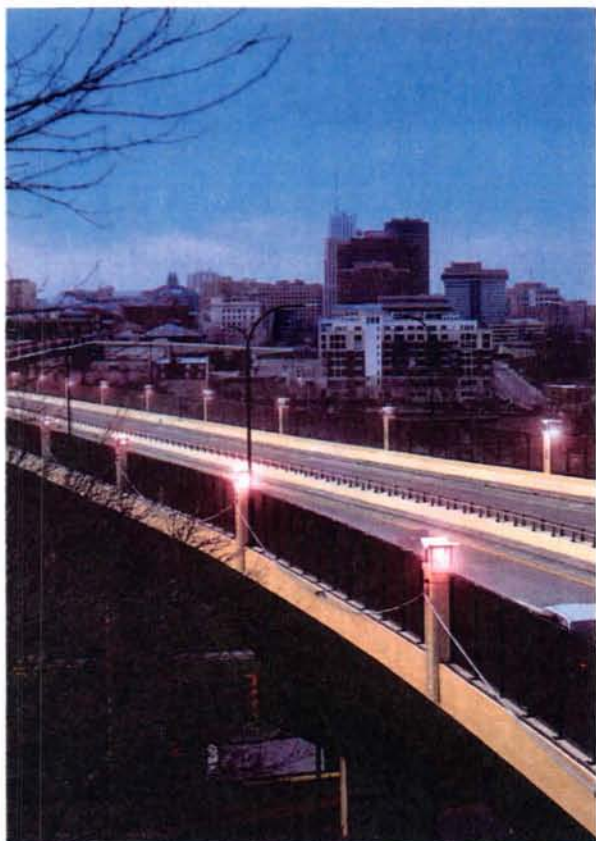


# 2012 Budget Plan

## City of Akron, Ohio



Donald L. Plusquellic, Mayor







GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Akron  
Ohio**

For the Fiscal Year Beginning

**January 1, 2011**

*Linda C. Dandon Jeffrey R. Enos*

President

Executive Director

**DISTINGUISHED BUDGET PRESENTATION**

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Akron for its annual budget for the fiscal year beginning January 1, 2011.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



AT THE ANNUAL MEETING OF THE BOARD OF DIRECTORS

# Bright Future Foundation

INCORPORATED IN THE STATE OF ALABAMA

CHARTER OF ALABAMA

1990

THE BOARD OF DIRECTORS

January 1, 1991

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*For the Board of Directors*

*By the Secretary*

RESOLUTIONS OF THE BOARD OF DIRECTORS

1. That the Board of Directors of the Bright Future Foundation, Inc. do hereby resolve that the same shall be the policy of the Foundation to maintain and operate a program of financial assistance for the education of students in the State of Alabama who are in need of such assistance.

2. That the Board of Directors of the Bright Future Foundation, Inc. do hereby resolve that the same shall be the policy of the Foundation to maintain and operate a program of financial assistance for the education of students in the State of Alabama who are in need of such assistance.

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Clockwise from upper right corner – East High Community Learning Center; Lock 4 Downtown Akron; Lock 3 Concert; Cascade Locks Towpath Trail; Reindeer Run sledding hill at Lock 3; Towpath Trail Downtown Akron. Center picture – All-American Bridge, Akron Skyline.

**CITY OF AKRON, OHIO**  
**ELECTED AND APPOINTED OFFICIALS**

**MAYOR**

Donald L. Plusquellic

**CABINET MEMBERS**

Richard A. Merolla – Director of Public Service  
Cheri B. Cunningham – Director of Law  
Diane L. Miller-Dawson – Director of Finance  
John Moore – Director of Planning and Urban Development  
Robert Y. Bowman – Deputy Mayor of Economic Development  
Laraine A. Duncan – Deputy Mayor of Intergovernmental Relations  
David A. Lieberth – Deputy Mayor for Administration  
John W. Valle – Deputy Director of Public Service  
Ronald L. Williamson – Deputy Director of Public Service  
Stephanie York – Communications – Assistant Director of Law  
Billy Soule – Assistant to the Mayor for Community Relations  
Samuel D. DeShazior – Deputy Director of Planning

**WARD COUNCIL MEMBERS**

James P. Hurley III – First Ward  
Bruce D. Kilby – Second Ward  
Marco S. Sommerville – Third Ward  
Russel C. Neal – Fourth Ward  
Kenneth L. Jones – Fifth Ward  
Bob Hoch – Sixth Ward  
Donnie Kammer – Seventh Ward  
Marilyn Keith – Eighth Ward  
Michael N. Freeman – Ninth Ward  
Garry Moneypenny – Tenth Ward

**COUNCILMEN-AT-LARGE**

Michael D. Williams  
Jeff C. Fusco  
Linda F. R. Omobien

**PRESIDENT OF CITY COUNCIL**

Marco S. Sommerville

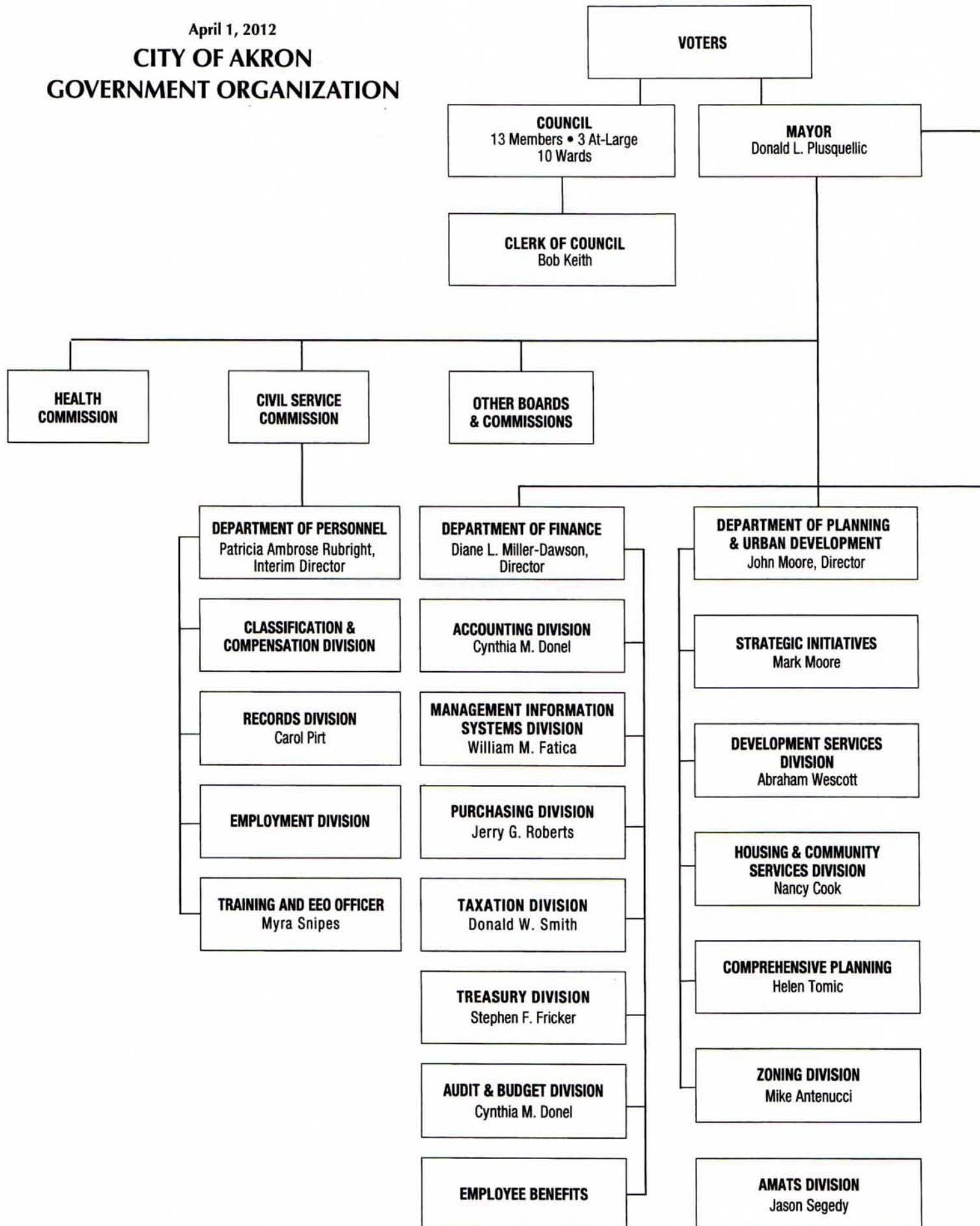
**MEMBERS OF COUNCIL BUDGET AND FINANCE COMMITTEE**

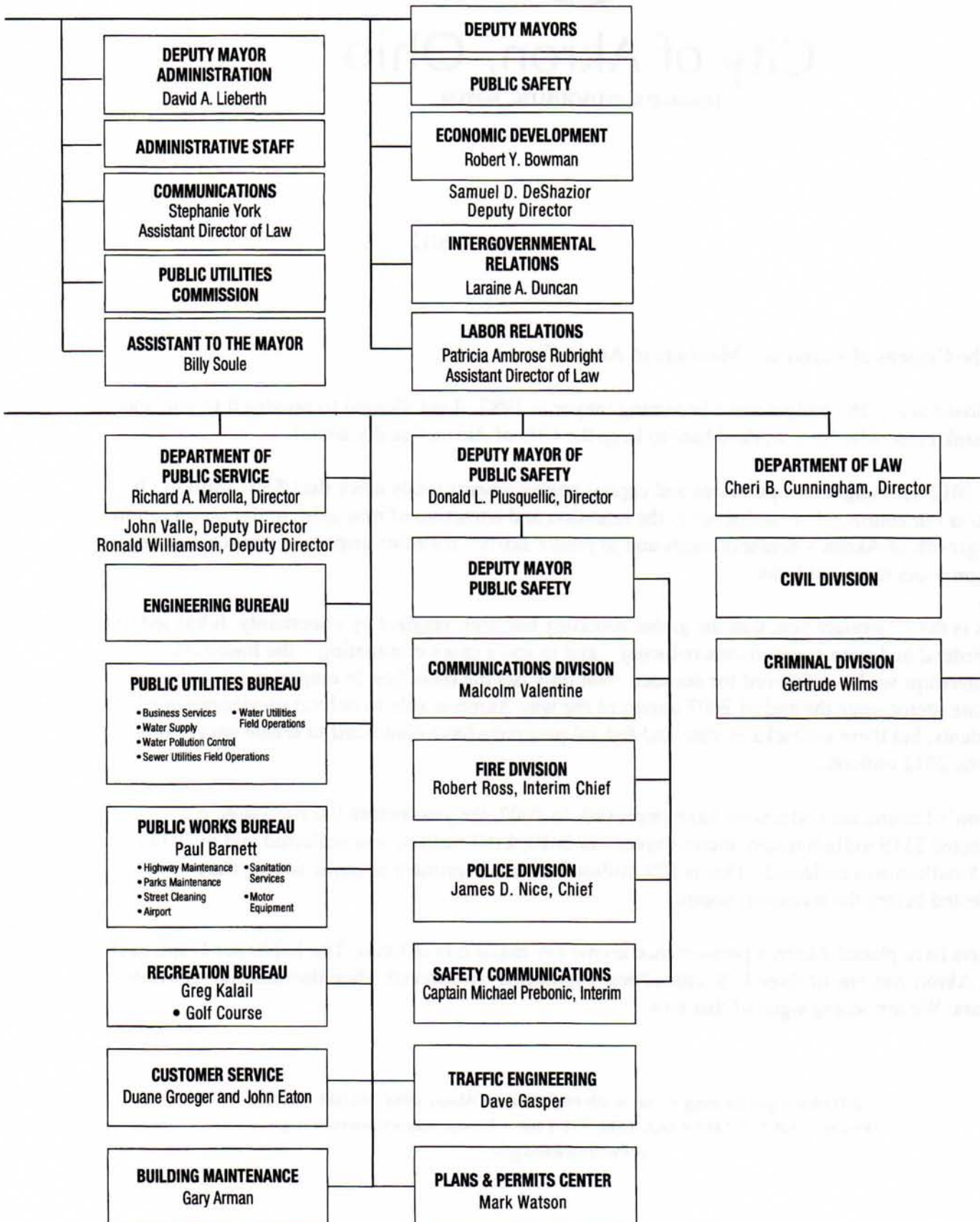
Garry Moneypenny, Chairman  
Michael N. Freeman  
James P. Hurley III  
Linda F. R. Omobien  
Bob Hoch



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April 1, 2012  
**CITY OF AKRON**  
**GOVERNMENT ORGANIZATION**









# City of Akron, Ohio

DONALD L. PLUSQUELLIC, MAYOR

July 15, 2012

To the Citizens of Akron and Members of Akron City Council:

Enclosed is my 26<sup>th</sup> budget since becoming mayor in 1987. I am pleased to present it to you and to thank those who have worked hard to keep the City of Akron fiscally sound.

The 2012 net budget for operations and capital improvements totals more than \$401 million. It reflects our continued commitment to the retention and attraction of new jobs, to the preservation and growth of Akron's neighborhoods and to public safety - the most important service that any city provides to its residents.

This is the 5<sup>th</sup> straight year that the global economy has been plagued by uncertainty. It has led to the federal and state governments reducing – and in some cases eliminating – the historical partnerships we have enjoyed for decades. Not only has the reduction in employment in the private sector since the end of 2007 impacted the way Akron is able to deliver services to our residents, but these cutbacks in state and federal programs have continued to create uncertainty for the 2012 outlook.

Akron's Income tax collections have improved. In 2007, the year before the recession, we collected \$119 million in city income taxes. In 2010, \$107 million was collected and in 2011, \$115 million was collected. This is \$29 million less in our primary revenue source than we collected before the recession began.

Others have placed Akron's performance above any major city in Ohio. The Kiplinger Letter said that Akron was one of three U.S. cities "best positioned" to succeed when the national recovery occurs. We are seeing signs of that now.

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[www.akronohio.gov](http://www.akronohio.gov)

Recently, a national expert on cities said the word “rustbelt” should be dead, that older industrial cities that used to be described as America’s Heartland are today, “Legacy Cities,” mature cities that provided arms to America in World War II, and whose names once defined America’s strength - cities like Akron.

I can report that our economy has been improving. And the state of the city’s health is good - as we emerge from the worst economic crisis any of us have seen since the Great Depression.

After 2008, the City took immediate and drastic steps to curtail expenses and impact the important services to our residents as little as possible. We continue to streamline our employment with re-organization and consolidation. Most of our employees have sacrificed the last four years to do more with less. We made changes to our health care plans. This year, for the first time, employees are contributing to their health care coverage and are paying more for prescription co-pays.

Some 30 years ago, Akron had 3,400 city employees. With retirements and attrition, the city’s workforce, as of the date of this letter, is 1,728 full time employees, down by a hundred from 2011, and down by 200 from 2010. Akron has fewer city employees today than at any time since the 1950’s.

That number includes consolidations Akron has made, to make city and county government more efficient and cost-effective. Last year, we saw the impact of the consolidation of our city and county health departments – over \$1 million in overall savings.

Previously, we combined our Weights & Measures and Building Inspections divisions with Summit County. We have ongoing law enforcement collaborations, and continue to discuss how we can leverage the investment we have made in our 9-1-1 dispatch center to provide Akron’s outstanding services not only to the county, but to other local safety forces as well. I established a workgroup to focus on other areas: Purchasing, Information Technology, Employee Benefits, Personnel, Fleet Maintenance, and Animal Control, to see if there are other economies of scale we might realize in the future.

We continue to replace critical employees as necessary. Travel remains restricted. Overtime is limited to emergency situations or as required by union contracts.

The cuts in the Local Government Fund, announced by Governor John Kasich, has impacted the city in 2011 and continues to this day.

The Local Government Fund is a 75-year old pact between the state and Ohio communities. Unlike other “discretionary” funds, the Local Government Fund was created in 1935 as a commitment by the state to its cities. In exchange for local officials’ support of the state sales tax, the state promised cities a share of the revenue, and cities cut property taxes during the Great Depression to keep people in their homes. This historic commitment has been kept by Democrat and Republican governors alike for eight decades.



In Akron, 100% of this money goes to pay for public safety, both the police and fire departments' salaries, the biggest part of our budget. As I have said in many public forums, it is one thing to ask Akron and Ohio's cities to take a cut in funds proportionate to the decrease in the state's income, but by eliminating the source of funds, Akron residents are watching the state balance its budget on the backs of local government.

As recently as 2001, Akron received \$15.4 million in Local Government Fund distributions from the state. It is now our fourth largest source of revenue to the city's general fund.

At the same time that we are being short-changed by the state, we are also in the sights of the radicals in Congress who continue to cut the Community Development Block Grant (CDBG) program once called "the best federal program ever designed," by (Republican) Senator George Voinovich. In Akron, CDBG has allowed us to eliminate the blight of some 600 abandoned homes in just the last few years.

What continues to help the city keep its balance is the strong relationship between the administration and City Council. Akron has a tradition between Mayor and Council of having a shared vision, working together and communicating regularly.

### **Our Focus Is Now and Always Has Been Investing in Jobs**

Akron has been elevated to one of "America's successful cities" by the Brookings Institute, which has placed Akron in the country's top third of metro areas in terms of manufacturing exports. Ohio is in the top ten nationally when it comes to the number of PhD's in science, and Akron has the highest concentration of new patents of any region in the state.

On April 11, Bridgestone – the world's largest tire company - officially opened its new \$90 million Akron Technical Center on South Main Street. The company's presence in Akron means another 1,000 jobs.

The construction of Goodyear's new \$110 million dollar world headquarters and North American Tire Division are moving along on Innovation Way in East Akron, preserving 3,000 Akron jobs. Opening is slated for 2013. In February, we opened a new manufacturing facility in our Massillon Road Industrial Park built by the German high-performance plastics company, Roehling Automotive USA. This 75,000 sq. ft. facility will initially employ 123 skilled workers with an annual payroll of approximately \$5 million.

We have been successful in attracting over thirty companies to Akron from Europe, Asia and Israel, bringing over 2,000 jobs to the city and the region.

Other successes in the last year include:

- Agreements with two cities in China who are at the center of its polymer industry: Qingdao and Weihai;



- Akron again hosted Finland's BioTechnology group, and welcomed the Finland-based company 7signal Ltd. to the Akron Global Business Accelerator;
- When the City invested in the Israeli incubator Targetech six years ago the vision was to create a pipeline to Akron for companies looking for a North American home. The first graduate of the Israeli incubator, Nervomatrix has set up shop in Akron. Given the growth of back pain as an ailment and the problems of overmedication, Nervomatrix anticipates that its innovative approach will generate jobs for years to come, starting with about 24 over the next several years;
- We secured a commitment from Israel's National water producer to establish a beach head in America for its expanding international businesses;
- Akron has a business accelerator, where the main focus is to accelerate businesses. An accelerator tenant, Summit Data, was named Outstanding Incubator Client in technology in the United States;
- Echogen, a home-grown company, moved out of the Accelerator to the Hamlin building, and hopes to create a new energy campus in Akron. It grew from 13 to 31 jobs in 2011, growing to 55 jobs in 2012.

The idea that I announced in 2006, the Akron Biomedical Corridor, is realizing the promise to grow early-stage companies into nationally known brands and provide jobs for our local residents in the process. The Austen BioInnovation Institute (ABIA) in Akron moved into new headquarters and announced that Apto, a medical device company was also ready for manufacturing.

ABIA is a collaboration with Summa Health System, Akron General Health System, Children's Hospital, NEOMED (the school of medicine and pharmacy), and the University of Akron. The world is coming to Akron for its needs in new procedures, new instruments and new materials for medicine, evidence by the FDA's contract with ABIA to review new medical devices.

The new Akron Bio Investments Fund that will support biomedical companies was launched with a one million dollar grant from Medical Mutual, along with First Energy's commitment, we have raised \$1.5 million, and made our first grant to Fluence Technologies, in collaboration with Bio Enterprise.

### **Investing in Akron Neighborhoods**

As we right-size city government, it has become necessary for us to identify priorities. And in providing services to residents, there is nothing more important than dealing with neighborhood nuisances. High weeds, junk cars, porches crowded with old furniture, graffiti, and housing violations relate directly to safety. And they relate directly to the feeling of well-being – that sense of being secure.



Last year, we demolished 476 houses and other dilapidated structures which create buildable lots for new houses. In the last ten years, the City has removed 2,508 housing structures that were abandoned or dilapidated. In 2012 we anticipate removing 600 more such structures.

Last year, over 200,000 calls were made to our 3-1-1 service center for all types of highway and neighborhood concerns. To further consolidate our forces, I created a new Department of Neighborhood Assistance that will provide a targeted, coordinated attack on the problems that residents care about most.

For the first time, each district will have one police official and one nuisance inspector in charge of a geographical district, so that there is accountability for results. We have taken a dozen of our city inspectors and managers and consolidated them into one unit for cross-training.

Housing inspectors will now be called on to write citations for high weeds, junk cars, and sidewalk obstructions. Nuisance inspectors are being trained to identify plumbing and electrical violations, so that the net effect is that we will have one trained team able to go into each of Akron's ten wards, and prioritize, based in large part on the needs of the Police.

Police officers too, will get additional training on how to report nuisances they see on patrol, particularly where they relate directly to criminal activity: graffiti gang-tags, for example, or abandoned houses. Crime often goes hand-in hand with nuisances - especially abandoned houses. And with teams of police and the teams of inspectors working and prioritizing together, we can bring a laser-like focus to weeding out the problems that plague our neighborhoods, make them safer, and make them more livable.

We have already had some experience doing this. In 2009, police officer Dale Laughlin asked the Akron Police Crime Analysis Unit for assistance in the Summit Lake area, a high crime neighborhood at the time. By using "hot spot" enforcement grants, and intelligence gathered by crime analysts, Akron police blanketed the area with officers, and the city also brought in nuisance and housing inspectors. Two years later, over half of the dilapidated houses had been demolished, and the rest are in the pipeline to be removed. Crime reports and calls for service in the Summit Lake area were down last year by 12%, and burglary calls alone were down 60%, vandalism down over 40%.

Design development continues on the new Mustard Seed Market, a grocery store, for the Highland Square area. This area has been without a grocery store for the last several years.

Construction began on the new \$12 million, five-story apartment building called "401 Lofts" in Downtown Akron. It will offer more than 200 apartment suites, primarily for University of Akron students, but also for people who work Downtown or in the Biomedical Corridor. This is the third phase of a development by Richland Communities, which is operating housing for 468 students at 22 East Exchange.



### **Investing in Public Safety**

A year ago, Jim Nice returned to Akron after a 26 year career with the FBI and became chief of Akron's Police Department. In his first nine months he evaluated our department's strengths and its weaknesses, and is on a mission to use the latest techniques in intelligence-led policing to make sure that we are working smarter and managing the department with techniques that have been proven.

Last year, I appointed Robert Ross as our Interim Fire Chief, and he has found a way to keep fire stations open, unlike other cities in Ohio, who have closed fire stations or reduced service levels in this difficult budget time. They were able to hire a class of firefighters who for the first time in many years did NOT get paid to sit in classrooms. Like other businesses in our community, their training was paid for by the employer, but they didn't go on the payroll until the first day they were ready to fight fires, allowing us to put more of taxpayers money into additional firefighters than we would have been able to afford under the old way.

Akron has been able to retain police and fire officers with the assistance of federal stimulus programs, such as COPS for police and SAFER for fire.

### **Investing in Public Education**

Since 2007, 26 new **Community Learning Centers** have been built and opened. Seven are under construction. Akron is the only place in the U. S. where every public school building is being constructed as a Community Learning Center. This unprecedented partnership by the state, the city, and the school district rebuilds or renovates all of Akron's Public Schools over 15 years.

**Akron's After-School Program** is supported by the city with \$190,000 a year, which in turn is leveraged into \$2 million in grants, federal and state funds. Over 4,000 of our most at-risk kids participate, and it has received national attention because it works - kids are getting better proficiency scores. (8th Grade reading scores rose by almost 7% last year, and 7th graders improved by 9½ %.)

**The National Inventors Hall of Fame STEM School** is expanding its techniques and teacher-training to other schools in the district. We need to sell our "franchise" nationally, to get resources to help all of our students benefit from this tremendous success story.

**Early College High School** students take four years of high school along with college-level courses at a University facility. In its first year, the school ranked 29th in the State out of 743 public high schools, and in Summit County, ranked second. When they graduate, not only do they have a diploma, but they have 2 years of college behind them, many with an Associate Degree.

In 1840, an Akron carpenter had what was then a remarkable idea – to educate all children at public expense, for this innovation he was threatened with violence by childless property owners



who thought it radical to pay for other people's children to go to school. In 1853, Akron became the first city in the United States to offer a free high school education to all children.

I have asked why we can't see that in this world full of information resources, the mapping of the human genome, exploration of ocean depths and the reaches of outer space, the benefit and necessity of funding at least two years of additional education or training for every single child.

The success of **Early College**, the achievement we see in the **After-School** program, the enthusiasm for learning embraced at the **STEM School** ought to be proof enough. If we could provide every Akron high school student with the chance to earn college credit and an Associate degree in four years of study, this would be the kind of transformation that can re-shape Akron for the rest of this century.

### **Investing in Quality of Life**

Even during this recession, we have been able to maintain high quality free entertainment for our residents.

Our **Arts Expo and Heinz Poll Dance Festival** attracts thousands of people who enjoy the performing and visual arts free. Last year, over 200,000 people came to Lock 3 and Lock 4 for concerts. This summer we will celebrate the 10<sup>th</sup> anniversary season of Lock 3 Live.

Downtown is more vibrant and active today than at any time in the last 40 years. University Park Alliance unveiled a Core City Plan that includes ambitious development of residential living along the canal Towpath, and re-development of the East Market Street corridor with Summa and the East Exchange Street area with the University.

Thanks to Downtown Akron Partnership, we enjoy safe and clean streets, monthly Artwalks, First Night, and weekly events all year long.

This summer will be the 75<sup>th</sup> running of the **All American Soap Box Derby**.

Firestone Country Club will again host the **Bridgestone World Golf Championships**, which has raised over \$20 million for Akron charities during its existence. More than 1,000 volunteers run the week-long event. The City is a co-sponsor of the event, and provides the extensive security needs required by the PGA.

The **Akron Aeros**, the AA affiliate of the Cleveland Indians, are in their 13th season. The Aeros continue to draw nearly half a million fans to Canal Park every season.

The 10<sup>th</sup> **Roadrunner Akron Marathon** will attract almost 15,000 runners, one of "50 Great Marathons, From Fairbanks to Boston." The City is a major sponsor, and closes some 20-miles of streets for the morning run through the city.



Working with MetroParks, we opened the last leg of the **Ohio & Erie Canal Towpath** through Akron, the first city in Ohio to complete this trail through our boundaries. We will celebrate this summer with special events Downtown and along the length of the towpath.

Two million people use the Towpath each year in the **Cuyahoga Valley National Park**, and Akron is the Gateway to the National Park. I am exploring ways to further enhance our relationship with the Park. This is a tremendous asset to Akron that has not realized its full potential. I have proposed that the boundaries be officially changed, incorporating our city-owned Cascade Park and the MetroParks-owned property, so that the National park would go right down to the Mustill Store. If you're looking at a map of the park from Montana, it would literally point right to Akron as THE gateway city.

Five years ago, I announced our "**Greenprint**" initiative, to reduce CO-2 emissions generated by our activity. (Mayors nationally have taken the lead in this effort when the federal government did not.) Through the hard work of Keep Akron Beautiful and its Greenprint Task Force, the City, from its own activities, has reduced greenhouse gas emissions by 13% from 2005. Our goal was a 5% reduction, and for the entire city, we have seen a drop of 6% —better than our goal— in reduced emissions.

Ten years ago, we reached an agreement with the State of Ohio to clean-up the Cuyahoga River by eliminating combined sewer overflows. Unfortunately, the federal government prevented us from moving forward. Last year, the federal government agreed to allow us to continue with our plan to deal with the CSO problem and we await a decision by a local federal judge.

### Conclusion

The City of Akron will continue to provide quality services at a reasonable cost, relying on the professionalism and dedication of our employees. We will continue our sound, conservative budget practices to ensure we have the resources to provide the economic incentives necessary for us to continue to grow jobs, and to protect our neighborhoods and see them develop. We are proud of our city and the vast majority of city employees who are committed to provide excellent levels of services our residents deserve. We are pleased that outside organizations like Brookings have recognized that we stand head and shoulders above cities also struggling in this difficult economic time. We have our share of challenges, as do all cities, but we are meeting them every day and turning them into opportunities.

Sincerely,



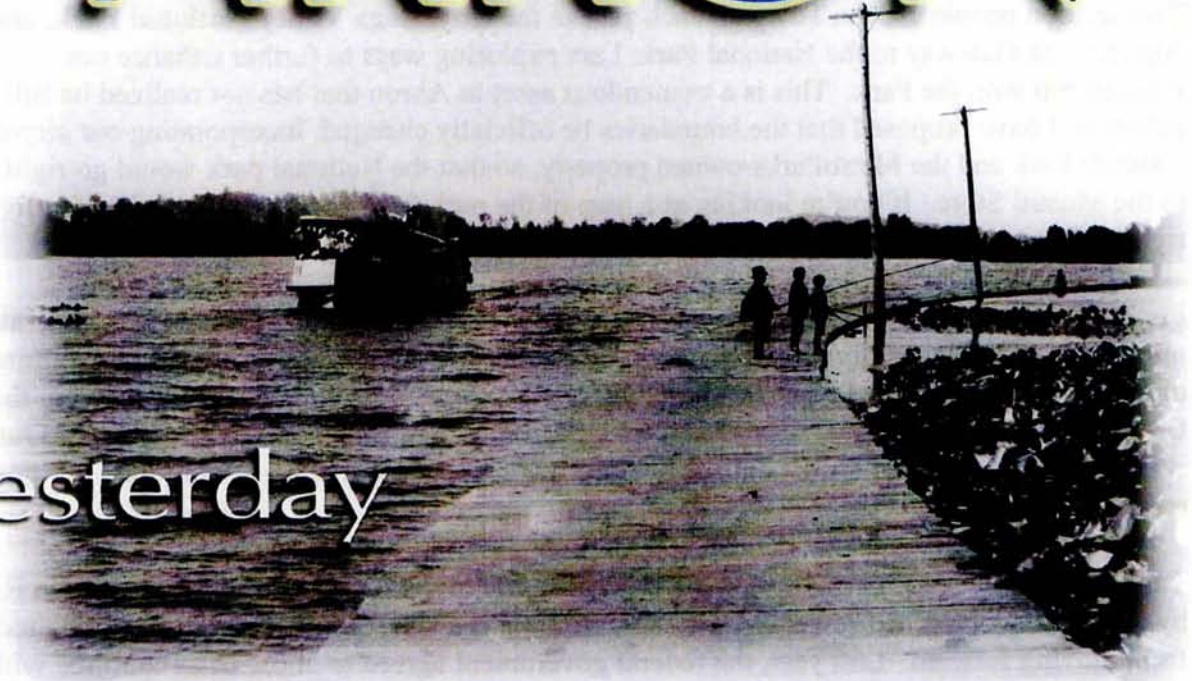
DONALD L. PLUSQUELLIC  
Mayor

DLP/dmu



# AKRON

Yesterday



Summit Lake Floating Towpath

Today





## **CITY OF AKRON, OHIO**

### **HISTORICAL DATA**

Akron was founded by Simon Perkins in 1825 and developed into a canal town on the Ohio and Erie Canal. The City of Akron was incorporated in 1836. As railroads replaced the canal system, the rubber industry grew under the entrepreneurship of Dr. Benjamin Franklin Goodrich, F.A. Seiberling, and Harvey Firestone. The presence of B.F. Goodrich Tire, Goodyear Tire and Rubber Company, Firestone Tire, and General Tire led Akron to become the Rubber Capital of the World. The rubber industry attracted people from all over the world. From 1910 to 1920, Akron's population went from 69,000 to 210,000. Great cereal mills, such as the Quaker Oats Company, were also located in Akron.

Now, Akron is a world-renowned center of polymer research and development. The Polymer Science Institute of the University of Akron has made Akron an international leader in education in the polymer field. The University of Akron's College of Polymer Science and Polymer Engineering is the largest single center for polymer education in the United States. Akron is home to approximately 400 polymer-related companies and many small manufacturing firms, and has a large variety of retail establishments.

Akron is also home to the Akron International Soap Box Derby, Alcoholics Anonymous, the Road Runner Akron Marathon, the WGC-Bridgestone Invitational, Stan Hywet Hall (one of the finest examples of Tudor Revival Architecture in America) and the Akron Art Museum.

The City of Akron is privileged to be home to three nationally recognized hospital systems: Akron General Medical Center (AGMC), Summa, and Akron Children's Hospital. Both AGMC and Summa are widely known for their heart/vascular and cancer care services. Akron Children's Hospital is a large pediatric medical center for children from birth to adolescence, as well as burn victims of all ages. They perform more pediatric surgeries than any other hospital in Northeast Ohio. Innovative programs and state-of-the-art facilities are combined to provide quality health care to children and families in Northeast Ohio.

Akron is also home to the Akron Symphony Orchestra and E.J. Thomas Performing Arts Hall, which brings Broadway plays and many world-famous entertainers to the City. Akron is home to the Akron Aeros, the Cleveland Indians affiliate AA baseball team. Canal Park is a state-of-the-art baseball stadium in downtown Akron on Main Street. The historic Ohio and Erie Canal runs just beyond centerfield. This downtown location has been developed into a scenic area that includes a bike and hike trail and picnic area for the enjoyment of residents and visitors, as well as an entertainment area known as "Lock 3 Park." Also at this location is the Akron History Museum, where over 100,000 visitors have re-discovered Akron's rich history.

Akron has easy access to a network of superhighways and is a major trucking hub. A market potential of 111 million people live within a day's drive of Akron. High-quality,

Akron has easy access to a network of superhighways and is a major trucking hub. A market potential of 111 million people live within a day's drive of Akron. High-quality, affordable housing makes Akron an attractive place to live. The availability of green space provided by 6,600 acres of Metropolitan Parks, just moments from residential areas, makes Akron a pleasing combination of urban convenience and pastoral beauty. The park system includes a 25-mile bike and hike trail.

The City of Akron is a home-rule municipal corporation under the laws of the State of Ohio. Akron is the county seat of Summit County. The City operates under a Strong Mayor/Council form of government and provides the following services as authorized by its Charter: public safety, public service, public health, recreation and development.



**CITY OF AKRON, OHIO**  
**DEMOGRAPHICS**

**POPULATION**

<b>Year</b>	<b>City</b>	<b>County</b>	<b>PMSA *</b>
1940	244,791	339,405	386,065
1950	274,605	410,032	473,986
1960	290,351	513,569	605,367
1970	275,425	553,371	679,239
1980	237,177	524,472	660,328
1990	223,019	514,990	657,575
2000	217,074	542,899	694,960
2010	199,110	541,781	703,200

\*PMSA - Primary Metropolitan Statistical Area

Source: U.S. Bureau of Census

**ESTIMATED EFFECTIVE BUYING INCOME PER HOUSEHOLD**  
**PERCENT OF HOUSEHOLDS BY INCOME GROUP, JANUARY 1, 2009**  
**AKRON METROPOLITAN STATISTICAL AREA**

<b>Income Group</b>	<b>Percent</b>
\$-0- - \$19,999	20.3
\$20,000 - \$34,999	22.3
\$35,000 - \$49,999	20.0
\$50,000 - and over	37.4

Median Household Effective Buying Income (EBI) \$40,536

Source: Survey of Buying Power, *Sales and Marketing Management*, 2009

**PER CAPITA MONEY INCOME AND**  
**MEDIAN HOUSEHOLD MONEY INCOME**

<b>County/ Reporting Area</b>	<b>2010 Per Capita Money Income</b>	<b>2010 Median Household Money Income</b>
Summit	\$26,676	\$47,926
Stark	24,015	44,941
Hamilton	28,799	48,234
Cuyahoga	26,263	43,603
Franklin	26,909	49,087
Montgomery	24,828	43,965
Lucas	23,981	42,072
Mahoning	22,824	40,123
State of Ohio	25,113	47,358
United States	27,334	51,914

Source: U. S. Bureau of Census, American Community Survey



**CITY OF AKRON, OHIO**  
**PROFILE**

<b>City:</b>	Seat of Summit County Became a township on December 6, 1825 Incorporated as a town on March 12, 1836														
<b>Population:</b>	199,110 (2010 Census)														
<b>Square Miles:</b>	Approximately 62														
<b>Form of Government:</b>	Strong Mayor/Council														
<b>Land Use:</b>	<table><tr><td>Residential</td><td>35.4%</td></tr><tr><td>Commercial</td><td>5.9%</td></tr><tr><td>Industrial</td><td>6.9%</td></tr><tr><td>Agriculture</td><td>1.0%</td></tr><tr><td>Public/Unusable</td><td>18.3%</td></tr><tr><td>Usable Open Land</td><td>15.7%</td></tr><tr><td>Transportation Facilities</td><td>16.8%</td></tr></table>	Residential	35.4%	Commercial	5.9%	Industrial	6.9%	Agriculture	1.0%	Public/Unusable	18.3%	Usable Open Land	15.7%	Transportation Facilities	16.8%
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Usable Open Land	15.7%														
Transportation Facilities	16.8%														
<b>Major Employers:</b>	Summa Health System (Hospital – 5,857) Akron General Health System (Hospital – 4,153) Summit County (Government – 3,357) The University of Akron (Higher Education – 3,198) Goodyear Tire & Rubber Company (Rubber Products – 3,000) Akron Public School District (Education - 2,827)														
<b>Hospitals:</b>	Akron General Medical Center Akron City-SUMMA Health System St. Thomas-SUMMA Health System Akron Children’s Medical Center														
<b>Number of Banking Firms:</b>	13 (not including credit unions)														
<b>Fire Protection:</b>	<table><tr><td>Number of Stations</td><td>13</td></tr><tr><td>Number of Firefighters and Officers</td><td>329</td></tr><tr><td>Number of calls for Fire Service</td><td>6,812</td></tr><tr><td>Number of calls for EMS Service</td><td>34,246</td></tr></table>	Number of Stations	13	Number of Firefighters and Officers	329	Number of calls for Fire Service	6,812	Number of calls for EMS Service	34,246						
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<b>Police Protection:</b>	<table><tr><td>Number of Stations</td><td>1</td></tr><tr><td>Number of Uniformed Police and Officers</td><td>406</td></tr><tr><td>Number of calls for Police Service</td><td>212,416</td></tr></table>	Number of Stations	1	Number of Uniformed Police and Officers	406	Number of calls for Police Service	212,416								
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Number of Uniformed Police and Officers	406														
Number of calls for Police Service	212,416														

**Number of Recreation  
Centers:**

11

**Educational Facilities:**

**Public Schools**

49 Schools (23,000 students)

**Private Schools**

28 Schools (approximately 5,300 students)

**Charter Schools**

14 Schools (approximately 2,400 students)

**Higher Education**

University of Akron

Number of Students: Approximately 29,000

**Hotel Rooms:**

Over 5,200 in area

**Transportation:**

**Interstates in Akron**

I-76 and I-77

**Interstates Surrounding Akron**

I-71, I-271, I-80

**Public Transportation**

Metro Regional Transit Authority

**Airports**

Akron-Fulton Municipal Airport

Akron-Canton Regional Airport

Cleveland Hopkins International Airport

**Utilities:**

**Electric**

Ohio Edison Company, a regulated subsidiary of  
FirstEnergy Corp.

**Gas**

Dominion East Ohio

FirstEnergy Solutions, an unregulated subsidiary of  
FirstEnergy Corp.

**Water**

City of Akron



**Utilities: (continued)****Sewer**  
City of Akron**Telephone**  
AT&T**Cable TV**  
Time Warner Cable  
AT&T**2011 Water System:**

Average Daily Consumption	34.66 MGD
Annual Pumpage	12,651 MG
Maximum Capacity	67 MGD
Communities Served	12
Number of Customers	83,794
Miles of Water Lines	1,225

**2011 Sewer System:**

Average Daily Demand	92.30 MGD
Annual Wastewater Flow	33,690 MG
Plant Capacity	110 MGD
Communities Served	13
Number of Customers	78,653
Miles of Sewer Lines	1,372

03/09/12

Offered by MONEYPENNY

RESOLUTION NO. 79 - 2012, a resolution adopting an annual operating budget for the fiscal year 2012; and declaring an emergency.

WHEREAS, the Mayor of the City of Akron has prepared and submitted to Council an operating budget; and

WHEREAS, it is necessary that Council adopt a budget that an annual appropriation ordinance based on the budget as adopted may be enacted.

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Akron:

Section 1. That there is hereby adopted an annual operating budget identified as the "2012 Operating Budget," classified as to department and division accounts, and made a part of this resolution.

Section 2. That the budget herein as adopted shall neither appropriate nor transfer any money, but shall be used as a base for the annual appropriation ordinance for the expenditure of funds and as a base for interfund transfers.

Section 3. That this resolution is hereby declared to be an emergency measure necessary for the immediate preservation of the public peace, health, and safety, for the reason that it is necessary to provide a uniform classification for the expenditure of funds for the operation of the City departments and divisions, and provided this resolution receives the affirmative vote of two-thirds of the members elected or appointed to Council, it shall take effect and be in force immediately upon its passage and approval by the Mayor; otherwise, it shall take effect and be in force at the earliest time allowed by law.

Passed March 19, 2012

Robert E. Keith  
Clerk of Council

Mike Freeman  
Vice President of Council

Approved March 22, 2012

DONALD L. PLUSQUELLIC  
MAYOR



03/09/12

Offered by: MONEYPENNY

ORDINANCE NO. 80 - 2012 to make the annual appropriation for the current expenses, other expenditures and the capital outlays of the City of Akron for the fiscal year ending December 31, 2012; and declaring an emergency.

WHEREAS, it is provided by law that an annual appropriation shall be passed by Council; and

WHEREAS, the Charter of the City of Akron and the Revised Code of Ohio provide for such ordinance.

NOW, THEREFORE, BE IT ENACTED by the Council of the City of Akron:

Section 1. That to provide for the current expenses, other expenditures and the capital outlays of the City of Akron for the fiscal year ending December 31, 2012, the following sums are hereby appropriated and authorized for encumbrance and/or expenditure.

Section 2. That any funds appropriated by Temporary Appropriation for encumbrance and/or expenditure in 2012 are included in the proper funds herein.

Section 3. That there shall be and hereby are appropriated from the unappropriated balance of the General Fund (1000) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01	Civil Service	\$ 823,000	\$ 31,000	\$ 0	\$ 854,000
02	Finance	1,906,700	3,592,400	0	5,499,100
03	Law	2,855,000	759,970	0	3,614,970
04	Legislative	969,500	103,700	0	1,073,200
05	Municipal Court – Clerk	3,116,000	202,100	0	3,318,100
06	Municipal Court – Judges	3,510,600	140,600	0	3,651,200
07	Office of the Mayor	1,896,640	128,900	0	2,025,540
08	Planning	791,010	113,930	0	904,940
09	Public Health	50,000	5,150,000	0	5,200,000
10	Public Safety	4,316,250	8,628,610	0	12,944,860
11	Public Service	12,212,060	19,432,220	15,500	31,659,780
12	Fire	27,500,000	1,743,000	0	29,243,000
13	Police	43,525,310	3,386,000	0	46,911,310
Total		<u>\$103,472,070</u>	<u>\$ 43,412,430</u>	<u>\$ 15,500</u>	<u>\$146,900,000</u>

Section 4. That there shall be and hereby are appropriated from the unappropriated balance of the Income Tax Collection Fund (2000) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 2,178,000	\$ 3,651,600	\$ 0	\$ 5,829,600
Total		<u>\$ 2,178,000</u>	<u>\$ 3,651,600</u>	<u>\$ 0</u>	<u>\$ 5,829,600</u>

Section 5. That there shall be and hereby are appropriated from the unappropriated balance of the Emergency Medical Services Fund (2005) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
12	Fire	\$ 8,050,000	\$ 1,044,100	\$ 0	\$ 9,094,100
Total		<u>\$ 8,050,000</u>	<u>\$ 1,044,100</u>	<u>\$ 0</u>	<u>\$ 9,094,100</u>

Section 6. That there shall be and hereby are appropriated from the unappropriated balance of the Special Assessment Fund (2010) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 394,400	\$ 732,120	\$ 0	\$ 1,126,520
11	Public Service	\$ 3,676,680	\$ 8,463,870	\$ 0	\$ 12,140,550
Total		<u>\$ 4,071,080</u>	<u>\$ 9,195,990</u>	<u>\$ 0</u>	<u>\$ 13,267,070</u>

Section 7. That there shall be and hereby are appropriated from the unappropriated balance of the Income Tax Capital Improvement Fund (2025) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 619,810	\$ 35,712,900	\$ 1,000,000	\$ 37,332,710
Total		<u>\$ 619,810</u>	<u>\$ 35,712,900</u>	<u>\$ 1,000,000</u>	<u>\$ 37,332,710</u>

Section 8. That there shall be and hereby are appropriated from the unappropriated balance of the Street and Highway Maintenance Fund (2030) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 5,495,800	\$ 3,704,520	\$ 10,500	\$ 9,210,820
Total		<u>\$ 5,495,800</u>	<u>\$ 3,704,520</u>	<u>\$ 10,500</u>	<u>\$ 9,210,820</u>



Section 9 That there shall be and hereby are appropriated from the unappropriated balance of the Community Development Fund (2080) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 2,174,640	\$ 6,646,300	\$ 390,000	\$ 9,210,940
Total		\$ 2,174,640	\$ 6,646,300	\$ 390,000	\$ 9,210,940

Section 10. That there shall be and hereby are appropriated from the unappropriated balance of the Community Environment Grants Fund (2095) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 0	\$ 250,000	\$ 0	\$ 250,000
Total		\$ 0	\$ 250,000	\$ 0	\$ 250,000

Section 11. That there shall be and hereby are appropriated from the unappropriated balance of the Akron Metropolitan Area Transportation Study (AMATS) Fund (2127) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
08	Planning	\$ 1,207,850	\$ 419,000	\$ 0	\$ 1,626,850
Total		\$ 1,207,850	\$ 419,000	\$ 0	\$ 1,626,850

Section 12. That there shall be and hereby are appropriated from the unappropriated balance of the H.O.M.E. Program Fund (2146) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 0	\$ 1,100,000	\$ 0	\$ 1,100,000
Total		\$ 0	\$ 1,100,000	\$ 0	\$ 1,100,000

Section 13. That there shall be and hereby are appropriated from the unappropriated balance of the Tax Equivalency Fund (2195) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 0	\$ 1,400,000	\$ 0	\$ 1,400,000
Total		\$ 0	\$ 1,400,000	\$ 0	\$ 1,400,000

Section 14. That there shall be and hereby are appropriated from the unappropriated balance of the Special Revenue Loans Fund (2200) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
07	Office of the Mayor	\$ 0	\$ 36,000	\$ 0	\$ 36,000
Total		\$ 0	\$ 36,000	\$ 0	\$ 36,000

Section 15. That there shall be and hereby are appropriated from the unappropriated balance of the Joint Economic Development District (JEDD) Fund (2240) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 300,000	\$ 14,477,000	\$ 235,000	\$ 15,012,000
Total		\$ 300,000	\$ 14,477,000	\$ 235,000	\$ 15,012,000

Section 16. That there shall be and hereby are appropriated from the unappropriated balance of the Akron Municipal Court Information System (AMCIS) Fund (2255) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
05	Municipal Court – Clerk	\$ 0	\$ 100,650	\$ 0	\$ 100,650
06	Municipal Court – Judges	0	184,700	0	184,700
Total		\$ 0	\$ 285,350	\$ 0	\$ 285,350

Section 17. That there shall be and hereby are appropriated from the unappropriated balance of the Police Grants Fund (2295) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
13	Police	\$ 3,155,690	\$ 385,360	\$ 0	\$ 3,541,050
Total		\$ 3,155,690	\$ 385,360	\$ 0	\$ 3,541,050

Section 18. That there shall be and hereby are appropriated from the unappropriated balance of the Safety Programs Fund (2305) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
10	Public Safety	\$ 358,000	\$ 75,000	\$ 5,000	\$ 438,000
12	Fire	1,500,000	25,000	0	1,525,000
13	Police	1,435,600	527,620	35,500	1,998,720
Total		\$ 3,293,600	\$ 627,620	\$ 40,500	\$ 3,961,720



Section 19. That there shall be and hereby are appropriated from the unappropriated balance of the Equipment and Facilities Operating Fund (2320) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 0	\$ 5,737,500	\$ 535,000	\$ 6,272,500
Total		\$ 0	\$ 5,737,500	\$ 535,000	\$ 6,272,500

Section 20. That there shall be and hereby are appropriated from the unappropriated balance of the Various Purpose Fund (2330) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 40,000	\$ 3,299,800	\$ 0	\$ 3,339,800
Total		\$ 40,000	\$ 3,299,800	\$ 0	\$ 3,339,800

Section 21. That there shall be and hereby are appropriated from the unappropriated balance of the Deposits Fund (2340) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 0	\$ 959,900	\$ 0	\$ 959,900
Total		\$ 0	\$ 959,900	\$ 0	\$ 959,900

Section 22. That there shall be and hereby are appropriated from the unappropriated balance of the Community Learning Centers Fund (2355) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 0	\$ 17,332,500	\$ 0	\$ 17,332,500
Total		\$ 0	\$ 17,332,500	\$ 0	\$ 17,332,500

Section 23. That there shall be and hereby are appropriated from the unappropriated balance of the General Bond Payment Fund (3000) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 417,000	\$ 106,270	\$ 0	\$ 523,270
Total		\$ 417,000	\$ 106,270	\$ 0	\$ 523,270

Section 24. That there shall be and hereby are appropriated from the unappropriated balance of the Streets Fund (4060) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 150,000	\$ 10,526,000	\$12,500,000	\$ 23,176,000
Total		<u>\$ 150,000</u>	<u>\$ 10,526,000</u>	<u>\$12,500,000</u>	<u>\$ 23,176,000</u>

Section 25. That there shall be and hereby are appropriated from the unappropriated balance of the Information and Technology Improvements Fund (4150) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 0	\$ 40,000	\$ 0	\$ 40,000
Total		<u>\$ 0</u>	<u>\$ 40,000</u>	<u>\$ 0</u>	<u>\$ 40,000</u>

Section 26. That there shall be and hereby are appropriated from the unappropriated balance of the Parks and Recreation Fund (4160) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 0	\$ 2,021,000	\$ 2,500,000	\$ 4,521,000
Total		<u>\$ 0</u>	<u>\$ 2,021,000</u>	<u>\$ 2,500,000</u>	<u>\$ 4,521,000</u>

Section 27. That there shall be and hereby are appropriated from the unappropriated balance of the Public Facilities and Improvements Fund (4165) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 0	\$ 2,000,000	\$ 1,500,000	\$ 3,500,000
Total		<u>\$ 0</u>	<u>\$ 2,000,000</u>	<u>\$ 1,500,000</u>	<u>\$ 3,500,000</u>

Section 28. That there shall be and hereby are appropriated from the unappropriated balance of the Public Parking Fund (4170) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 0	\$ 1,600,000	\$ 1,500,000	\$ 3,100,000
Total		<u>\$ 0</u>	<u>\$ 1,600,000</u>	<u>\$ 1,500,000</u>	<u>\$ 3,100,000</u>



Section 29. That there shall be and hereby are appropriated from the unappropriated balance of the Economic Development Fund (4175) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 0	\$ 10,391,600	\$ 6,800,000	\$ 17,191,600
Total		\$ 0	\$ 10,391,600	\$ 6,800,000	\$ 17,191,600

Section 30. That there shall be and hereby are appropriated from the unappropriated balance of the Water Fund (5000) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 13,201,000	\$ 25,774,000	\$ 5,025,000	\$ 44,000,000
Total		\$ 13,201,000	\$ 25,774,000	\$ 5,025,000	\$ 44,000,000

Section 31. That there shall be and hereby are appropriated from the unappropriated balance of the Sewer Fund (5005) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 8,804,000	\$ 46,980,000	\$ 4,216,000	\$ 60,000,000
Total		\$ 8,804,000	\$ 46,980,000	\$ 4,216,000	\$ 60,000,000

Section 32. That there shall be and hereby are appropriated from the unappropriated balance of the Oil and Gas Fund (5010) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 160,000	\$ 348,000	\$ 0	\$ 508,000
Total		\$ 160,000	\$ 348,000	\$ 0	\$ 508,000

Section 33. That there shall be and hereby are appropriated from the unappropriated balance of the Golf Course Fund (5015) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 641,280	\$ 516,200	\$ 0	\$ 1,157,480
Total		\$ 641,280	\$ 516,200	\$ 0	\$ 1,157,480

Section 34. That there shall be and hereby are appropriated from the unappropriated balance of the Airport Fund (5020) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 310,400	\$ 646,000	\$ 0	\$ 956,400
Total		<u>\$ 310,400</u>	<u>\$ 646,000</u>	<u>\$ 0</u>	<u>\$ 956,400</u>

Section 35. That there shall be and hereby are appropriated from the unappropriated balance of the Off-Street Parking Fund (5030) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 87,110	\$ 4,882,000	\$ 0	\$ 4,969,110
Total		<u>\$ 87,110</u>	<u>\$ 4,882,000</u>	<u>\$ 0</u>	<u>\$ 4,969,110</u>

Section 36. That there shall be and hereby are appropriated from the unappropriated balance of the Motor Equipment Fund (6000) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 2,534,740	\$ 6,440,000	\$ 0	\$ 8,974,740
Total		<u>\$ 2,534,740</u>	<u>\$ 6,440,000</u>	<u>\$ 0</u>	<u>\$ 8,974,740</u>

Section 37. That there shall be and hereby are appropriated from the unappropriated balance of the Liability Self-Insurance Fund (6005) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 0	\$ 27,220,000	\$ 0	\$ 27,220,000
Total		<u>\$ 0</u>	<u>\$ 27,220,000</u>	<u>\$ 0</u>	<u>\$ 27,220,000</u>

Section 38. That there shall be and hereby are appropriated from the unappropriated balance of the Workers' Compensation Reserve Fund (6007) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 0	\$ 3,112,000	\$ 0	\$ 3,112,000
Total		<u>\$ 0</u>	<u>\$ 3,112,000</u>	<u>\$ 0</u>	<u>\$ 3,112,000</u>



Section 39. That there shall be and hereby are appropriated from the unappropriated balance of the Self-Insurance Settlement Fund (6009) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 0	\$ 2,000	\$ 0	\$ 2,000
Total		\$ 0	\$ 2,000	\$ 0	\$ 2,000

Section 40. That there shall be and hereby are appropriated from the unappropriated balance of the Storeroom Fund (6010) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 286,000	\$ 1,225,000	\$ 0	\$ 1,511,000
Total		\$ 286,000	\$ 1,225,000	\$ 0	\$ 1,511,000

Section 41. That there shall be and hereby are appropriated from the unappropriated balance of the Telephone System Fund (6015) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
10	Public Safety	\$ 541,250	\$ 865,000	\$ 0	\$ 1,406,250
Total		\$ 541,250	\$ 865,000	\$ 0	\$ 1,406,250

Section 42. That there shall be and hereby are appropriated from the unappropriated balance of the Engineering Bureau Fund (6025) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 3,906,750	\$ 3,946,500	\$ 0	\$ 7,853,250
Total		\$ 3,906,750	\$ 3,946,500	\$ 0	\$ 7,853,250

Section 43. That there shall be and hereby are appropriated from the unappropriated balance of the Management Information Systems Fund (6030) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 990,050	\$ 1,110,090	\$ 50,000	\$ 2,150,140
Total		\$ 990,050	\$ 1,110,090	\$ 50,000	\$ 2,150,140

Section 44. That there shall be and hereby are appropriated from the unappropriated balance of the Claire Merrix Trust Fund (7000) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 0	\$ 500	\$ 0	\$ 500
Total		\$ 0	\$ 500	\$ 0	\$ 500

Section 45. That there shall be and hereby are appropriated from the unappropriated balance of the Holocaust Memorial Fund (7003) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
07	Office of the Mayor	\$ 0	\$ 12,000	\$ 0	\$ 12,000
Total		\$ 0	\$ 12,000	\$ 0	\$ 12,000

Section 46. That there shall be and hereby are appropriated from the unappropriated balance of the Unclaimed Money Fund (7010) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 0	\$ 10,000	\$ 0	\$ 10,000
Total		\$ 0	\$ 10,000	\$ 0	\$ 10,000

Section 47. That there shall be and hereby are appropriated from the unappropriated balance of the Police/Fire Beneficiary Fund (7020) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
12	Fire	\$ 0	\$ 1,000	\$ 0	\$ 1,000
13	Police	0	1,000	0	1,000
Total		\$ 0	\$ 2,000	\$ 0	\$ 2,000

Section 48. That there shall be and hereby are appropriated from the unappropriated balance of the Police Property Monetary Evidence Fund (7025) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
13	Police	\$ 0	\$ 15,000	\$ 0	\$ 15,000
Total		\$ 0	\$ 15,000	\$ 0	\$ 15,000

	Wages/ Benefits	Other	Outlay	Total
Total All Funds	\$166,088,120	\$299,469,030	\$36,317,500	\$501,874,650

Section 49. That all expenditures other than Wages/Benefits, hereinbefore authorized and to the amount authorized, shall be made in accordance with the account codes according to the classifications as set forth in the 2012 Operating Budget and/or the 2012 Capital Budget as amended and adopted by the Council of the City of Akron, and made a part hereof, that the detail of which is set forth under various classes of disbursements, are not severally appropriated as such, but are set forth only for the purpose of explaining how the aggregate of the class was reached, and that any disbursements for any item of a class, whether or not said item is specifically set forth in the Operating Budget and/or the Capital Budget, may be paid out of the appropriation made herein for the class as detailed in the budget herein referred to.

Section 50. That all expenditures for capital improvements shall be funded whenever possible, as determined by the Director of Finance, with tax-exempt debt. Expenditures for such capital improvements made from other funds shall be reimbursed from the proceeds of such tax-exempt debt as appropriate in accordance with procedures established by the Director of Finance.

Section 51. That any encumbered amount in a year prior to fiscal year 2012 in any and all funds of the City of Akron are hereby appropriated for the purpose of expenditure in 2012 or thereafter.

Section 52. That all funds not individually listed in this ordinance but included in the 2012 Tax Budget of the City of Akron and included in the Amended Official Certificate of Estimated Resources for 2012 as issued by the County of Summit Budget Commission for Other Special Revenue, Debt Service, Capital Projects, Special Assessment, Proprietary Enterprise, Internal Service, and Fiduciary Trust and Agency Funds are hereby appropriated for the purpose of encumbrance and/or expenditure.

Section 53. That the Finance Director is hereby authorized and directed to pay any and all obligations of the various departments of the City of Akron pertaining to prior years' obligations from the current year appropriations.

Section 54. That the Mayor, as Safety Director or Chief Administrator, the Director of Finance, the Director of Law, and the Director of Public Service, are hereby authorized to contract for Personal Services, including special and consulting services; Other and Outlay are to be expended in the manner provided by Charter and the General Law in accordance with the account codes of the 2012 Operating Budget and the 2012 Capital Budget; that the Mayor or his designee is authorized to expend monies for activities furthering development for the City of Akron; that it is declared to be a public purpose and that the Director of Finance is authorized to make payments for hospitality items and meals for City sponsored activities and meetings to discuss public purposes; that it is declared to be a public purpose and the Director of Finance is authorized to make payment for an Outstanding Employee Recognition Program; and that the Director of Finance is hereby authorized to make payment against the appropriation hereinbefore set forth, upon her receipts of proper certificates or vouchers therefor, approved by the officers authorized by law to approve same, or an ordinance or resolution of Council to make the expenditure, and in accordance with the account codes of the 2012 Operating Budget and the 2012 Capital Budget.

Section 55. That the Finance Director is hereby authorized to transfer funds and to set up funds, checking accounts, escrow accounts and other such accounts in the City accounting system or in outside financial institutions, from time to time, as needed for proper accounting of City of Akron revenues and expenditures.



Section 56. That this ordinance is hereby declared to be an emergency measure necessary for the immediate preservation of the public peace, health and safety, for the reason that authority is required for the payment of operating, other and capital expenses of the City of Akron, and provided this ordinance receives the affirmative vote of two-thirds of the members elected or appointed to Council, it shall take effect and be in force immediately upon its passage and approval by the Mayor; otherwise, it shall take effect and be in force at the earliest time allowed by law.

Passed March 19, 2012

Robert E. Keith  
Clerk of Council

Mike Freeman  
Vice President of Council

Approved March 22, 2012

DONALD L. PLUSQUELLIC  
MAYOR

## **SECTION 86 OF THE CHARTER OF THE CITY OF AKRON**

The Mayor shall cause to be prepared and submitted an annual budget to the Council not later than two months before the end of each fiscal year, which budget shall be based upon detailed estimates by departments and other divisions of the City government according to a classification as nearly uniform as possible. The budget shall present the following information:

- (a) An itemized statement of estimated revenues together with comparative statements of revenues for the last two fiscal years.
- (b) An itemized statement of appropriations recommended by the Mayor for current expenses and for permanent improvements, for each department or division for the ensuing fiscal year, with comparative statements of expenditures for the last two fiscal years.
- (c) A financial statement or balance sheet of the preceding year and of the current year up to date.
- (d) Such other information as may be required by the Council. Copies of such budget shall be printed and available for distribution not later than two weeks after its submission to the Council, and a public hearing shall be given before final action is taken by the Council.

## **OPERATING BUDGET PROCESS**

The City budgets on the Cash and Encumbrance basis of accounting for all of its funds. Cash basis indicates transactions are recognized only when cash is received or paid out.

Encumbrances are treated as expenditures under the basis of accounting. Encumbrances outstanding at year-end are carried over into the following year as both an addition to the budget and an encumbrance of the budget, along with the appropriation of the current year. The cash and encumbrance basis of accounting differ from generally accepted accounting principles (GAAP) as required by the Governmental Accounting Standards Board (GASB). Those requirements, among other things, provide for a modified accrual basis of accounting for the general fund, special revenue funds, debt service funds, capital project funds, and agency funds and a full accrual basis of accounting for enterprise and internal services funds, and for the preparation for each fund of balance sheets, statements of revenues and expenditures, and statements showing changes in fund balances.

The City's budget process begins in July with the preparation of the budget forms and instruction packets to be released during October to the individual division managers. The packets provide division managers with a listing of the budgets for which they are responsible, a current employee roster, a payroll projection report, and expenditure history. The forms contain a request for information regarding staffing levels, personnel changes, detail of vehicle replacements, and capital outlay requests. Adequate time is allowed for the completion of all necessary information and the completed packets are then returned to the Finance Department.

The Finance Department thoroughly reviews all budget requests and incorporates the revenue projection into the "tentative" Finance recommendations. Each division manager then receives the "tentative" Finance recommended budget and is allowed an opportunity to meet with Finance, if necessary, to discuss the "tentative" budget. These departmental meetings with Finance provide the divisions the opportunity to address new issues that have arisen since the budget was initially turned in.

The Finance Department finalizes the revenue assumptions and the recommended budget based on the departmental meetings and any new information, as it becomes available. The budget is then presented to the Mayor for his review and approval. The Mayor's approved budget is finalized and presented to City Council. City Council holds public hearings with each division manager and the Finance Department. At the conclusion of the hearings, City Council requests that changes be made to the budget based on the information presented during the hearings. The Finance Department will make the changes and submit the appropriation ordinance to City Council for approval. The final appropriation ordinance must be passed no later than March 31<sup>st</sup> of the budget year.

The City prepares and tracks expenditures at the line item account; however, appropriation control is at the account type level, i.e., wages/benefits, other and outlay. The Finance Director is authorized by City Council to transfer funds already appropriated within the departments within any fund or category of expenditures; however, any revisions that alter the total appropriation of said department must be individually approved by City Council. In order to



change the approved appropriation ordinance, the Finance Department prepares an amended appropriation ordinance that must be passed by City Council. This occurs a few times during the year.

The Department of Planning prepares a separate capital investment program for the City. The process is similar to the process for the operating budget except it is an annual/five-year budget. The capital budget serves as a statement by the Administration and City Council of the direction the City will take in the future. Akron residents have an opportunity to react to the City's priorities in advance of the start of the projects. The City has developed a system by which the Administration, City Council, division managers and Akron residents can request capital investment projects. The preliminary budget is presented to and reviewed by the Mayor and Cabinet, the Planning Commission, and finally City Council prior to its adoption by February 15 of each year. Changes in the budget are made at each review as deemed appropriate.

The completion of capital projects may not have an impact on the operating budget. There are capital projects that do not require a material amount of resources to maintain and/or operate while others have a substantial impact. With the five-year capital budget, there is sufficient time to plan for the impact on the operating budget. In some instances, the additional operating expenses are offset by the reduction in maintenance.

The City prepares a budget for each fund. A balanced budget is one where the projected year-end cash on hand plus the budgeted receipts for the budget year less the budgeted expenditures is positive. The City does allow budgeted expenditures to exceed budgeted receipts, but monitors the fund balance. A fund balance is the difference between cash at the beginning of the year plus receipts less expenditures and encumbrances.

The following pages contain financial information on the City's funds. The City of Akron's accounting system is made up of a series of seven fund types. Within these funds are multiple individual funds. The City's fund types and funds correspond to the Governmental Accounting Standards Board fund types and funds. The funds fall into two categories – operating and non-operating in nature. The City of Akron appropriates all funds. An appropriated fund is one that has legislative control over the level of expenditure. The ordinance printed in the front of the document (page 26) is the action of the legislative body to control the level of expenditure in this group of funds.

## **FINANCIAL STRUCTURE AND PRIMARY OPERATIONS**

The City maintains its accounts, appropriations and other fiscal records in accordance with the procedures established and prescribed by the Audit Division in the office of the Ohio Auditor of State. The Audit Division is charged by law with the responsibility of inspecting and supervising the accounts and records of each taxing subdivision and most public agencies and institutions.

These accounting procedures are generally applicable to all Ohio municipal corporations and differ from generally accepted accounting principles as recommended by the Governmental Accounting Standards Board (GASB). Those recommendations, among other things, provide for a modified accrual basis of accounting for the general fund, special revenue funds, debt service fund, capital project funds, and agency funds and or a full accrual basis of accounting for enterprise and internal service funds, and for the preparation for each fund of balance sheets, statements of revenues and expenditures, and statements showing changes in fund balances.

The following is a simplified summary of the more significant policies followed in the financial structure of the City.

<b><u>FUND</u></b>	<b><u>PURPOSE</u></b>	<b><u>REVENUE</u></b>
<b><u>Governmental Fund Types</u></b>		
<b>GENERAL</b>	General operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds.	Property tax, 73% of the 2% local income taxes. State and local taxes, and service charges
<b>SPECIAL REVENUE</b>		
Income Tax Collection	Collection and distribution of City income tax to General Fund and Income Tax Capital Improvement Fund.	2% City income tax
Emergency Medical Service	Provide emergency transportation and treatment to citizens.	Property tax levy
Police and Fire Pension	Payment of employer share of police and fire pension cost.	Property tax levy
Capital Investment Program Operating	Funding of construction projects and pay principal and interest payments on bonds and notes.	27% of the 2% local income taxes, grants, and miscellaneous reimbursements
Highway Maintenance	Repair and maintain the streets of Akron.	Gasoline tax, motor vehicle license tax, General Fund subsidy, and miscellaneous sales and service charges

<b>FUND</b>	<b>PURPOSE</b>	<b>REVENUE</b>
Community Learning Centers	Collection of dedicated City income tax to fund local share of Akron Public Schools/City of Akron Community Learning Centers.	0.25% City income tax
Joint Economic Development Districts (JEDDs)	Extend water and sewer lines to four contiguous townships for development purposes in exchange for each district levying an income tax.	2.25% District income tax
Street Assessment	Street lighting and cleaning	Special Assessments
Community Development	Upgrade and maintain homes in City development areas and provide services to designated service areas.	Community Development Block Grant (CDBG) funds
Health Grants	Provide health care services.	Federal and state grants
Other Special Revenue	Provide employment training, litter control, development and special project funding.	Federal and state grants
<b>DEBT SERVICE</b>	Pay and record transactions involved in debt financing.	Property taxes, interest earnings, Capital Improvement Fund
<b>CAPITAL PROJECTS</b>	Build and maintain infrastructure of the City.	Federal and state funds, Capital Improvement Fund, special assessment revenue, and CDBG funds
<b><u>Proprietary Fund Types</u></b>		
<b>ENTERPRISE</b>		
Water and Sewer	Provide water and sewer services.	Service fees
Other Enterprise	Airport, golf courses, off-street parking, oil and gas.	Service fees, General Fund and Capital Improvement Fund (income tax).
<b>INTERNAL SERVICE</b>	Self-insurance, management information systems, storeroom, engineering, and motor equipment services.	Charges to other City divisions



<b><u>FUND</u></b>	<b><u>PURPOSE</u></b>	<b><u>REVENUE</u></b>
<b><u>Fiduciary Funds</u></b>		
<b>PRIVATE PURPOSE TRUSTS AND AGENCY</b>	Trust arrangements and assets held by the City as an agent for others.	Collection of funds related to an existing trust agreement or deposits within an agency arrangement

## **2012 BUDGET CALENDAR**

<b><u>2011</u></b>	<b><u>Activity</u></b>
August	The administration sets the budget assumptions. This includes revenue estimates and the projections for wages and the cost of services. The administration reviews the objectives of the 2011 fiscal year. There is a general budget overview of the items the City wants to specifically address.
October	Budget forms and instructions are released to the departments. The documents are hand-delivered.
November	Budget forms and computer spreadsheets are due to the Finance Department.
December	Meetings are held with the Finance Department. The departments are given the target budget amounts and have the opportunity to ask for adjustments. The Finance Department reviews the requested changes and revisions on the proposed budgets based on more current information. The Finance Department has the opportunity to revise revenue and expenditure numbers for the current and next fiscal year. A meeting is held with the Mayor to review the proposed budget. Changes are made according to priorities set at that meeting. A proposed budget hearing schedule is sent to City Council.
<b><u>2012</u></b>	
January	City Council agrees to a schedule and the Mayor's budget is introduced to the Budget and Finance Committee of City Council.
February	Public budget hearings with the various operating departments and City Council begin February 22nd. City Council has the opportunity to ask questions regarding the operations of the departments.
March	The Finance Department continues to meet with City Council to discuss any open issues. The ordinance and resolution both passed on March 19, 2012.

# Goals

## **DESCRIPTION OF GOALS FOR THE CITY OF AKRON**

The City of Akron's operating departments annually prepare lists of their goals for the coming year and reports on their prior year's goals. The 2012 Budget Plan includes the individual departmental goals for 2012 and the status of their 2011 goals. The reader will find the goals listed in the budget material for each department contained in this document. While the Mayor and Council still set the priorities for the use of the City's resources, the departmental goals will give the reader the opportunity to see how the departments are responding to the goals set by the administration. Administration goals can be found in the Mayor's budget section. The reader can also see a further description of the administration's goals in the Mayor's budget letter.

The remainder of this section contains the City's fiscal performance goals. These goals were adopted by City Council resolution in 1987 and have been the basis of fiscal decision-making since that time. While some of the Fiscal Performance Goals are specific and will limit certain types of financial activity, the goal statements are not intended to restrict the City's ability and responsibility to provide emergency or unusual service delivery needs above or beyond the limitations established by the Fiscal Performance Goals.

The City of Akron's primary focus is to promote Akron as a great place to live, work and raise a family. This theme is incorporated throughout the Mayor's budget letter and in the departments' goals.



## **FISCAL PERFORMANCE GOALS**

### **PREFACE**

These Fiscal Performance Goals represent an initial effort to establish written policies for guiding the City's financial management practices. While some of the performance goals are specific and will limit certain types of financial activity, the goal statements are not intended to restrict the City's ability and responsibility to respond to emergency or unusual service delivery needs above or beyond the limitations established by the Fiscal Performance Goals.

### **REVENUE PERFORMANCE GOALS**

- The City will maintain a diversified and stable revenue system as protection from short-run fluctuations in any one revenue source.
- The City will estimate annual revenues on an objective and reasonable basis.
- The City will project revenues on a multi-year basis.
- The City will use one-time or special purpose revenues (such as grants) for capital expenditures or for expenditures required by the revenue source and not to subsidize recurring personnel and operation and maintenance costs.
- The City will establish, and annually reevaluate, all user charges and service fees at a level related to the cost of providing the services. User charges and service fees will be reviewed and established so that those who directly benefit from a service help pay for it.
- The City will attempt to reduce reliance on the income tax and the property tax by:
  - a. seeking and developing additional revenue sources, and
  - b. attempting to expand and diversify the City tax base with commercial and industrial development.
- Each utility of the City will maintain revenues which will support the full direct and indirect costs of the utility.

### **RESERVE PERFORMANCE GOALS**

- The City will establish a contingency reserve of general operating revenue to:
  - a. provide for temporary funding of unforeseen needs of an emergency or nonrecurring nature,
  - b. permit orderly budgetary adjustments when revenues are lost through the action of other governmental bodies,
  - c. as local match for public or private grants, and
  - d. to meet unexpected increases in service delivery costs.

- The City will maintain a year-to-year carryover balance in an amount necessary to maintain adequate cash flow.
- The City will develop a cash flow analysis of all funds on a regular basis. Collection, deposit and disbursement of all funds will be scheduled to ensure maximum cash availability.
- The City will obtain the maximum possible return on all cash investments in accordance with the City Council's established investment policy.
- Where permitted by law, cash from several separate funds and sources will be pooled to maximize investment yields.
- The Finance Director will provide information to the City Council concerning (1) investment performance, (2) appropriation status, (3) revenue collection, and (4) encumbrance/expenditure activity.

### **CAPITAL IMPROVEMENT PERFORMANCE GOALS**

- Capital improvements will be based on long-range projected needs to minimize future maintenance, replacement, and capital costs and to strengthen the City's long-term economic vitality and employment.
- All capital improvements will be made in accordance with the City's adopted capital improvements program.
- The development of the capital improvements program will be coordinated with the operating budget.
- The City will identify the estimated cost and potential funding sources for each capital project proposed before submission to review bodies and the City Council. Future operating costs associated with a proposed capital improvement will be estimated before a decision is made to implement a project.
- Federal, state, and other intergovernmental and private funding sources shall be sought out and used as available to assist in financing capital improvements.

### **DEBT PERFORMANCE GOALS**

- The City will limit long-term debt to only those capital improvements that provide a long-term benefit (greater than five years) to its citizens.
- The maturity date for any debt will not exceed the reasonably expected useful life of the expenditure so financed.
- As a means of further minimizing the impact of debt obligations on the City taxpayer:
  - a. long-term general obligation non-exempt debt shall not exceed \$750 per capita, and
  - b. debt will be issued so that debt service requirements will annually require less than 60% of all capital budget funds.

- The City will use special assessments, revenue bonds, and/or any other available self-liquidating debt measures instead of general obligation bonds where possible.
- The City shall encourage and maintain good relations with financial and bond rating agencies and will follow a policy of full and open disclosure on every financial report and bond prospectus.

### **FINANCIAL REPORTING PERFORMANCE GOALS**

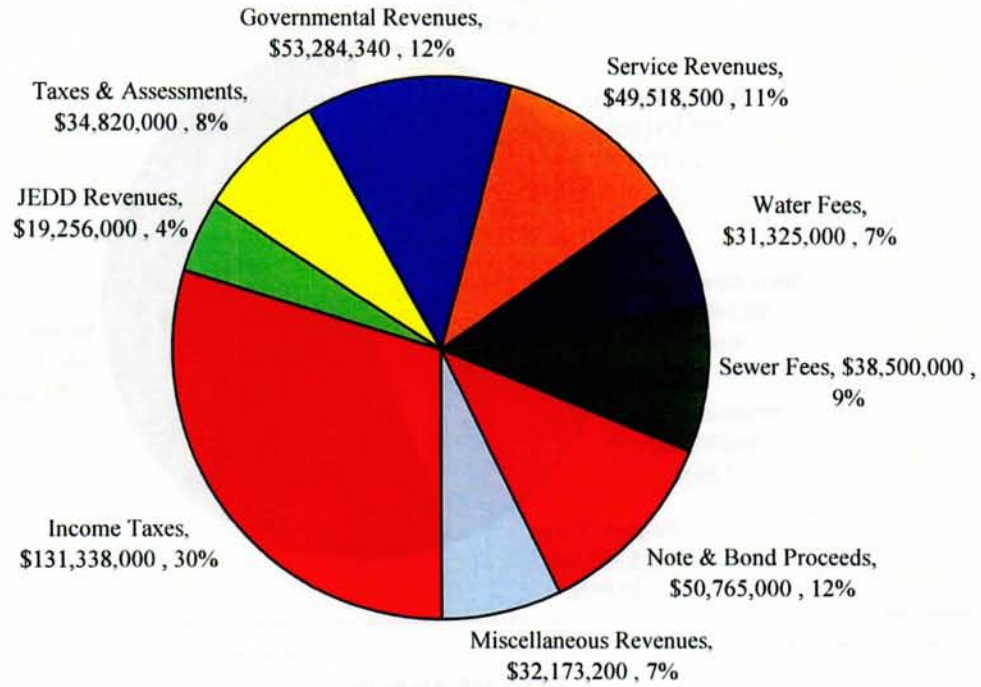
- The budget will be prepared in a manner to maximize its understanding by citizens and elected officials. Copies of financial documents will be made available to all interested parties. Opportunities will be provided for full citizen input prior to final passage.
- The City's accounting system will maintain records on a basis consistent with accepted municipal accounting standards.
- The Finance Director will prepare as required quarterly and annual financial reports presenting a summary of financial activity by major types of funds and programs.
- The City will employ an independent public audit firm to perform an annual audit and will make the annual audit available to the general public, bond and financial consultants, and other interested citizens and organizations. The audit shall be completed and submitted to the City within 180 days of the close of the fiscal year.
- The City's Comprehensive Financial Annual Report (CAFR) will be submitted to the GFOA Certification of Achievement for Excellence in Financial Reporting Program. The financial report should be in conformity with GAAP, demonstrate compliance with finance related legal and contractual provisions, disclose thoroughness and detail sufficiency, and minimize ambiguities and potentials for misleading inference.
- The City's Operating Budget will be submitted to the GFOA Distinguished Budget Presentation Program. The budget should satisfy criteria as a financial and programmatic policy document, as a comprehensive financial plan, as an operations guide for all organizational units and as a communications device for all significant budgetary issues, trends and resource choices.

# Charts & Tables

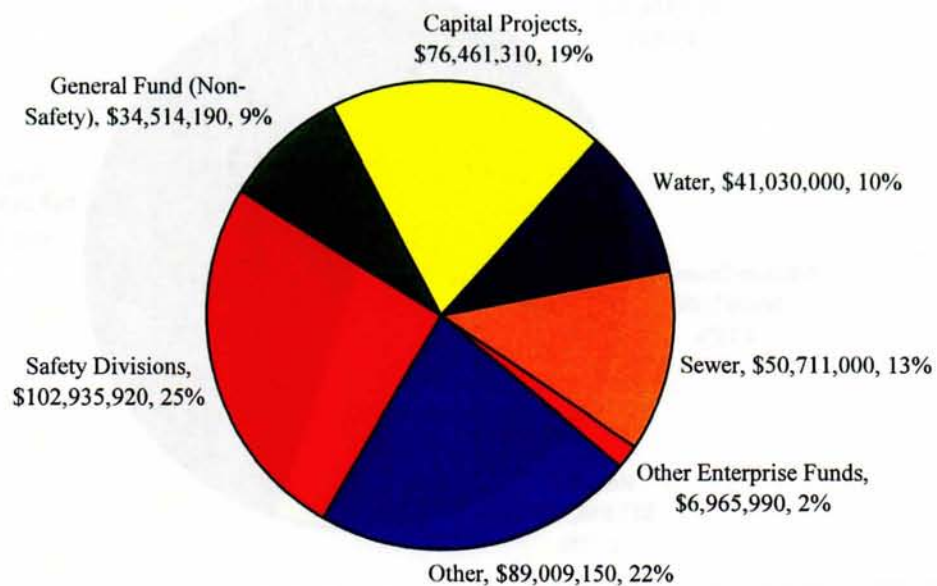
Summary by Accounting Funds



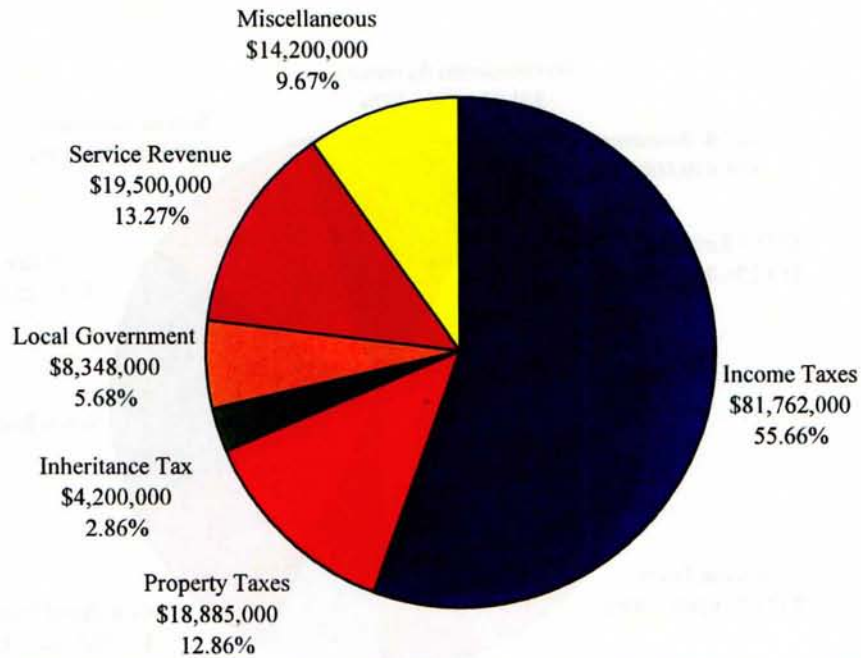
**CITY OF AKRON  
2012 BUDGET  
NET REVENUES  
TOTAL \$440,980,040**



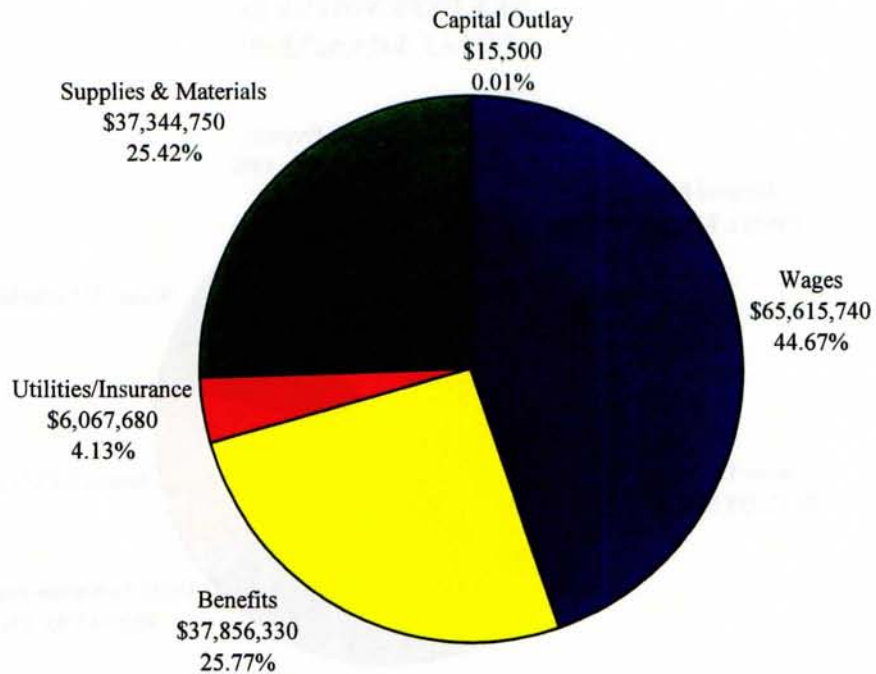
**CITY OF AKRON  
2012 BUDGET  
NET EXPENDITURES  
TOTAL \$401,627,560**



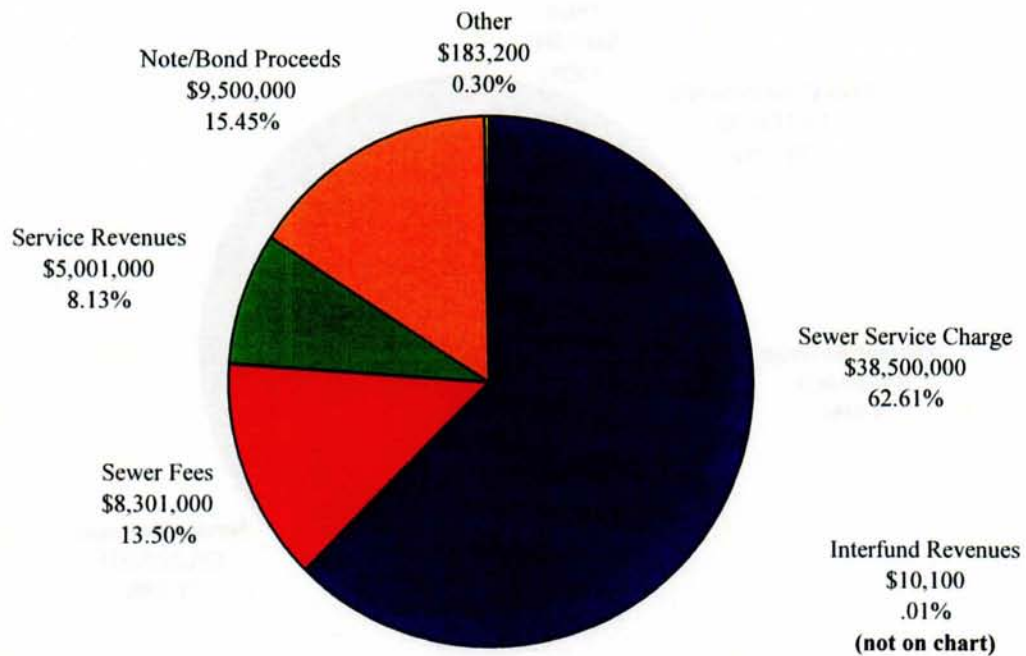
**CITY OF AKRON  
2012 OPERATING BUDGET  
GENERAL FUND - GROSS REVENUES  
TOTAL \$146,895,000**



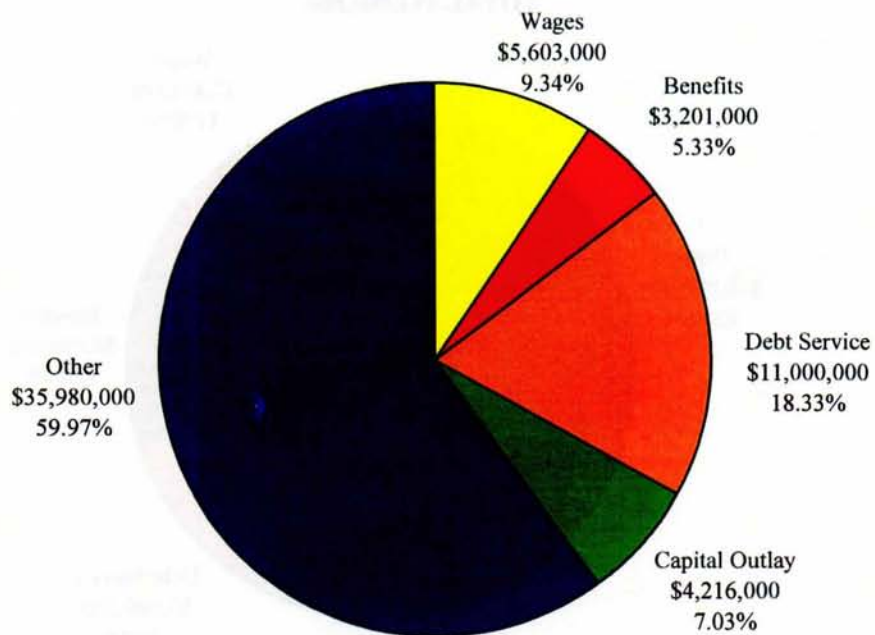
**CITY OF AKRON  
2012 OPERATING BUDGET  
GENERAL FUND - GROSS EXPENDITURES  
TOTAL \$146,900,000**



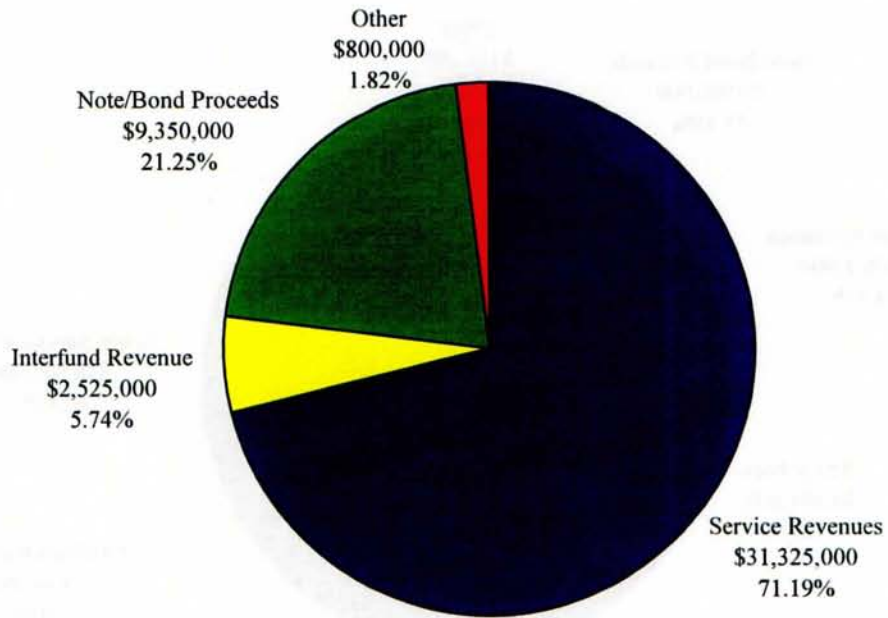
**CITY OF AKRON  
2012 OPERATING BUDGET  
SEWER FUND - GROSS REVENUES  
\$61,495,300**



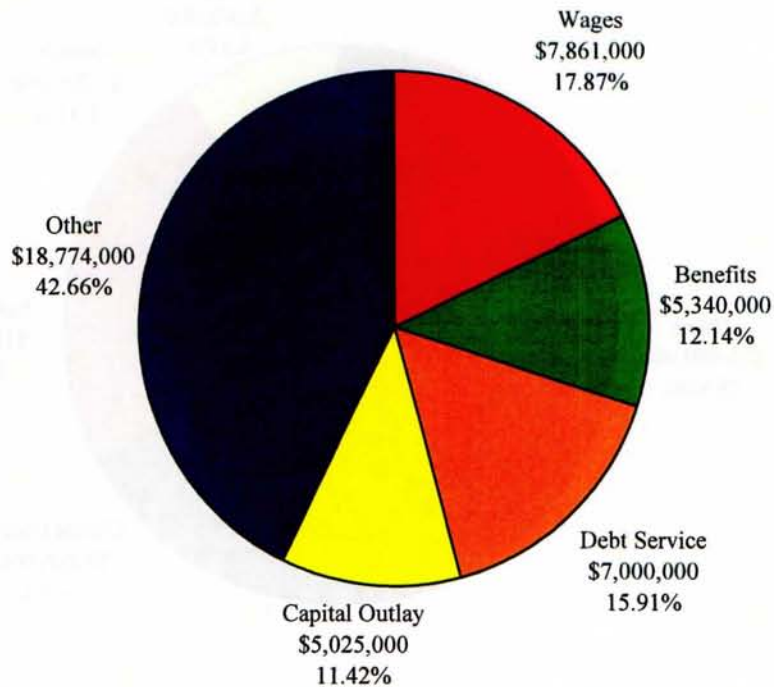
**CITY OF AKRON  
2012 OPERATING BUDGET  
SEWER FUND - GROSS EXPENDITURES  
TOTAL \$60,000,000**



**CITY OF AKRON  
2012 OPERATING BUDGET  
WATER FUND - GROSS REVENUES  
\$44,000,000**



**CITY OF AKRON  
2012 OPERATING BUDGET  
WATER FUND - GROSS EXPENDITURES  
TOTAL \$44,000,000**





**CITY OF AKRON, OHIO**  
**ANALYSIS OF 2012 BUDGETED GROSS REVENUES**  
**COMPARED TO ACTUAL 2009, 2010 AND 2011**  
**BY FUND AND SOURCE**

**By Fund Type:**

	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Actual 2011</b>	<b>Budget 2012</b>
General Fund	\$146,787,476	\$139,675,532	\$154,618,134	\$146,895,000
Special Revenue Fund	149,992,443	145,582,367	174,975,998	138,866,000
Debt Service Fund	1,061,044	536,944	478,912	525,000
Capital Projects Fund	50,838,330	60,164,202	100,830,312	48,545,000
Enterprise Fund	88,744,343	84,042,735	96,641,266	113,061,300
Internal Service Fund	50,356,894	66,451,762	55,578,731	55,474,000
Trust & Agency	9,163	10,873	88,394	16,000
<b>TOTAL</b>	<b>\$487,789,693</b>	<b>\$496,464,415</b>	<b>\$583,211,747</b>	<b>\$503,382,300</b>

**By Source:**

	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Actual 2011</b>	<b>Budget 2012</b>
Income Taxes	\$122,068,929	\$120,745,075	\$128,166,827	\$131,338,000
JEDD Revenues	15,611,034	15,316,316	17,956,125	19,256,000
Taxes & Assessments	49,042,131	39,858,011	37,856,060	34,820,000
Governmental Revenues	60,018,080	74,389,256	67,810,071	53,284,340
Service Revenues	102,542,815	107,690,687	115,458,039	119,343,500
Note & Bond Proceeds	48,635,357	53,311,609	50,010,421	50,765,000
Miscellaneous Revenues	19,257,415	28,450,986	107,199,236	32,173,200
Interfund Transfer	14,526,311	0	0	0
Interfund Service Revenues	53,072,461	53,622,315	53,724,808	55,869,100
General Fund Subsidy	3,015,160	3,080,160	5,030,160	6,533,160
<b>TOTAL</b>	<b>\$487,789,693</b>	<b>\$496,464,415</b>	<b>\$583,211,747</b>	<b>\$503,382,300</b>

*Beginning with 2010, Interfund Transfers are recorded with the actual revenue source.*

**CITY OF AKRON, OHIO**  
**ANALYSIS OF 2012 BUDGETED NET REVENUES**  
**COMPARED TO ACTUAL 2009, 2010 AND 2011**  
**BY FUND AND SOURCE**

**By Fund Type:**

	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Actual 2011</b>	<b>Budget 2012</b>
General Fund	\$146,787,476	\$139,675,532	\$154,618,134	\$146,895,000
Special Revenue Fund	137,394,312	143,032,367	170,475,998	132,913,000
Debt Service Fund	1,061,044	536,944	478,912	525,000
Capital Projects Fund	46,785,789	60,164,202	100,830,312	48,545,000
Enterprise Fund	84,132,559	80,542,108	94,051,968	109,946,040
Internal Service Fund	1,005,418	15,799,914	3,913,061	2,140,000
Trust & Agency	9,163	10,873	88,394	16,000
<b>TOTAL</b>	<b>\$417,175,761</b>	<b>\$439,761,940</b>	<b>\$524,456,779</b>	<b>\$440,980,040</b>

**By Source:**

	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Actual 2011</b>	<b>Budget 2012</b>
Income Taxes	\$122,068,929	\$120,745,075	\$128,166,827	\$131,338,000
JEDD Revenues	15,611,034	15,316,316	17,956,125	19,256,000
Taxes & Assessments	49,042,131	39,858,011	37,856,060	34,820,000
Governmental Revenues	60,018,080	74,389,256	67,810,071	53,284,340
Service Revenues	102,542,815	107,690,687	115,458,039	119,343,500
Note & Bond Proceeds	48,635,357	53,311,609	50,010,421	50,765,000
Miscellaneous Revenues	19,257,415	28,450,986	107,199,236	32,173,200
<b>TOTAL</b>	<b>\$417,175,761</b>	<b>\$439,761,940</b>	<b>\$524,456,779</b>	<b>\$440,980,040</b>

**CITY OF AKRON, OHIO**  
**ANALYSIS OF 2012 BUDGETED GROSS EXPENDITURES**  
**COMPARED TO ACTUAL 2009, 2010 AND 2011**  
**BY FUND SOURCE AND CATEGORY**

**By Funding Source:**

	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Actual 2011</b>	<b>Budget 2012</b>
General Fund	\$148,143,877	\$139,619,601	\$152,148,206	\$146,900,000
Special Revenue Fund	141,955,544	163,671,024	161,128,207	139,062,910
Debt Service fund	443,968	453,447	519,570	523,270
Capital Projects Fund	52,971,225	51,422,261	91,385,835	51,528,600
Enterprise Fund	83,271,101	83,909,549	95,279,379	111,590,990
Internal Service Fund	55,038,063	53,377,522	52,112,988	52,229,380
Trust & Agency	8,694	13,275	13,013	39,500
GRAND TOTAL	<u>\$481,832,472</u>	<u>\$492,466,679</u>	<u>\$552,587,198</u>	<u>\$501,874,650</u>

**By Expenditure Category:**

	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Actual 2011</b>	<b>Budget 2012</b>
Wages and Benefits:				
Salaries and Wages	\$120,909,170	\$109,941,979	\$103,642,124	\$107,397,910
Employee Benefits	57,038,925	61,611,956	61,472,247	58,690,210
Total Wages & Benefits	<u>177,948,095</u>	<u>171,553,935</u>	<u>165,114,371</u>	<u>166,088,120</u>
Operations and Maintenance				
Discretionary	193,402,537	216,105,539	282,006,842	213,449,110
Non-Discretionary	69,969,064	77,184,757	83,622,383	86,019,920
Total Operations and Maintenance	<u>263,371,601</u>	<u>293,290,296</u>	<u>365,629,225</u>	<u>299,469,030</u>
Capital Outlay	<u>40,512,776</u>	<u>27,622,448</u>	<u>21,843,602</u>	<u>36,317,500</u>
Grand Total	<u>\$481,832,472</u>	<u>\$492,466,679</u>	<u>\$552,587,198</u>	<u>\$501,874,650</u>

**CITY OF AKRON, OHIO**  
**ANALYSIS OF 2012 BUDGETED NET EXPENDITURES**  
**COMPARED TO ACTUAL 2009, 2010 AND 2011**  
**BY FUND SOURCE AND CATEGORY**

**By Funding Source:**

	<b><u>Actual 2009</u></b>	<b><u>Actual 2010</u></b>	<b><u>Actual 2011</u></b>	<b><u>Budget 2012</u></b>
General Fund	\$138,187,022	\$129,049,276	\$134,571,995	\$137,450,110
Special Revenue Fund	127,505,106	152,722,368	142,518,555	124,890,090
Debt Service fund	437,534	447,008	511,993	515,770
Capital Projects Fund	42,130,439	28,988,899	20,053,781	40,028,600
Enterprise Fund	75,581,070	73,452,527	86,087,855	98,706,990
Internal Service Fund	0	0	0	0
Trust & Agency	8,068	9,504	8,418	36,000
GRAND TOTAL	<u>\$383,849,239</u>	<u>\$384,669,582</u>	<u>\$383,752,597</u>	<u>\$401,627,560</u>

**By Expenditure Category:**

	<b><u>Actual 2009</u></b>	<b><u>Actual 2010</u></b>	<b><u>Actual 2011</u></b>	<b><u>Budget 2012</u></b>
Wages and Benefits:				
Salaries and Wages	\$114,354,024	\$104,358,485	\$98,341,436	\$101,948,610
Employee Benefits	54,334,918	58,436,834	58,272,682	55,880,720
Total Wages & Benefits	<u>168,688,942</u>	<u>162,795,319</u>	<u>156,614,118</u>	<u>157,829,330</u>
Operations and Maintenance				
Discretionary	105,007,944	117,369,351	122,997,568	123,057,510
Non-Discretionary	69,646,940	76,931,852	82,081,156	84,473,220
Total Operations and Maintenance	<u>174,654,884</u>	<u>194,301,203</u>	<u>205,078,724</u>	<u>207,530,730</u>
Capital Outlay	<u>40,505,413</u>	<u>27,573,060</u>	<u>22,059,755</u>	<u>36,267,500</u>
Grand Total	<u>\$383,849,239</u>	<u>\$384,669,582</u>	<u>\$383,752,597</u>	<u>\$401,627,560</u>



## **SUMMARY OF FUNDS**

The following pages contain financial information on the City's funds. The City of Akron's accounting system is made up of a series of seven fund types. Within these funds are multiple individual funds. The City's fund types and funds correspond to the Governmental Accounting Standards Board fund types and funds. The funds fall into two categories—operating and non-operating (Page 26). The ordinance printed in the front of this document in the introductory section is the action of the legislative body to control the level of expenditures. As a rule of thumb, the operating funds are those that either: (a) receive local tax dollars; (b) have personnel costs included; or (c) are mandated to be appropriated by state law. The non-operating funds are primarily related to capital projects. In order to change the expenditure pattern from that authorized by ordinance, City Council must pass a revised appropriation. This occurs three or four times annually.

