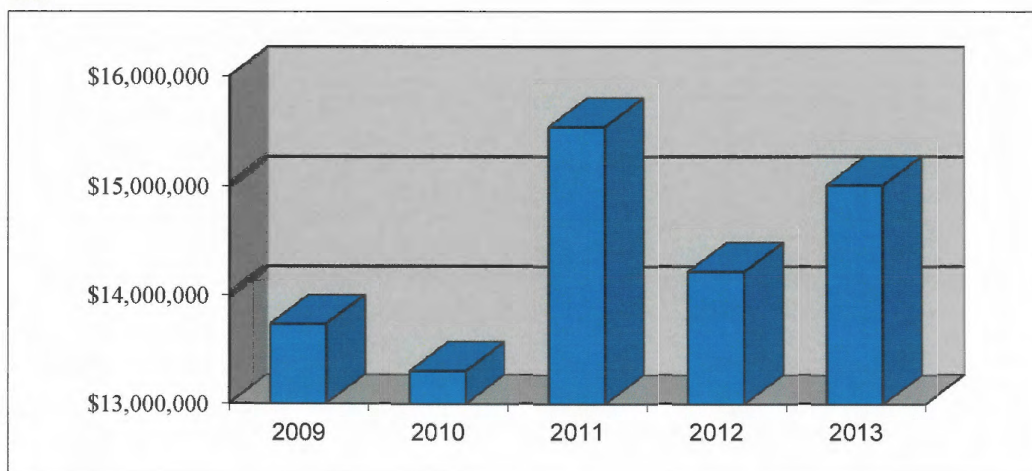
Analysis:

The special assessment program has been instrumental in paving streets throughout the City. The City determines which streets to pave each year by the petitions and requests received from property owners. The property owners are assessed their share. The amount of special assessment revenue is dependent on how many services are performed. The timing of the revenue is dependent on whether property owners pay their assessments up front or opt for the payment plan. The City issues notes to cover the property owners' share of the improvement, and the amount collected is transferred to the bond payment fund to pay the debt service.

Projection:

The level of special assessment revenue varies depending on when property owners choose to pay their assessments. For 2013, the revenue is projected to increase by over 5.5%.

Fiscal Year	Amount	% Increase (Decrease)
2009	\$ 13,730,344	(0.01)
2010	13,297,398	(3.15)
2011	15,527,831	16.77
2012	14,211,636	(8.48)
2013 Budgeted	15,000,000	5.55



SOURCE: Street Assessments

Summary:

The City of Akron carries out an extensive street cleaning and lighting program, including snow removal. The program is funded by special assessments, levied against each property owner abutting a paved street or having street lights. Streets are broken into many different classes, each with a different cleaning schedule and assessment rate. The street lighting system is comprised of many different types of lights. Most of the City is served with high pressure sodium lighting, reducing electricity and maintenance costs over conventional incandescent lights.

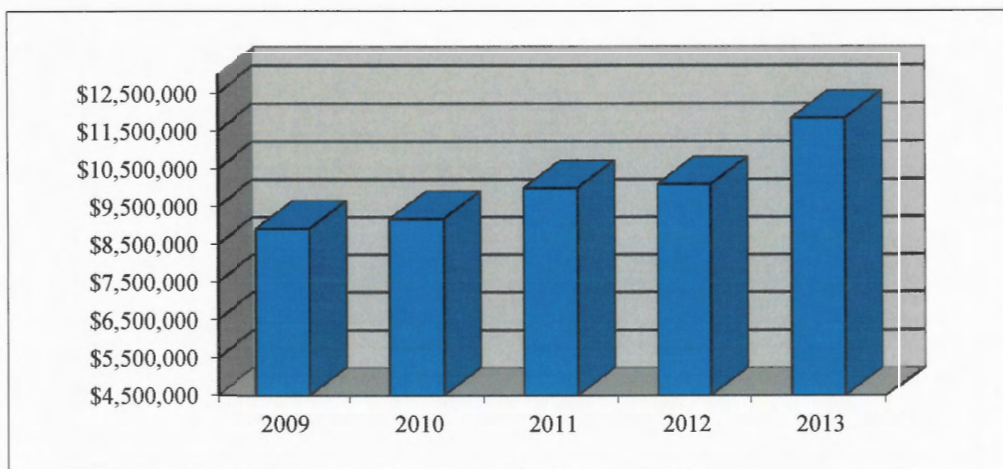
Analysis:

Street Assessment expenses are funded with assessments to the benefitting property owners. The costs to operate the lighting system are incurred by the Ohio Edison Company and billed to the City on a monthly basis.

Projection:

For the past few years, street assessment revenues increased. This is due to the combining of many assessed projects into one assessment fund. Revenue is anticipated to increase by over 17% in 2013.

Fiscal Year	Amount	% Increase (Decrease)
2009	\$ 8,918,004	8.68
2010	9,179,919	2.94
2011	9,995,681	8.89
2012	10,090,890	0.95
2013 Budgeted	11,840,758	17.34



SOURCE: Water Service Charges

Summary:

The City's water system, part of the Public Utilities Bureau, is a self supported utility that has over 91,000 accounts, serving over 300,000 people. The Bureau supplies water on a retail basis to Akron and some surrounding jurisdictions. The Bureau also supplies water on a wholesale basis to Summit County and a few other smaller jurisdictions. Rates are set by the Director of Public Service.

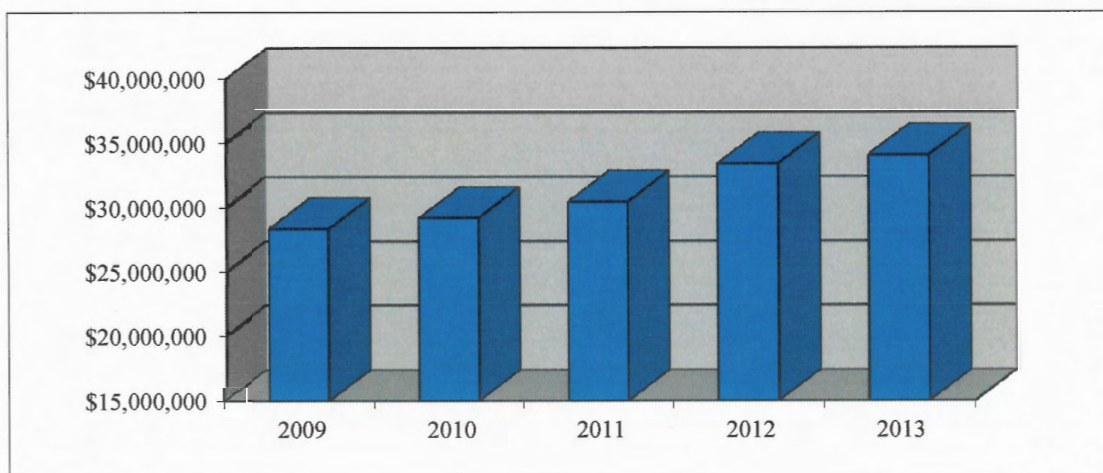
Analysis:

The Public Utilities Bureau has for the last 15 years made substantial investment in the water supply and distribution systems. Most of the improvements were the result of EPA regulations. Improvements include a new filter rehabilitation system, service line installations, and a water quality laboratory.

Projection:

The Service Director approved an 8% increase in water rates, effective May 1, 2012 and with no an additional increase in 2013 .

Fiscal Year	Amount	% Increase (Decrease)
2009	\$ 28,347,334	(3.89)
2010	29,200,388	3.01
2011	30,451,182	4.28
2012	33,402,423	9.69
2013 Budgeted	34,070,000	2.00



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Expenditure Summaries

EXPENDITURE ASSUMPTIONS
2013 OPERATING BUDGET PLAN
ALL FUNDS

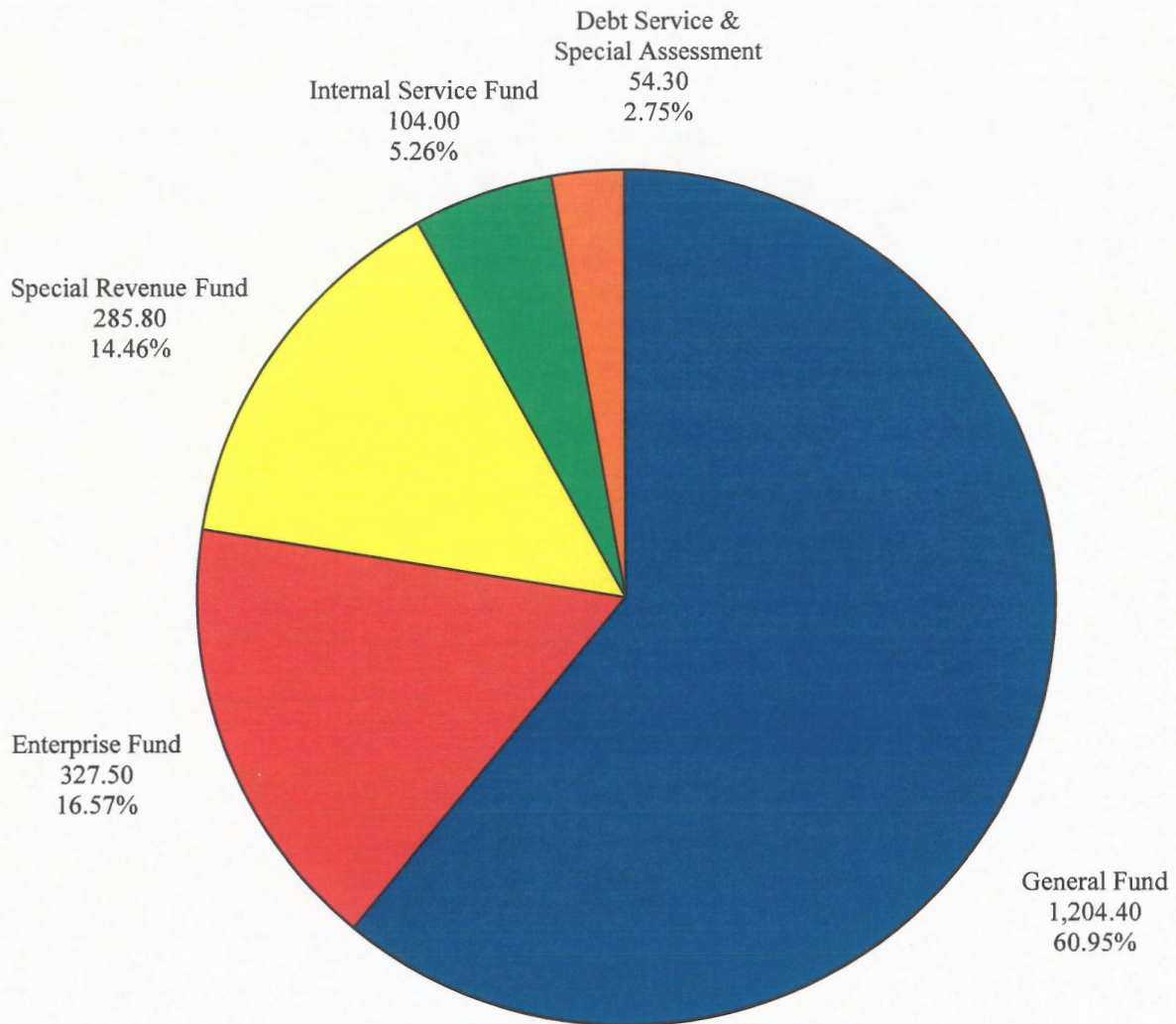
1. A 2% wage increase for all four bargaining unions and non-bargaining was effective December 30, 2012.
2. Health benefits to increase.
3. The City will be hiring a class of 40 Police Officers and a class of 38 Firefighter/medics funded primarily by federal grants.

CITY OF AKRON, OHIO
2013 BUDGETED FULL-TIME EMPLOYEES
COMPARED TO ACTUAL DECEMBER 31, 2010
DECEMBER 31, 2011 & DECEMBER 31, 2012

By Funding Sources:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
General Fund	1,121.53	1,011.73	1,087.43	1,204.40
Internal Service Fund	98.10	97.50	96.50	104.00
Enterprise Fund	266.60	263.60	251.70	327.50
Special Revenue Fund	418.52	314.72	238.37	285.80
Special Assessment Fund	41.60	46.70	44.50	49.30
Capital Projects Fund	0.00	0.75	1.50	0.00
Debt Service Fund	4.65	5.00	5.00	5.00
TOTAL	1,951.00	1,740.00	1,725.00	1,976.00

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
Civil Service	10.00	8.00	9.00	10.00
Finance	79.00	75.00	101.00	121.00
Fire/EMS	363.00	340.00	337.00	365.00
Law	29.00	29.00	28.00	37.00
Legislative	16.00	16.00	16.00	17.00
Municipal Court Clerk	45.00	45.00	42.00	45.00
Municipal Court Judges	43.00	42.00	48.00	46.00
Neighborhood Assistance	0.00	0.00	53.00	56.50
Office of the Mayor	15.00	14.00	12.00	16.00
Planning	59.00	55.00	51.00	57.00
Police	489.00	445.00	454.00	500.00
Public Health	110.00	0.00	0.00	0.00
Public Safety	93.00	72.00	73.00	93.00
Public Service	600.00	599.00	501.00	612.50
TOTAL	1,951.00	1,740.00	1,725.00	1,976.00

**CITY OF AKRON
2013 OPERATING BUDGET
BUDGETED FULL-TIME EMPLOYEES
BY FUND TYPE**



STAFFING EXPLANATIONS

The City of Akron had a total of 1,725 full-time employees at the end of 2012. The City was down 15 full-time employees overall compared to year end 2011. The City is budgeting to fill several vacant positions during 2013.

In 2012, the Police Department increased staffing by 9 employees and is budgeting to hire an entry level class of 40 officers.

The Fire Department showed a slight decrease of 3 positions from 2011 to 2012. Primarily due to the grants awarded to the Department, the 2013 budget includes an entry level class of 38 firefighter/medics.

Two significant staff restructurings occurred during 2012 that is reflected in the departmental summaries. The first occurred on April 1, 2012 when a portion of the Water Business Services Division within the Department of Public Service was reclassified to the Business services Division reporting to the Department of Finance. Additionally, there were several positions formerly included in the Water Business Services which became part of the Engineering Bureau within the Department of Public Service.

Another significant staffing change occurred with the creation of the Department of Neighborhood Assistance. The Department is composed of the 311 Call Center, Administration, Housing, Nuisance Compliance, and the Recreation Bureau accounting for 53 employees at the end of 2012.

The Department of Public Service was reduced by several full-time employees as a result of the restructuring mentioned above. The City is budgeting to fill some vacant positions with the majority residing in the Water and Sewer Divisions.

The remaining departments experienced routine employee turnover. The 2013 budgeted employee count affords the City the opportunity to fill vacancies as needed.

2013 GENERAL FUND GROSS EXPENDITURES

<u>DEPARTMENTAL UNIT</u>	<u>BUDGETED EXPENDITURES</u>	<u>PERCENTAGE OF TOTAL</u>
Police	\$ 47,686,720	32.99 %
Fire	27,473,750	19.01
Public Service	23,800,970	16.46
Public Safety	13,333,990	9.22
Neighborhood Assistance	5,725,470	3.96
Public Health	4,227,880	2.92
Judges	4,027,900	2.79
Law	3,746,390	2.59
Clerk of Court	3,452,430	2.38
City-Wide Administration	3,175,550	2.20
Finance	2,886,500	2.00
Mayor's Office	1,939,930	1.34
Legislative	1,210,110	0.84
Planning	1,078,020	0.75
Civil Service	789,780	0.55
TOTAL GENERAL FUND GROSS EXPENDITURES	<u>\$ 144,555,390</u>	<u>100.00 %</u>

COMPARATIVE SUMMARY OF GENERAL FUND GROSS EXPENDITURES

<u>DEPARTMENT</u>	<u>ACTUAL 2010</u>	<u>ACTUAL 2011</u>	<u>ACTUAL 2012</u>	<u>BUDGETED 2013</u>
Police	\$ 44,390,970	\$ 48,301,613	\$ 47,312,080	\$ 47,686,720
Fire	24,429,137	27,566,083	28,547,705	27,473,750
Public Service	25,913,641	34,995,224	23,793,250	23,800,970
Public Safety	15,304,918	13,622,154	13,533,107	13,333,990
Neighborhood Assistance	-	-	2,951,779	5,725,470
Public Health	6,504,715	4,686,978	3,062,045	4,227,880
Judges	3,485,405	3,881,883	3,828,176	4,027,900
Law	3,903,184	3,800,266	4,009,771	3,746,390
Clerk of Court	3,198,142	3,375,126	3,328,740	3,452,430
City-Wide Administration	4,608,569	3,881,278	5,196,457	3,175,550
Finance	2,029,744	2,262,889	2,352,091	2,886,500
Mayor's Office	2,631,912	2,056,960	2,243,915	1,939,930
Legislative	1,051,600	1,128,214	1,212,433	1,210,110
Planning	1,199,700	1,718,318	1,001,364	1,078,020
Civil Service	967,964	871,220	762,018	789,780
TOTAL GENERAL FUND				
GROSS EXPENDITURES	<u>\$ 139,619,601</u>	<u>\$ 152,148,206</u>	<u>\$ 143,134,931</u>	<u>\$ 144,555,390</u>

Civil Service Commission

CIVIL SERVICE

Patricia Ambrose-Rubright, Interim Director of Personnel

DESCRIPTION

The Civil Service (Personnel) Department is the administrative agency of the Civil Service Commission. The three-member Civil Service Commission is appointed by the Mayor with the consent of City Council. The commissioners serve in six-year staggered terms, and no more than two members can be from the same political party. The Civil Service Commission meets monthly and is responsible under the Charter of the City for maintaining a merit system for classified employees of the City.

The commission appoints a personnel director for a term of three years, subject to reappointment. Through the Civil Service process, the director appoints all employees of the Personnel Department. The Personnel Director and staff are responsible for carrying out the executive and administrative responsibilities of the department as defined by the Charter of the City. The Personnel Department is comprised of five divisions including Administration, Classification and Compensation, Employee Records, Employment and Training & EEO.

GOALS & OBJECTIVES

- Administer Police and Fire tests in eight sessions over four days to approximately 2,000 applicants and complete the entire selection process including fitness testing, background investigations, etc.
- Hire at least 38 Firefighter/Medics and 40 Police Officers.
- Update the Personnel Department's clerical skills testing software.
- Continue to update job descriptions to reflect current duties of city workforce.
- Complete revisions of Essential Functions for all positions and distribute updated functions to Managers.
- Develop new online/computer based training with the assistance of the City IT Department.
- Implement information sharing between Peoplesoft and NEOGOV on new hires and evaluate the use of NEOGOV Performance Evaluation modules.
- Convert existing testing data to NEOGOV system.

SERVICE LEVELS

In 2012, the Personnel Department fully transitioned from paper selection-processes to computerized selection-processes via NEOGOV. The Department also completed training of department representatives and Managers in the use of the NEOGOV program, distributed a customer survey to Supervisors and Managers and provided technical support City-wide.

Personnel recruited 1,477 Police Officer applicants and 1,796 Firefighter/Medic applicants through advertising via print, billboards, social media, e-mails, internet, and work shops and information sessions conducted at the Job Center, AMHA, East High School, Buchtel High School, local malls, the Akron Marathon and Veteran's Job Fairs at the J.S. Knight Center and Youngstown Air Reserve Station.

Personnel conducted or coordinated the training of over 2,000 City employees in various training programs including Microsoft Office Products and Supervisory training.

The Department also revamped the format of Essential Functions of classified positions to assist with addressing ADA and Workers' Compensation issues.

Finally, Personnel purged and micro-fiched inactive personnel records for 2004 and 2005.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
CIVIL SERVICE:				
Executive Assistant	1.00	0.00	0.00	0.00
Personnel Aide	1.00	1.00	0.00	1.00
Personnel Analyst	4.00	3.00	2.00	2.00
Personnel Officer	0.00	0.00	1.00	1.00
Personnel Records Supervisor	1.00	1.00	1.00	1.00
Personnel Technician	1.00	1.00	2.00	2.00
Secretary	1.00	1.00	2.00	2.00
Training and EEO Officer	1.00	1.00	1.00	1.00
TOTAL CIVIL SERVICE	10.00	8.00	9.00	10.00

PERSONNEL

CIVIL SERVICE

Total for Department:

2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
967,964	871,220	762,018	789,780
967,964	871,220	762,018	789,780

PERSONNEL

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	465,219	451,437	430,937	452,800
Fringe Benefits	458,982	371,367	253,689	269,050
Total: Personal Services	924,201	822,804	684,626	721,850
Other				
Current Expenditures - Other	27,290	26,015	52,838	45,480
Utilities Expenses	243	435	258	300
Insurance	493	545	544	550
Rentals and Leases				
Interfund Service Charges	15,738	21,421	23,751	21,600
Total: Other	43,764	48,416	77,391	67,930
Total for Department:	967,964	871,220	762,018	789,780

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2013

	Personal Services	Other	Capital Outlay	Total
General Fund	721,850	67,930		789,780
Total for Department:	721,850	67,930		789,780

PERSONNEL

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	967,964	871,220	762,018	789,780
Total for Department:	967,964	871,220	762,018	789,780

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	10.000	8.000	9.000	10.000
Total for Department:	10.000	8.000	9.000	10.000

PERSONNEL

DIVISION: CIVIL SERVICE

The Civil Service Department is responsible to the three member Civil Service Commission. This Commission is appointed by the Mayor and is approved by Council. The Personnel Director and staff work under the policies set by the commission. The role of this department is to classify positions, establish pay ranges, recruit, test, and keep all personnel records and files.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	465,219	451,437	430,937	452,800
Fringe Benefits	458,982	371,367	253,689	269,050
Total: Personal Services	924,201	822,804	684,626	721,850
Other				
Current Expenditures - Other	27,290	26,015	52,838	45,480
Utilities Expenses	243	435	258	300
Insurance	493	545	544	550
Rentals and Leases				
Interfund Service Charges	15,738	21,421	23,751	21,600
Total: Other	43,764	48,416	77,391	67,930
Division Total:	967,964	871,220	762,018	789,780

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	967,964	871,220	762,018	789,780
Division Total:	967,964	871,220	762,018	789,780

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	10.000	8.000	9.000	10.000
Division Total:	10.000	8.000	9.000	10.000

Finance

FINANCE DEPARTMENT
Diane L. Miller-Dawson, Director of Finance

DESCRIPTION

The City of Akron Finance Department provides financial services for the City and is made up of the following divisions: Administration, Audit & Budget, Accounting, Business Services, Employee Benefits, Information Technology, Purchasing, Taxation and Treasury.

The Department of Finance and the Administration Division are responsible for managing the City's financial operations in accordance with established fiscal policies. Primary responsibilities include cash management, investment of funds, revenue forecasting and general accounting (including financial reporting, internal audits, payroll, accounts payable, accounts receivable, financial oversight and administration of all City funds and accounts). Other Department responsibilities are to ensure legal compliance with all grant programs and coordinate the annual audit of the City of Akron.

In addition, the Department of Finance is responsible for annually publishing three important documents: the Operating Budget Plan, the Comprehensive Annual Financial Report (CAFR) and the Annual Information Statement. The department also publishes official statements for each bond and note issued.

FINANCE

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
ADMINISTRATION	16,422,553	29,719,795	20,601,747	3,055,640
AUDIT & BUDGET	233,014	271,740	359,939	414,530
CITY-WIDE ADMINISTRATION	5,522,112	21,931,760	7,226,889	3,175,550
GENERAL ACCOUNTING	2,539,519	-4,967,136	532,869	891,590
INFORMATION TECHNOLOGY	2,388,330	2,215,656	2,164,023	2,066,360
PURCHASING	2,225,904	2,322,325	1,759,991	1,383,000
TAXATION	5,346,082	5,790,297	5,363,484	5,339,750
TREASURY	2,050,901	3,102,351	15,434,161	5,288,500
EMPLOYEE BENEFITS	28,611,652	27,600,812	31,161,730	31,511,490
WATER BUSINESS SERVICES			5,865,374	11,176,000
FINANCE - NON OPERATING	9,684,360	10,559,536	6,437,299	
Total for Department:	75,024,426	98,547,136	96,907,505	64,302,410

FINANCE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	3,745,063	3,659,866	4,763,966	4,616,060
Fringe Benefits	2,047,340	2,634,755	2,666,129	3,018,720
Total: Personal Services	5,792,403	6,294,621	7,430,095	7,634,780
Other				
Current Expenditures - Other	11,859,971	11,707,018	12,352,646	9,510,510
Income Tax Refunds/Tax Share	6,583,182	6,483,141	6,518,162	2,852,000
Utilities Expenses	23,359	17,347	37,050	30,240
Debt Service	18,064,903	20,547,811	32,080,008	11,243,160
Insurance	28,027,922	25,343,576	27,532,758	27,754,400
State/County Charges	1,790,936	1,914,020	2,454,613	2,015,800
Rentals and Leases	654,685	550,991	381,708	342,500
Interfund Service Charges	2,198,019	25,638,619	8,110,364	2,919,020
Total: Other	69,202,977	92,202,521	89,467,310	56,667,630
Capital Outlay				
Capital Outlay	29,045	49,994	10,100	
Total: Capital Outlay	29,045	49,994	10,100	
Total for Department:	75,024,426	98,547,136	96,907,505	64,302,410

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2013

	Personal Services	Other	Capital Outlay	Total
General Fund	1,989,850	4,072,200		6,062,050
Special Revenue Fund	2,066,790	7,474,400		9,541,190
Debt Service	418,270	912,540		1,330,810
Capital Projects				
Enterprise Fund	2,256,600	8,919,400		11,176,000
Internal Service Fund	903,270	35,239,090		36,142,360
Trust and Agency Fund		50,000		50,000
Total for Department:	7,634,780	56,667,630		64,302,410

FINANCE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Capital Projects		-2,916,037		
Debt Service	453,447	519,570	1,309,704	1,330,810
Enterprise Fund			5,865,374	11,176,000
General Fund	6,638,313	5,779,356	7,548,548	6,062,050
Internal Service Fund	36,236,676	34,060,880	36,670,593	36,142,360
Special Revenue Fund	31,695,990	61,103,366	45,509,849	9,541,190
Trust and Agency Fund			3,438	50,000
Total for Department:	75,024,426	98,547,136	96,907,505	64,302,410

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	23.000	25.000	24.000	33.000
Special Revenue Fund	36.350	32.000	31.000	39.000
Debt Service	4.650	5.000	5.000	5.000
Enterprise Fund	0.000	0.000	29.000	32.000
Internal Service Fund	15.000	13.000	12.000	12.000
Total for Department:	79.000	75.000	101.000	121.000

ADMINISTRATION DIVISION

Diane L. Miller-Dawson, Director of Finance

DESCRIPTION

Finance Administration is responsible for controlling all revenues and expenditures of the City of Akron.

GOALS & OBJECTIVES

- Continue to work with other departments to help control expenditures.
- Search for new ways to partner with other governmental entities to provide cost savings to the citizens of Akron.
- Establish a “rainy day” fund.
- Explore various ways to increase revenues.

SERVICE LEVELS

The City issued and submitted the Comprehensive Annual Financial Report (CAFR) to the Government Finance Officers Association and received the Certification of Financial Achievement Award. It was our 28th consecutive year of winning the award.

The Operating Budget Plan was submitted within 90 days after passage of the appropriation ordinance. The City has once again received the Distinguished Budget Presentation Award from the Government Finance Officers Association. It was our 28th consecutive year of winning this award.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of	As of	As of	Budget
By Department:	12/31/10	12/31/11	12/31/12	2013
FINANCE:				
<i>Administration:</i>				
Account Clerk	0.00	0.00	0.00	1.00
Executive Assistant	1.00	1.00	0.00	0.00
Finance Deputy Director	0.00	0.00	0.00	1.00
Finance Director	1.00	1.00	1.00	1.00
Total Administration	2.00	2.00	1.00	3.00

FINANCE

DIVISION: ADMINISTRATION

Supervision of departmental financial activities.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	162,105	172,488	201,969	172,180
Fringe Benefits	55,636	66,340	104,304	68,560
Total: Personal Services	217,741	238,828	306,272	240,740
Other				
Current Expenditures - Other	1,370,026	2,330,867	1,440,402	1,304,300
Utilities Expenses	823	726	829	900
Debt Service	12,593,748	14,602,800	12,830,081	
Insurance	2,175,158	1,511,921	1,366,522	1,501,100
State/County Charges	0			
Interfund Service Charges	65,057	11,034,653	4,657,640	8,600
Total: Other	16,204,812	29,480,967	20,295,475	2,814,900
Capital Outlay				
Capital Outlay				
Total: Capital Outlay				
Division Total:	16,422,553	29,719,795	20,601,747	3,055,640

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	250,753	257,848	320,376	255,640
Special Revenue Fund	12,213,609	22,683,183	17,671,797	
Capital Projects		3,660,731		
Internal Service Fund	3,958,190	3,118,034	2,609,573	2,800,000
Division Total:	16,422,553	29,719,795	20,601,747	3,055,640

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	2.000	2.000	1.000	3.000
Division Total:	2.000	2.000	1.000	3.000

AUDIT AND BUDGET DIVISION

Cynthia M. Donel, Accounting Manager

DESCRIPTION

The Audit and Budget Division is responsible for preparing the Comprehensive Annual Financial Report (CAFR) and the Operating Budget Plan. The Division works closely with the Finance Director to provide recommendations, proposals and specialized assistance during the year to various departments and divisions.

GOALS & OBJECTIVES

- Prepare the Comprehensive Annual Financial Report (CAFR) for issuance in June and submit the CAFR to the Government Finance Officers Association in order to be considered for the Certificate of Achievement for Excellence in Financial Reporting award.
- Issue the Operating Budget Plan within 90 days after passage of the appropriation ordinance by City Council to serve as a policy document, as an operations guide, as a financial plan and as a communications device. The Audit and Budget staff will work with the Finance Director's office to publish a document and submit it to the Government Finance Officers Association for consideration of the Distinguished Budget Presentation Award.
- The Audit and Budget Division, along with the Finance Director, Accounting, IT, Purchasing, and Treasury, will continue working with ACS Government Systems to fully test the upgraded version of Banner financial software and schedule an implementation target date (deferred from 2012).
- The Audit and Budget Division will differentiate the accumulated balances in the various Payments in Lieu of Taxes (P.I.L.O.T.) sources and allocate to separate reporting codes
- The Audit and Budget Division will continue to provide assistance to the Director of Finance, other divisions and the public as necessary.
- A significant amount of time will be spent researching and implementing GASB Statement No. 65 – Items Previously Reported as Assets and Liabilities.

SERVICE LEVELS

The Audit and Budget Division is pleased to report that the 2011 Comprehensive Annual Financial Report (CAFR) was issued and submitted to the Government Finance Officers Association. The City is awaiting notification regarding the Certificate of Achievement for Excellence in Financial Reporting award

The Operating Budget Plan was completed within 90 days after the passage of the appropriation ordinance. The City of Akron has once again received the Distinguished Budget Presentation Award from the Government Finance Officers Association.

A significant amount of effort was spent on researching, documenting, and segregating the various P.I.L.O.T. revenues in order to differentiate the current balance by source.

The Banner financial system was utilized to record budgeted revenue which allowed on-line monitoring of actual compared to budget.

The Division provided assistance as requested by the Director of Finance including administering petty cash counts.

A significant amount of time was spent researching, documenting, and implementing various Governmental Accounting Standards Board (GASB) Statements. There were three separate GASB Statements that the Division must implement: GASB No. 62 – Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements and GASB No. 63 Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position and GASB No. 66 – Technical Corrections – 2012.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
By Department:				
FINANCE:				
<i>Audit & Budget:</i>				
Accounting Manager	0.50	0.50	0.50	0.50
Accounts Analyst	1.00	3.00	2.00	4.00
Audit & Budget Supervisor	1.00	1.00	1.00	1.00
Secretary	0.50	0.50	0.50	0.50
Total Audit & Budget	3.00	5.00	4.00	6.00

FINANCE

DIVISION: AUDIT & BUDGET

Prepare financial statements in accordance with generally accepted accounting principles, audit various City departments, and prepare and monitor operating budget expenditures.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	143,366	151,956	217,576	211,780
Fringe Benefits	76,287	89,343	112,426	161,350
Total: Personal Services	219,653	241,299	330,002	373,130
Other				
Current Expenditures - Other	10,415	25,025	22,422	34,500
Interfund Service Charges	2,946	5,416	7,515	6,900
Total: Other	13,361	30,441	29,937	41,400
Division Total:	233,014	271,740	359,939	414,530

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	233,014	271,740	359,939	414,530
Division Total:	233,014	271,740	359,939	414,530

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	3.000	5.000	4.000	6.000
Division Total:	3.000	5.000	4.000	6.000

CITY-WIDE ADMINISTRATION

Diane L. Miller-Dawson, Director of Finance

DESCRIPTION

The City-Wide Administration Division provides funding for City-wide responsibilities outside departmental/divisional control.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
FINANCE:				
<i>City Wide:</i>				
Civil Engineer	1.00	1.00	0.00	0.00
Total City Wide	1.00	1.00	0.00	0.00

FINANCE

DIVISION: CITY-WIDE ADMINISTRATION

Provide funding for City-wide responsibilities outside departmental/divisional control.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	143,251	143,982	164,070	
Fringe Benefits	-542,012	140,903	48,734	
Total: Personal Services	-398,761	284,885	212,805	
Other				
Current Expenditures - Other	2,647,371	2,625,965	3,126,481	885,000
Income Tax Refunds/Tax Share				
Utilities Expenses	15,894	8,427	8,184	
Debt Service	88,264	85,221	82,149	12,000
Insurance	21,550	18,853	50,661	49,550
State/County Charges	1,691,518	1,233,288	1,771,953	1,242,000
Rentals and Leases	28,505	47,144	53,959	25,500
Interfund Service Charges	1,427,772	17,627,976	1,910,596	961,500
Total: Other	5,920,873	21,646,875	7,003,984	3,175,550
Capital Outlay				
Capital Outlay			10,100	
Total: Capital Outlay			10,100	
Division Total:	5,522,112	21,931,760	7,226,889	3,175,550

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	4,608,569	3,637,936	5,196,457	3,175,550
Special Revenue Fund	820,111	18,683,793	2,009,815	
Capital Projects		-417,419		
Internal Service Fund	93,432	27,450	17,179	
Trust and Agency Fund			3,438	
Division Total:	5,522,112	21,931,760	7,226,889	3,175,550

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
Special Revenue Fund	1.000	1.000	0.000	0.000
Division Total:	1.000	1.000	0.000	0.000

GENERAL ACCOUNTING DIVISION
Cynthia M. Donel, Accounting Manager

DESCRIPTION

The Accounting Division processes payments to vendors, issues reimbursements to employees and performs accounts receivable billings.

The Payroll section processes employee paychecks, manages payroll deductions, provides retirement services, processes garnishments and liens and verifies employment.

GOALS & OBJECTIVES

- The Accounting Division will continue to provide excellent service to both City employees and outside agencies/vendors relating to accounting and payroll functions.
- The Division along with the Finance Director, Audit and Budget, IT, Purchasing and Treasury, will continue working with ACS Government Systems to fully test the upgraded version of Banner financial software and schedule an implementation target date (deferred from 2012).
- The Payroll section will process the final scheduled payment to the former Health Department employees and for future retirees.
- The Division will review the new Ohio Public Employees Retirement System (OPERS) mandate relating to contractual individuals.
- The Division is responsible for both vendor payments (payments on contracts, purchase orders and direct payments) and weekly payments to employees. The Division will create an instruction manual documenting processing instructions for each activity.

SERVICE LEVELS

In 2012, the Accounting Division provided excellent services to both City employees and outside agencies/vendors relating to accounting and payroll functions.

The Payroll section processed the 2012 payment for the former Health Department Employees and the remaining deferred longevity has been fully processed.

The 2012 W-2's have been drafted to include cost of employer-sponsored group health plan coverage. Fully compliant with § 6051(a) (14) of the Internal Revenue Code (Code), enacted as part of the Patient Protection and Affordable Care Act of 2010 (the Affordable Care Act), Public Law, 111-148.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
FINANCE:				
<i>General Accounting:</i>				
Account Clerk	3.00	3.00	3.00	4.00
Accounting Manager	0.50	0.50	0.50	0.50
Accounting Technician	3.00	3.00	3.00	4.00
Accounts Analyst	0.00	1.00	1.00	1.00
Secretary	0.50	0.50	0.50	0.50
Total General Accounting	7.00	8.00	8.00	10.00

FINANCE

DIVISION: GENERAL ACCOUNTING

Provide control over accounts and financial records. Responsible for the disbursements of all public monies in the City.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	269,620	281,293	376,455	346,200
Fringe Benefits	239,715	184,451	203,167	215,240
Total: Personal Services	509,334	465,745	579,622	561,440
Other				
Current Expenditures - Other	946,859	321,323	-77,708	301,450
Utilities Expenses	398	994	1,101	1,000
Debt Service	1,064,267	230,239		
State/County Charges				
Interfund Service Charges	18,659	-5,985,437	29,855	27,700
Total: Other	2,030,184	-5,432,881	-46,753	330,150
Division Total:	2,539,519	-4,967,136	532,869	891,590

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	531,817	505,345	614,479	591,590
Special Revenue Fund	2,007,702	1,039,367	-81,610	300,000
Capital Projects		-6,511,848		
Division Total:	2,539,519	-4,967,136	532,869	891,590

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	7.000	8.000	8.000	10.000
Division Total:	7.000	8.000	8.000	10.000

INFORMATION TECHNOLOGY

William M. Fatica, Information Technology Manager

DESCRIPTION

The Information Technology Division oversees training, computer applications and computing systems.

GOALS & OBJECTIVES

- Assist the IT Steering Committee with implementing the recommendations presented in the Information Technology Needs Assessment and Strategic Plan report.
- Research and implement the new IT helpdesk system. This new system will replace the current helpdesk system and allow IT to better track and dispatch helpdesk calls.
- Perform the following application upgrades: Banner software will be upgraded to version 8, GIS will be upgraded to version 10, continue to assist Tax with technology upgrades (ex. new PC's, IVR and a tax program) and replace mainframe, assist Assessments with completion and go-live of new Assessment application, assist Public Utilities with upgrade to version 4 of Enquesta, install the application into IT's virtual environment in order to reduce annual maintenance costs, implement new IVR system for citywide use, and administer one central application for Public Utilities, Tax and 311.
- Perform the following infrastructure upgrades: install/configure new core network switch; complete installation/configuration of enterprise backup system and move backup system to Involta in order to copy older data to main data center, as backups are important for data recovery and disaster recovery plans; and install a second internet connection at Involta in order to increase capacity and provide redundancy.
- Continue to work with Administration and the IT Steering Committee to identify our critical applications and to develop an IT disaster recovery and Business Continuity of Operations plan.
- Implement new website design and web content management system. The content management system will allow an appointed person from each department or division to update their own content.
- Assist the Department of Neighborhood Assistance with upgrading current 311 system.

