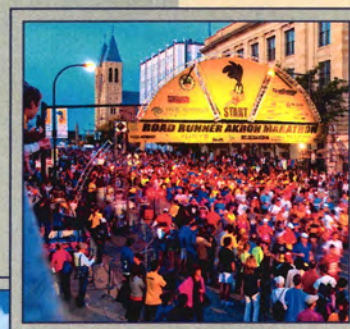


2011 Budget Plan

City of Akron, Ohio



Donald L. Plusquellic, Mayor





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Akron
Ohio**

For the Fiscal Year Beginning

January 1, 2010

President

Executive Director

DISTINGUISHED BUDGET PRESENTATION

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Akron for its annual budget for the fiscal year beginning January 1, 2010.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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PICTURES ON FRONT COVER

Clockwise from upper right corner – University of Akron Buckingham Center Concourse; Akron Roadrunner Marathon; Downtown Akron (Innerbelt view); new home on Moreley Avenue (Neighborhood Stabilization Program); summer concert at Lock 3 Park; National Inventor's Hall of Fame School

CITY OF AKRON, OHIO
ELECTED AND APPOINTED OFFICIALS

MAYOR

Donald L. Plusquellic

CABINET MEMBERS

Richard A. Merolla – Director of Public Service
Cheri B. Cunningham – Director of Law
Diane L. Miller-Dawson – Director of Finance
John Moore – Director of Planning and Urban Development
Robert Y. Bowman – Deputy Mayor of Economic Development
Laraine A. Duncan – Deputy Mayor of Intergovernmental Relations
David A. Lieberth – Deputy Mayor for Administration
John W. Valle – Deputy Director of Public Service
Ronald L. Williamson – Deputy Director of Public Service
Mark A. Williamson – Communications Director
Billy Soule – Assistant to the Mayor for Community Relations
Samuel D. DeShazor – Deputy Director of Planning

WARD COUNCIL MEMBERS

James P. Hurley III – First Ward
Bruce D. Kilby – Second Ward
Marco S. Sommerville – Third Ward
Russel C. Neal – Fourth Ward
Kenneth L. Jones – Fifth Ward
Robert O. Otterman – Sixth Ward
Tina L. Merlitti – Seventh Ward
Phillip J. Montgomery – Eighth Ward
Michael N. Freeman – Ninth Ward
Kelli R. Crawford – Tenth Ward

COUNCILMEN-AT-LARGE

Michael D. Williams
Jeff C. Fusco
Linda F.R. Omobien

PRESIDENT OF CITY COUNCIL

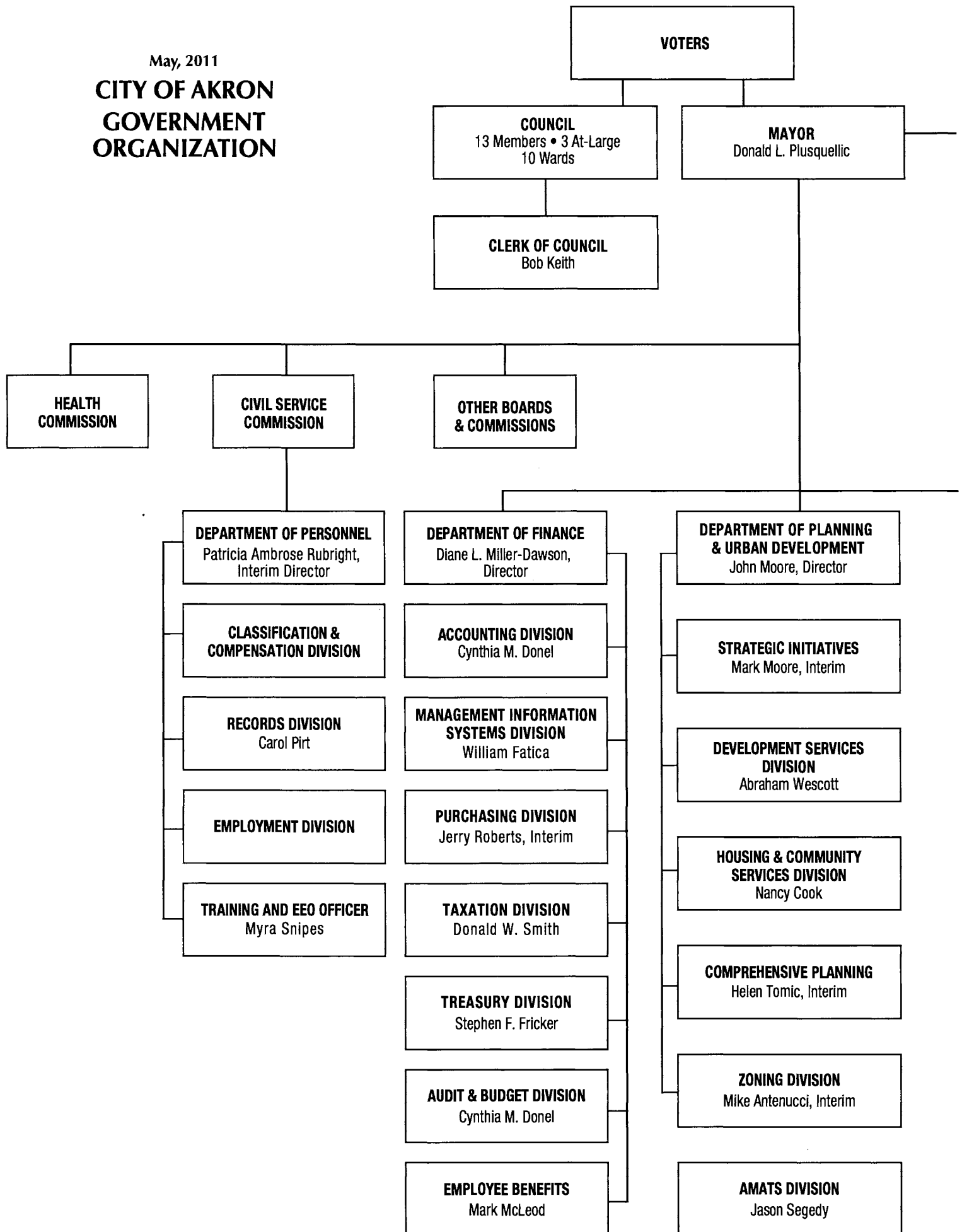
Marco S. Sommerville

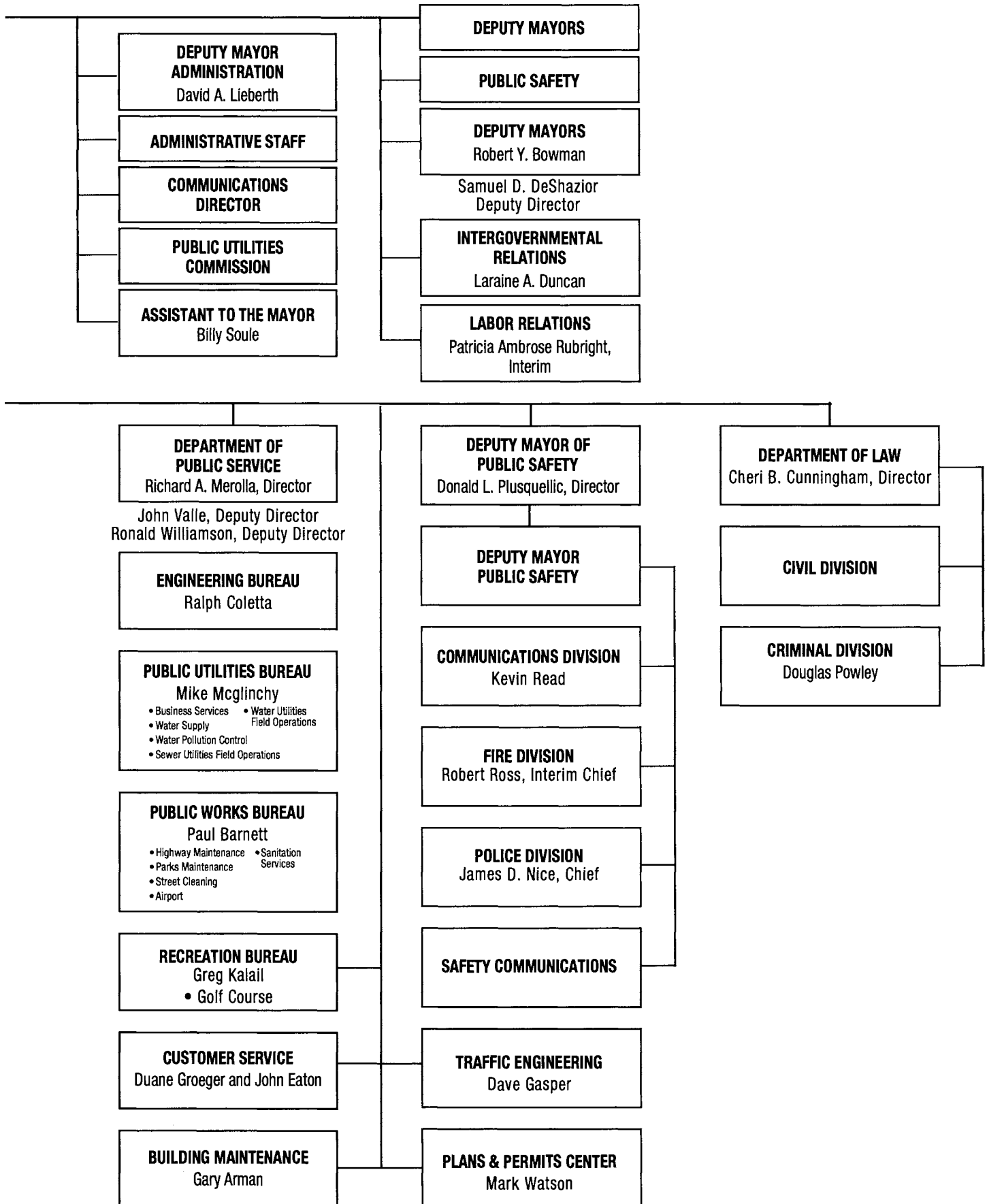
MEMBERS OF COUNCIL BUDGET AND FINANCE COMMITTEE

Tina L. Merlitti, Chairwoman
Michael N. Freeman
James P. Hurley III
Linda F. R. Omobien
Phillip J. Montgomery

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May, 2011
**CITY OF AKRON
 GOVERNMENT
 ORGANIZATION**







City of Akron, Ohio

DONALD L. PLUSQUELLIC, MAYOR

June 10, 2011

To the Citizens of Akron and Members of Akron City Council:

Enclosed is my 25th budget since becoming mayor in 1987. I am pleased to present it to you and to thank those who have worked hard to keep the City of Akron fiscally sound.

The 2011 net budget for operations and capital improvements totals more than \$427 million. It reflects our continued commitment to the retention and attraction of new jobs, to the preservation and growth of Akron's neighborhoods and to public safety - the most important service that any city provides to its residents.

The City of Akron continues to face uncertainty - along with cities large and small throughout Ohio and throughout the nation. This will be the fourth straight year that the global recession will impact all U.S. cities who continue to struggle to maintain revenue and balance budgets.

The reduction in employment in the private sector since the end of 2007 has impacted the way Akron is able to deliver services to our residents, and the economic outlook for 2011 is at best - uncertain.

Akron's Income tax collections have improved, but remain fragile. In 2007 - the year before the recession, we collected \$119 million in city income taxes. In 2008, it was \$117 million. In 2009, \$109 million; and last year, \$107 million, or \$12 million less in our primary revenue source than we did before the recession began.

During three of the toughest years Akron has seen since the Great Depression, Akron has shown strength, sacrifice, resiliency, and creativity.

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www.ci.akron.oh.us

I would place Akron's performance above any major city in Ohio, as we all have done more with less. In large part, that is due to the sacrifices made by so many of our employees:

At my request, the wages of our all non-union employees have been frozen for a second year, and it's the third year that my cabinet and I have not taken any increase in pay. I have 40% fewer staff members today, than before the recession began.

We have made changes to our health care plans. Employees pay more this year for certain prescriptions, and next year - for the first time - will contribute to their health care coverage.

Almost all of our workers have given money back to the city through furloughs.

Thirty years ago, Akron had 3,400 city employees. With retirements and attrition, the city's workforce, as of the date of this letter, is 1,795 full time employees. Last June, it was 1,938. Akron has fewer city employees today than at any time since the 1950's.

That number reflects consolidations Akron has made, to make city and county government more efficient and cost-effective. The City entered into an agreement which became effective January 1, 2011, to combine our city and county health departments. The City of Barberton, Ohio also joined the consolidated health department and we are already seeing the benefits and efficiencies of these consolidations. I first proposed combining services with county government more than 5 years ago, and since 2006, we have combined our Weights & Measures Divisions, the Building Departments, our copy centers, we have ongoing police collaborations with Summit County Sheriff Drew Alexander, and we continue to discuss how we can leverage the investment we have made in our 9-1-1 dispatch center to provide these outstanding services not only to the county, but to other local safety forces as well.

The expense-cutting initiatives which we imposed in February 2009 remain in place, including:

- Not hiring new employees, except in critical areas
- Restricting travel to the most necessary trips and those required by law
- Eliminating discretionary payouts to employees (such as leave purchases)
- Limiting overtime to emergency situations or as required by union contracts
- Elimination of many discretionary programs

Among the uncertainties ahead however, are decisions to be made in Columbus and Washington that are out of our control. Governor John Kasich has announced- a 25% cut in Ohio's Local Government Fund beginning July 1, and a 50% cut next year. As recently as 2001, Akron received \$15 million in distributions from the state. Because of previous cutbacks by the legislature, Akron received about \$12.5 million in 2010. It is one of our largest sources of revenue to the city's general fund.

In my opinion, the legislature is being asked to balance its budget on the backs of local government. It would be one thing to ask Akron and Ohio's cities to take a cut in funds proportionate to the decrease in the state's income. The Local Government Fund is a 75-year old pact between the state and Ohio communities. Unlike other "discretionary" funds, the Local Government Fund was created in 1935 as a commitment by the state to its cities. In exchange for local officials' support of the state sales tax, the state promised cities a share of the revenue, and the cities' property taxes were cut to keep people in their homes during the Great Depression. This historic commitment has been kept by Democrat and Republican governors alike for eight decades. In Akron, 100% of these monies go into the police and fire departments. As a result of this action by Governor Kasich, Akron will have no choice but to once again look at layoffs in the biggest part of our budget: police and fire salaries.

At the same time that we are being short-changed by the state, we are also in the sights of radicals in Congress who want to cut the Community Development Block Grant program 62 percent. This is a program that Senator George Voinovich called "the best federal program ever designed." In Akron, the Community Development program has allowed us to eliminate the blight of abandoned buildings; assist senior citizens to rehabilitate their houses so they have safer homes in which to live; build new housing to attract residents back to the city; and help small businesses provide jobs.

What continues to help the city keep its balance is the strong relationship between the administration and City Council. Akron has a tradition between Mayor and Council of having a shared vision, working together and communicating regularly.

Our Focus Is Now and Always Has Been Investing in Jobs

Akron has been elevated to one of "America's successful cities" by the Brookings Institute, which has placed Akron in the country's top third of metro areas in terms of manufacturing exports. Ohio is in the top 10 nationally when it comes to the number of PhD's in science, and Akron has the highest concentration of new patents of any region in the state.

On April 18, Goodyear broke ground for its new world headquarters building which will keep 3,000 jobs in Akron. This \$110 million project on Martha Avenue - now called Innovation Way - is also creating about 300 construction jobs each day. Opening is slated for 2013.

Bridgestone's new Akron Technical Center is going up on South Main Street, with construction well underway, retaining 1,000 jobs in Akron. Opening is set for Spring, 2012. And it was good news that Indy racing tires will continue to be made at their facilities in Akron

Akron's aggressive efforts overseas to bring manufacturing jobs to Akron for Akron residents paid off on March 21 with groundbreaking at Akron's Massillon Road Industrial Park for Roechling Automotive USA's \$15 million, 75,000 square foot facility that will initially employ 123 skilled workers including machinists, with an annual payroll of approximately \$5 million.

In recent years, Akron has been successful in attracting over 30 companies to Akron from Europe, Asia and Israel that have brought over 2,000 jobs to the city and the region. Attracting Roeschling here is due to Akron's efforts at land banking over many years for manufacturing companies, as well as the face-to-face meetings Akron officials were able to have with the company in Germany, where Akron hosts a booth at the International Plastics Show in Düsseldorf.

Other successes in the last year include:

At our nationally-recognized Global Business Accelerator, one of our start-up companies, FMI Technologies hired 15 new employees this year, but the big news for them was a direct foreign investment of \$18 million dollars from a Shanghai, China investor group that I and city officials met in November in China. FMI expects to have 30 employees within the year and possibly more than a hundred when it builds a new facility.

One of our recruits from Israel - Ni Medical - is in the process of hiring sales people and contracting distributors. It plans to establish its worldwide center for technical support in Akron.

Construction starts this year on new headquarters for Akron Polymer Systems in Akron's Biomedical Corridor. They intend to hire 40 people within 5 years – an initiative born out of the Polymer Science Department at the University of Akron.

AT&T opened a new \$120 million data center last year, which handles every single text message on the AT&T network from the Atlantic Ocean to the Cuyahoga River.

We broke ground for a new data center in South Akron for Involta, which brings 40 new jobs to a new \$20 million data facility at the old Brown Graves site.

Akron was designated as a 'Biomaterials Commercialization Hub' by the state and recognized as an Ohio Innovation Hub for Biomaterial commercialization with focus on orthopedics and wound healing.

The Austen BioInnovation Institute is readying new headquarters near Main and Market, thanks to its collaboration with Summa, Akron General, Children's Hospital, NEOUCOM, the University of Akron and Summit County. The world is coming to Akron for its needs in new procedures, new instruments and new materials for medicine.

And at the end of May, we were pleased to announce that Finland's *7 Signal* company is locating its sales offices and Network Operation Center at the Accelerator, hiring up to 30 persons within 24 months to create a U.S. market for its wireless LAN network in hospital settings, having completed testing at Akron General Medical Center and Akron Children's Hospital.

The idea that I have advanced since announcing the Akron Biomedical Corridor in 2006, is that it has the promise to grow early-stage companies into nationally known brands and provide jobs for our local residents in the process.

In my State of the City message in March, I was pleased to announce new plans to fertilize our growing companies with capital through the “Akron Development Corporation Seed Fund,” with the first \$1 million contribution from Medical Mutual, a business partner to many companies and organizations in Akron. First Energy has pledged its commitment to also becoming an investor. This seed fund will be directed at attracting early-stage home-grown and other biomedical companies to set up operations in our Accelerator and in the Akron Biomedical Corridor, then help them grow into their own space.

Another development holds great promise for the future: In early 2011, Akron became one of the first U.S. cities to execute an agreement with a city in China to build a cooperative relationship around our shared interest in rubber and polymer technology. The Si-fong district in Qingdao, China is like Akron - where rubber and polymer companies have clustered. A long-term alliance may see Chinese companies look to Akron as the place where they might begin manufacturing operations, hiring Akron residents in the new jobs.

Investing in Akron Neighborhoods

The City annually invests over 80% of its capital budget in Akron neighborhoods, and the City has continued making investments through the Neighborhood Stabilization Program. In May, I announced a major new housing project that will revitalize and enhance a neighborhood in southwest Akron through the construction of 25 new single family homes and the rehabilitation of five single-family homes in the Edgewood Urban Renewal district, approximately a mile west of Downtown. The City has committed \$250,000 for the project, and acquired 31 blighted properties, removed the structures, and graded the land in preparation for the new construction. The Moon-Mallison Homes Project will result in ten 3-bedroom homes and twenty 4-bedroom homes. In recent years, more than \$100 million has been invested in this area, including the HOPE VI development by Akron Metropolitan Housing Authority.

The City is also providing incentives to prospective private owners and individual home builders/contractors with energy efficiency rebates contingent upon energy performance. Newly constructed homes that attain a score of 50 on the E-Scale are eligible for \$15,000 rebate, while a home with an E-Scale rating of 10 is eligible for a \$25,000 rebate. The funding is available by the Energy Efficiency & Conservation Block Grant (EECBG), a program part of the American Reinvestment & Recovery Act of 2009 (ARRA).

We also announced construction of a new \$12 million five story apartment building on South Main Street. The “401 Lofts” building will offer more than 200 apartment suites - primarily for University of Akron students, but also for people who work Downtown or in the Biomedical Corridor. This is the third phase of a development by Richland Communities, which last year completed housing for 468 students at 22 East Exchange. More than \$40 million will have been invested in these two developments by the end of the year.

In May, I was also able to announce that Mustard Seed Market will be locating a new grocery store at Highland Square, after the City had requested proposals in January for development of the 2.3 acre site. At the end of 2010, the City acquired title to the buildings and 1.7 acres previously owned by Albrecht, Inc. for \$3.1 million. Together with a triangle of land (.67 acre) already owned by the city, the parcel will provide room for a store and parking. Mustard Seed has a 31,000 square foot store in Montrose opened in 1989 and one in Solon, opened in 1999.

The Village at New Seasons, a new \$11.4 million complex with senior living apartments, retail space, and a health center has opened in the Wooster-Hawkins neighborhood. The 115,000 square foot facility was developed with the House of the Lord, the East Akron Neighborhood Development Corporation, Testa Companies, Summa Health System and other investors. It includes 50 one- and two-bedroom apartments for senior citizens and 40,000 square feet of commercial space including health center anchored by Summa Health System.

The Veterans Administration (VA) received approval to build Valor Home, a 30-bed, single room occupancy, transitional housing facility for veterans on East Waterloo Road across from the Summit County Veterans' Service Commission. The City of Akron has helped with a donation of the land. The grant from the VA is for \$906,338 will cover 65 percent of the construction costs and the cost to purchase a van to transport vets to and from the facility. The remaining 35 percent of the construction costs – the match part of the grant – will be raised locally.

The Education in Action partnership of the Akron Public Schools, the City of Akron, the Home Builders Association and the Urban Neighborhood Development Corporation continued in 2010. It has taught building skills to more than 500 students, who have received intense teaching and training from builders and subcontractors.

Investing in Public Safety

In 2010, we assembled a group of community leaders and block club presidents to serve on a new Task Force for Community Policing. The group was facilitated by representatives from the Police Executive Research Forum (PERF) of Washington, D.C., which has been employed as a consultant to look at the Akron Police Department.

In 2011, PERF released its 51 page “Organizational Assessment of the Akron Police Department,” The study - conducted by police professionals of police operations -included input from the group of 100 people, chaired by Tony O’Leary, Executive Director of the Akron Metropolitan Housing Authority, and did not include city or police department representatives.

I asked for this study to insure that we are using the best practices the nation’s police profession has to offer. Our goal has always been to retain good officers and keep them safe on the job, protect our residents, and attack crime on the street with the resources that taxpayers have provided.

The principal recommendations in the study center around the Akron Police Department adopting a culture of “Community Policing.” Other recommendations include increased use of technology, better deployment of civilian employees in the department to put more officers on the street, and encouraging the department to establish a permanent way to obtain citizen input in support of public safety objectives.

This will be a roadmap for Akron’s new police chief, who takes office this month. James Nice is a former FBI agent with 26 years experience.

Akron has been able to retain police officers and firefighters with the assistance of federal stimulus programs - COPS for police and SAFER for fire (37 firefighters who had been laid off in 2009 were returned to the job with a SAFER grant). Layoffs of police officers were avoided through the use of COPS funds.

Investing in Public Education

Since 2007, 21 new **Community Learning Centers** (CLC’s) have been built and opened, 8 are under construction and approximately 20 CLC’s remain to be built or renovated. Akron is the only place in the U. S. where every public school building is being constructed as a Community Learning Center. This unprecedented partnership by the state, the city, and the school district rebuilds or renovates nearly 50 Akron Public Schools over 15 years. In 2010, the City and the Public Schools opened the new STEM school (Science, Technology, Engineering and Math) at the National Inventors Hall of Fame.

The City of Akron’s **After School programs** are a model for the state. Children who participated in the city’s after school programs dramatically increased their test scores and attendance as well as parent participation. Over 1,500 youngsters participate in almost 500 enrichment classes each week in the city-sponsored program. In 2010, Akron’s LeBron James donated 1,000 computers to the after-school program, a donation of \$500,000.

The **University of Akron’s** “Landscape for Learning” campus construction boom continues with construction of new parking decks, new dormitories, and the new Infocision Stadium, which opened in 2009 near Downtown Akron, the finest athletic facility in the Mid-American Conference.

Investing in Quality of Life

Firestone Country Club will again host the **Bridgestone World Golf Championships**, which has raised over \$20 million for Akron charities during its existence. More than 1,000 volunteers run the week-long event. The City is a co-sponsor of the event, and provides the extensive security needs required by the PGA.

The **9th Roadrunner Akron Marathon** will attract almost 15,000 runners, one of “50 Great Marathons, From Fairbanks to Boston.” The City is a major sponsor, and closes some 20-miles of streets for the morning run through the city.

The **All-American Soap Box Derby** has been re-organized to include members from Akron’s business community, and has recovered from a year of financial difficulty, with the city’s guarantee of a bank loan that is being repaid from revenues and fundraising.

The 71-mile **Ohio & Erie Canal Towpath Trail**, which goes through the center of Downtown Akron, puts city-dwellers within a bicycle ride of the Cuyahoga Valley National Park, which hosts 2 million visitors each year. Akron is completing the last section of towpath through the city – to be opened later this summer. It will provide a continuous hike and bike trail through Summit County, and link Akron to the edge of Cleveland through the National Park.

Akron area residents enjoyed more than 60 outdoor concerts in 2010. The city’s **Lock 3** entertainment venue saw 200,000 guests last year. Cultural events sponsored by the city have attracted new investors - more than \$300,000 in foundation grants and private sponsorships to support free outdoor performances of the **Akron Symphony**; four weekends of professional Ballet - a 38 year tradition in Akron known as **The Heinz Poll Summer Dance Festival**; the **Lock 3 Summer Arts Experience**, hosting 65 high school students, some with disabilities who work with professional artists and create public works of art.

The **Akron Aeros**, the AA affiliate of the Cleveland Indians, are in their 12th season. The Aeros continue to draw nearly half a million fans to Canal Park every season.

Nearly a thousand boys and girls participated in the **First Tee** program at Mud Run Golf Course. Opened in 2003, Mud Run is a challenging, nine-hole course used by children and adults alike, and complements our 18-hole Good Park Golf Course, considered one of the nation’s finest public courses.

Akron’s public access and safety demonstration project, called **Connect Akron** has continued its build-out over a 10-square mile demonstration area in Downtown, the Biomedical Corridor, University Park, and the central city. The City has committed to the initial capital cost of \$395,000, and five years of operating costs of \$80,000 per year, for a total cost of \$795,000. The project cost of \$2.2 million is supported by the Knight Foundation, the University of Akron, Goodyear Tire & Rubber Co., The Akron Community Foundation, The GAR Foundation, the Corbin Foundation, and OMNOVA Solutions.

The City of Akron is among cities nationwide receiving funds from the Broadband Technology Opportunities Program of the U.S. Department of Commerce, The Akron Urban League has received \$2 million as part of an application submitted by the City of Akron’s partner in building

out a wireless broadband network in Akron, OneCommunity. Stimulus funds will create new jobs and provide skills that are an important part of utilizing the city's community broadband network to put the Internet in the hands of the people who will benefit most - those who are unserved or underserved.

Conclusion

The City of Akron will continue to provide quality services at a reasonable cost, relying on the professionalism, creativity and dedication of our employees. We will continue our sound, conservative budget practices to ensure we have the resources to provide the economic incentives necessary for us to continue to grow jobs, and to protect our neighborhoods and see them develop. We are proud of our city, and are pleased that outside organizations like Brookings have recognized that we stand head and shoulders above cities also struggling in this difficult economic time. We have our share of challenges, as do all cities, but we are meeting them every day and turning them into opportunities.

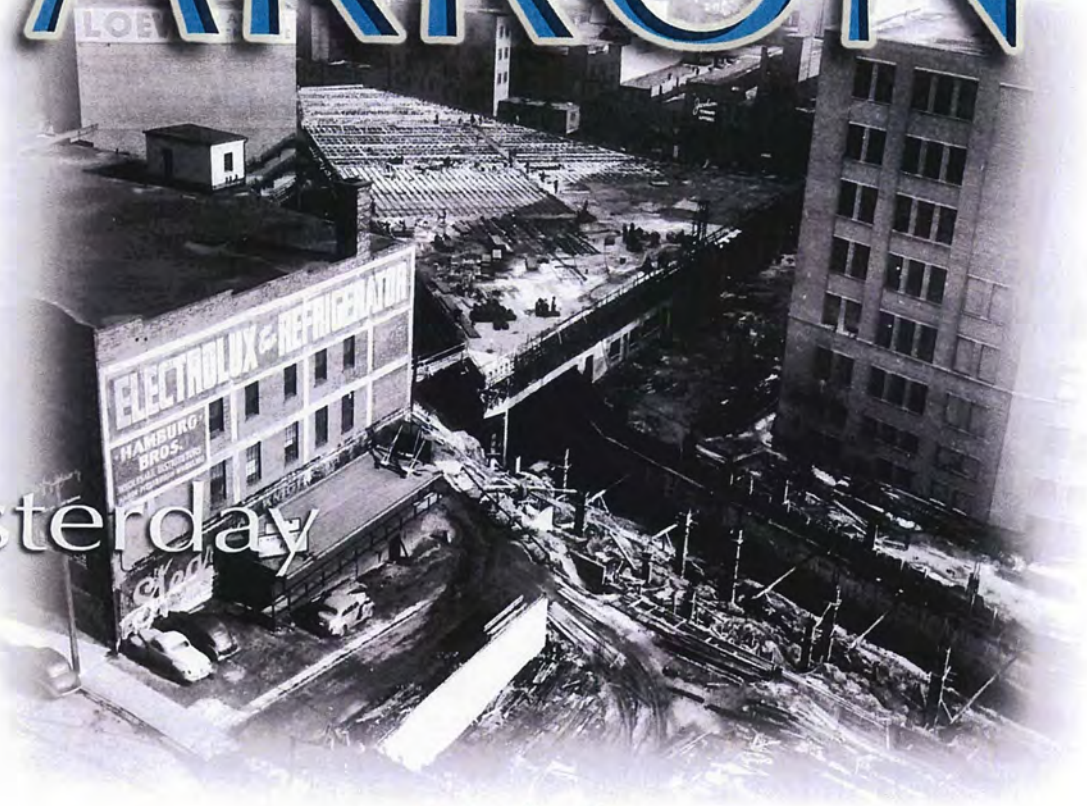
Sincerely,

A handwritten signature in black ink, reading "Donald L. Plusquellic". The signature is fluid and cursive, with the first name "Donald" and last name "Plusquellic" clearly legible.

DONALD L. PLUSQUELLIC
Mayor

AKRON

Yesterday



Lock 3



Today

CITY OF AKRON, OHIO

HISTORICAL DATA

Akron was founded by Simon Perkins in 1825 and developed into a canal town on the Ohio and Erie Canal. The City of Akron was incorporated in 1836. As railroads replaced the canal system, the rubber industry grew under the entrepreneurship of Dr. Benjamin Franklin Goodrich, F.A. Seiberling, and Harvey Firestone. The presence of B.F. Goodrich Tire, Goodyear Tire and Rubber Company, Firestone Tire, and General Tire led Akron to become the Rubber Capital of the World. The rubber industry attracted people from all over the world. From 1910 to 1920, Akron's population went from 69,000 to 210,000. Great cereal mills, such as the Quaker Oats Company, were also located in Akron.

Now, Akron is a world-renowned center of polymer research and development. The Polymer Science Institute of the University of Akron has made Akron an international leader in education in the polymer field. The University of Akron's College of Polymer Science and Polymer Engineering is the largest single center for polymer education in the United States. Akron is home to approximately 400 polymer-related companies and many small manufacturing firms, and has a large variety of retail establishments.

Akron is also home to the Soap Box Derby, Alcoholics Anonymous, the Road Runner Akron Marathon, the WGC-Bridgestone Invitational, Stan Hywet Hall (one of the finest examples of Tudor Revival Architecture in America) and the Akron Art Museum. The reopening of the expanded museum in 2007, with a new addition, has allowed residents and visitors to Akron to view national as well as international exhibits.

The City of Akron is privileged to be home to three nationally recognized hospital systems: Akron General Medical Center (AGMC), Summa, and Akron Children's Hospital. Both AGMC and Summa are widely known for their heart/vascular and cancer care services. Akron Children's Hospital is a large pediatric medical center for children from birth to adolescence, as well as burn victims of all ages. They perform more pediatric surgeries than any other hospital in Northeast Ohio. Innovative programs and state-of-the-art facilities are combined to provide quality health care to children and families in Northeast Ohio.

Akron is also home to the Akron Symphony Orchestra and E.J. Thomas Performing Arts Hall, which brings Broadway plays and many world-famous entertainers to the City. Akron is home to the Akron Aeros, the Cleveland Indians affiliate AA baseball team. Canal Park is a state-of-the-art baseball stadium in downtown Akron on Main Street. The historic Ohio and Erie Canal runs just beyond centerfield. This downtown location has been developed into a scenic area that includes a bike and hike trail and picnic area for the enjoyment of residents and visitors, as well as an entertainment area known as "Lock 3 Park." Also at this location is the Akron History Museum, where over 100,000 visitors have re-discovered Akron's rich history.

Akron has easy access to a network of superhighways and is a major trucking hub. A market potential of 111 million people live within a day's drive of Akron. High-quality, affordable housing makes Akron an attractive place to live. The availability of green space provided by 6,600 acres of Metropolitan Parks, just moments from residential areas, makes Akron a pleasing combination of urban convenience and pastoral beauty. The park system includes a 25-mile bike and hike trail.

The City of Akron is a home-rule municipal corporation under the laws of the State of Ohio. Akron is the county seat of Summit County. The City operates under a Strong Mayor/Council form of government and provides the following services as authorized by its Charter: public safety, public service, public health, recreation and development.

CITY OF AKRON, OHIO
DEMOGRAPHICS

POPULATION			
Year	City	County	PMSA *
1940	244,791	339,405	386,065
1950	274,605	410,032	473,986
1960	290,351	513,569	605,367
1970	275,425	553,371	679,239
1980	237,177	524,472	660,328
1990	223,019	514,990	657,575
2000	217,074	542,899	694,960
2010	199,110	541,781	703,200

*PMSA - Primary Metropolitan Statistical Area
Source: U.S. Bureau of Census

ESTIMATED EFFECTIVE BUYING INCOME PER HOUSEHOLD
PERCENT OF HOUSEHOLDS BY INCOME GROUP, JANUARY 1, 2009
AKRON METROPOLITAN STATISTICAL AREA

Income Group	Percent
\$-0- - \$19,999	20.3
\$20,000 - \$34,999	22.3
\$35,000 - \$49,999	20.0
\$50,000 - and over	37.4

Median Household Effective Buying Income (EBI) \$40,536
Source: Survey of Buying Power, *Sales and Marketing Management*, 2009

PER CAPITA MONEY INCOME AND
MEDIAN HOUSEHOLD MONEY INCOME

County/ Reporting Area	2009 Per Capita Money Income	2009 Median Household Money Income
Summit	\$26,665	\$47,473
Stark	23,618	44,491
Hamilton	27,951	48,228
Cuyahoga	25,702	42,562
Franklin	26,973	48,983
Montgomery	24,658	43,559
Lucas	22,772	41,560
Mahoning	22,367	39,328
State of Ohio	24,805	46,838
United States	27,100	51,369

Source: U. S. Bureau of Census, American Community Survey

CITY OF AKRON, OHIO PROFILE

City:	Seat of Summit County Became a township on December 6, 1825 Incorporated as a town on March 12, 1836	
Population:	199,110 (2010 Census)	
Square Miles:	Approximately 62	
Form of Government:	Strong Mayor/Council	
Land Use:	Residential	35.4%
	Commercial	5.9%
	Industrial	6.9%
	Agriculture	1.0%
	Public/Unusable	18.3%
	Usable Open Land	15.7%
	Transportation Facilities	16.8%
Major Employers:	Summa Health System (Hospital – 5,729) Akron General Health System (Hospital – 4,277) Summit County (Government – 3,468) Akron Public School District (Education - 3,095) Goodyear Tire & Rubber Company (Rubber Products – 3,000) The University of Akron (Higher Education – 2,845)	
Hospitals:	Akron General Medical Center Akron City-SUMMA Health System St. Thomas-SUMMA Health System Akron Children’s Medical Center	
Number of Banking Firms:	14 (not including credit unions)	
Fire Protection:	Number of Stations	13
	Number of Firefighters and Officers	350
	Number of calls for Fire Service	6,848
	Number of calls for EMS Service	32,754
Police Protection:	Number of Stations	1
	Number of Uniformed Police and Officers	443
	Number of calls for Police Service	248,011

Number of Recreation Centers:	11
Educational Facilities:	<p>Public Schools 51 Schools (approximately 23,000 students)</p> <p>Private Schools 28 Schools (approximately 5,300 students)</p> <p>Charter Schools 14 Schools (approximately 2,400 students)</p> <p>Higher Education University of Akron Number of Students: Approximately 29,000</p>
Hotel Rooms:	Over 5,336 in area
Building Activity:	<p>Number of Permits: 1,111</p> <p>Valuation of Permits: \$118,466,569</p>
Transportation:	<p>Interstates in Akron I-76 and I-77</p> <p>Interstates Surrounding Akron I-71, I-271, I-80</p> <p>Public Transportation Metro Regional Transit Authority</p> <p>Airports Akron-Fulton Municipal Airport Akron-Canton Regional Airport Cleveland Hopkins International Airport</p>
Utilities:	<p>Electric Ohio Edison Company, a regulated subsidiary of FirstEnergy Corp.</p> <p>Gas Dominion East Ohio FirstEnergy Solutions, an unregulated subsidiary of FirstEnergy Corp.</p>

Utilities: (continued)**Water**

City of Akron

Sewer

City of Akron

Telephone

AT&T

Cable TV

Time Warner Cable

AT&T

2010 Water System:

Average Daily Consumption	34.70 MGD
Annual Pumpage	12,666 MGD
Maximum Capacity	67 MGD
Communities Served	12
Number of Customers	84,348
Miles of Water Lines	1,223

2010 Sewer System:

Average Daily Demand	70.10 MGD
Annual Wastewater Flow	25,587 MGD
Plant Capacity	90 MGD
Communities Served	13
Number of Customers	78,985
Miles of Sewer Lines	1,371

Offered by MERLITTI

RESOLUTION NO. 78 - 2011, a resolution adopting an annual operating budget for the fiscal year 2011; and declaring an emergency.

WHEREAS, the Mayor of the City of Akron has prepared and submitted to Council an operating budget; and

WHEREAS, it is necessary that Council adopt a budget that an annual appropriation ordinance based on the budget as adopted may be enacted.

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Akron:

Section 1. That there is hereby adopted an annual operating budget identified as the "2011 Operating Budget," classified as to department and division accounts, and made a part of this resolution.

Section 2. That the budget herein as adopted shall neither appropriate nor transfer any money, but shall be used as a base for the annual appropriation ordinance for the expenditure of funds and as a base for interfund transfers.

Section 3. That this resolution is hereby declared to be an emergency measure necessary for the immediate preservation of the public peace, health, and safety, for the reason that it is necessary to provide a uniform classification for the expenditure of funds for the operation of the City departments and divisions, and provided this resolution receives the affirmative vote of two-thirds of the members elected or appointed to Council, it shall take effect and be in force immediately upon its passage and approval by the Mayor; otherwise, it shall take effect and be in force at the earliest time allowed by law.

Passed March 14, 2011

Robert E. Keith
Clerk of Council

Marco S. Sommerville
President of Council

Approved March 18, 2011

DONALD L. PLUSQUELLIC
MAYOR

SUBSTITUTE OFFERED AS AN AMENDMENT

Requested by Department of Finance
Offered by: MERLITTI

ORDINANCE NO. 79 –2011 to make the annual appropriation for the current expenses, other expenditures and the capital outlays of the City of Akron for the fiscal year ending December 31, 2011; and declaring an emergency.

WHEREAS, it is provided by law that an annual appropriation shall be passed by Council; and

WHEREAS, the Charter of the City of Akron and the Revised Code of Ohio provide for such ordinance.

NOW, THEREFORE, BE IT ENACTED by the Council of the City of Akron:

Section 1. That to provide for the current expenses, other expenditures and the capital outlays of the City of Akron for the fiscal year ending December 31, 2011, the following sums are hereby appropriated and authorized for encumbrance and/or expenditure.

Section 2. That any funds appropriated by Temporary Appropriation for encumbrance and/or expenditure in 2011 are included in the proper funds herein.

Section 3. That there shall be and hereby are appropriated from the unappropriated balance of the General Fund (1000) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01	Civil Service	\$ 754,440	\$ 75,830	\$ 0	\$ 830,270
02	Finance	1,791,500	4,545,200	0	6,336,700
03	Law	2,959,100	911,510	0	3,870,610
04	Legislative	982,970	167,470	0	1,150,440
05	Municipal Court – Clerk	3,093,550	244,780	0	3,338,330
06	Municipal Court – Judges	3,406,090	171,190	0	3,577,280
07	Office of the Mayor	1,951,510	236,870	0	2,188,380
08	Planning	870,720	131,150	0	1,001,870
09	Public Health	250,000	5,300,000	0	5,550,000
10	Public Safety	5,505,730	9,311,620	0	14,817,350
11	Public Service	11,168,450	16,862,760	0	28,031,210
12	Fire	23,382,660	1,125,100	0	24,507,760
13	Police	42,584,280	3,340,520	0	45,924,800
TOTAL GENERAL FUND		<u>\$ 98,701,000</u>	<u>\$ 42,424,000</u>	<u>\$ 0</u>	<u>\$141,125,000</u>

Section 4. That there shall be and hereby are appropriated from the unappropriated balance of the Income Tax Collection Fund (2000) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 2,151,190	\$ 4,266,030	\$ 0	\$ 6,417,220
TOTAL TAX COLLECTION FUND		\$ 2,151,190	\$ 4,266,030	\$ 0	\$ 6,417,220

Section 5. That there shall be and hereby are appropriated from the unappropriated balance of the Emergency Medical Services Fund (2005) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
12	Fire	\$ 10,591,750	\$ 1,145,000	\$ 35,000	\$ 11,771,750
TOTAL EMERGENCY MEDICAL FUND		\$ 10,591,750	\$ 1,145,000	\$ 35,000	\$ 11,771,750

Section 6. That there shall be and hereby are appropriated from the unappropriated balance of the Special Assessment Fund (2010) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 384,440	\$ 156,250	\$ 0	\$ 540,690
TOTAL SPECIAL ASSESSMENT FUND		\$ 384,440	\$ 156,250	\$ 0	\$ 540,690

Section 7. That there shall be and hereby are appropriated from the unappropriated balance of the Police Pension - Employer's Liability Fund (2015) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
13	Police	\$ 0	\$ 373,100	\$ 0	\$ 373,100
TOTAL POLICE PENSION-EMPLOYER'S LIABILITY FUND		\$ 0	\$ 373,100	\$ 0	\$ 373,100

Section 8. That there shall be and hereby are appropriated from the unappropriated balance of the Fire Pension - Employer's Liability Fund (2020) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
12	Fire	\$ 0	\$ 373,100	\$ 0	\$ 373,100
TOTAL FIRE PENSION-EMPLOYER'S LIABILITY FUND		\$ 0	\$ 373,100	\$ 0	\$ 373,100

Section 9. That there shall be and hereby are appropriated from the unappropriated balance of the Income Tax Capital Improvement Fund (2025) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 728,610	\$ 35,661,840	\$ 1,000,000	\$ 37,390,450
TOTAL INCOME TAX CAPITAL IMPROVEMENT FUND		\$ 728,610	\$ 35,661,840	\$ 1,000,000	\$ 37,390,450

Section 10. That there shall be and hereby are appropriated from the unappropriated balance of the Street and Highway Maintenance Fund (2030) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 5,815,570	\$ 2,633,970	\$ 0	\$ 8,449,540
TOTAL STREET & HIGHWAY MAINTENANCE FUND		\$ 5,815,570	\$ 2,633,970	\$ 0	\$ 8,449,540

Section 11. That there shall be and hereby are appropriated from the unappropriated balance of the Street Assessment Fund (2035) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 3,543,060	\$ 6,927,300	\$ 0	\$ 10,470,360
TOTAL STREET ASSESSMENT FUND		\$ 3,543,060	\$ 6,927,300	\$ 0	\$ 10,470,360

Section 12. That there shall be and hereby are appropriated from the unappropriated balance of the Community Development Fund (2080) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 2,737,700	\$ 12,158,290	\$ 500,000	\$ 15,395,990
TOTAL COMMUNITY DEVELOPMENT FUND		\$ 2,737,700	\$ 12,158,290	\$ 500,000	\$ 15,395,990

Section 13. That there shall be and hereby are appropriated from the unappropriated balance of the Air Quality Fund (2085) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
09	Public Health	\$ 250,000	\$ 20,000	\$ 0	\$ 270,000
TOTAL AIR QUALITY FUND		\$ 250,000	\$ 20,000	\$ 0	\$ 270,000

Section 14. That there shall be and hereby are appropriated from the unappropriated balance of the Community Environment Grants Fund (2095) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 0	\$ 400,000	\$ 0	\$ 400,000
TOTAL COMMUNITY ENVIRONMENT GRANTS FUND					
		\$ 0	\$ 400,000	\$ 0	\$ 400,000

Section 15. That there shall be and hereby are appropriated from the unappropriated balance of the Akron Metropolitan Area Transportation Study (AMATS) Fund (2127) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
08	Planning	\$ 1,374,870	\$ 625,840	\$ 0	\$ 2,000,710
TOTAL AMATS FUND					
		\$ 1,374,870	\$ 625,840	\$ 0	\$ 2,000,710

Section 16. That there shall be and hereby are appropriated from the unappropriated balance of the H.O.M.E. Program Fund (2146) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 117,000	\$ 1,808,000	\$ 0	\$ 1,925,000
TOTAL H.O.M.E. PROGRAM FUND					
		\$ 117,000	\$ 1,808,000	\$ 0	\$ 1,925,000

Section 17. That there shall be and hereby are appropriated from the unappropriated balance of the Tax Equivalency Fund (2195) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 0	\$ 551,000	\$ 0	\$ 551,000
TOTAL TAX EQUIVALENCY FUND					
		\$ 0	\$ 551,000	\$ 0	\$ 551,000

Section 18. That there shall be and hereby are appropriated from the unappropriated balance of the Special Revenue Loans Fund (2200) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
07	Office of the Mayor	\$ 0	\$ 50,000	\$ 0	\$ 50,000
TOTAL SPECIAL REVENUE LOADS FUND					
		\$ 0	\$ 50,000	\$ 0	\$ 50,000

Section 19. That there shall be and hereby are appropriated from the unappropriated balance of the Joint Economic Development District (JEDD) Fund (2240) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 231,850	\$ 12,346,150	\$ 2,000,000	\$ 14,578,000
TOTAL JOINT ECONOMIC DEVELOPMENT FUND		\$ 231,850	\$ 12,346,150	\$ 2,000,000	\$ 14,578,000

Section 20. That there shall be and hereby are appropriated from the unappropriated balance of the Akron Municipal Court Information System (AMCIS) Fund (2255) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
05	Municipal Court – Clerk	\$ 0	\$ 93,650	\$ 0	\$ 93,650
06	Municipal Court – Judges	0	150,000	0	150,000
TOTAL AMCIS FUND		\$ 0	\$ 243,650	\$ 0	\$ 243,650

Section 21. That there shall be and hereby are appropriated from the unappropriated balance of the Public Health Fund (2290) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
05	Municipal Court – Clerk	\$ 0	\$ 40,000	\$ 0	\$ 40,000
09	Public Health	7,000	6,000	0	13,000
11	Public Service	425,990	84,100	0	510,090
TOTAL PUBLIC HEALTH FUND		\$ 432,990	\$ 130,100	\$ 0	\$ 563,090

Section 22. That there shall be and hereby are appropriated from the unappropriated balance of the Police Grants Fund (2295) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
13	Police	\$ 2,433,470	\$ 830,780	\$ 0	\$ 3,264,250
TOTAL POLICE GRANTS FUND		\$ 2,433,470	\$ 830,780	\$ 0	\$ 3,264,250

Section 23. That there shall be and hereby are appropriated from the unappropriated balance of the Various Domestic Violence Fund (2300) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
03	Law	\$ 0	\$ 77,220	\$ 0	\$ 77,220
TOTAL VARIOUS DOMESTIC VIOLENCE FUND		\$ 0	\$ 77,220	\$ 0	\$ 77,220

Section 24. That there shall be and hereby are appropriated from the unappropriated balance of the Safety Programs Fund (2305) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
10	Public Safety	\$ 327,510	\$ 195,750	\$ 550,000	\$ 1,073,260
11	Public Service	0	10,000	0	10,000
12	Fire	3,015,190	64,500	0	3,079,690
13	Police	<u>2,463,820</u>	<u>604,010</u>	<u>60,500</u>	<u>3,128,330</u>
TOTAL SAFETY PROGRAMS FUND		<u>\$ 5,806,520</u>	<u>\$ 874,260</u>	<u>\$ 610,500</u>	<u>\$ 7,291,280</u>

Section 25. That there shall be and hereby are appropriated from the unappropriated balance of the Health Grants Fund (2315) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
09	Public Health	\$ 144,500	\$ 396,500	\$ 0	\$ 541,000
TOTAL HEALTH GRANTS FUND		<u>\$ 144,500</u>	<u>\$ 396,500</u>	<u>\$ 0</u>	<u>\$ 541,000</u>

Section 26. That there shall be and hereby are appropriated from the unappropriated balance of the Equipment and Facilities Operating Fund (2320) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 388,180	\$ 9,511,520	\$ 3,000,000	\$ 12,899,700
TOTAL EQUIPMENT & FACILITIES OPERATING FUND		<u>\$ 388,180</u>	<u>\$ 9,511,520</u>	<u>\$ 3,000,000</u>	<u>\$ 12,899,700</u>

Section 27. That there shall be and hereby are appropriated from the unappropriated balance of the Various Purpose Fund (2330) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 907,180	\$ 3,888,800	\$ 0	\$ 4,795,980
TOTAL VARIOUS PURPOSE FUND		<u>\$ 907,180</u>	<u>\$ 3,888,800</u>	<u>\$ 0</u>	<u>\$ 4,795,980</u>

Section 28. That there shall be and hereby are appropriated from the unappropriated balance of the Deposits Fund (2340) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 0	\$ 3,825,000	\$ 0	\$ 3,825,000
08	Planning	0	5,000	0	5,000
TOTAL DEPOSITS FUND		<u>\$ 0</u>	<u>\$ 3,830,000</u>	<u>\$ 0</u>	<u>\$ 3,830,000</u>

Section 29. That there shall be and hereby are appropriated from the unappropriated balance of the Community Learning Centers Fund (2355) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 0	\$ 15,865,000	\$ 0	\$ 15,865,000
TOTAL COMMUNITY					
	LEARNING CENTERS FUND	\$ 0	\$ 15,865,000	\$ 0	\$ 15,865,000

Section 30. That there shall be and hereby are appropriated from the unappropriated balance of the General Bond Payment Fund (3000) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 410,200	\$ 117,700	\$ 0	\$ 527,900
TOTAL GENERAL BOND					
	PAYMENT FUND	\$ 410,200	\$ 117,700	\$ 0	\$ 527,900

Section 31. That there shall be and hereby are appropriated from the unappropriated balance of the Capital Projects with Outside Resources Fund (4048) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 0	\$ 1,010,000	\$ 150,000	\$ 1,160,000
TOTAL CAPITAL PROJECTS &					
	OUTSIDE RESOURCES FUND	\$ 0	\$ 1,010,000	\$ 150,000	\$ 1,160,000

Section 32. That there shall be and hereby are appropriated from the unappropriated balance of the Road and Bridge Improvements Fund (4050) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 20,000	\$ 5,000,000	\$ 1,000,000	\$ 6,020,000
TOTAL ROAD & BRIDGE					
	IMPROVEMENTS FUND	\$ 20,000	\$ 5,000,000	\$ 1,000,000	\$ 6,020,000

Section 33. That there shall be and hereby are appropriated from the unappropriated balance of the Streets Fund (4060) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 500,000	\$ 5,165,000	\$ 8,000,000	\$ 13,665,000
TOTAL STREETS FUND					
		\$ 500,000	\$ 5,165,000	\$ 8,000,000	\$ 13,665,000

Section 34. That there shall be and hereby are appropriated from the unappropriated balance of the Information and Technology Improvements Fund (4150) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 0	\$ 0	\$ 50,000	\$ 50,000
TOTAL INFO. & TECHNOLOGY IMPROVEMENTS FUND		\$ 0	\$ 0	\$ 50,000	\$ 50,000

Section 35. That there shall be and hereby are appropriated from the unappropriated balance of the Transportation Fund (4155) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 0	\$ 1,545,000	\$ 2,500,000	\$ 4,045,000
TOTAL TRANSPORTATION FUND		\$ 0	\$ 1,545,000	\$ 2,500,000	\$ 4,045,000

Section 36. That there shall be and hereby are appropriated from the unappropriated balance of the Parks and Recreation Fund (4160) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 0	\$ 1,721,000	\$ 3,500,000	\$ 5,221,000
TOTAL PARKS & RECREATION FUND		\$ 0	\$ 1,721,000	\$ 3,500,000	\$ 5,221,000

Section 37. That there shall be and hereby are appropriated from the unappropriated balance of the Public Facilities and Improvements Fund (4165) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 0	\$ 3,500,000	\$ 3,000,000	\$ 6,500,000
TOTAL PUBLIC FACILITIES & IMPROVEMENTS FUND		\$ 0	\$ 3,500,000	\$ 3,000,000	\$ 6,500,000

Section 38. That there shall be and hereby are appropriated from the unappropriated balance of the Public Parking Fund (4170) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 0	\$ 3,000,000	\$ 5,000,000	\$ 8,000,000
TOTAL PUBLIC PARKING FUND		\$ 0	\$ 3,000,000	\$ 5,000,000	\$ 8,000,000

Section 39. That there shall be and hereby are appropriated from the unappropriated balance of the Economic Development Fund (4175) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
01-13	Department Wide	\$ 0	\$ 12,122,000	\$ 6,000,000	\$ 18,122,000
TOTAL ECONOMIC DEVELOPMENT FUND		\$ 0	\$ 12,122,000	\$ 6,000,000	\$ 18,122,000

Section 40. That there shall be and hereby are appropriated from the unappropriated balance of the Water Fund (5000) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 13,701,330	\$ 25,670,190	\$ 5,224,500	\$ 44,596,020
TOTAL WATER FUND		\$ 13,701,330	\$ 25,670,190	\$ 5,224,500	\$ 44,596,020

Section 41. That there shall be and hereby are appropriated from the unappropriated balance of the Sewer Fund (5005) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 8,395,550	\$ 41,755,040	\$ 4,180,000	\$ 54,330,590
TOTAL SEWER FUND		\$ 8,395,550	\$ 41,755,040	\$ 4,180,000	\$ 54,330,590

Section 42. That there shall be and hereby are appropriated from the unappropriated balance of the Oil and Gas Fund (5010) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 182,290	\$ 49,090	\$ 0	\$ 231,380
TOTAL OIL & GAS FUND		\$ 182,290	\$ 49,090	\$ 0	\$ 231,380

Section 43. That there shall be and hereby are appropriated from the unappropriated balance of the Golf Course Fund (5015) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 670,870	\$ 502,980	\$ 0	\$ 1,173,850
TOTAL GOLF COURSE FUND		\$ 670,870	\$ 502,980	\$ 0	\$ 1,173,850

Section 44. That there shall be and hereby are appropriated from the unappropriated balance of the Airport Fund (5020) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 239,130	\$ 614,340	\$ 0	\$ 853,470
TOTAL AIRPORT FUND		\$ 239,130	\$ 614,340	\$ 0	\$ 853,470

Section 45. That there shall be and hereby are appropriated from the unappropriated balance of the Off-Street Parking Fund (5030) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 154,030	\$ 4,756,810	\$ 0	\$ 4,910,840
TOTAL OFF-STREET PARKING FUND		\$ 154,030	\$ 4,756,810	\$ 0	\$ 4,910,840

Section 46. That there shall be and hereby are appropriated from the unappropriated balance of the Motor Equipment Fund (6000) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 2,817,850	\$ 5,751,150	\$ 0	\$ 8,569,000
TOTAL MOTOR EQUIPMENT FUND		\$ 2,817,850	\$ 5,751,150	\$ 0	\$ 8,569,000

Section 47. That there shall be and hereby are appropriated from the unappropriated balance of the Liability Self-Insurance Fund (6005) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 0	\$ 31,654,000	\$ 0	\$ 31,654,000
TOTAL LIABILITY SELF-INSURANCE FUND		\$ 0	\$ 31,654,000	\$ 0	\$ 31,654,000

Section 48. That there shall be and hereby are appropriated from the unappropriated balance of the Workers' Compensation Reserve Fund (6007) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 0	\$ 4,302,000	\$ 0	\$ 4,302,000
TOTAL WORKERS' COMP. RESERVE FUND		\$ 0	\$ 4,302,000	\$ 0	\$ 4,302,000

Section 49. That there shall be and hereby are appropriated from the unappropriated balance of the Self-Insurance Settlement Fund (6009) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 0	\$ 100,000	\$ 0	\$ 100,000
TOTAL SELF-INSURANCE SETTLEMENT FUND		\$ 0	\$ 100,000	\$ 0	\$ 100,000

Section 50. That there shall be and hereby are appropriated from the unappropriated balance of the Storeroom Fund (6010) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 323,940	\$ 1,254,250	\$ 0	\$ 1,578,190
TOTAL STOREROOM FUND		\$ 323,940	\$ 1,254,250	\$ 0	\$ 1,578,190

Section 51. That there shall be and hereby are appropriated from the unappropriated balance of the Telephone System Fund (6015) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
10	Public Safety	\$ 0	\$ 517,100	\$ 330,000	\$ 847,100
TOTAL TELEPHONE SYSTEM FUND		\$ 0	\$ 517,100	\$ 330,000	\$ 847,100

Section 52. That there shall be and hereby are appropriated from the unappropriated balance of the Engineering Bureau Fund (6025) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
11	Public Service	\$ 4,242,610	\$ 3,927,590	\$ 0	\$ 8,170,200
TOTAL ENGINEERING BUREAU FUND		\$ 4,242,610	\$ 3,927,590	\$ 0	\$ 8,170,200

Section 53. That there shall be and hereby are appropriated from the unappropriated balance of the Management Information Systems Fund (6030) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
02	Finance	\$ 979,720	\$ 1,520,850	\$ 225,000	\$ 2,725,570
TOTAL MANAGEMENT INFORMATION SYSTEMS FUND		\$ 979,720	\$ 1,520,850	\$ 225,000	\$ 2,725,570

Section 54. That there shall be and hereby are appropriated from the unappropriated balance of the Holocaust Memorial Fund (7003) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
07	Office of the Mayor	\$ 0	\$ 12,500	\$ 0	\$ 12,500
TOTAL HOLOCAUST MEMORIAL FUND		\$ 0	\$ 12,500	\$ 0	\$ 12,500

Section 55. That there shall be and hereby are appropriated from the unappropriated balance of the Police/Fire Beneficiary Fund (7020) the following amounts:

Dept. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
12	Fire	\$ 0	\$ 1,000	\$ 0	\$ 1,000
13	Police	0	1,000	0	1,000
TOTAL POLICE/FIRE BENEFICIARY FUND		\$ 0	\$ 2,000	\$ 0	\$ 2,000

	Wages/ Benefits	Other	Outlay	Total
Total All Funds	\$169,377,400	\$313,138,290	\$46,305,000	\$528,820,690

Section 56. That all expenditures other than Wages/Benefits, hereinbefore authorized and to the amount authorized, shall be made in accordance with the account codes according to the classifications as set forth in the 2011 Operating Budget and/or the 2011 Capital Budget as amended and adopted by the Council of the City of Akron, and made a part hereof, that the detail of which is set forth under various classes of disbursements, are not severally appropriated as such, but are set forth only for the purpose of explaining how the aggregate of the class was reached, and that any disbursements for any item of a class, whether or not said item is specifically set forth in the Operating Budget and/or the Capital Budget, may be paid out of the appropriation made herein for the class as detailed in the budget herein referred to.

Section 57. That all expenditures for capital improvements shall be funded whenever possible, as determined by the Director of Finance, with tax-exempt debt. Expenditures for such capital improvements made from other funds shall be reimbursed from the proceeds of such tax-exempt debt as appropriate in accordance with procedures established by the Director of Finance.

Section 58. That any encumbered amount in a year prior to fiscal year 2011 in any and all funds of the City of Akron are hereby appropriated for the purpose of expenditure in 2011 or thereafter.

Section 59. That all funds not individually listed in this ordinance but included in the 2011 Tax Budget of the City of Akron and included in the Amended Official Certificate of Estimated Resources for 2011 as issued by the County of Summit Budget Commission for Other Special Revenue, Debt Service, Capital Projects, Special Assessment, Proprietary Enterprise, Internal Service, and Fiduciary Trust and Agency Funds are hereby appropriated for the purpose of encumbrance and/or expenditure.

Section 60. That transfers of sums of \$15,000.00 or less, within the classes of disbursements listed in this ordinance, are hereby authorized and approved by City Council as transferred upon the approval of the Director of Finance.

Section 61. That the Finance Director is hereby authorized and directed to pay any and all obligations of the various departments of the City of Akron pertaining to prior years' obligations from the current year appropriations.

Section 62. That the Mayor, as Safety Director or Chief Administrator, the Director of Finance, the Director of Law, and the Director of Public Service, are hereby authorized to contract for Personal Services, including special and consulting services; Other and Outlay are to be expended in the manner provided by Charter and the General Law in accordance with the account codes of the 2011 Operating Budget and the 2011 Capital Budget; that the Mayor or his designee is authorized to expend monies for activities furthering development for the City of Akron; that it is declared to be a public purpose and that the Director of Finance is authorized to make payments for hospitality items and meals for City sponsored activities and meetings to discuss public purposes; that it is declared to be a public purpose and the Director of Finance is authorized to make payment for an Outstanding Employee Recognition Program; and that the Director of Finance is hereby authorized to make payment against the appropriation hereinbefore set forth, upon her receipts of proper certificates or vouchers therefor, approved by the officers authorized by law to approve same, or an ordinance or resolution of Council to make the expenditure, and in accordance with the account codes of the 2011 Operating Budget and the 2011 Capital Budget.

Section 63. That the Finance Director is hereby authorized to transfer funds and to set up funds, checking accounts, escrow accounts and other such accounts in the City accounting system or in outside financial institutions, from time to time, as needed for proper accounting of City of Akron revenues and expenditures.

Section 64. That this ordinance is hereby declared to be an emergency measure necessary for the immediate preservation of the public peace, health and safety, for the reason that authority is required for the payment of operating, other and capital expenses of the City of Akron, and provided this ordinance receives the affirmative vote of two-thirds of the members elected or appointed to Council, it shall take effect and be in force immediately upon its passage and approval by the Mayor; otherwise, it shall take effect and be in force at the earliest time allowed by law.

Passed March 14, 2011

Robert E. Keith
Clerk of Council

Marco S. Sommerville
President of Council

Approved March 18, 2011

DONALD L. PLUSQUELLIC
MAYOR

SECTION 86 OF THE CHARTER OF THE CITY OF AKRON

The Mayor shall cause to be prepared and submitted an annual budget to the Council not later than two months before the end of each fiscal year, which budget shall be based upon detailed estimates by departments and other divisions of the City government according to a classification as nearly uniform as possible. The budget shall present the following information:

- (a) An itemized statement of estimated revenues together with comparative statements of revenues for the last two fiscal years.
- (b) An itemized statement of appropriations recommended by the Mayor for current expenses and for permanent improvements, for each department or division for the ensuing fiscal year, with comparative statements of expenditures for the last two fiscal years.
- (c) A financial statement or balance sheet of the preceding year and of the current year up to date.
- (d) Such other information as may be required by the Council. Copies of such budget shall be printed and available for distribution not later than two weeks after its submission to the Council, and a public hearing shall be given before final action is taken by the Council.

OPERATING BUDGET PROCESS

The City budgets on the Cash and Encumbrance basis of accounting for all of its funds. Cash basis indicates transactions are recognized only when cash is received or paid out. Encumbrances are treated as expenditures under the basis of accounting. Encumbrances outstanding at year-end are carried over into the following year as both an addition to the budget and an encumbrance of the budget, along with the appropriation of the current year. The cash and encumbrance basis of accounting differ from generally accepted accounting principles (GAAP) as required by the Governmental Accounting Standards Board (GASB). Those requirements, among other things, provide for a modified accrual basis of accounting for the general fund, special revenue funds, debt service funds, capital project funds, and agency funds and a full accrual basis of accounting for enterprise and internal services funds, and for the preparation for each fund of balance sheets, statements of revenues and expenditures, and statements showing changes in fund balances.

The City's budget process begins in July with the preparation of the budget forms and instruction packets to be released during September to the individual division managers. The packets provide division managers with a listing of the budgets for which they are responsible, a current employee roster, a payroll projection report, and expenditure history. The forms contain a request for information regarding staffing levels, personnel changes, detail of vehicle replacements, and capital outlay requests. Adequate time is allowed for the completion of all necessary information and the completed packets are then returned to the Finance Department.

The Finance Department thoroughly reviews all budget requests and incorporates the revenue projection into the "tentative" Finance recommendations. Each division manager then receives the "tentative" Finance recommended budget and is allowed an opportunity to meet with Finance, if necessary, to discuss the "tentative" budget. These departmental meetings with Finance provide the divisions the opportunity to address new issues that have arisen since the budget was initially turned in.

The Finance Department finalizes the revenue assumptions and the recommended budget based on the departmental meetings and any new information, as it becomes available. The budget is then presented to the Mayor for his review and approval. The Mayor's approved budget is finalized and presented to City Council. City Council holds public hearings with each division manager and the Finance Department. At the conclusion of the hearings, City Council requests that changes be made to the budget based on the information presented during the hearings. The Finance Department will make the changes and submit the appropriation ordinance to City Council for approval. The final appropriation ordinance must be passed no later than March 31st of the budget year.

The City prepares and tracks expenditures at the line item account; however, appropriation control is at the account type level, i.e., wages/benefits, other and outlay. The Finance Director is authorized by City Council to transfer funds already appropriated within the departments within any fund or category of expenditures; however, any revisions that alter the total appropriation of said department must be individually approved by City Council. In order to

change the approved appropriation ordinance, the Finance Department prepares an amended appropriation ordinance that must be passed by City Council. This occurs a few times during the year.

The Department of Planning prepares a separate capital investment program for the City. The process is similar to the process for the operating budget except it is an annual/five-year budget. The capital budget serves as a statement by the Administration and City Council of the direction the City will take in the future. Akron residents have an opportunity to react to the City's priorities in advance of the start of the projects. The City has developed a system by which the Administration, City Council, division managers and Akron residents can request capital investment projects. The preliminary budget is presented to and reviewed by the Mayor and Cabinet, the Planning Commission, and finally City Council prior to its adoption by February 15 of each year. Changes in the budget are made at each review as deemed appropriate.

The completion of capital projects may not have an impact on the operating budget. There are capital projects that do not require a material amount of resources to maintain and/or operate while others have a substantial impact. With the five-year capital budget, there is sufficient time to plan for the impact on the operating budget. In some instances, the additional operating expenses are offset by the reduction in maintenance.

The City prepares a budget for each fund. A balanced budget is one where the projected year-end cash on hand plus the budgeted receipts for the budget year less the budgeted expenditures is positive. The City does allow budgeted expenditures to exceed budgeted receipts, but monitors the fund balance. A fund balance is the difference between cash at the beginning of the year plus receipts less expenditures and encumbrances.

The following pages contain financial information on the City's funds. The City of Akron's accounting system is made up of a series of seven fund types. Within these funds are multiple individual funds. The City's fund types and funds correspond to the Governmental Accounting Standards Board fund types and funds. The funds fall into two categories – operating and non-operating in nature. The City of Akron appropriates all funds. An appropriated fund is one that has legislative control over the level of expenditure. The ordinance printed in the front of the document (page 26) is the action of the legislative body to control the level of expenditure in this group of funds.

FINANCIAL STRUCTURE AND PRIMARY OPERATIONS

The City maintains its accounts, appropriations and other fiscal records in accordance with the procedures established and prescribed by the Audit Division in the office of the Ohio Auditor of State. The Audit Division is charged by law with the responsibility of inspecting and supervising the accounts and records of each taxing subdivision and most public agencies and institutions.

These accounting procedures are generally applicable to all Ohio municipal corporations and differ from generally accepted accounting principles as recommended by the Governmental Accounting Standards Board (GASB). Those recommendations, among other things, provide for a modified accrual basis of accounting for the general fund, special revenue funds, debt service fund, capital project funds, and agency funds and or a full accrual basis of accounting for enterprise and internal service funds, and for the preparation for each fund of balance sheets, statements of revenues and expenditures, and statements showing changes in fund balances.

The following is a simplified summary of the more significant policies followed in the financial structure of the City.

<u>FUND</u>	<u>PURPOSE</u>	<u>REVENUE</u>
<u>Governmental Fund Types</u>		
GENERAL	General operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds.	Property tax, 73% of the 2% local income taxes. State and local taxes, and service charges
SPECIAL REVENUE		
Income Tax Collection	Collection and distribution of City income tax to General Fund and Income Tax Capital Improvement Fund.	2% City income tax
Emergency Medical Service	Provide emergency transportation and treatment to citizens.	Property tax levy
Police and Fire Pension	Payment of employer share of police and fire pension cost.	Property tax levy
Capital Investment Program Operating	Funding of construction projects and pay principal and interest payments on bonds and notes.	27% of the 2% local income taxes, grants, and miscellaneous reimbursements
Highway Maintenance	Repair and maintain the streets of Akron.	Gasoline tax, motor vehicle license tax, General Fund subsidy, and miscellaneous sales and service charges

FUND	PURPOSE	REVENUE
Community Learning Centers	Collection of dedicated City income tax to fund local share of Akron Public Schools/City of Akron Community Learning Centers.	0.25% City income tax
Joint Economic Development Districts (JEDDs)	Extend water and sewer lines to four contiguous townships for development purposes in exchange for each district levying an income tax.	2.25% District income tax
Street Assessment	Street lighting and cleaning	Special Assessments
Community Development	Upgrade and maintain homes in City development areas and provide services to designated service areas.	Community Development Block Grant (CDBG) funds
Health Grants	Provide health care services.	Federal and state grants
Other Special Revenue	Provide employment training, litter control, development and special project funding.	Federal and state grants
DEBT SERVICE	Pay and record transactions involved in debt financing.	Property taxes, interest earnings, Capital Improvement Fund
CAPITAL PROJECTS	Build and maintain infrastructure of the City.	Federal and state funds, Capital Improvement Fund, special assessment revenue, and CDBG funds
<u>Proprietary Fund Types</u>		
ENTERPRISE		
Water and Sewer	Provide water and sewer services.	Service fees
Other Enterprise	Airport, golf courses, off-street parking, oil and gas.	Service fees, General Fund and Capital Improvement Fund (income tax).
INTERNAL SERVICE	Self-insurance, management information systems, storeroom, engineering, and motor equipment services.	Charges to other City divisions

<u>FUND</u>	<u>PURPOSE</u>	<u>REVENUE</u>
<u>Fiduciary Funds</u>		
PRIVATE PURPOSE TRUSTS AND AGENCY	Trust arrangements and assets held by the City as an agent for others.	Collection of funds related to an existing trust agreement or deposits within an agency arrangement

2011 BUDGET CALENDAR

<u>2010</u>	<u>Activity</u>
August	The administration sets the budget assumptions. This includes revenue estimates and the projections for wages and the cost of services. The administration reviews the objectives of the 2011 fiscal year. There is a general budget overview of the items the City wants to specifically address.
October	Budget forms and instructions are released to the departments. The documents are hand-delivered.
November	Budget forms and computer spreadsheets are due to the Finance Department.
December	Meetings are held with the Finance Department. The departments are given the target budget amounts and have the opportunity to ask for adjustments. The Finance Department reviews the requested changes and revisions on the proposed budgets based on more current information. The Finance Department has the opportunity to revise revenue and expenditure numbers for the current and next fiscal year. A meeting is held with the Mayor to review the proposed budget. Changes are made according to priorities set at that meeting. A proposed budget hearing schedule is sent to City Council.
<u>2011</u>	
January	City Council agrees to a schedule and the Mayor's budget is introduced to the Budget and Finance Committee of City Council.
February	Public budget hearings with the various operating departments and City Council begin February 22nd. City Council has the opportunity to ask questions regarding the operations of the departments.
March	The Finance Department continues to meet with City Council to discuss any open issues. The ordinance and resolution both passed on March 14, 2011.

Goals

DESCRIPTION OF GOALS FOR THE CITY OF AKRON

The City of Akron's operating departments annually prepare lists of their goals for the coming year and reports on their prior year's goals. The 2011 Budget Plan includes the individual departmental goals for 2011 and the status of their 2010 goals. The reader will find the goals listed in the budget material for each department contained in this document. While the Mayor and Council still set the priorities for the use of the City's resources, the departmental goals will give the reader the opportunity to see how the departments are responding to the goals set by the administration. Administration goals can be found in the Mayor's budget section. The reader can also see a further description of the administration's goals in the Mayor's budget letter.

The remainder of this section contains the City's fiscal performance goals. These goals were adopted by City Council resolution in 1987 and have been the basis of fiscal decision-making since that time. While some of the Fiscal Performance Goals are specific and will limit certain types of financial activity, the goal statements are not intended to restrict the City's ability and responsibility to provide emergency or unusual service delivery needs above or beyond the limitations established by the Fiscal Performance Goals.

The City of Akron's primary focus is to promote Akron as a great place to live, work and raise a family. This theme is incorporated throughout the Mayor's budget letter and in the departments' goals.

FISCAL PERFORMANCE GOALS

PREFACE

These Fiscal Performance Goals represent an initial effort to establish written policies for guiding the City's financial management practices. While some of the performance goals are specific and will limit certain types of financial activity, the goal statements are not intended to restrict the City's ability and responsibility to respond to emergency or unusual service delivery needs above or beyond the limitations established by the Fiscal Performance Goals.

REVENUE PERFORMANCE GOALS

- The City will maintain a diversified and stable revenue system as protection from short-run fluctuations in any one revenue source.
- The City will estimate annual revenues on an objective and reasonable basis.
- The City will project revenues on a multi-year basis.
- The City will use one-time or special purpose revenues (such as grants) for capital expenditures or for expenditures required by the revenue source and not to subsidize recurring personnel and operation and maintenance costs.
- The City will establish, and annually reevaluate, all user charges and service fees at a level related to the cost of providing the services. User charges and service fees will be reviewed and established so that those who directly benefit from a service help pay for it.
- The City will attempt to reduce reliance on the income tax and the property tax by:
 - a. seeking and developing additional revenue sources, and
 - b. attempting to expand and diversify the City tax base with commercial and industrial development.
- Each utility of the City will maintain revenues which will support the full direct and indirect costs of the utility.

RESERVE PERFORMANCE GOALS

- The City will establish a contingency reserve of general operating revenue to:
 - a. provide for temporary funding of unforeseen needs of an emergency or nonrecurring nature,
 - b. permit orderly budgetary adjustments when revenues are lost through the action of other governmental bodies,
 - c. as local match for public or private grants, and
 - d. to meet unexpected increases in service delivery costs.

- The City will maintain a year-to-year carryover balance in an amount necessary to maintain adequate cash flow.
- The City will develop a cash flow analysis of all funds on a regular basis. Collection, deposit and disbursement of all funds will be scheduled to ensure maximum cash availability.
- The City will obtain the maximum possible return on all cash investments in accordance with the City Council's established investment policy.
- Where permitted by law, cash from several separate funds and sources will be pooled to maximize investment yields.
- The Finance Director will provide information to the City Council concerning (1) investment performance, (2) appropriation status, (3) revenue collection, and (4) encumbrance/expenditure activity.

CAPITAL IMPROVEMENT PERFORMANCE GOALS

- Capital improvements will be based on long-range projected needs to minimize future maintenance, replacement, and capital costs and to strengthen the City's long-term economic vitality and employment.
- All capital improvements will be made in accordance with the City's adopted capital improvements program.
- The development of the capital improvements program will be coordinated with the operating budget.
- The City will identify the estimated cost and potential funding sources for each capital project proposed before submission to review bodies and the City Council. Future operating costs associated with a proposed capital improvement will be estimated before a decision is made to implement a project.
- Federal, state, and other intergovernmental and private funding sources shall be sought out and used as available to assist in financing capital improvements.

DEBT PERFORMANCE GOALS

- The City will limit long-term debt to only those capital improvements that provide a long-term benefit (greater than five years) to its citizens.
- The maturity date for any debt will not exceed the reasonably expected useful life of the expenditure so financed.
- As a means of further minimizing the impact of debt obligations on the City taxpayer:
 - a. long-term general obligation non-exempt debt shall not exceed \$750 per capita, and
 - b. debt will be issued so that debt service requirements will annually require less than 60% of all capital budget funds.

- The City will use special assessments, revenue bonds, and/or any other available self-liquidating debt measures instead of general obligation bonds where possible.
- The City shall encourage and maintain good relations with financial and bond rating agencies and will follow a policy of full and open disclosure on every financial report and bond prospectus.

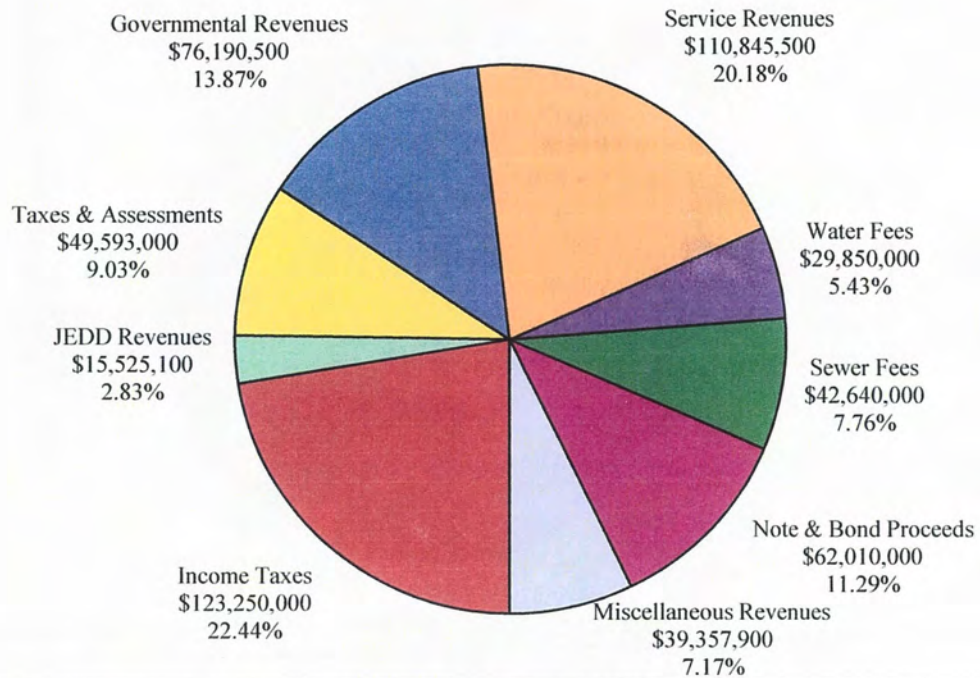
FINANCIAL REPORTING PERFORMANCE GOALS

- The budget will be prepared in a manner to maximize its understanding by citizens and elected officials. Copies of financial documents will be made available to all interested parties. Opportunities will be provided for full citizen input prior to final passage.
- The City's accounting system will maintain records on a basis consistent with accepted municipal accounting standards.
- The Finance Director will prepare as required quarterly and annual financial reports presenting a summary of financial activity by major types of funds and programs.
- The City will employ an independent public audit firm to perform an annual audit and will make the annual audit available to the general public, bond and financial consultants, and other interested citizens and organizations. The audit shall be completed and submitted to the City within 180 days of the close of the fiscal year.
- The City's Comprehensive Financial Annual Report (CAFR) will be submitted to the GFOA Certification of Achievement for Excellence in Financial Reporting Program. The financial report should be in conformity with GAAP, demonstrate compliance with finance related legal and contractual provisions, disclose thoroughness and detail sufficiency, and minimize ambiguities and potentials for misleading inference.
- The City's Operating Budget will be submitted to the GFOA Distinguished Budget Presentation Program. The budget should satisfy criteria as a financial and programmatic policy document, as a comprehensive financial plan, as an operations guide for all organizational units and as a communications device for all significant budgetary issues, trends and resource choices.

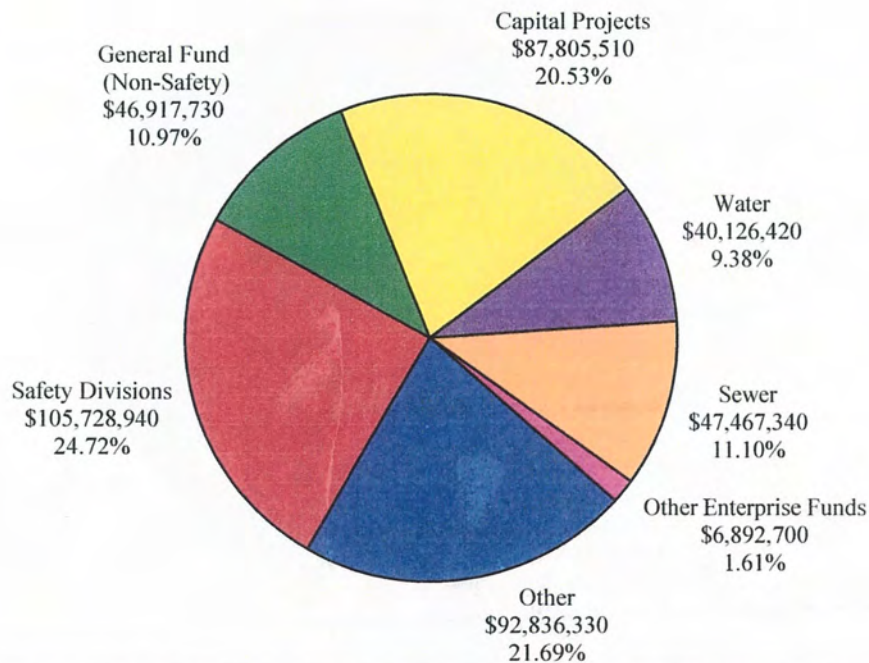
Charts & Tables

Summary by Accounting Funds

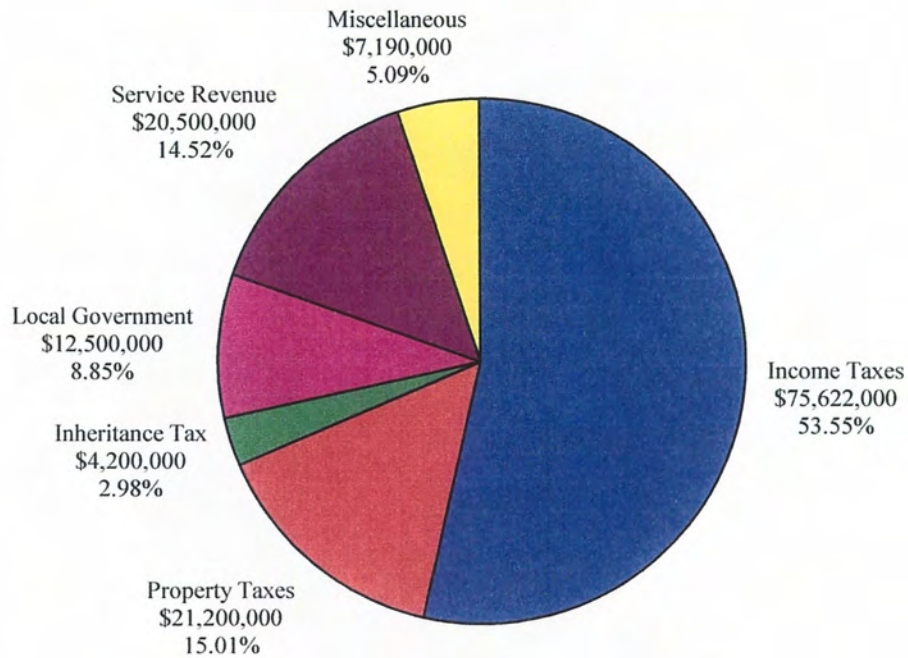
**CITY OF AKRON
2011 BUDGET
NET REVENUES
TOTAL \$549,262,000**



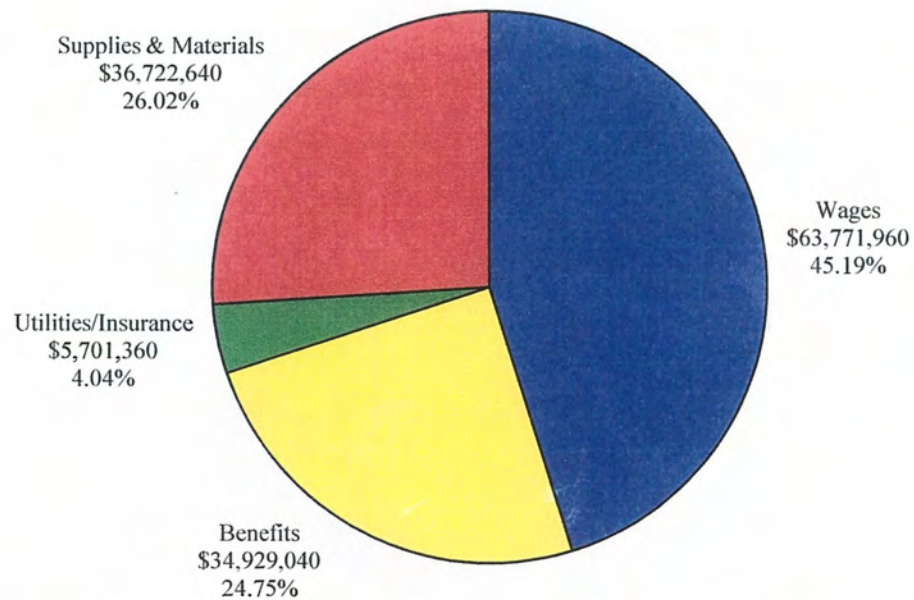
**CITY OF AKRON
2011 BUDGET
NET EXPENDITURES
TOTAL \$427,774,970**



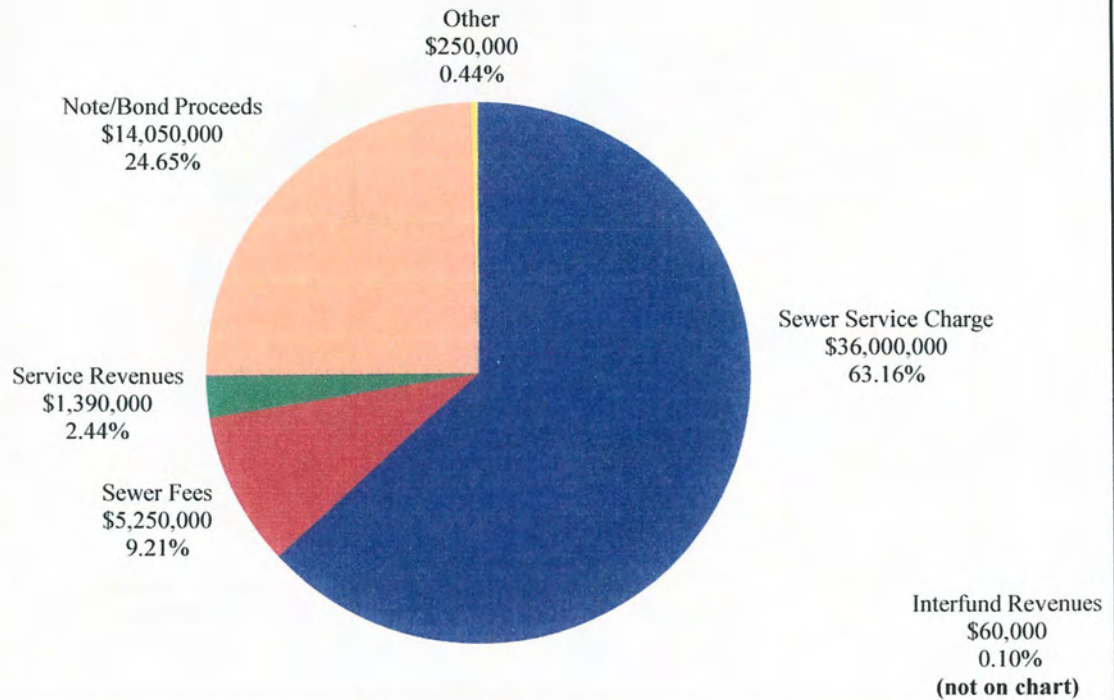
**CITY OF AKRON
2011 OPERATING BUDGET
GENERAL FUND - GROSS REVENUES
TOTAL \$141,212,000**



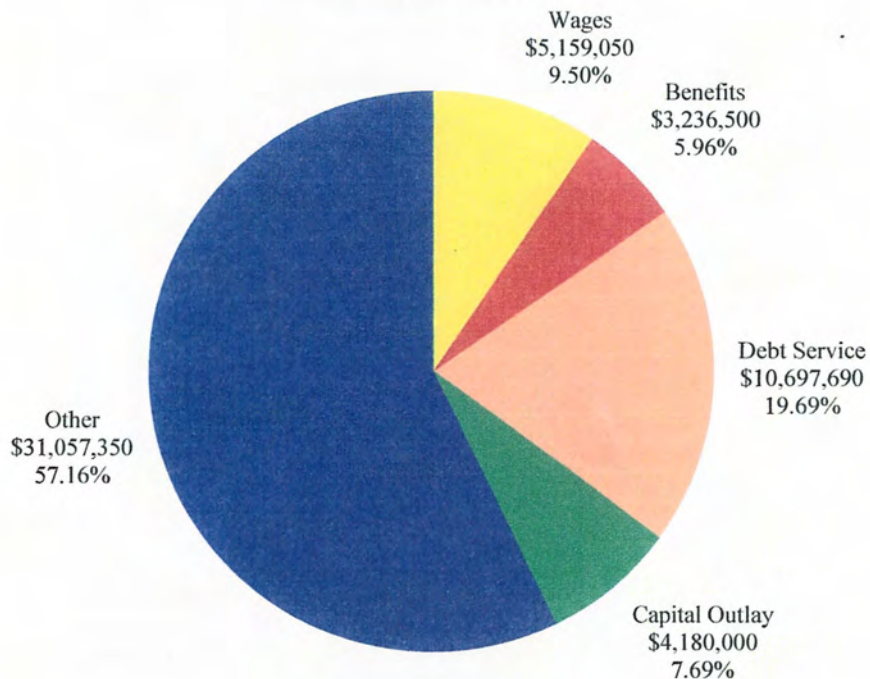
**CITY OF AKRON
2011 OPERATING BUDGET
GENERAL FUND - GROSS EXPENDITURES
TOTAL \$141,125,000**



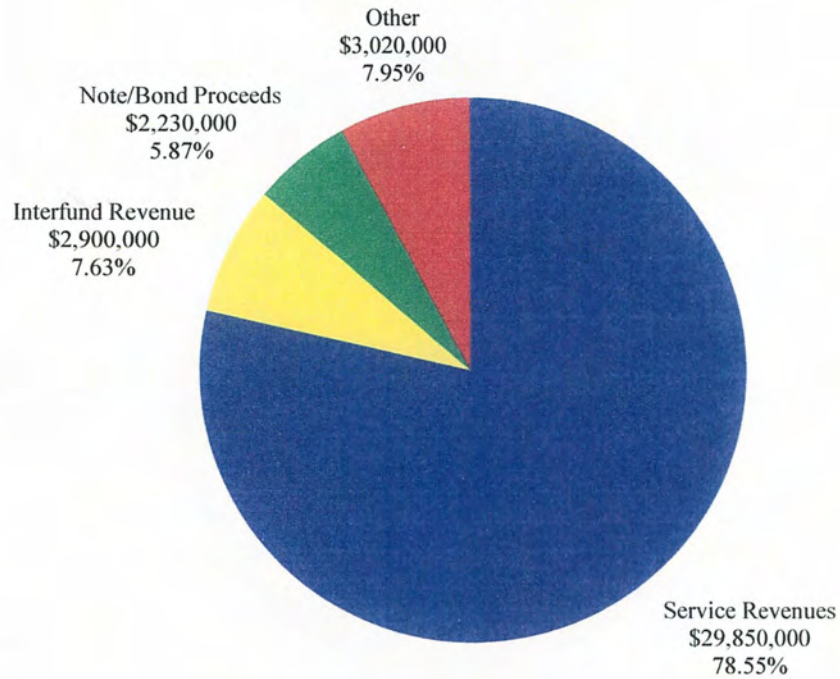
**CITY OF AKRON
2011 OPERATING BUDGET
SEWER FUND - GROSS REVENUES
\$57,000,000**



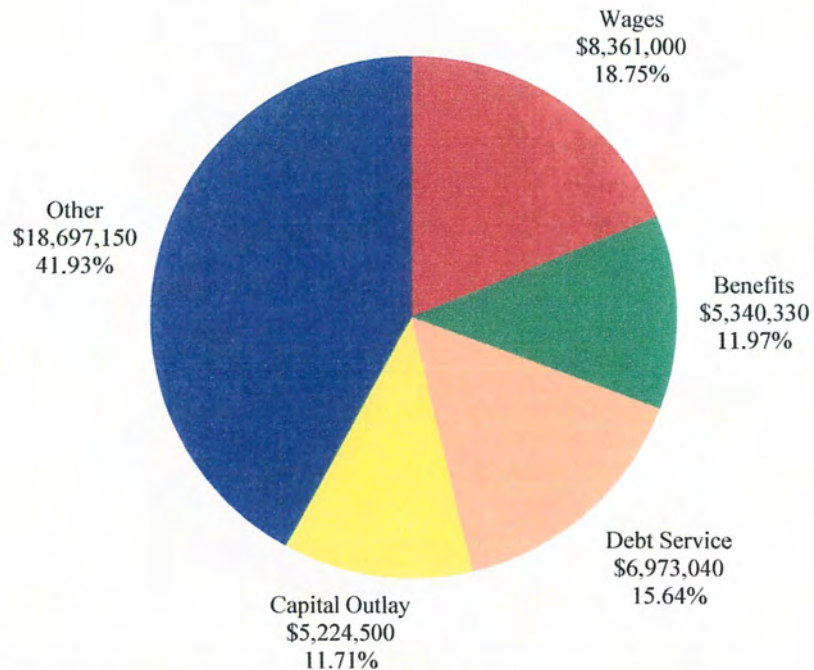
**CITY OF AKRON
2011 OPERATING BUDGET
SEWER FUND - GROSS EXPENDITURES
TOTAL \$54,330,590**



**CITY OF AKRON
2011 OPERATING BUDGET
WATER FUND - GROSS REVENUES
\$38,000,000**



**CITY OF AKRON
2011 OPERATING BUDGET
WATER FUND - GROSS EXPENDITURES
TOTAL \$44,596,020**



CITY OF AKRON, OHIO
ANALYSIS OF 2011 BUDGETED GROSS REVENUES
COMPARED TO ACTUAL 2008, 2009 AND 2010
BY FUND AND SOURCE

By Fund Type:

	Actual 2008	Actual 2009	Actual 2010	Budget 2011
General Fund	\$157,351,927	\$146,787,476	\$139,675,532	\$141,212,000
Special Revenue Fund	151,095,189	149,992,443	145,582,367	158,958,000
Debt Service Fund	444,265	1,061,044	536,944	575,000
Capital Projects Fund	78,975,738	50,838,330	60,164,202	78,200,000
Enterprise Fund	85,505,691	88,744,343	84,042,735	102,725,000
Internal Service Fund	53,623,501	50,356,894	66,451,762	57,401,000
Trust & Agency	9,121	9,163	10,873	16,000
TOTAL	\$527,005,432	\$487,789,693	\$496,464,415	\$539,087,000

By Source:

	Actual 2008	Actual 2009	Actual 2010	Budget 2011
Income Taxes	\$132,245,428	\$122,068,929	\$120,745,075	\$123,250,000
JEDD Revenues	22,005,819	15,611,034	15,316,316	15,525,100
Taxes & Assessments	48,838,641	49,042,131	39,858,011	49,593,000
Governmental Revenues	67,114,799	60,018,080	74,389,256	76,190,500
Service Revenues	104,363,658	102,542,815	107,690,687	110,845,500
Note & Bond Proceeds	49,862,586	48,635,357	53,311,609	62,010,000
Miscellaneous Revenues	21,681,678	19,257,415	28,450,986	39,357,900
Interfund Transfer	21,611,064	14,526,311	0	0
Interfund Service Revenues	56,651,679	53,072,461	53,622,315	58,585,000
General Fund Subsidy	2,630,080	3,015,160	3,080,160	3,730,000
TOTAL	\$527,005,432	\$487,789,693	\$496,464,415	\$539,087,000

Beginning with 2010, Interfund Transfers are recorded with the actual revenue source.