The City's budget process is a modified cash basis. Encumbrances outstanding at year-end are carried over into the following year as both an addition to the budget and an encumbrance of the budget along with the appropriation of the current year. For the purpose of monitoring the budget, encumbrances are considered the same as expenditures in determining the balance available for future expenditure.

The City tracks expenses at the line item account; however, appropriation control is at the following categories: account type; i.e., wages/benefits, other operations and maintenance, and capital outlay.

## **DISCUSSION OF MATERIAL CHANGES OF FUND BALANCES**

There are twenty-four funds with a balance that had a material change. Explanations are provided below:

<b>Fund</b>	<b>Fund Title</b>	<b>Actual 2011</b>	<b>Budgeted 2012</b>	<b>Percent Change</b>	<b>Explanation</b>
2005	Emergency Medical Services (EMS) Fund	(3,464,315)	(1,685,937)	51.33%	The reduction in fund deficit is attributed to an increase in revenue due to a review and revision of the fee schedule.
2010	Special Assessment Fund	4,990,550	2,023,011	-59.46%	The decrease in fund balance is a result of spending down accumulated balance while still maintaining a positive balance.
2025	Income Tax Capital Improvement Fund	5,142,305	1,357,575	-73.60%	The decrease in fund balance is a result of spending down accumulated balance while still maintaining a positive balance.
2030	Street & Highway Maintenance Fund	(225,915)	712,979	415.60%	The increase in fund balance is attributed to an increase in the General Fund Subsidy.
2080	Community Development	(532,655)	1,831,886	443.92%	This fund is a reimbursable grant fund. The projected increase in fund balance is related to the timing of grant reimbursements along with additional funding sources.
2095	Community Environment Grants Fund	242,178	462,348	90.91%	The increase in fund balance is due to a significant reduction in expenditures.
2127	AMATS Fund	(147,255)	231,401	257.14%	The increase in fund balance is attributed to another funding source.
2195	Tax Equivalency Fund	867,651	222,634	-74.34%	The decrease in fund balance is a result of spending down accumulated balance while still maintaining a positive balance.

2240	JEDD Fund	516,251	1,604,085	210.72%	The increase in fund balance is attributed to increase in JEDD revenue while containing expenditures.
2295	Police Grants Fund	(339,074)	20,337	106.00%	The increase in fund balance is attributed to anticipated grant awards.
2305	Safety Programs Fund	1,959,184	3,922,474	100.21%	The increase in fund balance is a result of curtailing expenditures.
2320	Equipment and Facilities Operating Fund	412,773	1,639,891	297.29%	The increase in fund balance is a result of stringent expenditure review.
4060	Streets Fund	(2,503,435)	(1,264,267)	49.50%	The reduction in fund deficit is due to the issuance of notes and/or bonds.
4160	Parks and Recreation Fund	239,590	18,331	-92.35%	The decrease in fund balance is a result of spending down accumulated balance while still maintaining a positive balance.
4165	Public Facilities and Improvements Fund	772,372	102,297	-86.76%	The decrease in fund balance is a direct result of expenditures relating to timing for specific capital projects.
4170	Public Parking Fund	2,344,875	44,400	-98.11%	The decrease in fund balance is a result of spending down accumulated balance while still maintaining a positive balance.
4175	Economic Development Fund	1,095,444	103,539	-90.55%	The decrease in fund balance is a result of spending down accumulated balance while still maintaining a positive balance.
5010	Oil and Gas Fund	209,779	76,569	-63.50%	The decrease in fund balance is attributed to an increase in expenditures.

5030	Off-Street Parking	144,133	250,512	73.81%	The increase in fund balance in related to both additional revenue for the decks and lots along with a slight reduction in expenditures.
6000	Motor Equipment Fund	(674,065)	1,003	100.15%	The increase in fund balance is due to the stringent control of expenses for 2012.
6010	Storeroom Fund	(325,977)	3,296	101.01%	The increase in fund balance is a result of stringent expenditure control coupled with a review of service charges.
6015	Telephone System Fund	320,784	4,755	-98.52%	The decrease in fund balance is a result of spending down accumulated balance while still maintaining a positive balance.
6025	Engineering Bureau	(414,053)	(113,206)	72.66%	The increase in fund balance is a result of stringent expenditure control within expected revenue amounts.
6030	Management Information System (MIS) Fund	(749,555)	(374,972)	49.97%	The reduction in fund deficit is a result of reviewing user charges.



### **COMPARATIVE SUMMARY OF RECEIPTS - \$500,000 OR LESS**

For the 2012 budget document, the City has chosen to include comparative statements for those funds with revenue exceeding \$500,000. All other funds, and the amount of budgeted revenue, are listed below.

<b><u>Fund</u></b>	<b><u>Fund Name</u></b>	<b><u>Amount</u></b>
2015	Police Pension Employer's Liability	\$ 0
2020	Fire Pension Employer's Liability	0
2035	Street Assessment	0
2085	Air Quality	0
2095	Community Environment Grants	470,000
2140	Summer Lunch Program	0
2200	Special Revenue Loans	55,000
2255	Akron Municipal Court Information System (AMCIS)	275,000
2290	Public Health	50,000
2300	Various Domestic Violence	0
2315	Health Grants	0
4048	Capital Projects O/S Resources	0
4050	Road and Bridge Improvements	0
4150	Information and Technology Improvements	0
4155	Transportation	0
5010	Oil and Gas	375,000
6009	Self-Insurance Settlement	15,000
7000	Claire Merrix Tennis Trust	0
7003	Holocaust Memorial	15,000
7010	Unclaimed Monies	0
7020	Police/Fire Beneficiary	1,000
7025	Police Property Monetary Evidence	0

### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

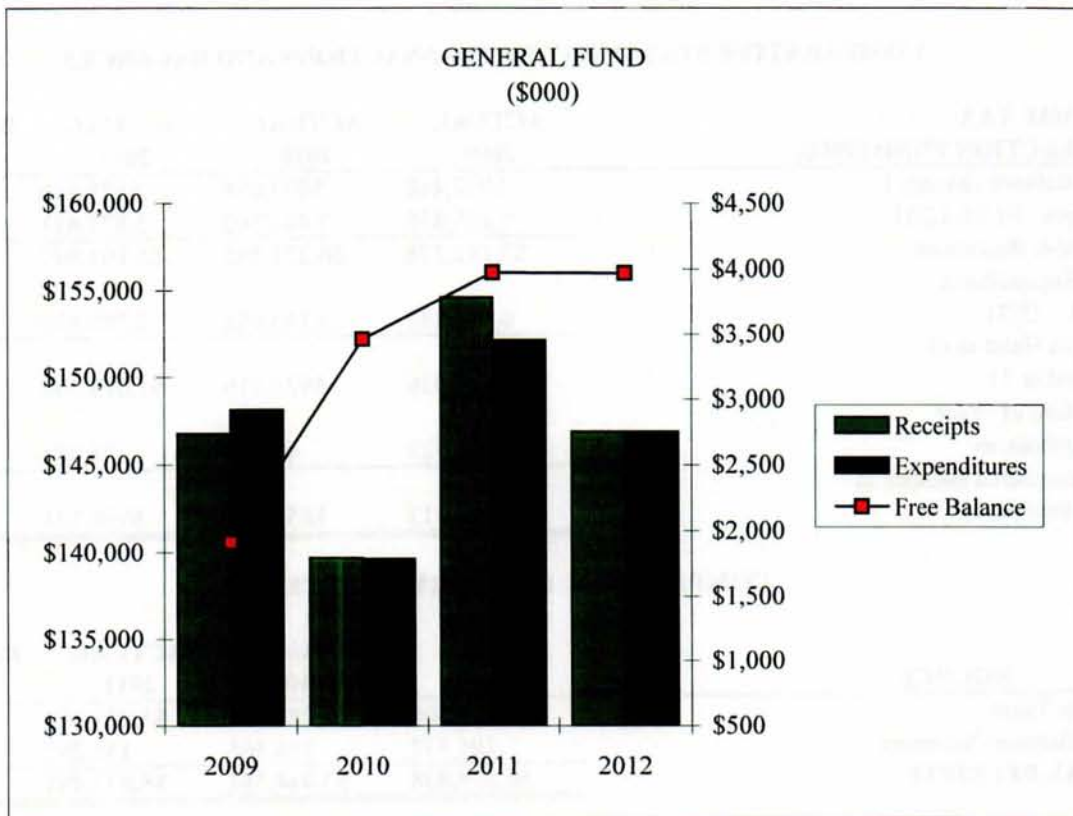
<b>GENERAL FUND (1000)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	\$6,562,347	\$5,205,946	\$5,261,877	\$5,210,190
Implementation of GASB #54	0	0	(2,521,615)	0
Receipts - 01/01-12/31	146,787,476	139,675,532	154,618,134	146,895,000
Available Resources	\$153,349,823	\$144,881,478	\$157,358,396	\$152,105,190
Less Expenditures - 01/01 - 12/31	148,143,877	139,619,601	152,148,206	146,900,000
Cash on Hand as of December 31	\$5,205,946	\$5,261,877	\$5,210,190	\$5,205,190
Less: End of -Year Encumbrances	3,294,609	1,799,531	1,237,472	1,237,000
Unencumbered Balance as of December 31	\$1,911,337	\$3,462,346	\$3,972,718	\$3,968,190

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Income Taxes	\$74,824,900	\$74,504,530	\$80,352,236	\$81,762,000
Property Taxes	21,915,675	21,212,845	20,983,845	18,885,000
JEDD Revenues	2,400,000	2,256,000	1,472,000	2,500,000
Inheritance	6,553,799	3,718,987	3,804,916	4,200,000
Local Government	12,349,228	12,515,342	12,378,170	8,348,000
Service Revenues	20,569,975	20,767,564	20,416,440	19,500,000
Miscellaneous Revenues	8,173,899	4,700,264	15,210,527	11,700,000
<b>TOTAL RECEIPTS</b>	<b>\$146,787,476</b>	<b>\$139,675,532</b>	<b>\$154,618,134</b>	<b>\$146,895,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$110,164,259	\$102,388,414	\$103,072,029	\$103,472,070
Other Operations & Maintenance	37,975,556	37,231,187	49,060,682	43,412,430
Capital Outlay	4,062	0	15,495	15,500
<b>TOTAL EXPENDITURES</b>	<b>\$148,143,877</b>	<b>\$139,619,601</b>	<b>\$152,148,206</b>	<b>\$146,900,000</b>



### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

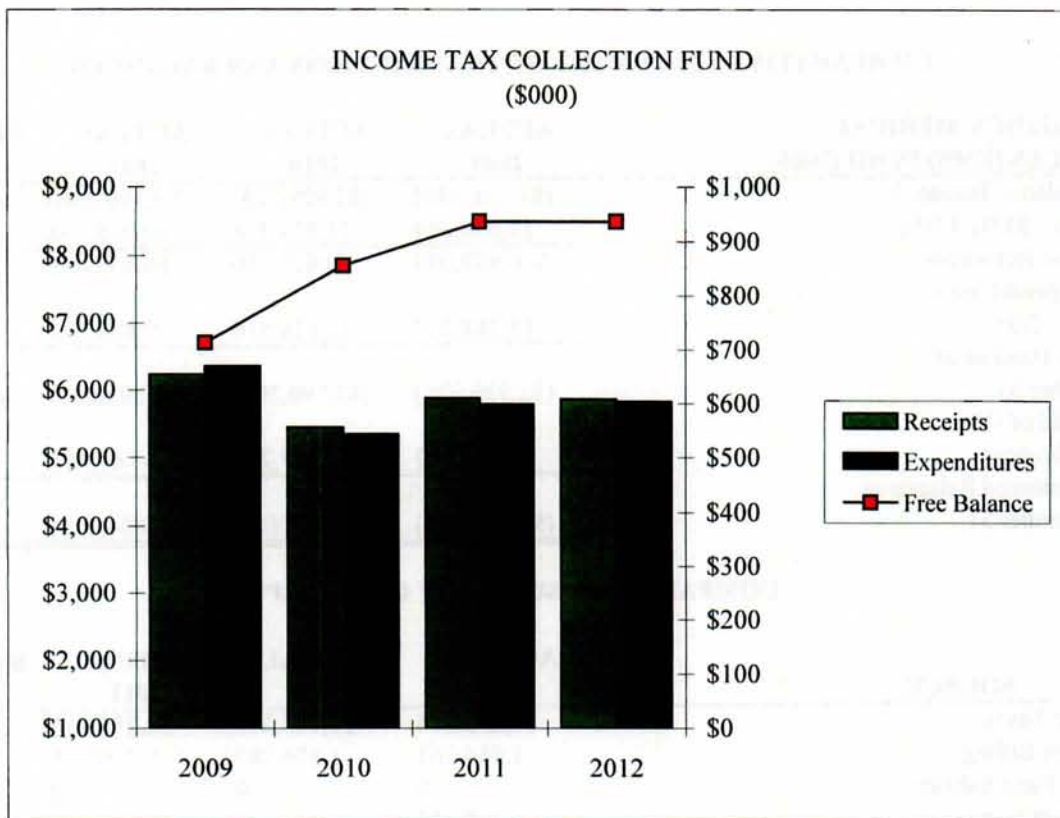
<b>INCOME TAX COLLECTION FUND (2000)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	\$952,440	\$827,036	\$925,516	\$1,013,105
Receipts - 01/01-12/31	6,229,838	5,444,562	5,877,481	5,860,000
Available Resources	\$7,182,278	\$6,271,598	\$6,802,997	\$6,873,105
Less Expenditures - 01/01 - 12/31	6,355,242	5,346,082	5,789,892	5,829,600
Cash on Hand as of December 31	\$827,036	\$925,516	\$1,013,105	\$1,043,505
Less: End of -Year Encumbrances	112,723	69,783	74,984	105,000
Unencumbered Balance as of December 31	\$714,313	\$855,733	\$938,121	\$938,505

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Income Taxes	\$6,123,506	\$5,287,997	\$5,721,184	\$5,846,000
Miscellaneous Revenues	106,332	156,565	156,297	14,000
<b>TOTAL RECEIPTS</b>	<b>\$6,229,838</b>	<b>\$5,444,562</b>	<b>\$5,877,481</b>	<b>\$5,860,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$2,074,632	\$2,020,714	\$2,047,148	\$2,178,000
Other Operations & Maintenance	4,280,610	3,325,368	3,742,744	3,651,600
Capital Outlay	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$6,355,242</b>	<b>\$5,346,082</b>	<b>\$5,789,892</b>	<b>\$5,829,600</b>





### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

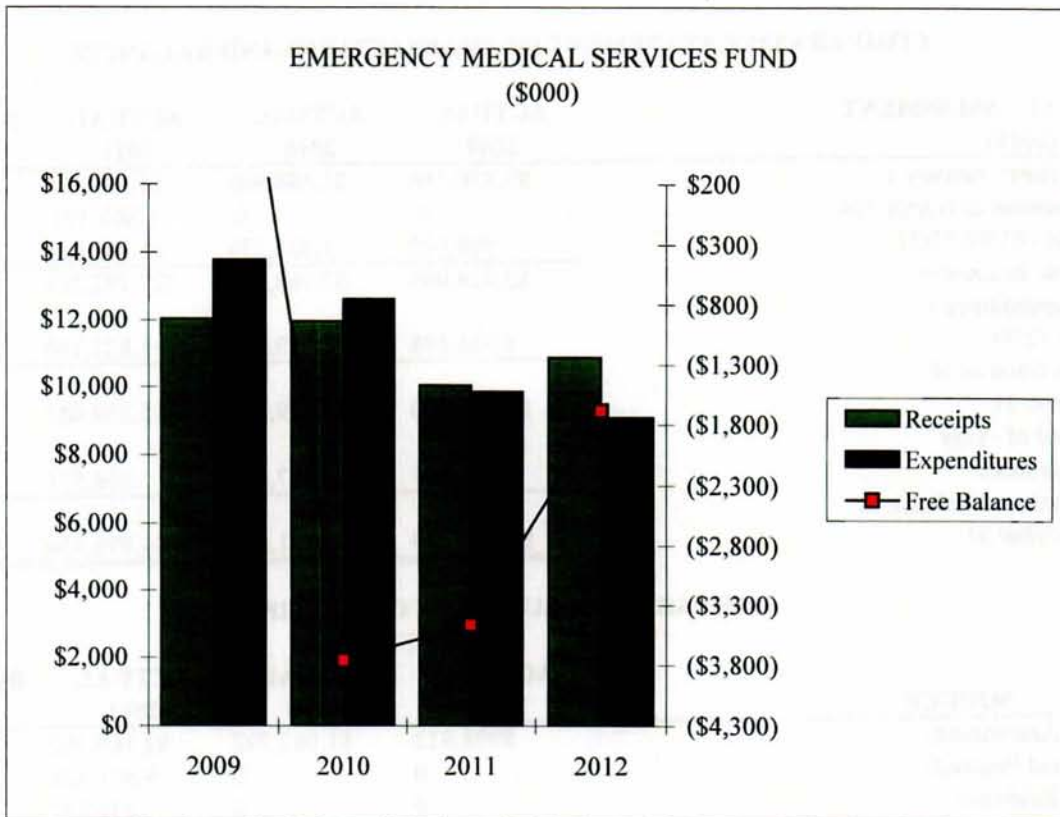
<b>EMERGENCY MEDICAL SERVICES (EMS) FUND (2005)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	(\$1,176,980)	(\$2,929,228)	(\$3,590,206)	(\$3,398,837)
Receipts - 01/01-12/31	12,036,069	11,957,538	10,045,898	10,872,000
Available Resources	\$10,859,089	\$9,028,310	\$6,455,692	\$7,473,163
Less Expenditures - 01/01 - 12/31	13,788,317	12,618,516	9,854,529	9,094,100
Cash on Hand as of December 31	(\$2,929,228)	(\$3,590,206)	(\$3,398,837)	(\$1,620,937)
Less: End of -Year Encumbrances	274,127	167,247	65,478	65,000
Unencumbered Balance as of December 31	(\$3,203,355)	(\$3,757,453)	(\$3,464,315)	(\$1,685,937)

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Property Taxes	\$9,833,274	\$9,785,207	\$8,255,710	\$7,430,000
Transport Billing	1,954,263	1,576,787	1,736,175	2,589,000
General Fund Subsidy	0	0	0	853,000
Investment Earnings	248,338	0	0	0
Other Revenue	194	595,544	54,013	0
<b>TOTAL RECEIPTS</b>	<b>\$12,036,069</b>	<b>\$11,957,538</b>	<b>\$10,045,898</b>	<b>\$10,872,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$12,743,188	\$11,330,329	\$8,571,093	\$8,050,000
Other Operations & Maintenance	1,019,710	1,176,959	1,266,256	1,044,100
Capital Outlay	25,419	111,228	17,180	0
<b>TOTAL EXPENDITURES</b>	<b>\$13,788,317</b>	<b>\$12,618,516</b>	<b>\$9,854,529</b>	<b>\$9,094,100</b>



### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

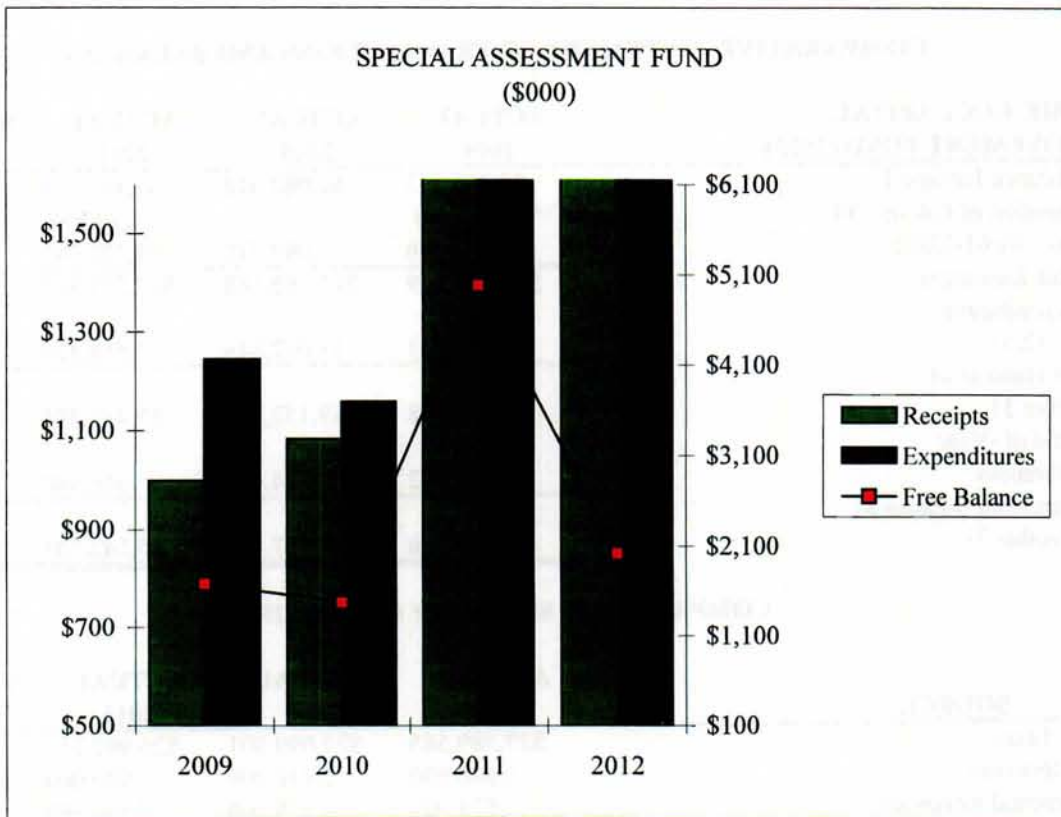
<b>SPECIAL ASSESSMENT FUND (2010)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	\$1,930,186	\$1,684,900	\$1,609,232	\$5,359,081
Implementation of GASB #54	0	0	3,845,391	0
Receipts - 01/01-12/31	998,912	1,083,379	21,737,638	10,300,000
Available Resources	\$2,929,098	\$2,768,279	\$27,192,261	\$15,659,081
Less Expenditures - 01/01 - 12/31	1,244,198	1,159,047	21,833,180	13,267,070
Cash on Hand as of December 31	\$1,684,900	\$1,609,232	\$5,359,081	\$2,392,011
Less: End of -Year Encumbrances	681	137,425	368,531	369,000
Unencumbered Balance as of December 31	\$1,684,219	\$1,471,807	\$4,990,550	\$2,023,011

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Special Assessments	\$998,912	\$1,062,792	\$2,169,702	\$2,225,000
Note/Bond Proceeds	0	0	9,611,128	7,275,000
Service Revenues	0	0	175,537	225,000
Miscellaneous Revenues	0	20,587	9,781,271	575,000
<b>TOTAL RECEIPTS</b>	<b>\$998,912</b>	<b>\$1,083,379</b>	<b>\$21,737,638</b>	<b>\$10,300,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$342,923	\$406,167	\$4,449,073	\$4,071,080
Other Operations & Maintenance	901,275	752,880	17,275,499	9,195,990
Capital Outlay	0	0	108,608	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,244,198</b>	<b>\$1,159,047</b>	<b>\$21,833,180</b>	<b>\$13,267,070</b>





### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

<b>INCOME TAX CAPITAL IMPROVEMENT FUND (2025)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	\$2,245,263	\$9,067,418	\$9,152,339	\$5,489,285
Implementation of GASB #54	0	0	284,491	0
Receipts - 01/01-12/31	32,872,796	33,097,770	33,120,993	33,548,000
Available Resources	\$35,118,059	\$42,165,188	\$42,557,823	\$39,037,285
Less Expenditures - 01/01 - 12/31	26,050,641	33,012,849	37,068,538	37,332,710
Cash on Hand as of December 31	\$9,067,418	\$9,152,339	\$5,489,285	\$1,704,575
Less: End of -Year Encumbrances	364,982	234,495	346,980	347,000
Unencumbered Balance as of December 31	\$8,702,436	\$8,917,844	\$5,142,305	\$1,357,575

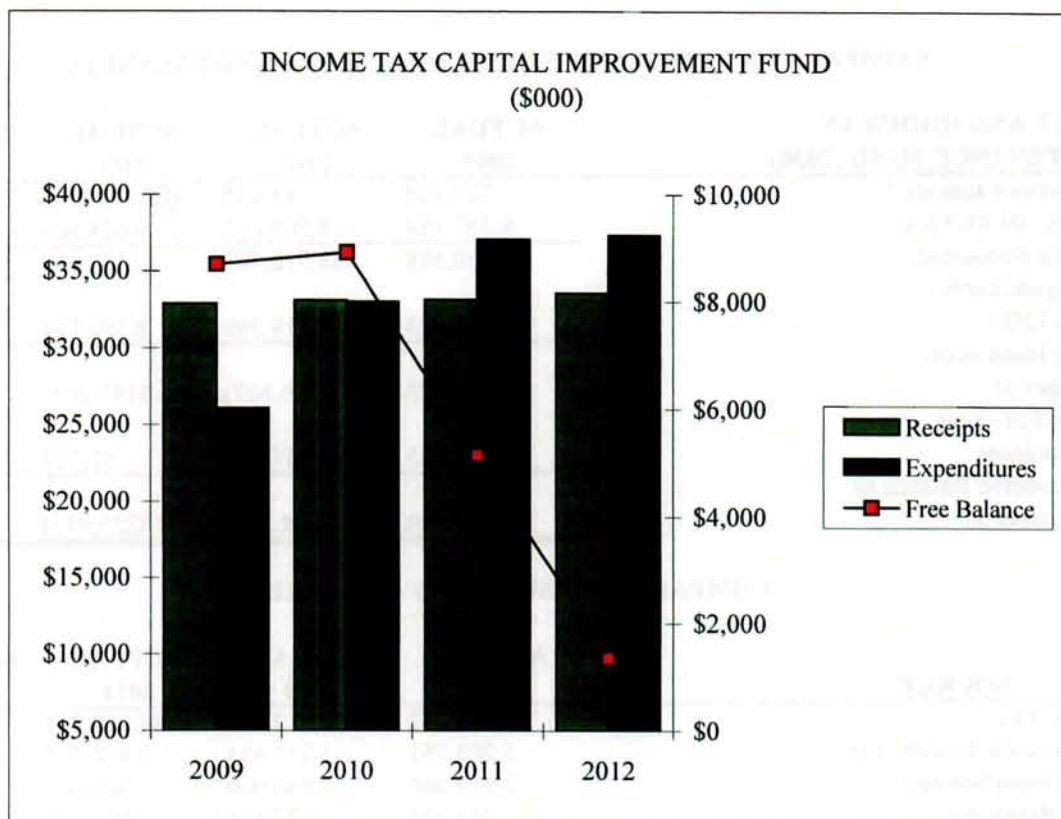
### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Income Taxes	\$27,589,565	\$27,099,001	\$25,907,212	\$26,555,000
JEDD Revenues	1,500,000	1,410,000	920,000	943,000
Governmental Revenues	574,903	2,275,000	2,544,369	2,150,000
Gasoline Tax	0	1,350,000	1,826,000	2,025,000
Note/Bond Proceeds	10,000	14,684	1,146,056	0
Miscellaneous Revenues	282,485	949,085	777,356	1,875,000
Interfund Transfers	2,915,843	0	0	0
<b>TOTAL RECEIPTS</b>	<b>\$32,872,796</b>	<b>\$33,097,770</b>	<b>\$33,120,993</b>	<b>\$33,548,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$1,039,402	\$778,791	\$650,321	\$619,810
Other Operations & Maintenance	24,308,420	31,686,206	35,879,298	35,712,900
Capital Outlay	702,819	547,852	538,919	1,000,000
<b>TOTAL EXPENDITURES</b>	<b>\$26,050,641</b>	<b>\$33,012,849</b>	<b>\$37,068,538</b>	<b>\$37,332,710</b>





### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

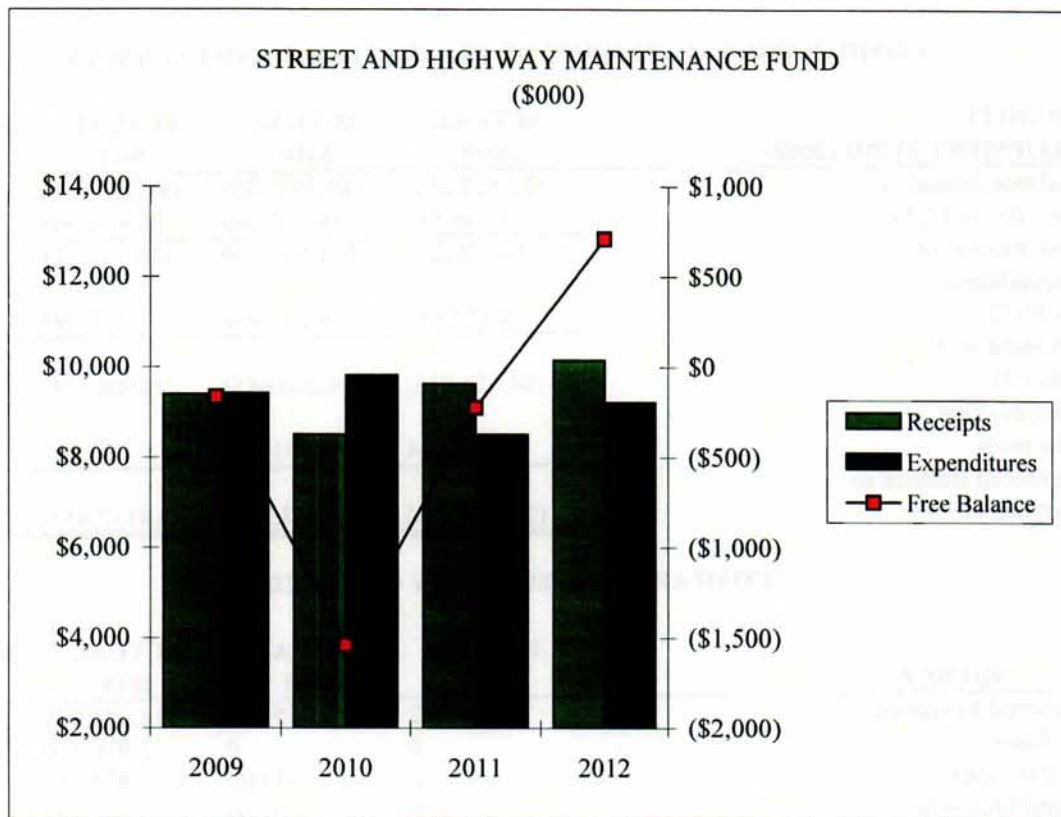
<b>STREET AND HIGHWAY MAINTENANCE FUND (2030)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	\$23,404	\$7,685	(\$1,306,867)	(\$183,201)
Receipts - 01/01-12/31	9,397,184	8,505,017	9,624,565	10,150,000
Available Resources	\$9,420,588	\$8,512,702	\$8,317,698	\$9,966,799
Less Expenditures - 01/01 - 12/31	9,412,903	9,819,569	8,500,899	9,210,820
Cash on Hand as of December 31	\$7,685	(\$1,306,867)	(\$183,201)	\$755,979
Less: End of -Year Encumbrances	173,725	231,429	42,714	43,000
Unencumbered Balance as of December 31	(\$166,040)	(\$1,538,296)	(\$225,915)	\$712,979

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Gasoline Tax	\$2,738,712	\$2,812,514	\$4,018,717	\$3,125,000
Motor Vehicle License Tax	1,205,753	1,217,651	2,438,713	2,500,000
General Fund Subsidy	2,455,000	2,550,000	900,000	2,100,000
Service Revenues	744,964	97,535	592,698	600,000
State of Ohio Reimbursement	2,252,755	1,651,086	1,406,775	1,500,000
Miscellaneous Revenues	0	176,231	267,662	325,000
<b>TOTAL RECEIPTS</b>	<b>\$9,397,184</b>	<b>\$8,505,017</b>	<b>\$9,624,565</b>	<b>\$10,150,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$6,201,279	\$6,100,247	\$4,766,631	\$5,495,800
Other Operations & Maintenance	3,201,628	3,719,322	3,723,830	3,704,520
Capital Outlay	9,996	0	10,438	10,500
<b>TOTAL EXPENDITURES</b>	<b>\$9,412,903</b>	<b>\$9,819,569</b>	<b>\$8,500,899</b>	<b>\$9,210,820</b>



### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

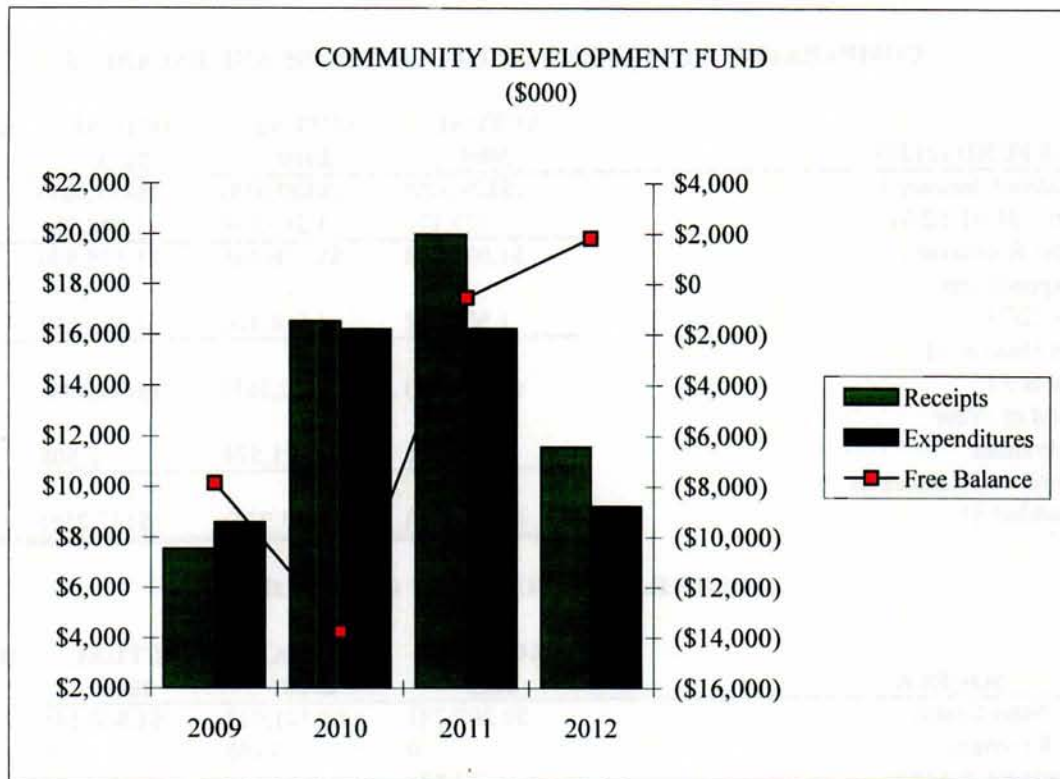
<b>COMMUNITY DEVELOPMENT FUND (2080)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	(\$3,510,251)	(\$4,552,370)	(\$4,240,685)	(\$500,174)
Receipts - 01/01-12/31	7,530,512	16,515,649	19,974,906	11,575,000
Available Resources	\$4,020,261	\$11,963,279	\$15,734,221	\$11,074,826
Less Expenditures - 01/01 - 12/31	8,572,631	16,203,964	16,234,395	9,210,940
Cash on Hand as of December 31	(\$4,552,370)	(\$4,240,685)	(\$500,174)	\$1,863,886
Less: End of -Year Encumbrances	3,302,044	9,501,639	32,481	32,000
Unencumbered Balance as of December 31	(\$7,854,414)	(\$13,742,324)	(\$532,655)	\$1,831,886

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Governmental Revenues	\$6,692,522	\$15,755,419	\$14,044,093	\$9,100,000
Income Taxes	0	0	2,036,470	1,000,000
Service Revenues	0	138,003	875,795	900,000
Note/Bond Proceeds	0	50,000	235,577	0
Miscellaneous Revenues	356,036	572,227	2,782,971	575,000
Interfund Transfers	481,954	0	0	0
<b>TOTAL RECEIPTS</b>	<b>7,530,512</b>	<b>16,515,649</b>	<b>19,974,906</b>	<b>11,575,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$1,892,240	\$2,076,866	\$2,250,352	\$2,174,640
Other Operations & Maintenance	6,629,533	13,591,347	13,122,507	6,646,300
Capital Outlay	50,858	535,751	861,536	390,000
<b>TOTAL EXPENDITURES</b>	<b>\$8,572,631</b>	<b>\$16,203,964</b>	<b>\$16,234,395</b>	<b>\$9,210,940</b>





### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

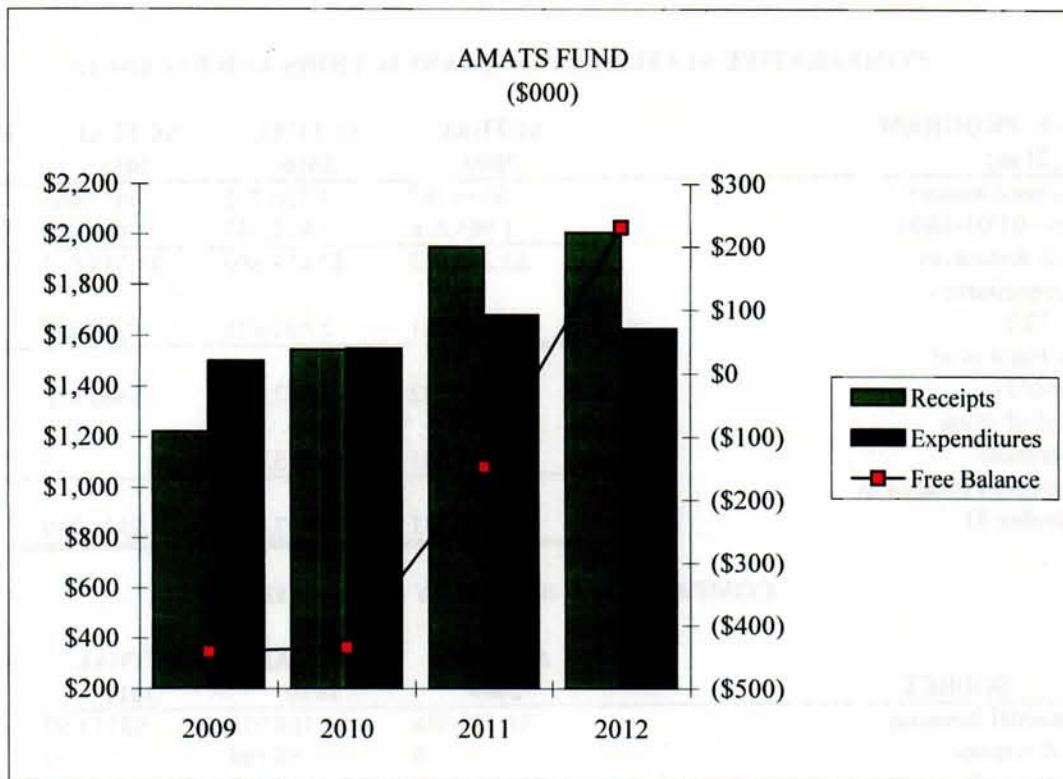
<b>AMATS FUND (2127)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	(\$129,329)	(\$409,038)	(\$412,361)	(\$144,749)
Receipts - 01/01-12/31	1,221,173	1,545,503	1,948,301	2,006,000
Available Resources	\$1,091,844	\$1,136,465	\$1,535,940	\$1,861,251
Less Expenditures - 01/01 - 12/31	1,500,882	1,548,826	1,680,689	1,626,850
Cash on Hand as of December 31	(\$409,038)	(\$412,361)	(\$144,749)	\$234,401
Less: End of -Year Encumbrances	32,311	21,574	2,506	3,000
Unencumbered Balance as of December 31	(\$441,349)	(\$433,935)	(\$147,255)	\$231,401

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Federal /State Grants	\$1,207,293	\$1,541,913	\$1,948,186	\$1,905,500
Service Revenues	0	3,450	0	0
Miscellaneous Revenues	13,880	140	115	100,500
<b>TOTAL RECEIPTS</b>	<b>\$1,221,173</b>	<b>\$1,545,503</b>	<b>\$1,948,301</b>	<b>\$2,006,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$1,090,921	\$1,277,891	\$1,324,335	\$1,207,850
Other Operations & Maintenance	409,961	270,935	356,354	419,000
Capital Outlay	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,500,882</b>	<b>\$1,548,826</b>	<b>\$1,680,689</b>	<b>\$1,626,850</b>



### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

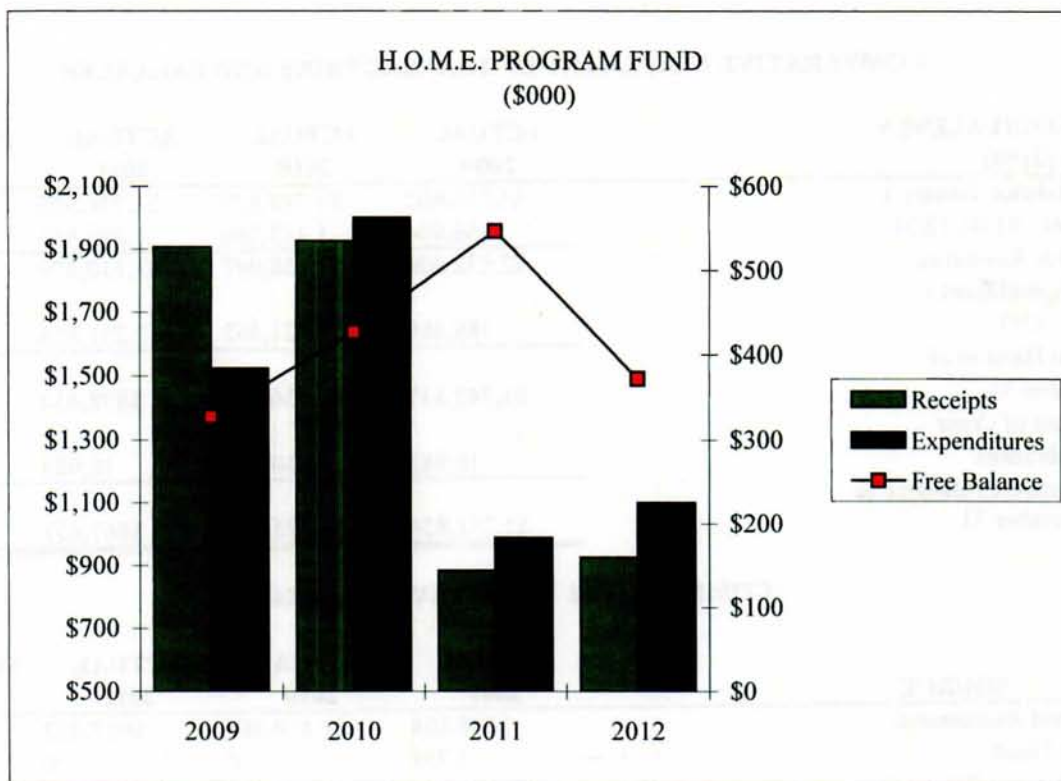
<b>H.O.M.E. PROGRAM FUND (2146)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	\$344,387	\$726,732	\$652,065	\$546,932
Receipts - 01/01-12/31	1,905,626	1,925,957	882,948	925,000
Available Resources	\$2,250,013	\$2,652,689	\$1,535,013	\$1,471,932
Less Expenditures - 01/01 - 12/31	1,523,281	2,000,624	988,081	1,100,000
Cash on Hand as of December 31	\$726,732	\$652,065	\$546,932	\$371,932
Less: End of -Year Encumbrances	400,001	225,001	2	0
Unencumbered Balance as of December 31	\$326,731	\$427,064	\$546,930	\$371,932

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Governmental Revenues	\$1,733,386	\$1,764,932	\$817,059	\$850,000
Service Revenues	0	48,189	0	0
Miscellaneous Revenues	92,486	112,836	65,889	75,000
Interfund Transfers	79,754	0	0	0
<b>TOTAL RECEIPTS</b>	<b>\$1,905,626</b>	<b>\$1,925,957</b>	<b>\$882,948</b>	<b>\$925,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	1,523,281	2,000,624	988,081	1,100,000
Capital Outlay	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,523,281</b>	<b>\$2,000,624</b>	<b>\$988,081</b>	<b>\$1,100,000</b>





### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

<b>TAX EQUIVALENCY FUND (2195)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	\$1,575,602	\$1,742,837	\$1,736,635	\$878,634
Receipts - 01/01-12/31	556,904	1,415,260	1,393,835	755,000
Available Resources	\$2,132,506	\$3,158,097	\$3,130,470	\$1,633,634
Less Expenditures - 01/01 - 12/31	389,669	1,421,462	2,251,836	1,400,000
Cash on Hand as of December 31	\$1,742,837	\$1,736,635	\$878,634	\$233,634
Less: End of -Year Encumbrances	10,983	10,983	10,983	11,000
Unencumbered Balance as of December 31	\$1,731,854	\$1,725,652	\$867,651	\$222,634

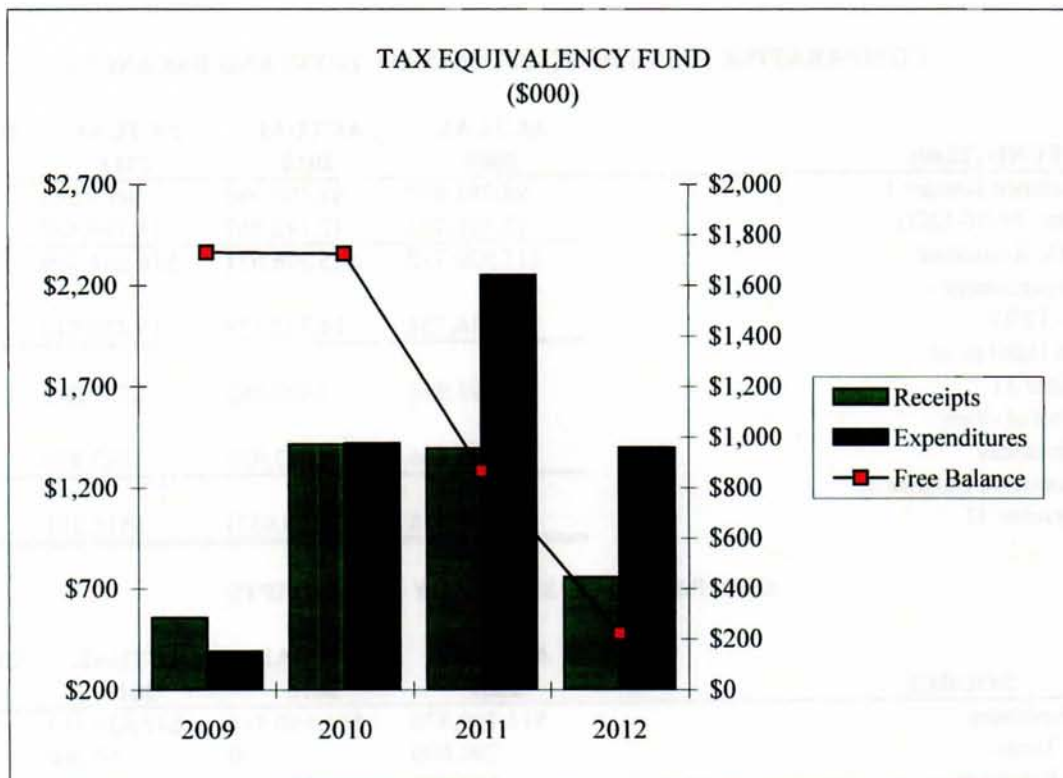
### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Taxes and Assessments	\$548,868	\$1,410,588	\$937,052	\$750,000
Income Taxes	3,754	0	0	0
Miscellaneous Revenues	4,282	4,672	456,783	5,000
<b>TOTAL RECEIPTS</b>	<b>\$556,904</b>	<b>\$1,415,260</b>	<b>\$1,393,835</b>	<b>\$755,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	389,669	1,421,462	2,251,836	1,400,000
Capital Outlay	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$389,669</b>	<b>\$1,421,462</b>	<b>\$2,251,836</b>	<b>\$1,400,000</b>





### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

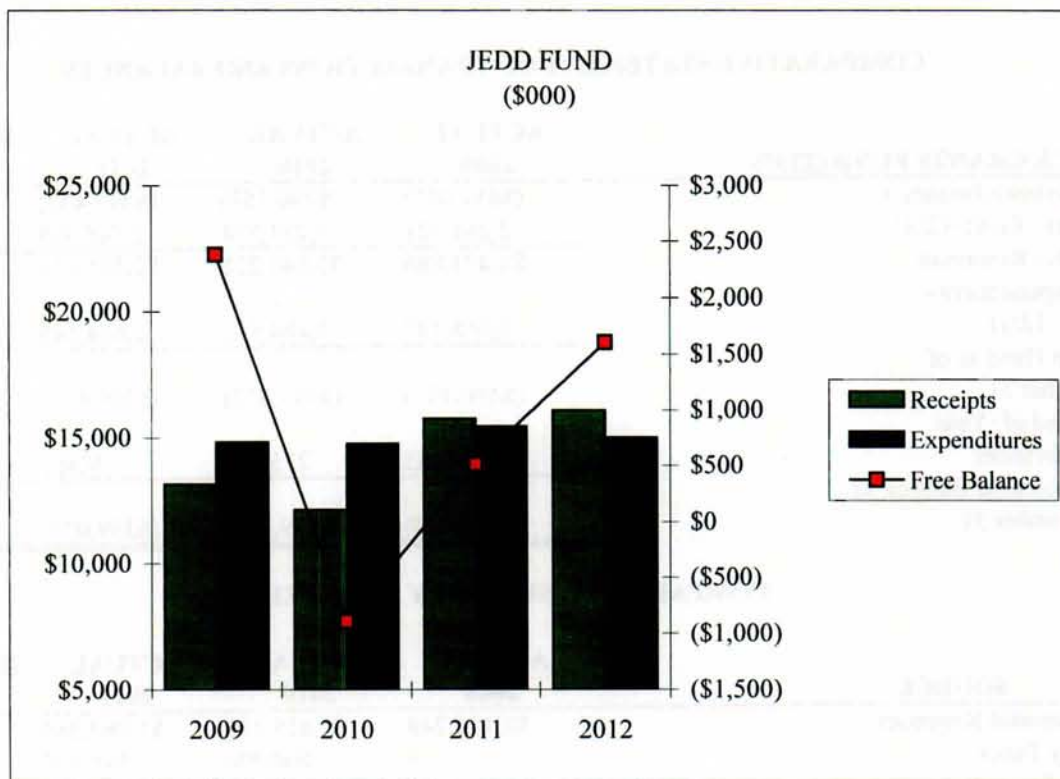
<b>JEDD FUND (2240)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	\$4,781,977	\$3,103,964	\$493,892	\$799,085
Receipts - 01/01-12/31	13,138,741	12,142,057	15,760,507	16,100,000
Available Resources	\$17,920,718	\$15,246,021	\$16,254,399	\$16,899,085
Less Expenditures - 01/01 - 12/31	14,816,754	14,752,129	15,455,314	15,012,000
Cash on Hand as of December 31	\$3,103,964	\$493,892	\$799,085	\$1,887,085
Less: End of -Year Encumbrances	723,406	1,383,929	282,834	283,000
Unencumbered Balance as of December 31	\$2,380,558	(\$890,037)	\$516,251	\$1,604,085

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
JEDD Revenues	\$11,700,376	\$11,650,316	\$15,428,112	\$15,813,000
Income Taxes	290,000	0	60,360	0
Service Revenues	393,478	354,291	124,434	127,000
Note/Bond Proceeds	2,000	0	0	0
Miscellaneous Revenues	223,257	137,450	147,601	160,000
Interfund Transfers	529,630	0	0	0
<b>TOTAL RECEIPTS</b>	<b>\$13,138,741</b>	<b>\$12,142,057</b>	<b>\$15,760,507</b>	<b>\$16,100,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$159,442	\$178,455	\$186,525	\$300,000
Other Operations & Maintenance	13,756,881	13,557,199	15,034,230	14,477,000
Capital Outlay	900,431	1,016,475	234,559	235,000
<b>TOTAL EXPENDITURES</b>	<b>\$14,816,754</b>	<b>\$14,752,129</b>	<b>\$15,455,314</b>	<b>\$15,012,000</b>



### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

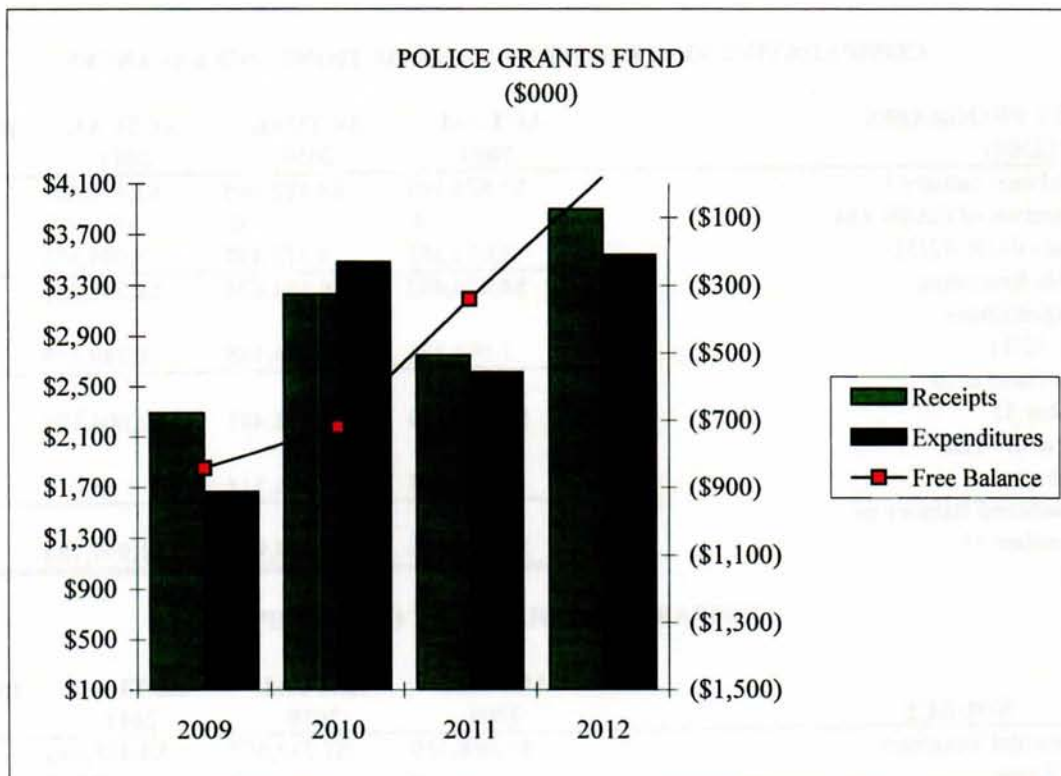
<b>POLICE GRANTS FUND (2295)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	(\$814,037)	(\$190,353)	(\$443,432)	(\$309,613)
Receipts - 01/01-12/31	2,288,921	3,231,574	2,748,488	3,900,000
Available Resources	\$1,474,884	\$3,041,221	\$2,305,056	\$3,590,387
Less Expenditures - 01/01 - 12/31	1,665,237	3,484,653	2,614,669	3,541,050
Cash on Hand as of December 31	(\$190,353)	(\$443,432)	(\$309,613)	\$49,337
Less: End of -Year Encumbrances	651,465	275,762	29,461	29,000
Unencumbered Balance as of December 31	(\$841,818)	(\$719,194)	(\$339,074)	\$20,337

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Governmental Revenues	\$2,114,749	\$2,635,110	\$1,762,289	\$2,950,000
Property Taxes	0	500,000	806,000	780,000
Service Revenues	0	10,255	0	0
Miscellaneous Revenues	572	86,209	180,199	170,000
Interfund Transfers	173,600	0	0	0
<b>TOTAL RECEIPTS</b>	<b>\$2,288,921</b>	<b>\$3,231,574</b>	<b>\$2,748,488</b>	<b>\$3,900,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$845,554	\$2,682,365	\$2,113,342	\$3,155,690
Other Operations & Maintenance	819,683	802,288	501,327	385,360
Capital Outlay	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,665,237</b>	<b>\$3,484,653</b>	<b>\$2,614,669</b>	<b>\$3,541,050</b>





### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

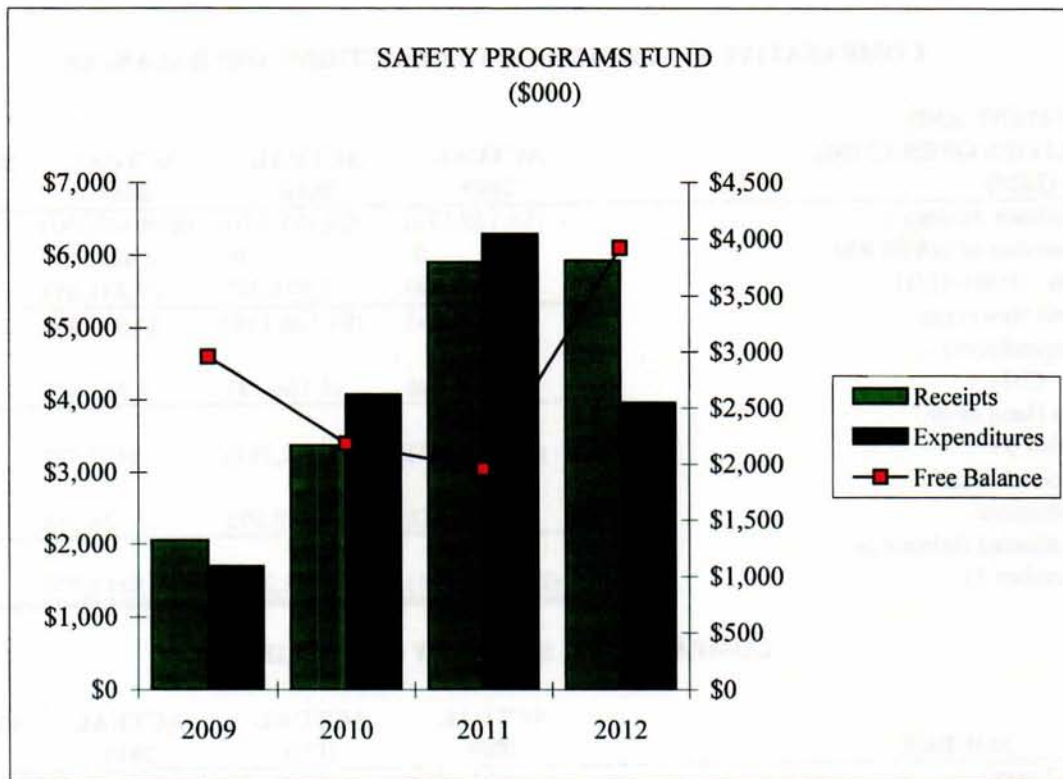
<b>SAFETY PROGRAMS FUND (2305)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	\$2,824,107	\$3,182,169	\$2,478,481	\$2,004,194
Implementation of GASB #54	0	0	(90,458)	0
Receipts - 01/01-12/31	2,052,385	3,372,457	5,905,530	5,925,000
Available Resources	\$4,876,492	\$6,554,626	\$8,293,553	\$7,929,194
Less Expenditures - 01/01 - 12/31	1,694,323	4,076,145	6,289,359	3,961,720
Cash on Hand as of December 31	\$3,182,169	\$2,478,481	\$2,004,194	\$3,967,474
Less: End of -Year Encumbrances	222,063	294,511	45,010	45,000
Unencumbered Balance as of December 31	\$2,960,106	\$2,183,970	\$1,959,184	\$3,922,474

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Governmental Revenues	\$1,068,369	\$1,733,577	\$4,475,646	\$4,500,000
Income Taxes	0	0	8,000	0
Service Revenues	741,425	1,270,224	1,219,006	1,200,000
Property Taxes	0	100,000	0	0
Miscellaneous Revenues	242,591	268,656	202,878	225,000
<b>TOTAL RECEIPTS</b>	<b>\$2,052,385</b>	<b>\$3,372,457</b>	<b>\$5,905,530</b>	<b>\$5,925,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$1,089,622	\$3,229,124	\$4,588,214	\$3,293,600
Other Operations & Maintenance	604,701	611,538	1,663,109	627,620
Capital Outlay	0	235,483	38,036	40,500
<b>TOTAL EXPENDITURES</b>	<b>\$1,694,323</b>	<b>\$4,076,145</b>	<b>\$6,289,359</b>	<b>\$3,961,720</b>



## COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

### EQUIPMENT AND FACILITIES OPERATING FUND (2320)

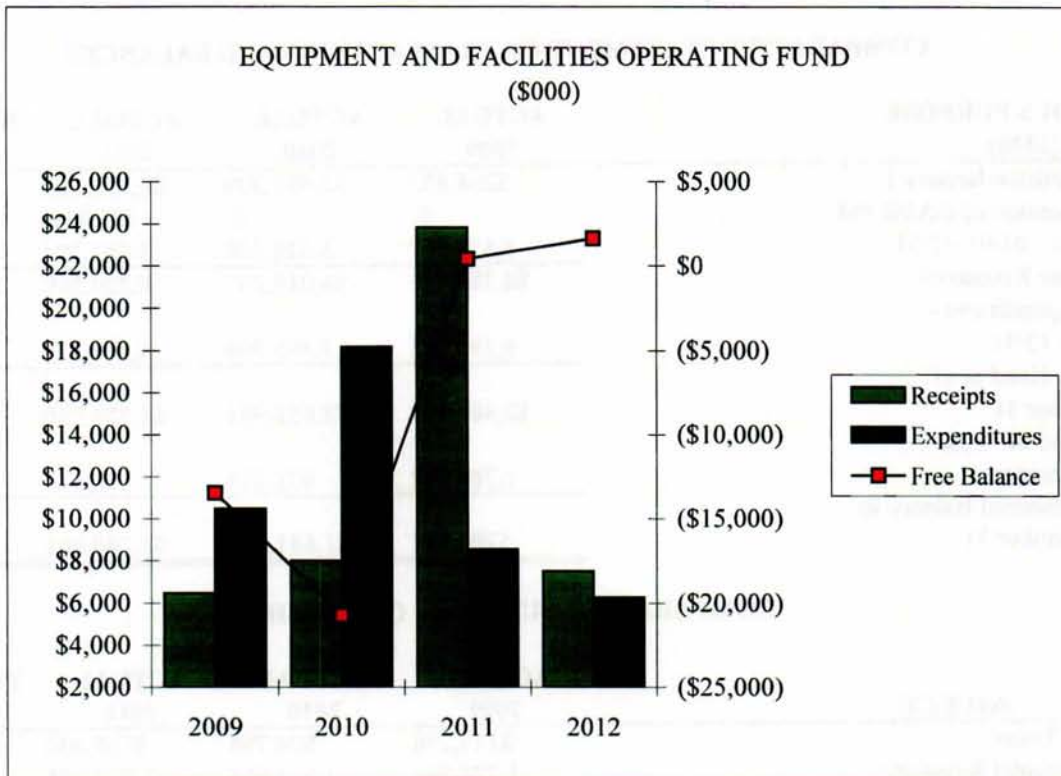
	ACTUAL 2009	ACTUAL 2010	ACTUAL 2011	BUDGETED 2012
Cash Balance January 1	(\$5,128,134)	(\$9,151,241)	(\$19,342,295)	\$437,391
Implementation of GASB #54	0	0	4,485,505	0
Receipts - 01/01-12/31	6,453,099	7,975,087	23,831,653	7,500,000
Available Resources	\$1,324,965	(\$1,176,154)	\$8,974,863	\$7,937,391
Less Expenditures - 01/01 - 12/31	10,476,206	18,166,141	8,537,472	6,272,500
Cash on Hand as of December 31	(\$9,151,241)	(\$19,342,295)	\$437,391	\$1,664,891
Less: End of -Year Encumbrances	4,306,652	1,380,995	24,618	25,000
Unencumbered Balance as of December 31	(\$13,457,893)	(\$20,723,290)	\$412,773	\$1,639,891

### COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2009	ACTUAL 2010	ACTUAL 2011	BUDGETED 2012
Income Taxes	\$225,000	\$225,000	\$1,445,732	\$1,550,000
Taxes and Assessments	752,233	422,604	0	0
Governmental Revenues	0	15,000	0	0
Service Revenues	891,281	329,859	0	0
Note/Bond Proceeds	2,538,000	1,000,000	490,000	0
Miscellaneous Revenues	1,775,251	5,982,624	18,295,921	2,950,000
General Fund Subsidy	0	0	3,600,000	3,000,000
Interfund Transfers	271,334	0	0	0
<b>TOTAL RECEIPTS</b>	<b>\$6,453,099</b>	<b>\$7,975,087</b>	<b>\$23,831,653</b>	<b>\$7,500,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2009	ACTUAL 2010	ACTUAL 2011	BUDGETED 2012
Wages and Benefits	\$428,317	\$793,613	\$0	\$0
Other Operations & Maintenance	6,749,697	11,762,313	8,271,326	5,737,500
Capital Outlay	3,298,192	5,610,215	266,146	535,000
<b>TOTAL EXPENDITURES</b>	<b>\$10,476,206</b>	<b>\$18,166,141</b>	<b>\$8,537,472</b>	<b>\$6,272,500</b>





### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

VARIOUS PURPOSE FUND (2330)	ACTUAL 2009	ACTUAL 2010	ACTUAL 2011	BUDGETED 2012
Cash Balance January 1	\$208,855	\$2,489,309	\$2,652,981	\$4,759,220
Implementation of GASB #54	0	0	772,024	0
Receipts - 01/01-12/31	8,579,867	3,530,438	5,895,594	3,550,000
Available Resources	\$8,788,722	\$6,019,747	\$9,320,599	\$8,309,220
Less Expenditures - 01/01 - 12/31	6,299,413	3,366,766	4,561,379	3,339,800
Cash on Hand as of December 31	\$2,489,309	\$2,652,981	\$4,759,220	\$4,969,420
Less: End of -Year Encumbrances	1,785,772	971,295	18,619	19,000
Unencumbered Balance as of December 31	\$703,537	\$1,681,686	\$4,740,601	\$4,950,420

### COMPARATIVE SUMMARY OF RECEIPTS

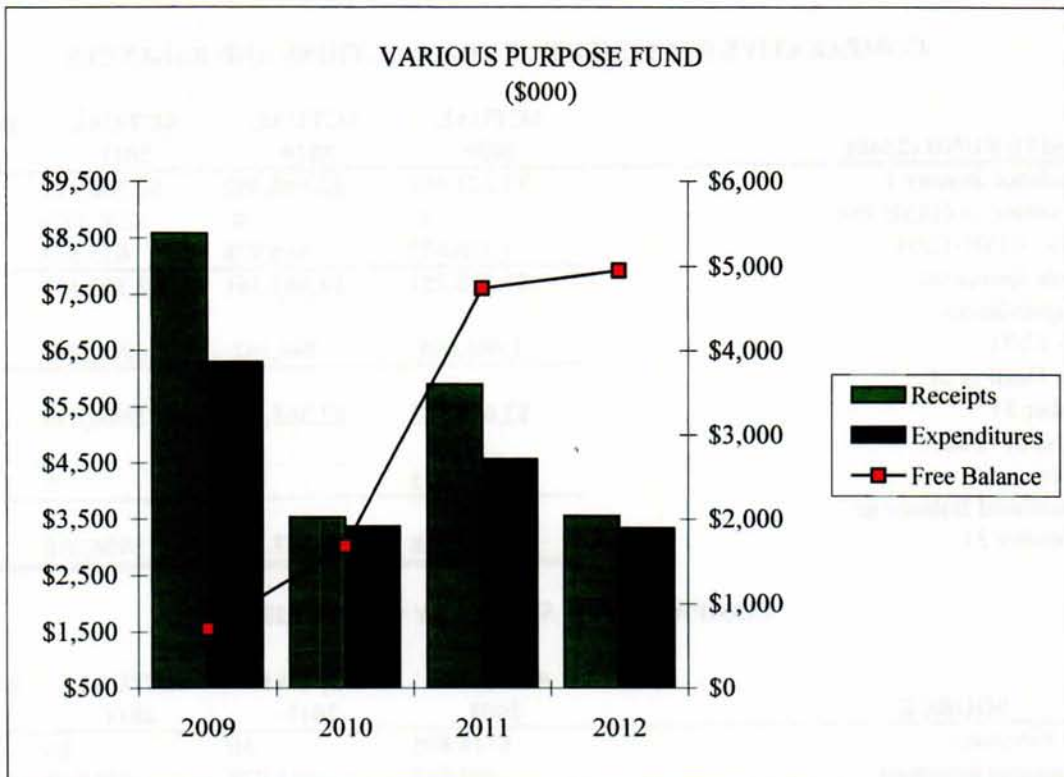
SOURCE	ACTUAL 2009	ACTUAL 2010	ACTUAL 2011	BUDGETED 2012
Income Taxes	\$115,256	\$64,794	\$166,600	\$100,000
Governmental Revenues	1,278,261	1,654,951	1,907,974	1,675,000
Service Revenues	1,111,663	1,064,155	1,012,179	1,025,000
Miscellaneous Revenues	3,479,236	746,538	2,808,841	750,000
Interfund Transfers	2,595,451	0	0	0
<b>TOTAL RECEIPTS</b>	<b>\$8,579,867</b>	<b>\$3,530,438</b>	<b>\$5,895,594</b>	<b>\$3,550,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2009	ACTUAL 2010	ACTUAL 2011	BUDGETED 2012
Wages and Benefits	\$1,734,520	(\$187,913)	\$401,621	\$40,000
Other Operations & Maintenance	4,564,893	3,554,679	4,159,758	3,299,800
Capital Outlay	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$6,299,413</b>	<b>\$3,366,766</b>	<b>\$4,561,379</b>	<b>\$3,339,800</b>

*Note: Revenue misposted to an expense account, discovered after yearend; therefore, shown as negative expense.*





### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

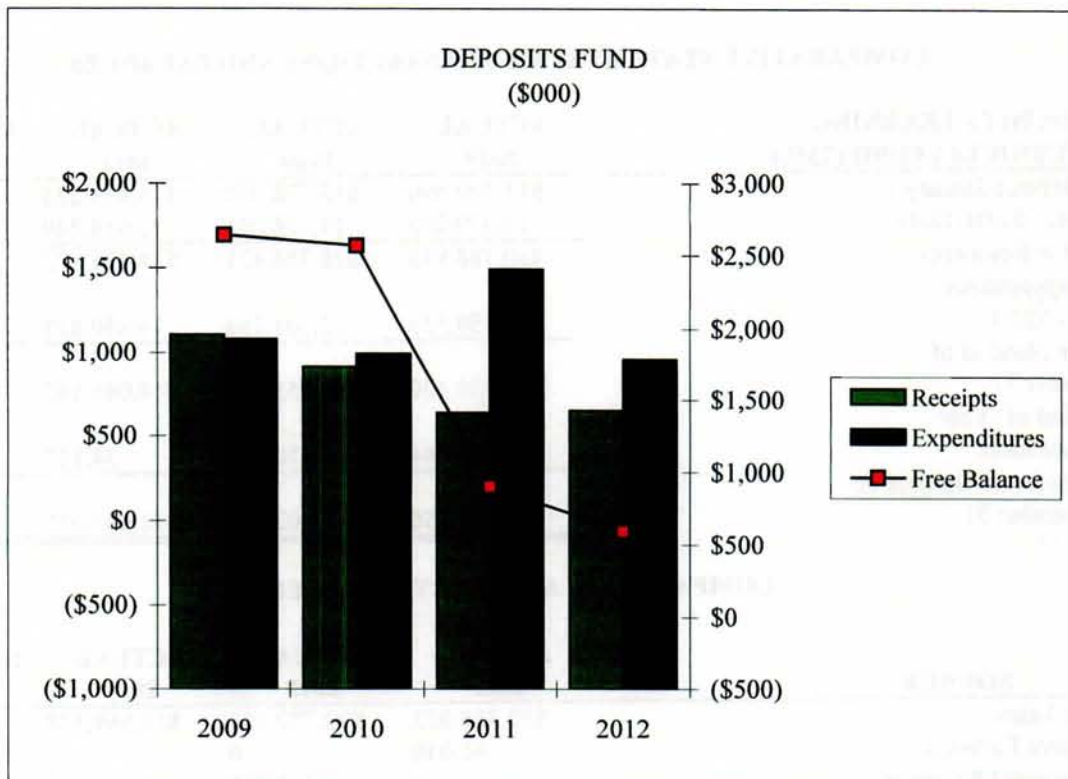
<b>DEPOSITS FUND (2340)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	\$2,621,608	\$2,646,583	\$2,568,199	\$906,036
Implementation of GASB #54	0	0	(806,587)	0
Receipts - 01/01-12/31	1,106,673	915,978	635,533	650,000
Available Resources	\$3,728,281	\$3,562,561	\$2,397,145	\$1,556,036
Less Expenditures - 01/01 - 12/31	1,081,698	994,362	1,491,109	959,900
Cash on Hand as of December 31	\$2,646,583	\$2,568,199	\$906,036	\$596,136
Less: End of -Year Encumbrances	3,835	670	0	0
Unencumbered Balance as of December 31	\$2,642,748	\$2,567,529	\$906,036	\$596,136

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Service Revenues	\$118,805	\$0	\$0	\$0
Miscellaneous Revenues	987,868	915,978	635,533	650,000
<b>TOTAL RECEIPTS</b>	<b>\$1,106,673</b>	<b>\$915,978</b>	<b>\$635,533</b>	<b>\$650,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	1,081,698	994,362	1,491,109	959,900
Capital Outlay	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,081,698</b>	<b>\$994,362</b>	<b>\$1,491,109</b>	<b>\$959,900</b>



### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

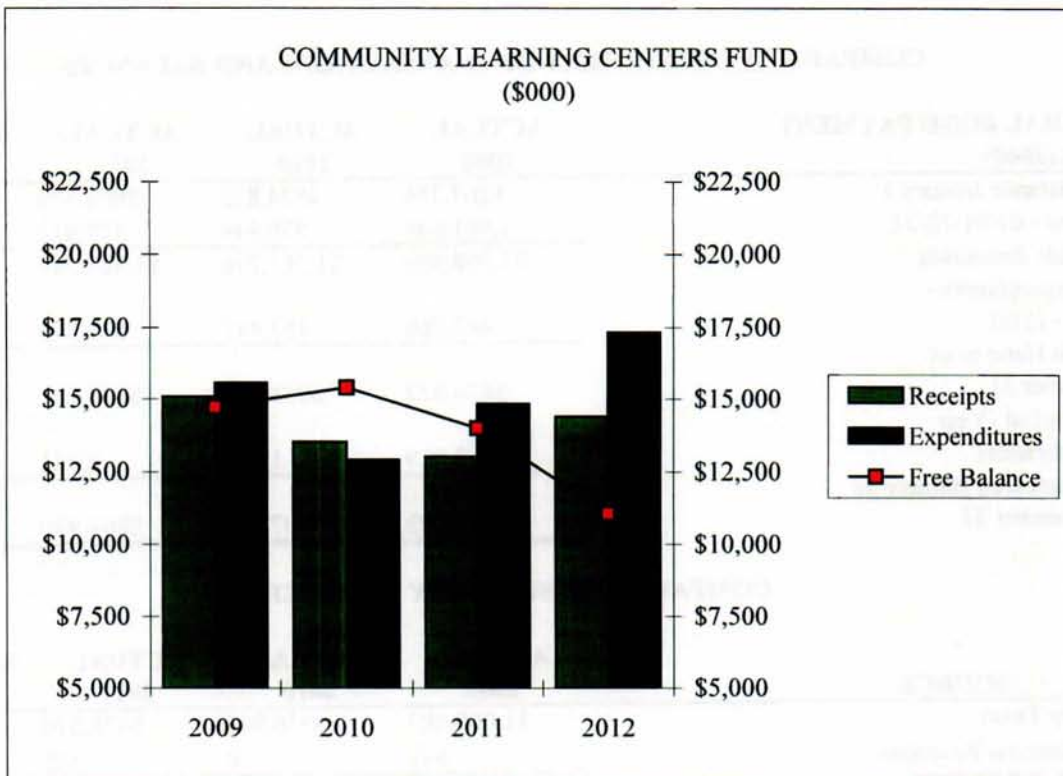
<b>COMMUNITY LEARNING CENTERS (CLC) FUND (2355)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	\$15,709,690	\$15,238,420	\$15,853,223	\$14,041,145
Receipts - 01/01-12/31	15,079,253	13,516,001	13,018,749	14,400,000
Available Resources	\$30,788,943	\$28,754,421	\$28,871,972	\$28,441,145
Less Expenditures - 01/01 - 12/31	15,550,523	12,901,198	14,830,827	17,332,500
Cash on Hand as of December 31	\$15,238,420	\$15,853,223	\$14,041,145	\$11,108,645
Less: End of -Year Encumbrances	506,464	450,958	34,127	34,000
Unencumbered Balance as of December 31	\$14,731,956	\$15,402,265	\$14,007,018	\$11,074,645

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Income Taxes	\$12,386,952	\$12,772,154	\$11,569,358	\$12,850,000
Investment Earnings	60,040	0	0	0
Governmental Revenues	0	368,889	1,079,676	1,150,000
Miscellaneous Revenues	1,610	374,958	369,715	400,000
Interfund Transfers	2,630,651	0	0	0
<b>TOTAL RECEIPTS</b>	<b>\$15,079,253</b>	<b>\$13,516,001</b>	<b>\$13,018,749</b>	<b>\$14,400,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$2,315	\$0	\$0	\$0
Other Operations & Maintenance	14,440,101	12,761,273	14,830,827	17,332,500
Capital Outlay	1,108,107	139,925	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$15,550,523</b>	<b>\$12,901,198</b>	<b>\$14,830,827</b>	<b>\$17,332,500</b>





### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

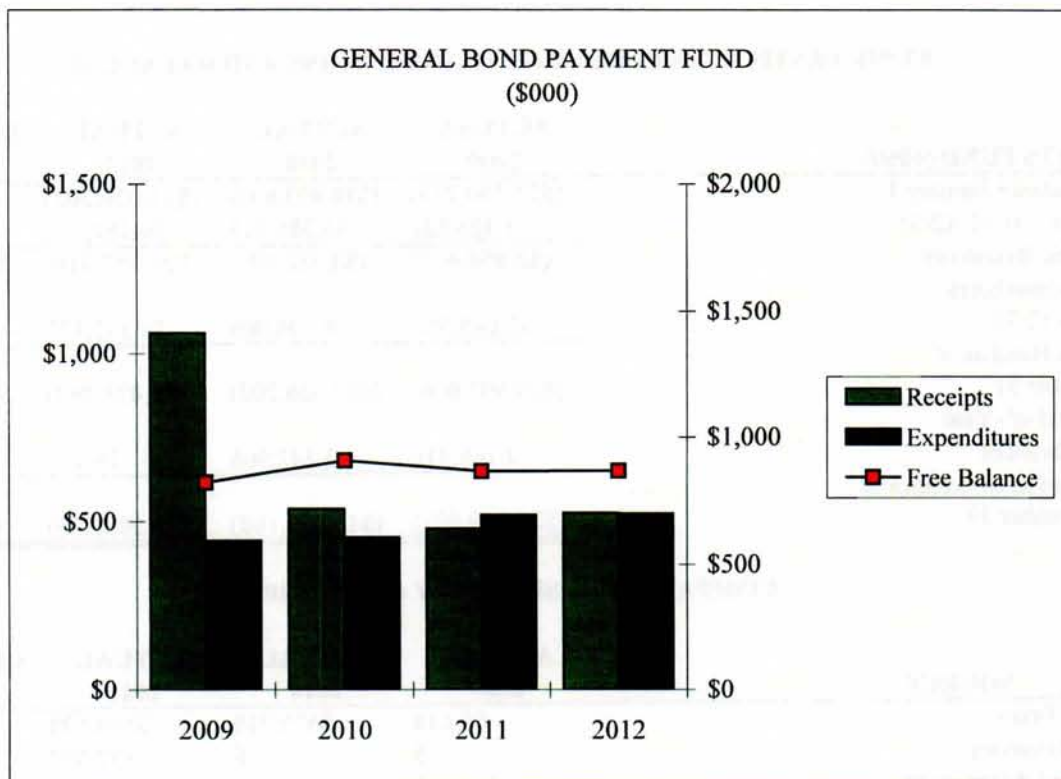
<b>GENERAL BOND PAYMENT FUND (3000)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	\$207,756	\$824,832	\$908,329	\$867,671
Receipts - 01/01-12/31	1,061,044	536,944	478,912	525,000
Available Resources	\$1,268,800	\$1,361,776	\$1,387,241	\$1,392,671
Less Expenditures - 01/01 - 12/31	443,968	453,447	519,570	523,270
Cash on Hand as of December 31	\$824,832	\$908,329	\$867,671	\$869,401
Less: End of -Year Encumbrances	3,829	1,154	2,741	3,000
Unencumbered Balance as of December 31	\$821,003	\$907,175	\$864,930	\$866,401

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Property Taxes	\$1,060,403	\$536,944	\$478,570	\$525,000
Miscellaneous Revenues	641	0	342	0
<b>TOTAL RECEIPTS</b>	<b>\$1,061,044</b>	<b>\$536,944</b>	<b>\$478,912</b>	<b>\$525,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$361,599	\$372,504	\$416,563	\$417,000
Other Operations & Maintenance	82,369	80,943	103,007	106,270
Capital Outlay	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$443,968</b>	<b>\$453,447</b>	<b>\$519,570</b>	<b>\$523,270</b>



### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

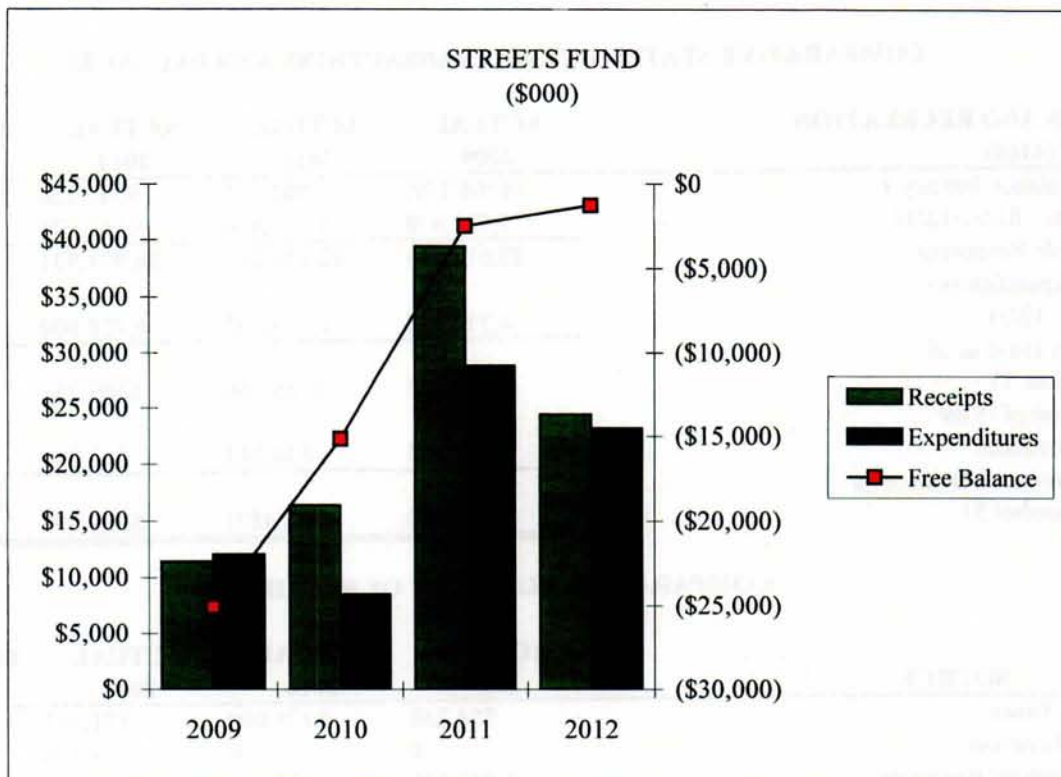
<b>STREETS FUND (4060)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	(\$20,280,234)	(\$20,903,606)	(\$13,026,202)	(\$2,474,267)
Receipts - 01/01-12/31	11,425,581	16,381,413	39,384,112	24,415,000
Available Resources	(\$8,854,653)	(\$4,522,193)	\$26,357,910	\$21,940,733
Less Expenditures - 01/01 - 12/31	12,048,953	8,504,009	28,832,177	23,176,000
Cash on Hand as of December 31	(\$20,903,606)	(\$13,026,202)	(\$2,474,267)	(\$1,235,267)
Less: End of -Year Encumbrances	4,166,316	2,142,966	29,168	29,000
Unencumbered Balance as of December 31	(\$25,069,922)	(\$15,169,168)	(\$2,503,435)	(\$1,264,267)

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Income Taxes	\$5,614	\$575,230	\$394,128	\$325,000
JEDD Revenues	0	0	132,877	0
Taxes and Assessments	886,027	670,976	663,622	600,000
Governmental Revenues	2,369,810	1,285,629	4,101,241	4,115,000
Service Revenues	1,130,187	126,500	447,709	500,000
Gasoline Tax	0	2,695,650	651,774	675,000
Note/Bond Proceeds	3,704,000	6,128,714	17,927,756	12,700,000
Miscellaneous Revenues	283,864	4,898,714	15,065,005	5,500,000
Interfund Transfers	3,046,079	0	0	0
<b>TOTAL RECEIPTS</b>	<b>\$11,425,581</b>	<b>\$16,381,413</b>	<b>\$39,384,112</b>	<b>\$24,415,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$272,132	\$418,636	\$123,814	\$150,000
Other Operations & Maintenance	2,154,755	2,997,498	23,658,303	10,526,000
Capital Outlay	9,622,066	5,087,875	5,050,060	12,500,000
<b>TOTAL EXPENDITURES</b>	<b>\$12,048,953</b>	<b>\$8,504,009</b>	<b>\$28,832,177</b>	<b>\$23,176,000</b>





### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

<b>PARKS AND RECREATION FUND (4160)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	(\$108,379)	\$902,335	\$785,756	\$503,331
Receipts - 01/01-12/31	5,721,678	1,247,926	6,146,175	4,300,000
Available Resources	\$5,613,299	\$2,150,261	\$6,931,931	\$4,803,331
Less Expenditures - 01/01 - 12/31	4,710,964	1,364,505	6,428,600	4,521,000
Cash on Hand as of December 31	\$902,335	\$785,756	\$503,331	\$282,331
Less: End of -Year Encumbrances	471,475	834,243	263,741	264,000
Unencumbered Balance as of December 31	\$430,860	(\$48,487)	\$239,590	\$18,331

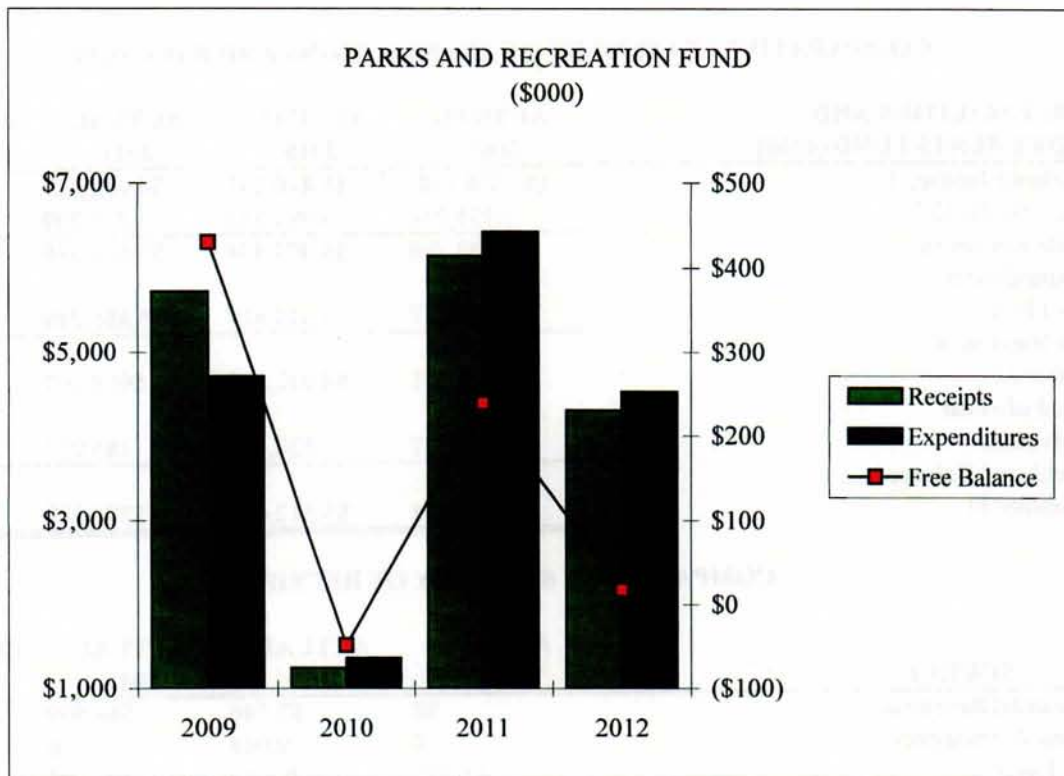
### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Income Taxes	\$54,288	\$125,000	\$171,542	\$1,000,000
JEDD Revenues	0	0	3,136	0
Governmental Revenues	1,061,658	88,011	242,430	250,000
Note/Bond Proceeds	4,599,000	1,032,000	5,624,108	2,915,000
Miscellaneous Revenues	6,732	2,915	104,959	135,000
<b>TOTAL RECEIPTS</b>	<b>\$5,721,678</b>	<b>\$1,247,926</b>	<b>\$6,146,175</b>	<b>\$4,300,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$28	\$0	\$0	\$0
Other Operations & Maintenance	717,928	386,333	5,828,444	2,021,000
Capital Outlay	3,993,008	978,172	600,156	2,500,000
<b>TOTAL EXPENDITURES</b>	<b>\$4,710,964</b>	<b>\$1,364,505</b>	<b>\$6,428,600</b>	<b>\$4,521,000</b>





### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

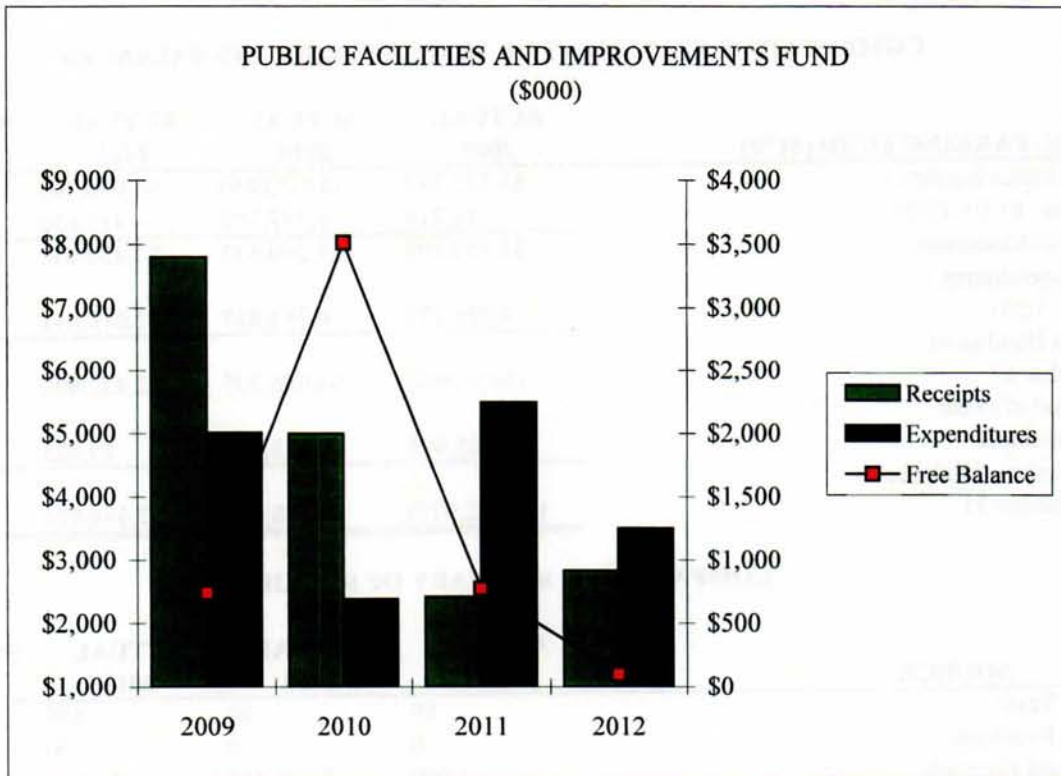
<b>PUBLIC FACILITIES AND IMPROVEMENTS FUND (4165)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	(\$1,376,160)	\$1,416,141	\$4,032,837	\$958,297
Receipts - 01/01-12/31	7,798,958	4,991,313	2,411,709	2,830,000
Available Resources	\$6,422,798	\$6,407,454	\$6,444,546	\$3,788,297
Less Expenditures - 01/01 - 12/31	5,006,657	2,374,617	5,486,249	3,500,000
Cash on Hand as of December 31	\$1,416,141	\$4,032,837	\$958,297	\$288,297
Less: End of -Year Encumbrances	676,127	520,169	185,925	186,000
Unencumbered Balance as of December 31	\$740,014	\$3,512,668	\$772,372	\$102,297

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Governmental Revenues	\$0	\$3,746	\$66,509	\$195,000
Taxes and Assessments	0	9,049	0	0
Income Taxes	58,797	49,367	193,633	200,000
Note/Bond Proceeds	7,705,000	4,857,995	2,064,604	2,350,000
Miscellaneous Revenues	0	71,156	86,963	85,000
Interfund Transfers	35,161	0	0	0
<b>TOTAL RECEIPTS</b>	<b>\$7,798,958</b>	<b>\$4,991,313</b>	<b>\$2,411,709</b>	<b>\$2,830,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	1,404,669	1,071,892	5,480,879	2,000,000
Capital Outlay	3,601,988	1,302,725	5,370	1,500,000
<b>TOTAL EXPENDITURES</b>	<b>\$5,006,657</b>	<b>\$2,374,617</b>	<b>\$5,486,249</b>	<b>\$3,500,000</b>



### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

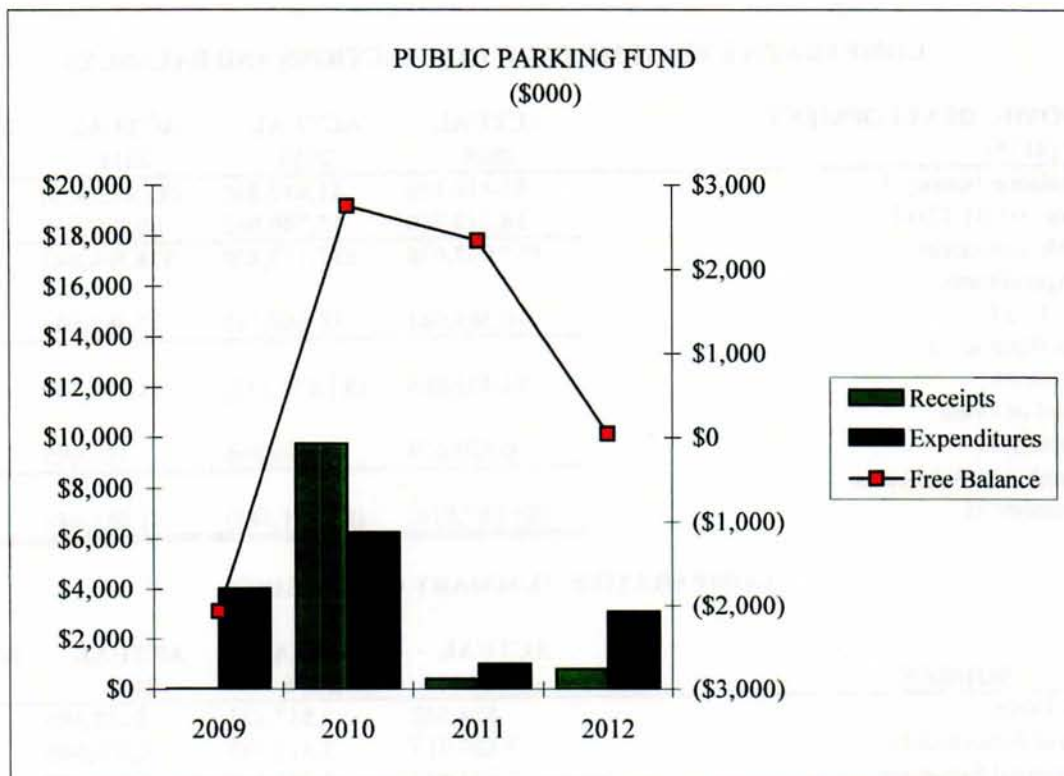
<b>PUBLIC PARKING FUND (4170)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	\$3,527,387	(\$457,069)	\$3,036,795	\$2,432,400
Receipts - 01/01-12/31	31,716	9,747,701	413,656	800,000
Available Resources	\$3,559,103	\$9,290,632	\$3,450,451	\$3,232,400
Less Expenditures - 01/01 - 12/31	4,016,172	6,253,837	1,018,051	3,100,000
Cash on Hand as of December 31	(\$457,069)	\$3,036,795	\$2,432,400	\$132,400
Less: End of -Year Encumbrances	1,605,906	278,349	87,525	88,000
Unencumbered Balance as of December 31	(\$2,062,975)	\$2,758,446	\$2,344,875	\$44,400

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Income Taxes	\$0	\$0	\$86	\$0
Service Revenues	0	0	100	0
Note/Bond Proceeds	1,000	9,326,463	300,026	675,000
Miscellaneous Revenues	30,716	421,238	113,444	125,000
<b>TOTAL RECEIPTS</b>	<b>\$31,716</b>	<b>\$9,747,701</b>	<b>\$413,656</b>	<b>\$800,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	732,790	4,451,054	248,852	1,600,000
Capital Outlay	3,283,382	1,802,783	769,199	1,500,000
<b>TOTAL EXPENDITURES</b>	<b>\$4,016,172</b>	<b>\$6,253,837</b>	<b>\$1,018,051</b>	<b>\$3,100,000</b>





### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

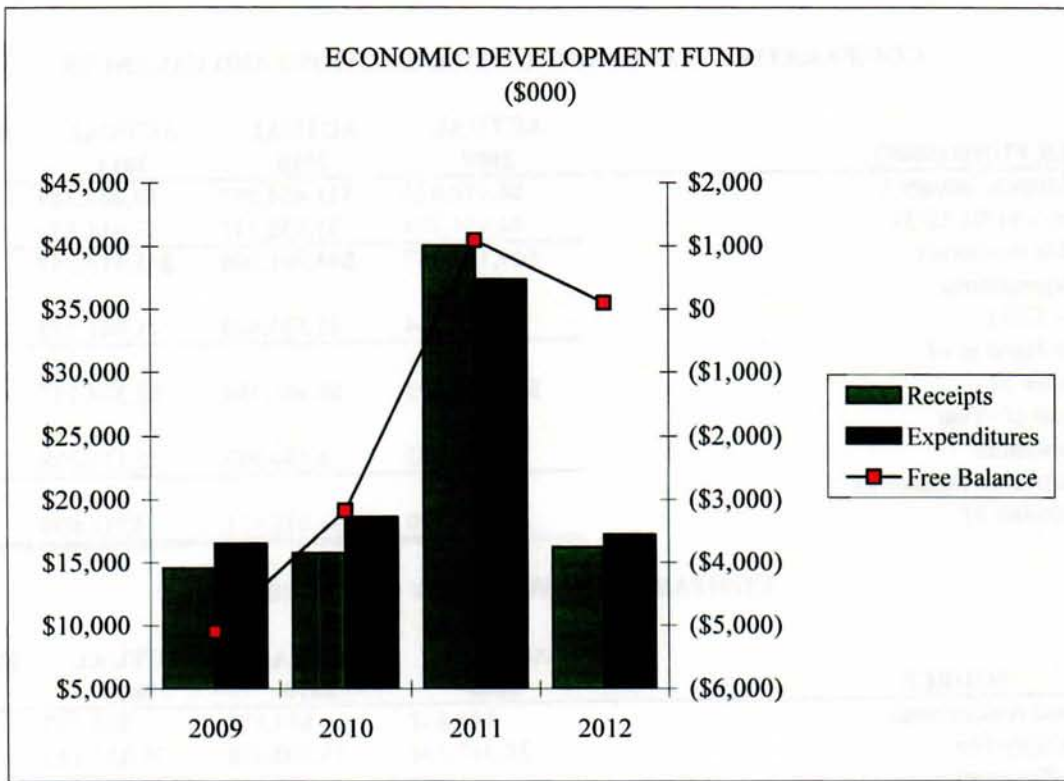
<b>ECONOMIC DEVELOPMENT FUND (4175)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	\$3,418,146	\$1,432,865	(\$1,475,315)	\$1,203,139
Receipts - 01/01-12/31	14,519,760	15,740,965	40,039,958	16,200,000
Available Resources	\$17,937,906	\$17,173,830	\$38,564,643	\$17,403,139
Less Expenditures - 01/01 - 12/31	16,505,041	18,649,145	37,361,504	17,191,600
Cash on Hand as of December 31	\$1,432,865	(\$1,475,315)	\$1,203,139	\$211,539
Less: End of -Year Encumbrances	6,520,679	1,696,066	107,695	108,000
Unencumbered Balance as of December 31	<u>(\$5,087,814)</u>	<u>(\$3,171,381)</u>	<u>\$1,095,444</u>	<u>\$103,539</u>

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Income Taxes	\$24,542	\$17,437	\$148,286	\$150,000
Taxes and Assessments	3,129,017	3,313,593	3,509,040	3,575,000
Governmental Revenues	5,272,671	4,725,219	5,866,478	2,925,000
Note/Bond Proceeds	5,175,000	4,937,000	4,230,779	6,000,000
Miscellaneous Revenues	913,563	2,747,716	26,285,375	3,550,000
Interfund Transfers	4,967	0	0	0
<b>TOTAL RECEIPTS</b>	<u><b>\$14,519,760</b></u>	<u><b>\$15,740,965</b></u>	<u><b>\$40,039,958</b></u>	<u><b>\$16,200,000</b></u>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$484	\$0	\$0	\$0
Other Operations & Maintenance	10,316,152	12,311,235	30,721,407	10,391,600
Capital Outlay	6,188,405	6,337,910	6,640,097	6,800,000
<b>TOTAL EXPENDITURES</b>	<u><b>\$16,505,041</b></u>	<u><b>\$18,649,145</b></u>	<u><b>\$37,361,504</b></u>	<u><b>\$17,191,600</b></u>



### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

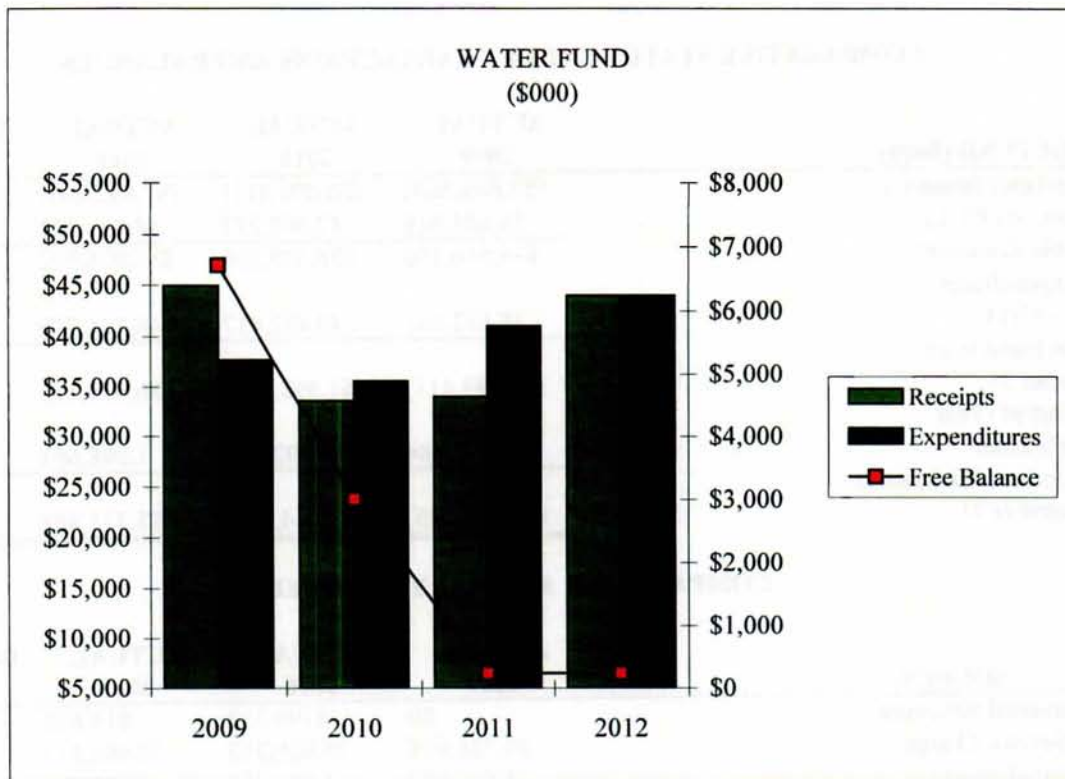
<b>WATER FUND (5000)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	\$4,170,623	\$11,434,593	\$9,461,384	\$2,374,737
Receipts - 01/01-12/31	44,951,734	33,556,711	33,954,673	44,000,000
Available Resources	\$49,122,357	\$44,991,304	\$43,416,057	\$46,374,737
Less Expenditures - 01/01 - 12/31	37,687,764	35,529,920	41,041,320	44,000,000
Cash on Hand as of December 31	\$11,434,593	\$9,461,384	\$2,374,737	\$2,374,737
Less: End of -Year Encumbrances	4,718,283	6,444,953	2,133,038	2,133,000
Unencumbered Balance as of December 31	\$6,716,310	\$3,016,431	\$241,699	\$241,737

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Taxes and Assessments	\$44,638	\$44,177	\$44,177	\$50,000
Water Utility Fee	28,347,334	29,200,388	30,451,182	30,750,000
Service Revenues	311,658	361,478	513,282	575,000
Note/Bond Proceeds	11,480,249	85,405	339,936	9,350,000
Other	1,058,188	954,426	558,374	750,000
Interfund Services	3,709,667	2,910,837	2,047,722	2,525,000
<b>TOTAL RECEIPTS</b>	<b>\$44,951,734</b>	<b>\$33,556,711</b>	<b>\$33,954,673</b>	<b>\$44,000,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$12,026,970	\$12,393,436	\$12,407,332	\$13,201,000
Other Operations & Maintenance	23,533,647	22,164,438	25,063,923	25,774,000
Capital Outlay	2,127,147	972,046	3,570,065	5,025,000
<b>TOTAL EXPENDITURES</b>	<b>\$37,687,764</b>	<b>\$35,529,920</b>	<b>\$41,041,320</b>	<b>\$44,000,000</b>





### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

<b>SEWER FUND (5005)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	(\$2,048,869)	(\$4,097,411)	(\$1,892,291)	\$6,324,151
Receipts - 01/01-12/31	36,605,019	42,667,777	54,931,221	61,495,300
Available Resources	\$34,556,150	\$38,570,366	\$53,038,930	\$67,819,451
Less Expenditures - 01/01 - 12/31	38,653,561	40,462,657	46,714,779	60,000,000
Cash on Hand as of December 31	(\$4,097,411)	(\$1,892,291)	\$6,324,151	\$7,819,451
Less: End of -Year Encumbrances	3,386,684	3,692,492	1,098,663	1,099,000
Unencumbered Balance as of December 31	(\$7,484,095)	(\$5,584,783)	\$5,225,488	\$6,720,451

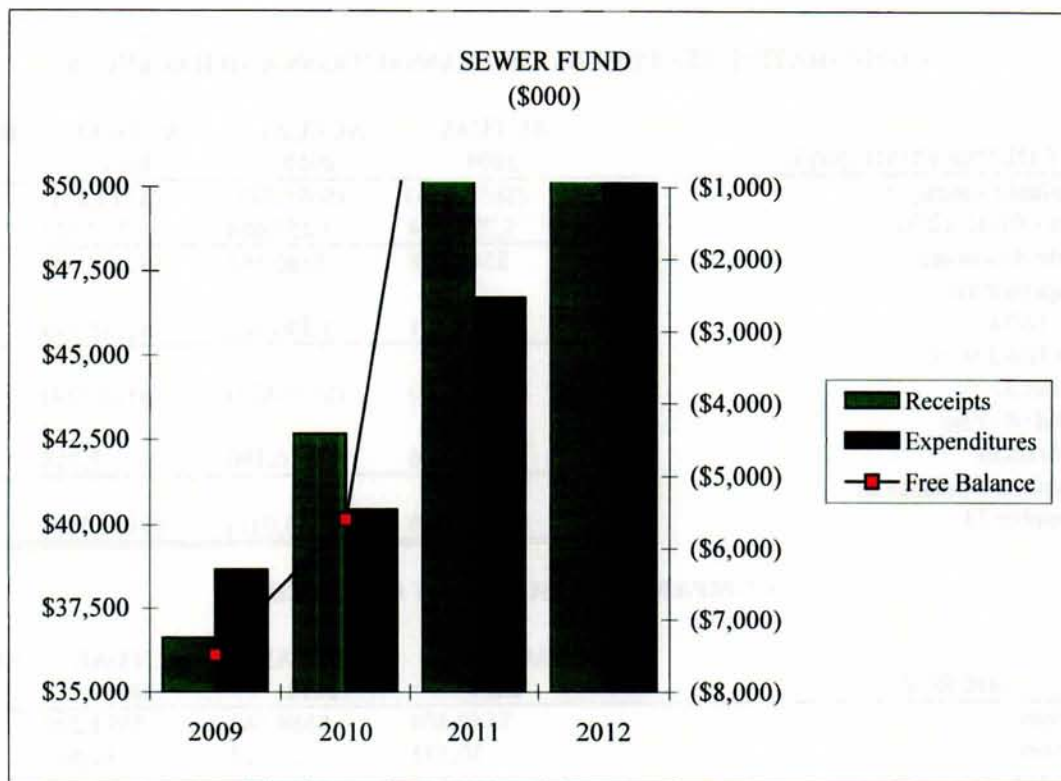
### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Governmental Revenues	\$0	\$196,252	\$14,653	\$0
Sewer Service Charge	29,726,954	35,820,353	32,900,516	38,500,000
Fees (Out of Town)	5,500,103	5,044,484	8,308,624	8,301,000
Service Revenues	446,005	1,335,385	7,460,807	5,001,000
Note/Bond Proceeds	908,022	190,816	5,559,426	9,500,000
Other	11,978	20,857	675,779	183,200
Interfund Transfers	639	0	0	0
Interfund Services	11,318	59,630	11,416	10,100
<b>TOTAL RECEIPTS</b>	<b>\$36,605,019</b>	<b>\$42,667,777</b>	<b>\$54,931,221</b>	<b>\$61,495,300</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$7,072,010	\$7,029,290	\$7,651,490	\$8,804,000
Other Operations & Maintenance	28,608,834	32,990,704	35,999,700	46,980,000
Capital Outlay	2,972,717	442,663	3,063,589	4,216,000
<b>TOTAL EXPENDITURES</b>	<b>\$38,653,561</b>	<b>\$40,462,657</b>	<b>\$46,714,779</b>	<b>\$60,000,000</b>





### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

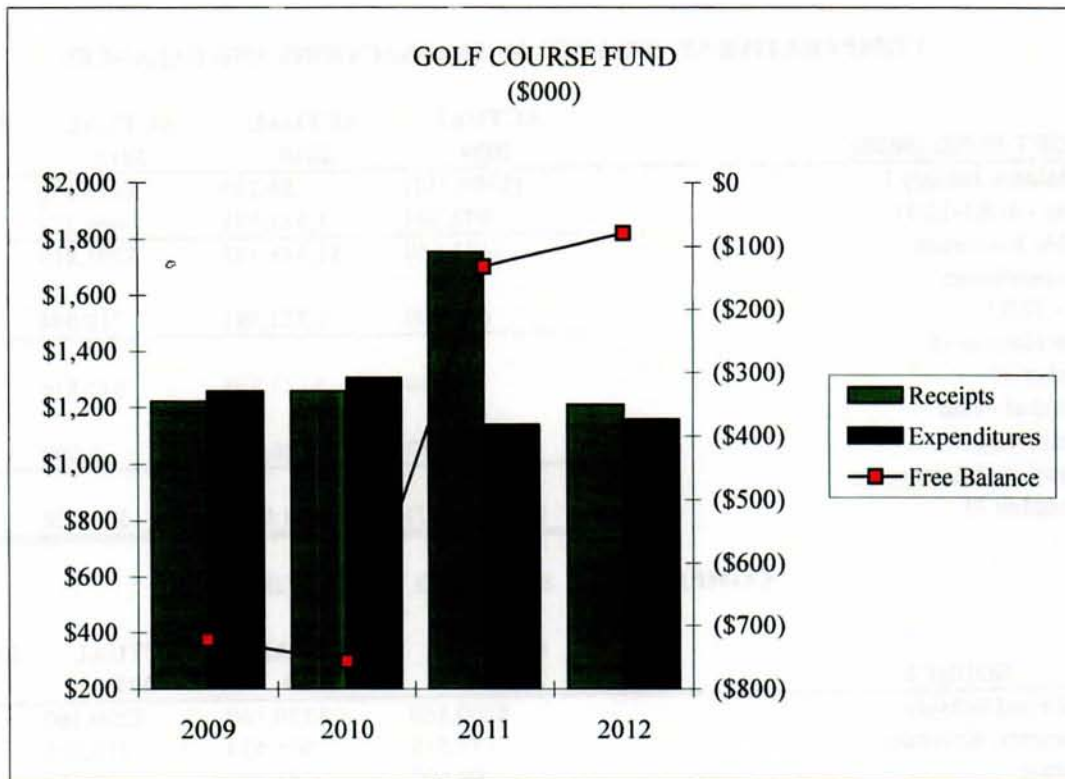
<b>GOLF COURSE FUND (5015)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	(\$653,926)	(\$691,123)	(\$739,821)	(\$124,334)
Receipts - 01/01-12/31	1,220,204	1,257,684	1,754,423	1,210,000
Available Resources	\$566,278	\$566,561	\$1,014,602	\$1,085,666
Less Expenditures - 01/01 - 12/31	1,257,401	1,306,382	1,138,936	1,157,480
Cash on Hand as of December 31	(\$691,123)	(\$739,821)	(\$124,334)	(\$71,814)
Less: End of -Year Encumbrances	30,626	16,190	7,218	7,000
Unencumbered Balance as of December 31	(\$721,749)	(\$756,011)	(\$131,552)	(\$78,814)

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Green Fees	\$650,804	\$680,164	\$594,220	\$600,000
Range Fees	30,531	34,725	34,062	35,000
Cart Rentals	141,865	140,463	123,632	125,000
Governmental Revenues	0	0	295,000	0
Other	97,004	102,332	407,509	100,000
General Fund Subsidy	300,000	300,000	300,000	350,000
<b>TOTAL RECEIPTS</b>	<b>\$1,220,204</b>	<b>\$1,257,684</b>	<b>\$1,754,423</b>	<b>\$1,210,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$826,075	\$834,095	\$638,077	\$641,280
Other Operations & Maintenance	431,326	472,287	500,859	516,200
Capital Outlay	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,257,401</b>	<b>\$1,306,382</b>	<b>\$1,138,936</b>	<b>\$1,157,480</b>



### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

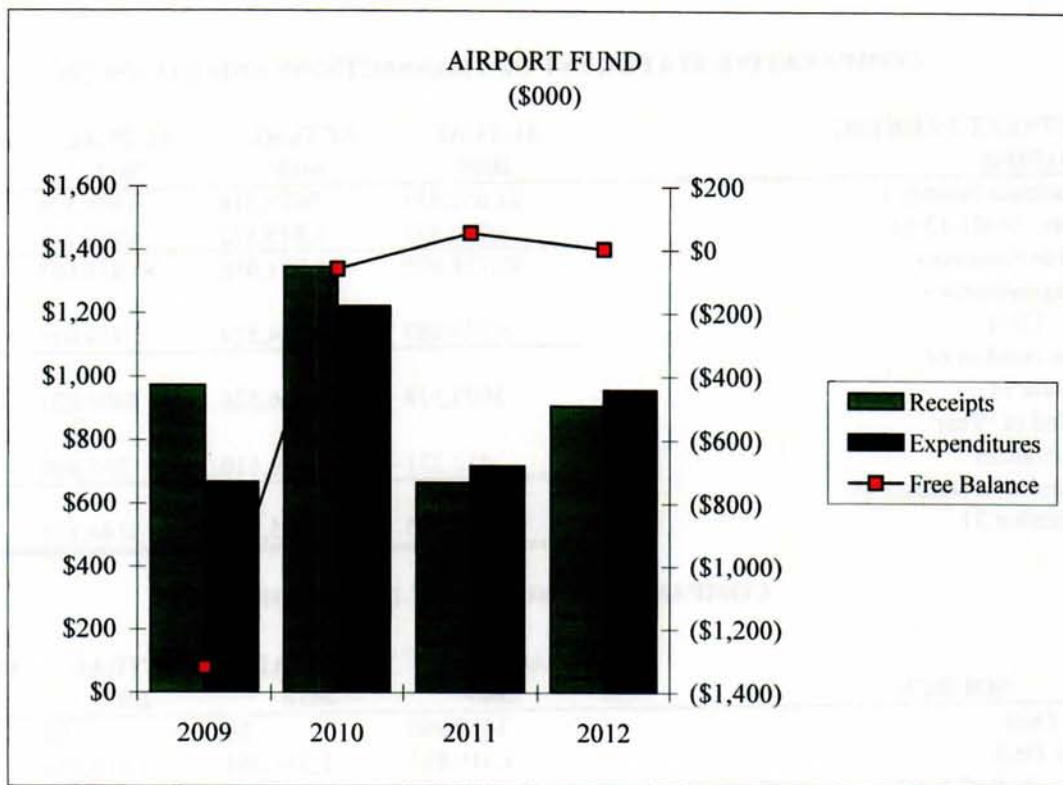
<b>AIRPORT FUND (5020)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	(\$300,714)	\$4,230	\$125,538	\$72,816
Receipts - 01/01-12/31	972,344	1,343,893	666,272	906,000
Available Resources	\$671,630	\$1,348,123	\$791,810	\$978,816
Less Expenditures - 01/01 - 12/31	667,400	1,222,585	718,994	956,400
Cash on Hand as of December 31	\$4,230	\$125,538	\$72,816	\$22,416
Less: End of -Year Encumbrances	1,324,617	186,601	19,090	19,000
Unencumbered Balance as of December 31	(\$1,320,387)	(\$61,063)	\$53,726	\$3,416

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
General Fund Subsidy	\$260,160	\$230,160	\$230,160	\$230,160
Governmental Revenues	177,516	901,539	216,028	330,840
Land Lease	99,005	81,869	63,336	95,000
Gas and Oil Royalties	55,296	87,409	126,655	170,000
Service Revenues	0	10,331	4,706	25,000
Other	50,367	32,585	25,387	55,000
Interfund Transfers	330,000	0	0	0
<b>TOTAL RECEIPTS</b>	<b>\$972,344</b>	<b>\$1,343,893</b>	<b>\$666,272</b>	<b>\$906,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$343,827	\$294,618	\$261,471	\$310,400
Other Operations & Maintenance	303,836	927,967	457,523	646,000
Capital Outlay	19,737	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$667,400</b>	<b>\$1,222,585</b>	<b>\$718,994</b>	<b>\$956,400</b>





### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

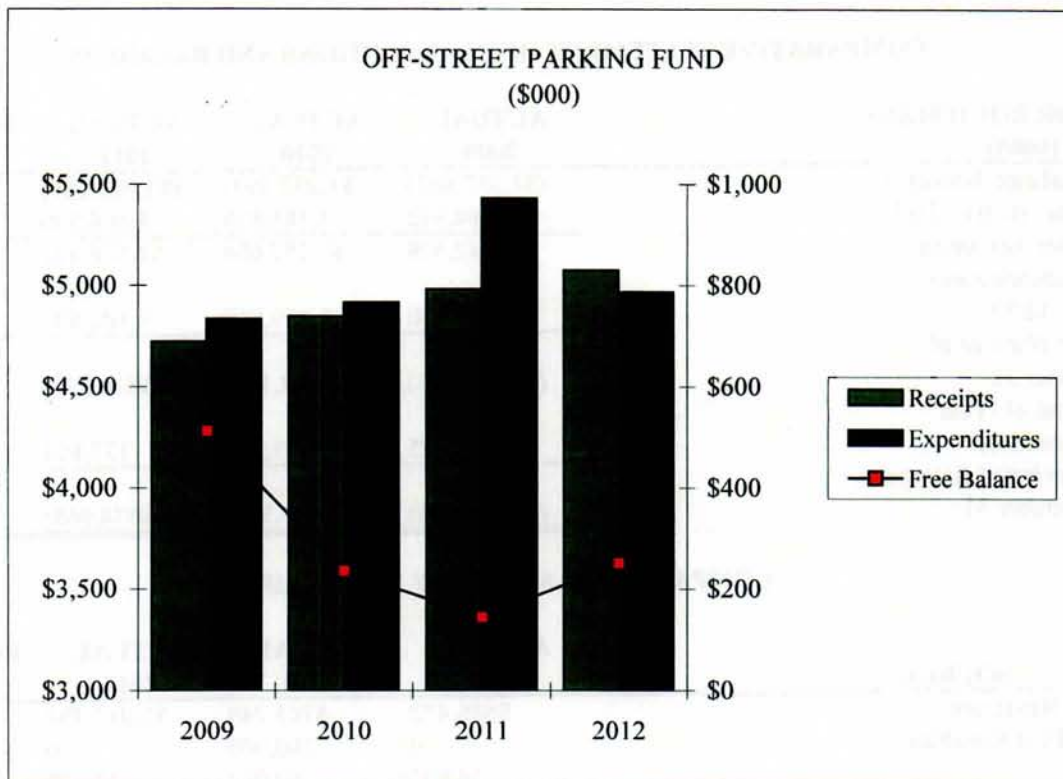
<b>OFF-STREET PARKING FUND (5030)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	\$1,037,634	\$925,518	\$856,526	\$409,622
Receipts - 01/01-12/31	4,720,971	4,845,532	4,982,141	5,075,000
Available Resources	\$5,758,605	\$5,771,050	\$5,838,667	\$5,484,622
Less Expenditures - 01/01 - 12/31	4,833,087	4,914,524	5,429,045	4,969,110
Cash on Hand as of December 31	\$925,518	\$856,526	\$409,622	\$515,512
Less: End of -Year Encumbrances	412,221	620,610	265,489	265,000
Unencumbered Balance as of December 31	\$513,297	\$235,916	\$144,133	\$250,512

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Morley Deck	\$410,990	\$0	\$0	\$0
Cascade Deck	1,319,884	1,361,404	1,314,834	1,325,000
Opportunity Park Deck	329,525	309,684	338,948	350,000
O'Neil's Deck	211,888	170,494	224,763	225,000
Superblock Decks I & II	960,502	1,471,436	1,483,612	1,525,000
Citicenter Deck	126,929	127,916	117,958	120,000
Broadway Deck	265,020	344,517	292,301	330,000
High-Market Deck	369,421	369,642	326,192	350,000
Other	726,812	690,439	883,533	850,000
<b>TOTAL RECEIPTS</b>	<b>\$4,720,971</b>	<b>\$4,845,532</b>	<b>\$4,982,141</b>	<b>\$5,075,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$0	\$75,299	\$86,674	\$87,110
Other Operations & Maintenance	4,833,087	4,839,225	5,342,371	4,882,000
Capital Outlay	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$4,833,087</b>	<b>\$4,914,524</b>	<b>\$5,429,045</b>	<b>\$4,969,110</b>



### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

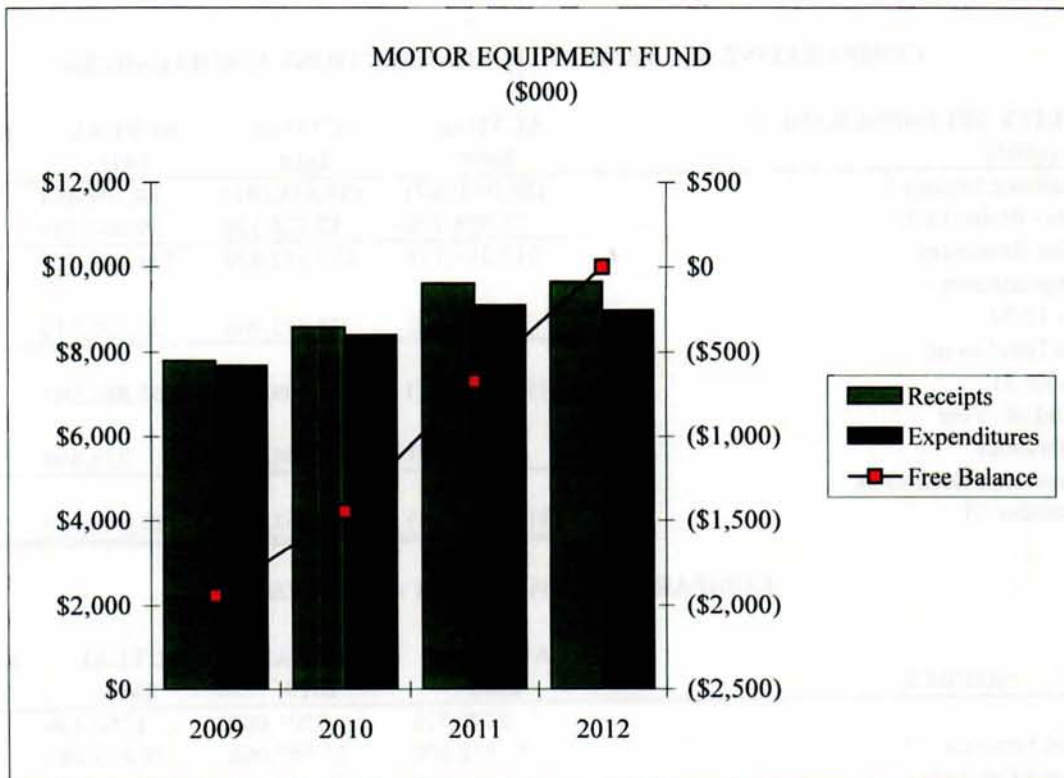
<b>MOTOR EQUIPMENT FUND (6000)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	(\$1,352,603)	(\$1,231,191)	(\$1,042,155)	(\$536,257)
Receipts - 01/01-12/31	7,794,932	8,588,875	9,608,590	9,650,000
Available Resources	\$6,442,329	\$7,357,684	\$8,566,435	\$9,113,743
Less Expenditures - 01/01 - 12/31	7,673,520	8,399,839	9,102,692	8,974,740
Cash on Hand as of December 31	(\$1,231,191)	(\$1,042,155)	(\$536,257)	\$139,003
Less: End of -Year Encumbrances	710,025	405,229	137,808	138,000
Unencumbered Balance as of December 31	(\$1,941,216)	(\$1,447,384)	(\$674,065)	\$1,003

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Service Revenues	\$586,472	\$701,249	\$1,012,784	\$1,025,000
Gas and Oil Royalties	0	300,000	0	0
Other	24,807	69,040	67,039	75,000
Interfund Services	7,183,653	7,518,586	8,528,767	8,550,000
<b>TOTAL RECEIPTS</b>	<b>\$7,794,932</b>	<b>\$8,588,875</b>	<b>\$9,608,590</b>	<b>\$9,650,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$2,552,557	\$2,809,533	\$2,387,408	\$2,534,740
Other Operations & Maintenance	5,120,963	5,590,306	6,715,284	6,440,000
Capital Outlay	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$7,673,520</b>	<b>\$8,399,839</b>	<b>\$9,102,692</b>	<b>\$8,974,740</b>





### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

<b>LIABILITY SELF-INSURANCE FUND (6005)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	(\$6,040,067)	(\$9,615,691)	\$4,109,463	\$5,880,207
Receipts - 01/01-12/31	25,558,778	42,128,120	29,003,254	29,300,000
Available Resources	\$19,518,711	\$32,512,429	\$33,112,717	\$35,180,207
Less Expenditures - 01/01 - 12/31	29,134,402	28,402,966	27,232,510	27,220,000
Cash on Hand as of December 31	(\$9,615,691)	\$4,109,463	\$5,880,207	\$7,960,207
Less: End of -Year Encumbrances	445,313	746,238	233,494	233,000
Unencumbered Balance as of December 31	(\$10,061,004)	\$3,363,225	\$5,646,713	\$7,727,207

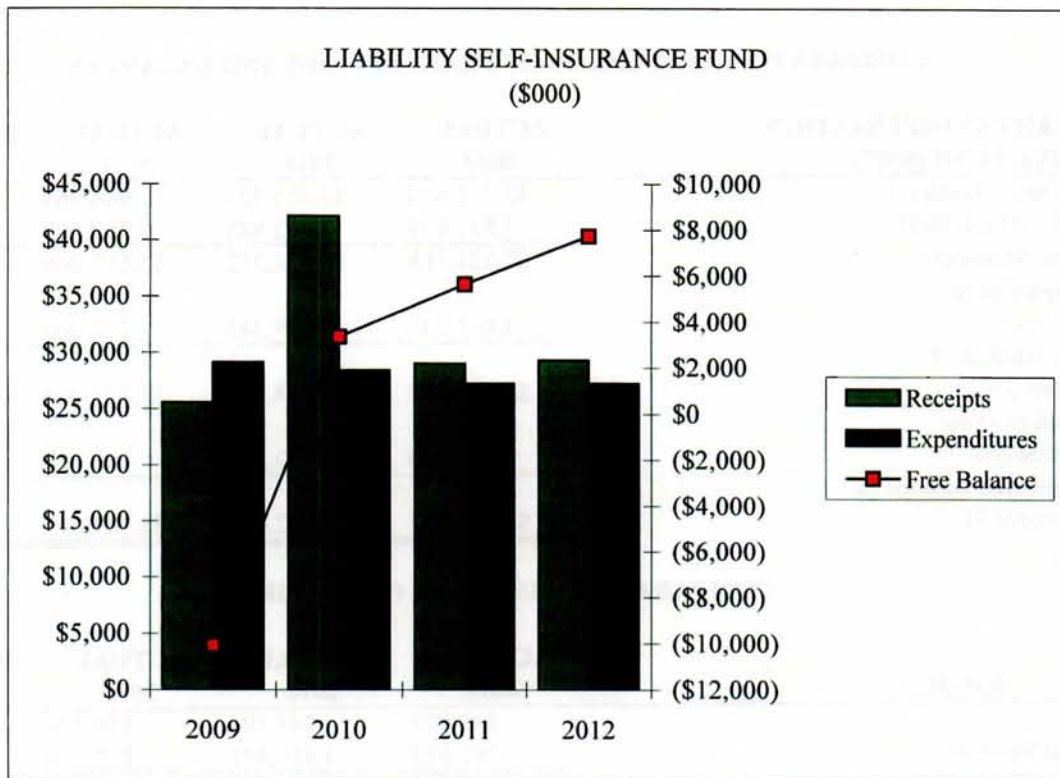
### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Other	\$200,778	\$201,060	\$160,169	\$175,000
Interfund Services	25,358,000	27,987,060	28,843,085	29,125,000
Note/Bond Proceeds	0	13,940,000	0	0
<b>TOTAL RECEIPTS</b>	<b>\$25,558,778</b>	<b>\$42,128,120</b>	<b>\$29,003,254</b>	<b>\$29,300,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	29,134,402	28,402,966	27,232,510	27,220,000
Capital Outlay	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$29,134,402</b>	<b>\$28,402,966</b>	<b>\$27,232,510</b>	<b>\$27,220,000</b>





### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

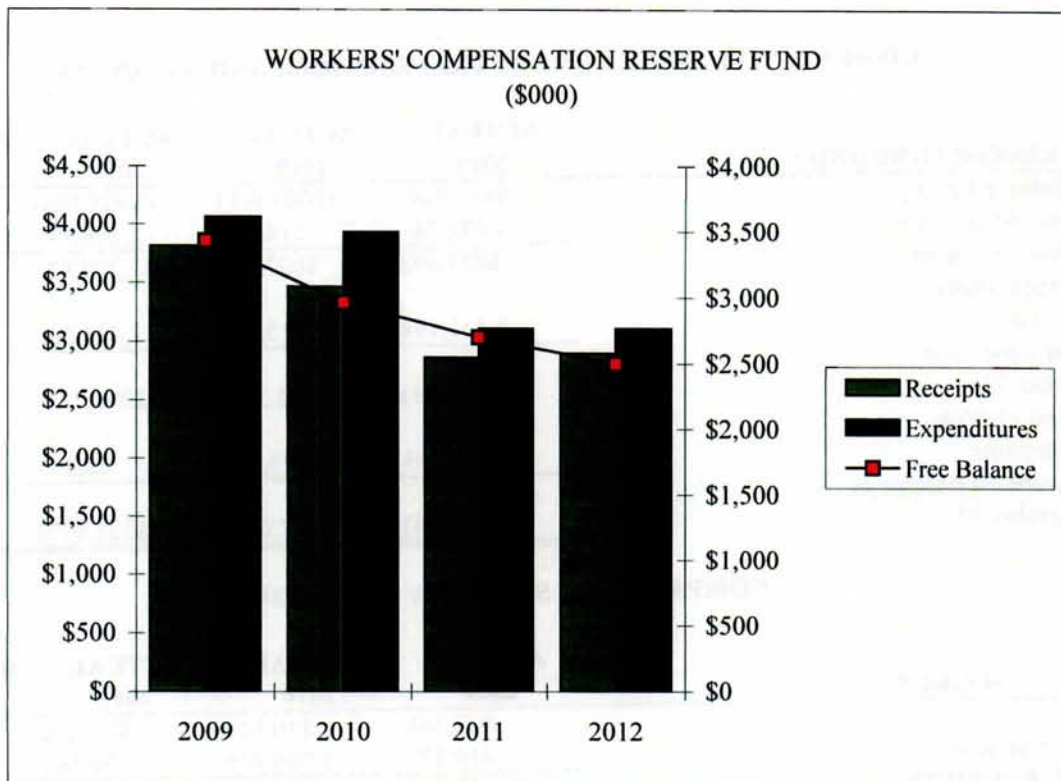
<b>WORKERS' COMPENSATION RESERVE FUND (6007)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	\$3,712,610	\$3,461,327	\$2,994,767	\$2,745,061
Receipts - 01/01-12/31	3,811,959	3,462,985	2,862,502	2,900,000
Available Resources	\$7,524,569	\$6,924,312	\$5,857,269	\$5,645,061
Less Expenditures - 01/01 - 12/31	4,063,242	3,929,545	3,112,208	3,112,000
Cash on Hand as of December 31	\$3,461,327	\$2,994,767	\$2,745,061	\$2,533,061
Less: End of -Year Encumbrances	32,290	32,290	43,220	30,000
Unencumbered Balance as of December 31	\$3,429,037	\$2,962,477	\$2,701,841	\$2,503,061

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Other	\$49,927	\$43,494	\$30,226	\$50,000
Interfund Services	3,762,032	3,419,491	2,832,276	2,850,000
<b>TOTAL RECEIPTS</b>	<b>\$3,811,959</b>	<b>\$3,462,985</b>	<b>\$2,862,502</b>	<b>\$2,900,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	4,063,242	3,929,545	3,112,208	3,112,000
Capital Outlay	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$4,063,242</b>	<b>\$3,929,545</b>	<b>\$3,112,208</b>	<b>\$3,112,000</b>



### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

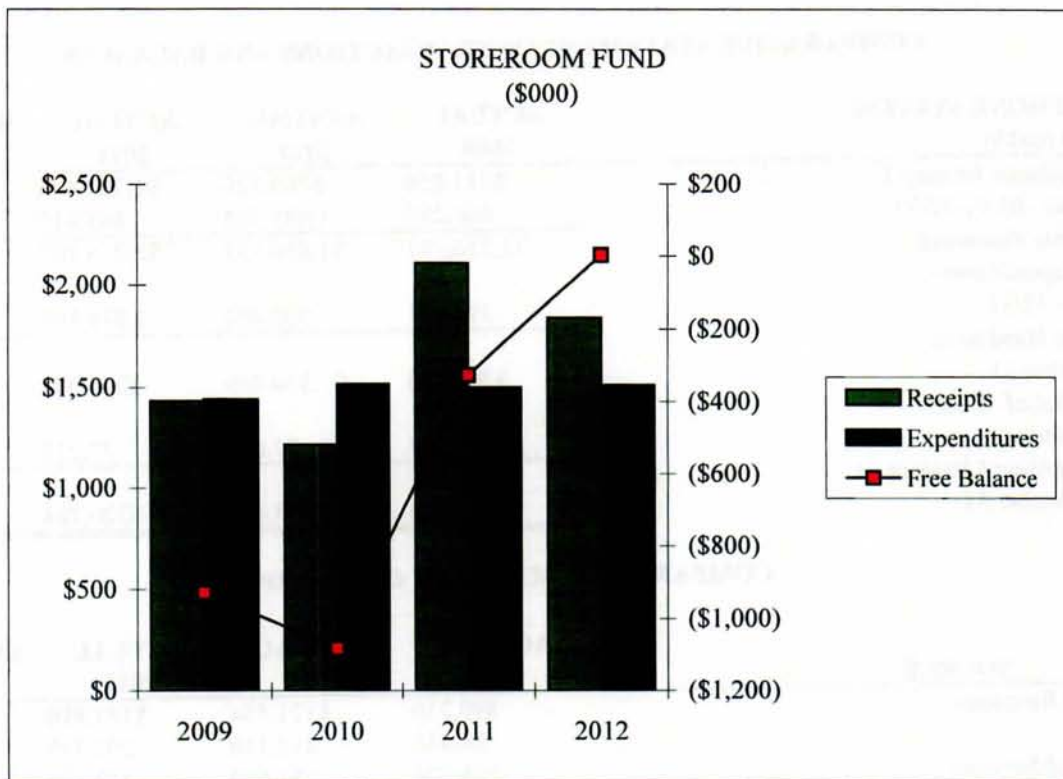
<b>STOREROOM FUND (6010)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	(\$601,049)	(\$609,501)	(\$908,395)	(\$297,704)
Receipts - 01/01-12/31	1,432,741	1,216,940	2,109,197	1,840,000
Available Resources	\$831,692	\$607,439	\$1,200,802	\$1,542,296
Less Expenditures - 01/01 - 12/31	1,441,193	1,515,834	1,498,506	1,511,000
Cash on Hand as of December 31	(\$609,501)	(\$908,395)	(\$297,704)	\$31,296
Less: End of -Year Encumbrances	320,305	173,275	28,273	28,000
Unencumbered Balance as of December 31	(\$929,806)	(\$1,081,670)	(\$325,977)	\$3,296

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Other	\$13,564	\$10,121	\$11,636	\$65,000
Interfund Services	1,419,177	1,206,819	2,097,561	1,775,000
<b>TOTAL RECEIPTS</b>	<b>\$1,432,741</b>	<b>\$1,216,940</b>	<b>\$2,109,197</b>	<b>\$1,840,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$274,567	\$305,411	\$285,438	\$286,000
Other Operations & Maintenance	1,166,626	1,210,423	1,213,068	1,225,000
Capital Outlay	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,441,193</b>	<b>\$1,515,834</b>	<b>\$1,498,506</b>	<b>\$1,511,000</b>





### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

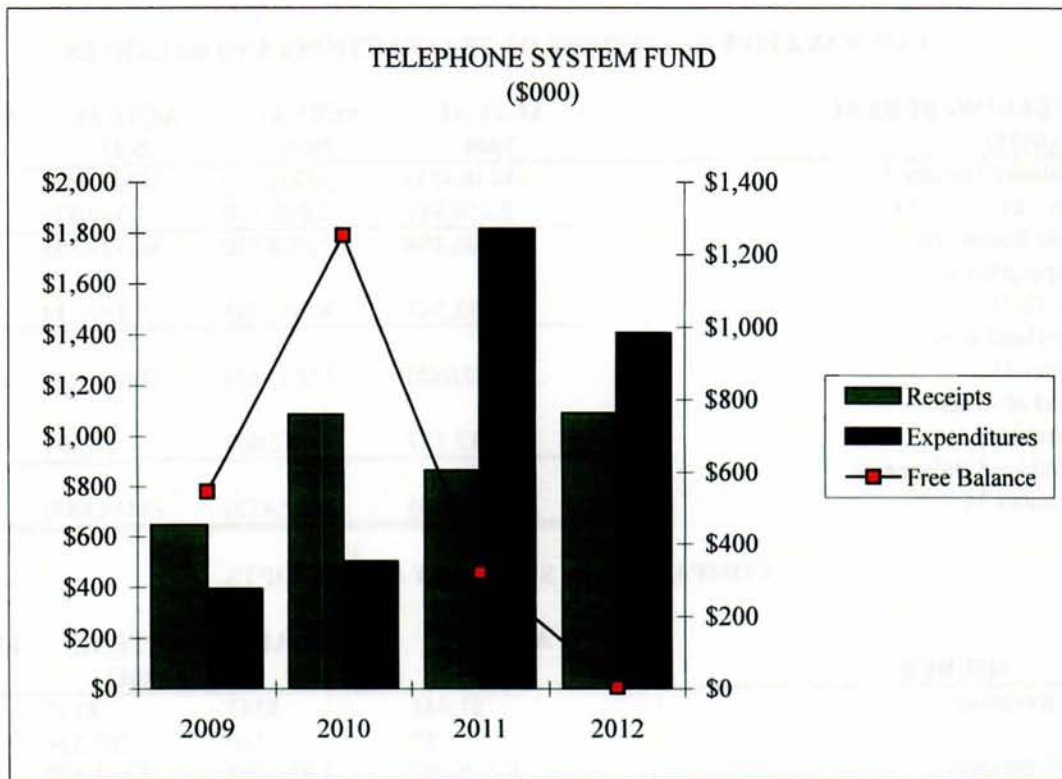
<b>TELEPHONE SYSTEM FUND (6015)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	\$511,856	\$765,170	\$1,350,490	\$398,005
Receipts - 01/01-12/31	646,285	1,085,763	863,617	1,090,000
Available Resources	\$1,158,141	\$1,850,933	\$2,214,107	\$1,488,005
Less Expenditures - 01/01 - 12/31	392,971	500,443	1,816,102	1,406,250
Cash on Hand as of December 31	\$765,170	\$1,350,490	\$398,005	\$81,755
Less: End of -Year Encumbrances	217,744	97,017	77,221	77,000
Unencumbered Balance as of December 31	\$547,426	\$1,253,473	\$320,784	\$4,755

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Service Revenues	\$99,230	\$121,554	\$187,919	\$200,000
Other	28,435	412,370	202,777	315,000
Interfund Services	518,620	551,839	472,921	575,000
<b>TOTAL RECEIPTS</b>	<b>\$646,285</b>	<b>\$1,085,763</b>	<b>\$863,617</b>	<b>\$1,090,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$0	\$0	\$448,545	\$541,250
Other Operations & Maintenance	392,971	480,100	1,367,557	865,000
Capital Outlay	0	20,343	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$392,971</b>	<b>\$500,443</b>	<b>\$1,816,102</b>	<b>\$1,406,250</b>



### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

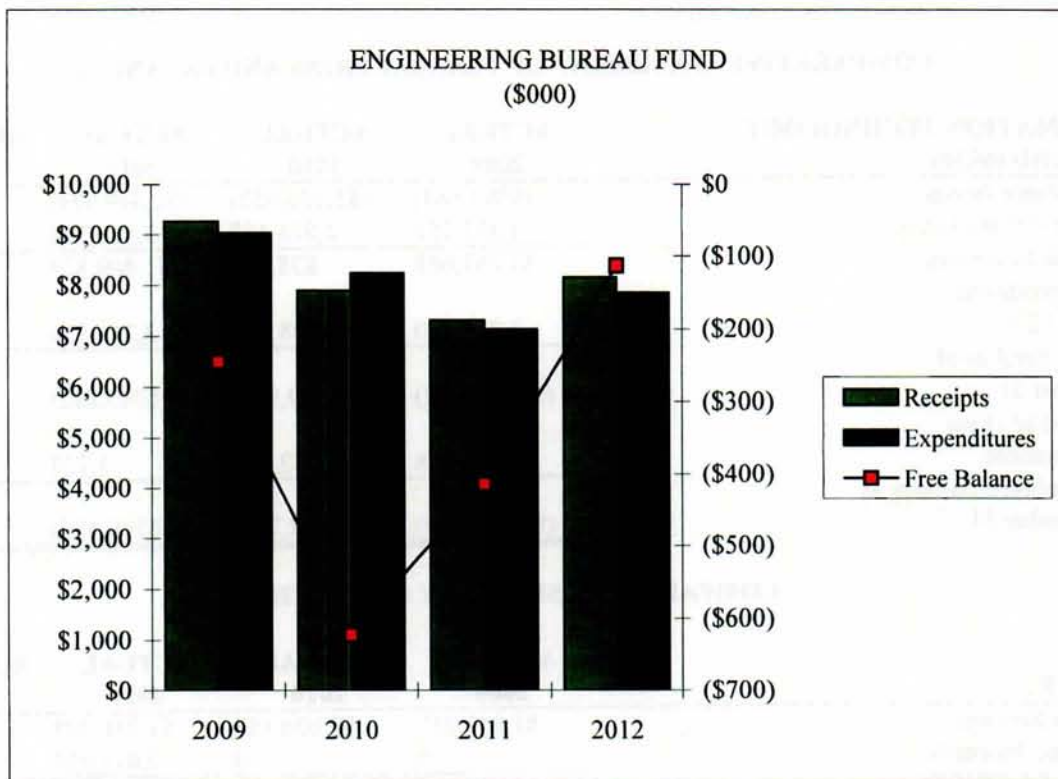
<b>ENGINEERING BUREAU FUND (6025)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	(\$458,453)	(\$232,048)	(\$580,465)	(\$403,956)
Receipts - 01/01-12/31	9,258,947	7,892,148	7,309,823	8,154,000
Available Resources	\$8,800,494	\$7,660,100	\$6,729,358	\$7,750,044
Less Expenditures - 01/01 - 12/31	9,032,542	8,240,565	7,133,314	7,853,250
Cash on Hand as of December 31	(\$232,048)	(\$580,465)	(\$403,956)	(\$103,206)
Less: End of -Year Encumbrances	12,737	42,007	10,097	10,000
Unencumbered Balance as of December 31	(\$244,785)	(\$622,472)	(\$414,053)	(\$113,206)

### COMPARATIVE SUMMARY OF RECEIPTS

<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Service Revenues	\$1,448	\$243	\$162	\$500
Other	757	310	207,324	219,500
Interfund Services	9,256,742	7,891,595	7,102,337	7,934,000
<b>TOTAL RECEIPTS</b>	<b>\$9,258,947</b>	<b>\$7,892,148</b>	<b>\$7,309,823</b>	<b>\$8,154,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$5,083,009	\$4,423,106	\$4,403,702	\$3,906,750
Other Operations & Maintenance	3,949,533	3,817,459	2,729,612	3,946,500
Capital Outlay	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$9,032,542</b>	<b>\$8,240,565</b>	<b>\$7,133,314</b>	<b>\$7,853,250</b>





### COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

<b>INFORMATION TECHNOLOGY (IT) FUND (6030)</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Cash Balance January 1	(\$591,584)	(\$2,038,052)	(\$2,349,924)	(\$745,832)
Receipts - 01/01-12/31	1,853,252	2,076,458	3,819,748	2,525,000
Available Resources	\$1,261,668	\$38,406	\$1,469,824	\$1,779,168
Less Expenditures - 01/01 - 12/31	3,299,720	2,388,330	2,215,656	2,150,140
Cash on Hand as of December 31	(\$2,038,052)	(\$2,349,924)	(\$745,832)	(\$370,972)
Less: End of -Year Encumbrances	443,138	532,798	3,723	4,000
Unencumbered Balance as of December 31	(\$2,481,190)	(\$2,882,722)	(\$749,555)	(\$374,972)

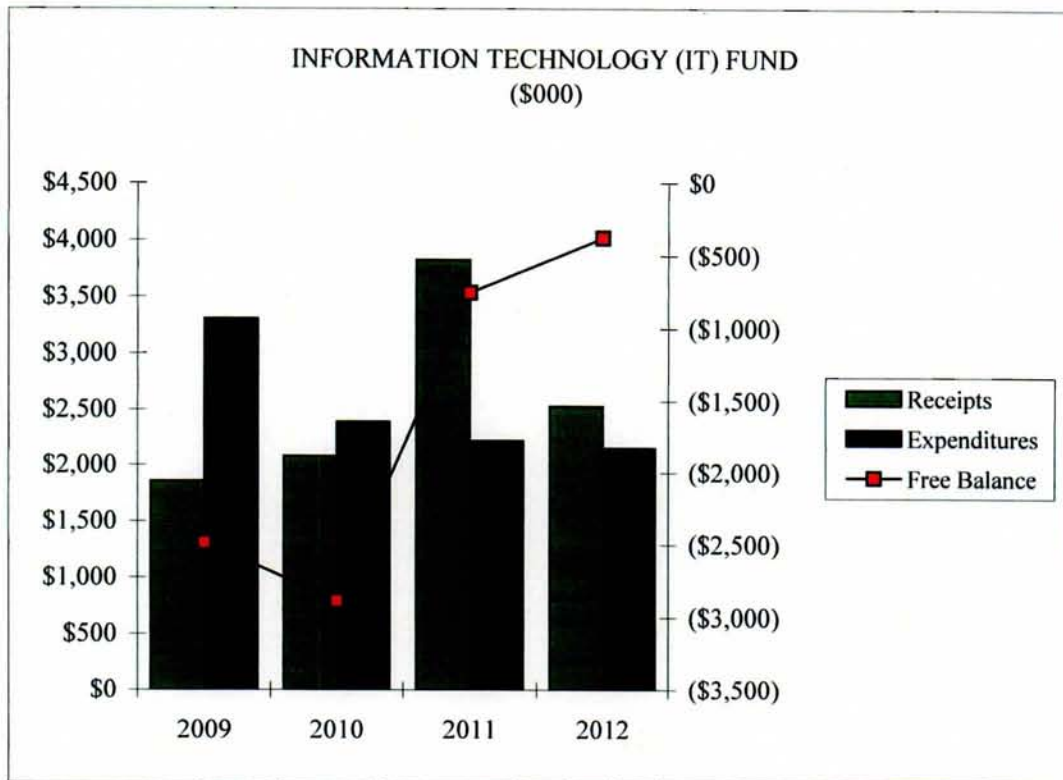
### COMPARATIVE SUMMARY OF RECEIPTS

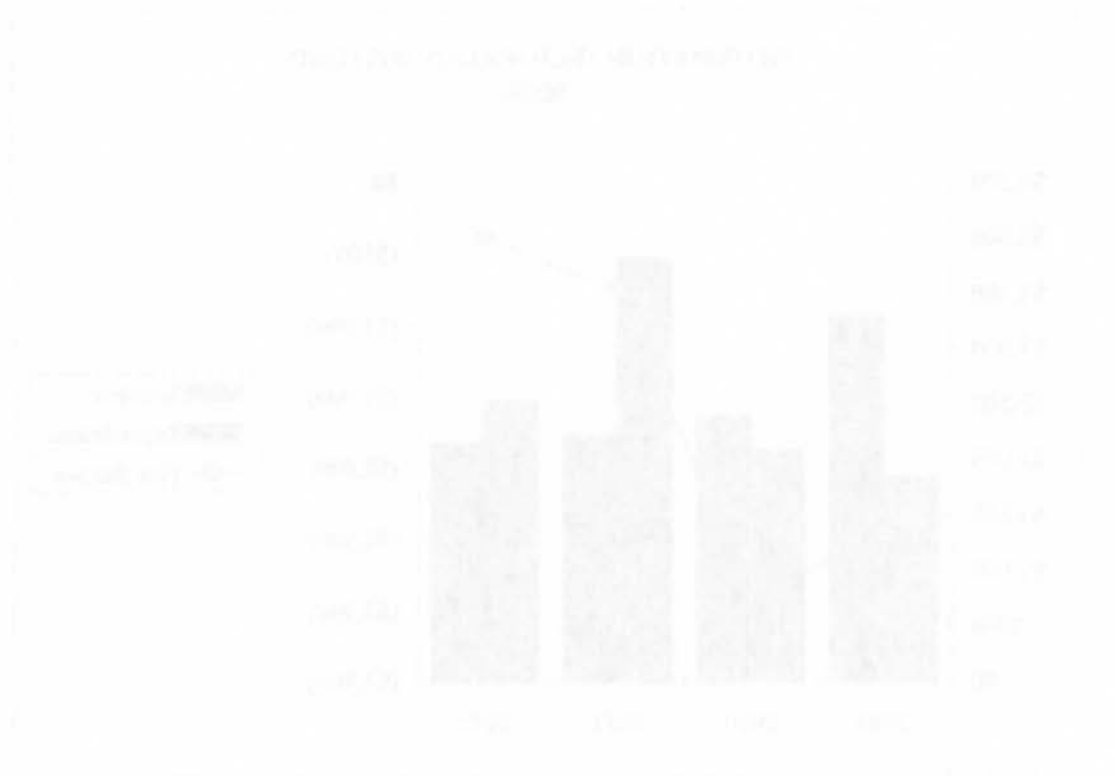
<b>SOURCE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Interfund Services	\$1,853,252	\$2,076,458	\$1,788,723	\$2,525,000
Note/Bond Proceeds	0	0	2,031,025	0
<b>TOTAL RECEIPTS</b>	<b>\$1,853,252</b>	<b>\$2,076,458</b>	<b>\$3,819,748</b>	<b>\$2,525,000</b>

### COMPARATIVE STATEMENT OF EXPENDITURES

<b>USE</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Wages and Benefits	\$1,349,020	\$1,220,565	\$985,159	\$990,050
Other Operations & Maintenance	1,943,336	1,138,720	1,180,503	1,110,090
Capital Outlay	7,364	29,045	49,994	50,000
<b>TOTAL EXPENDITURES</b>	<b>\$3,299,720</b>	<b>\$2,388,330</b>	<b>\$2,215,656</b>	<b>\$2,150,140</b>







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**Debt**

## **DEBT SERVICE**

The debt policy of the City is to limit long-term debt to only those capital improvements that provide a long-term benefit greater than five years to its citizens. The maturity of the debt will not exceed the reasonably expected useful life of the expenditures so financed. The City will use special assessments, revenue bonds, and/or any other available self-liquidating debt measures instead of general obligation bonds where possible.

The City of Akron has borrowed money to pay for large capital improvements for many years. This practice began in earnest after the passage of the municipal income tax in 1963. The income tax revenues provided a stable source of income to repay any borrowed funds. The City of Akron is under state and constitutional limits regarding the amount of debt it can have outstanding at any time. Generally, these guidelines guarantee that Akron will always have sufficient funds on hand to pay its debt obligations. These guarantees have assured those buying the City's obligations that their investments are secure. Indeed, Akron has not defaulted on any of its obligations since 1936.

Akron has six types of debt instruments: (1) general obligations of the City - these obligations pledge the full faith and credit of the City as security for repayment; (2) special assessment debt - these obligations are backed by both assessments against property owners and the full faith and credit of the City; (3) mortgage revenue bonds and notes - these instruments are secured by the assets of the entity issuing the bonds; the City currently has water and sewer mortgage revenue bonds outstanding; (4) loans - the City has borrowed funds from the Ohio Water Development Authority, the Ohio Public Works Commission, and the Ohio Department of Development to fund a variety of projects; (5) tax increment financing debt - this type of obligation is not secured by tax dollars and is more fully explained later; and, (6) special obligations - COPS, State infrastructure bank loans (SIB), non-tax revenue bonds, income tax revenue bonds, and special revenue (JEDD) bonds.

The basic security for unvoted City general obligation debt is the City's ability to levy, and its levy pursuant to constitutional and statutory requirements of an ad valorem tax on all real and tangible personal property subject to ad valorem taxation by the City, within the Charter tax rate limitation. This tax must be sufficient to pay as it comes due the debt service on the unvoted City general obligation bonds, both outstanding and in anticipation of which bond anticipation notes (BANs) are outstanding. This provides that the levy necessary for debt service has priority over any levy for current expenses within the tax limitation.

The basic security for voted City general obligation debt is the authorization by the electors for the City to levy to pay the debt service on those bonds. The tax is outside the Charter tax limitation, and is to be sufficient amount to pay as it comes due (subject to other provisions).

The Revised Code provides that the net principal amount of both the voted and unvoted debt of a city, excluding "exempt debt" may not exceed 10-1/2% of the total value of all property in the city as listed and assessed for taxation. The Revised Code also provides that the net principal amount of unvoted non-exempt debt of a city may not exceed 5-1/2% of that value. These two limitations, which are referred to as the "direct debt limitations," may be amended from time to time by the General Assembly.

In the calculation of the debt subject to the direct debt limitations, the amount of money in a city's bond retirement fund allocable to the principal amount of non-exempt debt is deducted from gross non-exempt debt. Without consideration of money in the City's Bond Payment Fund and based on outstanding debt and current tax valuation, the City's voted and unvoted non-exempt debt capacities as of December 31, 2011 were:

<u>Debt Limitation</u>	<u>Outstanding Debt</u>	<u>Additional Borrowing Capacity Within Limitation</u>
10-1/2% - \$316,716,912	\$156,428,662	\$160,288,250
5-1/2% - \$165,899,335	\$156,428,662	\$ 9,470,673

A city's ability to incur unvoted debt is also restricted by the indirect debt limitation that is imposed by the charter. The indirect limitation applies to all unvoted general obligation debt service even though some of it is expected to be paid by other sources. This unvoted debt may not be issued unless the highest ad valorem property tax for the payment of debt service on (a) those bonds (or the BANs) and (b) all outstanding unvoted general obligation bonds (including BANs) of the City resulting in the highest tax required for such debt service, in any year is 10.5 or less per \$1.00 assessed valuation.

Even though the property tax is the foundation for debt service payments, the property tax is rarely used to retire debt in the City of Akron. The City has a multitude of funding sources to repay its debts. The local income tax is still the predominant source.

The following tables show all of the City's outstanding obligations. The charts also identify the security for those obligations (how the funds will be repaid).

Akron has \$811,803,547 in outstanding obligations as of December 31, 2011. Table 1 identifies the projects that were debt financed, the amount of debt retired in 2011, and the remaining balances. The table shows \$189,485,826 was spent on debt retirement in 2011 (including the refunding of existing debt). Projected debt retirement in 2012 (including the retirement of G.O. BANs) is approximately \$104,450,046.

Tables 2 through 12 identify the 2012 debt service on every obligation shown in Table 1.

Table 2 summarizes the General Obligation Bonds debt outstanding. As of December 31, 2011 there was \$241,121,007 outstanding.

Table 3 summarizes Special Assessment Bonds and Notes.

Table 4 summarizes the Water Obligations.

Table 5 summarizes the Sewer Obligations.

Table 6 summarizes the OPWC loans outstanding.

Table 7 summarizes General Obligation notes outstanding.

Table 8 summarizes the Ohio Department of Development Loans.

Table 9 identifies Other Special Obligations, such as Certificates of Participation (COPs) and the State Infrastructure Bank Loans.

Table 10 summarizes the City's Nontax Revenue Economic Development Bonds. Currently, there are three issues outstanding. The Nontax Revenue Bonds are a special obligation of the City payable from Nontax Revenue (including fees for licenses, fines, interest earnings) and they are not general obligations of the City. Table 11 summarizes the Income Tax Revenue Bonds. Table 12 summarizes the Special Revenue (JEDD) Bonds, of which there are four issues outstanding.



The City of Akron pays all debt service payments from its Bond Payment Fund. The debt service payments are transferred from the appropriate sources into the Bond Payment Fund at the time principal or interest payments are due. Tables 13 and 14 show the actual activity of the Bond Payment Fund for both general obligation and special assessment debt.

Table 15 lists the amount of principal and interest payments for the current budget year for each major fund and for other funds in the aggregate.

Table 16 shows future debt service requirements by year for each type of debt.

**DEBT**  
**CITY OF AKRON, OHIO**  
**Period Ending December 31, 2011**

Description	Type	Total Outstanding 12/31/2010	New Issues in 2011	Redeemed in 2011	Total Outstanding 12/31/2011
<b>PUBLIC UTILITY DEBT (G.O.)</b>					
Water	Bonds	\$ -	\$ -	\$ -	\$ -
Sewer	Bonds	-	-	-	-
<b>P.U. SPECIAL REV. (OWDA)</b>					
Water	Loans	8,991,851	-	1,682,004	7,309,847
Sewer	Loans	25,224,965	941,725	5,220,791	20,945,899
<b>P.U. SPECIAL REV. (OPWC)</b>					
Water	Loans	1,087,370	-	95,958	991,412
Sewer	Loans	1,059,933	-	105,556	954,377
<b>P.U. DEBT (REVENUE)</b>					
Water	Bonds	43,925,000	-	3,560,000	40,365,000
Sewer	Bonds	27,260,000	-	3,790,000	23,470,000
<b>TOTAL P.U. DEBT</b>					
	Bonds	\$ 71,185,000	\$ -	\$ 7,350,000	\$ 63,835,000
	Loans	\$ 36,364,119	\$ 941,725	\$ 7,104,309	\$ 30,201,535
<b>GENERAL DEBT</b>					
Ascot Park Improvement	Bonds	\$ 199,009	\$ -	\$ 49,499	\$ 149,510
CitiCenter Building	Bonds	938,190	-	233,358	704,832
Community Centers	Bonds	2,963,264	1,437,463	2,055,846	2,344,881
Convention Center	Bonds	1,966,571	998,290	1,512,788	1,452,073
Economic Development	Bonds	3,370,600	-	-	3,370,600
Final Judgment	Bonds	3,318,536	-	274,999	3,043,537
Fire Dept. Facilities	Bonds	1,075,100	-	71,224	1,003,876
Furnace/Howard Renewal Area	Bonds	3,320,000	-	135,000	3,185,000
High St. Renewal Area	Bonds	1,687,363	-	189,383	1,497,980
Industrial Incubator	Bonds	3,260,000	-	130,000	3,130,000
Inventors Hall of Fame	Bonds	1,395,656	-	347,145	1,048,511
Justice Center Plaza	Bonds	487,488	-	61,454	426,034
Motor Equipment	Bonds	14,585,919	260,000	939,999	13,905,920
Municipal Facilities	Bonds	22,103,767	1,180,000	1,585,538	21,698,229
Off Street Parking	Bonds	23,432,094	12,480,859	12,790,658	23,122,295
Public Improvement	Bonds	2,203,888	-	53,928	2,149,960
Real Estate Acquisition	Bonds	5,564,990	-	255,967	5,309,023
Recreational Facilities	Bonds	54,739,105	14,810,000	15,773,305	53,775,800
Storm Sewer Improvement	Bonds	1,251,209	-	63,914	1,187,295
Street Improvement	Bonds	101,328,816	12,927,822	15,640,987	98,615,651
Economic Development	Notes	92,000	2,293,000	92,000	2,293,000
Information Technology	Notes	-	2,000,000	-	2,000,000
Motor Equipment	Notes	1,025,000	2,075,000	1,025,000	2,075,000
Municipal Facilities	Notes	180,000	182,000	180,000	182,000
Off Street Parking	Notes	5,741,000	5,804,000	5,741,000	5,804,000
Recreational Facilities	Notes	3,592,000	5,266,000	3,592,000	5,266,000
Storm Sewer Improvement	Notes	150,000	697,000	150,000	697,000
Street Improvement	Notes	9,085,000	21,333,000	9,085,000	21,333,000
<b>TOTAL GENERAL DEBT</b>					
	Bonds	\$ 249,191,565	\$ 44,094,434	\$ 52,164,992	\$ 241,121,007
	Notes	\$ 19,865,000	\$ 39,650,000	\$ 19,865,000	\$ 39,650,000

**Table 1**

**DEBT**  
**CITY OF AKRON, OHIO**  
**Period Ending December 31, 2011**

Description	Type	Total Outstanding 12/31/2010	New Issues in 2011	Redeemed in 2011	Total Outstanding 12/31/2011
<b>SPECIAL ASSESSMENTS</b>					
Street Improvement	Bonds	\$ 6,004,323	\$ 5,110,566	\$ 1,496,936	\$ 9,617,953
Street Resurfacing	Bonds	2,377,774	-	755,225	1,622,549
Street Improvement	Notes	4,033,200	-	3,054,500	978,700
<b>TOTAL S.A. DEBT</b>	Bonds	\$ 8,382,097	\$ 5,110,566	\$ 2,252,161	\$ 11,240,502
	Notes	\$ 4,033,200	\$ -	\$ 3,054,500	\$ 978,700
<b>TOTAL G.O. DEBT</b>		\$ 281,471,862	\$ 88,855,000	\$ 77,336,653	\$ 292,990,209
<b>SPECIAL OBLIGATIONS</b>					
CLC Income Tax Revenue	Bonds	\$ 233,440,000	\$ -	\$ 5,750,000	\$ 227,690,000
Income Tax Revenue	Bonds	6,665,000	6,405,000	6,665,000	6,405,000
JEDD Revenue	Bonds	35,115,000	27,165,000	35,115,000	27,165,000
Non-Tax Revenue	Bonds	55,795,000	14,035,000	18,995,000	50,835,000
Canal Park Stadium	COPs	19,440,000	-	2,855,000	16,585,000
Off-Street Parking	COPs	41,920,000	-	2,535,000	39,385,000
Steam System	COPs	13,200,000	-	-	13,200,000
Capital Projects - OPWC	Loans	10,750,755	688,000	732,301	10,706,454
Capital Projects - SIB	Loans	5,782,826	-	1,306,948	4,475,878
Capital Projects - ODOD	Loans	845,086	5,000,000	155,615	5,689,471
SA Street Lighting-Cleaning	Notes	9,585,000	9,640,000	9,585,000	9,640,000
Income Tax Medical Benefit	Notes	14,000,000	13,000,000	14,000,000	13,000,000
<b>GRAND TOTAL</b>		\$ 835,559,648	\$ 165,729,725	\$ 189,485,826	\$ 811,803,547

**GENERAL OBLIGATION BONDS**  
**Bond Retirement Fund for Serial Bonds and Interest**

<b>DATE OF ISSUE</b>	<b>AMOUNT OF ISSUE</b>	<b>PURPOSE</b>	<b>RATE</b>	<b>MATURITY</b>	<b>OUTSTANDING 12/31/2011</b>	<b>2012 PRINCIPAL</b>	<b>2012 INTEREST</b>
Issued after January 20, 1920 Not Voted - 10.50 Mill Limit							
Feb. 21, 1991	2,500,000	Urban Renewal Imp. 1990	8.000%	Dec. 1, 2012-20	\$ 761,960	\$ 41,968	\$ 60,957
Dec. 10, 1991	1,500,000	Urban Renewal Imp. 1991	8.000%	Dec. 1, 2012-21	1,388,000	36,000	111,040
Oct. 1, 2003	37,640,000	Various Purpose Imp. 2003	4.314%	Dec. 1, 2012-24	11,635,000	1,145,000	467,562
Sept. 14, 2005	80,640,000	Var. Pur. Imp. & Ref. 2005	4.284%	Dec. 1, 2012-26	54,115,000	4,470,000	2,641,362
Dec. 21, 2006	22,440,000	Various Purpose Imp. 2006	4.266%	Dec. 1, 2012-27	18,380,000	1,120,000	795,088
Dec. 3, 2007	20,735,000	Various Purpose Imp. 2007	4.458%	Dec. 1, 2012-28	17,790,000	1,060,000	787,262
Nov. 30, 2009	12,920,000	Various Purpose Ref. 2009	4.521%	Dec. 1, 2012-28	12,866,613	350,000	549,075
Nov. 30, 2010	24,045,000	Various Purpose Ref. 2010 A	3.501%	Dec. 1, 2012-23	24,045,000	1,555,000	1,068,300
Nov. 30, 2010	21,350,000	Various Purpose Imp. 2010 B	4.367%	Dec. 1, 2012-29	21,350,000	125,000	811,869
Nov. 30, 2010	27,320,000	Various Purpose Imp. 2010 C	5.696%	Dec. 1, 2012-29	27,320,000	-	1,401,619
Dec. 8, 2010	7,375,000	Various Purpose Imp. 2010 D	6.255%	Dec. 1, 2012-29	7,375,000	20,000	451,988
Dec. 21, 2011	44,094,434	Various Purpose Ref. 2011	2.864%	Dec. 1, 2012-23	44,094,434	1,505,270	1,315,253
TOTAL INSIDE BONDS					\$ 241,121,007	\$ 11,428,238	\$ 10,461,375

**Table 3**

**SPECIAL ASSESSMENT BONDS**  
**Bond Retirement Fund for Serial Bonds and Interest**

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2011</u>	<u>2012 PRINCIPAL</u>	<u>2012 INTEREST</u>
<p align="center">Issued after January 20, 1920  Not Voted - 10.50 Mill Limit</p>							
Sept 1, 1978	110,000	Rosemary Boulevard	7.250%	Sept 1, 2012-14	\$ 9,000	\$ 3,000	\$ 653
Sept. 1, 2002	2,040,000	Street Imp. Ser. 2002	3.064%	Dec. 1, 2012	230,000	230,000	7,705
Sept. 1, 2003	2,850,000	Street Imp. Ser. 2003	3.383%	Dec. 1, 2012-13	650,000	320,000	26,000
Mar. 1, 2004	1,356,910	St. Resurf., Series 2004	4.000%	Dec. 1, 2012-13	20,406	10,003	816
Sept. 1, 2004	3,560,000	Street Imp. Ser. 2004	4.000%	Dec. 1, 2012-14	1,195,000	385,000	47,800
Dec. 1, 2004	1,198,020	St. Resurf., Series 2004B	4.000%	Dec. 1, 2012-14	17,678	5,663	707
Sept. 29, 2005	2,375,000	Street Imp. Ser. 2005	3.707%	Dec. 1, 2012-15	1,060,000	250,000	42,088
Mar. 1, 2006	587,875	St. Resurf., Series 2006	4.000%	Dec. 1, 2012-15	28,485	6,710	1,139
Sept. 14, 2006	1,310,000	Street Imp. Ser. 2006	4.018%	Dec. 1, 2012-16	725,000	135,000	29,900
Mar. 1, 2007	909,945	St. Resurf., Series 2007	4.000%	Dec. 1, 2012-16	11,978	2,212	479
Sept. 5, 2007	885,000	Street Imp. Ser. 2007	4.100%	Dec. 1, 2012-17	585,000	85,000	23,985
Mar. 1, 2008	639,785	St. Resurf., Series 2008	4.000%	Dec. 1, 2012-17	155,050	133,545	6,202
Nov. 30, 2009	53,387	St. Imp. Ref. Ser. 2009	4.521%	Dec. 1, 2013-14	53,387	-	1,597
Jun. 1, 2010	2,195,840	St. Resurf., Series 2010	4.000%	Dec. 1, 2012-19	1,388,952	427,810	55,558
Nov. 22, 2011	5,015,000	Street Imp. Ser. 2011	2.450%	Dec. 1, 2012-21	5,015,000	620,000	125,939
Dec. 21, 2011	95,566	Various Purpose Ref. 2011	2.864%	Dec. 1, 2012-23	95,566	34,730	2,790
TOTAL SPECIAL ASSESSMENTS BONDS (INSIDE)					\$ 11,240,502	\$ 2,648,673	\$ 373,358
<p align="center"><b>SPECIAL ASSESSMENT NOTES</b></p>							
Nov. 22, 2011	9,640,000	Street Cleaning-Lighting Note	1.350%	Nov. 20, 2012	\$ 9,640,000	\$ 9,640,000	\$ 129,417
Various	978,700	Var. SA Const. Notes	4.000%	Various	978,700	462,700	40,065
					\$ 10,618,700	\$ 10,102,700	\$ 169,482



**Table 4**

**WATERWORKS BONDS**  
**Bond Retirement Fund for Serial Bonds and Interest**

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 12/31/2011	2012 PRINCIPAL	2012 INTEREST
<b>Mortgage Revenue Bonds - Series 2003</b>							
July 1, 2003	\$28,045,000	Water Mortgage Revenue	2.50-5.00%	Mar. 1, 2012-14	\$ 7,300,000	\$ 2,310,000	\$ 268,850
<b>Mortgage Revenue Bonds - Series 2006</b>							
Aug. 10, 2006	13,340,000	Water Mortgage Revenue	4.00-4.50%	Mar. 1, 2012-26	\$ 10,985,000	\$ 540,000	\$ 460,895
<b>Mortgage Revenue Bonds - Series 2009</b>							
Sep. 17, 2009	22,100,000	Water Mortgage Revenue	2.50-5.00%	Mar. 1, 2012-34	\$ 22,080,000	\$ 340,000	\$ 1,027,750
<b>Ohio Water Development Authority Loan Agreements</b>							
Sept. 28, 1999	1,142,942	OWDA #3246	4.020%	Jan. & July 1, 2012-20	\$ 566,554	\$ 53,403	\$ 22,244
May 2, 2000	8,127,549	OWDA #3326	4.640%	Jan. & July 1, 2012-20	4,567,303	419,461	207,113
April 16, 2001	481,350	OWDA #3439	3.900%	Jan. & July 1, 2012-11	6,063	6,063	118
Jan. 29, 2004	2,900,272	OWDA #4066	3.500%	Jan. & July 1, 2012-14	821,952	320,251	25,990
Oct. 30, 2008	1,547,061	OWDA #4997 (50% Water, 50% Sewer)	3.520%	Jan. & July 1, 2012-20	1,347,975	138,633	46,239
					<u>\$ 7,309,847</u>	<u>\$ 937,811</u>	<u>\$ 301,704</u>
<b>Ohio Public Works Commission Loan Agreements</b>							
July 17, 1995	1,024,156	OPWC #CH903	0.000%	Jan. & July 1, 2012-16	\$ 409,662	\$ 51,208	\$ -
July 1, 2000	895,000	OPWC #CH05D	0.000%	Jan. & July 1, 2012-21	581,750	44,750	-
					<u>\$ 991,412</u>	<u>\$ 95,958</u>	<u>\$ -</u>

Table 5

**SEWER BONDS**  
**Bond Retirement Fund for Serial Bonds and Interest**

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 12/31/2011	2012 PRINCIPAL	2012 INTEREST
<b>Revenue Bonds - Series 1998</b>							
Apr. 1, 1998	\$19,140,000	Sewer System Imp.	4.50-5.50%	Dec. 1, 2012-13	\$ 2,250,000	\$ 1,095,000	\$ 122,306
<b>Revenue Bonds - Series 2005</b>							
Dec. 1, 2005	33,855,000	Sewer System Imp.	3.50-5.00%	Dec. 1, 2012-17	\$ 21,220,000	\$ 2,860,000	\$ 1,002,650
<b>Ohio Water Development Authority Loan Agreements</b>							
Jan. 26, 1995	15,328,600	OWDA #2658	4.560%	Jan. & July 1, 2012-15	\$ 4,257,863	\$ 993,479	\$ 182,961
Mar. 30, 1995	17,873,932	OWDA #2659	4.560%	Jan. & July 1, 2012-15	4,964,416	1,158,469	213,320
Sept. 30, 2004	8,109,648	OWDA #4160	3.810%	Jan. & July 1, 2012-15	3,669,121	866,022	131,622
Dec. 16, 2004	10,754,763	OWDA #4218	3.350%	Jan. & July 1, 2012-16	4,451,397	1,434,785	137,205
Oct. 30, 2008	1,547,061	OWDA #4997 (50% Water, 50% Sewer)	3.520%	Jan. & July 1, 2012-20	1,347,974	138,633	46,239
Jan. 14, 2010	1,349,600	OWDA #5577	3.250%	Jan. & July 1, 2012-30	915,496	36,777	29,457
Nov. 19, 2009	203,453	OWDA #5578	3.250%	Jan. & July 1, 2012-30	130,147	5,046	4,189
Dec. 10, 2009	98,870	OWDA #5581	3.250%	Jan. & July 1, 2012-15	61,394	16,840	1,860
Dec. 10, 2009	413,711	OWDA #5582	3.250%	Jan. & July 1, 2012-20	124,594	12,127	3,952
Dec. 10, 2009	90,793	OWDA #5583	3.250%	Jan. & July 1, 2012-30	81,773	3,285	2,631
Mar. 31, 2011	613,097	OWDA #5849	4.720%	Jan. & July 1, 2012-32	613,097	9,382	14,469
Feb. 24, 2011	225,463	OWDA #5850	4.140%	Jan. & July 1, 2012-32	225,463	3,676	4,667
Feb. 24, 2011	1,470	OWDA #5581	4.140%	Jan. & July 1, 2012-32	1,470	24	30
Aug. 25, 2011	101,694	OWDA #5939	4.520%	Jan. & July 1, 2012-17	101,694	-	-
					<b>\$ 20,945,899</b>	<b>\$ 4,678,545</b>	<b>\$ 772,602</b>
<b>Ohio Public Works Commission Loan Agreement</b>							
July 1, 1994	690,000	OPWC #CH804	0.000%	Jan. & July 1, 2012-18	\$ 149,167	\$ 21,310	\$ -
July 1, 1996	907,265	OPWC #CH006	0.000%	Jan. & July 1, 2012-17	385,588	45,363	-
July 1, 1997	595,000	OPWC #CH09A	0.000%	Jan. & July 1, 2012-18	282,625	29,750	-
July 1, 2005	275,000	OPWC #CH10I	0.000%	Jan. & July 1, 2012-25	136,997	9,133	-
					<b>\$ 954,377</b>	<b>\$ 105,556</b>	<b>\$ -</b>

**Table 6**

**OPWC LOANS**  
**Ohio Public Works Commission Loan Agreement**

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2011</u>	<u>2012 PRINCIPAL</u>	<u>2012 INTEREST</u>
<b>Various Capital Projects</b>							
July 1, 1997	760,000	OPWC #CH10A(CIP)	0.000%	Jan. & July 1, 2012-18	\$ 266,000	\$ 38,000	\$ -
July 1, 1997	1,014,000	OPWC #CH08B(CIP)	0.000%	Jan. & July 1, 2012-20	456,300	50,700	-
July 1, 1999	244,797	OPWC #CH09C(CIP)	0.000%	Jan. & July 1, 2012-22	128,519	12,240	-
July 1, 1999	292,500	OPWC #CH10C(CIP)	0.000%	Jan. & July 1, 2012-21	146,250	14,625	-
July 1, 2000	122,000	OPWC #CH06D(CIP)	0.000%	Jan. & July 1, 2012-20	67,100	6,100	-
June 10, 1998	666,909	OPWC #CH09B(CIP)	0.000%	Jan. & July 1, 2012-21	416,818	33,345	-
July 1, 1999	598,500	OPWC #CH05C(CIP)	0.000%	Jan. & July 1, 2012-22	314,212	29,925	-
July 1, 2000	405,000	OPWC #CH08D(CIP)	0.000%	Jan. & July 1, 2012-20	182,331	16,576	-
July 1, 2001	477,500	OPWC #CH07D(CIP)	0.000%	Jan. & July 1, 2012-21	259,494	21,624	-
July 1, 2001	996,032	OPWC #CH08E(CIP)	0.000%	Jan. & July 1, 2012-21	514,868	41,189	-
July 1, 2003	866,700	OPWC #CH06G(CIP)	0.000%	Jan. & July 1, 2012-25	628,358	43,335	-
July 1, 2005	54,000	OPWC #CH05I(CIP)	0.000%	Jan. & July 1, 2012-29	47,250	2,700	-
July 1, 2005	1,878,000	OPWC #CH11I(CIP)	0.000%	Jan. & July 1, 2012-27	1,455,450	93,900	-
July 1, 2005	754,635	OPWC #CH08I(CIP)	0.000%	Jan. & July 1, 2012-28	622,574	37,732	-
July 1, 2006	988,000	OPWC #CH04J(CIP)	0.000%	Jan. & July 1, 2012-29	889,200	49,400	-
July 1, 2006	184,400	OPWC #CH09J(CIP)	0.000%	Jan. & July 1, 2012-27	147,520	9,220	-
July 1, 2006	834,000	OPWC #CH10J(CIP)	0.000%	Jan. & July 1, 2012-29	750,600	41,700	-
July 1, 2008	1,299,000	OPWC #CH09L(CIP)	0.000%	Jan. & July 1, 2012-29	1,299,000	-	-
Nov. 28, 2008	225,000	OPWC #CH06M(CIP)	0.000%	Jan. & July 1, 2012-29	186,134	6,204	-
Mar. 13, 2009	529,900	OPWC #CH08M(CIP)	0.000%	Jan. & July 1, 2012-29	378,776	12,840	-
Nov. 28, 2008	861,700	OPWC #CH09M(CIP)	0.000%	Jan. & July 1, 2012-29	861,700	-	-
Jul. 1, 2010	688,000	OPWC #CH06N(CIP)	0.000%	Jan. & July 1, 2012-41	688,000	22,933	-
<b>TOTAL OPWC LOANS</b>					<b>\$ 10,706,454</b>	<b>\$ 584,288</b>	<b>\$ -</b>

**Table 7**

**BOND ANTICIPATION G.O. NOTES**  
**Bond Retirement Fund for Serial Bonds and Interest**

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2011</u>	<u>2012 PRINCIPAL</u>	<u>2012 INTEREST</u>
Nov. 17, 2011	39,650,000	Various Purpose Imp. Series 2011	1.125%	Nov. 15, 2012	\$ 39,650,000	\$ 39,650,000	\$ 443,584
TOTAL BOND ANTICIPATION G.O. NOTES					<u>\$ 39,650,000</u>	<u>\$ 39,650,000</u>	<u>\$ 443,584</u>

**Table 8**

**ODOD**  
**Ohio Department of Development Loan Agreements**

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 12/31/2011	2012 PRINCIPAL	2012 INTEREST
Jan. 15, 1996	780,000	Industrial Incubator	3.00%	Feb. 1, 2012	\$ 10,732	\$ 10,732	\$ 44
Mar. 28, 2003	1,000,000	University Technology Park	4.00%	Jan. 1, 2012-2018	678,739	96,094	26,988
Mar. 31, 2011	5,000,000	Goodyear Akron Riverwalk Project	2.00%	Jun. 1, 2016-2030	5,000,000	-	-
TOTAL ODOD LOANS					\$ 5,689,471	\$ 106,826	\$ 27,032



**Table 9****OTHER SPECIAL OBLIGATIONS**

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2011</u>	<u>2012 PRINCIPAL</u>	<u>2012 INTEREST</u>
<b>Certificates of Participation (COPS)</b>							
July 27, 2005	\$32,065,000	Canal Park Stadium	5.000%	Dec. 1, 2012-16	\$ 16,585,000	\$ 3,005,000	\$ 829,250
Sept. 14, 2005	31,940,000	Off-Street Parking Facilities	3.50-5.00%	Dec. 1, 2012-26	21,820,000	1,855,000	933,169
Dec. 20, 2007	19,610,000	Off-Street Parking Facilities	4.00-4.375%	Dec. 1, 2012-28	17,565,000	740,000	730,894
	13,200,000	Steam System Utility	2.75-5.00%	Dec. 1, 2012-30	13,200,000	440,000	608,562
<b>TOTAL CERTIFICATES OF PARTICIPATION</b>					<b>\$ 69,170,000</b>	<b>\$ 6,040,000</b>	<b>\$ 3,101,875</b>
<b>State Infrastructure Bank (SIB) Loans</b>							
July 12, 2004	3,508,527	U.S. 224 Upgrading	3.00%	2012-2014	\$ 1,850,555	\$ 598,577	\$ 51,061
Sept. 30, 2004	3,435,500	Bettes, Carnegie & Hawkins Bridges	3.00%	2012-2014	1,426,564	461,434	39,362
July 21, 2005	2,197,000	Cascade Locks Bikeway	3.00%	2012-2015	1,198,759	286,440	33,830
<b>TOTAL SIB LOANS</b>					<b>\$ 4,475,878</b>	<b>\$ 1,346,451</b>	<b>\$ 124,253</b>

**Table 10**

**NON-TAX REVENUE ECONOMIC DEVELOPMENT BONDS**  
**Bond Retirement Fund for Serial Bonds and Interest**

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2011</u>	<u>2012 PRINCIPAL</u>	<u>2012 INTEREST</u>
Dec. 15, 2006	19,500,000	Economic Development	5.549%	Dec. 1. 2012-26	\$ 16,750,000	\$ 625,000	\$ 915,766
Sep. 18, 2008	20,150,000	Economic Development	7.375%	Dec. 1. 2012-28	20,050,000	130,000	1,478,688
Dec. 15, 2011	14,035,000	Economic Development	2.280%	Dec. 1. 2012-18	14,035,000	-	282,699
TOTAL NON-TAX REVENUE BONDS					\$ 50,835,000	\$ 755,000	\$ 2,677,153

**Table 11**

**INCOME TAX REVENUE BONDS**  
**Bond Retirement Fund for Serial Bonds and Interest**

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2011</u>	<u>2012 PRINCIPAL</u>	<u>2012 INTEREST</u>
Dec. 15, 2011	6,405,000	Pension Refunding	2.950%	Dec. 1. 2013-23	\$ 6,405,000	\$ -	\$ 155,003
Mar. 16, 2011	13,000,000	Health Benefit Claims	2.000%	Mar. 15, 2012	\$ 13,000,000	\$ 13,000,000	\$ 259,278
Jan. 1, 2004	165,000,000	Community Learning Ctrs., 2004A	4.845%	Dec. 1. 2014-33	\$ 165,000,000	\$ -	\$ 8,251,288
Jan. 1, 2004	50,000,000	Community Learning Ctrs., 2004B	3.419%	Dec. 1. 2012-14	17,690,000	5,825,000	884,500
Jul. 28, 2010	17,880,000	Community Learning Ctrs., 2010A	4.440%	Dec. 1. 2015-33	17,880,000	-	771,650
Jul. 28, 2010	12,060,000	Community Learning Ctrs., 2010B	6.450%	Dec. 1. 2020-33	12,060,000	-	765,548
Jul. 28, 2010	15,060,000	Community Learning Ctrs., 2010C	5.940%	Dec. 1. 2021-26	15,060,000	-	884,624
Total Community Learning Centers					<u>\$ 227,690,000</u>	<u>\$ 5,825,000</u>	<u>\$ 11,557,610</u>
TOTAL INCOME TAX REVENUE BONDS					\$ 247,095,000	\$ 18,825,000	\$ 11,971,891

**Table 12**

**SPECIAL REVENUE (JEDD) BONDS**  
**Bond Retirement Fund for Serial Bonds and Interest**

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2011</u>	<u>2012 PRINCIPAL</u>	<u>2012 INTEREST</u>
Dec. 21, 2011	27,165,000	JEDD Rev. Refunding, Ser 2011	2.940%	Dec. 1. 2014-22	\$ 27,165,000	\$ -	\$ 1,085,415
TOTAL SPECIAL REVENUE (JEDD) BONDS					\$ 27,165,000	\$ -	\$ 1,085,415

**Table 13**

**CITY OF AKRON, OHIO**  
**Comparative and Estimated Receipts, Expenditures and Balances**

<u>Purpose</u>	<u>Actual</u>			<u>Estimate</u>
	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
General Bond Retirement: January 1	\$ 53,743.78	\$ 131,583.23	\$ 146,454.48	\$ 133,255.22
Receipts:				
General Property Tax	259,361.13	777,251.67	818,182.88	784,244.00
Special Assessment Collections	58,512.44	269,873.76	3,770.75	39,118.00
Investments Matured	10,581,850.00	55,160,000.00	20,327,235.23	30,500,000.00
Interest on Investments	6,467.85	9,467.31	-	25,000.00
Bond Sale	12,866,761.32	51,835,662.36	-	-
Note Sale	26,850,000.00	43,503,999.20	20,090,087.00	40,093,584.00
Bond & Note Sale, Premium, A/I	273,872.80	-	-	-
BNY Escrow	-	5,449,687.91	14,901,677.52	30,833,464.00
Miscellaneous Receipts	249,137.14	16,911.34	19,374.92	2,000.00
University Polymer Research Park	123,759.85	20,605.77	-	-
Akron Dev. Corp Incubator	32,529.03	32,453.49	32,375.68	5,388.00
Akron Municipal Courts	-	-	24,297.52	-
EMS Operating	3,945.77	13,988.30	13,885.50	13,922.00
JEDD - Econ. Dev. & Township	313,895.83	641,659.40	642,748.50	506,468.00
Motor Equipment Operating	16,214.00	8,649.28	15,893.12	24,059.00
Municipal Utilities	7,573,742.91	7,477,545.28	7,327,248.34	6,892,176.00
Off-Street Parking	31,997.21	20,616.31	31,585.85	378,669.00
Capital Imp. Fund	9,735,680.17	17,173,142.63	19,503,298.44	20,667,489.00
Ascot Park Public Imp.	50,320.68	87,118.84	98,873.05	98,873.00
Community Development Fund	140,049.88	299,191.41	360,600.98	374,684.00
In-Lieu-Of-Taxes	-	1,063,187.42	1,754,286.97	941,392.00
General Fund	24,390.10	88,264.14	85,221.18	82,149.00
U. S. Bank Escrow	4,145,052.50	21,795,432.50	1,125,150.00	1,074,450.00
Eaton Estate Tax Equivalency	3,491.95	74,126.45	68,399.06	-
Bond Payment Fund - Various	974,354.44	348,392.28	-	400,000.00
Total Receipts and Balance	\$ 74,369,130.78	\$ 206,298,810.28	\$ 87,390,646.97	\$ 133,870,384.22



**CITY OF AKRON, OHIO**  
**Comparative and Estimated Receipts, Expenditures and Balances**  
(Continued)

**Expenditures:**

Bonds & Notes: Within 10M	\$ 41,997,196.00	\$ 130,937,652.46	\$ 44,579,160.00	\$ 80,878,238.00
Bonds & Notes Int. Within 10M	11,516,077.08	10,263,047.73	12,778,293.47	13,012,873.00
Bonds & Notes: Outside 10M	-	-	-	-
Bonds & Notes Int. Outside 10M	-	-	-	-
O.W.D.A. Loans	7,472,986.04	7,276,031.54	7,125,734.60	6,690,662.00
O.P.W.C. Loans	326,362.62	743,825.24	750,245.17	785,802.00
O.D.O.D. Loans	188,817.97	188,449.83	188,068.29	133,858.00
S.I.B. Loans	1,282,020.68	1,406,699.04	1,470,704.31	1,470,704.00
Other Expense	107,237.16	611,649.96	275,098.91	250,000.00
Investment Purchases	11,346,850.00	54,725,000.00	20,090,087.00	30,500,000.00
<b>Total Expenditures</b>	<b>\$ 74,237,547.55</b>	<b>\$ 206,152,355.80</b>	<b>\$ 87,257,391.75</b>	<b>\$ 133,722,137.00</b>
<b>Balance December 31</b>	<b>\$ 131,583.23</b>	<b>\$ 146,454.48</b>	<b>\$ 133,255.22</b>	<b>\$ 148,247.22</b>

**Table 14**

**CITY OF AKRON, OHIO**  
**Comparative and Estimated Receipts, Expenditures and Balances**

<u>Purpose</u>	<u>Actual</u>			<u>Estimate</u>
	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Special Assessment Bond Retirement				
Fund: January 1	\$ 42,320.84	\$ 48,190.70	\$ 30,282.53	\$ 736,462.02
Receipts:				
Assessments Coll. by County	12,605,344.17	11,442,694.69	11,806,231.03	11,600,000.00
Assessments Coll. by City	-	4,457.37	-	-
Interest on Investments	14,436.13	10,706.10	-	20,000.00
Investments Matured	17,771,970.00	7,300,000.00	-	7,300,000.00
Premiums	37,144.36	48,858.50	5,010.66	35,000.00
Accrued Interest Bonds Sold	-	-	-	-
Sale of Bonds & Notes	53,238.68	-	2,672,487.46	998,900.00
Street Cleaning Assessments	-	73,120.27	225,443.45	-
Balance from Improvement	-	-	855,312.54	-
Funds & Miscellaneous	381,919.50	1,121,007.73	689,087.73	700,000.00
Total Receipts and Balance	\$ 30,906,373.68	\$ 20,049,035.36	\$ 16,283,855.40	\$ 21,390,362.02
Expenditures:				
Redemption of Improvement Bonds	\$ 2,458,478.00	\$ 2,594,165.00	\$ 2,164,697.50	\$ 2,648,673.00
Interest on Improvement Bonds	445,037.17	391,964.77	318,199.98	373,358.00
Redemption of Notes	259,300.00	9,199,000.00	12,642,500.00	10,102,700.00
Interest on Notes	193,513.92	472,478.06	421,935.48	169,482.00
Investments Purchased	17,591,970.00	7,315,000.00	-	7,300,000.00
Close-Out Various S.A. Accounts	-	-	-	-
Refunds - S.A. Collections	-	-	-	-
Misc. & Dist. of S.A. Coll.	\$ 9,909,883.89	\$ 46,145.00	\$ 60.42	\$ 60,000.00
Total Expenditures	\$ 30,858,182.98	\$ 20,018,752.83	\$ 15,547,393.38	\$ 20,654,213.00
Balance December 31	\$ 48,190.70	\$ 30,282.53	\$ 736,462.02	\$ 736,149.02

**Table 15****2012 DEBT SERVICE**

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
Major Governmental Funds			
General Fund	\$ 61,453	\$ 175,699	\$ 237,152
Income Tax Capital Improvement Fund	57,579,002	14,174,052	71,753,054
Community Learning Centers Income Tax Fund	5,825,000	11,557,610	17,382,610
Major Proprietary Funds			
Water Fund	4,223,768	2,059,200	6,282,968
Sewer Fund	8,739,101	1,897,559	10,636,660
Off-Street Parking Fund	466,345	677,993	1,144,338
Non-Major Governmental Funds (1)	14,547,169	3,574,933	18,122,102
Non-Major Proprietary Funds (2)	13,008,208	275,129	13,283,337
Total	\$ 104,450,046	\$ 34,392,175	\$ 138,842,221

(1) Includes Non-Major Debt Service and Non-Major Special Revenue Funds.