SERVICE LEVELS

In 2012, Information Technology continued to work with the IT Steering Committee on the recommendations presented in the “Information Technology Needs Assessment and Strategic Plan” report and other technology related projects.

Information Technology implemented the following application upgrades: implemented Banner 8.7 test environment and is currently testing, completed upgrade to GIS version 10 and added into virtual environment, assisted Tax Division with new Tax program and hardware requirements, assisted Assessments Division with new program and hardware requirements, and upgraded CheckPoint firewall and Barracuda spam filtering applications.

Information Technology completed the following infrastructure upgrades: completed VMware virtual hardware upgrade, installed new Cisco UCS blade center with 5 blade servers which will allow for future growth, currently running 85 servers in virtual environment, upgraded virtual VMware software to version 4.1, and purchased new core switch for increased bandwidth in virtual environment and to allow for future growth (the old core switch will be used at Involta for the disaster recovery environment).

Information Technology completed disaster recovery (DR) assessment with Involta. Identified current IT risks and vulnerabilities and developed a plan addressing these risks and vulnerabilities. A contract with Involta was signed to provide three racks for DR environment. Information Technology moved the old VMware servers and storage area network (SAN) to Involta.

Installed and tested Good Technology software to replace current Blackberry Server (BES) software. Evaluated iPhones, Androids and Windows phones as a possible replacement for the blackberry devices. Information Technology recommended using the Android as a replacement for Blackberry.

Information Technology worked with City Council to replace their aging TrackRecord program for City legislation. Hyland Software onBase was installed to replace TrackRecord. All legislation was imported from TrackRecord into onBase. Legislation will be made public from our website the 1st quarter of 2013. OnBase is expandable for other departments that wish to implement document management.

Finally, IT worked with ICS, WhiteWater, Water Supply and Water Distribution to install and implement WaterWall software to monitor water quality.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
FINANCE:				
<i>Information Technology:</i>				
Applications Analyst	1.00	1.00	1.00	1.00
Applications Programmer	2.00	2.00	2.00	2.00
CIO / Assistant to the Mayor	0.00	0.00	1.00	1.00
Computer Programmer Analyst	3.00	3.00	3.00	3.00
Computer Technician	1.00	1.00	1.00	1.00
Database Administrator	1.00	1.00	1.00	1.00
Information Technology Manager	1.00	1.00	1.00	1.00
Network/LAN Administrator	1.00	1.00	1.00	1.00
Police Sergeant	0.00	0.00	0.00	0.00
Web Analyst	1.00	1.00	1.00	1.00
Total Information Systems:	11.00	11.00	12.00	12.00

FINANCE

DIVISION: INFORMATION TECHNOLOGY

Responsible for all data processing and computer operations of the City.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	635,392	638,125	696,631	536,900
Fringe Benefits	585,173	347,034	313,555	366,370
Total: Personal Services	1,220,565	985,159	1,010,186	903,270
Other				
Current Expenditures - Other	884,417	1,074,736	967,116	1,006,700
Utilities Expenses	2,456	2,677	5,917	6,000
Insurance	986	1,090	1,088	1,090
Rentals and Leases	162,519	16,252		
Interfund Service Charges	88,343	85,749	179,716	149,300
Total: Other	1,138,720	1,180,504	1,153,837	1,163,090
Capital Outlay				
Capital Outlay	29,045	49,994		
Total: Capital Outlay	29,045	49,994		
Division Total:	2,388,330	2,215,656	2,164,023	2,066,360

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Internal Service Fund	2,388,330	2,215,656	2,164,023	2,066,360
Division Total:	2,388,330	2,215,656	2,164,023	2,066,360

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
Internal Service Fund	11.000	11.000	12.000	12.000
Division Total:	11.000	11.000	12.000	12.000

PURCHASING DIVISION

Jerry Roberts, Purchasing Agent

DESCRIPTION

The Purchasing Division handles the requisition and purchase of supplies and materials, handles contract administration, acts as the City's Agent and controls inventory management, purchasing policies and surplus disposal. The division also includes the City-wide copy center, City-wide mailing operation and the central storeroom.

GOALS & OBJECTIVES

- Increase the number of green products used throughout the City with the addition of green specifications on quotations and sealed bid requests.
- Continue working with local business associations and professional organizations to increase participation in the Division's annual Green Fair.
- The Purchasing Division will work with the Police Department to simplify and clarify the large quantity and variety of items on the uniform contract.
- Continue working with all departments to improve the relevance of products, services and budget estimates specified on "bid" and "no bid" ordinances.
- Continue efforts to recycle and dispose of obsolete inventory in storeroom. Also, complete the process of eliminating the need to re-key storeroom orders into suppliers' online order entry systems.

SERVICE LEVELS

The addition of two new employees in the Purchasing Division allowed us to train and cross train staff.

The number of Standing Order suppliers willing to define a pricing structure for the City's many Standing Order purchases increased slightly during 2012.

Developed relationships with two new recycling suppliers to recycle surplus electronic items. Continued efforts to secure information on surplus computers and successfully recycled 14,000 pounds of electronics during 2012.

The City realized a decline in the number of employees participating in the AkronReads program but compared to other partners the City is still doing great. The City feels confident that more employees will adjust their schedules to adhere to the Board of Education, emphasizing the After School Program.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
FINANCE:				
<i>Purchasing:</i>				
Buyer	4.00	2.00	1.00	1.00
Data Entry Operator	1.00	1.00	1.00	1.00
Document Reproduction Operator	0.00	0.00	0.00	1.00
Graphic Artist	1.00	1.00	1.00	1.00
Messenger	0.00	1.00	1.00	1.00
Purchasing Agent	1.00	1.00	1.00	1.00
Purchasing Aide	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	2.00	2.00
Storekeeper	1.00	0.00	0.00	0.00
Total Purchasing	11.00	9.00	8.00	9.00

FINANCE

DIVISION: PURCHASING

Requisition and purchase of supplies and materials and contract administration. Also includes the City-wide copy center, City-wide mailing operation, and the Central Storeroom.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	484,926	424,099	401,722	361,500
Fringe Benefits	417,070	404,983	249,530	228,750
Total: Personal Services	901,997	829,082	651,252	590,250
Other				
Current Expenditures - Other	1,109,657	1,025,900	907,047	648,270
Utilities Expenses	3,318	2,995	3,020	500
Insurance	986	1,090	1,088	1,480
Rentals and Leases	110,342	198,877	90,488	60,000
Interfund Service Charges	99,604	264,381	107,095	82,500
Total: Other	1,323,908	1,493,243	1,108,739	792,750
Division Total:	2,225,904	2,322,325	1,759,991	1,383,000

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	682,153	702,350	803,131	1,383,000
Special Revenue Fund	27,917	121,469		
Internal Service Fund	1,515,834	1,498,506	956,860	0
Division Total:	2,225,904	2,322,325	1,759,991	1,383,000

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	7.000	7.000	8.000	9.000
Internal Service Fund	4.000	2.000	0.000	0.000
Division Total:	11.000	9.000	8.000	9.000

TAXATION DIVISION

Art Preiksa, Tax Commissioner

DESCRIPTION

The Taxation Division's duties are to collect City income taxes and enforce the City of Akron's rules and regulations.

The City of Akron's income tax is comprised of individual income tax, corporate and partnership income tax and withholding tax. The Division is responsible for all aspects of tax administration such as supplying the necessary income tax forms and instructions to taxpayers liable for City income tax, processing the returns submitted, depositing payments received, issuing refunds, maintaining systems for tax registration of all business accounts liable for tax, delinquent control and tax collections.

GOALS & OBJECTIVES

- Implement electronic procedures to upload data from the Central Collection Agency directly to taxpayer files.
- Continue to increase the number of delinquent accounts that are forwarded to the Law Department for collection.
- Complete amendments to the redraft of the Income Tax Ordinance by including State changes to municipal tax laws, and receive passage by City Council of the redrafted ordinance.
- Train staff regarding State changes to municipal income tax laws, which should become effective beginning January 1, 2014.
- Amend the Income Tax Rules & Regulations for consistency with the redrafted ordinance.

SERVICE LEVELS

Division completed staff reorganization in order to increase efficiency of operations. The software migration was delayed due to the vendor's inability to deliver all the necessary enhancements that are needed. An optional course will be implemented in 2013.

Coordination with the Law Department resulted in a 76% increase (versus 2011) of delinquent taxpayers being identified for civil suit. In addition, the agreement with the Central Collection Agency was finalized in December 2012, with collection activities to begin in January 2013.

The Income Tax Ordinance was redrafted. However, there are significant changes proposed to Ohio's municipal income tax laws (Ohio Revised Code 718) that will require additional changes to the ordinance. Accordingly, the Division anticipates

the Central Collection Agency was finalized in December 2012, with collection activities to begin in January 2013.

The Income Tax Ordinance was redrafted. However, there are significant changes proposed to Ohio's municipal income tax laws (Ohio Revised Code 718) that will require additional changes to the ordinance. Accordingly, the Division anticipates incorporating the State changes with the proposed changes, and therefore passage of amendments to the ordinance will be in 2013.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
FINANCE:				
<i>Taxation:</i>				
Account Clerk	3.00	5.00	5.00	6.00
Accounts Analyst	2.00	0.00	0.00	2.00
Auditor	0.00	0.00	0.00	4.00
Cashier	1.00	1.00	0.00	0.00
Secretary	2.00	2.00	2.00	2.00
Tax Agent	1.00	1.00	1.00	1.00
Tax Auditor	16.00	12.00	15.00	15.00
Tax Commissioner	1.00	1.00	0.00	1.00
Tax Coordinator	2.00	2.00	2.00	2.00
Total Taxation	29.00	25.00	25.00	33.00

FINANCE

DIVISION: TAXATION

Collecting, auditing, and accounting of income tax money.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	1,162,021	1,113,510	1,038,299	993,700
Fringe Benefits	858,693	933,638	735,806	656,400
Total: Personal Services	2,020,714	2,047,148	1,774,104	1,650,100
Other				
Current Expenditures - Other	176,374	160,758	285,743	364,500
Income Tax Refunds/Tax Share	2,601,019	3,086,574	2,851,515	2,852,000
Utilities Expenses				
Insurance	1,540	1,600	1,066	1,050
Rentals and Leases	300,215	237,889	200,709	220,000
Interfund Service Charges	246,219	256,327	250,346	252,100
Total: Other	3,325,368	3,743,149	3,589,379	3,689,650
Division Total:	5,346,082	5,790,297	5,363,484	5,339,750

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund		406		
Special Revenue Fund	5,346,082	5,789,892	5,363,484	5,339,750
Division Total:	5,346,082	5,790,297	5,363,484	5,339,750

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
Special Revenue Fund	29.000	25.000	25.000	33.000
Division Total:	29.000	25.000	25.000	33.000

TREASURY DIVISION
Steve Fricker, Treasurer

DESCRIPTION

The Treasury Division manages the development and administration of the City's debt policies and the City's cash resources to maximize the resources that are available to the municipal government to serve the citizens of Akron.

GOALS & OBJECTIVES

- Complete the core functions of the Treasury Division, including the preparation of the Annual Information Statement, payment of debt service and certification of Special Assessment collections in a timely manner.
- Implementation of distributed card portion of procurement card purchasing program.
- Completion of upgrade of 30-year-old mainframe-based assessments billing software to Oracle-based client server software. Completion of upgrade of the Banner accounting system from Version 5 to Version 8.
- Implementation of new process for recording reports-of-receipt using OnBase document management system.
- Update the Division's website to include more useful information for citizens that have questions related to special assessments.

SERVICE LEVELS

In September 2012, the Treasury Division published the Annual Information Statement.

Treasury executed six major bond and note issues during 2012. The six bond and note issues included three refinancing bond issues which generated approximately \$16 million in debt service savings.

The Treasury Division certified \$20.1 million in Special Assessment collections to Summit County.

The Treasury Division implemented the Account Payables portion of the procurement card purchasing program through PNC bank in May 2012. Approximately \$4.1 million was spent through the program, which generated rebate payments back to the City of Akron of \$50,000 through 2012.

The Banner upgrade is currently scheduled to occur in 2013. A test of Banner Version 8 has been installed.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
FINANCE:				
<i>Treasury:</i>				
Accounting Technician	1.00	1.00	1.00	1.00
Accounts Analyst	1.00	1.00	1.00	1.00
Assessment & License Agent	2.00	2.00	2.00	2.00
Assessment & License Supervisor	1.00	1.00	1.00	1.00
Assessor	1.00	1.00	1.00	1.00
Assistant Treasurer	0.00	1.00	1.00	1.00
Data Entry Operator	1.00	1.00	1.00	1.00
Economic Development Specialist	1.00	0.00	0.00	0.00
Secretary	2.00	2.00	2.00	2.00
Treasurer	1.00	1.00	1.00	1.00
Total Treasury	11.00	11.00	11.00	11.00

FINANCE

DIVISION: **TREASURY**

Collect and deposit all City monies; issue and pay City debt; invest funds; and collect tax assessments and licenses.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	519,752	517,097	564,895	497,650
Fringe Benefits	258,918	294,656	291,752	337,310
Total: Personal Services	778,670	811,753	856,647	834,960
Other				
Current Expenditures - Other	1,045,212	954,709	1,073,654	1,171,790
Utilities Expenses	254	686	933	840
Debt Service	6,000	7,998	12,678,667	2,385,160
Insurance	150	1,021	165	130
State/County Charges	86,828	656,023	656,512	773,800
Rentals and Leases	53,104	50,828	36,551	37,000
Interfund Service Charges	80,682	619,333	131,032	84,820
Total: Other	1,272,231	2,290,599	14,577,515	4,453,540
Division Total:	2,050,901	3,102,351	15,434,161	5,288,500

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	1,245	4,154	15,394	6,250
Special Revenue Fund	1,596,209	2,226,127	14,109,064	3,901,440
Debt Service	453,447	519,570	1,309,704	1,330,810
Capital Projects		352,500		
Trust and Agency Fund				50,000
Division Total:	2,050,901	3,102,351	15,434,161	5,288,500

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	0.000	0.000	0.000	0.000
Special Revenue Fund	6.350	6.000	6.000	6.000
Debt Service	4.650	5.000	5.000	5.000
Division Total:	11.000	11.000	11.000	11.000

EMPLOYEE BENEFITS

Diane L. Miller-Dawson, Director of Finance

DESCRIPTION

The City of Akron offers a comprehensive employee benefits package to its employees, retirees, survivors and eligible dependents. The Employee Benefits section administers group health insurance plans, workers' compensation, unemployment compensation and retirement and disability leave programs.

GOALS & OBJECTIVES

- Continue to provide support to the Service Department and the safety consultant to improve the City's workplace safety programs.
- Continue to engage and encourage employees to participate in the City's wellness efforts to improve personal health and lower long-term health insurance costs.
- Develop and implement an insurance open enrollment communication package and automated process for 2013.
- Host the 14th Annual OPERS Retirement Planning Seminar.
- Develop and implement an Americans with Disabilities Act (ADA) request form and medical certification form.

SERVICE LEVELS

Employee Benefits continued to collaborate with the Service Department, safety consultant, and Safety Committee in efforts related to workplace safety. Activities included participation on the City Safety Committee, attendance at the monthly Summit County Safety Council meetings (resulted in a 2% premium rebate for attendance), hearing testing, respiratory protection testing, statistical reporting and post-accident drug testing.

Further accomplishments included the revision and presentation of "Injury Management" training to supervisors and managers and the acceptance of the Bureau of Workers' Compensation's People's Choice Award in the Risk Reduction category for introducing a workplace safety solution ("The Magnetic Manhole Buddy") that significantly reduced or eliminated safety and/or ergonomic risk for employees required to remove manhole covers that may weigh up to 200 pounds.

The Division also assisted in the coordination of the City's employee wellness initiative. Two employee health screenings were attended by 144 City employees. Participants received free biometric testing, completed a computerized health risk appraisal and submitted a personal wellness pledge.

For the ninth consecutive year, the Ohio Bureau of Workers Compensation assigned a “credit rating” to the City of Akron for its loss experience, meaning that the City is performing better than expected for an employer of its size and type. The rating resulted in a discounted premium rate for the City.

Updated Employee Benefits website to include information on the new Employee Assistance Program (EAP). The Division also developed and implemented forms to streamline requests for accommodation under the Americans with Disabilities Act as Amended (ADAAA).

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
FINANCE:				
<i>Employee Benefits:</i>				
Employee Benefits Manager	1.00	0.00	0.00	1.00
Employee Benefits Specialist	1.00	1.00	1.00	1.00
Personnel Aide	1.00	1.00	1.00	1.00
Personnel Analyst	1.00	1.00	1.00	1.00
Secretary	0.00	0.00	0.00	1.00
Total Employee Benefits	4.00	3.00	3.00	5.00

FINANCE

DIVISION: **EMPLOYEE BENEFITS**

Administer employee benefits.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	224,632	217,316	145,375	141,150
Fringe Benefits	97,859	173,407	81,764	83,140
Total: Personal Services	322,491	390,723	227,139	224,290
Other				
Current Expenditures - Other	2,449,436	2,076,922	2,548,866	2,573,000
Debt Service		1,300,000	2,259,278	2,500,000
Insurance	25,827,552	23,808,000	26,112,168	26,200,000
Interfund Service Charges	12,172	25,167	14,280	14,200
Total: Other	28,289,161	27,210,090	30,934,591	31,287,200
Division Total:	28,611,652	27,600,812	31,161,730	31,511,490

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	330,763	399,578	238,772	235,490
Internal Service Fund	28,280,889	27,201,234	30,922,958	31,276,000
Division Total:	28,611,652	27,600,812	31,161,730	31,511,490

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	4.000	3.000	3.000	5.000
Division Total:	4.000	3.000	3.000	5.000

BUSINESS SERVICES

André Blaylock, Business Services Administrator

DESCRIPTION

The Business Services Division provides the customer service, billing, collection, accounting, meter reading and meter maintenance functions of the Public Utilities Bureau.

GOALS & OBJECTIVES

- Create a new format for our water, sewer and curb service bills.
- Identify at least two additional customer payment assistance programs by late 2013.

SERVICE LEVELS

Business Services identified \$2.2 million in delinquent water, sewer and curb service accounts for certification to property taxes.

Business Services continued to set goals to collect unpaid final bills in 2012.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
<u>PUBLIC SERVICE:</u>				
<i>Water Business Services:</i>				
Account Clerk	0.00	0.00	2.00	2.00
Accounts Analyst	0.00	0.00	1.00	1.00
APUB Trainer	0.00	0.00	1.00	1.00
Business Services Administrator	0.00	0.00	1.00	1.00
Consumer Services Clerk	0.00	0.00	17.00	20.00
Secretary	0.00	0.00	3.00	3.00
Utilities Accounting Supervisor	0.00	0.00	1.00	1.00
Utilities Office Supervisor	0.00	0.00	3.00	3.00
Total Water Business Services	0.00	0.00	29.00	32.00

FINANCE

DIVISION: BUSINESS SERVICES

During 2012, this division was re-assigned from the Department of Public Service to the Department of Finance. The Business Services division provides customer service, billing, collection, accounting, meter reading and meter maintenance.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor			956,975	1,355,000
Fringe Benefits			525,092	901,600
Total: Personal Services			1,482,067	2,256,600
Other				
Current Expenditures - Other			570,205	1,221,000
Utilities Expenses			9,004	21,000
Debt Service			3,144,420	6,346,000
Interfund Service Charges			659,678	1,331,400
Total: Other			4,383,307	8,919,400
Division Total:			5,865,374	11,176,000

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Enterprise Fund			5,865,374	11,176,000
Division Total:			5,865,374	11,176,000

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
Enterprise Fund	0.000	0.000	29.000	32.000
Division Total:	0.000	0.000	29.000	32.000

FINANCE

DIVISION: FINANCE - NON OPERATING

Non-operating expenses for the Department of Finance.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Other				
Current Expenditures - Other	1,220,204	1,110,813	1,488,417	
Income Tax Refunds/Tax Share	3,982,163	3,396,567	3,666,648	
Utilities Expenses	216	841	8,061	
Debt Service	4,312,623	4,321,553	1,085,415	
State/County Charges	12,590	24,709	26,148	
Interfund Service Charges	156,565	1,705,053	162,611	
Total: Other	9,684,360	10,559,536	6,437,299	
Division Total:	9,684,360	10,559,536	6,437,299	

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Special Revenue Fund	9,684,360	10,559,536	6,437,299	
Division Total:	9,684,360	10,559,536	6,437,299	

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Fire

FIRE DEPARTMENT DIVISION

Robert C. Ross Jr., Chief

DESCRIPTION

The Akron Fire Department administratively falls under the Public Safety Department but for budgeting purposes is presented as a separate department.

The Fire Department is classified into three operating subdivisions, each headed by a deputy chief. These subdivisions are: Administration, Operations, and Special Operations. The Fire Department is responsible for fire suppression, education, code enforcement, rescue, hazardous materials mitigation and emergency medical services for the citizens and visitors of the City of Akron.

The mission of the department is to improve the quality of life within the community by providing a high-quality emergency medical service, by providing an excellent fire prevention program including public education and arson investigation, and by providing a firefighting force capable of handling emergencies, which may include structural firefighting, hazardous materials mitigation, all types of rescues and miscellaneous emergencies and catastrophes. The department will accomplish this mission while maintaining a high regard for the safety and health of personnel. The department will maintain a high standard of training, a quality occupational and health program, and a superior communication system. The department will receive superb backing from the fire and hydrant maintenance programs.

ADMINISTRATION SUBDIVISION

Ed Hiltbrand, Deputy Chief

The Administration Subdivision is responsible for the overall administration of the entire department as well as for communications, fire prevention, purchases, financial planning, personnel records, payroll and fire reporting.

OPERATIONS SUBDIVISION

Vacant	(A Shift)
Dennis Stoneman, District Chief	(B Shift)
Anthony Law, District Chief	(C Shift)

The Operations Subdivision has the bulk of the personnel in the Fire Department. They work 24-hour shifts on a rotating schedule known as A Shift, B Shift and C Shift. The Operations Subdivision is comprised of the firefighting companies and the emergency medical services. Each shift has approximately 118 personnel assigned and approximately 1/3 of the personnel are paramedics. Each shift is assigned a Shift Commander.

SPECIAL OPERATIONS SUBDIVISION

Dale Evans II, Deputy Chief

The Emergency Medical Services (EMS), Hazardous Materials (HazMat), and Training Bureau administratively report to the Special Operations subdivision. EMS is a system of care for victims of sudden/serious illnesses or injuries and depends on the availability and coordination of many different elements utilizing the 9-1-1 emergency system.

GOALS & OBJECTIVES

- To provide, to the best of our abilities and resources, effective fire suppression that ensures both the safety of fire personnel and civilian population.
- To reduce fire deaths, fire injuries and property loss from fire through effective code enforcement, site inspections and effective "Life Safety" education.
- To continue to provide effective Emergency Medical Services (EMS) through continuing education, new training and updating necessary equipment.
- To enhance readiness to respond to incidents beyond the scope of normal firefighting, such as extrications, hazardous materials mitigation and technical rescue situations, through rigorous training and the updating of the departments equipment.
- To continue to seek the replacement of Fire Station 2 located at 952 E. Exchange Street and Fire Station 12 located at 1852 W. Market Street. Also, continue to maintain Fire facilities to keep the City's investments in them secure.
- To continue the apparatus replacement and refurbishment program. Also, to update the information technology infrastructure to allow compliance with required guidelines and to more efficiently and effectively interface with other City divisions.

SERVICE LEVELS

In 2012, the Akron Fire Department responded to 7,283 EMS-related calls for services requiring a fire response. This is an increase from 2011 of 471 calls. In 2012, there were 73 civilian fire-related injuries, and 2 fire-related civilian fatalities.

In 2012 Akron Fire/Medics suffered 57 lost-time injuries compared to 68 in 2011. This represents a decrease of 11 job-related injuries. The Department suffered no firefighter fatalities this past year.

In 2012, Akron Fire was awarded an AFG Grant for 120 sets of structural fire gear, 4 cyanide / carbon monoxide meters, and 15 treadmills for maintaining fitness levels.

In 2012, The Akron Fire Department responded to 34,294 calls requiring an EMS response. In 2011 AFD responded to 34,246 such calls, an increase of 48 responses.

The Akron Fire Department has continued its policy of rigorous inspections of buildings in the City, utilizing both the Code Enforcement Bureau personnel and fire companies. In 2012, the Department conducted 2,814 inspections and performed 371 plan and site reviews

The City is in the process of refurbishing and remounting the Boxes of four Med Ambulances. The City has received two of the remounted ambulances and expects the remaining two to be completed in the spring of 2013.

Akron's Fire Department will continue to train for incidents involving hazardous materials and those requiring specialty rescue expertise. The department has taught HazMat Awareness, Operations, and Incident Command classes for safety forces in Akron and Summit County to help meet the standards and goals of the Akron Fire Department and the Summit County Emergency Management Agency. The AFD has integrated the National Incident Management System (NIMS) into operations as mandated by the Department of Homeland Security, including mandatory training courses to meet compliance standards for 2012. We participated in a joint exercise drill with the University of Akron and Summit County EMA at Infocision Stadium, and participated in the Presidential protection force during Presidential visits during the 2012 election season.

AFD completed and repaired the furnaces of Stations 6 and 3. Dead trees were removed at Fire Stations 6, 7, 9 and 10. Fiber optic communication was completed to Station 11 and station furniture was replaced in Station 7 and 8's training area.

The AFD was able to hire one new Secretary II and a Secretary II was promoted to Secretary III to replace those who had retired. The Department also reinstated one Fire/Medic.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
FIRE/EMS:				
<i>E.M.S.:</i>				
Computer Programmer Analyst	1.00	1.00	1.00	1.00
E.M.S. Quality Coordinator	1.00	1.00	1.00	1.00
Fire Captain	2.00	6.00	6.00	6.00
Fire District Chief	0.00	0.00	0.00	0.00
Fire Lieutenant	25.00	21.00	21.00	21.00
Firefighter/Medic	70.00	62.00	54.00	54.00
Master Fire Equipment Mechanic	0.00	0.00	0.00	0.00
Secretary	2.00	1.00	3.00	3.00
Total E.M.S.	101.00	92.00	86.00	86.00
<i>FIRE:</i>				
Fire Captain	13.00	14.00	14.00	19.00
Fire Chief	1.00	0.00	1.00	1.00
Fire Deputy Chief	5.00	3.00	2.00	5.00
Fire District Chief	3.00	2.00	2.00	5.00
Fire Lieutenant	42.00	33.00	47.00	60.00
Firefighter/Medic	189.00	188.00	178.00	181.00
Secretary	6.00	6.00	5.00	5.00
Storekeeper	1.00	1.00	1.00	1.00
Stores Clerk	2.00	1.00	1.00	2.00
Total Fire	262.00	248.00	251.00	279.00
TOTAL FIRE/EMS	363.00	340.00	337.00	365.00

FIRE

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
FIRE	26,765,297	30,692,086	32,366,326	32,416,620
EMS	13,028,860	9,994,923	10,722,287	7,804,830
FIRE - NON OPERATING				
Total for Department:	39,794,157	40,687,009	43,088,614	40,221,450

FIRE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	22,814,922	23,340,218	23,959,762	21,945,070
Fringe Benefits	13,082,575	13,539,517	12,755,182	13,232,080
Total: Personal Services	35,897,496	36,879,736	36,714,943	35,177,150
Other				
Current Expenditures - Other	900,807	1,853,761	1,532,439	1,369,000
Utilities Expenses	328,703	316,720	72,384	333,000
Debt Service	366,475	368,952	91,423	360,000
Insurance	87,686	89,714	89,880	92,000
State/County Charges	202,877	253,413	230,202	216,000
Rentals and Leases			83	
Interfund Service Charges	661,572	907,534	4,193,357	2,674,300
Total: Other	2,548,120	3,790,094	6,209,768	5,044,300
Capital Outlay				
Capital Outlay	1,348,540	17,180	163,902	
Total: Capital Outlay	1,348,540	17,180	163,902	
Total for Department:	39,794,157	40,687,009	43,088,614	40,221,450

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2013

	Personal Services	Other	Capital Outlay	Total
General Fund	24,057,250	3,416,500		27,473,750
Special Revenue Fund	11,119,900	1,626,800		12,746,700
Trust and Agency Fund		1,000		1,000
Total for Department:	35,177,150	5,044,300		40,221,450

FIRE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	24,429,137	27,458,000	28,547,705	27,473,750
Special Revenue Fund	15,364,180	13,229,009	14,540,909	12,746,700
Trust and Agency Fund	840	0	0	1,000
Total for Department:	39,794,157	40,687,009	43,088,614	40,221,450

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	224.000	210.000	251.000	243.000
Special Revenue	139.000	130.000	86.000	122.000
Total for Department:	363.000	340.000	337.000	365.000

FIRE

DIVISION: FIRE

This division is responsible for fighting fires, arson investigation, fire prevention, hydrant repair, vehicle maintenance, and communications.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	15,780,665	16,976,266	17,752,860	18,832,470
Fringe Benefits	8,786,502	11,332,377	9,455,843	9,781,650
Total: Personal Services	24,567,168	28,308,643	27,208,702	28,614,120
Other				
Current Expenditures - Other	373,727	1,176,480	919,126	734,500
Utilities Expenses	200,388	245,286	8,139	259,000
Debt Service	352,486	355,066	77,502	360,000
Insurance	59,084	59,639	59,426	61,000
State/County Charges	19,633	24,524	22,278	
Rentals and Leases			83	
Interfund Service Charges	347,466	522,448	3,907,169	2,388,000
Total: Other	1,352,785	2,383,443	4,993,722	3,802,500
Capital Outlay				
Capital Outlay	845,344	0	163,902	
Total: Capital Outlay	845,344	0	163,902	
Division Total:	26,765,297	30,692,086	32,366,326	32,416,620

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	24,429,137	27,458,000	28,547,705	27,473,750
Special Revenue Fund	2,336,159	3,234,086	3,818,622	4,941,870
Trust and Agency Fund	0	0	0	1,000
Division Total:	26,765,297	30,692,086	32,366,326	32,416,620

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	224.000	210.000	251.000	243.000
Special Revenue Fund	38.000	38.000	0.000	36.000
Division Total:	262.000	248.000	251.000	279.000

FIRE

DIVISION: EMS

This division is responsible for paramedic services in the event of medical emergencies.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	7,034,256	6,363,952	6,206,902	3,112,600
Fringe Benefits	4,296,072	2,207,140	3,299,339	3,450,430
Total: Personal Services	11,330,329	8,571,093	9,506,241	6,563,030
Other				
Current Expenditures - Other	527,080	677,281	613,314	634,500
Utilities Expenses	128,315	71,434	64,245	74,000
Debt Service	13,988	13,886	13,922	
Insurance	28,602	30,075	30,454	31,000
State/County Charges	183,244	228,889	207,924	216,000
Interfund Service Charges	314,106	385,086	286,188	286,300
Total: Other	1,195,335	1,406,651	1,216,047	1,241,800
Capital Outlay				
Capital Outlay	503,196	17,180		
Total: Capital Outlay	503,196	17,180		
Division Total:	13,028,860	9,994,923	10,722,287	7,804,830

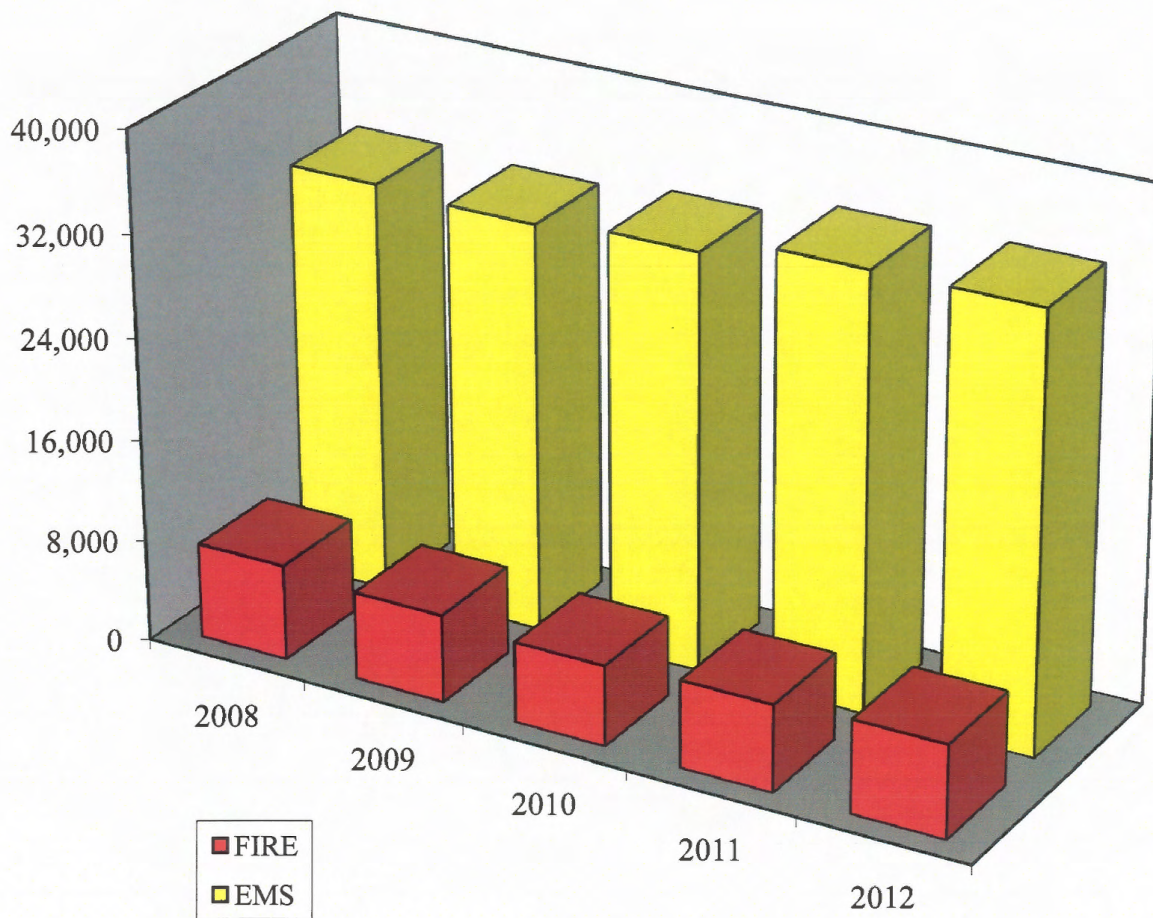
DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Special Revenue Fund	13,028,020	9,994,923	10,722,287	7,804,830
Trust and Agency Fund	840			
Division Total:	13,028,860	9,994,923	10,722,287	7,804,830

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
Special Revenue Fund	101.000	92.000	86.000	86.000
Division Total:	101.000	92.000	86.000	86.000

**FIRE DEPARTMENT
2008 - 2012
FIRE & EMS RESPONSES**



Law

LAW DEPARTMENT
Cheri B. Cunningham, Director of Law

DESCRIPTION

The Department of Law is made up of a director and a staff of assistant directors, who all serve at the pleasure of the Mayor. The department serves as the legal arm of the City of Akron, advising and representing the officers and departments of the City.

The department is composed of two divisions, Criminal and Civil. The members of the Criminal Division serve as the City's prosecuting attorneys in the municipal court. The Civil Division employees defend all suits for or on behalf of the City and prepare all contracts, bonds and other instruments in writing in which the City is concerned.

The Law Department provides written opinions to officials and departments of the City of Akron. The Department is also responsible for codifying all City ordinances at least once every five years. Occasionally the Department of Law will call on outside counsel to assist in complex legal matters.

LAW

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
ADMINISTRATION	651,964	496,981	482,811	477,400
CIVIL	1,862,422	1,976,265	2,042,225	1,980,550
CRIMINAL	1,082,240	990,513	1,114,928	963,440
INDIGENT DEFENSE	401,988	336,507	369,807	325,000
Total for Department:	3,998,613	3,800,266	4,009,771	3,746,390

LAW

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	1,919,064	1,967,932	2,061,852	2,028,440
Fringe Benefits	1,115,683	945,507	1,054,496	912,300
Total: Personal Services	3,034,747	2,913,439	3,116,348	2,940,740
Other				
Current Expenditures - Other	682,253	629,808	697,663	617,450
Utilities Expenses	3,424	3,773	3,125	3,450
Debt Service	366	584	502	1,000
Insurance	1,939	1,560	1,590	1,600
Rentals and Leases	153,679	149,127	109,435	107,000
Interfund Service Charges	122,204	101,974	81,108	75,150
Total: Other	963,866	886,827	893,423	805,650
Total for Department:	3,998,613	3,800,266	4,009,771	3,746,390

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2013

	Personal Services	Other	Capital Outlay	Total
General Fund	2,940,740	805,650		3,746,390
Special Revenue Fund				
Total for Department:	2,940,740	805,650		3,746,390

LAW

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	3,903,184	3,800,266	4,009,771	3,746,390
Special Revenue Fund	95,429	0		
Total for Department:	3,998,613	3,800,266	4,009,771	3,746,390

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	29.000	29.000	28.000	37.000
Total for Department:	29.000	29.000	28.000	37.000

ADMINISTRATION

Cheri B. Cunningham, Director of Law

DESCRIPTION

Law Department Administration is responsible for overseeing the operations of the Civil and Criminal divisions in addition to providing legal advice to the City's administrators and various departments of the City.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
LAW:				
<i>Administration:</i>				
Assistant Law Director	0.00	0.00	0.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Law Director	1.00	1.00	1.00	1.00
Total Administration	2.00	2.00	2.00	3.00

LAW

DIVISION: ADMINISTRATION

Oversee the Civil and Criminal Divisions of the department. Provide legal advice to all departments.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	158,200	163,301	186,363	178,300
Fringe Benefits	318,188	89,387	64,028	67,600
Total: Personal Services	476,388	252,689	250,391	245,900
Other				
Current Expenditures - Other	14,185	85,355	113,420	113,500
Utilities Expenses	2,496	2,507	2,305	2,200
Insurance	953	1,560	1,046	1,050
Rentals and Leases	152,632	146,094	105,058	105,000
Interfund Service Charges	5,310	8,777	10,591	9,750
Total: Other	175,576	244,293	232,420	231,500
Division Total:	651,964	496,981	482,811	477,400

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	651,964	496,981	482,811	477,400
Division Total:	651,964	496,981	482,811	477,400

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	2.000	2.000	2.000	3.000
Division Total:	2.000	2.000	2.000	3.000

CIVIL DIVISION

Cheri B. Cunningham, Director of Law

DESCRIPTION

The Civil Division is responsible for preparing all contracts, bonds, legislation, and legal documents for the City of Akron. In addition, the Civil Division codifies all ordinances passed by City Council and provides written legal opinions on issues facing the City of Akron.