CITY OF AKRON, OHIO
ANALYSIS OF 2011 BUDGETED NET REVENUES
COMPARED TO ACTUAL 2008, 2009 AND 2010
BY FUND AND SOURCE

By Fund Type:

	Actual 2008	Actual 2009	Actual 2010	Budget 2011
General Fund	\$155,595,537	\$146,787,476	\$139,675,532	\$141,212,000
Special Revenue Fund	142,547,311	137,394,312	143,032,367	155,758,000
Debt Service Fund	444,265	1,061,044	536,944	575,000
Capital Projects Fund	68,395,576	46,785,789	60,164,202	78,200,000
Enterprise Fund	78,219,542	84,132,559	80,542,108	99,235,000
Internal Service Fund	901,257	1,005,418	15,799,914	1,776,000
Trust & Agency	9,121	9,163	10,873	16,000
TOTAL	\$446,112,609	\$417,175,761	\$439,761,940	\$476,772,000

By Source:

	Actual 2008	Actual 2009	Actual 2010	Budget 2011
Income Taxes	\$132,245,428	\$122,068,929	\$120,745,075	\$123,250,000
JEDD Revenues	22,005,819	15,611,034	15,316,316	15,525,100
Taxes & Assessments	48,838,641	49,042,131	39,858,011	49,593,000
Governmental Revenues	67,114,799	60,018,080	74,389,256	76,190,500
Service Revenues	104,363,658	102,542,815	107,690,687	110,845,500
Note & Bond Proceeds	49,862,586	48,635,357	53,311,609	62,010,000
Miscellaneous Revenues	21,681,678	19,257,415	28,450,986	39,357,900
TOTAL	\$446,112,609	\$417,175,761	\$439,761,940	\$476,772,000

CITY OF AKRON, OHIO
ANALYSIS OF 2011 BUDGETED GROSS EXPENDITURES
COMPARED TO ACTUAL 2008, 2009 AND 2010
BY FUND SOURCE AND CATEGORY

By Funding Source:

	Actual 2008	Actual 2009	Actual 2010	Budget 2011
General Fund	\$157,058,202	\$148,143,877	\$139,619,601	\$141,125,000
Special Revenue Fund	155,601,391	141,955,544	163,671,024	160,328,080
Debt Service fund	558,064	443,968	453,447	527,900
Capital Projects Fund	84,483,699	52,971,225	51,422,261	62,783,000
Enterprise Fund	93,642,269	83,271,101	83,909,549	106,096,150
Internal Service Fund	56,047,829	55,038,063	53,377,522	57,946,060
Trust & Agency	5,618	8,694	13,275	14,500
GRAND TOTAL	<u>\$547,397,072</u>	<u>\$481,832,472</u>	<u>\$492,466,679</u>	<u>\$528,820,690</u>

By Expenditure Category:

	Actual 2008	Actual 2009	Actual 2010	Budget 2011
Wages and Benefits:				
Salaries and Wages	\$127,119,290	\$120,909,170	\$109,941,979	\$108,566,390
Employee Benefits	<u>56,512,746</u>	<u>57,038,925</u>	<u>61,611,956</u>	<u>60,811,010</u>
Total Wages & Benefits	183,632,036	177,948,095	171,553,935	169,377,400
Operations and Maintenance				
Discretionary	209,617,953	193,402,537	216,105,539	231,780,320
Non-Discretionary	<u>79,919,854</u>	<u>69,969,064</u>	<u>77,184,757</u>	<u>81,357,970</u>
Total Operations and Maintenance	289,537,807	263,371,601	293,290,296	313,138,290
Capital Outlay	<u>74,227,229</u>	<u>40,512,776</u>	<u>27,622,448</u>	<u>46,305,000</u>
Grand Total	<u>\$547,397,072</u>	<u>\$481,832,472</u>	<u>\$492,466,679</u>	<u>\$528,820,690</u>

CITY OF AKRON, OHIO
ANALYSIS OF 2011 BUDGETED NET EXPENDITURES
COMPARED TO ACTUAL 2008, 2009 AND 2010
BY FUND SOURCE AND CATEGORY

By Funding Source:

	Actual 2008	Actual 2009	Actual 2010	Budget 2011
General Fund	\$146,137,129	\$138,187,022	\$129,049,276	\$129,770,540
Special Revenue Fund	136,241,104	127,505,106	152,722,368	151,713,540
Debt Service fund	549,616	437,534	447,008	511,930
Capital Projects Fund	70,555,615	42,130,439	28,988,899	51,279,000
Enterprise Fund	80,621,634	75,581,070	73,452,527	94,486,460
Internal Service Fund	0	0	0	0
Trust & Agency	5,618	8,068	9,504	13,500
GRAND TOTAL	<u>\$434,110,716</u>	<u>\$383,849,239</u>	<u>\$384,669,582</u>	<u>\$427,774,970</u>

By Expenditure Category:

	Actual 2008	Actual 2009	Actual 2010	Budget 2011
Wages and Benefits:				
Salaries and Wages	\$120,370,206	\$114,354,024	\$104,358,485	\$103,070,880
Employee Benefits	53,601,277	54,334,918	58,436,834	57,942,400
Total Wages & Benefits	<u>173,971,483</u>	<u>168,688,942</u>	<u>162,795,319</u>	<u>161,013,280</u>
Operations and Maintenance				
Discretionary	106,467,771	105,007,944	117,369,351	139,956,220
Non-Discretionary	79,533,850	69,646,940	76,931,852	81,055,470
Total Operations and Maintenance	<u>186,001,621</u>	<u>174,654,884</u>	<u>194,301,203</u>	<u>221,011,690</u>
Capital Outlay	<u>74,137,612</u>	<u>40,505,413</u>	<u>27,573,060</u>	<u>45,750,000</u>
Grand Total	<u>\$434,110,716</u>	<u>\$383,849,239</u>	<u>\$384,669,582</u>	<u>\$427,774,970</u>

SUMMARY OF FUNDS

The following pages contain financial information on the City's funds. The City of Akron's accounting system is made up of a series of seven fund types. Within these funds are multiple individual funds. The City's fund types and funds correspond to the Governmental Accounting Standards Board fund types and funds. The funds fall into two categories—operating and non-operating (Page 27). The ordinance printed in the front of this document in the introductory section is the action of the legislative body to control the level of expenditures. As a rule of thumb, the operating funds are those that either: (a) receive local tax dollars; (b) have personnel costs included; or (c) are mandated to be appropriated by state law. The non-operating funds are primarily related to capital projects. In order to change the expenditure pattern from that authorized by ordinance, City Council must pass a revised appropriation. This occurs three or four times annually.

The City's budget process is a modified cash basis. Encumbrances outstanding at year-end are carried over into the following year as both an addition to the budget and an encumbrance of the budget along with the appropriation of the current year. For the purpose of monitoring the budget, encumbrances are considered the same as expenditures in determining the balance available for future expenditure.

The City tracks expenses at the line item account; however, appropriation control is at the following categories: account type; i.e., wages/benefits, other operations and maintenance, and capital outlay.

DISCUSSION OF MATERIAL CHANGES OF FUND BALANCES

There are thirteen funds with a balance that had a material change. Explanations are provided below:

Fund	Fund Title	Actual 2010	Budgeted 2011	Percent Change	Explanation
2005	Emergency Medical Service (EMS) Fund	(3,757,453)	(2,016,956)	46.32%	The increase in fund balance is attributed to an increase in revenue due to a re-evaluation of the fee schedule.
2030	Street And Highway Maintenance Fund	(1,538,296)	(446,407)	70.98%	The increase in fund balance is attributed to both an increase in revenue and reduction in expenditures.
2080	Community Development Fund	(13,742,324)	(6,541,675)	52.40%	This fund is a reimbursable grant fund. The projected increase in fund balance is related to the timing of grant reimbursements.
2305	Safety Programs Fund	2,183,970	(242,799)	-111.12%	The decrease in fund balance is due to an increase in grant expenditures.
2330	Various Purpose Fund	1,681,686	382,001	-77.28%	The change in fund balance is expected due to utilizing accumulated reserves.
2340	Deposits Fund	2,567,529	37,199	-98.55%	The decrease in fund balance is a result of budgeted expenditures.
4048	Capital Projects O/S Resources Fund	(4,248,319)	(172,852)	95.93%	The reduction in fund deficit is due to the predicted increase in budgeted receipts for 2010.
4060	Streets Fund	(15,169,168)	(1,946,202)	87.17%	The increase in fund balance is due to revenue largely attributed to the issuance of notes and/or bonds.
4165	Public Facilities And Improvements Fund	3,512,668	1,647,837	-53.09%	The decline in fund balance is a direct result of expenditures relating to timing for specific capital projects.
5000	Water Fund	3,016,431	(1,884,636)	-162.48%	The decrease in fund balance is due to an increase in 2010 budgeted expenditures.
5005	Sewer Funds	(5,584,783)	(1,747,881)	68.70%	The reduction in the fund deficit is due to the predicted increase in receipts for 2011 along with controlling the increase in expenses when possible.
6000	Motor Equipment Fund	(1,447,384)	(386,155)	73.32%	The reduction in fund deficit is due to the predicted increase in budgeted receipts for 2010.
6005	Liability Self-Insurance Fund	3,363,225	1,105,463	-67.13%	The decrease in fund balance is a result of budgeted expenditures.

COMPARATIVE SUMMARY OF RECEIPTS - \$500,000 OR LESS

For the 2011 budget document, the City has chosen to include comparative statements for those funds with revenue exceeding \$500,000. All other funds, and the amount of budgeted revenue, are listed below.

<u>Fund</u>	<u>Fund Name</u>	<u>Amount</u>
2015	Police Pension Employer's Liability	\$384,000
2020	Fire Pension Employer's Liability	384,000
2085	Air Quality	340,000
2095	Community Environment Grants	410,000
2140	Summer Lunch Program	0
2200	Special Revenue Loans	85,000
2255	Akron Municipal Court Information System (AMCIS)	300,000
2300	Various Domestic Violence	190,000
4150	Information and Technology Improvements	450,000
5010	Oil and Gas	375,000
6009	Self-Insurance Settlement	85,000
7000	Claire Merrixx Tennis Trust	0
7003	Holocaust Memorial	15,000
7020	Police/Fire Beneficiary	1,000
7025	Monetary Evidence	0

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

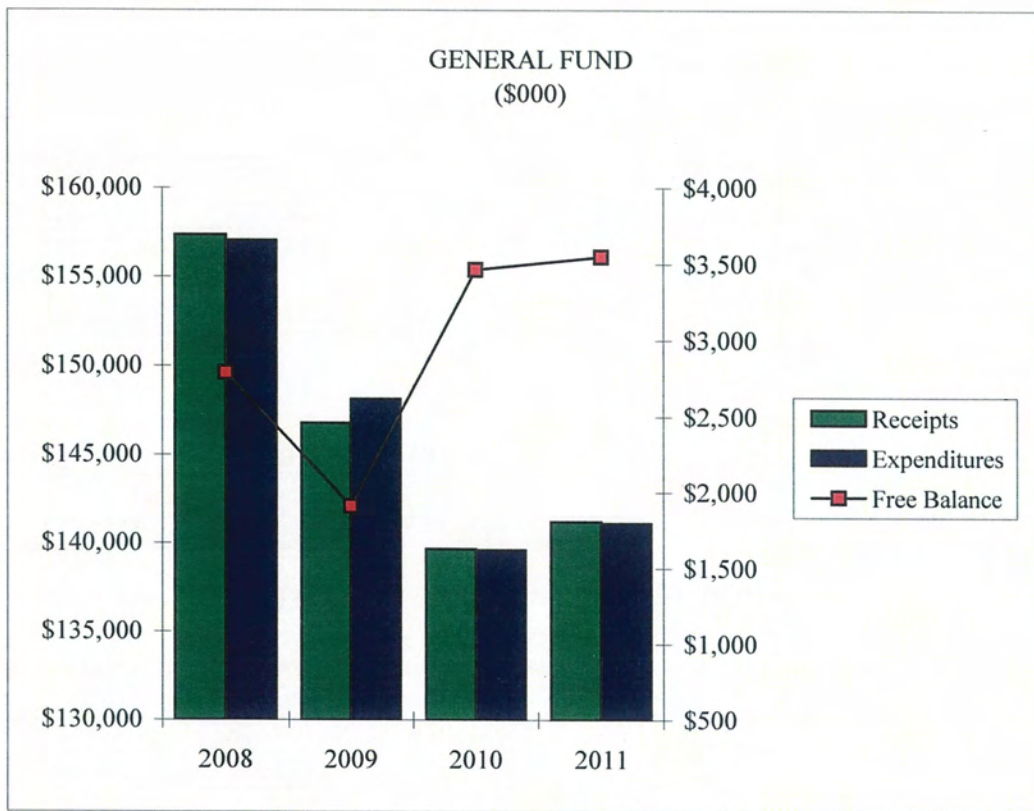
GENERAL FUND (1000)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$6,268,622	\$6,562,347	\$5,205,946	\$5,261,877
Receipts - 01/01-12/31	157,351,927	146,787,476	139,675,532	141,212,000
Available Resources	\$163,620,549	\$153,349,823	\$144,881,478	\$146,473,877
Less Expenditures - 01/01 - 12/31	157,058,202	148,143,877	139,619,601	141,125,000
Cash on Hand as of December 31	\$6,562,347	\$5,205,946	\$5,261,877	\$5,348,877
Less: End of -Year Encumbrances	3,775,302	3,294,609	1,799,531	1,800,000
Unencumbered Balance as of December 31	\$2,787,045	\$1,911,337	\$3,462,346	\$3,548,877

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Income Taxes	\$83,219,600	\$74,824,900	\$74,504,530	\$75,622,000
Property Taxes	23,212,173	21,915,675	21,212,845	21,200,000
JEDD Revenues	2,400,000	2,400,000	2,256,000	2,290,000
Inheritance	5,330,376	6,553,799	3,718,987	4,200,000
Local Government	14,227,271	12,349,228	12,515,342	12,500,000
Service Revenues	20,899,248	20,569,975	20,767,564	20,500,000
Miscellaneous Revenues	8,063,259	8,173,899	4,700,264	4,900,000
TOTAL GENERAL FUND RECEIPTS	\$157,351,927	\$146,787,476	\$139,675,532	\$141,212,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$117,124,545	\$110,164,259	\$102,388,414	\$98,701,000
Other Operations & Maintenance	39,920,388	37,975,556	37,231,187	42,424,000
Capital Outlay	13,269	4,062	0	0
TOTAL GENERAL FUND EXPENDITURES	\$157,058,202	\$148,143,877	\$139,619,601	\$141,125,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

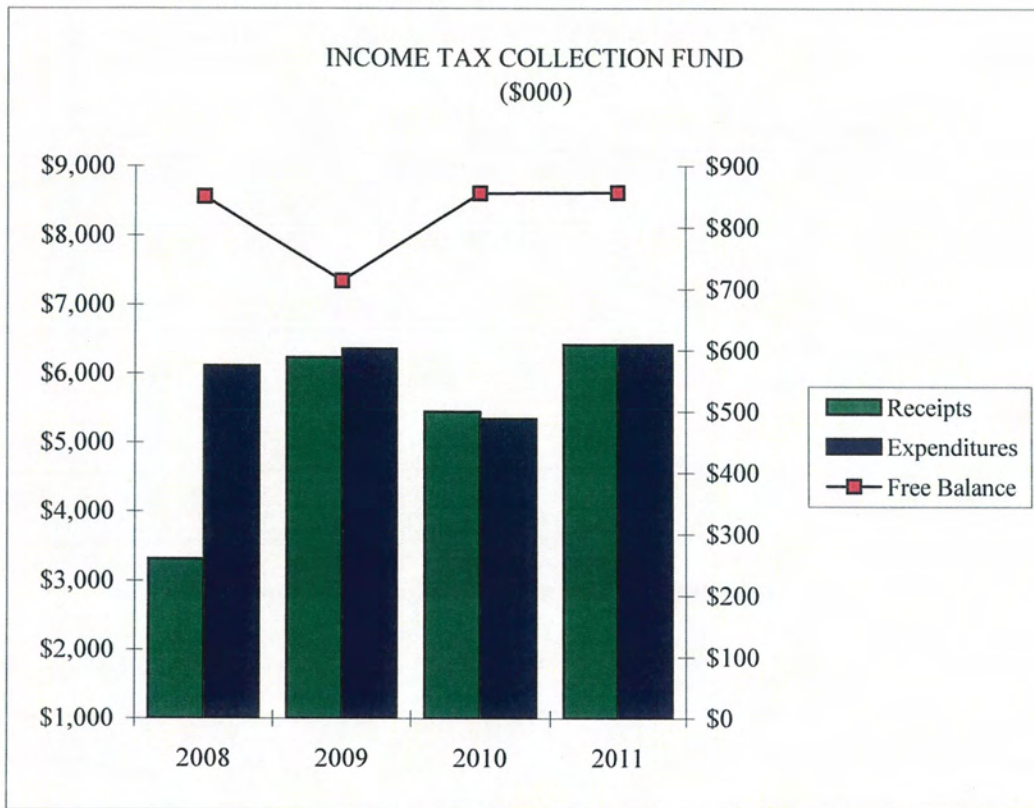
INCOME TAX COLLECTION FUND (2000)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$3,751,204	\$952,440	\$827,036	\$925,516
Receipts - 01/01-12/31	3,312,754	6,229,838	5,444,562	6,418,000
Available Resources	\$7,063,958	\$7,182,278	\$6,271,598	\$7,343,516
Less Expenditures - 01/01 - 12/31	6,111,518	6,355,242	5,346,082	6,417,220
Cash on Hand as of December 31	\$952,440	\$827,036	\$925,516	\$926,296
Less: End of -Year Encumbrances	100,503	112,723	69,783	70,000
Unencumbered Balance as of December 31	\$851,937	\$714,313	\$855,733	\$856,296

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Income Taxes	\$3,148,418	\$6,123,506	\$5,287,997	\$5,367,500
Miscellaneous Revenues	164,336	106,332	156,565	1,050,500
TOTAL INCOME TAX COLLECTION FUND REVENUES	\$3,312,754	\$6,229,838	\$5,444,562	\$6,418,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$2,160,608	\$2,074,632	\$2,020,714	\$2,151,190
Other Operations & Maintenance	3,950,910	4,280,610	3,325,368	4,266,030
Capital Outlay	0	0	0	0
TOTAL INCOME TAX COLLECTION FUND EXPENDITURES	\$6,111,518	\$6,355,242	\$5,346,082	\$6,417,220



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

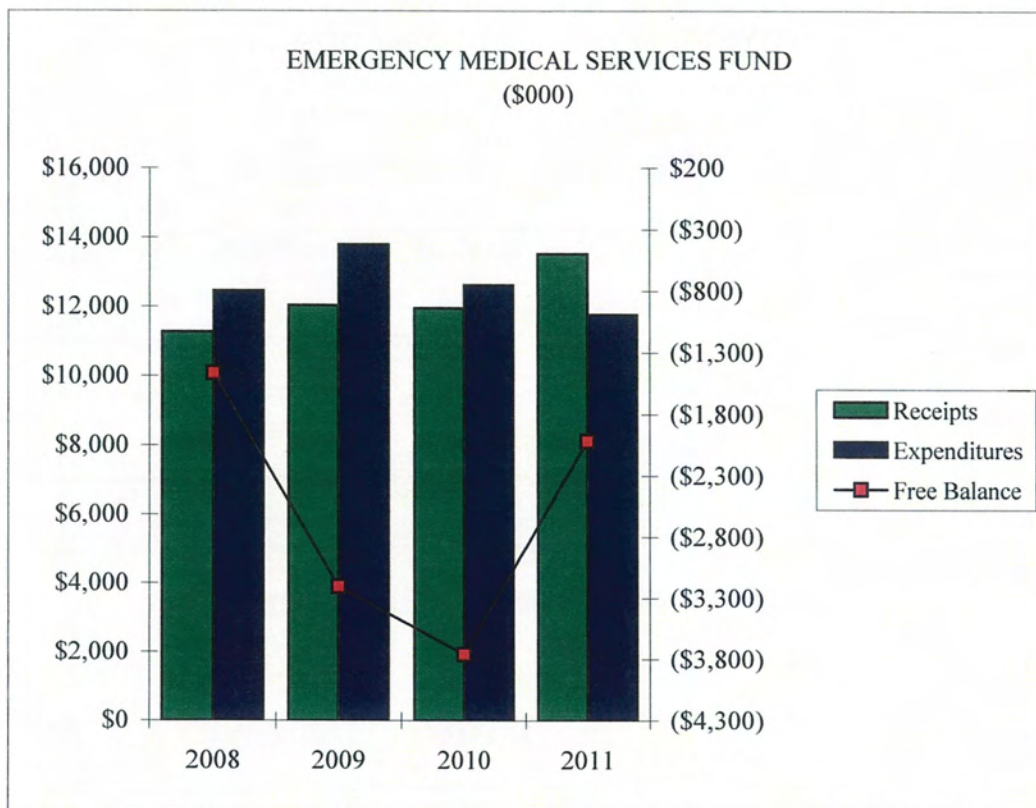
EMERGENCY MEDICAL SERVICES (EMS) FUND (2005)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$10,000	(\$1,176,980)	(\$2,929,228)	(\$3,590,206)
Receipts - 01/01-12/31	11,270,325	12,036,069	11,957,538	13,520,000
Available Resources	\$11,280,325	\$10,859,089	\$9,028,310	\$9,929,794
Less Expenditures - 01/01 - 12/31	12,457,305	13,788,317	12,618,516	11,771,750
Cash on Hand as of December 31	(\$1,176,980)	(\$2,929,228)	(\$3,590,206)	(\$1,841,956)
Less: End of -Year Encumbrances	288,667	274,127	167,247	175,000
Unencumbered Balance as of December 31	(\$1,465,647)	(\$3,203,355)	(\$3,757,453)	(\$2,016,956)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Property Taxes	\$9,477,336	\$9,833,274	\$9,785,207	\$9,780,000
Non-Resident Billing	1,579,718	1,954,263	1,576,787	2,125,000
General Fund Subsidy	0	0	0	0
Investment Earnings	212,925	248,338	0	0
Other Revenue	346	194	595,544	1,615,000
TOTAL EMS RECEIPTS	\$11,270,325	\$12,036,069	\$11,957,538	\$13,520,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$11,229,096	\$12,743,188	\$11,330,329	\$10,591,750
Other Operations & Maintenance	1,176,732	1,019,710	1,176,959	1,145,000
Capital Outlay	51,477	25,419	111,228	35,000
TOTAL EMS FUND EXPENDITURES	\$12,457,305	\$13,788,317	\$12,618,516	\$11,771,750



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

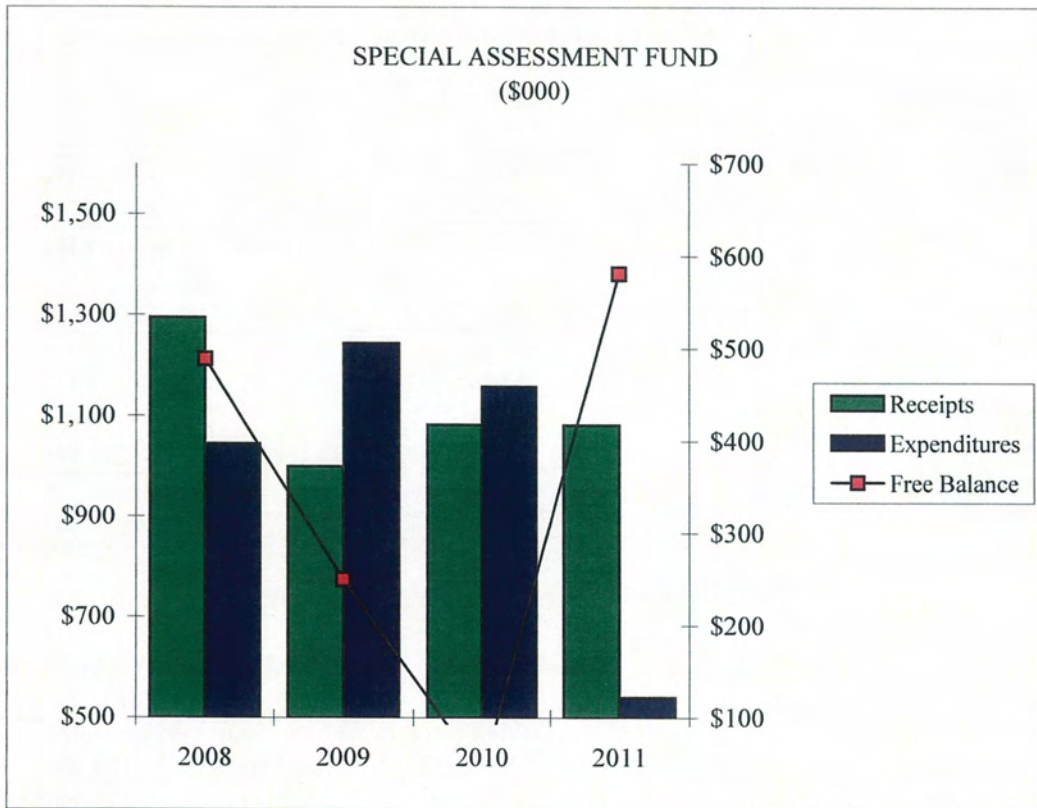
SPECIAL ASSESSMENT FUND (2010)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$246,544	\$496,022	\$250,736	\$175,068
Receipts - 01/01-12/31	1,294,755	998,912	1,083,379	1,082,000
Available Resources	\$1,541,299	\$1,494,934	\$1,334,115	\$1,257,068
Less Expenditures - 01/01 - 12/31	1,045,277	1,244,198	1,159,047	540,690
Cash on Hand as of December 31	\$496,022	\$250,736	\$175,068	\$716,378
Less: End of -Year Encumbrances	6,938	681	137,425	135,000
Unencumbered Balance as of December 31	\$489,084	\$250,055	\$37,643	\$581,378

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Special Assessments	\$1,294,755	\$998,912	\$1,062,792	\$1,060,000
Miscellaneous Revenues	0	0	20,587	22,000
TOTAL SPECIAL ASSESSMENT FUND RECEIPTS	\$1,294,755	\$998,912	\$1,083,379	\$1,082,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$378,248	\$342,923	\$406,167	\$384,440
Other Operations & Maintenance	667,029	901,275	752,880	156,250
Capital Outlay	0	0	0	0
TOTAL SPECIAL ASSESSMENT FUND EXPENDITURES	\$1,045,277	\$1,244,198	\$1,159,047	\$540,690



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

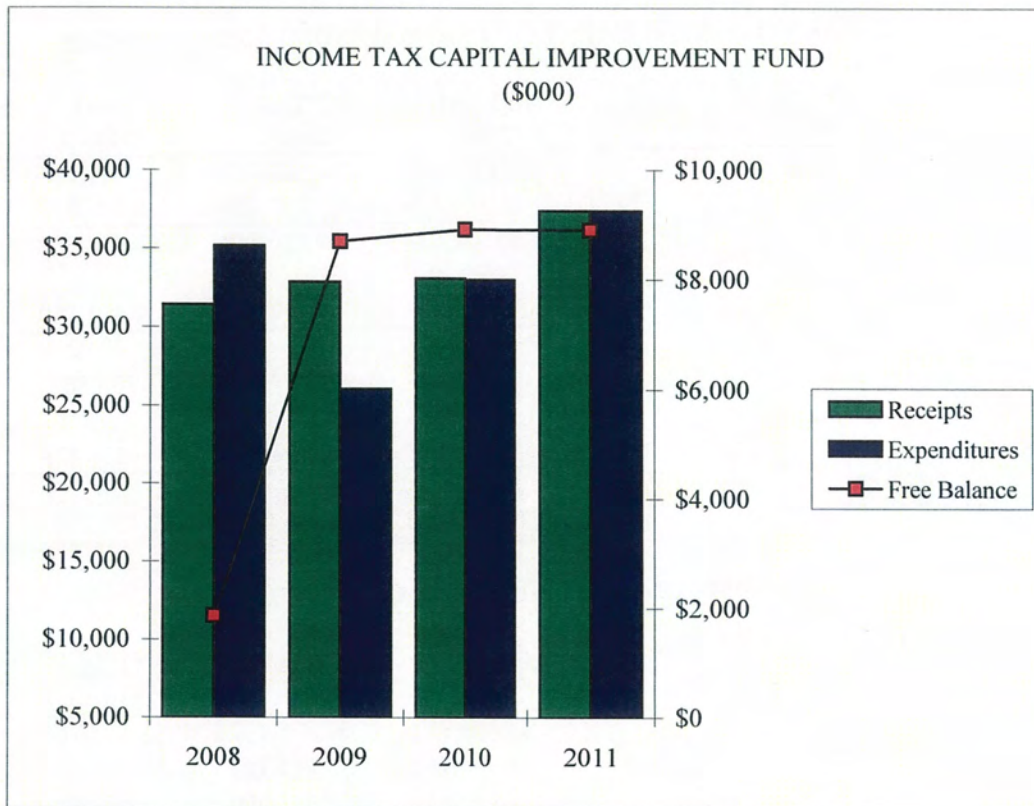
INCOME TAX CAPITAL IMPROVEMENT FUND (2025)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$5,993,597	\$2,245,263	\$9,067,418	\$9,152,339
Receipts - 01/01-12/31	31,424,836	32,872,796	33,097,770	37,395,000
Available Resources	\$37,418,433	\$35,118,059	\$42,165,188	\$46,547,339
Less Expenditures - 01/01 - 12/31	35,173,170	26,050,641	33,012,849	37,390,450
Cash on Hand as of December 31	\$2,245,263	\$9,067,418	\$9,152,339	\$9,156,889
Less: End of -Year Encumbrances	380,239	364,982	234,495	250,000
Unencumbered Balance as of December 31	\$1,865,024	\$8,702,436	\$8,917,844	\$8,906,889

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Income Taxes	\$29,421,792	\$27,589,565	\$27,099,001	\$27,505,500
JEDD Revenues	1,500,000	1,500,000	1,410,000	1,410,000
Governmental Revenues	0	574,903	2,275,000	3,525,500
Gasoline Tax	0	0	1,350,000	1,350,000
Note/Bond Proceeds	202,000	10,000	14,684	250,000
Miscellaneous Revenues	298,513	282,485	949,085	3,354,000
Interfund Transfers	2,531	2,915,843	0	0
TOTAL INCOME TAX CAPITAL IMPROVEMENT FUND RECEIPTS	\$31,424,836	\$32,872,796	\$33,097,770	\$37,395,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$1,049,866	\$1,039,402	\$778,791	\$728,610
Other Operations & Maintenance	32,994,379	24,308,420	31,686,206	35,661,840
Capital Outlay	1,128,925	702,819	547,852	1,000,000
TOTAL INCOME TAX CAPITAL IMPROVEMENT FUND EXPENDITURES	\$35,173,170	\$26,050,641	\$33,012,849	\$37,390,450



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

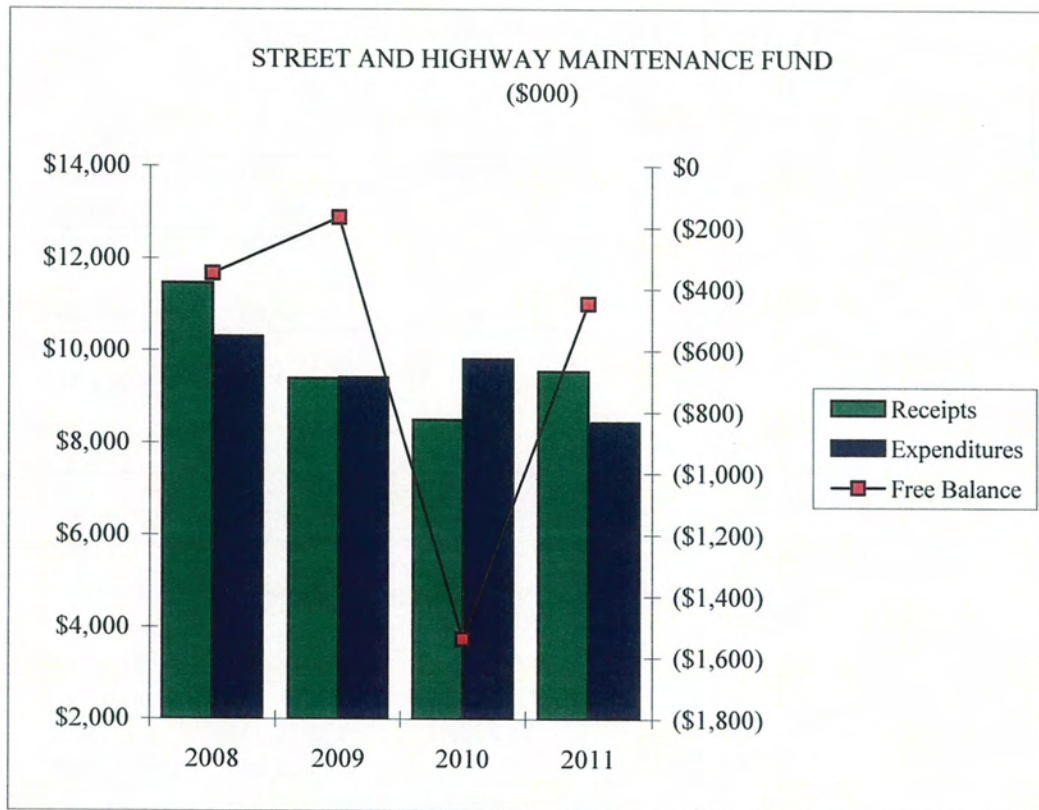
STREET AND HIGHWAY MAINTENANCE FUND (2030)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	(\$1,136,969)	\$23,404	\$7,685	(\$1,306,867)
Receipts - 01/01-12/31	11,469,696	9,397,184	8,505,017	9,555,000
Available Resources	\$10,332,727	\$9,420,588	\$8,512,702	\$8,248,133
Less Expenditures - 01/01 - 12/31	10,309,323	9,412,903	9,819,569	8,449,540
Cash on Hand as of December 31	\$23,404	\$7,685	(\$1,306,867)	(\$201,407)
Less: End of -Year Encumbrances	371,512	173,725	231,429	245,000
Unencumbered Balance as of December 31	(\$348,108)	(\$166,040)	(\$1,538,296)	(\$446,407)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Gasoline Tax	\$3,106,352	\$2,738,712	\$2,812,514	\$2,815,000
Motor Vehicle License Tax	1,245,245	1,205,753	1,217,651	1,215,000
General Fund Subsidy	2,099,920	2,455,000	2,550,000	2,100,000
Service Revenues	461,482	744,964	97,535	600,000
State of Ohio Reimbursement	4,556,697	2,252,755	1,651,086	1,650,000
Miscellaneous Revenues	0	0	176,231	1,175,000
TOTAL STREET AND HIGHWAY MAINTENANCE FUND RECEIPTS	\$11,469,696	\$9,397,184	\$8,505,017	\$9,555,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$6,705,865	\$6,201,279	\$6,100,247	\$5,815,570
Other Operations & Maintenance	3,603,458	3,201,628	3,719,322	2,633,970
Capital Outlay	0	9,996	0	0
TOTAL STREET AND HIGHWAY MAINTENANCE FUND EXPENDITURES	\$10,309,323	\$9,412,903	\$9,819,569	\$8,449,540



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

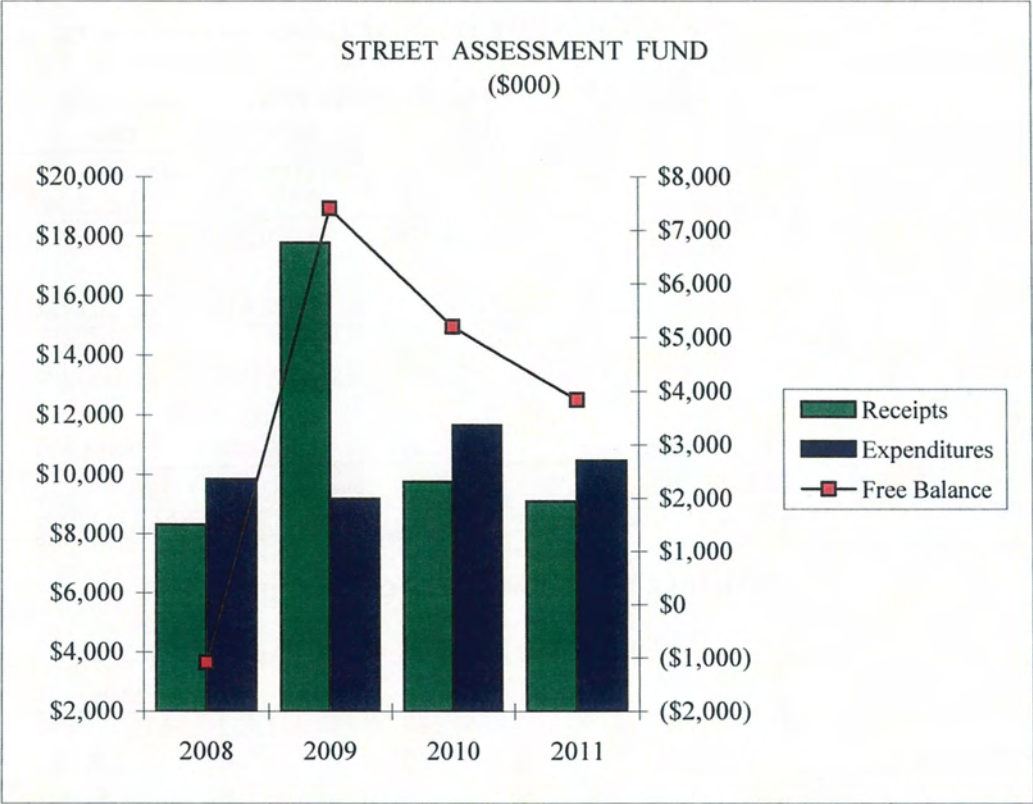
STREET ASSESSMENT FUND (2035)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$804,993	(\$724,149)	\$7,878,444	\$5,969,741
Receipts - 01/01-12/31	8,312,305	17,788,223	9,756,195	9,095,000
Available Resources	\$9,117,298	\$17,064,074	\$17,634,639	\$15,064,741
Less Expenditures - 01/01 - 12/31	9,841,447	9,185,630	11,664,898	10,470,360
Cash on Hand as of December 31	(\$724,149)	\$7,878,444	\$5,969,741	\$4,594,381
Less: End of -Year Encumbrances	357,351	467,859	768,450	750,000
Unencumbered Balance as of December 31	(\$1,081,500)	\$7,410,585	\$5,201,291	\$3,844,381

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Special Assessments	\$8,205,617	\$8,918,004	\$700	\$8,920,000
Note/Bond Proceeds	0	8,600,000	9,600,000	0
Service Revenues	106,688	270,219	155,495	175,000
TOTAL STREET ASSESSMENT FUND RECEIPTS	\$8,312,305	\$17,788,223	\$9,756,195	\$9,095,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$3,334,536	\$3,323,507	\$3,612,163	\$3,543,060
Other Operations & Maintenance	6,506,911	5,862,123	8,052,735	6,927,300
Capital Outlay	0	0	0	0
TOTAL STREET ASSESSMENT FUND EXPENDITURES	\$9,841,447	\$9,185,630	\$11,664,898	\$10,470,360



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

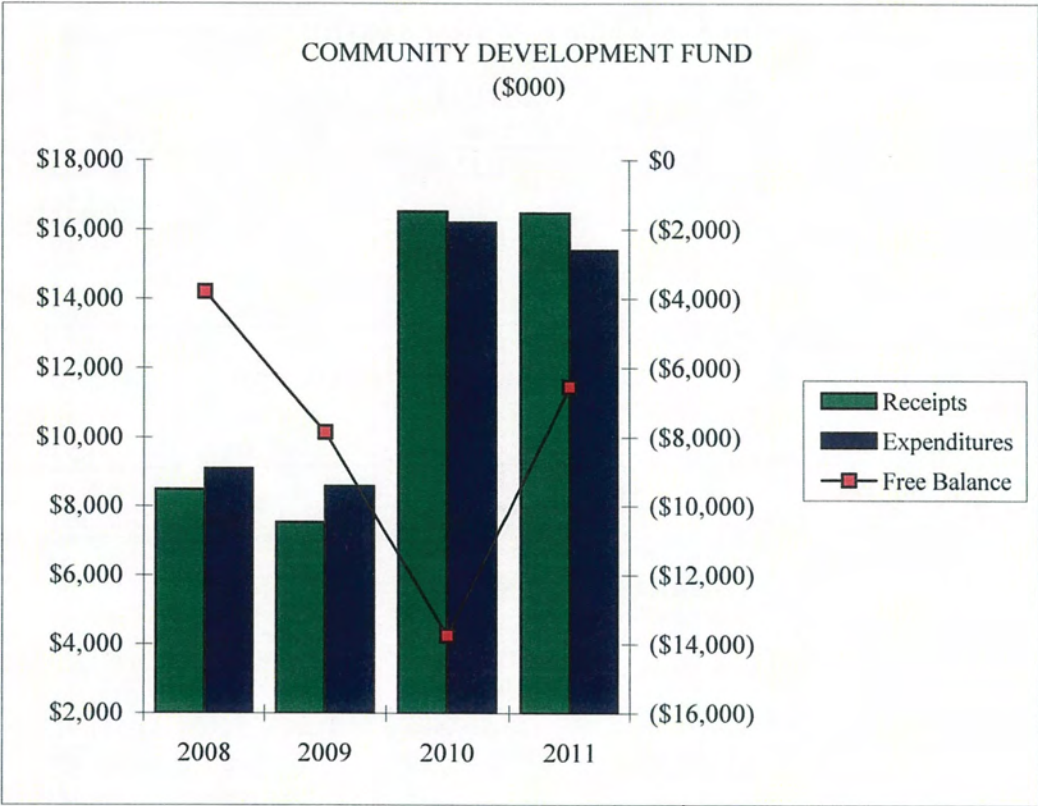
COMMUNITY DEVELOPMENT FUND (2080)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	(\$2,905,337)	(\$3,510,251)	(\$4,552,370)	(\$4,240,685)
Receipts - 01/01-12/31	8,483,857	7,530,512	16,515,649	16,470,000
Available Resources	\$5,578,520	\$4,020,261	\$11,963,279	\$12,229,315
Less Expenditures - 01/01 - 12/31	9,088,771	8,572,631	16,203,964	15,395,990
Cash on Hand as of December 31	(\$3,510,251)	(\$4,552,370)	(\$4,240,685)	(\$3,166,675)
Less: End of -Year Encumbrances	284,530	3,302,044	9,501,639	3,375,000
Unencumbered Balance as of December 31	(\$3,794,781)	(\$7,854,414)	(\$13,742,324)	(\$6,541,675)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Governmental Revenues	\$6,881,587	\$6,692,522	\$15,755,419	\$15,750,000
Service Revenues	0	0	138,003	145,000
Note/Bond Proceeds	0	0	50,000	0
Miscellaneous Revenues	354,348	356,036	572,227	575,000
Interfund Transfers	1,247,922	481,954	0	0
TOTAL COMMUNITY DEVELOPMENT FUND RECEIPTS	8,483,857	7,530,512	16,515,649	16,470,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$1,765,623	\$1,892,240	\$2,076,866	\$2,737,700
Other Operations & Maintenance	7,321,612	6,629,533	13,591,347	12,158,290
Capital Outlay	1,536	50,858	535,751	500,000
TOTAL COMMUNITY DEVELOPMENT FUND EXPENDITURES	\$9,088,771	\$8,572,631	\$16,203,964	\$15,395,990



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

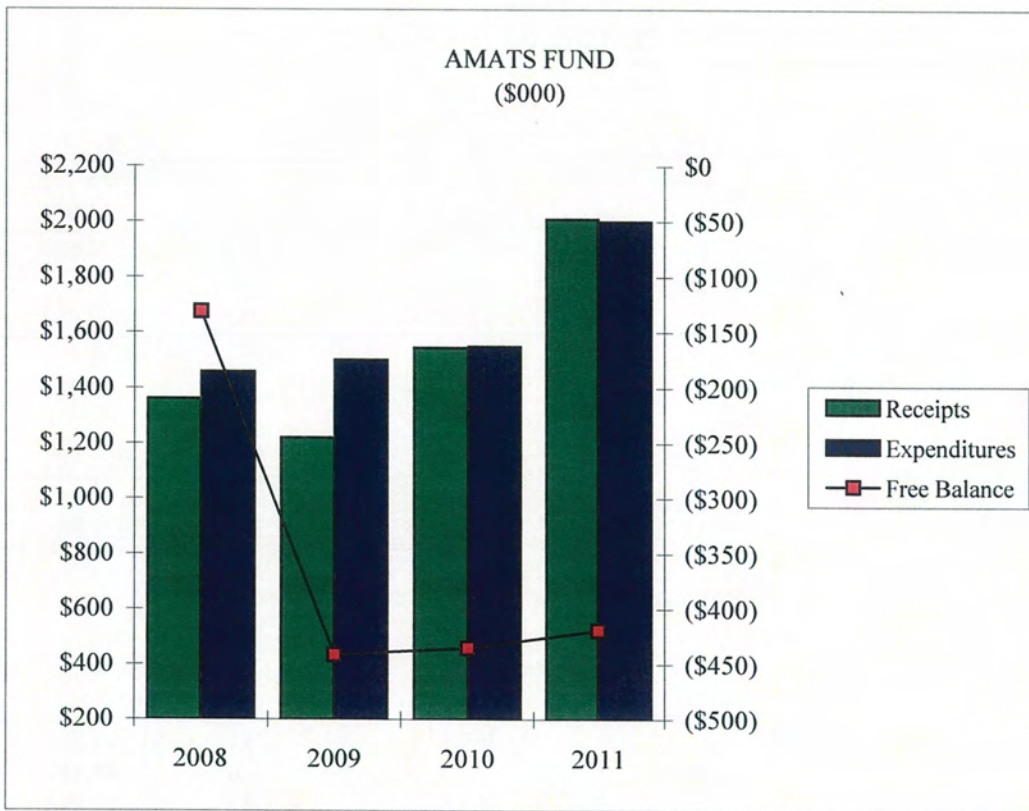
AMATS FUND (2127)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	(\$32,043)	(\$129,329)	(\$409,038)	(\$412,361)
Receipts - 01/01-12/31	1,361,102	1,221,173	1,545,503	2,010,000
Available Resources	\$1,329,059	\$1,091,844	\$1,136,465	\$1,597,639
Less Expenditures - 01/01 - 12/31	1,458,388	1,500,882	1,548,826	2,000,710
Cash on Hand as of December 31	(\$129,329)	(\$409,038)	(\$412,361)	(\$403,071)
Less: End of -Year Encumbrances	2,417	32,311	21,574	15,500
Unencumbered Balance as of December 31	(\$131,746)	(\$441,349)	(\$433,935)	(\$418,571)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Federal /State Grants	\$1,360,426	\$1,207,293	\$1,541,913	\$2,005,000
Service Revenues	0	0	3,450	5,000
Miscellaneous Revenues	676	13,880	140	0
TOTAL AMATS FUND RECEIPTS	\$1,361,102	\$1,221,173	\$1,545,503	\$2,010,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$1,231,357	\$1,090,921	\$1,277,891	\$1,374,870
Other Operations & Maintenance	227,031	409,961	270,935	625,840
Capital Outlay	0	0	0	0
TOTAL AMATS FUND EXPENDITURES	\$1,458,388	\$1,500,882	\$1,548,826	\$2,000,710



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

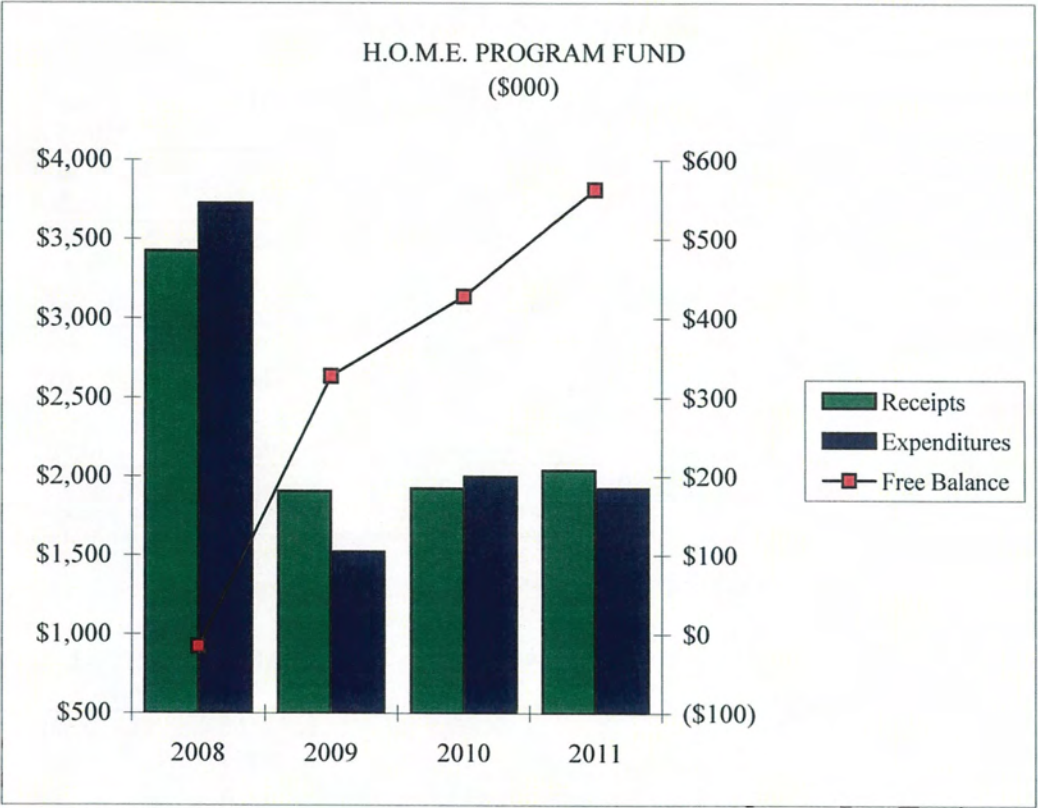
H.O.M.E. PROGRAM FUND (2146)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$646,097	\$344,387	\$726,732	\$652,065
Receipts - 01/01-12/31	3,425,874	1,905,626	1,925,957	2,040,000
Available Resources	\$4,071,971	\$2,250,013	\$2,652,689	\$2,692,065
Less Expenditures - 01/01 - 12/31	3,727,584	1,523,281	2,000,624	1,925,000
Cash on Hand as of December 31	\$344,387	\$726,732	\$652,065	\$767,065
Less: End of -Year Encumbrances	359,051	400,001	225,001	205,000
Unencumbered Balance as of December 31	(\$14,664)	\$326,731	\$427,064	\$562,065

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Governmental Revenues	\$3,186,114	\$1,733,386	\$1,764,932	\$1,850,000
Service Revenues	0	0	48,189	75,000
Miscellaneous Revenues	123,892	92,486	112,836	115,000
Interfund Transfers	115,868	79,754	0	0
TOTAL H.O.M.E. FUND RECEIPTS	\$3,425,874	\$1,905,626	\$1,925,957	\$2,040,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$0	\$0	\$0	\$117,000
Other Operations & Maintenance	3,727,584	1,523,281	2,000,624	1,808,000
Capital Outlay	0	0	0	0
TOTAL H.O.M.E. FUND EXPENDITURES	\$3,727,584	\$1,523,281	\$2,000,624	\$1,925,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

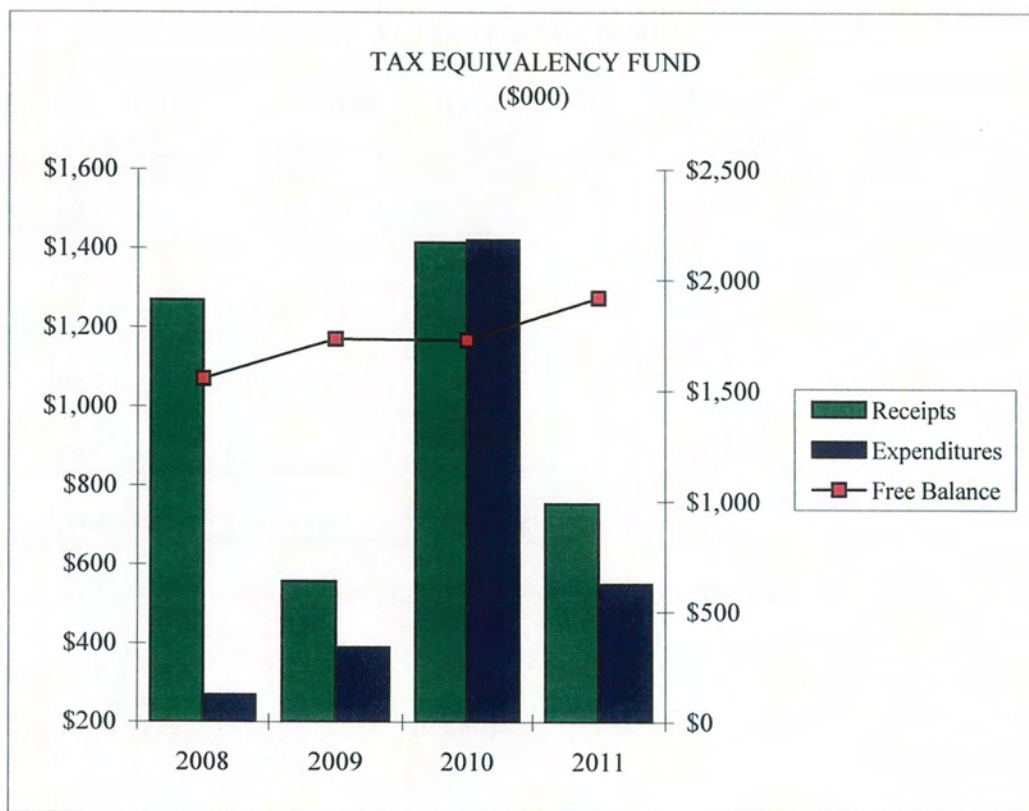
TAX EQUIVALENCY FUND (2195)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$576,073	\$1,575,602	\$1,742,837	\$1,736,635
Receipts - 01/01-12/31	1,268,823	556,904	1,415,260	755,000
Available Resources	\$1,844,896	\$2,132,506	\$3,158,097	\$2,491,635
Less Expenditures - 01/01 - 12/31	269,294	389,669	1,421,462	551,000
Cash on Hand as of December 31	\$1,575,602	\$1,742,837	\$1,736,635	\$1,940,635
Less: End of -Year Encumbrances	22,678	10,983	10,983	23,000
Unencumbered Balance as of December 31	\$1,552,924	\$1,731,854	\$1,725,652	\$1,917,635

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Taxes and Assessments	\$560,972	\$548,868	\$1,410,588	\$750,000
Income Taxes	20,538	3,754	0	0
Governmental Revenues	468,128	0	0	0
Miscellaneous Revenues	213,784	4,282	4,672	5,000
Interfund Transfers	5,401	0	0	0
TOTAL TAX EQUIVALENCY FUND RECEIPTS	\$1,268,823	\$556,904	\$1,415,260	\$755,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	238,495	389,669	1,421,462	551,000
Capital Outlay	30,799	0	0	0
TOTAL TAX EQUIVALENCY FUND EXPENDITURES	\$269,294	\$389,669	\$1,421,462	\$551,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

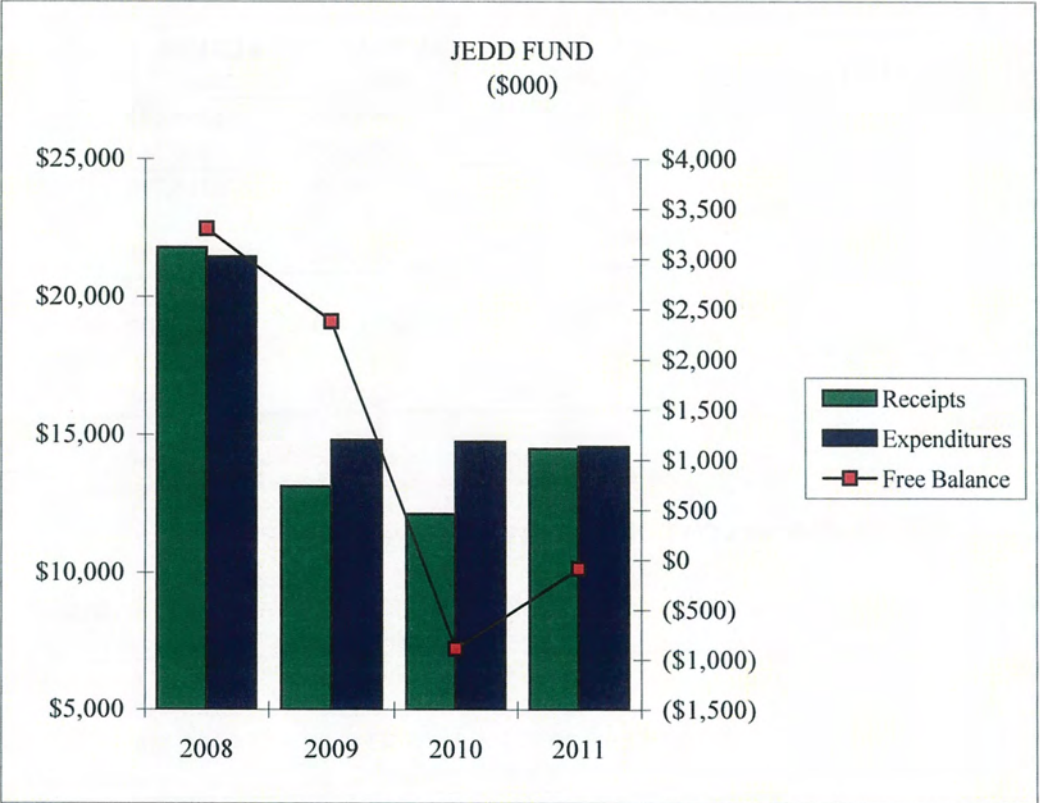
JEDD FUND (2240)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$4,443,695	\$4,781,977	\$3,103,964	\$493,892
Receipts - 01/01-12/31	21,791,955	13,138,741	12,142,057	14,500,000
Available Resources	\$26,235,650	\$17,920,718	\$15,246,021	\$14,993,892
Less Expenditures - 01/01 - 12/31	21,453,673	14,816,754	14,752,129	14,578,000
Cash on Hand as of December 31	\$4,781,977	\$3,103,964	\$493,892	\$415,892
Less: End of -Year Encumbrances	1,475,000	723,406	1,383,929	500,000
Unencumbered Balance as of December 31	\$3,306,977	\$2,380,558	(\$890,037)	(\$84,108)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
JEDD Revenues	\$18,105,819	\$11,700,376	\$11,650,316	\$11,825,100
Income Taxes	228,009	290,000	0	0
Governmental Revenues	0	0	0	0
Service Revenues	395,371	393,478	354,291	350,000
Note/Bond Proceeds	2,357,000	2,000	0	2,150,000
Miscellaneous Revenues	211,932	223,257	137,450	174,900
Interfund Transfers	493,824	529,630	0	0
TOTAL JEDD FUND RECEIPTS	\$21,791,955	\$13,138,741	\$12,142,057	\$14,500,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$127,347	\$159,442	\$178,455	\$231,850
Other Operations & Maintenance	19,522,867	13,756,881	13,557,199	12,346,150
Capital Outlay	1,803,459	900,431	1,016,475	2,000,000
TOTAL JEDD FUND EXPENDITURES	\$21,453,673	\$14,816,754	\$14,752,129	\$14,578,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

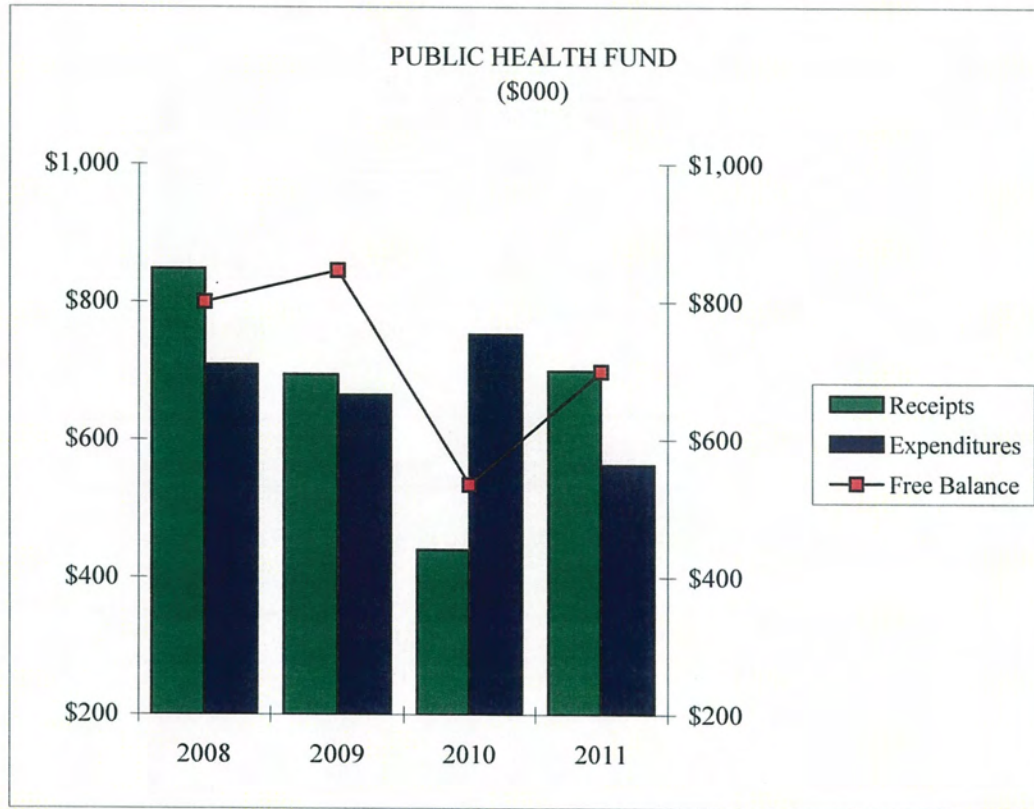
PUBLIC HEALTH FUND (2290)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$706,469	\$845,266	\$875,449	\$563,107
Receipts - 01/01-12/31	847,922	695,064	440,341	700,000
Available Resources	\$1,554,391	\$1,540,330	\$1,315,790	\$1,263,107
Less Expenditures - 01/01 - 12/31	709,125	664,881	752,683	563,090
Cash on Hand as of December 31	\$845,266	\$875,449	\$563,107	\$700,017
Less: End of -Year Encumbrances	45,262	29,274	26,890	0
Unencumbered Balance as of December 31	\$800,004	\$846,175	\$536,217	\$700,017

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Governmental Revenues	\$134,454	\$112,425	\$62,247	\$115,000
Service Revenues	642,883	535,282	346,734	535,000
Miscellaneous Revenues	66,777	47,357	31,360	50,000
Interfund Transfers	3,808	0	0	0
TOTAL PUBLIC HEALTH FUND RECEIPTS	\$847,922	\$695,064	\$440,341	\$700,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$474,873	\$520,334	\$585,777	\$432,990
Other Operations & Maintenance	234,252	144,547	146,241	130,100
Capital Outlay	0	0	20,665	0
TOTAL PUBLIC HEALTH FUND EXPENDITURES	\$709,125	\$664,881	\$752,683	\$563,090



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

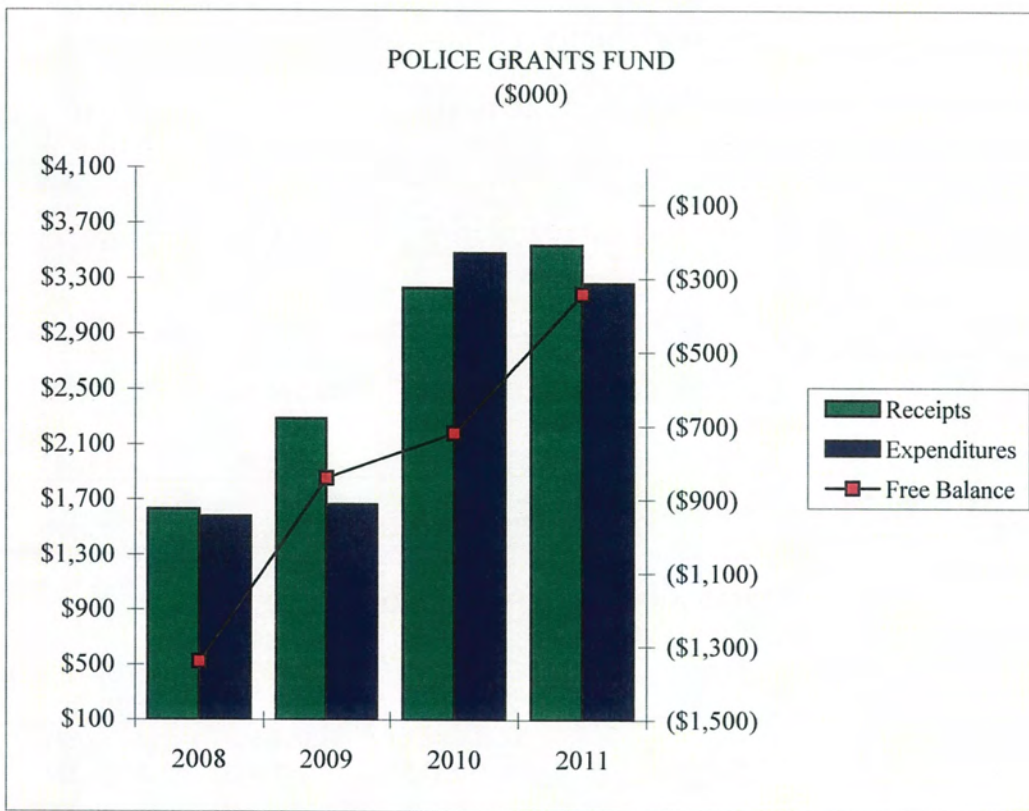
POLICE GRANTS FUND (2295)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	(\$865,136)	(\$814,037)	(\$190,353)	(\$443,432)
Receipts - 01/01-12/31	1,632,423	2,288,921	3,231,574	3,540,000
Available Resources	\$767,287	\$1,474,884	\$3,041,221	\$3,096,568
Less Expenditures - 01/01 - 12/31	1,581,324	1,665,237	3,484,653	3,264,250
Cash on Hand as of December 31	(\$814,037)	(\$190,353)	(\$443,432)	(\$167,682)
Less: End of -Year Encumbrances	527,173	651,465	275,762	175,000
Unencumbered Balance as of December 31	(\$1,341,210)	(\$841,818)	(\$719,194)	(\$342,682)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Governmental Revenues	\$1,409,728	\$2,114,749	\$2,635,110	\$2,750,000
Property Taxes	0	0	500,000	0
Service Revenues	0	0	10,255	15,000
Miscellaneous Revenues	1,278	572	86,209	775,000
Interfund Transfers	221,417	173,600	0	0
TOTAL POLICE GRANTS FUND RECEIPTS	\$1,632,423	\$2,288,921	\$3,231,574	\$3,540,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$433,673	\$845,554	\$2,682,365	\$2,433,470
Other Operations & Maintenance	1,119,651	819,683	802,288	830,780
Capital Outlay	28,000	0	0	0
TOTAL POLICE GRANTS FUND EXPENDITURES	\$1,581,324	\$1,665,237	\$3,484,653	\$3,264,250



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

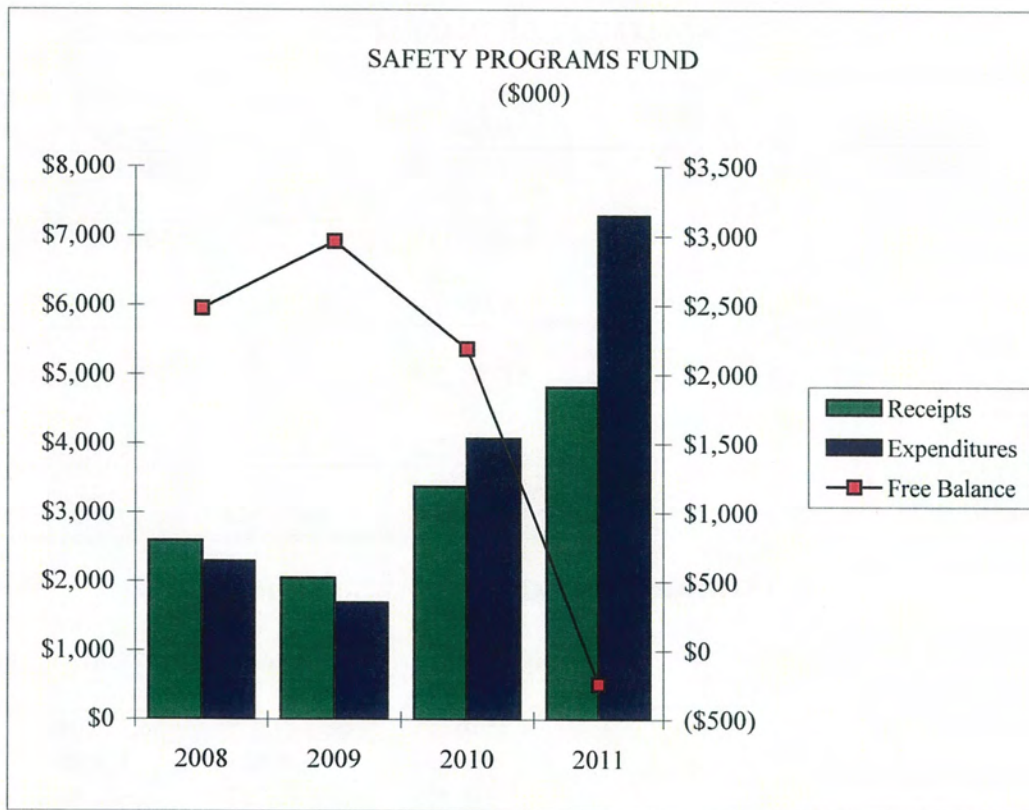
SAFETY PROGRAMS FUND (2305)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$2,524,862	\$2,824,107	\$3,182,169	\$2,478,481
Receipts - 01/01-12/31	2,590,566	2,052,385	3,372,457	4,820,000
Available Resources	\$5,115,428	\$4,876,492	\$6,554,626	\$7,298,481
Less Expenditures - 01/01 - 12/31	2,291,321	1,694,323	4,076,145	7,291,280
Cash on Hand as of December 31	\$2,824,107	\$3,182,169	\$2,478,481	\$7,201
Less: End of -Year Encumbrances	348,198	222,063	294,511	250,000
Unencumbered Balance as of December 31	\$2,475,909	\$2,960,106	\$2,183,970	(\$242,799)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Governmental Revenues	\$1,408,461	\$1,068,369	\$1,733,577	\$1,755,000
Service Revenues	740,472	741,425	1,270,224	1,310,000
Property Taxes	0	0	100,000	0
Miscellaneous Revenues	239,112	242,591	268,656	1,755,000
Interfund Transfers	202,521	0		0
TOTAL SAFETY PROGRAMS FUND RECEIPTS	\$2,590,566	\$2,052,385	\$3,372,457	\$4,820,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$889,205	\$1,089,622	\$3,229,124	\$5,806,520
Other Operations & Maintenance	997,622	604,701	611,538	874,260
Capital Outlay	404,494	0	235,483	610,500
TOTAL SAFETY PROGRAMS FUND EXPENDITURES	\$2,291,321	\$1,694,323	\$4,076,145	\$7,291,280



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

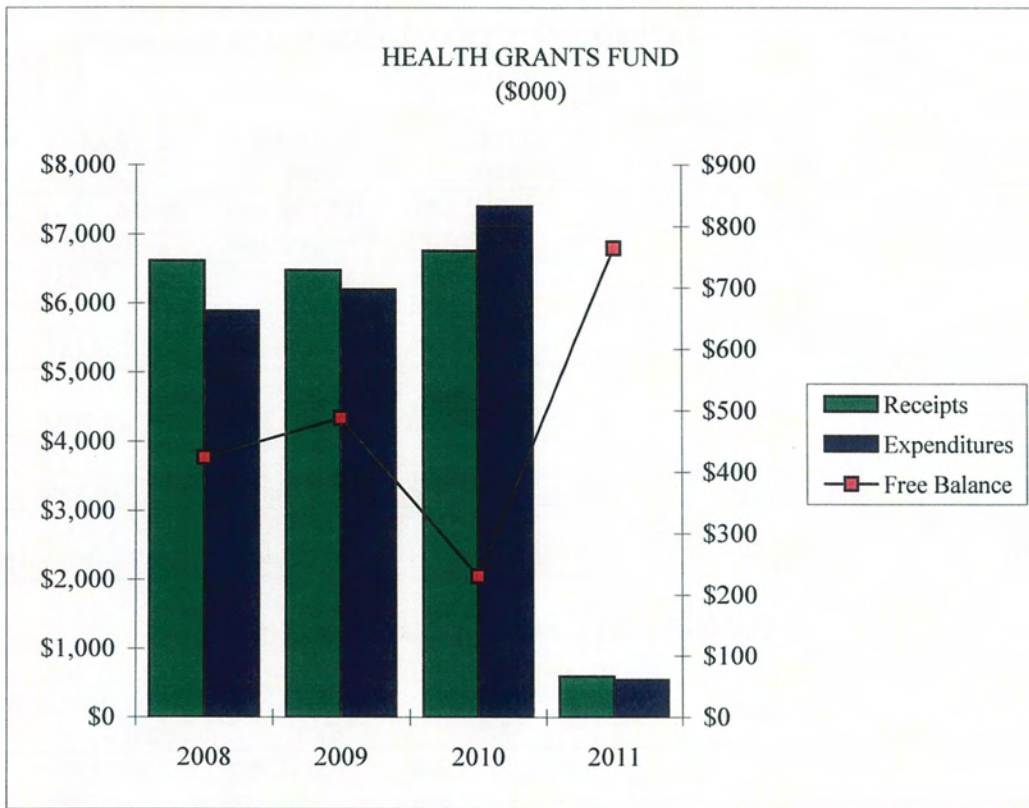
HEALTH GRANTS (2315)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$343,198	\$1,072,202	\$1,353,556	\$711,720
Receipts - 01/01-12/31	6,616,966	6,478,821	6,759,148	595,000
Available Resources	\$6,960,164	\$7,551,023	\$8,112,704	\$1,306,720
Less Expenditures - 01/01 - 12/31	5,887,962	6,197,467	7,400,984	541,000
Cash on Hand as of December 31	\$1,072,202	\$1,353,556	\$711,720	\$765,720
Less: End of -Year Encumbrances	648,227	865,292	479,823	0
Unencumbered Balance as of December 31	\$423,975	\$488,264	\$231,897	\$765,720

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Governmental Revenues	\$5,826,399	\$5,700,929	\$5,731,060	\$470,000
Service Revenues	336,037	521,811	334,285	75,000
Miscellaneous Revenues	416,859	46,757	693,803	50,000
Interfund Transfers	37,671	209,324	0	0
TOTAL HEALTH GRANTS FUND RECEIPTS	\$6,616,966	\$6,478,821	\$6,759,148	\$595,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$2,647,837	\$2,759,517	\$2,638,046	\$144,500
Other Operations & Maintenance	3,240,125	3,437,950	4,762,938	396,500
Capital Outlay	0	0	0	0
TOTAL HEALTH GRANTS FUND EXPENDITURES	\$5,887,962	\$6,197,467	\$7,400,984	\$541,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

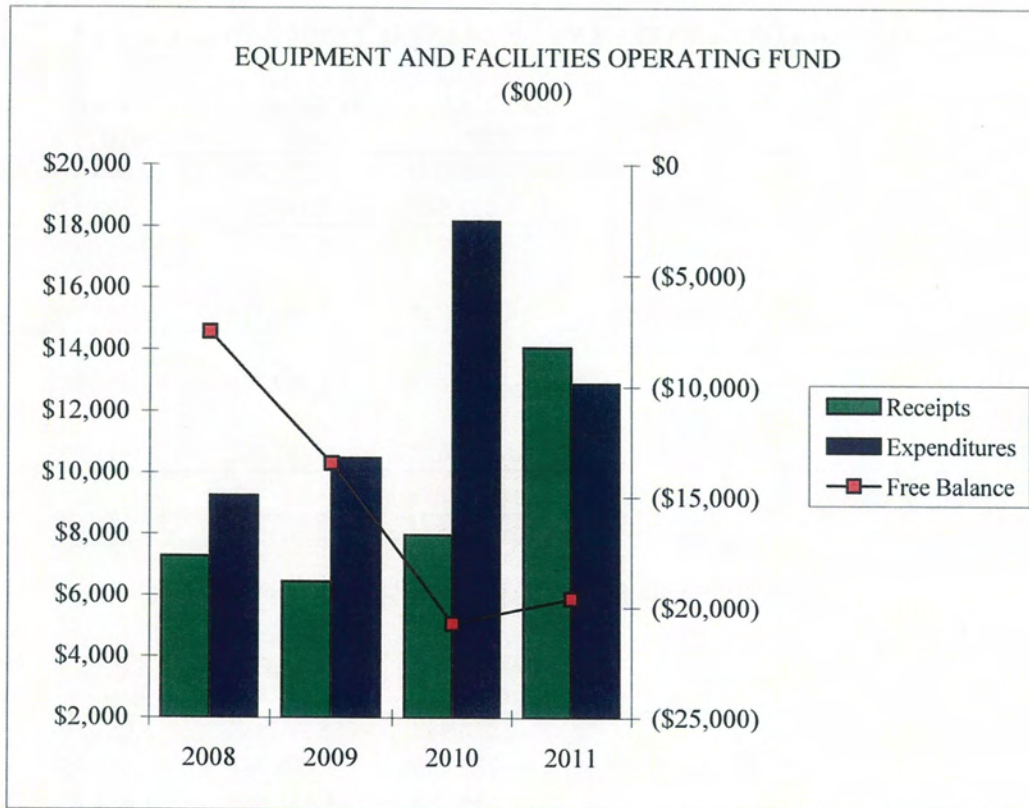
EQUIPMENT AND FACILITIES OPERATING FUND (2320)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	(\$3,162,676)	(\$5,128,134)	(\$9,151,241)	(\$19,342,295)
Receipts - 01/01-12/31	7,288,132	6,453,099	7,975,087	14,055,000
Available Resources	\$4,125,456	\$1,324,965	(\$1,176,154)	(\$5,287,295)
Less Expenditures - 01/01 - 12/31	9,253,590	10,476,206	18,166,141	12,899,700
Cash on Hand as of December 31	(\$5,128,134)	(\$9,151,241)	(\$19,342,295)	(\$18,186,995)
Less: End of -Year Encumbrances	2,403,859	4,306,652	1,380,995	1,400,000
Unencumbered Balance as of December 31	(\$7,531,993)	(\$13,457,893)	(\$20,723,290)	(\$19,586,995)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Income Taxes	\$225,000	\$225,000	\$225,000	\$225,000
Taxes and Assessments	1,125,230	752,233	422,604	425,000
Governmental Revenues	24,428	0	15,000	2,715,000
Service Revenues	960,456	891,281	329,859	415,000
Note/Bond Proceeds	2,240,000	2,538,000	1,000,000	4,500,000
Miscellaneous Revenues	1,996,321	1,775,251	5,982,624	4,775,000
General Fund Subsidy	0	0	0	1,000,000
Interfund Transfers	716,697	271,334	0	0
TOTAL EQUIPMENT AND FACILITIES OPERATING FUND RECEIPTS	\$7,288,132	\$6,453,099	\$7,975,087	\$14,055,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$375,728	\$428,317	\$793,613	\$388,180
Other Operations & Maintenance	5,089,209	6,749,697	11,762,313	9,511,520
Capital Outlay	3,788,653	3,298,192	5,610,215	3,000,000
TOTAL EQUIPMENT AND FACILITIES OPERATING FUND EXPENDITURES	\$9,253,590	\$10,476,206	\$18,166,141	\$12,899,700



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

VARIOUS PURPOSE FUND (2330)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	(\$350,828)	\$208,855	\$2,489,309	\$2,652,981
Receipts - 01/01-12/31	4,641,901	8,579,867	3,530,438	3,550,000
Available Resources	\$4,291,073	\$8,788,722	\$6,019,747	\$6,202,981
Less Expenditures - 01/01 - 12/31	4,082,218	6,299,413	3,366,766	4,795,980
Cash on Hand as of December 31	\$208,855	\$2,489,309	\$2,652,981	\$1,407,001
Less: End of -Year Encumbrances	1,402,638	1,785,772	971,295	1,025,000
Unencumbered Balance as of December 31	(\$1,193,783)	\$703,537	\$1,681,686	\$382,001

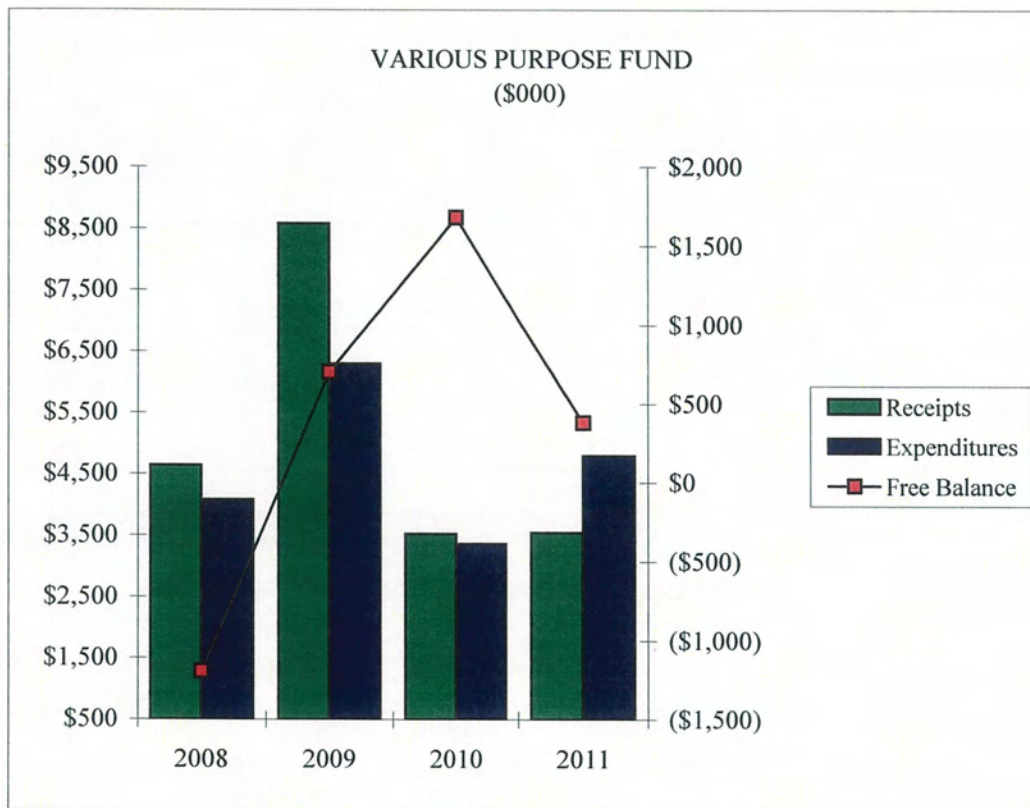
COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Income Taxes	\$270,947	\$115,256	\$64,794	\$100,000
Governmental Revenues	778,856	1,278,261	1,654,951	1,675,000
Service Revenues	886,748	1,111,663	1,064,155	1,025,000
Note/Bond Proceeds	1,600,000	0	0	0
Miscellaneous Revenues	657,341	3,479,236	746,538	750,000
Interfund Transfers	448,009	2,595,451	0	0
TOTAL VARIOUS PURPOSE FUND RECEIPTS	\$4,641,901	\$8,579,867	\$3,530,438	\$3,550,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$325,114	\$1,734,520	(\$187,913)	\$907,180
Other Operations & Maintenance	3,664,866	4,564,893	3,554,679	3,888,800
Capital Outlay	92,238	0	0	0
TOTAL VARIOUS PURPOSE FUND EXPENDITURES	\$4,082,218	\$6,299,413	\$3,366,766	\$4,795,980

Note: Revenue misposted to an expense account, discovered after yearend; therefore, shown as negative expense.