(2) Includes Non-Major Internal Service and Non-Major Enterprise Funds.

Table 16

### Future Debt Service Requirements

Fiscal Year Ending December 31 (in thousands)	Governmental Activities					
	General Obligation Bonds		OPWC Loan		Ohio Department of Development Loans	
	Principal	Interest	Principal	Interest	Principal	Interest
2012	\$ 11,425	\$ 10,434	\$ 584	\$ -	\$ 107	\$ 27
2013	13,669	10,093	656	-	100	23
2014	16,006	9,557	656	-	105	18
2015	16,148	8,948	656	-	108	14
2016	16,719	8,348	656	-	242	66
2017-2021	84,411	31,028	3,117	-	1,722	475
2022-2026	58,995	14,244	2,212	-	1,750	285
2027-2031	23,110	3,609	963	-	1,555	80
2032-2036	-	-	570	-	-	-
2037-2041	-	-	564	-	-	-
2042-2046	-	-	72	-	-	-
	<u>\$ 240,483</u>	<u>\$ 96,261</u>	<u>\$ 10,706</u>	<u>\$ -</u>	<u>\$ 5,689</u>	<u>\$ 988</u>

Fiscal Year Ending December 31 (in thousands)	Non-Tax Revenue Bonds		Income Tax Revenue		Special Revenue Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest
	Principal	Interest	Principal	Interest	Principal	Interest
2012	\$ 755	\$ 2,677	\$ 5,825	\$ 11,713	\$ -	\$ 1,085
2013	1,605	2,648	7,065	11,428	-	1,149
2014	3,620	2,585	8,095	11,085	1,920	1,149
2015	4,343	2,471	6,270	10,720	3,215	1,073
2016	4,510	2,301	6,695	10,413	3,325	944
2017-2021	16,640	8,912	41,565	46,769	16,835	2,147
2022-2026	15,256	4,634	55,115	34,721	1,870	58
2027-2031	4,106	459	69,220	19,610	-	-
2032-2036	-	-	34,245	2,642	-	-
2037-2041	-	-	-	-	-	-
2042-2046	-	-	-	-	-	-
	<u>\$ 50,835</u>	<u>\$ 26,687</u>	<u>\$ 234,095</u>	<u>\$ 159,101</u>	<u>\$ 27,165</u>	<u>\$ 7,605</u>

Fiscal Year Ending December 31 (in thousands)	Special Assessment Bonds		State Infrastructure Bank Loans		Income Tax Revenue Notes	
	Principal	Interest	Principal	Interest	Principal	Interest
	Principal	Interest	Principal	Interest	Principal	Interest
2012	\$ 2,649	\$ 373	\$ 1,346	\$ 124	\$ 13,000	\$ 259
2013	2,371	276	1,387	83	-	-
2014	2,141	191	1,429	42	-	-
2015	1,219	116	314	7	-	-
2016	963	77	-	-	-	-
2017-2021	1,898	138	-	-	-	-
2022-2026	-	-	-	-	-	-
2027-2031	-	-	-	-	-	-
2032-2036	-	-	-	-	-	-
2037-2041	-	-	-	-	-	-
2042-2046	-	-	-	-	-	-
	<u>\$ 11,241</u>	<u>\$ 1,171</u>	<u>\$ 4,476</u>	<u>\$ 256</u>	<u>\$ 13,000</u>	<u>\$ 259</u>

## Future Debt Service Requirements

Govenmental Activities						
Fiscal Year Ending December 31 (in thousands)	General Obligation Notes		Special Assessment Notes		Certificates of Participation	
	Principal	Interest	Principal	Interest	Principal	Interest
2012	\$ 39,650	\$ 444	\$ 10,103	\$ 169	\$ 6,040	\$ 3,102
2013	-	-	516	13	6,260	2,835
2014	-	-	-	-	6,500	2,558
2015	-	-	-	-	6,765	2,261
2016	-	-	-	-	7,025	1,962
2017-2021	-	-	-	-	17,565	6,564
2022-2026	-	-	-	-	11,765	3,362
2027-2031	-	-	-	-	7,250	825
2032-2036	-	-	-	-	-	-
2037-2041	-	-	-	-	-	-
2042-2046	-	-	-	-	-	-
	<u>\$ 39,650</u>	<u>\$ 444</u>	<u>\$ 10,619</u>	<u>\$ 182</u>	<u>\$ 69,170</u>	<u>\$ 23,469</u>
Business-type Activities						
Fiscal Year Ending December 31 (in thousands)	General Obligation Bonds		Mortgage Revenue		Revenue	
	Principal	Interest	Principal	Interest	Principal	Interest
2012	\$ 3	\$ 28	\$ 3,190	\$ 1,758	\$ 3,955	\$ 1,125
2013	3	28	3,340	1,608	4,130	950
2014	15	28	3,475	1,471	4,310	769
2015	72	28	3,625	1,322	4,525	554
2016	76	24	3,805	1,143	4,750	328
2017-2021	404	59	11,560	3,462	1,800	90
2022-2026	65	-	6,675	1,872	-	-
2027-2031	-	-	2,715	830	-	-
2032-2036	-	-	1,980	152	-	-
2037-2041	-	-	-	-	-	-
2042-2046	-	-	-	-	-	-
	<u>\$ 638</u>	<u>\$ 195</u>	<u>\$ 40,365</u>	<u>\$ 13,618</u>	<u>\$ 23,470</u>	<u>\$ 3,816</u>
Fiscal Year Ending December 31 (in thousands)	OWDA Loans		OPWC Loans		Grand Total	
	Principal	Interest	Principal	Interest	Principal	Interest
2012	\$ 5,616	\$ 1,074	\$ 202	\$ -	\$ 104,450	\$ 34,392
2013	5,869	870	201	-	47,172	32,004
2014	5,934	632	202	-	54,408	30,085
2015	4,406	407	201	-	51,867	27,921
2016	1,003	254	202	-	49,971	25,860
2017-2021	4,291	629	758	-	202,566	100,273
2022-2026	555	174	180	-	154,438	59,350
2027-2031	550	62	-	-	109,469	25,475
2032-2036	32	1	-	-	36,827	2,795
2037-2041	-	-	-	-	564	-
2042-2046	-	-	-	-	72	-
	<u>\$ 28,256</u>	<u>\$ 4,103</u>	<u>\$ 1,946</u>	<u>\$ -</u>	<u>\$ 811,804</u>	<u>\$ 338,155</u>



# Capital Budget

## **2012 CAPITAL INVESTMENT AND COMMUNITY DEVELOPMENT PROGRAM**

### **INTRODUCTION**

The City of Akron Budget Plan is comprised of two major components, the Operating Budget and the Capital Budget. The Operating Budget is the component that funds wages, salaries, supplies and materials. Basically, the operating component funds the day-to-day, recurring costs the City incurs. The other component, the Capital Budget, funds the major, one-time expenses for equipment, facilities, etc. Examples of capital expenses are fire trucks, expressway improvements, park construction, remodeling or major repair of City buildings.

In previous years, the Capital Budget was used exclusively for infrastructure repairs and construction. Today, however, the Capital Budget is also used for economic development. As you read through the major projects listed in the Capital Budget, you will notice the sizable amount of funds devoted to the expenses categorized as economic development. Akron has devoted much effort and money to enhance its image as a good place to do business. The projects that are herein identified are evidence that the effort is paying dividends.

Although there are two components to the budget, the budgets operate as one. The reason the components appear separately is for convenience in review of the budgets and simplicity in explaining the process. The capital projects are generally more interesting to the general population than the operating expenses. Separating the Capital Budget from the Operating Budget allows the reader to quickly find a particular project.

The Capital Budget is a vital part of the overall City budget. The decisions to put certain projects in the budget are dependent on the operating implications of the investment. Many capital projects assist the Operating Budget by reducing long-term operating costs. Other projects are funded because they will reap long-term revenue growth. A larger revenue stream will enable other operating programs to be expanded or implemented.

The City's Capital Budget identifies all of the capital improvements that will be made in the City during 2012. These projects are funded from a variety of funding sources. The largest source is the City income tax. Akron's 2% tax (Akron's tax rate is 2.25% but .25% is dedicated for the Community Learning Centers) is divided by Charter into the Operating Plan (73%) and the Capital Plan (27%). This Charter mandate has enabled Akron to always have a steady supply of capital funds available to pay debt service, match grants from federal and state agencies, and make improvements and extensions to the City's infrastructure. Akron has been able to keep pace with an aging infrastructure due to the reliability of the revenues from the City's income tax.

### **OBJECTIVES**

The 2012 Capital Budget is a key element in the City's overall financial plan. Akron is dedicated to the goal of maintaining its reputation as a financially sound community, and the Capital Plan and Operating Budget Plan are integrated to reach that goal.

Specifically, the Capital Budget is prepared in order to meet the following objectives:

- a. Maintain the facilities vital to both Akron residents and businesses, such as water and sewer lines, parks, streets, bridges and expressways.
- b. Reduce long-term operating costs by making permanent improvements in areas that otherwise need constant maintenance dollars.
- c. Encourage the economic expansion of Akron's economy. This activity results in an increase in the local tax base, thus providing additional funds for both capital and operating purposes.
- d. Maintain sound neighborhoods. In cooperation with local banks, millions of dollars have been invested in Akron's housing stock to preserve Akron's true strength – its neighborhoods.

The City has consistently met these objectives over the years, and the projects identified in the 2012 plan will continue that tradition.

### FUNDING

The changes in federal budget policies have reduced the amount of federal funds Akron receives for capital investments as well as operating expenses. The reduction of funds in the Urban Development Action Grant Program (UDAG), Community Development Program (CD), Economic Development Administration (EDA), and the Environmental Protection Agency (EPA) have limited our ability to meet the capital needs of the City on a timely basis. Also, some state funds for infrastructure are available that have eased the pain of reduced federal funding.

While the City's income tax is the largest single source of revenue in the budget, other sources of revenue contribute to the sizable Capital Budget for 2012. At the end of this section is a listing of all the revenues used in the 2012 Capital Budget, including the amount and a brief description of the source.

### IMPACT ON OPERATIONS

The following pages contain a description of each category of projects in the 2012 Capital Budget. After each category, a description of the impact that the projects have on the operations of the City is provided. Also included is a description of the major projects for each category and the proposed funding. For a more detailed description of each project, please refer to the City of Akron Five-Year Capital Investment and Community Development Plan.

## 2012 CAPITAL IMPROVEMENT PLAN

PROJECT	DESCRIPTION	FUNDING	
TRANSPORTATION PROGRAM			
Arterial/Collectors	Miscellaneous improvements to Akron's arterial street system to increase safety and move traffic more efficiently. Includes lane widening, traffic controllers, turn lanes, consulting services, etc.	\$ 700,000	General Obligation Debt
		990,000	Discretionary Project
		568,000	Congestion Mitigation/Air Quality
		448,000	Service Transport Program
		<u>\$ 2,706,000</u>	Total
Bridges	Annual maintenance on City owned bridges.	\$ 100,000	Gas Tax
		10,000	Income Tax
		2,797,000	Bridge Replacement
		832,000	General Obligation Debt
		209,000	Summit County
		85,000	City of Barberton
		456,000	Discretionary Project
		150,000	Stimulus Funds - Ohio Dept. of Transportation
		<u>\$ 4,639,000</u>	Total
Community Development Public Improvements	Public improvements in Community Development neighborhoods to complement home improvements performed by property owners. All but the lowest income property owners are assessed a portion of the cost of the improvements which include walk and curb repair, new paving, street trees, water and sewer line repair, and street resurfacing.	\$ 101,000	Special Assessments
		7,000	Water Capital Funds
		298,000	Ohio Public Works Commission
		68,000	Sewer Capital Funds
		571,000	Community Development
<u>\$ 1,045,000</u>	Total		
Concrete Street Repair	Restoration of concrete streets using slab replacement, joint repairs, and asphalt overlays.	\$ 11,000	Special Assessments
		39,000	General Obligation Debt
		<u>\$ 50,000</u>	Total
Expressways	Major reconstruction of expressways throughout Akron.	\$ 30,576,000	Ohio Department Of Transportation
		241,000	Gas Tax
		500,000	Interstate Maintenance
		530,000	Discretionary Project
		15,000	Income Tax
<u>\$ 31,862,000</u>	Total		
Residential Streets	New pavement, sidewalks, curbs, and street trees on various streets.	\$ 233,000	General Obligation Debt
Resurfacing Program	Resurfacing of arterial, collector, and local streets throughout the City.	\$ 600,000	Special Assessments
		850,000	General Obligation Debt
		600,000	Gas Tax
		<u>\$ 2,050,000</u>	Total

PROJECT	DESCRIPTION	FUNDING	
TRANSPORTATION PROGRAM (continued)			
Sidewalk Program	The reconstruction of damaged sidewalks throughout the City on various streets, including new ADA curb ramps at locations having either no ramps or deficient ramps.	\$ 1,207,000	General Obligation Debt
		151,000	Special Assessments
		5,000	Income tax
		24,000	Ohio Department of Transportation
		<u>\$ 1,387,000</u>	Total
TOTAL TRANSPORTATION PROGRAM		<u>\$ 43,972,000</u>	

**Impact on Operations:**

The transportation program has been instrumental in reducing the number of miles of streets, and each mile that is paved reduces costs incurred for routine operating maintenance. All streets are investigated each year by the Highway Maintenance Division and recommendations are made to City Council representatives on which streets will be repaired each year. Those streets are then repaired using contractual maintenance firms. In this way, the funds not used to maintain newly paved streets are used to maintain non-paved streets. Non-paved street contractual maintenance is assessed against the property owners at a higher rate than the paving, encouraging the property owners to petition for the streets to be paved.

**PARKS PROGRAM**

AES - Bartges Towpath	Closeout charges for trail extension.	\$ 20,000	General Obligation Debt
Akron Bicycle Plan	Implementation of Akron Bicycle Plan including signage, striping, racks, educational, and promotional materials.	\$ 10,000	Income Tax
Balch St. Community Center Improvements	Improvements to Balch Street Community Center. Possible repairs include 1) Replace all lockers in men's & women's locker rooms. 2) Repair of gymnasium & auditorium roofs. 3) Refurbish auditorium for theatre productions.	\$ 50,000	General Obligation Debt
Boss Park / Grace Park / Mason Park	Improvements to parks within the University Park Alliance Area.	\$ 43,000	Community Development
		30,000	Community Learning Center (public improvements)
		10,000	Income Tax
		<u>232,000</u>	University Park Alliance
		<u>\$ 315,000</u>	Total
Forest Lodge Improvements	New floor and ceiling in lower level and new walkway from Mull Avenue	\$ 15,000	Income Tax
Lock 2 Improvements	Closeout charges to improvements to Lock 2	\$ 75,000	General Obligation Debt.
Misc. Parks and Community Centers	Small capital improvements at various city parks and community centers.	\$ 70,000	Income Taxes
		30,000	Community Development
		<u>\$ 100,000</u>	Total



PROJECT	DESCRIPTION	FUNDING	
PARKS PROGRAM (continued)			
Northside Train Station Connector	Construction of a connector bridge from the Ohio & Erie Canal Towpath Trail (Beech St. Trailhead) to the North Side Train Station. Construction scheduled for 2012.	\$ 208,000	General Obligation Debt
		700,000	Transportation Enhancement Programs
		<u>\$ 908,000</u>	Total
Ohio & Erie Canal Billboard Removal PID 92252	Scenic byway beautification by removal of billboards.	\$ 25,000	Income Tax
		95,000	Ohio Department of Transportation
		<u>\$ 120,000</u>	Total
Park Closeouts	Closeout charges for previous year's projects.	\$ 15,000	Income Taxes
Park East	Closeout charges for park & trail improvements.	\$ 12,000	General Obligation Debt
		26,000	Transportation Enhancement Programs
		<u>\$ 38,000</u>	Total
Skateboard Park Concrete Repairs	Repair deteriorated concrete and seal concrete joints.	\$ 20,000	Income Tax
Summit Lake Community Center Improvements	Miscellaneous improvements in support of AMHA K2 facility.	\$ 50,000	General Obligation Debt
Summit Lake Eastside Recreation Area	Capital improvements for Summit Lake Eastside Recreation Area.	\$ 299,000	Clean Ohio Program
		315,000	Community Development
		<u>\$ 614,000</u>	Total
Tot Lot Rehab	Rehab of parks for ages 5 and under.	\$ 50,000	Income Taxes
TOTAL PARKS PROGRAM		<u>\$ 2,400,000</u>	

**Impact on operations:**

The park projects noted above for the most part add to the operations of the city. The various small park improvements detailed out above reduce the operation costs for those particular parks. This enables the Parks Maintenance Division to concentrate on other parks. The City has used maintenance contracts with small community groups to maintain many of our small parks. This has proven more cost-effective than using City crews.

**PUBLIC FACILITIES PROGRAM**

Airport Taxiway "P" Rehabilitation	Construction of remaining repairs and improvements to the main taxiway. Necessary to ensure the taxiway remains functional.	\$ 25,000	Tax Increment Financing
		221,000	Ohio Department of Transportation
		<u>\$ 246,000</u>	Total
Airport Video System	Video system to provide the airport radio operator views of aircraft and vehicle operations.	\$ 40,000	Tax Increment Financing
Canal Park Stadium Improvements	Miscellaneous improvements to stadium.	\$ 20,000	Canal Park Reserve Fund
		80,000	General Obligation Debt
		<u>\$ 100,000</u>	Total

PROJECT	DESCRIPTION	FUNDING	
PUBLIC FACILITIES PROGRAM (continued)			
Cascade Parking Deck	Make scheduled repairs to Cascade Plaza Parking Deck. Includes new waterproof membrane, repairs to the mechanical and electrical systems, and replacement of the parking access/revenue control systems. Construction scheduled for 2012-2016.	\$ 200,000	Certificates of Participation
Cascade Plaza Reconstruction	Design for reconstruction of Cascade Plaza per the Cascade Plaza Master Plan	\$ 25,000	General Obligation Debt
Fire Oxygen Fill Station Replacement	Purchase and install a fill station in order to fill oxygen cylinders used on EMS units.	\$ 20,000	Income Tax
Fire Station Parking Lots	Repair/construction of various Fire Station parking lots and driveways.	\$ 25,000	Income Tax
Firestation Miscellaneous Equipment	Miscellaneous equipment purchases at various fire stations.	\$ 75,000	Income Tax
Greystone Roof Replacement	Repair existing roof system.	\$ 50,000	General Obligation Debt
High/Market Parking Deck Repairs	Scheduled capital repairs to High/Market Parking Deck. A penetrating sealer and minor repairs to mechanical and electrical systems.	\$ 310,000	Certificates of Participation
Morley Parking Deck Lighting	Closeout charges for replacement of deck lighting.	\$ 25,000	General Obligation Debt
Municipal Building Roof	Replacement of 3rd floor roof membrane and the nine (9) HVAC roof top units.	\$ 250,000	General Obligation Debt
Municipal Service Center Improvements	Improvements to the Municipal Service Center; includes backflow preventer.	\$ 100,000	General Obligation Debt
Opportunity Park Parking Deck Repairs 2012	Design for maintenance repairs including traffic coating, electrical repairs and drainage repairs.	\$ 335,000	Certificates of Participation
Safety Communications Center Reconfiguration	Reconfiguration of 911 call center to make more effective use of the space and accommodate growth generated by regionalization.	\$ 820,000 380,000 \$ 1,200,000	General Obligation Debt Summit County Total
TOTAL PUBLIC FACILITIES		\$ 3,001,000	

**Impact on Operations:**

The above improvements will have minimal effect on operations of the City, but will reduce the need for outside maintenance on the various items.

PROJECT	DESCRIPTION	FUNDING	
MISCELLANEOUS EXPENSES			
Administration (Capital)	Annual salaries, benefits, supplies, and overhead for the Capital Planning and Design Divisions	\$ 1,255,000	Income Tax
Administration (CD)	Annual salaries, benefits, supplies, and overhead for planning, implementation, and evaluation of projects funded with Community Block Grant Funds.	\$ 150,000	Community Development
Bridge Rail, Fence, and Guardrail Replacement	Bridge Rail, Fence, and Guardrail Replacement at various locations.	\$ 5,000	Gas Tax
Citywide Fiber Optic Cable	Connection of City-owned buildings with fiber optic cable to accommodate high speed data transmissions.	\$ 50,000	Income Tax
Debt Service	Annual service on general obligation debt for capital projects.	\$ 26,789,000	Income Tax
		1,637,000	Tag Tax
		1,969,000	Gas Tax
		107,000	Community Development
		<u>\$ 30,502,000</u>	Total
Equipment Replacement	Annual replacement of obsolete or otherwise unusable rolling stock.	\$ 970,000	Income Tax
		30,000	Equipment Auction
		<u>\$ 1,000,000</u>	Total
Fire Vehicle Refurbishment Program	Annual program to refurbish vehicle bodies on mechanically sound Fire and EMS vehicles	\$ 100,000	Income Tax
Fuel Tank Painting	Re-caulk, clean, and paint existing above ground fuel tanks at Triplett Blvd. and Copley Rd	\$ 40,000	Motor Equipment Bureau Fees
Neighborhood Partnerships	Matching grants of up to \$7,500 for neighborhood organizations for small, competitive projects which build neighbor collaboration.	\$ 50,000	Income Tax
		100,000	Akron Community Foundation
		50,000	Community Development
		<u>\$ 200,000</u>	Total
Railway Removal from Roads	Annual program to remove railroad crossings from roadway. Includes Kelly Ave @ Goodyear Headquarters (3rd Ave - Mary Street), Seiberling Street (before E. Market Street) and Britain Road (Chatman Dr. - Evans Ave)	\$ 20,000	Gas Tax
School Flashers Remote Access	Purchase new school flasher controllers that provide cell phone technology for the purpose of updating and monitoring flasher functioning.	\$ 150,000	General Obligation Debt
Street Trees	Annual replacement of street trees removed because of age, disease, or accident.	\$ 60,000	Income Tax
		100,000	Private
		<u>\$ 160,000</u>	Total

PROJECT	DESCRIPTION	FUNDING	
MISCELLANEOUS EXPENSES (continued)			
Trash Receptacles & Newspaper Corrals	Trash receptacle and newspaper corral installation in the Downtown Business District and/or the Community Entertainment District	\$ 10,000	Income Tax
TOTAL MISCELLANEOUS EXPENSES		<u>\$ 33,642,000</u>	
Impact on Operations:			
The above improvements will reduce maintenance costs for the City.			
ECONOMIC DEVELOPMENT			
Brownfields	Cleanup and revitalization of various Brownfield areas throughout the City in support of current economic development initiatives.	\$ 50,000	Joint Economic Development District
		20,000	General Obligation Debt
		200,000	Environmental Protection Agency
		200,000	Clean Ohio Program
		<u>\$ 470,000</u>	Total
Bridgestone - Firestone Development	Construction of streetscape improvements including resurfacing, sidewalks, curbs, inlets and street lighting on Firestone Parkway between Wilbeth Road and Firestone Boulevard. Acquisition and demolition in areas south and west of Main/Wilbeth. Acquisition of former Bridgestone-Firestone Headquarters and Clubhouse. Improvements to Wilbeth Road between Dallas Avenue and I77, between Basswood and Dallas, and between Manchester and Basswood. Improvements include resurfacing, streetscape improvements, updating street lights, replacing curbs, decorative brick wall, and street trees.	\$ 1,468,000	General Obligation Debt
		200,000	Community Development
		5,000,000	Economic Development Bond
		50,000	Summit County
		3,899,000	Ohio Public Works Commission
		285,000	Ohio Department of Transportation
		984,000	Special Assessments
		375,000	Street Lighting Assessments
		132,000	Sewer Capital Fund
		1,000	Water Capital Fund
		<u>\$ 12,394,000</u>	Total
Goodyear Development	Construction of Eagle Street and Seiberling Way to support the Goodyear Development. Design and right-of-way purchase for full depth asphalt reconstruction, combination curb and gutter, storm, sanitary, water main reconstruction, and traffic signalization on Englewood Avenue. Improve water quality and control flooding of Little Cuyahoga River. Structural improvements adjacent to Kelly Avenue, 3rd Avenue and Martha Avenue bridges over the LCR. Improve parts of LCR Trail along the north side. Reconstruction of Massillon Road. and Massillon Road sanitary sewer. Dismantling and decommissioning of Goodyear power plant. Rehabilitation of the Goodyear CSO retention tank.	\$ 305,000	Ohio Department of Development
		8,033,000	Ohio Department of Transportation
		3,803,000	Clean Ohio Program
		5,001,000	Sewer Capital Fund
		2,400,000	Industrial Realty Group
		35,000	Private
		280,000	Environmental Protection Agency
			Ohio Department of Natural Resources
		557,000	
		14,506,000	Ohio Public Works Commission
		754,000	Special Assessments
		189,000	Ohio Water Development Authority
		220,000	General Obligation Debt
		<u>\$ 36,083,000</u>	
Commercial / Industrial Support	Opportunity purchases, studies, and marketing to encourage biomedical business to locate in the Biomedical Corridor. Infrastructure improvements to the Akron Fulton Airport, assistance to the Akron Global Business Accelerator, improvements to Ascot Industrial Park.	\$ 100,000	Economic Development Bond
		55,000	Tax Increment Financing
		200,000	Income Tax
		<u>\$ 355,000</u>	Total

PROJECT	DESCRIPTION	FUNDING	
ECONOMIC DEVELOPMENT (continued)			
Economic Development Opportunity Research	Research of miscellaneous economic development opportunities.	\$ 25,000	Joint Economic Development District
Flora Avenue Extension	Extension of Flora Avenue	\$ 400,000	Private
Landbanking	Acquisition of vacant land and buildings in designated areas.	\$ 60,000	Income Tax
		50,000	Joint Economic Development District
		50,000	Land Sales
		<u>\$ 160,000</u>	Total
Perkins-Union Property	Environmental Phase 2 study	\$ 28,000	Environmental Protection Agency
		30,000	Joint Economic Development District
		<u>\$ 58,000</u>	Total
Richland Communities - 401 Lofts	Provision of parking and public improvements to support student housing/retail development	\$ 271,000	General Obligation Debt
		69,000	Land Sales
		<u>\$ 340,000</u>	Total
Smith/Ghent Detention Pond	Slope stabilization around detention pond at the Ghent Road Office Park.	\$ 2,250,000	Private
		1,090,000	State of Ohio
		<u>\$ 3,340,000</u>	Total
Small Business & Neighborhood Business Districts Support	Business assistance based on job creation. Financial assistance programs in the Central Business District. Annual contract with the Greater Akron Chamber for services that improve the economic well-being of the City. Construction activities to accommodate a new grocery store in Highland Square. Provision of operational support to the Summit Medina Business Alliance to provide free business consulting and training to entrepreneurs and small businesses. Matching facade grants, loans, and other assistance to support businesses in designated areas.	\$ 250,000	Private
		405,000	Joint Economic Development District
		175,000	Community Development
		50,000	Knight Estate
		100,000	Land Sales
		13,000	Ohio Department of Development
		35,000	Summit County
		75,000	Small Business Administration
		35,000	Medina County
			Housing & Urban Development 108
		3,350,000	Loan Funds
		<u>\$ 4,488,000</u>	Total
TOTAL ECONOMIC DEVELOPMENT PROGRAM		<u>\$ 58,113,000</u>	

**Impact on Operations:**

The intent of the Economic Development program of the City is specifically to enhance the operating capability of the City of Akron. The projects noted above are all aimed at generating additional revenue in the form of municipal income taxes. The City has had growth in all sectors of the economy as a result of our economic development incentives.



PROJECT	DESCRIPTION	FUNDING	
PUBLIC UTILITIES			
COMBINED SEWER OVERFLOWS (CSO)			
CSO Long Term Control Plan (Federal Mandate)	Completion of Long Term Control Plan update and associated items per Consent Decree. Design of CSO Rack 15 Separation, construction of CSO Rack 8 Separation, design of CSO Rack 21 Separation, design of storage tunnel to eliminate combined sewer overflows in the Ohio Canal Service Area, and design of improvements to the Mud Run drainage basin.	\$ 68,000 9,975,000 \$ 10,043,000	Sewer Capital Fund Water Pollution Control Loan Fund Total
CSO Program Management Team (PMT) (Federal Mandate)	CSO Program management team.	\$ 4,000,000	Water Pollution Control Loan Fund
Operation/Maintenance PMT (Federal Mandate)	Portion of the cleaning and inspection outside of APUB capabilities per Consent Decree. Development and implementation of the CMOM Program. Ongoing rain gauge and flow monitoring program. Implementation of the CSO Nine Minimum Control Program.	\$ 653,000 6,500,000 \$ 7,153,000	Sewer Capital Fund Water Pollution Control Loan Fund
Settlement Requirements	Negotiation services and payments per Consent Decree settlement requirements.	\$ 500,000	Sewer Capital Fund
JOINT ECONOMIC DISTRICTS (SEWER & WATER)			
Extension Studies	Studies to develop project limits for sanitary sewer extension requests.	\$ 50,000 50,000 \$ 100,000	Joint Economic Development District - Sewer Joint Economic Development District - Water Total
Service Area Extensions	Design and construction of service area extensions.	\$ 100,000 100,000 \$ 200,000	Joint Economic Development District - Sewer Joint Economic Development District - Water Total
Sunset Drive (Copley Township) (Copley Rd. -North Limit)	Design and construction of water and sewer extensions.	\$ 84,000 10,000 506,000 \$ 600,000	Joint Economic Development District - Sewer Joint Economic Development District - Water Copley Total
SANITARY SEWERS			
Commercial Sewer Lateral Replacement	Financial assistance to commercial property owners for the replacement of sewer laterals to their property.	\$ 50,000	Special Assessments

PROJECT	DESCRIPTION	FUNDING	
SANITARY SEWERS (continued)			
Glenmount Ave. Sanitary Sewer Extension	Extend a new sanitary sewer to eliminate flow problems in existing sewer line.	\$ 53,000	Sewer Capital Fund
Main Outfall Sewer Rehab	Repair of the main outfall sewer as recommended by recent studies.	\$ 5,000,000	Water Pollution Control Loan Fund
Misc. Building Improvements	Roof replacement, masonry repair, miscellaneous improvements.	\$ 50,000	Sewer Capital Fund
Misc. Improvements Including Pump Stations	Miscellaneous improvements to sewage pumping stations such as repair and/or replacement of pumps, motors, electric controls and building improvements such as roofs, windows, and spouting.	\$ 250,000	Sewer Capital Fund
Mud Run Trunk Sewer Lining MRPS-CD	Lining of the Mud Run Trunk sewer	\$ 6,237,000	Water Pollution Control Loan Fund
Mud Run Trunk Sewer Rehabilitation	Rehabilitation of the Mud Run Trunk sewer	\$ 1,000,000	Water Pollution Control Loan Fund
Sanitary Sewer Reconstruction	Design and reconstruction of existing sanitary sewer systems that are in need of repair to function properly. Includes emergency repairs.	\$ 5,070,000	Sewer Capital Fund
		2,000,000	Water Pollution Control Loan Fund
		\$ 7,070,000	Total
Septic Tank Elimination Studies	Studies of unsewered areas to determine needed sewer extensions.	\$ 50,000	Sewer Capital Fund
Sevilla Trunk Sewer Reconstruction	Rehabilitation of the Sevilla Trunk Sewer	\$ 100,000	Sewer Capital Fund
		900,000	Water Pollution Control Loan Fund
		\$ 1,000,000	Total
Sewer System I/I Correction Studies/ Remediation	Determine sources of inflow/infiltration and rehabilitate sewer.	\$ 500,000	Water Pollution Control Loan Fund
Shullo Drive Pump Station	Rehabilitation of the Shullo Drive pump station.	\$ 425,000	Water Pollution Control Loan Fund
Vehicle and Equipment Replacement	Replacement of motor vehicles, machinery and miscellaneous equipment.	\$ 250,000	Sewer Capital Fund
Weathervane Lane Pump Station	Rehabilitation of the Weathervane Lane pump station.	\$ 425,000	Water Pollution Control Loan Fund

PROJECT	DESCRIPTION	FUNDING	
STORM WATER SYSTEMS			
Miscellaneous Storm Sewers	Miscellaneous construction and reconstruction of storm sewers and outlets throughout the City. Includes repair of Brookshire slope and Little Cuyahoga River Study.	\$ 715,000	General Obligation Debt
Storm Water Utility Program	Consultant for implementation of a storm water utility program.	\$ 10,000	General Obligation Debt
UTILITIES SERVICES			
Copley Square Curb Meter Pit Installation	Contracting meter pit installations on unmetered services in the Copley Square service area.	\$ 50,000	Water Capital Fund
WATER DISTRIBUTION			
Combined Water & Sewer Maintenance Facility	Design of a Field Operations facility. Construction scheduled for 2013.	\$ 250,000	Water Capital Fund
		250,000	Sewer Capital Fund
		\$ 500,000	Total
Force Main Valve Replacements	Replacement of original gate valves at valve station 81+00.	\$ 100,000	Water Capital Fund
Johnston St. Booster Station Improv.	Improve antiquated distribution water pumping facility structure and equipment.	\$ 500,000	Water Capital Fund
Misc. Pump Station Improv.	Electrical/mechanical improvements to water distribution pump stations.	\$ 250,000	Water Capital Fund
North Summit Supply Line Bolt Replacement	Replace deteriorating bolts on water main on Stow, Middleton, and Darrow Roads in Hudson to reduce maintenance costs and improve service.	\$ 1,000,000	Ohio Water Development Authority
Standby Generator Improvements	Install generators to provide backup power in event of utility power outage.	\$ 500,000	Water Capital Fund
Tank Painting	Repainting of one low boy ground storage reservoir.	\$ 500,000	Water Capital Fund
Vehicle & Equipment Replacement	Purchase replacement motor vehicles, machinery and equipment as necessary.	\$ 300,000	Water Capital Fund
Water Main New and Replacement	Contract to supply labor/equipment and materials for constructing new and replacement water mains.	\$ 1,000,000	Water Capital Fund
West Side Transmission Main Inspection	Physical inspection of an older portion of the major cross-town water transmission main in preparation of possible repairs	\$ 50,000	Water Capital Fund

PROJECT	DESCRIPTION			FUNDING
<b>WATER POLLUTION CONTROL STATION</b>				
Misc. Plant Improvements	Improvements to the wastewater plant and laboratory that can be accomplished over a short period of time and generally cost less than \$40,000 each.	\$	200,000	Sewer Capital Fund
Vehicle & Equipment Replacement	Replacement of motor vehicles, machinery, and miscellaneous equipment.	\$	25,000	Sewer Capital Fund
WPCS EHRT Pilot	Implementation and study of Enhanced High-Rate Treatment pilot program at WPC.	\$	2,000,000	Water Pollution Control Loan Fund
<b>WATER SUPPLY FACILITIES</b>				
Advanced Treatment LT2 Compliance & Stage 2 DBP	Complete study to determine additional treatment methods to ensure compliance with stricter regulations to go into effect in 2012, including use of UV light.	\$	200,000	Water Capital Fund
AWP Building Heating System Conversion, Ph 1	Closeout charges for heating system conversion.	\$	20,000	Water Capital Fund
Chemical Feed System Improvements	Replacement of deteriorating chemical lines and coagulation feed system.	\$	50,000	Water Capital Fund
Chlorine Dioxide Feed System Improvements	Replace quadruple chlorine dioxide feeding system.	\$	350,000	Water Capital Fund
DCS Improvements	Upgrade of supervisory monitoring and control system.	\$	900,000	Water Capital Fund
Filter Media Replacement	Replacement of water filter media.	\$	150,000	Water Capital Fund
High Service Pumps VFD Installation	Install variable frequency drives (VFD) on the high service pumps.	\$	1,300,000	Water Capital Fund
Men's Locker Room Rehabilitation	Rehabilitation of men's locker room. Includes installation of women's restroom.	\$	178,000	Water Capital Fund
Miscellaneous Dam Improvements	Improvements at the various dam locations to maintain structural integrity	\$	300,000	Water Capital Fund
Misc. Plant Improvements	Design and construction of improvements as needed to support Water Supply operations. Includes windows, valves and HVAC improvements.	\$	293,000	Water Capital Fund
Misc. Safety Improvements (Water Facilities)	Correct safety issues at various locations and buildings.	\$	100,000	Water Capital Fund

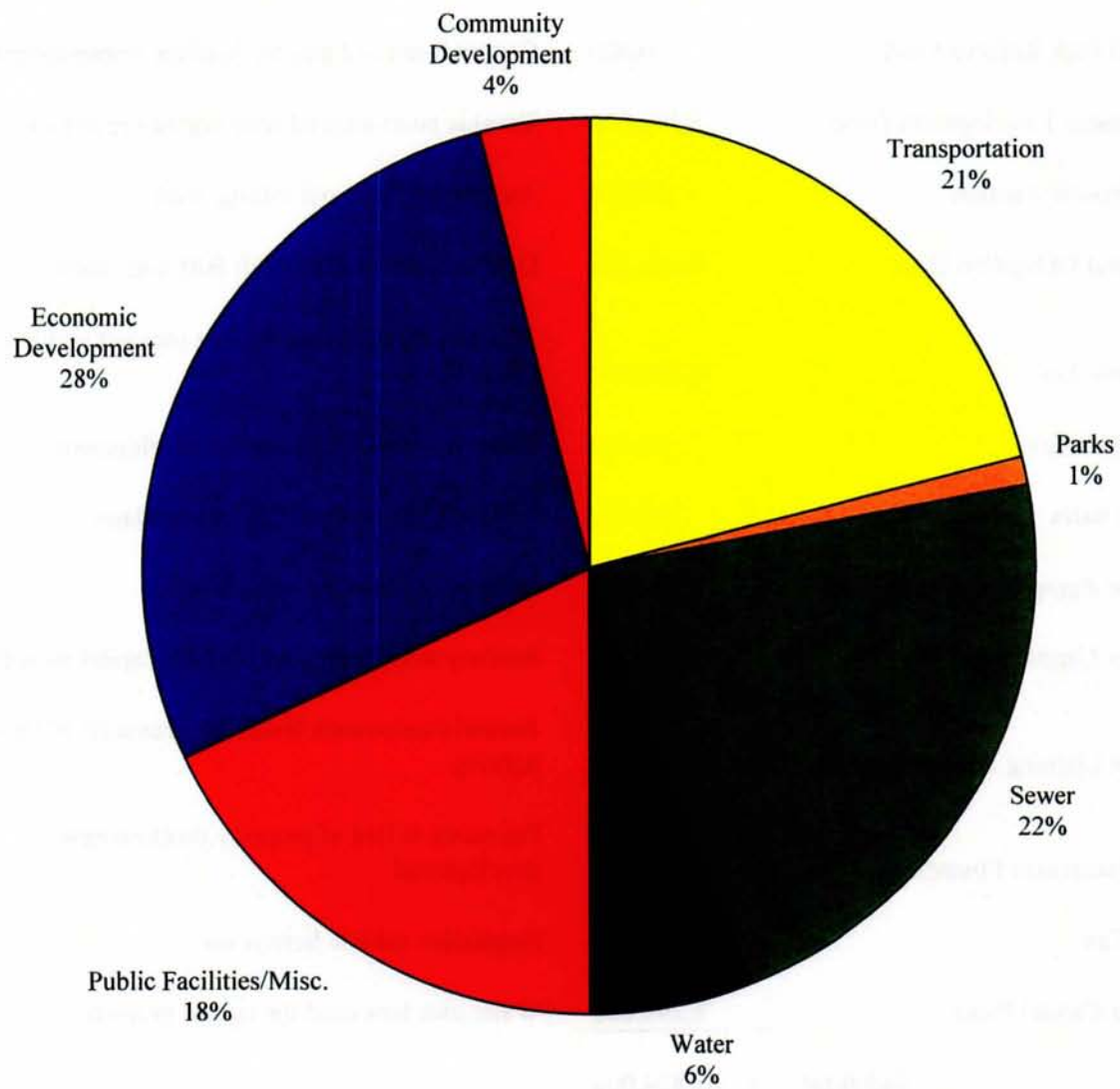
PROJECT	DESCRIPTION	FUNDING	
WATER SUPPLY FACILITIES (continued)			
PAC Facility Improvements	Upgrading existing power activated carbon mixing, pumping and feeding system.	\$ 150,000	Water Capital Fund
Raw Water Quality Improvement Study	Complete study to determine effective methods to improve raw water quality in the watershed.	\$ 300,000	Water Capital Fund
Sludge Maintenance Improvements	Upgrade existing sludge collection, transporting, and storing system.	\$ 200,000	Water Capital Fund
NSSM Booster Station	Design and construction of improvements to upgrade the existing facility.	\$ 300,000	Water Capital Fund
TOTAL PUBLIC UTILITIES PROGRAM		<u>\$ 57,447,000</u>	
HOUSING AND COMMUNITY SERVICES			
CLEARANCE, LAND ASSEMBLY, HOUSING DEVELOPMENT			
Acquisition/Relocation/Clearance	Acquisition, relocation, and clearance of dilapidated structures or vacant lots in neighborhood development and redevelopment areas, land assembly to assist non-profits, and neighborhood blight removal.	\$ 477,000	Community Development
CHDO/CDC Housing	Matching funds for non-profit community housing development organizations.	\$ 500,000	Community Development
Demolition	Demolition of vacant, abandoned, and/or deteriorated housing, garages, and commercial buildings.	\$ 1,845,000	Community Development
UNDC	Support for new housing construction in older neighborhoods by the Urban Neighborhood Development Corporation (UNDC).	\$ 175,000	Community Development
NEIGHBORHOOD STABILIZATION PROGRAM			
20%-50% Rule	Acquisition/Redevelopment of structures for those with income less than 50% of the area median.	\$ 669,000	Neighborhood Stabilization Program Third Allocation
Administration	General administration & planning activities.	\$ 50,000	Neighborhood Stabilization Program-Fed
		15,000	Neighborhood Stabilization Program-State
		264,000	Neighborhood Stabilization Program Third Allocation
		<u>\$ 329,000</u>	Total
Acquisition	Acquisition of property.	\$ 350,000	Neighborhood Stabilization Program Third Allocation

PROJECT	DESCRIPTION	FUNDING	
NEIGHBORHOOD STABILIZATION PROGRAM (continued)			
Demolition	Demolition of blighted structures.	\$ 100,000	Neighborhood Stabilization Program - Fed
		65,000	Neighborhood Stabilization Program- State
		295,000	Neighborhood Stabilization Program Third Allocation
		<u>\$ 460,000</u>	Total
Rehabilitation/New Construction	Construction assistance for new homes to sell or rent.	\$ 200,000	Neighborhood Stabilization Program - Fed
		245,000	Neighborhood Stabilization Program- State
		988,000	Neighborhood Stabilization Program Third Allocation
		<u>\$ 1,433,000</u>	Total
OTHER HOUSING			
Disability Modifications	Provision of housing modifications for people with disabilities.	\$ 25,000	Community Development
Emergency and Transitional Housing	Emergency Shelter Grant Program provides funding for sheltering the homeless. Funding awarded on a request for proposal basis to eligible, non-profit providers for emergency shelter housing and for intermediate term housing and homeless prevention services for homeless individuals and families.	\$ 20,000	Community Development
		<u>300,000</u>	Emergency Shelter Grant
		<u>\$ 320,000</u>	Total
Homeless Prevention	Provide financial assistance for homeless prevention or rapid re-housing to clients at risk of becoming homeless or currently in a homeless shelter.	\$ 100,000	Community Development
Minor Home Repair	Emergency home repair for low income, elderly, and handicapped homeowners.	\$ 375,000	Community Development
Paint Program	Reimbursement for neighborhood non-profit organizations to operate a paint program for low income homeowners.	\$ 25,000	Community Development
PUBLIC SERVICES			
Community Gardens	Support of community gardens throughout the City.	\$ 60,000	Community Development
Human Resources	Public Services to primarily serve CD area residents, including youth, seniors and families. Programs include education, neighborhood security and recreation.	\$ 240,000	Community Development
Fair Housing	Services that further fair housing activities in Akron including housing discrimination, complaint processing, tenant/landlord services, homeownership counseling, and public education.	\$ 80,000	Community Development



PROJECT	DESCRIPTION	FUNDING
<b>NEIGHBORHOOD REVITALIZATION &amp; SUSTAINABILITY</b>		
	Grants and loans for housing rehabilitation and lead paint abatement to owners of property.	\$ 1,768,000 Community Development
<b>TOTAL HOUSING AND COMMUNITY SERVICES</b>		<u>\$ 9,231,000</u>
<b>GRAND TOTAL:</b>		<u>\$ 207,806,000</u>

**CITY OF AKRON  
2012 CAPITAL BUDGET  
EXPENDITURES BY CATEGORY  
TOTAL \$207,806,000**



## 2012 REVENUE BY SOURCE

SOURCE	AMOUNT	COMMENTS
<b>LOCAL</b>		
Community Learning Center (public improvements only)	\$ 30,000	.25% of City's Income Tax used to fund school construction
Certificates of Participation	845,000	Debt-like instrument representing series of lease payments
Canal Park Reserve Fund	20,000	Capital Reserve Fund for Stadium improvements
Economic Development Bond	5,100,000	Taxable bond secured with non-tax revenues
Equipment Auction	30,000	Auction of City's old rolling stock
General Obligation Debt	8,480,000	Debt secured by City's full faith and credit
Income Tax	29,909,000	27% of City's 2% Income Tax (doesn't include CLC)
Knight Estate	50,000	Estate tax used for economic development
Land Sales	219,000	Proceeds from sale of City-owned land
Motor Equipment Bureau Fees	40,000	Rotary fund for City vehicle repair
Sewer Capital Fund	12,720,000	Sanitary sewer user fees used for capital projects
Street Lighting Assessments	375,000	Annual assessments levied for provision of street lighting
Tax Increment Financing	120,000	Payments in lieu of property taxes on new development
Tag Tax	1,637,000	Permissive vehicle license tax
Water Capital Fund	<u>8,299,000</u>	Water user fees used for capital projects
<b>Subtotal</b>	<b>\$ 67,874,000</b>	

<b>SOURCE</b>	<b>AMOUNT</b>	<b>COMMENTS</b>
<b>REGIONAL</b>		
City of Barberton	\$ 85,000	Funds from City of Barberton
Copley Township	506,000	Funds from Copley Township
Joint Economic Development District - Econ. Develop.	560,000	Income tax in JEDD areas allocated for economic development
Joint Economic Development District - Sewer	234,000	Income tax in JEDD areas allocated for extending sanitary sewers
Joint Economic Development District - Water	160,000	Income tax in JEDD areas allocated for extending central water
Medina County	35,000	Funds from Medina County
Summit County	<u>674,000</u>	Funds from Summit County
<b>Subtotal</b>	<b>\$ 2,254,000</b>	
<b>STATE</b>		
Clean Ohio Program	\$ 4,302,000	Funding to preserve land, clean up environment
Gas Tax	2,935,000	Additional 6 cents of gas tax is returned to the
Neighborhood Stabilization Program	325,000	Emergency assistance for redevelopment of abandoned & foreclosed homes
Ohio Department of Natural Resources	557,000	Agency promoting outdoor recreation
Ohio Department of Development	318,000	State development agency
Ohio Department of Transportation	39,384,000	State transportation agency
Ohio Public Works Commission	18,703,000	State bond issue and 1 cent gas tax for infrastructure improvements
State of Ohio	<u>1,090,000</u>	Funds from State of Ohio
<b>Subtotal</b>	<b>\$ 67,614,000</b>	

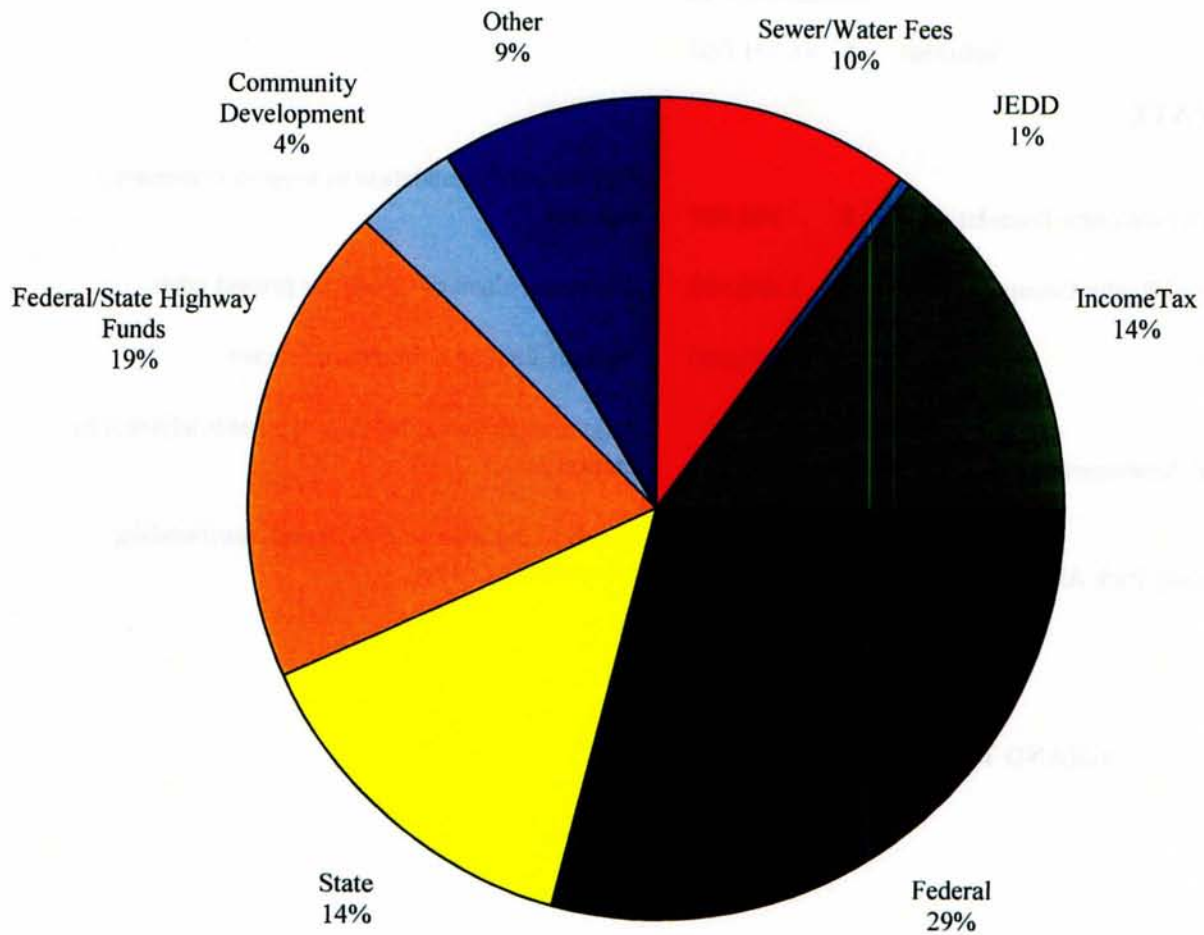
SOURCE	AMOUNT	COMMENTS
<b>FEDERAL</b>		
Bridge Replacement	2,797,000	FHWA funds for bridges
Community Development	7,331,000	Community Development Block Grant, HOME funds from HUD
Congestion Mitigation/Air Quality	568,000	FHWA funds for road projects that improve environment
Discretionary Project	1,976,000	FHWA funds for discretionary road projects
Emergency Shelter Grant	300,000	HUD funding to support homeless shelters
Environmental Protection Agency	508,000	Funding for environmental improvements
Interstate Maintenance	500,000	FHWA funds for expressway improvements
Neighborhood Stabilization Program	350,000	Emergency assistance for redevelopment of abandoned & foreclosed homes
Neighborhood Stabilization Program Third Allocation	2,566,000	Emergency assistance for redevelopment of abandoned & foreclosed homes
Small Business Administration	75,000	Agency promoting small business development
Surface Transport Program	448,000	FHWA funds for roads
Transportation Enhancement Projects	<u>726,000</u>	FHWA funds for transportation projects that enhance area
<b>Subtotal</b>	<b>\$ 18,145,000</b>	



<b>SOURCE</b>	<b>AMOUNT</b>	<b>COMMENTS</b>
<b>STATE &amp; FEDERAL LOANS</b>		
Housing & Urban Development 108 Loan Funds	\$ 3,350,000	HUD loan secured by City's Community Development Funds
Ohio Water Development Authority	1,189,000	Financial assistance for environmental infrastructure.
Water Pollution Control Loan Fund	<u>38,962,000</u>	Funds for wastewater treatment works projects
<b>Subtotal</b>	<b>\$ 43,501,000</b>	
<b>PRIVATE</b>		
Akron Community Foundation	\$ 100,000	Philanthropic foundation to support community activities
Industrial Realty Group	2,400,000	Developer share of Goodyear project costs
Private	3,035,000	Various funding from private sector
Special Assessments	2,651,000	Assessments levied for improvements adjacent to property
University Park Alliance	<u>232,000</u>	Funds to enhance neighborhoods surrounding University of Akron
<b>Subtotal</b>	<b>\$ 8,418,000</b>	
<b>GRAND TOTAL</b>	<b><u>\$ 207,806,000</u></b>	



**CITY OF AKRON  
2012 CAPITAL BUDGET  
REVENUES BY SOURCE  
TOTAL \$207,806,000**



# **Revenue Summaries**

**REVENUE ASSUMPTIONS**  
**2012 OPERATING BUDGET PLAN**  
**ALL FUNDS**

1. Income tax revenues to increase by 2.5%.
2. Local Government revenues to decrease by approximately \$4 million.
3. Property tax revenues to decrease by approximately \$2 million.
4. Sewer revenue to increase 5% for master meter accounts and 20% for residential customers effective February 1, 2012
5. Water revenue to increase by 8% effective May 1, 2012.

## COMPARATIVE SUMMARY OF GENERAL FUND GROSS REVENUES

SOURCE AND CATEGORY	ACTUAL			BUDGETED	PERCENTAGE
	2009	2010		2011	2012
<u>Local Taxes</u>					
Income Tax	\$74,824,900	\$74,504,530	\$80,352,236	\$81,762,000	55.66 %
Property Taxes	21,915,675	21,212,845	20,983,845	18,885,000	12.86
JEDD Revenues	2,400,000	2,256,000	1,472,000	2,500,000	1.70
<u>State Taxes</u>					
Inheritance	6,553,799	3,718,987	3,804,916	4,200,000	2.86
Local Government	12,349,228	12,515,342	12,378,170	8,348,000	5.68
<u>Other Receipts</u>					
Service Revenues	20,569,975	20,767,564	20,416,440	19,500,000	13.28
Miscellaneous Revenues	<u>8,173,899</u>	<u>4,700,264</u>	<u>15,210,527</u>	<u>11,700,000</u>	<u>7.96</u>
TOTAL GENERAL FUND					
GROSS REVENUE	<u>\$146,787,476</u>	<u>\$139,675,532</u>	<u>\$154,618,134</u>	<u>\$146,895,000</u>	<u>100.00 %</u>

**CITY OF AKRON, OHIO  
PROPERTY TAX RATE-COLLECTION YEAR 2012  
USING DUPLICATE OF 2011  
BY GOVERNMENTAL UNIT AND PURPOSE**

Assessed Valuation. . . \$2,672,111,770

	<u>Inside 10m</u>	<u>Outside 10m</u>	<u>Millage</u>	<u>Percent of Total</u>
School Operating	4.20	63.90	68.10	
School Building Fund	<u>0</u>	<u>3.56</u>	<u>3.56</u>	
Total School	4.20	67.46	71.66	72.96%
City Operating	6.48	0	6.48	
Emergency Medical Operating				
Levy	2.80	0	2.80	
City Debt	.42	0	.42	
Police Pension	.30	0	.30	
Fire Pension	<u>.30</u>	<u>0</u>	<u>.30</u>	
Total City	10.30	0	10.30	10.49%
Zoo Operating	0	.80	.80	
Library	0	2.10	2.10	
County Operating	1.61	0	1.61	
County Debt	.59	0	.59	
Child Welfare	0	2.25	2.25	
Mental Health Operating	0	2.95	2.95	
Weaver School Operating	0	4.50	4.50	
County Metropolitan Park	<u>0</u>	<u>1.46</u>	<u>1.46</u>	
Total County	<u>2.20</u>	<u>14.06</u>	<u>16.26</u>	<u>16.55%</u>
TOTAL	<u>16.70</u>	<u>81.52</u>	<u>98.22</u>	<u>100.00%</u>

**CITY OF AKRON, OHIO  
PROPERTY TAX LEVIED IN MILLS  
BY POLITICAL SUBDIVISION**

<u>Collection Year</u>	<u>County</u>	<u>School</u>	<u>City</u>	<u>Total</u>
2002	14.42	63.76	9.09	87.27
2003	14.66	63.76	9.09	87.51
2004	13.85	63.76	9.09	86.70
2005	15.21	63.76	10.30	89.27
2006	15.11	63.76	10.30	89.17
2007	16.60	71.66	10.30	98.56
2008	16.33	71.66	10.30	98.29
2009	16.24	71.66	10.30	98.20
2010	16.26	71.66	10.30	98.22
2011	16.26	71.66	10.30	98.22
2012	16.26	71.66	10.30	98.22



## **SOURCE: Community Development Block Grant**

### **Summary:**

The City implements a comprehensive housing rehabilitation and social service program with the funds received each year from the Housing and Urban Development Program (HUD) under the Community Development (CD) program. These funds are received by the City in the form of a letter of credit. The letter of credit is reduced as funds are reimbursed to Akron once proper documentation is submitted to HUD. Expenditures must meet the spending criteria set by HUD for use of these funds. The main criteria is that the funds must be used to benefit low and moderate income level families in Akron. Akron has received numerous awards from HUD for innovation in the use of CD funds. The City uses the funds for targeted housing rehabilitation programs that are intended to restore 30 years of useful life to defined housing areas. The City also uses the funds to encourage new housing development, and to support many successful social service agencies. The funds are also used to help finance public improvements in the housing areas.

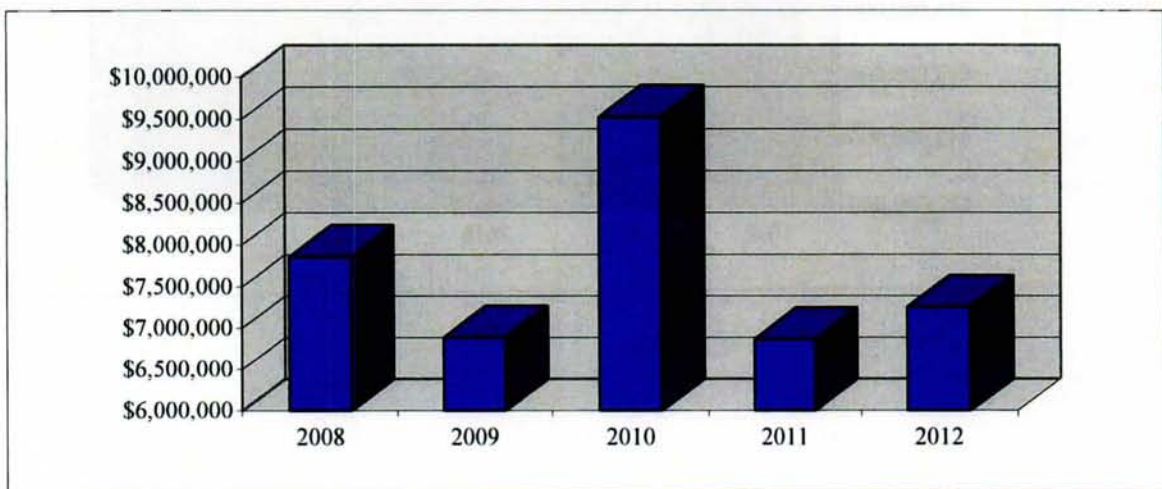
### **Analysis:**

The amount the City has received has varied from approximately \$7 million to almost \$9.5 million over the past few years. These funds are used for direct and indirect administration of the program, housing assistance, public improvements, and grants to social service agencies.

### **Projection:**

Revenues are projected based on the actions of the Federal Government during each federal budget cycle. The federal budget year is not a calendar year budget, and the projections for the 2012 calendar year show an increase over 2011.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2008	\$ 7,851,813	(3.15)
2009	6,884,244	(12.32)
2010	9,520,436	38.29
2011	6,863,719	(27.91)
2012 Budgeted	7,250,000	5.63



## **SOURCE: Community Learning Center (CLC) Income Tax**

### **Summary:**

Pursuant to voter approval in May 2003, the City increased its municipal income tax rate by an additional .25% effective January 1, 2004. The revenues generated by the CLC income tax are to be used solely to fund community learning centers (which are enhanced schools), including payment of debt service on bonds issued for that purpose.

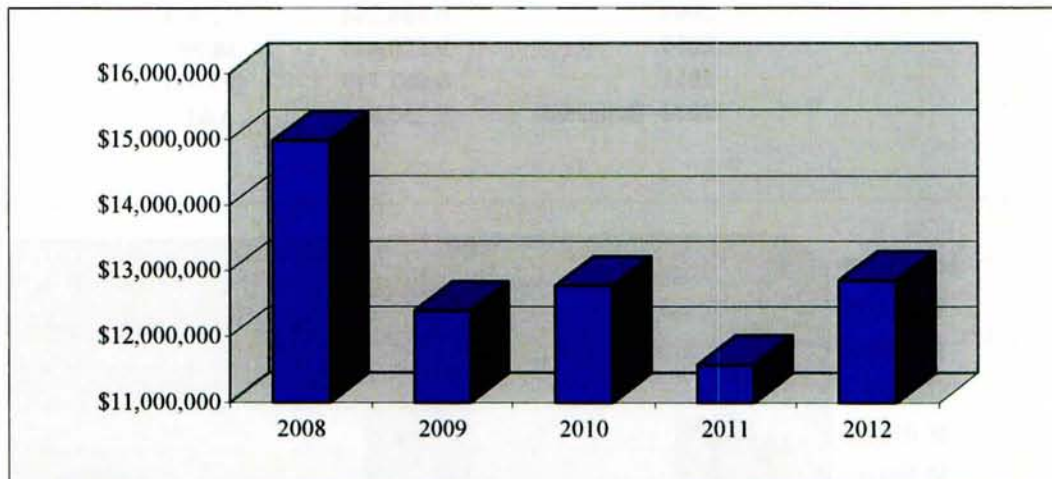
### **Analysis:**

The term of the .25% income tax increase will expire at the end of 2033. However, should sufficient revenues be generated to pay for the entire joint Akron Public Schools/City of Akron CLC project including debt service prior to 2033, the additional .25% income tax will be repealed.

### **Projection:**

Collection of the CLC income tax began in February of 2004 (for January withholding). For 2012, revenue is estimated to increase by 11%.

<u>Fiscal</u> <u>Year</u>	<u>Amount</u>	<u>% Increase</u> <u>(Decrease)</u>
2008	\$ 14,982,806	3.09
2009	12,386,952	(17.33)
2010	12,772,154	3.11
2011	11,569,358	(9.42)
2012 Budgeted	12,850,000	11.07



## SOURCE: Curbservice and Recycling Fees

### Summary:

The City of Akron charges each sanitation customer for the weekly collection of household refuse. City residents can choose to have a private hauler pick up their refuse, but they must have the contract with the private hauler on file with the City. This ensures that every Akron resident is having their refuse properly disposed. The amount charged by the City is sufficient to pay for the operations of the Sanitation Division. Currently, the fees are \$17.50 for combined curbservice and recycling and \$19.50 if there is no recycling. This is less than the amount charged by private haulers and surrounding cities. The bill is included as part of the monthly water and sewer bill.

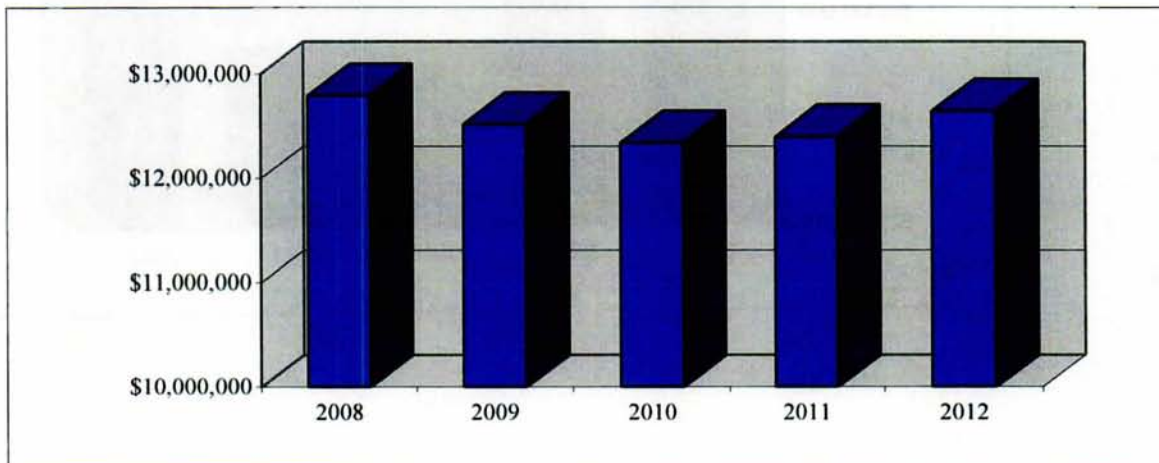
### Analysis:

The City maintains an efficient sanitation collection operation. About 75% of the City's sanitation customers are serviced by City crews and 25% are serviced by a private contractor, under contract to the City. Each year the rates charged by private haulers are compared with the City's cost of sanitation collection; the City's costs are in line with those of private haulers.

### Projection:

The City is projecting a 2% increase in 2012.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2008	\$ 12,789,176	(3.39)
2009	12,515,043	(2.14)
2010	12,339,745	(1.40)
2011	12,396,527	0.46
2012 Budgeted	12,644,000	2.00





## SOURCE: Engineering Bureau Charges

### Summary:

The City's Engineering Bureau operates as an Internal Service fund. The Bureau charges other departments and projects for its direct and indirect costs.

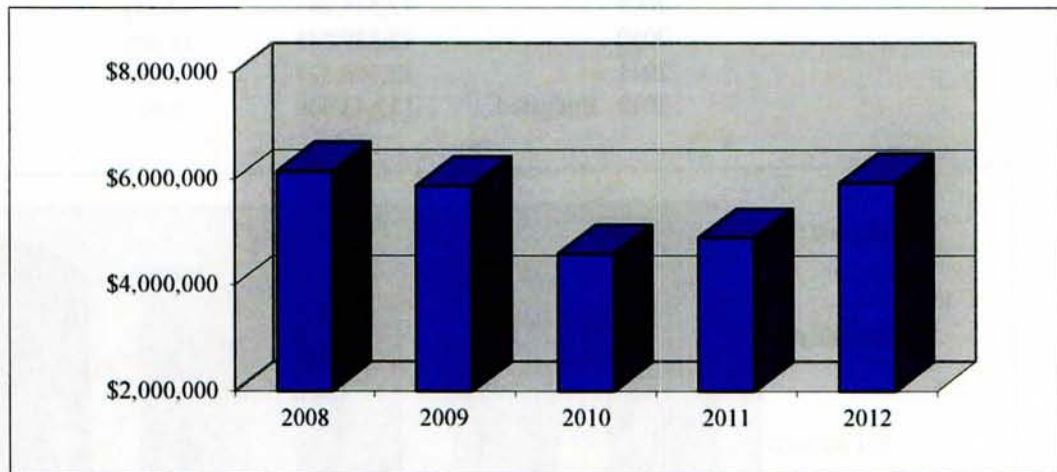
### Analysis:

The Capital Budget, Water and Sewer funds pay the bulk of the charges invoiced by the Engineering Bureau, simply because they involve the largest projects that the bureau designs and inspects. At times, the City will hire outside engineering consultants when a level of expertise is needed and not available in-house. In those cases, the consultant contract is charged directly to the project.

### Projection:

Generally, revenues from this source increase incrementally by the amount of wages and salaries. In 2012 revenue is projected to increase by 21% due to the time of revenues from projects billed in 2011.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2008	\$ 6,150,536	(0.85)
2009	5,875,516	(4.47)
2010	4,585,614	(21.95)
2011	4,890,128	6.64
2012 Budgeted	5,934,000	21.35



## SOURCE: Income Tax

### Summary:

The City of Akron levies a 2.25% income tax on individual and corporate income earned in Akron. Each year, all residents and companies doing business within the City are required to file a return. The State allows cities in Ohio to levy an income tax up to 1% without a vote of the electorate. Akron voters last increased the City's income tax rate from 2% to 2.25% in 2003. However, the additional .25% increase is designated exclusively for funding the Akron Public Schools' local share in obtaining State of Ohio grants for the construction and renovation of community learning centers in Akron, and, therefore, is accounted for separately in its own fund, Community Learning Centers (CLC) Income Tax (see CLC Income Tax revenue summary in this section). The remaining 2% tax (net of collection expenses) is distributed according to City Charter into both operations and capital improvements.

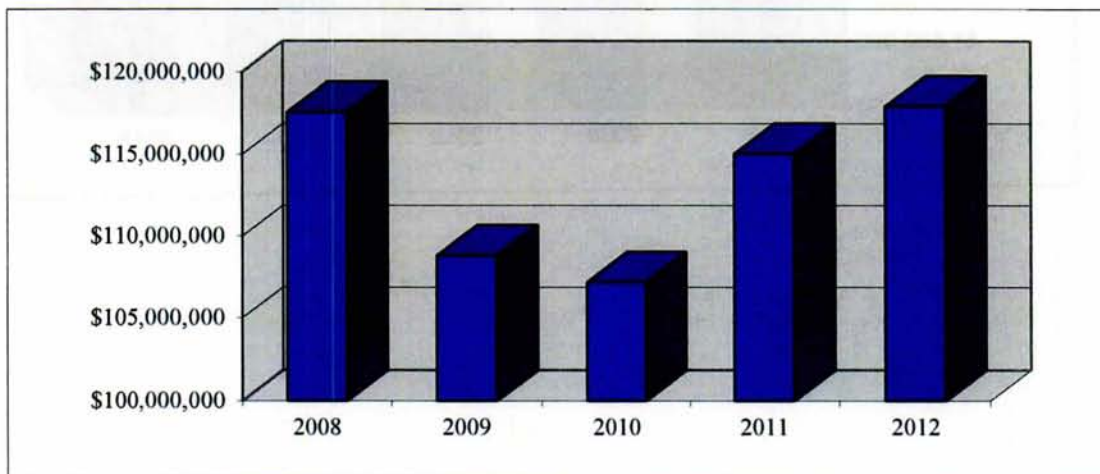
### Analysis:

The Akron income tax is the largest source of operating revenue. A district income tax is also now levied outside the city limits through an innovative program called Joint Economic Development Districts (JEDDs), but is accounted for separately in the JEDD special revenue fund (see JEDD revenue summary in this section).

### Projection:

Due to the economic downturn, the City experienced three years (2008, 2009, 2010) of negative growth. For 2012, the City is projecting revenues to increase by 2.5%. These figures do not include revenue from the .25% tax rate increase or the JEDDs referred to above. In 2011, revenue increased by over 7%.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2008	\$ 117,549,893	(1.71)
2009	108,803,516	(7.44)
2010	107,180,499	(1.49)
2011	115,015,813	7.31
2012 Budgeted	117,891,000	2.50



## SOURCE: Inheritance Taxes

### Summary:

Inheritance taxes are levied by the State of Ohio and collected by the County. Municipalities in Ohio receive 80% of the taxes levied, pro-rated by the amount of time the decedent lived in the municipality. The state receives the remaining 20%. The City receives two settlements from the County each year. These occur in April and October.

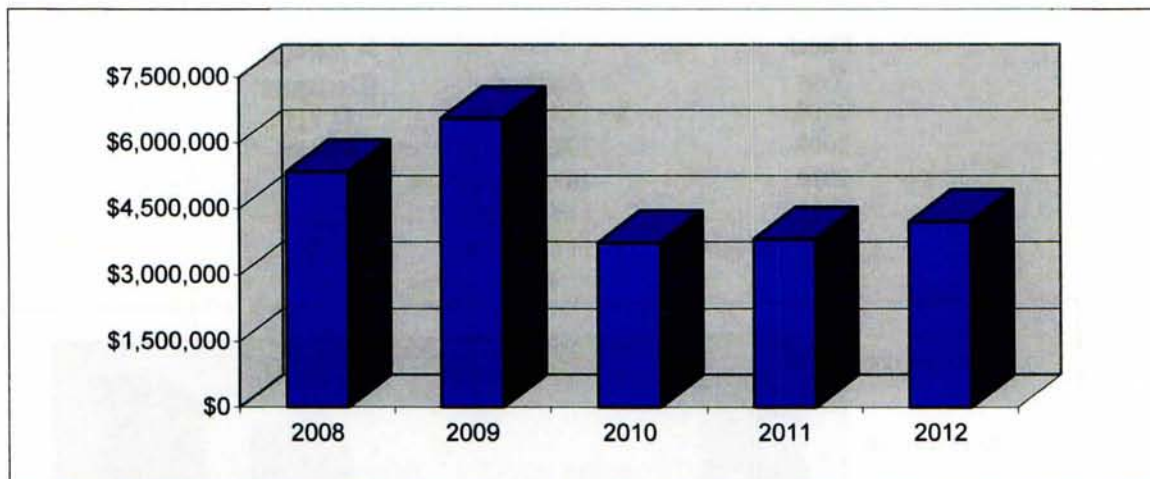
### Analysis:

Inheritance taxes have proved to be an unsteady source of income for the City of Akron. The amounts range from \$3 million to over \$6.5 million over the last 4 years (see table below). The funds are deposited into the general fund. The largest estate tax settlement ever received by the City of Akron was \$5.6 million from the estate of John S. Knight. These funds were put into a separate account and used exclusively for economic development activities. In 2011, the State of Ohio passed legislation eliminating estate taxes beginning in 2013.

### Projection:

This revenue source is impossible to accurately forecast because it depends on the deaths of Akron residents and the value of their estates. The City is forecasting \$4.2 million for 2012.

Fiscal Year	Amount	% Increase (Decrease)
2008	\$ 5,330,376	84.68
2009	6,553,799	22.95
2010	3,718,987	(43.25)
2011	3,804,916	2.31
2012 Budgeted	4,200,000	10.38





## SOURCE: Joint Economic Development District (JEDD) Revenue

### Summary:

A district income tax is levied outside the city limits through an innovative program called Joint Economic Development Districts (JEDDs). This program, designed by the City of Akron and authorized by the State General Assembly first in 1991 and amended in 1994, allows cities to enter into contracts with surrounding townships in order to facilitate economic development in the region. The City has contracts with four townships to extend water and sewer lines for development purposes in exchange for the district levying an income tax.

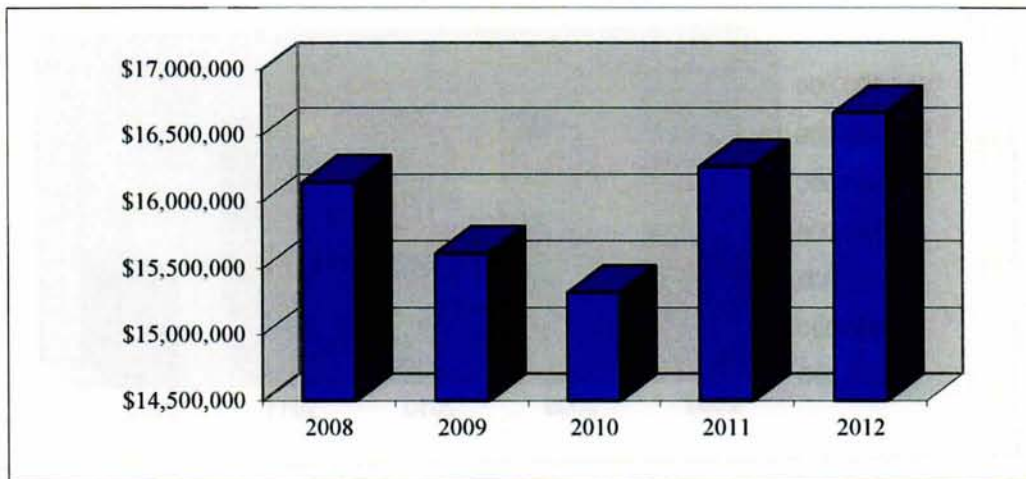
### Analysis:

The term of the JEDD contracts is 99 years, with two 50-year renewal options. The Copley, Coventry and Springfield JEDD contracts were executed in 1994, and the Bath JEDD contract was executed in 1998. Collection of the income tax began in January of the following year. Approximately 95% of the contracted water and sewer projects have been completed in all the districts.

### Projection:

Collection of the JEDD revenue has been volatile, partly due to the economy and compliance. A 2.5% increase is budgeted for 2012.

Fiscal Year	Amount	% Increase (Decrease)
2008	\$ 16,142,840	(2.52)
2009	15,611,034	(3.29)
2010	15,316,316	(1.89)
2011	16,261,086	6.17
2012 Budgeted	16,668,000	2.50



## SOURCE: Local Government Fund

### Summary:

The local government fund is Ohio's version of Revenue Sharing. The State of Ohio distributes 4.8% of the State's income tax, corporate franchise tax, and state sales tax to local governments. The cities within each county may use the state generated allocation formula, or work out an alternative formula. In Summit County where Akron is located, the communities have agreed to an alternative formula.

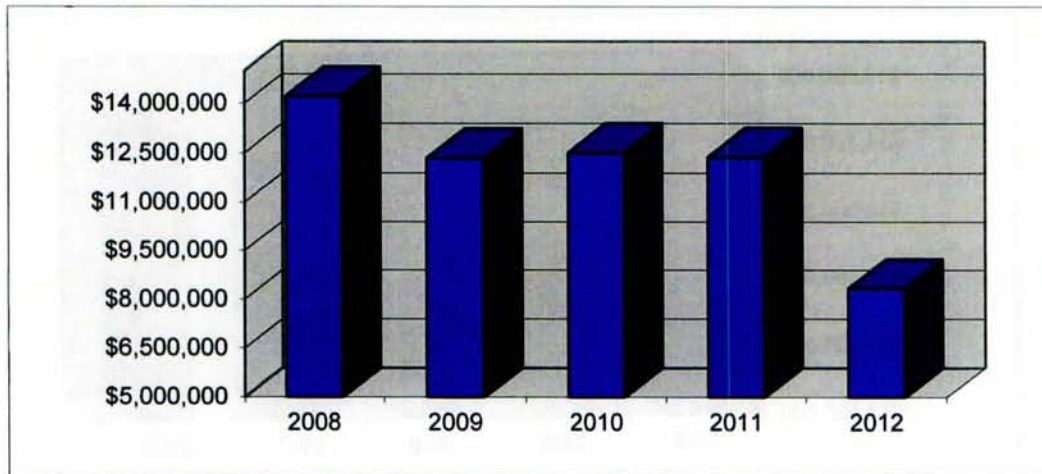
### Analysis:

This revenue source has been a major source of revenue for the City of Akron. The State sets the percentage of the three taxes to be distributed on a biennial basis as part of the State biennial budget bill. The State then tells each county the amount of funds to allocate among their jurisdictions. In Akron, the amount budgeted is based on the County's projection using the alternative formula.

### Projection:

The City is anticipating a decrease in 2012 for the local government fund (LGF), due to the State of Ohio's 2012 biennial budget which reduced the amount of funding to all local governments effective July 1, 2011. The LGF was reduced by 25% for the months of July 2011 to June 2012. In July 2012, the LGF will be reduced an additional 25%, bringing the total reduction to 50% from 2011 state fiscal year LGF receipts.

Fiscal Year	Amount	% Increase (Decrease)
2008	\$ 14,227,271	(1.33)
2009	12,349,228	(13.20)
2010	12,515,341	1.35
2011	12,378,170	(1.10)
2012 Budgeted	8,348,000	(32.56)



## SOURCE: Motor Equipment Charges

### Summary:

Motor Equipment revenues are derived from the fees the City's Motor Equipment Bureau charges other divisions for maintaining City vehicles and fuel usage. The cost of services is the actual cost for labor (including benefits and indirect costs), parts, including a 25% markup and a \$0.15 fee per gallon on fuel.

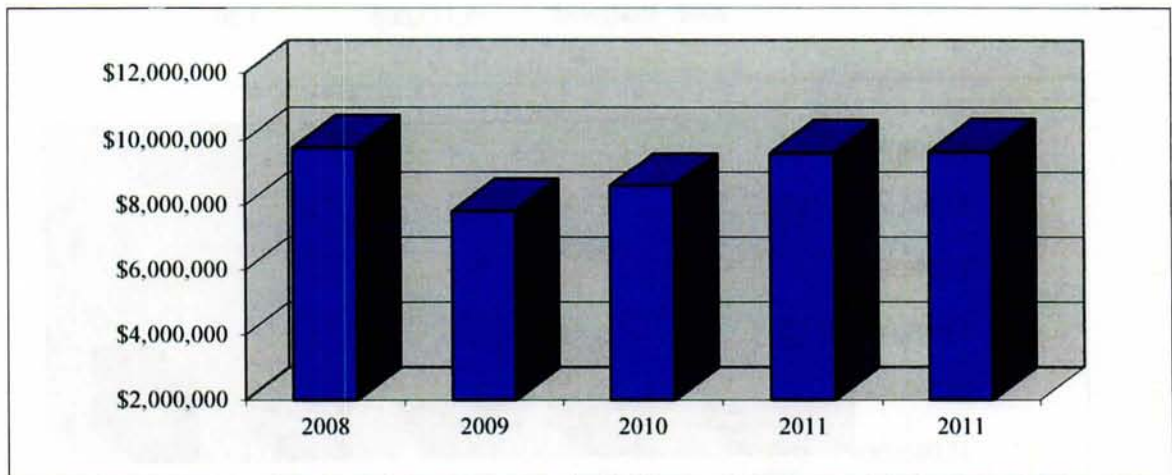
### Analysis:

The Motor Equipment Bureau is an internal service fund, meaning it should generate enough revenue to pay the full cost of operating the bureau, including capital improvements.

### Projection:

In 2012, the City is projecting a slight increase in revenues.

Fiscal Year	Amount	% Increase (Decrease)
2008	\$ 9,760,595	20.03
2009	7,794,932	(20.14)
2010	8,588,875	10.19
2011	9,608,590	11.87
2011 Budgeted	9,650,000	0.43





## SOURCE: Motor Vehicle Fuel Taxes

### Summary:

Motor vehicle fuel taxes are collected by the State of Ohio and distributed to cities according to the number of vehicles registered in that city. The rate is currently 28 cents per gallon. After the state sets aside monies for refunds and other specified obligations, the balance is then distributed as follows: 70.2% goes to the State, 12.7% to municipalities, 11.1% to counties, and 6% to townships.

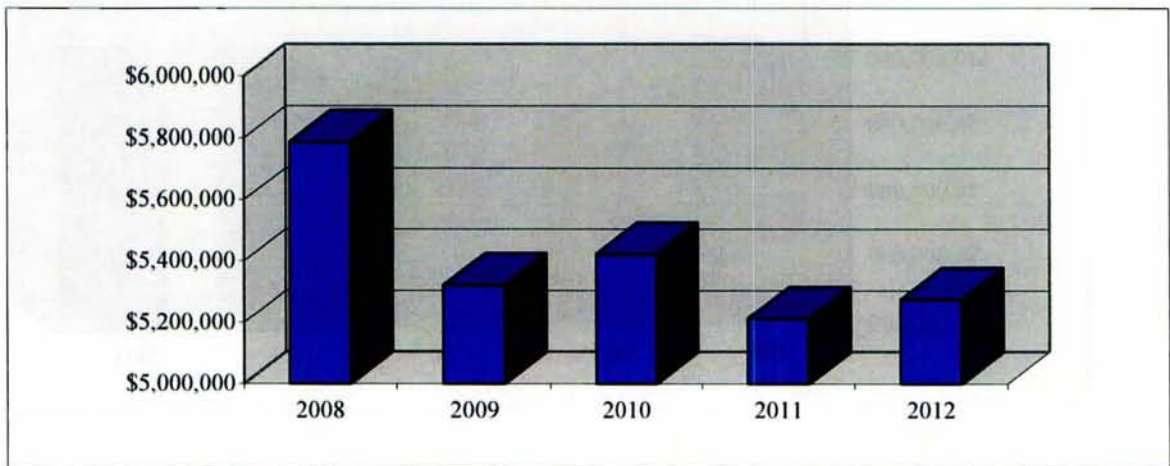
### Analysis:

The City uses a portion of the proceeds to fund the Highway Maintenance Division of the Public Service Department. Funds are used for street and culvert repairs as well as snow and ice control in the winter. The remainder of the proceeds fund road improvements out of the capital budget.

### Projection:

The revenue stream from this funding source is dependent on the amount of fuel purchased across the state. The City generally budgets an amount based on historical averages.

Fiscal Year	Amount	% Increase (Decrease)
2008	\$ 5,786,840	6.21
2009	5,321,038	(8.05)
2010	5,421,923	1.90
2011	5,212,580	(3.86)
2012 Budgeted	5,275,000	1.20



## SOURCE: Motor Vehicle License Tax

### Summary:

The State of Ohio enacts and collects this tax. After the State takes a portion of the collections for its Highway Bond Retirement and Operating Funds and for tax administration, the balance of revenues are distributed as follows: 34% to municipal corporation or county of registration; 47% to county in which vehicle owner resides, 9% to counties in the ratio of the number of miles of county roads to the state total; 5% to townships in the ratio of the number of miles of township roads to the state total; and 5% divided equally among counties. The current annual rate for passenger cars is \$31, \$25 for motorcycles, and rates for trucks vary depending on size.

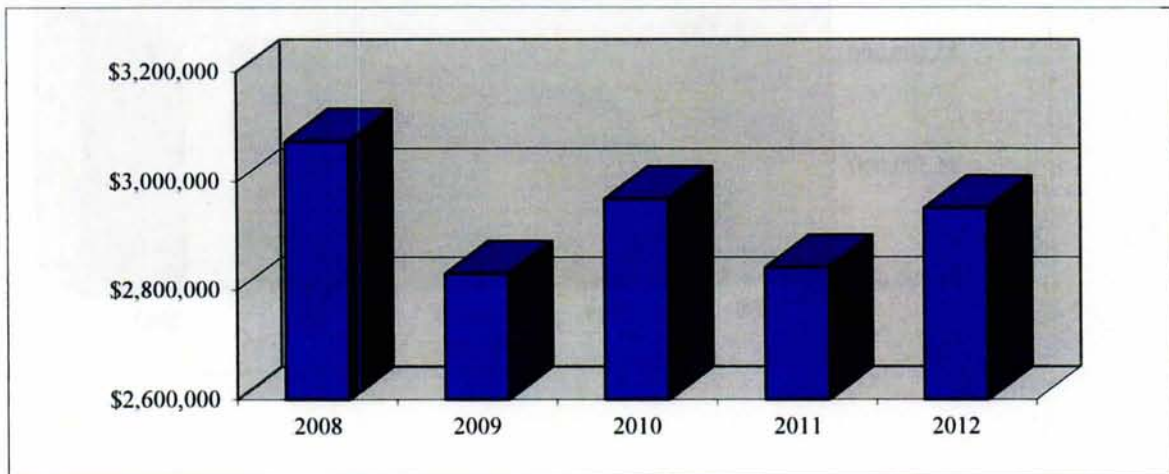
### Analysis:

The City of Akron uses 100% of these funds for highway maintenance purposes. In addition to these taxes, Summit County has added a permissive license tax of \$15 per vehicle which is returned to Akron based on registered vehicles. The City of Akron has also enacted a \$5 permissive tax. These permissive funds are used for highway construction and major reconstruction projects.