GOALS & OBJECTIVES

- Continue to improve the quality of legal advice and services provided to the administration and council.
- Continue to represent the city zealously in litigation before state and federal courts as well as before various boards and commissions.
- Continue to draft contracts for various departments.
- Continue to research and draft legislation for council.
- Continue to increase the collection amounts of income due to the city.
- Continue to administer and process claims filed against the city.
- Continue to provide for legal counsel to indigent defendants through contract with the Legal Defenders Office.

SERVICE LEVELS

During 2012, the Civil Division improved the quality of legal advice and services to the Administration and Council and represented the City zealously in litigation. It drafted contracts for various departments, as well as researched and drafted legislation for council. The Civil Division continued to increase the collection of money due to the city, as well as continuing to administer and process claims filed against the city. The Civil Division also continued to provide for legal counsel to indigent defendants through the Legal Defenders Office.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
LAW:				
<i>Civil:</i>				
Assistant Law Director	11.00	12.00	12.00	12.00
Secretary	5.00	5.00	5.00	7.00
Total Civil	16.00	17.00	17.00	19.00

LAW

DIVISION: CIVIL

Prepare all contracts, bonds, legislation, and legal documents for the City of Akron. Codify all ordinances passed by Akron City Council. Provide written legal opinions on issues facing the City of Akron.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	1,144,365	1,184,457	1,264,757	1,228,500
Fringe Benefits	531,334	539,134	528,990	544,500
Total: Personal Services	1,675,699	1,723,591	1,793,747	1,773,000
Other				
Current Expenditures - Other	155,363	200,775	200,743	164,200
Utilities Expenses	227	445	259	250
Debt Service	366	584	502	1,000
Rentals and Leases	1,047	3,033	4,377	2,000
Interfund Service Charges	29,719	47,835	42,598	40,100
Total: Other	186,722	252,674	248,478	207,550
Division Total:	1,862,422	1,976,265	2,042,225	1,980,550

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	1,862,422	1,976,265	2,042,225	1,980,550
Division Total:	1,862,422	1,976,265	2,042,225	1,980,550

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	16.000	17.000	17.000	19.000
Division Total:	16.000	17.000	17.000	19.000

CRIMINAL DIVISION

Gertrude Wilms, Chief City Prosecutor

DESCRIPTION

The Criminal Division is responsible for providing prosecutorial services for the City of Akron.

GOALS & OBJECTIVES

- Assist in training for the Police Academy.
- Continue to respond to police and community requests for help in crime prevention.
- Continue to prosecute misdemeanor cases for jurisdictions of Akron, Fairlawn, Bath, Richfield, Springfield, Lakemore and Mogadore (in Summit County).
- Continue to provide legal advice to all police agencies, metro parks, humane society, dog wardens and fire/arson investigators.

SERVICE LEVELS

In 2012, the Criminal Division assisted in training with the police department and continued to respond to police and community requests for help in crime prevention. It also continued to prosecute misdemeanor cases in its jurisdiction and provide legal advice to all police agencies, metro parks, humane society, dog wardens and fire/arson investigators.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
LAW:				
<i>Criminal:</i>				
Assistant Law Director	8.00	7.00	6.00	10.00
Chief Assistant City Prosecutor	0.00	0.00	0.00	1.00
Chief City Prosecutor	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	2.00	3.00
Total Criminal	11.00	10.00	9.00	15.00

LAW

DIVISION: **CRIMINAL**

Provide prosecutorial services for the City of Akron.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	616,499	620,174	610,732	621,640
Fringe Benefits	266,161	316,986	461,478	300,200
Total: Personal Services	882,660	937,159	1,072,210	921,840
Other				
Current Expenditures - Other	110,718	7,171	13,694	14,750
Utilities Expenses	701	821	561	1,000
Insurance	986	0	544	550
Interfund Service Charges	87,175	45,362	27,920	25,300
Total: Other	199,580	53,354	42,718	41,600
Division Total:	1,082,240	990,513	1,114,928	963,440

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	986,811	990,513	1,114,928	963,440
Special Revenue Fund	95,429	0		
Division Total:	1,082,240	990,513	1,114,928	963,440

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	11.000	10.000	9.000	15.000
Division Total:	11.000	10.000	9.000	15.000

LAW

DIVISION: **INDIGENT DEFENSE**

This expenditure represents payments to the Legal Defense Office to support the legal defense of indigents in Akron.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Other				
Current Expenditures - Other	401,988	336,507	369,807	325,000
Total: Other	401,988	336,507	369,807	325,000
Division Total:	401,988	336,507	369,807	325,000

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	401,988	336,507	369,807	325,000
Division Total:	401,988	336,507	369,807	325,000

Legislative

LEGISLATIVE

DESCRIPTION

The Legislative Department is made up of two divisions, Clerk of Council and City Council. The Clerk of Council is responsible for carrying out the administrative functions of City Council. City Council carries out the legislative functions of government and consists of 13 members, 10 of whom are elected on a ward basis and 3 elected at-large. Ward Council persons are elected for two-year terms, and at-large members are elected for four-year terms. Officers of Council include a president, vice-president and a president pro-tem elected by the members of Council.

AKRON CITY COUNCIL

Council Members-At-Large

- Jeff C. Fusco
- Linda F. R. Omobien
- Michael D. Williams

Ward Council Members

- Ward 1 – James P. Hurley III
- Ward 2 – Bruce D. Kilby
- Ward 3 – Margo Sommerville
- Ward 4 – Russel C. Neal, Jr.
- Ward 5 – Kenneth L. Jones (President Pro-Tem of Council)
- Ward 6 – Bob Hoch
- Ward 7 – Donnie Kammer
- Ward 8 – Marilyn Keith
- Ward 9 – Michael N. Freeman (Vice President of Council)
- Ward 10 – Garry Moneypenny (President of Council)

LEGISLATIVE

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
CLERK OF COUNCIL	248,893	289,292	300,280	309,700
CITY COUNCIL	809,707	852,158	924,239	912,760
Total for Department:	1,058,600	1,141,450	1,224,519	1,222,460

LEGISLATIVE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	570,849	574,232	598,716	602,150
Fringe Benefits	330,660	395,016	401,035	416,610
Total: Personal Services	901,509	969,247	999,751	1,018,760
Other				
Current Expenditures - Other	114,198	109,117	162,592	142,800
Utilities Expenses	11,322	11,923	13,686	14,000
Insurance	493	545	544	550
Interfund Service Charges	31,078	50,618	47,946	46,350
Total: Other	157,090	172,203	224,768	203,700
Total for Department:	1,058,600	1,141,450	1,224,519	1,222,460

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2013

	Personal Services	Other	Capital Outlay	Total
General Fund	1,018,760	191,350		1,210,110
Special Revenue Fund		12,350		12,350
Total for Department:	1,018,760	203,700		1,222,460

LEGISLATIVE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	1,051,600	1,128,214	1,212,433	1,210,110
Special Revenue Fund	7,000	13,236	12,086	12,350
Total for Department:	1,058,600	1,141,450	1,224,519	1,222,460

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	16.000	16.000	16.000	17.000
Total for Department:	16.000	16.000	16.000	17.000

CLERK OF COUNCIL
Bob Keith, Clerk of Council

DESCRIPTION

The Clerk of Council works closely with City Council to carry out the administrative duties relating to all aspects of legislation. The office keeps a record of the proceedings of Council and its committees and assists Council in any research that is needed for decision-making or comparison. The Clerk of Council has custody of and is responsible for retention and preservation of all the laws and ordinances of the City. The Clerk of Council furnishes all transcripts, ordinances passed by Council, Council proceedings and other documents and matters printed by authority of the City.

GOALS & OBJECTIVES

- Make legislation available to the Public on the City website.
- Evaluate cost of smartphones and tablets in an effort to become more paperless.

SERVICE LEVELS

In 2012, in addition to scanning and processing legislation, Council Clerks updated the Trakrecord system and installed OnBase for public consumption of legislation. The Department also priced copiers and other office equipment.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
By Department:				
LEGISLATIVE:				
<i>Clerk of Council:</i>				
Clerk of Council	1.00	1.00	1.00	1.00
Council Aide	0.00	1.00	1.00	1.00
Deputy Clerk of Council	1.00	1.00	1.00	1.00
Secretary	1.00	0.00	0.00	1.00
Total Clerk of Council	3.00	3.00	3.00	4.00

LEGISLATIVE

DIVISION: CLERK OF COUNCIL

Carry out administrative functions of the 13-member legislative body by sending letters and memos from councilmembers; prepare a weekly resume of Council proceedings; file all ordinances and resolutions passed by Council; and record all ordinances and minutes of Council meetings.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	155,244	163,205	173,500	172,150
Fringe Benefits	69,830	83,929	83,330	87,300
Total: Personal Services	225,074	247,133	256,829	259,450
Other				
Current Expenditures - Other	3,576	4,839	9,251	17,800
Interfund Service Charges	20,242	37,321	34,199	32,450
Total: Other	23,819	42,159	43,450	50,250
Division Total:	248,893	289,292	300,280	309,700

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	248,893	289,292	300,280	309,700
Division Total:	248,893	289,292	300,280	309,700

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	3.000	3.000	3.000	4.000
Division Total:	3.000	3.000	3.000	4.000

CITY COUNCIL

Garry Moneypenny, President

DESCRIPTION

City Council creates ordinances and resolutions through the legislative process and approves the major policies for the City to follow. City Council is empowered to render advice and consent with respect to the mayor's appointments and policy programs.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
LEGISLATIVE:				
<i>City Council:</i>				
Councilmembers	13.00	13.00	13.00	13.00
Total City Council	13.00	13.00	13.00	13.00

LEGISLATIVE

DIVISION: CITY COUNCIL

Enact ordinances and resolutions to provide for City services, levy taxes, make appropriations and issue debt.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	415,605	411,027	425,216	430,000
Fringe Benefits	260,830	311,087	317,705	329,310
Total: Personal Services	676,435	722,114	742,922	759,310
Other				
Current Expenditures - Other	110,621	104,279	153,341	125,000
Utilities Expenses	11,322	11,923	13,686	14,000
Insurance	493	545	544	550
Interfund Service Charges	10,836	13,297	13,747	13,900
Total: Other	133,272	130,044	181,317	153,450
Division Total:	809,707	852,158	924,239	912,760

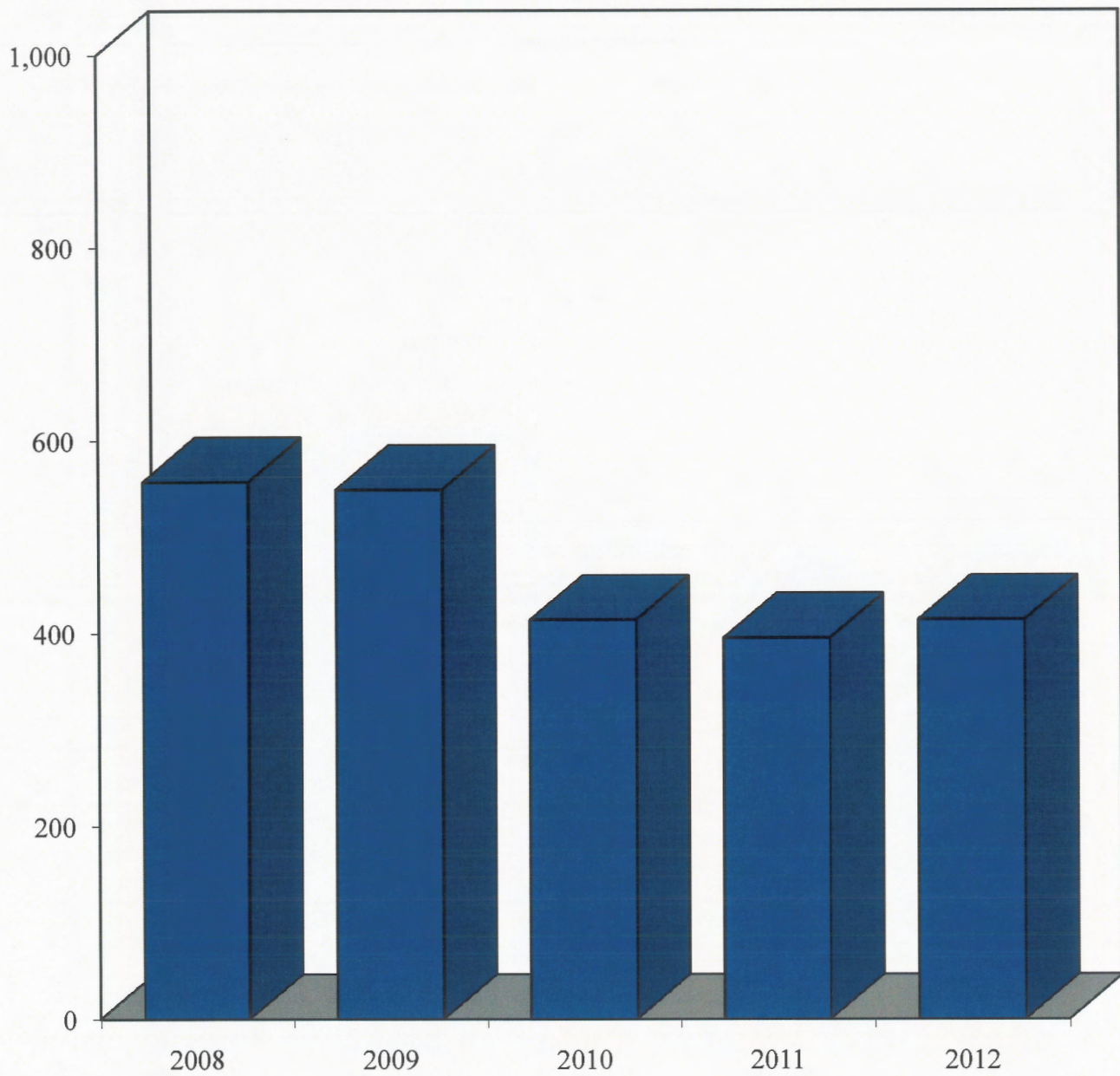
DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	802,707	838,922	912,153	900,410
Special Revenue Fund	7,000	13,236	12,086	12,350
Division Total:	809,707	852,158	924,239	912,760

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	13.000	13.000	13.000	13.000
Division Total:	13.000	13.000	13.000	13.000

CITY COUNCIL
2008 - 2012
ORDINANCES AND RESOLUTIONS PASSED



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Municipal Court Clerk's Office

CLERK OF COURTS OFFICE

Jim Laria, Clerk of Courts

DESCRIPTION

The Clerk of Courts is charged by law with safely keeping the court records and receiving and disbursing all funds pertaining to the court. The Clerk's Office has four major divisions: Civil, Criminal, Traffic and Parking. Each division is responsible for preparing and maintaining its own records, including an index and docket (summary of major activity on each court case). The employees prepare a separate case file for every civil, criminal and traffic case and the Parking Division maintains records of all parking violations. The cashiers operate a Violations Bureau which is open twenty-four hours a day, seven days a week for the convenience of those who must post bond and pay court costs and fines.

GOALS & OBJECTIVES

- Contract with a collection company to increase revenue in the Traffic and Criminal Divisions.
- Continue to work with the Sheriff's Office and jail operations to interface computer operations.
- Change the notification process for failure to appear/pay on parking and traffic tickets from letters to postcards to increase postage savings.

SERVICE LEVELS

The Clerk of Courts Office completed the implantation of the Electronic Return Receipts (ERR) Solution for decreasing postage costs. They also are working with an outside agency to assist on the collection of unpaid fines and costs to increase revenue for the courts.

The Clerk of Courts continued to image prior criminal and traffic cases, and new civil case filings, in order to meet record retention laws.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
MUNICIPAL COURT CLERK:				
Assistant Court Clerk	1.00	1.00	1.00	1.00
Deputy Clerks	43.00	43.00	40.00	43.00
Municipal Court Clerk	1.00	1.00	1.00	1.00
TOTAL MUNICIPAL COURT CLERK	45.00	45.00	42.00	45.00

CLERK OF COURTS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
CLERK OF COURTS	3,317,466	3,654,921	3,424,586	3,572,430
Total for Department:	3,317,466	3,654,921	3,424,586	3,572,430

CLERK OF COURTS

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	1,929,543	1,928,392	1,848,741	1,966,530
Fringe Benefits	1,002,602	1,187,961	1,158,385	1,223,650
Total: Personal Services	2,932,145	3,116,353	3,007,126	3,190,180
Other				
Current Expenditures - Other	264,833	413,522	293,564	240,200
Insurance	5,363	795	544	550
Rentals and Leases	11,583	11,268	3,735	23,400
Interfund Service Charges	103,542	112,983	119,618	118,100
Total: Other	385,321	538,567	417,461	382,250
Capital Outlay				
Capital Outlay				
Total: Capital Outlay				
Total for Department:	3,317,466	3,654,921	3,424,586	3,572,430

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2013

	Personal Services	Other	Capital Outlay	Total
General Fund	3,190,180	262,250		3,452,430
Special Revenue Fund		120,000		120,000
Total for Department:	3,190,180	382,250		3,572,430

CLERK OF COURTS

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	3,198,142	3,375,126	3,328,740	3,452,430
Special Revenue Fund	119,324	279,795	95,846	120,000
Total for Department:	3,317,466	3,654,921	3,424,586	3,572,430

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	45.000	45.000	42.000	45.000
Total for Department:	45.000	45.000	42.000	45.000

CLERK OF COURTS

DIVISION: CLERK OF COURTS

The Clerk of Courts is responsible for the administration of Akron's judicial system. The Clerk's Office files and docketts lawsuits, traffic violations, and criminal cases. They also collect and disburse court filing fees and fines.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	1,929,543	1,928,392	1,848,741	1,966,530
Fringe Benefits	1,002,602	1,187,961	1,158,385	1,223,650
Total: Personal Services	2,932,145	3,116,353	3,007,126	3,190,180
Other				
Current Expenditures - Other	264,833	413,522	293,564	240,200
Insurance	5,363	795	544	550
Rentals and Leases	11,583	11,268	3,735	23,400
Interfund Service Charges	103,542	112,983	119,618	118,100
Total: Other	385,321	538,567	417,461	382,250
Capital Outlay				
Capital Outlay				
Total: Capital Outlay				
Division Total:	3,317,466	3,654,921	3,424,586	3,572,430

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	3,198,142	3,375,126	3,328,740	3,452,430
Special Revenue Fund	119,324	279,795	95,846	120,000
Division Total:	3,317,466	3,654,921	3,424,586	3,572,430

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	45.000	45.000	42.000	45.000
Division Total:	45.000	45.000	42.000	45.000

Municipal Court Judges

AKRON MUNICIPAL COURT – JUDICIAL DIVISION

Judge Kathryn Michael, Presiding Judge

DESCRIPTION

In 1910, the legislature established a police court in Akron vested with jurisdiction over offenses under the ordinances of the City of Akron and all misdemeanors committed within its territorial limits. On April 3, 1919, the Ohio General Assembly expanded this court to 3 judges, and from 1930 to 1975 added five more judges/magistrates. Today these six judges, one full-time magistrate and two part-time magistrates are responsible for addressing any new cases that are filed.

The jurisdiction of the court encompasses the cities of Akron and Fairlawn, the townships of Bath, Richfield and Springfield, the village of Lakemore and the part of Mogadore that is in Summit County. The court can hear civil lawsuits if the amounts being considered are not more than \$15,000 and can dispose of felony/misdemeanor cases that do not involve imprisonment of more than one year.

GOALS & OBJECTIVES

- Continue to work with the Mayor's Office and City Council in the design and planning for the first Municipal Court Building in Akron.
- Remain in the forefront of the Ohio court system with innovative court programs such as the Family Violence Court, the Drug Court, the Medical Health Court, the Discretionary Rehabilitation Program, the Medication Program, the License Intervention Program, RAP, DUI Court, and other policies designed to meet the needs and safety concerns of the community and to better administer justice.
- To restructure specialty courts and comply with new Ohio Supreme Court certification requirements. To explore new methods to fund and upgrade our specialty courts, fund training opportunities, and maintain the court facilities.
- Continue to work with the Service Department, Clerk of Courts and Police Department in order to ensure the highest level of safety and security to the employees and users of the court. The combination of workplace violence and violence in the courtroom present an ever increasing challenge to deter and react to violence rapidly and effectively.
- Work closely with the Finance Department and other departments within the City to insure a high level of cost effective service to the public.
- To serve court papers in an expeditious and efficient manner.
- Remain current in changes in the law and in administration through attendance at continuing legal and administrative workshops.

- Develop new computer applications to better serve the court and the community.
- Keep the number of overage cases as defined by Ohio Rules of Superintendence to an absolute minimum.

SERVICE LEVELS

The City continued utilization of court programs such as Drug Court, DUI Court, Family Violence Court, Mental Health Court, the Discretionary Rehabilitation Program, the License Intervention Program and other innovative programs that directly impact those individuals being served in court.

The Discretionary Rehabilitation Program offers first time offenders an opportunity to minimize their contact with the criminal court system. The License Intervention Program promotes safe driving and compliance with Ohio's Financial Responsibility Law. Each of these courts continues to receive recognition from within the community that they serve and on the state and national levels.

Case filings for 2012 included: 13,595 criminal; 18,703 traffic; and 12,046 civil. The Court continued to work with the US Marshall's Service on the Fugitive Safe Surrender program. It is now a year-round effort to encourage persons with outstanding warrants to turn themselves in without a confrontational situation.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
MUNICIPAL COURT JUDGES:				
Bailiff	15.00	14.00	16.00	16.00
Clerk	2.00	2.00	1.00	2.00
Community Service Coordinator	1.00	1.00	1.00	1.00
Court Administrator	1.00	1.00	1.00	1.00
Data Processing Manager	1.00	1.00	1.00	1.00
Deputy Clerks	0.00	0.00	3.00	0.00
Director of Specialty Courts and Programs	1.00	1.00	0.00	0.00
Executive Assistant	1.00	1.00	1.00	1.00
Judge	6.00	6.00	6.00	6.00
Judicial Associate	1.00	1.00	2.00	2.00
Probation Aide	1.00	1.00	1.00	1.00
Probation Officer	8.00	8.00	9.00	9.00
Secretary	1.00	1.00	1.00	1.00
Small Claims Coordinator	1.00	1.00	1.00	1.00
Small Claims Magistrate	1.00	1.00	2.00	2.00
System Programmer/Analyst	1.00	1.00	1.00	1.00
Traffic Court Magistrate	1.00	1.00	1.00	1.00
TOTAL MUNICIPAL COURT JUDGES	43.00	42.00	48.00	46.00

JUDGES

JUDGES

Total for Department:

2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
3,752,005	4,141,062	3,925,694	4,341,400
3,752,005	4,141,062	3,925,694	4,341,400

JUDGES

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	2,379,384	2,334,997	2,354,050	2,502,100
Fringe Benefits	1,071,973	1,274,614	1,274,186	1,337,600
Total: Personal Services	3,451,357	3,609,612	3,628,237	3,839,700
Other				
Current Expenditures - Other	101,330	207,476	156,760	371,400
Utilities Expenses	1,532	1,457	1,190	5,600
Debt Service		24,298		
Insurance	3,451	3,815	3,808	4,000
Rentals and Leases	6,306	6,735	6,815	500
Interfund Service Charges	188,029	287,669	128,884	120,200
Total: Other	300,648	531,451	297,458	501,700
Total for Department:	3,752,005	4,141,062	3,925,694	4,341,400

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2013

	Personal Services	Other	Capital Outlay	Total
General Fund	3,839,700	188,200		4,027,900
Special Revenue Fund		313,500		313,500
Total for Department:	3,839,700	501,700		4,341,400

JUDGES

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	3,485,405	3,782,893	3,828,176	4,027,900
Special Revenue Fund	266,600	358,169	97,518	313,500
Total for Department:	3,752,005	4,141,062	3,925,694	4,341,400

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	43.000	42.000	48.000	46.000
Total for Department:	43.000	42.000	48.000	46.000

JUDGES

DIVISION: JUDGES

Administration of justice through court proceedings of criminal and civil cases. The jurisdiction of the court encompasses the cities of Akron and Fairlawn, the township of Bath, Richfield and Springfield, the villages of Lakemore and Richfield, and the part of Mogadore that is in Summit County.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	2,379,384	2,334,997	2,354,050	2,502,100
Fringe Benefits	1,071,973	1,274,614	1,274,186	1,337,600
Total: Personal Services	3,451,357	3,609,612	3,628,237	3,839,700
Other				
Current Expenditures - Other	101,330	207,476	156,760	371,400
Utilities Expenses	1,532	1,457	1,190	5,600
Debt Service		24,298		
Insurance	3,451	3,815	3,808	4,000
Rentals and Leases	6,306	6,735	6,815	500
Interfund Service Charges	188,029	287,669	128,884	120,200
Total: Other	300,648	531,451	297,458	501,700
Division Total:	3,752,005	4,141,062	3,925,694	4,341,400

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	3,485,405	3,782,893	3,828,176	4,027,900
Special Revenue Fund	266,600	358,169	97,518	313,500
Division Total:	3,752,005	4,141,062	3,925,694	4,341,400

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	43.000	42.000	48.000	46.000
Division Total:	43.000	42.000	48.000	46.000

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Neighborhood Assistance

DEPARTMENT OF NEIGHBORHOOD ASSISTANCE
John Valle, Director of Neighborhood Assistance

DESCRIPTION

The Department of Neighborhood Assistance is made up of the following divisions: Administration; Recreation, Nuisance Compliance, 311 Call Center and Housing. These divisions were re-assigned from the Department of Public Service during 2012.

The Department works with all organizations in the city to promote strong, safe, and stable neighborhoods, through nuisance abatement, housing code compliance, customer assistance, and recreation services.

NEIGHBORHOOD ASSISTANCE

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
NEIGHBORHOOD ASSISTANCE ADMINISTRATION			26,945	292,950
NUISANCE COMPLIANCE			731,628	1,084,410
311 CALL CENTER			270,251	544,350
RECREATION			1,865,892	3,292,830
HOUSING			468,284	930,410
Total for Department:			3,363,000	6,144,950

NEIGHBORHOOD ASSISTANCE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor			1,693,630	3,171,980
Fringe Benefits			795,837	1,680,930
Total: Personal Services			2,489,466	4,852,910
Other				
Current Expenditures - Other			582,901	715,020
Utilities Expenses			14,392	308,500
Debt Service			100,000	
Insurance			14,761	28,500
Rentals and Leases			14,432	25,000
Interfund Service Charges			147,048	215,020
Total: Other			873,533	1,292,040
Total for Department:			3,363,000	6,144,950

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2013

	Personal Services	Other	Capital Outlay	Total
General Fund	4,688,630	1,036,840		5,725,470
Special Revenue Fund	164,280	255,200		419,480
Total for Department:	4,852,910	1,292,040		6,144,950

NEIGHBORHOOD ASSISTANCE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund			2,811,779	5,725,470
Special Revenue Fund			551,220	419,480
Total for Department:			3,363,000	6,144,950

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	0.000	0.000	46.500	54.500
Special Revenue Fund	0.000	0.000	5.000	2.000
Total for Department:	0.000	0.000	51.500	56.500

ADMINISTRATION

John Valle, Director

DESCRIPTION

The Administration Division is responsible for mid- and long-range planning and providing administrative support to the Neighborhood Assistance Department.

GOALS & OBJECTIVES

- Establish Block Watches in the Forest Hill, Zhan Drive, Grace Park, and Ward 3 areas.
- Cultivate the “My Neighborhood, Our Akron” Initiative.

STAFFING

The following table provides the year-end full-time staffing level for the past 3 years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
NEIGHBORHOOD ASSISTANCE				
<i>Administration:</i>				
Director of Neighborhood Assistance	0.00	0.00	1.00	1.00
Secretary	0.00	0.00	1.00	1.00
Total Administration	0.00	0.00	2.00	2.00

NEIGHBORHOOD ASSISTANCE

DIVISION: NEIGHBORHOOD ASSISTANCE ADMINISTRATION

The new Neighborhood Assistance Department was established during 2012 to enhance the City's neighborhood oriented services.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor			18,534	172,680
Fringe Benefits			7,332	77,770
Total: Personal Services			25,866	250,450
Other				
Current Expenditures - Other				19,500
Utilities Expenses			954	3,400
Interfund Service Charges			125	19,600
Total: Other			1,080	42,500
Division Total:			26,945	292,950

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund			26,945	292,950
Division Total:			26,945	292,950

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	0.000	0.000	2.000	2.000
Division Total:	0.000	0.000	2.000	2.000

NUISANCE COMPLIANCE
John Eaton, Acting Manager

DESCRIPTION

The Nuisance Compliance Division provides the City's animal control services, supervises the court-ordered community service program participants, coordinates special projects and enforces the nuisance control ordinances to include weed control, junk vehicles, zoning, graffiti and right-of-way obstructions.

GOALS & OBJECTIVES

- Create a high grass and weeds collections program in cooperation with the Collections Division of the Law Department. The major impetus will be to increase the percentage of collections from a previously untapped source of revenue.
- Work toward further development of an affordable mobile computing system to allow for increased productivity by all members of the staff and a substantial reduction in paperwork

SERVICE LEVELS

In 2012, the City created a Code Compliance Inspector series to allow for a natural progression through the various inspection processes from nuisance issues to housing code violations.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year:

	As of	As of	As of	Budget
By Department:	12/31/10	12/31/11	12/31/12	2013
NEIGHBORHOOD ASSISTANCE				
<i>Nuisance Compliance:</i>				
Animal Control Warden	0.00	0.00	2.00	2.00
Building Permits Supervisor	0.00	0.00	1.00	1.00
Code Compliance Inspector	0.00	0.00	4.00	4.00
Consumer Services Clerk	0.00	0.00	1.00	1.00
Customer Services Coordinator	0.00	0.00	1.00	1.00
Public Projects Crew Leader	0.00	0.00	3.00	3.00
Total Nuisance Compliance	0.00	0.00	12.00	12.00

NEIGHBORHOOD ASSISTANCE

DIVISION: NUISANCE COMPLIANCE

The Nuisance Compliance Division handles citizen complaints related to high weeds/grass, junk vehicles, illegal signs, sidewalk obstructions and graffiti. During 2012, this division was re-assigned from the Department of Public Service to the Department of Neighborhood Assistance.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor			259,732	499,150
Fringe Benefits			160,550	322,140
Total: Personal Services			420,282	821,290
Other				
Current Expenditures - Other			170,452	204,100
Utilities Expenses			841	3,100
Debt Service			100,000	
Insurance				4,500
Interfund Service Charges			40,052	51,420
Total: Other			311,346	263,120
Division Total:			731,628	1,084,410

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund			400,701	959,810
Special Revenue Fund			330,927	124,600
Division Total:			731,628	1,084,410

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	0.000	0.000	9.000	12.000
Special Revenue Fund	0.000	0.000	3.000	0.000
Division Total:	0.000	0.000	12.000	12.000

311 CALL CENTER
John Eaton, Acting Manager

DESCRIPTION

The 311 Call Center provides a three-digit (311) single point of contact for requests regarding information and City services. The division serves both internal and external customers, facilitating the flow of information to the appropriate destination. The division's computer resources can also be utilized as a historical database and work management tool.

GOALS & OBJECTIVES

- Work with the IT Department and other outside agencies to find an affordable update to the existing CSR system. Any new system must be capable of supporting mobile computing and replace the current Motorola technology that is currently outdated.

SERVICE LEVELS

In 2012, shifts were changed to allocate more agents to the high-volume call time periods.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of	As of	As of	Budget
<u>By Department:</u>	<u>12/31/10</u>	<u>12/31/11</u>	<u>12/31/12</u>	<u>2013</u>
<u>NEIGHBORHOOD ASSISTANCE</u>				
<i>311 Call Center:</i>				
Customer Service Request Agent	0.00	0.00	8.00	8.00
Total 311 Call Center	0.00	0.00	8.00	8.00

NEIGHBORHOOD ASSISTANCE

DIVISION: 311 CALL CENTER

Operation of the 311 call center for non-emergency requests. During 2012, this division was re-assigned from the Department of Public Service to the Department of Neighborhood Assistance.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor			156,187	308,500
Fringe Benefits			104,860	206,950
Total: Personal Services			261,047	515,450
Other				
Current Expenditures - Other			189	2,000
Utilities Expenses			8,136	15,000
Insurance				1,000
Interfund Service Charges			879	10,900
Total: Other			9,204	28,900
Division Total:			270,251	544,350

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund			270,251	544,350
Division Total:			270,251	544,350

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	0.000	0.000	8.000	8.000
Division Total:	0.000	0.000	8.000	8.000

HOUSING DIVISION

Duane Groeger, Housing Administrator

DESCRIPTION

The Housing Division inspects housing for compliance with the City of Akron's Environmental Health and Housing Code. The Division responds to complaints about dilapidated structures and works with the Housing Appeals Board to raze or repair these unsafe, unsanitary structures in the City of Akron. The Division also conducts the Lead Poisoning Prevention program. The Rental Registration program, Mandatory Rental Inspection program and other mandated programs are also handled by the Housing Division.

GOALS & OBJECTIVES

- Increase the number of registered rental units in the Rental Registration Program by 5% by December 1, 2013. This will increase revenue and help clean up neighborhoods.
- Complete Housing Code enforcement training of 1 Code Compliance Inspector I promoted to Code Compliance Inspector II. This will put an additional housing inspector in the field to respond to complaints, generate revenue via administrative penalties, and clean up neighborhoods via repair compliance and nuisance abatement.

SERVICE LEVELS

In 2012, two eligible landlords were added to the Mandatory Inspection Program, with a third pending, subject to a court agreement. The three new owners represent a total of 27 rental properties and over \$4,500 in inspection-fee revenue generated.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year:

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
NEIGHBORHOOD ASSISTANCE				
<i>Housing:</i>				
Housing Administrator	0.00	0.00	1.00	1.00
Sanitarian	0.00	0.00	4.00	6.00
Sanitarian Supervisor	0.00	0.00	2.00	2.00
Secretary	0.00	0.00	1.00	2.00
Total Housing	0.00	0.00	8.00	11.00

NEIGHBORHOOD ASSISTANCE

DIVISION: HOUSING

Inspect housing in Akron for compliance with Akron's Environmental Health and Housing code. Respond to complaints about dilapidated housing. Work with the Housing Appeals Board to raze unsafe, unsanitary houses in Akron and to repair rundown houses. Conduct lead poisoning prevention program. During 2012, this division was re-assigned from the Department of Public Service to the Department of Neighborhood Assistance.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor			259,503	484,890
Fringe Benefits			132,635	304,020
Total: Personal Services			392,137	788,910
Other				
Current Expenditures - Other			51,405	67,000
Utilities Expenses			1,397	5,000
Insurance				8,000
Interfund Service Charges			23,344	61,500
Total: Other			76,147	141,500
Division Total:			468,284	930,410

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund			384,280	772,530
Special Revenue Fund			84,004	157,880
Division Total:			468,284	930,410

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	0.000	0.000	6.000	9.000
Special Revenue Fund	0.000	0.000	2.000	2.000
Division Total:	0.000	0.000	8.000	11.000

RECREATION BUREAU

Greg Kalail, Manager

DESCRIPTION

The Recreation Bureau provides a wide variety of recreational activities such as City-wide sports and athletic programs, special events, performing and creative arts, and senior citizen activities.

GOALS & OBJECTIVES

- Steamline payroll by computerizing processes to eliminate paper by December 1, 2013.
- Refresh and improve the supervisory skills of all Coordinators and Supervisors through training classes by December 1, 2013.

SERVICE LEVELS

In 2012, the Recreation Bureau designed and utilized the websites (www.akronperforms.com and www.AkronArtsExpo.org) to include the Arts Expo, Holiday Parade, Taste of Akron, and volunteer recruitment. This decreased the amount of printed paper mailed out and increased communication with outside organizations. The Bureau utilized technology to upgrade computers and the connectivity to community centers and are now proceeding with efforts to incorporate payroll into the system.

Over 1,400 youth participated in the City basketball program. Since its inception, the league has grown to become the largest youth program. The Community Learning Centers continue to grow with over 1,900 events throughout the year at the 27 centers.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
NEIGHBORHOOD ASSISTANCE				
<i>Recreation Bureau:</i>				
Community Events Coordinator	0.00	0.00	1.00	1.00
Health Education Specialist	0.00	0.00	1.00	1.00
Heating & Air Conditioning Repairer	0.00	0.00	0.00	1.00
Maintenance Repairer	0.00	0.00	0.00	0.50
Recreation Manager	0.00	0.00	1.00	1.00
Recreation Supervisor	0.00	0.00	16.50	17.00
Secretary	0.00	0.00	1.00	1.00
Senior Program Coordinator	0.00	0.00	1.00	1.00
Total Recreation Bureau	0.00	0.00	21.50	23.50

NEIGHBORHOOD ASSISTANCE

DIVISION: RECREATION

Provide a wide variety of recreational activities such as city-wide sports and athletic programs, special programs, performing and creative arts and senior citizen activities. During 2012, this division was re-assigned from the Department of Public Service to the Department of Neighborhood Assistance.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor			999,673	1,706,760
Fringe Benefits			390,461	770,050
Total: Personal Services			1,390,134	2,476,810
Other				
Current Expenditures - Other			360,855	422,420
Utilities Expenses			3,063	282,000
Insurance			14,761	15,000
Rentals and Leases			14,432	25,000
Interfund Service Charges			82,648	71,600
Total: Other			475,758	816,020
Division Total:			1,865,892	3,292,830

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund			1,729,603	3,155,830
Special Revenue Fund			136,289	137,000
Division Total:			1,865,892	3,292,830

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	0.000	0.000	21.500	23.500
Division Total:	0.000	0.000	21.500	23.500

Office of the Mayor

OFFICE OF THE MAYOR
Donald L. Plusquellic, Mayor

DESCRIPTION

The Mayor is recognized as the official head of the City of Akron by the court system. His duties and powers are as follows: to ensure the laws and ordinances of the City are enforced; to prepare and submit to Council the annual budget to keep Council fully advised as to the financial condition and needs of the City; to appoint and remove all employees in both the classified and unclassified service (except elected officials); to exercise control over all departments and divisions; to see that all terms and conditions favorable to the City or its inhabitants, in any franchise or contract to which the City is kept and a party, are faithfully performed; and to introduce ordinances and take part in the discussion of all matters coming before Council.