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

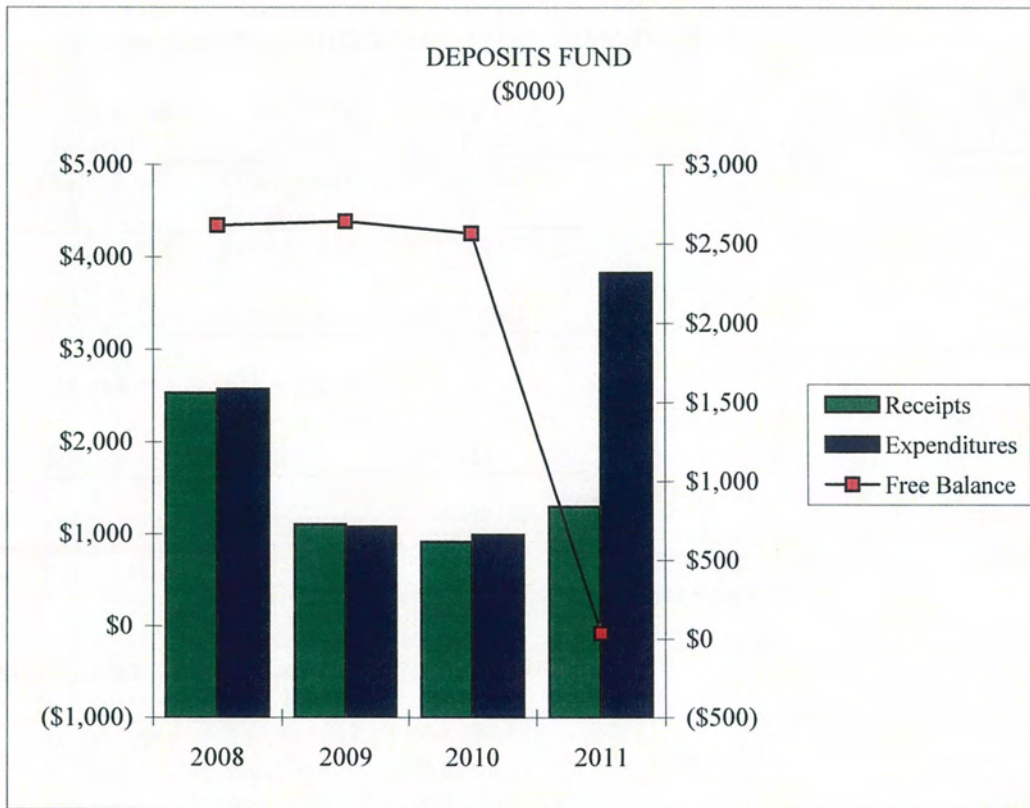
DEPOSITS FUND (2340)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$2,666,434	\$2,621,608	\$2,646,583	\$2,568,199
Receipts - 01/01-12/31	2,530,643	1,106,673	915,978	1,300,000
Available Resources	\$5,197,077	\$3,728,281	\$3,562,561	\$3,868,199
Less Expenditures - 01/01 - 12/31	2,575,469	1,081,698	994,362	3,830,000
Cash on Hand as of December 31	\$2,621,608	\$2,646,583	\$2,568,199	\$38,199
Less: End of -Year Encumbrances	5,200	3,835	670	1,000
Unencumbered Balance as of December 31	\$2,616,408	\$2,642,748	\$2,567,529	\$37,199

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Income Taxes	\$75,976	\$0	\$0	\$0
Investment Earnings	1,061,123	0	0	0
Service Revenues	26,264	118,805	0	125,000
Miscellaneous Revenues	1,367,280	987,868	915,978	1,175,000
Interfund Transfers	0	0	0	0
TOTAL DEPOSITS FUND RECEIPTS	\$2,530,643	\$1,106,673	\$915,978	\$1,300,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	2,575,469	1,081,698	994,362	3,830,000
Capital Outlay	0	0	0	0
TOTAL DEPOSITS FUND EXPENDITURES	\$2,575,469	\$1,081,698	\$994,362	\$3,830,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

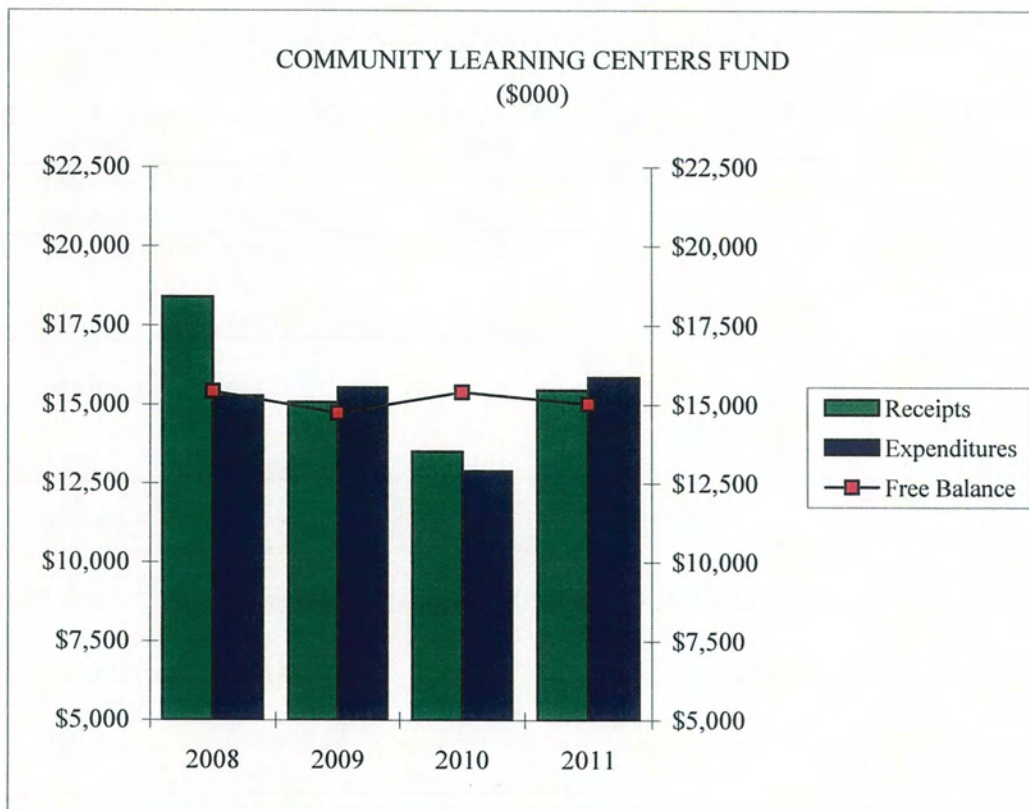
COMMUNITY LEARNING CENTERS (CLC) FUND (2355)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$12,593,017	\$15,709,690	\$15,238,420	\$15,853,223
Receipts - 01/01-12/31	18,395,142	15,079,253	13,516,001	15,465,000
Available Resources	\$30,988,159	\$30,788,943	\$28,754,421	\$31,318,223
Less Expenditures - 01/01 - 12/31	15,278,469	15,550,523	12,901,198	15,865,000
Cash on Hand as of December 31	\$15,709,690	\$15,238,420	\$15,853,223	\$15,453,223
Less: End of -Year Encumbrances	287,795	506,464	450,958	425,000
Unencumbered Balance as of December 31	\$15,421,895	\$14,731,956	\$15,402,265	\$15,028,223

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Income Taxes	\$14,982,806	\$12,386,952	\$12,772,154	\$12,715,000
Investment Earnings	600,377	60,040	0	0
Governmental Revenues	0	0	368,889	1,375,000
Miscellaneous Revenues	3,904	1,610	374,958	1,375,000
Interfund Transfers	2,808,055	2,630,651	0	0
TOTAL CLC FUND RECEIPTS	\$18,395,142	\$15,079,253	\$13,516,001	\$15,465,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$3,667	\$2,315	\$0	\$0
Other Operations & Maintenance	14,950,296	14,440,101	12,761,273	15,865,000
Capital Outlay	324,506	1,108,107	139,925	0
TOTAL CLC FUND EXPENDITURES	\$15,278,469	\$15,550,523	\$12,901,198	\$15,865,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

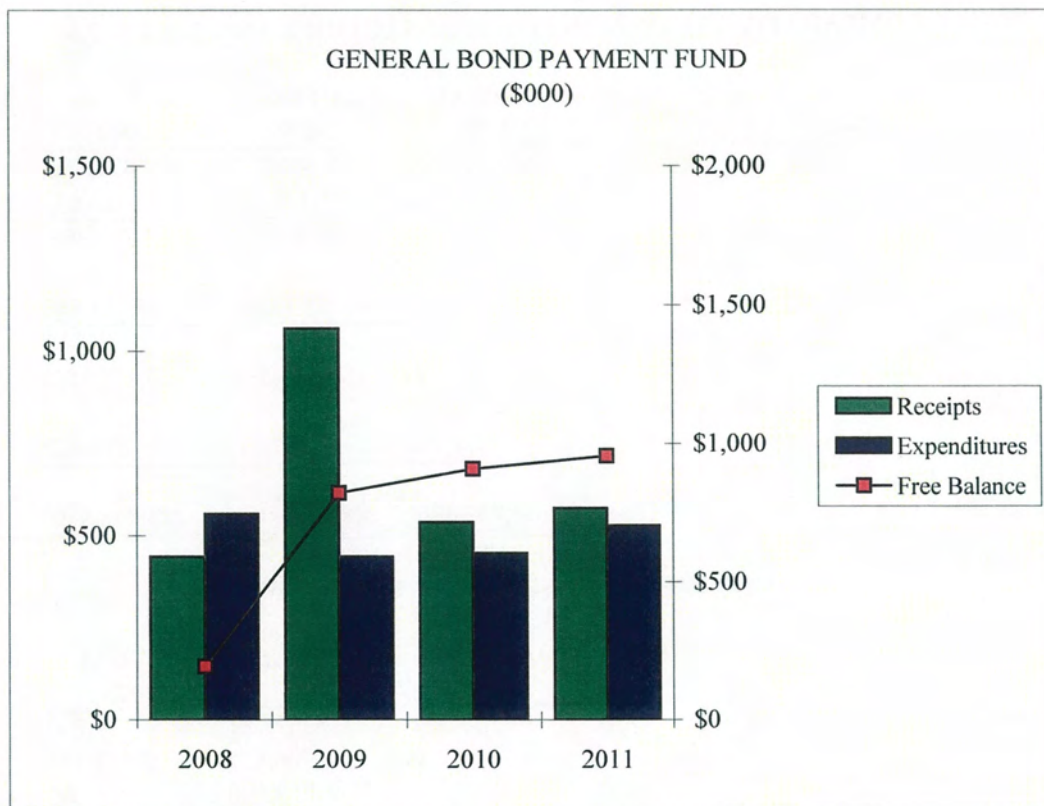
GENERAL BOND PAYMENT FUND (3000)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$321,555	\$207,756	\$824,832	\$908,329
Receipts - 01/01-12/31	444,265	1,061,044	536,944	575,000
Available Resources	\$765,820	\$1,268,800	\$1,361,776	\$1,483,329
Less Expenditures - 01/01 - 12/31	558,064	443,968	453,447	527,900
Cash on Hand as of December 31	\$207,756	\$824,832	\$908,329	\$955,429
Less: End of -Year Encumbrances	12,592	3,829	1,154	1,200
Unencumbered Balance as of December 31	\$195,164	\$821,003	\$907,175	\$954,229

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Property Taxes	\$444,265	\$1,060,403	\$536,944	\$575,000
Miscellaneous Revenues	0	641	0	0
TOTAL GENERAL BOND PAYMENT FUND RECEIPTS	\$444,265	\$1,061,044	\$536,944	\$575,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$463,751	\$361,599	\$372,504	\$410,200
Other Operations & Maintenance	94,313	82,369	80,943	117,700
Capital Outlay	0	0	0	0
TOTAL GENERAL BOND PAYMENT FUND EXPENDITURES	\$558,064	\$443,968	\$453,447	\$527,900



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

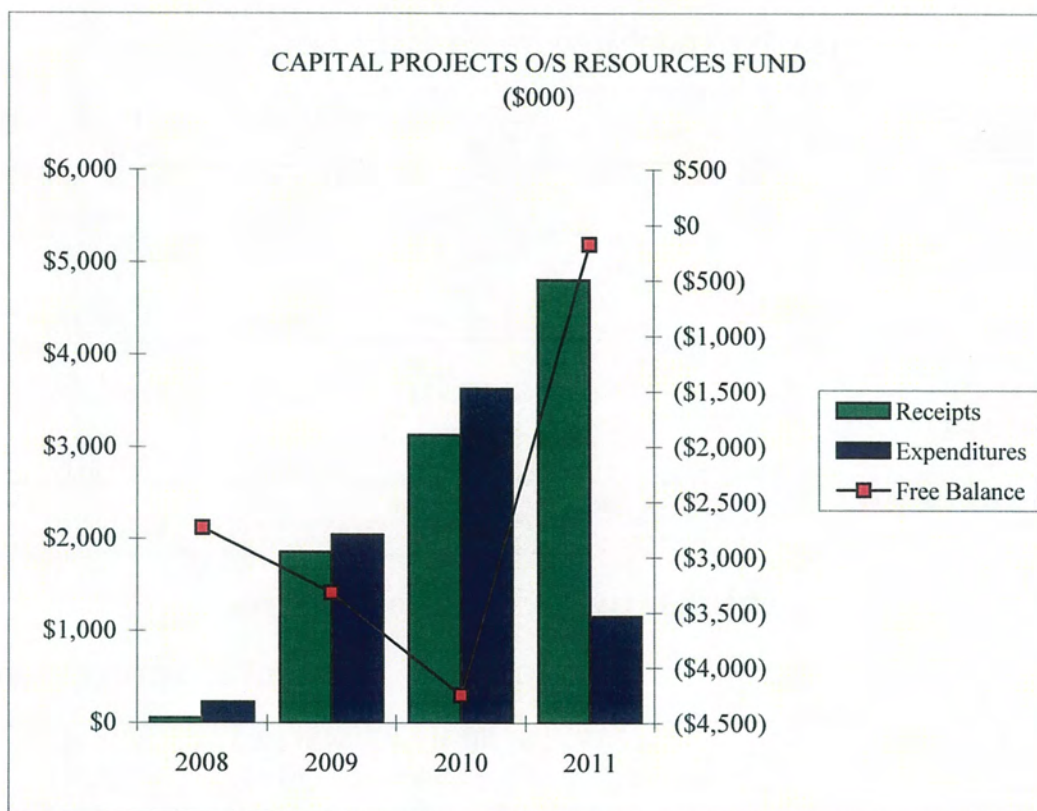
CAPITAL PROJECTS O/S RESOURCES FUND (4048)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	(\$2,513,858)	(\$2,686,772)	(\$2,874,536)	(\$3,377,852)
Receipts - 01/01-12/31	53,936	1,858,499	3,128,632	4,810,000
Available Resources	(\$2,459,922)	(\$828,273)	\$254,096	\$1,432,148
Less Expenditures - 01/01 - 12/31	226,850	2,046,263	3,631,948	1,160,000
Cash on Hand as of December 31	(\$2,686,772)	(\$2,874,536)	(\$3,377,852)	\$272,148
Less: End of -Year Encumbrances	44,404	445,383	870,467	445,000
Unencumbered Balance as of December 31	(\$2,731,176)	(\$3,319,919)	(\$4,248,319)	(\$172,852)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Income Taxes	\$9,582	\$362,181	\$4,000	\$0
Governmental Revenues	0	906,527	2,532,493	2,535,000
Note/Bond Proceeds	0	255,000	222,000	1,900,000
Miscellaneous Revenues	44,354	42,481	370,139	375,000
Interfund Transfers	0	292,310	0	0
TOTAL CAPITAL PROJECTS O/S RESOURCES FUND RECEIPTS	\$53,936	\$1,858,499	\$3,128,632	\$4,810,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	107,720	1,970,956	2,116,782	1,010,000
Capital Outlay	119,130	75,307	1,515,166	150,000
TOTAL CAPITAL PROJECTS O/S RESOURCES FUND EXPENDITURES	\$226,850	\$2,046,263	\$3,631,948	\$1,160,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

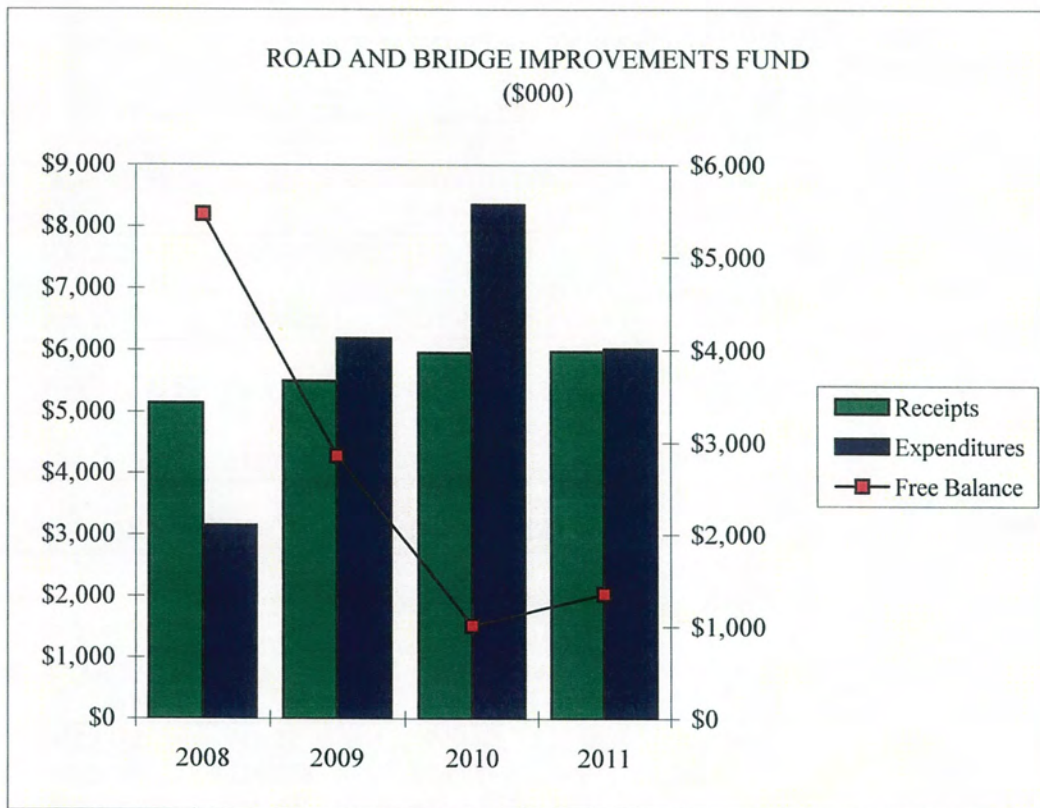
ROAD AND BRIDGE IMPROVEMENTS FUND (4050)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$3,720,331	\$5,713,971	\$5,022,501	\$2,628,313
Receipts - 01/01-12/31	5,146,489	5,500,236	5,958,094	5,975,000
Available Resources	\$8,866,820	\$11,214,207	\$10,980,595	\$8,603,313
Less Expenditures - 01/01 - 12/31	3,152,849	6,191,706	8,352,282	6,020,000
Cash on Hand as of December 31	\$5,713,971	\$5,022,501	\$2,628,313	\$2,583,313
Less: End of -Year Encumbrances	243,615	2,165,372	1,614,887	1,225,000
Unencumbered Balance as of December 31	\$5,470,356	\$2,857,129	\$1,013,426	\$1,358,313

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Governmental Revenues	\$4,507,459	\$4,554,208	\$728,372	\$735,000
Note/Bond Proceeds	131,728	69,086	577,093	580,000
Gasoline Tax	0	0	2,870,677	2,875,000
Motor Vehicle License Tax	0	0	1,749,144	1,750,000
Miscellaneous Revenues	101,198	237,000	32,808	35,000
Interfund Transfers	406,104	639,942	0	0
TOTAL ROAD AND BRIDGE IMPROVEMENTS FUND RECEIPTS	\$5,146,489	\$5,500,236	\$5,958,094	\$5,975,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$7,864	\$1,814	\$0	\$20,000
Other Operations & Maintenance	2,623,918	5,276,165	7,982,261	5,000,000
Capital Outlay	521,067	913,727	370,021	1,000,000
TOTAL ROAD AND BRIDGE IMPROVEMENTS FUND EXPENDITURES	\$3,152,849	\$6,191,706	\$8,352,282	\$6,020,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

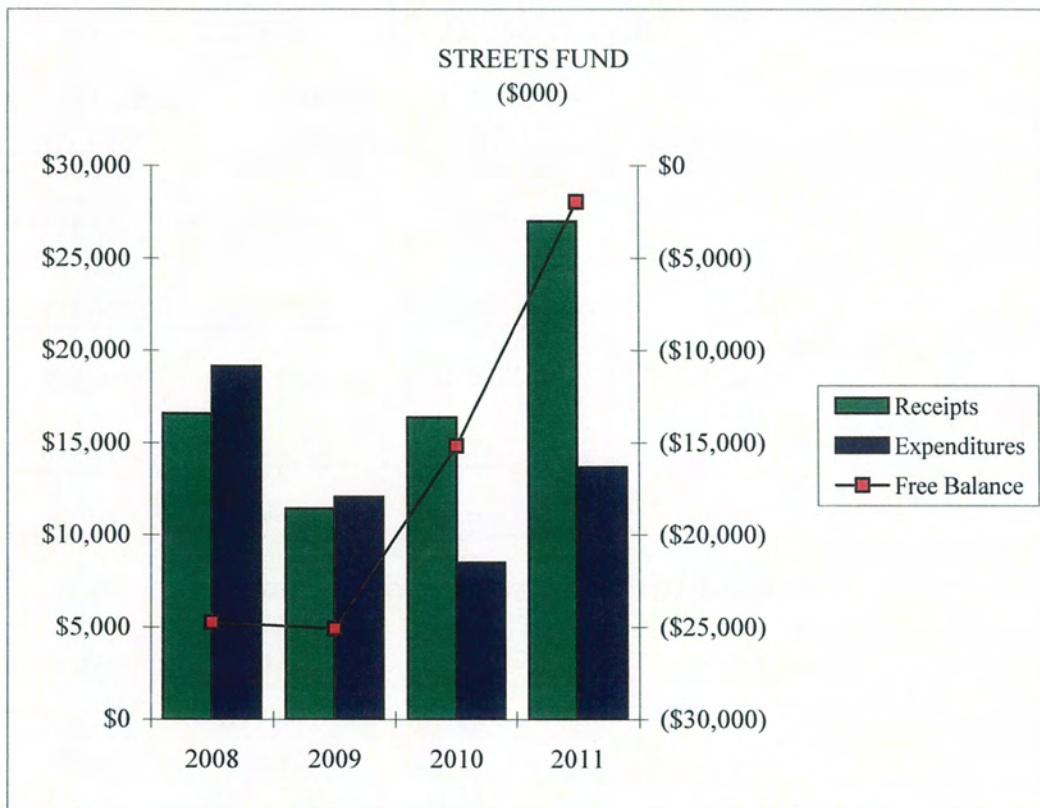
STREETS FUND (4060)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	(\$17,721,642)	(\$20,280,234)	(\$20,903,606)	(\$13,026,202)
Receipts - 01/01-12/31	16,580,518	11,425,581	16,381,413	26,995,000
Available Resources	(\$1,141,124)	(\$8,854,653)	(\$4,522,193)	\$13,968,798
Less Expenditures - 01/01 - 12/31	19,139,110	12,048,953	8,504,009	13,665,000
Cash on Hand as of December 31	(\$20,280,234)	(\$20,903,606)	(\$13,026,202)	\$303,798
Less: End of -Year Encumbrances	4,444,107	4,166,316	2,142,966	2,250,000
Unencumbered Balance as of December 31	(\$24,724,341)	(\$25,069,922)	(\$15,169,168)	(\$1,946,202)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Income Taxes	\$21,597	\$5,614	\$575,230	\$1,500,000
Taxes and Assessments	454,667	886,027	670,976	1,910,000
Governmental Revenues	3,995,464	2,369,810	1,285,629	2,375,000
Service Revenues	0	1,130,187	126,500	1,525,000
Gasoline Tax	0	0	2,695,650	2,750,000
Note/Bond Proceeds	7,453,885	3,704,000	6,128,714	12,650,000
Miscellaneous Revenues	636,984	283,864	4,898,714	4,285,000
Interfund Transfers	4,017,921	3,046,079	0	0
TOTAL STREETS FUND RECEIPTS	\$16,580,518	\$11,425,581	\$16,381,413	\$26,995,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$94,566	\$272,132	\$418,636	\$500,000
Other Operations & Maintenance	3,878,349	2,154,755	2,997,498	5,165,000
Capital Outlay	15,166,195	9,622,066	5,087,875	8,000,000
TOTAL STREETS FUND EXPENDITURES	\$19,139,110	\$12,048,953	\$8,504,009	\$13,665,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

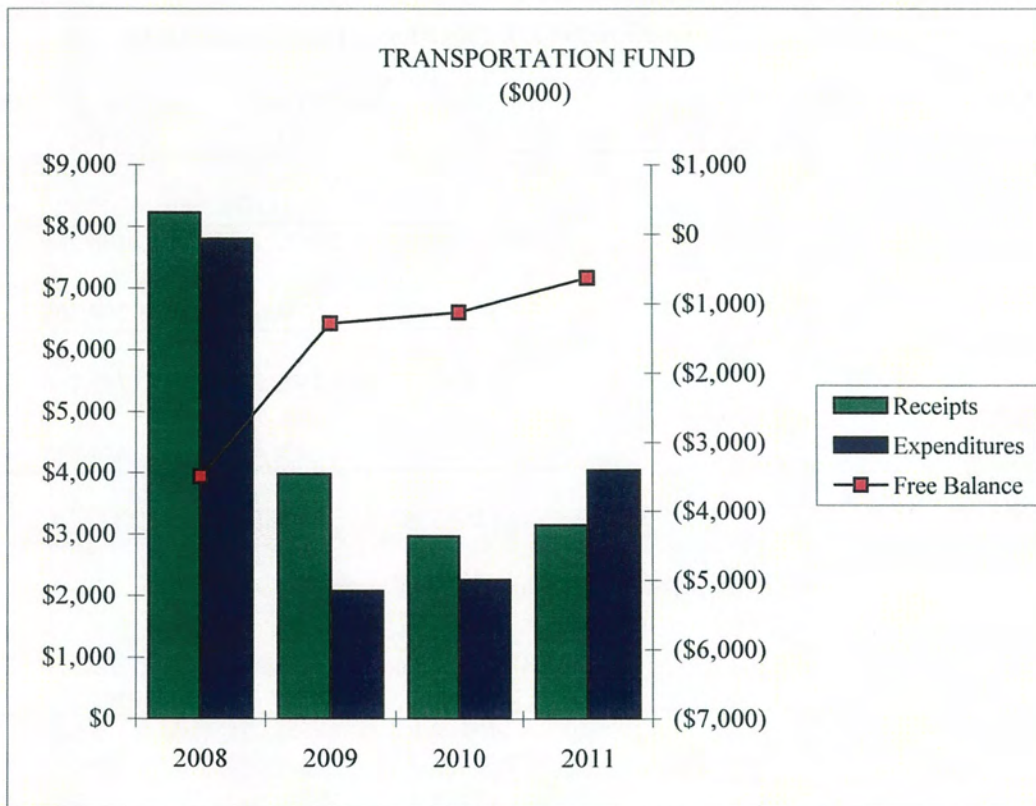
TRANSPORTATION FUND (4155)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	(\$2,051,252)	(\$1,622,163)	\$282,367	\$990,392
Receipts - 01/01-12/31	8,228,277	3,981,902	2,968,158	3,155,000
Available Resources	\$6,177,025	\$2,359,739	\$3,250,525	\$4,145,392
Less Expenditures - 01/01 - 12/31	7,799,188	2,077,372	2,260,133	4,045,000
Cash on Hand as of December 31	(\$1,622,163)	\$282,367	\$990,392	\$100,392
Less: End of -Year Encumbrances	1,872,200	1,568,307	2,111,356	725,000
Unencumbered Balance as of December 31	(\$3,494,363)	(\$1,285,940)	(\$1,120,964)	(\$624,608)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Income Taxes	\$42,420	\$4,574	\$20,565	\$20,000
Special Assessments	0	220,806	20,278	20,000
Governmental Revenues	4,055,541	127,244	199,631	215,000
Note/Bond Proceeds	2,083,000	3,589,000	1,349,439	1,450,000
Miscellaneous Revenues	4,887	6,196	1,378,245	1,450,000
Interfund Transfers	2,042,429	34,082	0	0
TOTAL TRANSPORTATION FUND RECEIPTS	\$8,228,277	\$3,981,902	\$2,968,158	\$3,155,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$753	\$21	\$0	\$0
Other Operations & Maintenance	3,098,424	837,396	1,745,813	1,545,000
Capital Outlay	4,700,011	1,239,955	514,320	2,500,000
TOTAL TRANSPORTATION FUND EXPENDITURES	\$7,799,188	\$2,077,372	\$2,260,133	\$4,045,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

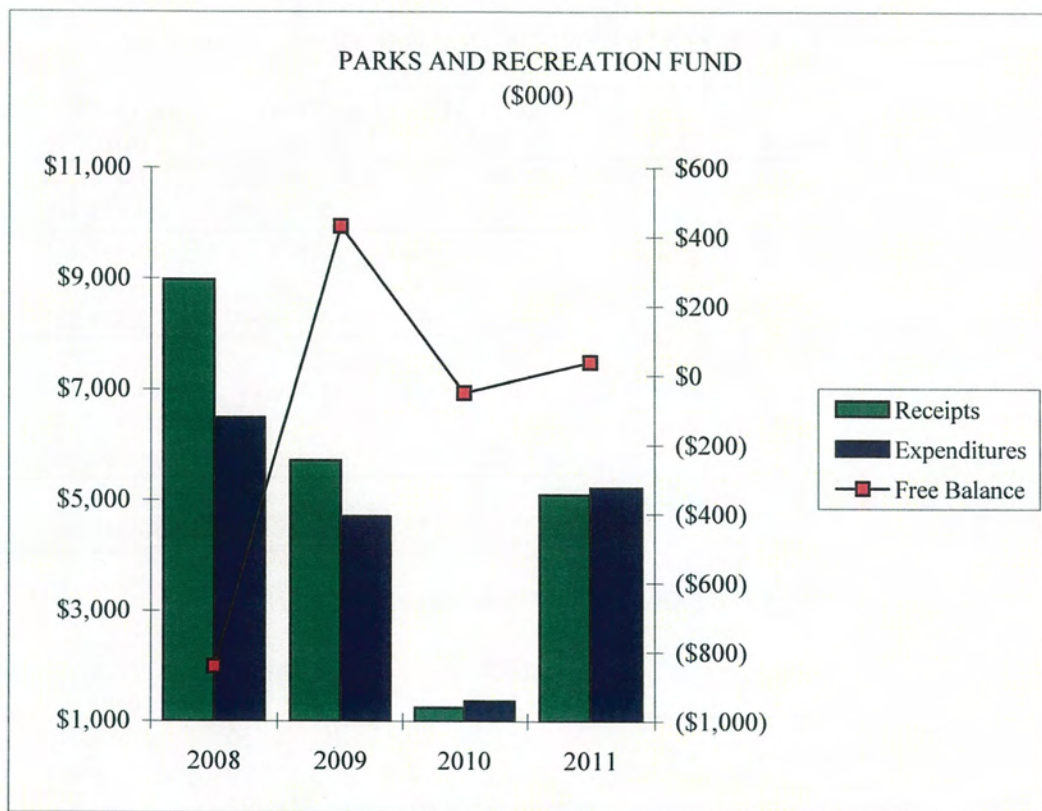
PARKS AND RECREATION FUND (4160)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	(\$2,595,636)	(\$108,379)	\$902,335	\$785,756
Receipts - 01/01-12/31	8,981,034	5,721,678	1,247,926	5,100,000
Available Resources	\$6,385,398	\$5,613,299	\$2,150,261	\$5,885,756
Less Expenditures - 01/01 - 12/31	6,493,777	4,710,964	1,364,505	5,221,000
Cash on Hand as of December 31	(\$108,379)	\$902,335	\$785,756	\$664,756
Less: End of -Year Encumbrances	732,288	471,475	834,243	625,000
Unencumbered Balance as of December 31	(\$840,667)	\$430,860	(\$48,487)	\$39,756

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Income Taxes	\$500,395	\$54,288	\$125,000	\$125,000
Governmental Revenues	2,344,463	1,061,658	88,011	100,000
Note/Bond Proceeds	5,611,000	4,599,000	1,032,000	4,500,000
Miscellaneous Revenues	894	6,732	2,915	375,000
Interfund Transfers	524,282	0	0	0
TOTAL PARKS AND RECREATION FUND RECEIPTS	\$8,981,034	\$5,721,678	\$1,247,926	\$5,100,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$1,501	\$28	\$0	\$0
Other Operations & Maintenance	1,536,722	717,928	386,333	1,721,000
Capital Outlay	4,955,554	3,993,008	978,172	3,500,000
TOTAL PARKS AND RECREATION FUND EXPENDITURES	\$6,493,777	\$4,710,964	\$1,364,505	\$5,221,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

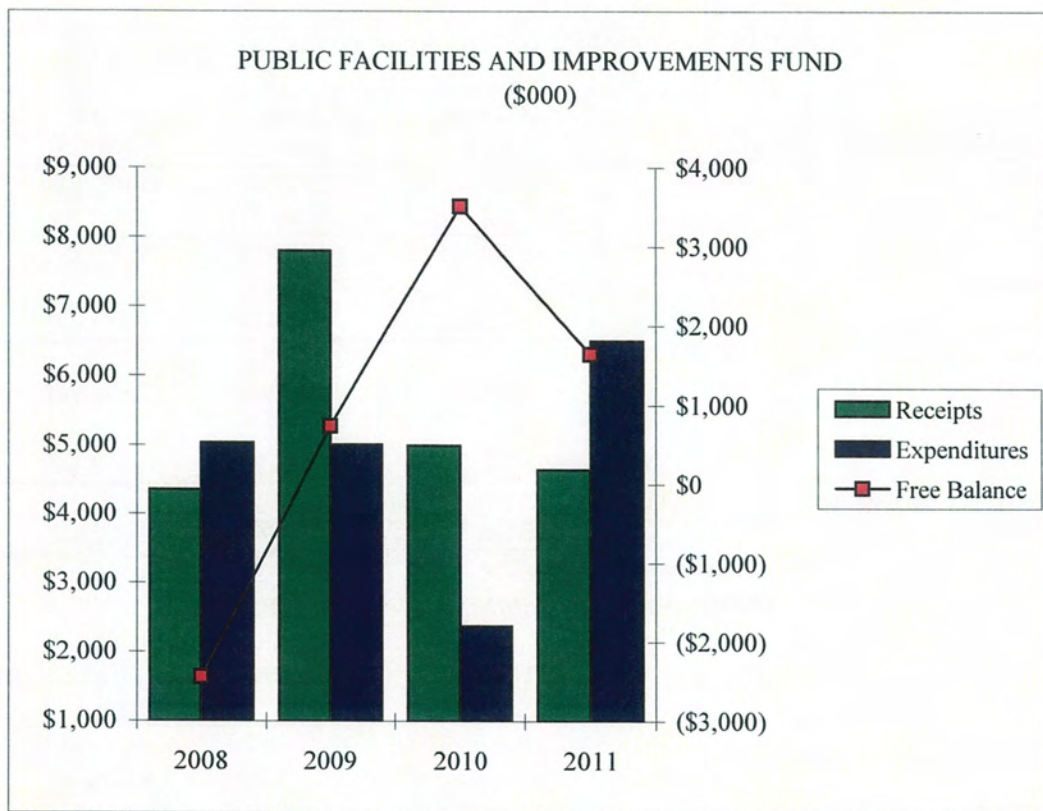
PUBLIC FACILITIES AND IMPROVEMENTS FUND (4165)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	(\$697,776)	(\$1,376,160)	\$1,416,141	\$4,032,837
Receipts - 01/01-12/31	4,354,418	7,798,958	4,991,313	4,640,000
Available Resources	\$3,656,642	\$6,422,798	\$6,407,454	\$8,672,837
Less Expenditures - 01/01 - 12/31	5,032,802	5,006,657	2,374,617	6,500,000
Cash on Hand as of December 31	(\$1,376,160)	\$1,416,141	\$4,032,837	\$2,172,837
Less: End of -Year Encumbrances	1,059,574	676,127	520,169	525,000
Unencumbered Balance as of December 31	(\$2,435,734)	\$740,014	\$3,512,668	\$1,647,837

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Governmental Revenues	\$0	\$0	\$3,746	\$5,000
Taxes and Assessments	0	0	9,049	10,000
Income Taxes	\$58,760	\$58,797	\$49,367	\$50,000
Note/Bond Proceeds	3,698,000	7,705,000	4,857,995	4,500,000
Miscellaneous Revenues	0	0	71,156	75,000
Interfund Transfers	597,658	35,161	0	0
TOTAL PUBLIC FACILITIES AND IMPROVEMENTS FUND RECEIPTS	\$4,354,418	\$7,798,958	\$4,991,313	\$4,640,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$854	\$0	\$0	\$0
Other Operations & Maintenance	1,705,652	1,404,669	1,071,892	3,500,000
Capital Outlay	3,326,296	3,601,988	1,302,725	3,000,000
TOTAL PUBLIC FACILITIES AND IMPROVEMENTS FUND EXPENDITURES	\$5,032,802	\$5,006,657	\$2,374,617	\$6,500,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

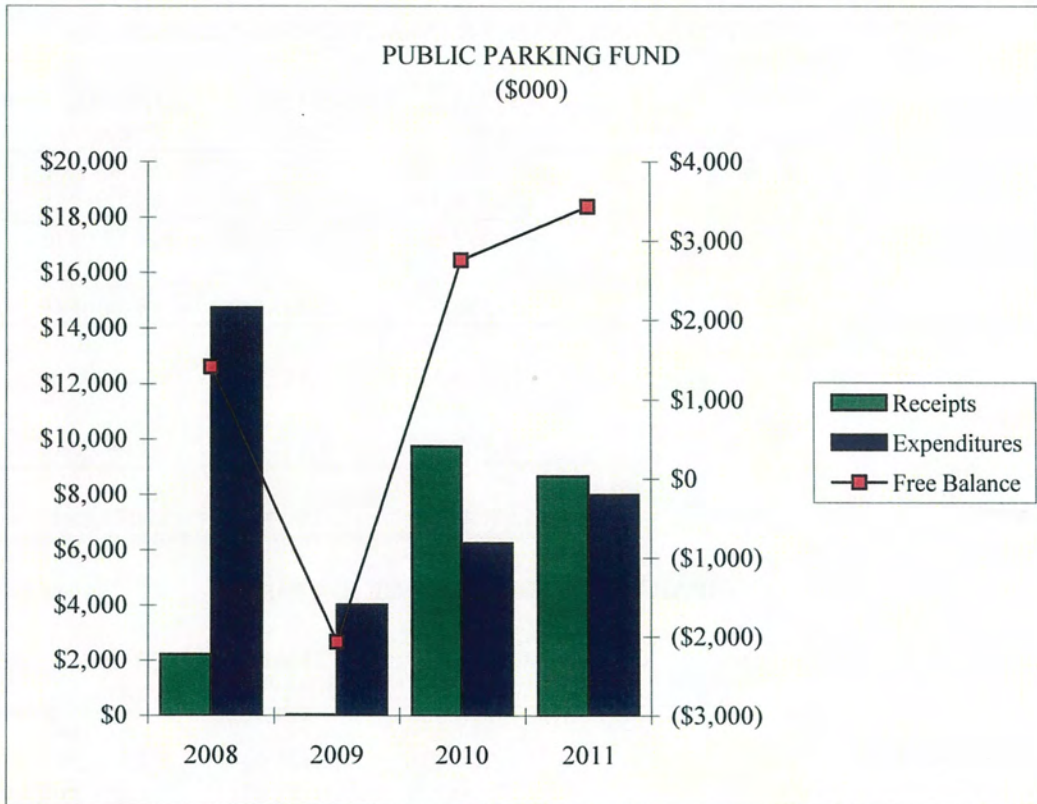
PUBLIC PARKING FUND (4170)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$16,052,310	\$3,527,387	(\$457,069)	\$3,036,795
Receipts - 01/01-12/31	2,217,613	31,716	9,747,701	8,675,000
Available Resources	\$18,269,923	\$3,559,103	\$9,290,632	\$11,711,795
Less Expenditures - 01/01 - 12/31	14,742,536	4,016,172	6,253,837	8,000,000
Cash on Hand as of December 31	\$3,527,387	(\$457,069)	\$3,036,795	\$3,711,795
Less: End of -Year Encumbrances	2,113,789	1,605,906	278,349	275,000
Unencumbered Balance as of December 31	\$1,413,598	(\$2,062,975)	\$2,758,446	\$3,436,795

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Income Taxes	\$0	\$0	\$0	\$0
Note/Bond Proceeds	0	1,000	9,326,463	8,250,000
Miscellaneous Revenues	4,524	30,716	421,238	425,000
Interfund Transfers	2,213,089	0	0	0
TOTAL PUBLIC PARKING FUND RECEIPTS	\$2,217,613	\$31,716	\$9,747,701	\$8,675,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	3,455,310	732,790	4,451,054	3,000,000
Capital Outlay	11,287,226	3,283,382	1,802,783	5,000,000
TOTAL PUBLIC PARKING FUND EXPENDITURES	\$14,742,536	\$4,016,172	\$6,253,837	\$8,000,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

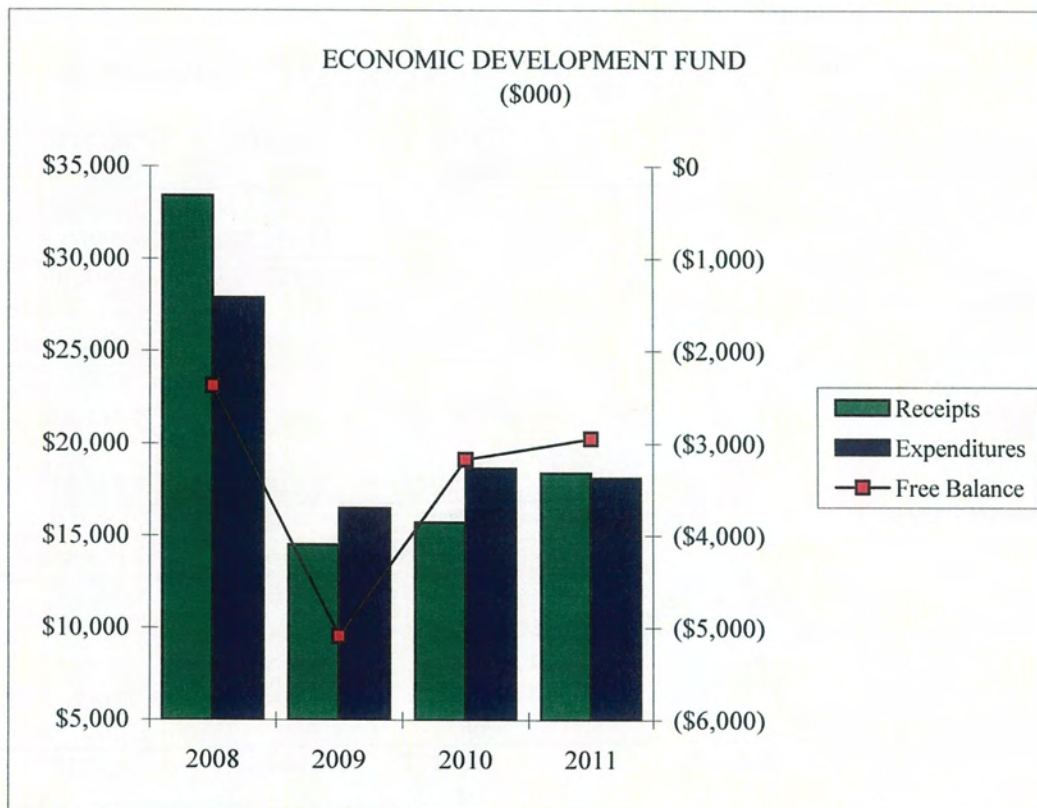
ECONOMIC DEVELOPMENT FUND (4175)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	(\$2,098,720)	\$3,418,146	\$1,432,865	(\$1,475,315)
Receipts - 01/01-12/31	33,413,453	14,519,760	15,740,965	18,400,000
Available Resources	\$31,314,733	\$17,937,906	\$17,173,830	\$16,924,685
Less Expenditures - 01/01 - 12/31	27,896,587	16,505,041	18,649,145	18,122,000
Cash on Hand as of December 31	\$3,418,146	\$1,432,865	(\$1,475,315)	(\$1,197,315)
Less: End of -Year Encumbrances	5,792,702	6,520,679	1,696,066	1,750,000
Unencumbered Balance as of December 31	(\$2,374,556)	(\$5,087,814)	(\$3,171,381)	(\$2,947,315)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Income Taxes	\$19,588	\$24,542	\$17,437	\$20,000
Taxes and Assessments	3,268,591	3,129,017	3,313,593	4,130,000
Governmental Revenues	2,620,776	5,272,671	4,725,219	5,500,000
Note/Bond Proceeds	22,090,500	5,175,000	4,937,000	5,000,000
Miscellaneous Revenues	4,635,319	913,563	2,747,716	3,750,000
Interfund Transfers	778,679	4,967	0	0
TOTAL ECONOMIC DEVELOPMENT FUND RECEIPTS	\$33,413,453	\$14,519,760	\$15,740,965	\$18,400,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$12,059	\$484	\$0	\$0
Other Operations & Maintenance	12,103,957	10,316,152	12,311,235	12,122,000
Capital Outlay	15,780,571	6,188,405	6,337,910	6,000,000
TOTAL ECONOMIC DEVELOPMENT FUND EXPENDITURES	\$27,896,587	\$16,505,041	\$18,649,145	\$18,122,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

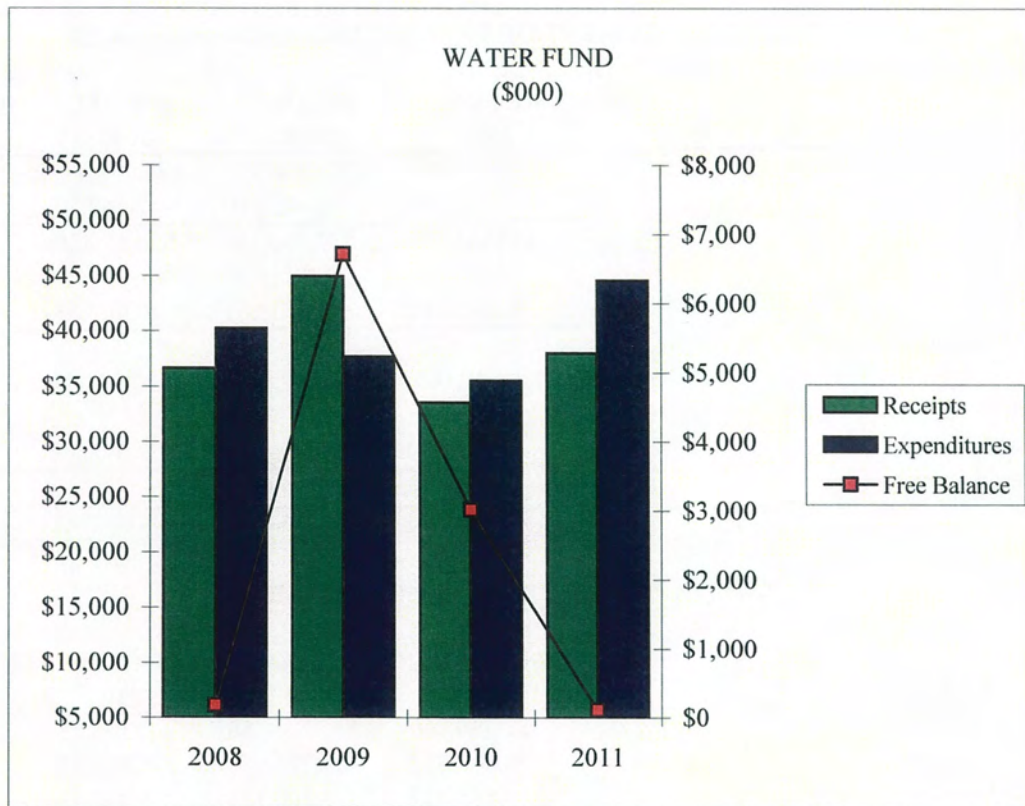
WATER FUND (5000)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$7,792,113	\$4,170,623	\$11,434,593	\$9,461,384
Receipts - 01/01-12/31	36,648,213	44,951,734	33,556,711	38,000,000
Available Resources	\$44,440,326	\$49,122,357	\$44,991,304	\$47,461,384
Less Expenditures - 01/01 - 12/31	40,269,703	37,687,764	35,529,920	44,596,020
Cash on Hand as of December 31	\$4,170,623	\$11,434,593	\$9,461,384	\$2,865,364
Less: End of -Year Encumbrances	3,985,335	4,718,283	6,444,953	2,750,000
Unencumbered Balance as of December 31	\$185,288	\$6,716,310	\$3,016,431	\$115,364

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Taxes and Assessments	\$44,177	\$44,638	\$44,177	\$45,000
Governmental Revenues	50,000	0	0	0
Water Utility Fee	29,493,987	28,347,334	29,200,388	29,500,000
Service Revenues	541,933	311,658	361,478	350,000
Note/Bond Proceeds	1,695,660	11,480,249	85,405	2,230,000
Other	959,337	1,058,188	954,426	2,975,000
Interfund Services	3,863,119	3,709,667	2,910,837	2,900,000
TOTAL WATER FUND RECEIPTS	\$36,648,213	\$44,951,734	\$33,556,711	\$38,000,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$12,986,153	\$12,026,970	\$12,393,436	\$13,701,330
Other Operations & Maintenance	24,131,630	23,533,647	22,164,438	25,670,190
Capital Outlay	3,151,920	2,127,147	972,046	5,224,500
TOTAL WATER FUND EXPENDITURES	\$40,269,703	\$37,687,764	\$35,529,920	\$44,596,020



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

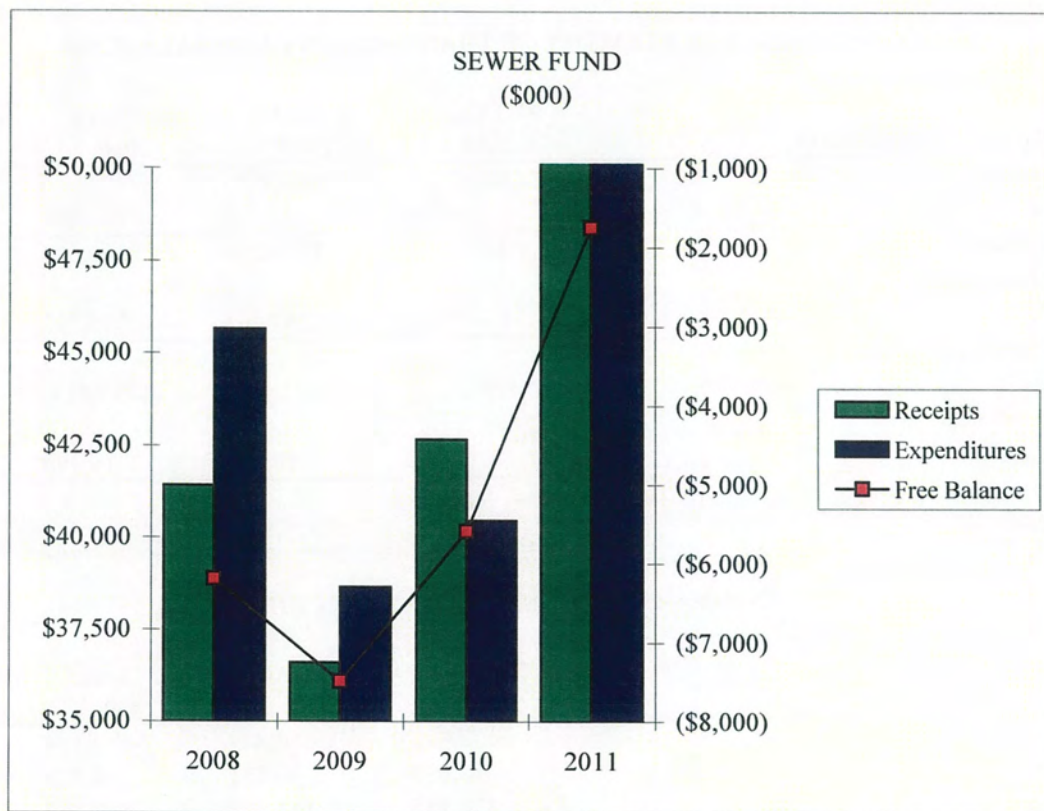
SEWER FUND (5005)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$2,200,693	(\$2,048,869)	(\$4,097,411)	(\$1,892,291)
Receipts - 01/01-12/31	41,415,440	36,605,019	42,667,777	57,000,000
Available Resources	\$43,616,133	\$34,556,150	\$38,570,366	\$55,107,709
Less Expenditures - 01/01 - 12/31	45,665,002	38,653,561	40,462,657	54,330,590
Cash on Hand as of December 31	(\$2,048,869)	(\$4,097,411)	(\$1,892,291)	\$777,119
Less: End of -Year Encumbrances	4,136,099	3,386,684	3,692,492	2,525,000
Unencumbered Balance as of December 31	(\$6,184,968)	(\$7,484,095)	(\$5,584,783)	(\$1,747,881)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Governmental Revenues	\$1,710,000	\$0	\$196,252	\$200,000
Sewer Service Charge	30,486,853	29,726,954	35,820,353	36,000,000
Fees (Out of Town)	4,863,417	5,500,103	5,044,484	5,250,000
Service Revenues	722,440	446,005	1,335,385	1,390,000
Note/Bond Proceeds	699,813	908,022	190,816	14,050,000
Other	40,047	11,978	20,857	50,000
Interfund Transfers	2,829,353	639	0	0
Interfund Services	63,517	11,318	59,630	60,000
TOTAL SEWER FUND RECEIPTS	\$41,415,440	\$36,605,019	\$42,667,777	\$57,000,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$7,662,768	\$7,072,010	\$7,029,290	\$8,395,550
Other Operations & Maintenance	30,578,755	28,608,834	32,990,704	41,755,040
Capital Outlay	7,423,479	2,972,717	442,663	4,180,000
TOTAL SEWER FUND EXPENDITURES	\$45,665,002	\$38,653,561	\$40,462,657	\$54,330,590



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

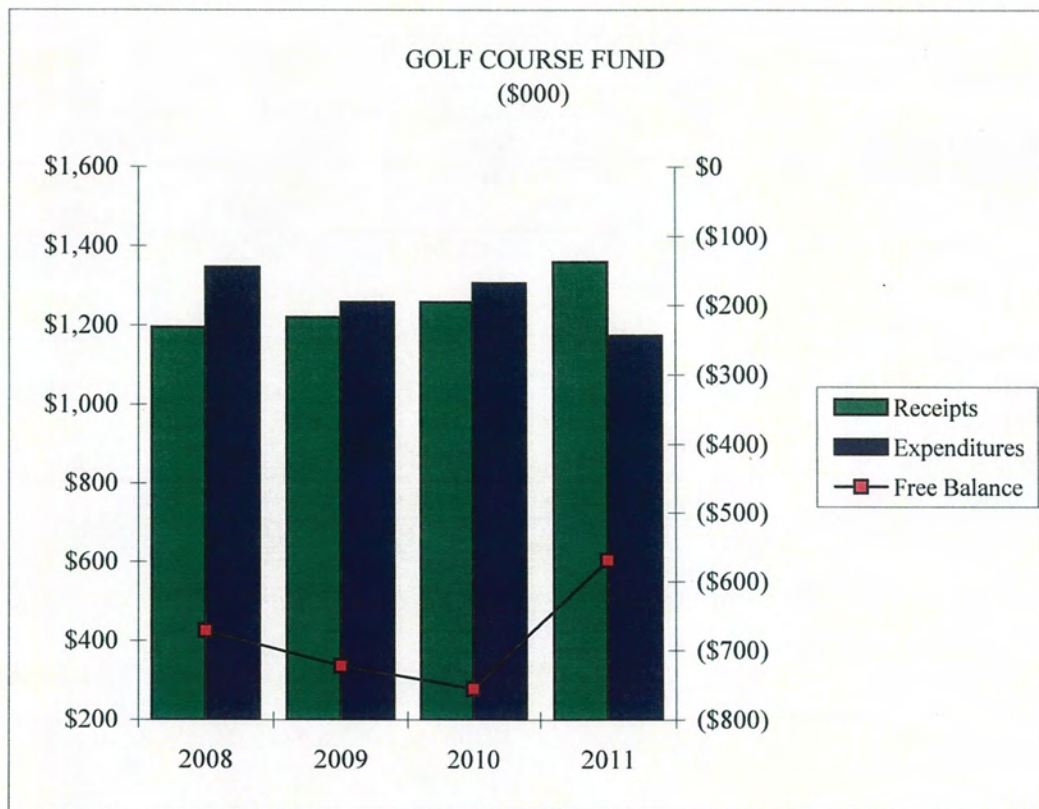
GOLF COURSE FUND (5015)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	(\$501,538)	(\$653,926)	(\$691,123)	(\$739,821)
Receipts - 01/01-12/31	1,195,081	1,220,204	1,257,684	1,360,000
Available Resources	\$693,543	\$566,278	\$566,561	\$620,179
Less Expenditures - 01/01 - 12/31	1,347,469	1,257,401	1,306,382	1,173,850
Cash on Hand as of December 31	(\$653,926)	(\$691,123)	(\$739,821)	(\$553,671)
Less: End of -Year Encumbrances	17,613	30,626	16,190	15,500
Unencumbered Balance as of December 31	(\$671,539)	(\$721,749)	(\$756,011)	(\$569,171)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Green Fees	\$657,810	\$650,804	\$680,164	\$725,000
Range Fees	18,823	30,531	34,725	45,000
Cart Rentals	134,315	141,865	140,463	165,000
Governmental Revenues	0	0	0	0
Other	84,133	97,004	102,332	125,000
General Fund Subsidy	300,000	300,000	300,000	300,000
TOTAL GOLF COURSE FUND RECEIPTS	\$1,195,081	\$1,220,204	\$1,257,684	\$1,360,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$828,418	\$826,075	\$834,095	\$670,870
Other Operations & Maintenance	519,051	431,326	472,287	502,980
Capital Outlay	0	0	0	0
TOTAL GOLF COURSE FUND EXPENDITURES	\$1,347,469	\$1,257,401	\$1,306,382	\$1,173,850



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

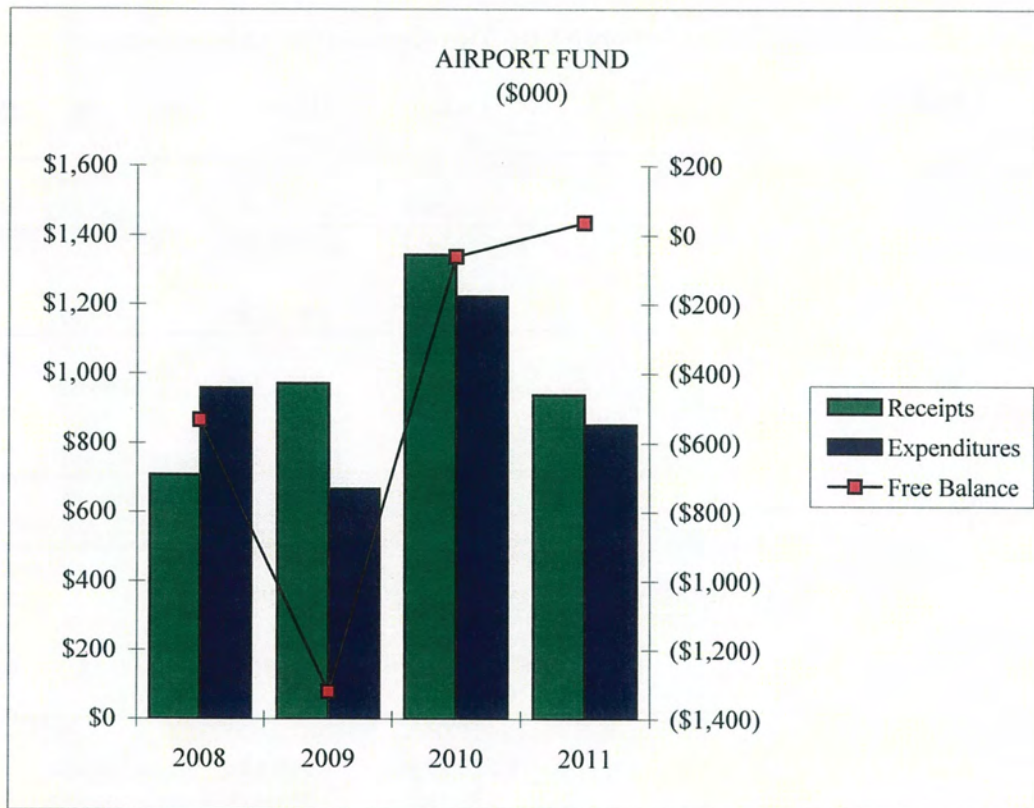
AIRPORT FUND (5020)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	(\$49,758)	(\$300,714)	\$4,230	\$125,538
Receipts - 01/01-12/31	707,818	972,344	1,343,893	940,000
Available Resources	\$658,060	\$671,630	\$1,348,123	\$1,065,538
Less Expenditures - 01/01 - 12/31	958,774	667,400	1,222,585	853,470
Cash on Hand as of December 31	(\$300,714)	\$4,230	\$125,538	\$212,068
Less: End of -Year Encumbrances	231,565	1,324,617	186,601	175,000
Unencumbered Balance as of December 31	(\$532,279)	(\$1,320,387)	(\$61,063)	\$37,068

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
General Fund Subsidy	\$230,160	\$260,160	\$230,160	\$230,000
Governmental Revenues	182,158	177,516	901,539	475,000
Land Lease	103,039	99,005	81,869	100,000
Gas and Oil Royalties	107,247	55,296	87,409	90,000
Service Revenues	0	0	10,331	10,000
Other	85,214	50,367	32,585	35,000
Interfund Transfers	0	330,000	0	0
TOTAL AIRPORT FUND RECEIPTS	\$707,818	\$972,344	\$1,343,893	\$940,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$329,546	\$343,827	\$294,618	\$239,130
Other Operations & Maintenance	590,421	303,836	927,967	614,340
Capital Outlay	38,807	19,737	0	0
TOTAL AIRPORT FUND EXPENDITURES	\$958,774	\$667,400	\$1,222,585	\$853,470



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

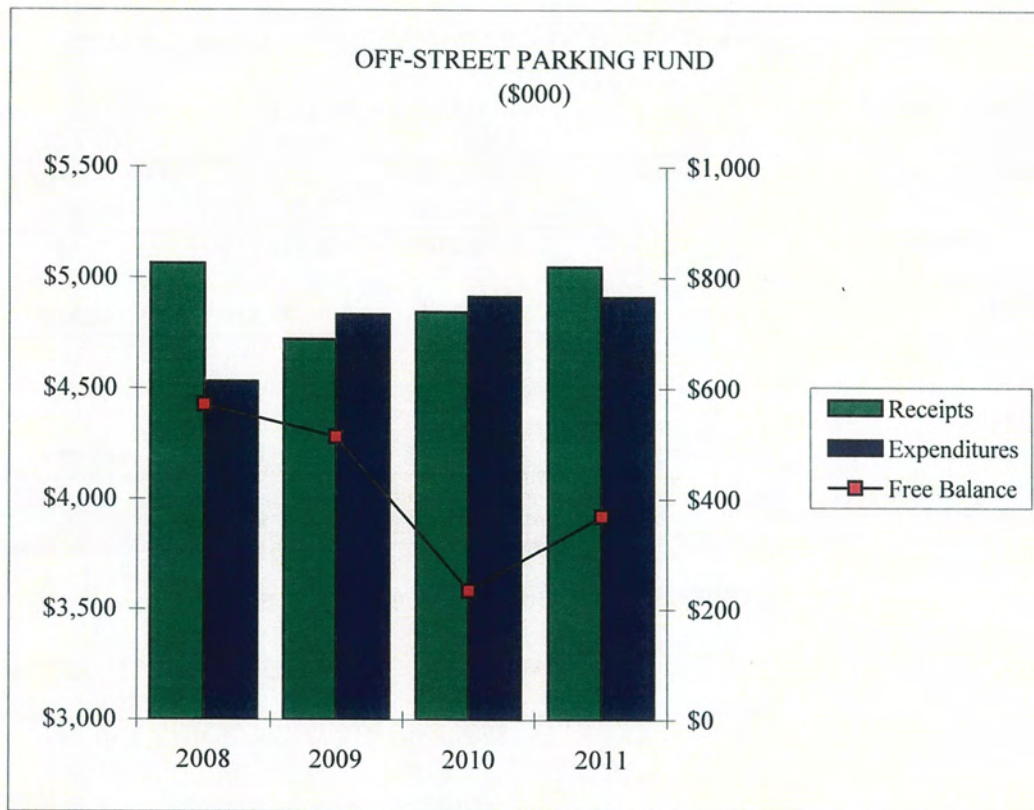
OFF-STREET PARKING FUND (5030)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$503,918	\$1,037,634	\$925,518	\$856,526
Receipts - 01/01-12/31	5,064,089	4,720,971	4,845,532	5,050,000
Available Resources	\$5,568,007	\$5,758,605	\$5,771,050	\$5,906,526
Less Expenditures - 01/01 - 12/31	4,530,373	4,833,087	4,914,524	4,910,840
Cash on Hand as of December 31	\$1,037,634	\$925,518	\$856,526	\$995,686
Less: End of -Year Encumbrances	466,176	412,221	620,610	625,000
Unencumbered Balance as of December 31	\$571,458	\$513,297	\$235,916	\$370,686

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Morley Deck	\$467,910	\$410,990	\$0	\$0
Cascade Deck	1,528,280	1,319,884	1,361,404	1,425,000
Opportunity Park Deck	359,583	329,525	309,684	340,000
O'Neil's Deck	263,985	211,888	170,494	200,000
Superblock Decks I & II	816,229	960,502	1,471,436	1,525,000
Citicenter Deck	138,550	126,929	127,916	135,000
Broadway Deck	275,431	265,020	344,517	350,000
High-Market Deck	546,053	369,421	369,642	375,000
Other	668,068	726,812	690,439	700,000
TOTAL OFF-STREET PARKING FUND RECEIPTS	\$5,064,089	\$4,720,971	\$4,845,532	\$5,050,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$0	\$0	\$75,299	\$154,030
Other Operations & Maintenance	4,530,373	4,833,087	4,839,225	4,756,810
Capital Outlay	0	0	0	0
TOTAL OFF-STREET PARKING FUND EXPENDITURES	\$4,530,373	\$4,833,087	\$4,914,524	\$4,910,840



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

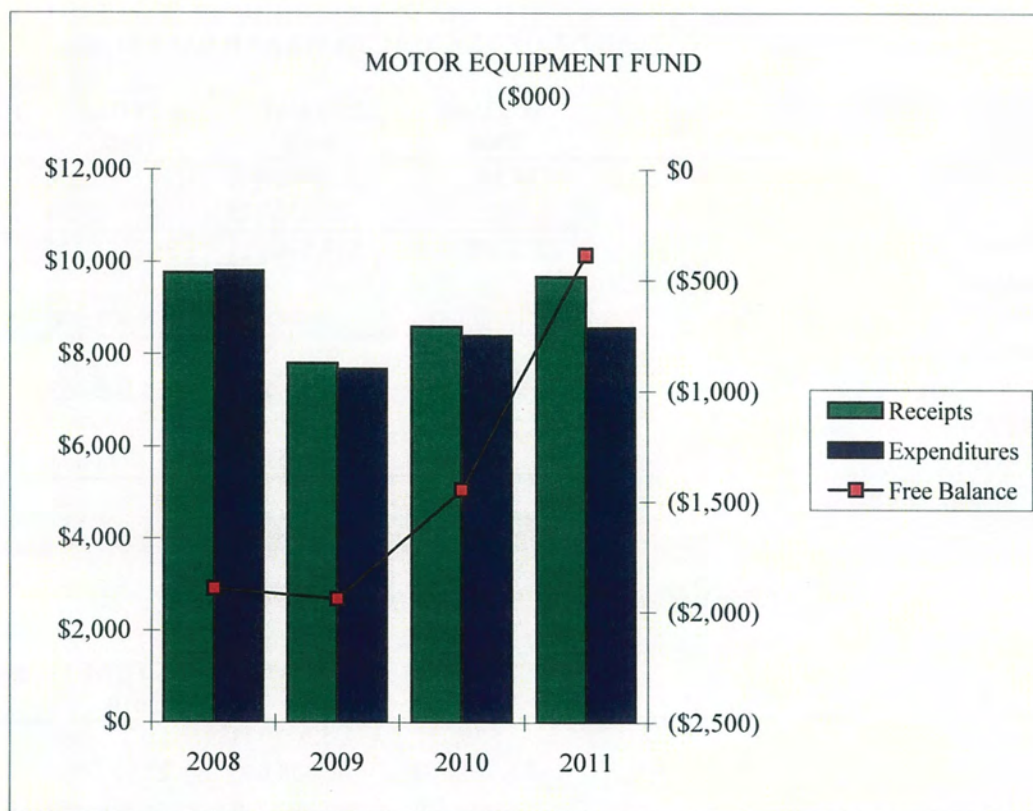
MOTOR EQUIPMENT FUND (6000)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	(\$1,307,772)	(\$1,352,603)	(\$1,231,191)	(\$1,042,155)
Receipts - 01/01-12/31	9,760,595	7,794,932	8,588,875	9,675,000
Available Resources	\$8,452,823	\$6,442,329	\$7,357,684	\$8,632,845
Less Expenditures - 01/01 - 12/31	9,805,426	7,673,520	8,399,839	8,569,000
Cash on Hand as of December 31	(\$1,352,603)	(\$1,231,191)	(\$1,042,155)	\$63,845
Less: End of -Year Encumbrances	540,730	710,025	405,229	450,000
Unencumbered Balance as of December 31	(\$1,893,333)	(\$1,941,216)	(\$1,447,384)	(\$386,155)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Service Revenues	\$686,288	\$586,472	\$701,249	\$725,000
Gas and Oil Royalties	0	0	300,000	0
Other	40,037	24,807	69,040	75,000
Interfund Services	9,034,270	7,183,653	7,518,586	8,875,000
TOTAL MOTOR EQUIPMENT FUND RECEIPTS	\$9,760,595	\$7,794,932	\$8,588,875	\$9,675,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$2,542,711	\$2,552,557	\$2,809,533	\$2,817,850
Other Operations & Maintenance	7,205,724	5,120,963	5,590,306	5,751,150
Capital Outlay	56,991	0	0	0
TOTAL MOTOR EQUIPMENT FUND EXPENDITURES	\$9,805,426	\$7,673,520	\$8,399,839	\$8,569,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

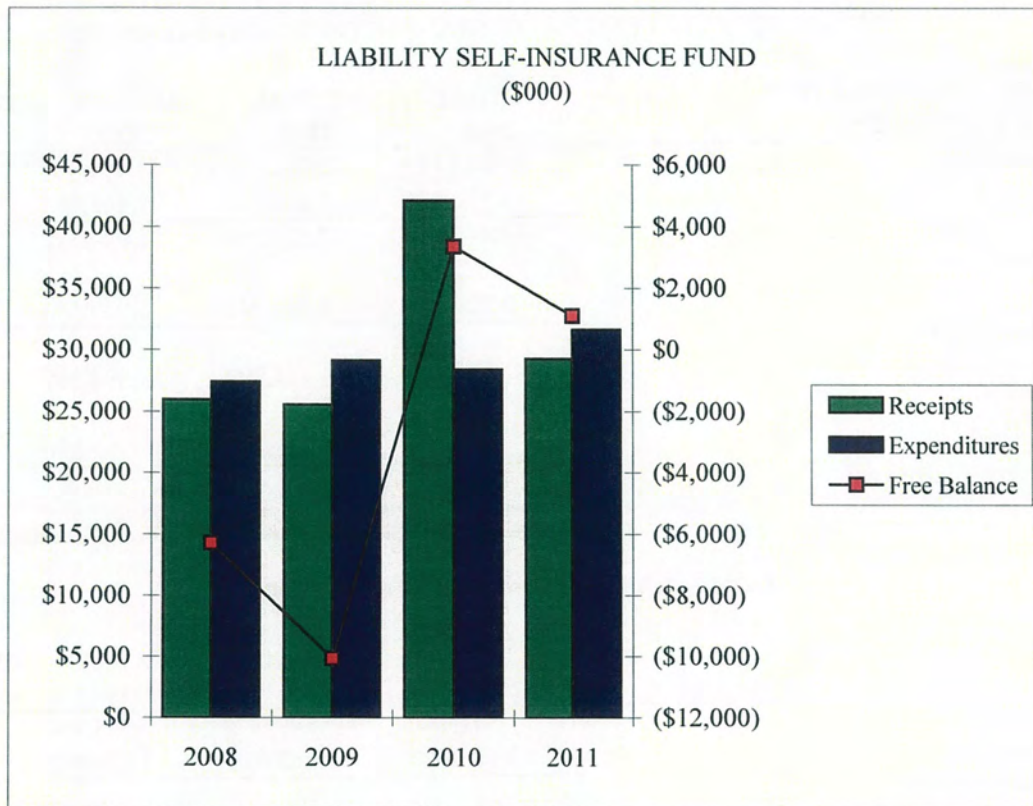
LIABILITY SELF-INSURANCE FUND (6005)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	(\$4,596,133)	(\$6,040,067)	(\$9,615,691)	\$4,109,463
Receipts - 01/01-12/31	25,991,561	25,558,778	42,128,120	29,275,000
Available Resources	\$21,395,428	\$19,518,711	\$32,512,429	\$33,384,463
Less Expenditures - 01/01 - 12/31	27,435,495	29,134,402	28,402,966	31,654,000
Cash on Hand as of December 31	(\$6,040,067)	(\$9,615,691)	\$4,109,463	\$1,730,463
Less: End of -Year Encumbrances	241,958	445,313	746,238	625,000
Unencumbered Balance as of December 31	(\$6,282,025)	(\$10,061,004)	\$3,363,225	\$1,105,463

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Other	\$58,511	\$200,778	\$201,060	\$250,000
Interfund Services	25,933,050	25,358,000	27,987,060	29,025,000
Note/Bond Proceeds	0	0	13,940,000	0
TOTAL LIABILITY SELF- INSURANCE FUND RECEIPTS	\$25,991,561	\$25,558,778	\$42,128,120	\$29,275,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	27,435,495	29,134,402	28,402,966	31,654,000
Capital Outlay	0	0	0	0
TOTAL LIABILITY SELF-INSURANCE FUND EXPENDITURES	\$27,435,495	\$29,134,402	\$28,402,966	\$31,654,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

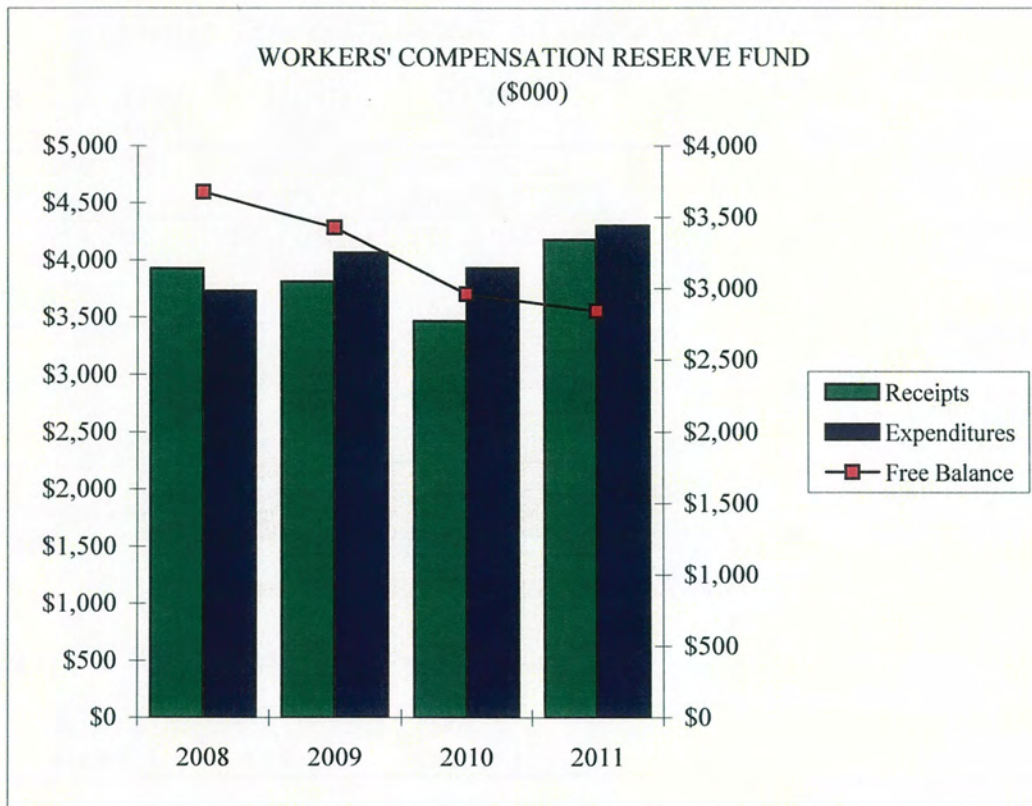
WORKERS' COMPENSATION RESERVE FUND (6007)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$3,515,199	\$3,712,610	\$3,461,327	\$2,994,767
Receipts - 01/01-12/31	3,927,181	3,811,959	3,462,985	4,180,000
Available Resources	\$7,442,380	\$7,524,569	\$6,924,312	\$7,174,767
Less Expenditures - 01/01 - 12/31	3,729,770	4,063,242	3,929,545	4,302,000
Cash on Hand as of December 31	\$3,712,610	\$3,461,327	\$2,994,767	\$2,872,767
Less: End of -Year Encumbrances	32,290	32,290	32,290	30,000
Unencumbered Balance as of December 31	\$3,680,320	\$3,429,037	\$2,962,477	\$2,842,767

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Other	\$41,181	\$49,927	\$43,494	\$55,000
Interfund Services	3,886,000	3,762,032	3,419,491	4,125,000
TOTAL WORKERS' COMPENSATION RESERVE FUND RECEIPTS	\$3,927,181	\$3,811,959	\$3,462,985	\$4,180,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	3,729,770	4,063,242	3,929,545	4,302,000
Capital Outlay	0	0	0	0
TOTAL WORKERS' COMPENSATION RESERVE FUND EXPENDITURES	\$3,729,770	\$4,063,242	\$3,929,545	\$4,302,000



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

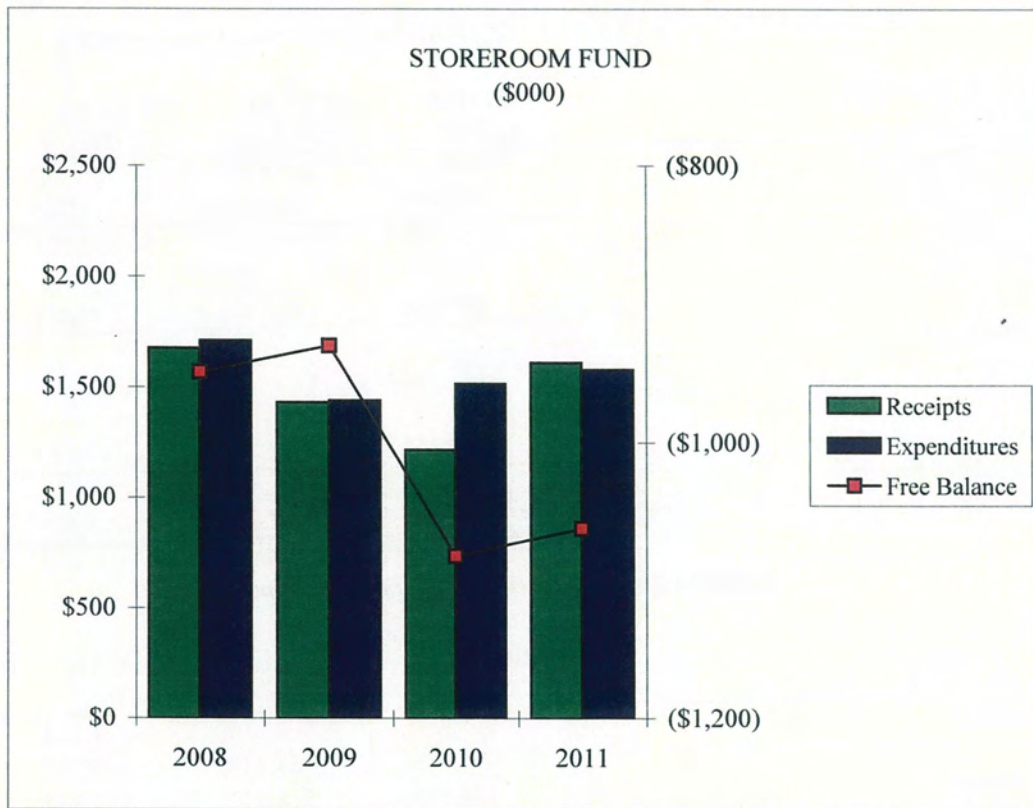
STOREROOM FUND (6010)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	(\$567,037)	(\$601,049)	(\$609,501)	(\$908,395)
Receipts - 01/01-12/31	1,676,169	1,432,741	1,216,940	1,610,000
Available Resources	\$1,109,132	\$831,692	\$607,439	\$701,605
Less Expenditures - 01/01 - 12/31	1,710,181	1,441,193	1,515,834	1,578,190
Cash on Hand as of December 31	(\$601,049)	(\$609,501)	(\$908,395)	(\$876,585)
Less: End of -Year Encumbrances	347,925	320,305	173,275	185,000
Unencumbered Balance as of December 31	(\$948,974)	(\$929,806)	(\$1,081,670)	(\$1,061,585)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Other	\$834	\$13,564	\$10,121	\$35,000
Interfund Services	1,675,335	1,419,177	1,206,819	1,575,000
TOTAL STOREROOM FUND RECEIPTS	\$1,676,169	\$1,432,741	\$1,216,940	\$1,610,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$273,450	\$274,567	\$305,411	\$323,940
Other Operations & Maintenance	1,436,731	1,166,626	1,210,423	1,254,250
Capital Outlay	0	0	0	0
TOTAL STOREROOM FUND EXPENDITURES	\$1,710,181	\$1,441,193	\$1,515,834	\$1,578,190



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

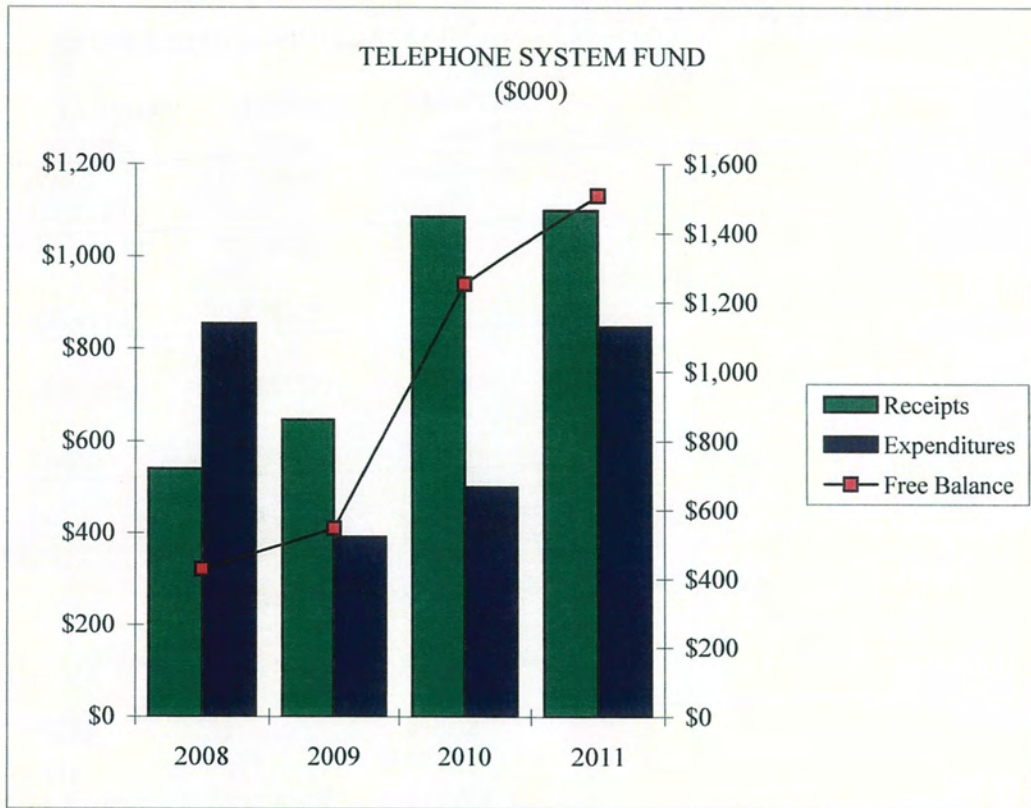
TELEPHONE SYSTEM FUND (6015)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$825,097	\$511,856	\$765,170	\$1,350,490
Receipts - 01/01-12/31	540,404	646,285	1,085,763	1,100,000
Available Resources	\$1,365,501	\$1,158,141	\$1,850,933	\$2,450,490
Less Expenditures - 01/01 - 12/31	853,645	392,971	500,443	847,100
Cash on Hand as of December 31	\$511,856	\$765,170	\$1,350,490	\$1,603,390
Less: End of -Year Encumbrances	82,443	217,744	97,017	95,000
Unencumbered Balance as of December 31	\$429,413	\$547,426	\$1,253,473	\$1,508,390

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Service Revenues	\$64,330	\$99,230	\$121,554	\$125,000
Other	1,269	28,435	412,370	425,000
Interfund Services	474,805	518,620	551,839	550,000
TOTAL TELEPHONE SYSTEM FUND RECEIPTS	\$540,404	\$646,285	\$1,085,763	\$1,100,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	849,662	392,971	480,100	517,100
Capital Outlay	3,983	0	20,343	330,000
TOTAL TELEPHONE SYSTEM FUND EXPENDITURES	\$853,645	\$392,971	\$500,443	\$847,100



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

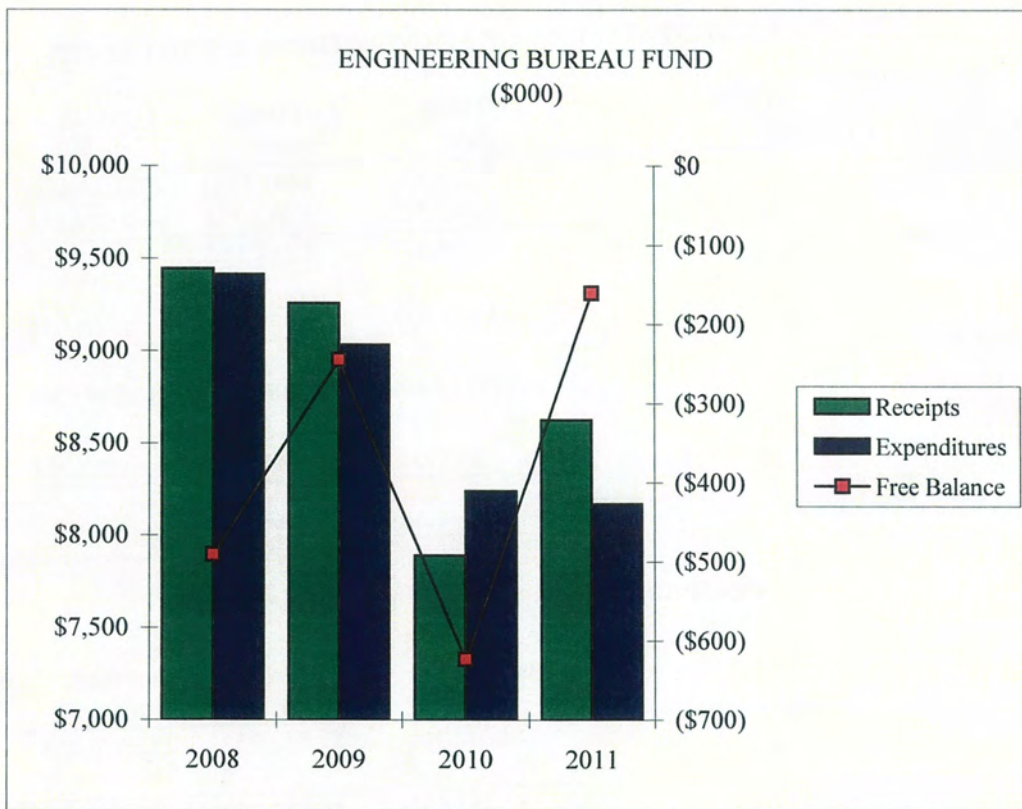
ENGINEERING BUREAU FUND (6025)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	(\$488,182)	(\$458,453)	(\$232,048)	(\$580,465)
Receipts - 01/01-12/31	9,445,004	9,258,947	7,892,148	8,626,000
Available Resources	\$8,956,822	\$8,800,494	\$7,660,100	\$8,045,535
Less Expenditures - 01/01 - 12/31	9,415,275	9,032,542	8,240,565	8,170,200
Cash on Hand as of December 31	(\$458,453)	(\$232,048)	(\$580,465)	(\$124,665)
Less: End of -Year Encumbrances	33,288	12,737	42,007	35,000
Unencumbered Balance as of December 31	(\$491,741)	(\$244,785)	(\$622,472)	(\$159,665)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Service Revenues	\$2,610	\$1,448	\$243	\$500
Other	5,776	757	310	500
Interfund Services	9,436,618	9,256,742	7,891,595	8,625,000
TOTAL ENGINEERING BUREAU FUND RECEIPTS	\$9,445,004	\$9,258,947	\$7,892,148	\$8,626,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$5,466,694	\$5,083,009	\$4,423,106	\$4,242,610
Other Operations & Maintenance	3,948,581	3,949,533	3,817,459	3,927,590
Capital Outlay	0	0	0	0
TOTAL ENGINEERING BUREAU FUND EXPENDITURES	\$9,415,275	\$9,032,542	\$8,240,565	\$8,170,200



COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

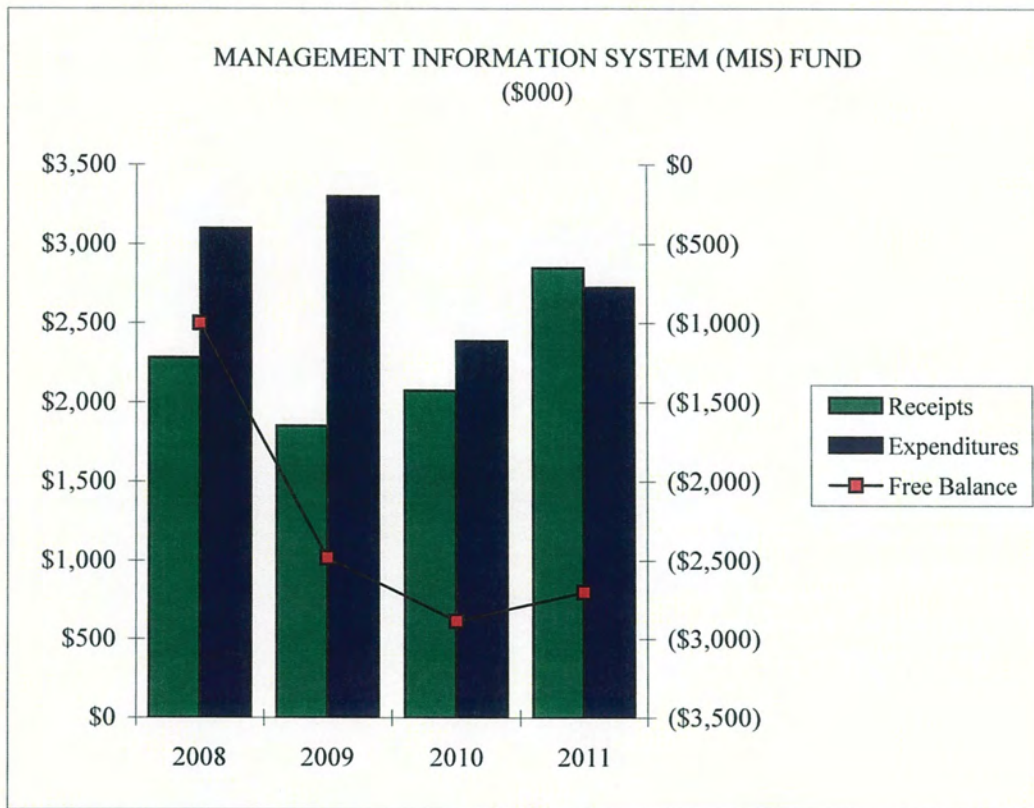
MANAGEMENT INFORMATION SYSTEM (MIS) FUND (6030)	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Cash Balance January 1	\$223,871	(\$591,584)	(\$2,038,052)	(\$2,349,924)
Receipts - 01/01-12/31	2,282,582	1,853,252	2,076,458	2,850,000
Available Resources	\$2,506,453	\$1,261,668	\$38,406	\$500,076
Less Expenditures - 01/01 - 12/31	3,098,037	3,299,720	2,388,330	2,725,570
Cash on Hand as of December 31	(\$591,584)	(\$2,038,052)	(\$2,349,924)	(\$2,225,494)
Less: End of -Year Encumbrances	407,933	443,138	532,798	475,000
Unencumbered Balance as of December 31	(\$999,517)	(\$2,481,190)	(\$2,882,722)	(\$2,700,494)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Interfund Services	\$2,282,166	\$1,853,252	\$2,076,458	\$2,850,000
Other	416	0	0	0
TOTAL MIS FUND RECEIPTS	\$2,282,582	\$1,853,252	\$2,076,458	\$2,850,000

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGETED 2011
Wages and Benefits	\$1,377,699	\$1,349,020	\$1,220,565	\$979,720
Other Operations & Maintenance	1,691,695	1,943,336	1,138,720	1,520,850
Capital Outlay	28,643	7,364	29,045	225,000
TOTAL MIS FUND EXPENDITURES	\$3,098,037	\$3,299,720	\$2,388,330	\$2,725,570



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Debt

Debt

Debt

DEBT SERVICE

The debt policy of the City is to limit long-term debt to only those capital improvements that provide a long-term benefit greater than five years to its citizens. The maturity of the debt will not exceed the reasonably expected useful life of the expenditures so financed. The City will use special assessments, revenue bonds, and/or any other available self-liquidating debt measures instead of general obligation bonds where possible.

The City of Akron has borrowed money to pay for large capital improvements for many years. This practice began in earnest after the passage of the municipal income tax in 1963. The income tax revenues provided a stable source of income to repay any borrowed funds. The City of Akron is under state and constitutional limits regarding the amount of debt it can have outstanding at any time. Generally, these guidelines guarantee that Akron will always have sufficient funds on hand to pay its debt obligations. These guarantees have assured those buying the City's obligations that their investments are secure. Indeed, Akron has not defaulted on any of its obligations since 1936.

Akron has six types of debt instruments: (1) general obligations of the City - these obligations pledge the full faith and credit of the City as security for repayment; (2) special assessment debt - these obligations are backed by both assessments against property owners and the full faith and credit of the City; (3) mortgage revenue bonds and notes - these instruments are secured by the assets of the entity issuing the bonds; the City currently has water and sewer mortgage revenue bonds outstanding; (4) loans - the City has borrowed funds from the Ohio Water Development Authority, the Ohio Public Works Commission, and the Ohio Department of Development to fund a variety of projects; (5) tax increment financing debt - this type of obligation is not secured by tax dollars and is more fully explained later; and, (6) special obligations - COPS, State infrastructure bank loans (SIB), non-tax revenue bonds, income tax revenue bonds, and special revenue (JEDD) bonds.

The basic security for unvoted City general obligation debt is the City's ability to levy, and its levy pursuant to constitutional and statutory requirements of an ad valorem tax on all real and tangible personal property subject to ad valorem taxation by the City, within the Charter tax rate limitation. This tax must be sufficient to pay as it comes due the debt service on the unvoted City general obligation bonds, both outstanding and in anticipation of which bond anticipation notes (BANs) are outstanding. This provides that the levy necessary for debt service has priority over any levy for current expenses within the tax limitation.

The basic security for voted City general obligation debt is the authorization by the electors for the City to levy to pay the debt service on those bonds. The tax is outside the Charter tax limitation, and is to be sufficient amount to pay as it comes due (subject to other provisions).

The Revised Code provides that the net principal amount of both the voted and unvoted debt of a city, excluding "exempt debt" may not exceed 10-1/2% of the total value of all property in the city as listed and assessed for taxation. The Revised Code also provides that the net principal amount of unvoted non-exempt debt of a city may not exceed 5-1/2% of that value. These two limitations, which are referred to as the "direct debt limitations," may be amended from time to time by the General Assembly.