### Projection:

Akron forecasts these revenues on historical averages. The City has budgeted approximately a 4.7% increase for 2012.

Fiscal Year	Amount	% Increase (Decrease)
2008	\$ 3,072,217	(7.14)
2009	2,829,817	(7.89)
2010	2,966,794	4.84
2011	2,840,996	(4.24)
2012 Budgeted	2,950,000	3.84



## SOURCE: Off-Street Parking Fees

### Summary:

The City owns eight parking decks and numerous off-street parking lots throughout the downtown area. These decks are managed under contract with a private firm. Parking rates average \$60 per month for monthly customers, and daily rates are priced competitively with non-city owned lots.

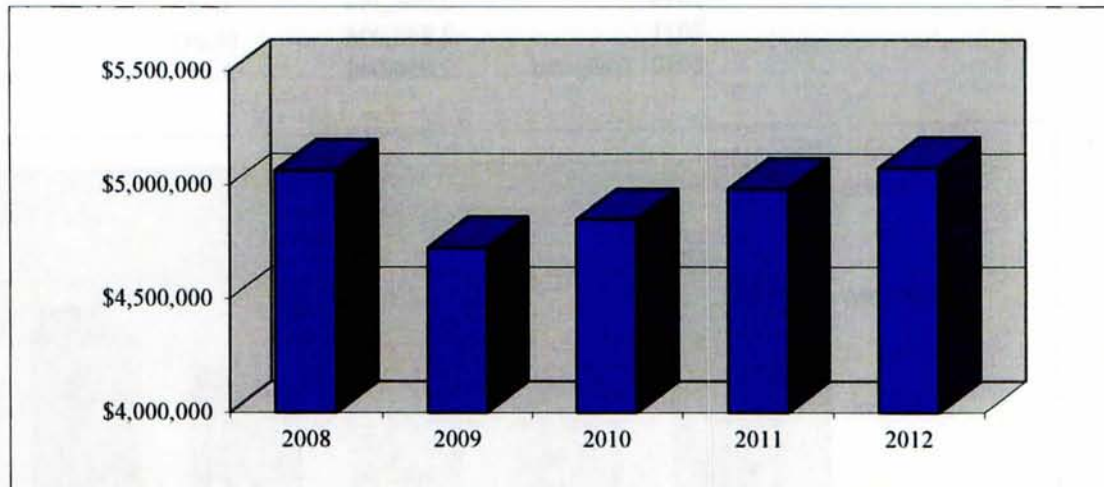
### Analysis:

At most of the facilities, the parking rates do not generate enough revenue to support all costs of the decks, including debt service. All but one of the decks produce enough revenue to support operations and a portion of the debt service. All but one of the off-street lots generate enough revenue to cover operating expenses. The rates set by City Council compete with non-city owned lots and decks.

### Projection:

Revenue is projected to increase by approximately 2% for 2012.

Fiscal Year	Amount	% Increase (Decrease)
2008	\$ 5,064,089	(0.62)
2009	4,720,971	(6.78)
2010	4,845,532	2.64
2011	4,982,141	2.82
2012 Budgeted	5,075,000	1.86





## SOURCE: Property Taxes

### Summary:

Property taxes are collected by the County and distributed to all political subdivisions. Revenues lag one year from the date the taxes are levied. In other words, taxes levied in 2008 will be collected in 2009. Akron currently levies 10.3 mills of property taxes. This represents about 11.5% of the total property tax bill to Akron taxpayers. The remainder is levied for county and public school operations. Of Akron's levied amount, 2.8 mills is used for Emergency Medical Service (EMS) operations, .42 mills is used for debt retirement, and the remainder is used for General Fund operations.

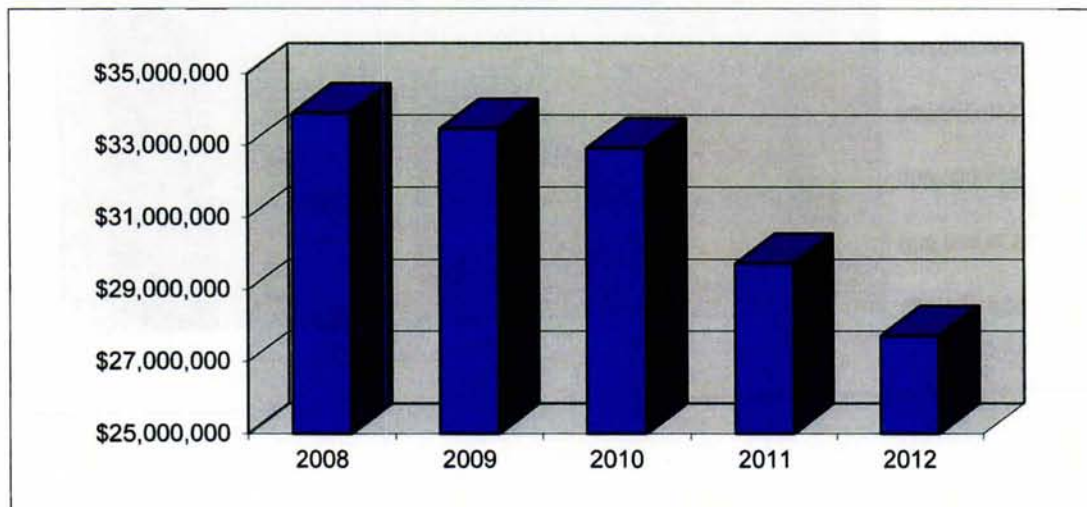
### Analysis:

Property tax revenues have been quite predictable over the years. Assessed valuations are performed by the County on a tri-annual and a sexennial basis. Every three years, the County performs an adjustment of property values based on inflation. Every six years, a full reappraisal of every property in the County is done. The county has been divided into appraisal districts. Each district has a distinct revaluation, based on appraisals in that district. In the past, all property in the county was adjusted by the same amount. This new method makes the changes in value more in line with actual appraisals in each district.

### Projection:

The last sexennial appraisal was performed in 2011 and a tri-annual appraisal was performed in 2008. The sexennial appraisal resulted in a decrease in assessed valuations for 2012. For 2012, revenues are projected to decrease by nearly 7%.

Fiscal Year	Amount	% Increase (Decrease)
2008	\$ 33,884,631	0.63
2009	33,451,192	(1.28)
2010	32,903,252	(1.64)
2011	29,718,125	(9.68)
2012 Budgeted	27,700,000	(6.79)



## SOURCE: Sewer Service Charges

### Summary:

The City's sewer system, part of the Public Utilities Bureau, is a self supported utility, funded entirely from service fees. The sewer system serves both Akron customers and surrounding jurisdictions with sewer collection and treatment services. The rates for the sewer system are set by City Council. Rates for outside jurisdictions are set by a sewer user rate formula agreed upon by all served jurisdictions. Rates for Akron customers are set based on local needs. Sewer usage is assumed to equal water usage, and sewer rates are applied to water usage records to arrive at a customer's bill.

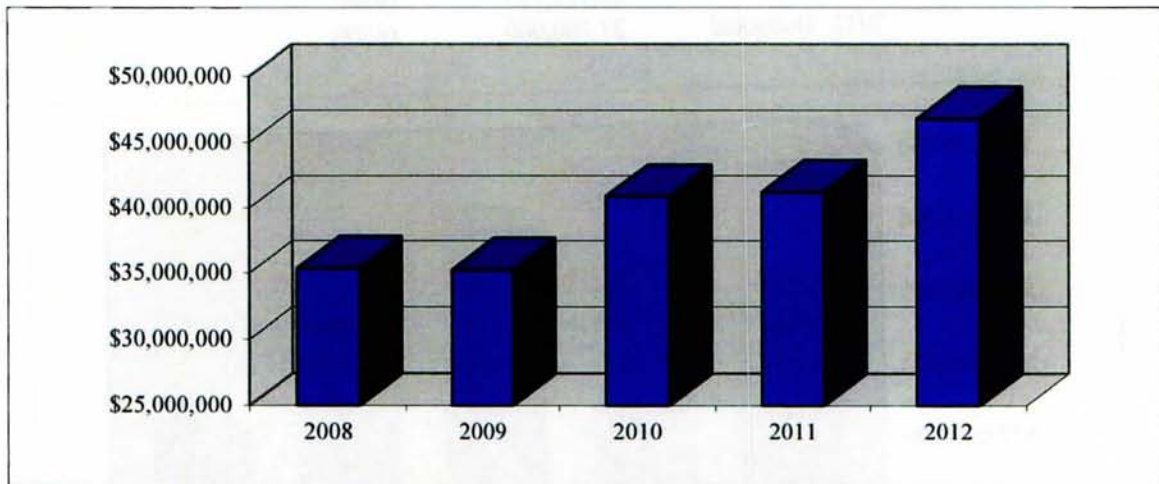
### Analysis:

Sewer improvements made over the last several years have been mandated by the USEPA. Major improvements include new settling basins at the Water Pollution Control Station, relief sewers, and the computerized electronic monitoring system.

### Projection:

City Council approved a 6% surcharge, effective January, 2003 that is paying for improvements to the Combined Sewer Overflows (CSOs), which are federally mandated. City Council passed a 20% rate increase effective January 1, 2012. The rate increase will be used to complete a series of projects required by the Consent Decree the City entered into with the USEPA in November 2009.

Fiscal Year	Amount	% Increase (Decrease)
2008	\$ 35,350,270	2.40
2009	35,227,057	(0.35)
2010	40,864,837	16.00
2011	41,209,140	0.84
2012 Budgeted	46,801,000	13.57





## SOURCE: Special Assessments

### Summary:

The City has an aggressive program of special assessments for street and sidewalk construction. Property owners pay a fixed front foot fee that represents approximately 40% of the cost of these improvements. The City covers the remainder of the cost with local, state or federal funds. Property owners who are assessed for public improvements can elect to pay off their portion or incur an assessment spread over a number of years, with interest. Most assessments are levied over a 10 year period. Property owners are notified of their assessment, and the unpaid bills are forwarded to the county for collection as part of the annual property tax collection process.

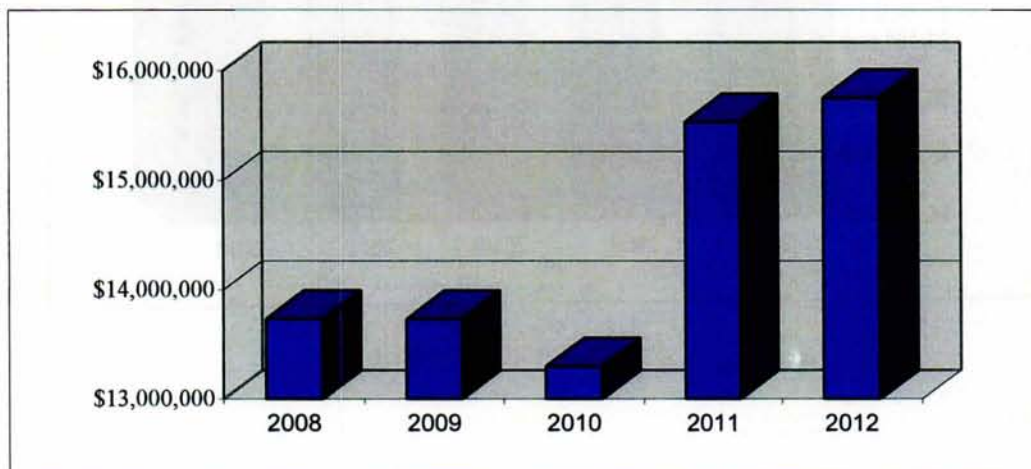
### Analysis:

The special assessment program has been instrumental in paving streets throughout the City. The City determines which streets to pave each year by the petitions and requests received from property owners. The property owners are assessed their share. The amount of special assessment revenue is dependent on how many services are performed. The timing of the revenue is dependent on whether property owners pay their assessments up front or opt for the payment plan. The City issues notes to cover the property owners' share of the improvement, and the amount collected is transferred to the bond payment fund to pay the debt service.

### Projection:

The level of special assessment revenue varies depending on when property owners choose to pay their assessments. For 2011, the revenue is projected to increase by almost 4%.

Fiscal Year	Amount	% Increase (Decrease)
2008	\$ 13,731,523	7.17
2009	13,730,344	(0.01)
2010	13,297,398	(3.15)
2011	15,527,831	16.77
2012 Budgeted	15,750,000	1.43



## SOURCE: Street Assessments

### Summary:

The City of Akron carries out an extensive street cleaning and lighting program, including snow removal. The program is funded by special assessments, levied against each property owner abutting a paved street or having street lights. Streets are broken into many different classes, each with a different cleaning schedule and assessment rate. The street lighting system is comprised of many different types of lights. Most of the City is served with high pressure sodium lighting, reducing electricity and maintenance costs over conventional incandescent lights.

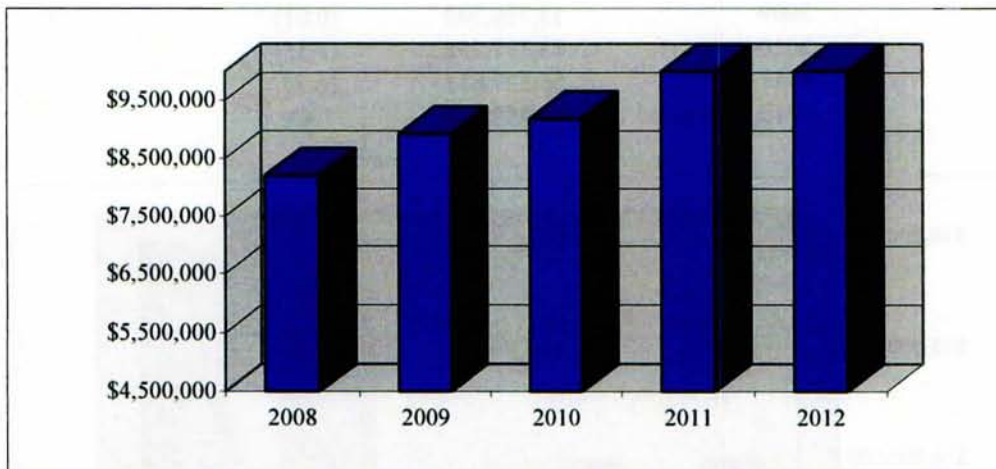
### Analysis:

Street Assessment expenses are funded with assessments to the benefitting property owners. The costs to operate the lighting system are incurred by the Ohio Edison Company and billed to the City on a monthly basis.

### Projection:

For the past few years, assessments have been over \$8 million annually. Revenue is anticipated to increase by over 5% in 2012.

Fiscal Year	Amount	% Increase (Decrease)
2008	\$ 8,205,677	7.12
2009	8,918,004	8.68
2010	9,179,919	2.94
2011	9,995,681	8.89
2012 Budgeted	10,497,917	5.02



## SOURCE: Water Service Charges

### Summary:

The City's water system, part of the Public Utilities Bureau, is a self supported utility that has over 91,000 accounts, serving over 300,000 people. The Bureau supplies water on a retail basis to Akron and some surrounding jurisdictions. The Bureau also supplies water on a wholesale basis to Summit County and a few other smaller jurisdictions. Rates are set by the Director of Public Service.

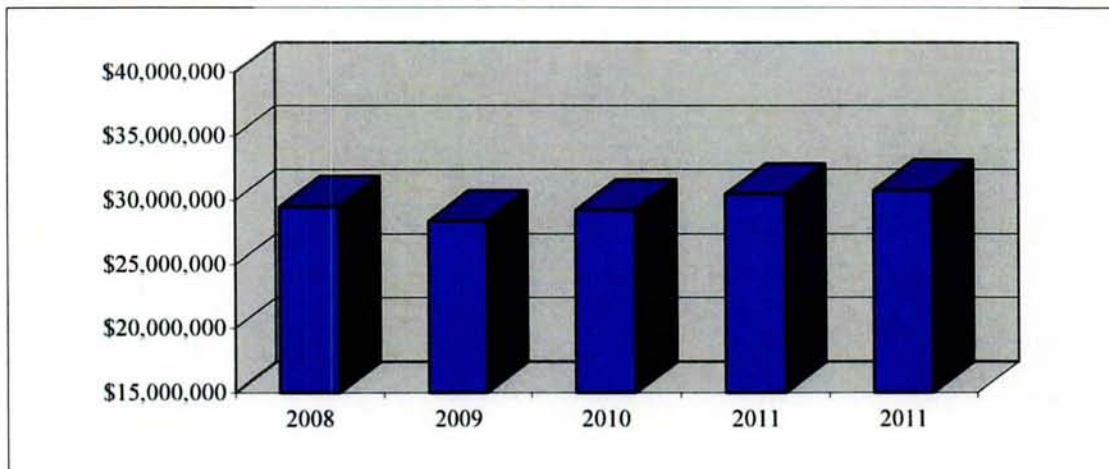
### Analysis:

The Public Utilities Bureau has for the last 15 years made substantial investment in the water supply and distribution systems. Most of the improvements were the result of EPA regulations. Improvements include a new filter rehabilitation system, service line installations, and a water quality laboratory.

### Projection:

The Service Director approved an 8% increase in water rates, effective May 1, 2012. This increase is expected to bring in an additional 1% in revenue.

Fiscal Year	Amount	% Increase (Decrease)
2008	\$ 29,493,987	(0.99)
2009	28,347,334	(3.89)
2010	29,200,388	3.01
2011	30,451,182	4.28
2011 Budgeted	30,750,000	0.98



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# **Expenditure Summaries**

**EXPENDITURE ASSUMPTIONS  
2012 OPERATING BUDGET PLAN  
ALL FUNDS**

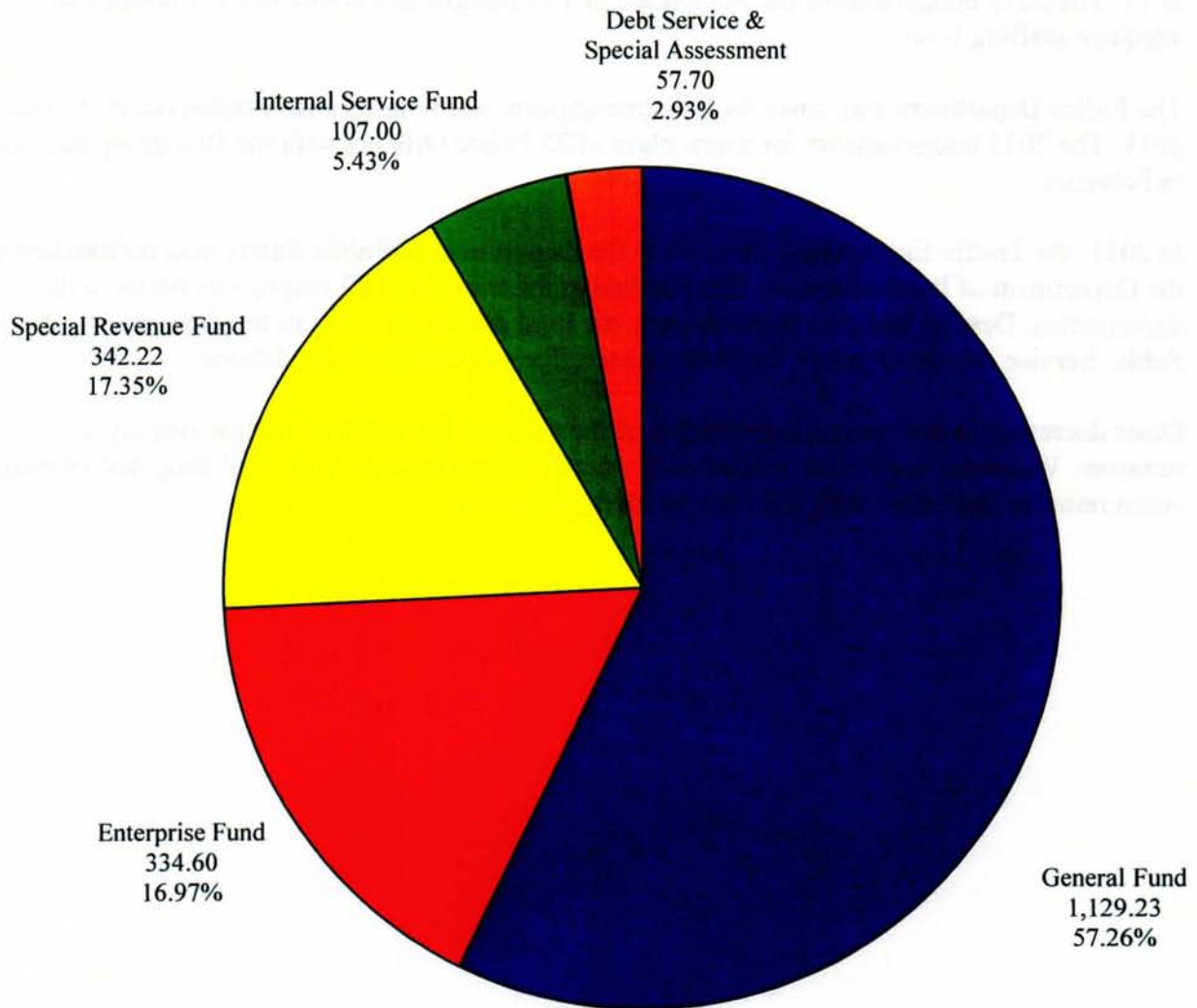
1. The following cost of living increases are scheduled:
  - Police to receive 2% increase effective January 1, 2012 and 1% effective July 1, 2012.
  - AFSCME, CSPA and Non-bargaining to receive 1.5% increase effective April 1, 2012.
  - Fire to receive 1 ¼% increase effective January 1, 2012 and another 1 ¼% increase July 1, 2012.
2. Health benefits to remain stable.
3. The deferred payments including longevity and the former Health District employees will be paid during 2012.

**CITY OF AKRON, OHIO**  
**2012 BUDGETED FULL-TIME EMPLOYEES**  
**COMPARED TO ACTUAL DECEMBER 31, 2009**  
**DECEMBER 31, 2010 & DECEMBER 31, 2011**

<b>By Funding Sources:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
General Fund	1,140.45	1,121.53	1,011.73	1,129.23
Internal Service Fund	112.33	98.10	97.50	107.00
Enterprise Fund	266.30	266.60	263.60	334.60
Special Revenue Fund	394.27	418.52	314.72	342.22
Special Assessment Fund	40.50	41.60	46.70	52.70
Capital Projects Fund	7.00	0.00	0.75	1.25
Debt Service Fund	5.15	4.65	5.00	5.00
<b>TOTAL</b>	<b>1,966.00</b>	<b>1,951.00</b>	<b>1,740.00</b>	<b>1,972.00</b>

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
Civil Service	11.00	10.00	8.00	11.00
Finance	82.00	79.00	75.00	90.00
Fire/EMS	331.00	363.00	340.00	363.00
Law	28.00	29.00	29.00	37.00
Legislative	16.00	16.00	16.00	17.00
Municipal Court Clerk	45.00	45.00	45.00	46.00
Municipal Court Judges	44.00	43.00	42.00	45.00
Office of the Mayor	15.00	15.00	14.00	16.00
Planning	55.00	59.00	55.00	59.00
Police	504.00	489.00	445.00	493.00
Public Health	138.00	110.00	0.00	0.00
Public Safety	93.67	93.00	72.00	93.00
Public Service	603.33	600.00	599.00	702.00
<b>TOTAL</b>	<b>1,966.00</b>	<b>1,951.00</b>	<b>1,740.00</b>	<b>1,972.00</b>

**CITY OF AKRON  
2012 OPERATING BUDGET  
BUDGETED FULL-TIME EMPLOYEES  
BY FUND TYPE**



Capital Fund equates to  
1.25 FTE and less than  
1% (not included on chart)

## **STAFFING EXPLANATIONS**

The City of Akron had a total of 1,740 full-time employees at the end of 2011. The City was down 211 full-time employees overall compared to year end 2010. The major source of the difference was the consolidation of the Department of Public Health with the Summit County Health District, affecting 110 employees.

The Fire Department decreased by a total of 23 full-time uniform and non-uniform employees in 2011. The 2012 budget allows for an increase of 10 Firefighters/Paramedics to maintain an adequate staffing level.

The Police Department was down 44 full-time uniform and non-uniform employees at the end of 2011. The 2012 budget allows for a new class of 25 Police Officers with the first group starting in February.

In 2011, the Traffic Engineering Division in the Department of Public Safety was reclassified to the Department of Public Service. This resulted in the transfer of 22 employees between the departments. Despite this gain in employees, the total employee count in the Department of Public Service remained nearly the same due to efforts to control expenditures.

Other decreases in the various departments of the City are the result of routine employee turnover. Vacancies have been refilled only where deemed critical. The 2012 budgeted employee count remains consistent with 2011 across all departments.



**2012 GENERAL FUND GROSS EXPENDITURES**

<b><u>DEPARTMENTAL UNIT</u></b>	<b><u>BUDGETED EXPENDITURES</u></b>	<b><u>PERCENTAGE OF TOTAL</u></b>
Police	\$ 46,911,310	31.93 %
Public Service	29,243,000	19.91
Fire	31,659,780	21.55
Public Safety	12,944,860	8.81
Public Health	5,200,000	3.54
City-Wide Administration	3,350,700	2.28
Law	3,614,970	2.46
Judges	3,651,200	2.49
Clerk of Court	3,318,100	2.26
Mayor's Office	2,025,540	1.38
Finance	2,148,400	1.46
Legislative	854,000	0.58
Planning	904,940	0.62
Civil Service	1,073,200	0.73
<b>TOTAL GENERAL FUND GROSS EXPENDITURES</b>	<b><u>\$ 146,900,000</u></b>	<b><u>100.00 %</u></b>

**COMPARATIVE SUMMARY OF GENERAL FUND GROSS EXPENDITURES**

<b>DEPARTMENT</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGETED 2012</b>
Police	\$ 47,470,566	\$ 44,390,970	\$ 48,301,613	\$ 46,911,310
Fire	27,197,544	24,429,137	27,566,083	29,243,000
Public Service	26,738,291	25,913,641	34,995,224	31,659,780
Public Safety	16,199,134	15,304,918	13,622,154	12,944,860
Public Health	7,407,821	6,504,715	4,686,978	5,200,000
City-Wide Administration	3,816,471	4,608,569	3,881,278	3,350,700
Law	3,987,538	3,903,184	3,800,266	3,614,970
Judges	3,513,136	3,485,405	3,881,883	3,651,200
Clerk of Court	3,198,225	3,198,142	3,375,126	3,318,100
Mayor's Office	2,817,469	2,631,912	2,056,960	2,025,540
Finance	2,294,561	2,029,744	2,262,889	2,148,400
Civil Service	1,014,299	967,964	871,220	854,000
Planning	1,340,046	1,199,700	1,718,318	904,940
Legislative	1,148,776	1,051,600	1,128,214	1,073,200
<b>TOTAL GENERAL FUND</b>				
<b>GROSS EXPENDITURES</b>	<b>\$ 148,143,877</b>	<b>\$ 139,619,601</b>	<b>\$ 152,148,206</b>	<b>\$ 146,900,000</b>

# **Civil Service Commission**

**CIVIL SERVICE**  
**Patricia Ambrose-Rubright, Interim Director of Personnel**

**DESCRIPTION**

The Civil Service (Personnel) Department is the administrative agency of the Civil Service Commission. The three-member Civil Service Commission is appointed by the Mayor with the consent of City Council. The commissioners serve in six-year staggered terms, and no more than two members can be from the same political party. The Civil Service Commission meets monthly and is responsible under the Charter of the City for maintaining a merit system for classified employees of the City.

The commission appoints a personnel director for a term of three years, subject to reappointment. Through the Civil Service process, the director appoints all employees of the Personnel Department. The Personnel Director and staff are responsible for carrying out the executive and administrative responsibilities of the department as defined by the Charter of the City. The Personnel Department is comprised of five divisions including Administration, Classification and Compensation, Employee Records, Employment and Training & EEO.

**GOALS & OBJECTIVES**

- Complete the training of department representatives and Managers in the use of the NEOGOV program.
- Train City employees on Microsoft Office products and conduct Supervisory training.
- Update the Personnel Department's clerical skills testing software.
- Continue to update job descriptions to reflect current duties of city workforce.
- Issue updated ID badges for the Engineering Bureau and the Public Works Bureau.
- Purge inactive employment records per the approved Records Retention Schedule for the years 2004, 2005, and 2006.
- Microfiche inactive Personnel records for the years 2004, 2005, and 2006.

**SERVICE LEVELS**

In 2011, the Personnel Department went live with the web-based application, requisition, testing, and certification program known as NEOGOV. The Department trained managers and support personnel in the use of the program.

Personnel completed recruitment and hiring of a new Police Chief, new Safety Communications Technicians to address staffing issues, and the promotional process to fill the Fire Chief position.

The Department worked with the administration in order to implement the Civil Service procedures for testing and promotion and sought Commission approval for revised job descriptions because of the shrinking workforce.

Finally, Personnel assisted with streamlining the City's drug testing process, forms, packets, and training.

### STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>CIVIL SERVICE:</b>				
Executive Assistant	1.00	1.00	0.00	0.00
Personnel Aide	1.00	1.00	1.00	1.00
Personnel Analyst	4.00	4.00	3.00	3.00
Personnel Director	0.00	0.00	0.00	0.00
Personnel Officer	0.00	0.00	0.00	1.00
Personnel Records Supervisor	1.00	1.00	1.00	1.00
Personnel Technician	1.00	1.00	1.00	2.00
Secretary	2.00	1.00	1.00	2.00
Training and EEO Officer	1.00	1.00	1.00	1.00
<b>TOTAL CIVIL SERVICE</b>	<b>11.00</b>	<b>10.00</b>	<b>8.00</b>	<b>11.00</b>



## PERSONNEL

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
CIVIL SERVICE	1,014,297	967,965	871,221	854,000
<b>Total for Department:</b>	<b>1,014,297</b>	<b>967,965</b>	<b>871,221</b>	<b>854,000</b>

# PERSONNEL

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	674,553	465,219	451,437	451,500
Fringe Benefits	290,039	458,981	371,366	371,500
<b>Total: Personal Services</b>	<b>964,592</b>	<b>924,200</b>	<b>822,803</b>	<b>823,000</b>
Other				
Direct Expenditures	23,651	27,291	26,016	15,000
Utilities	1,278	243	435	450
Insurance	1,120	493	545	550
Rentals and Leases	14	0		
Interfund Charges	23,642	15,738	21,422	15,000
<b>Total: Other</b>	<b>49,705</b>	<b>43,765</b>	<b>48,418</b>	<b>31,000</b>
<b>Total for Department:</b>	<b>1,014,297</b>	<b>967,965</b>	<b>871,221</b>	<b>854,000</b>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2012

	Personal Services	Other	Capital Outlay	Total
General Fund	823,000	31,000		854,000
<b>Total for Department:</b>	<b>823,000</b>	<b>31,000</b>		<b>854,000</b>

# PERSONNEL

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	1,014,297	967,965	871,221	854,000
<b>Total for Department:</b>	<b>1,014,297</b>	<b>967,965</b>	<b>871,221</b>	<b>854,000</b>

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	11.000	10.000	8.000	11.000
<b>Total for Department:</b>	<b>11.000</b>	<b>10.000</b>	<b>8.000</b>	<b>11.000</b>

# PERSONNEL

**DIVISION:** CIVIL SERVICE

The Civil Service Department is responsible to the three member Civil Service Commission. This Commission is appointed by the Mayor and is approved by Council. The Personnel Director and staff work under the policies set by the commission. The role of this department is to classify positions, establish pay ranges, recruit, test, and keep all personnel records and files.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	674,553	465,219	451,437	451,500
Fringe Benefits	290,039	458,981	371,366	371,500
<b>Total: Personal Services</b>	<b>964,592</b>	<b>924,200</b>	<b>822,803</b>	<b>823,000</b>
Other				
Direct Expenditures	23,651	27,291	26,016	15,000
Utilities	1,278	243	435	450
Insurance	1,120	493	545	550
Rentals and Leases	14	0		
Interfund Charges	23,642	15,738	21,422	15,000
<b>Total: Other</b>	<b>49,705</b>	<b>43,765</b>	<b>48,418</b>	<b>31,000</b>
<b>Division Total:</b>	<b>1,014,297</b>	<b>967,965</b>	<b>871,221</b>	<b>854,000</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	1,014,297	967,965	871,221	854,000
<b>Division Total:</b>	<b>1,014,297</b>	<b>967,965</b>	<b>871,221</b>	<b>854,000</b>
	<b>1,014,297</b>	<b>967,965</b>	<b>871,221</b>	<b>854,000</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	11.000	10.000	8.000	11.000
<b>Division Total:</b>	<b>11.000</b>	<b>10.000</b>	<b>8.000</b>	<b>11.000</b>

# Finance



**FINANCE DEPARTMENT**  
**Diane L. Miller-Dawson, Director of Finance**

**DESCRIPTION**

The City of Akron Finance Department provides financial services for the City and is made up of the following divisions: Administration, Audit & Budget, Accounting, Employee Benefits, Information Technology, Purchasing, Taxation and Treasury.

The Department of Finance and the Administration Division are responsible for managing the City's financial operations in accordance with established fiscal policies. Primary responsibilities include cash management, investment of funds, revenue forecasting and general accounting (including financial reporting, internal audits, payroll, accounts payable, accounts receivable, financial oversight and administration of all City funds and accounts). Other Department responsibilities are to ensure legal compliance with all grant programs and coordinate the annual audit of the City of Akron.

In addition, the Department of Finance is responsible for annually publishing three important documents: the Operating Budget Plan, the Comprehensive Annual Financial Report (CAFR) and the Annual Information Statement. The department also publishes official statements for each bond and note issued.

# FINANCE

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
ADMINISTRATION	18,207,682	16,422,551	29,719,793	3,371,800
AUDIT & BUDGET	352,968	233,014	271,738	275,000
CITY-WIDE ADMINISTRATION	6,799,721	5,522,108	21,931,759	3,350,700
GENERAL ACCOUNTING	1,399,092	2,539,518	-4,967,135	975,500
INFORMATION TECHNOLOGY	3,299,721	2,388,328	2,215,657	2,150,140
PURCHASING	2,224,432	2,225,904	2,322,327	2,227,100
TAXATION	6,345,707	5,346,079	5,790,299	5,829,600
TREASURY	2,080,237	2,050,900	3,102,348	2,143,690
JOINT ECONOMIC DEVELOPMENT DISTRICTS	9,827,890	9,684,362	10,559,538	
EMPLOYEE BENEFITS	29,473,845	28,611,652	27,600,811	27,620,000
FINANCE - NON OPERATING	181	0		
<b>Total for Department:</b>	<b>80,011,476</b>	<b>75,024,416</b>	<b>98,547,135</b>	<b>47,943,530</b>

# FINANCE

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
<b>Personal Services</b>				
Salaries and Wages	4,505,439	3,745,066	3,659,866	3,640,750
Fringe Benefits	3,394,940	2,047,338	2,634,754	2,531,400
<b>Total: Personal Services</b>	<b>7,900,379</b>	<b>5,792,404</b>	<b>6,294,620</b>	<b>6,172,150</b>
<b>Other</b>				
Direct Expenditures	13,334,615	11,859,970	11,707,020	8,113,400
Income Tax Refunds	7,252,266	6,583,182	6,483,141	3,050,000
Utilities	17,486	23,357	17,346	8,140
Debt Service	15,662,051	18,064,902	20,547,811	1,394,000
Insurance	28,900,160	28,027,922	25,343,575	25,334,370
State/County Charges	1,423,751	1,790,935	1,914,019	1,324,340
Rentals and Leases	664,103	654,684	550,991	515,130
Interfund Charges	4,846,801	2,198,015	25,638,618	1,982,000
<b>Total: Other</b>	<b>72,101,233</b>	<b>69,202,967</b>	<b>92,202,521</b>	<b>41,721,380</b>
<b>Capital Outlay</b>				
Capital Outlay	9,864	29,045	49,994	50,000
<b>Total: Capital Outlay</b>	<b>9,864</b>	<b>29,045</b>	<b>49,994</b>	<b>50,000</b>
<b>Total for Department:</b>	<b>80,011,476</b>	<b>75,024,416</b>	<b>98,547,135</b>	<b>47,943,530</b>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2012

	Personal Services	Other	Capital Outlay	Total
General Fund	1,906,700	3,592,400		5,499,100
Special Revenue Fund	2,572,400	5,343,620		7,916,020
Debt Service Fund	417,000	106,270		523,270
Internal Service Fund	1,276,050	32,669,090	50,000	33,995,140
Trust and Agency Fund		10,000		10,000
<b>Total for Department:</b>	<b>6,172,150</b>	<b>41,721,380</b>	<b>50,000</b>	<b>47,943,530</b>

# FINANCE

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	6,111,035	6,638,310	5,779,354	5,499,100
Special Revenue Fund	35,514,888	31,695,987	61,103,371	7,916,020
Debt Service Fund	443,969	453,446	519,568	523,270
Capital Projects Fund	2,553	0	-2,916,037	
Internal Service Fund	37,939,031	36,236,673	34,060,879	33,995,140
Trust and Agency Fund				10,000
<b>Total for Department:</b>	<b>80,011,476</b>	<b>75,024,416</b>	<b>98,547,135</b>	<b>47,943,530</b>

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	23.000	23.000	25.000	31.000
Special Revenue Fund	36.850	36.350	32.000	40.000
Debt Service Fund	5.150	4.650	5.000	5.000
Internal Service Fund	17.000	15.000	13.000	14.000
<b>Total for Department:</b>	<b>82.000</b>	<b>79.000</b>	<b>75.000</b>	<b>90.000</b>

## **ADMINISTRATION DIVISION**

**Diane L. Miller-Dawson, Director of Finance**

### **DESCRIPTION**

Finance Administration is responsible for controlling all revenues and expenditures of the City of Akron.

### **GOALS & OBJECTIVES**

- Continue to work with other departments to help control expenditures.
- Search for new ways to partner with other governmental entities to provide cost savings to the citizens of Akron.
- Establish a “rainy day” fund.
- Explore various ways to increase revenues.

### **SERVICE LEVELS**

The City issued and submitted the Comprehensive Annual Financial Report (CAFR) to the Government Finance Officers Association and received the Certification of Financial Achievement Award. It was our 27<sup>th</sup> consecutive year of winning the award.

The Operating Budget Plan was submitted within 90 days after passage of the appropriation ordinance. The City has once again received the Distinguished Budget Presentation Award from the Government Finance Officers Association. It was our 27<sup>th</sup> consecutive year of winning this award.

The Finance Department consolidated funds in conformity with GASB Statement No. 54, “Fund Balance Reporting and Governmental Fund Type Definitions” and reduced the number of funds from over 740 to 121.

The Department planned the implementation of the contribution for medical benefits through payroll deduction.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>FINANCE:</b>				
<i>Administration:</i>				
Executive Assistant	1.00	1.00	1.00	1.00
Finance Deputy Director	0.00	0.00	0.00	1.00
Finance Director	1.00	1.00	1.00	1.00
Total Administration	2.00	2.00	2.00	3.00



# FINANCE

**DIVISION:** ADMINISTRATION

Supervision of departmental financial activities.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	160,908	162,105	172,488	172,500
Fringe Benefits	54,675	55,636	66,340	66,500
<b>Total: Personal Services</b>	<b>215,583</b>	<b>217,741</b>	<b>238,828</b>	<b>239,000</b>
Other				
Direct Expenditures	1,492,278	1,370,026	2,330,867	1,606,000
Utilities	1,025	823	726	750
Debt Service	11,358,369	12,593,748	14,602,800	
Insurance	2,496,845	2,175,158	1,511,921	1,512,550
State/County Charges	473	0		
Interfund Charges	2,640,609	65,055	11,034,651	13,500
<b>Total: Other</b>	<b>17,989,599</b>	<b>16,204,810</b>	<b>29,480,965</b>	<b>3,132,800</b>
Capital Outlay				
Capital Outlay	2,500	0		
<b>Total: Capital Outlay</b>	<b>2,500</b>	<b>0</b>		
<b>Division Total:</b>	<b>18,207,682</b>	<b>16,422,551</b>	<b>29,719,793</b>	<b>3,371,800</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	230,651	250,751	257,846	257,800
Special Revenue Fund	14,021,162	12,213,609	22,683,183	
Capital Projects Fund	2,500	0	3,660,730	
Internal Service Fund	3,953,369	3,958,191	3,118,034	3,114,000
<b>Division Total:</b>	<b>18,207,682</b>	<b>16,422,551</b>	<b>29,719,793</b>	<b>3,371,800</b>
	<b>18,207,682</b>	<b>16,422,551</b>	<b>29,719,793</b>	<b>3,371,800</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	2.000	2.000	2.000	3.000
<b>Division Total:</b>	<b>2.000</b>	<b>2.000</b>	<b>2.000</b>	<b>3.000</b>

## **AUDIT AND BUDGET DIVISION**

**Cynthia M. Donel, Accounting Manager**

### **DESCRIPTION**

The Audit and Budget Division is responsible for preparing the Comprehensive Annual Financial Report (CAFR) and the Operating Budget Plan. The Division works closely with the Finance Director to provide recommendations, proposals and specialized assistance during the year to various departments and divisions.

### **GOALS & OBJECTIVES**

- Prepare the Comprehensive Annual Financial Report (CAFR) for issuance in June and submit the CAFR to the Government Finance Officers Association in order to be considered for the Certificate of Achievement for Excellence in Financial Reporting award.
- Issue the Operating Budget Plan within 90 days after passage of the appropriation ordinance by City Council to serve as a policy document, as an operations guide, as a financial plan and as a communications device. The Audit and Budget staff will work with the Finance Director's office to publish a document and submit it to the Government Finance Officers Association for consideration of the Distinguished Budget Presentation Award.
- The Audit and Budget Division, along with Finance Director, Accounting, IT, Purchasing, and Treasury, will continue working with ACS Government Systems to fully test the upgraded version of Banner financial software and schedule an implementation target date.
- The Audit and Budget Division will continue to provide assistance to the Director of Finance, other divisions and the public as necessary.

### **SERVICE LEVELS**

The Audit and Budget Division is pleased to report that the 2010 Comprehensive Annual Financial Report (CAFR) was issued and submitted to the Government Finance Officers Association. The City of Akron once again received the Certificate of Achievement for Excellence in Financial Reporting award.

The Operating Budget Plan was completed within 90 days after the passage of the appropriation ordinance. The City of Akron has once again received the Distinguished Budget Presentation Award from the Government Finance Officers Association.

The Division has consolidated funds in conformity with GASB Statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions". Included as a 2012 goal, the Department will execute the full implementation with the CAFR for the year ended

December 31, 2011. City Council was presented several ordinances to bring the financial reporting into compliance with the new reporting standards.

The Banner financial software has a test version for key user groups. This is also a 2012 goal to test and implement the software.

The Division was instrumental in requesting an amendment from Summit County for the 2011 tax budget.

#### STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>FINANCE:</b>				
<b><i>Audit &amp; Budget:</i></b>				
Accounting Manager	0.50	0.50	0.50	0.50
Accounts Analyst	1.00	1.00	3.00	4.00
Audit & Budget Supervisor	1.00	1.00	1.00	1.00
Secretary	0.50	0.50	0.50	0.50
Total Audit & Budget	3.00	3.00	5.00	6.00

# FINANCE

**DIVISION:** AUDIT & BUDGET

Prepare financial statements in accordance with generally accepted accounting principles, audit various City departments, and prepare and monitor operating expenditure budgets.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	223,738	143,366	151,955	172,000
Fringe Benefits	109,199	76,287	89,343	90,000
<b>Total: Personal Services</b>	<b>332,937</b>	<b>219,653</b>	<b>241,298</b>	<b>262,000</b>
Other				
Direct Expenditures	14,877	10,414	25,024	10,000
Interfund Charges	5,154	2,947	5,416	3,000
<b>Total: Other</b>	<b>20,031</b>	<b>13,361</b>	<b>30,440</b>	<b>13,000</b>
<b>Division Total:</b>	<b>352,968</b>	<b>233,014</b>	<b>271,738</b>	<b>275,000</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	352,968	233,014	271,738	275,000
<b>Division Total:</b>	<b>352,968</b>	<b>233,014</b>	<b>271,738</b>	<b>275,000</b>
	<b>352,968</b>	<b>233,014</b>	<b>271,738</b>	<b>275,000</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	3.000	3.000	5.000	6.000
<b>Division Total:</b>	<b>3.000</b>	<b>3.000</b>	<b>5.000</b>	<b>6.000</b>

**CITY-WIDE ADMINISTRATION****Diane L. Miller-Dawson, Director of Finance****DESCRIPTION**

The City-Wide Administration Division provides funding for City-wide responsibilities outside departmental/divisional control.

**STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/09	As of 12/31/10	As of 12/31/11	Budget 2012
<b>By Department:</b>				
<b>FINANCE:</b>				
<i>City Wide:</i>				
Civil Engineer	1.00	1.00	1.00	1.00
Total City Wide	1.00	1.00	1.00	1.00

# FINANCE

**DIVISION:** CITY-WIDE ADMINISTRATION

Provide funding for City-wide responsibilities outside departmental/divisional control.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	127,246	143,251	143,981	
Fringe Benefits	1,270,361	-542,012	140,903	700
<b>Total: Personal Services</b>	<b>1,397,607</b>	<b>-398,761</b>	<b>284,884</b>	<b>700</b>
Other				
Direct Expenditures	3,140,048	2,647,369	2,625,965	950,000
Income Tax Refunds	231	0		
Utilities	8,604	15,893	8,427	
Debt Service	24,390	88,264	85,221	86,000
Insurance	53,576	21,550	18,853	17,000
State/County Charges	1,307,379	1,691,517	1,233,288	1,230,000
Rentals and Leases	43,383	28,505	47,144	25,000
Interfund Charges	824,503	1,427,771	17,627,977	1,042,000
<b>Total: Other</b>	<b>5,402,114</b>	<b>5,920,869</b>	<b>21,646,875</b>	<b>3,350,000</b>
<b>Division Total:</b>	<b>6,799,721</b>	<b>5,522,108</b>	<b>21,931,759</b>	<b>3,350,700</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	3,816,473	4,608,567	3,637,935	3,350,700
Special Revenue Fund	2,855,663	820,109	18,683,793	
Capital Projects Fund	53	0	-417,419	
Internal Service Fund	127,532	93,432	27,450	
<b>Division Total:</b>	<b>6,799,721</b>	<b>5,522,108</b>	<b>21,931,759</b>	<b>3,350,700</b>
	<b>6,799,721</b>	<b>5,522,108</b>	<b>21,931,759</b>	<b>3,350,700</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Special Revenue Fund	1.000	1.000	1.000	1.000
<b>Division Total:</b>	<b>1.000</b>	<b>1.000</b>	<b>1.000</b>	<b>1.000</b>



**GENERAL ACCOUNTING DIVISION**  
**Cynthia M. Donel, Accounting Manager**

**DESCRIPTION**

The Accounting Division processes payments to vendors, issues reimbursements to employees and performs accounts receivable billings.

The Payroll section processes employee paychecks, manages payroll deductions, provides retirement services, processes garnishments and liens and verifies employment.

**GOALS & OBJECTIVES**

- Continue to provide excellent service to both City employees and outside agencies/vendors relating to accounting and payroll functions.
- Along with the Finance Director, Audit and Budget, IT, Purchasing and Treasury, continue working with ACS Government Systems to fully test the upgraded version of Banner financial software and schedule an implementation target date.
- The Payroll section will schedule and process the deferred separation payments for the former Health Department employees and the deferred longevity payments.
- The Division will identify the procedures necessary to implement the required W-2 reporting for 2012 reporting to employees of the cost of their employer-sponsored group health plan coverage. This informational reporting is required under ~6051(a)(14) of the Internal Revenue Code (Code), enacted as part of the Patient Protection and Affordable Care Act of 2010 (the Affordable Care Act), Public Law, 111-148, to provide useful and comparable consumer information to employees on the cost of their health care coverage.

**SERVICE LEVELS**

In 2011, the Accounting Division provided excellent services to both City employees and outside agencies/vendors relating to accounting and payroll functions.

The Banner financial software has a test version for key user groups. This is included as a 2012 goal to test and implement.

The IRS provision that was to require a 3% income tax withholding on payments for property and services made by governments has been rescinded, thereby saving the City a costly programming change and staffing time.

The first scheduled payment to the former Health Department Employees was processed smoothly (the next payment is scheduled for July of 2012).

The Payroll section completed the file creation and upload as mandated by the State of Ohio for electronic reporting for child support payments.

### STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>FINANCE:</b>				
<i><b>General Accounting:</b></i>				
Account Clerk	1.00	3.00	3.00	4.00
Accounting Manager	0.50	0.50	0.50	0.50
Accounting Technician	5.00	3.00	3.00	4.00
Accounts Analyst	0.00	0.00	1.00	1.00
Secretary	0.50	0.50	0.50	0.50
Total General Accounting:	7.00	7.00	8.00	10.00

# FINANCE

**DIVISION:** GENERAL ACCOUNTING

Provide control over accounts and financial records. Responsible for the disbursements of all public monies in the City.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	366,315	269,620	281,294	282,000
Fringe Benefits	192,301	239,715	184,451	185,000
<b>Total: Personal Services</b>	<b>558,616</b>	<b>509,335</b>	<b>465,745</b>	<b>467,000</b>
Other				
Direct Expenditures	674,192	946,859	321,323	307,000
Utilities	0	398	994	1,000
Debt Service	113,870	1,064,267	230,239	
State/County Charges	24,886	0		
Interfund Charges	27,528	18,659	-5,985,436	200,500
<b>Total: Other</b>	<b>840,476</b>	<b>2,030,183</b>	<b>-5,432,880</b>	<b>508,500</b>
<b>Division Total:</b>	<b>1,399,092</b>	<b>2,539,518</b>	<b>-4,967,135</b>	<b>975,500</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	599,311	531,816	505,346	495,000
Special Revenue Fund	799,781	2,007,702	1,039,367	480,500
Capital Projects Fund			-6,511,848	
<b>Division Total:</b>	<b>1,399,092</b>	<b>2,539,518</b>	<b>-4,967,135</b>	<b>975,500</b>
	<b>1,399,092</b>	<b>2,539,518</b>	<b>-4,967,135</b>	<b>975,500</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	7.000	7.000	8.000	10.000
<b>Division Total:</b>	<b>7.000</b>	<b>7.000</b>	<b>8.000</b>	<b>10.000</b>

## **INFORMATION TECHNOLOGY**

### **William M. Fatica, Information Technology Manager**

#### **DESCRIPTION**

The Information Technology Division oversees training, computer applications and computing systems.

#### **GOALS & OBJECTIVES**

- Assist the IT Steering Committee with implementing the recommendations presented in the Information Technology Needs Assessment and Strategic Plan report.
- Research and implement the new IT helpdesk system. This new system will replace the current helpdesk system and allow IT to better track and dispatch helpdesk calls.
- Perform application upgrades. Banner software will be upgraded from version 8 to 8.5 by the fourth quarter of 2012. GIS will be upgraded to version 10. Tax will go live with new UTax system by the fourth quarter of 2012. Assessments will go live with the new Assessments system by the second quarter of 2012.
- Perform infrastructure upgrades. Upgrade the VMWare virtual hardware environment because the current virtual environment is reaching its limits of the hardware and there is no room for growth. Upgrade core network switch to allow for additional growth and increase bandwidth. Implement enterprise backup solution. The current backup tape solution is inadequate for the current data capacity causing backups to fail and missed backup windows. Backups are important for data recovery and disaster recovery plans. Install a second internet connection to increase capacity and provide redundancy. IT will upgrade Barracuda (spam filter) and replace the current dated appliance and add a second device to provide redundancy.
- IT will continue to work with Involta on developing an IT disaster recovery plan while addressing certain risks and vulnerabilities discovered during the planning process.
- IT will research replacement options for the Blackberry devices and Blackberry Enterprise Server software.
- IT will complete the server and storage hardware set up for the Water Supply data center and build the Supervisory Control and Data Acquisition (SCADA) network and servers.
- IT will assist Public Utilities and ICS with Waterwall server and storage installations.

## SERVICE LEVELS

Information Technology continues to work with the IT Steering Committee on the recommendations presented in the “Information Technology Needs Assessment and Strategic Plan” report and other technology related projects

In 2011, Information Technology completed network connectivity and server installation for Water Distribution’s SCADA system. Water distribution can monitor water levels in storage tanks and pumps throughout the City.

The Division performed many application upgrades in 2010. Datastream was upgraded from version 8.4 to EAM 8.5. Banner was upgraded to 8.5 test environment. NEOGOV went live. IT assisted the Tax Department with the new UTax program and hardware requirements. They also assisted Assessments with the new program and hardware requirements. IT upgraded to current Exchange 2007 patch set and upgraded to version 4.2 for Mimosa Nearpoint (email archiving).

IT performed many infrastructure upgrades as well in 2010. Two new firewall servers were purchased and installed. Checkpoint firewall software was upgraded to version R70.

Research was done on disaster recovery options with various vendors, including discussing options with Involta on using its data center to be built in Akron in 2011.

IT continued to consolidate and retire older servers into the virtual environment, while reducing maintenance costs and creating redundancy between servers. All new applications and application upgrades are being implemented in the virtual environment. Monthly maintenance costs have reduced by \$3000.

To improve customer services skills, IT worked with Personnel to develop an IT training plan. This training plan consisted of classroom work, group work and individual online training courses. All IT employees were required to take and complete the training. Also, time was spent cross-training staff in various functions due to the loss of several employees who took the VSP in 2009.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>FINANCE:</b>				
<i><b>Information Technology:</b></i>				
Applications Analyst	1.00	1.00	1.00	1.00
Applications Programmer	3.00	2.00	2.00	2.00
Computer Operations Supervisor	0.00	0.00	0.00	0.00
Computer Operator	0.00	0.00	0.00	0.00
Computer Programmer Analyst	3.00	3.00	3.00	3.00
Computer Technician	1.00	1.00	1.00	1.00
Data Control Assistant	0.00	0.00	0.00	0.00
Database Administrator	1.00	1.00	1.00	1.00
E-Mail Administrator	0.00	0.00	0.00	0.00
Information Technology Manager	1.00	1.00	1.00	1.00
Network/LAN Administrator	1.00	1.00	1.00	1.00
Web Analyst	1.00	1.00	1.00	1.00
Total Information Systems:	12.00	11.00	11.00	11.00



# FINANCE

**DIVISION:** INFORMATION TECHNOLOGY

Responsible for all data processing and computer operations of the City.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	945,662	635,392	638,126	640,050
Fringe Benefits	403,358	585,173	347,034	350,000
<b>Total: Personal Services</b>	<b>1,349,020</b>	<b>1,220,565</b>	<b>985,160</b>	<b>990,050</b>
Other				
Direct Expenditures	1,668,363	884,416	1,074,735	1,000,000
Utilities	3,644	2,455	2,677	2,700
Insurance	1,120	986	1,090	1,090
Rentals and Leases	195,022	162,519	16,252	16,300
Interfund Charges	75,188	88,342	85,749	90,000
<b>Total: Other</b>	<b>1,943,337</b>	<b>1,138,718</b>	<b>1,180,503</b>	<b>1,110,090</b>
Capital Outlay				
Capital Outlay	7,364	29,045	49,994	50,000
<b>Total: Capital Outlay</b>	<b>7,364</b>	<b>29,045</b>	<b>49,994</b>	<b>50,000</b>
<b>Division Total:</b>	<b>3,299,721</b>	<b>2,388,328</b>	<b>2,215,657</b>	<b>2,150,140</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Internal Service Fund	3,299,721	2,388,328	2,215,657	2,150,140
<b>Division Total:</b>	<b>3,299,721</b>	<b>2,388,328</b>	<b>2,215,657</b>	<b>2,150,140</b>
	<b>3,299,721</b>	<b>2,388,328</b>	<b>2,215,657</b>	<b>2,150,140</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Internal Service Fund	12,000	11,000	11,000	11,000
<b>Division Total:</b>	<b>12,000</b>	<b>11,000</b>	<b>11,000</b>	<b>11,000</b>

## **PURCHASING DIVISION**

**Jerry Roberts, Purchasing Agent**

### **DESCRIPTION**

The Purchasing Division handles the requisition and purchase of supplies and materials, handles contract administration, acts as the City's Agent and controls inventory management, purchasing policies and surplus disposal. The division also includes the City-wide copy center, City-wide mailing operation and the central storeroom.

### **GOALS & OBJECTIVES**

- Train and cross train staff to eliminate some situations where certain operations came to a halt when people were out of the office.
- Continue our “Green Fair” and strive to improve local business participation during 2012.
- Recruit employees to participate in Akron Reads after-school program.
- Continue to increase the number of standing order suppliers willing to provide and adhere to discount pricing on these orders.
- Continue to pursue partnerships with our suppliers that will turn recyclables into dollars or value points toward future purchases.
- Work with IT to clean and secure information on surplus computers and electronics. This will allow us to continue our donations to the State of Ohio Public School System.

### **SERVICE LEVELS**

During the year, progress was made in cross training Purchasing staff members in the principles and techniques of professional purchasing.

The City successfully recycled 37,510 pounds of surplus computers and obsolete electronics equipment during 2011. The City also donated 52 computers to the Akron Urban League and the State of Ohio Public School System through our partnership with RET3 of Cleveland.

The City continues to realize savings from our increase in requests for structured pricing on our standing orders. The City has seen an increase in the number of suppliers willing to offer a pricing structure for categories of commodities provided on these orders.

The City is making progress with our partnership with HP to recycle printer toner cartridges for value points or dollars to be used when acquiring HP products.

The City realized a decline in the number of employees participating in the Akron/Reads program but compared to other partners we are still doing great. The City feels confident that more employees will adjust their schedules to adhere to the Board of Education, emphasizing the After School Program.

### STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>FINANCE:</b>				
<b><i>Purchasing:</i></b>				
Buyer	4.00	4.00	2.00	3.00
Data Entry Operator	1.00	1.00	1.00	1.00
Graphic Artist	1.00	1.00	1.00	1.00
Messenger	1.00	0.00	1.00	1.00
Purchasing Agent	0.00	0.00	1.00	1.00
Purchasing Aide	1.00	1.00	1.00	1.00
Secretary	3.00	3.00	2.00	2.00
Storekeeper	1.00	1.00	0.00	0.00
Total Purchasing	12.00	11.00	9.00	10.00

# FINANCE

**DIVISION:** PURCHASING

Requisition and purchase of supplies and materials and contract administration. Also includes the City-wide copy center, City-wide mailing operation, and the Central Storeroom.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	583,053	484,927	424,099	425,000
Fringe Benefits	290,414	417,070	404,984	406,000
<b>Total: Personal Services</b>	<b>873,467</b>	<b>901,997</b>	<b>829,083</b>	<b>831,000</b>
Other				
Direct Expenditures	1,127,653	1,109,658	1,025,901	1,050,000
Utilities	3,841	3,318	2,994	3,000
Insurance	1,120	986	1,090	1,100
Rentals and Leases	104,516	110,341	198,877	198,000
Interfund Charges	113,835	99,604	264,382	144,000
<b>Total: Other</b>	<b>1,350,965</b>	<b>1,323,907</b>	<b>1,493,244</b>	<b>1,396,100</b>
<b>Division Total:</b>	<b>2,224,432</b>	<b>2,225,904</b>	<b>2,322,327</b>	<b>2,227,100</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	705,471	682,153	702,353	716,100
Special Revenue Fund	77,768	27,917	121,469	
Internal Service Fund	1,441,193	1,515,834	1,498,505	1,511,000
<b>Division Total:</b>	<b>2,224,432</b>	<b>2,225,904</b>	<b>2,322,327</b>	<b>2,227,100</b>
	<b>2,224,432</b>	<b>2,225,904</b>	<b>2,322,327</b>	<b>2,227,100</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	7.000	7.000	7.000	7.000
Internal Service Fund	5.000	4.000	2.000	3.000
<b>Division Total:</b>	<b>12.000</b>	<b>11.000</b>	<b>9.000</b>	<b>10.000</b>

**TAXATION DIVISION**  
**Don Smith, Tax Commissioner**

**DESCRIPTION**

The Taxation Division's duties are to collect City income taxes and enforce the City of Akron's rules and regulations.

The City of Akron's income tax is comprised of individual income tax, corporate and partnership income tax and withholding tax. The Division is responsible for all aspects of tax administration such as supplying the necessary income tax forms and instructions to taxpayers liable for City income tax, processing the returns submitted, depositing payments received, issuing refunds, maintaining systems for tax registration of all business accounts liable for tax, delinquent control and tax collections.

**GOALS & OBJECTIVES**

- Tax will complete transition to processes re-engineered in 2011; migrate from mainframe to server-based tax software and integrate newly hired staff.
- Improve collection of delinquent taxes through continued coordination with the Law Department, and access federal data through an association with the Central Collection Agency to identify and pursue non-compliant taxpayers.
- Complete revision of Income Tax Ordinance and Rules & Regulations to comply with the Ohio Revised Code.

**SERVICE LEVELS**

The Income Tax Division realigned its staff around four functional areas: Audit-Business, Audit-Individual, Law Support, and Office Support. The Division also re-engineered its processes to permit tax return data to be imaged and available for audit within days of receipt. The Division also began the process of hiring three auditors to be on board during the first quarter of 2012.

The number of cases transferred to Law was increased by almost 200%, and the dollar amount collected by more than 250% over 2010 levels.

Proposed revisions to the Income Tax Ordinance were presented to the Finance Director, but passage by Council was delayed pending clarification of additional changes that might be necessitated by legislation being considered by the State of Ohio.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>FINANCE:</b>				
<b><i>Taxation:</i></b>				
Account Clerk	5.00	3.00	5.00	5.00
Accounts Analyst	2.00	2.00	0.00	2.00
Assistant Law Director	1.00	0.00	0.00	0.00
Cashier	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	2.00	2.00
Tax Agent	1.00	1.00	1.00	1.00
Tax Auditor	13.00	16.00	12.00	18.00
Tax Commissioner	1.00	1.00	1.00	1.00
Tax Coordinator	2.00	2.00	2.00	2.00
Tax Records Supervisor	1.00	1.00	1.00	1.00
Total Taxation:	29.00	29.00	25.00	33.00



# FINANCE

**DIVISION:** TAXATION

Collecting, auditing, and accounting of income tax money.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	1,344,839	1,162,021	1,113,511	1,214,000
Fringe Benefits	729,791	858,692	933,637	964,000
<b>Total: Personal Services</b>	<b>2,074,630</b>	<b>2,020,713</b>	<b>2,047,148</b>	<b>2,178,000</b>
Other				
Direct Expenditures	126,095	176,375	160,760	125,000
Income Tax Refunds	3,658,685	2,601,018	3,086,573	3,050,000
Utilities	21	0		
Insurance	769	1,540	1,600	1,600
Rentals and Leases	260,013	300,215	237,890	225,000
Interfund Charges	225,494	246,218	256,328	250,000
<b>Total: Other</b>	<b>4,271,077</b>	<b>3,325,366</b>	<b>3,743,151</b>	<b>3,651,600</b>
<b>Division Total:</b>	<b>6,345,707</b>	<b>5,346,079</b>	<b>5,790,299</b>	<b>5,829,600</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund			406	
Special Revenue Fund	6,345,707	5,346,079	5,789,893	5,829,600
<b>Division Total:</b>	<b>6,345,707</b>	<b>5,346,079</b>	<b>5,790,299</b>	<b>5,829,600</b>
	<b>6,345,707</b>	<b>5,346,079</b>	<b>5,790,299</b>	<b>5,829,600</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Special Revenue Fund	29.000	29.000	25.000	33.000
<b>Division Total:</b>	<b>29.000</b>	<b>29.000</b>	<b>25.000</b>	<b>33.000</b>

**TREASURY DIVISION**  
**Steve Fricker, Treasurer**

**DESCRIPTION**

The Treasury Division manages the development and administration of the City's debt policies and the City's cash resources to maximize the resources that are available to the municipal government to serve the citizens of Akron.

**GOALS & OBJECTIVES**

- Complete the core functions of the Treasury Division, including the preparation of the Annual Information Statement, payment of debt service and certification of Special Assessment collections in a timely manner.
- Complete implementation of procurement card program and credit card based payables program which will simplify the purchasing process for departments and generate rebate revenue from the card provider.
- Upgrade the 30 year old mainframe based assessments billing software to Oracle based client server software. Completion of upgrade of the Banner accounting system from Version 5 to Version 8.
- Implementation of new banking practices, including remote deposit capture and numbered deposit tickets upon final selection of the City of Akron depository.
- Update the Division's website to include more useful information for citizens that have questions related to special assessments.

**SERVICE LEVELS**

In October 2011, the Treasury Division published the Annual Information Statement.

Treasury executed seven major bond and note issues during 2011. The seven bond and note issues included four refinancing bond issues which generated approximately \$13 million in debt service savings.

The Division certified \$15 million in Special Assessment collections to Summit County. They implemented the acceptance of credit cards for assessments and license payments.

Treasury reviewed proposals from eight major banking institutions for depository services. Selection of the final depository will be made by the Depository Commission in early 2012. The Treasury reviewed proposals from nine institutions for procurement card services. PNC Bank was selected as the service provider and implementation of the program is currently underway.

Upgrade of the Treasury Division's website is currently on hold, awaiting the city-wide redesign of the City of Akron website.

The Banner upgrade is currently scheduled to occur in 2012. A test of Banner Version 8 has been installed and testing of the new version will begin in the spring of 2012.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>FINANCE:</b>				
<i><b>Treasury:</b></i>				
Account Clerk	1.00	0.00	0.00	0.00
Accounting Technician	1.00	1.00	1.00	1.00
Accounts Analyst	1.00	1.00	1.00	1.00
Assessment & License Agent	2.00	2.00	2.00	2.00
Assessment & License Supervisor	1.00	1.00	1.00	1.00
Assessor	1.00	1.00	1.00	1.00
Assistant Treasurer	0.00	0.00	1.00	1.00
Data Entry Operator	1.00	1.00	1.00	1.00
Economic Development Specialist	1.00	1.00	0.00	0.00
Secretary	2.00	2.00	2.00	2.00
Tax Deputy Commissioner	1.00	0.00	0.00	0.00
Treasurer	0.00	1.00	1.00	1.00
Total Treasury:	12.00	11.00	11.00	11.00

# FINANCE

**DIVISION:** TREASURY

Collect and deposit all City monies; issue and pay City debt; invest funds; and collect tax assessments and licenses.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	511,483	519,752	517,096	517,200
Fringe Benefits	240,781	258,918	294,656	295,200
<b>Total: Personal Services</b>	<b>752,264</b>	<b>778,670</b>	<b>811,752</b>	<b>812,400</b>
Other				
Direct Expenditures	852,540	1,045,212	954,709	962,400
Utilities	0	254	686	690
Debt Service	0	6,000	7,998	8,000
Insurance	718	150	1,021	1,030
State/County Charges	91,013	86,828	656,022	94,340
Rentals and Leases	61,169	53,104	50,828	50,830
Interfund Charges	322,533	80,682	619,332	214,000
<b>Total: Other</b>	<b>1,327,973</b>	<b>1,272,230</b>	<b>2,290,596</b>	<b>1,331,290</b>
<b>Division Total:</b>	<b>2,080,237</b>	<b>2,050,900</b>	<b>3,102,348</b>	<b>2,143,690</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	49,532	1,245	4,152	4,500
Special Revenue Fund	1,586,736	1,596,209	2,226,128	1,605,920
Debt Service Fund	443,969	453,446	519,568	523,270
Capital Projects Fund			352,500	
Trust and Agency Fund				10,000
<b>Division Total:</b>	<b>2,080,237</b>	<b>2,050,900</b>	<b>3,102,348</b>	<b>2,143,690</b>
	<b>2,080,237</b>	<b>2,050,900</b>	<b>3,102,348</b>	<b>2,143,690</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Special Revenue Fund	6.850	6.350	6.000	6.000
Debt Service Fund	5.150	4.650	5.000	5.000
<b>Division Total:</b>	<b>12.000</b>	<b>11.000</b>	<b>11.000</b>	<b>11.000</b>

# FINANCE

**DIVISION:** JOINT ECONOMIC DEVELOPMENT DISTRICTS

Capital expenditures, within the Department of Finance, for the Joint Economic Development Districts.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Other				
Direct Expenditures	1,467,969	1,220,204	1,110,813	
Income Tax Refunds	3,593,350	3,982,164	3,396,568	
Utilities	351	216	842	
Debt Service	4,165,422	4,312,623	4,321,553	
State/County Charges	0	12,590	24,709	
Interfund Charges	600,798	156,565	1,705,053	
<b>Total: Other</b>	<b>9,827,890</b>	<b>9,684,362</b>	<b>10,559,538</b>	
<b>Division Total:</b>	<b>9,827,890</b>	<b>9,684,362</b>	<b>10,559,538</b>	

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Special Revenue Fund	9,827,890	9,684,362	10,559,538	
<b>Division Total:</b>	<b>9,827,890</b>	<b>9,684,362</b>	<b>10,559,538</b>	
	<b>9,827,890</b>	<b>9,684,362</b>	<b>10,559,538</b>	

## **EMPLOYEE BENEFITS**

### **Tammy Denton, Employee Benefits Specialist**

#### **DESCRIPTION**

The City of Akron offers a comprehensive employee benefits package to its employees, retirees, survivors and eligible dependents. The Employee Benefits section administers group health insurance plans, workers' compensation, unemployment compensation and retirement and disability leave programs.

#### **GOALS & OBJECTIVES**

- Continue to provide support to the Service Department and the safety consultant to improve the City's workplace safety programs.
- Continue to engage and encourage employees to participate in the City's wellness efforts to improve personal health and lower long-term health insurance costs.
- Develop and implement an insurance open enrollment communication package and automated process for 2013.
- Host the 14<sup>th</sup> Annual OPERS Retirement Planning Seminar.
- Update the City's employee drug testing policies and procedures to include supervisory training.
- Develop and implement an Americans with Disabilities Act (ADA) request form and medical certification form.

#### **SERVICE LEVELS**

Employee Benefits continued to collaborate with the Service Department, safety consultant, and Safety Committee in efforts related to workplace safety. Activities included participation on the City Safety Committee, attendance at the monthly Summit County Safety Council meetings (resulted in a 4% premium rebate- 2% for attendance and 2% for performance), hearing testing, respiratory protection testing, statistical reporting and post-accident drug testing.

The Division also assisted in the coordination of the City's employee wellness initiative. Two employee health screenings were attended by 269 City employees. Participants received free biometric testing, completed a computerized health risk appraisal and submitted a personal wellness pledge.

The Division notified all active and retired employees of changes in the plan which included adding adult dependent children that qualified under the new Ohio and Federal law.



Staff members hosted the 13<sup>th</sup> annual OPERS Retirement Planning Seminar in August 2011, which was attended by 83 City of Akron and Summit County employees.

For the ninth consecutive year, the Ohio Bureau of Workers Compensation assigned a “credit rating” to the City of Akron for its loss experience, meaning that the City is performing better than expected for an employer of its size and type. The rating resulted in a discounted premium rate for the City.

A committee (representatives from Personnel, Employee Benefits, and Law) was formed to review the City’s current drug and alcohol testing policies and procedures. The committee documented and discussed the current policies and procedures. A revision of the policy is still in process. The committee agreed to a vendor change and Summa Health Systems assumed testing effective November 1, 2011. Employee Benefits in cooperation with the Personnel Department conducted “Drug & Alcohol Testing Program Overview” training 56 managers and supervisors in divisions with employees who operate vehicles under the Department of Transportation (DOT) guidelines. The program provided an overview of the current policies and procedures and new vendor information.

#### STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>FINANCE:</b>				
<b><i>Employee Benefits:</i></b>				
Employee Benefits Manager	1.00	1.00	0.00	1.00
Employee Benefits Specialist	1.00	1.00	1.00	1.00
Personnel Aide	1.00	1.00	1.00	1.00
Personnel Analyst	1.00	1.00	1.00	1.00
Secretary	0.00	0.00	0.00	1.00
Total Employee Benefits	4.00	4.00	3.00	5.00

# FINANCE

**DIVISION:** EMPLOYEE BENEFITS

Administer employee benefits.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	242,195	224,632	217,316	218,000
Fringe Benefits	104,060	97,859	173,406	174,000
<b>Total: Personal Services</b>	<b>346,255</b>	<b>322,491</b>	<b>390,722</b>	<b>392,000</b>
Other				
Direct Expenditures	2,770,600	2,449,437	2,076,923	2,103,000
Debt Service			1,300,000	1,300,000
Insurance	26,346,012	25,827,552	23,808,000	23,800,000
Interfund Charges	10,978	12,172	25,166	25,000
<b>Total: Other</b>	<b>29,127,590</b>	<b>28,289,161</b>	<b>27,210,089</b>	<b>27,228,000</b>
<b>Division Total:</b>	<b>29,473,845</b>	<b>28,611,652</b>	<b>27,600,811</b>	<b>27,620,000</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	356,629	330,764	399,578	400,000
Internal Service Fund	29,117,216	28,280,888	27,201,233	27,220,000
<b>Division Total:</b>	<b>29,473,845</b>	<b>28,611,652</b>	<b>27,600,811</b>	<b>27,620,000</b>
	<b>29,473,845</b>	<b>28,611,652</b>	<b>27,600,811</b>	<b>27,620,000</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	4.000	4.000	3.000	5.000
<b>Division Total:</b>	<b>4.000</b>	<b>4.000</b>	<b>3.000</b>	<b>5.000</b>

# FINANCE

**DIVISION:** FINANCE - NON OPERATING

Non-operating expenses for the Department of Finance.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Other				
Interfund Charges	181	0		
<b>Total: Other</b>	<b>181</b>	<b>0</b>		
<b>Division Total:</b>	<b>181</b>	<b>0</b>		

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Special Revenue Fund	181	0		
<b>Division Total:</b>	<b>181</b>	<b>0</b>		
	<b>181</b>	<b>0</b>		

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Special Revenue Fund				
<b>Division Total:</b>				

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**Fire**

**FIRE DEPARTMENT DIVISION**  
**Robert C. Ross Jr., Interim Chief**

**DESCRIPTION**

The Akron Fire Department administratively falls under the Public Safety Department but for budgeting purposes is presented as a separate department.

The Fire Department is classified into three operating subdivisions, each headed by a deputy chief. These subdivisions are: Administration, Operations and Special Operations. The Fire Department is responsible for fire suppression, education, code enforcement, rescue, hazardous materials mitigation and emergency medical services for the citizens and visitors of the City of Akron.

The mission of the department is to improve the quality of life within the community by providing a high-quality emergency medical service, by providing an excellent fire prevention program including public education and arson investigation, and by providing a firefighting force capable of handling emergencies, which may include structural firefighting, hazardous materials mitigation, all types of rescues and miscellaneous emergencies and catastrophes. The department will accomplish this mission while maintaining a high regard for the safety and health of personnel. The department will maintain a high standard of training, a quality occupational and health program, and a superior communication system. The department will receive superb backing from the fire and hydrant maintenance programs.

**ADMINISTRATION SUBDIVISION**

**Ed Hiltbrand, Deputy Chief**

The Administration Subdivision is responsible for the overall administration of the entire department as well as for communications, fire prevention, purchases, financial planning, personnel records, payroll and fire reporting.

**OPERATIONS SUBDIVISION**

**Vacant (A Shift)**

**Dennis Stoneman, District Chief (B Shift)**

**Anthony Law, District Chief (C Shift)**

The Operations Subdivision has the bulk of the personnel in the Fire Department. They work 24-hour shifts on a rotating schedule known as A Shift, B Shift and C Shift. The Operations Subdivision is comprised of the firefighting companies and the emergency medical services. Each shift has approximately 118 personnel assigned and approximately 1/3 of the personnel are paramedics. Each shift is assigned a Shift Commander.



## **SPECIAL OPERATIONS SUBDIVISION**

**Dale Evans II, Deputy Chief**

The Emergency Medical Services (EMS), Hazardous Materials (HazMat), and Training Bureau administratively report to the Special Operations subdivision. EMS is a system of care for victims of sudden/serious illnesses or injuries and depends on the availability and coordination of many different elements utilizing the 9-1-1 emergency system.

### **GOALS & OBJECTIVES**

- To provide, to the best of our abilities and resources, effective fire suppression that ensures both the safety of fire personnel and civilian population.
- To reduce fire deaths, fire injuries and property loss from fire through effective code enforcement, site inspections and effective “Life Safety” education.
- To continue to provide effective Emergency Medical Services (EMS) through continuing education, new training and updating necessary equipment.
- To enhance readiness to respond to incidents beyond the scope of normal firefighting, such as extrications, hazardous materials mitigation and technical rescue situations, through rigorous training and the updating of the departments equipment.
- To continue to seek the replacement of Fire Station 2 located at 952 E. Exchange Street and Fire Station 12 located at 1852 W. Market Street. Also, continue to maintain Fire facilities to keep the City’s investments in them secure.
- To continue the apparatus replacement and refurbishment program. Also, to update the information technology infrastructure to allow compliance with required guidelines and to more efficiently and effectively interface with other City divisions.

### **SERVICE LEVELS**

In 2011, the Akron Fire Department responded to 6,812 EMS-related calls for services requiring a fire response. This is a decrease from 2010 of 36 calls. In 2011, there were 73 civilian fire-related injuries, and 2 fire-related civilian fatalities. In 2010 there were 49 civilian fire-related injuries and 3 fire-related civilian fatalities.

In 2011 Akron Fire/Medics suffered 68 lost-time injuries compared to 75 in 2010. This represents a decrease of 7 job-related injuries. The Department suffered no firefighter fatalities this past year.

In 2011, The Akron Fire Department responded to 34,246 calls requiring an EMS response. In 2010 AFD responded to 32,754 such calls, an increase of 1,492 responses.

In 2011, the City of Akron underwent a comprehensive study by the independent Insurance Services Office, Inc. (ISO) of our "Public Protection Classification" a rating of our ability to conduct structural firefighting. This evaluation was an in-depth look at equipment, training, personnel, water supply, communications, and dispatching resources. Our classification improved from a Class 3 to a Class 2 rating. This rating is one factor insurance companies take into account when underwriting fire insurance policies to residents and businesses.

The Akron Fire Department purchased one new ambulance in 2011. The AFD continues to offer continuing education and outside training opportunities in order to ensure that our paramedics remain current with emerging trends and proficient in their hands-on skills.

Akron's Fire Department will continue to train for incidents involving hazardous materials and those requiring specialty rescue expertise. The department has taught HazMat Awareness, Operations, and Incident Command classes for safety forces in Akron and Summit County to help meet the standards and goals of the Akron Fire Department and the Summit County Emergency Management Agency. The AFD has integrated the National Incident Management System (NIMS) into operations as mandated by the Department of Homeland Security, including mandatory training courses to meet compliance standards for 2011. We participated in a joint exercise drill with the University of Akron and Summit County EMA at Infocision Stadium, and participated in a county-wide Hazmat exercise drill at Jones Chemical.

AFD completed and repaired the driveways of Stations 6, 7 and 9. A new Emergency Generator was installed at Station 2. Dead trees were removed at Fire Stations 6, 7, 9 and 10.

In 2011, AFD received and placed in service a new fire pumper for Station 6 and completed body refurbishment of Engine 618.

The AFD promoted 1 Fire Equipment Foreman, 10 Fire Captains, and 8 Fire Lieutenants in 2011. AFD hired 13 new Fire/Medics to replace those that retired in 2011 and rehired one additional firefighter from layoff that requested reinstatement.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>FIRE/EMS:</b>				
<b><i>E.M.S.:</i></b>				
Computer Programmer Analyst	1.00	1.00	1.00	1.00
E.M.S. Quality Coordinator	1.00	1.00	1.00	1.00
Fire Captain	2.00	2.00	6.00	6.00
Fire District Chief	0.00	0.00	0.00	0.00
Fire Lieutenant	27.00	25.00	21.00	23.00
Firefighter/Medic	74.00	70.00	62.00	68.00
Master Fire Equipment Mechanic	0.00	0.00	0.00	0.00
Secretary	2.00	2.00	1.00	2.00
Total E.M.S.	107.00	101.00	92.00	101.00
<b><i>FIRE:</i></b>				
Fire Captain	15.00	13.00	14.00	16.00
Fire Chief	1.00	1.00	0.00	1.00
Fire Deputy Chief	5.00	5.00	3.00	4.00
Fire District Chief	3.00	3.00	2.00	6.00
Fire Lieutenant	45.00	42.00	33.00	35.00
Firefighter/Medic	145.00	189.00	188.00	192.00
Secretary	7.00	6.00	6.00	6.00
Storekeeper	1.00	1.00	1.00	1.00
Stores Clerk	2.00	2.00	1.00	1.00
Total Fire	224.00	262.00	248.00	262.00
TOTAL FIRE/EMS	331.00	363.00	340.00	363.00

# FIRE

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
FIRE	28,138,756	26,765,293	30,692,086	30,744,000
EMS	14,047,273	13,028,861	9,994,925	9,119,100
FIRE - NON OPERATING	14,508	0		
<b>Total for Department:</b>	<b>42,200,537</b>	<b>39,794,154</b>	<b>40,687,011</b>	<b>39,863,100</b>

# FIRE

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
<b>Personal Services</b>				
Salaries and Wages	26,814,214	22,814,921	23,340,218	23,160,000
Fringe Benefits	12,024,789	13,082,574	13,539,519	13,890,000
<b>Total: Personal Services</b>	<b>38,839,003</b>	<b>35,897,495</b>	<b>36,879,737</b>	<b>37,050,000</b>
<b>Other</b>				
Direct Expenditures	1,078,779	900,808	1,853,763	1,174,000
Utilities	376,700	328,703	316,719	345,000
Debt Service	356,436	366,474	368,952	374,000
Insurance	93,416	87,686	89,715	90,100
State/County Charges	189,275	202,877	253,413	225,000
Interfund Charges	517,274	661,571	907,532	605,000
<b>Total: Other</b>	<b>2,611,880</b>	<b>2,548,119</b>	<b>3,790,094</b>	<b>2,813,100</b>
<b>Capital Outlay</b>				
Capital Outlay	749,654	1,348,540	17,180	
<b>Total: Capital Outlay</b>	<b>749,654</b>	<b>1,348,540</b>	<b>17,180</b>	
<b>Total for Department:</b>	<b>42,200,537</b>	<b>39,794,154</b>	<b>40,687,011</b>	<b>39,863,100</b>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2012

	Personal Services	Other	Capital Outlay	Total
General Fund	27,500,000	1,743,000		29,243,000
Special Revenue Fund	9,550,000	1,069,100		10,619,100
Trust and Agency Fund		1,000		1,000
<b>Total for Department:</b>	<b>37,050,000</b>	<b>2,813,100</b>		<b>39,863,100</b>

# FIRE

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	27,197,548	24,429,134	27,457,999	29,243,000
Special Revenue Fund	15,002,989	15,364,180	13,229,012	10,619,100
Trust and Agency Fund	0	840		1,000
<b>Total for Department:</b>	<b>42,200,537</b>	<b>39,794,154</b>	<b>40,687,011</b>	<b>39,863,100</b>

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	224.000	224.000	210.000	224.000
Special Revenue Fund	107.000	139.000	130.000	139.000
<b>Total for Department:</b>	<b>331.000</b>	<b>363.000</b>	<b>340.000</b>	<b>363.000</b>



# FIRE

**DIVISION:** FIRE

This division is responsible for fighting fires, arson investigation, fire prevention, hydrant repair, vehicle maintenance, and communications.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
<b>Personal Services</b>				
Salaries and Wages	17,786,530	15,780,665	16,976,267	17,060,000
Fringe Benefits	8,309,283	8,786,502	11,332,378	11,940,000
<b>Total: Personal Services</b>	<b>26,095,813</b>	<b>24,567,167</b>	<b>28,308,645</b>	<b>29,000,000</b>
<b>Other</b>				
Direct Expenditures	543,959	373,726	1,176,480	654,000
Utilities	237,472	200,388	245,286	245,000
Debt Service	352,490	352,486	355,066	360,000
Insurance	63,172	59,084	59,639	60,000
State/County Charges	18,317	19,633	24,524	25,000
Interfund Charges	358,734	347,465	522,446	400,000
<b>Total: Other</b>	<b>1,574,144</b>	<b>1,352,782</b>	<b>2,383,441</b>	<b>1,744,000</b>
<b>Capital Outlay</b>				
Capital Outlay	468,799	845,344		
<b>Total: Capital Outlay</b>	<b>468,799</b>	<b>845,344</b>		
<b>Division Total:</b>	<b>28,138,756</b>	<b>26,765,293</b>	<b>30,692,086</b>	<b>30,744,000</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	27,197,548	24,429,134	27,457,999	29,243,000
Special Revenue Fund	941,208	2,336,159	3,234,087	1,500,000
Trust and Agency Fund				1,000
<b>Division Total:</b>	<b>28,138,756</b>	<b>26,765,293</b>	<b>30,692,086</b>	<b>30,744,000</b>
	<b>28,138,756</b>	<b>26,765,293</b>	<b>30,692,086</b>	<b>30,744,000</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	224.000	224.000	210.000	224.000
Special Revenue Fund		38.000	38.000	38.000
<b>Division Total:</b>	<b>224.000</b>	<b>262.000</b>	<b>248.000</b>	<b>262.000</b>

# FIRE

DIVISION: EMS

This division is responsible for paramedic services in the event of medical emergencies.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	9,027,684	7,034,256	6,363,951	6,100,000
Fringe Benefits	3,715,506	4,296,072	2,207,141	1,950,000
<b>Total: Personal Services</b>	<b>12,743,190</b>	<b>11,330,328</b>	<b>8,571,092</b>	<b>8,050,000</b>
Other				
Direct Expenditures	534,820	527,082	677,283	520,000
Utilities	139,228	128,315	71,433	100,000
Debt Service	3,946	13,988	13,886	14,000
Insurance	30,244	28,602	30,076	30,100
State/County Charges	170,958	183,244	228,889	200,000
Interfund Charges	144,032	314,106	385,086	205,000
<b>Total: Other</b>	<b>1,023,228</b>	<b>1,195,337</b>	<b>1,406,653</b>	<b>1,069,100</b>
Capital Outlay				
Capital Outlay	280,855	503,196	17,180	
<b>Total: Capital Outlay</b>	<b>280,855</b>	<b>503,196</b>	<b>17,180</b>	
<b>Division Total:</b>	<b>14,047,273</b>	<b>13,028,861</b>	<b>9,994,925</b>	<b>9,119,100</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Special Revenue Fund	14,047,273	13,028,021	9,994,925	9,119,100
Trust and Agency Fund	0	840		
<b>Division Total:</b>	<b>14,047,273</b>	<b>13,028,861</b>	<b>9,994,925</b>	<b>9,119,100</b>
	<b>14,047,273</b>	<b>13,028,861</b>	<b>9,994,925</b>	<b>9,119,100</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Special Revenue Fund	107.000	101.000	92.000	101.000
<b>Division Total:</b>	<b>107.000</b>	<b>101.000</b>	<b>92.000</b>	<b>101.000</b>

# FIRE

DIVISION: FIRE - NON OPERATING

Non-operating expenses for the Fire Department.

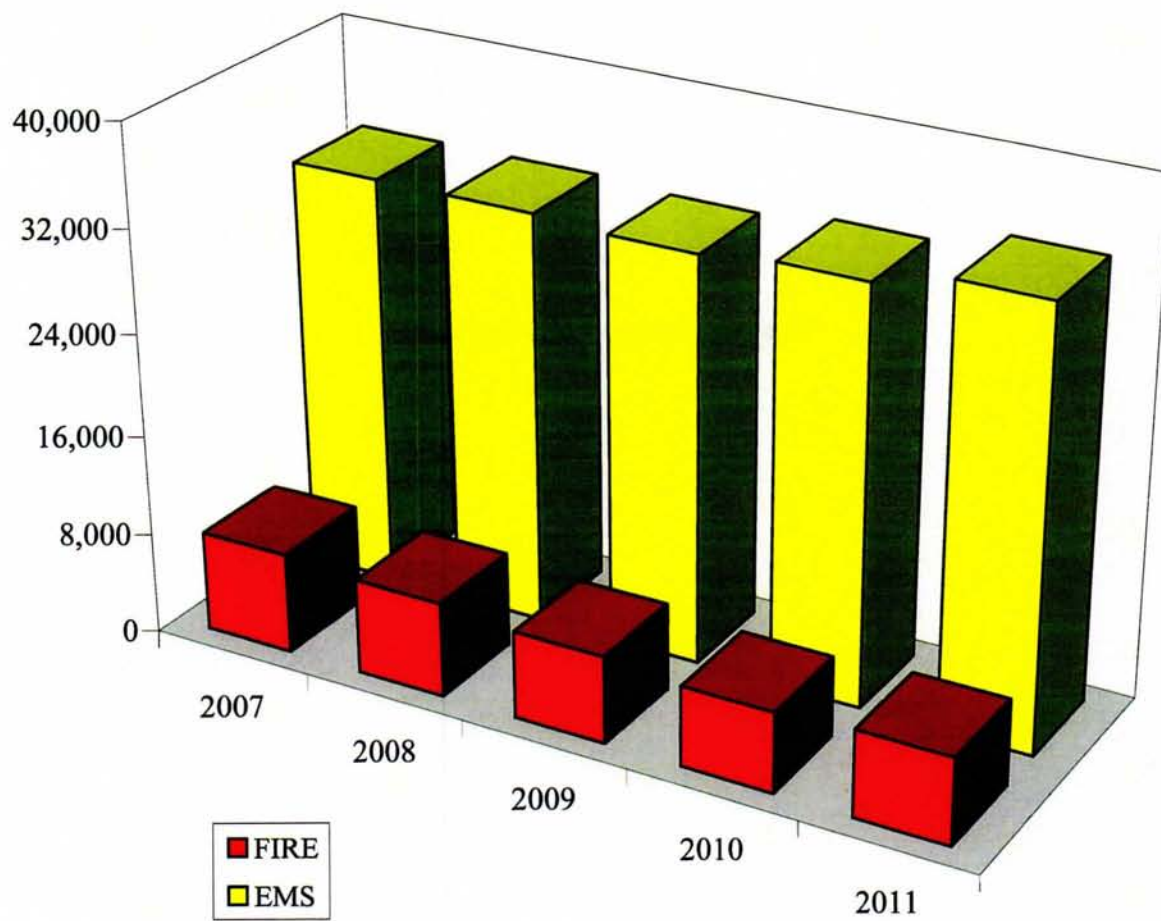
## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Other				
Interfund Charges	14,508	0		
<b>Total: Other</b>	<b>14,508</b>	<b>0</b>		
<b>Division Total:</b>	<b>14,508</b>	<b>0</b>		

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Special Revenue Fund	14,508	0		
<b>Division Total:</b>	<b>14,508</b>	<b>0</b>		
	<b>14,508</b>	<b>0</b>		

**FIRE DEPARTMENT**  
**2007 - 2011**  
**FIRE & EMS RESPONSES**



FIRE DEPARTMENT  
FIRE & LIFE RESCUE  
FIRE & LIFE RESCUE

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# Law



**LAW DEPARTMENT**  
**Cheri B. Cunningham, Director of Law**

**DESCRIPTION**

The Department of Law is made up of a director, deputy director and a staff of assistant directors, who are all serving at the pleasure of the Mayor. The department serves as the legal arm of the City of Akron, advising and representing the officers and departments of the City.

The department is composed of two divisions, Criminal and Civil. The members of the Criminal Division serve as the City's prosecuting attorneys in the municipal court. The Civil Division employees defend all suits for or on behalf of the City and prepare all contracts, bonds and other instruments in writing in which the City is concerned.

The Law Department provides written opinions to officials and departments of the City of Akron. The Department is also responsible for codifying all City ordinances at least once every 5 years. Occasionally the Department of Law will call on outside counsel to assist in complex legal matters.

# LAW

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
ADMINISTRATION	481,919	651,965	429,108	422,520
CIVIL	1,824,777	1,862,422	1,976,261	1,884,100
CRIMINAL	1,471,472	1,082,240	1,058,386	983,350
INDIGENT DEFENSE	331,176	401,988	336,507	325,000
<b>Total for Department:</b>	<b>4,109,344</b>	<b>3,998,615</b>	<b>3,800,262</b>	<b>3,614,970</b>

# LAW

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	2,192,856	1,919,064	1,967,931	1,969,000
Fringe Benefits	812,308	1,115,683	945,506	886,000
<b>Total: Personal Services</b>	<b>3,005,164</b>	<b>3,034,747</b>	<b>2,913,437</b>	<b>2,855,000</b>
Other				
Direct Expenditures	612,893	682,254	629,809	529,000
Utilities	4,025	3,424	3,772	3,800
Debt Service	0	366	584	600
Insurance	2,203	1,939	1,560	1,570
Rentals and Leases	157,974	153,679	149,127	148,000
Interfund Charges	327,085	122,206	101,973	77,000
<b>Total: Other</b>	<b>1,104,180</b>	<b>963,868</b>	<b>886,825</b>	<b>759,970</b>
<b>Total for Department:</b>	<b>4,109,344</b>	<b>3,998,615</b>	<b>3,800,262</b>	<b>3,614,970</b>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2012

	Personal Services	Other	Capital Outlay	Total
General Fund	2,855,000	759,970		3,614,970
<b>Total for Department:</b>	<b>2,855,000</b>	<b>759,970</b>		<b>3,614,970</b>

# LAW

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	3,987,536	3,903,186	3,800,262	3,614,970
Special Revenue Fund	121,808	95,429		
<b>Total for Department:</b>	<b>4,109,344</b>	<b>3,998,615</b>	<b>3,800,262</b>	<b>3,614,970</b>

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	28.000	29.000	29.000	37.000
<b>Total for Department:</b>	<b>28.000</b>	<b>29.000</b>	<b>29.000</b>	<b>37.000</b>

**ADMINISTRATION****Cheri B. Cunningham, Director of Law****DESCRIPTION**

Law Department Administration is responsible for overseeing the operations of the Civil and Criminal divisions in addition to providing legal advice to the City's administrators and various departments of the City.

**STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>LAW:</b>				
<i>Administration:</i>				
Assistant Law Director	0.00	0.00	0.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Law Director	1.00	1.00	1.00	1.00
Total Administration	2.00	2.00	2.00	3.00

# LAW

**DIVISION:** ADMINISTRATION

Oversee the Civil and Criminal Divisions of the department. Provide legal advice to all departments.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	240,230	158,200	163,302	164,000
Fringe Benefits	76,544	318,188	89,387	90,000
<b>Total: Personal Services</b>	<b>316,774</b>	<b>476,388</b>	<b>252,689</b>	<b>254,000</b>
Other				
Direct Expenditures	0	14,185	20,020	14,000
Utilities	1,982	2,496	2,506	2,500
Insurance	1,083	953	1,015	1,020
Rentals and Leases	157,974	152,632	146,094	146,000
Interfund Charges	4,106	5,311	6,784	5,000
<b>Total: Other</b>	<b>165,145</b>	<b>175,577</b>	<b>176,419</b>	<b>168,520</b>
<b>Division Total:</b>	<b>481,919</b>	<b>651,965</b>	<b>429,108</b>	<b>422,520</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	481,919	651,965	429,108	422,520
<b>Division Total:</b>	<b>481,919</b>	<b>651,965</b>	<b>429,108</b>	<b>422,520</b>
	<b>481,919</b>	<b>651,965</b>	<b>429,108</b>	<b>422,520</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	2.000	2.000	2.000	3.000
<b>Division Total:</b>	<b>2.000</b>	<b>2.000</b>	<b>2.000</b>	<b>3.000</b>



## **CIVIL DIVISION**

**Cheri B. Cunningham, Director of Law**

### **DESCRIPTION**

The Civil Division is responsible for preparing all contracts, bonds, legislation, and legal documents for the City of Akron. In addition, the Civil Division codifies all ordinances passed by City Council and provides written legal opinions on issues facing the City of Akron.