The responsibilities of the Office of the Mayor are expansive and includes Deputy Mayors for Administration, Intergovernmental Relations, Economic Development, Public Safety, and Labor Relations. A Police Auditor serves as an Assistant to the Mayor.

BUDGET COMMENTS

The 2013 Operating Budget provides funding for the staffing of 16 full-time positions for the divisions of the Office of the Mayor. The 2013 Operating Budget provides adequate funding for the operations of the various divisions within the Office of the Mayor. These funding levels have been established in coordination with the City's overall goal of conservative fiscal responsibility.

MAYOR

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
ADMINISTRATION	920,924	849,541	1,081,153	887,680
DEPUTY MAYOR FOR PUBLIC SAFETY	6,602	76,753	1,556	25,000
ECONOMIC DEVELOPMENT	1,674,552	1,318,083	1,396,414	1,045,350
LABOR RELATIONS	255,068	24,946	120	24,000
POLICE AUDITOR	81,537	63,270	65,734	59,800
Total for Department:	2,938,683	2,332,592	2,544,978	2,041,830

MAYOR

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	1,205,211	1,279,514	1,264,718	1,172,950
Fringe Benefits	1,198,946	583,348	730,192	494,250
Total: Personal Services	2,404,156	1,862,861	1,994,911	1,667,200
Other				
Current Expenditures - Other	414,003	344,521	439,644	268,100
Utilities Expenses	19,929	25,474	25,701	25,300
Insurance	17,127	18,349	18,690	18,930
Rentals and Leases	450		409	
Interfund Service Charges	83,018	81,387	65,623	62,300
Total: Other	534,527	469,731	550,067	374,630
Total for Department:	2,938,683	2,332,592	2,544,978	2,041,830

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2013

	Personal Services	Other	Capital Outlay	Total
General Fund	1,667,200	272,730		1,939,930
Special Revenue Fund		94,400		94,400
Capital Projects				
Trust and Agency Fund		7,500		7,500
Total for Department:	1,667,200	374,630		2,041,830

MAYOR

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Capital Projects		-401		
General Fund	2,631,912	2,056,960	2,243,915	1,939,930
Special Revenue Fund	294,337	263,020	293,793	94,400
Trust and Agency Fund	12,435	13,013	7,270	7,500
Total for Department:	2,938,683	2,332,592	2,544,978	2,041,830

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	15.000	14.000	12.000	16.000
Total for Department:	15.000	14.000	12.000	16.000

ADMINISTRATION

Donald L. Plusquellic, Mayor

DESCRIPTION

The Mayor of the City heads the Administrative Division of the Office of the Mayor. The primary responsibility of this division is to exercise control over all departments and divisions of the city as well as manage the Public Safety Department.

GOALS & OBJECTIVES

- Improve operating efficiencies. The Personnel Coordinating Committee will continue to meet on a regular basis to find ways to manage personnel costs within the City's general budget fund.
- Continue to manage Downtown Akron as Summit County's largest employment and entertainment center.
- Pursue additional funding especially for arts and cultural programs.
- Continue to pursue development of a new City website and social media, and provide additional communications to residents.
- The City and County will continue to improve a cooperative Employee Wellness Program. The County and City will share wellness incentives and continue to develop first rate programs for employees and dependents to reduce overall medical costs.
- The Mayor's Office is represented on internal committees seeking to obtain new efficiencies and economies of scale by collaborating with Summit County government in the administration of various departments and will continue to identify opportunities where the city of county can provide joint services in an effort to reduce costs.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
OFFICE OF THE MAYOR:				
<i>Administration:</i>				
Assistant to the Mayor	2.00	2.00	2.00	2.00
Deputy Mayor for Administration	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Mayor	1.00	1.00	1.00	1.00
Total Administration	5.00	5.00	5.00	5.00

MAYOR

DIVISION: ADMINISTRATION

Exercise control over all departments and divisions of the City.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	531,237	536,552	622,665	573,500
Fringe Benefits	285,520	198,769	334,080	194,400
Total: Personal Services	816,757	735,321	956,745	767,900
Other				
Current Expenditures - Other	56,075	66,885	78,235	75,600
Utilities Expenses	8,075	7,577	10,989	11,000
Insurance	1,972	2,180	2,176	2,180
Rentals and Leases	450		409	
Interfund Service Charges	37,595	37,579	32,599	31,000
Total: Other	104,167	114,221	124,408	119,780
Division Total:	920,924	849,541	1,081,153	887,680

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	880,803	812,826	1,061,074	864,780
Special Revenue Fund	27,686	23,703	12,809	15,400
Trust and Agency Fund	12,435	13,013	7,270	7,500
Division Total:	920,924	849,541	1,081,153	887,680

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	5.000	5.000	5.000	5.000
Division Total:	5.000	5.000	5.000	5.000

DEPUTY MAYOR FOR PUBLIC SAFETY

Donald L. Plusquellic, Mayor

DESCRIPTION

By Charter, the Mayor serves as the Director of the Department of Public Safety. The responsibility for daily supervision of these divisions is split between the Deputy Mayor for Public Safety and the Director of Public Service. The Deputy Mayor for Public Safety primarily oversees the divisions of Police, Fire, Communications, Police/Fire Communications, Corrections and Disaster Services within the department.

GOALS & OBJECTIVES

- Assist the Police Department in the development of programs aimed at improving citizens' awareness and understanding of the Police Department and its role in the community.
- Work closely with Summit County and City officials to identify operations that can be consolidated or changed to more effectively and efficiently deliver services.

SERVICE LEVELS

The Deputy Mayor for Public Safety functioned as the liaison between the Police and Fire Departments and the Divisions of Communications and Safety Communications to assist in obtaining the needed resources to meet their goals.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
OFFICE OF THE MAYOR:				
<i>Deputy Mayor for Public Safety:</i>				
Deputy Mayor for Public Safety	1.00	0.00	0.00	1.00
Total Deputy Mayor for Public Safety	1.00	0.00	0.00	1.00

MAYOR

DIVISION: DEPUTY MAYOR FOR PUBLIC SAFETY

Assumes the responsibilities and authority of the Public Safety Director in directing the City's safety forces to implement public safety policies and promote public safety community wide.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	5,399	51,799		15,000
Fringe Benefits	1,200	24,954	1,554	10,000
Total: Personal Services	6,599	76,753	1,554	25,000
Other				
Utilities Expenses				
Insurance				
Interfund Service Charges	3		2	
Total: Other	3		2	
Division Total:	6,602	76,753	1,556	25,000

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	6,602	76,753	1,556	25,000
Division Total:	6,602	76,753	1,556	25,000

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	1.000	0.000	0.000	1.000
Division Total:	1.000	0.000	0.000	1.000

ECONOMIC DEVELOPMENT

Robert Y. Bowman, Deputy Mayor of Economic Development

DESCRIPTION

The Mayor's Office of Economic Development provides staff services to facilitate the following functions in the City: business development, regional economic development, special economic projects and economic development initiatives including medical and technology-related projects and international marketing activities.

GOALS & OBJECTIVES

- Coordinate with the Greater Akron Chamber, Summit County, Summit Medina Business Alliance, SCORE, Port Authority, University of Akron and University Park Alliance (UPA) to monitor and assist Akron area businesses.
- Work to increase Akron's share of benefits from the growing global economy through participation and visibility in national and international trade venues to attract foreign investment and development opportunities.
- Provide staff resources and technical support services to the Akron Global Business Accelerator and its tenants.
- Support local institutions directed at new business start-ups, commercialization of new technologies and access to capital (e.g., GAIP, ArchAngels, and the Akron Development Fund, etc.).
- Provide administrative services to the Akron Development Corporation and its initiatives.
- Support private economic development within the existing JEDD areas by coordinating the delivery of water and sewer services.
- Promote the creation of new JEDDs and Joint Economic Development Zones in neighboring communities to expand the City's tax base and enhance regional economic development and employment opportunities.
- Continue the revitalization of downtown Akron as the largest employment center in the region.
- Continue to market the importance of the Akron Biomedical Corridor location and its assets to potential Biomedical Companies.
- Continue to market Akron and the region through targeted domestic and foreign trade missions and trade shows to attract investment and development opportunities

SERVICE LEVELS

In 2012, Röchling Automotive USA selected Akron as their newest North American manufacturing facility, bringing 120 new jobs to the city. They spent nearly \$20 million, completing a 75,000 square foot manufacturing facility, and in 2012, the company doubled the original capacity to 150,000 square feet and will eventually add 60 new jobs to the original goal of 120 jobs.

The City, together with Sterling Jewelers, revised plans for the reconfiguration of, and improvements to the office park retention pond. The plan has been approved by the Army Corps of Engineers and funding is pending. Once constructed, Sterling will have the opportunity to expand their facilities in the future.

In the Highland Square Renewal Area, the City worked with a developer and architects to design a grocery store that most efficiently uses the available space after the Highland Square Grocery Store applied and was approved for a \$3.8 million grant from HUD as a low interest loan.

In 2012, the Goodyear Tire and Rubber Company began construction on its new World and North American Headquarters, keeping over 2,900 jobs in Akron. Construction was completed in December of 2012 and employees are expected to continue the relocation process until the spring of 2013.

In 2012, Bridgestone-Firestone North American Tire, LLC completed its new 240,000 square foot, state-of-the-art technical center at the corner of South Main St. and Firestone Blvd., resulting in the retention of 1,000 jobs. The \$100 million investment, including \$10 million budgeted by the City, provides for implementation of the Firestone Park Redevelopment Plan and the South Main-Wilbeth Urban Renewal Area Plan.

Downtown Akron saw many businesses evolve or expand over the course of 2012. Segmint, a technology based company that provides a digital platform to analyze spending patterns for targeted online advertising, and its sister company, Wired Views, which specializes in web page development, leased 6,000 square feet in the PNC building.

The Akron Biomedical Corridor, created in 2006, is a 500+ acre corridor connecting Akron General Hospital, Akron City Hospital, and Akron Children's Hospital which continues to evolve and embrace new developments in the corridor and coordinate with the University Park Alliance Master Plan. The Mayor's Advisory Committee has developed a vision, mission, goals, objectives, and future use plan coupled with possible incentives for the corridor.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
OFFICE OF THE MAYOR:				
<i>Economic Development:</i>				
Communications Director	1.00	1.00	0.00	1.00
Deputy Mayor of Economic Development	1.00	1.00	1.00	1.00
Development Engineering Manager	1.00	1.00	1.00	1.00
Development Manager	1.00	1.00	1.00	1.00
Economic Development Specialist	1.00	1.00	1.00	1.00
Economist	1.00	1.00	0.00	1.00
Manpower Program Analyst	1.00	1.00	1.00	1.00
Planning & Development Deputy Director	1.00	1.00	1.00	1.00
Total Economic Development	8.00	8.00	6.00	8.00

MAYOR

DIVISION: ECONOMIC DEVELOPMENT

Serve as a marketing arm for the City of Akron to retain and attract businesses.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	636,196	659,501	605,804	533,050
Fringe Benefits	623,461	309,560	370,696	261,900
Total: Personal Services	1,259,657	969,061	976,500	794,950
Other				
Current Expenditures - Other	355,298	275,657	359,231	191,200
Utilities Expenses	11,617	17,635	14,445	14,000
Insurance	15,155	15,624	15,970	16,200
Interfund Service Charges	32,825	40,106	30,269	29,000
Total: Other	414,895	349,022	419,914	250,400
Division Total:	1,674,552	1,318,083	1,396,414	1,045,350

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	1,407,902	1,079,165	1,115,430	966,350
Special Revenue Fund	266,650	239,318	280,984	79,000
Capital Projects		-401		
Division Total:	1,674,552	1,318,083	1,396,414	1,045,350

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	8.000	8.000	6.000	8.000
Division Total:	8.000	8.000	6.000	8.000

LABOR RELATIONS

Randy Briggs, Deputy Mayor of Labor Relations

DESCRIPTION

The Labor Relations Division handles all labor and management concerns such as contract negotiations, workplace safety, arbitrations, residency compliance, disciplinary matters, Civil Service appeals, traffic safety, Department of Transportation drug testing mandates and harassment complaints.

GOALS & OBJECTIVES

- Negotiate union contracts and wage re-openers.
- Provide assistance relating to labor issues.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
OFFICE OF THE MAYOR:				
<i>Labor Relations:</i>				
Deputy Mayor for Labor Relations	0.00	0.00	0.00	1.00
Total Labor Relations	0.00	0.00	0.00	1.00

MAYOR

DIVISION: LABOR RELATIONS

Handle City labor-management concerns including contracts, job safety, and grievances.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor				20,000
Fringe Benefits	254,594	24,635	0	4,000
Total: Personal Services	254,594	24,635	0	24,000
Other				
Current Expenditures - Other	329	190	0	
Utilities Expenses				
Insurance				
Interfund Service Charges	145	121	120	
Total: Other	474	311	120	
Division Total:	255,068	24,946	120	24,000

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	255,068	24,946	120	24,000
Division Total:	255,068	24,946	120	24,000

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	0.000	0.000	0.000	1.000
Division Total:	0.000	0.000	0.000	1.000

POLICE AUDITOR

Phillip L Young, Assistant to the Mayor

DESCRIPTION

The Office of Police Auditor conducts outreach about the complaint procedures and the services the office provides to the community. It serves as an alternative location to file a complaint against an Akron Police Officer. The Office monitors and audits the Akron Police Department (APD) complaint investigations to ensure they are thorough, objective and fair. The Division also makes recommendations to enhance and improve policies and procedures of the APD. Finally it responds to crime scenes and reviews officer-involved shootings and/or fatal investigations.

GOALS & OBJECTIVES

- Develop ways for police officers and the community to partner proactively to solve community problems.
- Build respect, cooperation and trust between the police and the community.
- Improve Akron Police Department training, oversight, monitoring, accountability and hiring practices. Ensure fair, equitable, courteous and professional treatment for all.
- Establish a better understanding for police policies and procedures and recognize exceptional service to foster support for the Akron Police Department.

SERVICE LEVELS

In 2012, the Independent Police Auditor (IPA) attended various Ward Meetings, Council Meetings, Block Club Meetings and the National Night Out Against Crime. Public speaking engagements were conducted with schools, churches, universities, public forums and radio outlets. The IPA also met with other various community organizations throughout the City of Akron.

The Independent Police Auditor's Office has met the criteria to become the fifth agency to qualify as a NACOLE Trained Practitioner (NTP) Credential. This program recognizes oversight practitioners who have received a high level of professional oversight training. This is the City's second year holding this credential.

APD Use of Force incidents totaled 236 in 2012, down from 256 in 2011. Complaints filed against APD officers totaled 130 in 2012, down from 183 in 2011. Since the creation of the Independent Police Auditor position on January 1, 2008, there has been a 47% decrease in use of force incidents and a 28% decrease in citizen complaints.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
<hr/>				
OFFICE OF THE MAYOR:				
<i>Police Auditor:</i>				
Assistant to the Mayor	1.00	1.00	1.00	1.00
Total Police Auditor	1.00	1.00	1.00	1.00

MAYOR

DIVISION: POLICE AUDITOR

This division acts as the liason between the City of Akron Police Department and the residents of Akron.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	32,379	31,662	36,249	31,400
Fringe Benefits	34,171	25,430	23,862	23,950
Total: Personal Services	66,550	57,092	60,111	55,350
Other				
Current Expenditures - Other	2,301	1,790	2,178	1,300
Utilities Expenses	236	262	267	300
Insurance		545	544	550
Interfund Service Charges	12,450	3,581	2,634	2,300
Total: Other	14,987	6,178	5,623	4,450
Division Total:	81,537	63,270	65,734	59,800

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	81,537	63,270	65,734	59,800
Division Total:	81,537	63,270	65,734	59,800

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	1.000	1.000	1.000	1.000
Division Total:	1.000	1.000	1.000	1.000

Planning & Urban Development

PLANNING DEPARTMENT

Marco Sommerville, Director

DESCRIPTION

The Planning Department has the following areas of responsibility: provide plans for landscape work to be done by the City in parks and streets; study and investigate the general plan of the City; formulate zoning plans; investigate the need and suggest plans for the extension of water supply and sewage disposal; coordinate transportation, relief of traffic congestion and the extension and distribution of public utilities; advise Council on locations for public buildings, structures, bridges, approaches, or other structures; provide the Planning Commission with technical advice and assistance; and annually prepare a five-year Capital Investment Program. The department carries out these duties with eight divisions: Administration, AMATS (Akron Metropolitan Area Transportation Study), Strategic Initiatives, Comprehensive Planning, Design, Development Services, Housing and Community Services and Zoning.

BUDGET COMMENTS

The 2013 Operating Budget provides funding for the staffing of 57 full-time positions for the divisions of the Planning Department. The operating budget provides adequate funding for the operations of the Planning Department. These funding levels have been established in coordination with the City's overall goal of conservative fiscal responsibility.

PLANNING

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
ADMINISTRATION	59,414	254,438	70,268	69,130
A.M.A.T.S.	1,548,826	1,680,689	1,629,832	1,706,830
STRATEGIC INITIATIVES	31,471,872	48,968,964	29,136,229	33,500,380
COMPREHENSIVE PLANNING	463,793	392,345	360,086	437,370
DESIGN	14,742	56,009	11,544	
DEVELOPMENT SERVICES	911,940	1,097,446	942,260	4,121,850
HOUSING AND COMMUNITY SERVICES	1,549,492	1,892,928	1,362,078	2,804,630
TAX RECEIPTS AND EXPENDITURES	430,195	1,587,877	884,260	1,500,000
ZONING	714,124	1,176,031	692,833	716,020
Total for Department:	37,164,398	57,106,727	35,089,389	44,856,210

PLANNING

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	3,021,255	3,067,318	3,119,204	3,766,970
Fringe Benefits	2,061,651	1,828,606	1,541,316	1,747,610
Total: Personal Services	5,082,905	4,895,924	4,660,520	5,514,580
Other				
Current Expenditures - Other	1,325,034	1,345,501	840,123	5,265,120
Utilities Expenses	19,036	19,968	16,480	18,890
Debt Service	22,258,370	25,362,122	20,672,563	23,625,000
Insurance	10,753	38,430	11,866	38,960
State/County Charges	7,076	7,653	6,990	7,000
Rentals and Leases	7,574,942	7,565,236	7,485,628	7,642,000
Interfund Service Charges	886,282	17,636,549	1,346,642	744,660
Total: Other	32,081,493	51,975,460	30,380,292	37,341,630
Capital Outlay				
Capital Outlay		235,342	48,576	2,000,000
Total: Capital Outlay		235,342	48,576	2,000,000
Total for Department:	37,164,398	57,106,727	35,089,389	44,856,210

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2013

	Personal Services	Other	Capital Outlay	Total
General Fund	981,460	96,560		1,078,020
Special Revenue Fund	4,533,120	37,245,070	2,000,000	43,778,190
Capital Projects				
Total for Department:	5,514,580	37,341,630	2,000,000	44,856,210

PLANNING

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Capital Projects	157,614	13,569,854		
General Fund	1,199,700	1,156,777	1,001,364	1,078,020
Special Revenue Fund	35,807,084	42,380,095	34,088,025	43,778,190
Total for Department:	37,164,398	57,106,727	35,089,389	44,856,210

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	9.730	9.730	9.330	12.400
Special Revenue	49.270	45.270	41.670	44.600
Total for Department:	59.000	55.000	51.000	57.000

ADMINISTRATION
Marco Sommerville, Director

DESCRIPTION

The Administration Division is responsible for mid- and long-range planning for the City and providing administrative support to the Planning Department.

STAFFING

The following table provides the year-end full-time staffing level for the past 3 years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
By Department:				
PLANNING:				
<i>Administration:</i>				
Planning Director	0.40	0.40	0.00	0.40
Total Administration	0.40	0.40	0.00	0.40

PLANNING

DIVISION: ADMINISTRATION

Responsible for mid- and long-range planning of the City and providing administrative support to the Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	46,048	46,730	54,474	52,240
Fringe Benefits	13,304	16,975	15,340	16,570
Total: Personal Services	59,352	63,705	69,814	68,810
Other				
Current Expenditures - Other				
Utilities Expenses	2	2	1	
Insurance	0			
Rentals and Leases		168,931		
Interfund Service Charges	60	21,800	454	320
Total: Other	62	190,733	454	320
Division Total:	59,414	254,438	70,268	69,130

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	59,414	254,438	70,268	69,130
Division Total:	59,414	254,438	70,268	69,130

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	0.400	0.400	0.000	0.400
Division Total:	0.400	0.400	0.000	0.400

AMATS DIVISION

Jason Segedy, Transportation Planning Regional Manager

DESCRIPTION

The Planning Department provides the staff for the Akron Metropolitan Area Transportation Study (AMATS). The AMATS Policy Committee, composed of locally elected officials from Summit and Portage Counties and portions of Wayne County, is responsible for regional transportation planning and the programming of certain categories of federal transportation funding.

GOALS & OBJECTIVES

- Complete the *Transportation Outlook*, the 2035 Regional Transportation Plan in May, 2013. The Plan recommends projects and policies to ensure that the region's transportation system will continue to remain an efficient and reliable asset between now and 2035. Transportation projects must be consistent with the Plan to receive federal transportation funding.
- Solicit applications for over \$50 million worth of transportation infrastructure projects in the fall of 2013. The staff will complete the FY 2014-2017 Transportation Improvement Program (TIP), which lists all projects that will receive federal funds from now until 2017. AMATS will complete the TIP in May.
- Develop a Complete Streets Policy by the fall of 2013. Complete Streets principles focus on designing streets for all users including, bicyclists, transit riders, and pedestrians. The policy is one of the key recommendations of the Connecting Communities Initiative.
- Work with other Ohio metropolitan planning organizations to develop the statewide Congestion Mitigation/Air Quality (CMAQ) Discretionary Fund program. AMATS will work with its membership to ensure the program works in an equitable fashion for all of its members, and to ensure that the greater Akron region continues to receive its fair share of this federal funding.
- AMATS will continue its traffic counting program in the spring and summer of 2013. The traffic counters will complete over 100 roadway and intersection counts. Traffic safety will continue to be a priority in 2013.

SERVICE LEVELS

During 2012, over \$50 million was awarded to communities for transportation projects. The City of Akron received over \$11 million of these funds for road improvements and traffic signal coordination projects throughout the city. AMATS staff continued to develop the FY 2014-2017 Transportation Improvement Program (TIP). TIP includes all projects funded through 2017 that have federal monies allocated to them.

AMATS continued to follow through on the recommendations contained in its *Connecting Communities Report*. Connecting Communities is an initiative that focuses on integrated land use and transportation planning to create more sustainable communities. AMATS has continued its Connecting Communities Planning Grant program and is seeking applications for a third round of projects. AMATS staff developed a framework for a Complete Streets policy, which will help promote roadway design that accommodates multiple modes of transportation. This policy will be fully developed in 2013.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
PLANNING:				
AMATS:				
Account Clerk	1.00	1.00	1.00	1.00
City Planner	6.00	6.00	6.00	7.00
Engineering Technician	1.00	0.00	0.00	0.00
Planning Aide	2.00	0.00	0.00	0.00
Public Information Specialist	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	0.00	1.00
Transportation Designer	2.00	2.00	2.00	2.00
Transportation Engineer	1.00	1.00	1.00	1.00
Transportation Planner	1.00	2.00	2.00	2.00
Transportation Planning Regional Manager	1.00	1.00	1.00	1.00
Total AMATS	17.00	15.00	14.00	16.00

PLANNING

DIVISION: A.M.A.T.S.

Insure that transportation planning is conducted in a comprehensive, coordinated, and continuing manner so that the Akron metropolitan area receives its "fair share" of federal funding for highway and mass transit.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	842,501	811,219	807,824	871,200
Fringe Benefits	435,390	513,116	409,655	458,930
Total: Personal Services	1,277,891	1,324,335	1,217,479	1,330,130
Other				
Current Expenditures - Other	109,418	209,575	240,188	220,000
Utilities Expenses	10,957	11,689	7,499	8,700
Insurance	986	1,090	1,088	1,100
Rentals and Leases	76,897	78,376	79,117	82,000
Interfund Service Charges	72,677	55,623	84,461	64,900
Total: Other	270,935	356,354	412,353	376,700
Division Total:	1,548,826	1,680,689	1,629,832	1,706,830

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Special Revenue Fund	1,548,826	1,680,689	1,629,832	1,706,830
Division Total:	1,548,826	1,680,689	1,629,832	1,706,830

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
Special Revenue Fund	17.000	15.000	14.000	16.000
Division Total:	17.000	15.000	14.000	16.000

STRATEGIC INITIATIVES DIVISION

Mark Moore, Strategic Initiatives Division Manager

DESCRIPTION

The Strategic Initiatives Division administers the City's program of capital improvements and develops and prepares an annual five-year capital investment budget for improvements to parks, sewers, streets and bridges throughout the city. Beginning in 2010, the Design Division consolidated with the Strategic Initiatives Division.

GOALS & OBJECTIVES

- Develop an annual Capital Investment Program to provide improvements during 2014 for City streets, sidewalks, sewers, water lines, parks, public facilities, and economic development projects for presentation to the Planning Commission on December 13, 2013. Develop and publish a five-year Capital Investment Program for 2013-2017.
- Identify and utilize available funding sources at the federal, state, regional, and local levels to meet the City's immediate and long term needs for capital improvements.
- Provide information to various Departments, City Council, and the Mayor for review and evaluation of each project line item in the Capital Investment Program through published progress reports and scheduled review sessions.
- Prepare applications to the Summit County Infrastructure Committee (District 8) for Ohio Public Works Commission funding of infrastructure projects. Also assist in analyzing and evaluating applications received from throughout Summit County.
- Provide Capital Investment Program, Economic Development, Planning Commission, Board of Zoning Appeals and Urban Design and Historic Preservation Commission with concept drawings, technical advice and design assistance to encourage the most aesthetic, cost effective and functionally desirable solutions.

SERVICE LEVELS

The Division budgeted and monitored \$207,806,000 in federal, state, regional, and local funds for the 2011 Capital Investment and Community Development Program. Sources include Income Tax (\$29.9 million); Federal & State Transportation Program (\$46.4 million); Community Development (\$7.3 million); Water & Sewer Capital Funds (\$21.0 million); Clean Ohio Program (\$4.3 million); Federal & State Neighborhood Stabilization Program (\$2.9 million); and Special Assessments (\$2.7 million).

Strategic Initiatives submitted eight Ohio Public Works Commission applications totaling \$15.9 million in requested funds under Ordinance 185-2012. As a result, Akron will receive \$4.3 million for four projects. Reviewed nine project applications submitted by five communities within District 8 (Summit County).

Represented the City of Akron in the partnership with Akron Public Schools to rebuild or renovate all schools as Community Learning Centers.

The Division provided concept drawings, technical advice, and design guidance to encourage the most aesthetic, cost effective, and functionally desirable solution for development projects.

Strategic Initiatives monitored a \$240,000 grant from the National Scenic Byways Program for removal of billboards along the Ohio & Erie Canalway.

The Division represented City of Akron in the Northeast Ohio Sustainable Communities Consortium (NEOSCC). The NEOSCC has seven staff members and serves 12 counties: Ashtabula, Cuyahoga, Geauga, Lake, Lorain, Mahoning, Medina, Portage, Summit, Stark, Trumbull and Wayne.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/13/10	As of 12/31/11	Budget 12/31/12	Budget 2013
PLANNING:				
<i>Strategic Initiatives:</i>				
Capital Planning Manager	0.00	1.00	1.00	1.00
City Planner	1.00	1.00	1.00	1.00
Economist	2.00	2.00	1.00	1.00
Landscape Architect	1.00	1.00	1.00	1.00
Planning Director	0.60	0.60	0.00	0.60
Secretary	1.00	1.00	1.00	1.00
Senior Engineer	1.00	0.00	0.00	0.00
Total Strategic Initiatives	6.60	6.60	5.00	5.60

PLANNING

DIVISION: STRATEGIC INITIATIVES

Develop and prepare an annual five-year capital investment budget for improvements such as parks, sewers, streets and bridges.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	418,010	429,763	429,967	411,460
Fringe Benefits	360,781	220,558	183,226	200,700
Total: Personal Services	778,791	650,321	613,193	612,160
Other				
Current Expenditures - Other	1,014,424	923,826	426,263	697,500
Utilities Expenses	1,008	1,115	968	1,300
Debt Service	22,258,370	25,362,122	20,672,563	23,625,000
Insurance	1,479	1,635	1,632	1,640
State/County Charges	7,076	7,653	6,990	7,000
Rentals and Leases	7,263,358	7,257,674	7,363,183	7,516,000
Interfund Service Charges	147,367	14,752,457	35,942	39,780
Total: Other	30,693,081	48,306,482	28,507,541	31,888,220
Capital Outlay				
Capital Outlay		12,162	15,495	1,000,000
Total: Capital Outlay		12,162	15,495	1,000,000
Division Total:	31,471,872	48,968,964	29,136,229	33,500,380

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Special Revenue Fund	31,314,258	35,368,481	29,136,229	33,500,380
Capital Projects	157,614	13,600,483		
Division Total:	31,471,872	48,968,964	29,136,229	33,500,380

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
Special Revenue Fund	6.600	6.600	5.000	5.600
Division Total:	6.600	6.600	5.000	5.600

COMPREHENSIVE PLANNING DIVISION
Helen Tomic, Comprehensive Planning Administrator

DESCRIPTION

The Comprehensive Planning Division formulates long-range strategies for land use, housing and socio-economic activities within the City of Akron.

GOALS & OBJECTIVES

- Secure funding to advance redevelopment in the City of Akron.
- Oversee expenditures and monitor reporting of activities to assure the expeditious drawdown of funds and compliance with federal regulations.
- Develop community plans, including Renewal Plans and Economic Development Plans, to strengthen neighborhoods and facilitate new development.
- Observe trends and undertake research to assess housing needs and opportunities for new development.
- Administer programs to enhance community life.

SERVICE LEVELS

In 2012, Comprehensive Planning successfully secured funding to advance redevelopment. The Division received \$7.3 million in federal funds for the implementation of the 2012 Consolidated Plan and prepared a 2013 Consolidated Plan Application for the allocation of \$6.7 million in federal funds.

The Division prepared urban renewal and development plans. It prepared the blight study, eligibility report and Ordinance associated with the University Square Renewal Area to facilitate new housing south of The University of Akron along East Exchange Street. Comprehensive Planning also prepared the Section 108 Loan Guarantee Application for the Highland Square Grocery Development project. The Division prepared the Mull Avenue and Frank Boulevard Redevelopment Plan to facilitate development on Mull Avenue near the Ohio Edison/First Energy West Akron campus. The Division also prepared contracts and oversaw the completion of ten Neighborhood Business Program projects for exterior improvements to area businesses.

Comprehensive Planning conducted research to monitor and assess housing changes and opportunities, and conducted data collection and analysis on Akron's homeless population. It evaluated opportunities for new housing development and census information as necessary and/or required.

The Division also administered and assisted on a variety of programs. It established budgets and oversaw the disbursement of all federal funding including CDBG funds, HOME funds, ESG funds, HPRP funds, CDBG-R funds, Continuum of Care Program funds, Neighborhood Stabilization Rounds 1 and 3 funds and Energy Efficiency and Conservation Block Grant funds.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
PLANNING:				
<i>Comprehensive Planning:</i>				
City Planner	2.00	2.00	2.00	3.00
Community Resource Specialist	1.00	1.00	1.00	1.00
Comprehensive Planning Adm.	0.00	0.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Total Comprehensive Planning	4.00	4.00	5.00	6.00

PLANNING

DIVISION: COMPREHENSIVE PLANNING

Provide long-range strategies for land use, housing and socio-economic activities within the City.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	146,925	150,720	209,092	269,390
Fringe Benefits	295,989	124,005	124,665	143,810
Total: Personal Services	442,913	274,725	333,758	413,200
Other				
Current Expenditures - Other	3,294	1,282	3,431	1,700
Utilities Expenses	0	0	0	0
Insurance	493	545	544	550
Interfund Service Charges	17,093	100,298	22,353	21,920
Total: Other	20,880	102,125	26,329	24,170
Capital Outlay				
Capital Outlay		15,495		
Total: Capital Outlay		15,495		
Division Total:	463,793	392,345	360,086	437,370

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	295,323	119,699	169,520	214,740
Special Revenue Fund	168,470	272,646	190,566	222,630
Division Total:	463,793	392,345	360,086	437,370

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	1.000	1.000	2.000	2.000
Special Revenue Fund	3.000	3.000	3.000	4.000
Division Total:	4.000	4.000	5.000	6.000

DESIGN DIVISION

Mark Moore, Strategic Initiatives Division Manager

DESCRIPTION

The Design Division's responsibility is to improve the visual and physical quality of Akron's Central Business District, renewal areas, neighborhoods and corridors (major arterials, waterways and open space). Architecture, site layout, signage and landscaping are reviewed and plans are developed in order to establish appropriate aesthetic treatment, set standards for design and promote and encourage private sector improvements.

SERVICE LEVELS

Beginning in 2010, the Design Division consolidated with the Strategic Initiatives Division.

PLANNING

DIVISION: DESIGN

Review architecture, site layout, signage, and landscaping to ensure plans are developed in order to establish appropriate aesthetic treatment, set standards for design, and to promote and encourage private sector improvement. Beginning in 2010, the responsibilities of this division have been dispersed to Strategic Initiatives divisions within the Department of Planning and Urban Development.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor				
Fringe Benefits				
Total: Personal Services				
Other				
Current Expenditures - Other	14,695	52,547	5,108	
Utilities Expenses				
Rentals and Leases				
Interfund Service Charges	47	3,461	6,436	
Total: Other	14,742	56,009	11,544	
Division Total:	14,742	56,009	11,544	

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Special Revenue Fund	14,742	56,009	11,544	
Division Total:	14,742	56,009	11,544	

DEVELOPMENT SERVICES DIVISION
Abraham L. Wescott, Jr., Development Manager

DESCRIPTION

The Development Services Division implements programs and activities under Community Development and other funding sources through land acquisition, site improvements, relocation and land marketing. The Division provides engineering technical assistance to various divisions in the Planning Department, Mayor's Office of Economic Development and the Public Utilities Bureau and also provides real estate services for various City departments.

GOALS & OBJECTIVES

- Acquire real estate for improvements to streets, highways, bikeways, sidewalks, water, sewer, parks, airports, neighborhood renewal and economic development projects.
- Contract, inspect and generally oversee the clearance of 650 vacant, deteriorated houses, garages and commercial buildings and provide management services for 25 City of Akron owned buildings for the Neighborhood Stabilization Program.
- Contract and oversee the sales and marketing of 15 rehabilitated homes through the Neighborhood Stabilization Program. Anticipated properties will be priced from \$55,000 to \$90,000.
- Provide staff services and assistance in support of Economic Development activities and assist various City departments with appraisals, titles, site selection and comparable sites. Review allotment submittals, potential developments and various Capital Project Plans.

SERVICE LEVELS

The Development Services Division acquired 107 real estate parcels needed for 14 projects to proceed in areas such as the Biomedical Corridor, South Main Street – Wilbeth Road, Edgewood, Hickory, Englewood Ave., CSO Rack 25, CSO Rack 8, CSO Ohio Canal Interceptor Tunnel, CSO Tank #2, Summit / Dudley, Neighborhood Stabilization Program, and Summit Lake.

Development Services marketed 25 new and rehabilitated homes through the Neighborhood Stabilization Program and contracted and sold 10 homes in the Neighborhood Stabilization Program. 17 lots were sold to private developers and non-profits for new housing, business expansion and parking expansion in the City.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
PLANNING:				
<i>Development Services:</i>				
Acquisition Officer	1.00	1.00	1.00	1.00
Building Inspector	1.00	0.00	0.00	0.00
City Planner	0.00	0.00	1.00	2.00
Community Development Technician	1.00	1.00	2.00	1.00
Community Resource Specialist	1.00	1.00	0.00	0.00
Demolition Site Improvement Inspector	0.00	0.00	2.00	0.00
Development Manager	1.00	1.00	1.00	1.00
Laborer	1.00	1.00	0.00	1.00
Parking Meterworker	1.00	1.00	0.00	1.00
Real Estate Negotiator	1.00	1.00	1.00	1.00
Secretary	1.00	2.00	1.00	2.00
Total Development Services	9.00	9.00	9.00	10.00

PLANNING

DIVISION: DEVELOPMENT SERVICES

Implements programs and activities under Community Development and other sources through land acquisition, site improvements, relocation, and land marketing.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	401,975	440,964	460,137	710,650
Fringe Benefits	318,883	303,080	244,875	318,740
Total: Personal Services	720,858	744,044	705,012	1,029,390
Other				
Current Expenditures - Other	55,793	45,681	88,411	2,971,750
Utilities Expenses	4,359	4,398	3,706	4,500
Insurance	6,096	6,728	7,273	7,700
Rentals and Leases	62,953	60,256	43,328	44,000
Interfund Service Charges	61,882	205,350	61,449	64,510
Total: Other	191,082	322,412	204,167	3,092,460
Capital Outlay				
Capital Outlay		30,990	33,081	
Total: Capital Outlay		30,990	33,081	
Division Total:	911,940	1,097,446	942,260	4,121,850

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	133,420	94,468	68,743	78,130
Special Revenue Fund	778,521	1,002,978	873,516	4,043,720
Division Total:	911,940	1,097,446	942,260	4,121,850

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	0.330	0.330	0.330	2.000
Special Revenue Fund	8.670	8.670	8.670	8.000
Division Total:	9.000	9.000	9.000	10.000

HOUSING AND COMMUNITY SERVICES DIVISION
Thomas A. Tatum, Human Resources Administrator

DESCRIPTION

The Housing and Community Services Division implements various housing and related programs and activities under Community Development, HOME and other funding sources by means of housing rehabilitation programs, service contracts with local social agencies and neighborhood housing groups.

GOALS & OBJECTIVES

- Assist 90 very low-income, primarily elderly or disabled occupants city-wide, with grants for emergency or minor home repair through a contract with Rebuilding Together of Summit County. Provide contract management, payment, monitoring, and quality control.
- Implement the first year of a three year \$3 million Lead Hazard Reduction Demonstration Grant Program in conjunction with Akron's partner agencies including East Akron Neighborhood Development Corporation, Mahoning County Lead Program, Nazareth Housing Development Corporation, Rebuilding Together of Summit County, County of Summit Department of Community and Economic Development Planning, Neighborhood Development Services and Neighborhood Conservation Services. The agencies together are scheduled to complete the rehabilitation and lead remediation in 200 housing units occupied by low-income families with children under the age of six (6), by June 15, 2015.
- To implement any additional grants related to housing and incorporate into housing rehabilitation the seven HUD Healthy Homes principals (dry, clean, safe, well maintained, well ventilated, pest and contaminant free). The Division will assess green housing rehabilitation principals and work to incorporate those into housing rehabilitation.