In the calculation of the debt subject to the direct debt limitations, the amount of money in a city's bond retirement fund allocable to the principal amount of non-exempt debt is deducted from gross non-exempt debt. Without consideration of money in the City's Bond Payment Fund and based on outstanding debt and current tax valuation, the City's voted and unvoted non-exempt debt capacities as of December 31, 2010 were:

<u>Debt Limitation</u>	<u>Outstanding Debt</u>	<u>Additional Borrowing Capacity Within Limitation</u>
10-1/2% - \$315,517,018	\$122,132,898	\$193,384,120
5-1/2% - \$165,270,819	\$122,132,898	\$ 43,137,921

A city's ability to incur unvoted debt is also restricted by the indirect debt limitation that is imposed by the charter. The indirect limitation applies to all unvoted general obligation debt service even though some of it is expected to be paid by other sources. This unvoted debt may not be issued unless the highest ad valorem property tax for the payment of debt service on (a) those bonds (or the BANs) and (b) all outstanding unvoted general obligation bonds (including BANs) of the City resulting in the highest tax required for such debt service, in any year is 10.5 or less per \$1.00 assessed valuation.

Even though the property tax is the foundation for debt service payments, the property tax is rarely used to retire debt in the City of Akron. The City has a multitude of funding sources to repay its debts. The local income tax is still the predominant source.

The following tables show all of the City's outstanding obligations. The charts also identify the security for those obligations (how the funds will be repaid).

Akron has \$835,559,648 in outstanding obligations as of December 31, 2010. Table 1 identifies the projects that were debt financed, the amount of debt retired in 2010, and the remaining balances. The table shows \$167,513,558 was spent on debt retirement in 2010. Projected debt retirement in 2011 (including the retirement of G.O. BANs) is approximately \$88,443,633.

Tables 2 through 12 identify the 2011 debt service on every obligation shown in Table 1.

Table 2 summarizes the General Obligation Bonds debt outstanding. As of December 31, 2010 there was \$249,191,565 outstanding.

Table 3 summarizes Special Assessment Bonds and Notes.

Table 4 summarizes the Water Obligations.

Table 5 summarizes the Sewer Obligations.

Table 6 summarizes the OPWC loans outstanding.

Table 7 summarizes General Obligation notes outstanding.

Table 8 summarizes the Ohio Department of Development Loans.

Table 9 identifies Other Special Obligations, such as Certificates of Participation (COPs) and the State Infrastructure Bank Loans.

Table 10 summarizes the City's Nontax Revenue Economic Development Bonds. Currently, there are three issues outstanding. The Nontax Revenue Bonds are a special obligation of the City payable from Nontax Revenue (including fees for licenses, fines, interest earnings) and they are not general obligations of the City. Table 11 summarizes the Income Tax Revenue Bonds. Table 12 summarizes the Special Revenue (JEDD) Bonds, of which there are four issues outstanding.

The City of Akron pays all debt service payments from its Bond Payment Fund. The debt service payments are transferred from the appropriate sources into the Bond Payment Fund at the time principal or interest payments are due. Tables 13 and 14 show the actual activity of the Bond

Payment Fund for both general obligation and special assessment debt.

Table 15 lists the amount of principal and interest payments for the current budget year for each major fund and for other funds in the aggregate.

Table 16 shows future debt service requirements by year for each type of debt.

Table 1

DEBT
CITY OF AKRON, OHIO
Period Ending December 31, 2010

Description	Type	Total Outstanding 12/31/2009	New Issues in 2010	Redeemed in 2010	Total Outstanding 12/31/2010
PUBLIC UTILITY DEBT (G.O.)					
Water	Bonds	\$ -	\$ -	\$ -	\$ -
Sewer	Bonds	-	-	-	-
P.U. SPECIAL REV. (OWDA)					
Water	Loans	8,606,032	1,547,061	1,161,242	8,991,851
Sewer	Loans	26,163,104	3,703,487	4,641,626	25,224,965
P.U. SPECIAL REV. (OPWC)					
Water	Loans	1,183,328	-	95,958	1,087,370
Sewer	Loans	1,165,489	-	105,556	1,059,933
P.U. DEBT (REVENUE)					
Water	Bonds	47,375,000	-	3,450,000	43,925,000
Sewer	Bonds	30,910,000	-	3,650,000	27,260,000
TOTAL P.U. DEBT					
	Bonds	\$ 78,285,000	\$ -	\$ 7,100,000	\$ 71,185,000
	Loans	\$ 37,117,953	\$ 5,250,548	\$ 6,004,382	\$ 36,364,119
GENERAL DEBT					
Ascot Park Improvement	Bonds	\$ 248,902	\$ -	\$ 49,893	\$ 199,009
CitiCenter Building	Bonds	1,173,399	-	235,209	938,190
Community Centers	Bonds	3,549,947	-	586,683	2,963,264
Convention Center	Bonds	2,432,500	-	465,929	1,966,571
Economic Development	Bonds	-	3,370,600	-	3,370,600
Final Judgment	Bonds	3,583,536	-	265,000	3,318,536
Fire Dept. Facilities	Bonds	893,004	254,100	72,004	1,075,100
Furnace/Howard Renewal Area	Bonds	3,450,000	-	130,000	3,320,000
High St. Renewal Area	Bonds	1,882,317	-	194,954	1,687,363
Industrial Incubator	Bonds	3,385,000	-	125,000	3,260,000
Inventors Hall of Fame	Bonds	1,745,554	-	349,898	1,395,656
Justice Center Plaza	Bonds	549,794	-	62,306	487,488
Motor Equipment	Bonds	9,740,497	7,495,000	2,649,578	14,585,919
Municipal Facilities	Bonds	13,726,265	11,730,800	3,353,298	22,103,767
Off Street Parking	Bonds	24,210,160	6,500,000	7,278,066	23,432,094
Public Improvement	Bonds	2,240,184	-	36,296	2,203,888
Real Estate Acquisition	Bonds	5,816,528	-	251,538	5,564,990
Recreational Facilities	Bonds	44,115,294	17,740,600	7,116,789	54,739,105
Storm Sewer Improvement	Bonds	198,566	1,119,600	66,957	1,251,209
Street Improvement	Bonds	80,469,644	31,879,300	11,020,128	101,328,816
Economic Development	Notes	3,267,000	3,408,493	6,583,493	92,000
Fire Dept. Facilities	Notes	245,909	-	245,909	-
Motor Equipment	Notes	5,344,155	4,120,191	8,439,346	1,025,000
Municipal Facilities	Notes	6,178,590	5,666,882	11,665,472	180,000
Off Street Parking	Notes	-	5,741,000	-	5,741,000
Recreational Facilities	Notes	14,574,126	11,495,953	22,478,079	3,592,000
Storm Sewer Improvement	Notes	1,085,000	1,251,437	2,186,437	150,000
Street Improvement	Notes	23,970,220	24,031,044	38,916,264	9,085,000
TOTAL GENERAL DEBT					
	Bonds	\$ 203,411,091	\$ 80,090,000	\$ 34,309,526	\$ 249,191,565
	Notes	\$ 54,665,000	\$ 55,715,000	\$ 90,515,000	\$ 19,865,000

DEBT
CITY OF AKRON, OHIO
Period Ending December 31, 2010

Description	Type	Total Outstanding 12/31/2009	New Issues in 2010	Redeemed in 2010	Total Outstanding 12/31/2010
SPECIAL ASSESSMENTS					
Street Improvement	Bonds	\$ 7,759,093	\$ -	\$ 2,594,165	\$ 5,164,928
Street Resurfacing	Bonds	1,021,329	2,195,840	-	3,217,169
Street Improvement	Notes	4,632,200	-	599,000	4,033,200
TOTAL S.A. DEBT	Bonds	\$ 8,780,422	\$ 2,195,840	\$ 2,594,165	\$ 8,382,097
	Notes	\$ 4,632,200	\$ -	\$ 599,000	\$ 4,033,200
TOTAL G.O. DEBT		\$ 271,488,713	\$ 138,000,840	\$ 128,017,691	\$ 281,471,862
SPECIAL OBLIGATIONS					
CLC Income Tax Revenue	Bonds	\$ 193,630,000	\$ 45,000,000	\$ 5,190,000	\$ 233,440,000
Income Tax Revenue	Bonds	7,025,000	-	360,000	6,665,000
JEDD Revenue	Bonds	37,535,000	-	2,420,000	35,115,000
Non-Tax Revenue	Bonds	58,145,000	-	2,350,000	55,795,000
Canal Park Stadium	COPs	22,160,000	-	2,720,000	19,440,000
Off-Street Parking	COPs	44,405,000	-	2,485,000	41,920,000
Steam System	COPs	-	13,200,000	-	13,200,000
Capital Projects - OPWC	Loans	11,654,067	-	903,312	10,750,755
Capital Projects - SIB	Loans	6,756,297	239,569	1,213,040	5,782,826
Industrial Incubator-ODOD	Loans	135,431	-	61,415	74,016
Univ. Technology Park-ODOD	Loans	859,788	-	88,718	771,070
SA Street Lighting-Cleaning	Notes	8,600,000	9,585,000	8,600,000	9,585,000
Income Tax Medical Benefit	Notes	-	14,000,000	-	14,000,000
GRAND TOTAL		\$ 777,797,249	\$ 225,275,957	\$ 167,513,558	\$ 835,559,648

Table 2

GENERAL OBLIGATION BONDS
Bond Retirement Fund for Serial Bonds and Interest

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2010</u>	<u>2011 PRINCIPAL</u>	<u>2011 INTEREST</u>
Issued after January 20, 1920 Not Voted - 10.50 Mill Limit							
Feb. 21, 1991	\$ 2,500,000	Urban Renewal Imp. 1990	8.000%	Dec. 1, 2010-20	\$ 791,888	\$ 29,928	\$ 63,351
Dec. 10, 1991	1,500,000	Urban Renewal Imp. 1991	8.000%	Dec. 1, 2010-21	1,412,000	24,000	112,960
Nov. 1, 2001	51,239,949	Var. Pur. Imp. & Ref. 2001	4.483%	Dec. 1, 2010-22	9,031,064	1,704,158	406,905
Dec. 1, 2002	33,695,000	Var. Pur. Imp. & Ref. 2002	4.560%	Dec. 1, 2010-23	19,390,000	-	969,465
Oct. 1, 2003	37,640,000	Various Purpose Imp. 2003	4.314%	Dec. 1, 2010-24	28,885,000	1,615,000	1,298,675
Sept. 14, 2005	80,640,000	Var. Pur. Imp. & Ref. 2005	4.284%	Dec. 1, 2010-26	58,460,000	4,345,000	2,858,612
Dec. 21, 2006	22,440,000	Various Purpose Imp. 2006	4.266%	Dec. 1, 2010-27	19,455,000	1,075,000	838,088
Dec. 3, 2007	20,735,000	Various Purpose Imp. 2007	4.458%	Dec. 1, 2010-28	18,810,000	1,020,000	828,063
Nov. 30, 2009	12,920,000	Various Purpose Ref. 2009	4.521%	Dec. 1, 2010-28	12,866,613	-	549,075
Nov. 30, 2010	24,045,000	Various Purpose Ref. 2010 A	3.501%	Dec. 1, 2012-23	24,045,000	-	1,071,267
Nov. 30, 2010	21,350,000	Various Purpose Imp. 2010 B	4.367%	Dec. 1, 2010-29	21,350,000	-	814,124
Nov. 30, 2010	27,320,000	Various Purpose Imp. 2010 C	5.696%	Dec. 1, 2010-29	27,320,000	-	1,405,512
Dec. 8, 2010	7,375,000	Various Purpose Imp. 2010 D	6.255%	Dec. 1, 2010-29	7,375,000	-	443,199
TOTAL INSIDE BONDS					\$ 249,191,565	\$ 9,813,086	\$ 11,659,296

Table 3

SPECIAL ASSESSMENT BONDS
Bond Retirement Fund for Serial Bonds and Interest

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 12/31/2010	2011 PRINCIPAL	2011 INTEREST
Issued after January 20, 1920 Not Voted - 10.50 Mill Limit							
Sept 1, 1978	\$ 110,000	Rosemary Boulevard	7.250%	Sept 1, 2010-14	\$ 12,000	\$ 3,000	\$ 870
Nov. 1, 2001	1,515,051	St. Imp. Ref. Ser. 2001	4.483%	Dec. 1, 2010-13	148,936	50,840	5,944
Sept. 1, 2002	2,040,000	Street Imp. Ser. 2002	3.064%	Dec. 1, 2010-12	455,000	225,000	15,299
Sept. 1, 2003	2,850,000	Street Imp. Ser. 2003	3.383%	Dec. 1, 2010-13	955,000	305,000	37,438
Mar. 1, 2004	1,356,910	St. Resurf., Series 2004	4.000%	Dec. 1, 2010-13	30,023	9,617	1,201
Sept. 1, 2004	3,560,000	Street Imp. Ser. 2004	4.000%	Dec. 1, 2010-14	1,565,000	370,000	62,600
Dec. 1, 2004	1,198,020	St. Resurf., Series 2004B	4.000%	Dec. 1, 2010-14	23,123	5,445	925
Sept. 29, 2005	2,375,000	Street Imp. Ser. 2005	3.707%	Dec. 1, 2010-15	1,300,000	240,000	51,088
Mar. 1, 2006	587,875	St. Resurf., Series 2006	4.000%	Dec. 1, 2010-15	34,935	6,450	1,397
Sept. 14, 2006	1,310,000	Street Imp. Ser. 2006	4.018%	Dec. 1, 2010-16	850,000	125,000	35,056
Mar. 1, 2007	909,945	St. Resurf., Series 2007	4.000%	Dec. 1, 2010-16	205,930	193,952	8,237
Sept. 5, 2007	885,000	Street Imp. Ser. 2007	4.100%	Dec. 1, 2010-17	665,000	80,000	27,265
Mar. 1, 2008	639,785	St. Resurf., Series 2008	4.000%	Dec. 1, 2010-17	283,455	128,405	11,338
Nov. 30, 2009	53,387	St. Imp. Ref. Ser. 2009	4.521%	Dec. 1, 2013-14	53,387	-	1,597
Jun. 1, 2010	2,195,840	St. Resurf., Series 2010	4.000%	Dec. 1, 2010-19	1,800,308	411,356	72,012
TOTAL SPECIAL ASSESSMENTS BONDS (INSIDE)					\$ 8,382,097	\$ 2,154,065	\$ 332,267
SPECIAL ASSESSMENT NOTES							
Oct. 5, 2010	9,585,000	Street Cleaning-Lighting Notes	2.500%	Sep. 30, 2011	\$ 9,585,000	\$ 9,585,000	\$ 236,297
Various	4,033,200	Var. SA Const. Notes	4.000%	Various	4,033,200	998,900	167,383
					\$ 13,618,200	\$ 10,583,900	\$ 403,680

Table 4

WATERWORKS BONDS
Bond Retirement Fund for Serial Bonds and Interest

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 12/31/2010	2011 PRINCIPAL	2011 INTEREST
Mortgage Revenue Bonds - Series 2003							
July 1, 2003	\$ 28,045,000	Water Mortgage Revenue	2.50-5.00%	Mar. 1, 2011-14	\$ 10,335,000	\$ 3,035,000	\$ 402,475
Mortgage Revenue Bonds - Series 2006							
Aug. 10, 2006	\$ 13,340,000	Water Mortgage Revenue	4.00-4.50%	Mar. 1, 2011-26	\$ 11,500,000	\$ 515,000	\$ 481,995
Mortgage Revenue Bonds - Series 2009							
Sep. 17, 2009	\$ 22,100,000	Water Mortgage Revenue	2.50-5.00%	Mar. 1, 2011-34	\$ 22,090,000	\$ 10,000	\$ 1,032,125
Ohio Water Development Authority Loan Agreements							
Sept. 28, 1999	\$ 1,142,942	OWDA #3246	4.020%	Jan. & July 1, 2011-20	\$ 675,402	\$ 56,098	\$ 26,593
May 2, 2000	8,127,549	OWDA #3326	4.640%	Jan. & July 1, 2011-20	4,967,958	400,655	225,919
April 16, 2001	481,350	OWDA #3439	3.900%	Jan. & July 1, 2011-11	83,774	55,308	2,733
July 25, 2002	2,811,813	OWDA #3696	3.890%	Jan. & July 1, 2011-12	651,581	319,516	22,269
Jan. 29, 2004	2,900,272	OWDA #4066	3.500%	Jan. & July 1, 2011-14	1,131,282	309,330	36,912
Oct. 30, 2008	1,547,061	OWDA #4997 (50% Water, 50% Sewer)	3.520%	Jan. & July 1, 2011-20	1,481,854	133,879	50,994
					<u>\$ 8,991,851</u>	<u>\$ 1,274,786</u>	<u>\$ 365,420</u>
Ohio Public Works Commission Loan Agreements							
July 17, 1995	\$ 1,024,156	OPWC #CH903	0.000%	Jan. & July 1, 2011-16	\$ 460,870	\$ 51,208	\$ -
July 1, 2000	895,000	OPWC #CH05D	0.000%	Jan. & July 1, 2011-21	626,500	44,750	-
					<u>\$ 1,087,370</u>	<u>\$ 95,958</u>	<u>\$ -</u>

Table 5

SEWER BONDS
Bond Retirement Fund for Serial Bonds and Interest

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 12/31/2010	2011 PRINCIPAL	2011 INTEREST
Revenue Bonds - Series 1998							
Apr. 1, 1998	\$ 19,140,000	Sewer System Imp.	4.50-5.50%	Dec. 1, 2011-13	\$ 3,285,000	\$ 1,035,000	\$ 179,231
Revenue Bonds - Series 2005							
Dec. 1, 2005	\$ 33,855,000	Sewer System Imp.	3.50-5.00%	Dec. 1, 2011-17	\$ 23,975,000	\$ 2,755,000	\$ 1,112,850
Ohio Water Development Authority Loan Agreements							
Jan. 26, 1995	\$ 15,328,600	OWDA #2658	4.560%	Jan. & July 1, 2011-15	\$ 5,207,542	\$ 949,680	\$ 226,760
Mar. 30, 1995	17,873,932	OWDA #2659	4.560%	Jan. & July 1, 2011-15	6,071,812	1,107,396	264,393
Sept. 30, 2004	8,109,648	OWDA #4160	3.810%	Jan. & July 1, 2011-15	4,503,067	833,946	163,698
Dec. 16, 2004	10,754,763	OWDA #4218	3.350%	Jan. & July 1, 2011-16	5,839,298	1,387,901	184,089
Oct. 30, 2008	1,547,061	OWDA #4997 (50%Water, 50% Sewer)	3.520%	Jan. & July 1, 2011-20	1,481,853	133,879	50,994
Jan. 14, 2010	1,349,600	OWDA #5577	3.250%	Jan. & July 1, 2011-30	1,325,381	49,623	42,675
Nov. 19, 2009	203,453	OWDA #5578	3.250%	Jan. & July 1, 2011-30	203,453	7,361	6,553
Dec. 10, 2009	98,870	OWDA #5581	3.250%	Jan. & July 1, 2011-15	89,685	18,821	2,763
Dec. 10, 2009	413,711	OWDA #5582	3.250%	Jan. & July 1, 2011-20	413,711	35,631	13,158
Dec. 10, 2009	90,793	OWDA #5583	3.250%	Jan. & July 1, 2011-30	89,163	3,338	2,871
					<u>\$ 25,224,965</u>	<u>\$ 4,527,576</u>	<u>\$ 957,954</u>
Ohio Public Works Commission Loan Agreement							
July 1, 1994	\$ 690,000	OPWC #CH804	0.000%	Jan. & July 1, 2011-18	\$ 170,477	\$ 21,310	\$ -
July 1, 1996	907,265	OPWC #CH006	0.000%	Jan. & July 1, 2011-17	430,951	45,363	-
July 1, 1997	595,000	OPWC #CH09A	0.000%	Jan. & July 1, 2011-18	312,375	29,750	-
July 1, 2005	275,000	OPWC #CH10I	0.000%	Jan. & July 1, 2011-25	146,130	9,133	-
					<u>\$ 1,059,933</u>	<u>\$ 105,556</u>	<u>\$ -</u>

Table 6

OPWC LOANS
Ohio Public Works Commission Loan Agreement

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 12/31/2010	2011 PRINCIPAL	2011 INTEREST
Various Capital Projects							
July 1, 1997	\$ 760,000	OPWC #CH10A(CIP)	0.000%	Jan. & July 1, 2011-18	\$ 304,000	\$ 38,000	\$ -
July 1, 1997	1,014,000	OPWC #CH08B(CIP)	0.000%	Jan. & July 1, 2011-20	507,000	50,700	-
July 1, 1999	244,797	OPWC #CH09C(CIP)	0.000%	Jan. & July 1, 2011-22	140,758	12,240	-
July 1, 1999	292,500	OPWC #CH10C(CIP)	0.000%	Jan. & July 1, 2011-21	160,875	14,625	-
July 1, 2000	122,000	OPWC #CH06D(CIP)	0.000%	Jan. & July 1, 2011-20	73,200	6,100	-
June 10, 1998	666,909	OPWC #CH09B(CIP)	0.000%	Jan. & July 1, 2011-21	450,164	33,345	-
July 1, 1999	598,500	OPWC #CH05C(CIP)	0.000%	Jan. & July 1, 2011-22	344,138	29,925	-
July 1, 2000	405,000	OPWC #CH08D(CIP)	0.000%	Jan. & July 1, 2011-20	198,907	16,576	-
July 1, 2001	477,500	OPWC #CH07D(CIP)	0.000%	Jan. & July 1, 2011-21	281,118	21,624	-
July 1, 2001	996,032	OPWC #CH08E(CIP)	0.000%	Jan. & July 1, 2011-21	556,057	41,189	-
July 1, 2003	866,700	OPWC #CH06G(CIP)	0.000%	Jan. & July 1, 2011-25	671,693	43,335	-
July 1, 2005	54,000	OPWC #CH05I(CIP)	0.000%	Jan. & July 1, 2011-29	49,950	2,700	-
July 1, 2005	1,878,000	OPWC #CH11I(CIP)	0.000%	Jan. & July 1, 2011-27	1,549,350	93,900	-
July 1, 2005	754,635	OPWC #CH08I(CIP)	0.000%	Jan. & July 1, 2011-28	660,305	37,732	-
July 1, 2006	988,000	OPWC #CH04J(CIP)	0.000%	Jan. & July 1, 2011-29	938,600	49,400	-
July 1, 2006	184,400	OPWC #CH09J(CIP)	0.000%	Jan. & July 1, 2011-27	156,740	9,220	-
July 1, 2006	834,000	OPWC #CH10J(CIP)	0.000%	Jan. & July 1, 2011-29	792,300	41,700	-
July 1, 2008	1,299,000	OPWC #CH09L(CIP)	0.000%	Jan. & July 1, 2011-29	1,299,000	-	-
Nov. 28, 2008	225,000	OPWC #CH06M(CIP)	0.000%	Jan. & July 1, 2011-29	225,000	-	-
Mar. 13, 2009	529,900	OPWC #CH08M(CIP)	0.000%	Jan. & July 1, 2011-29	529,900	8,832	-
Nov. 28, 2008	861,700	OPWC #CH09M(CIP)	0.000%	Jan. & July 1, 2011-29	861,700	-	-
TOTAL OPWC LOANS					\$ 10,750,755.00	\$ 551,143.00	\$ -

Table 7

BOND ANTICIPATION G.O. NOTES
Bond Retirement Fund for Serial Bonds and Interest

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2010</u>	<u>2011 PRINCIPAL</u>	<u>2011 INTEREST</u>
Dec. 8, 2010	\$ 19,865,000	Various Purpose Imp. Series 2010B	1.125%	Dec. 8, 2011	\$ 19,865,000	\$ 19,865,000	\$ 223,481
TOTAL BOND ANTICIPATION G.O. NOTES					<u>\$ 19,865,000</u>	<u>\$ 19,865,000</u>	<u>\$ 223,481</u>

Table 8

ODOD
Ohio Department of Development Loan Agreements

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2010</u>	<u>2011 PRINCIPAL</u>	<u>2011 INTEREST</u>
Jan. 15, 1996	\$ 780,000	Industrial Incubator	3.00%	Jan. 1, 2011-2012	\$ 74,016	\$ 63,283	\$ 1,468
Mar. 28, 2003	1,000,000	University Technology Park	4.00%	April 1, 2011-2018	771,070	92,332	30,985
TOTAL ODOD LOANS					<u>\$ 845,086</u>	<u>\$ 155,615</u>	<u>\$ 32,453</u>

Table 9

OTHER SPECIAL OBLIGATIONS

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 12/31/2010	2011 PRINCIPAL	2011 PRINCIPAL
Certificates of Participation (COPS)							
July 27, 2005	\$ 32,065,000	Canal Park Stadium	5.000%	Dec. 1, 2011-16	\$ 19,440,000	\$ 2,855,000	\$ 972,000
Sept. 14, 2005	31,940,000	Off-Street Parking Facilities	3.50-5.00%	Dec. 1, 2011-26	23,645,000	1,825,000	997,044
Dec. 20, 2007	19,610,000	Off-Street Parking Facilities	4.00-4.375%	Dec. 1, 2011-28	18,275,000	710,000	759,294
	13,200,000	Steam System Utility	2.75-5.00%	Dec. 1, 2012-30	13,200,000	-	608,563
TOTAL CERTIFICATES OF PARTICIPATION					\$ 74,560,000	\$ 5,390,000	\$ 3,336,901
State Infrastructure Bank (SIB) Loans							
July 12, 2004	\$ 3,508,527	U.S. 224 Upgrading	3.00%	2011-2014	\$ 2,431,571	\$ 581,016	\$ 68,622
Sept. 30, 2004	3,435,500	Bettes, Carnegie & Hawkins Bridges	3.00%	2011-2014	1,874,461	447,896	52,900
July 21, 2005	2,197,000	Cascade Locks Bikeway	3.00%	2011-2015	1,476,794	278,036	42,234
TOTAL SIB LOANS					\$ 5,782,826	\$ 1,306,948	\$ 163,756

Table 10

NON-TAX REVENUE ECONOMIC DEVELOPMENT BONDS
Bond Retirement Fund for Serial Bonds and Interest

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2010</u>	<u>2011 PRINCIPAL</u>	<u>2011 INTEREST</u>
Nov. 1, 1997	\$ 35,000,000	O'Neil's Bldg. Conversion	5.149%	Dec. 1. 2011-18	\$ 18,270,000	\$ 1,885,000	\$ 952,300
Dec. 15, 2006	19,500,000	Economic Development	5.549%	Dec. 1. 2011-26	17,375,000	625,000	947,078
Sep. 18, 2008	20,150,000	Economic Development	7.375%	Dec. 1. 2011-28	<u>20,150,000</u>	<u>100,000</u>	<u>1,486,062</u>
TOTAL NON-TAX REVENUE BONDS					\$ 55,795,000	\$ 2,610,000	\$ 3,385,440

Table 11

INCOME TAX REVENUE BONDS
Bond Retirement Fund for Serial Bonds and Interest

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2010</u>	<u>2011 PRINCIPAL</u>	<u>2011 INTEREST</u>
Apr. 15, 1999	\$ 10,090,000	Pension Refunding	4.916%	Dec. 1. 2011-23	\$ 6,665,000	\$ 375,000	\$ 329,133
Mar. 17, 2010	\$ 14,000,000	Health Benefit Claims	1.750%	Mar. 17, 2011	\$ 14,000,000	\$ 14,000,000	\$ 245,000
Jan. 1, 2004	\$ 165,000,000	Community Learning Ctrs., 2004A	4.845%	Dec. 1. 2014-33	\$ 165,000,000	\$ -	\$ 8,251,288
Jan. 1, 2004	50,000,000	Community Learning Ctrs., 2004B	3.419%	Dec. 1. 2011-14	23,440,000	5,750,000	1,172,000
Jul. 28, 2010	17,880,000	Community Learning Ctrs., 2010A	4.440%	Dec. 1. 2011-33	17,880,000	-	771,650
Jul. 28, 2010	12,060,000	Community Learning Ctrs., 2010B	6.450%	Dec. 1. 2011-33	12,060,000	-	765,548
Jul. 28, 2010	15,060,000	Community Learning Ctrs., 2010C	5.940%	Dec. 1. 2011-26	15,060,000	-	884,624
Total Community Learning Centers					<u>\$ 233,440,000</u>	<u>\$ 5,750,000</u>	<u>\$ 11,845,110</u>
TOTAL INCOME TAX REVENUE BONDS					\$ 254,105,000	\$ 20,125,000	\$ 12,419,243

Table 12

SPECIAL REVENUE (JEDD) BONDS
Bond Retirement Fund for Serial Bonds and Interest

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2010</u>	<u>2011 PRINCIPAL</u>	<u>2011 PRINCIPAL</u>
July 1, 2000	\$ 13,825,000	Waterworks Syst.,Ser.2000	5.505%	Dec. 1. 2011-20	\$ 8,765,000	\$ 685,000	\$ 480,558
Sept. 1, 2002	15,550,000	Waterworks Syst.,Ser.2002	4.354%	Dec. 1. 2011-22	10,770,000	710,000	488,058
Aug. 1, 2000	13,825,000	San. Sewer Syst.,Ser.2000	5.449%	Dec. 1. 2011-20	8,780,000	680,000	482,007
Nov. 1, 2002	10,000,000	San. Sewer Syst.,Ser.2002	4.575%	Dec. 1. 2011-22	6,800,000	460,000	323,330
TOTAL SPECIAL REVENUE (JEDD) BONDS					<u>\$ 35,115,000</u>	<u>\$ 2,535,000</u>	<u>\$ 1,773,953</u>

Table 13

CITY OF AKRON, OHIO
Comparative and Estimated Receipts, Expenditures and Balances

<u>Purpose</u>	<u>Actual</u>			<u>Estimate</u>
	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
General Bond Retirement: January 1	\$ 56,400	\$ 53,744	\$ 131,583	\$ 146,454
Receipts:				
General Property Tax	929,212	259,361	777,252	818,183
Special Assessment Collections	259,855	58,512	269,874	269,846
Investments Matured	37,713,014	10,581,850	55,160,000	30,500,000
Interest on Investments	59,229	6,468	9,467	25,000
Bond Sale	-	12,866,761	51,835,662	20,088,481
Note Sale	-	26,850,000	43,503,999	-
Bond & Note Sale, Premium, A/I	224,573	273,873	-	-
BNY Escrow	-	-	5,449,688	14,901,678
Miscellaneous Receipts	436	249,137	16,911	2,000
University Polymer Research Park	-	123,760	20,606	-
Akron Dev. Corp Incubator	-	32,529	32,453	31,642
Akron Municipal Courts	-	-	-	49,578
EMS Operating	13,550	3,946	13,988	12,118
JEDD - Econ. Dev. & Township	565,728	313,896	641,659	642,748
Motor Equipment Operating	42,418	16,214	8,649	15,893
Municipal Utilities	7,638,212	7,573,743	7,477,545	7,327,249
Off-Street Parking	-	31,997	20,616	31,586
Capital Imp. Fund	21,239,365	9,735,680	17,173,143	20,468,016
Ascot Park Public Imp.	222,996	50,321	87,119	98,873
Community Development Fund	75,749	140,050	299,191	360,601
City Radio System	222,530	-	-	-
Inventors Hall of Fame	341,301	-	-	-
C.B.D. Tax Equivalency	225,388	-	1,063,187	286,631
General Fund	91,598	24,390	88,264	73,337
U. S. Bank Escrow	4,523,798	4,145,053	21,795,433	1,125,150
Eaton Estate Tax Equivalency	5,225	3,492	74,126	68,399
Bond Payment Fund - Various	55,982	974,354	348,392	564,680
Total Receipts and Balance	\$ 74,506,559	\$ 74,369,131	\$ 206,298,810	\$ 97,908,143
Expenditures:				
Bonds & Notes: Within 10M	\$ 17,287,103	\$ 41,997,196	\$ 130,937,652	\$ 44,633,086
Bonds & Notes Int. Within 10M	10,399,972	11,516,077	10,263,048	13,056,005
Bonds & Notes: Outside 10M	-	-	-	-
Bonds & Notes Int. Outside 10M	-	-	-	-
O.W.D.A. Loans	7,436,699	7,472,986	7,276,032	7,125,735
O.P.W.C. Loans	650,025	326,363	743,825	733,670
O.D.O.D. Loans	-	188,818	188,450	155,615
S.I.B. Loans	1,366,100	1,282,021	1,406,699	1,306,948
Other Expense	80,839	107,237	611,650	250,000
Investment Purchases	37,232,078	11,346,850	54,725,000	30,500,000
Total Expenditures	\$ 74,452,815	\$ 74,237,548	\$ 206,152,356	\$ 97,761,059
Balance December 31	\$ 53,744	\$ 131,583	\$ 146,454	\$ 147,084

Table 14

CITY OF AKRON, OHIO
Comparative and Estimated Receipts, Expenditures and Balances

<u>Purpose</u>	<u>Actual</u>			<u>Estimate</u>
	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Special Assessment Bond Ret. Fund: January 1	\$ 44,165	\$ 42,321	\$ 48,191	\$ 30,283
Receipts:				
Assessments Coll. by County	12,436,768	12,605,344	11,442,695	11,445,000
Assessments Coll. by City	-	-	4,457	-
Interest on Investments	191,792	14,436	10,706	20,000
Investments Matured	96,696,452	17,771,970	7,300,000	7,300,000
Premiums	-	37,144	48,859	35,000
Accrued Interest Bonds Sold	-	-	-	-
Sale of Bonds & Notes	-	53,239	-	998,900
Street Cleaning Assessments	-	-	73,120	-
Balance from Improvement Funds & Miscellaneous	140,698	381,920	1,121,008	1,050,000
Total Receipts and Balance	\$ 109,509,876	\$ 30,906,374	\$ 20,049,035	\$ 20,879,183
Expenditures:				
Redemption of Improvement Bonds	\$ 2,956,493	\$ 2,458,478	\$ 2,594,165	\$ 2,154,065
Interest on Improvement Bonds	405,854	445,037	391,965	332,267
Redemption of Notes	1,282	259,300	9,199,000	10,583,900
Interest on Notes	140,775	193,514	472,478	403,680
Investments Purchased	96,776,816	17,591,970	7,315,000	7,300,000
Close-Out Various S.A. Accounts	-	-	-	-
Refunds - S.A. Collections	1,264	-	-	-
Misc. & Dist. of S.A. Coll.	9,185,070	9,909,884	46,145	60,000
Total Expenditures	\$ 109,467,555	\$ 30,858,183	\$ 20,018,753	\$ 20,833,912
Balance December 31	\$ 42,321	\$ 48,191	\$ 30,283	\$ 45,271

Table 15

CITY OF AKRON, OHIO
2011 Debt Service

MAJOR GOVERNMENTAL FUNDS				MAJOR PROPRIETARY FUNDS			
	General Fund	Income Tax Capital Improvement Fund	Community Learning Centers Income Tax Fund		Water Fund	Sewer Fund	Off-Street Parking Fund
Principal	\$ 61,453	\$ 37,400,425	\$ 5,750,000		\$ 4,930,742	\$ 8,423,133	\$ 374,328
Interest	23,768	15,719,660	11,845,110		2,282,014	2,250,035	559,707
Total	\$ 85,221	\$ 53,120,085	\$ 17,595,110		\$ 7,212,756	\$ 10,673,168	\$ 934,035

	Non-Major Governmental Funds (1)	Non-Major Proprietary Funds (2)	Total
Principal	\$ 17,503,552	\$ 14,000,000	\$ 88,443,633
Interest	5,321,332	260,893	38,262,519
Total	\$ 22,824,884	\$ 14,260,893	\$ 126,706,152

(1) Includes Non-Major Debt Service and Non-Major Special Revenue Funds.

(2) Includes Non-Major Internal Service and Non-Major Enterprise Funds.

Table 16

Future Debt Service Requirements

Fiscal Year Ending December 31 (in thousands)	Governmental Activities					
	General Obligation Bonds		OPWC Loan		Ohio Department of Development Loans	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 9,813	\$ 11,629	\$ 551	\$ -	\$ 156	\$ 32
2012	12,046	11,206	640	-	107	27
2013	14,599	10,727	640	-	100	23
2014	15,504	10,153	640	-	104	19
2015	15,614	9,548	640	-	108	14
2016-2020	81,334	36,822	3,121	-	270	14
2021-2025	66,384	17,710	2,324	-	-	-
2026-2030	29,305	5,173	1,135	-	-	-
2031-2035	3,960	235	486	-	-	-
2036-2040	-	-	487	-	-	-
2041-2045	-	-	87	-	-	-
	<u>\$ 248,559</u>	<u>\$ 113,203</u>	<u>\$ 10,751</u>	<u>\$ -</u>	<u>\$ 845</u>	<u>\$ 129</u>

Fiscal Year Ending December 31 (in thousands)	Non-Tax Revenue Bonds		Income Tax Revenue		Special Revenue Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 2,610	\$ 3,386	\$ 6,125	\$ 12,174	\$ 2,535	\$ 1,774
2012	2,750	3,234	6,220	11,870	2,650	1,659
2013	2,990	3,073	7,130	11,560	2,770	1,541
2014	3,290	2,919	7,980	11,203	2,900	1,407
2015	4,073	2,745	6,165	10,827	3,035	1,266
2016-2020	18,203	10,186	37,675	48,935	17,620	3,776
2021-2025	14,324	5,567	53,700	37,538	3,605	254
2026-2030	7,555	988	65,245	22,886	-	-
2031-2035	-	-	49,865	5,180	-	-
2036-2040	-	-	-	-	-	-
2041-2045	-	-	-	-	-	-
	<u>\$ 55,795</u>	<u>\$ 32,098</u>	<u>\$ 240,105</u>	<u>\$ 172,173</u>	<u>\$ 35,115</u>	<u>\$ 11,677</u>

Fiscal Year Ending December 31 (in thousands)	Special Assessment Bonds		State Infrastructure Bank Loans		Income Tax Revenue Notes	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 2,154	\$ 332	\$ 1,307	\$ 164	\$ 14,000	\$ 245
2012	2,044	249	1,347	124	-	-
2013	1,741	168	1,387	83	-	-
2014	1,464	98	1,429	42	-	-
2015	554	40	313	7	-	-
2016-2020	425	25	-	-	-	-
2021-2025	-	-	-	-	-	-
2026-2030	-	-	-	-	-	-
2031-2035	-	-	-	-	-	-
2036-2040	-	-	-	-	-	-
2041-2045	-	-	-	-	-	-
	<u>\$ 8,382</u>	<u>\$ 912</u>	<u>\$ 5,783</u>	<u>\$ 420</u>	<u>\$ 14,000</u>	<u>\$ 245</u>

Table 16

Future Debt Service Requirements

Governmental Activities						
Fiscal Year Ending December 31 (in thousands)	General Obligation Notes		Special Assessment Notes		Certificates of Participation	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 19,865	\$ 223	\$ 10,584	\$ 404	\$ 5,390	\$ 3,337
2012	-	-	922	123	6,040	3,102
2013	-	-	2,112	54	6,260	2,835
2014	-	-	-	-	6,500	2,558
2015	-	-	-	-	6,765	2,261
2016-2020	-	-	-	-	20,590	7,484
2021-2025	-	-	-	-	13,205	3,942
2026-2030	-	-	-	-	9,810	1,287
2031-2035	-	-	-	-	-	-
2036-2040	-	-	-	-	-	-
2041-2045	-	-	-	-	-	-
	<u>\$ 19,865</u>	<u>\$ 223</u>	<u>\$ 13,618</u>	<u>\$ 581</u>	<u>\$ 74,560</u>	<u>\$ 26,806</u>
Business-type Activities						
Fiscal Year Ending December 31 (in thousands)	General Obligation Bonds		Mortgage Revenue		Revenue	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ -	\$ 30	\$ 3,560	\$ 1,917	\$ 3,790	\$ 1,292
2012	2	30	3,190	1,758	3,955	1,125
2013	2	30	3,340	1,608	4,130	950
2014	14	30	3,475	1,471	4,310	769
2015	72	30	3,625	1,322	4,525	554
2016-2020	415	91	14,195	4,067	6,550	418
2021-2025	127	10	6,395	2,154	-	-
2026-2030	-	-	3,570	972	-	-
2031-2035	-	-	2,575	266	-	-
2036-2040	-	-	-	-	-	-
2041-2045	-	-	-	-	-	-
	<u>\$ 632</u>	<u>\$ 251</u>	<u>\$ 43,925</u>	<u>\$ 15,535</u>	<u>\$ 27,260</u>	<u>\$ 5,108</u>
Fiscal Year Ending December 31 (in thousands)	OWDA Loans		OPWC Loans		Grand Total	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 5,802	\$ 1,323	\$ 202	\$ -	\$ 88,444	\$ 38,262
2012	6,007	1,090	201	-	48,121	35,597
2013	5,875	851	201	-	53,277	33,503
2014	5,939	614	201	-	53,750	31,283
2015	4,409	388	202	-	50,100	29,002
2016-2020	5,267	749	891	-	206,556	112,567
2021-2025	445	118	240	-	160,749	67,293
2026-2030	473	40	9	-	117,102	31,346
2031-2035	-	-	-	-	56,886	5,681
2036-2040	-	-	-	-	487	-
2041-2045	-	-	-	-	87	-
	<u>\$ 34,217</u>	<u>\$ 5,173</u>	<u>\$ 2,147</u>	<u>\$ -</u>	<u>\$ 835,559</u>	<u>\$ 384,534</u>

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Capital Budget

2011 CAPITAL INVESTMENT AND COMMUNITY DEVELOPMENT PROGRAM

INTRODUCTION

The City of Akron Budget Plan is comprised of two major components, the Operating Budget and the Capital Budget. The Operating Budget is the component that funds wages, salaries, supplies and materials. Basically, the operating component funds the day-to-day, recurring costs the City incurs. The other component, the Capital Budget, funds the major, one-time expenses for equipment, facilities, etc. Examples of capital expenses are fire trucks, expressway improvements, park construction, remodeling or major repair of City buildings.

In previous years, the Capital Budget was used exclusively for infrastructure repairs and construction. Today, however, the Capital Budget is also used for economic development. As you read through the major projects listed in the Capital Budget, you will notice the sizable amount of funds devoted to the expenses categorized as economic development. Akron has devoted much effort and money to enhance its image as a good place to do business. The projects that are herein identified are evidence that the effort is paying dividends.

Although there are two components to the budget, the budgets operate as one. The reason the components appear separately is for convenience in review of the budgets and simplicity in explaining the process. The capital projects are generally more interesting to the general population than the operating expenses. Separating the Capital Budget from the Operating Budget allows the reader to quickly find a particular project.

The Capital Budget is a vital part of the overall City budget. The decisions to put certain projects in the budget are dependent on the operating implications of the investment. Many capital projects assist the Operating Budget by reducing long-term operating costs. Other projects are funded because they will reap long-term revenue growth. A larger revenue stream will enable other operating programs to be expanded or implemented.

The City's Capital Budget identifies all of the capital improvements that will be made in the City during 2011. These projects are funded from a variety of funding sources. The largest source is the City income tax. Akron's 2% tax (Akron's tax rate is 2.25% but the .25% is dedicated for the Community Learning Centers) is divided by Charter into the Operating Plan (73%) and the Capital Plan (27%). This Charter mandate has enabled Akron to always have a steady supply of capital funds available to pay debt service, match grants from federal and state agencies, and make improvements and extensions to the City's infrastructure. Akron has been able to keep pace with an aging infrastructure due to the reliability of the revenues from the City's income tax. Since 1963, when the City income tax was first enacted, approximately \$783 million of the Capital Budget's share of the income tax has leveraged a total of \$3.4 billion in capital investments.

OBJECTIVES

The 2011 Capital Budget is a key element in the City's overall financial plan. Akron is dedicated to the goal of maintaining its reputation as a financially sound community, and the Capital Plan and Operating Budget Plan are integrated to reach that goal.

Specifically, the Capital Budget is prepared in order to meet the following objectives:

- a. Maintain the facilities vital to both Akron residents and businesses, such as water and sewer lines, parks, streets, bridges and expressways.
- b. Reduce long-term operating costs by making permanent improvements in areas that otherwise need constant maintenance dollars.
- c. Encourage the economic expansion of Akron's economy. This activity results in an increase in the local tax base, thus providing additional funds for both capital and operating purposes.
- d. Maintain sound neighborhoods. In cooperation with local banks, millions of dollars have been invested in Akron's housing stock to preserve Akron's true strength – its neighborhoods.

The City has consistently met these objectives over the years, and the projects identified in the 2011 plan will continue that tradition.

FUNDING

The changes in federal budget policies have reduced the amount of federal funds Akron receives for capital investments as well as operating expenses. The reduction of funds in the Urban Development Action Grant Program (UDAG), Community Development Program (CD), Economic Development Administration (EDA), and the Environmental Protection Agency (EPA) have limited our ability to meet the capital needs of the City on a timely basis. However, the American Recovery and Reinvestment Act of 2009 (ARRA) has provided assistance with various capital projects and will continue to do so in 2011. Also, some state funds for infrastructure are available that have eased the pain of reduced federal funding.

While the City's income tax is the largest single source of revenue in the budget, other sources of revenue contribute to the sizable Capital Budget for 2011. At the end of this section is a listing of all the revenues used in the 2011 Capital Budget, including the amount and a brief description of the source.

IMPACT ON OPERATIONS

The following pages contain a description of each category of projects in the 2011 Capital Budget. After each category, a description of the impact that the projects have on the operations of the City is provided. Also included is a description of the major projects for each category and the proposed funding. For a more detailed description of each project, please refer to the City of Akron Five-Year Capital Investment and Community Development Plan.

2011 CAPITAL IMPROVEMENT PLAN

PROJECT	DESCRIPTION	FUNDING	
TRANSPORTATION PROGRAM			
Residential Streets	New pavement, sidewalks, curbs, and street trees on various streets.	\$ 141,000	General Obligation Debt
Community Development Public Improvements	Public improvements in Community Development neighborhoods to complement home improvements performed by property owners. All but the lowest income property owners are assessed a portion of the cost of the improvements which include walk and curb repair, new paving, street trees, water and sewer line repair, and street resurfacing.	\$ 118,000 21,000 302,000 14,000 496,000 18,000 \$ 969,000	Special Assessments Water Capital Funds Ohio Public Works Commission Income Tax Community Development Stimulus Funds - Community Development Total
Sidewalk Reconstruction	The reconstruction of damaged sidewalks throughout the City on various streets, including new ADA curb ramps at locations having either no ramps or deficient ramps.	\$ 1,200,000 215,000 77,000 24,000 \$ 1,516,000	General Obligation Debt Special Assessments Income tax Ohio Department of Transportation Total
Street Resurfacing	Resurfacing of arterial, collector, and local streets throughout the City.	\$ 692,000 850,000 747,000 894,000 302,000 \$ 3,485,000	Special Assessments General Obligation Debt Gas Tax Ohio Department of Transportation Service Transport Program Total
Arterial Streets	Miscellaneous improvements to Akron's arterial street system to increase safety and move traffic more efficiently. Includes lane widening, traffic controllers, turn lanes, consulting services, etc.	\$ 1,307,000 169,000 275,000 434,000 490,000 684,000 50,000 50,000 450,000 20,000 100,000 \$ 4,029,000	General Obligation Debt Ohio Public Works Commission Street Lighting Assessments Ohio Department of Transportation Discretionary Project Congestion Mitigation/Air Quality Cuyahoga Falls Summit County Service Transport Program Income Tax Stimulus Funds - Dept. of Energy Total
Bridges	Annual maintenance on City owned bridges.	\$ 250,000 20,000 1,321,000	Gas Tax Income Tax Bridge Replacement

PROJECT	DESCRIPTION	FUNDING	
TRANSPORTATION PROGRAM (continued)			
		985,000	General Obligation Debt
		209,000	Summit County
		28,000	Water Capital Funds
		568,000	Ohio Public Works Commission
		630,000	Railroad
		368,000	Discretionary Project
			Stimulus Funds - Ohio Dept. of
		100,000	Transportation
		<u>\$ 4,479,000</u>	Total
Expressways	Major reconstruction of expressways throughout Akron.	\$ 29,093,000	Ohio Department Of Transportation
		241,000	Gas Tax
		1,850,000	Interstate Maintenance
		780,000	Discretionary Project
		58,000	Income Tax
		<u>\$ 32,022,000</u>	Total
Concrete Street Repair	Full Improvements	\$ 80,000	Tag Tax**
		30,000	Special Assessments
		100,000	Service Transport Program
		70,000	General Obligation Debt
		<u>\$ 280,000</u>	Total
TOTAL TRANSPORTATION PROGRAM		<u>\$ 46,921,000</u>	

Impact on Operations:

The transportation program has been instrumental in reducing the number of miles of streets, each mile that is paved reduces costs that need routine operating maintenance. All streets are investigated each year by the Highway Maintenance Division and recommendations are made to City Council representatives on which streets will be repaired each year. Those streets are then repaired using contractual maintenance firms. In this way, the not used to maintain newly paved funds streets are used to maintain non-paved streets. Non-paved street contractual maintenance is assessed against the property rate than the paving, owners at a higher encouraging the property owners to petition for the streets to be paved.

PARKS PROGRAM

AES - Bartges Towpath	Closeout charges for extension of towpath trail from the AES Building to existing trailhead south of Bartges St.	\$ 100,000	General Obligation Debt**
Akron Bicycle Plan	Implementation of Akron Bicycle Plan including signage, striping, racks, educational, and promotional materials.	\$ 35,000	Income Tax
		33,000	Stimulus Funds - Dept. of Energy
		<u>\$ 68,000</u>	Total
Canal Light Poles	Conversion of existing canal post tops along the Canal (Bartges Street - North Street) from Metal Halide or HPS source to LED units.	\$ 70,000	Street Lighting Assessments

PROJECT	DESCRIPTION	FUNDING	
PARKS PROGRAM (continued)			
Canal Park Stadium Improvements	Misc. improvements to stadium.	\$ 20,000 80,000 \$ 100,000	Canal Park Reserve Fund Income taxes Total
Athletic Field Improvement Program	Plans and construction to improve existing athletic facilities.	\$ 50,000 48,000 2,000 \$ 100,000	National Football League Private Income Tax Total
Grace Park	Misc. park improvements.Carryover from 2010.	\$ 3,000 7,000 \$ 10,000	Income Taxes University Park Allliance Total
Hyre Park Parking Lot	Resurface and patch parking lot damaged by emergency installion of a water service.	\$ 15,000	Income Tax
Jewett Park	Repair play equipment and replace soft surface.	\$ 5,000 10,000 \$ 15,000	Income Taxes University Park Allliance Total
Lock 2 Park Improvements	Brick wall restoration, railing repairs, and landscaping.Carryover from 2010.	\$ 146,000 13,000 \$ 159,000	General Obligation Debt. Street Lighting Assessments Total
Mason Park	Reconstruction of ball fields. Carryover from 2010.	\$ 30,000 2,000 83,000 \$ 115,000	Community Development Income Taxes University Park Allliance Total
Misc. Parks and Community Centers	Small capital improvements at various city parks and community centers.	\$ 70,000 30,000 \$ 100,000	Income Taxes Community Development Total
Northside Train Station Connector	Design of a connector trail from the Ohio & Erie Canal Towpath Trail to the North Side Train Station.	\$ 257,000 700,000 40,000 \$ 997,000	General Obligation Debt Transportation Enhancement Programs Clean Ohio Program Total
Park East Towpath Trail (Bartges-W.Thorton)	Full-depth asphalt replacement of approx. 1,800 lineal feet of existing walkways. Includes pedestrian bridge removal.	\$ 177,000 700,000 \$ 877,000	General Obligation Debt Transportation Enhancement Programs Total
Park Closeouts	Closeout charges for previous years' projects.	\$ 15,000	Income Taxes

PROJECT	DESCRIPTION	FUNDING	
PARKS PROGRAM (continued)			
Summit Lake Eastside Recreation Area	Capital improvements for Summit Lake Eastside Recreation Area.	\$ 75,000	Income Taxes
		299,000	Clean Ohio Program
		299,000	Community Development
		\$ 673,000	Total
Tot Lot Rehab	Rehab of parks for ages 5 and under.	\$ 50,000	Income Taxes
Towpath Safety Markers	Install mile markers along towpath trail to increase safety.	\$ 15,000	Income taxes
		5,000	Private
		\$ 20,000	Total
Boss Park		\$ 10,000	Community Development
	Park rehab including play equipment, furnishings, and landscaping.	30,000	Community Learning Center (public improvements)
		150,000	University Park Alliance
		\$ 190,000	Total
TOTAL PARKS PROGRAM		\$ 3,674,000	

Impact on operations:

The park projects noted above for the most part add to the operations of the city. The various small park improvements detailed out above reduce the operation costs for those particular parks. This enables the Parks Maintenance Division to concentrate on other parks. The City has used maintenance contracts with small community groups to maintain many of our small parks. This has proven more cost-effective than using City crews.

PUBLIC FACILITIES PROGRAM

Airport Improvements	Revise the Airport Layout Plan per FAA comments, includes precision survey of surrounding properties, construction of remaining repairs and improvements to the main taxiway which is necessary to insure the taxiway remains functional, video system to provide airport radio operator views of aircraft and vehicle operations.	\$ 136,000	Tax Increment Financing
		594,000	Ohio Department of Transportation
		<u>\$ 730,000</u>	Total
Cascade Parking Deck	Make scheduled repairs to Cascade Plaza Parking Deck. Includes new waterproof membrane, repairs to the mechanical and electrical systems, and replacement of the parking access/revenue control systems. Construction scheduled for 2011-2015.	\$ 490,000	Certificates of Participation
Cascade Parking Deck Improvements	Phase 3 & 4 of 4 phases to replace existing fire suppression system on all levels of the garage.	\$ 867,000	Certificates of Participation
Cascade Plaza Reconstruction	Plans for reconstruction of Cascade Plaza. Carryover from 2009.	\$ 100,000	General Obligation Debt

PROJECT	DESCRIPTION	FUNDING	
PUBLIC FACILITIES PROGRAM (continued)			
CitiCenter Fire Alarm System	Replacement of existing fire alarm system.	\$ 314,000	General Obligation Debt
Firestation Improvements	Construction of new 3-bay facility at Fire Station #2.	\$ 2,464,000	General Obligation Debt
Firestation Miscellaneous Equipment	Miscellaneous equipment purchases at various fire stations.	\$ 50,000	Income Tax
Greystone Roof Replacement	Repair existing roof system.	\$ 50,000	Income Tax
Morley Health Center Improvements	Replacement of HVAC equipment, chillers, etc.	\$ 174,000	Certificates of Participation
	Replacement of existing deck lighting with energy efficient lighting.	188,000	Stimulus Funds - Dept. of Energy
		\$ 362,000	Total
High/Market Parking Deck Repairs	Scheduled capital repairs to High/Market Parking Deck. A penetrating sealer and minor repairs to mechanical and electrical systems.	\$ 200,000	Certificates of Participation
Municipal Building	Replacement of 3rd floor roof membrane and the nine (9) HVAC roof top units.	\$ 515,000	General Obligation Debt
		\$ 515,000	Total
Municipal Court/Justice Center Improvements	Design costs for construction of a stand-alone municipal court. Recommended by the Ohio Supreme Court in 2006. Construction scheduled for 2011.	\$ 1,500,000	Courtroom Fees
Municipal Service Center Improvements	Improvements include: Sanitation, office space, expansion, Traffic Engineering locker and toilet room improvements and office remodeling, Building #5 overhead door replacement and lighting, metal siding replacement, and backflow preventers.	\$ 175,000	General Obligation Debt
Opportunity Park Parking Deck Repairs	Plans for maintenance repairs including traffic coating, electrical repairs, and drainage repairs. Carryover from 2010	\$ 270,000	Certificates of Participation
Safety Communications Center Reconfiguration	Reconfiguration will provide more efficient and progressive operations.	\$ 570,000	General Obligation Debt
		380,000	Summit County
		4,000	Private
		\$ 954,000	Total

PROJECT	DESCRIPTION	FUNDING	
PUBLIC FACILITIES PROGRAM (continued)			
Safety Training Facility	Study needs for a safety training facility.	\$ 50,000	General Obligation Debt
West Side Depot	Operate, maintain, and monitor the existing group water remediation system to comply with state regulations.	\$ 14,000 4,000 \$ 18,000	State of Ohio Income Tax Total
Public Property Room Expansion	Activities in support of police property room improvements.	\$ 100,000	General Obligation Debt
Public Building Elevators	Rehab of CitiCenter, Morley, Stubbs, and Municipal Buildings elevators. Municipal Bldg. elevators scheduled for construction in 2010 and remaining elevators in 2011.	\$ 750,000	General Obligation Debt
Public Building Energy Survey	Energy consultant to perform City-owned building survey.	\$ 100,000	Stimulus funds-Dept. of Energy
TOTAL PUBLIC FACILITIES		\$ 10,059,000	

Impact on Operations:

The above improvements will have minimal effect on operations of the City, but will reduce the need for outside maintenance on the various items.

MISCELLANEOUS EXPENSES

Administration	Annual salaries, benefits, supplies, and overhead for the Capital Planning and Design Divisions	\$ 1,230,000	Income Tax
		201,000	Community Development
		60,000	Stimulus Funds- Community Development
		99,000	Stimulus Funds - Department of Energy
		\$ 1,590,000	Total
Akron/Summit 800MHz Regional Radio System	Replacement of a lease tower in northern Summit County scheduled for 2009. Construction of two additional 800MHz radio tower sights in southwest Summit County and northwest Summit County scheduled for 2010.	\$ 119,000	General Obligation Debt
		119,000	Summit County
		237,000	Homeland Security Funds
		\$ 475,000	Total
Bridge Rail, Fence, and Guardrail Replacement	Bridge Rail, Fence, and Guardrail Replacement at various locations. Includes Bath Rd.(Akron-Peninsula-Riverview), Maryland (Manchester-9th), and Lafollette (Overpass & Coventry).	\$ 20,000	Gas Tax

PROJECT	DESCRIPTION	FUNDING	
MISCELLANEOUS EXPENSES (continued)			
Debt Service	Annual service on general obligation debt for capital projects.	\$ 27,426,000	Income Tax
		1,649,000	Tag Tax
		1,330,000	Gas Tax
		1,125,000	Joint Economic Development District - Capital
		<u>1,201,000</u>	Joint Economic Development District
		\$ 32,731,000	Total
Citywide Call Processing/ Voice Mail	Replacement of existing voice mail equipment on the City's telephone system.	\$ 185,000	Telephone Rotary
Citywide Fiber Optic Cable	Connection of City-owned buildings with fiber optic cable to accommodate high speed data transmissions.	\$ 50,000	Income Tax
Equipment Replacement	Annual replacement of obsolete or otherwise unusable rolling stock.	\$ 900,000	General Obligation Debt
		100,000	Equipment Auction
		\$ 1,000,000	Total
Fuel Tank Painting	Re-caulk, clean, and paint existing above ground fuel tanks at Triplett Blvd. and Copley Rd	\$ 40,000	Motor Equipment Bureau Fees
Fire Vehicle Refurbishment Program	Annual program to refurbish vehicle bodies on mechanically sound Fire and EMS vehicles	\$ 50,000	Income Tax
Hybrid Vehicle City Fleet Enrichment Program	Purchase 10 hybrid vehicles. Carryover from 2010.	\$ 60,000	Community Development
		100,000	Stimulus Funds - Dept. of Energy
		90,000	General Fund
		\$ 250,000	Total
IBM RISX Boxes (53 University Ave. 5th floor)	Replace three (3) IBM RISX Boxes with two (2) Dell servers.	\$ 175,000	Private
OPWC Loan Repayment	Repayment of HUD 108 loan used for Market/Forge, Mass Transit Station. Repayment of OPWC loans.	\$ 95,000	Community Development
Neighborhood Partnerships	Matching grants of up to \$7,500 for neighborhood organizations for small, competitive projects which build neighbor collaboration.	\$ 50,000	Income Tax
		100,000	Akron Community Foundation
		50,000	Community Development
		\$ 200,000	Total
Railway Removal from Roads	Annual program to remove railroad crossings from roadway.	\$ 20,000	Gas Tax
Recycle Containers	Purchase 50 recycle bottle containers.	\$ 4,000	Income Tax

PROJECT	DESCRIPTION	FUNDING	
MISCELLANEOUS EXPENSES (continued)			
School Flashers Remote Access	Purchase new school flasher controllers that provide cell phone technology for the purpose of updating and monitoring flasher functioning.	\$ 100,000	General Obligation Debt
Street Trees	Annual replacement of street trees removed because of age, disease, or accident. Includes Emerald Ash Borer mitigation.	\$ 180,000 20,000 \$ 200,000	Income Tax Community Development Total
Trash Receptacles & Newspaper Corrals	Trash receptacle and newspaper corral installation in the Downtown Business District and/or the Community Entertainment District	\$ 5,000 5,000 \$ 10,000	Income Tax Downtown Akron Partnership Total
Video Surveillance Equipment	Video surveillance equipment to be used for various outdoor locations.	\$ 50,000	General obligation debt.
TOTAL MISCELLANEOUS EXPENSES		\$ 37,245,000	

Impact on Operations:

The above improvements will reduce maintenance costs for City equipment and provide needed signage for the community.

ECONOMIC DEVELOPMENT

Brownfields	Cleanup and revitalization of various Brownfield areas throughout the City.	\$ 330,000 1,225,000 \$ 1,555,000	Joint Economic Development District Clean Ohio Program Total
Bridgestone - Firestone Development	Plans for streetscape improvements including resurfacing, sidewalks, curbs, inlets, and streetlighting. Acquisition and demolition in areas south and west of Main/Wilbeth. Application for environmental cleanup of former headquarters. Assistance for site preparation and infrastructure improvements. Assistance for construction of pedestrian connector between new Bridgestone Headquarters and parking deck. Plans and acquisition for neighborhood streetscape improvements including resurfacing, sidewalks, curbs, inlets, and streetlighting. Includes safety improvements to S. Main Street/Wilbeth Road intersection.	\$ 246,000 200,000 500,000 300,000 550,000 575,000 656,000 744,000 200,000 141,000 156,000 130,000 \$ 4,398,000	General Obligation Debt Community Development Economic Development Bond Clean Ohio Program Summit County Private Ohio Public Works Commission Ohio Department of Transportation Stimulus Funds - Ohio Dept. of Transport. Tag Tax Special Assessments Street Lighting Assessments Total
Goodyear Development	Plans for construction of a new street to support the Goodyear Development. Full depth asphalt reconstruction, combination curb and gutter, storm, sanitary, and water main reconstruction on Englewood Street (Martha Avenue – Massillon Road). Traffic signalization will be upgraded. Sanitary sewer rehabilitation. Environmental assessment and cleanup. Improve water quality and control flooding of Little Cuyahoga River. Structural improvements adjacent to Kelly Avenue, 3rd Avenue, and Martha Avenue Bridges. Plans and acquisition for reconstruction of Massillon Road	\$ 322,000 14,924,000 2,036,000 6,017,000 133,000 50,000 400,000 706,000 20,129,000 352,000 25,000,000	Ohio Department of Development Ohio Department of Transportation Clean Ohio Program Sewer Capital Fund Industrial Realty Group Private Environmental Protection Agency Ohio Department of Natural Resources Ohio Public Works Commission Street Light Assessments Summit County Port Authority

PROJECT	DESCRIPTION	FUNDING	
ECONOMIC DEVELOPMENT (continued)			
		15,050,000	Summit County
	(E. Market Street – Penthley Avenue).	2,000,000	State of Ohio
	Reconstruction of sanitary sewer on Massillon Road.	70,000	General Obligation Debt
	Construction of a parking deck and two surface lots.	\$ 87,189,000	
	Acquisition activities to support campus expansion.		
Commercial / Industrial Development	Opportunity purchases to encourage biomedical business to locate within the Hospital corridor.	\$ 100,000	Economic Development Bond
	Infrastrcture improvements at Akron Fulton Airport.	200,000	Joint Economic Development District
		55,000	Tax Increment Financing
		\$ 355,000	Total
Canal Place Redevelopment Cleanup	Support Canal Place with COAF Grant.	\$ 15,000	Joint Economic Development District-Capital
		299,000	Clean Ohio Program
		\$ 314,000	Total
Economic Development Opportunity Research	Research of miscellaneous economic developpment opportunities.	\$ 25,000	Joint Economic Development District
Landbanking		\$ 60,000	Income Tax
	Acquisition of vacant land and buildings in designated areas.	50,000	Joint Economic Development District
		50,000	Economic Development Bond
		\$ 160,000	Total
Lockheed Martin Infrastructure Support	Financial support of Lockheed Martin High Altitude Airships prototype production and plans for manufacturing.	\$ 210,000	Tax Increment Financing
Locks 3 & 4 Redevelopment: Landmark Bldg.	Closeout charges for CORF cleanup.	\$ 20,000	Joint Economic Development District
Locks 3 & 4 Redevelopment: Landmark Building Roof	Asbestos Abatement and replacement of roof.	\$ 75,000	Joint Economic Development District
		161,000	Stimulus funds-Environmental Protection Agency
		\$ 236,000	Total

PROJECT	DESCRIPTION	FUNDING	
ECONOMIC DEVELOPMENT (continued)			
Richland Communities	Provision of parking and public improvements to support student housing/retail development	\$ 250,000	Economic Development Bond
Smith/Ghent Detention Pond	Slope stabilization around detention pond at the Ghent Road Office Park.	\$ 2,405,000	Tax Increment Financing
		1,090,000	State of Ohio
		\$ 3,495,000	Total
West Side Office Park, Phase 2	Public improvements in support of office development.	\$ 4,236,000	General Obligation Debt
		1,690,000	Job Ready Sites Program
		74,000	Oil & Gas Revenue
		\$ 6,000,000	Total
Wireless Initiative	Provision of broadband wireless service within the city.	\$ 80,000	Joint Economic Development District
Small Business & Neighborhood		\$ 50,000	General Obligation Debt
Business Districts	Business assistance based on job creation. Support for businesses or non-profits to undertake energy efficient renovations. Financial assistance programs in the Central Business District. Activities to accommodate new grocery store and further support Highland Square development. Annual contract with Greater Akron Chamber (formerly ARDB) for services that improve economic well being of the city. Matching facade grants, loans, and other assistance to support business in designated areas. Assistance for businesses in areas undergoing major public improvements. Provision of operational support to the SBDC (Summit Medina Business Alliance) to provide free business consulting and training to entrepreneurs and small businesses.	335,000	Joint Economic Development District
		250,000	Community Development
		170,000	Knight Estate
		500,000	Special Assessments
		13,000	Ohio Department of Development
		35,000	Summit County
		75,000	Small Business Administration
		35,000	Medina County
		500,000	Stimulus Funds - Dept. of Energy
		\$ 1,963,000	Total
TOTAL ECONOMIC DEVELOPMENT PROGRAM		\$ 106,250,000	

Impact on Operations:

The intent of the Economic Development program of the City is specifically to enhance the operating capability of the City of Akron. The projects noted above are all aimed at generating additional revenue in the form of municipal income taxes. The City has had growth in all sectors of the economy as a result of our economic development incentives.

PROJECT	DESCRIPTION	FUNDING	
PUBLIC UTILITIES			
COMBINED SEWER OVERFLOWS (CSO)			
CSO Long Term Control Plan	Completion of Long Term Control Plan update (draft due in August) and associated items per Consent Decree.Construction of CSO Rack 25 Separation Project and design of CSO Rack 8. Investigation in collection system and study of Pumping Station. Design of Phase I improvements.	\$ 20,450,000	Sewer Capital Fund
CSO Program Management Team (PMT)	CSO Program management team.	\$ 1,500,000	Sewer Capital Fund
Operation/ Maintenance PMT	Portion of the cleaning and inspection outside of APUB capabilities per Consent Decree.Development and implementation of the CMOM Program.Ongoing rain gauge and flow monitoring program.Repair and replacement per the CMOM Program.Purchase/lease of closed circuit telemonitoring and sewer cleaning equipment required by CMOM program.	\$ 5,630,000	Sewer Capital Fund
Settlement Requirements	CSO Consent Decree Settlement Requirements. Payments per Consent Decree settlement requirements.	\$ 850,000	Sewer Capital Fund
JOINT ECONOMIC DISTRICTS (SEWER)			
Bath Township	Studies to develop project limits for sanitary sewer extension requests. Design and construction of service area extensions.	\$ 335,000	Joint Economic Development District - Sewer
Copley Township	Closeout charges for installation of 1,670' new sanitary sewer. Repairs to sewer system. Studies to develop project limits for sanitary sewer extension requests. Design and construction of service area extensions. Design and construction of sanitary sewer to serve Sunset Dr.	\$ 387,000	Joint Economic Development District - Sewer
		320,000	Copley
		\$ 707,000	Total
Coventry Township	Studies to develop project limits for sanitary sewer extension requests. Relocation of sewer line for ODOT roadway widening. Design and construction of service area extensions.	\$ 585,000	Joint Economic Development District - Sewer
Springfield Township	Studies to develop project limits for sanitary sewer extension requests. Design and construction of service area extensions. Closeout charges for construction of sewer and/or pump station.	\$ 335,000	Joint Economic Development District - Sewer

PROJECT	DESCRIPTION	FUNDING
JOINT ECONOMIC DEVELOPMENT DISTRICTS (WATER)		
Bath Township	Studies to develop project limits for service area extension projects. Design and construction of service area extensions.	Joint Economic Development District \$ 220,000 - Water
Copley Township	Studies to develop project limits for service area extension projects. Water main construction. Design and construction of service area extensions.	Joint Economic Development District \$ 233,000 - Water 80,000 Copley \$ 313,000 Total
Coventry Township	Studies to develop project limits for service area extension projects. Relocation of water line for ODOT roadway widening. Design and construction of service area extensions.	Joint Economic Development District \$ 1,070,000 - Water
Springfield Township	Studies to develop project limits for service area extension projects. Design and construction of service area extensions.	Joint Economic Development District \$ 220,000 - Water

MAJOR SANITARY TRUNK SEWER PROJECTS

Northside Interceptor Rehab	Rehabilitation of the piers and concrete encasement of the crossing of the Cuyahoga River. Carryover from 2010	\$ 1,000,000 Sewer Capital Fund
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SANITARY SEWERS

2nd St. Pump Station Rehab	Construction of 2nd St. sewer pump station.	\$ 509,000 Sewer Capital Fund
Commercial Sewer Lateral Replacement	Financial assistance to commercial property owners for the replacement of sewer laterals to their property.	\$ 50,000 Special Assessments
Glenmount Ave. Sanitary Sewer Extension	Extend a new sanitary sewer to eliminate flow problems in existing sewer line.	\$ 53,000 Sewer Capital Fund
Lake of The Woods Pump Station	Replacement of the existing pump station and wet well. Carryover from 2010.	\$ 842,000 Sewer Capital Fund
Main Outfall Sewer Rehab	Repair of the main outfall sewer as recommended by recent studies. Carryover from 2010	\$ 550,000 Sewer Capital Fund
Misc. Building Improvements	Roof replacement, masonry repair, miscellaneous improvements.	\$ 50,000 Sewer Capital Fund

PROJECT	DESCRIPTION			FUNDING
SANITARY SEWERS (continued)				
Misc. Improvements Including Pump Stations	Miscellaneous improvements to sewage pumping stations such as repair and/or replacement of pumps, motors, electric controls, and building improvements such as roofs, windows, and spouting.	\$	250,000	Sewer Capital Fund
Sanitary Sewer Reconstruction	Reconstruction of various sanitary sewers. Closeout of 2009 program.	\$	1,146,000	Sewer Capital Fund
Security Improvements	Design and construction of security improvements. Carryover from 2010.	\$	75,000	Sewer Capital Fund
Septic Tank Elimination Studies	Studies of unsewered areas to determine needed sewer extensions. Carryover from 2010.	\$	50,000	Sewer Capital Fund
Sewer System Inflow/Infiltration	Determine sources of I/I and rehabilitate. Carryover from 2010.	\$	200,000	Sewer Capital Fund
Southern Outfall Sewer Study (Wilbeth Rd-Kenmore Blvd.)	Study feasibility of rehabilitating the existing Southern Outfall Sewer by means of cured in place pipe and the logistics involved with bypass pumping.	\$	100,000	Sewer Capital Fund
Stanford St. Sanitary Sewer Reconstruction (Manchester Rd.-Pelton)	Design and reconstruct the existing sanitary sewer that has begun to show signs of failure.	\$	225,000	Sewer Capital Fund
Vehicle and Equipment Replacement	Replacement of motor vehicles, machinery and miscellaneous equipment.	\$	500,000	Sewer Capital Fund
STORM WATER SYSTEMS				
Bath Rd. Erosion Control	Bank stabilization between the Cuyahoga River and the north side of Bath Road (east of Riverview Road).	\$	30,000	General Obligation Debt
Brookshire Slope Repair	Repair of the failed slope and storm outlet. Carryover from 2010.	\$	450,000	General Obligation Debt
Delia Ave. Storm Sewer study	Study of drainage problems on Delia affected by downstream ditch capacity and limitations. Carryover from 2010.	\$	50,000	General Obligation Debt
Ditch Dredging	Annual program request. Various ditches throughout the city are overgrown and are in need of dredging	\$	25,000	General Obligation Debt

PROJECT	DESCRIPTION			FUNDING
STORM WATER SYSTEMS (continued)				
Fairhill Storm Outlets	Repair of the failed slope and storm outlet. Carryout from 2010.	\$	303,000	General Obligation Debt
Misc. Storm Sewers	Miscellaneous construction and reconstruction of storm sewers and outlets throughout the City.	\$	100,000	General Obligation Debt
Misc. Storm Sewer Studies	Studies of storm sewers to determine public improvement needs.	\$	50,000	General Obligation Debt
Priority Storm Sewer Projects	Priority list of storm sewer projects in need of study and reconstruction. Funding is currently being sought to begin these projects.	\$	25,000	General Obligation Debt
Storm Water Utility Program	Study for implementing storm water utility program.	\$	10,000	General Obligation Debt
UTILITIES SERVICES				
Copley Square Curb Meter Pit Installation	Contracting meter pit installations on unmetered services in the Copley Square service area.	\$	50,000	Water Capital Fund
Vehicle & Equipment Replacement	Replacement of motor vehicles, machinery, and misc. equipment	\$	50,000	Water Capital Fund
WATER DISTRIBUTION				
Combined Water & Sewer Maintenance Facility Replacement	Design of a Field Operations Facility to serve both water and sewer maintenance.	\$	250,000	Water Capital Fund
			250,000	Sewer Capital Fund
		\$	500,000	Total
Force Main Valve Replacements	Replacement of original gate valves at valve station 81+00. Carryover from 2010.	\$	100,000	Water Capital Fund
Johnston St. Pump Station Rehab.	Mechanical, electrical, and structural upgrades to the aging building.	\$	500,000	Water Capital Fund
Johnston St. Yard Emergency Power	Install emergency generator to provide electricity for yard operations during power outage periods. Carryover from 2010.	\$	150,000	Water Capital Fund
Misc. Pump Station	Electrical/mechanical improvements to water distribution pump stations.	\$	250,000	Water Capital Fund
Standby Generator Improvements	Install generators to provide backup power in event of utility power outage. Carryover from 2010	\$	300,000	Water Capital Fund
Tank Painting	Repainting of one low boy ground storage reservoir.	\$	350,000	Water Capital Fund

PROJECT	DESCRIPTION	FUNDING	
WATER DISTRIBUTION (continued)			
Vehicle & Equipment Replacement	Purchase replacement motor vehicles, machinery and equipment as necessary.	\$ 500,000	Water Capital Fund
Water Main New and Replacement	Contract to supply labor/equipment and materials for constructing new and replacement water mains.	\$ 2,000,000	Water Capital Fund
WATER POLLUTION CONTROL STATION			
Maintenance Building Roof Replacement	Roof replacement.	\$ 220,000	Sewer Capital Fund
Misc. Plant Improvements	Improvements to the wastewater plant and laboratory that can be accomplished over a short period of time and generally cost less than \$40,000 each.	\$ 200,000	Sewer Capital Fund
Vehicle & Equipment Replacement	Replacement of motor vehicles, machinery, and miscellaneous equipment.	\$ 25,000	Sewer Capital Fund
WATER SUPPLY FACILITIES			
AWP Building Heating System Conversion Phase I	Conversion of existing steam heating system to natural gas. Carryover from 2010.	\$ 873,000	Water Capital Fund
AWP Building Heating System Conversion Phase II	Conversion of existing steam heating system to natural gas. Carryover from 2010.	\$ 355,000	Water Capital Fund
Chemical Feed System Improvements	Replacement of deteriorating chemical lines and coagulation feed system. Carryover from 2010	\$ 1,078,000	Water Capital Fund
DCS Improvements	Design and upgrade of supervisory monitoring and control system. Carryover from 2010	\$ 1,040,000	Water Capital Fund
Filter Media Replacement	Replacement of water filter media. Carryover from 2010.	\$ 547,000	Water Capital Fund
Misc. Plant Improvements	Design and construction of improvements as needed to support Water Supply operations.	\$ 500,000	Water Capital Fund
NSSM Booster Station	Upgrade existing facility. Carryover from 2010.	\$ 315,000	Water Capital Fund
Spillway Improvements	Dam improvements for erosion control and stabilization in the watershed. Carryover from 2010.	\$ 367,000	Water Capital Fund
TOTAL PUBLIC UTILITIES PROGRAM		\$ 49,128,000	

PROJECT	DESCRIPTION	FUNDING
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CLEARANCE, LAND ASSEMBLY, HOUSING DEVELOPMENT

Acquisition/ Relocation/ Clearance	Acquisition, relocation, and clearance of dilapidated structures or vacant lots in neighborhood development and redevelopment areas, land assembly to assist non-profits, and neighborhood blight removal.	\$ 506,000 Community Development
CHDO/CDC Housing	Matching funds for non-profit community housing development organizations.	\$ 800,000 Community Development
Demolition	Demolition of vacant, abandoned, and/or deteriorated housing, garages, and commercial buildings.	\$ 1,093,000 Community Development
UNDC	Support for new housing construction in older neighborhoods by the Urban Neighborhood Development Corporation (UNDC).	\$ 250,000 Community Development

NEIGHBORHOOD STABILIZATION PROGRAM

20%-50% Rule	Acquisition/Redevelopment of structures for those with income less than 50% of the area median	\$ 669,000 Neighborhood Stabilization Program - Fed
Administration	General administration & planning activities.	\$ 267,000 Neighborhood Stabilization Program - Fed
Acquisition	Acquisition of property.	\$ 450,000 Neighborhood Stabilization Program - Fed
Demolition	Demolition of blighted structures.	\$ 300,000 Neighborhood Stabilization Program - Fed
New Construction	Construction assistance for new homes to sell or rent.	\$ 494,000 Neighborhood Stabilization Program - Fed
Rehabilitation	Rehab. of abandoned or foreclosed homes to sell or rent.	\$ 494,000 Neighborhood Stabilization Program - Fed

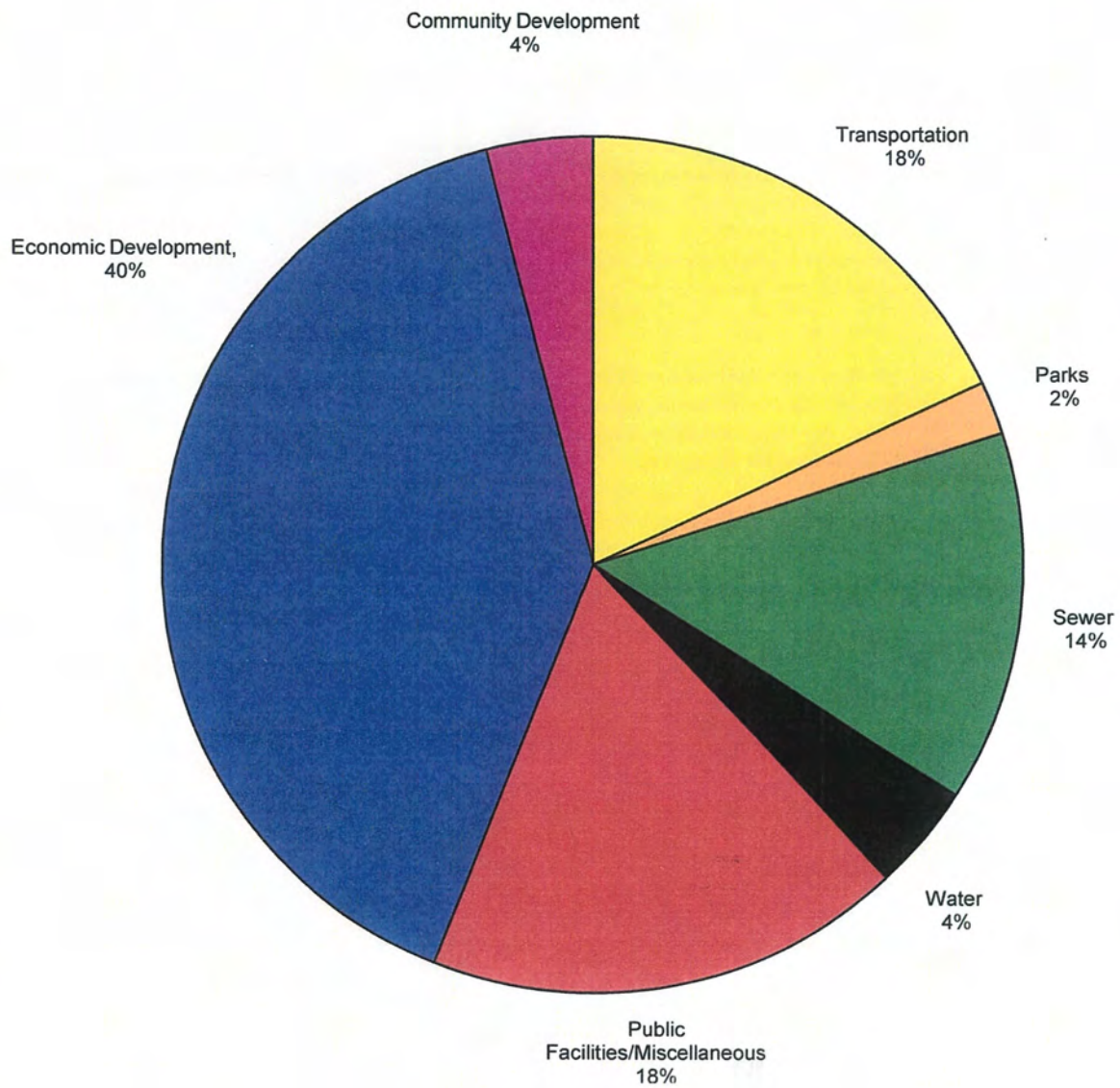
OTHER HOUSING

Disability Modifications	Provision of housing modifications for people with disabilities.	\$ 25,000 Community Development
Emergency and Transitional Housing	Emergency Shelter Grant Program provides funding for sheltering the homeless. Funding awarded on a request for proposal basis to eligible, non-profit providers for emergency shelter housing and for intermediate term housing and homeless prevention services for homeless individuals and families.	<div> <div>\$ 55,000 Community Development</div> <div>\$ 300,000 Emergency Shelter Grant</div> <div>\$ 355,000 Total</div> </div>

PROJECT	DESCRIPTION	FUNDING		
OTHER HOUSING (continued)				
Minor Home Repair	Emergency home repair for low income, elderly, and handicapped homeowners.	\$	300,000	Community Development
Paint Program	Reimbursement for neighborhood non-profit organizations to operate a paint program for low income homeowners.	\$	35,000	Community Development
PUBLIC SERVICES				
Community Services	Public Services to primarily serve CD area residents, including youth, seniors, and families. Programs include education, neighborhood security, and recreation.	\$	545,000	Community Development
Community Gardens	Support of community garden program.	\$	75,000	Community Development
Energy Efficiency New Residential Construction	Grant support for homebuilders construction of ultra-low energy use new homes.	\$	150,000	Stimulus Funds - Dept. of Energy
Fair Housing	Services that further fair housing activities in Akron including housing discrimination, complaint processing, tenant/landlord services, homeownership counseling, and public education.	\$	100,000	Community Development
Rehabilitation Assistance	Grants and loans for housing rehabilitation and lead paint abatement to owners of property.	\$	2,702,000	Community Development
TOTAL HOUSING AND COMMUNITY SERVICES		\$	<u>9,610,000</u>	
GRAND TOTAL:		\$	262,887,000	

*Local savings due to receipt of stimulus funding.

**CITY OF AKRON
2011 CAPITAL BUDGET
EXPENDITURES BY CATEGORY
TOTAL \$262,887,000**



2011 REVENUE BY SOURCE

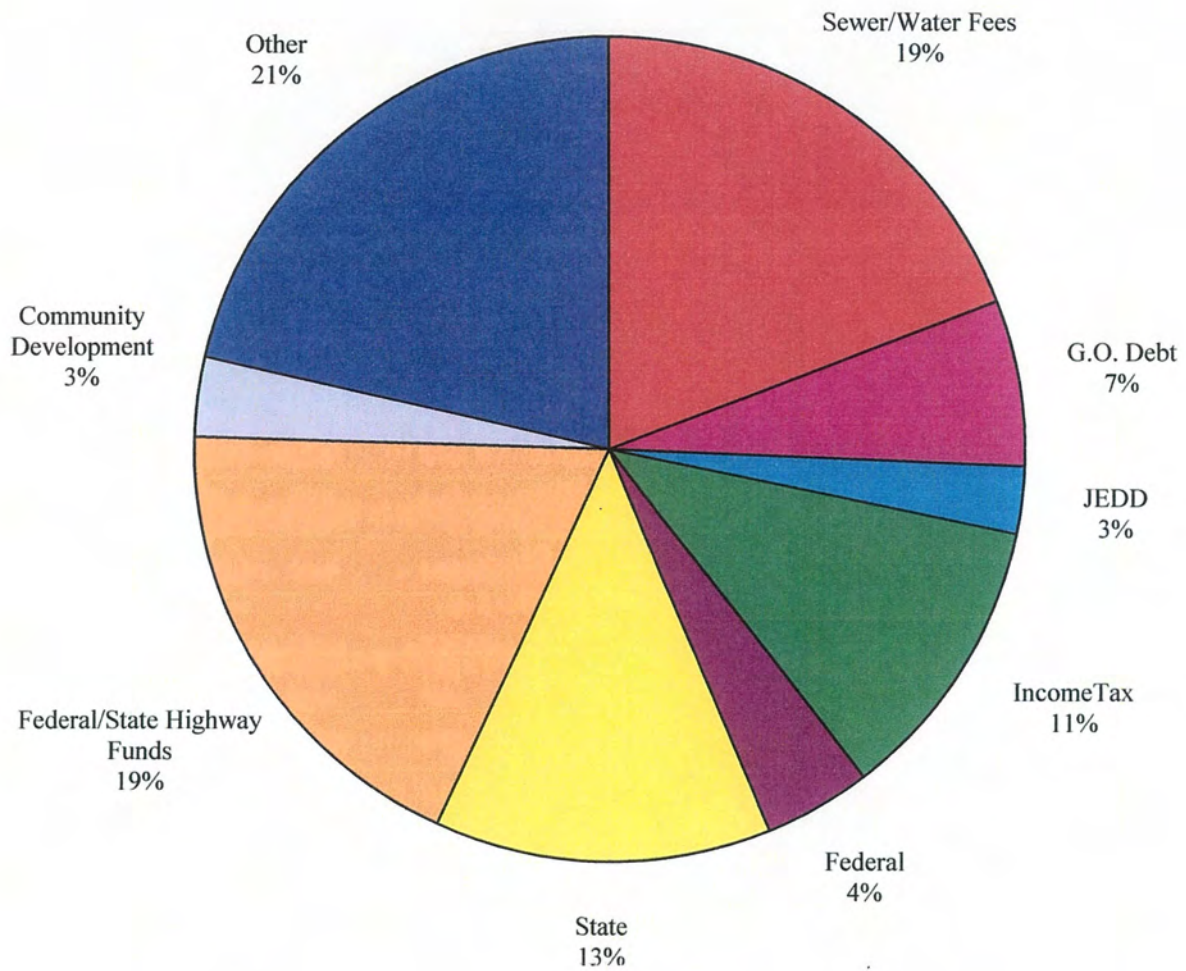
SOURCE	AMOUNT	COMMENTS
LOCAL		
Community Learning Center (public improvements only)	\$ 30,000	.25% of City's Income Tax used to fund school construction
Certificates of Participation	2,001,000	Debt-like instrument representing series of lease payments
Contingent	-	Contingent on obtaining additional Federal, State, or other sources
Courtroom Fees	1,500,000	Fees collected by Municipal Courtroom
Canal Park Reserve Fund	20,000	Capital Reserve Fund for Stadium improvements
Economic Development Bond	900,000	Taxable bond secured with non-tax revenues
Equipment Auction	100,000	Auction of City's old rolling stock
General Fund	90,000	City's General Fund
General Obligation Debt	17,085,000	Debt secured by City's full faith and credit
Income Tax	29,715,000	27% of City's 2% Income Tax (doesn't include CLC)
Knight Estate	170,000	Estate tax used for economic development projects
Land Sales	-	Proceeds from sale of City-owned land
Motor Equipment Bureau Fees	40,000	Rotary fund for City vehicle repair
Oil & Gas Revenue	74,000	Revenue derived from oil and gas wells
Sewer Capital Fund	40,692,000	Sanitary sewer user fees used for capital projects
Street Lighting Assessments	840,000	Annual assessments levied for provision of street lighting
Tax Increment Financing	2,806,000	Payments in lieu of property taxes on new development

SOURCE	AMOUNT	COMMENTS
LOCAL (continued)		
Telephone Rotary	185,000	Internal rotary fund derived from charges for telephone service
Tag Tax	1,870,000	Permissive vehicle license tax
Water Capital Fund	<u>9,624,000</u>	Water user fees used for capital projects
Subtotal	\$ 107,742,000	
REGIONAL		
Cuyahoga Falls	\$ 50,000	Funds from City of Cuyahoga Falls
Copley Township	400,000	Funds from Copley Township
Joint Economic Development District - Capital	1,140,000	Income tax in JEDD areas allocated for capital improvements
Joint Economic Development District - Econ. Develop.	2,402,000	Income tax in JEDD areas allocated for economic development
Joint Economic Development District - Sewer	1,642,000	Income tax in JEDD areas allocated for extending sanitary sewers
Joint Economic Development District - Water	1,743,000	Income tax in JEDD areas allocated for extending central water
Medina County	35,000	Funds from Medina County
Summit County Port Authority	25,000,000	Loan assistance for business expansions/relocations
Summit County	16,393,000	Funds from Summit County
University Park Allliance	<u>250,000</u>	Funds to enhance neighborhoods surrounding University of Akron
Subtotal	\$ 49,055,000	
STATE		
Clean Ohio Program	\$ 4,199,000	Funding to preserve land, clean up environment
Gas Tax	2,608,000	Additional 6 cents of gas tax is returned to the City

SOURCE	AMOUNT	COMMENTS
STATE (continued)		
Job Ready Sites Program	1,690,000	Site development grants
Ohio Department of Natural Resources	706,000	Agency promoting outdoor recreation
Ohio Department of Development	335,000	State development agency
Ohio Department of Transportation	46,707,000	State transportation agency
Ohio Public Works Commission	21,824,000	State bond issue and 1 cent gas tax for infrastructure improvements
State of Ohio	<u>3,104,000</u>	Funds from State of Ohio
Subtotal	\$ 81,173,000	
FEDERAL		
Bridge Replacement	1,321,000	FHWA funds for bridges
Community Development	8,227,000	Community Development Block Grant, HOME funds from HUD
Congestion Mitigation/Air Quality	684,000	FHWA funds for road projects that improve environment
Discretionary Project	1,638,000	FHWA funds for discretionary road projects
Environmental Protection Agency	400,000	Funding for environmental improvements
Emergency Shelter Grant	300,000	HUD funding to support homeless shelters
Interstate Maintenance	1,850,000	FHWA funds for expressway improvements
Homeland Security Funds	237,000	Funds to enhance national security
Neighborhood Stabilization Program	2,674,000	Emergency assist. for redev. of abandoned & foreclosed homes.
Small Business Administration	75,000	Agency promoting small business development
Stimulus Funds - Community Development	78,000	Stimulus (Amer. Recov. & Reinvest. Act) funds through CD

SOURCE	AMOUNT	COMMENTS
FEDERAL (continued)		
Stimulus Funds - Department of Energy	1,270,000	Stimulus (Amer. Recov. & Reinvest. Act) funds through DOE
Stimulus Funds - Ohio Department of Transportation	300,000	Stimulus (Amer. Recov. & Reinvest. Act) funds through ODOT
Stimulus Funds - Environmental Protection Agency	75,000	Stimulus (Amer. Recov. & Reinvest. Act) funds through OEPA
Surface Transport Program	852,000	FHWA funds for roads
Transportation Enhancement Projects	<u>1,400,000</u>	FHWA funds for transportation projects that enhance area
Subtotal	\$ 21,381,000	
PRIVATE		
Akron Community Foundation	\$ 100,000	Philanthropic foundation to support community activities
Downtown Akron Partnership	5,000	Non-profit group focused on building/promoting Downtown Akron
Industrial Realty Group	133,000	Developer share of Goodyear project costs
National Football League	50,000	Funds for football field improvements from NFL
Railroad	630,000	Funds from railroad companies
Private	857,000	Various funding from private sector
Special Assessments	<u>1,761,000</u>	Assessments levied for improvements adjacent to property
Subtotal	\$ 3,536,000	
GRAND TOTAL	<u>\$ 262,887,000</u>	

**CITY OF AKRON
2011 CAPITAL BUDGET
REVENUES BY SOURCE
TOTAL \$262,887,000**



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Revenue Summaries

REVENUE ASSUMPTIONS
2011 OPERATING BUDGET PLAN
ALL FUNDS

1. Income tax revenues to increase by 1.5%.
2. Local Government revenues to remain flat.
3. Property Tax revenue to remain flat.
4. Sewer revenue to increase 5% for master meter accounts and 20% for residential customers effective February 1, 2011.