### **GOALS & OBJECTIVES**

- Continue to improve the quality of legal advice and services provided to the administration and council.
- Continue to represent the city zealously in litigation before state and federal courts as well as before various boards and commissions.
- Continue to draft contracts for various departments.
- Continue to research and draft legislation for council.
- Continue to increase the collection amounts of income due to the city.
- Continue to administer and process claims filed against the city.
- Continue to provide for legal counsel to indigent defendants through contract with the Legal Defenders Office.

### **SERVICE LEVELS**

During 2011, the Civil Division improved the quality of legal advice and services to the Administration and Council and represented the City zealously in litigation. It drafted contracts for various departments, as well as researched and drafted legislation for council. The Civil Division continued to increase the collection of money due to the city.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>LAW:</b>				
<i>Civil:</i>				
Assistant Law Director	10.00	11.00	12.00	12.00
Secretary	6.00	5.00	5.00	7.00
Total Civil	16.00	16.00	17.00	19.00

# LAW

**DIVISION:** CIVIL

Prepare all contracts, bonds, legislation, and legal documents for the City of Akron. Codify all ordinances passed by Akron City Council. Provide written legal opinions on issues facing the City of Akron.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	1,205,225	1,144,365	1,184,456	1,185,000
Fringe Benefits	430,879	531,334	539,133	526,000
<b>Total: Personal Services</b>	<b>1,636,104</b>	<b>1,675,699</b>	<b>1,723,589</b>	<b>1,711,000</b>
Other				
Direct Expenditures	149,771	155,364	200,775	145,000
Utilities	172	227	445	500
Debt Service	0	366	584	600
Rentals and Leases	0	1,047	3,033	2,000
Interfund Charges	38,730	29,719	47,835	25,000
<b>Total: Other</b>	<b>188,673</b>	<b>186,723</b>	<b>252,672</b>	<b>173,100</b>
<b>Division Total:</b>	<b>1,824,777</b>	<b>1,862,422</b>	<b>1,976,261</b>	<b>1,884,100</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	1,824,777	1,862,422	1,976,261	1,884,100
<b>Division Total:</b>	<b>1,824,777</b>	<b>1,862,422</b>	<b>1,976,261</b>	<b>1,884,100</b>
	<b>1,824,777</b>	<b>1,862,422</b>	<b>1,976,261</b>	<b>1,884,100</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	16.000	16.000	17.000	19.000
<b>Division Total:</b>	<b>16.000</b>	<b>16.000</b>	<b>17.000</b>	<b>19.000</b>

**CRIMINAL DIVISION**  
**Gertrude Wilms, Chief City Prosecutor**

**DESCRIPTION**

The Criminal Division is responsible for providing prosecutorial services for the City of Akron.

**GOALS & OBJECTIVES**

- Assist in training for the Police Academy.
- Continue to respond to police and community requests for help in crime prevention.
- Continue to prosecute misdemeanor cases for jurisdictions of Akron, Fairlawn, Bath, Richfield, Springfield, Lakemore and Mogadore (in Summit County).
- Continue to provide legal advice to all police agencies, metro parks, humane society, dog wardens and fire/arson investigators.

**SERVICE LEVELS**

In 2011, the Criminal Division assisted in training with the police department and continued to respond to police and community requests for help in crime prevention. It also continued to prosecute misdemeanor cases in its jurisdiction and provide legal advice to all police agencies, metro parks, humane society, dog wardens and fire/arson investigators.

**STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/09	As of 12/31/10	As of 12/31/11	Budget 2012
<b>By Department:</b>				
<b>LAW:</b>				
<i><b>Criminal:</b></i>				
Assistant Law Director	8.00	8.00	7.00	10.00
Chief Assistant City Prosecutor	0.00	0.00	0.00	1.00
Chief City Prosector	1.00	1.00	1.00	1.00
Secretary	1.00	2.00	2.00	3.00
Total Criminal	10.00	11.00	10.00	15.00

# LAW

**DIVISION:** CRIMINAL

Provide prosecutorial services for the City of Akron.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	747,401	616,499	620,173	620,000
Fringe Benefits	304,885	266,161	316,986	270,000
<b>Total: Personal Services</b>	<b>1,052,286</b>	<b>882,660</b>	<b>937,159</b>	<b>890,000</b>
Other				
Direct Expenditures	131,946	110,717	72,507	45,000
Utilities	1,871	701	821	800
Insurance	1,120	986	545	550
Interfund Charges	284,249	87,176	47,354	47,000
<b>Total: Other</b>	<b>419,186</b>	<b>199,580</b>	<b>121,227</b>	<b>93,350</b>
<b>Division Total:</b>	<b>1,471,472</b>	<b>1,082,240</b>	<b>1,058,386</b>	<b>983,350</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	1,349,664	986,811	1,058,386	983,350
Special Revenue Fund	121,808	95,429		
<b>Division Total:</b>	<b>1,471,472</b>	<b>1,082,240</b>	<b>1,058,386</b>	<b>983,350</b>
	<b>1,471,472</b>	<b>1,082,240</b>	<b>1,058,386</b>	<b>983,350</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	10.000	11.000	10.000	15.000
<b>Division Total:</b>	<b>10.000</b>	<b>11.000</b>	<b>10.000</b>	<b>15.000</b>

**INDIGENT DEFENSE**

**Cheri B. Cunningham, Director of Law**

**DESCRIPTION**

The City of Akron contracts with the Legal Defenders Office which provides legal defense for the City's indigent population. The budget represents the annual appropriation for these expenditures.

# LAW

DIVISION: INDIGENT DEFENSE

This expenditure represents payments to the Legal Defense Office to support the legal defense of indigents in Akron.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Other				
Direct Expenditures	331,176	401,988	336,507	325,000
<b>Total:</b>	<b>331,176</b>	<b>401,988</b>	<b>336,507</b>	<b>325,000</b>
<b>Division Total:</b>	<b>331,176</b>	<b>401,988</b>	<b>336,507</b>	<b>325,000</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	331,176	401,988	336,507	325,000
<b>Division Total:</b>	<b>331,176</b>	<b>401,988</b>	<b>336,507</b>	<b>325,000</b>
	<b>331,176</b>	<b>401,988</b>	<b>336,507</b>	<b>325,000</b>



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# Legislative

## **LEGISLATIVE**

### **DESCRIPTION**

The Legislative Department is made up of two divisions, Clerk of Council and City Council. The Clerk of Council is responsible for carrying out the administrative functions of City Council. City Council carries out the legislative functions of government and consists of 13 members, 10 of whom are elected on a ward basis and 3 elected at-large. Ward Council persons are elected for two-year terms, and at-large members are elected for four-year terms. Officers of Council include a president, vice-president and a president pro-tem elected by the members of Council.

### **AKRON CITY COUNCIL**

#### Council Members-At-Large

- Jeff C. Fusco (President Pro-Tem of Council)
- Linda F. R. Omobien
- Michael D. Williams

#### Ward Council Members

- Ward 1 – James P. Hurley III
- Ward 2 – Bruce D. Kilby
- Ward 3 – Marco S. Sommerville (President of Council)
- Ward 4 – Russel C. Neal, Jr.
- Ward 5 – Kenneth L. Jones
- Ward 6 – Bob Hoch
- Ward 7 – Donnie Kammer
- Ward 8 – Marilyn Keith
- Ward 9 – Michael N. Freeman (Vice President of Council)
- Ward 10 – Garry Moneypenny

# LEGISLATIVE

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
CLERK OF COUNCIL	322,985	248,892	289,293	272,500
CITY COUNCIL	833,760	809,707	852,158	810,700
<b>Total for Department:</b>	<b>1,156,745</b>	<b>1,058,599</b>	<b>1,141,451</b>	<b>1,083,200</b>

# LEGISLATIVE

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	561,959	570,849	574,232	574,500
Fringe Benefits	363,138	330,660	395,015	395,000
<b>Total: Personal Services</b>	<b>925,097</b>	<b>901,509</b>	<b>969,247</b>	<b>969,500</b>
Other				
Direct Expenditures	166,525	114,198	109,119	71,200
Utilities	12,891	11,322	11,923	11,950
Insurance	560	493	545	550
Interfund Charges	51,672	31,077	50,617	30,000
<b>Total: Other</b>	<b>231,648</b>	<b>157,090</b>	<b>172,204</b>	<b>113,700</b>
<b>Total for Department:</b>	<b>1,156,745</b>	<b>1,058,599</b>	<b>1,141,451</b>	<b>1,083,200</b>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2012

	Personal Services	Other	Capital Outlay	Total
General Fund	969,500	103,700		1,073,200
Special Revenue Fund		10,000		10,000
<b>Total for Department:</b>	<b>969,500</b>	<b>113,700</b>		<b>1,083,200</b>

# LEGISLATIVE

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	1,148,778	1,051,599	1,128,215	1,073,200
Special Revenue Fund	7,967	7,000	13,236	10,000
<b>Total for Department:</b>	<b>1,156,745</b>	<b>1,058,599</b>	<b>1,141,451</b>	<b>1,083,200</b>

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	16.000	16.000	16.000	17.000
<b>Total for Department:</b>	<b>16.000</b>	<b>16.000</b>	<b>16.000</b>	<b>17.000</b>

**CLERK OF COUNCIL**  
**Bob Keith, Clerk of Council**

**DESCRIPTION**

The Clerk of Council works closely with City Council to carry out the administrative duties relating to all aspects of legislation. The office keeps a record of the proceedings of Council and its committees and assists Council in any research that is needed for decision-making or comparison. The Clerk of Council has custody of and is responsible for retention and preservation of all the laws and ordinances of the City. The Clerk of Council furnishes all transcripts, ordinances passed by Council, Council proceedings and other documents and matters printed by authority of the City.

**GOALS & OBJECTIVES**

- Implement the new Trakrecord System for Council and make it available to the public.
- Install keyless entry to Council's Front entrance and secure back door to Chambers.
- Update and purchase laptops for Council.
- Evaluate the cost of a new sound system and copier.

**SERVICE LEVELS**

In 2011, Council authorized new software, scanners and monitors for document management which are in transition now for availability to the public. Due to budget constraints the office was unable to move forward with a new sound system and keyless entry at the main entrance to Council.

**STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/09	As of 12/31/10	As of 12/31/11	Budget 2012
<b>By Department:</b>				
<b>LEGISLATIVE:</b>				
<b><i>Clerk of Council:</i></b>				
Clerk of Council	1.00	1.00	1.00	1.00
Council Aide	0.00	0.00	1.00	1.00
Deputy Clerk of Council	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	0.00	1.00
Total Clerk of Council	3.00	3.00	3.00	4.00



# LEGISLATIVE

**DIVISION:** CLERK OF COUNCIL

Carry out administrative functions of the 13-member legislative body by sending letters and memos from councilmembers; prepare a weekly resume of Council proceedings; file all ordinances and resolutions passed by Council; and record all ordinances and minutes of Council meetings.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	148,218	155,244	163,205	163,500
Fringe Benefits	127,147	69,830	83,928	84,000
<b>Total: Personal Services</b>	<b>275,365</b>	<b>225,074</b>	<b>247,133</b>	<b>247,500</b>
Other				
Direct Expenditures	4,422	3,577	4,840	5,000
Interfund Charges	43,198	20,241	37,320	20,000
<b>Total: Other</b>	<b>47,620</b>	<b>23,818</b>	<b>42,160</b>	<b>25,000</b>
<b>Division Total:</b>	<b>322,985</b>	<b>248,892</b>	<b>289,293</b>	<b>272,500</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	322,985	248,892	289,293	272,500
<b>Division Total:</b>	<b>322,985</b>	<b>248,892</b>	<b>289,293</b>	<b>272,500</b>
	<b>322,985</b>	<b>248,892</b>	<b>289,293</b>	<b>272,500</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	3.000	3.000	3.000	4.000
<b>Division Total:</b>	<b>3.000</b>	<b>3.000</b>	<b>3.000</b>	<b>4.000</b>

## CITY COUNCIL

Marco Sommerville, President

### DESCRIPTION

City Council creates ordinances and resolutions through the legislative process and approves the major policies for the City to follow. City Council is empowered to render advice and consent with respect to the mayor's appointments and policy programs.

### STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>LEGISLATIVE:</b>				
<i>City Council:</i>				
Councilmembers	13.00	13.00	13.00	13.00
Total City Council	13.00	13.00	13.00	13.00

# LEGISLATIVE

**DIVISION:** CITY COUNCIL

Enact ordinances and resolutions to provide for City services, levy taxes, make appropriations and issue debt.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	413,741	415,605	411,027	411,000
Fringe Benefits	235,991	260,830	311,087	311,000
<b>Total: Personal Services</b>	<b>649,732</b>	<b>676,435</b>	<b>722,114</b>	<b>722,000</b>
Other				
Direct Expenditures	162,103	110,621	104,279	66,200
Utilities	12,891	11,322	11,923	11,950
Insurance	560	493	545	550
Interfund Charges	8,474	10,836	13,297	10,000
<b>Total: Other</b>	<b>184,028</b>	<b>133,272</b>	<b>130,044</b>	<b>88,700</b>
<b>Division Total:</b>	<b>833,760</b>	<b>809,707</b>	<b>852,158</b>	<b>810,700</b>

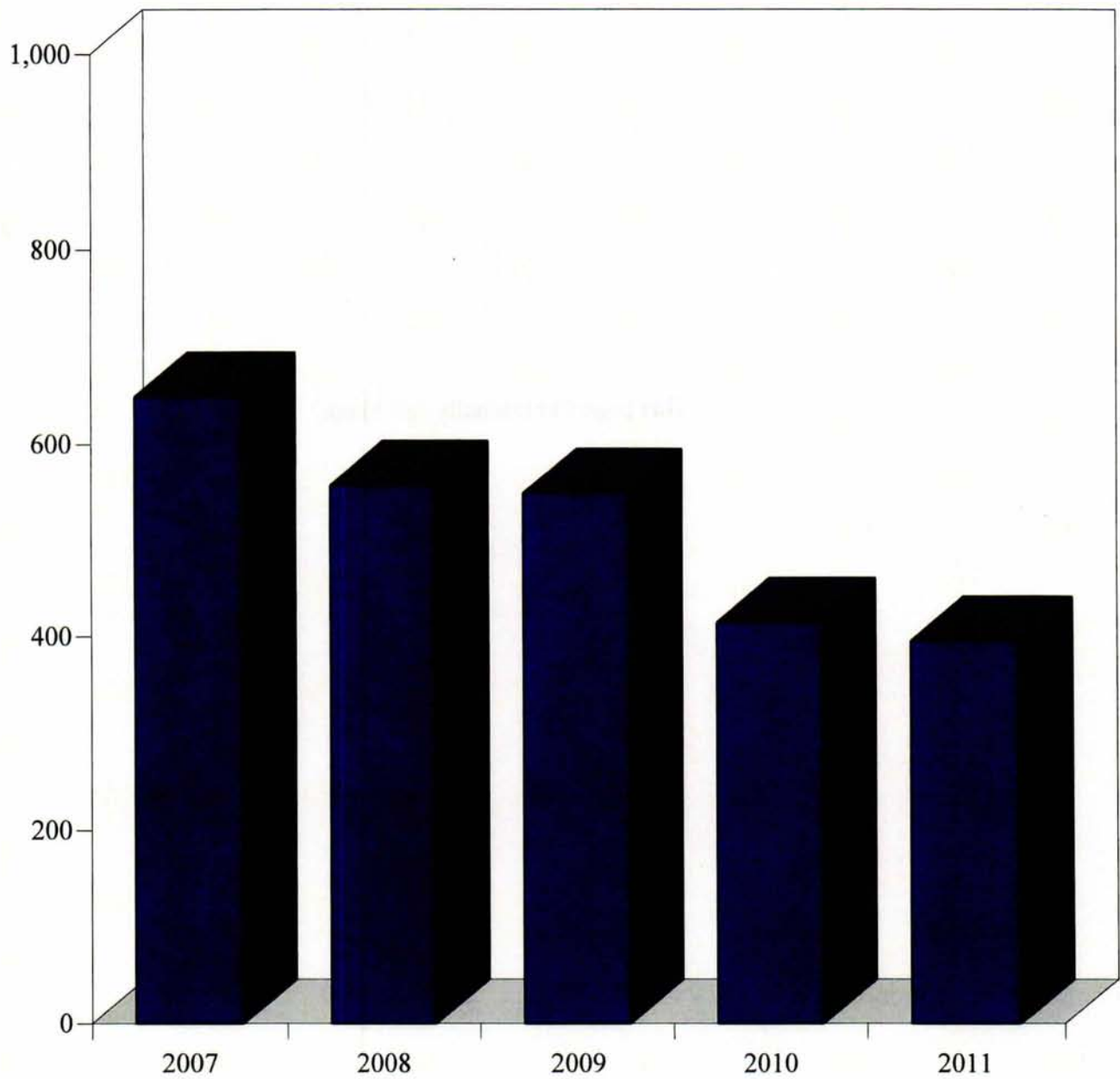
## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	825,793	802,707	838,922	800,700
Special Revenue Fund	7,967	7,000	13,236	10,000
<b>Division Total:</b>	<b>833,760</b>	<b>809,707</b>	<b>852,158</b>	<b>810,700</b>
	<b>833,760</b>	<b>809,707</b>	<b>852,158</b>	<b>810,700</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	13.000	13.000	13.000	13.000
<b>Division Total:</b>	<b>13.000</b>	<b>13.000</b>	<b>13.000</b>	<b>13.000</b>

**CITY COUNCIL**  
**2007 - 2011**  
**ORDINANCES AND RESOLUTIONS PASSED**



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# **Municipal Court Clerk's Office**

## **CLERK OF COURTS OFFICE**

### **Jim Laria, Clerk of Courts**

#### **DESCRIPTION**

The Clerk of Courts is charged by law with safely keeping the court records and receiving and disbursing all funds pertaining to the court. The Clerk's Office has four major divisions: Civil, Criminal, Traffic and Parking. Each division is responsible for preparing and maintaining its own records, including an index and docket (summary of major activity on each court case). The employees prepare a separate case file for every civil, criminal and traffic case and the Parking Division maintains records of all parking violations. The cashiers operate a Violations Bureau which is open twenty-four hours a day, seven days a week for the convenience of those who must post bond and pay court costs and fines.

#### **GOALS & OBJECTIVES**

- To complete check writing system.
- Continue to work with the Sheriff's Office and jail operations to interface computer operations.
- Continue to use the tools necessary to increase revenues despite lower court filings.
- Implement Pitney Bowes ERR Solution to further decrease postage costs and increase efficiency with certified mail processing.
- Implement credit card processing for Civil Division Payments and upgrade trusteeship processing.

#### **SERVICE LEVELS**

The Clerk of Court Office completed a seamless automation process for computer upgrade (hardware and software installed) without any downtime or system failures. The upgrade on the check writing system is near completion (process in testing phase).

ERR Solution for decreasing postage costs was near implementation and in bidding process.

Credit Card Processing is near implementation in Civil Division (line connection and process established) and waiting for new hardware to be installed by First Merit Bank.

The Clerk of Courts continued to image prior criminal and traffic cases, and new civil case filings, in order to meet record retention laws.



## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>MUNICIPAL COURT CLERK:</b>				
Assistant Court Clerk	1.00	1.00	1.00	1.00
Deputy Clerks	43.00	43.00	43.00	44.00
Municipal Court Clerk	1.00	1.00	1.00	1.00
<b>TOTAL MUNICIPAL COURT CLERK</b>	<b>45.00</b>	<b>45.00</b>	<b>45.00</b>	<b>46.00</b>

## CLERK OF COURTS

2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
3,307,666	3,317,465	3,654,919	3,458,750
<b>3,307,666</b>	<b>3,317,465</b>	<b>3,654,919</b>	<b>3,458,750</b>

CLERK OF COURTS

**Total for Department:**

# CLERK OF COURTS

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
<b>Personal Services</b>				
Salaries and Wages	1,944,966	1,929,543	1,928,392	1,928,000
Fringe Benefits	971,455	1,002,602	1,187,960	1,188,000
<b>Total: Personal Services</b>	<b>2,916,421</b>	<b>2,932,145</b>	<b>3,116,352</b>	<b>3,116,000</b>
<b>Other</b>				
Direct Expenditures	270,145	264,833	413,522	250,650
Insurance	810	5,363	795	800
Rentals and Leases	14,141	11,582	11,268	11,300
Interfund Charges	102,087	103,542	112,982	80,000
<b>Total: Other</b>	<b>387,183</b>	<b>385,320</b>	<b>538,567</b>	<b>342,750</b>
<b>Capital Outlay</b>				
Capital Outlay	4,062	0		
<b>Total: Capital Outlay</b>	<b>4,062</b>	<b>0</b>		
<b>Total for Department:</b>	<b>3,307,666</b>	<b>3,317,465</b>	<b>3,654,919</b>	<b>3,458,750</b>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2012

	Personal Services	Other	Capital Outlay	Total
General Fund	3,116,000	202,100		3,318,100
Special Revenue Fund		140,650		140,650
<b>Total for Department:</b>	<b>3,116,000</b>	<b>342,750</b>		<b>3,458,750</b>

# CLERK OF COURTS

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	3,198,223	3,198,141	3,375,124	3,318,100
Special Revenue Fund	109,443	119,324	279,795	140,650
<b>Total for Department:</b>	<b>3,307,666</b>	<b>3,317,465</b>	<b>3,654,919</b>	<b>3,458,750</b>

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	45.000	45.000	45.000	46.000
<b>Total for Department:</b>	<b>45.000</b>	<b>45.000</b>	<b>45.000</b>	<b>46.000</b>

# CLERK OF COURTS

**DIVISION:** CLERK OF COURTS

The Clerk of Courts is responsible for the administration of Akron's judicial system. The Clerk's Office files and docketts lawsuits, traffic violations, and criminal cases. They also collect and disburse court filing fees and fines.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	1,944,966	1,929,543	1,928,392	1,928,000
Fringe Benefits	971,455	1,002,602	1,187,960	1,188,000
<b>Total: Personal Services</b>	<b>2,916,421</b>	<b>2,932,145</b>	<b>3,116,352</b>	<b>3,116,000</b>
Other				
Direct Expenditures	270,145	264,833	413,522	250,650
Insurance	810	5,363	795	800
Rentals and Leases	14,141	11,582	11,268	11,300
Interfund Charges	102,087	103,542	112,982	80,000
<b>Total: Other</b>	<b>387,183</b>	<b>385,320</b>	<b>538,567</b>	<b>342,750</b>
Capital Outlay				
Capital Outlay	4,062	0		
<b>Total: Capital Outlay</b>	<b>4,062</b>	<b>0</b>		
<b>Division Total:</b>	<b>3,307,666</b>	<b>3,317,465</b>	<b>3,654,919</b>	<b>3,458,750</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	3,198,223	3,198,141	3,375,124	3,318,100
Special Revenue Fund	109,443	119,324	279,795	140,650
<b>Division Total:</b>	<b>3,307,666</b>	<b>3,317,465</b>	<b>3,654,919</b>	<b>3,458,750</b>
	<b>3,307,666</b>	<b>3,317,465</b>	<b>3,654,919</b>	<b>3,458,750</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	45.000	45.000	45.000	46.000
<b>Division Total:</b>	<b>45.000</b>	<b>45.000</b>	<b>45.000</b>	<b>46.000</b>

# **Municipal Court Judges**

## **AKRON MUNICIPAL COURT – JUDICIAL DIVISION**

### **Judge Annalisa S. Williams, Presiding Judge**

#### **DESCRIPTION**

In 1910, the legislature established a police court in Akron vested with jurisdiction over offenses under the ordinances of the City of Akron and all misdemeanors committed within its territorial limits. On April 3, 1919, the Ohio General Assembly expanded this court to 3 judges, and from 1930 to 1975 added five more judges/magistrates. Today these six judges, one full-time magistrate and two part-time magistrates are responsible for addressing any new cases that are filed.

The jurisdiction of the court encompasses the cities of Akron and Fairlawn, the townships of Bath, Richfield and Springfield, the village of Lakemore and the part of Mogadore that is in Summit County. The court can hear civil lawsuits if the amounts being considered are not more than \$15,000 and can dispose of felony/misdemeanor cases that do not involve imprisonment of more than one year.

#### **GOALS & OBJECTIVES**

- Continue to work with the Mayor's Office and City Council in the design and planning for the first Municipal Court Building in Akron.
- Remain in the forefront of the Ohio court system with innovative court programs such as the Family Violence Court, the Drug Court, the Medical Health Court, the Discretionary Rehabilitation Program, the Medication Program, the License Intervention Program, RAP, DUI Court, and other policies designed to meet the needs and safety concerns of the community and to better administer justice.
- Explore new methods to fund and upgrade the specialty courts, fund training opportunities and maintain the court facilities. Continue to offset police overtime pay by using the warrant services fund surpluses.
- Continue to work with the Service Department, Clerk of Courts and Police Department in order to ensure the highest level of safety and security to the employees and users of the court. The combination of workplace violence and violence in the courtroom present an ever increasing challenge to deter and react to violence rapidly and effectively.
- Work closely with the Finance Department and other departments within the City to insure a high level of cost effective service to the public.
- Remain current in changes in the law and in administration through attendance at continuing legal and administrative workshops.
- Develop new computer applications to better serve the court and the community.



- Keep the number of overage cases as defined by Ohio Rules of Superintendence to an absolute minimum.

### SERVICE LEVELS

The City continued utilization of court programs such as Drug Court, DUI Court, Family Violence Court, Mental Health Court, the Discretionary Rehabilitation Program, the License Intervention Program and other innovative programs that directly impact those individuals being served in court. The Discretionary Rehabilitation Program offers first time offenders an opportunity to minimize their contact with the criminal court system. The License Intervention Program promotes safe driving and compliance with Ohio's Financial Responsibility Law. DUI Court has now been in existence for four full years.

13,954 criminal, 22,273 traffic, and 11,729 civil cases were filed with the court in 2011.

The Court continued to work with the US Marshall's Service on the Fugitive Safe Surrender program. It is now a year round effort to encourage persons with outstanding warrants to turn themselves in without a confrontational situation.

The Court continued to work closely with the Finance Department and other City departments to be fiscally responsible, efficient and effective.

The Court continued to work closely with local law enforcement and other government and local entities to better serve the justice needs of the community.

The Court continued to work with the Mayor's staff to meet the needs of the users of the Court now and in the future.

The Court continued to work to provide realistic justice alternatives to best meet the needs of all people served by the Court.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>MUNICIPAL COURT JUDGES:</b>				
Bailiff	16.00	15.00	14.00	17.00
Clerk	2.00	2.00	2.00	2.00
Community Service Coordinator	1.00	1.00	1.00	1.00
Court Administrator	1.00	1.00	1.00	1.00
Data Processing Manager	1.00	1.00	1.00	1.00
Director of Specialty Courts and Programs	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Judge	6.00	6.00	6.00	6.00
Judicial Associate	1.00	1.00	1.00	1.00
Probation Aide	1.00	1.00	1.00	1.00
Probation Officer	8.00	8.00	8.00	8.00
Secretary	1.00	1.00	1.00	1.00
Small Claims Coordinator	1.00	1.00	1.00	1.00
Small Claims Magistrate	1.00	1.00	1.00	1.00
System Programmer/Analyst	1.00	1.00	1.00	1.00
Traffic Court Magistrate	1.00	1.00	1.00	1.00
<b>TOTAL MUNICIPAL COURT JUDGES</b>	<b>44.00</b>	<b>43.00</b>	<b>42.00</b>	<b>45.00</b>

## JUDGES

JUDGES

*Total for Department:*

2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
3,659,587	3,752,005	4,141,062	3,927,600
3,659,587	3,752,005	4,141,062	3,927,600

# JUDGES

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	2,311,307	2,379,384	2,334,997	2,272,600
Fringe Benefits	1,083,732	1,071,972	1,274,616	1,238,000
<b>Total: Personal Services</b>	<b>3,395,039</b>	<b>3,451,356</b>	<b>3,609,613</b>	<b>3,510,600</b>
Other				
Direct Expenditures	155,828	101,329	207,475	236,700
Utilities	2,282	1,532	1,457	1,500
Debt Service			24,298	
Insurance	3,920	3,451	3,815	4,000
Rentals and Leases	9,056	6,306	6,735	6,800
Interfund Charges	93,462	188,031	287,669	168,000
<b>Total: Other</b>	<b>264,548</b>	<b>300,649</b>	<b>531,449</b>	<b>417,000</b>
<b>Total for Department:</b>	<b>3,659,587</b>	<b>3,752,005</b>	<b>4,141,062</b>	<b>3,927,600</b>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2012

	Personal Services	Other	Capital Outlay	Total
General Fund	3,510,600	140,600		3,651,200
Special Revenue Fund		276,400		276,400
<b>Total for Department:</b>	<b>3,510,600</b>	<b>417,000</b>		<b>3,927,600</b>

# JUDGES

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	3,513,137	3,485,405	3,782,893	3,651,200
Special Revenue Fund	146,450	266,600	358,169	276,400
<b>Total for Department:</b>	<b>3,659,587</b>	<b>3,752,005</b>	<b>4,141,062</b>	<b>3,927,600</b>

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	43.000	43.000	42.000	45.000
Special Revenue Fund	1.000			
<b>Total for Department:</b>	<b>44.000</b>	<b>43.000</b>	<b>42.000</b>	<b>45.000</b>

# JUDGES

DIVISION: JUDGES

Administration of justice through court proceedings of criminal and civil cases. The jurisdiction of the court encompasses the cities of Akron and Fairlawn, the township of Bath, Richfield and Springfield, the villages of Lakemore and Richfield, and the part of Mogadore that is in Summit County.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	2,311,307	2,379,384	2,334,997	2,272,600
Fringe Benefits	1,083,732	1,071,972	1,274,616	1,238,000
<b>Total: Personal Services</b>	<b>3,395,039</b>	<b>3,451,356</b>	<b>3,609,613</b>	<b>3,510,600</b>
Other				
Direct Expenditures	155,828	101,329	207,475	236,700
Utilities	2,282	1,532	1,457	1,500
Debt Service			24,298	
Insurance	3,920	3,451	3,815	4,000
Rentals and Leases	9,056	6,306	6,735	6,800
Interfund Charges	93,462	188,031	287,669	168,000
<b>Total: Other</b>	<b>264,548</b>	<b>300,649</b>	<b>531,449</b>	<b>417,000</b>
<b>Division Total:</b>	<b>3,659,587</b>	<b>3,752,005</b>	<b>4,141,062</b>	<b>3,927,600</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	3,513,137	3,485,405	3,782,893	3,651,200
Special Revenue Fund	146,450	266,600	358,169	276,400
<b>Division Total:</b>	<b>3,659,587</b>	<b>3,752,005</b>	<b>4,141,062</b>	<b>3,927,600</b>
	<b>3,659,587</b>	<b>3,752,005</b>	<b>4,141,062</b>	<b>3,927,600</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	43.000	43.000	42.000	45.000
Special Revenue Fund	1.000			
<b>Division Total:</b>	<b>44.000</b>	<b>43.000</b>	<b>42.000</b>	<b>45.000</b>

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# **Office of the Mayor**

**OFFICE OF THE MAYOR**  
**Donald L. Plusquellic, Mayor**

**DESCRIPTION**

The Mayor is recognized as the official head of the City of Akron by the court system. His duties and powers are as follows: to ensure the laws and ordinances of the City are enforced; to prepare and submit to Council the annual budget to keep Council fully advised as to the financial condition and needs of the City; to appoint and remove all employees in both the classified and unclassified service (except elected officials); to exercise control over all departments and divisions; to see that all terms and conditions favorable to the City or its inhabitants, in any franchise or contract to which the City is kept and a party, are faithfully performed; and to introduce ordinances and take part in the discussion of all matters coming before Council.

The responsibilities for the Office of the Mayor have expanded over the years and staffing now includes Deputy Mayors for Administration, Intergovernmental Relations, Economic Development, Public Safety, and Labor Relations. A Police Auditor serves as an Assistant to the Mayor.

**BUDGET COMMENTS**

The 2012 Operating Budget provides funding for the staffing of 16 full-time positions for the divisions of the Office of the Mayor. The 2012 Operating Budget provides adequate funding for the operations of the various divisions within the Office of the Mayor. These funding levels have been established in coordination with the City's overall goal of conservative fiscal responsibility.

# MAYOR

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
ADMINISTRATION	936,123	920,928	849,538	832,000
DEPUTY MAYOR FOR PUBLIC SAFETY	73,167	6,601	76,753	77,000
ECONOMIC DEVELOPMENT	1,839,696	1,674,554	1,318,085	1,066,730
LABOR RELATIONS	168,329	255,068	24,946	24,960
POLICE AUDITOR	151,244	81,538	63,270	94,850
<b>Total for Department:</b>	<b>3,168,559</b>	<b>2,938,689</b>	<b>2,332,592</b>	<b>2,095,540</b>

# MAYOR

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	1,797,889	1,205,210	1,279,513	1,311,000
Fringe Benefits	749,689	1,198,948	583,348	585,640
<b>Total: Personal Services</b>	<b>2,547,578</b>	<b>2,404,158</b>	<b>1,862,861</b>	<b>1,896,640</b>
Other				
Direct Expenditures	485,901	414,004	344,520	107,700
Utilities	26,681	19,929	25,475	26,100
Insurance	21,648	17,127	18,349	5,480
Rentals and Leases	0	450		
Interfund Charges	86,751	83,021	81,387	59,620
<b>Total: Other</b>	<b>620,981</b>	<b>534,531</b>	<b>469,731</b>	<b>198,900</b>
<b>Total for Department:</b>	<b>3,168,559</b>	<b>2,938,689</b>	<b>2,332,592</b>	<b>2,095,540</b>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2012

	Personal Services	Other	Capital Outlay	Total
General Fund	1,896,640	128,900		2,025,540
Special Revenue Fund		58,000		58,000
Trust and Agency Fund		12,000		12,000
<b>Total for Department:</b>	<b>1,896,640</b>	<b>198,900</b>		<b>2,095,540</b>

# MAYOR

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	2,817,470	2,631,917	2,056,961	2,025,540
Special Revenue Fund	342,396	294,337	263,020	58,000
Capital Projects Fund			-401	
Trust and Agency Fund	8,693	12,435	13,012	12,000
<b>Total for Department:</b>	<b>3,168,559</b>	<b>2,938,689</b>	<b>2,332,592</b>	<b>2,095,540</b>

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	15.000	15.000	14.000	16.000
<b>Total for Department:</b>	<b>15.000</b>	<b>15.000</b>	<b>14.000</b>	<b>16.000</b>

## **ADMINISTRATION**

**Donald L. Plusquellic, Mayor**

### **DESCRIPTION**

The Mayor of the City heads the Administrative Division of the Office of the Mayor. The primary responsibility of this division is to exercise control over all departments and divisions of the city as well as manage the Public Safety Department.

### **GOALS & OBJECTIVES**

- Improve operating efficiencies. The Personnel Coordinating Committee will continue to meet on a regular basis to find ways to manage personnel costs within the City's general budget fund. Individuals who have been serving in temporary positions since the Voluntary Separation Plan will, on a scheduled basis, be able to test for and be appointed to the positions that have been vacant.
- Continue to manage Downtown Akron as Summit County's largest employment and entertainment center.
- Pursue additional funding especially for arts and cultural programs.
- Continue to pursue development of a new City website and social media, and provide additional communications to residents.
- The City and County will continue to improve a cooperative Employee Wellness Program. The County and City will share wellness incentives and continue to develop first rate programs for employees and dependents to reduce overall medical costs.
- The Mayor's Office is represented on internal committees seeking to obtain new efficiencies and economies of scale by collaborating with Summit County government in the administration of various departments and will continue to identify opportunities where the city of county can provide joint services in an effort to reduce costs.

### **SERVICE LEVELS**

The Mayor meets periodically with a Personnel Coordinating Committee, a group of cabinet level officers including the Interim Director of Personnel, to manage issues around the city's workforce, as budget challenges still remain. The city was fortunate that income tax collections increased in 2011 from 2010, but these were more than offset by cuts in the Local Government Fund budget and increased costs for health care for employees.

The city issued a Newsletter to all households in the city in June 2011 taking advantage of the compulsory mailing required for the Water Report, so that economies of scale were achieved by mailing both pieces together.

In order to support the city's active arts programs, the city has embarked on an aggressive effort to raise support from foundations, the Ohio Arts Council and private businesses. The total raised in 2011 was \$384,347.

For the third year, the city continued its Health Works Akron Initiative for employees. Additional health screenings were conducted in 2011 and in January we announced a new employee incentive, The Winter Wellness Challenge, for all employees through which they can earn points and prizes by participating in wellness activities. Nearly 200 employees are enrolled in the Employee Incentive Program and CitiCenter Athletic Club and Balch Street Fitness Center. Most receive free dues in exchange for working out a minimum of 360 minutes each month. The Wellness Programs include Lunch & Learns, a Parcours Walking Route in the skywalks, YOGA and swimming classes, golf lessons, self defense meetings and the website maintains a recipe bank of healthy food items.

Summer entertainment programs attracted 208,000 people to Downtown Akron events at Lock 3. Winter ice skating, a market and a sledding hill attracted 60,000 people in December and January with over 30,300 skaters, the largest number ever. Lock 3 has welcomed 1.6 million visitors since its opening. 2012 will be the 10<sup>th</sup> year anniversary season of Lock3. Significantly, all stage expenses and talent expenses for Lock 4 and 3 have been paid for the last two years out of the proceeds of concession sales. Festivals included the Rib, White & Blue Festival, the Italian-American Society's Festival, the 6<sup>th</sup> Annual National Hamburger Festival, the Irish Heritage Festival and for 2012, the first Global Village Festival.

More than 140 sites participated during this 5<sup>th</sup> annual event, Neighbors Day Akron, including residents, community organizations, churches and businesses. A record 15 neighborhoods, the most of any city in Ohio, participated in the 28<sup>th</sup> annual national event, National Night Out (Against Crime) partnering with more than 120 local churches, businesses and organizations. Over 8,000 people came out to stand up against crime, drugs and violence. The Akron Peace Makers, a group of 85 youths who participate in the Mayor's youth civic/anti-crime program, contributed more than 3,000 volunteer hours in 2011. The Peace Makers were presented the 2011 Human Values Award and the Akron Peace Project and were featured in the Weekly Reader, a scholastic publication, read by more than 9 million students and teachers in the US and Canada.



## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>OFFICE OF THE MAYOR:</b>				
<i>Administration:</i>				
Assistant to the Mayor	2.00	2.00	2.00	2.00
Deputy Mayor for Administration	1.00	1.00	1.00	1.00
Secretary	2.00	1.00	1.00	1.00
Mayor	1.00	1.00	1.00	1.00
Total Administration	6.00	5.00	5.00	5.00

# MAYOR

**DIVISION:** ADMINISTRATION

Exercise control over all departments and divisions of the City.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	600,412	531,237	536,551	537,000
Fringe Benefits	207,128	285,520	198,769	199,000
<b>Total: Personal Services</b>	<b>807,540</b>	<b>816,757</b>	<b>735,320</b>	<b>736,000</b>
Other				
Direct Expenditures	81,493	56,076	66,883	50,500
Utilities	10,473	8,076	7,577	7,800
Insurance	2,800	1,972	2,180	2,200
Rentals and Leases	0	450		
Interfund Charges	33,817	37,597	37,578	35,500
<b>Total: Other</b>	<b>128,583</b>	<b>104,171</b>	<b>114,218</b>	<b>96,000</b>
<b>Division Total:</b>	<b>936,123</b>	<b>920,928</b>	<b>849,538</b>	<b>832,000</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	927,430	880,806	812,824	798,000
Special Revenue Fund	0	27,687	23,702	22,000
Trust and Agency Fund	8,693	12,435	13,012	12,000
<b>Division Total:</b>	<b>936,123</b>	<b>920,928</b>	<b>849,538</b>	<b>832,000</b>
	<b>936,123</b>	<b>920,928</b>	<b>849,538</b>	<b>832,000</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	6.000	5.000	5.000	5.000
<b>Division Total:</b>	<b>6.000</b>	<b>5.000</b>	<b>5.000</b>	<b>5.000</b>

**DEPUTY MAYOR FOR PUBLIC SAFETY**  
**Dave Lieberth, Deputy Mayor for Administration**

**DESCRIPTION**

By Charter, the Mayor serves as the Director of the Department of Public Safety. The responsibility for daily supervision of these divisions is split between the Deputy Mayor for Public Safety and the Director of Public Service. The Deputy Mayor for Public Safety primarily oversees the divisions of Police, Fire, Communications, Police/Fire Communications, Corrections and Disaster Services within the department.

**GOALS & OBJECTIVES**

- Assist the Police Department in the development of programs aimed at improving citizens' awareness and understanding of the Police Department and its role in the community.
- Work closely with Summit County and City officials to identify operations that can be consolidated or changed to more effectively and efficiently deliver services.

**SERVICE LEVELS**

The Deputy Mayor for Public Safety functioned as the liaison between the Police and Fire Departments and the Divisions of Communications and Safety Communications to assist in obtaining the needed resources to meet their goals.

**STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>OFFICE OF THE MAYOR:</b>				
<b><i>Deputy Mayor for Public Safety:</i></b>				
Deputy Mayor for Public Safety	0.00	1.00	0.00	1.00
Total Deputy Mayor for Public Safety	0.00	1.00	0.00	1.00

# MAYOR

**DIVISION:** DEPUTY MAYOR FOR PUBLIC SAFETY

Assumes the responsibilities and authority of the Public Safety Director in directing the City's safety forces to implement public safety policies and promote public safety community wide.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	41,944	5,398	51,799	52,000
Fringe Benefits	29,640	1,200	24,954	25,000
<b>Total: Personal Services</b>	<b>71,584</b>	<b>6,598</b>	<b>76,753</b>	<b>77,000</b>
Other				
Utilities	580	0		
Insurance	560	0		
Interfund Charges	443	3		
<b>Total: Other</b>	<b>1,583</b>	<b>3</b>		
<b>Division Total:</b>	<b>73,167</b>	<b>6,601</b>	<b>76,753</b>	<b>77,000</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	73,167	6,601	76,753	77,000
<b>Division Total:</b>	<b>73,167</b>	<b>6,601</b>	<b>76,753</b>	<b>77,000</b>
	<b>73,167</b>	<b>6,601</b>	<b>76,753</b>	<b>77,000</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund		1.000		1.000
<b>Division Total:</b>		<b>1.000</b>		<b>1.000</b>

## **ECONOMIC DEVELOPMENT**

### **Robert Y. Bowman, Deputy Mayor of Economic Development**

#### **DESCRIPTION**

The Mayor's Office of Economic Development provides staff services to facilitate the following functions in the City: business development, regional economic development, special economic projects and economic development initiatives including medical and technology-related projects and international marketing activities.

#### **GOALS & OBJECTIVES**

- Coordinate with the Greater Akron Chamber, Summit County, Summit Medina Business Alliance, SCORE, Port Authority, University of Akron and University Park Alliance (UPA) to monitor and assist Akron area businesses.
- Work to increase Akron's share of benefits from the growing global economy through participation and visibility in national and international trade venues to attract foreign investment and development opportunities.
- Provide staff resources and technical support services to the Akron Global Business Accelerator and its tenants.
- Support local institutions directed at new business start-ups, commercialization of new technologies and access to capital (e.g., GAIP, ArchAngels, and the Akron Development Fund, etc.).
- Provide administrative services to the Akron Development Corporation and its initiatives.
- Support private economic development within the existing JEDD areas by coordinating the delivery of water and sewer services.
- Promote the creation of new JEDDs and Joint Economic Development Zones in neighboring communities to expand the City's tax base and enhance regional economic development and employment opportunities.
- Continue the revitalization of downtown Akron as the largest employment center in the region.
- Continue to market the importance of the Akron Biomedical Corridor location and its assets to potential Biomedical Companies.

## SERVICE LEVELS

In 2011, business development activities by Economic Development led to Ultra Tech Machinery purchasing the former Arch Aluminum and Glass Building in the Ascot Industrial Park. In addition, their sister company Motch & Eichele Company, LLC will relocate their employees. Rochling Automotive USA will spend nearly \$20 million on the recently completed 75,000 square foot manufacturing facility on Massillon Road Industrial Park. Action Link will relocate to the 20,724 square foot former Kids R US building in the Rolling Acres Development area. The EPA and Army Corps approved the City of Akron's permit for wetland remediation and site grading for the White Pond Office Park. The city will enter into an agreement for the sale of the first parcel that will provide and construct a medical office building on 4 acres at White Pond. The city, together with Sterling Jewelers, revised plans for the reconfiguration of, and improvements to the office park retention pond. Once the plan is approved by the Army Corps and the project is constructed, Sterling will have the opportunity in the future to expand their facilities. Trans-foam, producers of Extruded Polystyrene for extrusion dies, vapor resistance and fine cell structure protection, opened a new Akron location on Bauer and invested \$2.5 million in acquisition and rehabilitation of the building. The 56,200 square feet facility will employ 40 with plans for 40 more new jobs over the next 12-18 months. A3T, LLC, China's largest tire manufacture, opened its US Headquarter office in Akron. A3T invested around \$3 million in R&D and have partnered with the University of Akron. A3T is leasing space at Innovation Campus University of Akron Research Foundation, 411 Wolf Ledges Parkway in Akron.

In the Summit Street Urban Renewal Area, also known as the Biomedical Corridor, Akron Polymer Systems constructed a new office, lab and production facility by redeveloping the property at 44-62 North Summit Street. APS has transferred employees to the site. Involta, a data processing company purchased the old Brown Graves site and is in the middle of constructing a new state of the art \$20 million data facility.

The Bridgestone Firestone Technical Center is targeted for completion in 2012 of its new 240,000 square foot facility at the corner of South Main and Firestone Boulevard. The construction project has spanned South Main Street and had built the new 400 space parking garage near the Firestone Stadium. The elevated walkway over South Main Street connecting the two structures was finished in 2011. Many specific on-going project actions are necessary to carry out these plans including acquisition of the blocks south of Bridgestone Firestone complex bounded by South Main, Wilbeth, Hackberry and Hemlock. Transportation enhancements have been made to South Main, Wilbeth, Firestone Parkway and Firestone Boulevard. C & D has been removed south of Wilbeth Road and the new Confluence Park has been constructed.

In 2011, the City and other public and private partners worked to create a new financing structure to allow the construction of the new Goodyear Headquarters to start. The financing closed in March of 2011 with ground breaking on the new site in April 2011. The infrastructure improvements have continued to move forward. The city reconstructed a major sewer in the project area at a cost of \$2.8 million. The design and construction of Martha Avenue was completed.

Funding applications have been awarded for Archwood Chemical Assessment and for the removal of Building #116 with clean up of Archwood and demolition of Building #116 was completed.

Pinnacle Recycling has announced that it is proceeding with the redevelopment of the former Sears Department store in Rolling Acres redevelopment area. The company plans to renovate the building and transfer employees immediately to the facility. Pinnacle is focused on becoming a leader in the recycling industry.

Many new businesses opened in 2011 creating many new jobs in the city. Segmint and Wired Views relocated and are leasing 6,000 square feet from the PNC building. 401 Lofts construction is underway for a 5-story student housing complex. KeyBank Center located at 219 S. Main opened in the newly constructed 21,000 square foot building. The Creperie which is located at 76 E. Mill in the Greystone Building opened for business. Paolo's located at 1 W. Exchange opened as a full-service restaurant, bar and night club. Club Rose and Primo's Deli both located at 271 S. Main across from Canal Park Stadium and Club Zar, a 21 and over nightclub, located at 349 S. Main opened for business. 121 Café located in the Main Place Building at 121 S. Main serves a variety of soups, salads, sandwiches and light breakfast fare. DBA Northside Restaurant plans to open a new restaurant in March 2012 at the former VegiTerranian space in the Northside Lofts.

Economic Development continues to implement Akron's international marketing strategy fostering relationships with technology incubators in Israel (Targetch), Germany (Chemnitz TCC), India, Finland (Helsinki Science and Business Park) and China (ICSME Shanghai). Marketing efforts are supported through targeted trade shows, various marketing venues and coordinated services. Economic Development also works with the Greater Akron Chamber, NEOTEC, TeamNEO and Team Ohio to market Akron to domestic technology companies and industries.

A<sup>2</sup>-Akron Accelerates, a partnership among the City, the Summit County Economic Development Department, The Greater Akron Chamber, the Akron Global Business Accelerator, SGI, New Global Ventures and GermanLink was created for the purpose of establishing an infrastructure to process leads from international businesses interested in entering the U.S. market through the Akron region. A<sup>2</sup> has developed a web-based contact management system called Akron AIM that allows the A<sup>2</sup> team to enter, share and update prospective entries. Since the partnership was created, A<sup>2</sup> has assessed over 520 companies, with 22 companies remaining as active prospects. Efforts to work with the active prospects will continue in order to identify market solutions and strategic partnerships. Akron participated in expos and fairs locally and abroad in 2011. The Hannover Messe held in Hannover, Germany, the Medica 2011 Fair held in Dusseldorf, Germany, Ohio Energy 2011 held at the John S. Knight Center, and Watec 2011 Conference and Biomed 2011 both held in Israel. University of Akron Polymer professors visited Technical Center Chemnitz and the University of Chemnitz professors to develop cooperation for future commercialization efforts and projects.



## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>OFFICE OF THE MAYOR:</b>				
<b><i>Economic Development:</i></b>				
Communications Director	1.00	1.00	1.00	1.00
Deputy Mayor of Economic Development	1.00	1.00	1.00	1.00
Development Engineering Manager	0.00	1.00	1.00	1.00
Development Manager	1.00	1.00	1.00	1.00
Economic Development Specialist	0.00	1.00	1.00	1.00
Economist	1.00	1.00	1.00	1.00
Manpower Program Analyst	1.00	1.00	1.00	1.00
Planning & Development Deputy Director	1.00	1.00	1.00	1.00
Secretary	1.00	0.00	0.00	0.00
Senior Engineer	1.00	0.00	0.00	0.00
Total Economic Development	8.00	8.00	8.00	8.00

# MAYOR

DIVISION: ECONOMIC DEVELOPMENT

Serve as a marketing arm for the City of Akron to retain and attract businesses.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	940,237	636,196	659,501	660,000
Fringe Benefits	432,448	623,462	309,560	310,000
<b>Total: Personal Services</b>	<b>1,372,685</b>	<b>1,259,658</b>	<b>969,061</b>	<b>970,000</b>
Other				
Direct Expenditures	401,057	355,298	275,657	55,000
Utilities	14,283	11,617	17,636	18,000
Insurance	17,728	15,155	15,624	2,730
Interfund Charges	33,943	32,826	40,107	21,000
<b>Total: Other</b>	<b>467,011</b>	<b>414,896</b>	<b>349,024</b>	<b>96,730</b>
<b>Division Total:</b>	<b>1,839,696</b>	<b>1,674,554</b>	<b>1,318,085</b>	<b>1,066,730</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	1,497,300	1,407,904	1,079,168	1,030,730
Special Revenue Fund	342,396	266,650	239,318	36,000
Capital Projects Fund			-401	
<b>Division Total:</b>	<b>1,839,696</b>	<b>1,674,554</b>	<b>1,318,085</b>	<b>1,066,730</b>
	<b>1,839,696</b>	<b>1,674,554</b>	<b>1,318,085</b>	<b>1,066,730</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	8.000	8.000	8.000	8.000
<b>Division Total:</b>	<b>8.000</b>	<b>8.000</b>	<b>8.000</b>	<b>8.000</b>

## **LABOR RELATIONS**

**Patricia Ambrose-Rubright, Interim Deputy Mayor of Labor Relations**

### **DESCRIPTION**

The Labor Relations Division handles all labor and management concerns such as contract negotiations, workplace safety, arbitrations, residency compliance, disciplinary matters, Civil Service appeals, traffic safety, Department of Transportation drug testing mandates and harassment complaints.

### **GOALS & OBJECTIVES**

- Negotiate union contracts and wage re-openers.
- Provide assistance relating to labor issues

### **STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>OFFICE OF THE MAYOR:</b>				
<b><i>Labor Relations:</i></b>				
Deputy Mayor for Labor Relations	0.00	0.00	0.00	1.00
Total Labor Relations	0.00	0.00	0.00	1.00

# MAYOR

## DIVISION: LABOR RELATIONS

Handle City labor-management concerns including contracts, job safety, and grievances.

### DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	120,797	0		
Fringe Benefits	41,562	254,594	24,635	24,640
<b>Total: Personal Services</b>	<b>162,359</b>	<b>254,594</b>	<b>24,635</b>	<b>24,640</b>
Other				
Direct Expenditures	827	329	190	200
Utilities	996	0		
Insurance	560	0		
Interfund Charges	3,587	145	121	120
<b>Total: Other</b>	<b>5,970</b>	<b>474</b>	<b>311</b>	<b>320</b>
<b>Division Total:</b>	<b>168,329</b>	<b>255,068</b>	<b>24,946</b>	<b>24,960</b>

### DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	168,329	255,068	24,946	24,960
<b>Division Total:</b>	<b>168,329</b>	<b>255,068</b>	<b>24,946</b>	<b>24,960</b>
	<b>168,329</b>	<b>255,068</b>	<b>24,946</b>	<b>24,960</b>

### DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund				1,000
<b>Division Total:</b>				<b>1,000</b>

## **POLICE AUDITOR**

**Phillip L Young, Assistant to the Mayor**

### **DESCRIPTION**

The Office of Police Auditor conducts outreach about the complaint procedures and the services the office provides to the community. It serves as an alternative location to file a complaint against an Akron Police Officer. The Office monitors and audits the Akron Police Department (APD) complaint investigations to ensure they are thorough, objective and fair. The Division also makes recommendations to enhance and improve policies and procedures of the APD. Finally it responds to crime scenes and reviews officer-involved shootings and/or fatal investigations.

### **GOALS & OBJECTIVES**

- Develop ways for police officers and the community to partner proactively to solve community problems.
- Build respect, cooperation and trust between the police and the community.
- Improve Akron Police Department training, oversight, monitoring, accountability and hiring practices. Ensure fair, equitable, courteous and professional treatment for all.
- Establish a better understanding for police policies and procedures and recognize exceptional service to foster support for the Akron Police Department.
- Attend the 2012 NACOLE 18<sup>th</sup> Annual Conference in San Diego, CA.
- Attend APD in-service training.
- Conduct more ride-a-longs with police officers and encourage more citizens to participate in ride-a-longs.
- Get more information out about the Police Auditor's Office to the citizens.
- Continue to develop procedures that will provide for transparency into officer involved shootings.
- Continue to write Policy & Procedure recommendations.
- Continue to develop a citizen's guide to police tactics information manual.
- Continue to develop relationships with other City over-sight agencies and departments, and develop a stronger working relationship with APD.

## SERVICE LEVELS

In 2011, the Independent Police Auditor (IPA) attended various Ward Meetings, Council Meetings and Block Club Meetings and the National Night Out Against Crime. The Police Auditor took part in planning a town hall meeting with about 200 citizens in attendance. Public speaking engagements were conducted with schools, churches, universities, public forums and radio outlets. The IPA also met with other various community organizations throughout the City of Akron.

The Office of the Independent Police Auditor is a member in good standing with the National Association for Civilian Oversight of Law Enforcement (NACOLE) and is now a four year member. The 2011-2012 Certificate of Membership hangs proudly in the Auditors Office. The Police Auditor attended NACOLE's annual conference in September of 2011 in New Orleans, LA.

The Independent Police Auditor's Office will be receiving its fourth NACOLE Certification of completion of training. The City is now eligible for the Certified Practitioner of Oversight Award. This award certifies the highest level of oversight training.

APD Use of Force incidents totaled 256 in 2011, down 47%. Complaints filed against APD officers dropped to 183 for the year, down 19 complaints from 2010. In the four years of existence of the Independent Police Auditor's position, the complaints against officers are down 27%.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>OFFICE OF THE MAYOR:</b>				
<i><b>Police Auditor:</b></i>				
Assistant to the Mayor	1.00	1.00	1.00	1.00
Total Police Auditor	1.00	1.00	1.00	1.00

# MAYOR

**DIVISION:** POLICE AUDITOR

This division acts as the liason between the City of Akron Police Department and the residents of Akron.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	94,499	32,379	31,662	62,000
Fringe Benefits	38,911	34,172	25,430	27,000
<b>Total: Personal Services</b>	<b>133,410</b>	<b>66,551</b>	<b>57,092</b>	<b>89,000</b>
Other				
Direct Expenditures	2,524	2,301	1,790	2,000
Utilities	349	236	262	300
Insurance			545	550
Interfund Charges	14,961	12,450	3,581	3,000
<b>Total: Other</b>	<b>17,834</b>	<b>14,987</b>	<b>6,178</b>	<b>5,850</b>
<b>Division Total:</b>	<b>151,244</b>	<b>81,538</b>	<b>63,270</b>	<b>94,850</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	151,244	81,538	63,270	94,850
<b>Division Total:</b>	<b>151,244</b>	<b>81,538</b>	<b>63,270</b>	<b>94,850</b>
	<b>151,244</b>	<b>81,538</b>	<b>63,270</b>	<b>94,850</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	1.000	1.000	1.000	1.000
<b>Division Total:</b>	<b>1.000</b>	<b>1.000</b>	<b>1.000</b>	<b>1.000</b>



# **Planning & Urban Development**

**PLANNING DEPARTMENT**  
**John O. Moore, Director**  
**Samuel DeShazor, Deputy Director**

**DESCRIPTION**

The Planning Department has the following areas of responsibility: provide plans for landscape work to be done by the City in parks and streets; study and investigate the general plan of the City; formulate zoning plans; investigate the need and suggest plans for the extension of water supply and sewage disposal; coordinate transportation, relief of traffic congestion and the extension and distribution of public utilities; advise Council on locations for public buildings, structures, bridges, approaches, or other structures; provide the Planning Commission with technical advice and assistance; and annually prepare a five-year Capital Investment Program. The department carries out these duties with eight divisions: Administration, AMATS (Akron Metropolitan Area Transportation Study), Strategic Initiatives, Comprehensive Planning, Design, Development Services, Housing and Community Services and Zoning.

**BUDGET COMMENTS**

The 2012 Operating Budget provides funding for the staffing of 59 full-time positions for the divisions of the Planning Department. The operating budget provides adequate funding for the operations of the Planning Department. These funding levels have been established in coordination with the City's overall goal of conservative fiscal responsibility.

# PLANNING

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
ADMINISTRATION	63,435	59,413	254,438	62,900
A.M.A.T.S.	1,500,882	1,548,829	1,680,690	1,626,850
STRATEGIC INITIATIVES	24,087,152	31,471,872	48,968,965	37,632,710
COMPREHENSIVE PLANNING	586,186	463,794	392,344	92,940
DESIGN	406,144	14,742	56,009	
DEVELOPMENT SERVICES	898,545	911,938	1,097,445	83,990
HOUSING AND COMMUNITY SERVICES	1,740,686	1,549,490	1,892,932	
TAX RECEIPTS AND EXPENDITURES	478,571	430,195	1,587,876	
ZONING	606,292	714,124	1,176,029	665,110
PLANNING - NON-OPERATING			32,597,509	600,000
<b>Total for Department:</b>	<b>30,367,893</b>	<b>37,164,397</b>	<b>89,704,237</b>	<b>40,764,500</b>

# PLANNING

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	3,494,027	3,021,253	3,067,317	1,780,650
Fringe Benefits	1,656,751	2,061,651	1,828,684	838,020
<b>Total: Personal Services</b>	<b>5,150,778</b>	<b>5,082,904</b>	<b>4,896,001</b>	<b>2,618,670</b>
Other				
Direct Expenditures	1,607,216	1,325,035	11,998,731	2,154,600
Utilities	20,776	19,036	38,219	14,100
Debt Service	14,844,451	22,258,369	26,170,802	26,500,000
Insurance	39,912	10,753	41,298	3,850
State/County Charges	15,588	7,076	478,378	10,000
Rentals and Leases	7,676,785	7,574,942	7,572,828	7,432,160
Interfund Charges	1,012,387	886,282	37,634,282	1,031,120
<b>Total: Other</b>	<b>25,217,115</b>	<b>32,081,493</b>	<b>83,934,538</b>	<b>37,145,830</b>
Capital Outlay				
Capital Outlay			873,698	1,000,000
<b>Total: Capital Outlay</b>			<b>873,698</b>	<b>1,000,000</b>
<b>Total for Department:</b>	<b>30,367,893</b>	<b>37,164,397</b>	<b>89,704,237</b>	<b>40,764,500</b>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2012

	Personal Services	Other	Capital Outlay	Total
General Fund	791,010	113,930		904,940
Special Revenue Fund	1,827,660	37,031,900	1,000,000	39,859,560
<b>Total for Department:</b>	<b>2,618,670</b>	<b>37,145,830</b>	<b>1,000,000</b>	<b>40,764,500</b>

# PLANNING

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	1,340,044	1,199,699	1,156,775	904,940
Special Revenue Fund	28,777,223	35,807,084	60,781,932	39,859,560
Capital Projects Fund	250,626	157,614	27,765,530	
<b>Total for Department:</b>	<b>30,367,893</b>	<b>37,164,397</b>	<b>89,704,237</b>	<b>40,764,500</b>

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	10.060	9.730	9.730	9.730
Special Revenue Fund	44.940	49.270	45.270	49.270
<b>Total for Department:</b>	<b>55.000</b>	<b>59.000</b>	<b>55.000</b>	<b>59.000</b>

**ADMINISTRATION**  
**John O. Moore, Director**

**DESCRIPTION**

The Administration Division is responsible for mid- and long-range planning for the City and providing administrative support to the Planning Department.

**STAFFING**

The following table provides the year-end full-time staffing level for the past 3 years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>PLANNING:</b>				
<i>Administration:</i>				
Planning Director	0.40	0.40	0.40	0.40
Total Administration	0.40	0.40	0.40	0.40

# PLANNING

**DIVISION:** ADMINISTRATION

Responsible for mid- and long-range planning of the City and providing administrative support to the Department.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	43,113	46,048	46,730	46,740
Fringe Benefits	17,094	13,303	16,975	15,990
<b>Total: Personal Services</b>	<b>60,207</b>	<b>59,351</b>	<b>63,705</b>	<b>62,730</b>
Other				
Direct Expenditures	344	0		
Utilities	302	2	2	50
Insurance	560	0		
Rentals and Leases			168,931	
Interfund Charges	2,022	60	21,800	120
<b>Total: Other</b>	<b>3,228</b>	<b>62</b>	<b>190,733</b>	<b>170</b>
<b>Division Total:</b>	<b>63,435</b>	<b>59,413</b>	<b>254,438</b>	<b>62,900</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	63,435	59,413	254,438	62,900
<b>Division Total:</b>	<b>63,435</b>	<b>59,413</b>	<b>254,438</b>	<b>62,900</b>
	<b>63,435</b>	<b>59,413</b>	<b>254,438</b>	<b>62,900</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	0.400	0.400	0.400	0.400
<b>Division Total:</b>	<b>0.400</b>	<b>0.400</b>	<b>0.400</b>	<b>0.400</b>



## AMATS DIVISION

Jason Segedy, Director

Curtis Baker, Planning Administrator

### DESCRIPTION

The Planning Department provides the staff for the Akron Metropolitan Area Transportation Study (AMATS). The AMATS Policy Committee, composed of locally elected officials from Summit and Portage Counties and portions of Wayne County, is responsible for regional transportation planning and the programming of certain categories of federal transportation funding.

### GOALS & OBJECTIVES

- AMATS will approve over \$53 million of infrastructure improvements in January 2012. The staff will begin work on developing the new Transportation Improvement Program which will include fiscal years 2014-2017.
- The staff will continue to implement the recommendations of the *Connecting Communities Initiative*. AMATS will finalize a Complete Streets Policy that will encourage communities to consider multiple transportation options when they develop projects.
- The staff will complete a number of inputs that will feed into the 2035 Regional Transportation Plan. The staff will complete a Pedestrian Plan, Transit Plan, Freight Plan and its Congestion Management Process report in 2012. These plans will provide recommendations that will be included in the 2035 Regional Transportation Plan.
- A number of new social media and web initiatives will be rolled out in 2012. AMATS will create content for twitter, facebook, you tube and amatsplanning.org. These tools will encourage more public participation and outreach. AMATS will also go live with a new website, switching-gears.org that will encourage citizens to consider cycling as a transportation alternative. The new site will go live in March 2012.
- AMATS will unveil a Bike Users Map in March 2012 which will display the bikability of all major roads in the greater Akron area.
- AMATS will continue to participate in the Northeast Ohio Sustainable Communities Consortium (NEOSCC) with Director Jason Segedy the chair in 2012. NEOSCC will continue to develop a sustainability plan for the 12 county Northeast Ohio region.
- AMATS will create a central location for 2010 Census data to be shared with local communities in the region. The staff will create a number of maps to display major trends discovered in the 2010 census.

- The Village of Richfield Connecting Communities Planning Grant will be completed in early 2012. The staff will work with the City of Ravenna and the Village of Boston Heights to complete their planning studies in 2012.

### SERVICE LEVELS

In May of 2011, a new Transportation Improvement Program was developed and adopted. The program contains \$625 million worth of infrastructure and transit improvements for the fiscal years 2012-2015. AMATS also recommended new resurfacing projects for funding in December 2011.

Implementation of the *Connecting Communities Initiative* has continued as the staff has advocated for better land use and transportation decisions throughout the region. The staff has taken an active role in developments such as the Montrose Wal-Mart move, discussing potential transportation costs of the new development. The staff is in the midst of developing a Complete Streets Policy to encourage communities to integrate bicycle and pedestrian infrastructure in their road projects.

The staff began working on inputs to the upcoming 2035 Regional Transportation Plan. A draft population and employment forecast of the region out to 2035 has been completed. The forecast includes multiple scenarios for development in the greater Akron area.

The AMATS website, [www.amatsplanning.org](http://www.amatsplanning.org), has been up and running for more than a year. It is updated continually. Interactive features were added in 2011, which include updated interactive traffic counts maps, video features, and imbedded media in digital newsletters.

AMATS participated as a member agency of the Northeast Ohio Sustainable Communities Consortium (NEOSCC). Director Jason Segedy served as Vice Chair in 2011. NEOSCC has brought together communities from across the 12 counties of Northeast Ohio to discuss sustainability efforts and develop a sustainability plan for the region.

The staff has continued to work on an update of its Public Participation Plan. A draft document will be presented in March of 2012.

The first round of the Connecting Communities Planning Grant program has been a success. The City of Akron and Metro RTA completed their study of downtown Akron in October 2011. The study recommends improvements to Akron's downtown to improve connectivity. The Village of Richfield's planning grant will be completed in February 2012. AMATS also selected two new grant recipients for 2012, the Village of Boston Heights and the City of Ravenna.

AMATS completed over 400 traffic counts in 2011. The staff also conducted its first bicycle counts during the summer in Kent and downtown Akron.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>PLANNING:</b>				
<i>AMATS:</i>				
Account Clerk	1.00	1.00	1.00	1.00
City Planner	5.00	6.00	6.00	6.00
Engineering Technician	1.00	1.00	0.00	1.00
Planning Aide	0.00	2.00	0.00	0.00
Public Information Specialist	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Transportation Designer	2.00	2.00	2.00	2.00
Transportation Engineer	1.00	1.00	1.00	1.00
Transportation Planner	1.00	1.00	2.00	2.00
Transportation Planning Regional Manager	1.00	1.00	1.00	1.00
Total AMATS	14.00	17.00	15.00	16.00

# PLANNING

**DIVISION:** A.M.A.T.S.

Insure that transportation planning is conducted in a comprehensive, coordinated, and continuing manner so that the Akron metropolitan area receives its "fair share" of federal funding for highway and mass transit.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	762,948	842,501	811,220	814,550
Fringe Benefits	327,973	435,391	513,115	393,300
<b>Total: Personal Services</b>	<b>1,090,921</b>	<b>1,277,892</b>	<b>1,324,335</b>	<b>1,207,850</b>
Other				
Direct Expenditures	260,688	109,419	209,575	250,000
Utilities	10,251	10,958	11,690	12,000
Insurance	1,120	986	1,090	1,100
Rentals and Leases	74,451	76,897	78,376	80,000
Interfund Charges	63,451	72,677	55,624	75,900
<b>Total: Other</b>	<b>409,961</b>	<b>270,937</b>	<b>356,355</b>	<b>419,000</b>
<b>Division Total:</b>	<b>1,500,882</b>	<b>1,548,829</b>	<b>1,680,690</b>	<b>1,626,850</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Special Revenue Fund	1,500,882	1,548,829	1,680,690	1,626,850
<b>Division Total:</b>	<b>1,500,882</b>	<b>1,548,829</b>	<b>1,680,690</b>	<b>1,626,850</b>
	<b>1,500,882</b>	<b>1,548,829</b>	<b>1,680,690</b>	<b>1,626,850</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Special Revenue Fund	14.000	17.000	15.000	16.000
<b>Division Total:</b>	<b>14.000</b>	<b>17.000</b>	<b>15.000</b>	<b>16.000</b>

## **STRATEGIC INITIATIVES DIVISION**

**Mark Moore, Strategic Initiatives Division Manager**

### **DESCRIPTION**

The Strategic Initiatives Division administers the City's program of capital improvements and develops and prepares an annual five-year capital investment budget for improvements to parks, sewers, streets and bridges throughout the city. Beginning in 2010, the Design Division consolidated with the Strategic Initiatives Division.

### **GOALS & OBJECTIVES**

- Develop an annual Capital Investment Program to provide improvements during 2013 for City streets, sidewalks, sewers, water lines, parks, public facilities, and economic development projects for presentation to the Planning Commission on December 14, 2012. Develop and publish a five year Capital Investment Program for 2012-2016.
- Identify and utilize available funding sources at the federal, state, regional, and local levels to meet the City's immediate and long term needs for capital improvements.
- Provide information to various Departments, City Council, and the Mayor for review and evaluation of each project line item in the Capital Investment Program through published progress reports and scheduled review sessions.
- Prepare applications to the Summit County Infrastructure Committee (District 8) for Ohio Public Works Commission funding of infrastructure projects. Also assist in analyzing and evaluating applications received from throughout Summit County.
- Promote, plan and coordinate the development of Akron Public Schools as Community Learning Centers.
- Provide Capital Investment Program, Economic Development, Planning Commission, Board of Zoning Appeals and Urban Design and Historic Preservation Commission with concept drawings, technical advice and design assistance to encourage the most aesthetic, cost effective and functionally desirable solutions.
- Promote the improvement of visual and physical quality of Downtown and Neighborhood Business Districts
- Provide assistance to the Northeast Ohio Sustainable Communities Consortium's (NEOSCC) Vibrant Northeast Ohio initiative funded by a \$4.25 million federal grant from the U.S. Department of Housing and Urban Development (HUD).

## SERVICE LEVELS

Strategic Initiatives reviewed over 400 requests for 2011 capital improvement projects and conducted ward meetings for input into the 2012 Capital Investment Program. The proposed 2012 Capital Investment & Community Development Program was presented to Planning Commission on December 16, 2011.

The Division published the 2011-2015 Capital Investment Program with a total budget of \$970,882,000.

The Division budgeted and monitored \$262,887,000 in federal, state, regional, and local funds for the 2011 Capital Investment and Community Development Program. Sources include Income Tax (\$29.7 million); Federal & State Transportation Program (\$57.1million); Community Development (\$8.2 million); Federal Stimulus Funds (1.8million) Special Assessments (\$1.8 million); Clean Ohio Program (\$4.2 million), and Federal & State Neighborhood Stabilization Program (\$2.7 million).

Strategic Initiatives published the 2010 year-end Capital Investment Progress Report on March 4, 2011 and published progress reports on the 2011 Capital Investment Program on June 10, 2011 and October 28, 2011.

The Division submitted 10 Ohio Public Works Commission applications totaling \$15.9 million in requested funds under Ordinance 200-2011. As a result, Akron will receive \$5.9 million in grants for two Goodyear-Eastgate Development projects and \$1.3 million in grants for two Bridgestone Firestone- Technical Center projects.

The Division represented the City of Akron in the partnership with Akron Public Schools to rebuild or renovate all schools as Community Learning Centers.

Strategic Initiatives provided concept drawings, technical advice, and design guidance to encourage the most aesthetic, cost effective, and functionally desirable solution for development projects.

The Division represented the City of Akron on the Ohio & Erie National Heritage Canal Way, Scenic Byway, Summit County Trail & Greenway Plan, ODNR Task Force, the National Resources Assistance Council TAC Committee, and Cascade Locks Park Association.

The Division coordinated the relocation of the Northeast Ohio Sustainable Communities Consortium's (NEOSCC) administrative offices from Youngstown to Akron and oversaw renovation of office space on the 8<sup>th</sup> floor of the CitiCenter building for their use.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>Budget 12/31/11</b>	<b>Budget 2012</b>
<b>PLANNING:</b>				
<i>Strategic Initiatives:</i>				
Capital Planning Manager	0.00	0.00	1.00	1.00
City Planner	1.00	1.00	1.00	1.00
Economist	2.00	2.00	2.00	2.00
Landscape Architect	1.00	1.00	1.00	1.00
Planning Director	0.60	0.60	0.60	0.60
Secretary	2.00	1.00	1.00	1.00
Senior Engineer	1.00	1.00	0.00	0.00
Total Strategic Initiatives	7.60	6.60	6.60	6.60



# PLANNING

## DIVISION: STRATEGIC INITIATIVES

Develop and prepare an annual five-year capital investment budget for improvements such as parks, sewers, streets and bridges.

### DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	479,171	418,010	429,763	433,000
Fringe Benefits	188,333	360,781	220,558	186,810
<b>Total: Personal Services</b>	<b>667,504</b>	<b>778,791</b>	<b>650,321</b>	<b>619,810</b>
Other				
Direct Expenditures	1,182,687	1,014,424	923,825	1,300,000
Utilities	897	1,008	1,115	1,250
Debt Service	14,844,451	22,258,369	25,362,122	26,500,000
Insurance	1,680	1,479	1,635	1,650
State/County Charges	15,588	7,076	7,653	10,000
Rentals and Leases	7,319,555	7,263,358	7,257,674	7,300,000
Interfund Charges	54,790	147,367	14,752,458	900,000
<b>Total: Other</b>	<b>23,419,648</b>	<b>30,693,081</b>	<b>48,306,482</b>	<b>36,012,900</b>
Capital Outlay				
Capital Outlay			12,162	1,000,000
<b>Total: Capital Outlay</b>			<b>12,162</b>	<b>1,000,000</b>
<b>Division Total:</b>	<b>24,087,152</b>	<b>31,471,872</b>	<b>48,968,965</b>	<b>37,632,710</b>

### DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Special Revenue Fund	23,836,526	31,314,258	35,368,481	37,632,710
Capital Projects Fund	250,626	157,614	13,600,484	
<b>Division Total:</b>	<b>24,087,152</b>	<b>31,471,872</b>	<b>48,968,965</b>	<b>37,632,710</b>
	<b>24,087,152</b>	<b>31,471,872</b>	<b>48,968,965</b>	<b>37,632,710</b>

### DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Special Revenue Fund	7.600	6.600	6.600	
<b>Division Total:</b>	<b>7.600</b>	<b>6.600</b>	<b>6.600</b>	

**COMPREHENSIVE PLANNING DIVISION**  
**Helen Tomic, Comprehensive Planning Administrator**

**DESCRIPTION**

The Comprehensive Planning Division formulates long-range strategies for land use, housing and socio-economic activities within the City of Akron.

**GOALS & OBJECTIVES**

- Secure funding to advance redevelopment in the City of Akron.
- Oversee expenditures and monitor reporting of activities to assure the expeditious drawdown of funds and compliance with federal regulations.
- Develop community plans, including Renewal Plans and Economic Development Plans, to strengthen neighborhoods and facilitate new development.
- Observe trends and undertake research to assess housing needs and opportunities for new development.
- Administer programs to enhance community life.

**SERVICE LEVELS**

In 2011, Comprehensive Planning successfully secured funding to advance redevelopment. The Division received \$8.2 million in federal funds for the implementation of the 2011 Consolidated Plan and prepared a 2012 Consolidated Plan Application for the allocation of \$6.8 million in federal funds.

The Division prepared urban renewal/ development plans. It prepared the blight study, eligibility report and Ordinance associated with the proposed Timken development in the Flora / 8<sup>th</sup> Street area south of Kenmore. It prepared and presented an amended blight study, renewal plan and Ordinance associated with the Amended Edgewood Renewal Area. The Division prepared the amended Exchange Street/Opportunity Park Urban Renewal Area Economic Development Plan and Ordinance to facilitate development of the 401 Lofts project and presented to Council.

Comprehensive Planning also coordinated community housing planning. It continued to assist in evaluating proposals for sales of lots along Hickory Street. It worked closely with other departments to select foreclosed homes for purchase and rehabilitation/resale or demolition/new construction. It collaborated with AMHA on the ongoing Edgewood HOPE VI project. It prepared a renewal plan and blight study for the Amended Edgewood Renewal Area. Lastly, the Division continued to assist WENDCO, E.A.N.D.C., the Nazareth Housing Corporation, Mustard Seed Development Corporation, Neighborhood Development Services, Humility of Mary, Inc., Alpha Phi Alpha Homes,

Inc. and Habitat for Humanity on site selection and contract funding for development projects.

Comprehensive Planning also conducted historic preservation planning. The Division worked closely with Chambers, Murphy and Burge Architects (CMB), a firm hired as a historic consultant to the City, to provide determinations on historic eligibility for all federally funded projects. These included Summit Lake park, the demolition of Guinther School and the proposed Guinther housing development, NSP programs and lead remediation programs. Comprehensive Planning supplied CMB with supporting materials to make determinations on a case by case basis as properties were selected. It assisted in preliminary coordination for the Hamlin Building/ Echogen adaptive reuse project.

Comprehensive Planning conducted research to monitor and assess housing changes and opportunities, and conducted data collection and analysis on Akron's homeless population. It evaluated opportunities for new housing development and census information as necessary and/or required.

The Division also administered and assisted on a variety of programs. It established budgets and oversaw the disbursement of all federal funding including CDBG funds, HOME funds, ESG funds, HPRP funds, CDBG-R funds, Continuum of Care Program funds, Neighborhood Stabilization funds and Energy Efficiency and Conservation Block Grant funds.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>PLANNING:</b>				
<i><b>Comprehensive Planning:</b></i>				
City Planner	2.00	2.00	2.00	2.00
Community Resource Specialist	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Total Comprehensive Planning	4.00	4.00	4.00	4.00

# PLANNING

DIVISION: COMPREHENSIVE PLANNING

Provide long-range strategies for land use, housing and socio-economic activities within the City.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	381,947	146,925	150,720	42,450
Fringe Benefits	158,104	295,988	124,005	24,040
<b>Total: Personal Services</b>	<b>540,051</b>	<b>442,913</b>	<b>274,725</b>	<b>66,490</b>
Other				
Direct Expenditures	16,387	3,295	1,282	600
Utilities	259	0		300
Insurance	560	493	545	550
Interfund Charges	28,929	17,093	100,297	25,000
<b>Total: Other</b>	<b>46,135</b>	<b>20,881</b>	<b>102,124</b>	<b>26,450</b>
Capital Outlay				
Capital Outlay			15,495	
<b>Total: Capital Outlay</b>			<b>15,495</b>	
<b>Division Total:</b>	<b>586,186</b>	<b>463,794</b>	<b>392,344</b>	<b>92,940</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	533,522	295,323	119,699	92,940
Special Revenue Fund	52,664	168,471	272,645	
<b>Division Total:</b>	<b>586,186</b>	<b>463,794</b>	<b>392,344</b>	<b>92,940</b>
	<b>586,186</b>	<b>463,794</b>	<b>392,344</b>	<b>92,940</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	1.000	1.000	1.000	1.000
Special Revenue Fund	3.000	3.000	3.000	
<b>Division Total:</b>	<b>4.000</b>	<b>4.000</b>	<b>4.000</b>	<b>1.000</b>

## **DESIGN DIVISION**

**Mark Moore, Strategic Initiatives Division Manager**

### **DESCRIPTION**

The Design Division's responsibility is to improve the visual and physical quality of Akron's Central Business District, renewal areas, neighborhoods and corridors (major arterials, waterways and open space). Architecture, site layout, signage and landscaping are reviewed and plans are developed in order to establish appropriate aesthetic treatment, set standards for design and promote and encourage private sector improvements.

### **SERVICE LEVELS**

Beginning in 2010, the Design Division consolidated with the Strategic Initiatives Division.

# PLANNING

DIVISION: DESIGN

Review architecture, site layout, signage, and landscaping to ensure plans are developed in order to establish appropriate aesthetic treatment, set standards for design, and to promote and encourage private sector improvement. Beginning in 2010, the responsibilities of this division have been dispersed to Strategic Initiatives divisions within the Department of Planning and Urban Development.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	184,721	0		
Fringe Benefits	187,177	0		
<b>Total: Personal Services</b>	<b>371,898</b>	<b>0</b>		
Other				
Direct Expenditures	3,586	14,695	52,547	
Utilities	366	0		
Rentals and Leases	23,558	0		
Interfund Charges	6,736	47	3,462	
<b>Total: Other</b>	<b>34,246</b>	<b>14,742</b>	<b>56,009</b>	
<b>Division Total:</b>	<b>406,144</b>	<b>14,742</b>	<b>56,009</b>	

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Special Revenue Fund	406,144	14,742	56,009	
<b>Division Total:</b>	<b>406,144</b>	<b>14,742</b>	<b>56,009</b>	
	<b>406,144</b>	<b>14,742</b>	<b>56,009</b>	

**DEVELOPMENT SERVICES DIVISION**  
**Abraham L. Wescott, Jr., Development Manager**

**DESCRIPTION**

The Development Services Division implements programs and activities under Community Development and other funding sources through land acquisition, site improvements, relocation and land marketing. The division provides engineering technical assistance to various divisions in the Planning Department, Mayor's Office of Economic Development and the Public Utilities Bureau and also provides real estate services for various City departments.

**GOALS & OBJECTIVES**

- Acquire real estate for improvements to streets, highways, bikeways, sidewalks, water, sewer, parks, airports, neighborhood renewal and economic development projects.
- Acquire 15 parcels of properties for the Neighborhood Stabilization Program and provide relocation services to households and businesses.
- Contract, inspect and generally oversee the clearance of 550 vacant, deteriorated houses, garages and commercial buildings and provide management services for 40 City of Akron owned buildings for the Neighborhood Stabilization Program.
- Contract and oversee the construction and marketing of 10 new homes in City neighborhoods which will be coordinated through the non-profit Urban Neighborhood Development Corporation and priced from \$89,000.
- Contract and oversee the sales and marketing of 20 rehabilitated homes through the Neighborhood Stabilization Program. Anticipated properties will be priced from \$55,000 to \$90,000.
- Dispose of, by sale, 60 vacant City-owned lots in C. D. neighborhoods, thus releasing the property from City liability and care and returning property to the tax rolls.
- Provide staff services and assistance in support of Economic Development activities and assist various City departments with appraisals, titles, site selection and comparable sites. Review allotment submittals, potential developments and various Capital Project Plans.
- Provide staff services and assistance in support of economic development activity. Assist various City departments with appraisals, titles, site selection and comparable sites. Review allotment submittals, potential developments and various Capital Project Plans.

## SERVICE LEVELS

The Development Services Division acquired 61 real estate parcels needed for 13 projects to proceed in areas such as the Biomedical Corridor, South Main Street – Wilbeth Road, Edgewood, Hickory, Massillon Rd., Brookshire Rd., White Pond Dr., Englewood Ave., Northside Train Station, CSO Rack 25, and CSO Rack 8.

There were 8 real estate parcels acquired under the Neighborhood Stabilization Program and Development Services provided relocation assistance to residences and businesses in the South Main Street – Wilbeth Road URA. The Division razed 458 structures under various programs and maintained over 25 parcels of renewal land.

Development Services marketed 37 new and rehabilitated homes through the Neighborhood Stabilization Program and contracted and oversaw the construction of 9 new energy efficient homes. 34 lots were sold to private developers and non-profits for new housing, business expansion and parking expansion in the City.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/09	As of 12/31/10	As of 12/31/11	Budget 2012
<b>By Department:</b>				
<b>PLANNING:</b>				
<i><b>Development Services:</b></i>				
Acquisition Officer	1.00	1.00	1.00	1.00
Building Inspector	1.00	1.00	0.00	0.00
Community Development Technician	1.00	1.00	1.00	1.00
Community Resource Specialist	1.00	1.00	1.00	1.00
Development Manager	0.00	1.00	1.00	1.00
Laborer	1.00	1.00	1.00	1.00
Parking Meterworker	0.00	1.00	1.00	1.00
Real Estate Negotiator	1.00	1.00	1.00	1.00
Relocation Officer	1.00	0.00	0.00	0.00
Sanitarian	0.00	0.00	0.00	2.00
Secretary	1.00	1.00	2.00	2.00
Total Development Services	8.00	9.00	9.00	11.00



# PLANNING

## DIVISION: DEVELOPMENT SERVICES

Implements programs and activities under Community Development and other sources through land acquisition, site improvements, relocation, and land marketing.

### DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	488,975	401,974	440,962	21,160
Fringe Benefits	243,811	318,883	303,081	10,570
<b>Total: Personal Services</b>	<b>732,786</b>	<b>720,857</b>	<b>744,043</b>	<b>31,730</b>
Other				
Direct Expenditures	34,587	55,792	45,682	
Utilities	5,539	4,358	4,397	
Insurance	6,369	6,096	6,728	
Rentals and Leases	65,156	62,953	60,256	52,160
Interfund Charges	54,108	61,882	205,349	100
<b>Total: Other</b>	<b>165,759</b>	<b>191,081</b>	<b>322,412</b>	<b>52,260</b>
Capital Outlay				
Capital Outlay			30,990	
<b>Total: Capital Outlay</b>			<b>30,990</b>	
<b>Division Total:</b>	<b>898,545</b>	<b>911,938</b>	<b>1,097,445</b>	<b>83,990</b>

### DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	137,795	133,419	94,468	83,990
Special Revenue Fund	760,750	778,519	1,002,977	
<b>Division Total:</b>	<b>898,545</b>	<b>911,938</b>	<b>1,097,445</b>	<b>83,990</b>
	<b>898,545</b>	<b>911,938</b>	<b>1,097,445</b>	<b>83,990</b>

### DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	0.660	0.330	0.330	0.330
Special Revenue Fund	7.340	8.670	8.670	
<b>Division Total:</b>	<b>8.000</b>	<b>9.000</b>	<b>9.000</b>	<b>0.330</b>

## **HOUSING AND COMMUNITY SERVICES DIVISION**

**Thomas A. Tatum, Housing Rehabilitation/Human Resources Administrator**

### **DESCRIPTION**

The Housing and Community Services Division implements various housing and related programs and activities under Community Development, HOME and other funding sources by means of housing rehabilitation programs, service contracts with local social agencies and neighborhood housing groups.

### **GOALS & OBJECTIVES**

- Receive and process 130 Healthy Homes applications within the City of Akron. Process remaining applications for assistance from homeowners in Neighborhood Redevelopment and Initiative Areas. Provide financial and technical assistance to rehabilitate and reduce lead hazards in housing units within these areas.
- Assist 90 very low-income, primarily elderly or disabled occupants city-wide, with grants for emergency or minor home repair through a contract with Rebuilding Together of Summit County. Provide contract management, payment, monitoring, and quality control.
- Implement the final year of a three year \$4 million Lead Hazard Reduction Demonstration Grant Program in conjunction with Akron's partner agencies including East Akron Neighborhood Development Corporation, Mahoning County Lead Program, Nazareth Housing Development Corporation, Rebuilding Together of Summit County, County of Summit Department of Community and Economic Development Planning, Neighborhood Development Services and Neighborhood Conservation Services. The agencies together are scheduled to complete the rehabilitation and lead remediation in 129 housing units occupied by low-income families with children under the age of six (6).
- Provide funding and administrative support to Community Development Corporations (CDC) and/or Community Housing Development Organizations (CHOC) to construct new affordable housing units for rent or sale, and to rehabilitate and sell homes to lower-income first-time homebuyers. Provide lower income homebuyers with down payment assistance through the American Dream Down Payment Initiative in order to purchase homes produced for sale by CDC/CHDO organizations.
- Provide grants to service organizations to deliver home security, accessibility and house painting services to low-income residents city-wide through agencies including Greater West Side Council of Block Clubs, West Side Neighborhood Development Corporation, and Tri County Independent Living.

- Assist approximately 10 owners of units located within and participating in designated Neighborhood Business Districts.
- Assist in the implementation of the Neighborhood Stabilization Program 3(NSP3) by providing full inspections, lead risk assessments and contract specifications for housing units leading to rehabilitation of approximately 5-7 foreclosed housing units.
- To implement any additional grants related to housing and incorporate into housing rehabilitation the seven HUD Healthy Homes principals (dry, clean, safe, well maintained, well ventilated, pest and contaminant free). The Division will assess green housing rehabilitation principals and work to incorporate those into housing rehabilitation.

### SERVICE LEVELS

The Division implemented the housing rehabilitation program. It received and processed 15 new applications for assistance from homeowners in the Edgewood Neighborhood Redevelopment Area and Kelly and Markle Neighborhood Initiative Area. It completed 8 housing rehabilitation cases and provided financial, technical, and logistical assistance to rehabilitate and reduce lead hazards in housing units within these areas.

The Division assisted 63 very low-income, elderly, or disabled occupants city-wide with grants for emergency or minor home repair. It provided grants to service organizations to deliver security, accessibility, and house painting to 25 low-income residents city wide. It assisted 20 lower income homeowners with electrical system repairs. It assisted owners of three commercial and retail units located within designated Neighborhood Business Districts (NBD) units.

The Division provided 210 original inspections and blight assessments through the Neighborhood Stabilization Program (NSP) and 38 constructive specifications for NSP houses. It completed the rehabilitation of 13 NSP homes. The Division established the NSP Sales Committee and two NSP properties were sold and three are pending.

The Division provided funding and administrative support to Community Development Corporations and/or Community Housing Development Organizations to construct new affordable housing units for rent or sale and to purchase, rehabilitate, and sell homes to lower income first-time buyers. The Division completed 8 rehabilitation cases utilizing Community Development Block Grant-Recovery funds.

In conjunction with the Akron Health Department Lead Hazard Control Program, East Akron Neighborhood Development Corporation, and Mahoning County Rental LEAP Program, the Division completed rehabilitation and lead remediation of 82 rental housing units in Akron. It provided contract management, payment, monitoring, and quality control.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>PLANNING:</b>				
<i><b>Housing and Community Services:</b></i>				
City Planner	2.00	2.00	1.00	2.00
Housing Rehab. Loan Specialist	2.00	2.00	2.00	2.00
Housing Rehab. Manager	1.00	1.00	1.00	1.00
Housing Rehab. Specialist	5.00	5.00	4.00	5.00
Housing Rehab. Supervisor	1.00	1.00	1.00	1.00
Human Resources Administrator	0.00	0.00	1.00	0.00
Land Marketing Officer	1.00	1.00	1.00	1.00
Secretary	1.00	2.00	1.00	1.00
Total Housing and Community Services	13.00	14.00	12.00	13.00

# PLANNING

## DIVISION: HOUSING AND COMMUNITY SERVICES

Implements various housing and related programs and activities under Community Development, HOME, and other funding sources by means of housing rehabilitation programs, service contracts with local social agencies, and neighborhood housing groups.

### DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	752,544	756,789	768,929	
Fringe Benefits	364,595	358,095	417,464	
<b>Total: Personal Services</b>	<b>1,117,139</b>	<b>1,114,884</b>	<b>1,186,393</b>	
Other				
Direct Expenditures	98,920	122,609	109,222	
Utilities	2,735	2,406	2,504	
Insurance	29,063	1,206	27,887	
Rentals and Leases	194,065	171,734		
Interfund Charges	298,764	136,651	390,230	
<b>Total: Other</b>	<b>623,547</b>	<b>434,606</b>	<b>529,843</b>	
Capital Outlay				
Capital Outlay			176,696	
<b>Total: Capital Outlay</b>			<b>176,696</b>	
<b>Division Total:</b>	<b>1,740,686</b>	<b>1,549,490</b>	<b>1,892,932</b>	

### DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Special Revenue Fund	1,740,686	1,549,490	1,923,561	
Capital Projects Fund			-30,629	
<b>Division Total:</b>	<b>1,740,686</b>	<b>1,549,490</b>	<b>1,892,932</b>	
	<b>1,740,686</b>	<b>1,549,490</b>	<b>1,892,932</b>	

### DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Special Revenue Fund	13.000	14.000	12.000	
<b>Division Total:</b>	<b>13.000</b>	<b>14.000</b>	<b>12.000</b>	

## **TAX RECEIPTS AND EXPENDITURES DIVISION**

**John O. Moore, Director**

### **DESCRIPTION**

The Tax Receipts and Expenditures Division represents the capital portion of local income tax revenue. The expenditures are used to develop, prepare and implement an annual five-year Capital Investment Budget for improvements such as parks, sewers, streets and bridges.

# PLANNING

## DIVISION: TAX RECEIPTS AND EXPENDITURES

The capital portion of local income tax is used to develop, prepare, and implement an annual five year capital investment budget for improvements such as parks, sewers, streets and bridges. The income tax transfer is accounted for as a reduction of revenue and not shown as an expense.

### DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Other				
Interfund Charges	478,571	430,195	1,587,876	
<b>Total: Other</b>	<b>478,571</b>	<b>430,195</b>	<b>1,587,876</b>	
<b>Division Total:</b>	<b>478,571</b>	<b>430,195</b>	<b>1,587,876</b>	

### DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Special Revenue Fund	478,571	430,195	1,587,876	
<b>Division Total:</b>	<b>478,571</b>	<b>430,195</b>	<b>1,587,876</b>	
	<b>478,571</b>	<b>430,195</b>	<b>1,587,876</b>	

## ZONING DIVISION

Michael Antenucci, Zoning Manager

### DESCRIPTION

The Zoning Division administers the Zoning Code, subdivision regulations, street vacations and dedications and assists in formulating long-range strategies for zoning, land use, housing and socio-economic activities within the City of Akron.

### GOALS & OBJECTIVES

- Perform zoning and allotment regulation duties and responsibilities mandated by the Charter and City Code with approved budget.
- Maintain computerized databases containing zoning related information on properties by address and incorporated into a Geographic Information System (GIS).
- Develop a web-based portrayal of GIS data to be utilized for decision making within the Planning Department.
- Update socio-economic profile of Akron's neighborhoods for 2010 census and American Community Survey.
- Prepare land use plans and development controls for special study areas.
- Prepare zoning amendments to the zoning map to conform with changing land use and the *Land Use and Development Guide Plan*.
- Revise the existing Zoning Code to address changing conditions, both locally and nationwide, with contemporary standards.
- Prioritize and expedite Zoning Code compliance activities, violations, development plans, and certification letters through the use of monthly computerized tracking.
- Revise the existing Allotment & Subdivision Regulations to conform with changing conditions, both locally and nationwide, with contemporary standards.
- Create new databases for recording and tracking plats and annexations and boundary line adjustments.
- Update and improve procedures and new systems for the review of plans and issuance of zoning permits.



## SERVICE LEVELS

The Zoning Division has processed 26 minor subdivisions throughout the City while also continuously upgrading databases throughout the year in order to reflect the most recent zoning information. Land use plans and zoning changes were also formulated to the according standards.