SERVICE LEVELS

The Division provided funding and administrative support to Community Development Corporations and/or Community Housing Development Organizations to construct new affordable housing units for rent or sale and to purchase, rehabilitate, and sell homes to lower income first-time buyers. The Division also completed 22 rehabilitation cases utilizing Community Development Block Grant-Recovery funds.

The Division provided grants to service organizations to deliver security, accessibility, and house painting services to approximately 15 low-income residents city-wide and assisted 90 very low-income, elderly, or disabled occupants city-wide, with grants for emergency or minor home repair.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
PLANNING:				
<i>Housing and Community Services:</i>				
City Planner	2.00	1.00	0.00	0.00
Housing Rehab. Loan Specialist	2.00	2.00	2.00	2.00
Housing Rehab. Manager	1.00	1.00	1.00	1.00
Housing Rehab. Specialist	5.00	4.00	4.00	4.00
Housing Rehab. Supervisor	1.00	1.00	1.00	1.00
Human Resources Administrator	0.00	1.00	1.00	1.00
Land Marketing Officer	1.00	1.00	1.00	1.00
Secretary	2.00	1.00	1.00	1.00
Total Housing and Community Services	14.00	12.00	11.00	11.00

PLANNING

DIVISION: HOUSING AND COMMUNITY SERVICES

Implements various housing and related programs and activities under Community Development, HOME, and other funding sources by means of housing rehabilitation programs, service contracts with local social agencies, and neighborhood housing groups.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	756,790	768,929	719,000	1,002,560
Fringe Benefits	358,093	417,464	342,819	372,210
Total: Personal Services	1,114,883	1,186,393	1,061,819	1,374,770
Other				
Current Expenditures - Other	122,610	109,221	73,418	1,373,470
Utilities Expenses	2,406	2,504	4,045	4,090
Insurance	1,206	27,887	785	27,420
Rentals and Leases	171,734	0		
Interfund Service Charges	136,652	390,227	222,011	24,880
Total: Other	434,609	529,840	300,259	1,429,860
Capital Outlay				
Capital Outlay		176,696		
Total: Capital Outlay		176,696		
Division Total:	1,549,492	1,892,928	1,362,078	2,804,630

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Special Revenue Fund	1,549,492	1,923,557	1,362,078	2,804,630
Capital Projects		-30,629		
Division Total:	1,549,492	1,892,928	1,362,078	2,804,630

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
Special Revenue Fund	14.000	12.000	11.000	11.000
Division Total:	14.000	12.000	11.000	11.000

TAX RECEIPTS AND EXPENDITURES DIVISION

Marco Sommerville, Director

DESCRIPTION

The Tax Receipts and Expenditures Division represents the capital portion of local income tax revenue. The expenditures are used to develop, prepare and implement an annual five-year Capital Investment Budget for improvements such as parks, sewers, streets and bridges.

PLANNING

DIVISION: TAX RECEIPTS AND EXPENDITURES

The capital portion of local income tax is used to develop, prepare, and implement an annual five year capital investment budget for improvements such as parks, sewers, streets and bridges. The income tax transfer is accounted for as a reduction of revenue and not shown as an expense.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Other				
Interfund Service Charges	430,195	1,587,877	884,260	500,000
Total: Other	430,195	1,587,877	884,260	500,000
Capital Outlay				
Capital Outlay				1,000,000
Total: Capital Outlay				1,000,000
Division Total:	430,195	1,587,877	884,260	1,500,000

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Special Revenue Fund	430,195	1,587,877	884,260	1,500,000
Division Total:	430,195	1,587,877	884,260	1,500,000

ZONING DIVISION

Michael Antenucci, Zoning Manager

DESCRIPTION

The Zoning Division administers the Zoning Code, subdivision regulations, street vacations and dedications and assists in formulating long-range strategies for zoning, land use, housing and socio-economic activities within the City of Akron.

GOALS & OBJECTIVES

- Perform zoning and allotment regulation duties and responsibilities mandated by the Charter and City Code with approved budget.
- Maintain computerized databases containing zoning related information on properties by address and incorporated into a Geographic Information System (GIS).
- Update socio-economic profile of Akron's neighborhoods for 2010 census and American Community Survey.
- Prepare zoning amendments to the zoning map to conform with changing land use and the *Land Use and Development Guide Plan*.
- Create new databases for recording and tracking plats and annexations and boundary line adjustments.
- Update existing base map for the City to reflect new Ward boundaries that take effect January 1, 2014, and develop new individual ward maps.

SERVICE LEVELS

The Zoning Division has processed 28 minor subdivisions throughout the City while also continuously upgrading databases throughout the year in order to reflect the most recent zoning information. Land use plans and zoning changes were also formulated to the according standards.

The Zoning Map and the Building Line Map have been updated and will continue to be revised as needed. The Division worked with CSR personnel to adjust the CSR Zoning Violation intake form and service request type to allow tracking of zoning complaints through the CSR system. Zoning prepared 15 license agreements for use of City rights of ways or City-owned property. It assisted in preparation of a county-wide grocery store data and demographic analysis with GIS.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
PLANNING:				
<i>Zoning:</i>				
Assistant Librarian	1.00	1.00	1.00	1.00
Building Inspector	1.00	1.00	1.00	1.00
City Planner	4.00	3.00	3.00	3.00
Librarian	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	0.00	1.00
Zoning Manager	0.00	1.00	1.00	1.00
Total Zoning	8.00	8.00	7.00	8.00

PLANNING

DIVISION: ZONING

Formulate long-range strategies for zoning, land use, housing, and socioeconomic activities within the City, administer the Zoning Code, Subdivision Regulations, and street dedications.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	409,006	418,993	438,710	449,470
Fringe Benefits	279,211	233,409	220,737	236,650
Total: Personal Services	688,217	652,401	659,447	686,120
Other				
Current Expenditures - Other	4,800	3,369	3,305	700
Utilities Expenses	304	260	261	300
Insurance	493	545	544	550
Interfund Service Charges	20,309	519,456	29,276	28,350
Total: Other	25,907	523,630	33,386	29,900
Division Total:	714,124	1,176,031	692,833	716,020

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	711,544	688,172	692,833	716,020
Special Revenue Fund	2,580	487,859		
Division Total:	714,124	1,176,031	692,833	716,020

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	8.000	8.000	7.000	8.000
Division Total:	8.000	8.000	7.000	8.000

Police

POLICE DEPARTMENT

James Nice, Chief

DESCRIPTION

The Akron Police Department (APD), by City Charter, administratively falls within the Department of Public Safety. For operating budget purposes, however, this division is treated as a separate department. The Police Department is divided into three subdivisions: Uniform, Investigative and Services. The Police Department's mission is to serve the community of Akron in a collaborative effort to enhance the quality of life through crime prevention, enforcement of laws, promotion of safety and reduction of fear.

The Uniform Subdivision is the largest of the three Subdivisions and has the primary responsibility of patrolling cruiser districts throughout the City and responding to the thousands of calls received for service and other traffic-related assignments.

The Investigative Subdivision has the responsibility of investigating unsolved crimes, apprehending offenders, processing crime scenes and recovering stolen property.

The Services Subdivision is responsible for preparing and managing the Police Department's annual operating budget, capital budget and various grants.

UNIFORM SUBDIVISION

This Subdivision includes the Patrol Bureau that allows for 24-hour coverage in the City's 23 cruiser districts. The assigned officers utilize vehicles, foot beats and bikes to patrol the City neighborhoods, business districts and the downtown area. The Patrol Bureau is also responsible for the Court/Building Security Detail, the Community-Oriented Policing Services Unit, the K-9 Unit, the Gang Unit and the Reserve Officers Unit. Each of these units serves a special purpose for the community. The Court/Building Security Detail provides the security in the Stubbs Justice Center.

INVESTIGATIVE SUBDIVISION

Elizabeth Daugherty, Police Captain

This Subdivision is responsible for investigating unsolved crimes, apprehending offenders, preparing cases for trial, processing crime scenes and recovering stolen property. The Crimes Against Persons Unit includes homicide, robbery, rape/sexual assault, felonious/aggravated assault, kidnapping/abduction, patient abuse/neglect and felony domestic violence.

SERVICES SUBDIVISION

Daniel Zampelli, Police Captain

This Subdivision encompasses the Training Bureau, Community Relations, Planning, Research and Development Unit, Records Room, Safety Communications, Civil Liabilities, Information Systems and Benefits. The Planning, Research and Development Unit maintains an interactive website, which allows information to be exchanged freely with the community.

GOALS & OBJECTIVES

- Collaborate with other City Departments to update and develop qualifications for Akron Police Officers and implement these new qualifications to fashion a new hiring test and process with the goal of hiring an additional thirty-nine officers by year end. Promote officers through the ranks to include Deputy Chiefs, Captains, Lieutenants and Sergeants.
- Maintain the high level of efficiency APD has established in enforcing drug laws of the City of Akron and State of Ohio.
- Restructure the Officer of Professional Standards and Accountability (OPSA) to include the addition of sergeants and explore merging Patrol Operations functions in relation to complaints and uses of force with OPSA. Revise the complaint process to make OPSA the intake and assignment office.
- The Akron Police Reserve program has been in existence since the mid-1950's and has proved to be a valuable resource for the department and City. We will restructure the program so that we can better utilize these individuals.
- Continue to assign officers to attend community meetings, community events, block club meetings and address crime problems identified by these groups.
- Continue to focus on the reduction of violent crimes and incidents that involve use of firearms, reduce speeding on our freeways, and pursue and secure the arrest of those who harm others.

SERVICE LEVELS

The Akron Police Training Bureau provided a six-week intensive New Officer Training Course for three classes of newly hired officers this year. The classes divided the 21 officers into three separate training classes and brought the new officers into the Patrol Division over the course of the year.

Total calls for service in 2012 were 275,434. Meg Hammil, Safety Communications Technician I, and Dion Browder, Safety Communications Technician, were recognized in

2012 for their outstanding work during the annual state conference for National Emergency Number Association (NENA) and Association of Public-Safety Communications Officials (APCO).

The Anti-Violence Bureau opened 635 cases in 2012. 670 individuals were arrested, while 503 were indicted. Officers and Narcotics Detectives continued to aggressively locate and shut down 108 meth labs and cleaned up numerous dump sites. The department continues to search for more cost effective ways to handle these expensive clean-ups.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
POLICE:				
Accounts Analyst	0.00	1.00	1.00	1.00
Account Clerk	3.00	3.00	3.00	3.00
Building Inspector	1.00	0.00	0.00	0.00
Crime Analyst	1.00	3.00	2.00	3.00
Health Education Specialist	1.00	1.00	1.00	1.00
Law Enforcement Planner	2.00	1.00	1.00	1.00
Police Captain	10.00	9.00	9.00	9.00
Police Chief	0.00	1.00	1.00	1.00
Police Lieutenant	19.00	16.00	16.00	16.00
Police Officer	345.00	318.00	325.00	364.00
Police Records Supervisor	1.00	1.00	1.00	1.00
Police Sergeant	69.00	62.00	61.00	61.00
Safety Communications Supervisor	1.00	1.00	1.00	1.00
Safety Communication Tech	1.00	1.00	1.00	1.00
Secretary	35.00	27.00	31.00	37.00
TOTAL POLICE	489.00	445.00	454.00	500.00

BUDGET COMMENTS

The budget provides for a base level of 451 uniformed positions charged to the General Fund operating budget. The actual number of uniformed positions fluctuates during the year, but the City strives to maintain adequate staffing levels by hiring and starting new police classes at the earliest possible date.

POLICE

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
ADMINISTRATION	50,476,005	53,119,539	52,324,774	51,062,610
POLICE - NON OPERATING				
Total for Department:	50,476,005	53,119,539	52,324,774	51,062,610

POLICE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	30,690,479	29,633,977	30,756,383	30,906,560
Fringe Benefits	15,132,657	17,665,002	15,487,554	15,072,730
Total: Personal Services	45,823,136	47,298,979	46,243,937	45,979,290
Other				
Current Expenditures - Other	1,851,155	1,796,475	2,200,958	1,723,600
Utilities Expenses	61,376	77,048	62,072	60,500
Debt Service	352,486	355,066	77,502	360,000
Insurance	154,908	165,852	166,003	166,720
State/County Charges	19,633	24,524	22,278	
Rentals and Leases	65,600	172,365	62,025	62,800
Interfund Service Charges	2,123,380	3,180,588	3,079,851	2,709,700
Total: Other	4,628,539	5,771,917	5,670,689	5,083,320
Capital Outlay				
Capital Outlay	24,330	48,643	410,147	
Total: Capital Outlay	24,330	48,643	410,147	
Total for Department:	50,476,005	53,119,539	52,324,774	51,062,610

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2013

	Personal Services	Other	Capital Outlay	Total
General Fund	43,631,820	4,054,900		47,686,720
Special Revenue Fund	2,347,470	1,012,420		3,359,890
Trust and Agency Fund		16,000		16,000
Total for Department:	45,979,290	5,083,320		51,062,610

POLICE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	44,390,970	48,283,532	47,312,080	47,686,720
Special Revenue Fund	6,085,034	4,836,007	5,012,694	3,359,890
Trust and Agency Fund	0	0	0	16,000
Total for Department:	50,476,005	53,119,539	52,324,774	51,062,610

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	449.000	409.000	439.000	500.000
Special Revenue	40.000	36.000	15.000	0.000
Total for Department:	489.000	445.000	454.000	500.000

POLICE

DIVISION: ADMINISTRATION

Provide protection of persons and property of Akron residents and businesses. Apprehension and detention of criminals and the general maintenance of order for all Akron residents.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	30,690,479	29,633,977	30,756,383	30,906,560
Fringe Benefits	15,132,657	17,665,002	15,487,554	15,072,730
Total: Personal Services	45,823,136	47,298,979	46,243,937	45,979,290
Other				
Current Expenditures - Other	1,851,155	1,796,475	2,200,958	1,723,600
Utilities Expenses	61,376	77,048	62,072	60,500
Debt Service	352,486	355,066	77,502	360,000
Insurance	154,908	165,852	166,003	166,720
State/County Charges	19,633	24,524	22,278	
Rentals and Leases	65,600	172,365	62,025	62,800
Interfund Service Charges	2,123,380	3,180,588	3,079,851	2,709,700
Total: Other	4,628,539	5,771,917	5,670,689	5,083,320
Capital Outlay				
Capital Outlay	24,330	48,643	410,147	
Total: Capital Outlay	24,330	48,643	410,147	
Division Total:	50,476,005	53,119,539	52,324,774	51,062,610

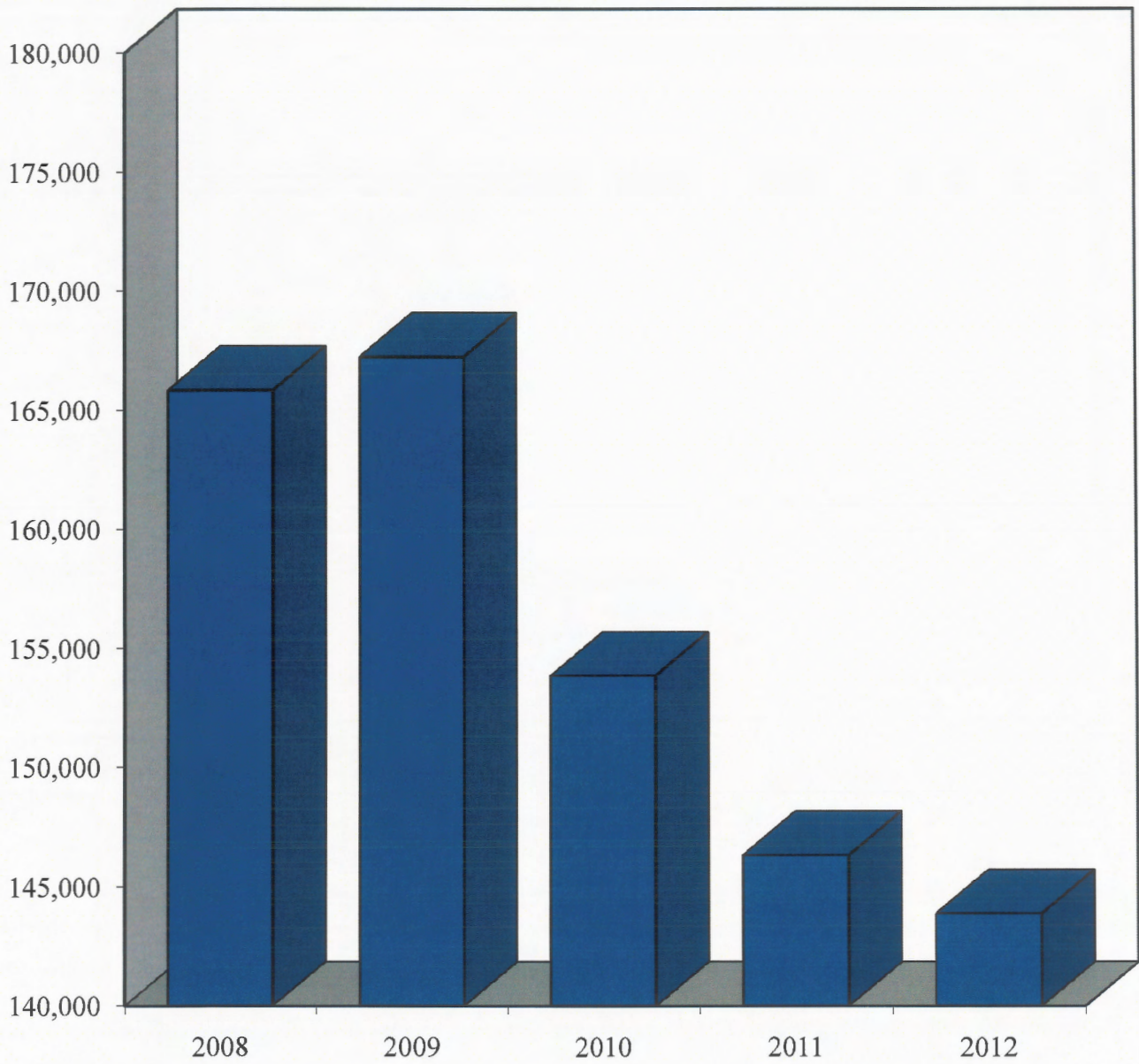
DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	44,390,970	48,283,532	47,312,080	47,686,720
Special Revenue Fund	6,085,034	4,836,007	5,012,694	3,359,890
Trust and Agency Fund	0	0	0	16,000
Division Total:	50,476,005	53,119,539	52,324,774	51,062,610

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	449.000	409.000	439.000	500.000
Special Revenue Fund	40.000	36.000	15.000	0.000
Division Total:	489.000	445.000	454.000	500.000

POLICE
2008 - 2012
CALLS FOR SERVICE



Public Health

DEPARTMENT OF PUBLIC HEALTH

DESCRIPTION

The Department of Public Health, through the Director of Health and the Health Commission, is responsible for all matters concerning public health and sanitation within the City. The Health Department consists of eight divisions: Administration, Air Quality, Counseling Services, Community Health Assessment/Health Promotion, Environmental Health, Housing, Laboratory and Medical & Nursing. The Health Commission has police powers to enforce its health rules and regulations. The Health Commission, composed of five members of the City of Akron appointed by the Mayor and confirmed by City Council, serves as the policy-setting body for the Akron Health Department.

Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health District.

HEALTH

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
ADMINISTRATION	3,256,104	807,260	516	
AIR QUALITY	1,643,729	348,911		
COUNSELING SERVICES	1,002,753	151,983		
ENVIRONMENTAL HEALTH	2,935,232	316,720	782	
HOUSING	423,546	1,223	4	
LABORATORY	8,558	8		
MEDICAL AND NURSING	4,388,870	1,134,987	1,183	
HEALTH CHAHP	2,003,355	167,774	1,157	
EPIDEMIOLOGY	330,877	17,599	318	
CONSOLIDATED HEALTH		5,910,167	3,728,464	4,422,880
Total for Department:	15,993,025	8,856,632	3,732,425	4,422,880

HEALTH

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	5,659,280	249,065	15,767	16,000
Fringe Benefits	3,883,313	1,069,882	509,887	201,880
Total: Personal Services	9,542,592	1,318,947	525,654	217,880
Other				
Current Expenditures - Other	5,053,948	4,824,693	3,186,694	4,200,000
Utilities Expenses	55,011	7,085		
Insurance	63,838	8,046	6,740	5,000
Rentals and Leases	350,124	238,143	13,337	
Interfund Service Charges	927,511	2,459,719		
Total: Other	6,450,432	7,537,685	3,206,771	4,205,000
Total for Department:	15,993,025	8,856,632	3,732,425	4,422,880

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2013

	Personal Services	Other	Capital Outlay	Total
General Fund	22,880	4,205,000		4,227,880
Special Revenue Fund	195,000			195,000
Total for Department:	217,880	4,205,000		4,422,880

HEALTH

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	6,504,715	4,686,978	3,062,045	4,227,880
Special Revenue Fund	9,488,310	4,169,654	670,380	195,000
Total for Department:	15,993,025	8,856,632	3,732,425	4,422,880

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	59.750	0.000	0.000	0.000
Special Revenue	50.250	0.000	0.000	0.000
Total for Department:	110.000	0.000	0.000	0.000

ADMINISTRATION DIVISION

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
PUBLIC HEALTH:				
<i>Administration:</i>				
Account Clerk	0.00	0.00	0.00	0.00
Accounts Analyst	1.50	0.00	0.00	0.00
Application Programmer	0.00	0.00	0.00	0.00
Deputy Director	1.00	0.00	0.00	0.00
Epidemiologist	0.00	0.00	0.00	0.00
Executive Assistant	0.00	0.00	0.00	0.00
Health Education Specialist	1.00	0.00	0.00	0.00
Health Services Grants Coordinator	1.00	0.00	0.00	0.00
Public Health Medical Officer	0.00	0.00	0.00	0.00
Public Health Nurse	0.00	0.00	0.00	0.00
Secretary	2.00	0.00	0.00	0.00
Total Administration	6.50	0.00	0.00	0.00

HEALTH

DIVISION: ADMINISTRATION

Provide administrative support and direction to all divisions of the Akron Health Department. Provide administrative support to the Akron Health Commission. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	492,372	15,198		
Fringe Benefits	415,859	18,491	303	
Total: Personal Services	908,231	33,689	303	
Other				
Current Expenditures - Other	2,080,744	239,906	213	
Utilities Expenses	8,311	510		
Insurance	39,624			
Rentals and Leases	9,817	1,031		
Interfund Service Charges	209,376	532,124		
Total: Other	2,347,874	773,571	213	
Division Total:	3,256,104	807,260	516	

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	626,473	41,778	303	
Special Revenue Fund	2,629,631	765,482	213	
Division Total:	3,256,104	807,260	516	

AIR QUALITY DIVISION

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
PUBLIC HEALTH:				
<i>Air Quality Management:</i>				
Accounts Analyst	0.50	0.00	0.00	0.00
Air Pollution Engineer	5.00	0.00	0.00	0.00
Air Quality Management Administrator	1.00	0.00	0.00	0.00
Application Programmer	0.00	0.00	0.00	0.00
Chief Air Pollution Engineer	0.00	0.00	0.00	0.00
Environmental Services Aide	1.00	0.00	0.00	0.00
Health Education Specialist	1.00	0.00	0.00	0.00
Lab Analyst	1.00	0.00	0.00	0.00
Sanitarian	4.00	0.00	0.00	0.00
Secretary	2.00	0.00	0.00	0.00
Total Air Quality Management	15.50	0.00	0.00	0.00

HEALTH

DIVISION: AIR QUALITY

Delegate agency of the Ohio Environmental Protection Agency, serving all of Summit, Portage and Medina counties. Operates an ambient air monitoring network, enforce state and local air pollution regulations, investigate complaints of air pollution problems and enforce asbestos regulations. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	825,720	34,908		
Fringe Benefits	526,651	273,312		
Total: Personal Services	1,352,371	308,219		
Other				
Current Expenditures - Other	103,914	21,266		
Utilities Expenses	12,480	2,595		
Insurance	5,423			
Rentals and Leases	85,470			
Interfund Service Charges	84,072	16,831		
Total: Other	291,358	40,692		
Division Total:	1,643,729	348,911		

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Special Revenue Fund	1,643,729	348,911		
Division Total:	1,643,729	348,911		

COUNSELING DIVISION

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
PUBLIC HEALTH:				
<i>Counseling Services:</i>				
Accounts Analyst	0.50	0.00	0.00	0.00
Alcoholic/Drug Prevention Specialist	2.00	0.00	0.00	0.00
Alcoholism Counselor	5.00	0.00	0.00	0.00
Clinic Assistant	1.00	0.00	0.00	0.00
Secretary	2.00	0.00	0.00	0.00
Total Counseling Services	10.50	0.00	0.00	0.00

HEALTH

DIVISION: COUNSELING SERVICES

Provide alcohol and drug prevention programs. Counsel the public for treatment of alcoholism. Participate in Court Outreach Program by providing alcohol/drug addiction treatment to juvenile offenders. Conduct City of Akron Employee Assistance Program to help employees with a wide range of personal problems. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	526,870	20,832		
Fringe Benefits	381,447	22,308		
Total: Personal Services	908,317	43,140		
Other				
Current Expenditures - Other	45,928	531		
Utilities Expenses	511	81		
Insurance	986			
Interfund Service Charges	47,011	108,232		
Total: Other	94,436	108,843		
Division Total:	1,002,753	151,983		

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	168,632	23,117		
Special Revenue Fund	834,121	128,866		
Division Total:	1,002,753	151,983		

ENVIRONMENTAL DIVISION

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
<u>PUBLIC HEALTH:</u>				
<i>Environmental Health:</i>				
Accounts Analyst	0.50	0.00	0.00	0.00
Clinic Assistant	1.00	0.00	0.00	0.00
Environmental Services Aide	1.00	0.00	0.00	0.00
Health Education Specialist	0.50	0.00	0.00	0.00
Public Health Nurse	0.50	0.00	0.00	0.00
Sanitarian	11.00	0.00	0.00	0.00
Sanitarian Supervisor	2.00	0.00	0.00	0.00
Secretary	3.00	0.00	0.00	0.00
Total Environmental Health	19.50	0.00	0.00	0.00

HEALTH

DIVISION: ENVIRONMENTAL HEALTH

Inspect food service operations in the City of Akron, respond to nuisance and rodent complaints. Maintain and expand computerized Right-to-Know (chemical storage) database. Conduct City-wide mosquito spraying program. Eliminate litter, unsanitary and blighting conditions through a special private property cleanup program. Inspect swimming pools and spas for compliance with State of Ohio regulations. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	948,113	37,501		
Fringe Benefits	970,549	128,323	782	
Total: Personal Services	1,918,662	165,824	782	
Other				
Current Expenditures - Other	920,079	27,579		
Utilities Expenses	7,256	652		
Insurance	10,817			
Rentals and Leases	28,671	3,017		
Interfund Service Charges	49,748	119,649		
Total: Other	1,016,570	150,896		
Division Total:	2,935,232	316,720	782	

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	1,690,393	151,062	782	
Special Revenue Fund	1,244,838	165,658		
Division Total:	2,935,232	316,720	782	

HOUSING DIVISION

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
PUBLIC HEALTH:				
<i>Housing:</i>				
Accounts Analyst	0.00	0.00	0.00	0.00
Clinic Assistant	0.00	0.00	0.00	0.00
Health Education Specialist	0.00	0.00	0.00	0.00
Housing Administrator	0.00	0.00	0.00	0.00
Public Health Nurse	0.00	0.00	0.00	0.00
Sanitarian	0.00	0.00	0.00	0.00
Sanitarian Supervisor	0.00	0.00	0.00	0.00
Secretary	0.00	0.00	0.00	0.00
Semi-Skilled Laborer	0.00	0.00	0.00	0.00
Total Housing	0.00	0.00	0.00	0.00

HEALTH

DIVISION: HOUSING

Inspect housing in Akron for compliance with Akron's Environmental Health and Housing code. Respond to complaints about dilapidated housing. Work with the Housing Appeals Board to raze unsafe, unsanitary houses in Akron and to repair rundown houses. Conduct lead poisoning prevention program. Beginning in 2010, this division is now part of the Department of Service. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor		119		
Fringe Benefits	902	1,104	4	
Total: Personal Services	902	1,223	4	
Other				
Current Expenditures - Other	18,370	0		
Utilities Expenses				
Insurance				
Rentals and Leases	3,135			
Interfund Service Charges	401,139			
Total: Other	422,644	0		
Division Total:	423,546	1,223	4	

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	689	1,223	4	
Special Revenue Fund	422,857	0		
Division Total:	423,546	1,223	4	

HEALTH

DIVISION: LABORATORY

Provide laboratory services and consultation as needed by the various divisions, health-related agencies and industries with health-related problems to supplement or confirm clinical or environmental observations. Beginning in 2010, this division's responsibilities have been dispersed to various other Department of Health divisions. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor				
Fringe Benefits				
Total: Personal Services				
Other				
Current Expenditures - Other	8,558	8		
Interfund Service Charges				
Total: Other	8,558	8		
Division Total:	8,558	8		

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	8,558	8		
Special Revenue Fund	0			
Division Total:	8,558	8		

MEDICAL AND NURSING DIVISION

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
PUBLIC HEALTH:				
<i>Medical & Nursing:</i>				
Account Clerk	0.00	0.00	0.00	0.00
Clinic Assistant	5.00	0.00	0.00	0.00
Consumer Services Clerk	0.75	0.00	0.00	0.00
Health Education Specialist	0.50	0.00	0.00	0.00
Microbiologist	3.00	0.00	0.00	0.00
Office Manager	1.00	0.00	0.00	0.00
Public Health Lab Manager	1.00	0.00	0.00	0.00
Public Health Medical Officer	2.00	0.00	0.00	0.00
Public Health Nurse	9.75	0.00	0.00	0.00
Public Health Nursing Supervisor	1.00	0.00	0.00	0.00
Public Health Nutritionist	6.00	0.00	0.00	0.00
Secretary	3.00	0.00	0.00	0.00
W.I.C. Program Supervisor	1.00	0.00	0.00	0.00
Total Medical & Nursing	34.00	0.00	0.00	0.00

HEALTH

DIVISION: MEDICAL AND NURSING

Operate clinics for pregnant women in need of prenatal care, for children requiring health services, for WIC (Women/Infants/Children) supplemental food program, and for persons afflicted with sexually transmitted diseases. Conduct HIV antibody testing and AIDS counseling. Provide services for children with medical handicaps. Immunize children and adults. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	1,758,035	70,676		
Fringe Benefits	1,069,537	217,916	1,183	
Total: Personal Services	2,827,572	288,592	1,183	
Other				
Current Expenditures - Other	1,301,155	283,257		
Utilities Expenses	16,343	1,571		
Insurance	6,495			
Rentals and Leases	122,440	0		
Interfund Service Charges	114,866	561,567		
Total: Other	1,561,298	846,394		
Division Total:	4,388,870	1,134,987	1,183	

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	1,784,449	231,413	1,183	
Special Revenue Fund	2,604,421	903,574		
Division Total:	4,388,870	1,134,987	1,183	

COMMUNITY HEALTH ASSESSMENT AND HEALTH PROMOTION

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
PUBLIC HEALTH:				
CHAHP:				
Clinic Assistant	1.00	0.00	0.00	0.00
Consumer Services Clerk	0.25	0.00	0.00	0.00
Data Entry Operator	1.00	0.00	0.00	0.00
Epidemiologist	0.00	0.00	0.00	0.00
Health Education Specialist	3.00	0.00	0.00	0.00
Health Promotion Manager	1.00	0.00	0.00	0.00
Public Health Nurse	6.75	0.00	0.00	0.00
Public Health Nursing Manager	1.00	0.00	0.00	0.00
Public Health Nursing Supervisor	0.00	0.00	0.00	0.00
Secretary	5.00	0.00	0.00	0.00
Vital Statistics Supervisor	1.00	0.00	0.00	0.00
Total CHAHP	20.00	0.00	0.00	0.00

HEALTH

DIVISION: HEALTH CHAHP

Maintain all birth and death records for the City of Akron. Issue certified copies of birth and death certificates to the public. Maintain a database of community statistics on births, deaths, disease, etc. This division also provides a variety of health education programs and information to schools, the community, and City employees by working with other divisions, community agencies, and school districts that will enable people to make knowledgeable decisions about their health, and inform the public about current health issues. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	867,488	35,552		
Fringe Benefits	428,773	67,225	1,067	
Total: Personal Services	1,296,261	102,778	1,067	
Other				
Current Expenditures - Other	575,199	5,399		
Utilities Expenses	10,110	1,092		
Insurance	493		90	
Rentals and Leases	100,591	1,260		
Interfund Service Charges	20,700	57,245		
Total: Other	707,093	64,996	90	
Division Total:	2,003,355	167,774	1,157	

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	1,894,644	116,732	1,157	
Special Revenue Fund	108,711	51,042		
Division Total:	2,003,355	167,774	1,157	

EPIDEMIOLOGY

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
PUBLIC HEALTH:				
<i>EPIDEMIOLOGY:</i>				
Disease Control Officer	1.00	0.00	0.00	0.00
Epidemiologist	1.00	0.00	0.00	0.00
Public Health Medical Officer	1.00	0.00	0.00	0.00
Secretary	1.00	0.00	0.00	0.00
Total Epidemiology:	4.00	0.00	0.00	0.00

HEALTH

DIVISION: EPIDEMIOLOGY

This division was created in 2010 and is responsible for the coordination of communicable disease control and disease outbreak investigation. The division is also the central point for public health preparedness planning as well as general community health assessment activities, including response to public requests for data. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	240,682	10,605		
Fringe Benefits	89,595	6,994	318	
Total: Personal Services	330,277	17,599	318	
Other				
Interfund Service Charges	600			
Total: Other	600			
Division Total:	330,877	17,599	318	

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	330,877	17,599	318	
Division Total:	330,877	17,599	318	

CONSOLIDATED HEALTH

DESCRIPTION

The Consolidated Health division facilitates the expenditures relating to public health services for residents. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health District.

HEALTH

DIVISION: CONSOLIDATED HEALTH

Expenses related to the consolidation of the Akron Health Department with Summit County. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor		23,675	15,767	16,000
Fringe Benefits		334,209	506,230	201,880
Total: Personal Services		357,884	521,996	217,880
Other				
Current Expenditures - Other		4,246,747	3,186,481	4,200,000
Utilities Expenses		584		
Insurance		8,046	6,650	5,000
Rentals and Leases		232,835	13,337	
Interfund Service Charges		1,064,072		
Total: Other		5,552,283	3,206,468	4,205,000
Division Total:		5,910,167	3,728,464	4,422,880

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund		4,104,045	3,058,298	4,227,880
Special Revenue Fund		1,806,122	670,167	195,000
Division Total:		5,910,167	3,728,464	4,422,880

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	59.750	0.000	0.000	0.000
Special Revenue Fund	50.250	0.000	0.000	0.000
Division Total:	110.000	0.000	0.000	0.000

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Public Safety

DEPARTMENT OF PUBLIC SAFETY

Donald L. Plusquellic, Mayor

DESCRIPTION

By Charter, the Mayor serves as the Director of the Department of Public Safety. The responsibility for daily supervision of these divisions is split between the Deputy Mayor for Public Safety and the Director of Public Service. The following divisions are included in the Department of Public Safety: Building Inspection, Communications, Corrections, Disaster Services, Police/Fire Communications, Traffic Engineering and Weights and Measures. In 2007, the Weights and Measures Division's functions began to be enforced by Summit County. In 2009, the Building Inspection Division was combined with the Summit County Department of Building Standards. In 2010, the Traffic Engineering Division was moved to the Department of Public Service. The Department of Public Safety also includes the Police and Fire Divisions, but for budget purposes Police and Fire are considered separate departments due to their size.

BUDGET COMMENTS

The 2013 Operating Budget provides funding for the staffing of 93 full-time positions for the divisions of the Department of Public Safety. The 2013 Operating Budget also provides adequate funding for the operations of the various divisions within the Department. These funding levels have been established in coordination with the City's overall goal of conservative fiscal responsibilities.

SAFETY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
BUILDING INSPECTION	157,648	221,313	83,139	55,000
COMMUNICATIONS	2,238,160	3,094,530	1,614,469	1,327,220
CORRECTIONS	8,331,841	8,078,919	8,142,583	7,940,000
DISASTER SERVICES	108	207	63	5,000
POLICE/FIRE COMMUNICATIONS	4,670,945	5,644,199	4,957,326	5,547,290
TRAFFIC ENGINEERING	2,678,554	-340	0	
WEIGHTS AND MEASURES	56,789	58,973	58,250	60,000
Total for Department:	18,134,045	17,097,801	14,855,830	14,934,510

SAFETY

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	4,465,085	3,350,675	3,538,564	3,544,120
Fringe Benefits	2,689,285	2,157,341	2,103,283	2,029,850
Total: Personal Services	7,154,370	5,508,017	5,641,848	5,573,970
Other				
Current Expenditures - Other	9,782,627	9,057,265	8,902,940	9,134,200
Utilities Expenses	373,338	173,734	156,968	75,000
Insurance	32,568	16,901	17,360	16,940
Rentals and Leases			4,419	4,750
Interfund Service Charges	559,646	2,336,885	132,295	129,650
Total: Other	10,748,179	11,584,785	9,213,982	9,360,540
Capital Outlay				
Capital Outlay	231,495	5,000		
Total: Capital Outlay	231,495	5,000		
Total for Department:	18,134,045	17,097,801	14,855,830	14,934,510

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2013

	Personal Services	Other	Capital Outlay	Total
General Fund	4,757,130	8,576,860		13,333,990
Special Revenue Fund	322,720	677,280		1,000,000
Enterprise Fund				
Internal Service Fund	494,120	106,400		600,520
Total for Department:	5,573,970	9,360,540		14,934,510

SAFETY

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Enterprise Fund			0	
General Fund	15,304,918	13,605,830	13,533,107	13,333,990
Internal Service Fund	500,443	1,816,102	991,524	600,520
Special Revenue Fund	2,328,685	1,675,870	331,198	1,000,000
Total for Department:	18,134,045	17,097,801	14,855,830	14,934,510

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	66.000	60.500	61.500	80.000
Special Revenue	5.000	4.000	4.000	5.000
Internal Service-Net of Insurance	0.000	7.500	7.500	8.000
Total for Department:	71.000	72.000	73.000	93.000

BUILDING INSPECTION

DESCRIPTION

The Building Inspection Division is responsible for inspecting and ensuring that construction on all new buildings and alterations to existing facilities are done in compliance with the City's building codes. Building Inspection issues licenses and permits for building, plumbing, electrical and heating improvements. Effective in 2009, this division combined with the Summit County Department of Building Standards. The city contracts with a consultant for plan reviews.