COMPARATIVE SUMMARY OF GENERAL FUND GROSS REVENUES

SOURCE AND CATEGORY	ACTUAL			BUDGETED PERCENTAGE	
	2008	2009	2010	2011	OF TOTAL
<u>Local Taxes</u>					
Income Tax	\$83,219,600	\$74,824,900	\$74,504,530	\$75,622,000	53.55
Property Taxes	23,212,173	21,915,675	21,212,845	21,200,000	15.01
JEDD Revenues	2,400,000	2,400,000	2,256,000	2,290,000	1.62
 <u>State Taxes</u>					
Inheritance	5,330,376	6,553,799	3,718,987	4,200,000	2.98
Local Government	14,227,271	12,349,228	12,515,342	12,500,000	8.85
 <u>Other Receipts</u>					
Service Revenues	20,899,248	20,569,975	20,767,564	20,500,000	14.52
Miscellaneous Revenues	8,063,259	8,173,899	4,700,264	4,900,000	3.47
 TOTAL GENERAL FUND					
GROSS REVENUE	<u>\$157,351,927</u>	<u>\$146,787,476</u>	<u>\$139,675,532</u>	<u>\$141,212,000</u>	<u>100.00 %</u>

**CITY OF AKRON, OHIO
PROPERTY TAX RATE-COLLECTION YEAR 2011
USING DUPLICATE OF 2010
BY GOVERNMENTAL UNIT AND PURPOSE**

Assessed Valuation. . . \$3,016,354,540

	<u>Inside 10m</u>	<u>Outside 10m</u>	<u>Millage</u>	<u>Percent of Total</u>
School Operating	4.20	63.90	68.10	
School Building Fund	<u>0</u>	<u>3.56</u>	<u>3.56</u>	
Total School	4.20	67.46	71.66	72.96%
City Operating	4.48	0	4.48	
Police Operating Levy	2.00	0	2.00	
Emergency Medical Operating Levy	2.80	0	2.80	
City Debt	.42	0	.42	
Police Pension	.30	0	.30	
Fire Pension	<u>.30</u>	<u>0</u>	<u>.30</u>	
Total City	10.30	0	10.30	10.49%
Zoo Operating	0	.80	.80	
Library	0	2.10	2.10	
County Operating	1.61	0	1.61	
County Debt	.59	0	.59	
Child Welfare	0	2.25	2.25	
Mental Health Operating	0	2.95	2.95	
Weaver School Operating	0	4.50	4.50	
County Metropolitan Park	<u>0</u>	<u>1.46</u>	<u>1.46</u>	
Total County	<u>2.20</u>	<u>14.06</u>	<u>16.26</u>	<u>16.55%</u>
TOTAL	<u>16.70</u>	<u>81.52</u>	<u>98.22</u>	<u>100.00%</u>

**CITY OF AKRON, OHIO
PROPERTY TAX LEVIED IN MILLS
BY POLITICAL SUBDIVISION**

<u>Collection Year</u>	<u>County</u>	<u>School</u>	<u>City</u>	<u>Total</u>
2002	14.42	63.76	9.09	87.27
2003	14.66	63.76	9.09	87.51
2004	13.85	63.76	9.09	86.70
2005	15.21	63.76	10.30	89.27
2006	15.11	63.76	10.30	89.17
2007	16.60	71.66	10.30	98.56
2008	16.33	71.66	10.30	98.29
2009	16.24	71.66	10.30	98.20
2010	16.26	71.66	10.30	98.22
2011	16.26	71.66	10.30	98.22

SOURCE: Community Development Block Grant

Summary:

The City implements a comprehensive housing rehabilitation and social service program with the funds received each year from the Housing and Urban Development Program (HUD) under the Community Development (CD) program. These funds are received by the City in the form of a letter of credit. The letter of credit is reduced as funds are reimbursed to Akron once proper documentation is submitted to HUD. Expenditures must meet the spending criteria set by HUD for use of these funds. The main criteria is that the funds must be used to benefit low and moderate income level families in Akron. Akron has received numerous awards from HUD for innovation in the use of CD funds. The City uses the funds for targeted housing rehabilitation programs that are intended to restore 30 years of useful life to defined housing treatment areas. The City also uses the funds to encourage new housing development, and to support many successful social service agencies. The funds are also used to help finance public improvements in the housing treatment areas.

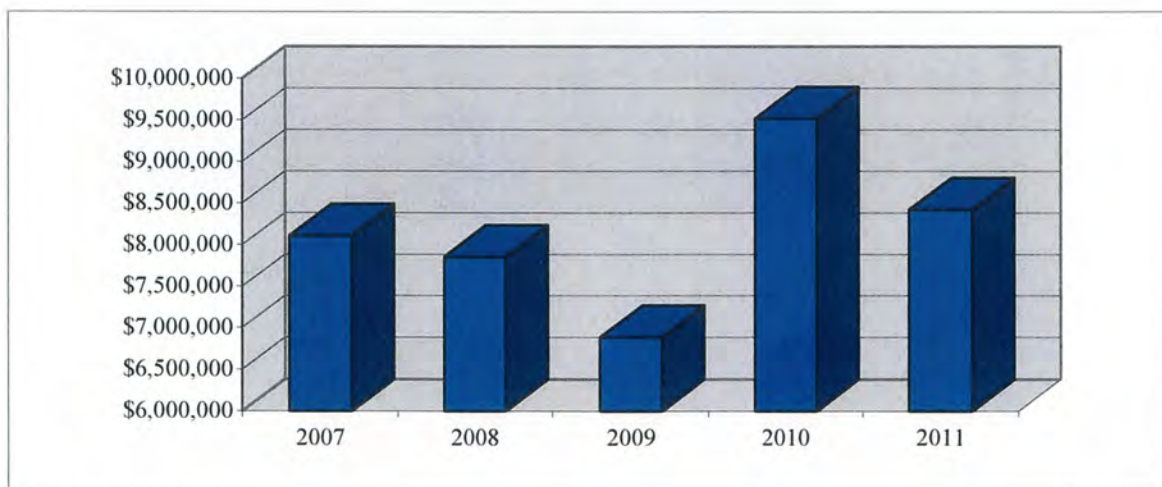
Analysis:

The City annually receives approximately \$8 million from the federal CD program. These funds are used for direct and indirect administration of the program, housing assistance, public improvements, and grants to social service agencies.

Projection:

Revenues are projected based on the actions of the Federal Government during each federal budget cycle. The federal budget year is not a calendar year budget, and the projections for the 2011 calendar year show a decrease of over 11%.

Fiscal Year	Amount	% Increase (Decrease)
2007	\$ 8,107,477	0.22
2008	7,851,813	(3.15)
2009	6,884,244	(12.32)
2010	9,520,436	38.29
2011 Budgeted	8,425,000	(11.51)



SOURCE: Community Learning Center (CLC) Income Tax

Summary:

Pursuant to voter approval in May 2003, the City increased its municipal income tax rate by an additional .25% effective January 1, 2004. The revenues generated by the CLC income tax are to be used solely to fund community learning centers (which are enhanced schools), including payment of debt service on bonds issued for that purpose.

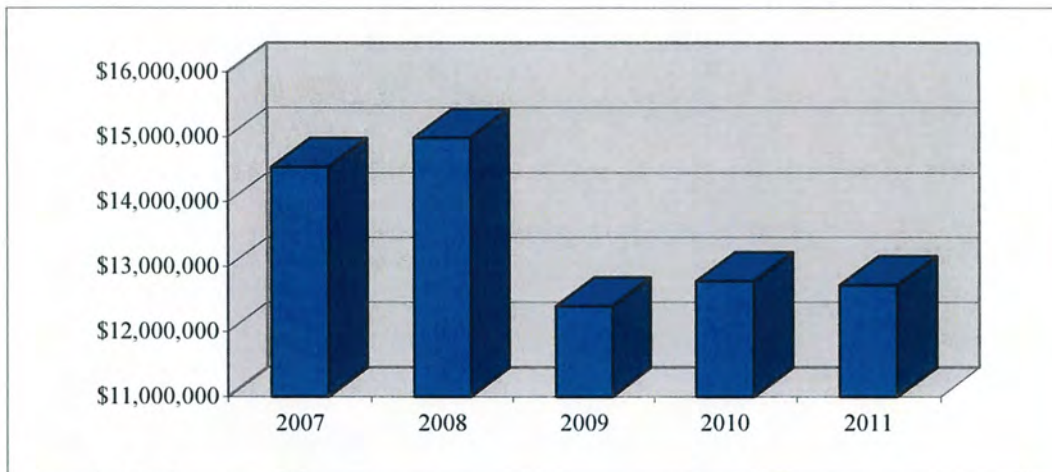
Analysis:

The term of the .25% income tax increase will expire at the end of 2033. However, should sufficient revenues be generated to pay for the entire joint Akron Public Schools/City of Akron CLC project including debt service prior to 2033, the additional .25% income tax will be repealed.

Projection:

Collection of the CLC income tax began in February of 2004 (for January withholding). For 2011, revenue is estimated to remain stable.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2007	\$ 14,534,331	18.17
2008	14,982,806	3.09
2009	12,386,952	(17.33)
2010	12,772,154	3.11
2011 Budgeted	12,715,000	(0.45)



SOURCE: Curbservice and Recycling Fees

Summary:

The City of Akron charges each sanitation customer for the weekly collection of household refuse. City residents can choose to have a private hauler pick up their refuse, but they must have the contract with the private hauler on file with the City. This ensures that every Akron resident is having their refuse properly disposed. The amount charged by the City is sufficient to pay for the operations of the Sanitation Division. Currently, the fees are \$17.50 for combined curbservice and recycling and \$19.50 if there is no recycling. This is less than the amount charged by private haulers and surrounding cities. The bill is included as part of the monthly water and sewer bill.

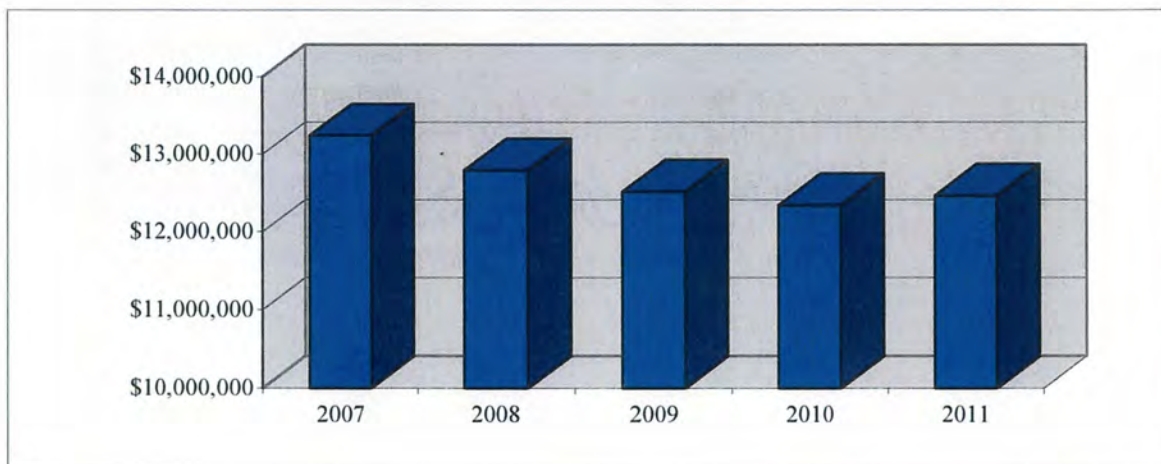
Analysis:

The City maintains an efficient sanitation collection operation. About 75% of the City's sanitation customers are serviced by City crews and 25% are serviced by a private contractor, under contract to the City. Each year the rates charged by private haulers are compared with the City's cost of sanitation collection; the City's costs are in line with those of private haulers. The rates for monthly collection are set by City Council; the last change went into effect in September 2006.

Projection:

The City is projecting a 1% increase in 2011.

Fiscal Year	Amount	% Increase (Decrease)
2007	\$ 13,237,791	3.64
2008	12,789,176	(3.39)
2009	12,515,043	(2.14)
2010	12,339,745	(1.40)
2011 Budgeted	12,463,000	1.00



SOURCE: Engineering Bureau Charges

Summary:

The City's Engineering Bureau operates as an Internal Service fund. The Bureau charges other departments and projects for its direct and indirect costs.

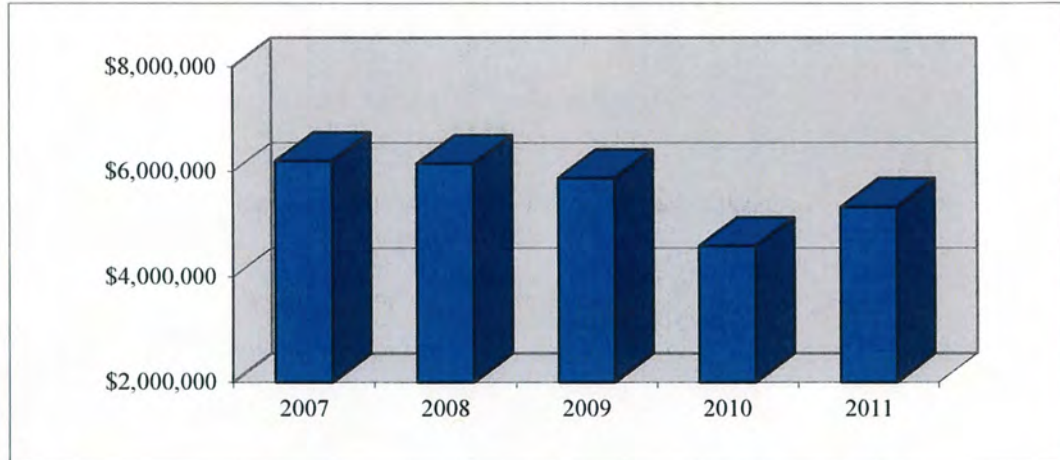
Analysis:

The Capital Budget, Water and Sewer funds pay the bulk of the charges invoiced by the Engineering Bureau, simply because they involve the largest projects that the bureau designs and inspects. At times, the City will hire outside engineering consultants when a level of expertise is needed and not available in-house. In those cases, the consultant contract is charged directly to the project.

Projection:

Generally, revenues from this source increase incrementally by the amount of wages and salaries. The large decrease in 2006 is due to a delay in several billings and the increase in 2007 represents those billings. In 2011. It is anticipated that revenue will increase by 16%, mainly due to 2010 billings being received in 2011.

Fiscal Year	Amount	% Increase (Decrease)
2007	\$ 6,203,231	12.41
2008	6,150,536	(0.85)
2009	5,875,516	(4.47)
2010	4,585,614	(21.95)
2011 Budgeted	5,325,000	16.12



SOURCE: Income Tax

Summary:

The City of Akron levies a 2.25% income tax on individual and corporate income earned in Akron. Each year, all residents and companies doing business within the City are required to file a return. The State allows cities in Ohio to levy an income tax up to 1% without a vote of the electorate. Akron voters last increased the City's income tax rate from 2% to 2.25% in 2003. However, the additional .25% increase is designated exclusively for funding the Akron Public Schools' local share in obtaining State of Ohio grants for the construction and renovation of community learning centers in Akron, and, therefore, is accounted for separately in its own fund, Community Learning Centers (CLC) Income Tax (see CLC Income Tax revenue summary in this section). The remaining 2% tax (net of collection expenses) is distributed according to City Charter into both operations and capital improvements. In 1992, Akron voters amended the Charter income tax language by reallocating the amount from 67% to 73% for operations, and from 33% to 27% for capital improvements. This change was approved in order to allocate more funds to the safety forces.

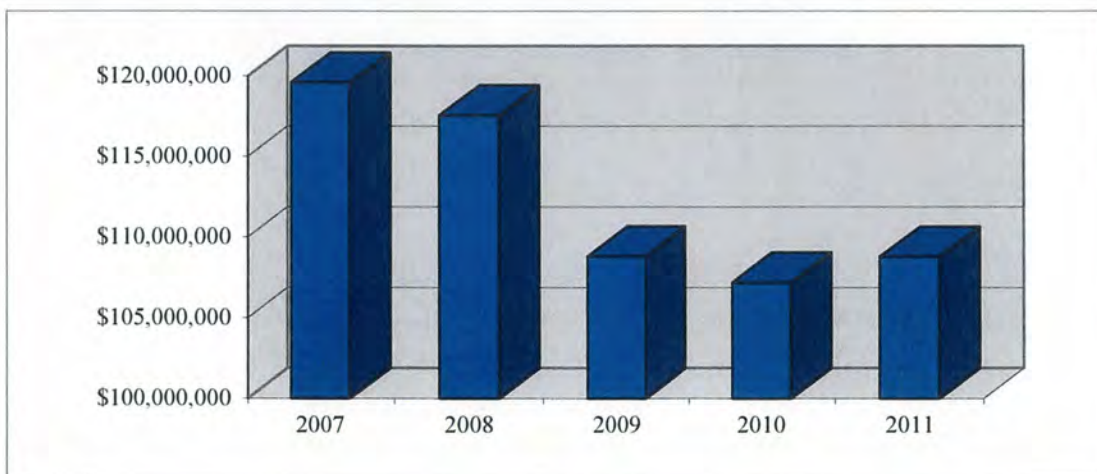
Analysis:

The Akron income tax is the largest source of operating revenue. A district income tax is also now levied outside the city limits through an innovative program called Joint Economic Development Districts (JEDDs), but is accounted for separately in the JEDD special revenue fund (see JEDD revenue summary in this section).

Projection:

The City's successful economic development program has enabled Akron to increase its employment base in a diversified manner. In 2004, Akron experienced its first decline in income taxes in nearly 30 years which was then followed by a stellar year in 2005. For 2007, the City had another large increase. Due to the economic downturn, the City experienced three years of negative growth. For 2011, the City is projecting revenues to be 1.5%. These figures do not include revenue from the .25% tax rate increase or the JEDDs referred to above.

Fiscal Year	Amount	% Increase (Decrease)
2007	\$ 119,592,147	8.94
2008	117,549,893	(1.71)
2009	108,803,516	(7.44)
2010	107,180,499	(1.49)
2011 Budgeted	108,788,200	1.50



SOURCE: Inheritance Taxes

Summary:

Inheritance taxes are levied by the State of Ohio and collected by the County. Municipalities in Ohio receive 80% of the taxes levied, pro-rated by the amount of time the decedent lived in the municipality. The state receives the remaining 20%. The City receives two settlements from the County each year. These occur in April and October.

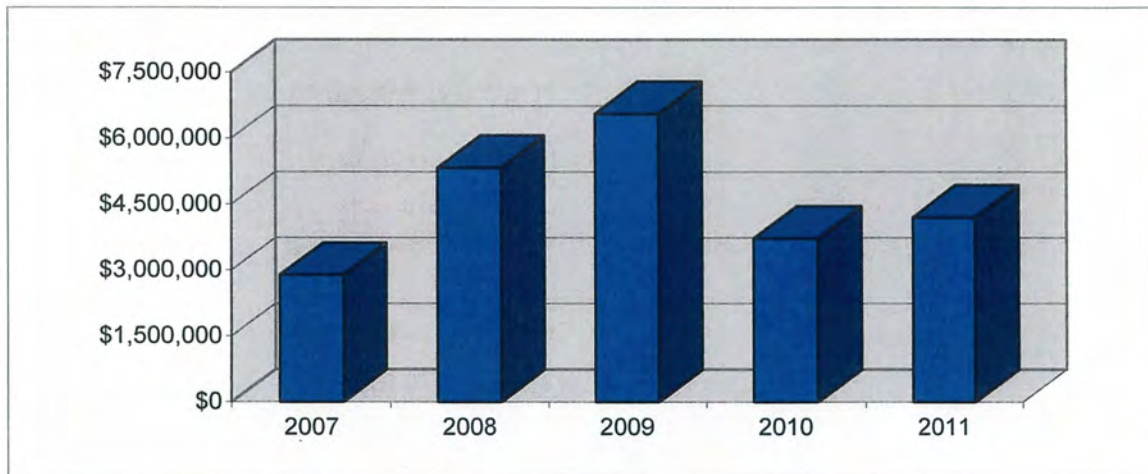
Analysis:

Inheritance taxes have proved to be an unsteady source of income for the City of Akron. The amounts range from \$2.7 million to over \$6.1 million over the last 4 years (see table below). The funds are deposited into the general fund. The largest estate tax settlement ever received by the City of Akron was \$5.6 million from the estate of John S. Knight. These funds were put into a separate account and used exclusively for economic development activities.

Projection:

This revenue source is impossible to accurately forecast because it depends on the deaths of Akron residents and the value of their estates. The City is forecasting \$4.2 million for 2011.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2007	\$ 2,886,321	4.44
2008	5,330,376	84.68
2009	6,553,799	22.95
2010	3,718,987	(43.25)
2011 Budgeted	4,200,000	12.93



SOURCE: Joint Economic Development District (JEDD) Revenue

Summary:

A district income tax is levied outside the city limits through an innovative program called Joint Economic Development Districts (JEDDs). This program, designed by the City of Akron and authorized by the State General Assembly first in 1991 and amended in 1994, allows cities to enter into contracts with surrounding townships in order to facilitate economic development in the region. The City has contracts with four townships to extend water and sewer lines for development purposes in exchange for the district levying an income tax.

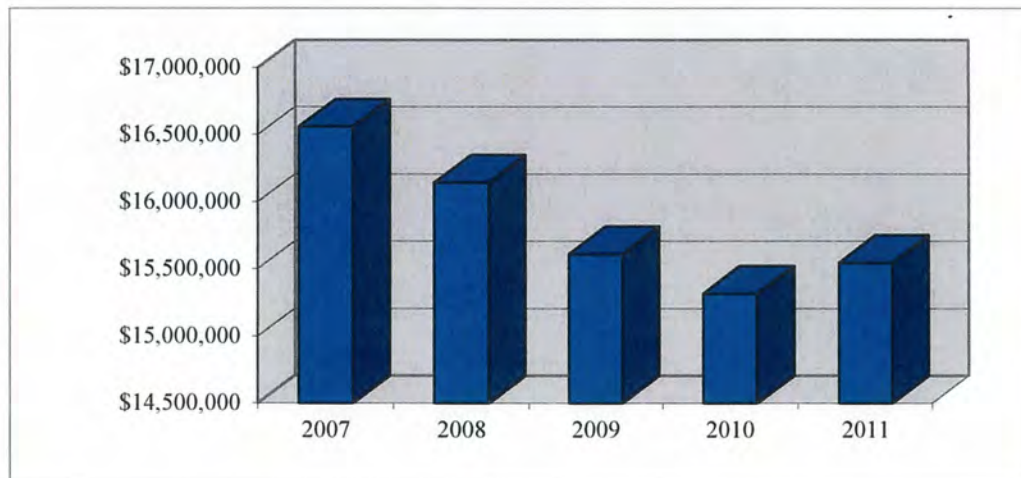
Analysis:

The term of the JEDD contracts is 99 years, with two 50-year renewal options. The Copley, Coventry and Springfield JEDD contracts were executed in 1994, and the Bath JEDD contract was executed in 1998. Collection of the income tax began in January of the following year. Approximately 95% of the contracted water and sewer projects have been completed in all the districts.

Projection:

Collection of the JEDD revenue has been volatile, partly due to the economy and partly due to the newness of the tax in the townships and seeking compliance with the businesses. In 2006, Bath JEDD revenue increased by 14.83% due to the rate increasing in January 2006 from 2.0% to 2.25%, and a full 12 months of collections in the remaining JEDDs. A 1.5% increase is budgeted for 2011.

Fiscal Year	Amount	% Increase (Decrease)
2007	\$ 16,559,588	4.20
2008	16,142,840	(2.52)
2009	15,611,034	(3.29)
2010	15,316,316	(1.89)
2011 Budgeted	15,546,100	1.50



SOURCE: Local Government Fund

Summary:

The local government fund is Ohio's version of Revenue Sharing. The State of Ohio distributes 4.8% of the State's income tax, corporate franchise tax, and state sales tax to local governments. The cities within each county may use the state generated allocation formula, or work out an alternative formula. In Summit County where Akron is located, the communities have agreed to an alternative formula.

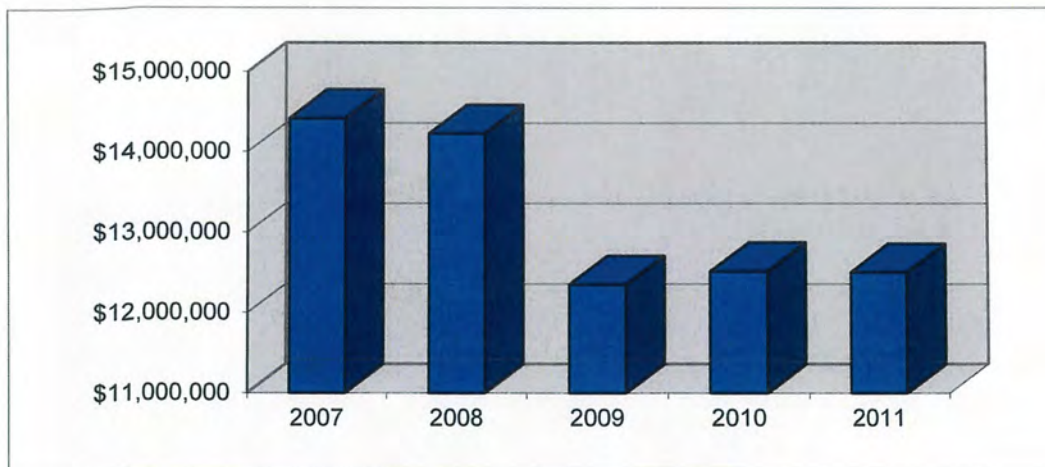
Analysis:

This revenue source has been a major source of revenue for the City of Akron. The State sets the percentage of the three taxes to be distributed on a biennial basis as part of the State biennial budget bill. The State then tells each county the amount of funds to allocate among their jurisdictions. In Akron, the amount budgeted is based on the County's projection using the alternative formula.

Projection:

The City is anticipating a decrease in 2011 for the local government fund, however, the decrease could be even higher once the State of Ohio passes their 2012 biennial budget.

Fiscal Year	Amount	% Increase (Decrease)
2007	\$ 14,418,325	(0.11)
2008	14,227,271	(1.33)
2009	12,349,228	(13.20)
2010	12,515,341	1.35
2011 Budgeted	12,500,000	(0.12)



SOURCE: Motor Equipment Charges

Summary:

Motor Equipment revenues are derived from the fees the City's Motor Equipment Bureau charges other divisions for maintaining City vehicles and fuel usage. The cost of services is the actual cost for labor (including benefits and indirect costs), parts, including a 25% markup and a \$0.15 fee per gallon on fuel.

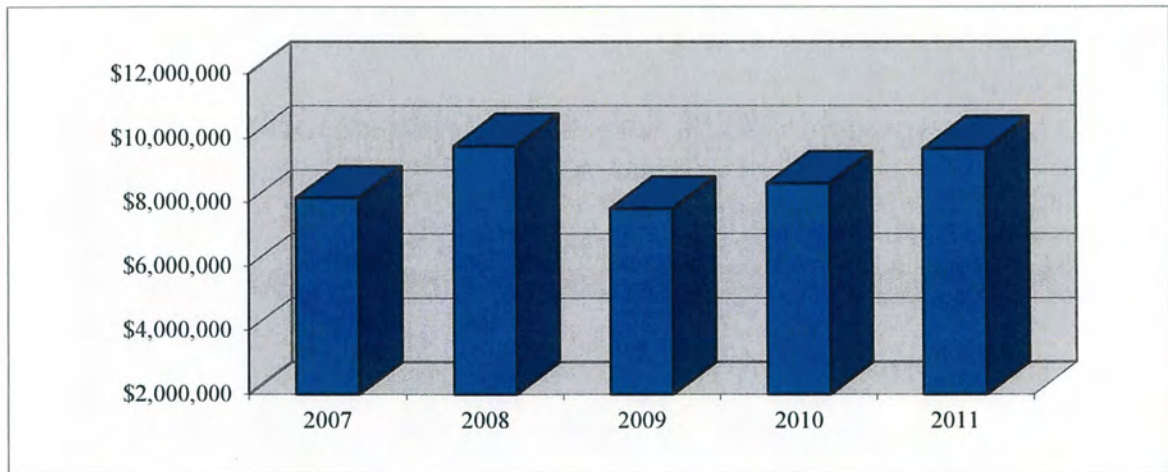
Analysis:

The Motor Equipment Bureau is an internal service fund, meaning it should generate enough revenue to pay the full cost of operating the bureau, including capital improvements.

Projection:

Fees were last increased in 2003. In 2008, the increase was due mainly to the increase in the price of fuel. For 2011, revenue is projected to increase by over 12%.

Fiscal Year	Amount	% Increase (Decrease)
2007	\$ 8,131,700	3.54
2008	9,760,595	20.03
2009	7,794,932	(20.14)
2010	8,588,875	10.19
2011 Budgeted	9,675,000	12.65



SOURCE: Motor Vehicle Fuel Taxes

Summary:

Motor vehicle fuel taxes are collected by the State of Ohio and distributed to cities according to the number of vehicles registered in that city. The rate is currently 28 cents per gallon. After the state sets aside monies for refunds and other specified obligations, the balance is then distributed as follows: 70.2% goes to the State, 12.7% to municipalities, 11.1% to counties, and 6% to townships.

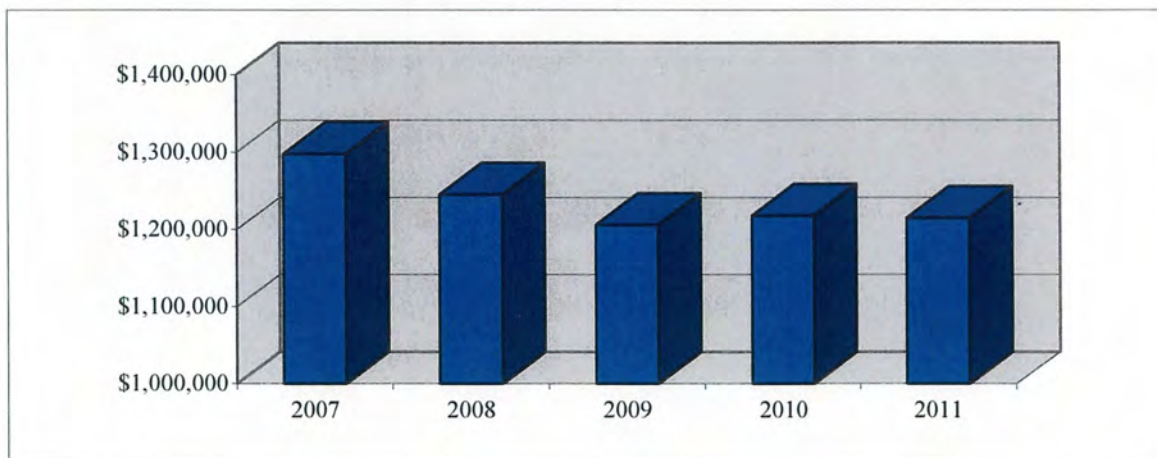
Analysis:

The City uses a portion of the proceeds to fund the Highway Maintenance Division of the Public Service Department. Funds are used for street and culvert repairs as well as snow and ice control in the winter. The remainder of the proceeds fund road improvements out of the capital budget.

Projection:

The revenue stream from this funding source is dependent on the amount of fuel purchased across the state. The City generally budgets an amount based on historical averages.

Fiscal Year	Amount	% Increase (Decrease)
2007	\$ 1,297,626	(1.54)
2008	1,245,245	(4.04)
2009	1,205,753	(3.17)
2010	1,217,651	0.99
2011 Budgeted	1,215,000	(0.22)



SOURCE: Motor Vehicle License Tax

Summary:

The State of Ohio enacts and collects this tax. After the State takes a portion of the collections for its Highway Bond Retirement and Operating Funds and for tax administration, the balance of revenues are distributed as follows: 34% to municipal corporation or county of registration; 47% to county in which vehicle owner resides, 9% to counties in the ratio of the number of miles of county roads to the state total; 5% to townships in the ratio of the number of miles of township roads to the state total; and 5% divided equally among counties. The current annual rate for passenger cars is \$31, \$25 for motorcycles, and rates for trucks vary depending on size.

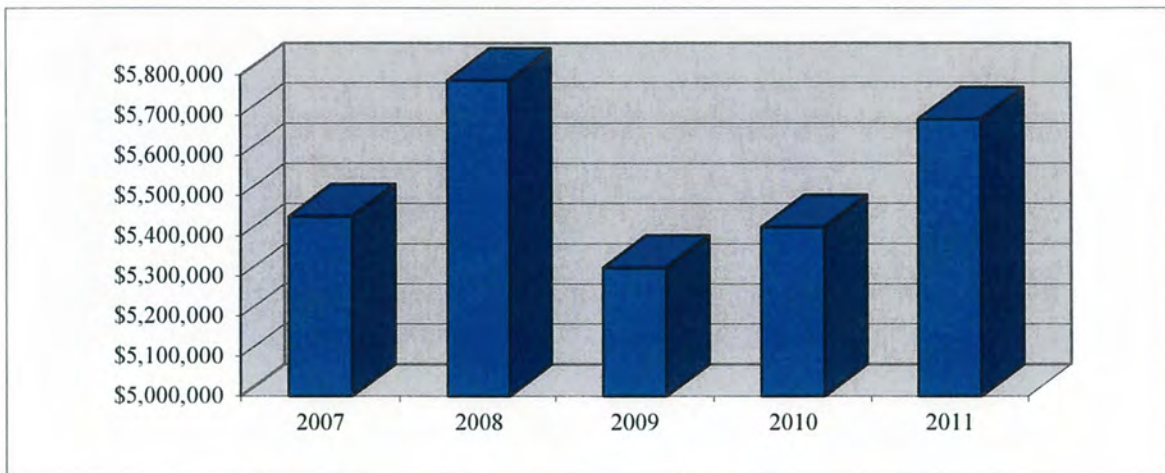
Analysis:

The City of Akron uses 100% of these funds for highway maintenance purposes. In addition to these taxes, Summit County has added a permissive license tax of \$15 per vehicle which is returned to Akron based on registered vehicles. The City of Akron has also enacted a \$5 permissive tax. These permissive funds are used for highway construction and major reconstruction projects.

Projection:

Akron forecasts these revenues on historical averages. The City has budgeted approximately a 5% increase for 2011.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2007	\$ 5,448,616	(1.14)
2008	5,786,840	6.21
2009	5,321,038	(8.05)
2010	5,421,923	1.90
2011 Budgeted	5,690,000	4.94



SOURCE: Off-Street Parking Fees

Summary:

The City owns nine parking decks and numerous off-street parking lots throughout the downtown area. These decks are managed under contract with a private firm. Parking rates average \$60 per month for monthly customers, and daily rates are priced competitively with non-city owned lots.

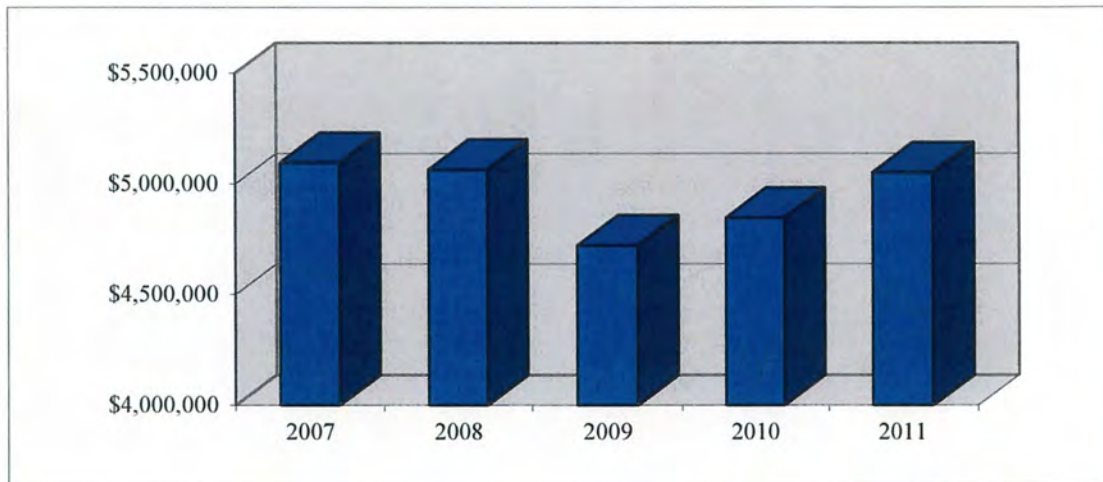
Analysis:

At most of the facilities, the parking rates do not generate enough revenue to support all costs of the decks, including debt service. All but one of the decks produce enough revenue to support operations and a portion of the debt service. All but one of the off-street lots generate enough revenue to cover operating expenses. The rates set by City Council compete with non-city owned lots and decks.

Projection:

The reduction in revenue in 2004 occurred partially due to a change in the downtown parking policy (i.e., free parking after 6:00 p.m. and on weekends). The large percentage increase in 2005 revenue is due to a rate increase. Rates were increased again in 2007. Revenue is projected to increase by over 4% for 2011.

Fiscal Year	Amount	% Increase (Decrease)
2007	\$ 5,095,465	3.24
2008	5,064,089	(0.62)
2009	4,720,971	(6.78)
2010	4,845,532	2.64
2011 Budgeted	5,050,000	4.22



SOURCE: Property Taxes

Summary:

Property taxes are collected by the County and distributed to all political subdivisions. Revenues lag one year from the date the taxes are levied. In other words, taxes levied in 2008 will be collected in 2009. Akron currently levies 10.3 mills of property taxes. This represents about 11.5% of the total property tax bill to Akron taxpayers. The remainder is levied for county and public school operations. Of Akron's levied amount, 2.8 mills is used for Emergency Medical Service (EMS) operations, .42 mills is used for debt retirement, and the remainder is used for General Fund operations.

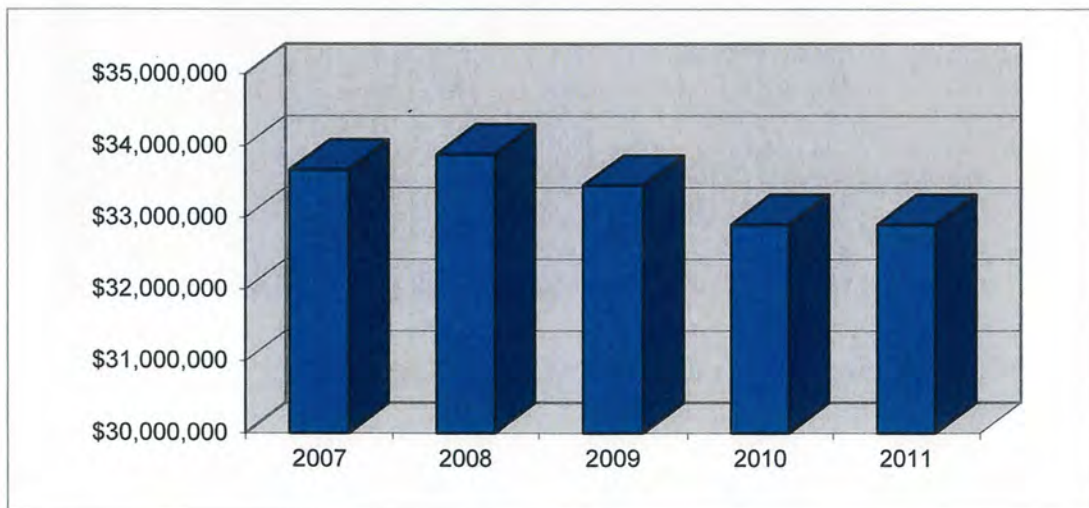
Analysis:

Property tax revenues have been quite predictable over the years. Assessed valuations are performed by the County on a tri-annual and a sexennial basis. Every three years, the County performs an adjustment of property values based on inflation. Every six years, a full reappraisal of every property in the County is done. The county has been divided into appraisal districts. Each district has a distinct revaluation, based on appraisals in that district. In the past, all property in the county was adjusted by the same amount. This new method makes the changes in value more in line with actual appraisals in each district.

Projection:

The last sexennial appraisal was performed in 2008 and a tri-annual appraisal was performed in 2005. The sexennial appraisal resulted in a decrease in assessed valuations for 2009. The increase in 2005 resulted from raising the amount levied from 9.09 mills to 10.3 mills. The increase in 2006 is due to the tri-annual revaluation. For 2011, revenues are projected to be flat.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2007	\$ 33,671,906	(1.51)
2008	33,884,631	0.63
2009	33,451,192	(1.28)
2010	32,903,252	(1.64)
2011 Budgeted	32,903,000	(0.00)



SOURCE: Sewer Service Charges

Summary:

The City's sewer system, part of the Public Utilities Bureau, is a self supported utility, funded entirely from service fees. The sewer system serves both Akron customers and surrounding jurisdictions with sewer collection and treatment services. The rates for the sewer system are set by City Council. Rates for outside jurisdictions are set by a sewer user rate formula agreed upon by all served jurisdictions. Rates for Akron customers are set based on local needs. Sewer usage is assumed to equal water usage, and sewer rates are applied to water usage records to arrive at a customer's bill.

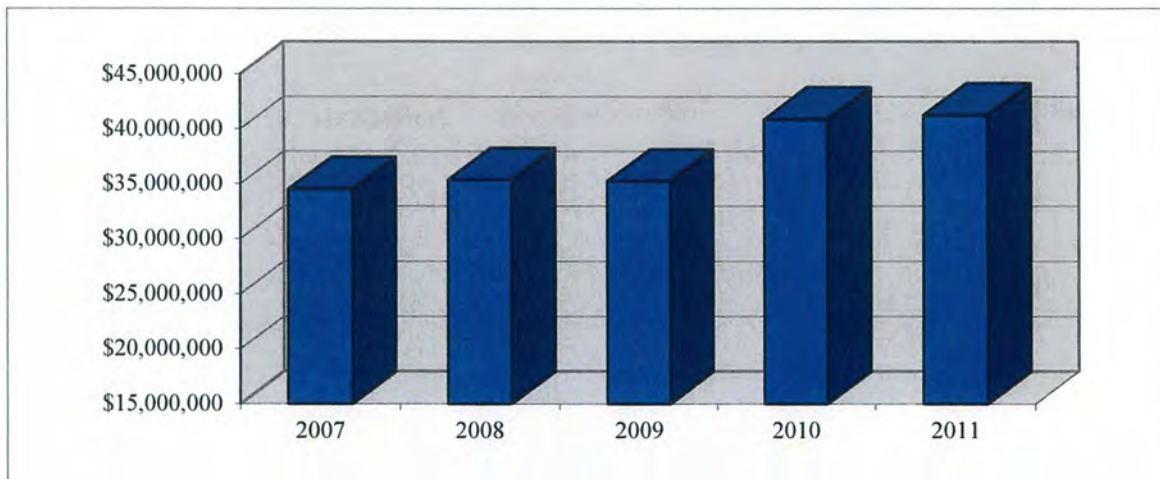
Analysis:

Sewer improvements made over the last several years have been mandated by the USEPA. Major improvements include new settling basins at the Water Pollution Control Station, relief sewers, and the computerized electronic monitoring system.

Projection:

City Council approved a 6% surcharge, effective January, 2003 that will be used to pay for improvements to the Combined Sewer Overflows (CSOs), which are federally mandated. City Council passed a 20% rate increase effective January 1, 2011. The rate increase will be used to complete a series of projects required by the Consent Decree the City entered into with the USEPA in November 2009.

Fiscal Year	Amount	% Increase (Decrease)
2007	\$ 34,521,129	3.86
2008	35,350,270	2.40
2009	35,227,057	(0.35)
2010	40,864,837	16.00
2011 Budgeted	41,250,000	0.94



SOURCE: Special Assessments

Summary:

The City has an aggressive program of special assessments for street and sidewalk construction. Property owners pay a fixed front foot fee that represents approximately 40% of the cost of these improvements. The City covers the remainder of the cost with local, state or federal funds. Property owners who are assessed for public improvements can elect to pay off their portion or incur an assessment spread over a number of years, with interest. Most assessments are levied over a 10 year period. Property owners are notified of their assessment, and the unpaid bills are forwarded to the county for collection as part of the annual property tax collection process.

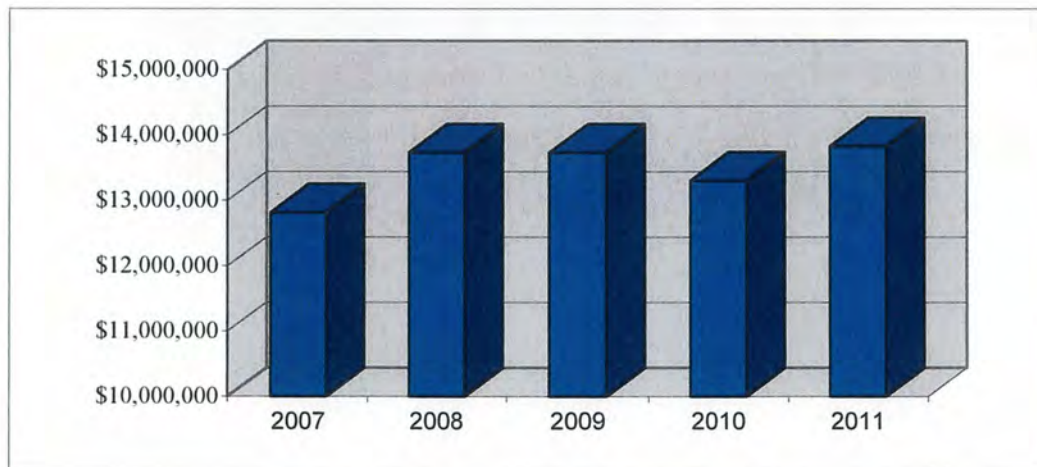
Analysis:

The special assessment program has been instrumental in paving streets throughout the City. The City determines which streets to pave each year by the petitions and requests received from property owners. The property owners are assessed their share. The amount of special assessment revenue is dependent on how many services are performed. The timing of the revenue is dependent on whether property owners pay their assessments up front or opt for the payment plan. The City issues notes to cover the property owners' share of the improvement, and the amount collected is transferred to the bond payment fund to pay the debt service.

Projection:

The level of special assessment revenue varies depending on when property owners choose to pay their assessments. For 2011, the revenue is projected to increase by almost 4%.

Fiscal Year	Amount	% Increase (Decrease)
2007	\$ 12,812,465	2.47
2008	13,731,523	7.17
2009	13,730,344	(0.01)
2010	13,297,398	(3.15)
2011 Budgeted	13,825,000	3.97



SOURCE: Street Assessments

Summary:

The City of Akron carries out an extensive street cleaning and lighting program, including snow removal. The program is funded by special assessments, levied against each property owner abutting a paved street or having street lights. Streets are broken into many different classes, each with a different cleaning schedule and assessment rate. The street lighting system is comprised of many different types of lights. Most of the City is served with high pressure sodium lighting, reducing electricity and maintenance costs over conventional incandescent lights.

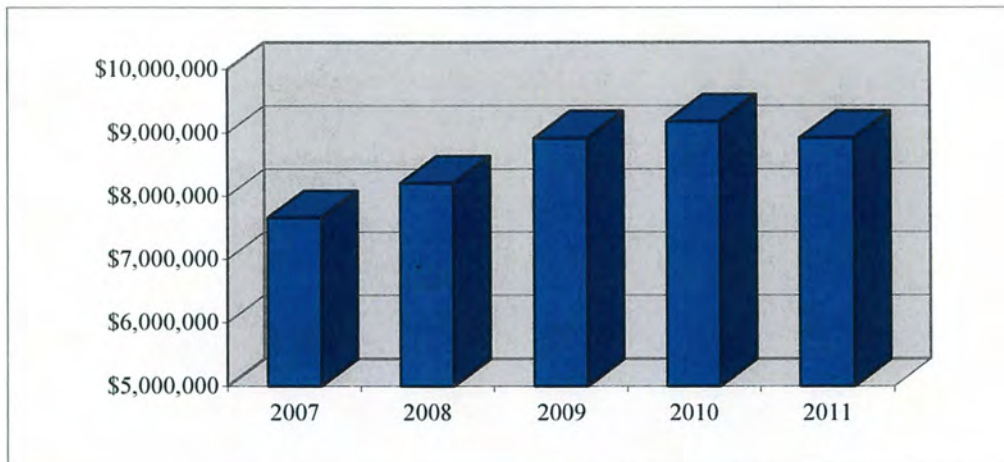
Analysis:

Street Assessment expenses are funded with assessments to the benefitting property owners. The costs to operate the lighting system are incurred by the Ohio Edison Company and billed to the City on a monthly basis.

Projection:

For the past few years, assessments have been over \$7 million annually. Revenue is anticipated to decrease by almost 3% in 2011.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2007	\$ 7,660,355	6.74
2008	8,205,677	7.12
2009	8,918,004	8.68
2010	9,179,919	2.94
2011 Budgeted	8,920,000	(2.83)



SOURCE: Water Service Charges

Summary:

The City's water system, part of the Public Utilities Bureau, is a self supported utility that has over 91,000 accounts, serving over 300,000 people. The Bureau supplies water on a retail basis to Akron and some surrounding jurisdictions. The Bureau also supplies water on a wholesale basis to Summit County and a few other smaller jurisdictions. Rates are set by the Director of Public Service.

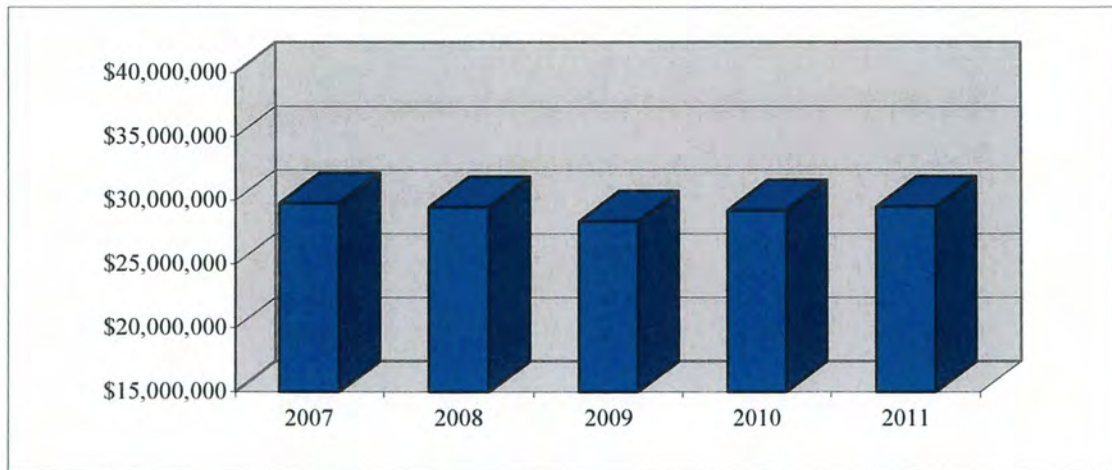
Analysis:

The Public Utilities Bureau has for the last 15 years made substantial investment in the water supply and distribution systems. Most of the improvements were the result of EPA regulations. Improvements include a new filter rehabilitation system, service line installations, and a water quality laboratory. In 2003, the Bureau started installing new residential meters as part of their automated meter reading project. That project was completed in 2005.

Projection:

The Service Director approved an 8% increase in water rates, effective May 1, 2011, but revenue is projected to increase by only 1.5%. This is primarily due to the timing of the rate increase. This was the second increase in rates since 2004.

Fiscal <u>Year</u>	<u>Amount</u>	% Increase (Decrease)
2007	\$ 29,788,525	2.72
2008	29,493,987	(0.99)
2009	28,347,334	(3.89)
2010	29,200,388	3.01
2011 Budgeted	29,500,000	1.03



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Expenditure Summaries

EXPENDITURE ASSUMPTIONS
2011 OPERATING BUDGET PLAN
ALL FUNDS

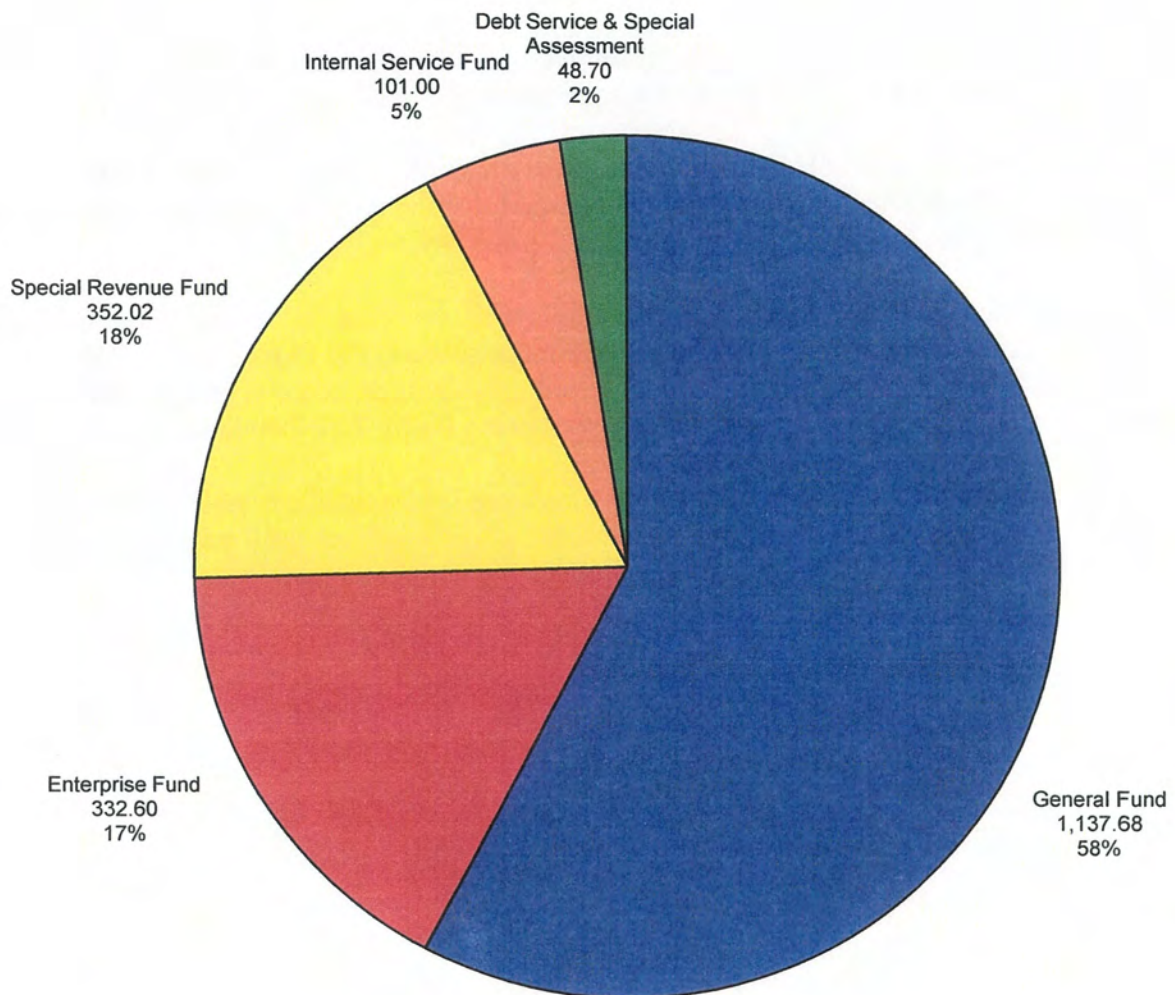
1. Police to receive 1 ½% increase effective April 3, 2011, CSPA has a wage re-opener, and there will be no wage increase for the remaining employees (Fire, AFSCME and Non-bargaining).o wage increase for employees.
2. Health benefits to increase.
3. There will be the 13th pension payment for Ohio Public Employees Retirement System (OPERS), the final deferral from OPERS' conversion from quarterly to monthly remittances for employer's share.
4. Consolidated Health Services contractual payment not to exceed \$5.2 million to the Summit County Health District.

CITY OF AKRON, OHIO
2011 BUDGETED FULL-TIME EMPLOYEES
COMPARED TO ACTUAL DECEMBER 31, 2008
DECEMBER 31, 2009 & DECEMBER 31, 2010

By Funding Sources:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
General Fund	1,402.95	1,140.45	1,121.53	1,137.68
Internal Service Fund	117.50	112.33	98.10	101.00
Enterprise Fund	287.00	266.30	266.60	332.60
Special Revenue Fund	359.90	394.27	418.52	352.02
Special Assessment Fund	41.50	40.50	41.60	43.70
Capital Projects Fund	0.00	7.00	0.00	0.00
Debt Service Fund	5.15	5.15	4.65	5.00
TOTAL	2,214.00	1,966.00	1,951.00	1,972.00

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
Civil Service	13.00	11.00	10.00	11.00
Finance	100.00	82.00	79.00	92.00
Fire/EMS	410.00	331.00	363.00	363.00
Law	34.00	28.00	29.00	37.00
Legislative	15.00	16.00	16.00	17.00
Municipal Court Clerk	47.00	45.00	45.00	45.00
Municipal Court Judges	48.00	44.00	43.00	43.00
Office of the Mayor	27.00	15.00	15.00	15.00
Planning	66.00	55.00	59.00	61.00
Police	515.00	504.00	489.00	494.00
Public Health	152.00	138.00	110.00	0.00
Public Safety	124.00	93.67	93.00	94.00
Public Service	663.00	603.33	600.00	700.00
TOTAL	2,214.00	1,966.00	1,951.00	1,972.00

**CITY OF AKRON
2011 OPERATING BUDGET
BUDGETED FULL-TIME EMPLOYEES
BY FUND TYPE**



STAFFING EXPLANATIONS

The City of Akron had a total of 1,951 full-time employees at the end of 2010. The City was down fifteen full-time employees overall compared to year end 2009. The difference is attributed to routine employee turnover. Vacancies have been refilled where deemed critical. The 2011 budget provides for an increase of twenty-one full time employees across all departments.

The Fire Department increased by a total of 32 full-time employees in 2010. This was the result of rehiring 37 firefighter/medics using federal grant money. The Department continues to maintain staffing levels to fulfill obligations under the grant.

The Police Department was down 15 full-time employees at the end of 2010 because of routine turnover. The budget for 2011 allows for an increase of 5 full-time employees.

The Department of Public Health was consolidated with the Summit County Health District. The consolidation took effect January 1. Therefore, no full-time employees are budgeted for the Department in 2011.

The Department of Public Safety full-time employee level remained relatively flat in 2010. In 2011, the Traffic Engineering Division will be reclassified to the Department of Public Service and the full-time employees are budgeted accordingly. This decrease in budgeted employees is offset by an increase in the budgeted employees in the Police-Fire Communications Center.

The Department of Public Service full-time employee level remained stable in 2010. The 2011 budgeted full-time employee increase is the result of reclassifying the Traffic Engineering Division and vacancies in Water and Sewer that have not been filled.

2011 GENERAL FUND GROSS EXPENDITURES

<u>DEPARTMENTAL UNIT</u>	<u>BUDGETED EXPENDITURES</u>	<u>PERCENTAGE OF TOTAL</u>
Police	\$ 45,924,800	32.54 %
Public Service	27,816,210	19.71
Fire	24,507,760	17.37
Public Safety	15,032,350	10.65
Public Health	5,550,000	3.93
City-Wide Administration	4,338,580	3.07
Law	3,870,610	2.74
Judges	3,577,280	2.53
Clerk of Court	3,338,330	2.37
Mayor's Office	2,188,380	1.55
Finance	1,998,120	1.42
Legislative	1,150,440	0.82
Planning	1,001,870	0.71
Civil Service	830,270	0.59
TOTAL GENERAL FUND EXPENDITURES	<u>\$ 141,125,000</u>	<u>100.00 %</u>

COMPARATIVE SUMMARY OF GENERAL FUND GROSS EXPENDITURES

<u>DEPARTMENT</u>	<u>ACTUAL 2008</u>	<u>ACTUAL 2009</u>	<u>ACTUAL 2010</u>	<u>BUDGETED 2011</u>
Police	\$ 48,997,770	\$ 47,470,566	\$ 44,390,970	\$ 45,924,800
Fire	28,254,207	27,197,544	24,429,137	24,507,760
Public Service *	29,178,092	26,738,291	25,913,641	27,816,210
Public Safety	18,004,826	16,199,134	15,304,918	15,032,350
Public Health	7,905,048	7,407,821	6,504,715	5,550,000
City-Wide Administration	4,267,041	3,816,471	4,608,569	4,338,580
Law	4,237,519	3,987,538	3,903,184	3,870,610
Judges	3,513,738	3,513,136	3,485,405	3,577,280
Clerk of Court	3,217,218	3,198,225	3,198,142	3,338,330
Mayor's Office	2,997,742	2,817,469	2,631,912	2,188,380
Finance	2,575,494	2,294,561	2,029,744	1,998,120
Civil Service	1,124,093	1,014,299	967,964	830,270
Planning	1,718,102	1,340,046	1,199,700	1,001,870
Legislative	1,067,889	1,148,776	1,051,600	1,150,440
TOTAL GENERAL FUND				
GROSS EXPENDITURES	<u>\$ 157,058,779</u>	<u>\$ 148,143,877</u>	<u>\$ 139,619,601</u>	<u>\$ 141,125,000</u>

* Public Service includes General Fund subsidies to the following funds:

Highway Maintenance

Downtown District Heating

Combined Golf Course

CitiCenter

Balch Street

Airport

Civil Service Commission

CIVIL SERVICE

Patricia Ambrose-Rubright, Interim Director of Personnel

DESCRIPTION

The Civil Service (Personnel) Department is the administrative agency of the Civil Service Commission. The three-member Civil Service Commission is appointed by the Mayor with the consent of City Council. The commissioners serve in six-year staggered terms, and no more than two members can be from the same political party. The Civil Service Commission meets monthly and is responsible under the Charter of the City for maintaining a merit system for classified employees of the City.

The commission appoints a personnel director for a term of three years, subject to reappointment. Through the Civil Service process, the director appoints all employees of the Personnel Department. The Personnel Director and staff are responsible for carrying out the executive and administrative responsibilities of the department as defined by the Charter of the City. The Personnel Department is comprised of five divisions including Administration, Classification and Compensation, Employee Records, Employment and Training & EEO.

GOALS & OBJECTIVES

- Go live with NEOGOV, the web-based application, requisition, testing and certification program, resulting in computerized personnel processes for city wide use.
- Continue to place laid off employees in positions with the city.
- Work with the administration in order to implement the Civil Service procedures for testing and promotion that have been held in abeyance during the financial crisis.
- Evaluate and update job descriptions in light of the additional duties and responsibilities undertaken by employees in various departments and divisions.
- Assist with updating drug testing processes, forms, packets and training.
- Administer training programs for all city employees including computer training, EEO laws training and supervisory training.
- Move inactive employee medical records to storage.
- Microfiche inactive Personnel records.

SERVICE LEVELS

In 2010, the Personnel Department purchased NEOGOV, a web-based human resources management system, and began implementation of the application, requisition, testing and certification programs that will replace paper processes.

Personnel re-employed 37 firefighters that had been laid off and hired an additional eight new firefighter/medics.

The Department consolidated the classes of Safety Communications Trainee, Tech I and Tech II into the new class Safety Communications Technician in order to increase flexibility in the workforce and reduce overtime.

Finally, Personnel worked in collaboration with Akron Public Schools to complete various classification projects, including reclassifications and reallocations.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
CIVIL SERVICE:				
Executive Assistant	1.00	1.00	1.00	1.00
Personnel Aide	1.00	1.00	1.00	1.00
Personnel Analyst	5.00	4.00	4.00	4.00
Personnel Director	1.00	0.00	0.00	1.00
Personnel Officer	1.00	0.00	0.00	0.00
Personnel Records Supervisor	1.00	1.00	1.00	1.00
Personnel Technician	0.00	1.00	1.00	1.00
Secretary	2.00	2.00	1.00	1.00
Training and EEO Officer	1.00	1.00	1.00	1.00
TOTAL CIVIL SERVICE	13.00	11.00	10.00	11.00

BUDGET COMMENTS

The 2011 operating budget provides funding for the staffing of 11 full-time positions for the divisions of the Civil Service (Personnel) Department. The 2011 operating budget provides adequate funding for the operations of the Civil Service Commission. These funding levels have been established in coordination with the City's overall goal of conservative fiscal responsibility.

PERSONNEL

	2008 Actual Expenditures	2008 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
CIVIL SERVICE	1,124,097	1,014,297	967,965	830,270
Total for Department:	1,124,097	1,014,297	967,965	830,270

PERSONNEL

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	712,332	674,553	465,219	473,190
Fringe Benefits	356,307	290,039	458,981	281,250
Total: Personal Services	1,068,639	964,592	924,200	754,440
Other				
Direct Expenditures	27,316	23,651	27,291	52,000
Utilities	1,133	1,278	243	500
Insurance	970	1,120	493	520
Rentals and Leases	1,064	14	0	0
Interfund Charges	24,975	23,642	15,738	22,810
Total: Other	55,458	49,705	43,765	75,830
Total for Department:	1,124,097	1,014,297	967,965	830,270

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2011

	Personal Services	Other	Capital Outlay	Total
General Fund	754,440	75,830		830,270
Total for Department:	754,440	75,830		830,270

PERSONNEL

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	1,124,097	1,014,297	967,965	830,270
Total for Department:	1,124,097	1,014,297	967,965	830,270

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	13.000	11.000	10.000	11.000
Total for Department:	13.000	11.000	10.000	11.000

PERSONNEL

DIVISION: CIVIL SERVICE

The Civil Service Department is responsible to the three member Civil Service Commission. This Commission is appointed by the Mayor and is approved by Council. The Personnel Director and staff work under the policies set by the commission. The role of this department is to classify positions, establish pay ranges, recruit, test, and keep all personnel records and files.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	712,332	674,553	465,219	473,190
Fringe Benefits	356,307	290,039	458,981	281,250
Total: Personal Services	1,068,639	964,592	924,200	754,440
Other				
Direct Expenditures	27,316	23,651	27,291	52,000
Utilities	1,133	1,278	243	500
Insurance	970	1,120	493	520
Rentals and Leases	1,064	14	0	0
Interfund Charges	24,975	23,642	15,738	22,810
Total: Other	55,458	49,705	43,765	75,830
Division Total:	1,124,097	1,014,297	967,965	830,270

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	1,124,097	1,014,297	967,965	830,270
Division Total:	1,124,097	1,014,297	967,965	830,270

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	13.000	11.000	10.000	11.000
Division Total:	13.000	11.000	10.000	11.000

Finance

FINANCE DEPARTMENT
Diane L. Miller-Dawson, Director of Finance

DESCRIPTION

The City of Akron Finance Department provides financial services for the City and is made up of the following divisions: Administration, Audit & Budget, Accounting, Employee Benefits, Information Technology, Purchasing, Taxation and Treasury.

The Department of Finance and the Administration Division are responsible for managing the City's financial operations in accordance with established fiscal policies. Primary responsibilities include cash management, investment of funds, revenue forecasting and general accounting (including financial reporting, internal audits, payroll, accounts payable, accounts receivable, financial oversight and administration of all City funds and accounts). Other Department responsibilities are to ensure legal compliance with all grant programs and coordinate the annual audit of the City of Akron.

In addition, the Department of Finance is responsible for annually publishing three important documents: the Operating Budget Plan, the Comprehensive Annual Financial Report (CAFR) and the Annual Information Statement. The department also publishes official statements for each bond and note issued.

FINANCE

	2008 Actual Expenditures	2008 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
ADMINISTRATION	17,638,096	18,207,682	16,422,551	20,510,160
AUDIT & BUDGET	519,328	352,968	233,014	323,300
CITY-WIDE ADMINISTRATION	6,574,861	6,799,721	5,522,108	4,870,580
GENERAL ACCOUNTING	1,772,853	1,399,092	2,539,518	3,822,190
MANAGEMENT INFORMATION SYSTEMS	3,098,036	3,299,721	2,388,328	2,725,570
PURCHASING	2,457,066	2,224,432	2,225,904	2,198,410
TAXATION	6,111,515	6,345,707	5,346,079	6,417,220
TREASURY	3,240,841	2,080,237	2,050,900	2,321,590
JOINT ECONOMIC DEVELOPMENT DISTRICTS	9,026,874	9,827,890	9,684,362	0
EMPLOYEE BENEFITS	27,767,589	29,473,845	28,611,652	32,006,250
FINANCE - NON OPERATING	0	181	0	0
Total for Department:	78,207,059	80,011,476	75,024,416	75,195,270

FINANCE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	4,780,054	4,505,439	3,745,066	3,862,630
Fringe Benefits	2,399,017	3,394,940	2,047,338	2,410,210
Total: Personal Services	7,179,071	7,900,379	5,792,404	6,272,840
Other				
Direct Expenditures	14,274,794	13,334,615	11,859,970	12,878,470
Income Tax Refunds	6,879,542	7,252,266	6,583,182	3,570,000
Utilities	11,043	17,486	23,357	11,190
Debt Service	14,978,027	15,662,051	18,064,902	14,889,420
Insurance	27,016,164	28,900,160	28,027,922	32,209,140
State/County Charges	1,372,362	1,423,751	1,790,935	1,371,000
Rentals and Leases	735,615	664,103	654,684	705,340
Interfund Charges	5,711,898	4,846,801	2,198,015	3,062,870
Total: Other	70,979,445	72,101,233	69,202,967	68,697,430
Capital Outlay				
Capital Outlay	48,543	9,864	29,045	225,000
Total: Capital Outlay	48,543	9,864	29,045	225,000
Total for Department:	78,207,059	80,011,476	75,024,416	75,195,270

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2011

	Personal Services	Other	Capital Outlay	Total
General Fund	1,791,500	4,545,200		6,336,700
Special Revenue Fund	2,767,480	25,203,430		27,970,910
Debt Service Fund	410,200	117,700		527,900
Internal Service Fund	1,303,660	38,831,100	225,000	40,359,760
Total for Department:	6,272,840	68,697,430	225,000	75,195,270

FINANCE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	6,842,541	6,111,035	6,638,310	6,336,700
Special Revenue Fund	34,832,970	35,514,888	31,695,987	27,970,910
Debt Service Fund	558,066	443,969	453,446	527,900
Capital Projects Fund	0	2,553	0	0
Internal Service Fund	35,973,482	37,939,031	36,236,673	40,359,760
Total for Department:	78,207,059	80,011,476	75,024,416	75,195,270

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	30.550	23.000	23.000	31.000
Special Revenue Fund	42.800	36.850	36.350	40.000
Debt Service Fund	5.150	5.150	4.650	5.000
Internal Service Fund	21.500	17.000	15.000	16.000
Total for Department:	100.000	82.000	79.000	92.000

ADMINISTRATION DIVISION

Diane L. Miller-Dawson, Director of Finance

DESCRIPTION

Finance Administration is responsible for controlling all revenues and expenditures of the City of Akron.

GOALS & OBJECTIVES

- Continue to work with other departments to help control expenditures.
- Search for new ways to partner with other governmental entities to provide cost savings to the citizens of Akron.
- Establish a “rainy day” fund.
- Explore various ways to increase revenues.

SERVICE LEVELS

The Finance Department worked with other City departments to help control expenditures throughout the year. For 2010, expenditures in the General Fund decreased by 6.1% from the prior year due to many cost saving initiatives that were implemented by the city, including employee furloughs.

The City continues to look for opportunities to partner with other governmental agencies. One of the partnerships the city completed in 2010 was the consolidation of the Akron Health Department with the Summit County Health District.

In 2010, a negative revenue trend continued as in recent years. General fund revenues were down about 5%. The city will look for opportunities to increase revenues in 2011.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
By Department:				
FINANCE:				
<i>Administration:</i>				
Executive Assistant	1.00	1.00	1.00	1.00
Finance Deputy Director	0.00	0.00	0.00	1.00
Finance Director	1.00	1.00	1.00	1.00
Total Administration	2.00	2.00	2.00	3.00

FINANCE

DIVISION: ADMINISTRATION

Supervision of departmental financial activities.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	178,083	160,908	162,105	162,260
Fringe Benefits	58,579	54,675	55,636	67,980
Total: Personal Services	236,662	215,583	217,741	230,240
Other				
Direct Expenditures	1,590,127	1,492,278	1,370,026	1,995,900
Utilities	1,311	1,025	823	1,050
Debt Service	10,933,204	11,358,369	12,593,748	14,675,000
Insurance	2,059,552	2,496,845	2,175,158	2,600,520
State/County Charges	0	473	0	0
Interfund Charges	2,817,240	2,640,609	65,055	1,007,450
Total: Other	17,401,434	17,989,599	16,204,810	20,279,920
Capital Outlay				
Capital Outlay	0	2,500	0	0
Total: Capital Outlay	0	2,500	0	0
Division Total:	17,638,096	18,207,682	16,422,551	20,510,160

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	249,566	230,651	250,751	243,160
Special Revenue Fund	13,741,259	14,021,162	12,213,609	15,865,000
Capital Projects Fund	0	2,500	0	0
Internal Service Fund	3,647,271	3,953,369	3,958,191	4,402,000
Division Total:	17,638,096	18,207,682	16,422,551	20,510,160

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	2.000	2.000	2.000	3.000
Division Total:	2.000	2.000	2.000	3.000

AUDIT AND BUDGET DIVISION
Cynthia M. Donel, Accounting Manager

DESCRIPTION

The Audit and Budget Division is responsible for preparing the Comprehensive Annual Financial Report (CAFR) and the Operating Budget Plan. The Division works closely with the Finance Director to provide recommendations, proposals and specialized assistance during the year to various departments and divisions.

GOALS & OBJECTIVES

- Prepare the Comprehensive Annual Financial Report (CAFR) for issuance in June and submit the CAFR to the Government Finance Officers Association in order to be considered for the Certificate of Achievement for Excellence in Financial Reporting award.
- Issue the Operating Budget Plan within 90 days after passage of the appropriation ordinance by City Council to serve as a policy document, as an operations guide, as a financial plan and as a communications device. The Audit and Budget staff will work with the Finance Director's office to publish a document and submit it to the Government Finance Officers Association for consideration of the Distinguished Budget Presentation Award.
- The Audit and Budget Division will review the current GASB pronouncements, determine the impact on the City's financial statements and develop a performance plan. GASB Statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions" will be completed during the summer. City Council will be presented several ordinances to bring the financial reporting into compliance with the new reporting standards.
- The Audit and Budget Division, along with the Finance Director, Accounting, IT, Purchasing and Treasury, will continue working with ACS Government Systems to bring an upgraded version of Banner financial software into a test version for key user groups.

SERVICE LEVELS

The Audit and Budget Division is pleased to report that the 2009 Comprehensive Annual Financial Report (CAFR) was issued and submitted to the Government Finance Officers Association. The City of Akron once again received the Certificate of Achievement for Excellence in Financial Reporting award.

The Operating Budget Plan was completed within 90 days after the passage of the appropriation ordinance. The City of Akron has once again received the Distinguished Budget Presentation Award from the Government Finance Officers Association.

The Division has accumulated volumes of information necessary to implement GASB Statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions".

The City entered into a contract with ACS Government Systems to provide primarily remote system upgrading services for the Banner financial software.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
FINANCE:				
<i>Audit & Budget:</i>				
Accounting Manager	0.50	0.50	0.50	0.50
Accounts Analyst	2.00	1.00	1.00	4.00
Audit & Budget Supervisor	1.00	1.00	1.00	1.00
Secretary	0.50	0.50	0.50	0.50
Total Audit & Budget	4.00	3.00	3.00	6.00

FINANCE

DIVISION: AUDIT & BUDGET

Prepare financial statements in accordance with generally accepted accounting principles, audit various City departments, and prepare and monitor operating expenditure budgets.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	252,981	223,738	143,366	183,890
Fringe Benefits	255,108	109,199	76,287	97,350
Total: Personal Services	508,089	332,937	219,653	281,240
Other				
Direct Expenditures	4,553	14,877	10,414	36,910
Interfund Charges	6,686	5,154	2,947	5,150
Total: Other	11,239	20,031	13,361	42,060
Division Total:	519,328	352,968	233,014	323,300

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	519,328	352,968	233,014	323,300
Division Total:	519,328	352,968	233,014	323,300

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	4.000	3.000	3.000	6.000
Division Total:	4.000	3.000	3.000	6.000

CITY-WIDE ADMINISTRATION
Diane L. Miller-Dawson, Director of Finance

DESCRIPTION

The City-Wide Administration Division provides funding for City-wide responsibilities outside departmental/divisional control.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
FINANCE:				
<i>City Wide:</i>				
Civil Engineer	1.00	1.00	1.00	1.00
Total City Wide	1.00	1.00	1.00	1.00

FINANCE

DIVISION: CITY-WIDE ADMINISTRATION

Provide funding for City-wide responsibilities outside departmental/divisional control.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	112,925	127,246	143,251	185,000
Fringe Benefits	13,022	1,270,361	-542,012	46,850
Total: Personal Services	125,947	1,397,607	-398,761	231,850
Other				
Direct Expenditures	4,017,847	3,140,048	2,647,369	1,851,500
Income Tax Refunds	0	231	0	0
Utilities	626	8,604	15,893	0
Debt Service	91,598	24,390	88,264	87,420
Insurance	34,550	53,576	21,550	40,560
State/County Charges	1,264,583	1,307,379	1,691,517	1,261,000
Rentals and Leases	39,772	43,383	28,505	26,000
Interfund Charges	984,938	824,503	1,427,771	1,372,250
Total: Other	6,433,914	5,402,114	5,920,869	4,638,730
Capital Outlay				
Capital Outlay	15,000	0	0	0
Total: Capital Outlay	15,000	0	0	0
Division Total:	6,574,861	6,799,721	5,522,108	4,870,580

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	4,267,042	3,816,473	4,608,567	4,338,580
Special Revenue Fund	2,209,198	2,855,663	820,109	532,000
Capital Projects Fund	0	53	0	0
Internal Service Fund	98,621	127,532	93,432	0
Division Total:	6,574,861	6,799,721	5,522,108	4,870,580

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Special Revenue Fund	1.000	1.000	1.000	1.000
Division Total:	1.000	1.000	1.000	1.000

GENERAL ACCOUNTING DIVISION
Cynthia M. Donel, Accounting Manager

DESCRIPTION

The Accounting Division processes payments to vendors, issues reimbursements to employees and performs accounts receivable billings.

The Payroll section processes employee paychecks, manages payroll deductions, provides retirement services, processes garnishments and liens and verifies employment.

GOALS & OBJECTIVES

- Continue to provide excellent service to both City employees and outside agencies/vendors relating to accounting and payroll functions.
- Along with the Finance Director, Audit and Budget, IT, Purchasing and Treasury, continue working with ACS Government Systems to bring an upgraded version of Banner financial software into a test version for key user groups.
- Review the recent IRS proposal regarding the “Increase Prevention and Reconciliation Act of 2005 (PL 109-222)” which enacted a new subsection 3402(t) of the Internal Revenue Code. This new provision requires a 3% income tax withholding on payments for property and other services made by government entities after December 31, 2011. The IRS is currently accepting comments on all aspects of the potential application of the withholding requirements.
- The Payroll section will schedule and process the deferred separation payments for the former Health Department employees.
- Implement the required electronic reporting for Ohio Child Support.

SERVICE LEVELS

In 2010, the Accounting Division provided excellent services to City employees and outside agencies/vendors relating to accounting and payroll functions.

The City entered into a contract with ACS Government Systems to provide primarily remote system upgrading services for the Banner financial software.

The IRS has extended the implementation date for the provision that requires a 3% income tax withholding on payments for property and services made by governments.

The Payroll section completed the processing of the deferred Voluntary Separation Plan (VSP) payments.

The Division processed the contractual changes pursuant to the most recent bargaining unit agreements.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
FINANCE:				
<i>General Accounting:</i>				
Account Clerk	3.00	1.00	3.00	4.00
Accounting Manager	0.50	0.50	0.50	0.50
Accounting Technician	4.00	5.00	3.00	4.00
Accounts Analyst	1.00	0.00	0.00	1.00
Secretary	0.50	0.50	0.50	0.50
Total General Accounting:	9.00	7.00	7.00	10.00

FINANCE

DIVISION: GENERAL ACCOUNTING

Provide control over accounts and financial records. Responsible for the disbursements of all public monies in the City.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	415,465	366,315	269,620	273,480
Fringe Benefits	192,307	192,301	239,715	185,710
Total: Personal Services	607,772	558,616	509,335	459,190
Other				
Direct Expenditures	1,012,982	674,192	946,859	3,197,500
Utilities	0	0	398	500
Debt Service	109,970	113,870	1,064,267	127,000
State/County Charges	13,297	24,886	0	10,000
Interfund Charges	28,832	27,528	18,659	28,000
Total: Other	1,165,081	840,476	2,030,183	3,363,000
Division Total:	1,772,853	1,399,092	2,539,518	3,822,190

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	645,898	599,311	531,816	497,190
Special Revenue Fund	1,126,955	799,781	2,007,702	3,325,000
Division Total:	1,772,853	1,399,092	2,539,518	3,822,190

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	9.000	7.000	7.000	10.000
Division Total:	9.000	7.000	7.000	10.000

INFORMATION TECHNOLOGY

William M. Fatica, Information Technology Manager

DESCRIPTION

The Information Technology Division oversees training, computer applications and computing systems.

GOALS & OBJECTIVES

- Assist the IT Steering Committee with implementing the recommendations presented in the Information Technology Needs Assessment and Strategic Plan report.
- Research and implement the new IT helpdesk system. This new system will replace the current helpdesk system and allow IT to better track and dispatch helpdesk calls.
- Perform application upgrades. Banner software will be upgraded from version 5 to 8. The Microsoft Exchange system (email) will be upgraded to the most current patch set for 2007. Mimosa (email archiving) will be upgraded to version 4.2. Infor/DataStream upgrades will go live March 1st. IT will also continue to assist Personnel with NEOGov implementation, and the Mayor's Office and other City Departments with upgrading the City's website. IT will implement a new content management system to allow City Departments to update their own website content.
- Perform infrastructure upgrades. The current Uninterruptible Power Supply (UPS) has failed and repair costs are high. IT will research and install a new UPS to meet current and future needs. IT will develop a plan to replace and increase capacity of the core network switch. The current core switch is filled to capacity with no available network ports for growth. IT will upgrade the City wide storage network (SAN) for increased capacity and future growth. The current SAN is full and dated.
- Develop a disaster recovery plan that will restore essential IT functions in the event of an emergency or disaster.
- Continue to consolidate servers into the virtual environment. This will reduce maintenance costs and create redundancy between servers.
- Simplify and consolidate the City's tape backup environment by using the City's new Storage Area Network (SAN) or an off site storage location.

- Work with Communications to upgrade the phone system at Water Pollution Control and implement new Voice over IP (VoIP) technology.
- Assist Public Utilities with various projects including mobile access and SCADA.

SERVICE LEVELS

Information Technology continues to work with the IT Steering Committee on the recommendations presented in the “Information Technology Needs Assessment and Strategic Plan” report.

In 2010, Information Technology implemented a new city-wide email standard: 1st initial, lastname @akronohio.gov

The Division performed many application upgrades in 2010. Datastream was upgraded from version 7.10 to EAM 8.4. The Automatic Vehicle Locator (AVL) program was upgraded to CompassTrac 4.8. Also, IT researched new applications to replace current mainframe applications for taxes and assessments that would allow the City to retire the current mainframe.

IT performed many infrastructure upgrades as well in 2010. Two new firewall servers were purchased and installed. Checkpoint firewall software was upgraded to version R70.

Research was done on disaster recovery options with various vendors, including discussing options with Involta on using its data center to be built in Akron in 2011.

IT continued to consolidate and retire older servers into the virtual environment, reducing maintenance costs and creating redundancy between servers. All new applications and application upgrades are being implemented in the virtual environment. Monthly maintenance costs have reduced by \$3000.

To improve customer services skills, IT worked with Personnel to develop an IT training plan. This training plan consisted of classroom work, group work and individual online training courses. All IT employees were required to take and complete the training. Also, time was spent cross-training staff in various functions due to the loss of several employees who took the VSP in 2009.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
FINANCE:				
<i>Management Information Systems:</i>				
Applications Analyst	0.00	1.00	1.00	1.00
Applications Programmer	4.00	3.00	2.00	2.00
Computer Operations Supervisor	1.00	0.00	0.00	0.00
Computer Operator	1.00	0.00	0.00	0.00
Computer Programmer Analyst	5.00	3.00	3.00	3.00
Computer Technician	1.00	1.00	1.00	1.00
Data Control Assistant	1.00	0.00	0.00	0.00
Database Administrator	1.00	1.00	1.00	1.00
E-Mail Administrator	1.00	0.00	0.00	0.00
Information Technology Manager	1.00	1.00	1.00	1.00
Network/LAN Administrator	1.00	1.00	1.00	1.00
Web Analyst	1.00	1.00	1.00	1.00
Total Information Systems:	18.00	12.00	11.00	11.00

FINANCE

DIVISION: MANAGEMENT INFORMATION SYSTEMS

Responsible for all data processing and computer operations of the City.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	988,232	945,662	635,392	625,050
Fringe Benefits	389,466	403,358	585,173	354,670
Total: Personal Services	1,377,698	1,349,020	1,220,565	979,720
Other				
Direct Expenditures	1,371,234	1,668,363	884,416	1,231,260
Utilities	3,869	3,644	2,455	3,900
Insurance	970	1,120	986	1,040
Rentals and Leases	227,526	195,022	162,519	196,000
Interfund Charges	88,096	75,188	88,342	88,650
Total: Other	1,691,695	1,943,337	1,138,718	1,520,850
Capital Outlay				
Capital Outlay	28,643	7,364	29,045	225,000
Total: Capital Outlay	28,643	7,364	29,045	225,000
Division Total:	3,098,036	3,299,721	2,388,328	2,725,570

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Internal Service Fund	3,098,036	3,299,721	2,388,328	2,725,570
Division Total:	3,098,036	3,299,721	2,388,328	2,725,570

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Internal Service Fund	18.000	12.000	11.000	11.000
Division Total:	18.000	12.000	11.000	11.000

PURCHASING DIVISION

Jerry Roberts, Acting Purchasing Agent

DESCRIPTION

The Purchasing Division handles the requisition and purchase of supplies and materials, handles contract administration, acts as the City's Agent and controls inventory management, purchasing policies and surplus disposal. The division also includes the City-wide copy center, City-wide mailing operation and the central storeroom.

GOALS & OBJECTIVES

- Train buyers on the principles and techniques of professional purchasing due to the retirement of the Division's most senior level buyer.
- Begin the process of recycling surplus computers and obsolete electronic equipment on a quarterly schedule to maximize the potential benefit to the city.
- Improve the recently initiated policy of working with the IT Division and all departments to make sure all computers are wiped and information secured when computers are taken out of service. This process enhances the benefits of recycling.
- Continue to increase the number of suppliers that provide pricing structures on standing orders.
- Develop a relationship with a recycler of printer toner/ink cartridges that will provide revenue to the city.

SERVICE LEVELS

During the year, Purchasing successfully increased the number of standing orders with pricing reference by 25% when comparing the number of companies that returned requests for pricing in 2010 that did not in 2009.

The integrity of the mail, copier and printer merger must continuously be protected to maintain the forecasted savings. The Division was able to use a vendor on large bulk mailings and made direct purchases on postage to maintain savings in numerous situations.

Cross-training of staff members eliminated situations where certain operations came to a halt when some employees were out of the office.

Purchasing added several “Green Certified Products” to the City’s operations during 2010 for Fire and Building Maintenance. The Green Fair held in May 2010 was a success and Purchasing is planning for more community and business support in 2011. The Division recycled 53,394 pounds of surplus computers and related equipment which generated revenue for the city. 110 refurbished computers were donated to Akron Public Schools and the Akron Urban League.

The number of City employees participating in the AkronReads program during 2010 increased. The City received some very nice feedback from the Board of Education and the program coordinator at McBright Elementary.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
FINANCE:				
<i>Purchasing:</i>				
Buyer	4.00	4.00	4.00	4.00
Data Entry Operator	1.00	1.00	1.00	1.00
Graphic Artist	1.00	1.00	1.00	1.00
Messenger	1.00	1.00	0.00	0.00
Purchasing Agent	1.00	0.00	0.00	0.00
Purchasing Aide	1.00	1.00	1.00	1.00
Secretary	3.00	3.00	3.00	3.00
Recreation Specialist	0.00	0.00	0.00	1.00
Storekeeper	1.00	1.00	1.00	1.00
Total Purchasing	13.00	12.00	11.00	12.00

FINANCE

DIVISION: PURCHASING

Requisition and purchase of supplies and materials and contract administration. Also includes the City-wide copy center, City-wide mailing operation, and the Central Storeroom.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	617,623	583,053	484,927	481,530
Fringe Benefits	274,662	290,414	417,070	321,290
Total: Personal Services	892,285	873,467	901,997	802,820
Other				
Direct Expenditures	1,306,084	1,127,653	1,109,658	1,139,500
Utilities	4,297	3,841	3,318	4,900
Insurance	970	1,120	986	1,040
Rentals and Leases	108,474	104,516	110,341	130,000
Interfund Charges	144,956	113,835	99,604	120,150
Total: Other	1,564,781	1,350,965	1,323,907	1,395,590
Division Total:	2,457,066	2,224,432	2,225,904	2,198,410

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	724,228	705,471	682,153	580,220
Special Revenue Fund	22,657	77,768	27,917	40,000
Internal Service Fund	1,710,181	1,441,193	1,515,834	1,578,190
Division Total:	2,457,066	2,224,432	2,225,904	2,198,410

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	9.500	7.000	7.000	7.000
Internal Service Fund	3.500	5.000	4.000	5.000
Division Total:	13.000	12.000	11.000	12.000

TAXATION DIVISION

Don Smith, Tax Commissioner

DESCRIPTION

The Taxation Division's duties are to collect City income taxes and enforce the City of Akron's rules and regulations.

The City of Akron's income tax is comprised of individual income tax, corporate and partnership income tax and withholding tax. The Division is responsible for all aspects of tax administration such as supplying the necessary income tax forms and instructions to taxpayers liable for City income tax, processing the returns submitted, depositing payments received, issuing refunds, maintaining systems for tax registration of all business accounts liable for tax, delinquent control and tax collections.

GOALS & OBJECTIVES

- Organize Income Tax Division, strategically hire new staff, and equip all personnel with skill sets needed to focus on audit and compliance.
- Improve collection of delinquent taxes through continued coordination with the Law Department.
- Make revisions to the Income Tax Ordinance and Rules & Regulations to comply with Ohio Revised Code.

SERVICE LEVELS

The Division was impacted in 2010 by the retirement of two Tax Auditors, a Tax Coordinator and the Tax Commissioner—losing more than 100 years of tax experience. Over a two year period, Division headcount has experienced a 31% decrease. Nevertheless, approximately 50,000 returns were received and processed by the staff.