The Division prepared comments and recommendations on 86 Planning Commission items and 26 Board of Zoning Appeals items. It amended the Zoning Map to reflect the rezoning of property within the urban renewal areas and community development areas.

Zoning prepared over 55 pieces of legislation for Council. It made recommendations on all legislative items and presented testimony at public hearings. The Zoning Code has been updated to reflect changes and amendments. A major review /revision of the Subdivision and Allotment Regulation is continuing.

The Division investigated and processed 305 new violations, 69 zoning certifications, 51 Ohio Department of Liquor Control verification letters, 6 performance bonds and 235 plan reviews in cooperation with the Plans and Permits Center.

The Zoning Map and the Building Line Map have been updated and will continue to be revised as needed. The Division worked with CSR personnel to adjust the CSR Zoning Violation intake form and service request type to allow tracking of zoning complaints through the CSR system. Zoning prepared 15 license agreements for use of City rights of ways or City-owned property. It assisted in preparation of a county-wide grocery store data and demographic analysis with GIS. It uploaded 2010 U.S. Census Data and prepared maps for City's website.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>PLANNING:</b>				
<b><i>Zoning:</i></b>				
Assistant Librarian	1.00	1.00	1.00	1.00
Building Inspector	1.00	1.00	1.00	1.00
City Planner	4.00	4.00	3.00	3.00
Librarian	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Zoning Manager	0.00	0.00	1.00	1.00
Total Zoning	8.00	8.00	8.00	8.00

# PLANNING

**DIVISION:** ZONING

Formulate long-range strategies for zoning, land use, housing, and socioeconomic activities within the City, administer the Zoning Code, Subdivision Regulations, and street dedications.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	400,608	409,006	418,993	422,750
Fringe Benefits	169,664	279,210	233,408	207,310
<b>Total: Personal Services</b>	<b>570,272</b>	<b>688,216</b>	<b>652,401</b>	<b>630,060</b>
Other				
Direct Expenditures	10,017	4,801	3,367	4,000
Utilities	427	304	260	500
Insurance	560	493	545	550
Interfund Charges	25,016	20,310	519,456	30,000
<b>Total: Other</b>	<b>36,020</b>	<b>25,908</b>	<b>523,628</b>	<b>35,050</b>
<b>Division Total:</b>	<b>606,292</b>	<b>714,124</b>	<b>1,176,029</b>	<b>665,110</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	605,292	711,544	688,170	665,110
Special Revenue Fund	1,000	2,580	487,859	
<b>Division Total:</b>	<b>606,292</b>	<b>714,124</b>	<b>1,176,029</b>	<b>665,110</b>
	<b>606,292</b>	<b>714,124</b>	<b>1,176,029</b>	<b>665,110</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	8.000	8.000	8.000	8.000
<b>Division Total:</b>	<b>8.000</b>	<b>8.000</b>	<b>8.000</b>	<b>8.000</b>

**PLANNING NON-OPERATING DIVISION**  
**John O. Moore, Director**

**DESCRIPTION**

The Non-Operating Division administers the capital expenditures within the Department of Planning and Urban Development. The majority of the expenditures are related to housing rehabilitation funded by the Community Development Block Grant.

# PLANNING

**DIVISION:** PLANNING - NON-OPERATING

Capital expenditures within the Department of Planning and Urban Development. The majority of these expenditures are related to housing rehabilitation funded by the Community Development Block Grant.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Fringe Benefits			78	
<b>Total: Personal Services</b>			78	
Other				
Direct Expenditures			10,653,231	600,000
Utilities			18,251	
Debt Service			808,680	
Insurance			2,868	
State/County Charges			470,725	
Rentals and Leases			7,591	
Interfund Charges			19,997,730	
<b>Total: Other</b>			31,959,076	600,000
Capital Outlay				
Capital Outlay			638,355	
<b>Total: Capital Outlay</b>			638,355	
<b>Division Total:</b>			32,597,509	600,000

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Special Revenue Fund			18,401,834	600,000
Capital Projects Fund			14,195,675	
<b>Division Total:</b>			32,597,509	600,000
			32,597,509	600,000

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Special Revenue Fund				33.270
<b>Division Total:</b>				33.270

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**Police**

# **POLICE DEPARTMENT**

## **James Nice, Chief**

### **DESCRIPTION**

The Akron Police Department (APD), by City Charter, administratively falls within the Department of Public Safety. For operating budget purposes, however, this division is treated as a separate department. The Police Department is divided into three Subdivisions: Uniform, Investigative and Services. The Police Department's mission is to serve the community of Akron in a collaborative effort to enhance the quality of life through crime prevention, enforcement of laws, promotion of safety and reduction of fear.

The Uniform Subdivision is the largest of the three Subdivisions and has the primary responsibility of patrolling cruiser districts throughout the City and responding to the thousands of calls received for service and other traffic-related assignments.

The Investigative Subdivision has the responsibility of investigating unsolved crimes, apprehending offenders, processing crime scenes and recovering stolen property.

The Services Subdivision is responsible for preparing and managing the Police Department's annual operating budget, capital budget and various grants.

### **UNIFORM SUBDIVISION**

This Subdivision includes the Patrol Bureau that allows for 24-hour coverage in the City's 23 cruiser districts. The assigned officers utilize vehicles, foot beats and bikes to patrol the City neighborhoods, business districts and the downtown area. The Patrol Bureau is also responsible for the Court/Building Security Detail, the Community-Oriented Policing Services Unit, the K-9 Unit, the Gang Unit and the Reserve Officers Unit. Each of these units serves a special purpose for the community. The Court/Building Security Detail provides the security in the Stubbs Justice Center.

### **INVESTIGATIVE SUBDIVISION**

**Elizabeth Daugherty, Police Captain**

This Subdivision is responsible for investigating unsolved crimes, apprehending offenders, preparing cases for trial, processing crime scenes and recovering stolen property. The Crimes Against Persons Unit includes homicide, robbery, rape/sexual assault, felonious/aggravated assault, kidnapping/abduction, patient abuse/neglect and felony domestic violence.

## **SERVICES SUBDIVISION**

### **Daniel Zampelli, Police Captain**

This Subdivision encompasses the Training Bureau, Community Relations, Planning, Research and Development Unit, Records Room, Safety Communications, Civil Liabilities, Information Systems and Benefits. The Planning, Research and Development Unit maintains an interactive website, which allows information to be exchanged freely with the community.

## **GOALS & OBJECTIVES**

- Utilizing an existing Civil Service eligibility list, the APD will hire twenty-five additional officers by summer 2012. Collaborate with other City Departments to update and develop qualifications for Akron Police Officers and implement these new qualifications to fashion a new hiring test and process with the goal of hiring an additional twenty-five officers by year end. Promote officers through the ranks to include Deputy Chiefs, Captains, Lieutenants and Sergeants.
- Maintain the high level of efficiency APD has established in enforcing drug laws of the City of Akron and State of Ohio.
- The Safety Communications Center is scheduled for a much needed renovation and overhaul. Currently plans are being drawn to implement this renovation. This work is not only cosmetic. The plan calls for work on the Centers electrical needs and HVAC systems and have this work completed in 2012.
- Restructure the Officer of Professional Standards and Accountability (OPSA) to include the addition of sergeants and explore merging Patrol Operations functions in relation to complaints and uses of force with OPSA. Revise the complaint process to make OPSA the intake and assignment office.
- The Akron Police Reserve program has been in existence since the mid-1950's and has proved to be a valuable resource for the department and City. We will restructure the program so that we can better utilize these individuals.
- Continue to provide the best quality service possible given the resources available.
- Continue to assign officers to attend community meetings, community events, block club meetings and address crime problems identified by these groups.
- Continue to focus on the reduction of violent crimes and incidents that involve use of firearms, reduce speeding on our freeways, and pursue and secure the arrest of those who harm others.



## SERVICE LEVELS

The police administration worked collaboratively with the City administration and police union to structure a summer staffing schedule. This effort addressed shortages of patrol officers that occurred through attrition and provided patrol officers with a four day on and two days off work schedule.

After a nationwide search, the Mayor appointed the first Chief of Police who was not from within the ranks of the Akron Police Department and who is committed to bringing law enforcement “best practices” to the department.

Officers and Narcotics Detectives continued to aggressively locate and shut down 69 meth labs during the year and cleaned up numerous additional dump sites. This resulted in over \$50,000 in clean-up costs. The department is looking at more cost effective ways to handle these expensive clean-ups.

Officers patrolling the North Hill area broke up two separate burglary rings during the year and successfully led a Hop Spot detail that netted 132 misdemeanor charges and 69 felony charges along with 52 traffic citations and 92 Field Interrogation cards.

Total calls for service in 2012 were 277,991. Electronic reports are generated on applications produced by members of the Information Systems Unit saving printing cost, staff, and ease of entry and retrieval. Safety Communications Technician, Meg Hammil, was recognized in 2011 for her outstanding work as a call-taker during the annual state conference for NENA/APCO.

Planning and Research Unit members Sgt. Eric Paull, Malinda Sampsell and Mary Infantino, due to their expertise on the subjects of Intelligence-Led Policing and Crime Analysis, were all asked to present their work at various locals in 2011 and throughout the state of Ohio.

The Missing Persons Unit investigated a combination of 1,188 missing adults and juveniles. Each person that was reported missing was located. The unit has had success with the Reverse 9-1-1 system and “A Child is Missing” protocol.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>12/31/09</b>	<b>12/31/10</b>	<b>12/31/11</b>	<b>2012</b>
<b>POLICE:</b>				
Accounts Analyst	0.00	0.00	1.00	1.00
Account Clerk	3.00	3.00	3.00	3.00
Building Inspector	1.00	1.00	0.00	0.00
Crime Analyst	1.00	1.00	3.00	3.00
Health Education Specialist	1.00	1.00	1.00	1.00
Law Enforcement Planner	2.00	2.00	1.00	1.00
Police Captain	10.00	10.00	9.00	10.00
Police Chief	0.00	0.00	1.00	1.00
Police Deputy Chief	1.00	0.00	0.00	0.00
Police Lieutenant	20.00	19.00	16.00	20.00
Police Officer	356.00	345.00	318.00	345.00
Police Records Supervisor	1.00	1.00	1.00	1.00
Police Sergeant	70.00	69.00	62.00	70.00
Safety Communications Supervisor	1.00	1.00	1.00	1.00
Safety Communication Tech	1.00	1.00	1.00	1.00
Secretary	36.00	35.00	27.00	35.00
<b>TOTAL POLICE</b>	<b>504.00</b>	<b>489.00</b>	<b>445.00</b>	<b>493.00</b>

## BUDGET COMMENTS

The budget provides for a base level of 447 uniformed positions charged to the General Fund operating budget. The actual number of uniformed positions fluctuates during the year, but the City strives to maintain adequate staffing levels by hiring and starting new police classes at the earliest possible date.

# POLICE

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
ADMINISTRATION	50,731,750	50,476,005	53,119,550	52,467,080
POLICE - NON OPERATING	569	0		
<b>Total for Department:</b>	<b>50,732,319</b>	<b>50,476,005</b>	<b>53,119,550</b>	<b>52,467,080</b>

# POLICE

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
<b>Personal Services</b>				
Salaries and Wages	31,344,374	30,690,479	29,633,980	32,191,010
Fringe Benefits	14,095,699	15,132,657	17,665,004	15,925,590
<b>Total: Personal Services</b>	<b>45,440,073</b>	<b>45,823,136</b>	<b>47,298,984</b>	<b>48,116,600</b>
<b>Other</b>				
Direct Expenditures	2,226,865	1,851,155	1,796,480	1,524,410
Utilities	77,792	61,376	77,049	74,950
Debt Service	352,490	352,486	355,066	360,000
Insurance	181,545	154,908	165,852	166,700
State/County Charges	18,317	19,633	24,524	25,000
Rentals and Leases	166,900	65,600	172,365	120,000
Interfund Charges	2,268,337	2,123,381	3,180,587	2,043,920
<b>Total: Other</b>	<b>5,292,246</b>	<b>4,628,539</b>	<b>5,771,923</b>	<b>4,314,980</b>
<b>Capital Outlay</b>				
Capital Outlay	0	24,330	48,643	35,500
<b>Total: Capital Outlay</b>	<b>0</b>	<b>24,330</b>	<b>48,643</b>	<b>35,500</b>
<b>Total for Department:</b>	<b>50,732,319</b>	<b>50,476,005</b>	<b>53,119,550</b>	<b>52,467,080</b>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2012

	Personal Services	Other	Capital Outlay	Total
General Fund	43,525,310	3,386,000		46,911,310
Special Revenue Fund	4,591,290	912,980	35,500	5,539,770
Trust and Agency Fund		16,000		16,000
<b>Total for Department:</b>	<b>48,116,600</b>	<b>4,314,980</b>	<b>35,500</b>	<b>52,467,080</b>

# POLICE

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	47,470,564	44,390,970	48,283,539	46,911,310
Special Revenue Fund	3,261,755	6,085,035	4,836,011	5,539,770
Trust and Agency Fund				16,000
<b>Total for Department:</b>	<b>50,732,319</b>	<b>50,476,005</b>	<b>53,119,550</b>	<b>52,467,080</b>

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	481.000	449.000	409.000	470.000
Special Revenue Fund	23.000	40.000	36.000	23.000
<b>Total for Department:</b>	<b>504.000</b>	<b>489.000</b>	<b>445.000</b>	<b>493.000</b>

# POLICE

**DIVISION:** ADMINISTRATION

Provide protection of persons and property of Akron residents and businesses. Apprehension and detention of criminals and the general maintenance of order for all Akron residents.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	31,344,374	30,690,479	29,633,980	32,191,010
Fringe Benefits	14,095,699	15,132,657	17,665,004	15,925,590
<b>Total: Personal Services</b>	<b>45,440,073</b>	<b>45,823,136</b>	<b>47,298,984</b>	<b>48,116,600</b>
Other				
Direct Expenditures	2,226,865	1,851,155	1,796,480	1,524,410
Utilities	77,792	61,376	77,049	74,950
Debt Service	352,490	352,486	355,066	360,000
Insurance	181,545	154,908	165,852	166,700
State/County Charges	18,317	19,633	24,524	25,000
Rentals and Leases	166,900	65,600	172,365	120,000
Interfund Charges	2,267,768	2,123,381	3,180,587	2,043,920
<b>Total: Other</b>	<b>5,291,677</b>	<b>4,628,539</b>	<b>5,771,923</b>	<b>4,314,980</b>
Capital Outlay				
Capital Outlay	0	24,330	48,643	35,500
<b>Total: Capital Outlay</b>	<b>0</b>	<b>24,330</b>	<b>48,643</b>	<b>35,500</b>
<b>Division Total:</b>	<b>50,731,750</b>	<b>50,476,005</b>	<b>53,119,550</b>	<b>52,467,080</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	47,470,564	44,390,970	48,283,539	46,911,310
Special Revenue Fund	3,261,186	6,085,035	4,836,011	5,539,770
Trust and Agency Fund				16,000
<b>Division Total:</b>	<b>50,731,750</b>	<b>50,476,005</b>	<b>53,119,550</b>	<b>52,467,080</b>
	<b>50,731,750</b>	<b>50,476,005</b>	<b>53,119,550</b>	<b>52,467,080</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	481.000	449.000	409.000	470.000
Special Revenue Fund	23.000	40.000	36.000	23.000
<b>Division Total:</b>	<b>504.000</b>	<b>489.000</b>	<b>445.000</b>	<b>493.000</b>

# POLICE

DIVISION: POLICE - NON OPERATING

Non-operating expenses for the Police Department.

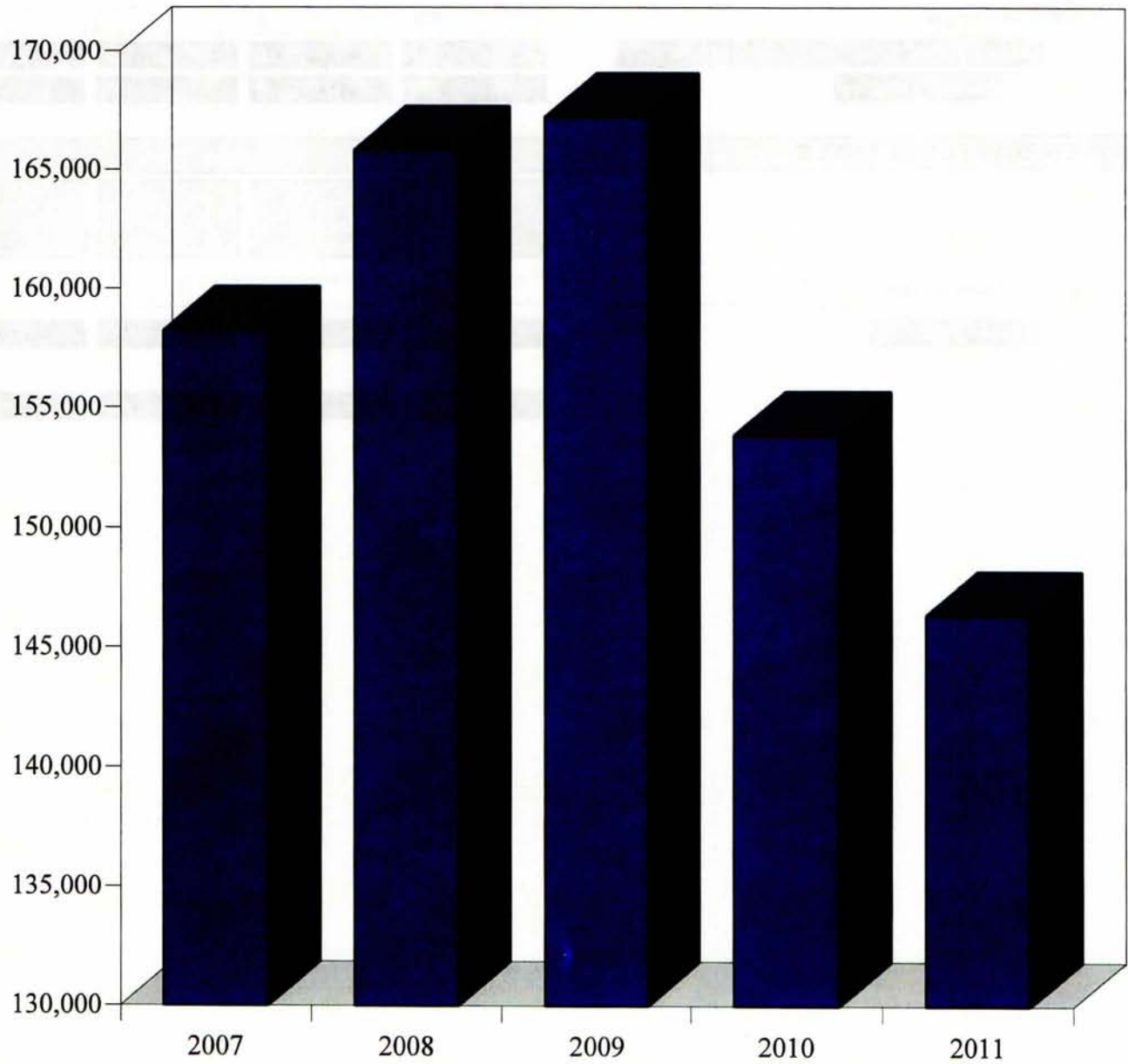
## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Other				
Interfund Charges	569	0		
<b>Total: Other</b>	<b>569</b>	<b>0</b>		
<b>Division Total:</b>	<b>569</b>	<b>0</b>		

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Special Revenue Fund	569	0		
<b>Division Total:</b>	<b>569</b>	<b>0</b>		
	<b>569</b>	<b>0</b>		

**POLICE**  
**2007 - 2011**  
**CALLS FOR SERVICE**





# Public Health

## **DEPARTMENT OF PUBLIC HEALTH**

### **DESCRIPTION**

The Department of Public Health, through the Director of Health and the Health Commission, is responsible for all matters concerning public health and sanitation within the City. The Health Department consists of eight divisions: Administration, Air Quality, Counseling Services, Community Health Assessment/Health Promotion, Environmental Health, Housing, Laboratory and Medical & Nursing. The Health Commission has police powers to enforce its health rules and regulations. The Health Commission, composed of five members of the City of Akron appointed by the Mayor and confirmed by City Council, serves as the policy-setting body for the Akron Health Department.

Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health District.

The only expenses contained here are related to terminal expenses and consolidation related expenses.

# HEALTH

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
ADMINISTRATION	2,847,590	3,256,100	807,258	
AIR QUALITY	4,028,072	1,643,729	348,911	
COUNSELING SERVICES	1,119,914	1,002,750	151,980	
ENVIRONMENTAL HEALTH	1,761,844	2,935,231	316,719	
HOUSING	2,597,879	423,546	1,223	
LABORATORY	372,595	8,558	8	
MEDICAL AND NURSING	4,485,652	4,388,868	1,134,983	
HEALTH CHAHP	1,371,126	2,003,355	167,774	
EPIDEMIOLOGY	0	330,878	17,599	
CONSOLIDATED HEALTH			5,910,165	5,200,000
<b>Total for Department:</b>	<b>18,584,672</b>	<b>15,993,015</b>	<b>8,856,620</b>	<b>5,200,000</b>

# HEALTH

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	7,286,897	5,659,278	249,062	30,000
Fringe Benefits	3,391,358	3,883,310	1,069,882	20,000
<b>Total: Personal Services</b>	<b>10,678,255</b>	<b>9,542,588</b>	<b>1,318,944</b>	<b>50,000</b>
Other				
Direct Expenditures	4,249,135	5,053,942	4,824,691	5,150,000
Utilities	72,036	55,011	7,082	
Insurance	131,752	63,838	8,046	
Rentals and Leases	379,576	350,124	238,142	
Interfund Charges	3,073,918	927,512	2,459,715	
<b>Total: Other</b>	<b>7,906,417</b>	<b>6,450,427</b>	<b>7,537,676</b>	<b>5,150,000</b>
<b>Total for Department:</b>	<b>18,584,672</b>	<b>15,993,015</b>	<b>8,856,620</b>	<b>5,200,000</b>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2012

	Personal Services	Other	Capital Outlay	Total
General Fund	50,000	5,150,000		5,200,000
<b>Total for Department:</b>	<b>50,000</b>	<b>5,150,000</b>		<b>5,200,000</b>

# HEALTH

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	7,407,822	6,504,712	4,686,975	5,200,000
Special Revenue Fund	11,176,850	9,488,303	4,169,645	
<b>Total for Department:</b>	<b>18,584,672</b>	<b>15,993,015</b>	<b>8,856,620</b>	<b>5,200,000</b>

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	65.650	59.750		
Special Revenue Fund	72.350	50.250		
<b>Total for Department:</b>	<b>138.000</b>	<b>110.000</b>		

## ADMINISTRATION DIVISION

### STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>PUBLIC HEALTH:</b>				
<i>Administration:</i>				
Account Clerk	1.00	0.00	0.00	0.00
Accounts Analyst	1.50	1.50	0.00	0.00
Application Programmer	0.50	0.00	0.00	0.00
Deputy Director	1.00	1.00	0.00	0.00
Epidemiologist	0.50	0.00	0.00	0.00
Executive Assistant	1.00	0.00	0.00	0.00
Health Education Specialist	1.50	1.00	0.00	0.00
Health Services Grants Coordinator	1.00	1.00	0.00	0.00
Public Health Medical Officer	0.25	0.00	0.00	0.00
Public Health Nurse	6.00	0.00	0.00	0.00
Secretary	2.00	2.00	0.00	0.00
Total Administration	16.25	6.50	0.00	0.00

# HEALTH

**DIVISION:** ADMINISTRATION

Provide administrative support and direction to all divisions of the Akron Health Department. Provide administrative support to the Akron Health Commission. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	1,083,884	492,372	15,198	
Fringe Benefits	461,809	415,858	18,491	
<b>Total: Personal Services</b>	<b>1,545,693</b>	<b>908,230</b>	<b>33,689</b>	
Other				
Direct Expenditures	1,135,673	2,080,741	239,906	
Utilities	10,959	8,311	509	
Insurance	94,612	39,624		
Rentals and Leases	15,628	9,817	1,030	
Interfund Charges	45,025	209,377	532,124	
<b>Total: Other</b>	<b>1,301,897</b>	<b>2,347,870</b>	<b>773,569</b>	
<b>Division Total:</b>	<b>2,847,590</b>	<b>3,256,100</b>	<b>807,258</b>	

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	1,172,904	626,472	41,778	
Special Revenue Fund	1,674,686	2,629,628	765,480	
<b>Division Total:</b>	<b>2,847,590</b>	<b>3,256,100</b>	<b>807,258</b>	
	<b>2,847,590</b>	<b>3,256,100</b>	<b>807,258</b>	

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	5.500	4.500		
Special Revenue Fund	10.750	2.000		
<b>Division Total:</b>	<b>16.250</b>	<b>6.500</b>		

## AIR QUALITY DIVISION

### STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC HEALTH:</u></b>				
<i><b>Air Quality Management:</b></i>				
Accounts Analyst	0.50	0.50	0.00	0.00
Air Pollution Engineer	5.00	5.00	0.00	0.00
Air Quality Management Administrator	0.00	1.00	0.00	0.00
Application Programmer	0.50	0.00	0.00	0.00
Chief Air Pollution Engineer	1.00	0.00	0.00	0.00
Environmental Services Aide	1.00	1.00	0.00	0.00
Health Education Specialist	1.00	1.00	0.00	0.00
Lab Analyst	2.00	1.00	0.00	0.00
Sanitarian	5.00	4.00	0.00	0.00
Secretary	2.00	2.00	0.00	0.00
Total Air Quality Management	18.00	15.50	0.00	0.00



# HEALTH

**DIVISION:** AIR QUALITY

Delegate agency of the Ohio Environmental Protection Agency, serving all of Summit, Portage and Medina counties. Operates an ambient air monitoring network, enforce state and local air pollution regulations, investigate complaints of air pollution problems and enforce asbestos regulations. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	824,583	825,720	34,907	
Fringe Benefits	500,945	526,650	273,312	
<b>Total: Personal Services</b>	<b>1,325,528</b>	<b>1,352,370</b>	<b>308,219</b>	
Other				
Direct Expenditures	119,056	103,913	21,266	
Utilities	15,333	12,480	2,595	
Insurance	5,600	5,423		
Rentals and Leases	82,880	85,470		
Interfund Charges	2,479,675	84,073	16,831	
<b>Total: Other</b>	<b>2,702,544</b>	<b>291,359</b>	<b>40,692</b>	
<b>Division Total:</b>	<b>4,028,072</b>	<b>1,643,729</b>	<b>348,911</b>	

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Special Revenue Fund	4,028,072	1,643,729	348,911	
<b>Division Total:</b>	<b>4,028,072</b>	<b>1,643,729</b>	<b>348,911</b>	
	<b>4,028,072</b>	<b>1,643,729</b>	<b>348,911</b>	

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Special Revenue Fund	18.000	15.500		
<b>Division Total:</b>	<b>18.000</b>	<b>15.500</b>		

## **COUNSELING DIVISION**

### **STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC HEALTH:</u></b>				
<i><b>Counseling Services:</b></i>				
Accounts Analyst	0.50	0.50	0.00	0.00
Alcoholic/Drug Prevention Specialist	2.00	2.00	0.00	0.00
Alcoholism Counselor	6.00	5.00	0.00	0.00
Clinic Assistant	1.00	1.00	0.00	0.00
Secretary	2.00	2.00	0.00	0.00
Total Counseling Services	11.50	10.50	0.00	0.00

# HEALTH

## DIVISION: COUNSELING SERVICES

Provide alcohol and drug prevention programs. Counsel the public for treatment of alcoholism. Participate in Court Outreach Program by providing alcohol/drug addiction treatment to juvenile offenders. Conduct City of Akron Employee Assistance Program to help employees with a wide range of personal problems. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

### DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	691,667	526,870	20,831	
Fringe Benefits	308,541	381,446	22,307	
<b>Total: Personal Services</b>	<b>1,000,208</b>	<b>908,316</b>	<b>43,138</b>	
Other				
Direct Expenditures	60,127	45,928	531	
Utilities	565	510	80	
Insurance	1,680	986		
Interfund Charges	57,334	47,010	108,231	
<b>Total: Other</b>	<b>119,706</b>	<b>94,434</b>	<b>108,842</b>	
<b>Division Total:</b>	<b>1,119,914</b>	<b>1,002,750</b>	<b>151,980</b>	

### DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	303,492	168,630	23,116	
Special Revenue Fund	816,422	834,120	128,864	
<b>Division Total:</b>	<b>1,119,914</b>	<b>1,002,750</b>	<b>151,980</b>	
	<b>1,119,914</b>	<b>1,002,750</b>	<b>151,980</b>	

### DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	0.500			
Special Revenue Fund	11.000	10.500		
<b>Division Total:</b>	<b>11.500</b>	<b>10.500</b>		

## **ENVIRONMENTAL DIVISION**

### **STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC HEALTH:</u></b>				
<b><i>Environmental Health:</i></b>				
Accounts Analyst	0.00	0.50	0.00	0.00
Clinic Assistant	0.00	1.00	0.00	0.00
Environmental Services Aide	1.00	1.00	0.00	0.00
Health Education Specialist	0.00	0.50	0.00	0.00
Public Health Nurse	0.00	0.50	0.00	0.00
Sanitarian	13.00	11.00	0.00	0.00
Sanitarian Supervisor	1.00	2.00	0.00	0.00
Secretary	3.00	3.00	0.00	0.00
Total Environmental Health	18.00	19.50	0.00	0.00

# HEALTH

**DIVISION:** ENVIRONMENTAL HEALTH

Inspect food service operations in the City of Akron, respond to nuisance and rodent complaints. Maintain and expand computerized Right-to-Know (chemical storage) database. Conduct City-wide mosquito spraying program. Eliminate litter, unsanitary and blighting conditions through a special private property cleanup program. Inspect swimming pools and spas for compliance with State of Ohio regulations. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	919,988	948,112	37,500	
Fringe Benefits	411,972	970,548	128,323	
<b>Total: Personal Services</b>	<b>1,331,960</b>	<b>1,918,660</b>	<b>165,823</b>	
Other				
Direct Expenditures	353,846	920,079	27,579	
Utilities	6,113	7,256	652	
Insurance	11,760	10,817		
Rentals and Leases	0	28,671	3,017	
Interfund Charges	58,165	49,748	119,648	
<b>Total: Other</b>	<b>429,884</b>	<b>1,016,571</b>	<b>150,896</b>	
<b>Division Total:</b>	<b>1,761,844</b>	<b>2,935,231</b>	<b>316,719</b>	

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	1,432,402	1,690,392	151,061	
Special Revenue Fund	329,442	1,244,839	165,658	
<b>Division Total:</b>	<b>1,761,844</b>	<b>2,935,231</b>	<b>316,719</b>	
	<b>1,761,844</b>	<b>2,935,231</b>	<b>316,719</b>	

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	16.750	14.000		
Special Revenue Fund	1.250	5.500		
<b>Division Total:</b>	<b>18.000</b>	<b>19.500</b>		

## **HOUSING DIVISION**

### **STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC HEALTH:</u></b>				
<i><b>Housing:</b></i>				
Accounts Analyst	0.50	0.00	0.00	0.00
Clinic Assistant	1.00	0.00	0.00	0.00
Health Education Specialist	0.50	0.00	0.00	0.00
Housing Administrator	1.00	0.00	0.00	0.00
Public Health Nurse	0.50	0.00	0.00	0.00
Sanitarian	6.00	0.00	0.00	0.00
Sanitarian Supervisor	3.00	0.00	0.00	0.00
Secretary	3.00	0.00	0.00	0.00
Semi-Skilled Laborer	1.00	0.00	0.00	0.00
Total Housing	16.50	0.00	0.00	0.00

# HEALTH

**DIVISION:** HOUSING

Inspect housing in Akron for compliance with Akron's Environmental Health and Housing code. Respond to complaints about dilapidated housing. Work with the Housing Appeals Board to raze unsafe, unsanitary houses in Akron and to repair rundown houses. Conduct lead poisoning prevention program. Beginning in 2010, this division is now part of the Department of Service. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	1,042,613	0	119	
Fringe Benefits	481,345	902	1,104	
<b>Total: Personal Services</b>	<b>1,523,958</b>	<b>902</b>	<b>1,223</b>	
Other				
Direct Expenditures	734,792	18,370		
Utilities	7,837	0		
Insurance	10,050	0		
Rentals and Leases	35,843	3,135		
Interfund Charges	285,399	401,139		
<b>Total: Other</b>	<b>1,073,921</b>	<b>422,644</b>		
<b>Division Total:</b>	<b>2,597,879</b>	<b>423,546</b>	<b>1,223</b>	

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	1,018,191	688	1,223	
Special Revenue Fund	1,579,688	422,858		
<b>Division Total:</b>	<b>2,597,879</b>	<b>423,546</b>	<b>1,223</b>	
	<b>2,597,879</b>	<b>423,546</b>	<b>1,223</b>	

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	5.900			
Special Revenue Fund	10.600			
<b>Division Total:</b>	<b>16.500</b>			

# HEALTH

**DIVISION:** LABORATORY

Provide laboratory services and consultation as needed by the various divisions, health-related agencies and industries with health-related problems to supplement or confirm clinical or environmental observations. Beginning in 2010, this division's responsibilities have been dispersed to various other Department of Health divisions. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	228,639	0		
Fringe Benefits	100,371	0		
<b>Total: Personal Services</b>	<b>329,010</b>	<b>0</b>		
Other				
Direct Expenditures	41,720	8,558	8	
Interfund Charges	1,865	0		
<b>Total: Other</b>	<b>43,585</b>	<b>8,558</b>	<b>8</b>	
<b>Division Total:</b>	<b>372,595</b>	<b>8,558</b>	<b>8</b>	

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	358,906	8,558	8	
Special Revenue Fund	13,689	0		
<b>Division Total:</b>	<b>372,595</b>	<b>8,558</b>	<b>8</b>	
	<b>372,595</b>	<b>8,558</b>	<b>8</b>	



## **MEDICAL AND NURSING DIVISION**

### **STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC HEALTH:</u></b>				
<i><b>Medical &amp; Nursing:</b></i>				
Account Clerk	1.00	0.00	0.00	0.00
Clinic Assistant	6.00	5.00	0.00	0.00
Consumer Services Clerk	0.50	0.75	0.00	0.00
Health Education Specialist	1.00	0.50	0.00	0.00
Microbiologist	3.00	3.00	0.00	0.00
Office Manager	1.00	1.00	0.00	0.00
Public Health Lab Manager	1.00	1.00	0.00	0.00
Public Health Medical Officer	2.00	2.00	0.00	0.00
Public Health Nurse	8.50	9.75	0.00	0.00
Public Health Nursing Supervisor	1.00	1.00	0.00	0.00
Public Health Nutritionist	5.00	6.00	0.00	0.00
Secretary	5.00	3.00	0.00	0.00
W.I.C. Program Supervisor	1.00	1.00	0.00	0.00
Total Medical & Nursing	36.00	34.00	0.00	0.00

# HEALTH

## DIVISION: MEDICAL AND NURSING

Operate clinics for pregnant women in need of prenatal care, for children requiring health services, for WIC (Women/Infants/Children) supplemental food program, and for persons afflicted with sexually transmitted diseases. Conduct HIV antibody testing and AIDS counseling. Provide services for children with medical handicaps. Immunize children and adults. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

### DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	1,998,953	1,758,034	70,674	
Fringe Benefits	884,683	1,069,538	217,917	
<b>Total: Personal Services</b>	<b>2,883,636</b>	<b>2,827,572</b>	<b>288,591</b>	
Other				
Direct Expenditures	1,329,449	1,301,153	283,257	
Utilities	18,909	16,343	1,570	
Insurance	7,490	6,495		
Rentals and Leases	134,573	122,440		
Interfund Charges	111,595	114,865	561,565	
<b>Total: Other</b>	<b>1,602,016</b>	<b>1,561,296</b>	<b>846,392</b>	
<b>Division Total:</b>	<b>4,485,652</b>	<b>4,388,868</b>	<b>1,134,983</b>	

### DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	1,894,640	1,784,448	231,412	
Special Revenue Fund	2,591,012	2,604,420	903,571	
<b>Division Total:</b>	<b>4,485,652</b>	<b>4,388,868</b>	<b>1,134,983</b>	
	<b>4,485,652</b>	<b>4,388,868</b>	<b>1,134,983</b>	

### DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	15.250	17.250		
Special Revenue Fund	20.750	16.750		
<b>Division Total:</b>	<b>36.000</b>	<b>34.000</b>		

## **COMMUNITY HEALTH ASSESSMENT AND HEALTH PROMOTION**

### **STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC HEALTH:</u></b>				
<b><i>CHAHP:</i></b>				
Clinic Assistant	1.00	1.00	0.00	0.00
Consumer Services Clerk	0.50	0.25	0.00	0.00
Data Entry Operator	1.00	1.00	0.00	0.00
Epidemiologist	0.00	0.00	0.00	0.00
Health Education Specialist	2.00	3.00	0.00	0.00
Health Promotion Manager	1.00	1.00	0.00	0.00
Public Health Nurse	5.00	6.75	0.00	0.00
Public Health Nursing Manager	1.00	1.00	0.00	0.00
Public Health Nursing Supervisor	1.00	0.00	0.00	0.00
Secretary	5.00	5.00	0.00	0.00
Vital Statistics Supervisor	1.00	1.00	0.00	0.00
Total CHAHP	18.50	20.00	0.00	0.00

# HEALTH

**DIVISION:** HEALTH CHAHP

Maintain all birth and death records for the City of Akron. Issue certified copies of birth and death certificates to the public. Maintain a database of community statistics on births, deaths, disease, etc. This division also provides a variety of health education programs and information to schools, the community, and City employees by working with other divisions, community agencies, and school districts that will enable people to make knowledgeable decisions about their health, and inform the public about current health issues. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	496,570	867,488	35,553	
Fringe Benefits	241,692	428,772	67,225	
<b>Total: Personal Services</b>	<b>738,262</b>	<b>1,296,260</b>	<b>102,778</b>	
Other				
Direct Expenditures	474,472	575,200	5,399	
Utilities	12,320	10,111	1,092	
Insurance	560	493		
Rentals and Leases	110,652	100,591	1,260	
Interfund Charges	34,860	20,700	57,245	
<b>Total: Other</b>	<b>632,864</b>	<b>707,095</b>	<b>64,996</b>	
<b>Division Total:</b>	<b>1,371,126</b>	<b>2,003,355</b>	<b>167,774</b>	

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	1,227,287	1,894,646	116,733	
Special Revenue Fund	143,839	108,709	51,041	
<b>Division Total:</b>	<b>1,371,126</b>	<b>2,003,355</b>	<b>167,774</b>	
	<b>1,371,126</b>	<b>2,003,355</b>	<b>167,774</b>	

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	18.500	20.000		
<b>Division Total:</b>	<b>18.500</b>	<b>20.000</b>		

## **EPIDEMIOLOGY**

### **STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC HEALTH:</u></b>				
<b><i>EPIDEMIOLOGY:</i></b>				
Disease Control Officer	1.00	1.00	0.00	0.00
Epidemiologist	0.50	1.00	0.00	0.00
Public Health Medical Officer	0.75	1.00	0.00	0.00
Secretary	1.00	1.00	0.00	0.00
Total Epidemiology:	3.25	4.00	0.00	0.00

# HEALTH

**DIVISION:** EPIDEMIOLOGY

This division was created in 2010 and is responsible for the coordination of communicable disease control and disease outbreak investigation. The division is also the central point for public health preparedness planning as well as general community health assessment activities, including response to public requests for data. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	0	240,682	10,605	
Fringe Benefits	0	89,596	6,994	
<b>Total: Personal Services</b>	<b>0</b>	<b>330,278</b>	<b>17,599</b>	
Other				
Interfund Charges	0	600		
<b>Total: Other</b>	<b>0</b>	<b>600</b>		
<b>Division Total:</b>	<b>0</b>	<b>330,878</b>	<b>17,599</b>	

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	0	330,878	17,599	
<b>Division Total:</b>	<b>0</b>	<b>330,878</b>	<b>17,599</b>	
	<b>0</b>	<b>330,878</b>	<b>17,599</b>	

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	3.250	4.000		
<b>Division Total:</b>	<b>3.250</b>	<b>4.000</b>		

## **CONSOLIDATED HEALTH**

### **DESCRIPTION**

The Consolidated Health division facilitates the expenditures relating to public health services for residents. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health District.

# HEALTH

**DIVISION:** CONSOLIDATED HEALTH

Expenses related to the consolidation of the Akron Health Department with Summit County. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages			23,675	30,000
Fringe Benefits			334,209	20,000
<b>Total: Personal Services</b>			<b>357,884</b>	<b>50,000</b>
Other				
Direct Expenditures			4,246,745	5,150,000
Utilities			584	
Insurance			8,046	
Rentals and Leases			232,835	
Interfund Charges			1,064,071	
<b>Total: Other</b>			<b>5,552,281</b>	<b>5,150,000</b>
<b>Division Total:</b>			<b>5,910,165</b>	<b>5,200,000</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund			4,104,045	5,200,000
Special Revenue Fund			1,806,120	
<b>Division Total:</b>			<b>5,910,165</b>	<b>5,200,000</b>
			<b>5,910,165</b>	<b>5,200,000</b>



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# Public Safety

**DEPARTMENT OF PUBLIC SAFETY**  
**Donald L. Plusquellic, Mayor**

**DESCRIPTION**

By Charter, the Mayor serves as the Director of the Department of Public Safety. The responsibility for daily supervision of these divisions is split between the Deputy Mayor for Public Safety and the Director of Public Service. The following divisions are included in the Department of Public Safety: Building Inspection, Communications, Corrections, Disaster Services, Police/Fire Communications, Traffic Engineering and Weights and Measures. In 2007, the Weights and Measures Division's functions began to be enforced by Summit County. In 2009, the Building Inspection Division was combined with the Summit County Department of Building Standards. In 2010, the Traffic Engineering Division was moved to the Department of Public Service. The Department of Public Safety also includes the Police and Fire Divisions, but for budget purposes Police and Fire are considered separate departments due to their size.

**BUDGET COMMENTS**

The 2012 Operating Budget provides funding for the staffing of 93 full-time positions for the divisions of the Department of Public Safety. The 2012 Operating Budget also provides adequate funding for the operations of the various divisions within the Department. These funding levels have been established in coordination with the City's overall goal of conservative fiscal responsibilities.

# SAFETY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
BUILDING INSPECTION	429,919	157,648	221,313	160,550
COMMUNICATIONS	1,847,315	2,238,160	3,094,530	2,083,330
CORRECTIONS	9,090,423	8,331,841	8,078,919	7,930,000
DISASTER SERVICES	64,974	108	207	200
POLICE/FIRE COMMUNICATIONS	4,216,540	4,670,947	5,644,197	4,556,030
TRAFFIC ENGINEERING	2,398,967	2,678,555	-340	
WEIGHTS AND MEASURES	57,682	56,789	58,973	59,000
<b>Total for Department:</b>	<b>18,105,820</b>	<b>18,134,048</b>	<b>17,097,799</b>	<b>14,789,110</b>

# SAFETY

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	4,723,562	4,465,084	3,350,674	3,279,500
Fringe Benefits	2,491,175	2,689,285	2,157,341	1,936,000
<b>Total: Personal Services</b>	<b>7,214,737</b>	<b>7,154,369</b>	<b>5,508,015</b>	<b>5,215,500</b>
Other				
Direct Expenditures	10,220,193	9,782,627	9,057,266	8,749,000
Utilities	409,928	373,340	173,734	174,500
Insurance	42,139	32,569	16,901	16,910
Interfund Charges	208,827	559,647	2,336,883	628,200
<b>Total: Other</b>	<b>10,881,087</b>	<b>10,748,183</b>	<b>11,584,784</b>	<b>9,568,610</b>
Capital Outlay				
Capital Outlay	9,996	231,496	5,000	5,000
<b>Total: Capital Outlay</b>	<b>9,996</b>	<b>231,496</b>	<b>5,000</b>	<b>5,000</b>
<b>Total for Department:</b>	<b>18,105,820</b>	<b>18,134,048</b>	<b>17,097,799</b>	<b>14,789,110</b>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2012

	Personal Services	Other	Capital Outlay	Total
General Fund	4,316,250	8,628,610		12,944,860
Special Revenue Fund	358,000	75,000	5,000	438,000
Internal Service Fund	541,250	865,000		1,406,250
<b>Total for Department:</b>	<b>5,215,500</b>	<b>9,568,610</b>	<b>5,000</b>	<b>14,789,110</b>

# SAFETY

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	16,199,134	15,304,918	13,605,828	12,944,860
Special Revenue Fund	1,513,717	2,328,686	1,675,868	438,000
Internal Service Fund	392,969	500,444	1,816,103	1,406,250
<b>Total for Department:</b>	<b>18,105,820</b>	<b>18,134,048</b>	<b>17,097,799</b>	<b>14,789,110</b>

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	74.340	71.350	60.500	80.000
Special Revenue Fund	19.330	21.650	5.000	5.000
Internal Service Fund			7.500	8.000
<b>Total for Department:</b>	<b>93.670</b>	<b>93.000</b>	<b>73.000</b>	<b>93.000</b>

## **BUILDING INSPECTION**

### **DESCRIPTION**

The Building Inspection Division is responsible for inspecting and ensuring that construction on all new buildings and alterations to existing facilities are done in compliance with the City's building codes. Building Inspection issues licenses and permits for building, plumbing, electrical and heating improvements. Effective in 2009, this division combined with the Summit County Department of Building Standards. The city contracts with a consultant for plan reviews.

# SAFETY

**DIVISION:** BUILDING INSPECTION

This division was responsible for inspecting all new buildings and alterations to existing facilities, receiving building and zoning code complaints, and issuing licenses and permits for building, plumbing, electrical and heating improvements. Per Ordinance 516-2008, in 2009, Summit County will now perform these duties and this budget will no longer exist for the 2010 budget.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	94,295	0		
Fringe Benefits	172,118	10,591	15,784	12,000
<b>Total: Personal Services</b>	<b>266,413</b>	<b>10,591</b>	<b>15,784</b>	<b>12,000</b>
Other				
Direct Expenditures	141,330	143,465	185,043	145,000
Utilities	2,241	0		
Insurance	7,840	493	545	550
Interfund Charges	12,095	3,099	19,941	3,000
<b>Total: Other</b>	<b>163,506</b>	<b>147,057</b>	<b>205,529</b>	<b>148,550</b>
<b>Division Total:</b>	<b>429,919</b>	<b>157,648</b>	<b>221,313</b>	<b>160,550</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	429,919	157,648	204,989	160,550
Special Revenue Fund			16,324	
<b>Division Total:</b>	<b>429,919</b>	<b>157,648</b>	<b>221,313</b>	<b>160,550</b>
	<b>429,919</b>	<b>157,648</b>	<b>221,313</b>	<b>160,550</b>



## **COMMUNICATIONS DIVISION**

**Malcolm Valentine, Acting Communications Manager**

### **DESCRIPTION**

The Communications Division is responsible for the acquisition, installation, maintenance and repair of equipment to support the communication needs of all the City departments. Those needs are focused on, but are not limited to, telephone, radio, 911, closed-circuit televisions, paging, mobile data computers, automatic vehicle locators, mobile bar code readers and data networking communications. The division maintains an outside cable plant consisting of nearly 400 miles and more than 6,100 wire miles of underground and aerial wires and telephone cables, along with thousands of feet of fiber optic cables and hundreds of thousands of feet of wires in City buildings connecting all computers and telephones to the City's mainframe and municipal telephone system.

The division provides installation and maintenance service for the municipal fire alarm system, a network of nearly 200 fire alarm boxes located on City streets and within buildings to provide a direct communication path to the Akron Fire Department. The Communications Division also provides design, installation and maintenance services for security alarms in various City-owned buildings to protect against fire and intrusion on the personal safety of City employees.

### **GOALS & OBJECTIVES**

- Provide timely and efficient installation, maintenance and repair services for all radio, telecommunications, video surveillance systems, voice processing and local area networks for all City divisions.
- Continue to pursue cost cutting efforts to reduce overall telecommunications costs and monitor telecommunication usage, making adjustments where necessary. Also provide installation and support of automatic vehicle location units in Public Service vehicles.
- Maintain maximum accessibility to all the telecommunication systems and networks through an aggressive preventative maintenance program.
- Install fiber optic cables throughout the City to meet the growing need for additional bandwidth and reduce maintenance costs associated with large count copper cables.
- Pursue additional agencies in joining the Regional Radio System to further develop interoperability throughout Summit County and reduce costs for all users, and provide technical assistance for the federally mandated frequency reconfiguration project so that the implementation phase will begin in 2010.
- Manage cellular service and equipment for all wireless air cards, cell phones, blackberries and in vehicle data devices for AVL, APD, EMS and School

Flashers. Expand video surveillance cameras as requested and pursue new technology in wireless communications and computer telephone integration.

### SERVICE LEVELS

In 2011, the Communications Division responded to over 4,000 requests for service. The overall telecommunications costs have been lowered by reducing wire line services where applicable, bundling services and monitoring monthly bills for unauthorized charges. The Communications division has changed 21 Automatic Vehicle Location (AVL) units to pooled data plans realizing a cost savings of hundreds of dollars per month per vehicle. Vehicle mounted modems were changed to SIM card technology allowing faster evaluation and repair or issues concerning AVL reporting.

Daily maintenance routines and fault monitoring were performed on the radio system, main telephone system, voice processing and call accounting systems to identify potential problems and monitor activity and traffic on the various systems. The division conducted monthly testing of the outside cable plant to prevent problems from escalating to service-affecting levels. Quarterly fire alarm testing and a preventive maintenance program kept the fire alarm system operating in a reliable working condition. Weekly transmitter site checks coupled with alarm monitoring and routine maintenance at five antenna locations allowed the division to avoid downtime and ensure the systems and equipment are functioning properly.

The Communications line crew extended fiber optic cables to 12 locations in 2011. The Metro RTA, City of Twinsburg FD, Twinsburg Twp. SD, City of Macedonia FD, Tallmadge SD and Barberton-Norton MAD now use the Regional Radio System. Currently 30 agencies are operating on the Akron/Summit Radio System daily in Summit County.

In the past year, 11 new cameras have been added to the existing IP Video System. There are 767 wireless devices used throughout the city at this time.

The Federally mandated frequency reconfiguration project known as “Rebanding” is underway. Over six thousand radios will be replaced or reprogrammed. The project is funded by Sprint/Nextel and should be complete in 18 months.

The Division continues to assist One Community with the WiFi project throughout the City of Akron. Forty-five users are currently utilizing VoIP (Voice over Internet Protocol) systems within the city. Water Pollution Control is on line with VoIP.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>PUBLIC SAFETY:</b>				
<i><b>Communications:</b></i>				
Communications Manager	1.00	1.00	0.00	0.00
Communications Supervisor	1.00	1.00	1.00	1.00
Communications Technician	4.00	4.00	3.00	3.00
Radio Communications Supervisor	0.00	0.00	1.00	1.00
Radio Technician	6.00	6.00	5.00	6.00
Secretary	1.00	1.00	1.00	1.00
Signal Line Foreman	1.00	1.00	1.00	1.00
Signal Lineworker	3.00	3.00	3.00	3.00
Total Communications	17.00	17.00	15.00	16.00

# SAFETY

**DIVISION:** COMMUNICATIONS

Design, construct, and maintain radio and telephone communications systems and fire alarm signal systems for all City departments.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	880,806	785,711	741,758	670,500
Fringe Benefits	423,850	451,738	630,166	412,000
<b>Total: Personal Services</b>	<b>1,304,656</b>	<b>1,237,449</b>	<b>1,371,924</b>	<b>1,082,500</b>
Other				
Direct Expenditures	294,578	407,667	341,024	285,000
Utilities	196,261	170,131	143,870	144,500
Insurance	11,746	9,886	11,327	11,330
Interfund Charges	40,074	392,684	1,226,385	560,000
<b>Total: Other</b>	<b>542,659</b>	<b>980,368</b>	<b>1,722,606</b>	<b>1,000,830</b>
Capital Outlay				
Capital Outlay	0	20,343		
<b>Total: Capital Outlay</b>	<b>0</b>	<b>20,343</b>		
<b>Division Total:</b>	<b>1,847,315</b>	<b>2,238,160</b>	<b>3,094,530</b>	<b>2,083,330</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	1,454,346	1,724,740	1,071,839	677,080
Special Revenue Fund	0	12,976	206,588	
Internal Service Fund	392,969	500,444	1,816,103	1,406,250
<b>Division Total:</b>	<b>1,847,315</b>	<b>2,238,160</b>	<b>3,094,530</b>	<b>2,083,330</b>
	<b>1,847,315</b>	<b>2,238,160</b>	<b>3,094,530</b>	<b>2,083,330</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	17.000	17.000	7.500	8.000
Internal Service Fund			7.500	8.000
<b>Division Total:</b>	<b>17.000</b>	<b>17.000</b>	<b>15.000</b>	<b>16.000</b>

## **CORRECTIONS**

### **DESCRIPTION**

In 1994, the City entered into a contract with Summit County to provide for the detention of persons arrested in Akron on misdemeanor charges. The City also contracts with the Oriana House and Interval Brotherhood Home, both of which are non-profit organizations that provide drug and alcohol rehabilitation and confinement. In addition, Oriana House provides home-incarceration and day-reporting programs for non-violent misdemeanor offenders, along with case management services in Family Violence Court.

# SAFETY

DIVISION: CORRECTIONS

The City contracts with Summit County to provide for the detention of persons arrested in Akron on misdemeanor charges.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Other				
Direct Expenditures	9,090,423	8,331,841	8,078,919	7,930,000
<b>Total:</b>	<b>9,090,423</b>	<b>8,331,841</b>	<b>8,078,919</b>	<b>7,930,000</b>
<b>Division Total:</b>	<b>9,090,423</b>	<b>8,331,841</b>	<b>8,078,919</b>	<b>7,930,000</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	9,090,423	8,331,841	8,078,919	7,930,000
<b>Division Total:</b>	<b>9,090,423</b>	<b>8,331,841</b>	<b>8,078,919</b>	<b>7,930,000</b>
	<b>9,090,423</b>	<b>8,331,841</b>	<b>8,078,919</b>	<b>7,930,000</b>

## **DISASTER SERVICES**

### **DESCRIPTION**

The Disaster Services Division was created to provide funding for services in the unlikely event that some form of natural or other disaster occurs within the City. This divisional category represents the City's share of the disaster vehicle used by the Summit County Disaster Service Coordinator. The City pays the costs of repairs while the County pays for operating expenses.

# SAFETY

**DIVISION:** DISASTER SERVICES

This division was created to provide funding for services in the unlikely event that some form of natural or other disaster was to occur within the City.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Other				
Direct Expenditures	64,875	0		
Interfund Charges	99	108	207	200
<b>Total:</b> Other	<b>64,974</b>	<b>108</b>	<b>207</b>	<b>200</b>
<b>Division Total:</b>	<b>64,974</b>	<b>108</b>	<b>207</b>	<b>200</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	64,974	108	207	200
<b>Division Total:</b>	<b>64,974</b>	<b>108</b>	<b>207</b>	<b>200</b>
	<b>64,974</b>	<b>108</b>	<b>207</b>	<b>200</b>



## POLICE/FIRE SAFETY COMMUNICATIONS

### DESCRIPTION

Police/Fire Safety Communications serves as the City's emergency 911 dispatch center, which provides dispatch service to both the Police and Fire Departments.

### GOALS & OBJECTIVES

- The Safety Communications Center is scheduled for a much needed renovation and overhaul. Currently plans are being drawn to implement this renovation. This work is not only cosmetic. The plan calls for work on the electrical needs and HVAC systems. A goal is to have this work completed in the current calendar year.
- As safety forces have come to rely more heavily on the work Information Systems the Information Systems Unit in 2012 calls for an increase in staffing. Promotions are needed prior to staffing increase to coordinate the training and subsequent work product of the new hires.

### SERVICE LEVELS

In 2011 the Safety Communications Center handled 277,991 Calls for Service (CFS) incidents. These incidents include both citizen generated calls for service and officer/firefighter generated calls for service.

In 2011 207,618 9-1-1 calls were answered by the Safety Communications Center. The total for non 9-1-1 calls for Police and Fire was 159,056. The total number of telephone calls answered by the Safety Communications Center for 2011 was 366,674. Meg Hammil, Safety Communications Technician I, was recognized in 2011 for her outstanding work as a call-taker during the annual state conference for National Emergency Number Association (NENA) and Association of Public-Safety Communications Officials (APCO).

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>PUBLIC SAFETY:</b>				
<i><b>Police-Fire Communications Center:</b></i>				
Application Programmer	1.00	1.00	1.00	1.00
Computer Programmer Analyst	2.00	2.00	2.00	2.00
Safety Communication Supervisor	2.00	2.00	2.00	2.00
Safety Communication Technician	49.00	16.00	51.00	52.00
Safety Communication Trainee	0.00	32.00	0.00	19.00
Secretary	1.00	1.00	1.00	1.00
Total Police-Fire Communications Center	55.00	54.00	57.00	77.00

# SAFETY

**DIVISION:** POLICE/FIRE COMMUNICATIONS

Provide emergency 911 call dispatch services for the Police and Fire Departments.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	2,520,900	2,631,444	2,608,916	2,609,000
Fringe Benefits	1,287,860	1,388,649	1,511,731	1,512,000
<b>Total: Personal Services</b>	<b>3,808,760</b>	<b>4,020,093</b>	<b>4,120,647</b>	<b>4,121,000</b>
Other				
Direct Expenditures	331,474	344,573	393,307	330,000
Utilities	20,978	25,338	29,864	30,000
Insurance	4,948	5,359	5,029	5,030
Interfund Charges	50,380	64,431	1,090,350	65,000
<b>Total: Other</b>	<b>407,780</b>	<b>439,701</b>	<b>1,518,550</b>	<b>430,030</b>
Capital Outlay				
Capital Outlay	0	211,153	5,000	5,000
<b>Total: Capital Outlay</b>	<b>0</b>	<b>211,153</b>	<b>5,000</b>	<b>5,000</b>
<b>Division Total:</b>	<b>4,216,540</b>	<b>4,670,947</b>	<b>5,644,197</b>	<b>4,556,030</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	3,866,762	4,005,874	4,190,901	4,118,030
Special Revenue Fund	349,778	665,073	1,453,296	438,000
<b>Division Total:</b>	<b>4,216,540</b>	<b>4,670,947</b>	<b>5,644,197</b>	<b>4,556,030</b>
	<b>4,216,540</b>	<b>4,670,947</b>	<b>5,644,197</b>	<b>4,556,030</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	50.000	49.000	53.000	72.000
Special Revenue Fund	5.000	5.000	4.000	5.000
<b>Division Total:</b>	<b>55.000</b>	<b>54.000</b>	<b>57.000</b>	<b>77.000</b>

## **TRAFFIC ENGINEERING**

**David Gasper, Traffic Engineer**

### **DESCRIPTION**

The Traffic Engineering Division is responsible for the safe and efficient movement of vehicles and pedestrians on the City of Akron's transportation system as well as assisting in the planning of additions or upgrades to that system. The division is also responsible for maintenance of the transportation system including bulb and sign replacements, painting and accident repairs. Traffic Engineering also oversees the City's parking meter operations including revenue collections, ticket writing and meter repair and/or replacement. Effective January 1, 2011, the Traffic Engineering Division is under the Department of Public Service.

### **STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>By Department:</b>				
<b>PUBLIC SAFETY:</b>				
<i><b>Traffic Engineering:</b></i>				
Account Clerk	0.00	1.00	0.00	0.00
Cable & Line Utilityworker	1.00	1.00	0.00	0.00
Civil Engineer	0.00	1.00	0.00	0.00
Electronics Technician	5.00	5.00	0.00	0.00
Parking Meter Foreman	1.00	1.00	0.00	0.00
Parking Meterworker	2.00	1.00	0.00	0.00
Signal Line Foreman	1.00	1.00	0.00	0.00
Signal Lineworker	1.00	1.00	0.00	0.00
Traffic Engineer	0.67	1.00	0.00	0.00
Traffic Marker	6.00	5.00	0.00	0.00
Traffic Operations Supervisor	1.00	1.00	0.00	0.00
Traffic Sign Painter	1.00	1.00	0.00	0.00
Traffic Signal Supervisor	1.00	1.00	0.00	0.00
Traffic Signal Technician	1.00	1.00	0.00	0.00
Total Traffic Engineering	21.67	22.00	0.00	0.00

# SAFETY

**DIVISION:** TRAFFIC ENGINEERING

Maintain the City's traffic and emergency signal system, street name signs, lane and crosswalk markings, and all parking meters. Beginning in 2011, this division will be under the Department of Public Service.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	1,227,561	1,047,929		
Fringe Benefits	607,347	838,307	-340	
<b>Total: Personal Services</b>	<b>1,834,908</b>	<b>1,886,236</b>	<b>-340</b>	
Other				
Direct Expenditures	239,831	498,292		
Utilities	190,448	177,871		
Insurance	17,605	16,831		
Interfund Charges	106,179	99,325		
<b>Total: Other</b>	<b>554,063</b>	<b>792,319</b>		
Capital Outlay				
Capital Outlay	9,996	0		
<b>Total: Capital Outlay</b>	<b>9,996</b>	<b>0</b>		
<b>Division Total:</b>	<b>2,398,967</b>	<b>2,678,555</b>	<b>-340</b>	

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	1,235,028	1,027,918		
Special Revenue Fund	1,163,939	1,650,637	-340	
<b>Division Total:</b>	<b>2,398,967</b>	<b>2,678,555</b>	<b>-340</b>	
	<b>2,398,967</b>	<b>2,678,555</b>	<b>-340</b>	

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	7.340	5.350		
Special Revenue Fund	14.330	16.650	1.000	
<b>Division Total:</b>	<b>21.670</b>	<b>22.000</b>	<b>1.000</b>	

## **WEIGHTS AND MEASURES**

### **DESCRIPTION**

The primary function of the Weights and Measures Division is to see that equity prevails in all commercial transactions involving determination of quantity, delivery of correct weight, elimination of fraud and enforcement of laws relative to weights and measures. Weights and Measures tests gasoline pumps, small scales in grocery stores, scanning devices, prescription balances, dairy measurements, prepackaged goods and scales for weighing trucks in the City of Akron.

Per Akron City Council Ordinance 619-2006, the services of the Weights and Measures Division were outsourced to the Summit County Auditor's Office, Division of Weights and Measures. Services are provided on an annual, renewable contract basis. The amount budgeted here reflects payments to the County of Summit.

# SAFETY

**DIVISION:** **WEIGHTS AND MEASURES**

This division was responsible for checking accuracy of all measuring devices used for sales to the public. Per Ordinance 619-2006, in 2007, Summit County will perform the functions of the Weights and Measures Division.

## **DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY**

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Other				
Direct Expenditures	57,682	56,789	58,973	59,000
<b>Total: Other</b>	<b>57,682</b>	<b>56,789</b>	<b>58,973</b>	<b>59,000</b>
<b>Division Total:</b>	<b>57,682</b>	<b>56,789</b>	<b>58,973</b>	<b>59,000</b>

## **DIVISION SOURCES OF FUNDS**

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	57,682	56,789	58,973	59,000
<b>Division Total:</b>	<b>57,682</b>	<b>56,789</b>	<b>58,973</b>	<b>59,000</b>
	<b>57,682</b>	<b>56,789</b>	<b>58,973</b>	<b>59,000</b>

**PUBLIC SAFETY NON-OPERATING DIVISION**  
**Craig Gilbride, Deputy Mayor for Public Safety**

**DESCRIPTION**

The Non-Operating Division administers the equipment replacement for the Department of Public Safety, funded through the Capital Investment program.



# Public Service

**DEPARTMENT OF PUBLIC SERVICE**  
**Richard A. Merolla, Director of Public Service**  
**John Valle, Deputy Director of Public Service**  
**Ronald L. Williamson, Deputy Director of Public Service**

**DESCRIPTION**

The Department of Public Service is the largest City of Akron department and is staffed with approximately 35% of the municipal workforce. The department provides water and sewer utilities. It maintains streets, parks, public facilities, the motorized equipment fleet and picks up waste and recyclable materials. This department also provides all recreational services and performs all engineering activities. In addition, both municipal golf courses and the City-owned airport are part of this department.

**BUDGET COMMENTS**

The 2012 Operating Budget funds 702 full-time positions for the Department of Public Service. Funding levels have been established in coordination with the City's overall goal of conservative fiscal responsibility.

# SERVICE

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
AIRPORT	736,124	622,643	655,700	686,560
BUILDING MAINTENANCE	7,071,065	12,229,884	5,604,718	5,064,910
CUSTOMER SERVICE	1,055,553	1,391,527	1,342,753	1,121,700
ENGINEERING BUREAU	9,212,198	8,434,971	7,405,037	7,853,250
ENGINEERING SERVICES	347,416	180,722	167,953	194,520
GOLF COURSE	1,557,404	1,713,404	1,692,914	1,407,480
HIGHWAY MAINTENANCE	9,935,976	10,326,990	7,870,301	9,714,700
LANDFILL	531,297	605,225	592,402	
MOTOR EQUIPMENT	10,098,094	12,506,951	9,102,694	8,974,740
OFF-STREET PARKING	4,833,086	4,914,523	5,052,609	4,969,110
OIL AND GAS	171,888	473,483	536,306	508,000
PARKS MAINTENANCE	3,015,741	2,876,779	3,224,486	3,198,700
PLANS AND PERMITS	172,258	166,737	290,799	180,530
PUBLIC WORKS ADMINISTRATION	438,099	272,197	336,568	332,590
RECREATION	5,115,955	5,278,886	6,397,995	4,038,770
RECYCLING	1,100,003	1,357,127	1,083,345	1,178,790
SANITATION	9,375,533	9,137,791	10,287,412	9,560,040
SERVICE DIRECTOR'S OFFICE	801,941	603,388	610,793	654,990
SEWER	35,292,388	34,306,351	35,502,409	37,818,550
STREET AND HIGHWAY LIGHTING	3,655,526	5,657,860	4,194,723	4,133,440
STREET CLEANING	6,359,324	6,555,090	13,493,732	7,133,570
WATER	36,010,234	34,198,154	38,678,149	35,325,000
CUSTOMER SERVICE REQUEST	590,073	397,256	577,388	577,500
HOUSING	0	1,190,050	1,500,557	1,039,880
TRAFFIC ENGINEERING			2,037,769	2,006,810
DOWNTOWN DISTRICT HEATING SYSTEM			9,402,399	6,315,000
PUBLIC SERVICE - NON-OPERATING	77,893,058	84,478,403	60,907,526	131,824,140
<b>Total for Department:</b>	<b>225,370,234</b>	<b>239,876,392</b>	<b>228,549,437</b>	<b>285,813,270</b>

# SERVICE

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	26,738,291	25,913,705	34,392,695	31,659,780
Special Revenue Fund	45,936,731	62,148,028	16,104,699	74,205,410
Capital Projects Fund	52,718,052	51,264,644	66,536,661	51,528,600
Enterprise Fund	83,271,100	83,909,610	95,279,374	111,590,990
Internal Service Fund	16,706,060	16,640,405	16,236,008	16,827,990
Trust and Agency Fund				500
<b>Total for Department:</b>	<b>225,370,234</b>	<b>239,876,392</b>	<b>228,549,437</b>	<b>285,813,270</b>

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	104.400	126.700	143.500	158.500
Special Revenue Fund	130.300	123.100	113.150	122.650
Capital Projects Fund	7.000	0.500	0.750	1.250
Enterprise Fund	266.300	265.600	263.600	334.600
Internal Service Fund	95.330	84.100	77.000	85.000
<b>Total for Department:</b>	<b>603.330</b>	<b>600.000</b>	<b>598.000</b>	<b>702.000</b>

# SERVICE

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
<b>Personal Services</b>				
Salaries and Wages	33,257,112	31,076,623	31,804,504	34,809,400
Fringe Benefits	15,713,865	17,536,294	17,829,247	18,885,060
<b>Total: Personal Services</b>	<b>48,970,977</b>	<b>48,612,917</b>	<b>49,633,751</b>	<b>53,694,460</b>
<b>Other</b>				
Direct Expenditures	60,313,186	75,236,121	61,303,170	85,259,100
Income Tax Refunds				3,400,000
Utilities	12,939,576	12,565,822	12,180,665	12,621,830
Debt Service	24,792,195	22,679,063	22,865,207	44,109,000
Insurance	760,015	1,109,731	963,913	961,210
State/County Charges	1,386,791	1,335,585	1,016,702	1,628,000
Rentals and Leases	2,109,465	1,868,165	2,795,604	3,078,820
Interfund Charges	34,358,824	50,479,951	56,941,337	45,833,850
<b>Total: Other</b>	<b>136,660,052</b>	<b>165,274,438</b>	<b>158,066,598</b>	<b>196,891,810</b>
<b>Capital Outlay</b>				
Capital Outlay	39,739,205	25,989,037	20,849,088	35,227,000
<b>Total: Capital Outlay</b>	<b>39,739,205</b>	<b>25,989,037</b>	<b>20,849,088</b>	<b>35,227,000</b>
<b>Total for Department:</b>	<b>225,370,234</b>	<b>239,876,392</b>	<b>228,549,437</b>	<b>285,813,270</b>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2012

	Personal Services	Other	Capital Outlay	Total
General Fund	12,212,060	19,432,220	15,500	31,659,780
Special Revenue Fund	11,687,120	61,347,790	1,170,500	74,205,410
Capital Projects Fund	150,000	26,578,600	24,800,000	51,528,600
Enterprise Fund	23,203,790	79,146,200	9,241,000	111,590,990
Internal Service Fund	6,441,490	10,386,500		16,827,990
Trust and Agency Fund		500		500
<b>Total for Department:</b>	<b>53,694,460</b>	<b>196,891,810</b>	<b>35,227,000</b>	<b>285,813,270</b>

## AIRPORT DIVISION

Stephen A. Dubetz, P.E., P.S., Manager

### DESCRIPTION

The Airport Division, which falls under the supervision of the City's Public Works Bureau, is responsible for running the day-to-day operations and maintenance of the Akron Fulton International Airport. In addition to the daily maintenance of the runways, field, lights and buildings, the division is also responsible for collecting rental revenues and tie-down fees. The Airport Division also acts as a liaison among the City, State Office of Aviation and the Federal Aviation Administration when filing grant applications and on matters pertaining to airport improvement, development and safety.

### GOALS & OBJECTIVES

- Continue to look for ways to consolidate and collaborate to provide a high level of service to our community.

### SERVICE LEVELS

The Airport Division was awarded a contract to repaint portions of runway and taxiway markings so that no markings are older than five years. In 2011, construction was underway for expanded and improved entrance and exit lanes making travel even more convenient for those using this facility. A new free short term parking lot for waiting for pick-up or drop-off of passengers was constructed along with a sign updating flight arrival and departure times.

### STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/09	As of 12/31/10	As of 12/31/11	Budget 2012
<b>By Department:</b>				
<b>PUBLIC SERVICE:</b>				
<i><b>Airport:</b></i>				
Account Clerk	1.00	0.00	0.00	0.00
Airport Maintenance Worker	1.00	1.00	1.00	1.00
Airport Supervisor	1.00	1.00	1.00	1.00
Equipment Operator	0.00	0.00	1.00	1.00
Executive Assistant	1.00	0.00	0.00	0.00
Landscaper	0.00	1.00	0.00	0.00
Traffic Marker	1.00	0.00	0.00	0.00
Total Airport	5.00	3.00	3.00	3.00

# SERVICE

**DIVISION:** AIRPORT

Operation and maintenance of Airport, including runways, fields, lights and buildings.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	226,342	155,115	141,120	193,660
Fringe Benefits	117,484	139,502	120,351	116,740
<b>Total: Personal Services</b>	<b>343,826</b>	<b>294,617</b>	<b>261,471</b>	<b>310,400</b>
Other				
Direct Expenditures	61,425	25,826	47,758	30,000
Utilities	13,943	13,375	32,327	32,000
Insurance	13,432	11,783	13,939	14,000
Interfund Charges	303,498	277,042	300,205	300,160
<b>Total: Other</b>	<b>392,298</b>	<b>328,026</b>	<b>394,229</b>	<b>376,160</b>
<b>Division Total:</b>	<b>736,124</b>	<b>622,643</b>	<b>655,700</b>	<b>686,560</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	260,160	230,160	230,160	230,160
Enterprise Fund	475,964	392,483	425,540	456,400
<b>Division Total:</b>	<b>736,124</b>	<b>622,643</b>	<b>655,700</b>	<b>686,560</b>
	<b>736,124</b>	<b>622,643</b>	<b>655,700</b>	<b>686,560</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Enterprise Fund	5.000	3.000	3.000	3.000
<b>Division Total:</b>	<b>5.000</b>	<b>3.000</b>	<b>3.000</b>	<b>3.000</b>

**BUILDING MAINTENANCE DIVISION**  
**Gary Arman, Manager**

**DESCRIPTION**

The Building Maintenance Division is responsible for the maintenance of all City-owned buildings, park buildings, recreation equipment and parking facilities.

**GOALS & OBJECTIVES**

- Initiate a pilot program to utilize mobile technology for our maintenance personnel by the end of the year
- Continue to search ways to reduce our energy consumption overall in 2012

**SERVICE LEVELS**

In 2011, the Building Maintenance Division installed new lighting dimmer systems in four of our downtown parking garages, which resulted in a 25% savings of the lighting operation cost. The division implemented new parameters on light settings at park sites to reduce electrical costs.

Building Maintenance obtained estimates for installing a new FM system for our downtown facilities and also looked at expanding the existing system at the stadium to cover additional buildings.



## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC SERVICE:</u></b>				
<b><i>Building Maintenance:</i></b>				
Building Electrician	1.00	1.00	1.00	1.00
Building Maintenance Foreman	1.00	1.00	1.00	1.00
Custodial Foreman	1.00	1.00	1.00	1.00
Custodian	13.00	13.00	13.00	13.00
Facilities & Maintenance Supervisor	1.00	1.00	1.00	1.00
Facilities Maintenance Manager	1.00	0.50	0.50	0.50
Heating & Air Conditioning Repairer	2.00	2.00	1.00	2.00
Maintenance Repairer	5.00	5.00	5.00	5.00
Secretary	1.00	1.00	0.00	0.00
Semi-Skilled Laborer	2.00	2.00	2.00	2.00
Total Building Maintenance	28.00	27.50	25.50	26.50

# SERVICE

**DIVISION:** BUILDING MAINTENANCE

Provide total and partial maintenance for City-owned buildings, park buildings, recreation equipment and parking decks.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	1,150,447	1,032,915	1,165,373	1,089,220
Fringe Benefits	680,219	689,003	805,811	643,660
<b>Total: Personal Services</b>	<b>1,830,666</b>	<b>1,721,918</b>	<b>1,971,184</b>	<b>1,732,880</b>
Other				
Direct Expenditures	3,571,804	8,236,780	1,165,312	1,166,000
Utilities	1,361,407	1,505,975	1,316,401	1,215,000
Insurance	79,535	435,827	20,986	20,000
State/County Charges	117,647	206,996	52,615	50,000
Rentals and Leases	66,876	74,890	103,082	100,000
Interfund Charges	43,130	47,498	975,138	246,030
<b>Total: Other</b>	<b>5,240,399</b>	<b>10,507,966</b>	<b>3,633,534</b>	<b>2,797,030</b>
Capital Outlay				
Capital Outlay				535,000
<b>Total: Capital Outlay</b>				<b>535,000</b>
<b>Division Total:</b>	<b>7,071,065</b>	<b>12,229,884</b>	<b>5,604,718</b>	<b>5,064,910</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	3,512,954	3,618,118	5,504,779	4,439,910
Special Revenue Fund	3,558,111	8,611,766	99,939	625,000
<b>Division Total:</b>	<b>7,071,065</b>	<b>12,229,884</b>	<b>5,604,718</b>	<b>5,064,910</b>
	<b>7,071,065</b>	<b>12,229,884</b>	<b>5,604,718</b>	<b>5,064,910</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	26.500	26.000	26.000	28.000
Special Revenue Fund	1.500	1.500		
<b>Division Total:</b>	<b>28.000</b>	<b>27.500</b>	<b>26.000</b>	<b>28.000</b>

## **CUSTOMER SERVICE DIVISION**

**John Eaton, Acting Manager**

### **DESCRIPTION**

The Customer Service Division provides the City's animal control services, supervises the court-ordered community service program participants, coordinates special projects and enforces the nuisance control ordinances to include weed control, junk vehicles, zoning, graffiti and right-of-way obstructions.

### **GOALS & OBJECTIVES**

- Add a minimum of 4 additional eligible owners to the Mandatory Inspection Program by July 1, 2012, and conduct all fee-based inspections of those landlords' eligible rental units by August 1<sup>st</sup>. This will increase revenue and help clean up neighborhoods.
- Continue the cross-training of all code enforcement inspectors allowing for a more dynamic and effective inspection program across the board. Once all are properly trained and certified, the overall use of division manpower can be more evenly distributed throughout the city.

### **SERVICE LEVELS**

The Customer Service Bureau is currently working with Innovative Communications Systems, Inc. to create a pilot for mobile computing for both Housing and Nuisance Inspectors to increase efficiency, reduce costs, and increase service.

The Customer Service Bureau increased the number of registered rental units in the Rental Registration program by 4% in 2012 with limited staffing.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year:

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC SERVICE:</u></b>				
<i><b>Customer Service:</b></i>				
Animal Control Warden	2.00	2.00	2.00	2.00
Building Permits Supervisor	1.00	1.00	1.00	1.00
Customer Complaint Clerk	0.00	0.00	1.00	0.00
Customer Service Coordinator	0.00	0.00	1.00	1.00
Customer Service Inspector	3.00	3.00	4.00	4.00
Customer Service Request Agent	5.50	5.50	0.00	1.00
Deputy Service Director	0.00	0.25	0.00	0.00
Operations Research Analyst	0.00	0.20	0.00	0.00
Public Projects Crew Leader	1.00	1.00	1.00	2.00
Public Works Manager	0.00	0.20	0.00	0.00
Pumping System Mechanic	1.00	1.00	1.00	1.00
Total Customer Service	13.50	14.15	11.00	12.00

# SERVICE

**DIVISION:** CUSTOMER SERVICE

Resource center for public service information requests, complaints, and special projects.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	409,276	663,495	470,865	471,000
Fringe Benefits	245,635	358,699	269,375	269,400
<b>Total: Personal Services</b>	<b>654,911</b>	<b>1,022,194</b>	<b>740,240</b>	<b>740,400</b>
Other				
Direct Expenditures	283,265	282,161	341,143	310,000
Utilities	4,964	3,874	3,910	3,850
Insurance	8,400	5,916	5,450	5,450
Interfund Charges	67,327	77,382	252,010	62,000
<b>Total: Other</b>	<b>363,956</b>	<b>369,333</b>	<b>602,513</b>	<b>381,300</b>
Capital Outlay				
Capital Outlay	36,686	0		
<b>Total: Capital Outlay</b>	<b>36,686</b>	<b>0</b>		
<b>Division Total:</b>	<b>1,055,553</b>	<b>1,391,527</b>	<b>1,342,753</b>	<b>1,121,700</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	691,301	643,067	777,724	668,960
Special Revenue Fund	364,252	748,460	565,029	452,740
<b>Division Total:</b>	<b>1,055,553</b>	<b>1,391,527</b>	<b>1,342,753</b>	<b>1,121,700</b>
	<b>1,055,553</b>	<b>1,391,527</b>	<b>1,342,753</b>	<b>1,121,700</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	4.000	4.000	8.000	8.000
Special Revenue Fund	9.500	10.150	3.000	4.000
<b>Division Total:</b>	<b>13.500</b>	<b>14.150</b>	<b>11.000</b>	<b>12.000</b>

## **ENGINEERING BUREAU**

### **DESCRIPTION**

The Engineering Bureau is responsible for the design and construction activities related to City streets, sidewalks, sewer and water utilities, bridges, facilities and properties.

### **GOALS & OBJECTIVES**

- Update scheduling software to include Microsoft Projects which will allow a consistent exchange of knowledge between our office, field staff and consultants; particularly as the Combined Sewer Overflow (CSO) project begins.
- Collaborate with other Public Service Bureau's to promote at least two in-house webinars and educational training sessions for all engineers. These will provide educational opportunities to examine and assess new technologies.

### **SERVICE LEVELS**

The Engineering Bureau incorporated LED lighting packages into parking deck and roadway design and construction projects in 2011 along with using new concepts such as porous pavements to reduce water runoff.

The Engineering Bureau shared technical staffing with APUB, Public Works and Traffic Engineering in implementing a variety of capital and emergency projects.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>PUBLIC SERVICE:</b>				
<i><b>Engineering Bureau:</b></i>				
Account Clerk	1.00	1.00	1.00	1.00
Applications Analyst	1.00	1.00	0.00	1.00
Cartographer	1.00	1.00	1.00	1.00
City Engineer	1.00	1.00	1.00	2.00
Civil Engineer	8.00	5.00	4.00	5.00
Construction Materials Lab Supervisor	1.00	1.00	1.00	1.00
Deputy Service Director	0.50	0.00	0.00	0.00
Drafter	2.00	1.00	1.00	1.00
Engineering Construction Manager	1.00	1.00	1.00	1.00
Engineering Design Manager	1.00	1.00	0.00	0.00
Engineering Environmental Manager	1.00	1.00	1.00	1.00
Engineering Project Coordinator	5.00	4.00	3.00	4.00
Engineering Technician	17.00	17.00	17.00	19.00
Landscape Technician	1.00	1.00	1.00	1.00
Operations Research Analyst	0.25	0.00	0.00	0.00
Public Works Manager	0.00	0.10	0.00	0.00
Secretary	3.00	3.00	3.00	3.00
Senior Engineer	5.00	5.00	5.00	5.00
Service Director	0.25	0.00	0.00	0.00
Survey Party Chief	1.00	0.00	0.00	0.00
Survey Projects Supervisor	0.00	0.00	1.00	1.00
Surveyor	1.00	1.00	0.00	0.00
Surveyor Aide/Technician	1.00	1.00	0.00	0.00
Traffic Engineer	0.33	0.00	0.00	0.00
Traffic Engineer Aide	1.00	0.00	0.00	0.00
<b>Total Engineering Bureau</b>	<b>54.33</b>	<b>46.10</b>	<b>41.00</b>	<b>47.00</b>

# SERVICE

DIVISION: ENGINEERING BUREAU

Design and construction activities related to City streets, sidewalks, bridges and facilities, and properties.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	3,691,577	2,906,629	2,784,199	2,696,440
Fringe Benefits	1,391,432	1,516,479	1,619,503	1,210,310
<b>Total: Personal Services</b>	<b>5,083,009</b>	<b>4,423,108</b>	<b>4,403,702</b>	<b>3,906,750</b>
Other				
Direct Expenditures	86,533	45,078	71,597	100,000
Utilities	24,213	15,798	18,430	20,000
Insurance	16,240	13,311	14,715	16,500
Rentals and Leases			6,767	10,000
Interfund Charges	4,002,203	3,937,676	2,889,826	3,800,000
<b>Total: Other</b>	<b>4,129,189</b>	<b>4,011,863</b>	<b>3,001,335</b>	<b>3,946,500</b>
<b>Division Total:</b>	<b>9,212,198</b>	<b>8,434,971</b>	<b>7,405,037</b>	<b>7,853,250</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Special Revenue Fund	179,656	194,406	159,583	
Capital Projects Fund			112,140	
Internal Service Fund	9,032,542	8,240,565	7,133,314	7,853,250
<b>Division Total:</b>	<b>9,212,198</b>	<b>8,434,971</b>	<b>7,405,037</b>	<b>7,853,250</b>
	<b>9,212,198</b>	<b>8,434,971</b>	<b>7,405,037</b>	<b>7,853,250</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Internal Service Fund	54.330	46.100	41.000	47.000
<b>Division Total:</b>	<b>54.330</b>	<b>46.100</b>	<b>41.000</b>	<b>47.000</b>



## **ENGINEERING SERVICES DIVISION**

**Stephen A. Dubetz, P.E., P.S., Manager**

### **DESCRIPTION**

The Engineering Services Division includes the Civil Engineering, Landfill, Oil and Gas and Street and Highway Lighting divisions. The Division provides civil and electrical engineering for the operation and maintenance of City streets, expressways, parks and airport. It also provides administrative services for the City's natural gas well operations, oil and gas mineral rights leasing, and landfill operations.

### **GOALS & OBJECTIVES**

- Continue to utilize mobile computing for field access to the City network to enable on-site checking of whether or not the appropriate permit has been issued for work observed.
- Continue to research available hardware, software and training to enable reviewing and marking comments on drawings viewed on large computer/TV screens.

### **SERVICE LEVELS**

In 2011, Engineering Services performed over 400 reviews of construction submittals from City Central Services, Zoning and the Bureau of Engineering.

### **STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/09	As of 12/31/10	As of 12/31/11	Budget 2012
<b>By Department:</b>				
<b>PUBLIC SERVICE:</b>				
<i><b>Engineering Services:</b></i>				
Engineering Technician	2.00	2.00	2.00	2.00
Permit Inspector	1.00	0.00	0.00	0.00
Public Works Engineering Services Manager	0.50	0.00	0.00	0.00
Surveyor	0.00	0.00	0.00	0.00
Total Engineering Services	3.50	2.00	2.00	2.00

# SERVICE

**DIVISION:** ENGINEERING SERVICES

Responsible for the administration of the Landfill, Oil and Gas, and Street Lighting Divisions.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	227,746	104,192	113,993	111,370
Fringe Benefits	88,643	50,881	22,278	52,950
<b>Total: Personal Services</b>	<b>316,389</b>	<b>155,073</b>	<b>136,271</b>	<b>164,320</b>
Other				
Direct Expenditures	10,932	9,828	12,660	12,000
Utilities	1,640	975	1,064	1,000
Insurance	1,680	2,465	2,180	2,200
Interfund Charges	16,775	12,381	15,778	15,000
<b>Total: Other</b>	<b>31,027</b>	<b>25,649</b>	<b>31,682</b>	<b>30,200</b>
<b>Division Total:</b>	<b>347,416</b>	<b>180,722</b>	<b>167,953</b>	<b>194,520</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Special Revenue Fund	347,416	180,722	167,953	194,520
<b>Division Total:</b>	<b>347,416</b>	<b>180,722</b>	<b>167,953</b>	<b>194,520</b>
	<b>347,416</b>	<b>180,722</b>	<b>167,953</b>	<b>194,520</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Special Revenue Fund	3.500	2.000	2.000	2.000
<b>Division Total:</b>	<b>3.500</b>	<b>2.000</b>	<b>2.000</b>	<b>2.000</b>

## **GOLF COURSE DIVISION**

**Dante D'Andrea, Recreation Manager**

### **DESCRIPTION**

The Golf Course Division owns and operates the J. Edward Good Park Golf Course and the Mud Run Golf Course and Training Facility. The Good Park Golf Course is an 18-hole facility with a pro-shop, clubhouse and full banquet facilities to accommodate golf outings. The Mud Run Golf Course is a 9-hole course that is home to the First Tee of Akron program. The amenities include a clubhouse with a pro-shop, snack bar and banquet facility. The Training Facility includes a driving range and several practice greens and chipping areas.

### **GOALS & OBJECTIVES**

- Proceed with the effort to use the internet and social media to increase awareness of the improving facility and increase revenue throughout the golf season.
- Utilize technology at the ground maintenance facilities in order to access and identify parts with on-line schematics, document equipment repairs and service, and run the irrigation systems more efficiently.

### **SERVICE LEVELS**

The Golf Course Division acquired more email addresses through its website and created a database to communicate with customers and ultimately increase revenues. The Division hopes to at least triple the number of email addresses by 2012.

The Golf Course Division continued to receive additional revenue stream by using Golfnow.com to sell tee times.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC SERVICE:</u></b>				
<b><i>Golf Course:</i></b>				
Golf Course Maintenance Worker	1.00	1.00	0.00	1.00
Golf Operations Coordinator	1.00	0.00	1.00	1.00
Golf Course Supervisor	1.00	1.00	0.00	0.00
Greenskeeper	1.00	1.00	1.00	1.00
Recreation Manager	0.30	0.00	0.00	0.00
Total Golf Course	4.30	3.00	2.00	3.00

# SERVICE

DIVISION: GOLF COURSE

Operate the J. Edward Goodpark and Mud Run golf courses.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	546,833	491,062	451,339	500,360
Fringe Benefits	279,241	343,034	186,737	140,920
<b>Total: Personal Services</b>	<b>826,074</b>	<b>834,096</b>	<b>638,076</b>	<b>641,280</b>
Other				
Direct Expenditures	203,797	232,158	239,749	250,000
Utilities	94,978	94,129	91,390	96,000
Insurance	3,348	2,939	3,135	3,200
State/County Charges	276	0		
Rentals and Leases	95,293	95,318	121,768	122,000
Interfund Charges	333,638	347,804	598,796	295,000
<b>Total: Other</b>	<b>731,330</b>	<b>772,348</b>	<b>1,054,838</b>	<b>766,200</b>
Capital Outlay				
Capital Outlay	0	106,960		
<b>Total: Capital Outlay</b>	<b>0</b>	<b>106,960</b>		
<b>Division Total:</b>	<b>1,557,404</b>	<b>1,713,404</b>	<b>1,692,914</b>	<b>1,407,480</b>

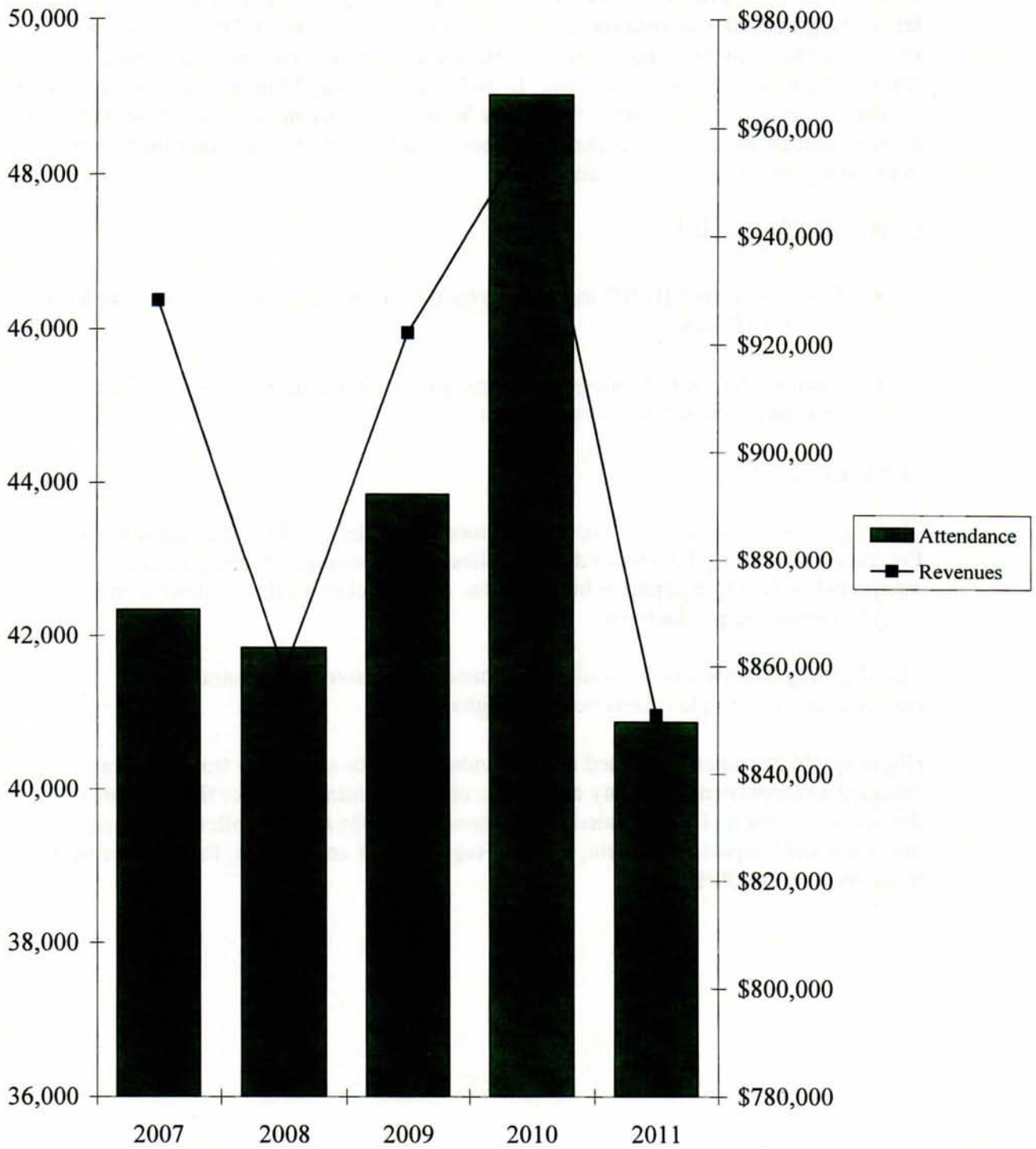
## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	300,000	300,000	300,000	250,000
Special Revenue Fund	0	106,960		
Enterprise Fund	1,257,404	1,306,444	1,392,914	1,157,480
<b>Division Total:</b>	<b>1,557,404</b>	<b>1,713,404</b>	<b>1,692,914</b>	<b>1,407,480</b>
	<b>1,557,404</b>	<b>1,713,404</b>	<b>1,692,914</b>	<b>1,407,480</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Enterprise Fund	4.300	3.000	2.000	3.000
<b>Division Total:</b>	<b>4.300</b>	<b>3.000</b>	<b>2.000</b>	<b>3.000</b>

**MUD RUN AND GOOD PARK GOLF COURSES**  
**2007 - 2011**  
**ATTENDANCE & REVENUES**



## **HIGHWAY MAINTENANCE**

### **Steven C. Batdorf, Superintendent**

#### **DESCRIPTION**

The Highway Maintenance Division is responsible for maintaining approximately 900 miles of streets, expressways and bridges within the City of Akron. This work includes fence and guardrail maintenance, crash attenuator maintenance and repairs, pavement repairs, expressway mowing, bridge maintenance, roadway crack sealing, street resurfacing and snow and ice control. In addition, Highway Maintenance performs street restoration repairs for the City's Water and Sewer divisions and maintains the thousands of trees, shrubs and plant beds that have been installed and planted along the City's expressway system in recent years.

#### **GOALS & OBJECTIVES**

- Continue to install GPS mapping system in foreman and supervisor vehicles to increase efficiency.
- Continue to use technology to explore route optimization software options to reorganize snow and ice map routes.

#### **SERVICE LEVELS**

The Highway Maintenance Division continues to use the Hot In Place Asphalt Recycling Program by installing heavier hydraulic cylinders and stronger steering mechanisms on equipment, reducing equipment breakdowns. Also, thicker insulation improved heat transfer improving productivity.

The Highway Maintenance Division continued to improve the appearance and maintenance of City plant beds near our highways.