SAFETY

DIVISION: BUILDING INSPECTION

This division was responsible for inspecting all new buildings and alterations to existing facilities, receiving building and zoning code complaints, and issuing licenses and permits for building, plumbing, electrical and heating improvements. Per Ordinance 516-2008, in 2009, Summit County will now perform these duties and this budget will no longer exist for the 2010 budget.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor				
Fringe Benefits	10,591	15,784	21,688	
Total: Personal Services	10,591	15,784	21,688	
Other				
Current Expenditures - Other	143,465	185,044	57,592	55,000
Utilities Expenses				
Insurance	493	545	544	
Interfund Service Charges	3,099	19,941	3,315	
Total: Other	147,057	205,530	61,451	55,000
Division Total:	157,648	221,313	83,139	55,000

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	157,648	204,990	83,139	55,000
Special Revenue Fund		16,324		
Division Total:	157,648	221,313	83,139	55,000

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	0.000	0.000	0.000	0.000
Division Total:	0.000	0.000	0.000	0.000

COMMUNICATIONS DIVISION

Malcolm Valentine, Acting Communications Manager

DESCRIPTION

The Communications Division is responsible for the acquisition, installation, maintenance and repair of equipment to support the communication needs of all City departments. Those needs are focused on, but are not limited to, telephone, radio, 911, closed-circuit televisions, paging, mobile data computers, automatic vehicle locators, mobile bar code readers and data networking communications. The Division maintains an outside cable plant consisting of nearly 400 miles and more than 6,100 wire miles of underground and aerial wires and telephone cables, along with thousands of feet of fiber optic cables and hundreds of thousands of feet of wires in City buildings connecting all computers and telephones to the City's mainframe and municipal telephone system.

The Division provides installation and maintenance service for the municipal fire alarm system, a network of nearly 200 fire alarm boxes located on City streets and within buildings to provide a direct communication path to the Akron Fire Department. The Communications Division also provides design, installation and maintenance services for security alarms in various City-owned buildings to protect against fire and intrusion of the personal safety of City employees.

GOALS & OBJECTIVES

- Provide timely and efficient installation, maintenance and repair services for all radio, telecommunications, video surveillance systems, voice processing and local area networks for all City divisions.
- Continue to pursue cost cutting efforts to reduce overall telecommunications costs and monitor telecommunication usage, making adjustments where necessary.
- Maintain maximum accessibility to all telecommunication systems and networks through an aggressive preventative maintenance program.
- Install fiber optic cables throughout the City to meet the growing need for additional bandwidth and reduce maintenance costs associated with large count copper cables.
- Pursue additional agencies to join the Regional Radio System to further develop interoperability throughout Summit County and reduce costs for all users.

SERVICE LEVELS

In 2012, the Communications Division responded to over 3,000 requests for service. The overall telecommunications costs have been lowered by reducing wire line services where applicable, bundling services and monitoring monthly bills for unauthorized charges. The Communications Division installed 135 Automatic Vehicle Location

(AVL) units in 2012 (205 units overall) to pooled data plans realizing a cost savings of hundreds of dollars per month per vehicle.

Daily maintenance routines and fault monitoring were performed on the radio system, 911 dispatch center, main telephone system, voice processing and call accounting systems to identify potential problems and monitor activity and traffic on the various systems. The Division conducted monthly testing of the outside cable plant to prevent problems from escalating to service-affecting levels. Quarterly fire alarm testing of 193 boxes and a preventive maintenance program kept the fire alarm system operating in a reliable working condition. Weekly transmitter site checks coupled with alarm monitoring and routine maintenance at five antenna locations allowed the Division to avoid downtime and ensure the systems and equipment are functioning properly. Evaluation of new voice processing/voice mail systems for future upgrade has taken place over the past year.

The Communications Division provided cellular air cards for mobile laptop computing, video surveillance, heart monitors, utility monitoring, traffic light controls, SCADA modems and AVL modems. There are 901 wireless devices currently in use throughout the City of Akron.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
PUBLIC SAFETY:				
<i>Communications:</i>				
Communications Manager	1.00	0.00	0.00	0.00
Communications Supervisor	1.00	1.00	1.00	1.00
Communications Technician	4.00	3.00	4.00	4.00
Radio Communications Supervisor	0.00	1.00	1.00	1.00
Radio Technician	6.00	5.00	4.00	5.00
Secretary	1.00	1.00	0.00	0.00
Signal Line Foreman	1.00	1.00	1.00	1.00
Signal Lineworker	3.00	3.00	3.00	3.00
Wireless Services Coordinator	0.00	0.00	1.00	1.00
Total Communications	17.00	15.00	15.00	16.00

SAFETY

DIVISION: COMMUNICATIONS

Design, construct, and maintain radio and telephone communications systems and fire alarm signal systems for all City departments.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	785,711	741,759	707,922	649,320
Fringe Benefits	451,739	630,166	433,884	437,700
Total: Personal Services	1,237,451	1,371,925	1,141,806	1,087,020
Other				
Current Expenditures - Other	407,666	341,023	289,670	131,120
Utilities Expenses	170,131	143,870	119,399	45,000
Insurance	9,886	11,327	11,515	11,630
Rentals and Leases			4,169	4,500
Interfund Service Charges	392,684	1,226,385	47,910	47,950
Total: Other	980,366	1,722,605	472,663	240,200
Capital Outlay				
Capital Outlay	20,343			
Total: Capital Outlay	20,343			
Division Total:	2,238,160	3,094,530	1,614,469	1,327,220

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	1,724,741	1,071,840	622,944	726,700
Special Revenue Fund	12,976	206,588		
Enterprise Fund			0	
Internal Service Fund	500,443	1,816,102	991,524	600,520
Division Total:	2,238,160	3,094,530	1,614,469	1,327,220

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	17.000	7.500	7.500	8.000
Internal Service Fund	0.000	7.500	7.500	8.000
Division Total:	17.000	15.000	15.000	16.000

CORRECTIONS

DESCRIPTION

In 1994, the City entered into a contract with Summit County to provide for the detention of persons arrested in Akron on misdemeanor charges. The City also contracts with the Oriana House and Interval Brotherhood Home, both of which are non-profit organizations that provide drug and alcohol rehabilitation and confinement. In addition, Oriana House provides home-incarceration and day-reporting programs for non-violent misdemeanor offenders, along with case management services in Family Violence Court.

SAFETY

DIVISION: CORRECTIONS

The City contracts with Summit County to provide for the detention of persons arrested in Akron on misdemeanor charges.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Other				
Current Expenditures - Other	8,331,841	8,078,919	8,142,583	7,940,000
Total: Other	8,331,841	8,078,919	8,142,583	7,940,000
Division Total:	8,331,841	8,078,919	8,142,583	7,940,000

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	8,331,841	8,078,919	8,142,583	7,940,000
Division Total:	8,331,841	8,078,919	8,142,583	7,940,000

DISASTER SERVICES

DESCRIPTION

The Disaster Services Division was created to provide funding for services in the unlikely event that some form of natural or other disaster occurs within the City. This divisional category represents the City's share of the disaster vehicle used by the Summit County Disaster Service Coordinator. The City pays the costs of repairs while the County pays for operating expenses.

SAFETY

DIVISION: **DISASTER SERVICES**

This division was created to provide funding for services in the unlikely event that some form of natural or other disaster was to occur within the City.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Other				
Current Expenditures - Other				
Interfund Service Charges	108	207	63	5,000
Total: Other	108	207	63	5,000
Division Total:	108	207	63	5,000

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	108	207	63	5,000
Division Total:	108	207	63	5,000

POLICE/FIRE SAFETY COMMUNICATIONS

DESCRIPTION

Police/Fire Safety Communications serves as the City's emergency 911 dispatch center, which provides dispatch service to both the Police and Fire Departments.

GOALS & OBJECTIVES

- The Safety Communications Center is scheduled for a much needed renovation and overhaul. Currently plans are being drawn to implement this renovation. The plan calls for work on the electrical needs and HVAC systems. A goal is to have this work completed in the current calendar year.

SERVICE LEVELS

In 2012, the Safety Communications Center handled 275,434 Calls for Service (CFS) incidents. These incidents included both citizen-generated calls for service and officer/firefighter-generated calls for service. In addition, 181,252 calls came in through 9-1-1. The total for non 9-1-1 calls for Police and Fire was 152,524. The total number of telephone calls answered by the Safety Communications Center for 2012 was 333,776.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
By Department:				
PUBLIC SAFETY:				
<i>Police-Fire Communications Center:</i>				
Application Programmer	1.00	1.00	0.00	1.00
Computer Programmer Analyst	2.00	2.00	0.00	2.00
Database Administrator	0.00	0.00	3.00	3.00
Safety Communication Supervisor	2.00	2.00	2.00	2.00
Safety Communication Technician	16.00	51.00	52.00	52.00
Safety Communication Trainee	32.00	0.00	0.00	19.00
Secretary	1.00	1.00	1.00	1.00
Total Police-Fire Communications Center	54.00	57.00	58.00	77.00

SAFETY

DIVISION: POLICE/FIRE COMMUNICATIONS

Provide emergency 911 call dispatch services for the Police and Fire Departments.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	2,631,444	2,608,916	2,830,643	2,894,800
Fringe Benefits	1,388,649	1,511,732	1,647,711	1,592,150
Total: Personal Services	4,020,092	4,120,647	4,478,354	4,486,950
Other				
Current Expenditures - Other	344,574	393,307	354,845	948,080
Utilities Expenses	25,338	29,864	37,569	30,000
Insurance	5,359	5,029	5,301	5,310
Rentals and Leases			250	250
Interfund Service Charges	64,430	1,090,352	81,007	76,700
Total: Other	439,700	1,518,552	478,972	1,060,340
Capital Outlay				
Capital Outlay	211,153	5,000		
Total: Capital Outlay	211,153	5,000		
Division Total:	4,670,945	5,644,199	4,957,326	5,547,290

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	4,005,872	4,190,902	4,626,128	4,547,290
Special Revenue Fund	665,073	1,453,297	331,198	1,000,000
Division Total:	4,670,945	5,644,199	4,957,326	5,547,290

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	49.000	53.000	54.000	72.000
Special Revenue Fund	5.000	4.000	4.000	5.000
Division Total:	54.000	57.000	58.000	77.000

TRAFFIC ENGINEERING

DESCRIPTION

The Traffic Engineering Division is responsible for the safe and efficient movement of vehicles and pedestrians on the City of Akron's transportation system as well as assisting in the planning of additions or upgrades to that system. The Division is also responsible for maintenance of the transportation system including bulb and sign replacements, painting and accident repairs. Traffic Engineering also oversees the City's parking meter operations including revenue collections, ticket writing and meter repair and/or replacement. Effective January 1, 2011, the Traffic Engineering Division is under the Department of Public Service.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of	As of	As of	Budget
By Department:	12/31/10	12/31/11	12/31/12	2013
<u>PUBLIC SAFETY:</u>				
<i>Traffic Engineering:</i>				
Account Clerk	1.00	0.00	0.00	0.00
Cable & Line Utilityworker	1.00	0.00	0.00	0.00
Civil Engineer	1.00	0.00	0.00	0.00
Electronics Technician	5.00	0.00	0.00	0.00
Parking Meter Foreman	1.00	0.00	0.00	0.00
Parking Meterworker	1.00	0.00	0.00	0.00
Signal Line Foreman	1.00	0.00	0.00	0.00
Signal Lineworker	1.00	0.00	0.00	0.00
Traffic Engineer	1.00	0.00	0.00	0.00
Traffic Marker	5.00	0.00	0.00	0.00
Traffic Operations Supervisor	1.00	0.00	0.00	0.00
Traffic Sign Painter	1.00	0.00	0.00	0.00
Traffic Signal Supervisor	1.00	0.00	0.00	0.00
Traffic Signal Technician	1.00	0.00	0.00	0.00
Total Traffic Engineering	22.00	0.00	0.00	0.00

SAFETY

DIVISION: TRAFFIC ENGINEERING

Maintain the City's traffic and emergency signal system, street name signs, lane and crosswalk markings, and all parking meters. Beginning in 2011, this division will be under the Department of Public Service.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	1,047,930			
Fringe Benefits	838,306	-340	0	
Total: Personal Services	1,886,236	-340	0	
Other				
Current Expenditures - Other	498,293	0		
Utilities Expenses	177,870			
Insurance	16,830			
Interfund Service Charges	99,325			
Total: Other	792,318	0		
Capital Outlay				
Capital Outlay	0			
Total: Capital Outlay	0			
Division Total:	2,678,554	-340	0	

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	1,027,919	0		
Special Revenue Fund	1,650,635	-340	0	
Division Total:	2,678,554	-340	0	

WEIGHTS AND MEASURES

DESCRIPTION

The primary function of the Weights and Measures Division is to see that equity prevails in all commercial transactions involving determination of quantity, delivery of correct weight, elimination of fraud and enforcement of laws relative to weights and measures. Weights and Measures tests gasoline pumps, small scales in grocery stores, scanning devices, prescription balances, dairy measurements, prepackaged goods and scales for weighing trucks in the City of Akron.

Per Akron City Council Ordinance 619-2006, the services of the Weights and Measures Division were outsourced to the Summit County Auditor's Office, Division of Weights and Measures. Services are provided on an annual, renewable contract basis. The amount budgeted here reflects payments to the County of Summit.

SAFETY

DIVISION: **WEIGHTS AND MEASURES**

This division was responsible for checking accuracy of all measuring devices used for sales to the public. Per Ordinance 619-2006, in 2007, Summit County will perform the functions of the Weights and Measures Division.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Other				
Current Expenditures - Other	56,789	58,973	58,250	60,000
Total: Other	56,789	58,973	58,250	60,000
Division Total:	56,789	58,973	58,250	60,000

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	56,789	58,973	58,250	60,000
Division Total:	56,789	58,973	58,250	60,000

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Public Service

DEPARTMENT OF PUBLIC SERVICE
John Moore, Director of Public Service
Ronald L. Williamson, Deputy Director of Public Service

DESCRIPTION

The Department of Public Service is the largest City of Akron department and is staffed with approximately 35% of the municipal workforce. The Department provides water and sewer utilities, maintains streets, parks, public facilities, the motorized equipment fleet and pick-up of waste and recyclable materials. This Department also provides all recreational services and performs all engineering activities. In addition, both municipal golf courses and the City-owned airport are part of this Department.

BUDGET COMMENTS

The 2013 Operating Budget funds 612.50 full-time positions for the Department of Public Service. Funding levels have been established in coordination with the City's overall goal of conservative fiscal responsibility.

SERVICE

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
AIRPORT	622,644	655,702	283,703	534,960
BUILDING MAINTENANCE	12,229,891	5,604,717	3,019,174	5,567,820
CUSTOMER SERVICE	1,391,526	1,342,756	597,751	
ENGINEERING BUREAU	8,434,970	7,405,037	4,903,588	4,700,430
ENGINEERING SERVICES	180,719	167,952	192,895	219,020
GOLF COURSE	1,713,402	1,692,913	706,441	1,330,320
HIGHWAY MAINTENANCE	10,326,989	7,870,303	7,891,011	9,603,030
LANDFILL	605,225	592,403	578,598	600,000
MOTOR EQUIPMENT	12,506,950	9,102,692	9,022,055	9,184,190
OFF-STREET PARKING	4,914,524	5,052,608	5,149,402	4,617,500
OIL AND GAS	473,481	536,305	250,899	261,470
PARKS MAINTENANCE	2,876,780	3,224,485	3,352,231	3,201,040
PLANS AND PERMITS	166,737	290,800	175,936	147,770
PUBLIC WORKS ADMINISTRATION	272,196	336,569	395,283	441,550
RECREATION	5,278,885	6,397,996	2,204,851	
RECYCLING	1,357,126	1,083,345	1,187,507	940,640
SANITATION	9,137,789	10,287,410	9,060,176	8,434,200
SERVICE DIRECTOR'S OFFICE	603,387	610,792	510,015	16,148,590
SEWER	34,306,352	35,502,407	39,685,961	65,935,000
STREET AND HIGHWAY LIGHTING	5,657,859	4,194,721	3,057,789	2,997,280
STREET CLEANING	6,555,089	13,493,731	6,990,020	6,597,470
WATER	34,198,149	38,678,154	28,178,768	29,023,300
CUSTOMER SERVICE REQUEST	397,255	577,388	268,858	
HOUSING	1,190,051	1,500,555	692,009	
TRAFFIC ENGINEERING		2,037,771	2,340,963	2,311,640
DOWNTOWN DISTRICT HEATING SYSTEM		9,402,399	9,105,878	6,685,000
PUBLIC SERVICE - NON-OPERATING	84,478,414	93,505,041	82,624,238	40,834,400
Total for Department:	239,876,392	261,146,949	222,425,999	220,316,620

SERVICE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Capital Projects	51,264,645	80,732,335	21,151,125	23,599,900
Enterprise Fund	83,909,609	95,279,378	107,198,784	101,147,390
General Fund	25,913,701	34,392,693	23,793,264	23,800,970
Internal Service Fund	16,640,404	16,236,005	13,694,683	13,884,620
Special Revenue Fund	62,148,033	34,506,538	56,588,144	57,883,740
Trust and Agency Fund			0	
Total for Department:	239,876,392	261,146,949	222,425,999	220,316,620

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	140.600	143.500	101.100	110.500
Special Revenue	131.200	114.150	100.200	122.500
Capital Projects	0.500	0.750	1.500	0.000
Water	160.300	153.800	120.100	173.000
Sewer	97.100	101.600	97.100	117.000
Parking Decks	0.700	0.700	0.000	0.000
Oil & Gas	1.500	2.500	2.500	2.500
Golf Course	3.000	2.000	3.000	3.000
Airport	3.000	3.000	0.000	0.000
Internal Service-Net of Insurance	84.100	77.000	77.000	84.000
Total for Department:	622.000	599.000	502.500	612.500

SERVICE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	31,076,622	31,804,505	29,292,320	28,669,320
Fringe Benefits	17,536,289	17,829,330	15,908,868	16,397,050
Total: Personal Services	48,612,911	49,633,835	45,201,188	45,066,370
Other				
Current Expenditures - Other	75,236,121	71,956,392	87,261,971	85,933,270
Income Tax Refunds/Tax Share				735,000
Utilities Expenses	12,565,824	12,198,918	10,705,806	10,452,850
Debt Service	22,679,063	23,673,887	22,594,185	29,153,000
Insurance	1,109,729	966,781	1,011,061	932,890
State/County Charges	1,335,585	1,487,427	1,227,636	771,200
Rentals and Leases	1,868,163	2,803,194	3,611,821	3,565,300
Interfund Service Charges	50,479,956	76,939,072	33,928,669	26,330,740
Total: Other	165,274,442	190,025,672	160,341,149	157,874,250
Capital Outlay				
Capital Outlay	25,989,038	21,487,443	16,883,662	17,376,000
Total: Capital Outlay	25,989,038	21,487,443	16,883,662	17,376,000
Total for Department:	239,876,392	261,146,949	222,425,999	220,316,620

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2013

	Personal Services	Other	Capital Outlay	Total
General Fund	8,117,550	15,683,420		23,800,970
Special Revenue Fund	9,963,840	47,919,900		57,883,740
Capital Projects	148,000	13,165,900	10,286,000	23,599,900
Enterprise Fund	19,914,860	74,142,530	7,090,000	101,147,390
Internal Service Fund	6,922,120	6,962,500		13,884,620
Trust and Agency Fund				
Total for Department:	45,066,370	157,874,250	17,376,000	220,316,620

AIRPORT DIVISION

Stephen A. Dubetz, P.E., P.S., Manager

DESCRIPTION

During 2012, the City of Akron entered into an agreement with Summit Airport Services, LLC dba Summit Air to maintain and operate the Akron Fulton Municipal Airport.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
By Department:				
PUBLIC SERVICE:				
<i>Airport:</i>				
Airport Maintenance Worker	1.00	1.00	0.00	0.00
Airport Supervisor	1.00	1.00	0.00	0.00
Equipment Operator	0.00	1.00	0.00	0.00
Landscaper	1.00	0.00	0.00	0.00
Total Airport	3.00	3.00	0.00	0.00

SERVICE

DIVISION: AIRPORT

Operation and maintenance of Airport, including runways, fields, lights and buildings.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	155,116	141,120	148,574	
Fringe Benefits	139,503	120,351	75,393	
Total: Personal Services	294,618	261,471	223,967	
Other				
Current Expenditures - Other	25,827	47,760	0	300,000
Utilities Expenses	13,374	32,326	0	3,300
Insurance	11,783	13,939	5,865	1,500
Interfund Service Charges	277,042	300,206	53,870	230,160
Total: Other	328,026	394,231	59,735	534,960
Division Total:	622,644	655,702	283,703	534,960

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	230,160	230,160	18,000	230,160
Enterprise Fund	392,484	425,542	265,703	304,800
Division Total:	622,644	655,702	283,703	534,960

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
Enterprise Fund	3.000	3.000	0.000	0.000
Division Total:	3.000	3.000	0.000	0.000

BUILDING MAINTENANCE DIVISION

Gary Arman, Manager

DESCRIPTION

The Building Maintenance Division is responsible for the maintenance of all City-owned buildings, park buildings, recreation equipment and parking facilities.

GOALS & OBJECTIVES

- Continue to search ways to reduce our energy consumption overall in 2013.

SERVICE LEVELS

In 2012, the Building Maintenance Division completed various improvements and daily maintenance to the City's public facilities. The division always strives to optimize man hour usage and supplies. The Building Maintenance Division installed charging stations in some of the parking decks to accommodate electric/hybrid vehicles.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
By Department:				
PUBLIC SERVICE:				
<i>Building Maintenance:</i>				
Building Electrician	1.00	1.00	1.00	1.00
Building Maintenance Foreman	1.00	1.00	1.00	1.00
Custodial Foreman	1.00	1.00	1.00	1.00
Custodian	13.00	13.00	11.00	13.00
Facilities & Maintenance Supervisor	1.00	1.00	1.00	1.00
Facilities Maintenance Manager	0.50	0.50	1.00	1.00
Heating & Air Conditioning Repairer	2.00	1.00	2.00	1.00
Maintenance Repairer	5.00	5.00	4.00	4.50
Recreation Supervisor	0.00	0.00	0.50	0.00
Secretary	1.00	0.00	0.00	0.00
Semi-Skilled Laborer	2.00	2.00	2.00	2.00
Total Building Maintenance	27.50	25.50	24.50	25.50

SERVICE

DIVISION: BUILDING MAINTENANCE

Provide total and partial maintenance for City-owned buildings, park buildings, recreation equipment and parking decks.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	1,032,915	1,165,373	1,194,608	1,374,290
Fringe Benefits	689,003	805,811	768,058	771,930
Total: Personal Services	1,721,918	1,971,184	1,962,666	2,146,220
Other				
Current Expenditures - Other	8,236,784	1,165,313	758,985	1,244,400
Utilities Expenses	1,505,976	1,316,401	5,606	1,874,700
Insurance	435,827	20,986	75,655	77,000
State/County Charges	206,996	52,614	44,360	45,000
Rentals and Leases	74,890	103,082	102,453	100,000
Interfund Service Charges	47,500	975,136	69,449	80,500
Total: Other	10,507,972	3,633,533	1,056,508	3,421,600
Capital Outlay				
Capital Outlay			0	
Total: Capital Outlay			0	
Division Total:	12,229,891	5,604,717	3,019,174	5,567,820

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	3,618,121	5,504,778	2,854,705	3,397,120
Special Revenue Fund	8,611,770	99,939	164,469	2,170,700
Division Total:	12,229,891	5,604,717	3,019,174	5,567,820

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	27.500	26.000	24.500	25.500
Division Total:	27.500	26.000	24.500	25.500

CUSTOMER SERVICE DIVISION

DESCRIPTION

The Customer Service Division provides the City's animal control services, supervises the court-ordered community service program participants, coordinates special projects and enforces the nuisance control ordinances to include weed control, junk vehicles, zoning, graffiti and right-of-way obstructions. During 2012, the Customer Service Division was re-assigned from the Department of Public Service to the Department of Neighborhood Assistance.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year:

	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
By Department:				
PUBLIC SERVICE:				
<i>Customer Service:</i>				
Animal Control Warden	2.00	2.00	0.00	0.00
Building Permits Supervisor	1.00	1.00	0.00	0.00
Customer Complaint Clerk	0.00	1.00	0.00	0.00
Customer Service Coordinator	0.00	1.00	0.00	0.00
Customer Service Inspector	3.00	4.00	0.00	0.00
Customer Service Request Agent	5.50	0.00	0.00	0.00
Deputy Service Director	0.25	0.00	0.00	0.00
Operations Research Analyst	0.20	0.00	0.00	0.00
Public Projects Crew Leader	1.00	1.00	0.00	0.00
Public Works Manager	0.20	0.00	0.00	0.00
Pumping System Mechanic	1.00	1.00	0.00	0.00
Total Customer Service	14.15	11.00	0.00	0.00

SERVICE

DIVISION: CUSTOMER SERVICE

Resource center for public service information requests, complaints, and special projects. During 2012, this division was re-assigned from the Department of Public Service to the Department of Neighborhood Assistance.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	663,494	470,865	241,984	
Fringe Benefits	358,698	269,376	138,081	
Total: Personal Services	1,022,193	740,241	380,065	
Other				
Current Expenditures - Other	282,160	341,143	163,146	
Utilities Expenses	3,875	3,910	1,112	
Insurance	5,916	5,450	5,535	
Rentals and Leases			417	
Interfund Service Charges	77,382	252,011	47,477	
Total: Other	369,334	602,514	217,686	
Capital Outlay				
Capital Outlay				
Total: Capital Outlay				
Division Total:	1,391,526	1,342,756	597,751	

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	643,065	777,726	410,195	
Special Revenue Fund	748,461	565,030	187,556	
Division Total:	1,391,526	1,342,756	597,751	

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	4.000	8.000	0.000	0.000
Special Revenue Fund	10.150	3.000	0.000	0.000
Division Total:	14.150	11.000	0.000	0.000

ENGINEERING BUREAU
James Hewitt, Acting Manager

DESCRIPTION

The Engineering Bureau is responsible for the design and construction activities related to City streets, sidewalks, sewer and water utilities, bridges, facilities and properties. The Engineering Bureau oversees Airport, Civil Engineering, Landfill Oversight, Oil and Gas Well Operations, and Street and Highway Lighting.

GOALS & OBJECTIVES

- Work with IT and DTS of Cuyahoga Falls to begin using onBase software to scan and archive record drawings by the end of 2013.
- Use automation in the plan review submittal process by utilizing the City's web page and the plan reviews email accounts to route plans to the appropriate viewers.

SERVICE LEVELS

In 2012, the Engineering Bureau updated its scheduling software to include Microsoft Projects, which allows for a consistent exchange of knowledge between the Bureau's office, its field staff and consultants. The software went live in the fourth quarter of 2012 and the staff continues to receive training on how to properly use the new technology.

Numerous webinars and educational training sessions were provided during 2012. These opportunities consistently stimulate new ideas and technological advances which the Department can incorporate into the design and construction process.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
PUBLIC SERVICE:				
<i>Engineering Bureau:</i>				
Account Clerk	1.00	1.00	1.00	1.00
Applications Analyst	1.00	0.00	0.00	0.00
Cartographer	1.00	1.00	1.00	1.00
Cashier	0.00	0.00	0.00	1.00
City Engineer	1.00	1.00	0.00	0.00
Civil Engineer	5.00	4.00	4.00	5.00
Construction Materials Lab Supervisor	1.00	1.00	1.00	1.00
Deputy Service Director	0.00	0.00	0.00	0.00
Drafter	1.00	1.00	1.00	1.00
Engineering Construction Manager	1.00	1.00	1.00	1.00
Engineering Design Manager	1.00	0.00	0.00	0.00
Engineering Environmental Manager	1.00	1.00	1.00	1.00
Engineering Project Coordinator	4.00	3.00	3.00	3.00
Engineering Technician	17.00	17.00	17.00	17.00
Landscape Technician	1.00	1.00	1.00	1.00
Public Works Manager	0.10	0.00	0.00	0.00
Secretary	3.00	3.00	3.00	6.00
Senior Engineer	5.00	5.00	5.00	5.00
Survey Projects Supervisor	0.00	1.00	0.00	0.00
Surveyor	1.00	0.00	0.00	1.00
Surveyor Aide/Technician	1.00	0.00	0.00	0.00
Water & Sewers Systems Manager	0.00	0.00	1.00	1.00
Total Engineering Bureau	46.10	41.00	40.00	46.00

SERVICE

DIVISION: ENGINEERING BUREAU

Design and construction activities related to City streets, sidewalks, bridges and facilities, and properties.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	2,906,629	2,784,200	2,716,024	2,594,980
Fringe Benefits	1,516,478	1,619,502	1,426,178	1,362,050
Total: Personal Services	4,423,106	4,403,702	4,142,202	3,957,030
Other				
Current Expenditures - Other	45,079	71,597	31,985	226,600
Utilities Expenses	15,798	18,429	13,516	14,500
Insurance	13,311	14,715	14,144	15,000
Rentals and Leases	0	6,767	6,850	7,000
Interfund Service Charges	3,937,676	2,889,827	694,890	480,300
Total: Other	4,011,864	3,001,335	761,386	743,400
Division Total:	8,434,970	7,405,037	4,903,588	4,700,430

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Special Revenue Fund	194,406	159,583	230,960	
Capital Projects		112,140		
Internal Service Fund	8,240,565	7,133,314	4,672,628	4,700,430
Division Total:	8,434,970	7,405,037	4,903,588	4,700,430

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
Internal Service Fund	46.100	41.000	40.000	46.000
Division Total:	46.100	41.000	40.000	46.000

ENGINEERING SERVICES DIVISION
Stephen A. Dubetz, P.E., P.S., Manager

DESCRIPTION

The Engineering Services Division includes the Civil Engineering, Landfill, Oil and Gas and Street and Highway Lighting divisions. The Division provides civil and electrical engineering for the operation and maintenance of City streets, expressways, parks and airport. It also provides administrative services for the City's natural gas well operations, oil and gas mineral rights leasing, and landfill operations.

GOALS & OBJECTIVES

- Continue to utilize mobile computing for field access to the City network to enable on-site checking of whether or not the appropriate permit has been issued for work observed.
- Continue to research available hardware, software and training to enable reviewing and marking comments on drawings viewed on large computer/TV screens.

SERVICE LEVELS

Engineering Services performed reviews of construction submittals from City Central Services, Zoning and the Bureau of Engineering.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
By Department:				
PUBLIC SERVICE:				
<i>Engineering Services:</i>				
Engineering Technician	2.00	2.00	2.00	2.00
Total Engineering Services	2.00	2.00	2.00	2.00

SERVICE

DIVISION: ENGINEERING SERVICES

Responsible for the administration of the Landfill, Oil and Gas, and Street Lighting Divisions.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	104,192	113,992	131,293	127,570
Fringe Benefits	50,880	22,278	57,836	61,750
Total: Personal Services	155,072	136,270	189,129	189,320
Other				
Current Expenditures - Other	9,828	12,659	528	10,000
Utilities Expenses	975	1,064	0	1,500
Insurance	2,465	2,180	0	2,200
Interfund Service Charges	12,379	15,778	3,238	16,000
Total: Other	25,647	31,681	3,766	29,700
Division Total:	180,719	167,952	192,895	219,020

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund			893	
Special Revenue Fund	180,719	167,952	192,001	219,020
Division Total:	180,719	167,952	192,895	219,020

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
Special Revenue Fund	2.000	2.000	2.000	2.000
Division Total:	2.000	2.000	2.000	2.000

GOLF COURSE DIVISION

Dante D'Andrea, Golf Operations Coordinator

DESCRIPTION

The Golf Course Division owns and operates the J. Edward Good Park Golf Course and the Mud Run Golf Course and Training Facility. The Good Park Golf Course is an 18-hole facility with a pro-shop, clubhouse and full banquet facilities to accommodate golf outings. The Mud Run Golf Course is a 9-hole course that is home to the First Tee of Akron program. The amenities include a clubhouse with a pro-shop, snack bar and banquet facility. The Training Facility includes a driving range and several practice greens and chipping areas.

GOALS & OBJECTIVES

- Improve scheduling and financials by implementation of a Point of Sale system at golf courses by June 1, 2013.
- Increase our green initiative research and use environmentally safe products on the greens at the golf courses by June 1, 2013.

SERVICE LEVELS

The Golf Course Division acquired more email addresses through its website and created a database to communicate with customers and ultimately increase revenues. During 2012, both Good Park and Mud Run Golf courses hosted numerous tournaments and local high school matches.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
By Department:				
PUBLIC SERVICE:				
<i>Golf Course:</i>				
Golf Course Maintenance Worker	1.00	0.00	0.00	0.00
Golf Operations Coordinator	0.00	1.00	1.00	1.00
Golf Course Superintendent	0.00	0.00	1.00	1.00
Golf Course Supervisor	1.00	0.00	0.00	0.00
Greenskeeper	1.00	1.00	0.00	0.00
Laborer	0.00	0.00	1.00	1.00
Total Golf Course	3.00	2.00	3.00	3.00

SERVICE

DIVISION: GOLF COURSE

Operate the J. Edward Goodpark and Mud Run golf courses.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	491,062	451,340	191,355	446,990
Fringe Benefits	343,034	186,737	60,653	139,600
Total: Personal Services	834,095	638,077	252,008	586,590
Other				
Current Expenditures - Other	232,158	239,747	188,325	258,000
Utilities Expenses	94,128	91,390	40,854	88,000
Insurance	2,939	3,135	3,778	
State/County Charges				
Rentals and Leases	95,317	121,767	61,148	122,330
Interfund Service Charges	347,804	598,796	160,328	275,400
Total: Other	772,346	1,054,836	454,433	743,730
Capital Outlay				
Capital Outlay	106,960			
Total: Capital Outlay	106,960			
Division Total:	1,713,402	1,692,913	706,441	1,330,320

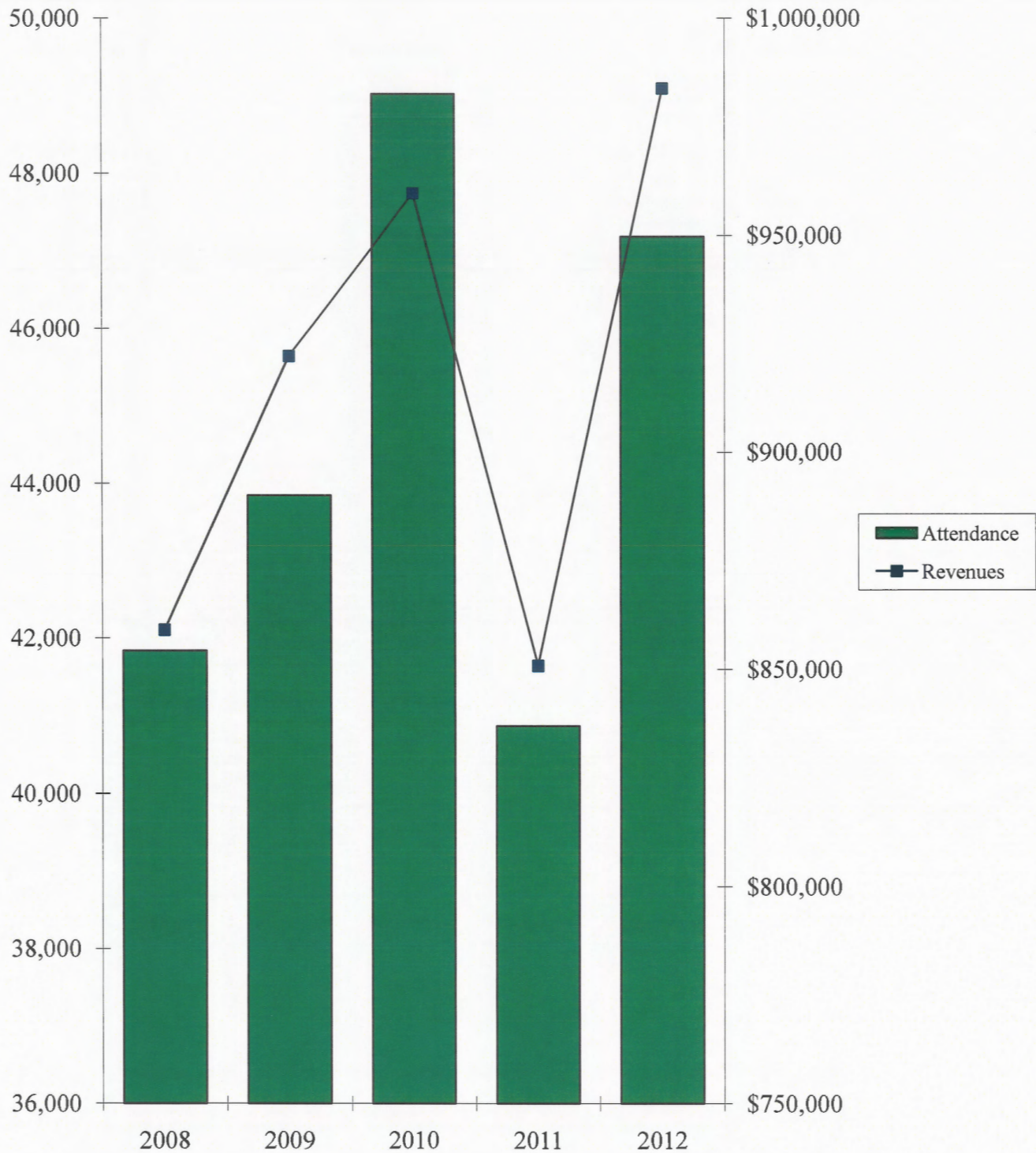
DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	300,000	300,000	150,000	250,000
Special Revenue Fund	106,960			
Enterprise Fund	1,306,442	1,392,913	556,441	1,080,320
Division Total:	1,713,402	1,692,913	706,441	1,330,320

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
Enterprise Fund	3.000	2.000	3.000	3.000
Division Total:	3.000	2.000	3.000	3.000

MUD RUN AND GOOD PARK GOLF COURSES
2008 - 2012
ATTENDANCE & REVENUES



HIGHWAY MAINTENANCE

Steven C. Batdorf, Superintendent

DESCRIPTION

The Highway Maintenance Division is responsible for maintaining approximately 900 miles of streets, expressways and bridges within the City of Akron. This work includes fence and guardrail maintenance, crash attenuator maintenance and repairs, pavement repairs, expressway mowing, bridge maintenance, roadway crack sealing, street resurfacing and snow and ice control. In addition, Highway Maintenance performs street restoration repairs for the City's Water and Sewer divisions and maintains the thousands of trees, shrubs and plant beds that have been installed and planted along the City's expressway system in recent years.