Taxation has been imaging current year tax filings since 2000. During 2010, the Division moved all remaining hard copy files offsite, freeing up enough floor space that all personnel could move to one floor. This consolidation will save the City approximately \$65,000 per year.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
FINANCE:				
<i>Taxation:</i>				
Account Clerk	6.00	5.00	3.00	5.00
Accounts Analyst	0.00	2.00	2.00	2.00
Assistant Law Director	1.00	1.00	0.00	0.00
Cashier	1.00	1.00	1.00	1.00
Secretary	5.00	2.00	2.00	2.00
Tax Agent	1.00	1.00	1.00	1.00
Tax Auditor	18.00	13.00	16.00	18.00
Tax Commissioner	1.00	1.00	1.00	1.00
Tax Coordinator	2.00	2.00	2.00	2.00
Tax Records Supervisor	1.00	1.00	1.00	1.00
Total Taxation:	36.00	29.00	29.00	33.00

FINANCE

DIVISION: TAXATION

Collecting, auditing, and accounting of income tax money.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	1,459,885	1,344,839	1,162,021	1,223,320
Fringe Benefits	700,723	729,791	858,692	927,870
Total: Personal Services	2,160,608	2,074,630	2,020,713	2,151,190
Other				
Direct Expenditures	134,906	126,095	176,375	163,750
Income Tax Refunds	3,253,289	3,658,685	2,601,018	3,570,000
Utilities	253	21	0	0
Insurance	690	769	1,540	730
Rentals and Leases	276,997	260,013	300,215	300,000
Interfund Charges	284,772	225,494	246,218	231,550
Total: Other	3,950,907	4,271,077	3,325,366	4,266,030
Division Total:	6,111,515	6,345,707	5,346,079	6,417,220

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Special Revenue Fund	6,111,515	6,345,707	5,346,079	6,417,220
Division Total:	6,111,515	6,345,707	5,346,079	6,417,220

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Special Revenue Fund	36.000	29.000	29.000	33.000
Division Total:	36.000	29.000	29.000	33.000

TREASURY DIVISION
Steve Fricker, Treasurer

DESCRIPTION

The Treasury Division manages the development and administration of the City's debt policies and the City's cash resources to maximize the resources that are available to the municipal government to serve the citizens of Akron.

GOALS & OBJECTIVES

- Complete the core functions of the Treasury Division, including the preparation of the Annual Information Statement, payment of debt service and certification of Special Assessment collections in a timely manner.
- Create Request for Proposals for a new 5 year banking services contract. Proposals will include credit card services and procurement card services.
- Participate in the upgrade of the Banner accounting system from version 5 to version 8.
- Update the Division's website to include more useful information for citizens that have questions related to special assessments.

SERVICE LEVELS

In 2010, the Treasury Division published the Annual Information Statement and the Bond Payment Fund report. The Bond Payment Fund report was reformatted to increase user friendliness. Treasury executed seven major bond and note issues during 2010 and certified \$15.6 million in special assessment collections to Summit County.

The Division converted investment reporting software from Sympro to Tracker during 2010, saving approximately \$3,000 in annual maintenance fees.

Treasury developed several new financial reports for both Finance Department personnel and City managers to aid with budgeting and tracking of revenues and expenditures.

Changes to the Treasury Division's website have not been made due to postponement of city-wide website redesign.

A conversion to electronic based certified mail processing is still pending. The City is awaiting action from Summit County to execute a contract for electronic certified mailing.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
FINANCE:				
<i>Treasury:</i>				
Account Clerk	1.00	1.00	0.00	0.00
Accounting Technician	0.00	1.00	1.00	1.00
Accounts Analyst	1.00	1.00	1.00	1.00
Assessment & License Agent	2.00	2.00	2.00	2.00
Assessment & License Supervisor	1.00	1.00	1.00	1.00
Assessor	1.00	1.00	1.00	1.00
City Cashier	1.00	0.00	0.00	0.00
Data Entry Operator	1.00	1.00	1.00	1.00
Economic Development Specialist	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	2.00	2.00
Tax Deputy Commissioner	1.00	1.00	0.00	0.00
Treasurer	0.00	0.00	1.00	1.00
Total Treasury:	12.00	12.00	11.00	11.00

FINANCE

DIVISION: TREASURY

Collect and deposit all City monies; issue and pay City debt; invest funds; and collect tax assessments and licenses.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	513,483	511,483	519,752	503,250
Fringe Benefits	415,663	240,781	258,918	291,390
Total: Personal Services	929,146	752,264	778,670	794,640
Other				
Direct Expenditures	952,908	852,540	1,045,212	1,174,950
Utilities	336	0	254	840
Debt Service	0	0	6,000	0
Insurance	489	718	150	250
State/County Charges	94,482	91,013	86,828	100,000
Rentals and Leases	82,846	61,169	53,104	53,340
Interfund Charges	1,180,634	322,533	80,682	197,570
Total: Other	2,311,695	1,327,973	1,272,230	1,526,950
Division Total:	3,240,841	2,080,237	2,050,900	2,321,590

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	88,263	49,532	1,245	2,000
Special Revenue Fund	2,594,512	1,586,736	1,596,209	1,791,690
Debt Service Fund	558,066	443,969	453,446	527,900
Division Total:	3,240,841	2,080,237	2,050,900	2,321,590

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	1.050	0.000	0.000	0.000
Special Revenue Fund	5.800	6.850	6.350	6.000
Debt Service Fund	5.150	5.150	4.650	5.000
Division Total:	12.000	12.000	11.000	11.000

FINANCE

DIVISION: JOINT ECONOMIC DEVELOPMENT DISTRICTS

Capital expenditures, within the Department of Finance, for the Joint Economic Development Districts.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Other				
Direct Expenditures	1,387,839	1,467,969	1,220,204	0
Income Tax Refunds	3,626,253	3,593,350	3,982,164	0
Utilities	351	351	216	0
Debt Service	3,843,255	4,165,422	4,312,623	0
State/County Charges	0	0	12,590	0
Interfund Charges	164,276	600,798	156,565	0
Total: Other	9,021,974	9,827,890	9,684,362	0
Capital Outlay				
Capital Outlay	4,900	0	0	0
Total: Capital Outlay	4,900	0	0	0
Division Total:	9,026,874	9,827,890	9,684,362	0

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Special Revenue Fund	9,026,874	9,827,890	9,684,362	0
Division Total:	9,026,874	9,827,890	9,684,362	0

EMPLOYEE BENEFITS

Mark McLeod, Employee Benefits Manager

DESCRIPTION

The City of Akron offers a comprehensive employee benefits package to its employees, retirees, survivors and eligible dependents. The Employee Benefits section administers group health insurance plans, workers' compensation, unemployment compensation and retirement and disability leave programs.

GOALS & OBJECTIVES

- Continue to provide support to the Service Department and the safety consultant to improve the City's workplace safety programs.
- Continue to engage and encourage employees to participate in the City's wellness efforts to improve personal health and lower long-term health insurance costs.
- Implement the required changes to the City's health insurance plans to comply with Federal and Ohio healthcare reform.
- Continue to study the feasibility of converting the City's workers' compensation program from retrospective-rated to self-insurance.
- Host the 13th Annual OPERS Retirement Planning Seminar to be held in August 2011.
- Update the City's employee drug testing policies and procedures to include supervisory training.

SERVICE LEVELS

Employee Benefits continued to collaborate with the Service Department, safety consultant, and Safety Committee in efforts related to workplace safety. Activities included hearing testing, respiratory protection testing, statistical reporting and post-accident drug testing.

The Division also assisted in the coordination of the City's employee wellness initiative. Three employee health screenings were attended by 301 City employees. Participants received free biometric testing, completed a computerized health risk appraisal and submitted a personal wellness pledge.

Employee Benefits conducted an insurance dependent eligibility audit. As a result of the audit, 355 ineligible dependents were removed from coverage for an estimated savings

(cost avoidance) of \$766,378. The Division also conducted a feasibility study for workers' compensation self-insurance.

Staff members hosted the 12th annual OPERS Retirement Planning Seminar in August 2010, which was attended by 105 City of Akron and Summit County employees.

For the eighth consecutive year, the Ohio Bureau of Workers Compensation assigned a "credit rating" to the City of Akron for its loss experience, meaning that the City is performing better than expected for an employer of its size and type. The rating resulted in a discounted premium rate for the City.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
FINANCE:				
<i>Employee Benefits:</i>				
Employee Benefits Manager	1.00	1.00	1.00	1.00
Employee Benefits Specialist	1.00	1.00	1.00	1.00
Personnel Aide	1.00	1.00	1.00	2.00
Personnel Analyst	1.00	1.00	1.00	1.00
Secretary	1.00	0.00	0.00	0.00
Total Employee Benefits	5.00	4.00	4.00	5.00

FINANCE

DIVISION: EMPLOYEE BENEFITS

Administer employee benefits.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	241,377	242,195	224,632	224,850
Fringe Benefits	99,487	104,060	97,859	117,100
Total: Personal Services	340,864	346,255	322,491	341,950
Other				
Direct Expenditures	2,496,314	2,770,600	2,449,437	2,087,200
Insurance	24,918,943	26,346,012	25,827,552	29,565,000
Interfund Charges	11,468	10,978	12,172	12,100
Total: Other	27,426,725	29,127,590	28,289,161	31,664,300
Division Total:	27,767,589	29,473,845	28,611,652	32,006,250

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	348,216	356,629	330,764	352,250
Internal Service Fund	27,419,373	29,117,216	28,280,888	31,654,000
Division Total:	27,767,589	29,473,845	28,611,652	32,006,250

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	5.000	4.000	4.000	5.000
Division Total:	5.000	4.000	4.000	5.000

FINANCE

DIVISION: FINANCE - NON OPERATING

Non-operating expenses for the Department of Finance.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Other				
Interfund Charges	0	181	0	0
Total: Other	0	181	0	0
Division Total:	0	181	0	0

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Special Revenue Fund	0	181	0	0
Division Total:	0	181	0	0

Fire

FIRE DEPARTMENT DIVISION
Robert C. Ross, Acting Chief

DESCRIPTION

The Akron Fire Department administratively falls under the Public Safety Department but for budgeting purposes is presented as a separate department.

The Fire Department is classified into three operating subdivisions, each headed by a deputy chief. These subdivisions are: Administration, Operations and Special Operations. The Fire Department is responsible for fire suppression, education, code enforcement, rescue, hazardous materials mitigation and emergency medical services for the citizens and visitors of the City of Akron.

The mission of the department is to improve the quality of life within the community by providing a high-quality emergency medical service, by providing an excellent fire prevention program including public education and arson investigation, and by providing a firefighting force capable of handling emergencies, which may include structural firefighting, hazardous materials mitigation, all types of rescues and miscellaneous emergencies and catastrophes. The department will accomplish this mission while maintaining a high regard for the safety and health of personnel. The department will maintain a high standard of training, a quality occupational and health program, and a superior communication system. The department will receive superb backing from the fire and hydrant maintenance programs.

ADMINISTRATION SUBDIVISION

Robert C. Ross Jr., Deputy Chief

The Administration Subdivision is responsible for the overall administration of the entire department as well as for communications, fire prevention, purchases, financial planning, personnel records, payroll and fire reporting.

OPERATIONS SUBDIVISION

Ed Hiltbrand, Deputy Chief **(A Shift)**

John Rosneck, Deputy Chief **(B Shift)**

James Green, Deputy Chief **(C Shift)**

The Operations Subdivision has the bulk of the personnel in the Fire Department. They work 24-hour shifts on a rotating schedule known as A Shift, B Shift and C Shift. The Operations Subdivision is comprised of the firefighting companies and the emergency medical services. Each shift has approximately 118 personnel assigned and approximately 1/3 of the personnel are paramedics. Each shift is assigned a Shift Commander.

SPECIAL OPERATIONS SUBDIVISION

Dale Evans II, Deputy Chief

The Emergency Medical Services (EMS), Hazardous Materials (HazMat), and Training Bureau administratively report to the Special Operations subdivision. EMS is a system of care for victims of sudden/serious illnesses or injuries and depends on the availability and coordination of many different elements utilizing the 9-1-1 emergency system.

GOALS & OBJECTIVES

- To provide effective fire suppression that ensures both the safety of fire personnel and civilian population.
- To reduce fire deaths, fire injuries and property loss from fire through effective code enforcement, site inspections and effective “Life Safety” education.
- To continue to provide effective Emergency Medical Services (EMS) through continuing education, new training and updating necessary equipment.
- To enhance readiness to respond to incidents beyond the scope of normal firefighting, such as extrications, hazardous materials mitigation and technical rescue situations, through rigorous training and the updating of the departments equipment.
- To continue the planning process to replace Fire Station 2 located at 952 E. Exchange Street and Fire Station 12 located at 1852 W. Market Street as well as continuing to complete the roof replacement program. Also, continue to maintain Fire facilities to keep the City’s investments in them secure.
- To continue the apparatus replacement and refurbishment program. Also, to update the information technology infrastructure to allow compliance with required guidelines and to more efficiently and effectively interface with other City divisions.

SERVICE LEVELS

In 2010, the Akron Fire Department responded to 6,848 EMS-related calls for services requiring a fire response. This is a decrease from 2009 when the division responded to 6,912 such calls, a difference of 64 calls. In 2009, there were 57 civilian fire-related injuries, and 2 fire-related civilian fatalities. In 2010 there were 49 civilian fire-related injuries and 3 fire-related civilian fatalities.

In 2009 Akron Fire/Medics suffered 104 lost time job-related injuries. In 2010 this number was 75. This represents a decrease of 29 job-related injuries. The Department suffered no firefighter fatalities this past year.

In 2009, The Akron Fire Department responded to 32,044 calls requiring an EMS response. In 2010 AFD responded to 32,754 such calls, an increase of 710.

The Akron Fire Department purchased one new ambulance in 2010 and received delivery of another purchased in 2009 in the 2nd quarter of 2010. The older units were removed from service once the new vehicles were received. The AFD continues to offer continuing education and outside training opportunities in order to ensure that our paramedics remain current with emerging trends and proficient in their hands-on skills.

Akron's Fire Department will continue to train for incidents involving hazardous materials and those requiring specialty rescue expertise. The department has taught HazMat Awareness, Operations, and Incident Command classes for safety forces in Akron and Summit County to help meet the standards and goals of the Akron Fire Department and the Summit County Emergency Management Agency. The AFD has integrated the National Incident Management System (NIMS) into operations as mandated by the Department of Homeland Security, including mandatory training courses to meet compliance standards for 2010.

AFD participated in a joint exercise drill with the Ohio National Guard Civil Support Team at its Fire Training Academy, and participated in the "Talon Shield" exercise drill at the Ravenna Arsenal with Federal, State of Ohio and other Region 5 assets.

The planning process continues for the replacement of Fire Station 2 and Fire Station 12. Construction has been completed for the removal of Station 14's training tower. The AFD Station 5 re-shingle replacement has been completed also.

In 2010, AFD received and placed in service a new fire pumper for Station 7 and completed partial payment for a new Fire Pumper for station 6. Delivery was made in January of 2011. AFD also received and placed in service one Command Vehicle for a Shift Commander.

AFD connected Fire Stations 7 and 8 to the city-owned fiber optic network in 2010. New Fire/EMS incident reporting system software was installed and is now in use.

The AFD was awarded a SAFER Grant to rehire 37 laid-off firefighters. Also AFD was able to hire 8 Fire/Medics to replace those that retired in 2010.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
FIRE/EMS:				
<i>E.M.S.:</i>				
Computer Programmer Analyst	0.00	1.00	1.00	1.00
E.M.S. Quality Coordinator	1.00	1.00	1.00	1.00
Fire Captain	2.00	2.00	2.00	2.00
Fire District Chief	1.00	0.00	0.00	0.00
Fire Lieutenant	29.00	27.00	25.00	25.00
Firefighter/Medic	77.00	74.00	70.00	70.00
Master Fire Equipment Mechanic	1.00	0.00	0.00	0.00
Secretary	2.00	2.00	2.00	2.00
Total E.M.S.	113.00	107.00	101.00	101.00
<i>FIRE:</i>				
Computer Programmer Analyst	1.00	0.00	0.00	0.00
Fire Captain	16.00	15.00	13.00	13.00
Fire Chief	1.00	1.00	1.00	1.00
Fire Deputy Chief	5.00	5.00	5.00	5.00
Fire District Chief	5.00	3.00	3.00	3.00
Fire Equipment Mechanic	4.00	0.00	0.00	0.00
Fire Equipment Supervisor	1.00	0.00	0.00	0.00
Fire Hydrant Maintenance Worker	3.00	0.00	0.00	0.00
Fire Hydrant Repair Supervisor	1.00	0.00	0.00	0.00
Fire Lieutenant	54.00	45.00	42.00	42.00
Firefighter/Medic	192.00	145.00	189.00	189.00
Master Fire Equipment Foreman	1.00	0.00	0.00	0.00
Master Fire Equipment Mechanic	3.00	0.00	0.00	0.00
Secretary	7.00	7.00	6.00	6.00
Storekeeper	1.00	1.00	1.00	1.00
Stores Clerk	2.00	2.00	2.00	2.00
Total Fire	297.00	224.00	262.00	262.00
TOTAL FIRE/EMS	410.00	331.00	363.00	363.00

FIRE

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
FIRE	29,507,561	28,138,756	26,765,293	27,946,550
EMS	12,472,349	14,047,273	13,028,861	11,786,750
FIRE - NON OPERATING	0	14,508	0	0
Total for Department:	41,979,910	42,200,537	39,794,154	39,733,300

FIRE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	26,247,887	26,814,214	22,814,921	23,854,850
Fringe Benefits	11,669,006	12,024,789	13,082,574	13,134,750
Total: Personal Services	37,916,893	38,839,003	35,897,495	36,989,600
Other				
Direct Expenditures	1,795,757	1,078,779	900,808	1,200,100
Utilities	347,600	376,700	328,703	344,000
Debt Service	368,159	356,436	366,474	366,050
Insurance	85,190	93,416	87,686	91,100
State/County Charges	203,136	189,275	202,877	208,000
Interfund Charges	772,434	517,274	661,571	499,450
Total: Other	3,572,276	2,611,880	2,548,119	2,708,700
Capital Outlay				
Capital Outlay	490,741	749,654	1,348,540	35,000
Total: Capital Outlay	490,741	749,654	1,348,540	35,000
Total for Department:	41,979,910	42,200,537	39,794,154	39,733,300

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2011

	Personal Services	Other	Capital Outlay	Total
General Fund	23,382,660	1,125,100		24,507,760
Special Revenue Fund	13,606,940	1,582,600	35,000	15,224,540
Trust and Agency Fund		1,000		1,000
Total for Department:	36,989,600	2,708,700	35,000	39,733,300

FIRE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	28,254,211	27,197,548	24,429,134	24,507,760
Special Revenue Fund	13,725,699	15,002,989	15,364,180	15,224,540
Trust and Agency Fund	0	0	840	1,000
Total for Department:	41,979,910	42,200,537	39,794,154	39,733,300

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	297.000	224.000	224.000	224.000
Special Revenue Fund	113.000	107.000	139.000	139.000
Total for Department:	410.000	331.000	363.000	363.000

FIRE

DIVISION: FIRE

This division is responsible for fighting fires, arson investigation, fire prevention, hydrant repair, vehicle maintenance, and communications.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	18,567,913	17,786,530	15,780,665	17,024,610
Fringe Benefits	8,119,884	8,309,283	8,786,502	9,373,240
Total: Personal Services	26,687,797	26,095,813	24,567,167	26,397,850
Other				
Direct Expenditures	1,190,770	543,959	373,726	574,000
Utilities	228,916	237,472	200,388	208,000
Debt Service	354,609	352,490	352,486	352,100
Insurance	63,027	63,172	59,084	61,000
State/County Charges	19,658	18,317	19,633	21,000
Interfund Charges	523,520	358,734	347,465	332,600
Total: Other	2,380,500	1,574,144	1,352,782	1,548,700
Capital Outlay				
Capital Outlay	439,264	468,799	845,344	0
Total: Capital Outlay	439,264	468,799	845,344	0
Division Total:	29,507,561	28,138,756	26,765,293	27,946,550

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	28,254,211	27,197,548	24,429,134	24,507,760
Special Revenue Fund	1,253,350	941,208	2,336,159	3,437,790
Trust and Agency Fund	0	0	0	1,000
Division Total:	29,507,561	28,138,756	26,765,293	27,946,550

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	297.000	224.000	224.000	224.000
Special Revenue Fund	0.000	0.000	38.000	38.000
Division Total:	297.000	224.000	262.000	262.000

FIRE

DIVISION: EMS

This division is responsible for paramedic services in the event of medical emergencies.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	7,679,974	9,027,684	7,034,256	6,830,240
Fringe Benefits	3,549,122	3,715,506	4,296,072	3,761,510
Total: Personal Services	11,229,096	12,743,190	11,330,328	10,591,750
Other				
Direct Expenditures	604,987	534,820	527,082	626,100
Utilities	118,684	139,228	128,315	136,000
Debt Service	13,550	3,946	13,988	13,950
Insurance	22,163	30,244	28,602	30,100
State/County Charges	183,478	170,958	183,244	187,000
Interfund Charges	248,914	144,032	314,106	166,850
Total: Other	1,191,776	1,023,228	1,195,337	1,160,000
Capital Outlay				
Capital Outlay	51,477	280,855	503,196	35,000
Total: Capital Outlay	51,477	280,855	503,196	35,000
Division Total:	12,472,349	14,047,273	13,028,861	11,786,750

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Special Revenue Fund	12,472,349	14,047,273	13,028,021	11,786,750
Trust and Agency Fund	0	0	840	0
Division Total:	12,472,349	14,047,273	13,028,861	11,786,750

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Special Revenue Fund	113.000	107.000	101.000	101.000
Division Total:	113.000	107.000	101.000	101.000

FIRE

DIVISION: FIRE - NON OPERATING

Non-operating expenses for the Fire Department.

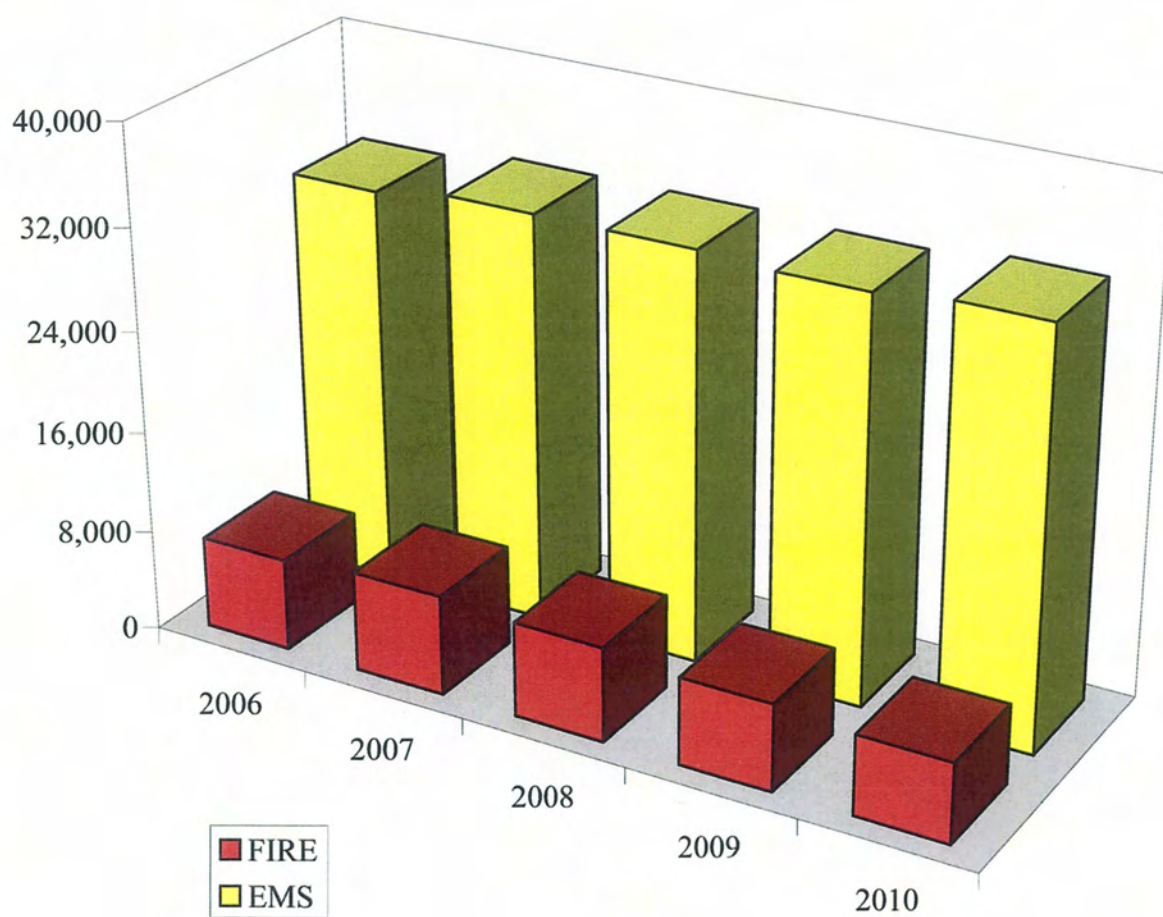
DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Other				
Interfund Charges	0	14,508	0	0
Total: Other	0	14,508	0	0
Division Total:	0	14,508	0	0

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Special Revenue Fund	0	14,508	0	0
Division Total:	0	14,508	0	0

FIRE DEPARTMENT
2006 - 2010
FIRE & EMS RESPONSES



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Law

Law

Law

LAW DEPARTMENT
Cheri B. Cunningham, Director of Law

DESCRIPTION

The Department of Law is made up of a director, deputy director and a staff of assistant directors, who are all serving at the pleasure of the Mayor. The department serves as the legal arm of the City of Akron, advising and representing the officers and departments of the City.

The department is composed of two divisions, Criminal and Civil. The members of the Criminal Division serve as the City's prosecuting attorneys in the municipal court. The Civil Division employees defend all suits for or on behalf of the City and prepare all contracts, bonds and other instruments in writing in which the City is concerned.

The Law Department provides written opinions to officials and departments of the City of Akron. The Department is also responsible for codifying all City ordinances at least once every 5 years. Occasionally the Department of Law will call on outside counsel to assist in complex legal matters.

LAW

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
ADMINISTRATION	595,280	481,919	651,965	450,790
CIVIL	1,981,763	1,824,777	1,862,422	1,908,720
CRIMINAL	1,389,309	1,471,472	1,082,240	1,188,320
INDIGENT DEFENSE	388,639	331,176	401,988	400,000
Total for Department:	4,354,991	4,109,344	3,998,615	3,947,830

LAW

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	2,345,231	2,192,856	1,919,064	2,012,390
Fringe Benefits	1,007,641	812,308	1,115,683	946,710
Total: Personal Services	3,352,872	3,005,164	3,034,747	2,959,100
Other				
Direct Expenditures	687,838	612,893	682,254	695,610
Utilities	4,810	4,025	3,424	5,600
Debt Service	0	0	366	0
Insurance	1,968	2,203	1,939	2,240
Rentals and Leases	223,050	157,974	153,679	153,280
Interfund Charges	84,453	327,085	122,206	132,000
Total: Other	1,002,119	1,104,180	963,868	988,730
Total for Department:	4,354,991	4,109,344	3,998,615	3,947,830

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2011

	Personal Services	Other	Capital Outlay	Total
General Fund	2,959,100	911,510		3,870,610
Special Revenue Fund		77,220		77,220
Total for Department:	2,959,100	988,730		3,947,830

LAW

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	4,237,520	3,987,536	3,903,186	3,870,610
Special Revenue Fund	117,471	121,808	95,429	77,220
Total for Department:	4,354,991	4,109,344	3,998,615	3,947,830

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	34.000	28.000	29.000	37.000
Total for Department:	34.000	28.000	29.000	37.000

ADMINISTRATION

Cheri B. Cunningham, Director of Law

DESCRIPTION

Law Department Administration is responsible for overseeing the operations of the Civil and Criminal divisions in addition to providing legal advice to the City's administrators and various departments of the City.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
LAW:				
<i>Administration:</i>				
Assistant Law Director	1.00	0.00	0.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Law Director	1.00	1.00	1.00	1.00
Total Administration	3.00	2.00	2.00	3.00

LAW

DIVISION: ADMINISTRATION

Oversee the Civil and Criminal Divisions of the department. Provide legal advice to all departments.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	256,706	240,230	158,200	160,460
Fringe Benefits	110,172	76,544	318,188	89,130
Total: Personal Services	366,878	316,774	476,388	249,590
Other				
Direct Expenditures	211	0	14,185	40,050
Utilities	1,338	1,982	2,496	1,800
Insurance	998	1,083	953	1,120
Rentals and Leases	223,050	157,974	152,632	153,280
Interfund Charges	2,805	4,106	5,311	4,950
Total: Other	228,402	165,145	175,577	201,200
Division Total:	595,280	481,919	651,965	450,790

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	595,280	481,919	651,965	450,790
Division Total:	595,280	481,919	651,965	450,790

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	3.000	2.000	2.000	3.000
Division Total:	3.000	2.000	2.000	3.000

CIVIL DIVISION

Cheri B. Cunningham, Director of Law

DESCRIPTION

The Civil Division is responsible for preparing all contracts, bonds, legislation, and legal documents for the City of Akron. In addition, the Civil Division codifies all ordinances passed by City Council and provides written legal opinions on issues facing the City of Akron.

GOALS & OBJECTIVES

- Continue to improve the quality of legal advice and services provided to the administration and council.
- Continue to represent the city zealously in litigation before state and federal courts as well as before various boards and commissions.
- Continue to draft contracts for various departments.
- Continue to research and draft legislation for council.
- Continue to increase the collection amounts of income tax and other money due to the city.
- Continue to administer and process claims filed against the city.
- Continue to provide for legal counsel to indigent defendants through contract with the legal defenders Office.

SERVICE LEVELS

During 2010, the Civil Division improved the quality of legal advice and services to the Administration and Council and represented the City zealously in litigation. It drafted contracts for various departments, as well as researched and drafted legislation for council. The Civil Division continued to increase the collection of money due to the city.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
LAW:				
<i>Civil:</i>				
Assistant Law Director	11.00	10.00	11.00	14.00
Secretary	6.00	6.00	5.00	5.00
Total Civil	17.00	16.00	16.00	19.00

LAW

DIVISION: CIVIL

Prepare all contracts, bonds, legislation, and legal documents for the City of Akron. Codify all ordinances passed by Akron City Council. Provide written legal opinions on issues facing the City of Akron.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	1,266,955	1,205,225	1,144,365	1,185,890
Fringe Benefits	516,396	430,879	531,334	527,370
Total: Personal Services	1,783,351	1,636,104	1,675,699	1,713,260
Other				
Direct Expenditures	154,025	149,771	155,364	159,160
Utilities	1,127	172	227	1,800
Debt Service	0	0	366	0
Rentals and Leases	0	0	1,047	0
Interfund Charges	43,260	38,730	29,719	34,500
Total: Other	198,412	188,673	186,723	195,460
Division Total:	1,981,763	1,824,777	1,862,422	1,908,720

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	1,981,763	1,824,777	1,862,422	1,908,720
Division Total:	1,981,763	1,824,777	1,862,422	1,908,720

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	17.000	16.000	16.000	19.000
Division Total:	17.000	16.000	16.000	19.000

CRIMINAL DIVISION

Douglas J. Powley, Chief City Prosecutor

DESCRIPTION

The Criminal Division is responsible for providing prosecutorial services for the City of Akron.

GOALS & OBJECTIVES

- Assist in training for the Police Academy.
- Continue to respond to police and community requests for help in crime prevention.
- Continue to prosecute misdemeanor cases for jurisdictions of Akron, Fairlawn, Bath, Richfield, Springfield, Lakemore and Mogadore (in Summit County).
- Continue to provide legal advice to all police agencies, metro parks, humane society, dog wardens and fire/arson investigators.

SERVICE LEVELS

In 2010, the Criminal Division assisted in training with the police department and continued to respond to police and community requests for help in crime prevention. It also continued to prosecute misdemeanor cases in its jurisdiction and provide legal advice to all police agencies, metro parks, humane society, dog wardens and fire/arson investigators.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of	As of	As of	Budget
By Department:	12/31/08	12/31/09	12/31/10	2011
LAW:				
<i>Criminal:</i>				
Assistant Law Director	9.00	8.00	8.00	12.00
Chief Assistant City Prosecutor	1.00	0.00	0.00	0.00
Chief City Prosector	1.00	1.00	1.00	1.00
Secretary	3.00	1.00	2.00	2.00
Total Criminal	14.00	10.00	11.00	15.00

LAW

DIVISION: CRIMINAL

Provide prosecutorial services for the City of Akron.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	821,570	747,401	616,499	666,040
Fringe Benefits	381,073	304,885	266,161	330,210
Total: Personal Services	1,202,643	1,052,286	882,660	996,250
Other				
Direct Expenditures	144,963	131,946	110,717	96,400
Utilities	2,345	1,871	701	2,000
Insurance	970	1,120	986	1,120
Interfund Charges	38,388	284,249	87,176	92,550
Total: Other	186,666	419,186	199,580	192,070
Division Total:	1,389,309	1,471,472	1,082,240	1,188,320

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	1,271,838	1,349,664	986,811	1,111,100
Special Revenue Fund	117,471	121,808	95,429	77,220
Division Total:	1,389,309	1,471,472	1,082,240	1,188,320

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	14.000	10.000	11.000	15.000
Division Total:	14.000	10.000	11.000	15.000

INDIGENT DEFENSE**Cheri B. Cunningham, Director of Law****DESCRIPTION**

The City of Akron contracts with the Legal Defenders Office which provides legal defense for the City's indigent population. The budget represents the annual appropriation for these expenditures.

LAW

DIVISION: **INDIGENT DEFENSE**

This expenditure represents payments to the Legal Defense Office to support the legal defense of indigents in Akron.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Other				
Direct Expenditures	388,639	331,176	401,988	400,000
Total:	388,639	331,176	401,988	400,000
Division Total:	388,639	331,176	401,988	400,000

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	388,639	331,176	401,988	400,000
Division Total:	388,639	331,176	401,988	400,000

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Legislative

LEGISLATIVE

DESCRIPTION

The Legislative Department is made up of two divisions, Clerk of Council and City Council. The Clerk of Council is responsible for carrying out the administrative functions of City Council. City Council carries out the legislative functions of government and consists of 13 members, 10 of whom are elected on a ward basis and 3 elected at-large. Ward Council persons are elected for two-year terms, and at-large members are elected for four-year terms. Officers of Council include a president, vice-president and a president pro-tem elected by the members of Council.

AKRON CITY COUNCIL

Council Members-At-Large

- Jeff C. Fusco
- Linda F. R. Omobien
- Michael D. Williams

Ward Council Members

- Ward 1 – James P. Hurley III
- Ward 2 – Bruce D. Kilby
- Ward 3 – Marco S. Sommerville (Council President)
- Ward 4 – Russel C. Neal, Jr.
- Ward 5 – Kenneth L. Jones
- Ward 6 – Robert O. Otterman
- Ward 7 – Tina L. Merlitti (Council Vice-President)
- Ward 8 – Phillip J. Montgomery
- Ward 9 – Michael N. Freeman (Pro-Tem President)
- Ward 10 – Kelli R. Crawford

LEGISLATIVE

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
CLERK OF COUNCIL	229,292	322,985	248,892	284,100
CITY COUNCIL	838,598	833,760	809,707	871,340
Total for Department:	1,067,890	1,156,745	1,058,599	1,155,440

LEGISLATIVE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	554,517	561,959	570,849	579,620
Fringe Benefits	274,756	363,138	330,660	403,350
Total: Personal Services	829,273	925,097	901,509	982,970
Other				
Direct Expenditures	159,415	166,525	114,198	126,900
Utilities	14,923	12,891	11,322	14,000
Insurance	485	560	493	520
Interfund Charges	63,794	51,672	31,077	31,050
Total: Other	238,617	231,648	157,090	172,470
Total for Department:	1,067,890	1,156,745	1,058,599	1,155,440

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2011

	Personal Services	Other	Capital Outlay	Total
General Fund	982,970	167,470		1,150,440
Special Revenue Fund		5,000		5,000
Total for Department:	982,970	172,470		1,155,440

LEGISLATIVE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	1,067,890	1,148,778	1,051,599	1,150,440
Special Revenue Fund	0	7,967	7,000	5,000
Total for Department:	1,067,890	1,156,745	1,058,599	1,155,440

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	15.000	16.000	16.000	17.000
Total for Department:	15.000	16.000	16.000	17.000

CLERK OF COUNCIL
Bob Keith, Clerk of Council

DESCRIPTION

The Clerk of Council works closely with City Council to carry out the administrative duties relating to all aspects of legislation. The office keeps a record of the proceedings of Council and its committees and assists Council in any research that is needed for decision-making or comparison. The Clerk of Council has custody of and is responsible for retention and preservation of all the laws and ordinances of the City. The Clerk of Council furnishes all transcripts, ordinances passed by Council, Council proceedings and other documents and matters printed by authority of the City.

GOALS & OBJECTIVES

- Update the Trakrecord System with new software and scanners for document management and access for the public.
- Secure Council main entrance with key pad entry and front counter.
- Go paperless with concerns to cost.
- Evaluate the cost of a new sound system.

SERVICE LEVELS

In 2010, the Clerk of Council scanned and processed legislation for storage and continued to help Council with constituents' needs. Due to budget constraints the office was unable to move forward with web broadcasting, obtaining a new sound system and going paperless.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
LEGISLATIVE:				
<i>Clerk of Council:</i>				
Clerk of Council	1.00	1.00	1.00	1.00
Council Aide	1.00	0.00	0.00	1.00
Deputy Clerk of Council	0.00	1.00	1.00	1.00
Secretary	0.00	1.00	1.00	1.00
Total Clerk of Council	2.00	3.00	3.00	4.00

BUDGET COMMENTS

The 2011 budget provides sufficient funding to operate as effectively as possible while also reassuring and attempting to control operating costs.

LEGISLATIVE

DIVISION: CLERK OF COUNCIL

Carry out administrative functions of the 13-member legislative body by sending letters and memos from councilmembers; prepare a weekly resume of Council proceedings; file all ordinances and resolutions passed by Council; and record all ordinances and minutes of Council meetings.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	145,803	148,218	155,244	166,200
Fringe Benefits	48,773	127,147	69,830	88,400
Total: Personal Services	194,576	275,365	225,074	254,600
Other				
Direct Expenditures	3,548	4,422	3,577	5,900
Interfund Charges	31,168	43,198	20,241	23,600
Total: Other	34,716	47,620	23,818	29,500
Division Total:	229,292	322,985	248,892	284,100

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	229,292	322,985	248,892	284,100
Division Total:	229,292	322,985	248,892	284,100

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	2.000	3.000	3.000	4.000
Division Total:	2.000	3.000	3.000	4.000

CITY COUNCIL
Marco Sommerville, President

DESCRIPTION

City Council creates ordinances and resolutions through the legislative process and approves the major policies for the City to follow. City Council is empowered to render advice and consent with respect to the mayor's appointments and policy programs.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
LEGISLATIVE:				
<i>City Council:</i>				
Councilmembers	13.00	13.00	13.00	13.00
Total City Council	13.00	13.00	13.00	13.00

BUDGET COMMENTS

The 2010 budget provides sufficient funding to operate as effectively as possible while also reassuring and attempting to control operating costs.

LEGISLATIVE

DIVISION: CITY COUNCIL

Enact ordinances and resolutions to provide for City services, levy taxes, make appropriations and issue debt.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	408,714	413,741	415,605	413,420
Fringe Benefits	225,983	235,991	260,830	314,950
Total: Personal Services	634,697	649,732	676,435	728,370
Other				
Direct Expenditures	155,867	162,103	110,621	121,000
Utilities	14,923	12,891	11,322	14,000
Insurance	485	560	493	520
Interfund Charges	32,626	8,474	10,836	7,450
Total: Other	203,901	184,028	133,272	142,970
Division Total:	838,598	833,760	809,707	871,340

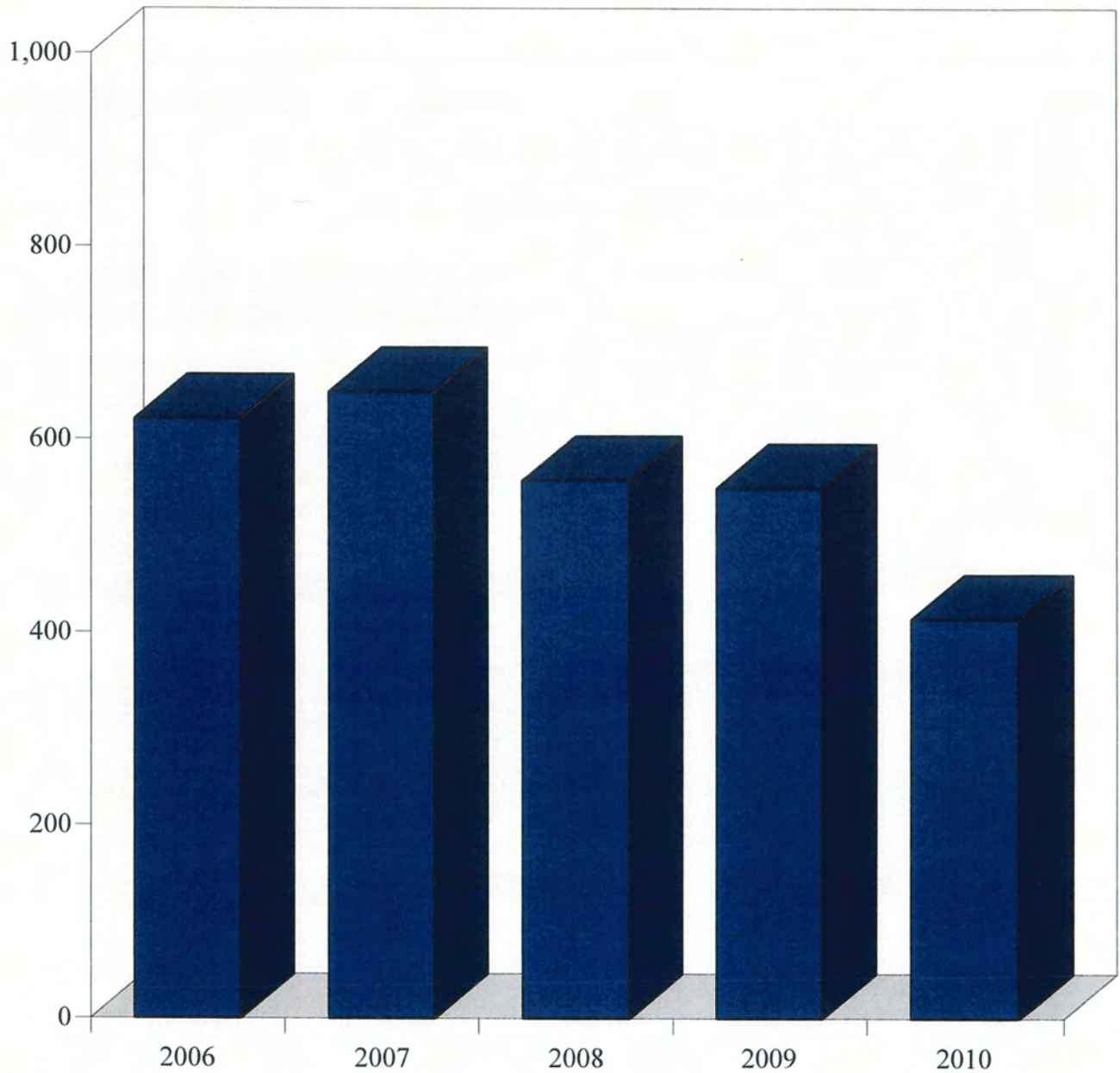
DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	838,598	825,793	802,707	866,340
Special Revenue Fund	0	7,967	7,000	5,000
Division Total:	838,598	833,760	809,707	871,340

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	13.000	13.000	13.000	13.000
Division Total:	13.000	13.000	13.000	13.000

CITY COUNCIL
2006 - 2010
ORDINANCES AND RESOLUTIONS PASSED



Municipal Court Clerk's Office

CLERK OF COURTS OFFICE

Jim Laria, Clerk of Courts

DESCRIPTION

The Clerk of Courts is charged by law with safely keeping the court records and receiving and disbursing all funds pertaining to the court. The Clerk's Office has four major divisions: Civil, Criminal, Traffic and Parking. Each division is responsible for preparing and maintaining its own records, including an index and docket (summary of major activity on each court case). The employees prepare a separate case file for every civil, criminal and traffic case and the Parking Division maintains records of all parking violations. The cashiers operate a Violations Bureau which is open twenty-four hours a day, seven days a week for the convenience of those who must post bond and pay court costs and fines.

GOALS & OBJECTIVES

- To complete automation of the computer upgrade and check writing system.
- Continue to work with the Sheriff's Office and jail operations to interface computer operations.
- Implement Pitney Bowes ERR Solution to further decrease postage costs and increase efficiency with certified mail processing.
- Implement credit card processing for Civil Division Payments and upgrade trusteeship processing.

SERVICE LEVELS

The Clerk of Court Office worked with City Administration to keep expenditures to a minimum, ultimately keeping them less than 2009 expenditures and under the allotted 2010 budget.

The Clerk's Office employees deferred 2009 and 2010 anticipated longevity pays, thus returning approximately \$32,000 in budgetary expenses back to the city.

The Clerk of Courts increased revenue in the parking division's operations by \$100,000 due to a joint venture with Ampco Parking Systems. It increased revenue on warrants issued in cooperation with Sheriff's Department. In addition, the Office maintained efficient and effective operations to absorb additional workload without increasing staffing levels.

The Clerk of Courts continued to image prior criminal and traffic cases, and new civil case filings, in order to meet record retention laws. An automated process for the computer upgrade and check writing system was initiated.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
MUNICIPAL COURT CLERK:				
Assistant Court Clerk	1.00	1.00	1.00	1.00
Deputy Clerks	45.00	43.00	43.00	43.00
Municipal Court Clerk	1.00	1.00	1.00	1.00
TOTAL MUNICIPAL COURT CLERK	47.00	45.00	45.00	45.00

CLERK OF COURTS

2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
3,358,627	3,307,666	3,317,465	3,471,980
3,358,627	3,307,666	3,317,465	3,471,980

CLERK OF COURTS

Total for Department:

CLERK OF COURTS

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	1,955,138	1,944,966	1,929,543	1,902,950
Fringe Benefits	937,327	971,455	1,002,602	1,190,600
Total: Personal Services	2,892,465	2,916,421	2,932,145	3,093,550
Other				
Direct Expenditures	336,669	270,145	264,833	289,850
Insurance	485	810	5,363	770
Rentals and Leases	14,022	14,141	11,582	12,800
Interfund Charges	113,742	102,087	103,542	75,010
Total: Other	464,918	387,183	385,320	378,430
Capital Outlay				
Capital Outlay	1,244	4,062	0	0
Total: Capital Outlay	1,244	4,062	0	0
Total for Department:	3,358,627	3,307,666	3,317,465	3,471,980

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2011

	Personal Services	Other	Capital Outlay	Total
General Fund	3,093,550	244,780		3,338,330
Special Revenue Fund		133,650		133,650
Total for Department:	3,093,550	378,430		3,471,980

CLERK OF COURTS

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	3,217,218	3,198,223	3,198,141	3,338,330
Special Revenue Fund	141,409	109,443	119,324	133,650
Total for Department:	3,358,627	3,307,666	3,317,465	3,471,980

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	47.000	45.000	45.000	45.000
Total for Department:	47.000	45.000	45.000	45.000

CLERK OF COURTS

DIVISION: CLERK OF COURTS

The Clerk of Courts is responsible for the administration of Akron's judicial system. The Clerk's Office files and docket lawsuits, traffic violations, and criminal cases. They also collect and disburse court filing fees and fines.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	1,955,138	1,944,966	1,929,543	1,902,950
Fringe Benefits	937,327	971,455	1,002,602	1,190,600
Total: Personal Services	2,892,465	2,916,421	2,932,145	3,093,550
Other				
Direct Expenditures	336,669	270,145	264,833	289,850
Insurance	485	810	5,363	770
Rentals and Leases	14,022	14,141	11,582	12,800
Interfund Charges	113,742	102,087	103,542	75,010
Total: Other	464,918	387,183	385,320	378,430
Capital Outlay				
Capital Outlay	1,244	4,062	0	0
Total: Capital Outlay	1,244	4,062	0	0
Division Total:	3,358,627	3,307,666	3,317,465	3,471,980

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	3,217,218	3,198,223	3,198,141	3,338,330
Special Revenue Fund	141,409	109,443	119,324	133,650
Division Total:	3,358,627	3,307,666	3,317,465	3,471,980

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	47.000	45.000	45.000	45.000
Division Total:	47.000	45.000	45.000	45.000

Municipal Court Judges

AKRON MUNICIPAL COURT – JUDICIAL DIVISION

Judge John E. Holcomb, Presiding Judge

DESCRIPTION

In 1910, the legislature established a police court in Akron vested with jurisdiction over offenses under the ordinances of the City of Akron and all misdemeanors committed within its territorial limits. On April 3, 1919, the Ohio General Assembly expanded this court to 3 judges, and from 1930 to 1975 added five more judges/magistrates. Today these six judges, one full-time magistrate and two part-time magistrates are responsible for addressing any new cases that are filed.

The jurisdiction of the court encompasses the cities of Akron and Fairlawn, the townships of Bath, Richfield and Springfield, the village of Lakemore and the part of Mogadore that is in Summit County. The court can hear civil lawsuits if the amounts being considered are not more than \$15,000 and can dispose of felony/misdemeanor cases that do not involve imprisonment of more than one year.

GOALS & OBJECTIVES

- Continue to work with the Mayor's Office and City Council in the design and planning for the first Municipal Court Building in Akron.
- Remain in the forefront of the Ohio court system with innovative court programs such as the Family Violence Court, the Drug Court, the Medical Health Court, the Discretionary Rehabilitation Program, the Medication Program, the License Intervention Program, RAP, DUI Court, and other policies designed to meet the needs and safety concerns of the community and to better administer justice.
- Explore new methods to fund and upgrade the specialty courts, fund training opportunities and maintain the court facilities. Create a fund to pay for DUI grant probation officers to not have to ask City Council for additional budget.
- Continue to work with the Service Department, Clerk of Courts and Police Department in order to ensure the highest level of safety and security to the employees and users of the court. The combination of workplace violence and violence in the courtroom present an ever increasing challenge to deter and react to violence rapidly and effectively.
- Work closely with the Finance Department and other departments within the City to insure a high level of cost effective service to the public.
- Remain current in changes in the law and in administration through attendance at continuing legal and administrative workshops.

- Develop new computer applications to better serve the court and the community.
- Keep the number of overage cases as defined by Ohio Rules of Superintendence to an absolute minimum.

SERVICE LEVELS

The Court continued to hold the line on employee growth despite additional duties assumed by the court. Current staffing levels funded through the general fund are at the same level as they were in 1995.

The City continued utilization of court programs such as Drug Court, DUI Court, Family Violence Court, Mental Health Court, the Discretionary Rehabilitation Program, the License Intervention Program and other innovative programs that directly impact those individuals being served in court. The Discretionary Rehabilitation Program offers first time offenders an opportunity to minimize their contact with the criminal court system. The License Intervention Program promotes safe driving and compliance with Ohio's Financial Responsibility Law. DUI Court has now been in existence for three full years.

13,954 criminal, 22,273 traffic, and 11,729 civil cases were filed with the court in 2010.

The Court continued to work with the US Marshall's Service on the Fugitive Safe Surrender program. It is now a year round effort to encourage persons with outstanding warrants to turn themselves in without a confrontational situation.

The Court continued to work closely with the Finance Department and other City departments to be fiscally responsible, efficient and effective.

The Court continued to work closely with local law enforcement and other government and local entities to better serve the justice needs of the community.

The Court continued to work with the Mayor's staff to meet the needs of the users of the Court now and in the future.

The Court continued to work to provide realistic justice alternatives to best meet the needs of all people served by the Court.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
MUNICIPAL COURT JUDGES:				
Aide	1.00	0.00	0.00	0.00
Bailiff	18.00	16.00	15.00	15.00
Clerical Aide	1.00	0.00	0.00	0.00
Clerk	2.00	2.00	2.00	2.00
Community Service Coordinator	1.00	1.00	1.00	1.00
Court Administrator	1.00	1.00	1.00	1.00
Data Processing Manager	1.00	1.00	1.00	1.00
Director of Specialty Courts and Programs	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Judge	6.00	6.00	6.00	6.00
Judicial Associate	1.00	1.00	1.00	1.00
Probation Aide	1.00	1.00	1.00	1.00
Probation Officer	7.00	8.00	8.00	8.00
Secretary	1.00	1.00	1.00	1.00
Small Claims Coordinator	1.00	1.00	1.00	1.00
Small Claims Magistrate	2.00	1.00	1.00	1.00
System Programmer/Analyst	1.00	1.00	1.00	1.00
Traffic Court Magistrate	1.00	1.00	1.00	1.00
TOTAL MUNICIPAL COURT JUDGES	48.00	44.00	43.00	43.00

JUDGES

2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
3,757,477	3,659,587	3,752,005	3,887,760
3,757,477	3,659,587	3,752,005	3,887,760

JUDGES

Total for Department:

JUDGES

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	2,405,918	2,311,307	2,379,384	2,285,950
Fringe Benefits	989,764	1,083,732	1,071,972	1,227,320
Total: Personal Services	3,395,682	3,395,039	3,451,356	3,513,270
Other				
Direct Expenditures	189,366	155,828	101,329	247,380
Utilities	4,342	2,282	1,532	1,000
Insurance	3,395	3,920	3,451	4,160
Rentals and Leases	8,067	9,056	6,306	0
Interfund Charges	156,625	93,462	188,031	121,950
Total: Other	361,795	264,548	300,649	374,490
Total for Department:	3,757,477	3,659,587	3,752,005	3,887,760

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2011

	Personal Services	Other	Capital Outlay	Total
General Fund	3,406,090	171,190		3,577,280
Special Revenue Fund	107,180	203,300		310,480
Total for Department:	3,513,270	374,490		3,887,760

JUDGES

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	3,513,738	3,513,137	3,485,405	3,577,280
Special Revenue Fund	243,739	146,450	266,600	310,480
Total for Department:	3,757,477	3,659,587	3,752,005	3,887,760

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	47.000	43.000	43.000	41.000
Special Revenue Fund	1.000	1.000	0.000	2.000
Total for Department:	48.000	44.000	43.000	43.000

JUDGES

DIVISION: JUDGES

Administration of justice through court proceedings of criminal and civil cases. The jurisdiction of the court encompasses the cities of Akron and Fairlawn, the township of Bath, Richfield and Springfield, the villages of Lakemore and Richfield, and the part of Mogadore that is in Summit County.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	2,405,918	2,311,307	2,379,384	2,285,950
Fringe Benefits	989,764	1,083,732	1,071,972	1,227,320
Total: Personal Services	3,395,682	3,395,039	3,451,356	3,513,270
Other				
Direct Expenditures	189,366	155,828	101,329	247,380
Utilities	4,342	2,282	1,532	1,000
Insurance	3,395	3,920	3,451	4,160
Rentals and Leases	8,067	9,056	6,306	0
Interfund Charges	156,625	93,462	188,031	121,950
Total: Other	361,795	264,548	300,649	374,490
Division Total:	3,757,477	3,659,587	3,752,005	3,887,760

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	3,513,738	3,513,137	3,485,405	3,577,280
Special Revenue Fund	243,739	146,450	266,600	310,480
Division Total:	3,757,477	3,659,587	3,752,005	3,887,760

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	47.000	43.000	43.000	41.000
Special Revenue Fund	1.000	1.000	0.000	2.000
Division Total:	48.000	44.000	43.000	43.000

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Office of the Mayor

OFFICE OF THE MAYOR
Donald L. Plusquellic, Mayor

DESCRIPTION

The Mayor is recognized as the official head of the City of Akron by the court system. His duties and powers are as follows: to ensure the laws and ordinances of the City are enforced; to prepare and submit to Council the annual budget to keep Council fully advised as to the financial condition and needs of the City; to appoint and remove all employees in both the classified and unclassified service (except elected officials); to exercise control over all departments and divisions; to see that all terms and conditions favorable to the City or its inhabitants, in any franchise or contract to which the City is kept and a party, are faithfully performed; and to introduce ordinances and take part in the discussion of all matters coming before Council.

The responsibilities for the Office of the Mayor have expanded over the years and staffing now includes Deputy Mayors for Administration, Intergovernmental Relations, Economic Development, Public Safety, and Labor Relations. A Police Auditor serves as an Assistant to the Mayor.

BUDGET COMMENTS

The 2011 Operating Budget provides funding for the staffing of 15 full-time positions for the divisions of the Office of the Mayor. The 2010 Operating Budget provides adequate funding for the operations of the various divisions within the Office of the Mayor. These funding levels have been established in coordination with the City's overall goal of conservative fiscal responsibility.

MAYOR

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
ADMINISTRATION	1,025,231	936,123	920,928	851,300
DEPUTY MAYOR FOR PUBLIC SAFETY	147,930	73,167	6,601	156,490
ECONOMIC DEVELOPMENT	1,725,922	1,839,696	1,674,554	1,355,710
LABOR RELATIONS	203,982	168,329	255,068	26,640
POLICE AUDITOR	162,153	151,244	81,538	97,740
Total for Department:	3,265,218	3,168,559	2,938,689	2,487,880

MAYOR

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	1,948,341	1,797,889	1,205,210	1,342,110
Fringe Benefits	656,276	749,689	1,198,948	609,400
Total: Personal Services	2,604,617	2,547,578	2,404,158	1,951,510
Other				
Direct Expenditures	512,362	485,901	414,004	429,500
Utilities	24,335	26,681	19,929	21,400
Insurance	20,391	21,648	17,127	5,920
Rentals and Leases	0	0	450	0
Interfund Charges	103,513	86,751	83,021	79,550
Total: Other	660,601	620,981	534,531	536,370
Total for Department:	3,265,218	3,168,559	2,938,689	2,487,880

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2011

	Personal Services	Other	Capital Outlay	Total
General Fund	1,951,510	236,870		2,188,380
Special Revenue Fund		287,000		287,000
Trust and Agency Fund		12,500		12,500
Total for Department:	1,951,510	536,370		2,487,880

MAYOR

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	2,997,741	2,817,470	2,631,917	2,188,380
Special Revenue Fund	261,859	342,396	294,337	287,000
Trust and Agency Fund	5,618	8,693	12,435	12,500
Total for Department:	3,265,218	3,168,559	2,938,689	2,487,880

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	27.000	15.000	15.000	15.000
Total for Department:	27.000	15.000	15.000	15.000

ADMINISTRATION
Donald L. Plusquellic, Mayor

DESCRIPTION

The Mayor of the City heads the Administrative Division of the Office of the Mayor. The primary responsibility of this division is to exercise control over all departments and divisions of the city as well as manage the Public Safety Department.

GOALS & OBJECTIVES

- Improve operating efficiencies. The Personnel Coordinating Committee will continue to meet on a regular basis to find ways to manage personnel costs within the City's general budget fund.
- Continue to manage Downtown Akron as Summit County's largest employment and entertainment center.
- Pursue additional funding especially for arts and cultural programs.
- Continue to pursue development of a new City website and social media, and provide additional communications to residents.
- Commence discussions with First Energy regarding completion of the Connect. Akron demonstration area by obtaining access to Ohio Edison utility poles for mounting radios to build out the network.
- Implement a joint Employee Wellness Initiative with Summit County. The City and County have begun conversations regarding a cooperative Employee Wellness Program. It is anticipated that the County will join the City in the overall management of programs at the CitiCenter Athletic Club for both groups of employees.

SERVICE LEVELS

In October 2010, the Mayor's Office, working with Citizens for Akron, provided the leadership, research and fundraising to support charter issues 11 through 17 on the November ballot. Voters approved Issues 12, 13, 14 and 15, enabling the government to remain effective and efficient.

The Mayor's Office provided leadership to coordinate meetings among the Summit County Sheriff, Summit County Government, suburban areas and the City of Akron to determine the basis for establishing a regional dispatch center for 911 calls in the future.

Construction continued in 2010 on the Connect.Akron wireless network. Over the last year, 45 buildings have been set up for wireless internet transmission and the City has begun to utilize its own signal arms located in the demonstration area as mounting sites for wireless radios.

The City raised more money than ever before from private businesses and foundations to support arts and cultural activities in 2010, totaling over \$325,000. These funds helped support the Heinz Poll Summer Dance Festival, Lock 3, the Lock 3 Summer Arts Experience, the Arts Expo, the Art Walk and other events that are important for the quality of life in the community.

For a second year, the city continued its HealthWorks.Akron initiative for employees. Health screenings of 500 employees were conducted in 2010. In January, the City announced a new employee incentive for those physically active at least 90 minutes per week at the CitiCenter Athletic Club or Balch Street Fitness Center. Employees receive free membership to the locations by meeting the time requirement.

Summer entertainment programs attracted 196,000 people to Downtown Akron events at Lock 3. Winter ice skating and a more limited Market at Lock 3 attracted 45,000 people in December and January with over 25,000 skaters. The Mayor's Office coordinated the "LeBron's State Farm King for Kids Bikeathon" in August 2010. This resulted in the LeBron James Family Foundation providing \$35,000 to support Youth Basketball for the 2010-2011 season.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
OFFICE OF THE MAYOR:				
<i>Administration:</i>				
Assistant to the Mayor	3.00	2.00	2.00	2.00
Deputy Mayor for Administration	1.00	1.00	1.00	1.00
Executive Secretary	1.00	0.00	0.00	0.00
Secretary	2.00	2.00	1.00	1.00
Mayor	1.00	1.00	1.00	1.00
Total Administration	8.00	6.00	5.00	5.00

MAYOR

DIVISION: ADMINISTRATION

Exercise control over all departments and divisions of the City.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	649,762	600,412	531,237	513,690
Fringe Benefits	214,916	207,128	285,520	199,460
Total: Personal Services	864,678	807,540	816,757	713,150
Other				
Direct Expenditures	94,062	81,493	56,076	81,300
Utilities	12,743	10,473	8,076	11,000
Insurance	2,425	2,800	1,972	2,800
Rentals and Leases	0	0	450	0
Interfund Charges	51,323	33,817	37,597	43,050
Total: Other	160,553	128,583	104,171	138,150
Division Total:	1,025,231	936,123	920,928	851,300

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	1,019,613	927,430	880,806	802,800
Special Revenue Fund	0	0	27,687	36,000
Trust and Agency Fund	5,618	8,693	12,435	12,500
Division Total:	1,025,231	936,123	920,928	851,300

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	8.000	6.000	5.000	5.000
Division Total:	8.000	6.000	5.000	5.000

DEPUTY MAYOR FOR PUBLIC SAFETY
Craig Gilbride, Deputy Mayor for Public Safety

DESCRIPTION

By Charter, the Mayor serves as the Director of the Department of Public Safety. The responsibility for daily supervision of these divisions is split between the Deputy Mayor for Public Safety and the Director of Public Service. The Deputy Mayor for Public Safety primarily oversees the divisions of Police, Fire, Communications, Police/Fire Communications, Corrections and Disaster Services within the department.

GOALS & OBJECTIVES

- Assist the Police Department in the development of programs aimed at improving citizens' awareness and understanding of the Police Department and its role in the community.
- Work closely with Summit County and City officials to identify operations that can be consolidated or changed to more effectively and efficiently deliver services.

SERVICE LEVELS

The Deputy Mayor for Public Safety functioned as the liaison between the Police and Fire Departments and the Divisions of Communications and Safety Communications to assist in obtaining the needed resources to meet their goals.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
By Department:				
OFFICE OF THE MAYOR:				
<i>Deputy Mayor for Public Safety:</i>				
Deputy Mayor for Public Safety	1.00	0.00	1.00	1.00
Total Deputy Mayor for Public Safety	1.00	0.00	1.00	1.00

MAYOR

DIVISION: DEPUTY MAYOR FOR PUBLIC SAFETY

Assumes the responsibilities and authority of the Public Safety Director in directing the City's safety forces to implement public safety policies and promote public safety community wide.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	107,932	41,944	5,398	107,980
Fringe Benefits	32,268	29,640	1,200	48,360
Total: Personal Services	140,200	71,584	6,598	156,340
Other				
Direct Expenditures	2,389	0	0	0
Utilities	1,945	580	0	0
Insurance	485	560	0	0
Interfund Charges	2,911	443	3	150
Total: Other	7,730	1,583	3	150
Division Total:	147,930	73,167	6,601	156,490

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	147,930	73,167	6,601	156,490
Division Total:	147,930	73,167	6,601	156,490

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	1.000	0.000	1.000	1.000
Division Total:	1.000	0.000	1.000	1.000

ECONOMIC DEVELOPMENT

Robert Y. Bowman, Deputy Mayor of Economic Development

DESCRIPTION

The Mayor's Office of Economic Development provides staff services to facilitate the following functions in the City: business development, regional economic development, special economic projects and economic development initiatives including medical and technology-related projects and international marketing activities.

GOALS & OBJECTIVES

- Coordinate with the Greater Akron Chamber, Summit County, Summit Medina Business Alliance and SCORE to monitor and assist Akron area businesses.
- Develop and market industrial and office park land owned by the City as well as assist in packaging individual project development sites throughout the City, including the JEDDs.
- Work to increase Akron's share of benefits from the growing global economy through participation and visibility in national and international trade venues to attract foreign investment and development opportunities.
- Provide staff resources and technical support services to the Akron Global Business Accelerator and its tenants.
- Support local institutions directed at new business start-ups, commercialization of new technologies and access to capital (e.g., GAIP, ArchAngels, and the Akron Development Fund, etc.).
- Provide administrative services to the Akron Development Corporation and its initiatives.
- Support private economic development within the existing JEDD areas by coordinating the delivery of water and sewer services.
- Promote the creation of new JEDDs and Joint Economic Development Zones in neighboring communities to expand the City's tax base and enhance regional economic development and employment opportunities.
- Continue the revitalization of Downtown Akron as the largest employment center in the region.
- Establish ways to attract cutting edge medical technology businesses and institutions to the Akron Biomedical Corridor.

SERVICE LEVELS

In 2010, business development activities by Economic Development led to JZM Properties, LLC (Frontline International) breaking ground on a 15,000 square foot commercial building on 2.2 acres of land in the Ascot Industrial Park. Also, Trelleborg Wheel Systems Americas Inc, a full-line supplier of tire and wheel solutions to multiple industries, relocated its main distribution and subassembly operations for North America to Akron.

In the Summit Street Urban Renewal Area, also known as the Biomedical Corridor, Akron Polymer Systems outlined plans to construct a new office, lab and production facility by redeveloping the property at 44-62 North Summit Street. Ground breaking on the expansion and renovation will occur in March 2011.

The Bridgestone Firestone Technical Center continues to be constructed as the City implements its Firestone Park Redevelopment Plan and South Main-Wilbeth Urban Renewal Area plan. Bridgestone Firestone is building its new state-of the-art technical center at the corner of South Main Street and Firestone Boulevard along with a 400-space parking garage near Firestone Stadium.

In 2010, the City and other public and private partners worked to create a new financing structure to allow the construction of the new Goodyear Headquarters to start. The financing was set to close in March of 2011 with ground breaking on the new site set for April 2011.

The “Technology Incubator” portion of the Akron Global Business Accelerator (AGBA) consisting of nearly 80,000 square feet of space was completed two years ago. Today, the technology incubator is 85% filled and has graduated an advanced energy tenant to another larger city-owned building. The City has completed the build-out of the Accelerator’s last 37,000 square feet of technology space on the sixth floor. There are now 51 tenant companies. Together, they added 77 jobs in 2010 for a total of 327 current employees in the AGBA. These are mostly high-paying, high-quality positions. These employees are the professional engineers, scientists and senior management needed to commercialize world class technologies into world class companies. In 2010 the total revenues for the tenants was \$34 million, \$12 million of which was used for payroll. Accelerator companies were also successful in raising a total of \$18.1 million in 2010 from private investors with help from the Economic Development staff.

Many new businesses opened in 2010 creating many new jobs in the city. Hattie’s Bakery, which produces baked goods for six Hattie’s locations, relocated to 209 S. Main Street. Pita Pit, a franchised sandwich shop located at 325 S. Main Street in the renovated Kaiser Building, opened August 23, 2010. The company employs 3 full-time staff and approximately 20 part-time employees. Karma Kafe, located at 323 S. Main Street, is a café and hookah bar scheduled to open in January 2011 in the Kaiser Building. Inspiron Logistics, an emergency management technology business, expanded and relocated its business to the United Building on the corner of Main and Market. The company anticipates creating an additional 65 jobs over the next five years.

Economic Development continues to implement Akron's international marketing strategy fostering relationships with technology incubators in Israel (Targetch), Germany (Chemnitz TCC), India, Finland (Helsinki Science and Business Park) and China (ICSME Shanghai). Marketing efforts are supported through targeted trade shows, various marketing venues and coordinated services. Economic Development also works with the Greater Akron Chamber, NEOTEC, TeamNEO and Team Ohio to market Akron to domestic technology companies and industries.

A²-Akron Accelerates, a partnership among the City, the Summit County Economic Development Department, The Greater Akron Chamber, the Akron Global Business Accelerator, SGI, New Global Ventures and GermanLink was created for the purpose of establishing an infrastructure to process leads from international businesses interested in entering the U.S. market through the Akron region. A² has developed a web-based contact management system called Akron AIM that allows the A² team to enter, share and update prospective entries. Since the partnership was created, A² has assessed and vetted 342 companies, with 15 companies remaining as active prospects. Efforts to work with the active prospects will continue in order to identify market solutions and strategic partnerships.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
OFFICE OF THE MAYOR:				
<i>Economic Development:</i>				
Communications Director	1.00	1.00	1.00	1.00
Deputy Finance Director	1.00	0.00	0.00	0.00
Deputy Mayor of Economic Development	1.00	1.00	1.00	1.00
Development Engineering Manager	0.00	0.00	1.00	1.00
Development Manager	0.00	1.00	1.00	1.00
Economic Development Manager	2.00	0.00	0.00	0.00
Economic Development Specialist	1.00	0.00	1.00	1.00
Economist	1.00	1.00	1.00	1.00
Graphics Coordinator	1.00	0.00	0.00	0.00
Investments Program Administrator	1.00	0.00	0.00	0.00
Manpower Program Analyst	1.00	1.00	1.00	1.00
Planning & Development Deputy Director	1.00	1.00	1.00	1.00
Secretary	3.00	1.00	0.00	0.00
Senior Engineer	0.00	1.00	0.00	0.00
Total Economic Development	14.00	8.00	8.00	8.00

MAYOR

DIVISION: ECONOMIC DEVELOPMENT

Serve as a marketing arm for the City of Akron to retain and attract businesses.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	936,073	940,237	636,196	658,310
Fringe Benefits	317,749	432,448	623,462	305,780
Total: Personal Services	1,253,822	1,372,685	1,259,658	964,090
Other				
Direct Expenditures	404,358	401,057	355,298	344,900
Utilities	8,688	14,283	11,617	10,000
Insurance	16,996	17,728	15,155	3,120
Interfund Charges	42,058	33,943	32,826	33,600
Total: Other	472,100	467,011	414,896	391,620
Division Total:	1,725,922	1,839,696	1,674,554	1,355,710

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	1,464,063	1,497,300	1,407,904	1,104,710
Special Revenue Fund	261,859	342,396	266,650	251,000
Division Total:	1,725,922	1,839,696	1,674,554	1,355,710

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	14,000	8,000	8,000	8,000
Division Total:	14,000	8,000	8,000	8,000

LABOR RELATIONS

Patricia Ambrose-Rubright, Interim Deputy Mayor of Labor Relations

DESCRIPTION

The Labor Relations Division handles all labor and management concerns such as contract negotiations, workplace safety, arbitrations, residency compliance, disciplinary matters, Civil Service appeals, traffic safety, Department of Transportation drug testing mandates and harassment complaints.

GOALS & OBJECTIVES

- Negotiate union contracts and wage re-openers.
- Provide assistance relating to labor issues

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
OFFICE OF THE MAYOR:				
<i>Labor Relations:</i>				
Deputy Mayor for Labor Relations	1.00	0.00	0.00	0.00
Secretary	1.00	0.00	0.00	0.00
Total Labor Relations	2.00	0.00	0.00	0.00

MAYOR

DIVISION: LABOR RELATIONS

Handle City labor-management concerns including contracts, job safety, and grievances.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	147,871	120,797	0	0
Fringe Benefits	50,378	41,562	254,594	24,640
Total: Personal Services	198,249	162,359	254,594	24,640
Other				
Direct Expenditures	884	827	329	1,000
Utilities	959	996	0	0
Insurance	485	560	0	0
Interfund Charges	3,405	3,587	145	1,000
Total: Other	5,733	5,970	474	2,000
Division Total:	203,982	168,329	255,068	26,640

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	203,982	168,329	255,068	26,640
Division Total:	203,982	168,329	255,068	26,640

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	2.000	0.000	0.000	0.000
Division Total:	2.000	0.000	0.000	0.000

POLICE AUDITOR

Phillip L Young, Assistant to the Mayor

DESCRIPTION

The Office of Police Auditor conducts outreach about the complaint procedures and the services the office provides to the community. It serves as an alternative location to file a complaint against an Akron Police Officer. The Office monitors and audits the Akron Police Department (APD) complaint investigations to ensure they are thorough, objective and fair. The Division also makes recommendations to enhance and improve policies and procedures of the APD. Finally it responds to crime scenes and reviews officer-involved shootings and/or fatal investigations.

GOALS & OBJECTIVES

- Develop ways for police officers and the community to partner proactively to solve community problems.
- Build respect, cooperation and trust between the police and the community.
- Improve Akron Police Department training, oversight, monitoring, accountability and hiring practices. Ensure fair, equitable, courteous and professional treatment for all.
- Establish a better understanding for police policies and procedures and recognize exceptional service to foster support for the Akron Police Department.
- Attend the 2011 NACOLE Annual Conference in New Orleans, LA.
- Attend APD in-service training.
- Conduct more ride-a-longs with police officers and encourage more citizens to participate in ride-a-longs.
- Get more information out about the Police Auditor's Office to the citizens.
- Continue to develop procedures that will provide for transparency into officer involved shootings.
- Continue to write Policy & Procedure recommendations. At this time the Auditor is working on the In Car Video Camera Procedure #P-2008-18.
- Continue to develop a citizen's guide to police tactics information manual.
- Continue to develop relationships with other City over-sight agencies and departments, and develop a stronger working relationship with APD.

SERVICE LEVELS

In 2010, the Independent Police Auditor (IPA) attended various Ward Meetings, Council Meetings and Block Club Meetings. Public speaking engagements were conducted with schools, churches, universities, public forums and radio outlets. The IPA also met with other various community organizations throughout the City of Akron.

The Office of the Independent Police Auditor is a member in good standing with the National Association for Civilian Oversight of Law Enforcement (NACOLE) and is now a three year member. The 2010-2011 Certificate of Membership hangs proudly in the Auditors Office. The Police Auditor attended NACOLE's annual conference in September of 2010 in Seattle, Washington.

The Independent Police Auditor's Office will be receiving its third NACOLE Certification of completion of training. The City is now eligible for the Certified Practitioner of Oversight Award. This award certifies the highest level of oversight training.

APD Use of Force incidents totaled 325 in 2010, down 9.4% from 2009. Complaints filed against APD officers dropped to 202 for the year, down 7.8% from 2009. In the three years of existence of the Independent Police Auditor's position, the complaints against officers are down 22% and the Use of Force incidents are down 33%.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
OFFICE OF THE MAYOR:				
<i>Police Auditor:</i>				
Assistant to the Mayor	2.00	1.00	1.00	1.00
Total Police Auditor	2.00	1.00	1.00	1.00

MAYOR

DIVISION: POLICE AUDITOR

This division acts as the liason between the City of Akron Police Department and the residents of Akron.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	106,703	94,499	32,379	62,130
Fringe Benefits	40,965	38,911	34,172	31,160
Total: Personal Services	147,668	133,410	66,551	93,290
Other				
Direct Expenditures	10,669	2,524	2,301	2,300
Utilities	0	349	236	400
Interfund Charges	3,816	14,961	12,450	1,750
Total: Other	14,485	17,834	14,987	4,450
Division Total:	162,153	151,244	81,538	97,740

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	162,153	151,244	81,538	97,740
Division Total:	162,153	151,244	81,538	97,740

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	2.000	1.000	1.000	1.000
Division Total:	2.000	1.000	1.000	1.000

Planning & Urban Development

PLANNING DEPARTMENT
John Moore, Director
Samuel DeShazor, Deputy Director

DESCRIPTION

The Planning Department has the following areas of responsibility: provide plans for landscape work to be done by the City in parks and streets; study and investigate the general plan of the City; formulate zoning plans; investigate the need and suggest plans for the extension of water supply and sewage disposal; coordinate transportation, relief of traffic congestion and the extension and distribution of public utilities; advise Council on locations for public buildings, structures, bridges, approaches, or other structures; provide the Planning Commission with technical advice and assistance; and annually prepare a five-year Capital Investment Program. The department carries out these duties with eight divisions: Administration, AMATS (Akron Metropolitan Area Transportation Study), Strategic Initiatives, Comprehensive Planning, Design, Development Services, Housing and Community Services and Zoning.

BUDGET COMMENTS

The 2011 Operating Budget provides funding for the staffing of 61 full-time positions for the divisions of the Planning Department. The operating budget provides adequate funding for the operations of the Planning Department. These funding levels have been established in coordination with the City's overall goal of conservative fiscal responsibility.

PLANNING

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
ADMINISTRATION	245,484	63,435	59,413	63,430
A.M.A.T.S.	1,458,391	1,500,882	1,548,829	2,000,710
STRATEGIC INITIATIVES	32,591,670	24,087,152	31,471,872	35,315,950
COMPREHENSIVE PLANNING	645,339	586,186	463,794	376,570
DESIGN	363,145	406,144	14,742	0
DEVELOPMENT SERVICES	860,877	898,545	911,938	993,780
HOUSING AND COMMUNITY SERVICES	1,708,328	1,740,686	1,549,490	1,486,230
TAX RECEIPTS AND EXPENDITURES	50,000	478,571	430,195	500,000
ZONING	663,776	606,292	714,124	692,690
PLANNING - NON-OPERATING	0	0	0	224,900
Total for Department:	38,587,010	30,367,893	37,164,397	41,654,260

PLANNING

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	3,745,674	3,494,027	3,021,253	3,363,900
Fringe Benefits	1,773,196	1,656,751	2,061,651	1,888,590
Total: Personal Services	5,518,870	5,150,778	5,082,904	5,252,490
Other				
Direct Expenditures	850,687	1,607,216	1,325,035	1,980,330
Utilities	21,800	20,776	19,036	25,950
Debt Service	24,682,599	14,844,451	22,258,369	26,031,000
Insurance	11,606	39,912	10,753	39,910
State/County Charges	10,004	15,588	7,076	17,000
Rentals and Leases	6,873,791	7,676,785	7,574,942	7,409,210
Interfund Charges	586,854	1,012,387	886,282	898,370
Total: Other	33,037,341	25,217,115	32,081,493	36,401,770
Capital Outlay				
Capital Outlay	30,799	0	0	0
Total: Capital Outlay	30,799	0	0	0
Total for Department:	38,587,010	30,367,893	37,164,397	41,654,260

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2011

	Personal Services	Other	Capital Outlay	Total
General Fund	870,720	131,150		1,001,870
Special Revenue Fund	4,381,770	36,018,620		40,400,390
Capital Projects Fund		252,000		252,000
Total for Department:	5,252,490	36,401,770		41,654,260

PLANNING

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	1,718,104	1,340,044	1,199,699	1,001,870
Special Revenue Fund	36,868,906	28,777,223	35,807,084	40,400,390
Capital Projects Fund	0	250,626	157,614	252,000
Total for Department:	38,587,010	30,367,893	37,164,397	41,654,260

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	16.600	10.060	9.730	9.730
Special Revenue Fund	49.400	44.940	49.270	51.270
Total for Department:	66.000	55.000	59.000	61.000

ADMINISTRATION
John Moore, Director

DESCRIPTION

The Administration Division is responsible for mid- and long-range planning for the City and providing administrative support to the Planning Department.

STAFFING

The following table provides the year-end full-time staffing level for the past 3 years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
PLANNING:				
<i>Administration:</i>				
Planning Director	0.00	0.40	0.40	0.40
Total Administration	0.00	0.40	0.40	0.40

PLANNING

DIVISION: ADMINISTRATION

Responsible for mid- and long-range planning of the City and providing administrative support to the Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	130,958	43,113	46,048	46,100
Fringe Benefits	98,325	17,094	13,303	17,270
Total: Personal Services	229,283	60,207	59,351	63,370
Other				
Direct Expenditures	9,234	344	0	0
Utilities	3,379	302	2	0
Insurance	485	560	0	0
Interfund Charges	3,103	2,022	60	60
Total: Other	16,201	3,228	62	60
Division Total:	245,484	63,435	59,413	63,430

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	245,484	63,435	59,413	63,430
Division Total:	245,484	63,435	59,413	63,430

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	0.000	0.400	0.400	0.400
Division Total:	0.000	0.400	0.400	0.400

AMATS DIVISION

Jason Segedy, Director

Curtis Baker, Planning Administrator

DESCRIPTION

The Planning Department provides the staff for the Akron Metropolitan Area Transportation Study (AMATS). The AMATS Policy Committee, composed of locally elected officials from Summit and Portage Counties and portions of Wayne County, is responsible for regional transportation planning and the programming of certain categories of federal transportation funding.

GOALS & OBJECTIVES

- A new Transportation Improvement Program will be developed in the spring of 2011. The staff will prepare for the next round of federal funding in 2012. The majority of these projects will be initiated in FY 2016 and 2017. AMATS will update its Funding Policy Guidelines and begin the process of accepting project applications in the fall.
- Recommendations from the *Connecting Communities Initiative* will be implemented. The staff will complete a new bicycle plan, pedestrian plan, and continue to analyze land use decisions that may impact the transportation system.
- Work will commence on the upcoming Regional Transportation Plan that will be completed in 2013. Staff will begin analyzing employment and population data to forecast the region's long-term trends. Work will begin on Plan inputs like the Congestion Management Process, Freight Plan, and Transit Performance Report.
- AMATS will continue to maintain its new website www.amatsplanning.org. Additional functionality will be available on the site including the region's census data and other analysis tools.
- The staff will continue to meet with local, state and federal officials throughout the year to help plan and implement major transportation improvements, ensure state and federal transportation policies continue to benefit local communities and foster regional cooperation. Activities will include working with regional partners to successfully implement the \$4 million federal Sustainable Communities Regional Planning Grant.
- The staff will update the AMATS Public Participation Plan to make it more accessible to citizens. This plan should be easy to read, very visual and contain descriptive information regarding how the public can participate in the planning process.

- The staff will manage the Connecting Communities Planning Grant Pilot Program to ensure grants are being used effectively. Both the Village of Richfield and the City of Akron/Metro RTA projects should be near completion by the end of 2011.
- AMATS will continue its comprehensive traffic counting program. The staff will also begin counting bicyclists and pedestrians at certain locations throughout the year

SERVICE LEVELS

In March of 2010, the AMATS Policy Committee approved funding for 30 projects totaling over \$28 million. Projects that received funding included the intersection improvement of Tallmadge Avenue and Dayton Street, signal upgrades on West Exchange and Cedar Street, and the construction of a roundabout at the intersection of Smith and Riverview Road.

The *Connecting Communities Initiative – A Guide to Integrating Land Use and Transportation* was completed in September of 2010. The initiative promotes better coordination between land use and transportation planning. *Connecting Communities* recommends that AMATS complete comprehensive sidewalk, pedestrian and transit plans for the region. The initiative also urges local communities to reevaluate their zoning codes.

AMATS staff has worked with local, state and federal officials to implement the recommendations of *Transportation Outlook*, the area's regional transportation plan. The primary focus of the plan is to maintain the existing transportation system. In September of 2010, the AMATS Policy Committee passed a resolution supporting a 10-cent increase in the federal gasoline tax to help pay for infrastructure needs.

The new AMATS website (www.amatsplanning.org) was completed in August of 2010. The new website includes a fresh design and many interactive features. Interactive maps allow users to view data like traffic counts, traffic crash locations, land use and local zoning.

The staff has advocated for state funding of major projects like the reconfiguration of the Central Interchange in Akron and the elimination of the Grant/Wolf Ledges interchange as well as other major projects in the AMATS region.

AMATS funded local stimulus projects were successfully delivered on-time and on-budget. Fourteen projects received \$14.1 million in stimulus funds, including nearly \$4 million for the Hilbish Avenue project.

In December of 2010, the AMATS Policy Committee approved two projects for the Connecting Communities Planning Grant Pilot Program. The grant provides \$50,000 to communities to hire consultants to conduct planning studies. The planning studies are

intended to focus on livability and sustainability. The two pilot projects were awarded to the Village of Richfield and to a joint project between the City of Akron and Metro RTA. The City of Akron/Metro RTA project will focus on downtown connectivity issues in Akron.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
PLANNING:				
<i>AMATS:</i>				
Account Clerk	1.00	1.00	1.00	1.00
City Planner	5.00	5.00	6.00	5.00
Civil Engineer	1.00	0.00	0.00	0.00
Engineering Technician	1.00	1.00	1.00	1.00
Planning Aide	0.00	0.00	2.00	2.00
Public Information Specialist	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Transportation Designer	2.00	2.00	2.00	2.00
Transportation Engineer	1.00	1.00	1.00	1.00
Transportation Planner	1.00	1.00	1.00	1.00
Transportation Planning Regional Manager	1.00	1.00	1.00	1.00
Total AMATS	15.00	14.00	17.00	16.00

PLANNING

DIVISION: **A.M.A.T.S.**

Insure that transportation planning is conducted in a comprehensive, coordinated, and continuing manner so that the Akron metropolitan area receives its "fair share" of federal funding for highway and mass transit.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	769,892	762,948	842,501	832,170
Fringe Benefits	461,465	327,973	435,391	542,700
Total: Personal Services	1,231,357	1,090,921	1,277,892	1,374,870
Other				
Direct Expenditures	64,942	260,688	109,419	449,000
Utilities	8,055	10,251	10,958	14,800
Insurance	970	1,120	986	1,040
Rentals and Leases	74,799	74,451	76,897	85,100
Interfund Charges	78,268	63,451	72,677	75,900
Total: Other	227,034	409,961	270,937	625,840
Division Total:	1,458,391	1,500,882	1,548,829	2,000,710

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Special Revenue Fund	1,458,391	1,500,882	1,548,829	2,000,710
Division Total:	1,458,391	1,500,882	1,548,829	2,000,710

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Special Revenue Fund	15.000	14.000	17.000	16.000
Division Total:	15.000	14.000	17.000	16.000

STRATEGIC INITIATIVES DIVISION

Mark Moore, Strategic Initiatives Division Manager

DESCRIPTION

The Strategic Initiatives Division administers the City's program of capital improvements and develops and prepares an annual five-year capital investment budget for improvements to parks, sewers, streets and bridges throughout the city. Beginning in 2010, the Design Division consolidated with the Strategic Initiatives Division.

GOALS & OBJECTIVES

- Develop an annual Capital Investment Program to provide improvements during 2012 for City streets, sidewalks, sewers, water lines, parks, public facilities, and economic development projects for presentation to the Planning Commission on December 16, 2011. Develop and publish a five year Capital Investment Program for 2011-2015.
- Identify and utilize available funding sources at the federal, state, regional, and local levels to meet the City's immediate and long term needs for capital improvements.
- Provide information to various Departments, City Council, and the Mayor for review and evaluation of each project line item in the Capital Investment Program through published progress reports and scheduled review sessions.
- Prepare applications to the Summit County Infrastructure Committee (District 8) for Ohio Public Works Commission funding of infrastructure projects. Also assist in analyzing and evaluating applications received from throughout Summit County.
- Promote, plan and coordinate the development of Akron Public Schools as Community Learning Centers.
- Provide Capital Investment Program, Economic Development, Planning Commission, Board of Zoning Appeals and Urban Design and Historic Preservation Commission with concept drawings, technical advice and design assistance to encourage the most aesthetic, cost effective and functionally desirable solutions.
- Promote the improvement of visual and physical quality of Downtown and Neighborhood Business Districts

SERVICE LEVELS

Strategic Initiatives reviewed over 400 requests for 2010 capital improvement projects and conducted ward meetings for input into the 2011 Capital Investment Program. The proposed 2011 Capital Investment & Community Development Program was presented to Planning Commission on December 10, 2010.

The Division published the 2010-2014 Capital Investment Program with a total budget of \$816,198,359.

The Division budgeted and monitored \$252,854,000 in federal, state, regional, and local funds for the 2010 Capital Investment and Community Development Program. Sources include Income Tax (\$31.2 million); Federal & State Transportation Program (\$28.9 million); Community Development (\$8.0 million); Federal Stimulus Funds (22.5 million) Special Assessments (\$4.1 million); Clean Ohio Program (\$5.0 million), and Federal & State Neighborhood Stabilization Program (\$7.9 million).

Strategic Initiatives published the 2009 year-end Capital Investment Progress Report on March 26, 2010 and published progress reports on the 2010 Capital Investment Program on June 4 & October 28, 2010.

The Division submitted 10 Ohio Public Works Commission applications totaling \$20.7 million in requested funds under Ordinance 204-2010. As a result, Akron will receive \$11.3 million in grants for two Goodyear-Eastgate Development projects and \$1.6 million in grants for two Bridgestone Firestone- Technical Center projects.

The Division represented the City of Akron in the partnership with Akron Public Schools to rebuild or renovate all schools as Community Learning Centers.

Strategic Initiatives provided concept drawings, technical advice, and design guidance to encourage the most aesthetic, cost effective, and functionally desirable solution for development projects.

Finally, the Division represented the City of Akron on the Ohio & Erie National Heritage Canal Way, Scenic Byway, Summit County Trail & Greenway Plan, ODNR Task Force, the National Resources Assistance Council TAC Committee, and Cascade Locks Park Association.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
PLANNING:				
<i>Strategic Initiatives:</i>				
Assistant Librarian	1.00	0.00	0.00	0.00
Capital Planning Manager	1.00	0.00	0.00	0.00
City Planner	1.00	1.00	1.00	2.00
Economist	2.00	2.00	2.00	2.00
Landscape Architect	0.00	1.00	1.00	1.00
Librarian	1.00	0.00	0.00	0.00
Planning Director	0.00	0.60	0.60	0.60
Secretary	2.00	2.00	1.00	2.00
Senior Engineer	0.00	1.00	1.00	1.00
Total Strategic Initiatives	8.00	7.60	6.60	8.60

PLANNING

DIVISION: STRATEGIC INITIATIVES

Develop and prepare an annual five-year capital investment budget for improvements such as parks, sewers, streets and bridges.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	467,521	479,171	418,010	470,740
Fringe Benefits	265,044	188,333	360,781	257,870
Total: Personal Services	732,565	667,504	778,791	728,610
Other				
Direct Expenditures	592,476	1,182,687	1,014,424	1,211,700
Utilities	697	897	1,008	1,250
Debt Service	24,682,599	14,844,451	22,258,369	26,031,000
Insurance	1,455	1,680	1,479	1,560
State/County Charges	10,004	15,588	7,076	17,000
Rentals and Leases	6,486,823	7,319,555	7,263,358	7,260,890
Interfund Charges	54,252	54,790	147,367	63,940
Total: Other	31,828,306	23,419,648	30,693,081	34,587,340
Capital Outlay				
Capital Outlay	30,799	0	0	0
Total: Capital Outlay	30,799	0	0	0
Division Total:	32,591,670	24,087,152	31,471,872	35,315,950

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Special Revenue Fund	32,591,670	23,836,526	31,314,258	35,063,950
Capital Projects Fund	0	250,626	157,614	252,000
Division Total:	32,591,670	24,087,152	31,471,872	35,315,950

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Special Revenue Fund	8.000	7.600	6.600	8.600
Division Total:	8.000	7.600	6.600	8.600

COMPREHENSIVE PLANNING DIVISION
Helen Tomic, Comprehensive Planning Administrator

DESCRIPTION

The Comprehensive Planning Division formulates long-range strategies for land use, housing and socio-economic activities within the City of Akron.

GOALS & OBJECTIVES

- Secure funding and technical certifications to advance redevelopment in the City of Akron
- Collaborate with stakeholders to develop community plans
- Monitor trends and undertake research to assess housing changes and opportunities
- Prepare graphic displays of information to aid decision-making
- Administer programs to enhance community life.

SERVICE LEVELS

In 2010, Comprehensive Planning successfully secured funding to advance redevelopment. The Division received \$9 million in federal funds for the implementation of the 2010 Consolidated Plan and prepared a 2011 Consolidated Plan application for the allocation of \$9.3 million in federal funds.

The Division prepared urban renewal/ development plans. It began preparations for the blight study and eligibility report associated with the proposed Timken development in the Flora / 8th Street area south of Kenmore. It prepared the Manchester/Carnegie Redevelopment Plan for the redevelopment of the Young's restaurant site (the plan will go before Council in 2011). It also prepared a preliminary blight study and renewal plan associated with the Amended Edgewood Renewal Area (the plan will go before Council in 2011). Finally, Comprehensive Planning established the East Crown Apartments Community Reinvestment Area.

Comprehensive Planning also coordinated community housing planning. It continued to assist in implementing plans for the Hickory Corridor/Cascade Locks Redevelopment Area and the Edgewood Renewal Area. It collaborated with AMHA on the completion of the Cascade Village HOPE VI project (Cascade Village) and the ongoing Edgewood HOPE VI project. It prepared a preliminary renewal plan and blight study for the Amended Edgewood Renewal Area (to go before Council in 2011). Lastly, the Division continued to assist WENDCO, E.A.N.D.C., the Nazareth Housing Corporation, Mustard Seed Development Corporation, Neighborhood Development Services, Humility of

Mary, Inc., Alpha Phi Alpha Homes, Inc. and Habitat for Humanity on site selection and contract funding for development projects.