Highway Maintenance continued and expanded operator and safety training. Training included a comprehensive safety and traffic control training class for the Asphalt Recycling Program. This included classes concerning the asphalt roller, the paving machines and support equipment, lockout-tagout, work zone issues, forklift certification, snow and ice, and PPE.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><i>PUBLIC SERVICE:</i></b>				
<b><i>Highway Maintenance:</i></b>				
Collection Supervisor	0.00	0.00	1.00	1.00
Equipment Operator	17.00	16.00	13.00	17.00
Highway Maintenance Emergency Worker	2.00	2.00	2.00	3.00
Highway Maintenance Foreman	5.00	3.00	3.00	3.00
Highway Maintenance Superintendent	1.00	1.00	1.00	1.00
Landscaper	6.00	6.00	6.00	6.00
Maintenance Repairer	1.00	1.00	1.00	1.00
Mason	4.00	4.00	4.00	4.00
Public Works Manager	1.00	0.00	0.00	0.00
Public Works Supervisor	2.00	4.00	3.00	4.00
Secretary	1.00	1.00	0.00	0.00
Semi-Skilled Laborer	21.00	19.00	18.00	18.00
Storekeeper	1.00	1.00	1.00	1.00
Tree Trimmer	1.00	1.00	1.00	1.00
Total Highway Maintenance	63.00	59.00	53.00	59.00



# SERVICE

**DIVISION:** HIGHWAY MAINTENANCE

Maintain streets, expressway and bridges, including fence-guardrail maintenance, pavement repairs, mowing, bridge maintenance, crack sealing, resurfacing, sealing, and snow and ice control.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	3,335,480	2,998,258	2,992,847	2,997,470
Fringe Benefits	1,656,802	1,580,415	711,481	1,407,590
<b>Total: Personal Services</b>	<b>4,992,282</b>	<b>4,578,673</b>	<b>3,704,328</b>	<b>4,405,060</b>
Other				
Direct Expenditures	896,438	671,340	917,804	900,000
Utilities	147,327	116,920	110,683	120,000
Insurance	71,738	66,712	69,938	70,000
Rentals and Leases	3,121	0	119,630	119,640
Interfund Charges	3,825,070	4,893,345	2,947,918	4,100,000
<b>Total: Other</b>	<b>4,943,694</b>	<b>5,748,317</b>	<b>4,165,973</b>	<b>5,309,640</b>
<b>Division Total:</b>	<b>9,935,976</b>	<b>10,326,990</b>	<b>7,870,301</b>	<b>9,714,700</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	2,455,000	2,550,000	901,058	2,100,000
Special Revenue Fund	7,480,976	7,776,990	6,936,396	7,614,700
Capital Projects Fund			32,847	
<b>Division Total:</b>	<b>9,935,976</b>	<b>10,326,990</b>	<b>7,870,301</b>	<b>9,714,700</b>
	<b>9,935,976</b>	<b>10,326,990</b>	<b>7,870,301</b>	<b>9,714,700</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Special Revenue Fund	56.000	58.500	53.250	57.750
<b>Division Total:</b>	<b>56.000</b>	<b>58.500</b>	<b>53.250</b>	<b>57.750</b>

# SERVICE

**DIVISION:** LANDFILL

Disposal of solid waste. On November 9, 1998, the City of Akron turned over operations of the Hardy Road Landfill to Akron Regional Landfill, Inc. Pursuant to a ruling by the Ohio EPA, the Hardy Road Landfill officially closed on June 30, 2002.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Other				
Direct Expenditures	531,297	605,225	591,767	
Interfund Charges			635	
<b>Total:</b> Other	<b>531,297</b>	<b>605,225</b>	<b>592,402</b>	
<b>Division Total:</b>	<b>531,297</b>	<b>605,225</b>	<b>592,402</b>	

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Special Revenue Fund	531,297	605,225	592,402	
<b>Division Total:</b>	<b>531,297</b>	<b>605,225</b>	<b>592,402</b>	
	<b>531,297</b>	<b>605,225</b>	<b>592,402</b>	

## **MOTOR EQUIPMENT DIVISION**

**Jeffrey A. Walck, Equipment Shop Supervisor**

### **DESCRIPTION**

The Motor Equipment Division is responsible for the maintenance and repair of the City's motorized equipment fleet. The division operates three locations to maintain the 1,900 piece fleet. The bureau provides fuel to all City vehicles, and sells fuel to Summit County and other miscellaneous operations. The division participates in the acquisition of new City equipment by assessing needs, developing specifications, analyzing competitive bids and recommending purchases.

### **GOALS & OBJECTIVES**

- Motor Equipment will continue looking for areas to in-source services to outside agencies for contracts as a way of generating outside revenue.

### **SERVICE LEVELS**

In 2011, the Motor Equipment Division took over the University of Akron Roo Transportation. This consists of 12 passenger buses. We provide preventive maintenance and mechanical repairs along with the Municipal Wash services. This will be ongoing in 2012.

Motor Equipment's use of retreaded tires over new tires continues to increase. In some cases, the application of retreaded tires costs only a third of the price of comparable new tires. Motor Equipment expanded this program to APUB and Fire Maintenance.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC SERVICE:</u></b>				
<b><i>Motor Equipment:</i></b>				
Account Clerk	2.00	0.00	0.00	0.00
Customer Service Request Agent	1.00	1.00	1.00	1.00
Equipment Mechanic	15.00	15.00	13.00	15.00
Equipment Mechanic Foreman	3.00	3.00	3.00	3.00
Equipment Serviceworker	1.00	1.00	1.00	1.00
Equipment Shop Supervisor	1.00	1.00	0.00	0.00
Equipment Storekeeper	1.00	1.00	1.00	1.00
Fire Equipment Foreman	0.00	0.00	1.00	1.00
Fire Equipment Mechanic	4.00	3.00	2.00	2.00
Fire Equipment Supervisor	1.00	1.00	0.00	0.00
Master Equipment Mechanic	5.00	5.00	6.00	6.00
Master Equipment Mechanic Foreman	1.00	1.00	1.00	1.00
Master Equipment Shop Supervisor	1.00	1.00	1.00	1.00
Master Fire Equipment Mechanic	3.00	3.00	3.00	3.00
Motor Equipment Superintendent	0.00	0.00	1.00	1.00
Welder	2.00	2.00	2.00	2.00
Total Motor Equipment	41.00	38.00	36.00	38.00

# SERVICE

**DIVISION:** MOTOR EQUIPMENT

Maintenance, repair and preventative maintenance of City equipment.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	1,732,830	1,841,374	1,516,505	1,647,560
Fringe Benefits	819,726	968,161	870,903	887,180
<b>Total: Personal Services</b>	<b>2,552,556</b>	<b>2,809,535</b>	<b>2,387,408</b>	<b>2,534,740</b>
Other				
Direct Expenditures	4,855,797	5,380,729	6,484,964	6,200,000
Utilities	138,051	104,925	111,657	115,000
Debt Service	16,214	8,649	15,893	16,000
Insurance	11,003	8,244	8,844	9,000
Interfund Charges	100,103	97,039	93,928	100,000
<b>Total: Other</b>	<b>5,121,168</b>	<b>5,599,586</b>	<b>6,715,286</b>	<b>6,440,000</b>
Capital Outlay				
Capital Outlay	2,424,370	4,097,830		
<b>Total: Capital Outlay</b>	<b>2,424,370</b>	<b>4,097,830</b>		
<b>Division Total:</b>	<b>10,098,094</b>	<b>12,506,951</b>	<b>9,102,694</b>	<b>8,974,740</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Special Revenue Fund	2,424,576	4,107,111		
Internal Service Fund	7,673,518	8,399,840	9,102,694	8,974,740
<b>Division Total:</b>	<b>10,098,094</b>	<b>12,506,951</b>	<b>9,102,694</b>	<b>8,974,740</b>
	<b>10,098,094</b>	<b>12,506,951</b>	<b>9,102,694</b>	<b>8,974,740</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Internal Service Fund	41.000	38.000	36.000	38.000
<b>Division Total:</b>	<b>41.000</b>	<b>38.000</b>	<b>36.000</b>	<b>38.000</b>

## **OFF-STREET PARKING DIVISION**

**Gary Arman, Manager**

### **DESCRIPTION**

The Off-Street Parking Division is responsible for providing parking facilities throughout the downtown area.

### **GOALS & OBJECTIVES**

- Off-Street Parking will be consolidating with the City's On-Street Parking Division this year, thus streamlining operations for all facets of parking throughout the City.

### **SERVICE LEVELS**

The Off-Street Parking Division operates and maintains (via contract) eight parking garages and several surface lots with more than 8,000 total parking spaces,

### **STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>PUBLIC SERVICE:</b>				
<b><i>Off-Street Parking:</i></b>				
Deputy Service Director	0.00	0.20	0.20	0.20
Facilities Maintenance Manager	0.00	0.50	0.50	0.50
Total Off-Street Parking	0.00	0.70	0.70	0.70

# SERVICE

**DIVISION:** OFF-STREET PARKING

Provide parking facilities throughout the downtown area.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	0	57,499	63,950	63,960
Fringe Benefits	0	17,800	22,723	23,150
<b>Total: Personal Services</b>	<b>0</b>	<b>75,299</b>	<b>86,673</b>	<b>87,110</b>
Other				
Direct Expenditures	2,582,857	2,502,514	2,763,823	2,500,000
Utilities	683,325	667,336	684,184	690,000
Debt Service	41,997	20,616	31,586	40,000
Insurance	46,181	40,790	41,460	42,000
State/County Charges	400,893	476,534	499,032	500,000
Rentals and Leases	875,435	939,116	902,449	900,000
Interfund Charges	202,398	192,318	43,402	210,000
<b>Total: Other</b>	<b>4,833,086</b>	<b>4,839,224</b>	<b>4,965,936</b>	<b>4,882,000</b>
<b>Division Total:</b>	<b>4,833,086</b>	<b>4,914,523</b>	<b>5,052,609</b>	<b>4,969,110</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Capital Projects Fund			-376,437	
Enterprise Fund	4,833,086	4,914,523	5,429,046	4,969,110
<b>Division Total:</b>	<b>4,833,086</b>	<b>4,914,523</b>	<b>5,052,609</b>	<b>4,969,110</b>
	<b>4,833,086</b>	<b>4,914,523</b>	<b>5,052,609</b>	<b>4,969,110</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Enterprise Fund		0.700	0.700	0.700
<b>Division Total:</b>		<b>0.700</b>	<b>0.700</b>	<b>0.700</b>

## OIL AND GAS DIVISION

Stephen A. Dubetz, P.E., P.S., Manager

### DESCRIPTION

The Oil and Gas Division is responsible for the operation, maintenance and regulatory compliance of the 13 City-owned oil and gas wells and the leasing of City oil and gas mineral rights.

### GOALS & OBJECTIVES

- Continue to review proposed leases of city owned oil and gas mineral rights and send suggested lease terms to the Service Director within five business days of receipt.

### SERVICE LEVELS

The City's oil and gas well system consists of 13 well heads, seven tank batteries, and underground piping near the intersection of Akron Peninsula and Bath Roads.

### STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>PUBLIC SERVICE:</b>				
<i><b>Oil &amp; Gas:</b></i>				
Permit Inspector	0.00	1.00	1.00	1.00
Public Works Engineering Services Manager	0.00	0.50	0.50	0.50
Secretary	0.00	0.00	1.00	1.00
Total Oil & Gas	0.00	1.50	2.50	2.50



# SERVICE

DIVISION: OIL AND GAS

Operation and maintenance of the City's oil and gas wells.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	11,092	80,343	115,344	120,000
Fringe Benefits	35,391	33,676	64,597	40,000
<b>Total: Personal Services</b>	<b>46,483</b>	<b>114,019</b>	<b>179,941</b>	<b>160,000</b>
Other				
Direct Expenditures	121,238	41,670	38,019	30,000
Utilities	351	265	332	500
Insurance	0	14,500	15,225	15,500
State/County Charges	2,113	1,617	1,060	2,000
Interfund Charges	1,703	301,412	301,729	300,000
<b>Total: Other</b>	<b>125,405</b>	<b>359,464</b>	<b>356,365</b>	<b>348,000</b>
<b>Division Total:</b>	<b>171,888</b>	<b>473,483</b>	<b>536,306</b>	<b>508,000</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Enterprise Fund	171,888	473,483	536,306	508,000
<b>Division Total:</b>	<b>171,888</b>	<b>473,483</b>	<b>536,306</b>	<b>508,000</b>
	<b>171,888</b>	<b>473,483</b>	<b>536,306</b>	<b>508,000</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Enterprise Fund		1.500	2.500	2.500
<b>Division Total:</b>		<b>1.500</b>	<b>2.500</b>	<b>2.500</b>

**PARKS MAINTENANCE**  
**Joe Toth, Acting Superintendent**

**DESCRIPTION**

The Parks Maintenance Division is responsible for providing and maintaining clean, safe and functional park facilities for the citizens of Akron. The division is responsible for mowing grass, controlling weeds, planting flowers, cleaning parking lots and athletic courts and picking up litter and debris. The division also maintains all City-owned ball fields. In addition, Parks Maintenance is responsible for tree trimming and removal and assisting with snow and ice control activities on City property.

**GOALS & OBJECTIVES**

- To incorporate the use of mobile computers or devices in the field to enable employees to remotely receive, update and close out work orders.

**SERVICE LEVELS**

Parks employees attended training sessions in high volume traffic control, bucket truck operation and crane operation.

**STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC SERVICE:</u></b>				
<b><i>Parks Maintenance:</i></b>				
Account Clerk	0.00	0.00	1.00	1.00
Equipment Operator	11.00	11.00	10.00	12.00
Landscaper	5.00	4.00	3.00	5.00
Parks Maintenance Foreman	3.00	2.00	1.00	1.00
Public Works Supervisor	0.00	1.00	3.00	3.00
Secretary	1.00	1.00	0.00	0.00
Semi-Skilled Laborer	2.00	2.00	4.00	4.00
Tree Trimmer	2.00	2.00	2.00	2.00
Total Parks Maintenance	24.00	23.00	23.00	27.00

# SERVICE

## DIVISION: PARKS MAINTENANCE

Provide clean, safe and functional park facilities. Activities include mowing grass, cleaning parking lots and tennis courts, preparation of ball fields, debris and litter pickup, removal of weeds, planting flowers, snow and ice control and tree trimming.

### DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	1,368,606	1,252,087	1,269,336	1,345,000
Fringe Benefits	590,601	669,267	756,292	756,500
<b>Total: Personal Services</b>	<b>1,959,207</b>	<b>1,921,354</b>	<b>2,025,628</b>	<b>2,101,500</b>
Other				
Direct Expenditures	429,364	405,259	463,640	510,000
Utilities	62,850	50,401	47,881	48,000
Insurance	30,155	30,769	29,839	30,000
State/County Charges	17,116	10,037		
Rentals and Leases	7,736	1,667	49,186	49,200
Interfund Charges	509,313	457,292	599,042	460,000
<b>Total: Other</b>	<b>1,056,534</b>	<b>955,425</b>	<b>1,189,588</b>	<b>1,097,200</b>
Capital Outlay				
Capital Outlay			9,270	
<b>Total: Capital Outlay</b>			<b>9,270</b>	
<b>Division Total:</b>	<b>3,015,741</b>	<b>2,876,779</b>	<b>3,224,486</b>	<b>3,198,700</b>

### DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	3,015,741	2,876,779	3,215,216	3,198,700
Special Revenue Fund			9,270	
<b>Division Total:</b>	<b>3,015,741</b>	<b>2,876,779</b>	<b>3,224,486</b>	<b>3,198,700</b>
	<b>3,015,741</b>	<b>2,876,779</b>	<b>3,224,486</b>	<b>3,198,700</b>

### DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	24,000	23,000	23,000	27,000
<b>Division Total:</b>	<b>24,000</b>	<b>23,000</b>	<b>23,000</b>	<b>27,000</b>

**PLANS AND PERMITS**  
**Mark Watson, Manager**

**DESCRIPTION**

The Plans and Permits Center is responsible for the distribution and administrative support of all plans submitted by developers, consultants, contractors and the general public in the City of Akron and the issuance of permits for proposed plans. The Plans center is also responsible for the issuance of house numbers, curb cutting and restoration permits, over-sized load moving permits, sidewalk permits, sewer connection and repair permits, street opening permits, street occupancy permits, pit bull registration and water services.

**GOALS & OBJECTIVES**

- Upgrade our credit card payment process by implementing the new Heartland Computer System for added security and efficiency.

**SERVICE LEVELS**

In 2011, Plans and Permits working with Cellular Systems International to use the Document Storage System that City Council uses to store and retrieve plans.

Plans and Permits is currently receiving permits and plan review online and sending out permits and plan reviews submittals by e-mail.

**STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/09	As of 12/31/10	As of 12/31/11	Budget 2012
<b>By Department:</b>				
<b>PUBLIC SERVICE:</b>				
<i><b>Plans &amp; Permits:</b></i>				
Permit Clerk	1.00	1.00	1.00	1.00
Plans & Permits Manager	1.00	1.00	1.00	1.00
Total Plans & Permits	2.00	2.00	2.00	2.00

# SERVICE

**DIVISION:** PLANS AND PERMITS

Review of all plans and facilitation of the issuance of permits for developers in Akron.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
<b>Personal Services</b>				
Salaries and Wages	105,657	102,415	107,200	108,000
Fringe Benefits	56,989	52,133	61,473	62,000
<b>Total: Personal Services</b>	<b>162,646</b>	<b>154,548</b>	<b>168,673</b>	<b>170,000</b>
<b>Other</b>				
Direct Expenditures	468	419	865	600
Utilities	1,195	1,182	1,376	1,380
Insurance	560	493	545	550
Interfund Charges	7,389	10,095	119,340	8,000
<b>Total: Other</b>	<b>9,612</b>	<b>12,189</b>	<b>122,126</b>	<b>10,530</b>
<b>Division Total:</b>	<b>172,258</b>	<b>166,737</b>	<b>290,799</b>	<b>180,530</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	172,258	166,737	178,739	180,530
Special Revenue Fund			112,060	
<b>Division Total:</b>	<b>172,258</b>	<b>166,737</b>	<b>290,799</b>	<b>180,530</b>
	<b>172,258</b>	<b>166,737</b>	<b>290,799</b>	<b>180,530</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	2.000	2.000	2.000	2.000
<b>Division Total:</b>	<b>2.000</b>	<b>2.000</b>	<b>2.000</b>	<b>2.000</b>

## **PUBLIC WORKS ADMINISTRATION**

**Paul E. Barnett, Manager**

### **DESCRIPTION**

Public Works Administration is responsible for managing and providing clerical support for all divisions within the Public Works Bureau. The Public Works Bureau oversees the Airport, Engineering Services (Civil Engineering, Landfill Oversight, Oil and Gas Well Operations, and Street and Highway Lighting), Highway Maintenance, Parks Maintenance, Sanitation Services (including Recycling), Street Cleaning, and Motor Equipment. Among the bureau's primary responsibilities are managing snow and ice control, storm damage cleanup, trash pickup and disposal, leaf removal and street repairs.

### **GOALS & OBJECTIVES**

- Explore technology to allow foreman and supervisors access to "live" work order requests, weather conditions, and traffic cams while in the field by October.
- Collaborate with Summit County Fiscal Office to create a process to receive notification of abandoned properties to collect trash and recycling carts by November.
- Explore different methods and processes to reduce, recycle or reclaim the stream of sweeping material and debris collected by Street Cleaning by the end of the year.

### **SERVICE LEVELS**

In 2011, Motor Equipment took over the University of Akron Roo Transportation. This consists of 12 passenger buses and we provide preventive maintenance and mechanical repairs along with the Municipal Wash services.

The first phase for the Sanitation fleet of trucks is currently being installed with the Automatic Vehicle Location (AVL) Global Positioning System (GPS) units.

The Public Works Bureau collaborated with the Downtown Akron Partnership (DAP) and the Summit/Akron Solid Waste Management Authority (SASMWA) to provide recycling service to downtown businesses. Public Works was awarded a community development grant in 2011 to purchase 300 gallon container that will be needed for recycling.

All secondary routes for residential snow and ice have been re-distributed and have resulted in increased response times. Public Works continues to explore route optimization software.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC SERVICE:</u></b>				
<b><i>Public Works Administration:</i></b>				
Account Clerk	2.00	1.00	1.00	1.00
Customer Service Request Agent	1.00	0.00	0.00	0.00
Executive Assistant	0.00	1.00	1.00	1.00
Messenger	0.00	1.00	1.00	1.00
Public Works Manager	0.00	0.50	0.70	0.70
Secretary	1.00	0.50	0.50	0.50
Total Public Works Administration	4.00	4.00	4.20	4.20

# SERVICE

**DIVISION:** PUBLIC WORKS ADMINISTRATION

Provides administration for all divisions within the Public Works Bureau.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	274,202	156,392	203,126	203,200
Fringe Benefits	142,548	102,551	114,765	114,800
<b>Total: Personal Services</b>	<b>416,750</b>	<b>258,943</b>	<b>317,891</b>	<b>318,000</b>
Other				
Direct Expenditures	3,949	2,833	3,066	3,000
Utilities	6,215	5,435	5,529	5,500
Insurance	1,120	986	1,090	1,090
Interfund Charges	10,065	4,000	8,992	5,000
<b>Total: Other</b>	<b>21,349</b>	<b>13,254</b>	<b>18,677</b>	<b>14,590</b>
<b>Division Total:</b>	<b>438,099</b>	<b>272,197</b>	<b>336,568</b>	<b>332,590</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	438,099	272,197	336,568	332,590
<b>Division Total:</b>	<b>438,099</b>	<b>272,197</b>	<b>336,568</b>	<b>332,590</b>
	<b>438,099</b>	<b>272,197</b>	<b>336,568</b>	<b>332,590</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	4.000	4.000	4.200	4.200
<b>Division Total:</b>	<b>4.000</b>	<b>4.000</b>	<b>4.200</b>	<b>4.200</b>



## **RECREATION BUREAU**

**Greg Kalail, Manager**

### **DESCRIPTION**

The Recreation Bureau provides a wide variety of recreational activities such as City-wide sports and athletic programs, special events, performing and creative arts, and senior citizen activities.

### **GOALS & OBJECTIVES**

- To increase our green initiative by improving and utilizing our two websites more ([www.akronperforms.com](http://www.akronperforms.com) and [www.AkronArtsExpo.org](http://www.AkronArtsExpo.org) ), which will decrease the amount of printed paper we mail out and increase our communication with outside organizations by December 1, 2012.
- Utilize technology to upgrade computers and the connectivity to community centers by December 1, 2012.

### **SERVICE LEVELS**

In 2011, the Recreation Bureau held a hole-in-one contest. The soccer tournament and cheerleading competitions were cancelled due to low registration.

The Recreation Bureau held additional programming and workshops for youths by leveraging assets (Balch St. facility) to provide a usable stage and theatre to a local group by December 2011. New World Performance Laboratory began using the space in February and during the summer completed two workshops for kids.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC SERVICE:</u></b>				
<b><i>Recreation:</i></b>				
Community Events Coordinator	0.00	0.00	1.00	1.00
Health Education Specialist	0.00	0.00	1.00	1.00
Recreation Leader	1.00	1.00	0.00	0.00
Recreation Manager	0.70	1.00	1.00	1.00
Recreation Specialist	0.00	1.00	0.00	1.00
Recreation Supervisor	15.00	15.00	15.00	14.00
Secretary	2.00	2.00	2.00	2.00
Senior Program Coordinator	1.00	1.00	1.00	1.00
Total Recreation	19.70	21.00	21.00	21.00

# SERVICE

**DIVISION:** RECREATION

Provide a wide variety of recreational activities such as city-wide sports and athletic programs, special programs, performing and creative arts and senior citizen activities.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	1,998,594	1,696,059	1,708,087	1,620,430
Fringe Benefits	778,142	745,897	749,632	611,940
<b>Total: Personal Services</b>	<b>2,776,736</b>	<b>2,441,956</b>	<b>2,457,719</b>	<b>2,232,370</b>
Other				
Direct Expenditures	1,339,484	1,857,455	1,967,447	1,080,000
Utilities	642,782	569,414	413,303	420,000
Insurance	25,228	20,730	17,717	24,400
Rentals and Leases	33,454	26,141	18,907	18,000
Interfund Charges	298,271	363,190	1,522,902	264,000
<b>Total: Other</b>	<b>2,339,219</b>	<b>2,836,930</b>	<b>3,940,276</b>	<b>1,806,400</b>
<b>Division Total:</b>	<b>5,115,955</b>	<b>5,278,886</b>	<b>6,397,995</b>	<b>4,038,770</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	3,258,352	2,982,723	4,732,536	3,364,770
Special Revenue Fund	1,857,603	2,296,163	1,665,459	674,000
<b>Division Total:</b>	<b>5,115,955</b>	<b>5,278,886</b>	<b>6,397,995</b>	<b>4,038,770</b>
	<b>5,115,955</b>	<b>5,278,886</b>	<b>6,397,995</b>	<b>4,038,770</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	0.400	18.200	20.500	19.500
Special Revenue Fund	19.300	2.800		0.000
<b>Division Total:</b>	<b>19.700</b>	<b>21.000</b>	<b>20.500</b>	<b>19.500</b>

## SANITATION – RECYCLING DIVISION

Robert L. Harris Jr., Superintendent

### DESCRIPTION

The Recycling Division is responsible for the curbside collection of residential recyclable materials in the City of Akron. This division collects items such as metal cans, plastic bottles, glass bottles, mixed paper, corrugated cardboard, white paper, etc. Rigid plastics marked #1 thru #7 are collected. The division is also responsible for public awareness promotion of waste-reduction practices.

### GOALS & OBJECTIVES

- Continue to use technology by installing an Automated Vehicle Location (AVL) system in the entire recycling fleet to increase efficiency and resolve customer complaints.
- Collaborate with the Summit County Fiscal Office to create a process to receive notification of abandoned properties so we can collect their trash and recycling carts.

### SERVICE LEVELS

The Recycling Division of Sanitation is collaborating with the Downtown Akron Partnership (DAP) and Summit/Akron Solid Waste Management Authority (SASMWA) to provide recycling service to downtown businesses. The Division was awarded a community development grant in 2011 to purchase 300 gallon containers that will be needed.

### STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/09	As of 12/31/10	As of 12/31/11	Budget 2012
<b>By Department:</b>				
<b>PUBLIC SERVICE:</b>				
<b><i>Recycling Bureau:</i></b>				
Collection Foreman	0.00	0.00	1.00	1.00
Collection Supervisor	0.00	1.00	0.00	0.00
Equipment Operator	5.00	5.00	6.00	6.00
Sanitation Services Superintendent	0.25	0.25	0.25	0.25
Total Recycling Bureau	5.25	6.25	7.25	7.25

# SERVICE

**DIVISION:** RECYCLING

The Recycling Bureau was created to reduce solid waste disposal in the City of Akron.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	381,825	551,510	380,525	381,000
Fringe Benefits	167,496	180,485	210,426	210,500
<b>Total: Personal Services</b>	<b>549,321</b>	<b>731,995</b>	<b>590,951</b>	<b>591,500</b>
Other				
Direct Expenditures	535,368	616,063	485,270	580,000
Utilities	3,787	2,951	3,207	3,200
Insurance	1,120	986	1,090	1,090
Interfund Charges	10,407	5,132	2,827	3,000
<b>Total: Other</b>	<b>550,682</b>	<b>625,132</b>	<b>492,394</b>	<b>587,290</b>
<b>Division Total:</b>	<b>1,100,003</b>	<b>1,357,127</b>	<b>1,083,345</b>	<b>1,178,790</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	1,100,003	1,357,127	1,077,040	1,168,790
Special Revenue Fund			6,305	10,000
<b>Division Total:</b>	<b>1,100,003</b>	<b>1,357,127</b>	<b>1,083,345</b>	<b>1,178,790</b>
	<b>1,100,003</b>	<b>1,357,127</b>	<b>1,083,345</b>	<b>1,178,790</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	5.250	6.250	7.250	7.250
<b>Division Total:</b>	<b>5.250</b>	<b>6.250</b>	<b>7.250</b>	<b>7.250</b>

## **SANITATION – COLLECTION DIVISION**

**Robert L. Harris Jr., Superintendent**

### **DESCRIPTION**

The Sanitation Division is responsible for the curbside collection and disposal of residential solid waste in the City of Akron. This Division has entered into a new era, converting from a manual pickup service to an automated collection pickup system. The Division is also responsible for the elderly and disabled trash pickup and snow removal service, white goods appliance service, tire pickup service, bulk item pickup service, miss/mess miscellaneous floater truck service and the litter container pickup service at selected Akron Metro bus stops and downtown bus shelter locations. Approximately 23% of the City of Akron's solid waste is collected by a private contractor annually. This division is also responsible for public awareness promotion of waste-reduction practices.

### **GOALS & OBJECTIVES**

- Continue to use technology by installing an Automated Vehicle Location (AVL) system in the entire Sanitation fleet to increase efficiency and resolve customer complaints.
- Collaborate with the Summit County Fiscal Office to create a process to receive notification of abandoned properties so we can collect their trash and recycling carts by November.
- Continue to explore route optimization software.

### **SERVICE LEVELS**

In 2011, the first phase of Sanitation Fleet of trucks was installed with the Automatic Vehicle Location (AVL) Global Positioning System (GPS) units.

All secondary routes for residential snow and ice map routes to corresponding primary and secondary routes have been re-distributed and have resulted in increased response times.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC SERVICE:</u></b>				
<b><i>Sanitation:</i></b>				
Collection Foreman	3.00	3.00	1.00	3.00
Collection Supervisor	1.00	0.00	0.00	1.00
Equipment Operator	20.00	19.00	18.00	20.00
Sanitation Services Superintendent	0.75	0.75	0.75	0.75
Sanitation Serviceworker	7.00	8.00	10.00	10.00
Total Sanitation	31.75	30.75	29.75	34.75

# SERVICE

DIVISION: SANITATION

Curbside collection of solid waste.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	1,445,902	1,300,729	1,440,034	1,580,000
Fringe Benefits	785,689	768,554	903,988	990,000
<b>Total: Personal Services</b>	<b>2,231,591</b>	<b>2,069,283</b>	<b>2,344,022</b>	<b>2,570,000</b>
Other				
Direct Expenditures	1,206,663	1,006,208	978,970	970,000
Utilities	3,283,728	3,294,624	3,221,307	3,222,000
Debt Service	1,152,972	1,152,972	1,152,972	1,153,000
Insurance	29,375	28,597	29,534	29,540
Interfund Charges	1,471,204	1,586,107	2,545,112	1,600,000
<b>Total: Other</b>	<b>7,143,942</b>	<b>7,068,508</b>	<b>7,927,895</b>	<b>6,974,540</b>
Capital Outlay				
Capital Outlay			15,495	15,500
<b>Total: Capital Outlay</b>			<b>15,495</b>	<b>15,500</b>
<b>Division Total:</b>	<b>9,375,533</b>	<b>9,137,791</b>	<b>10,287,412</b>	<b>9,560,040</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	9,375,533	9,137,791	10,287,412	9,560,040
<b>Division Total:</b>	<b>9,375,533</b>	<b>9,137,791</b>	<b>10,287,412</b>	<b>9,560,040</b>
	<b>9,375,533</b>	<b>9,137,791</b>	<b>10,287,412</b>	<b>9,560,040</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	31.750	30.750	29.750	34.750
<b>Division Total:</b>	<b>31.750</b>	<b>30.750</b>	<b>29.750</b>	<b>34.750</b>



## **SERVICE DIRECTOR'S OFFICE**

**Richard A. Merolla, Director**

### **DESCRIPTION**

The Director of Public Service is responsible for establishing policies and providing direction for all bureaus and divisions within the Department of Public Service.

### **GOALS & OBJECTIVES**

- The Department of Public Service is heavily invested in incorporating the following three operating initiatives in 2011 in order to continue providing a high level of service to our citizens in the wake of the economic decline (lower revenues & budgets), a decline in staffing levels, and anticipated future cuts to state funding:
  - Consolidation/Collaboration: internal and external
  - Leveraging Assets: human and physical
  - Technology Enhancements: mobile computing and software/hardware upgrades

### **SERVICE LEVELS**

In 2010, the Service Director's Office (SDO) implemented a program to have recycle containers in all city owned buildings. It also implemented a pilot program for mobile computing technology in the Business Services and Sewer Maintenance divisions.

No Combined Sewer Overflow (CSO) penalties were incurred in 2010. The Service Director's Office worked with consultants on CSO issues and met all submittal and meeting deadlines throughout last year.

In an effort to consolidate services, the SDO merged housing and nuisance complaints in Customer Service. The SDO is also in the process of merging light equipment duties between Fire Maintenance and Motor Equipment as well as mechanic duties in Public utilities and Motor Equipment resulting in two less facilities.

The Service Director's Office was also able to help increase revenues in Motor Equipment by in sourcing and providing services to Akron Metropolitan Housing Authority (AMHA), Ohio Department of Transportation (ODOT), Summit County and the University of Akron.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC SERVICE:</u></b>				
<i><b>Service Director's Office:</b></i>				
Deputy Service Director	0.50	1.00	1.25	1.25
Operations Research Analyst	0.25	0.50	0.90	0.90
Secretary	1.00	1.00	1.00	1.00
Service Director	0.25	0.60	0.60	0.60
Total Service Director's Office	2.00	3.10	3.75	3.75

# SERVICE

**DIVISION:** SERVICE DIRECTOR'S OFFICE

Establish policies and provide direction for all bureaus and divisions within the Service Department.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	393,037	227,379	292,621	320,430
Fringe Benefits	168,329	144,590	128,384	134,900
<b>Total: Personal Services</b>	<b>561,366</b>	<b>371,969</b>	<b>421,005</b>	<b>455,330</b>
Other				
Direct Expenditures	179,030	197,977	157,029	165,000
Utilities	5,264	3,862	4,583	4,000
Insurance	6,128	6,409	3,270	4,000
Interfund Charges	30,365	23,171	24,906	26,660
<b>Total: Other</b>	<b>220,787</b>	<b>231,419</b>	<b>189,788</b>	<b>199,660</b>
Capital Outlay				
Capital Outlay	19,788	0		
<b>Total: Capital Outlay</b>	<b>19,788</b>	<b>0</b>		
<b>Division Total:</b>	<b>801,941</b>	<b>603,388</b>	<b>610,793</b>	<b>654,990</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	782,153	603,388	610,793	654,990
Special Revenue Fund	19,788	0		
<b>Division Total:</b>	<b>801,941</b>	<b>603,388</b>	<b>610,793</b>	<b>654,990</b>
	<b>801,941</b>	<b>603,388</b>	<b>610,793</b>	<b>654,990</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	2.000	3.100	3.750	3.750
<b>Division Total:</b>	<b>2.000</b>	<b>3.100</b>	<b>3.750</b>	<b>3.750</b>

## **SEWER DIVISIONS**

**Jim Hewitt, Acting Public Utilities Manager**

### **DESCRIPTION**

The Sewer Divisions, along with four Water Divisions, operate under the Public Utilities Bureau and are broken down into two distinct divisions: Sewer Utilities Field Operations (formerly Sewer Maintenance) and Water Pollution Control (WPC). The Public Utilities Bureau administrative staff assists the bureau manager in the direction/management of the water and sewer functions. These two divisions work closely to ensure the proper collection, transporting, water quality control, monitoring, reporting and treatment of wastewater for the citizens of Akron and the metropolitan Akron area in accordance with EPA regulations and National Pollutant Discharge Elimination System (NPDES) permit requirements. The divisions also perform O&M functions, reporting and monitoring of the NPDES permit requirements.

### **SEWER DIVISION SERVICE LEVELS**

The Public Utilities Bureau has been following the recommendations of a blue ribbon committee, action plans and the continuous improvement initiative on an ongoing basis in an effort to provide the best possible service while reducing expenses. The bureau is re-engineering itself to become a world-class, cost-effective organization that rivals the best private-sector operators. Successful implementation of best practices relies on ongoing cooperation between management and the bargaining units.

## **SEWER ADMINISTRATION**

**Jim Hewitt, Acting Public Utilities Manager**

### **DESCRIPTION**

The Sewer Administration is the administrative staff under the direction of the Public Utilities Manager, who is responsible for the direction and oversight of the two sewer divisions, debt payments and transferring of funds to the sewer capital accounts. No direct staff time is shown as part of Sewer Administration. A portion of the bureau administration's staff time is charged to Sewer Administration.

**SEWER UTILITIES FIELD OPERATIONS**  
**Jim Hewitt, Sewer Maintenance Superintendent**

**DESCRIPTION**

The Utilities Field Operations Division, Sewer Maintenance Section operates and maintains the City of Akron's sewer collection system. The sewer collection system includes over 1,325 total miles of sanitary, storm and combined sewers that collect and transport sanitary and combined sewage to the Water Pollution Control Station on Akron-Peninsula Road. The storm water sewers collect and convey storm water to points of stream discharge. The overall collection system consists of main sewer lines, manholes, inlets, inlet leads, lateral connections, combined sewer overflow racks and overflows, pump stations, force mains and two storm detention tanks. In addition to the aforementioned items, this division also maintains dedicated ditches that receive storm water from dedicated storm sewers.

**GOALS & OBJECTIVES**

- Complete all current design and preparation activities for the upcoming Water Wall system and fully install, integrate and maximize the effective use of this system. This will realign existing operations and maintenance scheduling and monitoring activities in the bureau.

**SERVICE LEVELS**

The Division created a four year plan for the cleaning and televising of large diameter pipes with the first contract to be bid in the spring of 2011. The Division contracted with Red Zone Robotics to televise 48 miles of residential sewer lines over an eight week period.

Mobile computers are being used in Sewer Maintenance allowing crews to create, edit, and close work orders in the field.

Agreement for the financing and construction of the second phase of the anaerobic digestion system was signed August 29, 2011.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>PUBLIC SERVICE:</b>				
<i><b>Sewer Utility Field Operations:</b></i>				
Account Clerk	1.00	1.00	1.00	1.00
Civil Engineer	1.00	2.00	2.00	2.00
Electrician	0.00	0.00	0.00	1.00
Engineering Technician	2.00	2.00	2.00	2.00
Equipment Mechanic	3.00	2.00	0.00	2.00
Equipment Mechanic Foreman	0.00	0.00	1.00	1.00
Equipment Operator	3.00	3.00	3.00	3.00
Mechanical Inspector	1.00	1.00	1.00	1.00
Pumping System Maintenance Foreman	1.00	1.00	1.00	1.00
Pumping System Mechanic	1.00	2.00	4.00	4.00
Secretary	1.00	1.00	1.00	1.00
Service Director	0.00	0.10	0.10	0.10
Sewer Maintenance Dispatcher	4.00	4.00	4.00	4.00
Sewer Maintenance Foreman	1.00	1.00	1.00	1.00
Sewer Maintenance Superintendent	1.00	1.00	0.00	0.00
Sewer Maintenance Supervisor	1.00	1.00	1.00	2.00
Sewer Maintenance Worker	12.00	15.00	18.00	20.00
Sewer Serviceworker	12.00	13.00	13.00	18.00
Sewer Telemonitoring Technician	3.00	4.00	4.00	4.00
Water & Sewer Systems Manager	0.00	0.00	0.50	0.50
Total Sewer Utility Field Operations	48.00	54.10	57.60	68.60

## **SEWER - WATER POLLUTION CONTROL (WPC)**

**Brian M. Gresser, P.E., Water Pollution Control Administrator**

### **DESCRIPTION**

The WPC Division is responsible for the proper treatment of wastewater and the disposal of the residual solids removed through the treatment process by composting. The division also performs water quality control throughout the sewer system and the wastewater treatment plant through the operation of a wastewater sampling, analysis and industrial pretreatment program.

### **GOALS & OBJECTIVES**

- Obtain Ohio EPA approval to allow the Akron Water plant to accept and dry on-site other water plants coagulant residuals for the purpose of generating revenue. Complete December 1, 2012.
- Explore a strategic collaboration with the water treatment plant that with our combined experience and complementary strengths in water quality monitoring, can result in an integrated program of water quality analysis and reporting.

### **SERVICE LEVELS**

The LT2 Watershed Control Plan was completed, submitted and received EPA approval.

WPCS worked to complete phase 2 of the anaerobic digestion project to replace the existing composting operation and generate 1.6 MW of electricity for onsite usage. A new laboratory and a new process data entry and reporting system were configured by in-house staff.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC SERVICE:</u></b>				
<b><i>Sewer - WPC:</i></b>				
Applications Programmer	1.00	1.00	1.00	1.00
Engineering Project Coordinator	0.00	1.00	1.00	1.00
Engineering Technician	1.00	1.00	1.00	1.00
Industrial Pretreatment Engineer	1.00	1.00	1.00	1.00
Lab Analyst	1.00	1.00	1.00	1.00
Lab Analyst Wastewater	8.00	8.00	8.00	8.00
Planner/Scheduler-WPC	2.00	2.00	2.00	2.00
Plant Electrician	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Senior Engineer	1.00	1.00	1.00	1.00
Stores Clerk	1.00	1.00	1.00	1.00
Team Ldr.-Admin. & Tech-WPC	1.00	1.00	1.00	1.00
Team Ldr.-Opns. & Maint.-WPC	2.00	2.00	2.00	2.00
Treatment Plant Mechanic	4.00	4.00	4.00	5.00
Treatment Plant Utilityworker	4.00	3.00	4.00	5.00
Wastewater Plant Lead Operator	6.00	5.00	5.00	8.00
Wastewater Plant Operations Foreman	2.00	2.00	2.00	2.00
Wastewater Plant Operator	6.00	6.00	6.00	6.00
Water Pollution Control Administrator	1.00	1.00	1.00	1.00
Total Sewer - WPC	44.00	43.00	44.00	49.00



# SERVICE

**DIVISION:** SEWER

Responsible for maintenance, debt service payments, water quality control and treatment of wastewater for the City of Akron sewer system.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
<b>Personal Services</b>				
Salaries and Wages	4,932,400	4,451,234	4,905,953	5,600,000
Fringe Benefits	2,579,468	2,578,057	2,744,972	3,200,000
<b>Total: Personal Services</b>	<b>7,511,868</b>	<b>7,029,291</b>	<b>7,650,925</b>	<b>8,800,000</b>
<b>Other</b>				
Direct Expenditures	10,105,028	9,545,935	11,026,418	11,780,000
Utilities	2,246,677	2,108,305	2,151,827	2,318,000
Debt Service	11,157,342	10,947,368	10,704,368	11,000,000
Insurance	181,451	152,433	184,072	190,550
State/County Charges	48	60	60	
Rentals and Leases	1,710	71,164	46,394	60,000
Interfund Charges	4,072,049	4,443,355	3,314,583	3,570,000
<b>Total: Other</b>	<b>27,764,305</b>	<b>27,268,620</b>	<b>27,427,722</b>	<b>28,918,550</b>
<b>Capital Outlay</b>				
Capital Outlay	16,215	8,440	423,762	100,000
<b>Total: Capital Outlay</b>	<b>16,215</b>	<b>8,440</b>	<b>423,762</b>	<b>100,000</b>
<b>Division Total:</b>	<b>35,292,388</b>	<b>34,306,351</b>	<b>35,502,409</b>	<b>37,818,550</b>

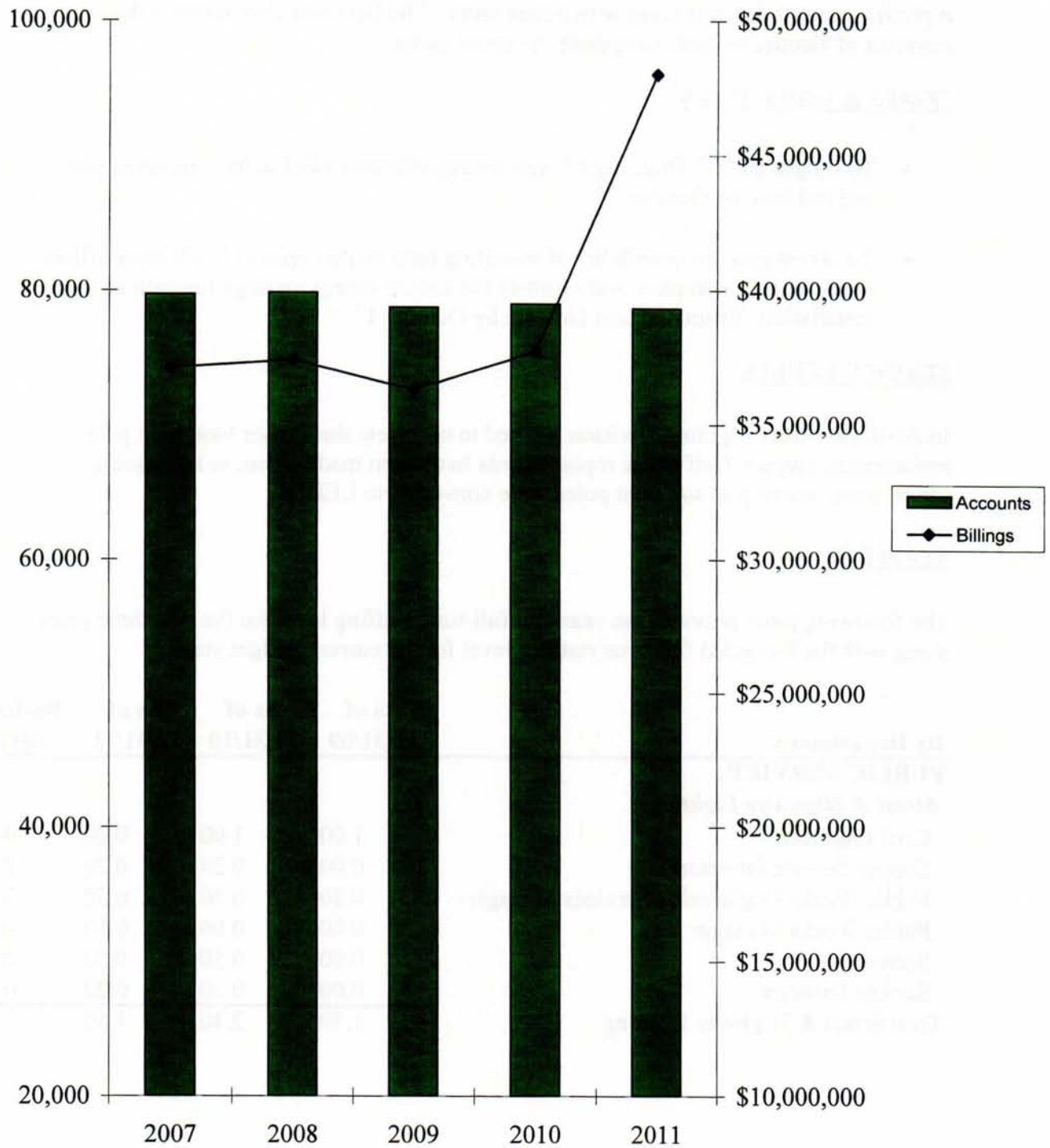
## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	485,327	107,482	104,395	108,550
Special Revenue Fund	0	40	56,409	
Enterprise Fund	34,807,061	34,198,829	35,341,605	37,710,000
<b>Division Total:</b>	<b>35,292,388</b>	<b>34,306,351</b>	<b>35,502,409</b>	<b>37,818,550</b>
	<b>35,292,388</b>	<b>34,306,351</b>	<b>35,502,409</b>	<b>37,818,550</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Enterprise Fund	92.000	97.100	101.600	117.600
<b>Division Total:</b>	<b>92.000</b>	<b>97.100</b>	<b>101.600</b>	<b>117.600</b>

**BUREAU OF PUBLIC UTILITIES**  
**2007 - 2011 NUMBER OF SEWER ACCOUNTS**  
**AND TOTAL ANNUAL DOLLARS BILLED**



## **STREET AND HIGHWAY LIGHTING DIVISION**

**Peter Denholm, P.E.**

### **DESCRIPTION**

The Street and Highway Lighting Division operates and maintains approximately 26,000 street and expressway lighting units. The Division is responsible for updating and replacing older lights and poles with newer units. The Division also oversees the payment of electricity costs to operate the street lights.

### **GOALS & OBJECTIVES**

- To relight M.S.C. Building #5 with energy efficient LED units. Estimated cost and bid date by October 1<sup>st</sup>.
- To investigate the possibility of installing light switch sensors in all inner offices in the M.S.C. complex, and estimate the annual energy savings for such an installation. Estimated cost bid date by October 1<sup>st</sup>.

### **SERVICE LEVELS**

In 2010, the Street Lighting Division worked to complete the anchor base light pole replacement project. Half of the replacements have been made. Also, in an ongoing effort, many acorn post top light poles were converted to LED's.

### **STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>PUBLIC SERVICE:</b>				
<b><i>Street &amp; Highway Lighting:</i></b>				
Civil Engineer	1.00	1.00	0.00	0.00
Deputy Service Director	0.00	0.20	0.20	0.20
Public Works Engineering Services Manager	0.50	0.50	0.50	0.50
Public Works Manager	0.00	0.00	0.10	0.10
Secretary	0.00	0.50	0.50	0.50
Service Director	0.00	0.20	0.20	0.20
Total Street & Highway Lighting	1.50	2.40	1.50	1.50

# SERVICE

**DIVISION:** STREET AND HIGHWAY LIGHTING

Provide lighting to enhance and light the City's street right-of-way for the adjacent property owners and the citizens of Akron.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	111,361	181,508	173,871	121,890
Fringe Benefits	38,917	79,988	228,412	46,800
<b>Total: Personal Services</b>	<b>150,278</b>	<b>261,496</b>	<b>402,283</b>	<b>168,690</b>
Other				
Direct Expenditures	1,289,504	848,454	550,333	550,000
Utilities	1,831,818	1,876,236	1,896,496	1,914,200
Debt Service	0	73,120		
Insurance	560	493	545	550
Interfund Charges	383,366	2,598,061	1,329,571	1,500,000
<b>Total: Other</b>	<b>3,505,248</b>	<b>5,396,364</b>	<b>3,776,945</b>	<b>3,964,750</b>
Capital Outlay				
Capital Outlay			15,495	
<b>Total: Capital Outlay</b>			<b>15,495</b>	
<b>Division Total:</b>	<b>3,655,526</b>	<b>5,657,860</b>	<b>4,194,723</b>	<b>4,133,440</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	301,337	186,648	187,039	194,200
Special Revenue Fund	3,354,189	5,471,212	4,007,684	3,939,240
<b>Division Total:</b>	<b>3,655,526</b>	<b>5,657,860</b>	<b>4,194,723</b>	<b>4,133,440</b>
	<b>3,655,526</b>	<b>5,657,860</b>	<b>4,194,723</b>	<b>4,133,440</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Special Revenue Fund	1.500	2.400	1.500	1.500
<b>Division Total:</b>	<b>1.500</b>	<b>2.400</b>	<b>1.500</b>	<b>1.500</b>

**STREET CLEANING DIVISION**  
**Keith Harpster, Acting Superintendent**

**DESCRIPTION**

The Street Cleaning Division is responsible for street sweeping, expressway sweeping, emptying street litter containers, providing leaf removal and providing snow and ice removal from primary and residential streets within the City limits. The division also responds to emergency cleanups of accidental spills of building materials and litter. In addition, the division is responsible for the removal of all carcasses within the City right-of-ways.

**GOALS & OBJECTIVES**

- Street Cleaning will explore different methods and processes to reduce, recycle, or reclaim the stream of sweeping material and debris collected by the end of the year.

**SERVICE LEVELS**

In 2011, the Street Cleaning Division continued to include Equipment Operators from Highway Maintenance to fully staff crews for leaf removal.

**STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/09	As of 12/31/10	As of 12/31/11	Budget 2012
<b>By Department:</b>				
<b>PUBLIC SERVICE:</b>				
<i><b>Street Cleaning:</b></i>				
Account Clerk	0.00	1.00	1.00	1.00
Broommaker-Equipment Operator	4.00	4.00	4.00	4.00
Equipment Operator	21.00	21.00	20.00	20.00
Landscaper	2.00	1.00	2.00	2.00
Master Equipment Operator	1.00	1.00	1.00	1.00
Public Works Manager	0.00	0.20	0.20	0.20
Public Works Supervisor	1.00	1.00	3.00	3.00
Semi-Skilled Laborer	8.00	8.00	6.00	8.00
Street Cleaning Foreman	1.00	1.00	0.00	1.00
Street Cleaning Superintendent	1.00	1.00	0.00	1.00
Total Street Cleaning	39.00	39.20	37.20	41.20

# SERVICE

**DIVISION:** STREET CLEANING

Provide street cleaning services by sweeping streets, emptying street waste containers and removing snow and ice from residential streets.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	2,143,948	2,304,319	2,173,953	2,226,880
Fringe Benefits	1,029,281	1,046,349	1,227,211	1,029,710
<b>Total: Personal Services</b>	<b>3,173,229</b>	<b>3,350,668</b>	<b>3,401,164</b>	<b>3,256,590</b>
Other				
Direct Expenditures	1,755,232	1,669,260	2,201,403	2,200,000
Utilities	193,983	169,144	169,493	170,000
Debt Service			225,443	230,000
Insurance	42,965	41,455	39,702	40,000
Rentals and Leases	198,410	109,594	165,230	136,980
Interfund Charges	902,392	1,121,856	7,198,184	1,100,000
<b>Total: Other</b>	<b>3,092,982</b>	<b>3,111,309</b>	<b>9,999,455</b>	<b>3,876,980</b>
Capital Outlay				
Capital Outlay	93,113	93,113	93,113	
<b>Total: Capital Outlay</b>	<b>93,113</b>	<b>93,113</b>	<b>93,113</b>	
<b>Division Total:</b>	<b>6,359,324</b>	<b>6,555,090</b>	<b>13,493,732</b>	<b>7,133,570</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Special Revenue Fund	6,359,324	6,555,090	13,493,732	7,133,570
<b>Division Total:</b>	<b>6,359,324</b>	<b>6,555,090</b>	<b>13,493,732</b>	<b>7,133,570</b>
	<b>6,359,324</b>	<b>6,555,090</b>	<b>13,493,732</b>	<b>7,133,570</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Special Revenue Fund	39.000	39.200	37.200	41.200
<b>Division Total:</b>	<b>39.000</b>	<b>39.200</b>	<b>37.200</b>	<b>41.200</b>

## **WATER DIVISIONS**

**Jim Hewitt, Acting Public Utilities Manager**

### **DESCRIPTION**

The Water Divisions, along with two Sewer Divisions, operate under the Public Utilities Bureau and are broken down into four distinct divisions: Administration, Supply, Utilities Field Operations (formerly Water Distribution) and Business Services (formerly Utilities Services). The Public Utilities Bureau administrative staff assists the bureau manager in direction/management of the water and sewer functions. These four divisions work closely to provide the citizens of Akron and the metropolitan Akron area with an uninterrupted supply of high-quality drinking water and essential field operations, customer service, engineering and accounting functions.

### **SERVICE LEVELS**

The Public Utilities Bureau has been following recommendations of a blue ribbon committee, action plans and the continuous improvement initiative on an on-going basis in an effort to provide the best possible service while reducing expenses. The bureau is re-engineering itself to become a world-class, cost-effective organization that rivals the best private-sector operators. Successful implementation of best practices relies on on-going cooperation between management and the bargaining units.

A Utilities Intern program entered its third year with the Akron Public Schools to provide opportunities for high school seniors to enter the water and wastewater field upon graduation.

## **WATER ADMINISTRATION**

**Jim Hewitt, Acting Public Utilities Manager**

### **DESCRIPTION**

Water Administration is the administrative staff under the direction of the Public Utilities Manager, who is responsible for the direction and oversight of the four water and two sewer divisions.

## GOALS & OBJECTIVES

- Complete all current design and preparation activities for the upcoming Water Wall system and fully install, integrate and maximize the effective use of this system by August. This will realign existing operations and maintenance scheduling and monitoring activities in the bureau.
- Reduce customer hold time and call abandonment rate by adding two new options to our Interactive Voice Response (IVR).
- Explore a strategic collaboration with the water treatment plant that with our combined experience and complementary strengths in water quality monitoring, can result in an integrated program of water quality analysis and reporting.

## SERVICE LEVELS

In 2011, mobile computers are being used in Water Distribution and Sewer Maintenance allowing crews to create, edit, and close work orders in the field.

The Long Term 2 (LT2) Watershed Control Plan was completed, submitted and received EPA approval.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC SERVICE:</u></b>				
<b><i>Water Bureau Administration:</i></b>				
Assistant Law Director	0.00	1.00	1.00	1.00
Deputy Service Director	0.00	0.10	0.10	0.10
Office Manager	0.00	0.00	0.00	1.00
Operations Research Analyst	0.00	0.10	0.10	0.10
Public Utilities Manager	1.00	1.00	0.00	1.00
Re-Engineering Coordinator	0.00	0.00	0.00	1.00
Service Director	0.00	0.10	0.10	0.10
Total Water Bureau Administration	1.00	2.30	1.30	4.30



## **WATER BUSINESS SERVICES**

**André Blaylock, Business Services Administrator**

### **DESCRIPTION**

The Water Business Services Division provides the customer service, billing, collection, accounting, meter reading and meter maintenance functions of the Public Utilities Bureau.

### **GOALS & OBJECTIVES**

- Complete all current design and preparation activities for the upcoming Water Wall system and fully install, integrate and maximize the effective use of this system. This will realign existing operations and maintenance scheduling and monitoring activities in the bureau.
- Reduce customer hold time and call abandonment rate by adding two new options to our IVR by 5/1/2012.

### **SERVICE LEVELS**

In 2011, mobile computers were being used in Water Distribution and Sewer Maintenance allowing crews to create, edit and close work orders in the field.

Business Services continued to set goals to collect unpaid final bills in 2011.

Water and Sewer dispatch operations will be combined in 2012. Many challenges have been overcome and continued discussions with AFSCME 1360.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC SERVICE:</u></b>				
<i><b>Water Business Services:</b></i>				
Account Clerk	4.00	3.00	2.00	2.00
Accounts Analyst	0.00	0.00	1.00	0.00
APUB Trainer	0.00	1.00	1.00	1.00
Business Services Administrator	1.00	1.00	1.00	1.00
Consumer Services Clerk	21.00	21.00	20.00	20.00
Domestic Meter Reading Supervisor	1.00	1.00	1.00	1.00
Industrial Meterworker	7.00	6.00	6.00	6.00
Secretary	3.00	3.00	3.00	3.00
Utilities Accounting Supervisor	1.00	1.00	1.00	1.00
Utilities Office Supervisor	4.00	4.00	3.00	4.00
Water Customer Serviceworker	9.00	8.00	7.00	14.00
Water Meter Supervisor	1.00	1.00	1.00	1.00
Total Water Business Services	52.00	50.00	47.00	54.00

## **WATER SUPPLY**

**Jeff Bronowski, Water Supply Manager**

### **DESCRIPTION**

The Water Supply Division manages, operates and maintains the City's watershed lands and reservoirs in Portage and Geauga Counties and the drinking water treatment plant located at Lake Rockwell in Portage County. The division's mission is to provide consumers with an ample supply of safe, potable and high-quality drinking water that exceeds all regulatory requirements at affordable rates.

### **GOALS & OBJECTIVES**

- Continue to establish consortium with another governmental entity for purchasing of water treatment chemicals to take advantage of economies of scale thus lowering Water Plant operating costs.
- Complete all current design and preparation activities for the upcoming Water Wall system and fully install, integrate and maximize the effective use of this system by August. This will realign existing operations and maintenance scheduling and monitoring activities in the bureau.

### **SERVICE LEVELS**

In 2011, the Water Supply Division did not exceed any drinking water quality standards set by the EPA. Also, Water Supply is reporting of all EPA Monthly Operating Reports electronically and EPA Sample Submission Reports via the new e-business reporting interface to streamline reporting requirements.

The Long Term 2 (LT2) Watershed Control Plan was completed, submitted and received EPA approval.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b>PUBLIC SERVICE:</b>				
<i><b>Water Supply:</b></i>				
Account Clerk	0.00	1.00	1.00	1.00
APUB Trainer	1.00	0.00	0.00	0.00
Civil Engineer	0.00	0.00	0.00	2.00
Deputy Service Director	0.50	0.00	0.00	0.00
Drafter	0.00	1.00	1.00	2.00
Equipment Operator	1.00	1.00	0.00	2.00
Forestry Worker	1.00	1.00	1.00	1.00
Lab Analyst Water	4.00	4.00	4.00	8.00
Laborer	0.00	0.00	2.00	2.00
Master Equipment Operator	1.00	1.00	1.00	1.00
Operations Research Analyst	0.25	0.00	0.00	0.00
Plant Electrician	1.00	1.00	1.00	2.00
Sanitation Serviceworker	1.00	1.00	0.00	0.00
Semi-Skilled Laborer	2.00	2.00	2.00	2.00
Senior Engineer	1.00	1.00	1.00	1.00
Service Director	0.25	0.00	0.00	0.00
Treatment Plant Mechanic	1.00	1.00	0.00	0.00
Treatment Plant Utilityworker	0.00	1.00	1.00	3.00
Water Customer Serviceworker	0.00	0.00	1.00	1.00
Water Plant Lead Operator	4.00	6.00	4.00	9.00
Water Plant Maint. Supervisor	1.00	1.00	2.00	2.00
Water Plant Mechanic	0.00	0.00	2.00	2.00
Water Plant Operations Foreman	1.00	1.00	0.00	2.00
Water Plant Operator	6.00	8.00	7.00	8.00
Water Supply Manager	0.00	0.00	0.00	1.00
Watershed Ranger	3.00	3.00	3.00	3.00
Watershed Ranger Supervisor	1.00	1.00	1.00	3.00
Watershed Superintendent	1.00	0.00	0.00	0.00
Total Water Supply	32.00	36.00	35.00	58.00

**WATER UTILITIES FIELD OPERATIONS**  
**Jim Hewitt, Water & Sewer Systems Manager**

**DESCRIPTION**

The Water Utilities Field Operations Division operates and maintains the City's water distribution system. This system includes the underground network of force mains, transmission mains, feeder mains and local water mains and their associated valves, fire hydrants and service connections. It also includes the normal service storage reservoirs, the high-service booster pumping stations and their corresponding standpipes and elevated tanks. The Utilities Engineering Division provides engineering services to all Public Utilities divisions.

**GOALS & OBJECTIVES**

- Internal consolidation: combine Water and Sewer Dispatch operations offices into one centralized office located at the Water Distribution Division.
- Complete all current design and preparation activities for the upcoming Water Wall system and fully install, integrate and maximize the effective use of this system by August. This will realign existing operations and maintenance scheduling and monitoring activities in the bureau.
- Explore a strategic collaboration with the water treatment plant that with our combined experience and complementary strengths in water quality monitoring, can result in an integrated program of water quality analysis and reporting.

**SERVICE LEVELS**

In 2011 the Water Utilities Field Operations Division continued to include non automated work processes into DataStream. Mobile computers are being used in Water Distribution allowing crews to create, edit, and close work orders in the field.

Water and Sewer dispatch operations were combined on February 25, 2012. Many challenges have been overcome and continued discussions with AFSCME 1360.

The Division continues to prepare a sampling site plan that provides an enhanced cross sectional sampling of the distribution system with respect to chlorine residuals at primary and repeat sample sites.

The Long Term 2 (LT2) Watershed Control Plan was completed, submitted and received EPA approval.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC SERVICE:</u></b>				
<i><b>Water Utility Field Operations:</b></i>				
Building Electrician	1.00	1.00	1.00	1.00
Civil Engineer	3.00	3.00	3.00	3.00
Deputy Service Director	0.50	0.00	0.00	0.00
Drafter	1.00	1.00	0.00	1.00
Engineering Project Coordinator	1.00	1.00	1.00	1.00
Engineering Technician	16.00	16.00	15.00	18.00
Equipment Mechanic	3.00	2.00	2.00	2.00
Equipment Operator	3.00	3.00	2.00	4.00
Fire Hydrant Maintenance Worker	3.00	3.00	3.00	3.00
Laborer	1.00	1.00	0.00	0.00
Maintenance Repairer	1.00	1.00	1.00	2.00
Master Equipment Operator	3.00	3.00	2.00	2.00
Operations Research Analyst	0.25	0.00	0.00	0.00
Plant Electrician	1.00	0.00	0.00	0.00
Pumping System Maintenance Foreman	1.00	1.00	1.00	1.00
Pumping System Mechanic	2.00	2.00	3.00	2.00
Secretary	3.00	3.00	3.00	3.00
Service Director	0.25	0.00	0.00	0.00
Sewer Maintenance Worker	1.00	1.00	1.00	1.00
Storekeeper	1.00	1.00	1.00	1.00
Stores Clerk	1.00	1.00	1.00	1.00
Utilities Operations Assistant	1.00	1.00	0.00	1.00
Water & Sewer Systems Manager	0.00	0.00	0.50	0.50
Water Customer Serviceworker	1.00	0.00	0.00	0.00
Water Distribution Crew Leader	5.00	3.00	2.00	5.00
Water Distribution Dispatcher	3.00	3.00	3.00	3.00
Water Distribution Foreman	3.00	3.00	3.00	4.00
Water Distribution Superintendent	0.00	0.00	0.00	3.00
Water Distribution Supervisor	2.00	1.00	1.00	3.00
Water Maintenance Worker	18.00	17.00	22.00	26.00
<b>Total Water Utility Field Operations</b>	<b>80.00</b>	<b>72.00</b>	<b>71.50</b>	<b>91.50</b>

# SERVICE

DIVISION: WATER

Responsible for administration, distribution, supply, accounting and customer service for the City of Akron water system.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	8,194,168	7,498,867	7,332,952	7,861,000
Fringe Benefits	3,832,803	4,894,568	5,074,377	5,340,000
<b>Total: Personal Services</b>	<b>12,026,971</b>	<b>12,393,435</b>	<b>12,407,329</b>	<b>13,201,000</b>
Other				
Direct Expenditures	8,309,052	8,016,759	9,403,227	9,625,000
Utilities	1,830,217	1,536,647	1,296,832	1,524,000
Debt Service	9,069,011	7,197,772	6,906,356	7,000,000
Insurance	148,590	140,216	121,659	51,000
State/County Charges	199,915	148,297	112,762	194,000
Rentals and Leases	619,099	344,159	1,010,843	1,060,000
Interfund Charges	2,901,864	3,770,123	5,567,986	2,570,000
<b>Total: Other</b>	<b>23,077,748</b>	<b>21,153,973</b>	<b>24,419,665</b>	<b>22,024,000</b>
Capital Outlay				
Capital Outlay	905,515	650,746	1,851,155	100,000
<b>Total: Capital Outlay</b>	<b>905,515</b>	<b>650,746</b>	<b>1,851,155</b>	<b>100,000</b>
<b>Division Total:</b>	<b>36,010,234</b>	<b>34,198,154</b>	<b>38,678,149</b>	<b>35,325,000</b>

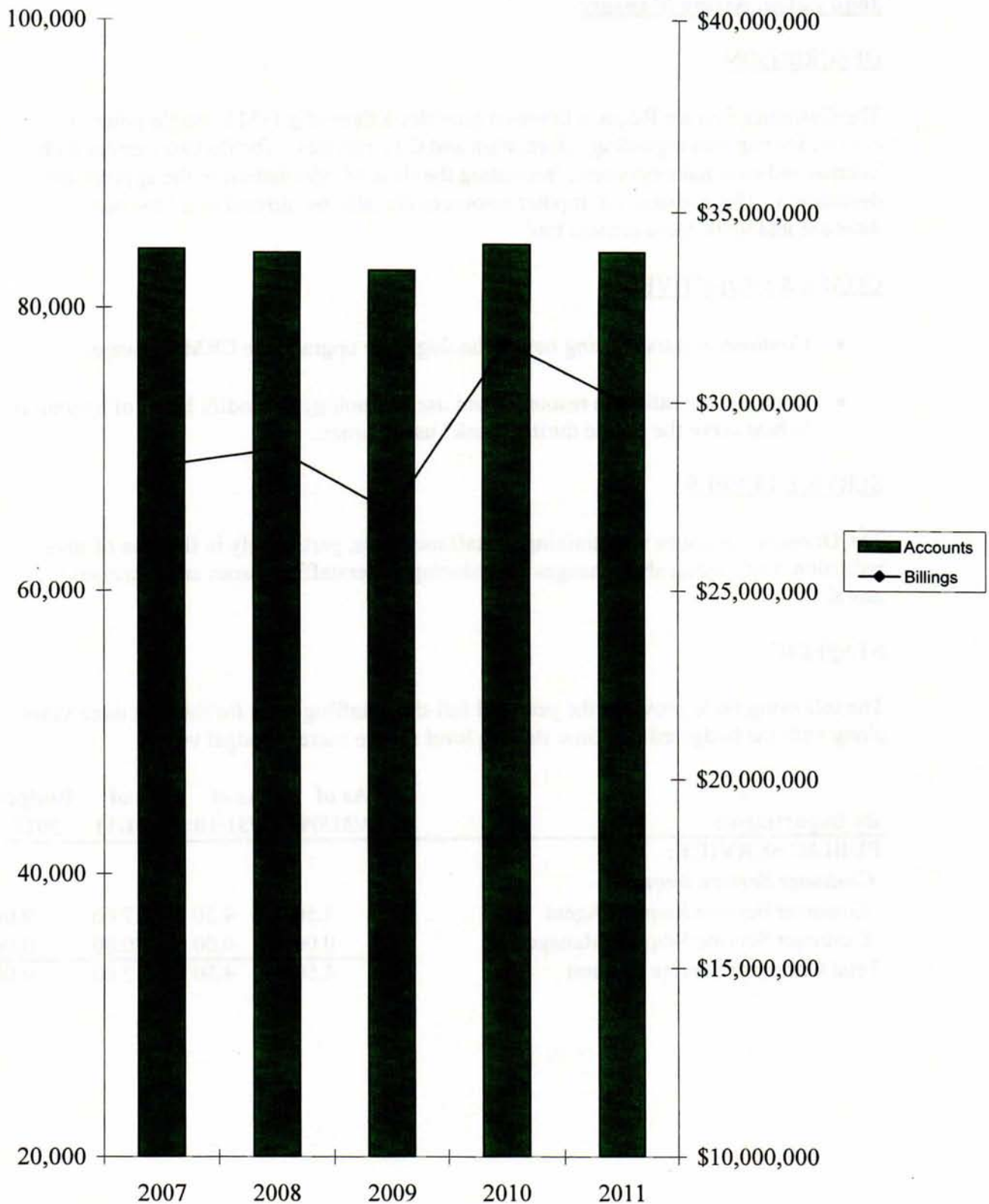
## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Enterprise Fund	36,010,234	34,198,154	38,678,149	35,325,000
<b>Division Total:</b>	<b>36,010,234</b>	<b>34,198,154</b>	<b>38,678,149</b>	<b>35,325,000</b>
	<b>36,010,234</b>	<b>34,198,154</b>	<b>38,678,149</b>	<b>35,325,000</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Enterprise Fund	165.000	160.300	153.800	207.800
<b>Division Total:</b>	<b>165.000</b>	<b>160.300</b>	<b>153.800</b>	<b>207.800</b>

**BUREAU OF PUBLIC UTILITIES**  
**2007 - 2011 NUMBER OF WATER ACCOUNTS**  
**AND TOTAL ANNUAL DOLLARS BILLED**





## **CUSTOMER SERVICE REQUEST DIVISION**

### **311 CONTACT CENTER**

**John Eaton, Acting Manager**

#### **DESCRIPTION**

The Customer Service Request Division provides a three-digit (311) single point of contact for requests regarding information and City services. The division serves both internal and external customers, facilitating the flow of information to the appropriate destination. The division's computer resources can also be utilized as a historical database and work management tool.

#### **GOALS & OBJECTIVES**

- Continue to pursue using new technologies to upgrade the CRM software.
- Continue to reallocate resources and use technology to modify hours of operation to best serve the public during "peak" usage times.

#### **SERVICE LEVELS**

The Division continues with training of staff members, particularly in the area of stress reduction. Continuing shift changes are reducing understaffing issues and increasing moral.

#### **STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><u>PUBLIC SERVICE:</u></b>				
<b><i>Customer Service Request:</i></b>				
Customer Service Request Agent	4.50	4.50	7.00	9.00
Customer Service Request Manager	0.00	0.00	0.00	0.00
Total Customer Service Request	4.50	4.50	7.00	9.00

# SERVICE

**DIVISION:** CUSTOMER SERVICE REQUEST

Operation of 311 call center for non-emergency requests.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	340,172	163,195	303,442	303,500
Fringe Benefits	187,392	168,061	225,045	225,000
<b>Total: Personal Services</b>	<b>527,564</b>	<b>331,256</b>	<b>528,487</b>	<b>528,500</b>
Other				
Direct Expenditures	23,173	23,621	23,189	23,000
Utilities	32,035	36,044	20,469	20,500
Insurance	560	0		
Interfund Charges	6,741	6,335	5,243	5,500
<b>Total: Other</b>	<b>62,509</b>	<b>66,000</b>	<b>48,901</b>	<b>49,000</b>
<b>Division Total:</b>	<b>590,073</b>	<b>397,256</b>	<b>577,388</b>	<b>577,500</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	590,073	397,256	577,388	577,500
<b>Division Total:</b>	<b>590,073</b>	<b>397,256</b>	<b>577,388</b>	<b>577,500</b>
	<b>590,073</b>	<b>397,256</b>	<b>577,388</b>	<b>577,500</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund	4.500	4.500	7.000	9.000
<b>Division Total:</b>	<b>4.500</b>	<b>4.500</b>	<b>7.000</b>	<b>9.000</b>

## **HOUSING DIVISION**

**Duane Groeger, Housing Administrator**

### **DESCRIPTION**

The Housing Division inspects housing for compliance with the City of Akron's Environmental Health and Housing Code. The division responds to complaints about dilapidated structures and works with the Housing Appeals Board to raze or repair these unsafe, unsanitary structures in the City of Akron. The division also conducts the Lead Poisoning Prevention program. The Rental Registration program, Mandatory Rental Inspection program and other mandated programs are also handled by the Housing Division. Beginning in 2010, the Housing Division staff joined the Customer Service Division in the Department of Public Service.

### **STAFFING**

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year:

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>As of 2012</b>
<b>PUBLIC SERVICE:</b>				
<i><b>Housing:</b></i>				
Deputy Service Director	0.00	0.25	0.25	0.25
Housing Administrator	0.00	1.00	1.00	1.00
Operations Research Analyst	0.00	0.20	0.00	0.00
Sanitarian	0.00	5.00	4.00	4.00
Sanitarian Supervisor	0.00	2.00	2.00	2.00
Secretary	0.00	2.00	2.00	2.00
Semi-Skilled Laborer	0.00	1.00	0.00	0.00
Total Housing	0.00	11.45	9.25	9.25

# SERVICE

**DIVISION:** HOUSING

Prior to 2010, this division was under the Department of Public Health. Inspect housing in Akron for compliance with Akron's Environmental Health and Housing code. Respond to complaints about dilapidated housing. Work with the Housing Appeals Board to raze unsafe, unsanitary houses in Akron and to repair rundown houses. Conduct lead poisoning prevention program.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	0	551,658	530,110	370,000
Fringe Benefits	0	297,897	328,860	164,180
<b>Total: Personal Services</b>	<b>0</b>	<b>849,555</b>	<b>858,970</b>	<b>534,180</b>
Other				
Direct Expenditures	0	213,967	304,522	370,000
Utilities	0	2,544	2,201	3,000
Insurance	0	6,902	8,175	7,700
Interfund Charges	0	96,417	326,689	125,000
<b>Total: Other</b>	<b>0</b>	<b>319,830</b>	<b>641,587</b>	<b>505,700</b>
Capital Outlay				
Capital Outlay	0	20,665		
<b>Total: Capital Outlay</b>	<b>0</b>	<b>20,665</b>		
<b>Division Total:</b>	<b>0</b>	<b>1,190,050</b>	<b>1,500,557</b>	<b>1,039,880</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund	0	484,232	919,598	774,880
Special Revenue Fund	0	705,818	580,959	265,000
<b>Division Total:</b>	<b>0</b>	<b>1,190,050</b>	<b>1,500,557</b>	<b>1,039,880</b>
	<b>0</b>	<b>1,190,050</b>	<b>1,500,557</b>	<b>1,039,880</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund		4.900	7.250	9.250
Special Revenue Fund		6.550	2.000	
<b>Division Total:</b>		<b>11.450</b>	<b>9.250</b>	<b>9.250</b>

**TRAFFIC ENGINEERING**  
**David Gasper, Traffic Engineer**

**DESCRIPTION**

The Traffic Engineering Division is responsible for the safe and efficient movement of vehicles and pedestrians on the City of Akron's transportation system as well as assisting in the planning of additions or upgrades to that system. The Division is also responsible for maintenance of the transportation system including bulb and sign replacements, painting and accident repairs. Traffic Engineering also oversees the City's parking meter operations including revenue collections, ticket writing and meter repair and/or replacement.

**GOALS & OBJECTIVES**

- Begin a four year cycle for review of all traffic signals for optimization. Benefits will include: improved efficiency and safety of intersections, removal of unwarranted signs, energy and cost savings, and increased grant funding.
- Initiating the Sign Inventory Program in 2012 in order to increase efficiency and better utilize assets, meet new federal retro-reflectivity requirements, utilize technology and reduce unwarranted signage.

**SERVICE LEVELS**

The Traffic Engineering Division and Summit County produced minimal results with contracting municipalities in Summit County to provide traffic signal service but a working relationship has been made with Summit County for future collaboration. The Division will continue to contact other entities in the county in 2012.

Half of the mobile computing equipment has been purchased as of 12/31/11 by the Traffic Engineering Division. Delays and changes to the federal requirements have required the Division to re-evaluate our timeline and methods.

Traffic Engineering also compiled a document of current products in use and initiated a product review process for interested vendors or manufacturers to submit their products for inclusion in City projects.

## STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

<b>By Department:</b>	<b>As of 12/31/09</b>	<b>As of 12/31/10</b>	<b>As of 12/31/11</b>	<b>Budget 2012</b>
<b><i>PUBLIC SERVICE:</i></b>				
<b><i>Traffic Engineering:</i></b>				
Account Clerk	0.00	0.00	1.00	1.00
Cable & Line Utilityworker	0.00	0.00	1.00	1.00
Civil Engineer	0.00	0.00	1.00	1.00
Electronics Technician	0.00	0.00	5.00	5.00
Parking Meterworker	0.00	0.00	0.00	1.00
Signal Line Foreman	0.00	0.00	1.00	1.00
Signal Lineworker	0.00	0.00	1.00	1.00
Traffic Engineer	0.00	0.00	1.00	1.00
Traffic Marker	0.00	0.00	4.00	6.00
Traffic Marking Foreman	0.00	0.00	1.00	0.00
Traffic Operations Supervisor	0.00	0.00	1.00	1.00
Traffic Sign Painter	0.00	0.00	1.00	1.00
Traffic Signal Supervisor	0.00	0.00	1.00	1.00
Traffic System Design Technician	0.00	0.00	1.00	1.00
<b>Total Traffic Engineering</b>	<b>0.00</b>	<b>0.00</b>	<b>20.00</b>	<b>22.00</b>

# SERVICE

**DIVISION:** **TRAFFIC ENGINEERING**

Maintain the City's traffic and emergency signal system, street name signs, land and crosswalk markings, and all parking meters. Prior to 2011, this division was under the Department of Public Safety.

## **DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY**

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
<b>Personal Services</b>				
Salaries and Wages			1,079,704	1,109,800
Fringe Benefits			345,328	345,420
<b>Total: Personal Services</b>			<b>1,425,032</b>	<b>1,455,220</b>
<b>Other</b>				
Direct Expenditures			252,900	247,000
Utilities			166,062	167,000
Insurance			16,862	17,090
Interfund Charges			144,287	110,000
<b>Total: Other</b>			<b>580,111</b>	<b>541,090</b>
<b>Capital Outlay</b>				
Capital Outlay			32,626	10,500
<b>Total: Capital Outlay</b>			<b>32,626</b>	<b>10,500</b>
<b>Division Total:</b>			<b>2,037,769</b>	<b>2,006,810</b>

## **DIVISION SOURCES OF FUNDS**

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund			852,250	855,210
Special Revenue Fund			1,185,519	1,151,600
<b>Division Total:</b>			<b>2,037,769</b>	<b>2,006,810</b>
			<b>2,037,769</b>	<b>2,006,810</b>

## **DIVISION FULL-TIME EMPLOYEES - BY FUND**

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
General Fund			4.800	5.800
Special Revenue Fund			14.200	16.200
<b>Division Total:</b>			<b>19.000</b>	<b>22.000</b>

## **Downtown District Heating System**

### **DESCRIPTION**

The Downtown District Heating System is the city-owned system that produces steam heat and chilled water for downtown buildings, and two of Akron's hospitals.



# SERVICE

**DIVISION:** DOWNTOWN DISTRICT HEATING SYSTEM

The Downtown District Heating System is the city-owned system that produces steam heat and chilled water for downtown buildings.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Other				
Direct Expenditures			5,483,907	6,000,000
Debt Service			5,750	
Insurance			279,750	280,000
State/County Charges			32,992	35,000
Interfund Charges			3,600,000	
<b>Total: Other</b>			<b>9,402,399</b>	<b>6,315,000</b>
<b>Division Total:</b>			<b>9,402,399</b>	<b>6,315,000</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
General Fund			3,600,000	3,000,000
Special Revenue Fund			5,802,399	3,315,000
<b>Division Total:</b>			<b>9,402,399</b>	<b>6,315,000</b>
			<b>9,402,399</b>	<b>6,315,000</b>

**PUBLIC SERVICE NON-OPERATING DIVISION**

**Richard A. Merolla, Director**

**DESCRIPTION**

The Non-Operating Division administers the capital project expenditures funded through the Capital Investment program.

# SERVICE

**DIVISION: PUBLIC SERVICE - NON-OPERATING**

Capital project expenditures funded through the Capital Investment Program and Enterprise Funds.

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Personal Services				
Salaries and Wages	235,617	308,389	88,055	1,767,230
Fringe Benefits	41,637	110,247	36,323	861,410
<b>Total: Personal Services</b>	<b>277,254</b>	<b>418,636</b>	<b>124,378</b>	<b>2,628,640</b>
Other				
Direct Expenditures	21,931,488	32,798,602	15,326,388	39,657,500
Income Tax Refunds				3,400,000
Utilities	328,826	385,461	409,721	507,700
Debt Service	3,354,659	3,278,566	3,822,839	24,670,000
Insurance	40,646	76,775	34,191	85,800
State/County Charges	648,783	492,044	318,181	847,000
Rentals and Leases	208,331	206,116	251,348	503,000
Interfund Charges	14,859,553	25,810,920	22,212,308	25,058,500
<b>Total: Other</b>	<b>41,372,286</b>	<b>63,048,484</b>	<b>42,374,976</b>	<b>94,729,500</b>
Capital Outlay				
Capital Outlay	36,243,518	21,011,283	18,408,172	34,466,000
<b>Total: Capital Outlay</b>	<b>36,243,518</b>	<b>21,011,283</b>	<b>18,408,172</b>	<b>34,466,000</b>
<b>Division Total:</b>	<b>77,893,058</b>	<b>84,478,403</b>	<b>60,907,526</b>	<b>131,824,140</b>

## DIVISION SOURCES OF FUNDS

	2009 Actual Expenditures	2010 Actual Expenditures	2011 Actual Expenditures	2012 Original Budget
Special Revenue Fund	19,459,543	24,788,065	-19,336,399	48,830,040
Capital Projects Fund	52,718,052	51,264,644	66,768,111	51,528,600
Enterprise Fund	5,715,463	8,425,694	13,475,814	31,465,000
Trust and Agency Fund				500
<b>Division Total:</b>	<b>77,893,058</b>	<b>84,478,403</b>	<b>60,907,526</b>	<b>131,824,140</b>
	<b>77,893,058</b>	<b>84,478,403</b>	<b>60,907,526</b>	<b>131,824,140</b>

## DIVISION FULL-TIME EMPLOYEES - BY FUND

	2009 Actual Employees	2010 Actual Employees	2011 Actual Employees	2012 Budgeted Employees
Capital Projects Fund	7.000	0.500	0.750	1.250
<b>Division Total:</b>	<b>7.000</b>	<b>0.500</b>	<b>0.750</b>	<b>1.250</b>

# Glossary

## **GLOSSARY OF TERMS**

**ACCRUAL** – The accrual basis of accounting recognizes revenues when they are earned and expenses are recorded when they are incurred.

**AKRON MUNICIPAL COURT INFORMATION SYSTEM (AMCIS)** – Funds used to support technology upgrade for the Akron Municipal Court System.

**AKRON METROPOLITAN HOUSING AUTHORITY (AMHA)** – A public agency chartered by the state to provide subsidized housing for eligible citizens of Summit County.

**AMATS** – Akron Metropolitan Area Transportation Study (AMATS) is an association of various local political subdivisions in the Akron area whose purpose is to develop and implement a comprehensive and continuing transportation plan for Summit, Portage, and parts of Wayne counties.

**ANNUAL INFORMATIONAL STATEMENT (AIS)** – The Annual Informational Statement (AIS) is a report to provide, as of its date, financial and other information relating to the City.

**APCO** – Association of Public-Safety Communications Officials

**APPROPRIATION** - An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is limited in amount and to the time when it may be expended.

**ASSESSED VALUATION** - A valuation set upon real estate or other property by a government as a basis for levying taxes.

**AVL** – Automatic Vehicle Location

**BOND ANTICIPATION NOTES (BANs)** – Notes issued in anticipation of issuance of general obligation bonds.

**BUDGET – ADOPTED AND PROPOSED** – The Mayor submits to the City Council a recommended expenditure and revenue level for all City operations for the coming fiscal year as the Proposed Budget. When the City Council agrees upon the revenue and expenditure levels, the Proposed Budget becomes the Adopted Budget, funds are appropriated, and legal expenditure limits are established.

**CAFR** – The Comprehensive Annual Financial Report (CAFR) is a report prepared by the Department of Finance containing financial and operating information for the City's activities for the year.

**CAPITAL IMPROVEMENT PROGRAM (CIP)** – Annual appropriations from specific funding sources are shown in the City's budget for certain capital purposes such as street improvements, economic development projects and other projects. These appropriations are supported by a five-year allocation plan detailing all projects, fund sources, and expenditure amounts, including many multi-year projects that require funding beyond the one-year period of the annual budget. The allocation plan covers a five-year period and is produced as a separate document from the budget document.

**CAPITAL OUTLAY** - The purchase of lands, buildings, furniture, or equipment where the asset has an estimated useful life of one year or more or extends the useful life of an existing capital

asset one year or more and has an individual unit purchase price of \$10,000 or more.

CAPITAL PROJECTS FUNDS - Established to account for all resources, principally bond proceeds and construction grants, which are used for the acquisition of capital facilities.

CATEGORY AND CLASSIFICATION ITEMS - These items are broken down by account types in the following manner:

<u>Category</u>	<u>Type</u>	<u>Description</u>	<u>Account Numbers</u>
Personal Services	61	Salaries and Wages	61000 - 61999
	62	Fringe Benefits	62000 - 62999
Other	70	Direct Expenditures	70000 - 70999
	71	Income Tax Refunds	71000 - 71999
	72	Utilities	72000 - 72999
	73	Debt Service	73000 - 73999
	74	Insurance	74000 - 74999
	75	State/County Charges	75000 - 75999
	76	Rentals and Leases	76000 - 76999
Capital Outlay	80	Interfund Charges	80000 - 80999
	78	Capital Outlay	78000 - 78999

CFS – Calls for Service

CHART OF ACCOUNTS – A list of expenditure, revenue, and other accounts describing and categorizing financial transactions.

CLC – Community Learning Centers (CLCs) are remodeled or rebuilt Akron Public School Buildings co-owned by the City of Akron. During regular school hours, CLCs serve as modern school facilities. After school, on weekends and during the summer, CLCs can be used by the public for recreation, adult education, after-school and summer school programs and a wide variety of community activities.

CLEAN OHIO REVITALIZATION FUND – This fund provides assistance to designated brownfields with grant monies to fund various activities, including Asbestos Surveys, Phase II Environmental Assessments, demolition, removal of contaminate soil and groundwater and a host of other remediation strategies.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) – A U.S. Department of Housing and Urban Development (HUD) annual grant to Akron and other local governments to support economic development projects, human services, low-income housing, and services in low-income neighborhoods.

CSO – Combined Sewer Overflow

COPS - Certificates of Participation are issued by a bank to finance the cost of a capital construction project. Lease payments are appropriated annually by City Council through the normal budget process.

DEBT SERVICE FUNDS - Debt Service Funds are used to account for the accumulation of financial resources for, and the payment of, general long-term debt principal, interest and related costs.

D.E.T.E.R. – Drivers with Excessive Tickets Excluded from Registration.

DIRECT EXPENDITURES - Expenditures by an operating division in which the division has control over the level of expenditure. Examples are office supplies, travel, consulting contracts.

DOWNTOWN AKRON PARTNERSHIP (DAP) – A non-profit organization dedicated to bringing people, activity, business and a thriving civic life to the heart of Akron.

EMERGENCY MEDICAL SERVICE (EMS) – EMS is a division within the Fire Department to provide emergency medical care for the victims of sudden and serious illness or injury.

ENCUMBRANCES - Commitments related to unperformed contracts, purchase orders and requisitions for goods or services.

ENTERPRISE FUNDS - Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

ESTATE TAXES – An Ohio estate tax is levied by the State of Ohio on the entire estate (including both probate and non-probate property) of a decedent who was a resident of Ohio at the time of death.

EXPENDABLE TRUST AND AGENCY FUNDS - Disbursements from Expendable Trust Funds are made in accordance with the applicable trust agreements. Agency Funds include assets held for other funds or governments, largely payroll taxes and other employee withholdings, which are consolidated into one agency fund for ease of payment.

EXPENDITURES - Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service and capital outlays.

FULL-TIME EQUIVALENT (FTE) – A term expressing the amount of time for which a position has been budgeted in relation to the amount of time a regular, full-time employee normally works in a year. Most full-time employees (1.00 FTE) are paid for 2080 hours in a year.

FUND - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE – The difference between the assets and liabilities of a particular fund. This incorporates the accumulated difference between the revenues and expenditures each year.

FUND TYPE - In governmental accounting, all funds are classified into eight generic fund types: The following are the City's Governmental Fund Types: General Fund, Special Revenue Funds, Debt Service Funds, Capital Projects Funds. The following are the City's Proprietary Fund Types: Enterprise Funds and Internal Service Funds. The City also has Special Assessment Funds and Expendable Trust and Agency Funds.

GAAP – Generally Accepted Accounting Principles (GAAP) are the accounting standards as prescribed by the Governmental Accounting Standards Board (GASB).

GASB – Governmental Accounting Standards Board.

GENERAL FUND - The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds.

GENERAL OBLIGATION DEBT – General obligation debt is backed by the full faith and credit of the City.

GIS – Geographic Information System

GPS – Global Positioning System

GOAL - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a specific achievement in a given time period.

INCOME TAX BONDS - A special obligation of the City payable from income tax revenues and are not general obligations of the City.

INCOME TAX RATE - The City of Akron, pursuant to Council action and vote authorization, currently levies the tax at a rate of 2.25% on both corporate income and employee wages and salaries. 2.0% is used for City services while .25% of the taxes collected is dedicated to the Community Learning Centers.

INHERITANCE TAXES – A tax levied by the State of Ohio, collected by the county, and 80% is distributed to the municipality, pro-rated by the amount of time the decedent lived in the municipality.

INTERFUND TRANSFERS - During the course of normal operations, the City records numerous transactions between funds including expenditures and transfers of resources to provide services, subsidize operations and service debt. The Governmental Fund Types and Enterprise Funds financial statements generally reflect such transactions as transfers. The Internal Service Funds record charges for service to City departments as operating revenue. All City funds record these payments to the Internal Service Funds as operating expenses. Transfers are appropriated as "Interfund Charges" (Type 80). The primary interfund transfer by dollar value and City importance is the transfer of income tax collected to the General Fund (73%) and to the Capital Improvements Fund (27%).

INTERNAL SERVICE FUNDS - Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis.

IVR – Interactive Voice Response

JEDDs - Joint Economic Development Districts are areas approved in an election by the voters within the township. The City extends water and sanitary sewer service to areas of the townships that are currently zoned for business use. A 2.25% tax in all four of the JEDDS is collected on net business profits and wages on all people working in the district and is remitted to the City.

JOB READY SITES PROGRAM – A program in the State of Ohio that was created to increase the state's portfolio of commercial and industrial developable sites. Properties in this program are strategically chosen for their ability to provide optimal infrastructure capabilities and attract economy shifting investment.

LT2 – Long Term 2 refers to the EPA Enhanced Surface Water Treatment Rule. This rule increases the amount of disinfectants maintained in our water distribution system and decreases the amount of byproducts in the system from disinfection.

MAJOR FUNDS – Funds that meet the criteria as identified in the City's CAFR. The test is a two prong where the fund must meet both criteria to be identified as a major fund.

MANAGEMENT INFORMATION SYSTEM (MIS) – The City's Information Technology division; a part of the Finance Department.



MODIFIED ACCRUAL – The modified accrual basis of accounting recognizes revenues when they are both measurable and available to finance current expenditures and records a liability when it is expected that the liability will be paid from revenues recognized during the current period.

MODIFIED CASH – Encumbrances outstanding at year-end are carried over into the following year as both an addition to the budget and an encumbrance of the budget along with the appropriation of the current year.

NENA – National Emergency Number Association

NEOSCC – Northeast Ohio Sustainable Communities Consortium

NON MAJOR FUNDS – Funds that do not meet the criteria as identified in the City's CAFR. The test is a two prong test where the fund must meet both criteria to be identified as a major fund.

NONTAX REVENUE BONDS - A special obligation of the City payable from Nontax Revenue (including fees of licenses, fines, interest earnings) and are not general obligations of the City.

OBJECTIVE - Desired output-oriented accomplishments which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

ODOT – Ohio Department of Transportation

OPERATING BUDGET - Plans of current expenditures and the proposed means of financing them. The annual operating budget (or, in the case of some state governments, the biennial operating budget) is the primary means by which most of the financing acquisition, spending, and service delivery activities of a government are controlled. The use of annual operating budgets is usually required by law.

OPERS – Ohio Public Employees Retirement System

PROPERTY TAX LEVY - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

PROPERTY TAX RATE - The amount of tax levied for each \$100 of assessed valuation.

RECEIPTS – Actual cash received.

RESOURCES – The revenue sources available to the City.

REVENUES - (1) Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers. (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers.

ROLLING STOCK - Motor equipment that can be used on and off roads (e.g., passenger cars, pickup trucks, fire trucks, air compressors on trailers).

SDO – Service Director's Office

SPECIAL ASSESSMENT FUNDS - Special Assessment Funds are used to account for the financing of public improvements or services deemed to benefit the properties against which special assessments are levied.

SPECIAL REVENUE BONDS - Special obligations of the City payable from JEDD revenues and are not general obligations of the City.

SPECIAL REVENUE FUNDS - Special Revenue Funds are used to account for the proceeds of specific revenue sources. The uses and limitations of each Special Revenue Fund are specified by City ordinances and/or federal and state statutes.

STATE INFRASTRUCTURE BANK LOANS (SIB) – A direct loan and bond financing program for the purpose of developing transportation facilities.

STREET ASSESSMENT FUND – The Street Assessment Fund is used to account for the expenditures relating to the extensive street cleaning and lighting programs. The programs are funded by special assessments, levied against each property owner deemed to benefit from the programs.

SUMMIT/AKRON SOLID WASTE MANAGEMENT AUTHORITY (SASMWA) – The Summit/Akron Solid Waste Management Authority provides solutions and leadership to empower our community, institutions and businesses to develop and utilize environmentally sound, cost-effective recycling and waste management strategies.

TAX DUPLICATE - List of property tax rate assessments by taxing districts within a county unit.

TAX INCREMENT FINANCING (TIF) - Tax Increment Financing (TIF) is an economic development mechanism available to local governments in Ohio to finance public infrastructure improvements and, in certain circumstances, residential rehabilitation. A TIF works by locking in the taxable worth of real property at the value it holds at the time the authorizing legislation was approved. Payments derived from the increased assessed value of any improvement to real property beyond that amount are directed towards a separate fund to finance the construction of public infrastructure defined within the TIF legislation.

UNIVERSITY PARK ALLIANCE – The mission of University Park Alliance (UPA) is to revitalize the diverse neighborhood in a 50-block area immediately surrounding The University of Akron, through engaging the community and catalyzing real estate and business investment.

USER FEES - The payment of a fee for direct receipt of a public service by the party benefiting from the service.