GOALS & OBJECTIVES

- Continue to install GPS mapping system in foreman and supervisor vehicles to increase efficiency.
- Continue to use technology to explore route optimization software options to reorganize snow and ice map routes.

SERVICE LEVELS

Highway Maintenance continued and expanded operator and safety training. Training included a comprehensive safety and traffic control training class for the Asphalt Recycling Program. This included classes concerning the asphalt roller, the paving machines and support equipment, lockout-tagout, work zone issues, forklift certification, snow and ice, and PPE.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
PUBLIC SERVICE:				
<i>Highway Maintenance:</i>				
Collection Supervisor	0.00	1.00	1.00	1.00
Equipment Operator	16.00	13.00	14.00	17.00
Highway Maintenance Emergency Worker	2.00	2.00	3.00	3.00
Highway Maintenance Foreman	3.00	3.00	3.00	3.00
Highway Maintenance Superintendent	1.00	1.00	1.00	1.00
Landscaper	6.00	6.00	4.00	5.00
Maintenance Repairer	1.00	1.00	1.00	1.00
Mason	4.00	4.00	4.00	5.00
Public Works Supervisor	4.00	3.00	1.50	3.00
Secretary	1.00	0.00	0.00	0.00
Semi-Skilled Laborer	19.00	18.00	14.00	18.00
Storekeeper	1.00	1.00	1.00	1.00
Tree Trimmer	1.00	1.00	1.00	1.00
Total Highway Maintenance	59.00	53.00	48.50	59.00

SERVICE

DIVISION: HIGHWAY MAINTENANCE

Maintain streets, expressway and bridges, including fence-guardrail maintenance, pavement repairs, mowing, bridge maintenance, crack sealing, resurfacing, sealing, and snow and ice control.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	2,998,258	2,992,847	2,930,358	2,959,760
Fringe Benefits	1,580,415	711,481	1,530,074	1,668,770
Total: Personal Services	4,578,673	3,704,328	4,460,432	4,628,530
Other				
Current Expenditures - Other	671,340	917,804	12,466	887,000
Utilities Expenses	116,920	110,683	687	110,000
Debt Service			2,800,000	
Insurance	66,712	69,938	0	74,000
Rentals and Leases	0	119,630	119,630	126,000
Interfund Service Charges	4,893,344	2,947,920	412,759	3,777,500
Total: Other	5,748,316	4,165,975	3,345,542	4,974,500
Capital Outlay				
Capital Outlay		0	85,037	
Total: Capital Outlay		0	85,037	
Division Total:	10,326,989	7,870,303	7,891,011	9,603,030

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	2,550,000	901,058	-149,313	2,100,000
Special Revenue Fund	7,776,989	6,936,398	8,040,324	7,503,030
Capital Projects		32,847		
Division Total:	10,326,989	7,870,303	7,891,011	9,603,030

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
Special Revenue Fund	58.500	53.250	48.500	59.000
Division Total:	58.500	53.250	48.500	59.000

SERVICE

DIVISION: LANDFILL

Disposal of solid waste. On November 9, 1998, the City of Akron turned over operations of the Hardy Road Landfill to Akron Regional Landfill, Inc. Pursuant to a ruling by the Ohio EPA, the Hardy Road Landfill officially closed on June 30, 2002.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Other				
Current Expenditures - Other	605,225	591,767	578,598	600,000
Interfund Service Charges		635		
Total: Other	605,225	592,403	578,598	600,000
Division Total:	605,225	592,403	578,598	600,000

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Special Revenue Fund	605,225	592,403	578,598	600,000
Division Total:	605,225	592,403	578,598	600,000

MOTOR EQUIPMENT DIVISION

Jeffrey A. Walck, Motor Equipment Superintendant

DESCRIPTION

The Motor Equipment Division is responsible for the maintenance and repair of the City's motorized equipment fleet. The division operates three locations to maintain the 1,900 piece fleet. The bureau provides fuel to all City vehicles, and sells fuel to Summit County and other miscellaneous operations. The division participates in the acquisition of new City equipment by assessing needs, developing specifications, analyzing competitive bids and recommending purchases.

GOALS & OBJECTIVES

- Motor Equipment will continue looking for areas to in-source services to outside agencies for contracts as a way of generating outside revenue.

SERVICE LEVELS

The Motor Equipment Division provided preventive maintenance and mechanical repairs along with the Municipal Wash services.

Motor Equipment's use of retreaded tires over new tires continues to increase. In some cases, the application of retreaded tires costs only a third of the price of comparable new tires.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
PUBLIC SERVICE:				
<i>Motor Equipment:</i>				
Customer Service Request Agent	1.00	1.00	1.00	1.00
Equipment Mechanic	15.00	13.00	13.00	14.00
Equipment Mechanic Foreman	3.00	3.00	3.00	3.00
Equipment Serviceworker	1.00	1.00	1.00	1.00
Equipment Shop Supervisor	1.00	0.00	0.00	0.00
Equipment Storekeeper	1.00	1.00	1.00	1.00
Fire Equipment Foreman	0.00	1.00	1.00	1.00
Fire Equipment Mechanic	3.00	2.00	2.00	2.00
Fire Equipment Supervisor	1.00	0.00	0.00	0.00
Master Equipment Mechanic	5.00	6.00	7.00	7.00
Master Equipment Mechanic Foreman	1.00	1.00	1.00	1.00
Master Equipment Shop Supervisor	1.00	1.00	1.00	1.00
Master Fire Equipment Mechanic	3.00	3.00	3.00	3.00
Motor Equipment Superintendent	0.00	1.00	1.00	1.00
Welder	2.00	2.00	2.00	2.00
Total Motor Equipment	38.00	36.00	37.00	38.00

SERVICE

DIVISION: MOTOR EQUIPMENT

Maintenance, repair and preventative maintenance of City equipment.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	1,841,373	1,516,505	1,556,839	1,885,330
Fringe Benefits	968,160	870,903	835,726	1,079,760
Total: Personal Services	2,809,533	2,387,408	2,392,565	2,965,090
Other				
Current Expenditures - Other	5,380,729	6,484,963	6,406,906	5,989,500
Utilities Expenses	104,926	111,657	71,661	102,000
Debt Service	8,649	15,893	24,059	
Insurance	8,244	8,844	9,024	9,200
Rentals and Leases			834	1,000
Interfund Service Charges	97,039	93,927	117,006	117,400
Total: Other	5,599,587	6,715,284	6,629,490	6,219,100
Capital Outlay				
Capital Outlay	4,097,830	0		
Total: Capital Outlay	4,097,830	0		
Division Total:	12,506,950	9,102,692	9,022,055	9,184,190

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Special Revenue Fund	4,107,111	0		
Internal Service Fund	8,399,839	9,102,692	9,022,055	9,184,190
Division Total:	12,506,950	9,102,692	9,022,055	9,184,190

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
Internal Service Fund	38.000	36.000	37.000	38.000
Division Total:	38.000	36.000	37.000	38.000

OFF-STREET PARKING DIVISION

Gary Arman, Manager

DESCRIPTION

The Off-Street Parking Division is responsible for providing parking facilities throughout the downtown area.

GOALS & OBJECTIVES

- Off-Street Parking was consolidated with the City's On-Street Parking Division in 2012, thus streamlining operations for all facets of parking throughout the City.

SERVICE LEVELS

The Off-Street Parking Division operates and maintains (via contract) eight parking garages and several surface lots with more than 8,000 total parking spaces,

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
By Department:				
PUBLIC SERVICE:				
<i>Off-Street Parking:</i>				
Deputy Service Director	0.20	0.20	0.00	0.00
Facilities Maintenance Manager	0.50	0.50	0.00	0.00
Total Off-Street Parking	0.70	0.70	0.00	0.00

SERVICE

DIVISION: OFF-STREET PARKING

Provide parking facilities throughout the downtown area.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	57,499	63,951	65,673	
Fringe Benefits	17,801	22,723	21,393	
Total: Personal Services	75,299	86,674	87,066	
Other				
Current Expenditures - Other	2,502,514	2,763,821	2,824,101	2,303,600
Utilities Expenses	667,337	684,185	645,974	703,000
Debt Service	20,616	31,586	157,659	
Insurance	40,790	41,460	44,337	
State/County Charges	476,534	499,032	425,690	400,000
Rentals and Leases	939,116	902,449	765,669	1,000,000
Interfund Service Charges	192,318	43,401	198,906	210,900
Total: Other	4,839,224	4,965,934	5,062,336	4,617,500
Division Total:	4,914,524	5,052,608	5,149,402	4,617,500

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Special Revenue Fund			116,438	
Capital Projects		-376,437		
Enterprise Fund	4,914,524	5,429,045	5,032,964	4,617,500
Division Total:	4,914,524	5,052,608	5,149,402	4,617,500

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
Enterprise Fund	0.700	0.700	0.000	0.000
Division Total:	0.700	0.700	0.000	0.000

OIL AND GAS DIVISION

Stephen A. Dubetz, P.E., P.S., Manager

DESCRIPTION

The Oil and Gas Division is responsible for the operation, maintenance and regulatory compliance of the 13 city-owned oil and gas wells and the leasing of City oil and gas mineral rights.

GOALS & OBJECTIVES

- Continue to review proposed leases of city-owned oil and gas mineral rights and send suggested lease terms to the Service Director within five business days of receipt.

SERVICE LEVELS

The City's oil and gas well system consists of 13 well heads, seven tank batteries, and underground piping near the intersection of Akron Peninsula and Bath Roads.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
By Department:				
PUBLIC SERVICE:				
<i>Oil & Gas:</i>				
Permit Inspector	1.00	1.00	1.00	1.00
Public Works Engineering Services Manager	0.50	0.50	0.50	0.50
Secretary	0.00	1.00	1.00	1.00
Total Oil & Gas	1.50	2.50	2.50	2.50

SERVICE

DIVISION: OIL AND GAS

Operation and maintenance of the City's oil and gas wells.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	80,343	115,344	125,372	125,000
Fringe Benefits	33,676	64,596	66,269	71,070
Total: Personal Services	114,018	179,940	191,641	196,070
Other				
Current Expenditures - Other	41,670	38,019	36,599	41,400
Utilities Expenses	265	332	346	500
Insurance	14,500	15,225	15,225	15,500
State/County Charges	1,617	1,060	1,392	2,000
Interfund Service Charges	301,412	301,728	5,696	6,000
Total: Other	359,463	356,365	59,258	65,400
Division Total:	473,481	536,305	250,899	261,470

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Enterprise Fund	473,481	536,305	250,899	261,470
Division Total:	473,481	536,305	250,899	261,470

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
Enterprise Fund	1.500	2.500	2.500	2.500
Division Total:	1.500	2.500	2.500	2.500

PARKS MAINTENANCE
John Nutter, Superintendent

DESCRIPTION

The Parks Maintenance Division is responsible for providing and maintaining clean, safe and functional park facilities for the citizens of Akron. The Division is responsible for mowing grass, controlling weeds, planting flowers, cleaning parking lots and athletic courts and picking up litter and debris. The Division also maintains all City-owned ball fields. In addition, Parks Maintenance is responsible for tree trimming and removal and assisting with snow and ice control activities on City property.

GOALS & OBJECTIVES

- To incorporate the use of mobile computers or devices in the field to enable employees to remotely receive, update and close out work orders.

SERVICE LEVELS

Parks employees attended training sessions in high volume traffic control, bucket truck operation and crane operation.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
By Department:				
PUBLIC SERVICE:				
<i>Parks Maintenance:</i>				
Account Clerk	0.00	1.00	0.00	1.00
Equipment Operator	11.00	10.00	10.00	11.00
Golf Course Maintenance Worker	0.00	0.00	1.00	1.00
Landscaper	4.00	3.00	3.00	4.00
Parks Maintenance Foreman	2.00	1.00	1.00	1.00
Public Works Supervisor	1.00	3.00	3.00	3.00
Secretary	1.00	0.00	0.00	0.00
Semi-Skilled Laborer	2.00	4.00	4.00	4.00
Tree Trimmer	2.00	2.00	2.00	2.00
Total Parks Maintenance	23.00	23.00	24.00	27.00

SERVICE

DIVISION: PARKS MAINTENANCE

Provide clean, safe and functional park facilities. Activities include mowing grass, cleaning parking lots and tennis courts, preparation of ball fields, debris and litter pickup, removal of weeds, planting flowers, snow and ice control and tree trimming.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	1,252,088	1,269,335	1,391,928	1,459,770
Fringe Benefits	669,267	756,293	696,911	699,500
Total: Personal Services	1,921,354	2,025,628	2,088,840	2,159,270
Other				
Current Expenditures - Other	405,258	463,641	560,226	430,600
Utilities Expenses	50,401	47,880	4,746	39,500
Insurance	30,769	29,839	29,592	30,500
State/County Charges	10,037		19,201	10,000
Rentals and Leases	1,667	49,186	52,002	53,670
Interfund Service Charges	457,293	599,041	597,625	477,500
Total: Other	955,426	1,189,587	1,263,392	1,041,770
Capital Outlay				
Capital Outlay		9,270		
Total: Capital Outlay		9,270		
Division Total:	2,876,780	3,224,485	3,352,231	3,201,040

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	2,876,780	3,215,215	3,352,231	3,201,040
Special Revenue Fund		9,270		
Division Total:	2,876,780	3,224,485	3,352,231	3,201,040

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	23.000	23.000	24.000	27.000
Division Total:	23.000	23.000	24.000	27.000

PLANS AND PERMITS

Mark Watson, Manager

DESCRIPTION

The Plans and Permits Center is responsible for the distribution and administrative support of all plans submitted by developers, consultants, contractors and the general public in the City of Akron and the issuance of permits for proposed plans. The Plans center is also responsible for the issuance of house numbers, curb cutting and restoration permits, over-sized load moving permits, sidewalk permits, sewer connection and repair permits, street opening permits, street occupancy permits, pit bull registration and water services.

SERVICE LEVELS

Plans and Permits issued 522 permits in 2012, which was a decrease by almost half compared to 2011.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of	As of	As of	Budget
By Department:	12/31/10	12/31/11	12/31/12	2013
PUBLIC SERVICE:				
<i>Plans & Permits:</i>				
Permit Clerk	1.00	1.00	0.00	1.00
Plans & Permits Manager	1.00	1.00	1.00	1.00
Total Plans & Permits	2.00	2.00	1.00	2.00

SERVICE

DIVISION: PLANS AND PERMITS

Review of all plans and facilitation of the issuance of permits for developers in Akron.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	102,415	107,200	115,771	94,470
Fringe Benefits	52,133	61,474	53,202	47,100
Total: Personal Services	154,548	168,674	168,973	141,570
Other				
Current Expenditures - Other	419	865	660	500
Utilities Expenses	1,182	1,376	1,335	1,500
Insurance	493	545	544	550
Interfund Service Charges	10,095	119,340	4,423	3,650
Total: Other	12,189	122,126	6,963	6,200
Division Total:	166,737	290,800	175,936	147,770

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	166,737	178,740	175,936	147,770
Special Revenue Fund		112,060		
Division Total:	166,737	290,800	175,936	147,770

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	2.000	2.000	1.000	2.000
Division Total:	2.000	2.000	1.000	2.000

PUBLIC WORKS ADMINISTRATION

Paul E. Barnett, Public Works Manager

DESCRIPTION

Public Works Administration is responsible for managing and providing clerical support for all divisions within the Public Works Bureau. The Public Works Bureau oversees Building Maintenance, Highway Maintenance, Parks Maintenance, Sanitation Services (including Recycling), Street Cleaning, and Motor Equipment. Among the Bureau's primary responsibilities are managing snow and ice control, storm damage cleanup, trash pickup and disposal, leaf removal and street repairs.

GOALS & OBJECTIVES

- Complete the 10-year resurfacing analysis report.
- Upgrade Micro Paver Software which is used for the annual resurfacing program.
- Provide additional safety training to employees.

SERVICE LEVELS

The Public Works Division is still exploring technology to allow foreman and supervisors to access "live" work order requests, weather conditions and traffic cams.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of	As of	As of	Budget
By Department:	12/31/10	12/31/11	12/31/12	2013
PUBLIC SERVICE:				
<i>Public Works Administration:</i>				
Account Clerk	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Messenger	1.00	1.00	1.00	1.00
Operations Research Analyst	0.00	0.00	1.00	1.00
Public Works Manager	0.50	0.70	0.70	0.70
Secretary	0.50	0.50	0.50	0.50
Total Public Works Administration	4.00	4.20	5.20	5.20

SERVICE

DIVISION: PUBLIC WORKS ADMINISTRATION

Provides administration for all divisions within the Public Works Bureau.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	156,393	203,126	253,482	274,940
Fringe Benefits	102,551	114,766	126,847	149,430
Total: Personal Services	258,943	317,892	380,329	424,370
Other				
Current Expenditures - Other	2,833	3,066	4,084	3,820
Utilities Expenses	5,434	5,529	1,188	4,200
Insurance	986	1,090	544	550
Interfund Service Charges	3,999	8,993	9,137	8,610
Total: Other	13,253	18,677	14,953	17,180
Division Total:	272,196	336,569	395,283	441,550

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	272,196	336,569	395,283	441,550
Division Total:	272,196	336,569	395,283	441,550

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	4.000	4.200	5.200	5.200
Division Total:	4.000	4.200	5.200	5.200

RECREATION BUREAU

Greg Kalail, Manager

DESCRIPTION

The Recreation Bureau provides a wide variety of recreational activities such as City-wide sports and athletic programs, special events, performing and creative arts, and senior citizen activities.

During 2012, the Customer Service Division was re-assigned from the Department of Public Service to the Department of Neighborhood Assistance.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
<u>PUBLIC SERVICE:</u>				
<i>Recreation:</i>				
Community Events Coordinator	0.00	1.00	0.00	0.00
Health Education Specialist	0.00	1.00	0.00	0.00
Recreation Leader	1.00	0.00	0.00	0.00
Recreation Manager	1.00	1.00	0.00	0.00
Recreation Specialist	1.00	0.00	0.00	0.00
Recreation Supervisor	15.00	15.00	0.00	0.00
Secretary	2.00	2.00	0.00	0.00
Senior Program Coordinator	1.00	1.00	0.00	0.00
Total Recreation	21.00	21.00	0.00	0.00

SERVICE

DIVISION: RECREATION

Provide a wide variety of recreational activities such as city-wide sports and athletic programs, special programs, performing and creative arts and senior citizen activities. During 2012, this division was re-assigned from the Department of Public Service to the Department of Neighborhood Assistance.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	1,696,060	1,708,088	842,935	
Fringe Benefits	745,897	749,633	312,187	
Total: Personal Services	2,441,957	2,457,721	1,155,122	
Other				
Current Expenditures - Other	1,857,453	1,967,446	961,085	
Utilities Expenses	569,415	413,303	3,308	
Insurance	20,730	17,717	22,131	
Rentals and Leases	26,141	18,907	3,660	
Interfund Service Charges	363,189	1,522,903	59,545	
Total: Other	2,836,928	3,940,275	1,049,729	
Division Total:	5,278,885	6,397,996	2,204,851	

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	2,982,723	4,732,537	1,397,921	
Special Revenue Fund	2,296,162	1,665,460	806,930	
Division Total:	5,278,885	6,397,996	2,204,851	

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	20.700	20.500	0.000	0.000
Special Revenue Fund	0.300	0.000	0.000	0.000
Division Total:	21.000	20.500	0.000	0.000

SANITATION – RECYCLING DIVISION

Robert L. Harris Jr., Superintendent

DESCRIPTION

The Recycling Division is responsible for the curbside collection of residential recyclable materials in the City of Akron. This division collects items such as metal cans, plastic bottles, glass bottles, mixed paper, corrugated cardboard, white paper, etc. Rigid plastics marked #1 thru #7 are collected. The division is also responsible for public awareness promotion of waste-reduction practices.

GOALS & OBJECTIVES

- Continue to use technology by installing an Automated Vehicle Location (AVL) system in the entire recycling fleet to increase efficiency and resolve customer complaints.
- Collaborate with the Summit County Fiscal Office to create a process to receive notification of abandoned properties so the City can collect their trash and recycling carts.

SERVICE LEVELS

The Recycling Division of Sanitation is collaborating with the Downtown Akron Partnership (DAP) and Summit/Akron Solid Waste Management Authority (SASMWA) to provide recycling service to downtown businesses.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
By Department:				
PUBLIC SERVICE:				
<i>Recycling Bureau:</i>				
Collection Foreman	0.00	1.00	0.00	0.00
Collection Supervisor	1.00	0.00	0.00	0.00
Equipment Operator	5.00	6.00	6.00	6.00
Public Works Supervisor	0.00	0.00	1.00	1.00
Sanitation Services Superintendent	0.25	0.25	0.25	0.25
Total Recycling Bureau	6.25	7.25	7.25	7.25

SERVICE

DIVISION: RECYCLING

The Recycling Bureau was created to reduce solid waste disposal in the City of Akron.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	551,510	380,525	410,323	363,000
Fringe Benefits	180,485	210,426	190,684	186,200
Total: Personal Services	731,995	590,951	601,007	549,200
Other				
Current Expenditures - Other	616,062	485,271	565,433	376,500
Utilities Expenses	2,951	3,207	1,404	3,500
Insurance	986	1,090	1,088	1,090
Interfund Service Charges	5,132	2,826	18,575	10,350
Total: Other	625,131	492,394	586,500	391,440
Division Total:	1,357,126	1,083,345	1,187,507	940,640

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	1,357,126	1,077,040	1,156,123	916,640
Special Revenue Fund		6,305	31,383	24,000
Division Total:	1,357,126	1,083,345	1,187,507	940,640

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	6.250	7.250	7.250	7.250
Division Total:	6.250	7.250	7.250	7.250

SANITATION – COLLECTION DIVISION

Robert L. Harris Jr., Superintendent

DESCRIPTION

The Sanitation Division is responsible for the curbside collection and disposal of residential solid waste in the City of Akron. This Division has entered into a new era, converting from a manual pickup service to an automated collection pickup system. The Division is also responsible for trash pickup and snow removal services for the elderly and disabled, white goods appliance service, tire pickup service, bulk item pickup service, miss/mess miscellaneous floater truck service and the litter container pickup service at selected Akron Metro bus stops and downtown bus shelter locations. Approximately 23% of the City of Akron's solid waste is collected by a private contractor annually. This Division is also responsible for public awareness/promotion of waste-reduction practices.

GOALS & OBJECTIVES

- Continue to use technology by installing an Automated Vehicle Location (AVL) system in the entire Sanitation fleet to increase efficiency and resolve customer complaints.
- Continue collaboration with the Summit County Fiscal Office to create a process to receive notification of abandoned properties so the City can collect their trash and recycling carts.

SERVICE LEVELS

Collaborated with the Summit County Fiscal Office to create a process to receive notification of abandoned properties so we can collect their trash and recycling carts, this project will continue into 2013.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
By Department:				
PUBLIC SERVICE:				
<i>Sanitation:</i>				
Collection Foreman	3.00	1.00	3.00	3.00
Equipment Operator	19.00	18.00	17.00	21.00
Sanitation Services Superintendent	0.75	0.75	0.75	0.75
Sanitation Serviceworker	8.00	10.00	10.00	10.00
Total Sanitation	30.75	29.75	30.75	34.75

SERVICE

DIVISION: **SANITATION**

Curbside collection of solid waste.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	1,300,728	1,440,034	1,443,595	1,572,860
Fringe Benefits	768,553	903,988	913,143	855,440
Total: Personal Services	2,069,281	2,344,022	2,356,738	2,428,300
Other				
Current Expenditures - Other	1,006,208	978,968	985,836	884,900
Utilities Expenses	3,294,623	3,221,307	2,458,640	2,547,000
Debt Service	1,152,972	1,152,972	1,088,478	1,093,000
Insurance	28,597	29,534	29,718	30,000
Rentals and Leases			3,586	3,600
Interfund Service Charges	1,586,108	2,545,113	2,137,182	1,447,400
Total: Other	7,068,508	7,927,894	6,703,439	6,005,900
Capital Outlay				
Capital Outlay		15,495	0	
Total: Capital Outlay		15,495	0	
Division Total:	9,137,789	10,287,410	9,060,176	8,434,200

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	9,137,789	10,287,410	9,060,176	8,434,200
Division Total:	9,137,789	10,287,410	9,060,176	8,434,200

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	30.750	29.750	30.750	34.750
Division Total:	30.750	29.750	30.750	34.750

SERVICE DIRECTOR'S OFFICE

John Moore, Director

DESCRIPTION

The Director of Public Service is responsible for establishing policies and providing direction for all bureaus and divisions within the Department of Public Service.

GOALS & OBJECTIVES

- The Department of Public Service is heavily invested in incorporating the following three operating initiatives in 2012 in order to continue providing a high level of service to our citizens in the wake of the economic decline (lower revenues & budgets), a decline in staffing levels, and anticipated future cuts to state funding:
 - Consolidation/Collaboration: internal and external
 - Leveraging Assets: human and physical
 - Technology Enhancements: mobile computing and software/hardware upgrades

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
By Department:				
PUBLIC SERVICE:				
<i>Service Director's Office:</i>				
Civil Engineer	0.00	0.00	1.00	1.00
Deputy Service Director	1.00	1.25	0.75	1.00
Executive Assistant	0.00	0.00	1.00	1.00
Operations Research Analyst	0.50	0.90	0.00	0.00
Secretary	1.00	1.00	0.00	0.00
Service Director	0.60	0.60	0.60	1.00
Recreation Supervisor	0.00	0.00	0.00	1.00
Total Service Director's Office	3.10	3.75	3.35	5.00

SERVICE

DIVISION: SERVICE DIRECTOR'S OFFICE

Establish policies and provide direction for all bureaus and divisions within the Service Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	227,379	292,621	300,540	313,520
Fringe Benefits	144,590	128,384	108,131	138,790
Total: Personal Services	371,969	421,005	408,671	452,310
Other				
Current Expenditures - Other	197,976	157,029	71,895	14,833,500
Income Tax Refunds/Tax Share				735,000
Utilities Expenses	3,862	4,583	6,089	4,000
Insurance	6,409	3,270	2,176	2,500
Rentals and Leases			83	
Interfund Service Charges	23,171	24,905	21,101	121,280
Total: Other	231,418	189,787	101,344	15,696,280
Capital Outlay				
Capital Outlay				
Total: Capital Outlay				
Division Total:	603,387	610,792	510,015	16,148,590

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	603,387	610,792	510,015	382,590
Special Revenue Fund				15,766,000
Division Total:	603,387	610,792	510,015	16,148,590

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	3.100	3.750	2.350	3.000
Special Revenue Fund	0.000	0.000	1.000	2.000
Division Total:	3.100	3.750	3.350	5.000

SEWER BUREAU

Brian Gresser, Sewer Maintenance Superintendent

DESCRIPTION

The Sewer Bureau, along with three Water Divisions, operate under the Public Utilities Bureau and are broken down into two distinct divisions: Sewer Maintenance (formerly Sewer Utilities Field Operations) and Water Pollution Control (WPC). The Public Utilities Bureau administrative staff assists the bureau manager in the direction/management of the water and sewer functions. These two divisions work closely to ensure the proper collection, transporting, water quality control, monitoring, reporting and treatment of wastewater for the citizens of Akron and the metropolitan Akron area in accordance with EPA regulations and National Pollutant Discharge Elimination System (NPDES) permit requirements. The Divisions also perform O&M functions, reporting and monitoring of the NPDES permit requirements.

SEWER DIVISION SERVICE LEVELS

The Public Utilities Bureau has been following the recommendations of a blue ribbon committee, action plans and the continuous improvement initiative on an ongoing basis in an effort to provide the best possible service while reducing expenses. The Bureau is re-engineering itself to become a world-class, cost-effective organization that rivals the best private-sector operators. Successful implementation of best practices relies on ongoing cooperation between management and the bargaining units.

SEWER UTILITIES FIELD OPERATIONS

Brian Gresser, Sewer Maintenance Superintendent

DESCRIPTION

The Utilities Field Operations Division, Sewer Maintenance Section operates and maintains the City of Akron's sewer collection system. The sewer collection system includes over 1,325 total miles of sanitary, storm and combined sewers that collect and transport sanitary and combined sewage to the Water Pollution Control Station on Akron-Peninsula Road. The storm water sewers collect and convey storm water to points of stream discharge. The overall collection system consists of main sewer lines, manholes, inlets, inlet leads, lateral connections, combined sewer overflow racks and overflows, pump stations, force mains and two storm detention tanks. In addition to the aforementioned items, this division also maintains dedicated ditches that receive storm water from dedicated storm sewers.

GOALS & OBJECTIVES

- Complete all current design and preparation activities for the upcoming Water Wall system and fully install, integrate and maximize the effective use of this system. This will realign existing operations and maintenance scheduling and monitoring activities in the bureau.

SERVICE LEVELS

Mobile computers are being used in Sewer Maintenance allowing crews to create, edit, and close work orders in the field.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
PUBLIC SERVICE:				
<i>Sewer Utility Field Operations:</i>				
Account Clerk	1.00	1.00	0.00	1.00
Building Electrician	0.00	0.00	0.00	1.00
Civil Engineer	2.00	2.00	1.00	3.00
Engineering Project Coordinator	0.00	0.00	0.00	1.00
Engineering Technician	2.00	2.00	2.00	4.00
Equipment Mechanic	2.00	0.00	2.00	2.00
Equipment Mechanic Foreman	0.00	1.00	1.00	1.00
Equipment Operator	3.00	3.00	3.00	3.00
Laborer	0.00	0.00	1.00	1.00
Mechanical Inspector	1.00	1.00	0.00	0.00
Plant Electrician	0.00	0.00	0.00	1.00
Pumping System Maintenance Foreman	1.00	1.00	1.00	0.00
Pumping System Mechanic	2.00	4.00	4.00	5.00
Secretary	1.00	1.00	1.00	1.00
Service Director	0.10	0.10	0.10	0.00
Sewer Maintenance Dispatcher	4.00	4.00	4.00	4.00
Sewer Maintenance Foreman	1.00	1.00	1.00	2.00
Sewer Maintenance Superintendent	1.00	0.00	1.00	0.00
Sewer Maintenance Supervisor	1.00	1.00	2.00	2.00
Sewer Maintenance Worker	15.00	18.00	11.00	18.00
Sewer Serviceworker	13.00	13.00	15.00	14.00
Sewer Telemonitoring Technician	4.00	4.00	4.00	4.00
Water & Sewer Systems Manager	0.00	0.50	0.00	0.00
Total Sewer Utility Field Operations	54.10	57.60	54.10	68.00

SEWER - WATER POLLUTION CONTROL (WPC)

Brian Gresser, Sewer Maintenance Superintendent

DESCRIPTION

The WPC Division is responsible for the proper treatment of wastewater and the disposal of the residual solids removed through the treatment process by composting. The Division also performs water quality control throughout the sewer system and the wastewater treatment plant through the operation of a wastewater sampling, analysis and industrial pretreatment program.

GOALS & OBJECTIVES

- Explore a strategic collaboration with the water treatment plant that with our combined experience and complementary strengths in water quality monitoring, can result in an integrated program of water quality analysis and reporting.

SERVICE LEVELS

The LT2 Watershed Control Plan was completed, submitted and received EPA approval.

WPCS worked to complete phase 2 of the anaerobic digestion project to replace the existing composting operation and generate 1.6 MW of electricity for onsite usage. A new laboratory and a new process data entry and reporting system were configured by in-house staff.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
PUBLIC SERVICE:				
<i>Sewer - WPC:</i>				
Account Clerk	0.00	0.00	0.00	1.00
Applications Programmer	1.00	1.00	1.00	1.00
Engineering Project Coordinator	1.00	1.00	1.00	1.00
Engineering Technician	1.00	1.00	1.00	1.00
Industrial Pretreatment Engineer	1.00	1.00	1.00	1.00
Lab Analyst	1.00	1.00	0.00	0.00
Lab Analyst Wastewater	8.00	8.00	8.00	8.00
Planner/Scheduler-WPC	2.00	2.00	2.00	2.00
Plant Electrician	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Senior Engineer	1.00	1.00	1.00	1.00
Stores Clerk	1.00	1.00	1.00	1.00
Team Ldr.-Admin. & Tech-WPC	1.00	1.00	1.00	1.00
Team Ldr.-Opns. & Maint.-WPC	2.00	2.00	2.00	2.00
Treatment Plant Mechanic	4.00	4.00	4.00	3.00
Treatment Plant Utilityworker	3.00	4.00	4.00	7.00
Treatment Process Controller	0.00	0.00	0.00	1.00
Wastewater Plant Lead Operator	5.00	5.00	9.00	9.00
Wastewater Plant Operations Foreman	2.00	2.00	2.00	1.00
Wastewater Plant Operator	6.00	6.00	2.00	5.00
Water Pollution Control Administrator	1.00	1.00	1.00	1.00
Total Sewer - WPC	43.00	44.00	43.00	49.00

SERVICE

DIVISION: SEWER

Responsible for maintenance, debt service payments, water quality control and treatment of wastewater for the City of Akron sewer system.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	4,451,234	4,905,954	4,800,494	4,818,000
Fringe Benefits	2,578,056	2,744,972	2,789,939	2,854,000
Total: Personal Services	7,029,290	7,650,926	7,590,433	7,672,000
Other				
Current Expenditures - Other	9,545,936	11,026,415	11,493,117	30,815,000
Utilities Expenses	2,108,305	2,151,827	1,659,601	1,801,000
Debt Service	10,947,368	10,704,367	11,300,603	12,860,000
Insurance	152,433	184,072	191,899	197,000
State/County Charges	60	60	60	11,000
Rentals and Leases	71,164	46,394	328,703	382,000
Interfund Service Charges	4,443,356	3,314,583	6,943,729	8,122,000
Total: Other	27,268,621	27,427,718	31,917,711	54,188,000
Capital Outlay				
Capital Outlay	8,440	423,762	177,816	4,075,000
Total: Capital Outlay	8,440	423,762	177,816	4,075,000
Division Total:	34,306,352	35,502,407	39,685,961	65,935,000

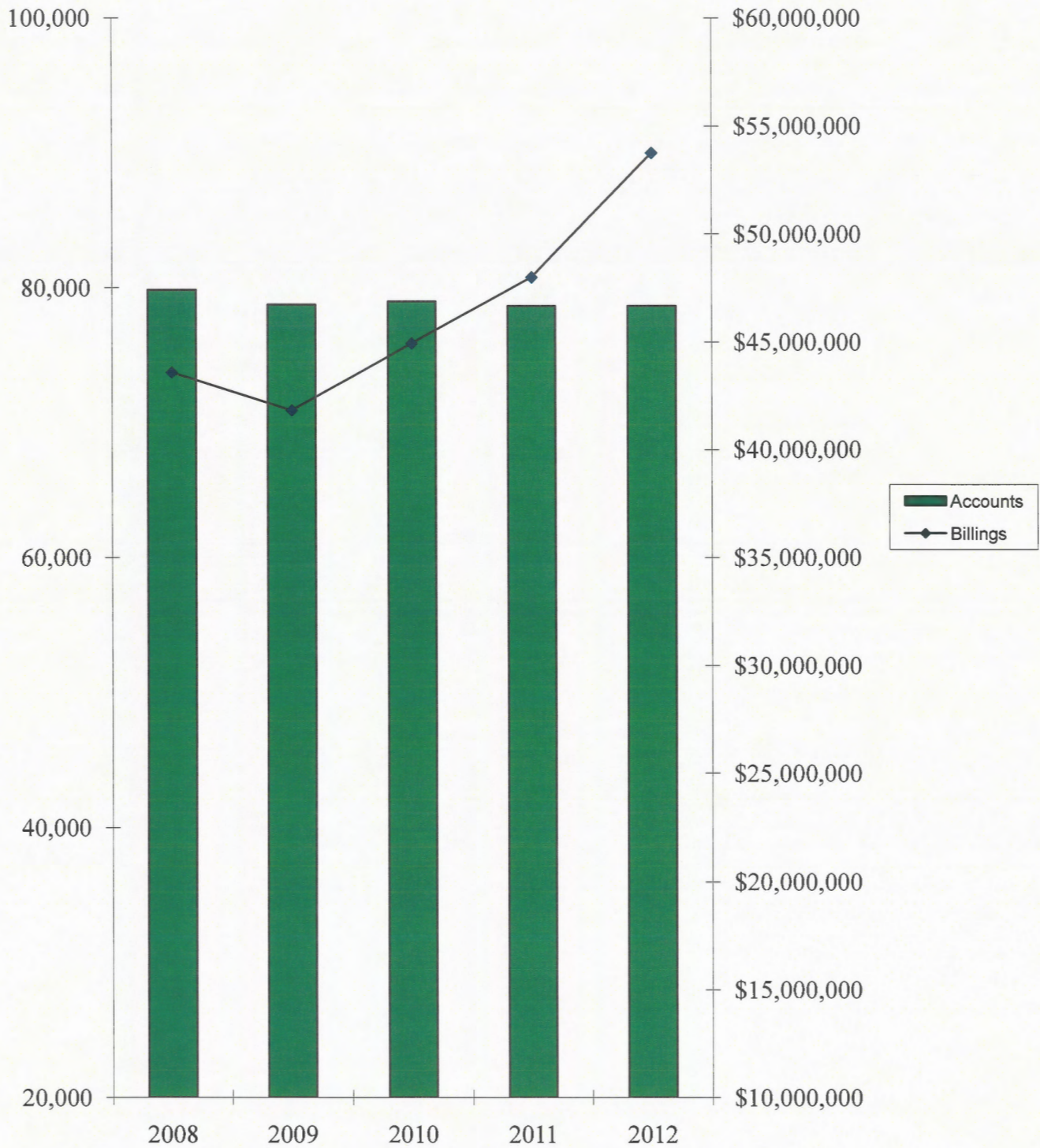
DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	107,482	104,394	56,010	75,000
Special Revenue Fund	40	56,409		
Enterprise Fund	34,198,831	35,341,603	39,629,950	65,860,000
Division Total:	34,306,352	35,502,407	39,685,961	65,935,000

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	0.000	0.000	0.000	0.000
Enterprise Fund	97.100	101.600	97.100	117.000
Division Total:	97.100	101.600	97.100	117.000

SEWER BUREAU
2008 - 2012 NUMBER OF SEWER ACCOUNTS
AND TOTAL ANNUAL DOLLARS BILLED



STREET AND HIGHWAY LIGHTING DIVISION
Paul Barnett, Public Works Manager

DESCRIPTION

The Street and Highway Lighting Division operates and maintains approximately 26,000 street and expressway lighting units. The Division is responsible for updating and replacing older lights and poles with newer units. The Division also oversees the payment of electricity costs to operate the street lights.