Comprehensive Planning also conducted historic preservation planning. The Division worked closely with Chambers, Murphy and Burge Architects (CMB), a firm hired as a historic consultant to the City, to provide determinations on historic eligibility for all federally funded projects. These included the NSP program and lead remediation programs. Comprehensive Planning supplied CMB with supporting materials to make determinations on a case by case basis as properties were selected.

Comprehensive Planning conducted research to monitor and assess housing changes and opportunities, and conducted data collection and analysis on Akron's homeless population. It evaluated opportunities for new housing development and census information as necessary and/or required.

The Division also administered and assisted on a variety of programs. It established budgets and oversaw the disbursement of all federal funding including CDBG funds, HOME funds, ESG funds, HPRP funds, CDBG-R funds, Continuum of Care Program funds, Neighborhood Stabilization funds and Energy Efficiency and Conservation Block Grant funds.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
PLANNING:				
<i>Comprehensive Planning:</i>				
City Planner	5.00	2.00	2.00	2.00
Community Resource Specialist	1.00	1.00	1.00	1.00
Comprehensive Planning Adm.	1.00	0.00	0.00	0.00
Secretary	1.00	1.00	1.00	1.00
Total Comprehensive Planning	8.00	4.00	4.00	4.00

PLANNING

DIVISION: **COMPREHENSIVE PLANNING**

Provide long-range strategies for land use, housing and socio-economic activities within the City.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	442,616	381,947	146,925	190,830
Fringe Benefits	173,550	158,104	295,988	131,470
Total: Personal Services	616,166	540,051	442,913	322,300
Other				
Direct Expenditures	11,179	16,387	3,295	13,200
Utilities	339	259	0	300
Insurance	485	560	493	520
Interfund Charges	17,170	28,929	17,093	40,250
Total: Other	29,173	46,135	20,881	54,270
Division Total:	645,339	586,186	463,794	376,570

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	645,339	533,522	295,323	122,730
Special Revenue Fund	0	52,664	168,471	253,840
Division Total:	645,339	586,186	463,794	376,570

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	8.000	1.000	1.000	1.000
Special Revenue Fund	0.000	3.000	3.000	3.000
Division Total:	8.000	4.000	4.000	4.000

DESIGN DIVISION

Mark Moore, Strategic Initiatives Division Manager

DESCRIPTION

The Design Division's responsibility is to improve the visual and physical quality of Akron's Central Business District, renewal areas, neighborhoods and corridors (major arterials, waterways and open space). Architecture, site layout, signage and landscaping are reviewed and plans are developed in order to establish appropriate aesthetic treatment, set standards for design and promote and encourage private sector improvements.

SERVICE LEVELS

Beginning in 2010, the Design Division consolidated with the Strategic Initiatives Division.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
PLANNING:				
<i>Design:</i>				
City Design Administrator	1.00	0.00	0.00	0.00
Landscape Architect	2.00	0.00	0.00	0.00
Secretary	0.50	0.00	0.00	0.00
Total Design	3.50	0.00	0.00	0.00

PLANNING

DIVISION: DESIGN

Review architecture, site layout, signage, and landscaping to ensure plans are developed in order to establish appropriate aesthetic treatment, set standards for design, and to promote and encourage private sector improvement. Beginning in 2010, the responsibilities of this division have been dispersed to Strategic Initiatives divisions within the Department of Planning and Urban Development.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	235,115	184,721	0	0
Fringe Benefits	82,186	187,177	0	0
Total: Personal Services	317,301	371,898	0	0
Other				
Direct Expenditures	5,293	3,586	14,695	0
Utilities	336	366	0	0
Rentals and Leases	33,264	23,558	0	0
Interfund Charges	6,951	6,736	47	0
Total: Other	45,844	34,246	14,742	0
Division Total:	363,145	406,144	14,742	0

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Special Revenue Fund	363,145	406,144	14,742	0
Division Total:	363,145	406,144	14,742	0

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Special Revenue Fund	3.500	0.000	0.000	0.000
Division Total:	3.500	0.000	0.000	0.000

DEVELOPMENT SERVICES DIVISION
Abraham L. Wescott, Jr., Development Manager

DESCRIPTION

The Development Services Division implements programs and activities under Community Development and other funding sources through land acquisition, site improvements, relocation and land marketing. The division provides engineering technical assistance to various divisions in the Planning Department, Mayor's Office of Economic Development and the Public Utilities Bureau and also provides real estate services for various City departments.

GOALS & OBJECTIVES

- Acquire real estate for improvements to streets, highways, bikeways, sidewalks, water, sewer, parks, airports, neighborhood renewal and economic development projects.
- Acquire 25 parcels of properties for the Neighborhood Stabilization Program and provide relocation services to households and businesses.
- Contract, inspect and generally oversee the clearance of 500 vacant, deteriorated houses, garages and commercial buildings and provide management services for 50 City of Akron owned buildings for the Neighborhood Stabilization Program.
- Contract and oversee the construction and marketing of 15 new homes in City neighborhoods which will be coordinated through the non-profit Urban Neighborhood Development Corporation and priced from \$89,000.
- Identify and purchase 10 lots throughout the City for assemblage into building lots and contract and oversee the sales and marketing of 40 rehabilitated homes through the Neighborhood Stabilization Program. Anticipated properties will be priced from \$55,000 to \$90,000.
- Dispose of, by sale, 20 vacant City-owned lots in C. D. neighborhoods, thus releasing the property from City liability and care and returning property to the tax rolls.
- Establish an Energy Rebate Program for home builders to construct energy efficient structures. Contract with community partners to establish seminars to educate the Akron community about energy reduction use and green initiatives.
- Provide staff services and assistance in support of Economic Development activities and assist various City departments with appraisals, titles, site selection and comparable sites. Review allotment submittals, potential developments and various Capital Project Plans.

SERVICE LEVELS

The Development Services Division acquired 61 real estate parcels needed for 12 projects to proceed in areas such as the Biomedical Corridor, South Main Street and Overlook Drive.

There were 115 real estate parcels acquired under the Neighborhood Stabilization Program and Development Services provided relocation assistance to 6 residences and businesses in the South Main Street – Wilbeth Road URA. The Division razed 390 structures under various programs and maintained over 75 parcels of renewal land.

Development Services marketed 38 new and rehabilitated homes through the Neighborhood Stabilization Program and contracted and oversaw the construction of 12 new energy efficient homes. 15 lots were sold to private developers and non-profits for new housing, business expansion and parking expansion in the City.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
PLANNING:				
<i>Development Services:</i>				
Acquisition Officer	0.00	1.00	1.00	1.00
Building Inspector	0.00	1.00	1.00	1.00
Community Development Technician	1.00	1.00	1.00	1.00
Community Resource Specialist	1.00	1.00	1.00	1.00
Demolition Site Improvement Inspector	2.00	0.00	0.00	0.00
Development Manager	0.00	0.00	1.00	1.00
Laborer	1.00	1.00	1.00	1.00
Parking Meterworker	0.00	0.00	1.00	1.00
Real Estate Negotiator	2.00	1.00	1.00	1.00
Relocation Officer	1.00	1.00	0.00	0.00
Secretary	0.50	1.00	1.00	2.00
Site Improvement Officer	1.00	0.00	0.00	0.00
Total Development Services	9.50	8.00	9.00	10.00

PLANNING

DIVISION: DEVELOPMENT SERVICES

Implements programs and activities under Community Development and other sources through land acquisition, site improvements, relocation, and land marketing.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	464,374	488,975	401,974	482,530
Fringe Benefits	211,976	243,811	318,883	289,400
Total: Personal Services	676,350	732,786	720,857	771,930
Other				
Direct Expenditures	20,685	34,587	55,792	43,050
Utilities	5,885	5,539	4,358	5,650
Insurance	5,540	6,369	6,096	4,930
Rentals and Leases	91,997	65,156	62,953	63,220
Interfund Charges	60,420	54,108	61,882	105,000
Total: Other	184,527	165,759	191,081	221,850
Division Total:	860,877	898,545	911,938	993,780

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	164,525	137,795	133,419	128,020
Special Revenue Fund	696,352	760,750	778,519	865,760
Division Total:	860,877	898,545	911,938	993,780

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	1.000	0.660	0.330	0.330
Special Revenue Fund	8.500	7.340	8.670	9.670
Division Total:	9.500	8.000	9.000	10.000

HOUSING AND COMMUNITY SERVICES DIVISION

Thomas Tatum, Housing Rehabilitation Manager

DESCRIPTION

The Housing and Community Services Division implements various housing and related programs and activities under Community Development, HOME and other funding sources by means of housing rehabilitation programs, service contracts with local social agencies and neighborhood housing groups.

GOALS & OBJECTIVES

- Receive and process 75 applications for assistance from homeowners in Neighborhood Redevelopment and Initiative Areas. Provide financial and technical assistance to rehabilitate and reduce lead hazards in housing units within these areas.
- Assist 90 very low-income, primarily elderly or disabled occupants city-wide, with grants for emergency or minor home repair through a contract with Rebuilding Together of Summit County. Provide contract management, payment, monitoring, and quality control.
- Implement the second year of a three year \$4 million Lead Hazard Reduction Demonstration Grant Program in conjunction with Akron's partner agencies including East Akron Neighborhood Development Corporation, Mahoning County Lead Program, Nazareth Housing Development Corporation, Rebuilding Together of Summit County, County of Summit Department of Community and Economic Development Planning, Neighborhood Development Services and Neighborhood Conservation Services. The agencies together are scheduled to complete the rehabilitation and lead remediation in 129 housing units occupied by low-income families with children under the age of six (6).
- Provide funding and administrative support to Community Development Corporations and/or Community Housing Development Organizations to construct new affordable housing units for rent or sale, and to rehabilitate and sell homes to lower-income first-time homebuyers.
- Provide lower income homebuyers with down payment assistance through the American Dream Down Payment Initiative in order to purchase homes produced for sale by CDC/CHDO organizations.
- Provide grants to service organizations to deliver home security, accessibility and house painting services to low-income residents city-wide through agencies including Greater West Side Council of Block Clubs, West Side Neighborhood Development Corporation, and Tri County Independent Living.

- Assist approximately 10 owners of units located within and participating in designated Neighborhood Business Districts
- Assist in the implementation of the Neighborhood Stabilization Program 3(NSP) by providing full inspections , lead risk assessments and contract specifications for housing units leading to rehabilitation of approximately 30 foreclosed housing units.
- To implement any additional grants related to housing and incorporate into housing rehabilitation the seven HUD Healthy Homes principals (dry, clean, safe, well maintained, well ventilated, pest and contaminant free). The Division will assess green housing rehabilitation principals and work to incorporate those into housing rehabilitation.

SERVICE LEVELS

The Division implemented the housing rehabilitation program. It received and processed 15 new applications for assistance from homeowners in the Edgewood Neighborhood Redevelopment Area and Kelly and Markle Neighborhood Initiative Area. It completed 8 housing rehabilitation cases and provided financial, technical, and logistical assistance to rehabilitate and reduce lead hazards in housing units within these areas.

The Division assisted 63 very low-income, elderly, or disabled occupants city-wide with grants for emergency or minor home repair.

The Division provided funding and administrative support to Community Development Corporations and/or Community Housing Development Organizations to construct new affordable housing units for rent or sale and to purchase, rehabilitate, and sell homes to lower income first-time buyers.

The Division funded Washington Homes, E.A.N.D.C.'s new 34 unit rental housing complex using \$500,000 in Federal HOME funds. The grand opening was on September 29, 2010.

In conjunction with the Akron Health Department Lead Hazard Control Program, East Akron Neighborhood Development Corporation, and Mahoning County Rental LEAP Program, the Division completed rehabilitation and lead remediation of 13 rental housing units in Akron. It provided contract management, payment, monitoring, and quality control.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
PLANNING:				
<i>Housing and Community Services:</i>				
City Planner	0.40	2.00	2.00	2.00
Community Resource Specialist	1.00	0.00	0.00	0.00
Health Promotion Manager	0.00	0.00	0.00	1.00
Housing Rehab. Loan Specialist	2.00	2.00	2.00	2.00
Housing Rehab. Manager	1.00	1.00	1.00	1.00
Housing Rehab. Specialist	6.00	5.00	5.00	5.00
Housing Rehab. Supervisor	1.00	1.00	1.00	1.00
Land Marketing Officer	0.00	1.00	1.00	1.00
Real Estate Negotiator	1.00	0.00	0.00	0.00
Secretary	2.00	1.00	2.00	1.00
Total Housing and Community Services	14.40	13.00	14.00	14.00

PLANNING

DIVISION: HOUSING AND COMMUNITY SERVICES

Implements various housing and related programs and activities under Community Development, HOME, and other funding sources by means of housing rehabilitation programs, service contracts with local social agencies, and neighborhood housing groups.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	789,323	752,544	756,789	880,590
Fringe Benefits	311,754	364,595	358,095	394,600
Total: Personal Services	1,101,077	1,117,139	1,114,884	1,275,190
Other				
Direct Expenditures	77,793	98,920	122,609	88,330
Utilities	2,756	2,735	2,406	3,450
Insurance	2,186	29,063	1,206	31,340
Rentals and Leases	186,908	194,065	171,734	0
Interfund Charges	337,608	298,764	136,651	87,920
Total: Other	607,251	623,547	434,606	211,040
Division Total:	1,708,328	1,740,686	1,549,490	1,486,230

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Special Revenue Fund	1,708,328	1,740,686	1,549,490	1,486,230
Division Total:	1,708,328	1,740,686	1,549,490	1,486,230

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Special Revenue Fund	14.400	13.000	14.000	14.000
Division Total:	14.400	13.000	14.000	14.000

TAX RECEIPTS AND EXPENDITURES DIVISION
John Moore, Director

DESCRIPTION

The Tax Receipts and Expenditures Division represents the capital portion of local income tax revenue. The expenditures are used to develop, prepare and implement an annual five-year Capital Investment Budget for improvements such as parks, sewers, streets and bridges.

PLANNING

DIVISION: TAX RECEIPTS AND EXPENDITURES

The capital portion of local income tax is used to develop, prepare, and implement an annual five year capital investment budget for improvements such as parks, sewers, streets and bridges. The income tax transfer is accounted for as a reduction of revenue and not shown as an expense.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Other				
Direct Expenditures	50,000	0	0	0
Interfund Charges	0	478,571	430,195	500,000
Total: Other	50,000	478,571	430,195	500,000
Division Total:	50,000	478,571	430,195	500,000

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Special Revenue Fund	50,000	478,571	430,195	500,000
Division Total:	50,000	478,571	430,195	500,000

ZONING DIVISION

Michael Antenucci, Zoning Manager

DESCRIPTION

The Zoning Division administers the Zoning Code, subdivision regulations, street vacations and dedications and assists in formulating long-range strategies for zoning, land use, housing and socio-economic activities within the City of Akron.

GOALS & OBJECTIVES

- Perform zoning and allotment regulation duties and responsibilities mandated by the Charter and City Code with approved budget.
- Maintain computerized databases containing zoning related information on properties by address and incorporated into a GIS.
- Prepare land use plans and development controls for special study areas.
- Prepare zoning amendments to the zoning map to conform with changing land use and the *Land Use and Development Guide Plan*.
- Revise the existing Zoning Code to address changing conditions, both locally and nationwide, with contemporary standards.
- Prioritize and expedite Zoning Code compliance activities, violations, development plans, and certification letters through the use of monthly computerized tracking.
- Revise the existing Allotment & Subdivision Regulations to conform with changing conditions, both locally and nationwide, with contemporary standards.
- Create new databases for recording and tracking plats and annexations and boundary line adjustments.
- Update and improve procedures and new systems for the review of plans and issuance of zoning permits.

SERVICE LEVELS

The Zoning Division has processed 22 minor subdivisions throughout the City while also continuously upgrading databases throughout the year in order to reflect the most recent zoning information. Land use plans and zoning changes were also formulated to the according standards.

The Division prepared comments and recommendations on 74 Planning Commission items and 32 Board of Zoning Appeals items. It amended the Zoning Map to reflect the rezoning of property within the urban renewal areas and community development areas.

Zoning prepared over 63 pieces of legislation for Council. It made recommendations on all legislative items and presented testimony at public hearings. The Zoning Code has been updated to reflect changes and amendments. A major review / revision of the Subdivision and Allotment Regulation is continuing.

The Division investigated and processed 299 new violations, 63 zoning certifications, 52 zoning verification letters, 5 performance bonds and 325 plan reviews in cooperation with the Plans and Permits Center.

The Zoning Map and the Building Line Map have been updated and will continue to be revised as needed. The Division worked with CSR personnel to adjust the CSR Zoning Violation intake form and service request type to allow tracking of zoning complaints through the CSR system.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
By Department:				
PLANNING:				
<i>Zoning:</i>				
Assistant Librarian	0.00	1.00	1.00	1.00
Building Inspector	0.00	1.00	1.00	1.00
City Planner	5.60	4.00	4.00	4.00
Librarian	0.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Zoning Manager	1.00	0.00	0.00	0.00
Total Zoning	7.60	8.00	8.00	8.00

PLANNING

DIVISION: ZONING

Formulate long-range strategies for zoning, land use, housing, and socioeconomic activities within the City, administer the Zoning Code, Subdivision Regulations, and street dedications.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	445,875	400,608	409,006	415,940
Fringe Benefits	168,896	169,664	279,210	234,780
Total: Personal Services	614,771	570,272	688,216	650,720
Other				
Direct Expenditures	19,085	10,017	4,801	15,750
Utilities	353	427	304	500
Insurance	485	560	493	520
Interfund Charges	29,082	25,016	20,310	25,200
Total: Other	49,005	36,020	25,908	41,970
Division Total:	663,776	606,292	714,124	692,690

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	662,756	605,292	711,544	687,690
Special Revenue Fund	1,020	1,000	2,580	5,000
Division Total:	663,776	606,292	714,124	692,690

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	7.600	8.000	8.000	8.000
Division Total:	7.600	8.000	8.000	8.000

PLANNING NON-OPERATING DIVISION
John Moore, Director

DESCRIPTION

The Non-Operating Division administers the capital expenditures within the Department of Planning and Urban Development. The majority of the expenditures are related to housing rehabilitation funded by the Community Development Block Grant.

PLANNING

DIVISION: PLANNING - NON-OPERATING

Capital expenditures within the Department of Planning and Urban Development. The majority of these expenditures are related to housing rehabilitation funded by the Community Development Block Grant.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	0	0	0	45,000
Fringe Benefits	0	0	0	20,500
Total: Personal Services	0	0	0	65,500
Other				
Direct Expenditures	0	0	0	159,300
Interfund Charges	0	0	0	100
Total: Other	0	0	0	159,400
Division Total:	0	0	0	224,900

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Special Revenue Fund	0	0	0	224,900
Division Total:	0	0	0	224,900

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Police

POLICE DEPARTMENT

James Nice, Chief

DESCRIPTION

The Police Department, by City Charter, administratively falls within the Department of Public Safety. For operating budget purposes, however, this division is treated as a separate department. The Police Department is divided into three Subdivisions: Uniform, Investigative and Services. The Police Department's mission is to serve the community of Akron in a collaborative effort to enhance the quality of life through crime prevention, enforcement of laws, promotion of safety and reduction of fear.

The Uniform Subdivision is the largest of the three Subdivisions and has the primary responsibility of patrolling cruiser districts throughout the City and responding to the thousands of calls received for service and other traffic-related assignments.

The Investigative Subdivision has the responsibility of investigating unsolved crimes, apprehending offenders, processing crime scenes and recovering stolen property.

The Services Subdivision is responsible for preparing and managing the Police Department's annual operating budget, capital budget and various grants.

UNIFORM SUBDIVISION

This Subdivision includes the Patrol Bureau that allows for 24-hour coverage in the City's 23 cruiser districts. The assigned officers utilize vehicles, foot beats and bikes to patrol the City neighborhoods, business districts and the downtown area. The Patrol Bureau is also responsible for the Court/Building Security Detail, the Community-Oriented Policing Services Unit, the K-9 Unit, the Gang Unit and the Reserve Officers Unit. Each of these units serves a special purpose for the community. The Court/Building Security Detail provides the security in the Stubbs Justice Center.

INVESTIGATIVE SUBDIVISION

Elizabeth Daugherty, Police Captain

This Subdivision is responsible for investigating unsolved crimes, apprehending offenders, preparing cases for trial, processing crime scenes and recovering stolen property. The Crimes Against Persons Unit includes homicide, robbery, rape/sexual assault, felonious/aggravated assault, kidnapping/abduction, patient abuse/neglect and felony domestic violence.

SERVICES SUBDIVISION

Daniel Zampelli, Police Captain

This Subdivision encompasses the Training Bureau, Community Relations, Planning, Research and Development Unit, Records Room, Safety Communications, Civil Liabilities, Information Systems and Benefits. The Planning, Research and Development Unit maintains an interactive website, which allows information to be exchanged freely with the community.

GOALS & OBJECTIVES

- Temporarily restructure the department to address current staffing shortfalls. Using the Zone Command Model, the Department will concentrate on putting more officers in patrol to implement community policing strategies and to address the increased number of calls for service.
- Maintain the high level of efficiency APD has established in enforcing drug laws of the City of Akron and State of Ohio.
- The Crime Scene Unit will update or replace current internal procedures with SOP's that meet best practice standards and guidelines. This will improve credibility, professionalism and efficiency.
- Increase or maintain the staffing levels on all three shifts to sustain a high level of investigative service to the citizens of Akron.
- Implementation of a central database to house data relating to uses of force, citizen complaints and other data needed to improve our Early Intervention System.
- Continue to raise public awareness of Community Policing by utilizing various avenues of the internet, public television cable sources, etc.
- Gain driver compliance with the rules of the road, reduce speeding, and decrease the number of fatal and other serious traffic accidents.
- Continue to provide the best quality service possible given the resources available.
- Increase professional training for officers to include radar certification (due to the volume of citizen and council initiated complaints referencing speeding in neighborhoods), sign language and foreign language skills (due to increased diversity in the City of Akron's population) and community policing initiatives.

SERVICE LEVELS

The Record Room worked in the development of the Traffic Crash (T-Crash) module for AOIBRS (Akron Ohio Incident Based Reporting System) with Information Technology to help the Records Management (RMS) portion of the module function properly. The Record Room itself processed nearly 45 thousand incident and crash reports in 2010.

The Department worked with IT to develop an application for geographic identifiers on the towpath trail that could be entered into the CAD (Computer Aided Dispatch) system. The development of in-house applications is important as it decrease the need to expend City funds to outside vendors.

The Narcotics Unit seized \$129,656 in cash, 35 guns, 350 grams of crack-cocaine, 2,900 grams of powder, 746 grams of heroin and processed 37 meth labs.

The Burglary Unit worked with various departments to arrest four members of a North Hill criminal gang unit operating a serial burglary ring throughout Summit County and to solve fourteen cases in which ATMs were stolen.

The Crime Analysis Unit continued work on the Summit Lake area project. Overall, crime has dropped 12% in the area, breaking and enterings have dropped 62%, and 81 houses have been successfully torn down.

The Training Staff worked with Akron Public Schools to introduce the ALICE program (Alert/Lockdown/Inform/Counter/Evacuate), which resulted in a continuing partnership between the Police Department and Akron Board of Education. ALICE is a program designed to teach students and staff what to do during an active shooter incident at their school. In 2010 APD completed ALICE training for Hyre Middle School and Ellet High School.

The Training Bureau staff hosted a training session for Akron City Council. Council members took part in training on various topics including Defensive Tactics, Search and Seizure issues, Crisis Intervention, Electronic Control Device, and Firearms.

The Traffic Bureau received 10,010 calls for service, made 340 arrests, made 156 DUI arrests, issued 662 moving violations, 149 equipment violations, issued 1,642 accident violations, completed 2462 accident reports, completed 139 criminal reports, issued 1,003 parking tickets, conducted 1,369 tows and participated in 371 special detail assignments.

The Gang Unit seized over \$2,000 cash, 129 grams of marijuana, 9 grams of crack-cocaine, and 17 firearms including 2 assault weapons. The Gang Unit participated in the convictions of 157 gang members. The Unit is number one in the state for proactive enforcement of Ohio Gang Law.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
POLICE:				
Account Clerk	3.00	3.00	3.00	3.00
Building Inspector	1.00	1.00	1.00	1.00
Crime Analyst	1.00	1.00	1.00	2.00
Health Education Specialist	1.00	1.00	1.00	1.00
Law Enforcement Planner	1.00	2.00	2.00	2.00
Police Captain	10.00	10.00	10.00	10.00
Police Chief	1.00	0.00	0.00	1.00
Police Deputy Chief	2.00	1.00	0.00	0.00
Police Lieutenant	20.00	20.00	19.00	21.00
Police Officer	367.00	356.00	345.00	345.00
Police Records Supervisor	1.00	1.00	1.00	1.00
Police Sergeant	70.00	70.00	69.00	70.00
Safety Communications Supervisor	1.00	1.00	1.00	1.00
Safety Communication Tech	1.00	1.00	1.00	1.00
Secretary	35.00	36.00	35.00	35.00
TOTAL POLICE	515.00	504.00	489.00	494.00

BUDGET COMMENTS

The budget provides for a base level of 447 uniformed positions charged to the General Fund operating budget. The actual number of uniformed positions fluctuates during the year, but the City strives to maintain adequate staffing levels by hiring and starting new police classes at the earliest possible date.

POLICE

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
ADMINISTRATION	52,180,843	50,731,750	50,476,005	52,691,480
POLICE - NON OPERATING	0	569	0	0
Total for Department:	52,180,843	50,732,319	50,476,005	52,691,480

POLICE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	32,161,539	31,344,374	30,690,479	31,258,070
Fringe Benefits	13,749,096	14,095,699	15,132,657	16,223,500
Total: Personal Services	45,910,635	45,440,073	45,823,136	47,481,570
Other				
Direct Expenditures	2,437,817	2,226,865	1,851,155	2,448,920
Utilities	72,585	77,792	61,376	67,250
Debt Service	370,011	352,490	352,486	352,100
Insurance	157,025	181,545	154,908	181,560
State/County Charges	19,658	18,317	19,633	21,000
Rentals and Leases	151,953	166,900	65,600	75,780
Interfund Charges	2,697,906	2,268,337	2,123,381	2,002,800
Total: Other	5,906,955	5,292,246	4,628,539	5,149,410
Capital Outlay				
Capital Outlay	363,253	0	24,330	60,500
Total: Capital Outlay	363,253	0	24,330	60,500
Total for Department:	52,180,843	50,732,319	50,476,005	52,691,480

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2011

	Personal Services	Other	Capital Outlay	Total
General Fund	42,584,280	3,340,520		45,924,800
Special Revenue Fund	4,897,290	1,807,890	60,500	6,765,680
Trust and Agency Fund		1,000		1,000
Total for Department:	47,481,570	5,149,410	60,500	52,691,480

POLICE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	48,997,765	47,470,564	44,390,970	45,924,800
Special Revenue Fund	3,183,078	3,261,755	6,085,035	6,765,680
Trust and Agency Fund	0	0	0	1,000
Total for Department:	52,180,843	50,732,319	50,476,005	52,691,480

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	515.000	481.000	449.000	470.000
Special Revenue Fund	0.000	23.000	40.000	24.000
Total for Department:	515.000	504.000	489.000	494.000

POLICE

DIVISION: ADMINISTRATION

Provide protection of persons and property of Akron residents and businesses. Apprehension and detention of criminals and the general maintenance of order for all Akron residents.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	32,161,539	31,344,374	30,690,479	31,258,070
Fringe Benefits	13,749,096	14,095,699	15,132,657	16,223,500
Total: Personal Services	45,910,635	45,440,073	45,823,136	47,481,570
Other				
Direct Expenditures	2,437,817	2,226,865	1,851,155	2,448,920
Utilities	72,585	77,792	61,376	67,250
Debt Service	370,011	352,490	352,486	352,100
Insurance	157,025	181,545	154,908	181,560
State/County Charges	19,658	18,317	19,633	21,000
Rentals and Leases	151,953	166,900	65,600	75,780
Interfund Charges	2,697,906	2,267,768	2,123,381	2,002,800
Total: Other	5,906,955	5,291,677	4,628,539	5,149,410
Capital Outlay				
Capital Outlay	363,253	0	24,330	60,500
Total: Capital Outlay	363,253	0	24,330	60,500
Division Total:	52,180,843	50,731,750	50,476,005	52,691,480

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	48,997,765	47,470,564	44,390,970	45,924,800
Special Revenue Fund	3,183,078	3,261,186	6,085,035	6,765,680
Trust and Agency Fund	0	0	0	1,000
Division Total:	52,180,843	50,731,750	50,476,005	52,691,480

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	515.000	481.000	449.000	470.000
Special Revenue Fund	0.000	23.000	40.000	24.000
Division Total:	515.000	504.000	489.000	494.000

POLICE

DIVISION: POLICE - NON OPERATING

Non-operating expenses for the Police Department.

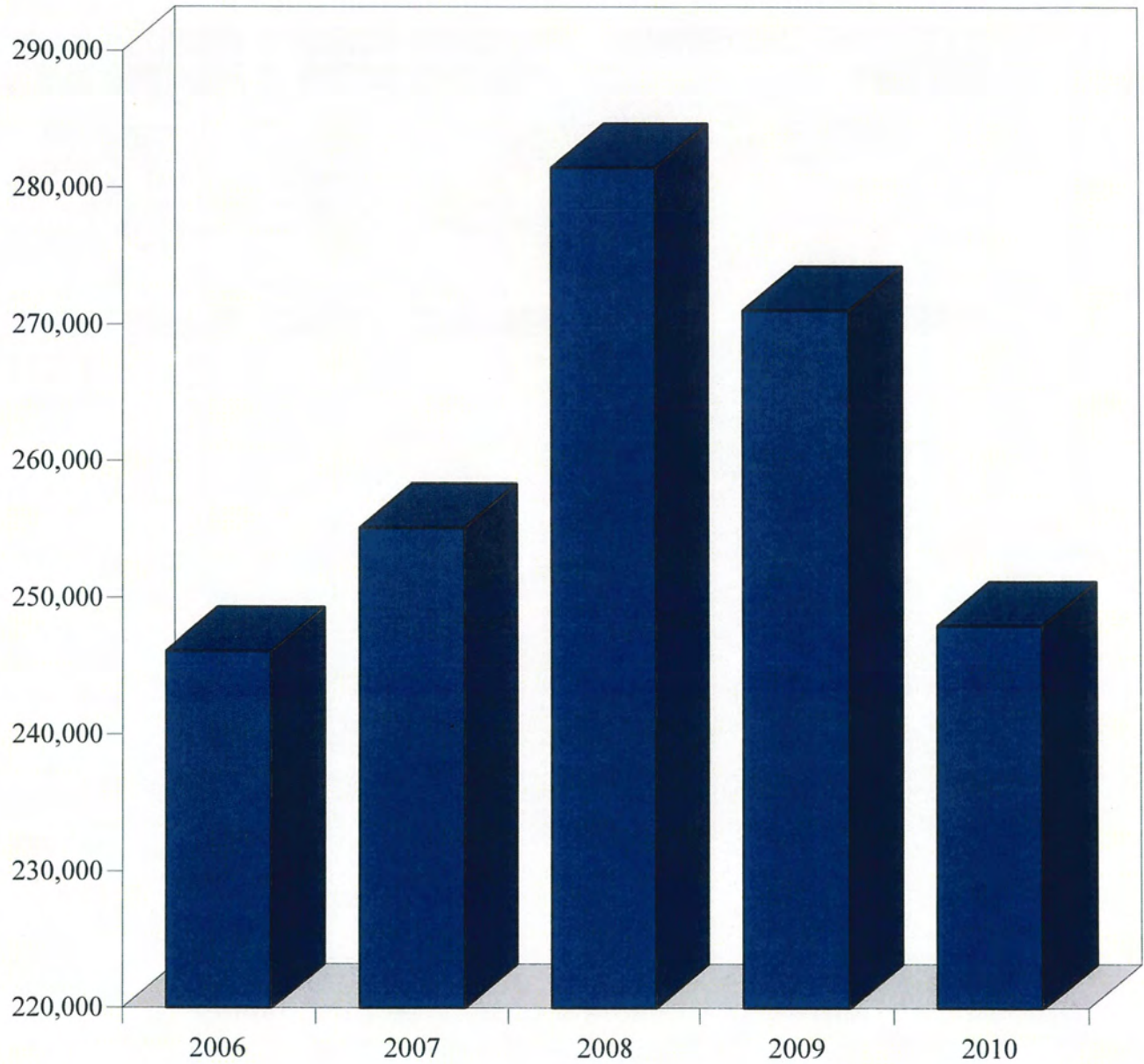
DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Other				
Interfund Charges	0	569	0	0
Total: Other	0	569	0	0
Division Total:	0	569	0	0

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Special Revenue Fund	0	569	0	0
Division Total:	0	569	0	0

POLICE
2006 - 2010
CALLS FOR SERVICE



Public Health

DEPARTMENT OF PUBLIC HEALTH

DESCRIPTION

The Department of Public Health, through the Director of Health and the Health Commission, is responsible for all matters concerning public health and sanitation within the City. The Health Department consists of eight divisions: Administration, Air Quality, Counseling Services, Community Health Assessment/Health Promotion, Environmental Health, Housing, Laboratory and Medical & Nursing. The Health Commission has police powers to enforce its health rules and regulations. The Health Commission, composed of five members of the City of Akron appointed by the Mayor and confirmed by City Council, serves as the policy-setting body for the Akron Health Department.

Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health District.

The only expenses contained here are related to terminal expenses and consolidation related expenses.

HEALTH

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
ADMINISTRATION	2,929,912	2,847,590	3,256,100	177,000
AIR QUALITY	1,595,830	4,028,072	1,643,729	270,000
COUNSELING SERVICES	1,264,278	1,119,914	1,002,750	47,000
ENVIRONMENTAL HEALTH	1,927,225	1,761,844	2,935,231	38,500
HOUSING	2,652,080	2,597,879	423,546	0
LABORATORY	392,072	372,595	8,558	0
MEDICAL AND NURSING	4,279,782	4,485,652	4,388,868	286,500
HEALTH CHAHP	1,361,080	1,371,126	2,003,355	5,000
EPIDEMIOLOGY	0	0	330,878	0
CONSOLIDATED HEALTH	0	0	0	6,055,000
Total for Department:	16,402,259	18,584,672	15,993,015	6,879,000

HEALTH

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	7,491,661	7,286,897	5,659,278	116,500
Fringe Benefits	3,440,323	3,391,358	3,883,310	1,040,000
Total: Personal Services	10,931,984	10,678,255	9,542,588	1,156,500
Other				
Direct Expenditures	4,260,064	4,249,135	5,053,942	5,573,000
Utilities	83,983	72,036	55,011	12,500
Insurance	105,953	131,752	63,838	6,000
Rentals and Leases	331,094	379,576	350,124	1,400
Interfund Charges	689,181	3,073,918	927,512	129,600
Total: Other	5,470,275	7,906,417	6,450,427	5,722,500
Total for Department:	16,402,259	18,584,672	15,993,015	6,879,000

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2011

	Personal Services	Other	Capital Outlay	Total
General Fund	250,000	5,300,000		5,550,000
Special Revenue Fund	906,500	422,500		1,329,000
Total for Department:	1,156,500	5,722,500		6,879,000

HEALTH

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	7,905,045	7,407,822	6,504,712	5,550,000
Special Revenue Fund	8,497,214	11,176,850	9,488,303	1,329,000
Total for Department:	16,402,259	18,584,672	15,993,015	6,879,000

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	89.300	65.650	59.750	0.000
Special Revenue Fund	62.700	72.350	50.250	0.000
Total for Department:	152.000	138.000	110.000	0.000

ADMINISTRATION DIVISION

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<u>PUBLIC HEALTH:</u>				
<i>Administration:</i>				
Account Clerk	0.00	1.00	0.00	0.00
Accounts Analyst	1.25	1.50	1.50	0.00
Application Programmer	0.00	0.50	0.00	0.00
Deputy Director	1.00	1.00	1.00	0.00
Director	1.00	0.00	0.00	0.00
Disease Control Officer	1.00	0.00	0.00	0.00
Epidemiologist	0.00	0.50	0.00	0.00
Executive Assistant	1.00	1.00	0.00	0.00
Health Education Specialist	1.50	1.50	1.00	0.00
Health Services Grants Coordinator	1.00	1.00	1.00	0.00
Public Health Medical Officer	3.00	0.25	0.00	0.00
Nutritionist	1.00	0.00	0.00	0.00
Public Health Nurse	0.00	6.00	0.00	0.00
Secretary	4.00	2.00	2.00	0.00
Total Administration	15.75	16.25	6.50	0.00

HEALTH

DIVISION: ADMINISTRATION

Provide administrative support and direction to all divisions of the Akron Health Department. Provide administrative support to the Akron Health Commission. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	1,037,295	1,083,884	492,372	6,500
Fringe Benefits	618,784	461,809	415,858	4,000
Total: Personal Services	1,656,079	1,545,693	908,230	10,500
Other				
Direct Expenditures	1,138,030	1,135,673	2,080,741	160,000
Utilities	18,923	10,959	8,311	2,000
Insurance	72,238	94,612	39,624	0
Rentals and Leases	7,669	15,628	9,817	1,400
Interfund Charges	36,973	45,025	209,377	3,100
Total: Other	1,273,833	1,301,897	2,347,870	166,500
Division Total:	2,929,912	2,847,590	3,256,100	177,000

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	1,460,965	1,172,904	626,472	0
Special Revenue Fund	1,468,947	1,674,686	2,629,628	177,000
Division Total:	2,929,912	2,847,590	3,256,100	177,000

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	11.750	5.500	4.500	0.000
Special Revenue Fund	4.000	10.750	2.000	0.000
Division Total:	15.750	16.250	6.500	0.000

AIR QUALITY DIVISION

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
PUBLIC HEALTH:				
<i>Air Quality Management:</i>				
Accounts Analyst	0.50	0.50	0.50	0.00
Air Pollution Engineer	5.00	5.00	5.00	0.00
Air Quality Management Administrator	1.00	0.00	1.00	0.00
Application Programmer	0.00	0.50	0.00	0.00
Chief Air Pollution Engineer	1.00	1.00	0.00	0.00
Environmental Services Aide	1.00	1.00	1.00	0.00
Health Education Specialist	1.00	1.00	1.00	0.00
Lab Analyst	2.00	2.00	1.00	0.00
Sanitarian	4.00	5.00	4.00	0.00
Secretary	2.00	2.00	2.00	0.00
Total Air Quality Management	17.50	18.00	15.50	0.00

HEALTH

DIVISION: AIR QUALITY

Delegate agency of the Ohio Environmental Protection Agency, serving all of Summit, Portage and Medina counties. Operates an ambient air monitoring network, enforce state and local air pollution regulations, investigate complaints of air pollution problems and enforce asbestos regulations. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	901,885	824,583	825,720	35,000
Fringe Benefits	368,898	500,945	526,650	215,000
Total: Personal Services	1,270,783	1,325,528	1,352,370	250,000
Other				
Direct Expenditures	94,804	119,056	103,913	0
Utilities	16,527	15,333	12,480	3,000
Insurance	4,850	5,600	5,423	0
Rentals and Leases	82,880	82,880	85,470	0
Interfund Charges	125,986	2,479,675	84,073	17,000
Total: Other	325,047	2,702,544	291,359	20,000
Division Total:	1,595,830	4,028,072	1,643,729	270,000

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Special Revenue Fund	1,595,830	4,028,072	1,643,729	270,000
Division Total:	1,595,830	4,028,072	1,643,729	270,000

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Special Revenue Fund	17.500	18.000	15.500	0.000
Division Total:	17.500	18.000	15.500	0.000

COUNSELING DIVISION

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<u>PUBLIC HEALTH:</u>				
<i>Counseling Services:</i>				
Accounts Analyst	0.75	0.50	0.50	0.00
Alcoholic/Drug Prevention Specialist	2.00	2.00	2.00	0.00
Alcoholism Counselor	6.00	6.00	5.00	0.00
Clinic Assistant	1.00	1.00	1.00	0.00
Counseling Services/Alcoholism Manager	1.00	0.00	0.00	0.00
Public Health Psychologist	1.00	0.00	0.00	0.00
Secretary	2.00	2.00	2.00	0.00
Total Counseling Services	13.75	11.50	10.50	0.00

HEALTH

DIVISION: COUNSELING SERVICES

Provide alcohol and drug prevention programs. Counsel the public for treatment of alcoholism. Participate in Court Outreach Program by providing alcohol/drug addiction treatment to juvenile offenders. Conduct City of Akron Employee Assistance Program to help employees with a wide range of personal problems. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	781,605	691,667	526,870	25,000
Fringe Benefits	380,023	308,541	381,446	20,000
Total: Personal Services	1,161,628	1,000,208	908,316	45,000
Other				
Direct Expenditures	30,187	60,127	45,928	0
Utilities	0	565	510	0
Insurance	1,455	1,680	986	0
Interfund Charges	71,008	57,334	47,010	2,000
Total: Other	102,650	119,706	94,434	2,000
Division Total:	1,264,278	1,119,914	1,002,750	47,000

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	399,960	303,492	168,630	0
Special Revenue Fund	864,318	816,422	834,120	47,000
Division Total:	1,264,278	1,119,914	1,002,750	47,000

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	3.750	0.500	0.000	0.000
Special Revenue Fund	10.000	11.000	10.500	0.000
Division Total:	13.750	11.500	10.500	0.000

ENVIRONMENTAL DIVISION

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<u>PUBLIC HEALTH:</u>				
<i>Environmental Health:</i>				
Accounts Analyst	0.00	0.00	0.50	0.00
Clinic Assistant	0.00	0.00	1.00	0.00
Environmental Health Administrator	1.00	0.00	0.00	0.00
Environmental Services Aide	0.00	1.00	1.00	0.00
Health Education Specialist	0.00	0.00	0.50	0.00
Public Health Nurse	0.00	0.00	0.50	0.00
Sanitarian	14.00	13.00	11.00	0.00
Sanitarian Supervisor	3.00	1.00	2.00	0.00
Secretary	3.00	3.00	3.00	0.00
Total Environmental Health	21.00	18.00	19.50	0.00

HEALTH

DIVISION: ENVIRONMENTAL HEALTH

Inspect food service operations in the City of Akron, respond to nuisance and rodent complaints. Maintain and expand computerized Right-to-Know (chemical storage) database. Conduct City-wide mosquito spraying program. Eliminate litter, unsanitary and blighting conditions through a special private property cleanup program. Inspect swimming pools and spas for compliance with State of Ohio regulations. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	967,954	919,988	948,112	14,000
Fringe Benefits	415,468	411,972	970,548	11,000
Total: Personal Services	1,383,422	1,331,960	1,918,660	25,000
Other				
Direct Expenditures	411,109	353,846	920,079	5,000
Utilities	5,810	6,113	7,256	5,500
Insurance	10,185	11,760	10,817	0
Rentals and Leases	0	0	28,671	0
Interfund Charges	116,699	58,165	49,748	3,000
Total: Other	543,803	429,884	1,016,571	13,500
Division Total:	1,927,225	1,761,844	2,935,231	38,500

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	1,516,037	1,432,402	1,690,392	0
Special Revenue Fund	411,188	329,442	1,244,839	38,500
Division Total:	1,927,225	1,761,844	2,935,231	38,500

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	19.750	16.750	14.000	0.000
Special Revenue Fund	1.250	1.250	5.500	0.000
Division Total:	21.000	18.000	19.500	0.000

HOUSING DIVISION

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<u>PUBLIC HEALTH:</u>				
<i>Housing:</i>				
Accounts Analyst	0.50	0.50	0.00	0.00
Application Programmer	0.25	0.00	0.00	0.00
Clinic Assistant	1.00	1.00	0.00	0.00
Environmental Services Aide	1.00	0.00	0.00	0.00
Health Education Specialist	0.50	0.50	0.00	0.00
Housing Administrator	1.00	1.00	0.00	0.00
Public Health Nurse	0.50	0.50	0.00	0.00
Sanitarian	12.00	6.00	0.00	0.00
Sanitarian Supervisor	2.00	3.00	0.00	0.00
Secretary	5.00	3.00	0.00	0.00
Semi-Skilled Laborer	1.00	1.00	0.00	0.00
Total Housing	24.75	16.50	0.00	0.00

HEALTH

DIVISION: HOUSING

Inspect housing in Akron for compliance with Akron's Environmental Health and Housing code. Respond to complaints about dilapidated housing. Work with the Housing Appeals Board to raze unsafe, unsanitary houses in Akron and to repair rundown houses. Conduct lead poisoning prevention program. Beginning in 2010, this division is now part of the Department of Service. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	1,057,210	1,042,613	0	0
Fringe Benefits	458,757	481,345	902	0
Total: Personal Services	1,515,967	1,523,958	902	0
Other				
Direct Expenditures	939,868	734,792	18,370	0
Utilities	6,577	7,837	0	0
Insurance	9,925	10,050	0	0
Rentals and Leases	12,160	35,843	3,135	0
Interfund Charges	167,583	285,399	401,139	0
Total: Other	1,136,113	1,073,921	422,644	0
Division Total:	2,652,080	2,597,879	423,546	0

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	1,107,110	1,018,191	688	0
Special Revenue Fund	1,544,970	1,579,688	422,858	0
Division Total:	2,652,080	2,597,879	423,546	0

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	15.900	5.900	0.000	0.000
Special Revenue Fund	8.850	10.600	0.000	0.000
Division Total:	24.750	16.500	0.000	0.000

LABORATORY DIVISION

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<u>PUBLIC HEALTH:</u>				
<i>Laboratory:</i>				
Microbiologist	2.75	0.00	0.00	0.00
Public Health Lab Manager	1.00	0.00	0.00	0.00
Secretary	1.00	0.00	0.00	0.00
Total Laboratory	4.75	0.00	0.00	0.00

HEALTH

DIVISION: LABORATORY

Provide laboratory services and consultation as needed by the various divisions, health-related agencies and industries with health-related problems to supplement or confirm clinical or environmental observations. Beginning in 2010, this division's responsibilities have been dispersed to various other Department of Health divisions. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	241,345	228,639	0	0
Fringe Benefits	100,101	100,371	0	0
Total: Personal Services	341,446	329,010	0	0
Other				
Direct Expenditures	48,908	41,720	8,558	0
Interfund Charges	1,718	1,865	0	0
Total: Other	50,626	43,585	8,558	0
Division Total:	392,072	372,595	8,558	0

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	375,122	358,906	8,558	0
Special Revenue Fund	16,950	13,689	0	0
Division Total:	392,072	372,595	8,558	0

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	4.750	0.000	0.000	0.000
Division Total:	4.750	0.000	0.000	0.000

MEDICAL AND NURSING DIVISION

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<u>PUBLIC HEALTH:</u>				
<i>Medical & Nursing:</i>				
Account Clerk	1.00	1.00	0.00	0.00
Clinic Assistant	6.00	6.00	5.00	0.00
Consumer Services Clerk	1.00	0.50	0.75	0.00
Health Education Specialist	1.00	1.00	0.50	0.00
Intake Clerk	1.00	0.00	0.00	0.00
Microbiologist	0.25	3.00	3.00	0.00
Office Manager	1.00	1.00	1.00	0.00
Public Health Lab Manager	0.00	1.00	1.00	0.00
Public Health Medical Officer	0.00	2.00	2.00	0.00
Public Health Nurse	19.50	8.50	9.75	0.00
Public Health Nursing Supervisor	3.00	1.00	1.00	0.00
Public Health Nutritionist	6.00	5.00	6.00	0.00
Secretary	2.00	5.00	3.00	0.00
W.I.C. Program Supervisor	0.00	1.00	1.00	0.00
W.I.C. Program Coordinator	1.00	0.00	0.00	0.00
Total Medical & Nursing	42.75	36.00	34.00	0.00

HEALTH

DIVISION: MEDICAL AND NURSING

Operate clinics for pregnant women in need of prenatal care, for children requiring health services, for WIC (Women/Infants/Children) supplemental food program, and for persons afflicted with sexually transmitted diseases. Conduct HIV antibody testing and AIDS counseling. Provide services for children with medical handicaps. Immunize children and adults. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	2,061,950	1,998,953	1,758,034	36,000
Fringe Benefits	876,012	884,683	1,069,538	35,000
Total: Personal Services	2,937,962	2,883,636	2,827,572	71,000
Other				
Direct Expenditures	1,072,892	1,329,449	1,301,153	203,000
Utilities	20,906	18,909	16,343	2,000
Insurance	6,815	7,490	6,495	0
Rentals and Leases	117,733	134,573	122,440	0
Interfund Charges	123,474	111,595	114,865	10,500
Total: Other	1,341,820	1,602,016	1,561,296	215,500
Division Total:	4,279,782	4,485,652	4,388,868	286,500

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	1,878,698	1,894,640	1,784,448	0
Special Revenue Fund	2,401,084	2,591,012	2,604,420	286,500
Division Total:	4,279,782	4,485,652	4,388,868	286,500

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	21.650	15.250	17.250	0.000
Special Revenue Fund	21.100	20.750	16.750	0.000
Division Total:	42.750	36.000	34.000	0.000

COMMUNITY HEALTH ASSESSMENT AND HEALTH PROMOTION

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<u>PUBLIC HEALTH:</u>				
<i>CHAHP:</i>				
Application Programmer	0.75	0.00	0.00	0.00
Clinic Assistant	1.00	1.00	1.00	0.00
Consumer Services Clerk	0.00	0.50	0.25	0.00
Data Entry Operator	1.00	1.00	1.00	0.00
Epidemiologist	1.00	0.00	0.00	0.00
Health Education Specialist	2.00	2.00	3.00	0.00
Health Promotion Manager	0.00	1.00	1.00	0.00
Public Health Nurse	0.00	5.00	6.75	0.00
Public Health Nursing Manager	0.00	1.00	1.00	0.00
Public Health Nursing Supervisor	0.00	1.00	0.00	0.00
Secretary	5.00	5.00	5.00	0.00
Vital Statistics Supervisor	1.00	1.00	1.00	0.00
Total CHAHP	11.75	18.50	20.00	0.00

HEALTH

DIVISION: HEALTH CHAHP

Maintain all birth and death records for the City of Akron. Issue certified copies of birth and death certificates to the public. Maintain a database of community statistics on births, deaths, disease, etc. This division also provides a variety of health education programs and information to schools, the community, and City employees by working with other divisions, community agencies, and school districts that will enable people to make knowledgeable decisions about their health, and inform the public about current health issues. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	442,417	496,570	867,488	0
Fringe Benefits	222,280	241,692	428,772	0
Total: Personal Services	664,697	738,262	1,296,260	0
Other				
Direct Expenditures	524,266	474,472	575,200	5,000
Utilities	15,240	12,320	10,111	0
Insurance	485	560	493	0
Rentals and Leases	110,652	110,652	100,591	0
Interfund Charges	45,740	34,860	20,700	0
Total: Other	696,383	632,864	707,095	5,000
Division Total:	1,361,080	1,371,126	2,003,355	5,000

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	1,167,153	1,227,287	1,894,646	0
Special Revenue Fund	193,927	143,839	108,709	5,000
Division Total:	1,361,080	1,371,126	2,003,355	5,000

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	11.750	18.500	20.000	0.000
Division Total:	11.750	18.500	20.000	0.000

EPIDEMIOLOGY

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<hr/>				
PUBLIC HEALTH:				
<i>EPIDEMIOLOGY:</i>				
Disease Control Officer	0.00	1.00	1.00	0.00
Epidemiologist	0.00	0.50	1.00	0.00
Public Health Medical Officer	0.00	0.75	1.00	0.00
Secretary	0.00	1.00	1.00	0.00
Total Epidemiology:	0.00	3.25	4.00	0.00

HEALTH

DIVISION: EPIDEMIOLOGY

This division was created in 2010 and is responsible for the coordination of communicable disease control and disease outbreak investigation. The division is also the central point for public health preparedness planning as well as general community health assessment activities, including response to public requests for data. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	0	0	240,682	0
Fringe Benefits	0	0	89,596	0
Total: Personal Services	0	0	330,278	0
Other				
Interfund Charges	0	0	600	0
Total: Other	0	0	600	0
Division Total:	0	0	330,878	0

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	0	0	330,878	0
Division Total:	0	0	330,878	0

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	0.000	3.250	4.000	0.000
Division Total:	0.000	3.250	4.000	0.000

CONSOLIDATED HEALTH

DESCRIPTION

The Consolidated Health division facilitates the expenditures relating to public health services for residents. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health District.

HEALTH

DIVISION: CONSOLIDATED HEALTH

Expenses related to the consolidation of the Akron Health Department with Summit County. Effective January 1, 2011, the City of Akron Department of Public Health consolidated with the Summit County Health Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Fringe Benefits	0	0	0	755,000
Total: Personal Services	0	0	0	755,000
Other				
Direct Expenditures	0	0	0	5,200,000
Insurance	0	0	0	6,000
Interfund Charges	0	0	0	94,000
Total: Other	0	0	0	5,300,000
Division Total:	0	0	0	6,055,000

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	0	0	0	5,550,000
Special Revenue Fund	0	0	0	505,000
Division Total:	0	0	0	6,055,000

Public Safety

DEPARTMENT OF PUBLIC SAFETY
Donald L. Plusquellic, Mayor

DESCRIPTION

By Charter, the Mayor serves as the Director of the Department of Public Safety. The responsibility for daily supervision of these divisions is split between the Deputy Mayor for Public Safety and the Director of Public Service. The following divisions are included in the Department of Public Safety: Building Inspection, Communications, Corrections, Disaster Services, Police/Fire Communications, Traffic Engineering and Weights and Measures. In 2007, the Weights and Measures Division's functions began to be enforced by Summit County. In 2009, the Building Inspection Division was combined with the Summit County Department of Building Standards. In 2010, the Traffic Engineering Division was moved to the Department of Public Service. The Department of Public Safety also includes the Police and Fire Divisions, but for budget purposes Police and Fire are considered separate departments due to their size.

BUDGET COMMENTS

The 2011 Operating Budget provides funding for the staffing of 94 full-time positions for the divisions of the Department of Public Safety. The 2011 Operating Budget also provides adequate funding for the operations of the various divisions within the Department. These funding levels have been established in coordination with the City's overall goal of conservative fiscal responsibilities.

SAFETY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
BUILDING INSPECTION	1,795,585	429,919	157,648	155,000
COMMUNICATIONS	2,342,343	1,847,315	2,238,160	2,238,630
CORRECTIONS	8,775,745	9,090,423	8,331,841	8,750,000
DISASTER SERVICES	449	64,974	108	50,500
POLICE/FIRE COMMUNICATIONS	5,022,473	4,216,540	4,670,947	5,698,580
TRAFFIC ENGINEERING	2,779,383	2,398,967	2,678,555	0
WEIGHTS AND MEASURES	59,759	57,682	56,789	60,000
Total for Department:	20,775,737	18,105,820	18,134,048	16,952,710

SAFETY

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	6,182,661	4,723,562	4,465,084	3,628,660
Fringe Benefits	2,904,986	2,491,175	2,689,285	2,204,580
Total: Personal Services	9,087,647	7,214,737	7,154,369	5,833,240
Other				
Direct Expenditures	10,073,418	10,220,193	9,782,627	9,910,350
Utilities	439,316	409,928	373,340	219,100
Debt Service	7,601	0	0	0
Insurance	33,682	42,139	32,569	15,820
Interfund Charges	758,471	208,827	559,647	94,200
Total: Other	11,312,488	10,881,087	10,748,183	10,239,470
Capital Outlay				
Capital Outlay	375,602	9,996	231,496	880,000
Total: Capital Outlay	375,602	9,996	231,496	880,000
Total for Department:	20,775,737	18,105,820	18,134,048	16,952,710

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2011

	Personal Services	Other	Capital Outlay	Total
General Fund	5,505,730	9,526,620		15,032,350
Special Revenue Fund	327,510	195,750	550,000	1,073,260
Internal Service Fund		517,100	330,000	847,100
Total for Department:	5,833,240	10,239,470	880,000	16,952,710

SAFETY

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	18,004,833	16,199,134	15,304,918	15,032,350
Special Revenue Fund	1,917,258	1,513,717	2,328,686	1,073,260
Internal Service Fund	853,646	392,969	500,444	847,100
Total for Department:	20,775,737	18,105,820	18,134,048	16,952,710

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	107.000	74.340	71.350	89.000
Special Revenue Fund	17.000	19.330	21.650	5.000
Total for Department:	124.000	93.670	93.000	94.000

BUILDING INSPECTION

DESCRIPTION

The Building Inspection Division is responsible for inspecting and ensuring that construction on all new buildings and alterations to existing facilities are done in compliance with the City's building codes. Building Inspection issues licenses and permits for building, plumbing, electrical and heating improvements. Effective in 2009, this division combined with the Summit County Department of Building Standards.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<i>Building Inspection:</i>				
Building Inspector	3.00	0.00	0.00	0.00
Civil Engineer	1.00	0.00	0.00	0.00
Customer Service Request Agent	2.00	0.00	0.00	0.00
Electrical Inspector	3.00	0.00	0.00	0.00
Engineering Technician	1.00	0.00	0.00	0.00
Mechanical Chief Inspector	1.00	0.00	0.00	0.00
Mechanical Inspector	1.00	0.00	0.00	0.00
Permit Clerk	1.00	0.00	0.00	0.00
Total Building Inspection	13.00	0.00	0.00	0.00

SAFETY

DIVISION: BUILDING INSPECTION

This division was responsible for inspecting all new buildings and alterations to existing facilities, receiving building and zoning code complaints, and issuing licenses and permits for building, plumbing, electrical and heating improvements. Per Ordinance 516-2008, in 2009, Summit County will now perform these duties and this budget will no longer exist for the 2010 budget.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	979,474	94,295	0	0
Fringe Benefits	467,882	172,118	10,591	0
Total: Personal Services	1,447,356	266,413	10,591	0
Other				
Direct Expenditures	274,462	141,330	143,465	155,000
Utilities	4,868	2,241	0	0
Insurance	6,790	7,840	493	0
Interfund Charges	62,109	12,095	3,099	0
Total: Other	348,229	163,506	147,057	155,000
Division Total:	1,795,585	429,919	157,648	155,000

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	1,795,585	429,919	157,648	155,000
Division Total:	1,795,585	429,919	157,648	155,000

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	13.000	0.000	0.000	0.000
Division Total:	13.000	0.000	0.000	0.000

COMMUNICATIONS DIVISION
Kevin Read, Communications Manager

DESCRIPTION

The Communications Division is responsible for the acquisition, installation, maintenance and repair of equipment to support the communication needs of all the City departments. Those needs are focused on, but are not limited to, telephone, radio, 911, closed-circuit televisions, paging, mobile data computers, automatic vehicle locators, mobile bar code readers and data networking communications. The division maintains an outside cable plant consisting of nearly 400 miles and more than 6,100 wire miles of underground and aerial wires and telephone cables, along with thousands of feet of fiber optic cables and hundreds of thousands of feet of wires in City buildings connecting all computers and telephones to the City's mainframe and municipal telephone system.

The division provides installation and maintenance service for the municipal fire alarm system, a network of nearly 200 fire alarm boxes located on City streets and within buildings to provide a direct communication path to the Akron Fire Department. The Communications Division also provides design, installation and maintenance services for security alarms in various City-owned buildings to protect against fire and intrusion on the personal safety of City employees.

GOALS & OBJECTIVES

- Provide timely and efficient installation, maintenance and repair services for all radio, telecommunications, video surveillance systems, voice processing and local area networks for all City divisions.
- Continue to pursue cost-cutting efforts to reduce overall telecommunications costs and monitor telecommunication usage, making adjustments where necessary. Also provide installation and support of automatic vehicle location units in Public Service vehicles.
- Install fiber optic cables throughout the City to meet the growing need for additional bandwidth and reduce maintenance costs associated with large count copper cables.
- Pursue additional agencies in joining the Regional Radio System to further develop interoperability throughout Summit County and reduce costs for all users, and provide technical assistance for the federally mandated frequency reconfiguration project so that the implementation phase will begin in 2010.
- Expand video surveillance cameras as requested and pursue new technology in wireless communications and computer telephone integration. Manage cellular service and equipment for all wireless air cards, cell phones, Blackberries and in-vehicle data devices.

SERVICE LEVELS

In 2010, the Communications Division responded to over 4,000 requests for service. The overall telecommunications costs have been lowered by reducing wire line services where applicable and monitoring monthly bills for unauthorized charges. The Communications division has changed over 50 Automatic Vehicle Location (AVL) units to pooled data plans realizing a cost savings of hundreds of dollars per month per vehicle.

Daily maintenance routines and fault monitoring were performed on the radio system, main telephone system, voice processing and call accounting systems to identify potential problems and monitor activity and traffic on the various systems. The division conducted monthly testing of the outside cable plant to prevent problems from escalating to service-affecting levels. Quarterly fire alarm testing and a preventive maintenance program kept the fire alarm system operating in a reliable working condition. Weekly transmitter site checks coupled with alarm monitoring and routine maintenance at five antenna locations allowed the division to avoid downtime and ensure the systems and equipment are functioning properly.

The Communications line crew extended fiber optic cables to 16 locations in 2010 and the Summit Metro Parks and Akron Metro Regional Transit have now become users of the Regional Radio System. There are currently 38 agencies operating on the system for daily use throughout Summit County.

In the past year, twenty-one new cameras have been added to the existing IP Video System.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
By Department:				
PUBLIC SAFETY:				
<i>Communications:</i>				
Communications Manager	1.00	1.00	1.00	1.00
Communications Supervisor	1.00	1.00	1.00	1.00
Communications Technician	5.00	4.00	4.00	4.00
Radio Communications Supervisor	1.00	0.00	0.00	0.00
Radio Technician	6.00	6.00	6.00	6.00
Secretary	2.00	1.00	1.00	1.00
Signal Line Foreman	1.00	1.00	1.00	1.00
Signal Lineworker	3.00	3.00	3.00	3.00
Total Communications	20.00	17.00	17.00	17.00

SAFETY

DIVISION: COMMUNICATIONS

Design, construct, and maintain radio and telephone communications systems and fire alarm signal systems for all City departments.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	878,330	880,806	785,711	786,630
Fringe Benefits	388,783	423,850	451,738	466,350
Total: Personal Services	1,267,113	1,304,656	1,237,449	1,252,980
Other				
Direct Expenditures	321,262	294,578	407,667	404,750
Utilities	221,967	196,261	170,131	198,100
Debt Service	7,601	0	0	0
Insurance	10,575	11,746	9,886	10,800
Interfund Charges	497,817	40,074	392,684	42,000
Total: Other	1,059,222	542,659	980,368	655,650
Capital Outlay				
Capital Outlay	16,008	0	20,343	330,000
Total: Capital Outlay	16,008	0	20,343	330,000
Division Total:	2,342,343	1,847,315	2,238,160	2,238,630

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	1,488,697	1,454,346	1,724,740	1,391,530
Special Revenue Fund	0	0	12,976	0
Internal Service Fund	853,646	392,969	500,444	847,100
Division Total:	2,342,343	1,847,315	2,238,160	2,238,630

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	20,000	17,000	17,000	17,000
Division Total:	20,000	17,000	17,000	17,000

CORRECTIONS

DESCRIPTION

In 1994, the City entered into a contract with Summit County to provide for the detention of persons arrested in Akron on misdemeanor charges. The City also contracts with the Oriana House and Interval Brotherhood Home, both of which are non-profit organizations that provide drug and alcohol rehabilitation and confinement. In addition, Oriana House provides home-incarceration and day-reporting programs for non-violent misdemeanor offenders, along with case management services in Family Violence Court.

SAFETY

DIVISION: **CORRECTIONS**

The City contracts with Summit County to provide for the detention of persons arrested in Akron on misdemeanor charges.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Other				
Direct Expenditures	8,775,745	9,090,423	8,331,841	8,750,000
Total: Other	8,775,745	9,090,423	8,331,841	8,750,000
Division Total:	8,775,745	9,090,423	8,331,841	8,750,000

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	8,775,745	9,090,423	8,331,841	8,750,000
Division Total:	8,775,745	9,090,423	8,331,841	8,750,000

DISASTER SERVICES

DESCRIPTION

The Disaster Services Division was created to provide funding for services in the unlikely event that some form of natural or other disaster occurs within the City. This divisional category represents the City's share of the disaster vehicle used by the Summit County Disaster Service Coordinator. The City pays the costs of repairs while the County pays for operating expenses.

SAFETY

DIVISION: DISASTER SERVICES

This division was created to provide funding for services in the unlikely event that some form of natural or other disaster was to occur within the City.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Other				
Direct Expenditures	0	64,875	0	50,000
Interfund Charges	449	99	108	500
Total: Other	449	64,974	108	50,500
Division Total:	449	64,974	108	50,500

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	449	64,974	108	50,500
Division Total:	449	64,974	108	50,500

POLICE/FIRE SAFETY COMMUNICATIONS

DESCRIPTION

Police/Fire Safety Communications serves as the City's emergency 911 dispatch center, which provides dispatch service to both the Police and Fire Departments.

GOALS & OBJECTIVES

- Replace the aged CAD servers now in service. By expending 9-1-1 tariff funds the Division will be able to replace the current CAD server boxes with new, up-to-date CAD server boxes. Technology has progressed to where three CAD boxes will be replaced with just two new CAD boxes.
- Deploy the new CAD servers utilizing a plan to place one in the equipment room at the Safety Communications Center and the second at the back-up 9-1-1 Center on Triplett Blvd. Two serial fiber adapters will be needed to connect the Communications Center to the back-up Center near the 3-1-1 Center. Once this deployment is complete Akron will have a true operating back-up Center capable of answering and dispatching calls for service.
- Rewire the equipment room's electrical wiring. The original wiring has been found to be inadequate for prolonged expansion.

SERVICE LEVELS

In 2010 the Safety Communications Center handled 248,197 CAD incidents. These incidents include both citizen generated calls for service and officer/firefighter generated calls for service.

In 2010 174,520 9-1-1 calls were answered by the Safety Communications Center. The total for non 9-1-1 calls for Police was 142,606 and Fire was 9,648. The total number of telephone calls answered by the Safety Communications Center for 2010 was 326,774.

The original UPS (Uninterrupted Power Supply) equipment was replaced in 2010. Two smaller APC units now serve and provide protection to the Communications Center.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
PUBLIC SAFETY:				
<i>Police-Fire Communications Center:</i>				
Application Programmer	2.00	1.00	1.00	1.00
Assistant to the Mayor	1.00	0.00	0.00	0.00
Computer Programmer Analyst	2.00	2.00	2.00	2.00
Safety Communication Supervisor	3.00	2.00	2.00	2.00
Safety Communication Technician	52.00	49.00	16.00	54.00
Safety Communication Trainee	1.00	0.00	32.00	17.00
Secretary	1.00	1.00	1.00	1.00
Total Police-Fire Communications Center	62.00	55.00	54.00	77.00

SAFETY

DIVISION: POLICE/FIRE COMMUNICATIONS

Provide emergency 911 call dispatch services for the Police and Fire Departments.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	2,850,404	2,520,900	2,631,444	2,842,030
Fringe Benefits	1,387,761	1,287,860	1,388,649	1,738,230
Total: Personal Services	4,238,165	3,808,760	4,020,093	4,580,260
Other				
Direct Expenditures	352,149	331,474	344,573	490,600
Utilities	17,667	20,978	25,338	21,000
Insurance	998	4,948	5,359	5,020
Interfund Charges	53,900	50,380	64,431	51,700
Total: Other	424,714	407,780	439,701	568,320
Capital Outlay				
Capital Outlay	359,594	0	211,153	550,000
Total: Capital Outlay	359,594	0	211,153	550,000
Division Total:	5,022,473	4,216,540	4,670,947	5,698,580

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	4,314,780	3,866,762	4,005,874	4,625,320
Special Revenue Fund	707,693	349,778	665,073	1,073,260
Division Total:	5,022,473	4,216,540	4,670,947	5,698,580

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	57.000	50.000	49.000	72.000
Special Revenue Fund	5.000	5.000	5.000	5.000
Division Total:	62.000	55.000	54.000	77.000

TRAFFIC ENGINEERING
David Gasper, Traffic Engineer

DESCRIPTION

The Traffic Engineering Division is responsible for the safe and efficient movement of vehicles and pedestrians on the City of Akron's transportation system as well as assisting in the planning of additions or upgrades to that system. The division is also responsible for maintenance of the transportation system including bulb and sign replacements, painting and accident repairs. Traffic Engineering also oversees the City's parking meter operations including revenue collections, ticket writing and meter repair and/or replacement. Effective January 1, 2011, the Traffic Engineering Division is under the Department of Public Service.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
By Department:				
PUBLIC SAFETY:				
<i>Traffic Engineering:</i>				
Account Clerk	0.00	0.00	1.00	0.00
Cable & Line Utilityworker	0.00	1.00	1.00	0.00
Civil Engineer	1.00	0.00	1.00	0.00
Electronics Technician	6.00	5.00	5.00	0.00
Parking Meter Foreman	1.00	1.00	1.00	0.00
Parking Meterworker	3.00	2.00	1.00	0.00
Secretary	1.00	0.00	0.00	0.00
Signal Line Foreman	1.00	1.00	1.00	0.00
Signal Lineworker	1.00	1.00	1.00	0.00
Traffic Engineer	1.00	0.67	1.00	0.00
Traffic Engineering Aide	1.00	0.00	0.00	0.00
Traffic Marker	7.00	6.00	5.00	0.00
Traffic Marking Foreman	1.00	0.00	0.00	0.00
Traffic Operations Supervisor	1.00	1.00	1.00	0.00
Traffic Sign Painter	1.00	1.00	1.00	0.00
Traffic Signal Supervisor	1.00	1.00	1.00	0.00
Traffic Signal Technician	1.00	1.00	1.00	0.00
Traffic System Design Technician	1.00	0.00	0.00	0.00
Total Traffic Engineering	29.00	21.67	22.00	0.00

SAFETY

DIVISION: TRAFFIC ENGINEERING

Maintain the City's traffic and emergency signal system, street name signs, lane and crosswalk markings, and all parking meters. Beginning in 2011, this division will be under the Department of Public Service.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	1,474,453	1,227,561	1,047,929	0
Fringe Benefits	660,560	607,347	838,307	0
Total: Personal Services	2,135,013	1,834,908	1,886,236	0
Other				
Direct Expenditures	290,041	239,831	498,292	0
Utilities	194,814	190,448	177,871	0
Insurance	15,319	17,605	16,831	0
Interfund Charges	144,196	106,179	99,325	0
Total: Other	644,370	554,063	792,319	0
Capital Outlay				
Capital Outlay	0	9,996	0	0
Total: Capital Outlay	0	9,996	0	0
Division Total:	2,779,383	2,398,967	2,678,555	0

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	1,569,818	1,235,028	1,027,918	0
Special Revenue Fund	1,209,565	1,163,939	1,650,637	0
Division Total:	2,779,383	2,398,967	2,678,555	0

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	17.000	7.340	5.350	0.000
Special Revenue Fund	12.000	14.330	16.650	0.000
Division Total:	29.000	21.670	22.000	0.000

WEIGHTS AND MEASURES

DESCRIPTION

The primary function of the Weights and Measures Division is to see that equity prevails in all commercial transactions involving determination of quantity, delivery of correct weight, elimination of fraud and enforcement of laws relative to weights and measures. Weights and Measures tests gasoline pumps, small scales in grocery stores, scanning devices, prescription balances, dairy measurements, prepackaged goods and scales for weighing trucks in the City of Akron.

Per Akron City Council Ordinance 619-2006, the services of the Weights and Measures Division were outsourced to the Summit County Auditor's Office, Division of Weights and Measures. Services are provided on an annual, renewable contract basis. The amount budgeted here reflects payments to the County of Summit.

SAFETY

DIVISION: **WEIGHTS AND MEASURES**

This division was responsible for checking accuracy of all measuring devices used for sales to the public. Per Ordinance 619-2006, in 2007, Summit County will perform the functions of the Weights and Measures Division.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Other				
Direct Expenditures	59,759	57,682	56,789	60,000
Total: Other	59,759	57,682	56,789	60,000
Division Total:	59,759	57,682	56,789	60,000

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	59,759	57,682	56,789	60,000
Division Total:	59,759	57,682	56,789	60,000

PUBLIC SAFETY NON-OPERATING DIVISION
Craig Gilbride, Deputy Mayor for Public Safety

DESCRIPTION

The Non-Operating Division administers the equipment replacement for the Department of Public Safety, funded through the Capital Investment program.

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Public Service

DEPARTMENT OF PUBLIC SERVICE
Richard A. Merolla, Director of Public Service
John Valle, Deputy Director of Public Service
Ronald L. Williamson, Deputy Director of Public Service

DESCRIPTION

The Department of Public Service is the largest City of Akron department and is staffed with approximately 35% of the municipal workforce. The department provides water and sewer utilities. It maintains streets, parks, public facilities, the motorized equipment fleet and picks up waste and recyclable materials. This department also provides all recreational services and performs all engineering activities. In addition, both municipal golf courses and the City-owned airport are part of this department.

BUDGET COMMENTS

The 2011 Operating Budget funds 700 full-time positions for the Department of Public Service. Funding levels have been established in coordination with the City's overall goal of conservative fiscal responsibility.

SERVICE

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
AIRPORT	1,058,212	736,124	622,643	583,630
BUILDING MAINTENANCE	4,910,058	7,071,065	12,229,884	9,801,300
CUSTOMER SERVICE	1,052,537	1,055,553	1,391,527	1,011,950
ENGINEERING BUREAU	9,573,787	9,212,198	8,434,971	8,170,200
ENGINEERING SERVICES	259,695	347,416	180,722	185,280
GOLF COURSE	1,647,467	1,557,404	1,713,404	1,473,850
HIGHWAY MAINTENANCE	10,379,358	9,935,976	10,326,990	8,800,530
LANDFILL	677,154	531,297	605,225	620,000
MOTOR EQUIPMENT	11,408,814	10,098,094	12,506,951	8,569,000
OFF-STREET PARKING	4,530,371	4,833,086	4,914,523	4,910,840
OIL AND GAS	870,949	171,888	473,483	231,380
PARKS MAINTENANCE	3,445,590	3,015,741	2,876,779	3,158,710
PLANS AND PERMITS	218,041	172,258	166,737	165,770
PUBLIC WORKS ADMINISTRATION	576,664	438,099	272,197	338,880
RECREATION	5,270,555	5,115,955	5,278,886	5,080,160
RECYCLING	1,082,795	1,100,003	1,357,127	1,131,640
SANITATION	9,761,970	9,375,533	9,137,791	9,595,090
SERVICE DIRECTOR'S OFFICE	1,178,163	801,941	603,388	615,010
SEWER	37,814,724	35,292,388	34,306,351	41,508,090
STREET AND HIGHWAY LIGHTING	4,259,225	3,655,526	5,657,860	4,261,000
STREET CLEANING	6,649,087	6,359,324	6,555,090	6,553,560
WATER	39,572,508	36,010,234	34,198,154	44,596,020
CUSTOMER SERVICE REQUEST	780,906	590,073	397,256	620,560
HOUSING	0	0	1,190,050	1,358,830
TRAFFIC ENGINEERING	0	0	0	2,183,590
DOWNTOWN DISTRICT HEATING SYSTEM	0	0	0	1,000,000
PUBLIC SERVICE - NON-OPERATING	117,964,551	77,893,058	84,478,403	113,408,640
Total for Department:	274,943,181	225,370,234	239,876,392	279,933,510

SERVICE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	36,552,806	33,257,112	31,076,623	33,885,570
Fringe Benefits	16,315,947	15,713,865	17,536,294	19,250,750
Total: Personal Services	52,868,753	48,970,977	48,612,917	53,136,320
Other				
Direct Expenditures	64,858,740	60,313,186	75,236,121	93,526,390
Income Tax Refunds	0	0	0	3,500,000
Utilities	12,621,132	12,939,576	12,565,822	12,903,800
Debt Service	25,866,432	24,792,195	22,679,063	26,093,110
Insurance	700,901	760,015	1,109,731	1,123,380
State/County Charges	1,632,628	1,386,791	1,335,585	1,812,700
Rentals and Leases	709,567	2,109,465	1,868,165	2,772,610
Interfund Charges	43,694,014	34,358,824	50,479,951	39,960,700
Total: Other	150,083,414	136,660,052	165,274,438	181,692,690
Capital Outlay				
Capital Outlay	71,991,014	39,739,205	25,989,037	45,104,500
Total: Capital Outlay	71,991,014	39,739,205	25,989,037	45,104,500
Total for Department:	274,943,181	225,370,234	239,876,392	279,933,510

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2011

	Personal Services	Other	Capital Outlay	Total
General Fund	11,168,450	16,647,760		27,816,210
Special Revenue Fund	11,044,210	49,206,740	6,500,000	66,750,950
Capital Projects Fund	520,000	32,811,000	29,200,000	62,531,000
Enterprise Fund	23,343,200	73,348,450	9,404,500	106,096,150
Internal Service Fund	7,060,460	9,678,740		16,739,200
Total for Department:	53,136,320	181,692,690	45,104,500	279,933,510

SERVICE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	29,102,565	26,738,291	25,913,705	27,816,210
Special Revenue Fund	48,528,707	45,936,731	62,148,028	66,750,950
Capital Projects Fund	84,483,700	52,718,052	51,264,644	62,531,000
Enterprise Fund	93,637,767	83,271,100	83,909,610	106,096,150
Internal Service Fund	19,190,442	16,706,060	16,640,405	16,739,200
Total for Department:	274,943,181	225,370,234	239,876,392	279,933,510

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	164.500	104.400	126.700	147.950
Special Revenue Fund	115.500	137.300	123.600	134.450
Capital Projects Fund	0.000	0.000	0.500	0.000
Enterprise Fund	287.000	266.300	265.600	332.600
Internal Service Fund	96.000	95.330	84.100	85.000
Total for Department:	663.000	603.330	600.500	700.000

AIRPORT DIVISION

Stephen A. Dubetz, P.E., P.S., Manager

DESCRIPTION

The Airport Division, which falls under the supervision of the City's Public Works Bureau, is responsible for running the day-to-day operations and maintenance of the Akron Fulton International Airport. In addition to the daily maintenance of the runways, field, lights and buildings, the division is also responsible for collecting rental revenues and tie-down fees. The Airport Division also acts as a liaison among the City, State Office of Aviation and the Federal Aviation Administration when filing grant applications and on matters pertaining to airport improvement, development and safety.

GOALS & OBJECTIVES

- Use new technology and collaborate with the Communications Division to determine a detailed desired scope for installing IP cameras at the airport by June 30th. A camera system would enhance safety by giving the radio operator real time observations of the runways and taxiways.
- Determine whether or not using electricity generated by solar panels at the Airport is feasible and desirable by April 30th.

SERVICE LEVELS

In 2010, the Airport Division had pavement maintenance repairs made with a total cost under \$40,000. The first phase of the Taxiway P rehabilitation was completed. Also, the Airport Division awarded a contract to repaint portions of runway and taxiway markings so that no markings are older than five years. The work has been deferred to 2011.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<u>PUBLIC SERVICE:</u>				
<i>Airport:</i>				
Account Clerk	1.00	1.00	0.00	0.00
Airport Maintenance Worker	1.00	1.00	1.00	2.00
Airport Operations Agent	1.00	0.00	0.00	0.00
Airport Supervisor	1.00	1.00	1.00	1.00
Executive Assistant	0.00	1.00	0.00	0.00
Landscaper	0.00	0.00	1.00	0.00
Traffic Marker	1.00	1.00	0.00	0.00
Total Airport	5.00	5.00	3.00	3.00

SERVICE

DIVISION: AIRPORT

Operation and maintenance of Airport, including runways, fields, lights and buildings.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	230,671	226,342	155,115	155,710
Fringe Benefits	98,874	117,484	139,502	83,420
Total: Personal Services	329,545	343,826	294,617	239,130
Other				
Direct Expenditures	362,295	61,425	25,826	54,570
Utilities	13,725	13,943	13,375	14,600
Insurance	27,192	13,432	11,783	9,020
Interfund Charges	325,455	303,498	277,042	266,310
Total: Other	728,667	392,298	328,026	344,500
Division Total:	1,058,212	736,124	622,643	583,630

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	530,160	260,160	230,160	230,160
Enterprise Fund	528,052	475,964	392,483	353,470
Division Total:	1,058,212	736,124	622,643	583,630

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Enterprise Fund	5.000	5.000	3.000	3.000
Division Total:	5.000	5.000	3.000	3.000

BUILDING MAINTENANCE DIVISION

Gary Arman, Manager

DESCRIPTION

The Building Maintenance Division is responsible for the maintenance of all City-owned buildings, park buildings, recreation equipment and parking facilities.

GOALS & OBJECTIVES

- Analyze City utility usage for all properties to reduce consumption by at least 5% for 2011
- Compile a business case to incorporate new technologies and upgrade the existing Facility Management System for downtown buildings by December 31st.

SERVICE LEVELS

In 2010, the Building Maintenance Division completed the installation of 15 programmable thermostats and light controls in the CitiCenter Building, Municipal Building and Stubbs Justice Center.

Building Maintenance completed a review for its inventory and ordering process of its paper products to identify any possible streamlining and savings. It also completed a database of building utility locations to be available for NIMS distribution.

After a review of the City's parking operations, Building Maintenance initiated a new parking security plan that created cost savings of more than 25%.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<u>PUBLIC SERVICE:</u>				
<i>Building Maintenance:</i>				
Building Electrician	2.00	1.00	1.00	1.00
Building Maintenance Foreman	1.00	1.00	1.00	1.00
Custodial Foreman	1.00	1.00	1.00	1.00
Custodian	15.00	13.00	13.00	13.00
Facilities & Maintenance Supervisor	1.00	1.00	1.00	1.00
Facilities Maintenance Manager	1.00	1.00	0.50	0.50
Heating & Air Conditioning Repairer	2.00	2.00	2.00	2.00
Maintenance Repairer	5.00	5.00	5.00	5.00
Secretary	1.00	1.00	1.00	1.00
Semi-Skilled Laborer	3.00	2.00	2.00	2.00
Total Building Maintenance	32.00	28.00	27.50	27.50

SERVICE

DIVISION: BUILDING MAINTENANCE

Provide total and partial maintenance for City-owned buildings, park buildings, recreation equipment and parking decks.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	1,242,542	1,150,447	1,032,915	1,034,410
Fringe Benefits	605,582	680,219	689,003	686,190
Total: Personal Services	1,848,124	1,830,666	1,721,918	1,720,600
Other				
Direct Expenditures	1,248,361	3,571,804	8,236,780	6,028,630
Utilities	1,445,051	1,361,407	1,505,975	1,087,200
Insurance	18,738	79,535	435,827	437,440
State/County Charges	233,056	117,647	206,996	173,000
Rentals and Leases	61,396	66,876	74,890	75,000
Interfund Charges	55,332	43,130	47,498	279,430
Total: Other	3,061,934	5,240,399	10,507,966	8,080,700
Division Total:	4,910,058	7,071,065	12,229,884	9,801,300

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	3,537,429	3,512,954	3,618,118	3,434,370
Special Revenue Fund	1,372,629	3,558,111	8,611,766	6,366,930
Division Total:	4,910,058	7,071,065	12,229,884	9,801,300

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	30.500	26.500	26.000	26.000
Special Revenue Fund	1.500	1.500	1.500	1.500
Division Total:	32.000	28.000	27.500	27.500

CUSTOMER SERVICE DIVISION

John Eaton, Acting Manager

DESCRIPTION

The Customer Service Division provides the City's animal control services, supervises the court-ordered community service program participants, coordinates special projects and enforces the nuisance control ordinances to include weed control, junk vehicles, zoning, graffiti and right-of-way obstructions.

GOALS & OBJECTIVES

- Analyze the possibility for mobile computing for both housing and nuisance inspectors. It is envisioned that by obtaining a suitable mobile system the division would save time, create less paperwork, keep inspectors in the field for longer periods and increase our overall productivity without adding personnel.
- Increase the number of registered rental units in the rental registration program by 10% by November 1, 2011. This will increase revenue and help clean up neighborhoods.

SERVICE LEVELS

In 2010, the Customer Service Division fully integrated the Customer Service and former Health Housing Division. The close proximity of all inspectors, supervisors and managers since the merger has improved communications and saved a significant amount of time and duplicate inspections.

Work process reviews have been completed for Environmental Health Exterior Trash cleanups. All inspections are now documented electronically and contractors are now notified by email. Utilizing the Collections Division of the Law Department has resulted in collection of over \$70,000 for clean up fees that previously would have gone uncollected and assessed. The number of inspections and cleanups increased in 2010.

400 tires were removed and recycled from vacant lots and two tons of scrap metal was sold. The end result was less money paid out in dumping fees to Waste Management and more revenue generated.

More inspections on existing community housing were conducted in 2010 than in 2009, with fewer workers. This can be attributed to the combination of the Housing and Customer Service Divisions.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year:

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
PUBLIC SERVICE:				
<i>Customer Service:</i>				
Animal Control Warden	2.00	2.00	2.00	2.00
Building Permits Supervisor	1.00	1.00	1.00	1.00
Customer Service Coordinator	1.00	0.00	0.00	0.00
Customer Service Inspector	1.00	3.00	3.00	3.00
Customer Service Request Agent	0.00	5.50	5.50	1.00
Deputy Service Director	0.00	0.00	0.25	0.00
Operations Research Analyst	0.00	0.00	0.20	0.00
Public Projects Crew Leader	2.00	1.00	1.00	1.00
Public Works Manager	0.00	0.00	0.20	0.00
Pumping System Mechanic	0.00	1.00	1.00	1.00
Total Customer Service	7.00	13.50	14.15	9.00

SERVICE

DIVISION: CUSTOMER SERVICE

Resource center for public service information requests, complaints, and special projects.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	398,412	409,276	663,495	396,890
Fringe Benefits	186,078	245,635	358,699	237,870
Total: Personal Services	584,490	654,911	1,022,194	634,760
Other				
Direct Expenditures	346,115	283,265	282,161	290,900
Utilities	5,882	4,964	3,874	5,700
Insurance	7,275	8,400	5,916	5,840
Interfund Charges	108,775	67,327	77,382	74,750
Total: Other	468,047	363,956	369,333	377,190
Capital Outlay				
Capital Outlay	0	36,686	0	0
Total: Capital Outlay	0	36,686	0	0
Division Total:	1,052,537	1,055,553	1,391,527	1,011,950

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	813,505	691,301	643,067	595,590
Special Revenue Fund	239,032	364,252	748,460	416,360
Division Total:	1,052,537	1,055,553	1,391,527	1,011,950

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	6.000	4.000	4.000	5.000
Special Revenue Fund	1.000	9.500	10.150	4.000
Division Total:	7.000	13.500	14.150	9.000

ENGINEERING BUREAU
Ralph Coletta, City Engineer

DESCRIPTION

The Engineering Bureau is responsible for the design and construction activities related to City streets, sidewalks, sewer and water utilities, bridges, facilities and properties.

GOALS & OBJECTIVES

- Investigate and implement green technologies in project design plans and construction of capital projects including highways, lighting, parks and the CSO Long Term Control Plan.
- Further promote and explore cooperative engineering and technological efforts in 2011 among other city departments including Public Utilities, Public Works and Traffic Engineering.

SERVICE LEVELS

In 2010, the Engineering Bureau reduced paper usage by transmitting drawings to the printing company electronically, eliminating the production of hardcopy sets of plans for copying.

Numerous projects were designed to employ “green” methods for adaptive re-use of buildings, energy efficient lighting and storm water runoff. Some projects include the Smith-Ghent Slope Stabilization, Landmark Building Cleanup, Little Cuyahoga River Restoration, Canal Place Cleanup and Siberling Way.

The Engineering Bureau provided technical resources to the Akron GreenPrint in the areas of Green House Gas (GHG) data collection,, Smart Water and Wastewater Management, and Smart Conservation of Natural Resources.

The Bureau conducted training and in-house seminars throughout the year. The numerous presentations and webinars presented included “Real-time Monitoring and Controls for Sewer Optimization”, “Geogrids for Unpaved & Paved Applications”, “Safety Aspects of Timing Traffic Signals”, and “Standards for Bike Lanes, Road Diets, and Lane Narrowing”.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<u>PUBLIC SERVICE:</u>				
<i>Engineering Bureau:</i>				
Account Clerk	1.00	1.00	1.00	1.00
Applications Analyst	1.00	1.00	1.00	1.00
Architectural Designer	1.00	0.00	0.00	0.00
Cartographer	1.00	1.00	1.00	1.00
City Engineer	2.00	1.00	1.00	1.00
Civil Engineer	8.00	8.00	5.00	5.00
Construction Materials Lab Supervisor	1.00	1.00	1.00	1.00
Deputy Service Director	0.00	0.50	0.00	0.00
Drafter	2.00	2.00	1.00	1.00
Engineering Administrative Services Manager	1.00	0.00	0.00	0.00
Engineering Construction Manager	1.00	1.00	1.00	1.00
Engineering Design Manager	0.00	1.00	1.00	1.00
Engineering Environmental Manager	1.00	1.00	1.00	1.00
Engineering Project Coordinator	5.00	5.00	4.00	4.00
Engineering Technician	21.00	17.00	17.00	18.00
Landscape Technician	1.00	1.00	1.00	1.00
Operations Research Analyst	0.00	0.25	0.00	0.00
Public Works Manager	0.00	0.00	0.10	0.00
Secretary	3.00	3.00	3.00	3.00
Senior Engineer	6.00	5.00	5.00	5.00
Service Director	0.00	0.25	0.00	0.00
Survey Party Chief	1.00	1.00	0.00	0.00
Survey Projects Supervisor	1.00	0.00	0.00	0.00
Surveyor	0.00	1.00	1.00	1.00
Surveyor Aide/Technician	1.00	1.00	1.00	1.00
Traffic Engineer	0.00	0.33	0.00	0.00
Traffic Engineer Aide	0.00	1.00	0.00	0.00
Total Engineering Bureau	59.00	54.33	46.10	47.00

SERVICE

DIVISION: ENGINEERING BUREAU

Design and construction activities related to City streets, sidewalks, bridges and facilities, and properties.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	3,869,593	3,691,577	2,906,629	2,867,360
Fringe Benefits	1,597,101	1,391,432	1,516,479	1,375,250
Total: Personal Services	5,466,694	5,083,009	4,423,108	4,242,610
Other				
Direct Expenditures	139,191	86,533	45,078	102,200
Utilities	23,778	24,213	15,798	20,000
Debt Service	20,903	0	0	0
Insurance	14,065	16,240	13,311	14,040
Rentals and Leases	0	0	0	10,000
Interfund Charges	3,909,156	4,002,203	3,937,676	3,781,350
Total: Other	4,107,093	4,129,189	4,011,863	3,927,590
Division Total:	9,573,787	9,212,198	8,434,971	8,170,200

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Special Revenue Fund	158,511	179,656	194,406	0
Internal Service Fund	9,415,276	9,032,542	8,240,565	8,170,200
Division Total:	9,573,787	9,212,198	8,434,971	8,170,200

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Internal Service Fund	59.000	54.330	46.100	47.000
Division Total:	59.000	54.330	46.100	47.000

ENGINEERING SERVICES DIVISION
Stephen A. Dubetz, P.E., P.S., Manager

DESCRIPTION

The Engineering Services Division includes the Civil Engineering, Landfill, Oil and Gas and Street and Highway Lighting divisions. The Division provides civil and electrical engineering for the operation and maintenance of City streets, expressways, parks and airport. It also provides administrative services for the City's natural gas well operations, oil and gas mineral rights leasing, and landfill operations.

GOALS & OBJECTIVES

- Utilize mobile computing for field access to the City network to enable on-site checking of whether or not the appropriate permit has been issued for work observed by November.
- Research available hardware, software and training to enable reviewing and marking comments on drawings viewed on large computer/TV screens. Create short list of suppliers and estimated cost by June 1st.