GOALS & OBJECTIVES

- To relight M.S.C. Building #5 with energy efficient LED units.
- To investigate the possibility of installing light switch sensors in all inner offices in the M.S.C. complex, and estimate the annual energy savings for such an installation.

SERVICE LEVELS

The Street Lighting Division worked to complete the anchor base light pole replacement project. Half of the replacements have been made. Also, in an ongoing effort, many acorn post top light poles were converted to LED's.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
By Department:				
PUBLIC SERVICE:				
<i>Street & Highway Lighting:</i>				
Airport Supervisor	0.00	0.00	1.00	1.00
Civil Engineer	1.00	0.00	0.00	0.00
Deputy Service Director	0.20	0.20	0.00	0.00
Public Works Engineering Services Manager	0.50	0.50	0.50	0.50
Public Works Manager	0.00	0.10	0.10	0.10
Secretary	0.50	0.50	0.50	0.50
Service Director	0.20	0.20	0.20	0.00
Total Street & Highway Lighting	2.40	1.50	2.30	2.10

SERVICE

DIVISION: STREET AND HIGHWAY LIGHTING

Provide lighting to enhance and light the City's street right-of-way for the adjacent property owners and the citizens of Akron.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	181,508	173,870	133,072	147,500
Fringe Benefits	79,986	228,413	50,625	67,600
Total: Personal Services	261,495	402,283	183,697	215,100
Other				
Current Expenditures - Other	848,454	550,333	596,577	800,000
Utilities Expenses	1,876,236	1,896,495	1,579,829	1,910,000
Debt Service	73,120			
Insurance	493	545	1,088	2,000
Interfund Service Charges	2,598,061	1,329,570	696,598	70,180
Total: Other	5,396,365	3,776,943	2,874,092	2,782,180
Capital Outlay				
Capital Outlay		15,495		
Total: Capital Outlay		15,495		
Division Total:	5,657,859	4,194,721	3,057,789	2,997,280

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund	186,648	187,039	51	190,000
Special Revenue Fund	5,471,211	4,007,682	3,057,737	2,807,280
Division Total:	5,657,859	4,194,721	3,057,789	2,997,280

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
Special Revenue Fund	2.400	1.500	2.300	2.100
Division Total:	2.400	1.500	2.300	2.100

STREET CLEANING DIVISION

Kevin Miller, Superintendent

DESCRIPTION

The Street Cleaning Division is responsible for street sweeping, expressway sweeping, emptying street litter containers, providing leaf removal and providing snow and ice removal from primary and residential streets within the City limits. The division also responds to emergency cleanups of accidental spills of building materials and litter. In addition, the division is responsible for the removal of all carcasses within the City right-of-ways.

GOALS & OBJECTIVES

- Street Cleaning will explore different methods and processes to reduce, recycle, or reclaim the stream of sweeping material and debris collected by the end of the year.

SERVICE LEVELS

In 2012, the Street Cleaning Division continued to include Equipment Operators from Highway Maintenance to fully staff crews for leaf removal.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
By Department:				
PUBLIC SERVICE:				
<i>Street Cleaning:</i>				
Account Clerk	1.00	1.00	1.00	1.00
Broommaker-Equipment Operator	4.00	4.00	2.00	4.00
Engineering Technician	0.00	0.00	0.00	1.00
Equipment Operator	21.00	20.00	20.00	22.00
Landscaper	1.00	2.00	1.00	2.00
Master Equipment Operator	1.00	1.00	0.00	0.00
Public Works Manager	0.20	0.20	0.20	0.20
Public Works Supervisor	1.00	3.00	2.00	2.00
Semi-Skilled Laborer	8.00	6.00	7.00	8.00
Street Cleaning Foreman	1.00	0.00	0.00	0.00
Street Cleaning Superintendent	1.00	0.00	0.00	1.00
Total Street Cleaning	39.20	37.20	33.20	41.20

SERVICE

DIVISION: STREET CLEANING

Provide street cleaning services by sweeping streets, emptying street waste containers and removing snow and ice from residential streets.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	2,304,319	2,173,953	2,091,416	2,034,750
Fringe Benefits	1,046,349	1,227,212	1,035,509	1,157,960
Total: Personal Services	3,350,668	3,401,165	3,126,925	3,192,710
Other				
Current Expenditures - Other	1,669,260	2,201,401	1,887,213	2,048,400
Utilities Expenses	169,144	169,493	144,584	145,000
Debt Service		225,443	400,000	
Insurance	41,455	39,702	45,262	45,300
Rentals and Leases	109,594	165,230	290,653	277,000
Interfund Service Charges	1,121,857	7,198,184	1,095,383	889,060
Total: Other	3,111,308	9,999,453	3,863,095	3,404,760
Capital Outlay				
Capital Outlay	93,113	93,113	0	
Total: Capital Outlay	93,113	93,113	0	
Division Total:	6,555,089	13,493,731	6,990,020	6,597,470

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Special Revenue Fund	6,555,089	13,493,731	6,990,020	6,597,470
Division Total:	6,555,089	13,493,731	6,990,020	6,597,470

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
Special Revenue Fund	39.200	37.200	33.200	41.200
Division Total:	39.200	37.200	33.200	41.200

WATER SUPPLY BUREAU

Jeff Bronowski, Water Supply Manager

DESCRIPTION

The Water Supply Bureau is broken down into four distinct divisions: Water Supply Administration, Water Distribution (formerly Water Utilities Field Operations), Water Plant (formerly Water Supply) and Water Shed. These four divisions work closely to provide the citizens of Akron and the metropolitan Akron area with an uninterrupted supply of high-quality drinking water and essential field operations, customer service and engineering.

SERVICE LEVELS

The Water Supply Bureau has been following recommendations of a blue ribbon committee, action plans and the continuous improvement initiative on an on-going basis in an effort to provide the best possible service while reducing expenses. The Bureau is re-engineering itself to become a world-class, cost-effective organization that rivals the best private-sector operators. Successful implementation of best practices relies on on-going cooperation between management and the bargaining units.

WATER ADMINISTRATION

Jeff Bronowski, Water Supply Manager

DESCRIPTION

Water Administration is the administrative staff under the direction of the Public Utilities Manager, who is responsible for the direction and oversight of the four water and two sewer divisions.

GOALS & OBJECTIVES

- Complete design of the new Water Distribution Division Facility taking into account improving customer service, employee productivity, automation and technology.
- Operate and maintain the Akron Water Supply Bureau through out 2013 in a manner to insure we comply and not exceed any EPA drinking water quality standards.
- Establish at least one collaborative agreement or consortium with another governmental entity or business to provide a source of revenue to lower Water Bureau Operating costs.

SERVICE LEVELS

The Water Wall System remains in development and expected to be in full scale operation in 2013.

The Ohio EPA has approved the Akron Water Plant to accept other water plants coagulant residuals for drying. During the Spring of 2013 the Water Plant is expected to begin accepting the residuals and generating revenue.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
<u>PUBLIC SERVICE:</u>				
<i>Water Bureau Administration:</i>				
Assistant Law Director	1.00	1.00	1.00	1.00
Deputy Service Director	0.10	0.10	0.00	0.00
Operations Research Analyst	0.10	0.10	0.00	0.00
Public Utilities Manager	1.00	0.00	0.00	0.00
Service Director	0.10	0.10	0.10	0.00
Total Water Bureau Administration	2.30	1.30	1.10	1.00

WATER DISTRIBUTION

Rick Forsythe, Water Distribution Superintendent

DESCRIPTION

The Water Distribution Division operates and maintains the City's water distribution system. This system includes the underground network of force mains, transmission mains, feeder mains and local water mains and their associated valves, fire hydrants and service connections. It also includes the normal service storage reservoirs, the high-service booster pumping stations and their corresponding standpipes and elevated tanks.

GOALS & OBJECTIVES

- Internal consolidation: combine Water and Sewer Dispatch operations offices into one centralized office located at the Water Distribution Division.
- Complete all current design and preparation activities for the upcoming Water Wall system and fully install, integrate and maximize the effective use of this system by August. This will realign existing operations and maintenance scheduling and monitoring activities in the bureau.
- Establish at least one collaborative agreement or consortium with another governmental entity or business to provide a source of revenue to lower Water Operating costs.

SERVICE LEVELS

The Water Distribution Division continues to include non automated work processes into DataStream. Mobile computers are being used in Water Distribution allowing crews to create, edit, and close work orders in the field.

Water and Sewer dispatch operations were combined on February 25, 2012. Many challenges have been overcome and continued discussions with AFSCME 1360.

The Water Wall System remains in development and expected to be in full scale operation in 2013.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
PUBLIC SERVICE:				
<i>Water Distribution:</i>				
Account Clerk	3.00	2.00	0.00	0.00
Accounts Analyst	0.00	1.00	0.00	0.00
APUB Trainer	1.00	1.00	0.00	0.00
Building Electrician	1.00	1.00	0.00	0.00
Business Service Administrator	1.00	1.00	0.00	0.00
Civil Engineer	3.00	3.00	2.00	2.00
Consumer Services Clerk	21.00	20.00	2.00	3.00
Domestic Meter Reading Supervisor	1.00	1.00	1.00	1.00
Drafter	1.00	0.00	0.00	0.00
Engineering Project Coordinator	1.00	1.00	0.00	0.00
Engineering Technician	16.00	15.00	14.00	14.00
Equipment Mechanic	2.00	2.00	2.00	2.00
Equipment Operator	3.00	2.00	4.00	4.00
Fire Hydrant Maintenance Worker	3.00	3.00	3.00	3.00
Industrial Meterworker	6.00	6.00	5.00	4.00
Laborer	1.00	0.00	0.00	0.00
Maintenance Repairer	1.00	1.00	1.00	1.00
Master Equipment Operator	3.00	2.00	2.00	2.00
Pumping System Maintenance Foreman	1.00	1.00	1.00	1.00
Pumping System Mechanic	2.00	2.00	2.00	3.00
Secretary	6.00	6.00	1.00	1.00
Senior Engineer	0.00	0.00	0.00	1.00
Sewer Maintenance Worker	1.00	1.00	1.00	1.00
Storekeeper	1.00	1.00	1.00	1.00
Stores Clerk	1.00	1.00	1.00	1.00
Utilities Accounting Supervisor	1.00	1.00	0.00	0.00
Utilities Office Supervisor	4.00	3.00	0.00	0.00
Utilities Operations Assistant	1.00	0.00	0.00	0.00
Water & Sewer Systems Manager	0.00	0.50	0.00	0.00
Water Customer Serviceworker	8.00	7.00	8.00	13.00
Water Distribution Crew Leader	3.00	2.00	2.00	5.00
Water Distribution Dispatcher	3.00	3.00	4.00	4.00
Water Distribution Foreman	3.00	3.00	3.00	3.00
Water Distribution Lead Dispatcher	0.00	0.00	0.00	1.00
Water Distribution Superintendent	0.00	0.00	1.00	1.00
Water Distribution Supervisor	1.00	1.00	1.00	1.00
Water Maintenance Worker	17.00	22.00	20.00	40.00
Water Meter Supervisor	1.00	1.00	1.00	1.00
Total Water Distribution	122.00	117.50	83.00	114.00

WATER PLANT

Jeff Bronowski, Water Supply Manager

DESCRIPTION

The Water Plant manages, operates and maintains the City's watershed lands and reservoirs in Portage and Geauga Counties and the drinking water treatment plant located at Lake Rockwell in Portage County. The Division's mission is to provide consumers with an ample supply of safe, potable and high-quality drinking water that exceeds all regulatory requirements at affordable rates.

GOALS & OBJECTIVES

- Continue to establish consortium with another governmental entity for purchasing of water treatment chemicals to take advantage of economies of scale thus lowering water plant operating costs.
- Operate and maintain the Akron Water Supply Bureau throughout 2013 in a manner to insure the City complies and does not exceed any EPA drinking water quality standards.

SERVICE LEVELS

In 2012, the Water Plant Division did not exceed any drinking water quality standards set by the EPA. Also, Water Supply is reporting all EPA Monthly Operating Reports electronically and EPA Sample Submission Reports via the new e-business reporting interface to streamline reporting requirements.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
PUBLIC SERVICE:				
<i>Water Plant:</i>				
Account Clerk	1.00	1.00	2.00	2.00
Civil Engineer	0.00	0.00	2.00	3.00
Drafter	1.00	1.00	1.00	2.00
Equipment Operator	1.00	0.00	1.00	1.00
Forestry Worker	1.00	1.00	1.00	1.00
Lab Analyst Water	4.00	4.00	5.00	5.00
Laborer	0.00	2.00	0.00	0.00
Master Equipment Operator	1.00	1.00	0.00	0.00
Plant Electrician	1.00	1.00	1.00	1.00
Sanitation Serviceworker	1.00	0.00	0.00	0.00
Semi-Skilled Laborer	2.00	2.00	0.00	0.00
Senior Engineer	1.00	1.00	0.00	1.00
Service Director	0.00	0.00	0.00	0.00
Treatment Plant Mechanic	1.00	0.00	0.00	0.00
Treatment Plant Utilityworker	1.00	1.00	3.00	3.00
Water Customer Serviceworker	0.00	1.00	0.00	0.00
Water Plant Lead Operator	6.00	4.00	4.00	4.00
Water Plant Maint. Supervisor	1.00	2.00	2.00	1.00
Water Plant Mechanic	0.00	2.00	2.00	2.00
Water Plant Operations Foreman	1.00	0.00	1.00	3.00
Water Plant Operator	8.00	7.00	6.00	23.00
Water Supply Manager	0.00	0.00	1.00	1.00
Water Supply Maintenance Foreman	0.00	0.00	0.00	1.00
Watershed Ranger	3.00	3.00	1.00	1.00
Watershed Ranger Supervisor	1.00	1.00	3.00	3.00
Total Water Plant	36.00	35.00	36.00	58.00

SERVICE

DIVISION: WATER

Responsible for administration, distribution, supply, accounting and customer service for the City of Akron water system.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	7,498,867	7,332,953	6,632,769	6,954,000
Fringe Benefits	4,894,569	5,074,379	3,841,675	4,506,200
Total: Personal Services	12,393,436	12,407,332	10,474,444	11,460,200
Other				
Current Expenditures - Other	8,016,753	9,403,227	8,370,811	10,687,000
Utilities Expenses	1,536,647	1,296,832	1,263,575	869,000
Debt Service	7,197,772	6,906,357	3,392,821	
Insurance	140,216	121,659	120,278	124,000
State/County Charges	148,297	112,762	134,331	135,000
Rentals and Leases	344,158	1,010,843	486,845	491,200
Interfund Service Charges	3,770,124	5,567,988	2,811,776	2,241,900
Total: Other	21,153,967	24,419,667	16,580,436	14,548,100
Capital Outlay				
Capital Outlay	650,746	1,851,155	1,123,888	3,015,000
Total: Capital Outlay	650,746	1,851,155	1,123,888	3,015,000
Division Total:	34,198,149	38,678,154	28,178,768	29,023,300

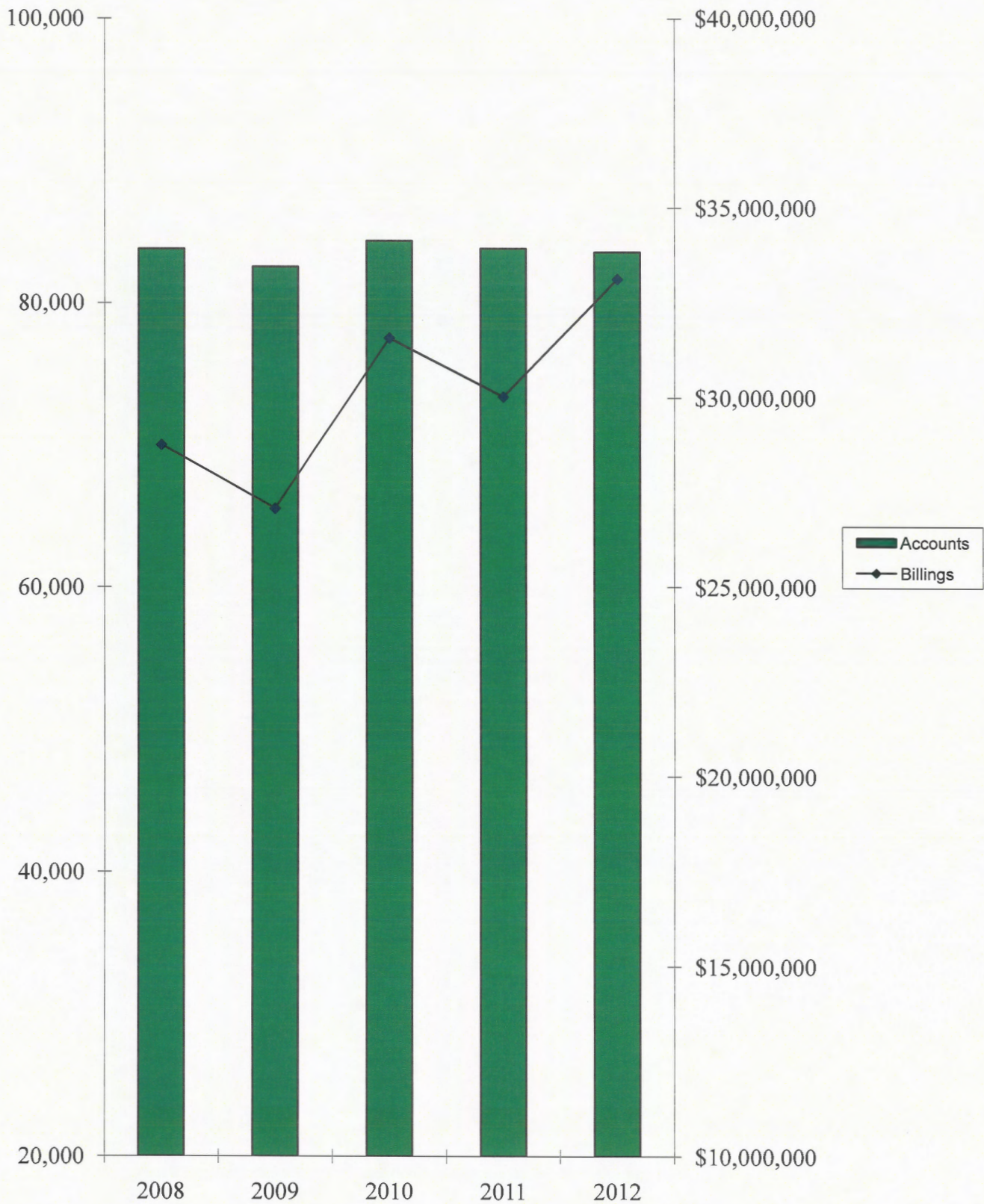
DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Capital Projects			392	
Enterprise Fund	34,198,149	38,678,154	28,178,376	29,023,300
Division Total:	34,198,149	38,678,154	28,178,768	29,023,300

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
Enterprise Fund	160.300	153.800	120.100	173.000
Division Total:	160.300	153.800	120.100	173.000

WATER BUREAU
2008 - 2012 NUMBER OF WATER ACCOUNTS
AND TOTAL ANNUAL DOLLARS BILLED



TRAFFIC ENGINEERING

David Gasper, Traffic Engineer

DESCRIPTION

The Traffic Engineering Division is responsible for the safe and efficient movement of vehicles and pedestrians on the City of Akron's transportation system as well as assisting in the planning of additions or upgrades to that system. The Division is also responsible for maintenance of the transportation system including bulb and sign replacements, painting and accident repairs. Traffic Engineering also oversees the City's parking meter operations including revenue collections, ticket writing and meter repair and/or replacement.

GOALS & OBJECTIVES

- Continue a four year cycle for review of all traffic signals for optimization. Benefits will include: improved efficiency and safety of intersections, removal of unwarranted signs, energy and cost savings, and increased grant funding.
- Continue with the Sign Inventory Program, started in 2012, in order to increase efficiency and better utilize assets, meet new federal retro-reflectivity requirements, utilize technology and reduce unwarranted signage.

SERVICE LEVELS

The Traffic Engineering Division and Summit County produced minimal results with contracting municipalities in Summit County to provide traffic signal service but a working relationship has been made with Summit County for future collaboration. The Division will continue to contact other entities in the county in 2013.

Traffic Engineering also compiled a document of current products in use and initiated a product review process for interested vendors or manufacturers to submit their products for inclusion in City projects.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/10	As of 12/31/11	As of 12/31/12	Budget 2013
<i>PUBLIC SERVICE:</i>				
<i>Traffic Engineering:</i>				
Account Clerk	0.00	1.00	1.00	1.00
Cable & Line Utilityworker	0.00	1.00	0.00	1.00
Civil Engineer	0.00	1.00	1.00	1.00
Electronics Technician	0.00	5.00	4.00	5.00
Permit Clerk	0.00	0.00	1.00	1.00
Signal Line Foreman	0.00	1.00	1.00	1.00
Signal Lineworker	0.00	1.00	1.00	1.00
Traffic Engineer	0.00	1.00	1.00	1.00
Traffic Marker	0.00	4.00	4.00	5.00
Traffic Marking Foreman	0.00	1.00	1.00	1.00
Traffic Operations Supervisor	0.00	1.00	1.00	1.00
Traffic Sign Painter	0.00	1.00	0.00	0.00
Traffic Signal Supervisor	0.00	1.00	1.00	1.00
Traffic System Design Technician	0.00	1.00	1.00	1.00
Traffic Technician	0.00	0.00	0.00	1.00
Total Traffic Engineering	0.00	20.00	18.00	22.00

SERVICE

DIVISION: TRAFFIC ENGINEERING

Maintain the City's traffic and emergency signal system, street name signs, land and crosswalk markings, and all parking meters. Prior to 2011, this division was under the Department of Public Safety.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor		1,079,704	1,043,079	1,017,590
Fringe Benefits		345,328	561,016	536,900
Total: Personal Services		1,425,032	1,604,095	1,554,490
Other				
Current Expenditures - Other		252,902	635,420	464,550
Utilities Expenses		166,061	775	144,150
Insurance		16,862	2,279	2,300
Rentals and Leases				1,500
Interfund Service Charges		144,288	89,712	144,650
Total: Other		580,113	728,185	757,150
Capital Outlay				
Capital Outlay		32,626	8,682	
Total: Capital Outlay		32,626	8,682	
Division Total:		2,037,771	2,340,963	2,311,640

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund		852,252	1,219,801	1,034,900
Special Revenue Fund		1,185,519	1,121,162	1,276,740
Division Total:		2,037,771	2,340,963	2,311,640

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
General Fund	5.350	4.800	4.800	5.800
Special Revenue Fund	16.650	15.200	13.200	16.200
Division Total:	22.000	20.000	18.000	22.000

Downtown District Heating System

DESCRIPTION

The Downtown District Heating System is the city-owned system that produces steam heat and chilled water for downtown buildings, and two of Akron's hospitals.

SERVICE

DIVISION: DOWNTOWN DISTRICT HEATING SYSTEM

The Downtown District Heating System is the city-owned system that produces steam heat and chilled water for downtown buildings.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Other				
Current Expenditures - Other		5,483,907	5,375,000	2,350,000
Debt Service		5,750	5,750	
Insurance		279,750	282,561	300,000
State/County Charges		32,992		35,000
Rentals and Leases			1,042,567	1,000,000
Interfund Service Charges		3,600,000	2,400,000	3,000,000
Total: Other		9,402,399	9,105,878	6,685,000
Division Total:		9,402,399	9,105,878	6,685,000

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund		3,600,000	2,400,000	3,000,000
Special Revenue Fund		5,802,399	6,705,878	3,685,000
Division Total:		9,402,399	9,105,878	6,685,000

PUBLIC SERVICE NON-OPERATING DIVISION

John Moore, Director

DESCRIPTION

The Non-Operating Division administers the capital project expenditures funded through the Capital Investment program.

SERVICE

DIVISION: PUBLIC SERVICE - NON-OPERATING

Capital project expenditures funded through the Capital Investment Program and Enterprise Funds.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
Personal Services				
Labor	308,389	88,055	163,259	105,000
Fringe Benefits	110,247	36,401	48,951	43,000
Total: Personal Services	418,636	124,456	212,210	148,000
Other				
Current Expenditures - Other	32,798,608	25,979,616	44,475,343	10,378,000
Utilities Expenses	385,463	427,976	2,791,882	86,500
Debt Service	3,278,565	4,631,518	3,424,815	15,200,000
Insurance	76,775	37,059	100,178	2,700
State/County Charges	492,044	788,906	602,603	133,200
Rentals and Leases	206,116	258,939	346,721	
Interfund Service Charges	25,810,922	42,210,044	15,182,247	4,600,000
Total: Other	63,048,494	74,334,059	66,923,790	30,400,400
Capital Outlay				
Capital Outlay	21,011,283	19,046,526	15,488,238	10,286,000
Total: Capital Outlay	21,011,283	19,046,526	15,488,238	10,286,000
Division Total:	84,478,414	93,505,041	82,624,238	40,834,400

DIVISION SOURCES OF FUNDS

	2010 Actual Expenditures	2011 Actual Expenditures	2012 Actual Expenditures	2013 Original Budget
General Fund			140,000	
General Fund			75,000	
Special Revenue Fund	24,788,070	-934,559	28,114,054	17,234,500
Capital Projects	51,264,645	80,963,784	21,150,733	23,599,900
Enterprise Fund			593,038	
Enterprise Fund	8,425,698	13,475,816	33,284,450	
Trust and Agency Fund			0	
Division Total:	84,478,414	93,505,041	83,357,275	40,834,400

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2010 Actual Employees	2011 Actual Employees	2012 Actual Employees	2013 Budgeted Employees
Capital Projects	0.500	0.750	1.500	0.000
Enterprise Fund	0.000	0.000	0.000	0.000
Division Total:	0.500	0.750	1.500	0.000

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Glossary

GLOSSARY OF TERMS

ABIA – Austin Bioinnovation Institute in Akron

ACCRUAL – The accrual basis of accounting recognizes revenues when they are earned and expenses are recorded when they are incurred.

AGBA – Akron Global Business Accelerator

AKRON MUNICIPAL COURT INFORMATION SYSTEM (AMCIS) – Funds used to support technology upgrade for the Akron Municipal Court System.

AKRON METROPOLITAN HOUSING AUTHORITY (AMHA) – A public agency chartered by the state to provide subsidized housing for eligible citizens of Summit County.

AMATS – Akron Metropolitan Area Transportation Study (AMATS) is an association of various local political subdivisions in the Akron area whose purpose is to develop and implement a comprehensive and continuing transportation plan for Summit, Portage, and parts of Wayne counties.

ANNUAL INFORMATIONAL STATEMENT (AIS) – The Annual Informational Statement (AIS) is a report to provide, as of its date, financial and other information relating to the City.

APCO – Association of Public-Safety Communications Officials

APPROPRIATION - An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is limited in amount and to the time when it may be expended.

ASSESSED VALUATION - A valuation set upon real estate or other property by a government as a basis for levying taxes.

AVL – Automatic Vehicle Location

BOND ANTICIPATION NOTES (BANs) – Notes issued in anticipation of issuance of general obligation bonds.

BUDGET – ADOPTED AND PROPOSED – The Mayor submits to the City Council a recommended expenditure and revenue level for all City operations for the coming fiscal year as the Proposed Budget. When the City Council agrees upon the revenue and expenditure levels, the Proposed Budget becomes the Adopted Budget, funds are appropriated, and legal expenditure limits are established.

CAFR – The Comprehensive Annual Financial Report (CAFR) is a report prepared by the Department of Finance containing financial and operating information for the City's activities for the year.

CAPITAL IMPROVEMENT PROGRAM (CIP) – Annual appropriations from specific funding sources are shown in the City's budget for certain capital purposes such as street improvements, economic development projects and other projects. These appropriations are supported by a five-year allocation plan detailing all projects, fund sources, and expenditure amounts, including many multi-year projects that require funding beyond the one-year period of the annual budget. The allocation plan covers a five-year period and is produced as a separate document from the budget document.

CAPITAL OUTLAY - The purchase of lands, buildings, furniture, or equipment where the asset has an estimated useful life of one year or more or extends the useful life of an existing capital asset one year or more and has an individual unit purchase price of \$10,000 or more.

CAPITAL PROJECTS FUNDS - Established to account for all resources, principally bond proceeds and construction grants, which are used for the acquisition of capital facilities.

CATEGORY AND CLASSIFICATION ITEMS - These items are broken down by account types in the following manner:

<u>Category</u>	<u>Type</u>	<u>Description</u>	<u>Account Numbers</u>
Personal Services	61	Salaries and Wages	61000 - 61999
	62	Fringe Benefits	62000 - 62999
Other	70	Direct Expenditures	70000 - 70999
	71	Income Tax Refunds	71000 - 71999
	72	Utilities	72000 - 72999
	73	Debt Service	73000 - 73999
	74	Insurance	74000 - 74999
	75	State/County Charges	75000 - 75999
	76	Rentals and Leases	76000 - 76999
Capital Outlay	80	Interfund Charges	80000 - 80999
	78	Capital Outlay	78000 - 78999

CFS – Calls for Service

CHART OF ACCOUNTS – A list of expenditure, revenue, and other accounts describing and categorizing financial transactions.

CLC – Community Learning Centers (CLCs) are remodeled or rebuilt Akron Public School Buildings co-owned by the City of Akron. During regular school hours, CLCs serve as modern school facilities. After school, on weekends and during the summer, CLCs can be used by the public for recreation, adult education, after-school and summer school programs and a wide variety of community activities.

CLEAN OHIO REVITALIZATION FUND – This fund provides assistance to designated brownfields with grant monies to fund various activities, including Asbestos Surveys, Phase II Environmental Assessments, demolition, removal of contaminate soil and groundwater and a host of other remediation strategies.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) – A U.S. Department of Housing and Urban Development (HUD) annual grant to Akron and other local governments to support economic development projects, human services, low-income housing, and services in low-income neighborhoods.

CSO – Combined Sewer Overflow

COPS - Certificates of Participation are issued by a bank to finance the cost of a capital construction project. Lease payments are appropriated annually by City Council through the normal budget process.

DEBT SERVICE FUNDS - Debt Service Funds are used to account for the accumulation of financial resources for, and the payment of, general long-term debt principal, interest and related costs.

D.E.T.E.R. – Drivers with Excessive Tickets Excluded from Registration.

DIRECT EXPENDITURES - Expenditures by an operating division in which the division has control over the level of expenditure. Examples are office supplies, travel, consulting contracts.

DOWNTOWN AKRON PARTNERSHIP (DAP) – A non-profit organization dedicated to bringing people, activity, business and a thriving civic life to the heart of Akron.

EMERGENCY MEDICAL SERVICE (EMS) – EMS is a division within the Fire Department to provide emergency medical care for the victims of sudden and serious illness or injury.

ENCUMBRANCES - Commitments related to unperformed contracts, purchase orders and requisitions for goods or services.

ENTERPRISE FUNDS - Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

ESTATE TAXES – An Ohio estate tax is levied by the State of Ohio on the entire estate (including both probate and non-probate property) of a decedent who was a resident of Ohio at the time of death.

EXPENDABLE TRUST AND AGENCY FUNDS - Disbursements from Expendable Trust Funds are made in accordance with the applicable trust agreements. Agency Funds include assets held for other funds or governments, largely payroll taxes and other employee withholdings, which are consolidated into one agency fund for ease of payment.

EXPENDITURES - Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service and capital outlays.

FDA – United States Food and Drug Administration

FULL-TIME EQUIVALENT (FTE) – A term expressing the amount of time for which a position has been budgeted in relation to the amount of time a regular, full-time employee normally works in a year. Most full-time employees (1.00 FTE) are paid for 2080 hours in a year.

FUND - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE – The difference between the assets and liabilities of a particular fund. This incorporates the accumulated difference between the revenues and expenditures each year.

FUND TYPE - In governmental accounting, all funds are classified into eight generic fund types: The following are the City's Governmental Fund Types: General Fund, Special Revenue Funds, Debt Service Funds, Capital Projects Funds. The following are the City's Proprietary Fund Types: Enterprise Funds and Internal Service Funds. The City also has Special Assessment Funds and Expendable Trust and Agency Funds.

GAAP – Generally Accepted Accounting Principles (GAAP) are the accounting standards as prescribed by the Governmental Accounting Standards Board (GASB).

GASB – Governmental Accounting Standards Board.

GENERAL FUND - The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds.

GENERAL OBLIGATION DEBT – General obligation debt is backed by the full faith and credit of the City.

GIS – Geographic Information System

GPS – Global Positioning System

GOAL - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a specific achievement in a given time period.

INCOME TAX BONDS - A special obligation of the City payable from income tax revenues and are not general obligations of the City.

INCOME TAX RATE - The City of Akron, pursuant to Council action and vote authorization, currently levies the tax at a rate of 2.25% on both corporate income and employee wages and salaries. 2.0% is used for City services while .25% of the taxes collected is dedicated to the Community Learning Centers.

INHERITANCE TAXES – A tax levied by the State of Ohio, collected by the county, and 80% is distributed to the municipality, pro-rated by the amount of time the decedent lived in the municipality.

INTERFUND TRANSFERS - During the course of normal operations, the City records numerous transactions between funds including expenditures and transfers of resources to provide services, subsidize operations and service debt. The Governmental Fund Types and Enterprise Funds financial statements generally reflect such transactions as transfers. The Internal Service Funds record charges for service to City departments as operating revenue. All City funds record these payments to the Internal Service Funds as operating expenses. Transfers are appropriated as "Interfund Charges" (Type 80). The primary interfund transfer by dollar value and City importance is the transfer of income tax collected to the General Fund (73%) and to the Capital Improvements Fund (27%).

INTERNAL SERVICE FUNDS - Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis.

IVR – Interactive Voice Response

JEDDs - Joint Economic Development Districts are areas approved in an election by the voters within the township. The City extends water and sanitary sewer service to areas of the townships that are currently zoned for business use. A 2.25% tax in all four of the JEDDS is collected on net business profits and wages on all people working in the district and is remitted to the City.

JOB READY SITES PROGRAM – A program in the State of Ohio that was created to increase the state's portfolio of commercial and industrial developable sites. Properties in this program are strategically chosen for their ability to provide optimal infrastructure capabilities and attract economy shifting investment.

LT2 – Long Term 2 refers to the EPA Enhanced Surface Water Treatment Rule. This rule increases the amount of disinfectants maintained in our water distribution system and decreases the amount of byproducts in the system from disinfection.

MAJOR FUNDS – Funds that meet the criteria as identified in the City's CAFR. The test is a two prong where the fund must meet both criteria to be identified as a major fund.

MANAGEMENT INFORMATION SYSTEM (MIS) – The City’s Information Technology division; a part of the Finance Department.

MOU – Memorandum of Understanding

MODIFIED ACCRUAL – The modified accrual basis of accounting recognizes revenues when they are both measurable and available to finance current expenditures and records a liability when it is expected that the liability will be paid from revenues recognized during the current period.

MODIFIED CASH – Encumbrances outstanding at year-end are carried over into the following year as both an addition to the budget and an encumbrance of the budget along with the appropriation of the current year.

NENA – National Emergency Number Association

NEOMED – Northeast Ohio Medical University

NEOSCC – Northeast Ohio Sustainable Communities Consortium

NON MAJOR FUNDS – Funds that do not meet the criteria as identified in the City’s CAFR. The test is a two prong test where the fund must meet both criteria to be identified as a major fund.

NONTAX REVENUE BONDS - A special obligation of the City payable from Nontax Revenue (including fees of licenses, fines, interest earnings) and are not general obligations of the City.

OBJECTIVE - Desired output-oriented accomplishments which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

ODOT – Ohio Department of Transportation

OPERATING BUDGET - Plans of current expenditures and the proposed means of financing them. The annual operating budget (or, in the case of some state governments, the biennial operating budget) is the primary means by which most of the financing acquisition, spending, and service delivery activities of a government are controlled. The use of annual operating budgets is usually required by law.

OPERS – Ohio Public Employees Retirement System

PGA – Pro Golfers Association

PROPERTY TAX LEVY - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

PROPERTY TAX RATE - The amount of tax levied for each \$100 of assessed valuation.

RECEIPTS – Actual cash received.

RESOURCES – The revenue sources available to the City.

REVENUES - (1) Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers. (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers.

ROLLING STOCK - Motor equipment that can be used on and off roads (e.g., passenger cars, pickup trucks, fire trucks, air compressors on trailers).

SDO – Service Director’s Office

SPECIAL ASSESSMENT FUNDS - Special Assessment Funds are used to account for the financing of public improvements or services deemed to benefit the properties against which special assessments are levied.

SPECIAL REVENUE BONDS - Special obligations of the City payable from JEDD revenues and are not general obligations of the City.

SPECIAL REVENUE FUNDS - Special Revenue Funds are used to account for the proceeds of specific revenue sources. The uses and limitations of each Special Revenue Fund are specified by City ordinances and/or federal and state statutes.

STATE INFRASTRUCTURE BANK LOANS (SIB) – A direct loan and bond financing program for the purpose of developing transportation facilities.

STEM – Science, Technology, Engineering and Mathematics

STREET ASSESSMENT FUND – The Street Assessment Fund is used to account for the expenditures relating to the extensive street cleaning and lighting programs. The programs are funded by special assessments, levied against each property owner deemed to benefit from the programs.

SUMMIT/AKRON SOLID WASTE MANAGEMENT AUTHORITY (SASMWA) – The Summit/Akron Solid Waste Management Authority provides solutions and leadership to empower our community, institutions and businesses to develop and utilize environmentally sound, cost-effective recycling and waste management strategies.

TAX DUPLICATE - List of property tax rate assessments by taxing districts within a county unit.

TAX INCREMENT FINANCING (TIF) - Tax Increment Financing (TIF) is an economic development mechanism available to local governments in Ohio to finance public infrastructure improvements and, in certain circumstances, residential rehabilitation. A TIF works by locking in the taxable worth of real property at the value it holds at the time the authorizing legislation was approved. Payments derived from the increased assessed value of any improvement to real property beyond that amount are directed towards a separate fund to finance the construction of public infrastructure defined within the TIF legislation.

UNIVERSITY PARK ALLIANCE – The mission of University Park Alliance (UPA) is to revitalize the diverse neighborhood in a 50-block area immediately surrounding The University of Akron, through engaging the community and catalyzing real estate and business investment.

USER FEES - The payment of a fee for direct receipt of a public service by the party benefiting from the service.

WATECH – Entrepreneurship and Partnership Center for Water Technologies

City of Akron Location Map