SERVICE LEVELS

In 2010, Engineering Services performed 448 reviews of construction submittals from City Central Services, Zoning and the Bureau of Engineering with 348 (78%) of them completed within five working days.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
By Department:				
PUBLIC SERVICE:				
<i>Engineering Services:</i>				
Engineering Technician	1.00	2.00	2.00	2.00
Permit Inspector	0.00	1.00	0.00	0.00
Public Works Engineering Services Manager	0.50	0.50	0.00	0.00
Surveyor	1.00	0.00	0.00	0.00
Total Engineering Services	2.50	3.50	2.00	2.00

SERVICE

DIVISION: ENGINEERING SERVICES

Responsible for the administration of the Landfill, Oil and Gas, and Street Lighting Divisions.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	159,853	227,746	104,192	107,270
Fringe Benefits	75,777	88,643	50,881	58,230
Total: Personal Services	235,630	316,389	155,073	165,500
Other				
Direct Expenditures	5,136	10,932	9,828	6,660
Utilities	0	1,640	975	700
Insurance	1,455	1,680	2,465	2,080
Interfund Charges	17,474	16,775	12,381	10,340
Total: Other	24,065	31,027	25,649	19,780
Division Total:	259,695	347,416	180,722	185,280

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Special Revenue Fund	259,695	347,416	180,722	185,280
Division Total:	259,695	347,416	180,722	185,280

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Special Revenue Fund	2.500	3.500	2.000	2.000
Division Total:	2.500	3.500	2.000	2.000

GOLF COURSE DIVISION
Greg Kalail, Recreation Manager

DESCRIPTION

The Golf Course Division owns and operates the J. Edward Good Park Golf Course and the Mud Run Golf Course and Training Facility. The Good Park Golf Course is an 18-hole facility with a pro-shop, clubhouse and full banquet facilities to accommodate golf outings. The Mud Run Golf Course is a 9-hole course that is home to the First Tee of Akron program. The amenities include a clubhouse with a pro-shop, snack bar and banquet facility. The Training Facility includes a driving range and several practice greens and chipping areas.

GOALS & OBJECTIVES

- Proceed with the effort to use the internet and social media to increase awareness of the improving facility and increase revenue throughout the golf season.
- Utilize technology at the ground maintenance facilities in order to access and identify parts with on-line schematics, document equipment repairs and service, and run the irrigation systems more efficiently.

SERVICE LEVELS

In 2010, the Golf Course Division researched environmentally safe products for use on green grass areas to become more “green”. Now the Golf Course Division is using Floratine products that do not require EPA regulation numbers because they are not harmful to the environment.

The Golf Course Division acquired over 1,000 email addresses through its new website and created a database to communicate with customers and ultimately increase revenues. The Division hopes to at least triple the number of email addresses by 2012.

The Golf Course Division received an additional revenue stream by using Golfnow.com to sell tee times.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
PUBLIC SERVICE:				
<i>Golf Course:</i>				
Golf Course Maintenance Worker	1.00	1.00	1.00	1.00
Golf Course Manager	1.00	0.00	0.00	0.00
Golf Operations Coordinator	1.00	1.00	0.00	0.00
Golf Course Supervisor	1.00	1.00	1.00	1.00
Greenskeeper	1.00	1.00	1.00	1.00
Recreation Manager	0.00	0.30	0.00	0.00
Total Golf Course	5.00	4.30	3.00	3.00

SERVICE

DIVISION: GOLF COURSE

Operate the J. Edward Goodpark and Mud Run golf courses.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	613,673	546,833	491,062	495,600
Fringe Benefits	214,742	279,241	343,034	175,270
Total: Personal Services	828,415	826,074	834,096	670,870
Other				
Direct Expenditures	293,108	203,797	232,158	234,350
Utilities	104,277	94,978	94,129	96,000
Debt Service	0	0	0	18,460
Insurance	3,091	3,348	2,939	2,840
State/County Charges	474	276	0	0
Rentals and Leases	92,913	95,293	95,318	119,380
Interfund Charges	325,189	333,638	347,804	331,950
Total: Other	819,052	731,330	772,348	802,980
Capital Outlay				
Capital Outlay	0	0	106,960	0
Total: Capital Outlay	0	0	106,960	0
Division Total:	1,647,467	1,557,404	1,713,404	1,473,850

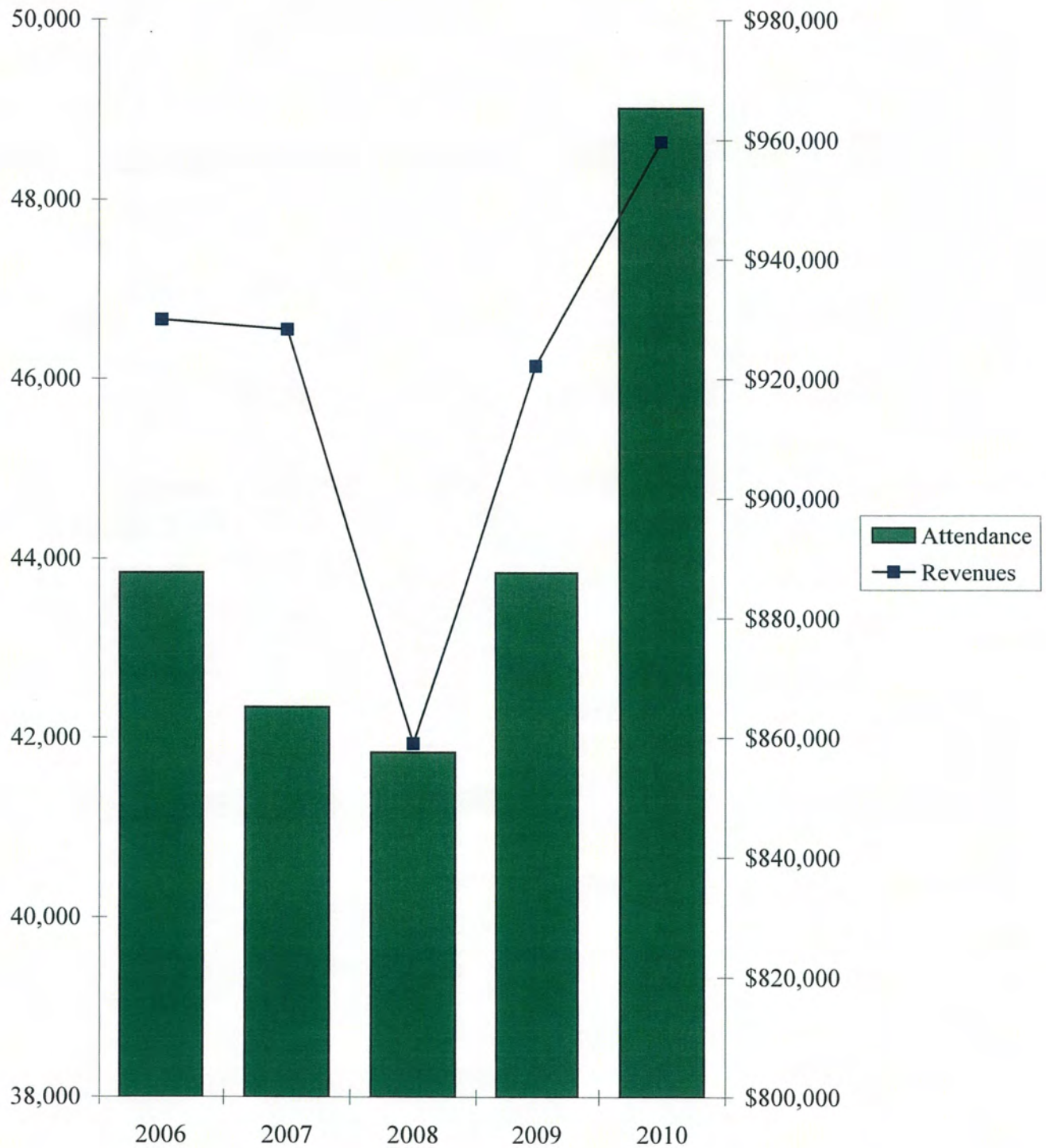
DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	300,000	300,000	300,000	300,000
Special Revenue Fund	0	0	106,960	0
Enterprise Fund	1,347,467	1,257,404	1,306,444	1,173,850
Division Total:	1,647,467	1,557,404	1,713,404	1,473,850

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Enterprise Fund	5.000	4.300	3.000	3.000
Division Total:	5.000	4.300	3.000	3.000

MUD RUN AND GOOD PARK GOLF COURSES
2006 - 2010
ATTENDANCE & REVENUES



HIGHWAY MAINTENANCE

Steven C. Batdorf, Superintendent

DESCRIPTION

The Highway Maintenance Division is responsible for maintaining approximately 900 miles of streets, expressways and bridges within the City of Akron. This work includes fence and guardrail maintenance, crash attenuator maintenance and repairs, pavement repairs, expressway mowing, bridge maintenance, roadway crack sealing, street resurfacing and snow and ice control. In addition, Highway Maintenance performs street restoration repairs for the City's Water and Sewer divisions and maintains the thousands of trees, shrubs and plant beds that have been installed and planted along the City's expressway system in recent years.

GOALS & OBJECTIVES

- Install GPS mapping system in foreman and supervisor vehicles to increase efficiency by June 1st.
- Use technology and explore route optimization software options to reorganize residential snow and ice map routes to corresponding primary and secondary routes by November 1st.

SERVICE LEVELS

In 2010, the Highway Maintenance Division improved the Hot In Place Asphalt Recycling Program by installing heavier hydraulic cylinders and stronger steering mechanisms on equipment, reducing equipment breakdowns. Also, thicker insulation improved heat transfer improving productivity.

High velocity fans were installed on the Pre-Heat Machines used in the Asphalt Recycling Program to reduce smoke and heat exposure to operators.

On Route 8 northbound and southbound from the central interchange to the northern corporation limit, the Highway Maintenance Division improved the appearance of and maintained City plant beds.

Highway Maintenance continued and expanded operator and safety training. Training included a comprehensive safety and traffic control training class for the Asphalt Recycling Program. This included classes concerning the asphalt roller, the paving machines and support equipment, lockout-tagout, work zone issues, forklift certification, snow and ice, and PPE.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<u>PUBLIC SERVICE:</u>				
<i>Highway Maintenance:</i>				
Equipment Operator	19.00	17.00	16.00	16.00
Highway Maintenance Emergency Worker	2.00	2.00	2.00	2.00
Highway Maintenance Foreman	7.00	5.00	3.00	3.00
Highway Maintenance Superintendent	1.00	1.00	1.00	1.00
Highway Maintenance Supervisor	1.00	0.00	0.00	0.00
Landscaper	5.00	6.00	6.00	6.00
Maintenance Repairer	1.00	1.00	1.00	1.00
Mason	4.00	4.00	4.00	4.00
Public Works Manager	0.00	1.00	0.00	0.00
Public Works Supervisor	2.00	2.00	4.00	4.00
Secretary	1.00	1.00	1.00	0.00
Semi-Skilled Laborer	22.00	21.00	19.00	19.00
Storekeeper	1.00	1.00	1.00	1.00
Tree Trimmer	1.00	1.00	1.00	1.00
Total Highway Maintenance	67.00	63.00	59.00	58.00

SERVICE

DIVISION: HIGHWAY MAINTENANCE

Maintain streets, expressway and bridges, including fence-guardrail maintenance, pavement repairs, mowing, bridge maintenance, crack sealing, resurfacing, sealing, and snow and ice control.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	3,917,003	3,335,480	2,998,258	2,881,740
Fringe Benefits	1,633,688	1,656,802	1,580,415	1,604,410
Total: Personal Services	5,550,691	4,992,282	4,578,673	4,486,150
Other				
Direct Expenditures	763,000	896,438	671,340	652,650
Utilities	140,703	147,327	116,920	150,500
Debt Service	54,158	0	0	119,700
Insurance	62,969	71,738	66,712	67,520
Rentals and Leases	16,634	3,121	0	165,970
Interfund Charges	3,791,203	3,825,070	4,893,345	3,158,040
Total: Other	4,828,667	4,943,694	5,748,317	4,314,380
Division Total:	10,379,358	9,935,976	10,326,990	8,800,530

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	2,099,920	2,455,000	2,550,000	2,100,000
Special Revenue Fund	8,279,438	7,480,976	7,776,990	6,700,530
Division Total:	10,379,358	9,935,976	10,326,990	8,800,530

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Special Revenue Fund	67.000	63.000	59.000	58.000
Division Total:	67.000	63.000	59.000	58.000

SERVICE

DIVISION: LANDFILL

Disposal of solid waste. On November 9, 1998, the City of Akron turned over operations of the Hardy Road Landfill to Akron Regional Landfill, Inc. Pursuant to a ruling by the Ohio EPA, the Hardy Road Landfill officially closed on June 30, 2002.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Other				
Direct Expenditures	677,154	531,297	605,225	620,000
Total: Other	677,154	531,297	605,225	620,000
Division Total:	677,154	531,297	605,225	620,000

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Special Revenue Fund	677,154	531,297	605,225	620,000
Division Total:	677,154	531,297	605,225	620,000

MOTOR EQUIPMENT DIVISION
Jeffrey A. Walck, Equipment Shop Supervisor

DESCRIPTION

The Motor Equipment Division is responsible for the maintenance and repair of the City's motorized equipment fleet. The division operates three locations to maintain the 1,900 piece fleet. The bureau provides fuel to all City vehicles, and sells fuel to Summit County and other miscellaneous operations. The division participates in the acquisition of new City equipment by assessing needs, developing specifications, analyzing competitive bids and recommending purchases.

GOALS & OBJECTIVES

- Motor Equipment will continue looking for areas to in-source services to outside agencies and enter into at least two new contracts as a way of increasing revenue by December 31st.
- Motor Equipment would like to include important consolidation moves to assist APUB's Water & Sewer Maintenance facilities and Fire Maintenance to improve response times and cut costs by December 31st.

SERVICE LEVELS

In 2010, the Motor Equipment Division designed an accident database with help from the Collections Division of the Law Department. Vehicles move through the process quickly from accident damage to repair and the Law Department is notified if accident parties are uninsured and cannot pay.

A new component part numbering system for new vehicles was implemented. All new equipment is now being logged into the system along with components that match the main vehicles numbers. This allows repair costs to be measured per component or entire piece of equipment.

Motor Equipment's use of retreaded tires over new tires continues to increase. In some cases, the application of retreaded tires costs only a third of the price of comparable new tires. Motor Equipment expanded this program to APUB and Fire Maintenance.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
PUBLIC SERVICE:				
<i>Motor Equipment:</i>				
Account Clerk	1.00	2.00	0.00	0.00
Customer Service Request Agent	1.00	1.00	1.00	1.00
Equipment Mechanic	18.00	15.00	15.00	15.00
Equipment Mechanic Foreman	3.00	3.00	3.00	3.00
Equipment Serviceworker	2.00	1.00	1.00	1.00
Equipment Shop Supervisor	1.00	1.00	1.00	1.00
Equipment Storekeeper	1.00	1.00	1.00	1.00
Fire Equipment Mechanic	0.00	4.00	3.00	3.00
Fire Equipment Supervisor	0.00	1.00	1.00	1.00
Master Equipment Mechanic	4.00	5.00	5.00	5.00
Master Equipment Mechanic Foreman	0.00	1.00	1.00	1.00
Master Equipment Shop Supervisor	1.00	1.00	1.00	1.00
Master Fire Equipment Mechanic	0.00	3.00	3.00	3.00
Motor Equipment Manager	1.00	0.00	0.00	0.00
Secretary	1.00	0.00	0.00	0.00
Storekeeper	1.00	0.00	0.00	0.00
Welder	2.00	2.00	2.00	2.00
Total Motor Equipment	37.00	41.00	38.00	38.00

SERVICE

DIVISION: MOTOR EQUIPMENT

Maintenance, repair and preventative maintenance of City equipment.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	1,703,465	1,732,830	1,841,374	1,804,870
Fringe Benefits	839,246	819,726	968,161	1,012,980
Total: Personal Services	2,542,711	2,552,556	2,809,535	2,817,850
Other				
Direct Expenditures	6,924,497	4,855,797	5,380,729	5,508,500
Utilities	120,567	138,051	104,925	117,000
Debt Service	48,590	16,214	8,649	16,000
Insurance	9,775	11,003	8,244	8,200
Interfund Charges	116,236	100,103	97,039	101,450
Total: Other	7,219,665	5,121,168	5,599,586	5,751,150
Capital Outlay				
Capital Outlay	1,646,438	2,424,370	4,097,830	0
Total: Capital Outlay	1,646,438	2,424,370	4,097,830	0
Division Total:	11,408,814	10,098,094	12,506,951	8,569,000

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Special Revenue Fund	1,633,648	2,424,576	4,107,111	0
Internal Service Fund	9,775,166	7,673,518	8,399,840	8,569,000
Division Total:	11,408,814	10,098,094	12,506,951	8,569,000

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Internal Service Fund	37.000	41.000	38.000	38.000
Division Total:	37.000	41.000	38.000	38.000

OFF-STREET PARKING DIVISION

Gary Arman, Manager

DESCRIPTION

The Off-Street Parking Division is responsible for providing parking facilities throughout the downtown area.

GOALS & OBJECTIVES

- Off-Street Parking will be consolidating with the City's On-Street Parking Division this year, thus streamlining operations for all facets of parking throughout the City.

SERVICE LEVELS

The Off-Street Parking Division operates and maintains (via contract) eight parking garages and several surface lots with more than 8,000 total parking spaces,

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
By Department:				
PUBLIC SERVICE:				
<i>Off-Street Parking:</i>				
Deputy Service Director	0.00	0.00	0.20	0.20
Facilities Maintenance Manager	0.00	0.00	0.50	0.50
Total Off-Street Parking	0.00	0.00	0.70	0.70

SERVICE

DIVISION: OFF-STREET PARKING

Provide parking facilities throughout the downtown area.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	0	0	57,499	105,240
Fringe Benefits	0	0	17,800	48,790
Total: Personal Services	0	0	75,299	154,030
Other				
Direct Expenditures	2,298,863	2,582,857	2,502,514	2,359,600
Utilities	607,881	683,325	667,336	687,400
Debt Service	959,994	41,997	20,616	83,000
Insurance	46,340	46,181	40,790	41,000
State/County Charges	409,651	400,893	476,534	477,000
Rentals and Leases	0	875,435	939,116	902,450
Interfund Charges	207,642	202,398	192,318	206,360
Total: Other	4,530,371	4,833,086	4,839,224	4,756,810
Division Total:	4,530,371	4,833,086	4,914,523	4,910,840

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Enterprise Fund	4,530,371	4,833,086	4,914,523	4,910,840
Division Total:	4,530,371	4,833,086	4,914,523	4,910,840

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Enterprise Fund	0.000	0.000	0.700	0.700
Division Total:	0.000	0.000	0.700	0.700

OIL AND GAS DIVISION

Stephen A. Dubetz, P.E., P.S., Manager

DESCRIPTION

The Oil and Gas Division is responsible for the operation, maintenance and regulatory compliance of the 13 City-owned oil and gas wells and the leasing of City oil and gas mineral rights.

GOALS & OBJECTIVES

- Review proposed leases of city owned oil and gas mineral rights and send suggested lease terms to the Service Director within five business days of receipt.

SERVICE LEVELS

The City's oil and gas well system consists of 13 well heads, seven tank batteries, and underground piping near the intersection of Akron Peninsula and Bath Roads.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of	As of	As of	Budget
By Department:	12/31/08	12/31/09	12/31/10	2011
<u>PUBLIC SERVICE:</u>				
<i>Oil & Gas:</i>				
Landfill Attendant	1.00	0.00	0.00	0.00
Permit Inspector	0.00	0.00	1.00	1.00
Public Works Engineering Services Manager	0.00	0.00	0.50	0.50
Secretary	0.00	0.00	0.00	1.00
Total Oil & Gas	1.00	0.00	1.50	2.50

SERVICE

DIVISION: OIL AND GAS

Operation and maintenance of the City's oil and gas wells.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	36,556	11,092	80,343	115,330
Fringe Benefits	18,726	35,391	33,676	66,960
Total: Personal Services	55,282	46,483	114,019	182,290
Other				
Direct Expenditures	61,145	121,238	41,670	44,210
Utilities	406	351	265	500
Insurance	0	0	14,500	0
State/County Charges	1,442	2,113	1,617	2,000
Interfund Charges	752,674	1,703	301,412	2,380
Total: Other	815,667	125,405	359,464	49,090
Division Total:	870,949	171,888	473,483	231,380

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Enterprise Fund	870,949	171,888	473,483	231,380
Division Total:	870,949	171,888	473,483	231,380

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Enterprise Fund	1.000	0.000	1.500	2.500
Division Total:	1.000	0.000	1.500	2.500

PARKS MAINTENANCE
Joe Toth, Acting Superintendent

DESCRIPTION

The Parks Maintenance Division is responsible for providing and maintaining clean, safe and functional park facilities for the citizens of Akron. The division is responsible for mowing grass, controlling weeds, planting flowers, cleaning parking lots and athletic courts and picking up litter and debris. The division also maintains all City-owned ball fields. In addition, Parks Maintenance is responsible for tree trimming and removal and assisting with snow and ice control activities on City property.

GOALS & OBJECTIVES

- To incorporate the use of mobile computers or devices in the field to enable employees to remotely receive, update and close out work orders by December.
- Investigate the possibility of using GPS to identify the location of trees by December.

SERVICE LEVELS

In 2010, Parks Maintenance investigated the availability of hybrid or alternative fuel commercial lawn care equipment. This type of equipment is not readily available.

Parks employees attended training sessions in high volume traffic control, PPE, bucket truck operation and crane operation.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

Parks Maintenance:

Equipment Operator	12.00	11.00	11.00	12.00
Landscaper	5.00	5.00	4.00	5.00
Landscape Crew Leader	0.00	0.00	0.00	1.00
Parks Maintenance Foreman	3.00	3.00	2.00	2.00
Public Works Supervisor	1.00	0.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Semi-Skilled Laborer	3.00	2.00	2.00	3.00
Tree Trimmer	3.00	2.00	2.00	2.00
Total Parks Maintenance	28.00	24.00	23.00	27.00

SERVICE

DIVISION: PARKS MAINTENANCE

Provide clean, safe and functional park facilities. Activities include mowing grass, cleaning parking lots and tennis courts, preparation of ball fields, debris and litter pickup, removal of weeds, planting flowers, snow and ice control and tree trimming.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	1,659,836	1,368,606	1,252,087	1,407,100
Fringe Benefits	639,083	590,601	669,267	734,250
Total: Personal Services	2,298,919	1,959,207	1,921,354	2,141,350
Other				
Direct Expenditures	434,177	429,364	405,259	414,600
Utilities	51,687	62,850	50,401	55,800
Debt Service	0	0	0	47,530
Insurance	26,546	30,155	30,769	15,580
State/County Charges	15,110	17,116	10,037	15,200
Rentals and Leases	2,827	7,736	1,667	6,700
Interfund Charges	616,324	509,313	457,292	461,950
Total: Other	1,146,671	1,056,534	955,425	1,017,360
Division Total:	3,445,590	3,015,741	2,876,779	3,158,710

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	3,445,590	3,015,741	2,876,779	3,158,710
Division Total:	3,445,590	3,015,741	2,876,779	3,158,710

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	28.000	24.000	23.000	27.000
Division Total:	28.000	24.000	23.000	27.000

PLANS AND PERMITS
Mark Watson, Manager

DESCRIPTION

The Plans and Permits Center is responsible for the distribution and administrative support of all plans submitted by developers, consultants, contractors and the general public in the City of Akron and the issuance of permits for proposed plans. The Plans center is also responsible for the issuance of house numbers, curb cutting and restoration permits, over-sized load moving permits, sidewalk permits, sewer connection and repair permits, street opening permits, street occupancy permits, pit bull registration and water services.

GOALS & OBJECTIVES

- By the end of the second quarter, use technology to convert old sewer plats to digital versions for more efficient updating and for preservation purposes.
- Allow for online registration and permit requests by December 31st. Also, modify the website so that contractors or homeowners can obtain permits via the internet without coming to the office.

SERVICE LEVELS

In 2010, Plans and Permits made an effort to receive plans in an electronic format to better archive documents and cut down on paper usage. All new plan submittals that were received had paper copies accompanied with an electronic version or drawing on disc.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
By Department:				
PUBLIC SERVICE:				
<i>Plans & Permits:</i>				
Permit Clerk	2.00	1.00	1.00	1.00
Plans & Permits Manager	1.00	1.00	1.00	1.00
Total Plans & Permits	3.00	2.00	2.00	2.00

SERVICE

DIVISION: PLANS AND PERMITS

Review of all plans and facilitation of the issuance of permits for developers in Akron.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	145,620	105,657	102,415	102,670
Fringe Benefits	61,469	56,989	52,133	55,180
Total: Personal Services	207,089	162,646	154,548	157,850
Other				
Direct Expenditures	3,439	468	419	500
Utilities	342	1,195	1,182	1,300
Insurance	485	560	493	520
Interfund Charges	6,686	7,389	10,095	5,600
Total: Other	10,952	9,612	12,189	7,920
Division Total:	218,041	172,258	166,737	165,770

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	218,041	172,258	166,737	165,770
Division Total:	218,041	172,258	166,737	165,770

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	3.000	2.000	2.000	2.000
Division Total:	3.000	2.000	2.000	2.000

PUBLIC WORKS ADMINISTRATION

Paul E. Barnett, Manager

DESCRIPTION

Public Works Administration is responsible for managing and providing clerical support for all divisions within the Public Works Bureau. The Public Works Bureau oversees the Airport, Engineering Services (Civil Engineering, Landfill Oversight, Oil and Gas Well Operations, and Street and Highway Lighting), Highway Maintenance, Parks Maintenance, Sanitation Services (including Recycling), Street Cleaning, and Motor Equipment. Among the bureau's primary responsibilities are managing snow and ice control, storm damage cleanup, trash pickup and disposal, leaf removal and street repairs.

GOALS & OBJECTIVES

- Reconfigure processes in iWorQ by December.
- Reconfigure billing reports in Motor Equipment by December.

SERVICE LEVELS

In 2010, Public Works Administration worked with the Law Department to determine various fees to target for collection to increase revenues.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/07	As of 12/31/08	As of 12/31/09	Budget 2010
By Department:				
PUBLIC SERVICE:				
<i>Public Works Administration:</i>				
Account Clerk	3.00	2.00	1.00	1.00
Customer Service Request Agent	1.00	1.00	0.00	0.00
Executive Assistant	1.00	0.00	1.00	1.00
Messenger	0.00	0.00	1.00	1.00
Operations Research Analyst	0.00	0.00	0.00	1.00
Public Works Manager	1.00	0.00	0.50	0.70
Secretary	1.00	1.00	0.50	0.50
Total Public Works Administration	7.00	4.00	4.00	5.20

SERVICE

DIVISION: PUBLIC WORKS ADMINISTRATION

Provides administration for all divisions within the Public Works Bureau.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	394,862	274,202	156,392	202,790
Fringe Benefits	157,435	142,548	102,551	117,770
Total: Personal Services	552,297	416,750	258,943	320,560
Other				
Direct Expenditures	7,644	3,949	2,833	4,900
Utilities	5,290	6,215	5,435	6,200
Insurance	1,179	1,120	986	1,040
Interfund Charges	10,254	10,065	4,000	6,180
Total: Other	24,367	21,349	13,254	18,320
Division Total:	576,664	438,099	272,197	338,880

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	576,664	438,099	272,197	338,880
Division Total:	576,664	438,099	272,197	338,880

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	7.000	4.000	4.000	5.200
Division Total:	7.000	4.000	4.000	5.200

RECREATION BUREAU
Greg Kalail, Manager

DESCRIPTION

The Recreation Bureau provides a wide variety of recreational activities such as City-wide sports and athletic programs, special events, performing and creative arts, and senior citizen activities.

GOALS & OBJECTIVES

- Increase revenues by \$40,000 this year with the addition of three events including a soccer tournament, cheerleading competition and a hole-in-one contest.
- Create additional programming and workshops for youths by leveraging assets (Balch St. facility) to provide a usable stage and theater to a local group by December 1st.

SERVICE LEVELS

In 2010, the Recreation Bureau developed a sponsorship for the city-wide dance program with Arts Alliance and a sponsorship for the Community Center Basketball League with the LBJ Foundation. Also, the Recreation Bureau developed an online approval process for community event applications.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
By Department:				
PUBLIC SERVICE:				
<i>Recreation:</i>				
Community Events Coordinator	1.00	0.00	0.00	0.00
Health Education Specialist	0.00	0.00	0.00	1.00
Recreation Leader	1.00	1.00	1.00	0.00
Recreation Manager	1.00	0.70	1.00	1.00
Recreation Specialist	0.00	0.00	1.00	0.00
Recreation Supervisor	16.00	15.00	15.00	14.00
Secretary	2.00	2.00	2.00	2.00
Senior Program Coordinator	1.00	1.00	1.00	1.00
Sports & Athletic Coordinator	1.00	0.00	0.00	0.00
Total Recreation	23.00	19.70	21.00	19.00

SERVICE

DIVISION: RECREATION

Provide a wide variety of recreational activities such as city-wide sports and athletic programs, special programs, performing and creative arts and senior citizen activities.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	2,351,412	1,998,594	1,696,059	1,693,000
Fringe Benefits	737,377	778,142	745,897	687,830
Total: Personal Services	3,088,789	2,776,736	2,441,956	2,380,830
Other				
Direct Expenditures	1,100,013	1,339,484	1,857,455	1,735,560
Utilities	688,550	642,782	569,414	652,400
Insurance	23,909	25,228	20,730	24,010
Rentals and Leases	35,343	33,454	26,141	18,000
Interfund Charges	333,951	298,271	363,190	269,360
Total: Other	2,181,766	2,339,219	2,836,930	2,699,330
Division Total:	5,270,555	5,115,955	5,278,886	5,080,160

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	3,883,907	3,258,352	2,982,723	3,085,750
Special Revenue Fund	1,386,648	1,857,603	2,296,163	1,994,410
Division Total:	5,270,555	5,115,955	5,278,886	5,080,160

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	21.000	0.400	18.200	18.200
Special Revenue Fund	2.000	19.300	2.800	0.800
Division Total:	23.000	19.700	21.000	19.000

SANITATION – RECYCLING DIVISION

Robert L. Harris Jr., Superintendent

DESCRIPTION

The Recycling Division is responsible for the curbside collection of residential recyclable materials in the City of Akron. This division collects items such as metal cans, plastic bottles, glass bottles, mixed paper, corrugated cardboard, white paper, etc. Rigid plastics marked #1 thru #7 are collected. The division is also responsible for public awareness promotion of waste-reduction practices.

GOALS & OBJECTIVES

- Use technology by installing an Automated Vehicle Location (AVL) system in the entire recycling fleet to increase efficiency and resolve customer complaints by December 1st.
- Leverage assets by providing recycling pickup services to at least two outside agencies by December 1st. Explore grant funding for new containers that will be needed.

SERVICE LEVELS

In 2010, the Recycling Division of Sanitation collected over 700 unclaimed city carts by going to homes that were vacant, going to razed and those not active for curb service.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<u>By Department:</u>				
<u>PUBLIC SERVICE:</u>				
<i>Recycling Bureau:</i>				
Collection Foreman	1.00	0.00	0.00	1.00
Collection Supervisor	0.00	0.00	1.00	0.00
Equipment Operator	6.00	5.00	5.00	6.00
Sanitation Services Superintendent	0.25	0.25	0.25	0.25
Total Recycling Bureau	7.25	5.25	6.25	7.25

SERVICE

DIVISION: RECYCLING

The Recycling Bureau was created to reduce solid waste disposal in the City of Akron.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	394,521	381,825	551,510	325,370
Fringe Benefits	167,590	167,496	180,485	196,340
Total: Personal Services	562,111	549,321	731,995	521,710
Other				
Direct Expenditures	503,851	535,368	616,063	599,500
Utilities	2,550	3,787	2,951	3,800
Insurance	970	1,120	986	1,040
Interfund Charges	13,313	10,407	5,132	5,590
Total: Other	520,684	550,682	625,132	609,930
Division Total:	1,082,795	1,100,003	1,357,127	1,131,640

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	1,082,795	1,100,003	1,357,127	1,131,640
Division Total:	1,082,795	1,100,003	1,357,127	1,131,640

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	7.250	5.250	6.250	7.250
Division Total:	7.250	5.250	6.250	7.250

SANITATION – COLLECTION DIVISION

Robert L. Harris Jr., Superintendent

DESCRIPTION

The Sanitation Division is responsible for the curbside collection and disposal of residential solid waste in the City of Akron. This Division has entered into a new era, converting from a manual pickup service to an automated collection pickup system. The Division is also responsible for the elderly and disabled trash pickup and snow removal service, white goods appliance service, tire pickup service, bulk item pickup service, miss/mess miscellaneous floater truck service and the litter container pickup service at selected Akron Metro bus stops and downtown bus shelter locations. Approximately 23% of the City of Akron's solid waste is collected by a private contractor annually. This division is also responsible for public awareness promotion of waste-reduction practices.

GOALS & OBJECTIVES

- Use technology by installing an Automated Vehicle Location (AVL) system in the entire Sanitation fleet to increase efficiency and resolve customer complaints by December 1st.
- Use technology to find a mobile computing solution for supervision to access work orders, CS, and other data while out in the field. Analyze and determine a solution by August 1st.

SERVICE LEVELS

In 2010, the Collection Division of Sanitation increased revenues by signing qualified customers on the outer edge of the Ellet area for curb service.

The Collection Division organized the south end of the Sanitation garage by reusing a tool shed from the Copley Road facility, improving efficiency.

The Collection Division passed out new revised curbservice brochures to the Northwest customer base to improve understanding of service rules and regulations.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
PUBLIC SERVICE:				
<i>Sanitation:</i>				
Collection Foreman	3.00	3.00	3.00	2.00
Collection Supervisor	1.00	1.00	0.00	1.00
Equipment Operator	20.00	20.00	19.00	20.00
Recycling Operator	0.00	0.00	0.00	0.00
Sanitation Services Dispatcher	1.00	0.00	0.00	0.00
Sanitation Services Superintendent	0.75	0.75	0.75	0.75
Sanitation Serviceworker	9.00	7.00	8.00	10.00
Total Sanitation	34.75	31.75	30.75	33.75

SERVICE

DIVISION: SANITATION

Curbside collection of solid waste.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	1,684,281	1,445,902	1,300,729	1,408,870
Fringe Benefits	866,793	785,689	768,554	836,710
Total: Personal Services	2,551,074	2,231,591	2,069,283	2,245,580
Other				
Direct Expenditures	1,206,286	1,206,663	1,006,208	864,280
Utilities	3,109,430	3,283,728	3,294,624	3,176,600
Debt Service	1,152,972	1,152,972	1,152,972	1,152,970
Insurance	26,406	29,375	28,597	21,840
Rentals and Leases	10,000	0	0	0
Interfund Charges	1,705,802	1,471,204	1,586,107	2,133,820
Total: Other	7,210,896	7,143,942	7,068,508	7,349,510
Division Total:	9,761,970	9,375,533	9,137,791	9,595,090

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	9,761,970	9,375,533	9,137,791	9,595,090
Division Total:	9,761,970	9,375,533	9,137,791	9,595,090

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	34.750	31.750	30.750	33.750
Division Total:	34.750	31.750	30.750	33.750

SERVICE DIRECTOR'S OFFICE

Richard A. Merolla, Director

DESCRIPTION

The Director of Public Service is responsible for establishing policies and providing direction for all bureaus and divisions within the Department of Public Service.

GOALS & OBJECTIVES

- The Department of Public Service is heavily invested in incorporating the following three operating initiatives in 2011 in order to continue providing a high level of service to our citizens in the wake of the economic decline (lower revenues & budgets), a decline in staffing levels, and anticipated future cuts to state funding:
 - Consolidation/Collaboration: internal and external
 - Leveraging Assets: human and physical
 - Technology Enhancements: mobile computing and software/hardware upgrades

SERVICE LEVELS

In 2010, the Service Director's Office implemented a program to have recycle containers in all city owned buildings. It also implemented a pilot program for mobile computing technology in the Business Services and Sewer Maintenance divisions.

No CSO penalties were incurred in 2010. The Service Director's Office worked with consultants on CSO issues and met all submittal and meeting deadlines throughout the year.

In an effort to consolidate services, the Director's Office merged housing and nuisance complaints in Customer Service. The SDO is also in the process of merging light equipment duties between Fire Maintenance and Motor Equipment as well as mechanic duties in Public utilities and Motor Equipment resulting in two less facilities.

The Service Director's Office was also able to help increase revenues in Motor Equipment by in sourcing and providing services to AMHA, ODOT, Summit County and the University of Akron.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
PUBLIC SERVICE:				
<i>Service Director's Office:</i>				
Deputy Service Director	2.00	0.50	1.00	1.25
Executive Assistant	1.00	0.00	0.00	0.00
Operations Research Analyst	1.00	0.25	0.50	0.90
Operations Research Coordinator	1.00	0.00	0.00	0.00
Secretary	1.00	1.00	1.00	1.00
Service Director	1.00	0.25	0.60	0.60
Total Service Director's Office	7.00	2.00	3.10	3.75

SERVICE

DIVISION: SERVICE DIRECTOR'S OFFICE

Establish policies and provide direction for all bureaus and divisions within the Service Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	521,546	393,037	227,379	277,520
Fringe Benefits	233,627	168,329	144,590	130,830
Total: Personal Services	755,173	561,366	371,969	408,350
Other				
Direct Expenditures	145,198	179,030	197,977	169,500
Utilities	151,047	5,264	3,862	4,000
Insurance	6,570	6,128	6,409	6,500
Interfund Charges	81,803	30,365	23,171	26,660
Total: Other	384,618	220,787	231,419	206,660
Capital Outlay				
Capital Outlay	38,372	19,788	0	0
Total: Capital Outlay	38,372	19,788	0	0
Division Total:	1,178,163	801,941	603,388	615,010

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	1,139,791	782,153	603,388	615,010
Special Revenue Fund	38,372	19,788	0	0
Division Total:	1,178,163	801,941	603,388	615,010

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	7.000	2.000	3.100	3.750
Division Total:	7.000	2.000	3.100	3.750

SEWER DIVISIONS

Michael McGlinchy, P.E., Public Utilities Manager

DESCRIPTION

The Sewer Divisions, along with four Water Divisions, operate under the Public Utilities Bureau and are broken down into two distinct divisions: Sewer Utilities Field Operations (formerly Sewer Maintenance) and Water Pollution Control (WPC). The Public Utilities Bureau administrative staff assists the bureau manager in the direction/management of the water and sewer functions. These two divisions work closely to ensure the proper collection, transporting, water quality control, monitoring, reporting and treatment of wastewater for the citizens of Akron and the metropolitan Akron area in accordance with EPA regulations and National Pollutant Discharge Elimination System (NPDES) permit requirements. The divisions also perform O&M functions, reporting and monitoring of the NPDES permit requirements.

SEWER DIVISION SERVICE LEVELS

The Public Utilities Bureau has been following the recommendations of a blue ribbon committee, action plans and the continuous improvement initiative on an ongoing basis in an effort to provide the best possible service while reducing expenses. The bureau is re-engineering itself to become a world-class, cost-effective organization that rivals the best private-sector operators. Successful implementation of best practices relies on ongoing cooperation between management and the bargaining units.

SEWER ADMINISTRATION

Michael McGlinchy, Public Utilities Manager

DESCRIPTION

The Sewer Administration is the administrative staff under the direction of the Public Utilities Manager, who is responsible for the direction and oversight of the two sewer divisions, debt payments and transferring of funds to the sewer capital accounts. No direct staff time is shown as part of Sewer Administration. A portion of the bureau administration's staff time is charged to Sewer Administration.

SEWER UTILITIES FIELD OPERATIONS
Jim Hewitt, Sewer Maintenance Superintendent

DESCRIPTION

The Utilities Field Operations Division, Sewer Maintenance Section operates and maintains the City of Akron's sewer collection system. The sewer collection system includes over 1,325 total miles of sanitary, storm and combined sewers that collect and transport sanitary and combined sewage to the Water Pollution Control Station on Akron-Peninsula Road. The storm water sewers collect and convey storm water to points of stream discharge. The overall collection system consists of main sewer lines, manholes, inlets, inlet leads, lateral connections, combined sewer overflow racks and overflows, pump stations, force mains and two storm detention tanks. In addition to the aforementioned items, this division also maintains dedicated ditches that receive storm water from dedicated storm sewers.

GOALS & OBJECTIVES

- Internal consolidation: combine water and sewer dispatch operation offices into one centralized office located at the Water Distribution Division by June 30th.
- Technology Enhancements: expand mobile computing from the current pilot program of 6 units (3 in Water Distribution and 3 in Sewer Maintenance) to the remaining field staff in Utilities Field Operations.

SERVICE LEVELS

In 2010, Sewer Utilities Field Operations developed a process along with AEB for tracking construction and post construction inspections in accordance with the Storm Water NPDES permit. The Division also created a four year plan for the cleaning and televising of large diameter pipes with the first contract to be bid in the spring of 2011. The Division contracted with Red Zone Robotics to televise 48 miles of residential sewer lines over an eight week period.

The Division worked with the CSO Program Manager Team to develop a public awareness program concerning CSO. Communication regarding the CSO program was held regularly with City Council and through the Community Action Group (CAG) in compliance with the Consent Decree.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
PUBLIC SERVICE:				
<i>Sewer Utility Field Operations:</i>				
Account Clerk	1.00	1.00	1.00	1.00
Civil Engineer	1.00	1.00	2.00	2.00
Engineering Technician	2.00	2.00	2.00	2.00
Equipment Mechanic	3.00	3.00	2.00	2.00
Equipment Operator	3.00	3.00	3.00	3.00
Mechanical Inspector	1.00	1.00	1.00	1.00
Pumping System Maintenance Foreman	1.00	1.00	1.00	1.00
Pumping System Mechanic	3.00	1.00	2.00	2.00
Secretary	1.00	1.00	1.00	1.00
Service Director	0.00	0.00	0.10	0.10
Sewer Maintenance Dispatcher	3.00	4.00	4.00	4.00
Sewer Maintenance Foreman	3.00	1.00	1.00	1.00
Sewer Maintenance Superintendent	1.00	1.00	1.00	1.00
Sewer Maintenance Supervisor	3.00	1.00	1.00	1.00
Sewer Maintenance Worker	17.00	12.00	15.00	22.00
Sewer Serviceworker	13.00	12.00	13.00	20.00
Sewer Telemonitoring Technician	3.00	3.00	4.00	4.00
Total Sewer Utility Field Operations	59.00	48.00	54.10	68.10

SEWER - WATER POLLUTION CONTROL (WPC)
Brian M. Gresser, P.E., Water Pollution Control Administrator

DESCRIPTION

The WPC Division is responsible for the proper treatment of wastewater and the disposal of the residual solids removed through the treatment process by composting. The division also performs water quality control throughout the sewer system and the wastewater treatment plant through the operation of a wastewater sampling, analysis and industrial pretreatment program.

GOALS & OBJECTIVES

- Determine funding mechanism by August 1 to implement phase 2 of the anaerobic digestion project which will reduce sludge disposal costs, generate up to 1.6 megawatts of renewable energy and associated environmental attributes, and continue the City's commitment to beneficially re-use biosolids.
- Complete process to start a landfill gas fired generator at no cost to the city by October 1st to provide reduced-cost electricity for a portion of the treatment plant, beneficial use of now unused and flared landfill gas, and a success for the GreenPrint for Akron plan.

SERVICE LEVELS

In 2010, the Water Pollution Control Division qualified for a Silver Award from the National Association of Clean Water Agencies for having five or fewer exceedances of permit regulated effluents.

WPCS worked to complete phase 2 of the anaerobic digestion project to replace the existing composting operation and generate 1.6 MW of electricity for onsite usage. A new laboratory and a new process data entry and reporting system were configured by in-house staff.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<u>PUBLIC SERVICE:</u>				
<i>Sewer - WPC:</i>				
Applications Programmer	1.00	1.00	1.00	1.00
APUB Trainer	1.00	0.00	0.00	0.00
Engineering Project Coordinator	0.00	0.00	1.00	1.00
Engineering Technician	1.00	1.00	1.00	1.00
Industrial Pretreatment Engineer	1.00	1.00	1.00	1.00
Lab Analyst	2.00	1.00	1.00	1.00
Lab Analyst Wastewater	7.00	8.00	8.00	8.00
Planner/Scheduler-WPC	2.00	2.00	2.00	2.00
Plant Electrician	1.00	1.00	1.00	1.00
Safety & Training Coordinator-WPC	1.00	0.00	0.00	0.00
Secretary	2.00	1.00	1.00	1.00
Senior Engineer	1.00	1.00	1.00	1.00
Stores Clerk	1.00	1.00	1.00	1.00
Team Ldr.-Admin. & Tech-WPC	1.00	1.00	1.00	1.00
Team Leader-Enviroment Compliance-WPC	1.00	0.00	0.00	0.00
Team Ldr.-Opns. & Maint.-WPC	3.00	2.00	2.00	2.00
Treatment Plant Mechanic	4.00	4.00	4.00	4.00
Treatment Plant Utilityworker	7.00	4.00	3.00	9.00
Wastewater Plant Lead Operator	8.00	6.00	5.00	5.00
Wastewater Plant Maintenance Supervisor	1.00	0.00	0.00	0.00
Wastewater Plant Operations Foreman	2.00	2.00	2.00	2.00
Wastewater Plant Operator	3.00	6.00	6.00	6.00
Water Pollution Control Administrator	1.00	1.00	1.00	1.00
Total Sewer - WPC	52.00	44.00	43.00	49.00

SERVICE

DIVISION: SEWER

Responsible for maintenance, debt service payments, water quality control and treatment of wastewater for the City of Akron sewer system.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	5,501,150	4,932,400	4,451,234	5,159,050
Fringe Benefits	2,743,667	2,579,468	2,578,057	3,236,500
Total: Personal Services	8,244,817	7,511,868	7,029,291	8,395,550
Other				
Direct Expenditures	8,997,067	10,105,028	9,545,935	12,876,200
Utilities	2,284,646	2,246,677	2,108,305	2,484,100
Debt Service	10,691,093	11,157,342	10,947,368	10,697,690
Insurance	172,972	181,451	152,433	190,000
State/County Charges	0	48	60	0
Rentals and Leases	2,280	1,710	71,164	121,300
Interfund Charges	7,153,478	4,072,049	4,443,355	6,563,250
Total: Other	29,301,536	27,764,305	27,268,620	32,932,540
Capital Outlay				
Capital Outlay	268,371	16,215	8,440	180,000
Total: Capital Outlay	268,371	16,215	8,440	180,000
Division Total:	37,814,724	35,292,388	34,306,351	41,508,090

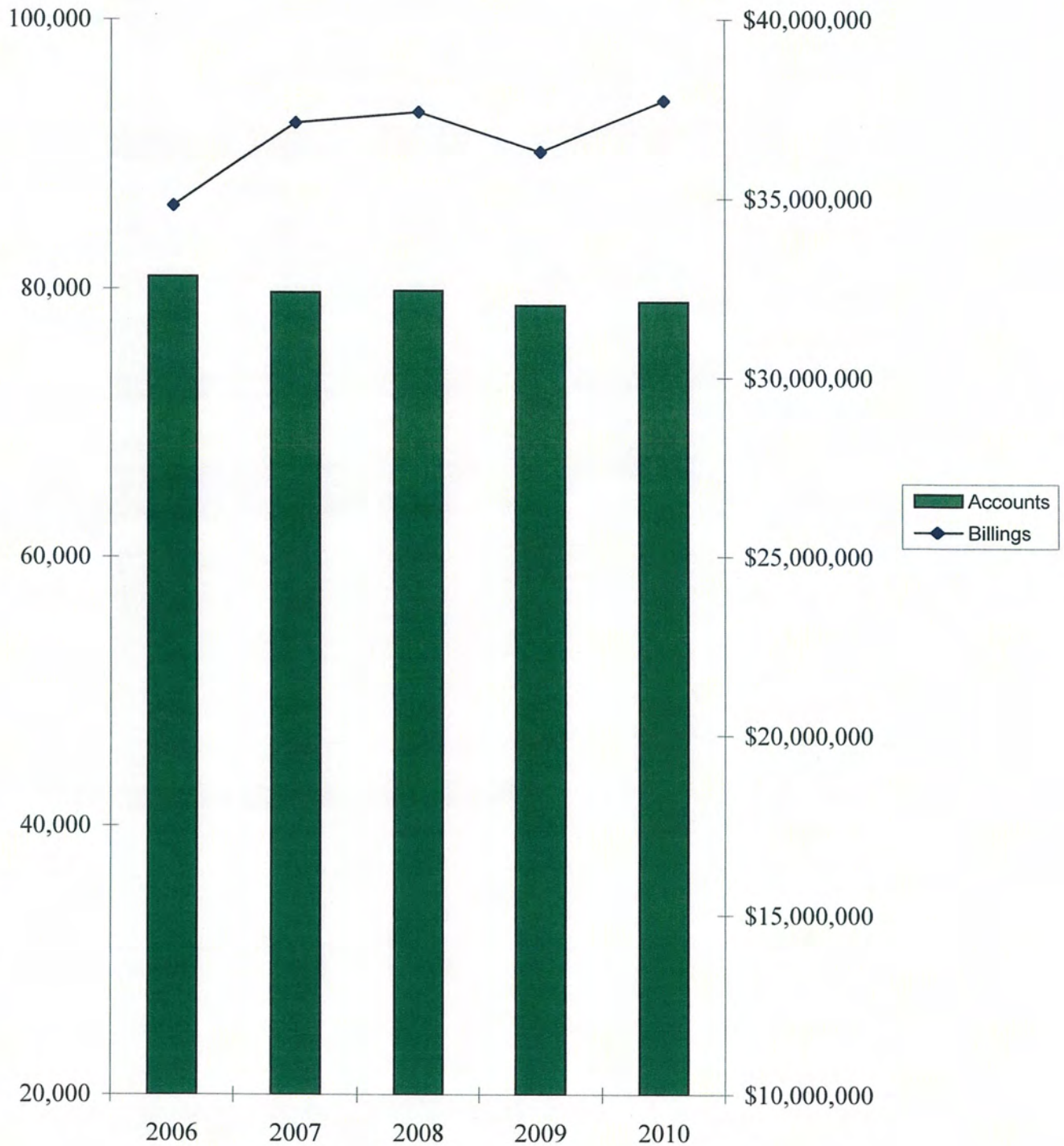
DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	685,741	485,327	107,482	94,200
Special Revenue Fund	268,371	0	40	0
Enterprise Fund	36,860,612	34,807,061	34,198,829	41,413,890
Division Total:	37,814,724	35,292,388	34,306,351	41,508,090

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	9.000	0.000	0.000	0.000
Enterprise Fund	102.000	92.000	97.100	117.100
Division Total:	111.000	92.000	97.100	117.100

BUREAU OF PUBLIC UTILITIES
2006 - 2010 NUMBER OF SEWER ACCOUNTS
AND TOTAL ANNUAL DOLLARS BILLED



STREET AND HIGHWAY LIGHTING DIVISION

Peter Denholm, P.E.

DESCRIPTION

The Street and Highway Lighting Division operates and maintains approximately 26,000 street and expressway lighting units. The Division is responsible for updating and replacing older lights and poles with newer units. The Division also oversees the payment of electricity costs to operate the street lights.

GOALS & OBJECTIVES

- To relight M.S.C. Building #5 with energy efficient LED units. Estimated cost and bid date by October 1st.
- To investigate the possibility of installing light switch sensors in all inner offices in the M.S.C. complex, and estimate the annual energy savings for such an installation. Estimated cost bid date by October 1st.

SERVICE LEVELS

In 2010, the Street Lighting Division worked to complete the anchor base light pole replacement project. Half of the replacements have been made. Also, in an ongoing effort, many acorn post top light poles were converted to LED's.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<u>PUBLIC SERVICE:</u>				
<i>Street & Highway Lighting:</i>				
Account Clerk	0.00	0.00	0.00	0.00
Civil Engineer	1.00	1.00	1.00	1.00
Deputy Service Director	0.00	0.00	0.20	0.20
Parks Maintenance Foreman	0.00	0.00	0.00	0.00
Public Works Engineering Services Manager	0.50	0.50	0.50	0.50
Public Works Manager	0.00	0.00	0.00	0.10
Secretary	0.00	0.00	0.50	0.50
Service Director	0.00	0.00	0.20	0.20
Total Street & Highway Lighting	1.50	1.50	2.40	2.50

SERVICE

DIVISION: STREET AND HIGHWAY LIGHTING

Provide lighting to enhance and light the City's street right-of-way for the adjacent property owners and the citizens of Akron.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	116,396	111,361	181,508	174,600
Fringe Benefits	38,729	38,917	79,988	75,020
Total: Personal Services	155,125	150,278	261,496	249,620
Other				
Direct Expenditures	1,997,539	1,289,504	848,454	818,000
Utilities	1,782,617	1,831,818	1,876,236	1,734,200
Debt Service	0	0	73,120	0
Insurance	485	560	493	520
Interfund Charges	323,459	383,366	2,598,061	1,458,660
Total: Other	4,104,100	3,505,248	5,396,364	4,011,380
Division Total:	4,259,225	3,655,526	5,657,860	4,261,000

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	246,146	301,337	186,648	194,200
Special Revenue Fund	4,013,079	3,354,189	5,471,212	4,066,800
Division Total:	4,259,225	3,655,526	5,657,860	4,261,000

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Special Revenue Fund	1.500	1.500	2.400	2.500
Division Total:	1.500	1.500	2.400	2.500

STREET CLEANING DIVISION

Dan Jones, Superintendent

DESCRIPTION

The Street Cleaning Division is responsible for street sweeping, expressway sweeping, emptying street litter containers, providing leaf removal and providing snow and ice removal from primary and residential streets within the City limits. The division also responds to emergency cleanups of accidental spills of building materials and litter. In addition, the division is responsible for the removal of all carcasses within the City right-of-ways.

GOALS & OBJECTIVES

- Evaluate the cost – benefit analysis of adding Automated Litter Containers to more City locations by September 30th.
- Determine city expense to install, maintain, and remove advertising banners from light poles. Adjust installation fees to cover cost and equipment maintenance/replacement by June 30th.

SERVICE LEVELS

In 2010, the Street Cleaning Division included Equipment Operators from Highway Maintenance to fully staff crews for leaf removal. Also, fifty Automated Litter Containers were placed on the north and west sides of the City.

In an effort to reduce cost and maintenance the Division evaluated alternate main brooms for motor sweepers. The alternate brooms were found to be cost prohibitive.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<u>PUBLIC SERVICE:</u>				
<i>Street Cleaning:</i>				
Account Clerk	0.00	0.00	1.00	1.00
Broommaker-Equipment Operator	4.00	4.00	4.00	4.00
Equipment Operator	20.00	21.00	21.00	21.00
Landscaper	2.00	2.00	1.00	2.00
Master Equipment Operator	2.00	1.00	1.00	2.00
Public Works Manager	0.00	0.00	0.20	0.20
Public Works Supervisor	2.00	1.00	1.00	1.00
Semi-Skilled Laborer	8.00	8.00	8.00	8.00
Street Cleaning Foreman	2.00	1.00	1.00	1.00
Street Cleaning Superintendent	0.00	1.00	1.00	1.00
Total Street Cleaning	40.00	39.00	39.20	41.20

SERVICE

DIVISION: STREET CLEANING

Provide street cleaning services by sweeping streets, emptying street waste containers and removing snow and ice from residential streets.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	2,346,112	2,143,948	2,304,319	2,171,690
Fringe Benefits	833,300	1,029,281	1,046,349	1,121,750
Total: Personal Services	3,179,412	3,173,229	3,350,668	3,293,440
Other				
Direct Expenditures	1,823,369	1,755,232	1,669,260	1,397,130
Utilities	91,710	193,983	169,144	178,500
Debt Service	21,379	0	0	81,720
Insurance	37,912	42,965	41,455	41,460
Rentals and Leases	0	198,410	109,594	537,010
Interfund Charges	1,258,492	902,392	1,121,856	1,024,300
Total: Other	3,232,862	3,092,982	3,111,309	3,260,120
Capital Outlay				
Capital Outlay	236,813	93,113	93,113	0
Total: Capital Outlay	236,813	93,113	93,113	0
Division Total:	6,649,087	6,359,324	6,555,090	6,553,560

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Special Revenue Fund	6,649,087	6,359,324	6,555,090	6,553,560
Division Total:	6,649,087	6,359,324	6,555,090	6,553,560

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Special Revenue Fund	40.000	39.000	39.200	41.200
Division Total:	40.000	39.000	39.200	41.200

WATER DIVISIONS

Michael McGlinchy, P.E., Public Utilities Manager

DESCRIPTION

The Water Divisions, along with two Sewer Divisions, operate under the Public Utilities Bureau and are broken down into four distinct divisions: Administration, Supply, Utilities Field Operations (formerly Water Distribution) and Business Services (formerly Utilities Services). The Public Utilities Bureau administrative staff assists the bureau manager in direction/management of the water and sewer functions. These four divisions work closely to provide the citizens of Akron and the metropolitan Akron area with an uninterrupted supply of high-quality drinking water and essential field operations, customer service, engineering and accounting functions.

SERVICE LEVELS

The Public Utilities Bureau has been following recommendations of a blue ribbon committee, action plans and the continuous improvement initiative on an on-going basis in an effort to provide the best possible service while reducing expenses. The bureau is re-engineering itself to become a world-class, cost-effective organization that rivals the best private-sector operators. Successful implementation of best practices relies on on-going cooperation between management and the bargaining units.

A Utilities Intern program entered its third year with the Akron Public Schools to provide opportunities for high school seniors to enter the water and wastewater field upon graduation.

WATER ADMINISTRATION

Michael McGlinchy, P.E., Public Utilities Manager

DESCRIPTION

Water Administration is the administrative staff under the direction of the Public Utilities Manager, who is responsible for the direction and oversight of the four water and two sewer divisions.

GOALS & OBJECTIVES

- Implement mobile computing for Water Supply, Water Distribution, Sewer Maintenance and Business Services field staff by December 16, 2011 to increase productivity of available staff and improve decreasing level of service.
- Develop and implement a service Level Agreement between the Public Utilities Bureau and the Fire Department to consolidate hydrant maintenance functions into the Utilities Field Operations Division by October 31, 2011.

SERVICE LEVELS

In 2010, Water Bureau Administration complied with the Sewer System Consent Decree deadlines for all required submittals, including the Long Term Control Plan Update and Report.

Administration began upgrading its Infor EAM 7i maintenance management system to version 8.3/8.4 in 2010 with completion of the upgrade expected in March of 2011. Administration also upgraded ESRI ArcGIS to version 9.3 and SQL Server 2008.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
By Department:				
PUBLIC SERVICE:				
<i>Water Bureau Administration:</i>				
Assistant Law Director	1.00	0.00	1.00	1.00
Deputy Service Director	0.00	0.00	0.10	0.10
Office Manager	0.00	0.00	0.00	1.00
Operations Research Analyst	0.00	0.00	0.10	0.10
Public Utilities Manager	1.00	1.00	1.00	1.00
Re-Engineering Coordinator	1.00	0.00	0.00	1.00
Secretary	1.00	0.00	0.00	0.00
Service Director	0.00	0.00	0.10	0.10
Total Water Bureau Administration	4.00	1.00	2.30	4.30

WATER BUSINESS SERVICES

André Blaylock, Business Services Administrator

DESCRIPTION

The Water Business Services Division provides the customer service, billing, collection, accounting, meter reading and meter maintenance functions of the Public Utilities Bureau.

GOALS & OBJECTIVES

- Utilize mobile computing and participate in a study of wireless work order systems by April 30th.
- Complete a review of at least two work processes in the Utilities Business Office, Enterprise Accounting and Meters sections and identify savings and/or productivity improvements through use of technology and consolidation of duties by September 30th.

SERVICE LEVELS

In 2010, the Business Services Division worked to implement new payment assistance programs. The Division was able to establish a HEAP (Home Energy Assistance Program) sewer rate for qualified customers. It expanded payments received through the Temporary Assistance for Needy Families (TANF) program. It offered flexible due dates for elderly homeowners, and encouraged third-party notification, online bill payment and pay-by-phone services. Informational handouts were distributed to customers regarding assistance programs available in the community.

Business Services set a goal to identify a minimum of \$350,000 in unpaid final bills in 2010. The Division actually identified \$840,000 for collection.

Business Services also participated in a study of wireless work order systems in 2010, and provided refresher training courses for employees in standard operating procedures.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<u>PUBLIC SERVICE:</u>				
<i>Water Business Services:</i>				
Account Clerk	4.00	4.00	3.00	3.00
APUB Trainer	0.00	0.00	1.00	1.00
Business Services Administrator	1.00	1.00	1.00	1.00
Consumer Services Clerk	21.00	21.00	21.00	21.00
Domestic Meter Reading Supervisor	1.00	1.00	1.00	1.00
Industrial Meterworker	8.00	7.00	6.00	6.00
Secretary	2.00	3.00	3.00	3.00
Utilities Accounting Supervisor	1.00	1.00	1.00	1.00
Utilities Office Supervisor	4.00	4.00	4.00	4.00
Water Customer Serviceworker	11.00	9.00	8.00	12.00
Water Meter Supervisor	1.00	1.00	1.00	1.00
Total Water Business Services	54.00	52.00	50.00	54.00

WATER SUPPLY

Jeff Bronowski, Acting Water Supply Manager

DESCRIPTION

The Water Supply Division manages, operates and maintains the City's watershed lands and reservoirs in Portage and Geauga Counties and the drinking water treatment plant located at Lake Rockwell in Portage County. The division's mission is to provide consumers with an ample supply of safe, potable and high-quality drinking water that exceeds all regulatory requirements at affordable rates.

GOALS & OBJECTIVES

- Establish a least one consortium with another governmental entity for purchasing of water treatment chemicals to take advantage of economies of scale thus lowering Water Plant operating costs before November 15th.
- Establish boathouse operations at Mogadore Reservoir and LaDue Reservoir to generate revenue, improve security and enhance public relations before May 1st.

SERVICE LEVELS

In 2010, the Water Supply Division did not exceed any drinking water quality standards set by the EPA. Also, Water Supply set up and implemented electronic reporting of all EPA Monthly Operating Reports and EPA Sample Submission Reports via the new e-business reporting interface to streamline reporting requirements.

Water Supply completed the design of the ACH (Aluminum Chlorohydrate) facility and obtained an Ohio EPA permit for the installation of ACH improvements to significantly reduce Water Plant chemical costs.

Water Supply completed a heating improvement study to replace the current steam heat system with a more energy efficient and cost effective technology. Design was completed in 2010 and construction will begin in March 2011.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
PUBLIC SERVICE:				
<i>Water Supply:</i>				
Account Clerk	0.00	0.00	1.00	1.00
APUB Trainer	1.00	1.00	0.00	1.00
Civil Engineer	0.00	0.00	0.00	2.00
Deputy Service Director	0.00	0.50	0.00	0.00
Drafter	0.00	0.00	1.00	2.00
Equipment Operator	1.00	1.00	1.00	1.00
Forestry Worker	1.00	1.00	1.00	2.00
Lab Analyst Water	4.00	4.00	4.00	5.00
Maintenance Repairer	1.00	0.00	0.00	0.00
Master Equipment Operator	1.00	1.00	1.00	1.00
Operations Research Analyst	0.00	0.25	0.00	0.00
Plant Electrician	1.00	1.00	1.00	1.00
Sanitation Serviceworker	1.00	1.00	1.00	1.00
Semi-Skilled Laborer	2.00	2.00	2.00	2.00
Senior Engineer	1.00	1.00	1.00	1.00
Service Director	0.00	0.25	0.00	0.00
Treatment Plant Mechanic	1.00	1.00	1.00	1.00
Treatment Plant Utilityworker	1.00	0.00	1.00	1.00
Water & Sewer Systems Manager	1.00	0.00	0.00	0.00
Water Plant Lead Operator	6.00	4.00	6.00	6.00
Water Plant Maint. Supervisor	1.00	1.00	1.00	1.00
Water Plant Operations Foreman	2.00	1.00	1.00	1.00
Water Plant Operator	4.00	6.00	8.00	8.00
Water Supply Manager	1.00	0.00	0.00	1.00
Watershed Ranger	5.00	3.00	3.00	3.00
Watershed Ranger Supervisor	0.00	1.00	1.00	1.00
Watershed Superintendent	1.00	1.00	0.00	1.00
Total Water Supply	37.00	32.00	36.00	44.00

WATER UTILITIES FIELD OPERATIONS

Jim Hewitt, Acting Water & Sewer Systems Manager

DESCRIPTION

The Water Utilities Field Operations Division operates and maintains the City's water distribution system. This system includes the underground network of force mains, transmission mains, feeder mains and local water mains and their associated valves, fire hydrants and service connections. It also includes the normal service storage reservoirs, the high-service booster pumping stations and their corresponding standpipes and elevated tanks. The Utilities Engineering Division provides engineering services to all Public Utilities divisions.

GOALS & OBJECTIVES

- Internal consolidation: combine Water and Sewer Dispatch operations offices into one centralized office located at the Water Distribution Division by June 30th.
- Technology Enhancements: expand mobile computing from the current pilot program of 6 units (3 in Water Distribution and 3 in Sewer Maintenance) to the remaining field staff in Utilities Field Operations.

SERVICE LEVELS

In 2010 the Water Utilities Field Operations Division worked to include non automated work processes into DataStream. The Leak on Houseline inspection process has been added and the Division has progressed in including Hydrant Maintenance. The number of employees trained in using DataStream increased from 12 to 24.

New leak detection equipment was utilized in 2010 in the effort to implement a full time leak detection program to reduce property damage from leaks and decrease the amount of unaccounted for water in the system.

SCADA system implementation was 90% complete at the end of the year with completion of the project scheduled for the first quarter of 2011.

The Division prepared a sampling site plan that provides an enhanced cross sectional sampling of the distribution system with respect to chlorine residuals at primary and repeat sample sites. The plan is in the final review stage.

Finally, the Division developed and hosted a one day water main installation inspection protocol seminar for APUB field staff and AEB staff.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<u>PUBLIC SERVICE:</u>				
<i>Water Utility Field Operations:</i>				
Building Electrician	1.00	1.00	1.00	1.00
Civil Engineer	3.00	3.00	3.00	3.00
Deputy Service Director	0.00	0.50	0.00	0.00
Drafter	1.00	1.00	1.00	2.00
Engineering Project Coordinator	1.00	1.00	1.00	1.00
Engineering Technician	15.00	16.00	16.00	18.00
Equipment Mechanic	4.00	3.00	2.00	3.00
Equipment Mechanic Foreman	1.00	0.00	0.00	1.00
Equipment Operator	4.00	3.00	3.00	3.00
Fire Hydrant Maintenance Worker	0.00	3.00	3.00	3.00
Laborer	1.00	1.00	1.00	1.00
Maintenance Repairer	1.00	1.00	1.00	1.00
Master Equipment Operator	3.00	3.00	3.00	4.00
Operations Research Analyst	0.00	0.25	0.00	0.00
Plant Electrician	1.00	1.00	0.00	1.00
Pumping System Maintenance Foreman	0.00	1.00	1.00	1.00
Pumping System Mechanic	1.00	2.00	2.00	2.00
Secretary	3.00	3.00	3.00	3.00
Senior Engineer	1.00	0.00	0.00	0.00
Service Director	0.00	0.25	0.00	0.00
Sewer Maintenance Worker	1.00	1.00	1.00	2.00
Storekeeper	1.00	1.00	1.00	1.00
Stores Clerk	1.00	1.00	1.00	1.00
Utilities Operations Assistant	1.00	1.00	1.00	1.00
Water Customer Serviceworker	0.00	1.00	0.00	1.00
Water Distribution Crew Leader	6.00	5.00	3.00	6.00
Water Distribution Dispatcher	3.00	3.00	3.00	3.00
Water Distribution Foreman	4.00	3.00	3.00	4.00
Water Distribution Superintendent	1.00	0.00	0.00	0.00
Water Distribution Supervisor	2.00	2.00	1.00	2.00
Water Maintenance Worker	18.00	18.00	17.00	35.00
Total Water Utility Field Operations	79.00	80.00	72.00	104.00

SERVICE

DIVISION: WATER

Responsible for administration, distribution, supply, accounting and customer service for the City of Akron water system.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	8,687,375	8,194,168	7,498,867	8,361,000
Fringe Benefits	4,298,779	3,832,803	4,894,568	5,340,330
Total: Personal Services	12,986,154	12,026,971	12,393,435	13,701,330
Other				
Direct Expenditures	7,928,305	8,309,052	8,016,759	11,702,700
Utilities	1,683,746	1,830,217	1,536,647	1,773,500
Debt Service	9,769,329	9,069,011	7,197,772	6,973,040
Insurance	135,435	148,590	140,216	128,550
State/County Charges	219,062	199,915	148,297	220,000
Rentals and Leases	267,024	619,099	344,159	402,800
Interfund Charges	3,897,356	2,901,864	3,770,123	4,469,600
Total: Other	23,900,257	23,077,748	21,153,973	25,670,190
Capital Outlay				
Capital Outlay	2,686,097	905,515	650,746	5,224,500
Total: Capital Outlay	2,686,097	905,515	650,746	5,224,500
Division Total:	39,572,508	36,010,234	34,198,154	44,596,020

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Enterprise Fund	39,572,508	36,010,234	34,198,154	44,596,020
Division Total:	39,572,508	36,010,234	34,198,154	44,596,020

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Enterprise Fund	174.000	165.000	160.300	206.300
Division Total:	174.000	165.000	160.300	206.300

SERVICE

DIVISION: CUSTOMER SERVICE REQUEST

Operation of 311 call center for non-emergency requests.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	469,046	340,172	163,195	316,110
Fringe Benefits	251,712	187,392	168,061	232,700
Total: Personal Services	720,758	527,564	331,256	548,810
Other				
Direct Expenditures	26,033	23,173	23,621	29,100
Utilities	22,267	32,035	36,044	36,300
Insurance	485	560	0	0
Interfund Charges	11,363	6,741	6,335	6,350
Total: Other	60,148	62,509	66,000	71,750
Division Total:	780,906	590,073	397,256	620,560

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	780,906	590,073	397,256	620,560
Division Total:	780,906	590,073	397,256	620,560

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	11.000	4.500	4.500	9.000
Division Total:	11.000	4.500	4.500	9.000

HOUSING DIVISION

Duane Groeger, Housing Administrator

DESCRIPTION

The Housing Division inspects housing for compliance with the City of Akron's Environmental Health and Housing Code. The division responds to complaints about dilapidated structures and works with the Housing Appeals Board to raze or repair these unsafe, unsanitary structures in the City of Akron. The division also conducts the Lead Poisoning Prevention program. The Rental Registration program, Mandatory Rental Inspection program and other mandated programs are also handled by the Housing Division. Beginning in 2010, the Housing Division staff joined the Customer Service Division in the Department of Public Service.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year:

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	As of 2011
PUBLIC SERVICE:				
<i>Housing:</i>				
Deputy Service Director	0.00	0.00	0.25	0.25
Housing Administrator	0.00	0.00	1.00	1.00
Operations Research Analyst	0.00	0.00	0.20	0.00
Sanitarian	0.00	0.00	5.00	8.00
Sanitarian Supervisor	0.00	0.00	2.00	2.00
Secretary	0.00	0.00	2.00	2.00
Semi-Skilled Laborer	0.00	0.00	1.00	0.00
Total Housing	0.00	0.00	11.45	13.25

SERVICE

DIVISION: HOUSING

Prior to 2010, this division was under the Department of Public Health. Inspect housing in Akron for compliance with Akron's Environmental Health and Housing code. Respond to complaints about dilapidated housing. Work with the Housing Appeals Board to raze unsafe, unsanitary houses in Akron and to repair rundown houses. Conduct lead poisoning prevention program.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	0	0	551,658	575,980
Fringe Benefits	0	0	297,897	303,770
Total: Personal Services	0	0	849,555	879,750
Other				
Direct Expenditures	0	0	213,967	385,300
Utilities	0	0	2,544	3,300
Insurance	0	0	6,902	7,280
Interfund Charges	0	0	96,417	83,200
Total: Other	0	0	319,830	479,080
Capital Outlay				
Capital Outlay	0	0	20,665	0
Total: Capital Outlay	0	0	20,665	0
Division Total:	0	0	1,190,050	1,358,830

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	0	0	484,232	396,420
Special Revenue Fund	0	0	705,818	962,410
Division Total:	0	0	1,190,050	1,358,830

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	0.000	0.000	4.900	5.000
Special Revenue Fund	0.000	0.000	6.550	8.250
Division Total:	0.000	0.000	11.450	13.250

TRAFFIC ENGINEERING
David Gasper, Traffic Engineer

DESCRIPTION

The Traffic Engineering Division is responsible for the safe and efficient movement of vehicles and pedestrians on the City of Akron's transportation system as well as assisting in the planning of additions or upgrades to that system. The Division is also responsible for maintenance of the transportation system including bulb and sign replacements, painting and accident repairs. Traffic Engineering also oversees the City's parking meter operations including revenue collections, ticket writing and meter repair and/or replacement.

GOALS & OBJECTIVES

- Leverage assets and increase revenues by marketing services to each government entity in Summit County responsible for traffic signals by December 31st.
- Initiate a Sign Inventory Program using new technology that will allow the City to meet federal requirements, limit potential liability and minimize costs by planned replacements.

SERVICE LEVELS

In 2010, the Traffic Engineering Division increased the use of pre-formed pavement markings instead of paint. Heat applied, pre-formed crosswalks and stop bars were installed on Exchange/High and Cedar/High. Heat applied, pre-formed sharrowes were applied on Buchtel, Carroll and Exchange. The Division installed pre-formed crosswalks on Wabash for AGMC crossings and on Portage Path for the Portage Path CLC. Pre-formed markings were installed on Hilbish Avenue and Carroll Street as part of their reconstructions.

Traffic Engineering also compiled a document of current products in use and initiated a product review process for interested vendors or manufacturers to submit their products for inclusion in City projects.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<u>PUBLIC SERVICE:</u>				
<i>Traffic Engineering:</i>				
Account Clerk	0.00	0.00	0.00	1.00
Cable & Line Utilityworker	0.00	0.00	0.00	1.00
Civil Engineer	0.00	0.00	0.00	1.00
Electronics Technician	0.00	0.00	0.00	5.00
Parking Meter Foreman	0.00	0.00	0.00	1.00
Parking Meterworker	0.00	0.00	0.00	1.00
Signal Line Foreman	0.00	0.00	0.00	1.00
Signal Lineworker	0.00	0.00	0.00	1.00
Traffic Engineer	0.00	0.00	0.00	1.00
Traffic Marker	0.00	0.00	0.00	5.00
Traffic Operations Supervisor	0.00	0.00	0.00	1.00
Traffic Sign Painter	0.00	0.00	0.00	1.00
Traffic Signal Supervisor	0.00	0.00	0.00	1.00
Traffic Signal Technician	0.00	0.00	0.00	1.00
Total Traffic Engineering	0.00	0.00	0.00	22.00

SERVICE

DIVISION: TRAFFIC ENGINEERING

Maintain the City's traffic and emergency signal system, street name signs, land and crosswalk markings, and all parking meters. Prior to 2011, this division was under the Department of Public Safety.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	0	0	0	1,048,400
Fringe Benefits	0	0	0	580,010
Total: Personal Services	0	0	0	1,628,410
Other				
Direct Expenditures	0	0	0	225,300
Utilities	0	0	0	202,500
Insurance	0	0	0	16,060
Interfund Charges	0	0	0	111,320
Total: Other	0	0	0	555,180
Division Total:	0	0	0	2,183,590

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	0	0	0	759,860
Special Revenue Fund	0	0	0	1,423,730
Division Total:	0	0	0	2,183,590

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
General Fund	0.000	0.000	0.000	5.800
Special Revenue Fund	0.000	0.000	0.000	16.200
Division Total:	0.000	0.000	0.000	22.000

Downtown District Heating System

DESCRIPTION

The Downtown District Heating System is the city-owned system that produces steam heat and chilled water for downtown buildings, and two of Akron's hospitals.

SERVICE

DIVISION: DOWNTOWN DISTRICT HEATING SYSTEM

The Downtown District Heating System is the city-owned system that produces steam heat and chilled water for downtown buildings.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Other				
Interfund Charges	0	0	0	1,000,000
Total:	0	0	0	1,000,000
Division Total:	0	0	0	1,000,000

DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
General Fund	0	0	0	1,000,000
Division Total:	0	0	0	1,000,000

PUBLIC SERVICE NON-OPERATING DIVISION
Richard A. Merolla, Director

DESCRIPTION

The Non-Operating Division administers the capital project expenditures funded through the Capital Investment program.

SERVICE

DIVISION: PUBLIC SERVICE - NON-OPERATING

Capital project expenditures funded through the Capital Investment Program and Enterprise Funds.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Personal Services				
Salaries and Wages	108,881	235,617	308,389	697,000
Fringe Benefits	16,572	41,637	110,247	252,390
Total: Personal Services	125,453	277,254	418,636	949,390
Other				
Direct Expenditures	27,566,954	21,931,488	32,798,602	46,401,550
Income Tax Refunds	0	0	0	3,500,000
Utilities	284,980	328,826	385,461	411,700
Debt Service	3,148,014	3,354,659	3,278,566	6,903,000
Insurance	76,647	40,646	76,775	81,000
State/County Charges	753,833	648,783	492,044	925,500
Rentals and Leases	221,150	208,331	206,116	414,000
Interfund Charges	18,672,597	14,859,553	25,810,920	14,122,500
Total: Other	50,724,175	41,372,286	63,048,484	72,759,250
Capital Outlay				
Capital Outlay	67,114,923	36,243,518	21,011,283	39,700,000
Total: Capital Outlay	67,114,923	36,243,518	21,011,283	39,700,000
Division Total:	117,964,551	77,893,058	84,478,403	113,408,640

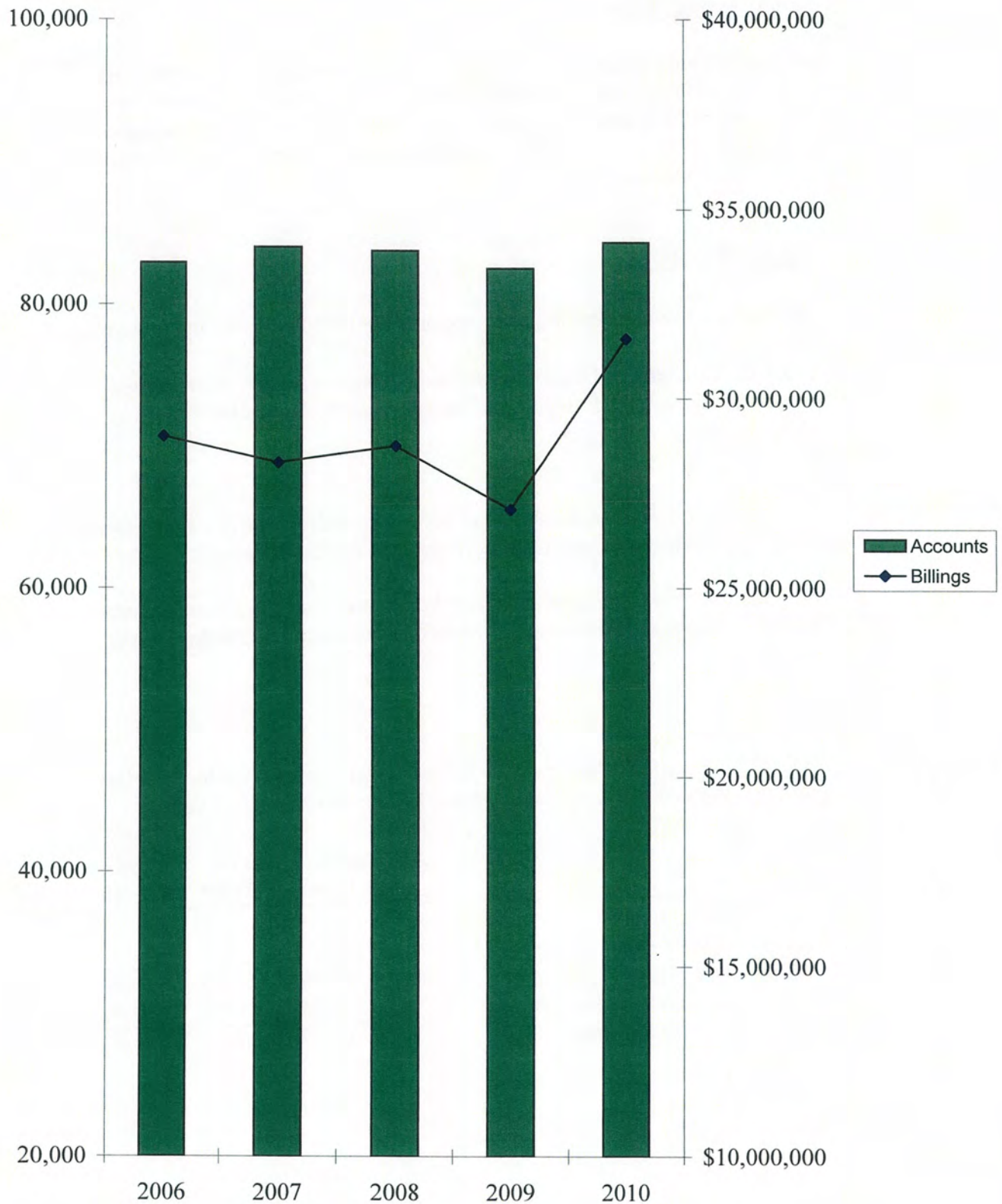
DIVISION SOURCES OF FUNDS

	2008 Actual Expenditures	2009 Actual Expenditures	2010 Actual Expenditures	2011 Original Budget
Special Revenue Fund	23,553,043	19,459,543	24,788,065	37,460,940
Capital Projects Fund	84,483,700	52,718,052	51,264,644	62,531,000
Enterprise Fund	9,927,808	5,715,463	8,425,694	13,416,700
Division Total:	117,964,551	77,893,058	84,478,403	113,408,640

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2008 Actual Employees	2009 Actual Employees	2010 Actual Employees	2011 Budgeted Employees
Capital Projects Fund	0.000	7.000	0.500	0.000
Division Total:	0.000	7.000	0.500	0.000

BUREAU OF PUBLIC UTILITIES
2006 - 2010 NUMBER OF WATER ACCOUNTS
AND TOTAL ANNUAL DOLLARS BILLED



CUSTOMER SERVICE REQUEST DIVISION

311 CONTACT CENTER

John Eaton, Acting Manager

The Customer Service Request Division provides a three-digit (311) single point of contact for requests regarding information and City services. The division serves both internal and external customers, facilitating the flow of information to the appropriate destination. The division's computer resources can also be utilized as a historical database and work management tool.

GOALS & OBJECTIVES

- Pursue using new technologies to upgrade the CRM software by September 1st.
- Look to reallocate resources and use technology to modify hours of operation to best serve the public during "peak" usage times by November 1st.

SERVICE LEVELS

In 2010, the Customer Service Request Call Center completed the division's green initiative to step up efforts in continued utilization of recycled products.

The Division completed training of staff members, particularly in the area of stress reduction. Shift changes are reducing understaffing issues and increasing moral.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/08	As of 12/31/09	As of 12/31/10	Budget 2011
<u>PUBLIC SERVICE:</u>				
<i>Customer Service Request:</i>				
Customer Service Request Agent	10.00	4.50	4.50	9.00
Customer Service Request Manager	1.00	0.00	0.00	0.00
Total Customer Service Request	11.00	4.50	4.50	9.00

Glossary

GLOSSARY OF TERMS

ACCRUAL – The accrual basis of accounting recognizes revenues when they are earned and expenses are recorded when they are incurred.

AKRON MUNICIPAL COURT INFORMATION SYSTEM (AMCIS) – Funds used to support technology upgrade for the Akron Municipal Court System.

AMATS – Akron Metropolitan Area Transportation Study (AMATS) is an association of various local political subdivisions in the Akron area whose purpose is to develop and implement a comprehensive and continuing transportation plan for Summit, Portage, and parts of Wayne counties.

ANNUAL INFORMATIONAL STATEMENT (AIS) – The Annual Informational Statement (AIS) is a report to provide, as of its date, financial and other information relating to the City.

APPROPRIATION - An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is limited in amount and to the time when it may be expended.

ASSESSED VALUATION - A valuation set upon real estate or other property by a government as a basis for levying taxes.

BOND ANTICIPATION NOTES (BANs) – Notes issued in anticipation of issuance of general obligation bonds.

BUDGET – ADOPTED AND PROPOSED – The Mayor submits to the City Council a recommended expenditure and revenue level for all City operations for the coming fiscal year as the Proposed Budget. When the City Council agrees upon the revenue and expenditure levels, the Proposed Budget becomes the Adopted Budget, funds are appropriated, and legal expenditure limits are established.

CAFR – The Comprehensive Annual Financial Report (CAFR) is a report prepared by the Department of Finance containing financial and operating information for the City's activities for the year.

CAPITAL IMPROVEMENT PROGRAM (CIP) – Annual appropriations from specific funding sources are shown in the City's budget for certain capital purposes such as street improvements, economic development projects and other projects. These appropriations are supported by a five-year allocation plan detailing all projects, fund sources, and expenditure amounts, including many multi-year projects that require funding beyond the one-year period of the annual budget. The allocation plan covers a five-year period and is produced as a separate document from the budget document.

CAPITAL OUTLAY - The purchase of lands, buildings, furniture, or equipment where the asset has an estimated useful life of one year or more or extends the useful life of an existing capital asset one year or more and has an individual unit purchase price of \$10,000 or more.

CAPITAL PROJECTS FUNDS - Established to account for all resources, principally bond proceeds and construction grants, which are used for the acquisition of capital facilities.

CATEGORY AND CLASSIFICATION ITEMS - These items are broken down by account types in the following manner:

<u>Category</u>	<u>Type</u>	<u>Description</u>	<u>Account Numbers</u>
Personal Services	61	Salaries and Wages	61000 - 61999
	62	Fringe Benefits	62000 - 62999
Other	70	Direct Expenditures	70000 - 70999
	71	Income Tax Refunds	71000 - 71999
	72	Utilities	72000 - 72999
	73	Debt Service	73000 - 73999
	74	Insurance	74000 - 74999
	75	State/County Charges	75000 - 75999
	76	Rentals and Leases	76000 - 76999
	80	Interfund Charges	80000 - 80999
Capital Outlay	78	Capital Outlay	78000 - 78999

CHART OF ACCOUNTS – A list of expenditure, revenue, and other accounts describing and categorizing financial transactions.

CLC – Community Learning Centers (CLCs) are remodeled or rebuilt Akron Public School Buildings co-owned by the City of Akron. During regular school hours, CLCs serve as modern school facilities. After school, on weekends and during the summer, CLCs can be used by the public for recreation, adult education, after-school and summer school programs and a wide variety of community activities.

CLEAN OHIO REVITALIZATION FUND – This fund provides assistance to designated brownfields with grant monies to fund various activities, including Asbestos Surveys, Phase II Environmental Assessments, demolition, removal of contaminate soil and groundwater and a host of other remediation strategies.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) – A U.S. Department of Housing and Urban Development (HUD) annual grant to Akron and other local governments to support economic development projects, human services, low-income housing, and services in low-income neighborhoods.

COPS - Certificates of Participation are issued by a bank to finance the cost of a capital construction project. Lease payments are appropriated annually by City Council through the normal budget process.

DEBT SERVICE FUNDS - Debt Service Funds are used to account for the accumulation of financial resources for, and the payment of, general long-term debt principal, interest and related costs.

D.E.T.E.R. – Drivers with Excessive Tickets Excluded from Registration.

DIRECT EXPENDITURES - Expenditures by an operating division in which the division has control over the level of expenditure. Examples are office supplies, travel, consulting contracts.

EMERGENCY MEDICAL SERVICE (EMS) – EMS is a division within the Fire Department to provide emergency medical care for the victims of sudden and serious illness or injury.

ENCUMBRANCES - Commitments related to unperformed contracts, purchase orders and requisitions for goods or services.

ENTERPRISE FUNDS - Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

ESTATE TAXES – An Ohio estate tax is levied by the State of Ohio on the entire estate (including both probate and non-probate property) of a decedent who was a resident of Ohio at the time of death.

EXPENDABLE TRUST AND AGENCY FUNDS - Disbursements from Expendable Trust Funds are made in accordance with the applicable trust agreements. Agency Funds include assets held for other funds or governments, largely payroll taxes and other employee withholdings, which are consolidated into one agency fund for ease of payment.

EXPENDITURES - Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service and capital outlays.

FULL-TIME EQUIVALENT (FTE) – A term expressing the amount of time for which a position has been budgeted in relation to the amount of time a regular, full-time employee normally works in a year. Most full-time employees (1.00 FTE) are paid for 2080 hours in a year.

FUND - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE – The difference between the assets and liabilities of a particular fund. This incorporates the accumulated difference between the revenues and expenditures each year.

FUND TYPE - In governmental accounting, all funds are classified into eight generic fund types: The following are the City's Governmental Fund Types: General Fund, Special Revenue Funds, Debt Service Funds, Capital Projects Funds. The following are the City's Proprietary Fund Types: Enterprise Funds and Internal Service Funds. The City also has Special Assessment Funds and Expendable Trust and Agency Funds.

GAAP – Generally Accepted Accounting Principles (GAAP) are the accounting standards as prescribed by the Governmental Accounting Standards Board (GASB).

GASB – Governmental Accounting Standards Board.

GENERAL FUND - The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds.

GENERAL OBLIGATION DEBT – General obligation debt is backed by the full faith and credit of the City.

GOAL - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a specific achievement in a given time period.

INCOME TAX BONDS - A special obligation of the City payable from income tax revenues and are not general obligations of the City.

INCOME TAX RATE - The City of Akron, pursuant to Council action and vote authorization, currently levies the tax at a rate of 2.25% on both corporate income and employee wages and salaries. 2.0% is used for City services while .25% of the taxes collected is dedicated to the Community Learning Centers.

INHERITANCE TAXES – A tax levied by the State of Ohio, collected by the county, and 80% is distributed to the municipality, pro-rated by the amount of time the decedent lived in the municipality.

INTERFUND TRANSFERS - During the course of normal operations, the City records numerous transactions between funds including expenditures and transfers of resources to provide services, subsidize operations and service debt. The Governmental Fund Types and Enterprise Funds financial statements generally reflect such transactions as transfers. The Internal Service Funds record charges for service to City departments as operating revenue. All City funds record these payments to the Internal Service Funds as operating expenses. Transfers are appropriated as "Interfund Charges" (Type 80). The primary interfund transfer by dollar value and City importance is the transfer of income tax collected to the General Fund (73%) and to the Capital Improvements Fund (27%).

INTERNAL SERVICE FUNDS - Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis.

JEDDs - Joint Economic Development Districts are areas approved in an election by the voters within the township. The City extends water and sanitary sewer service to areas of the townships that are currently zoned for business use. A 2.25% tax in all four of the JEDDS is collected on net business profits and wages on all people working in the district and is remitted to the City.

JOB READY SITES PROGRAM – A program in the State of Ohio that was created to increase the state's portfolio of commercial and industrial developable sites. Properties in this program are strategically chosen for their ability to provide optimal infrastructure capabilities and attract economy shifting investment.

MAJOR FUNDS – Funds that meet the criteria as identified in the City's CAFR. The test is a two prong where the fund must meet both criteria to be identified as a major fund.

MANAGEMENT INFORMATION SYSTEM (MIS) – Th City's Information Technology division; a part of the Finance Department.

MODIFIED ACCRUAL – The modified accrual basis of accounting recognizes revenues when they are both measurable and available to finance current expenditures and records a liability when it is expected that the liability will be paid from revenues recognized during the current period.

MODIFIED CASH – Encumbrances outstanding at year-end are carried over into the following year as both an addition to the budget and an encumbrance of the budget along with the appropriation of the current year.

NON MAJOR FUNDS – Funds that do not meet the criteria as identified in the City's CAFR. The test is a two prong test where the fund must meet both criteria to be identified as a major fund.

NONTAX REVENUE BONDS - A special obligation of the City payable from Nontax Revenue (including fees of licenses, fines, interest earnings) and are not general obligations of the City.

OBJECTIVE - Desired output-oriented accomplishments which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

OPERATING BUDGET - Plans of current expenditures and the proposed means of financing them. The annual operating budget (or, in the case of some state governments, the biennial operating budget) is the primary means by which most of the financing acquisition, spending, and service delivery activities of a government are controlled. The use of annual operating budgets is usually required by law.

OPERS – Ohio Public Employees Retirement System.

PROPERTY TAX LEVY - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

PROPERTY TAX RATE - The amount of tax levied for each \$100 of assessed valuation.

RECEIPTS – Actual cash received.

RESOURCES – The revenue sources available to the City.

REVENUES - (1) Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers. (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers.

ROLLING STOCK - Motor equipment that can be used on and off roads (e.g., passenger cars, pickup trucks, fire trucks, air compressors on trailers).

SPECIAL ASSESSMENT FUNDS - Special Assessment Funds are used to account for the financing of public improvements or services deemed to benefit the properties against which special assessments are levied.

SPECIAL REVENUE BONDS - Special obligations of the City payable from JEDD revenues and are not general obligations of the City.

SPECIAL REVENUE FUNDS - Special Revenue Funds are used to account for the proceeds of specific revenue sources. The uses and limitations of each Special Revenue Fund are specified by City ordinances and/or federal and state statutes.

STATE INFRASTRUCTURE BANK LOANS (SIB) – A direct loan and bond financing program for the purpose of developing transportation facilities.

STREET ASSESSMENT FUND – The Street Assessment Fund is used to account for the expenditures relating to the extensive street cleaning and lighting programs. The programs are funded by special assessments, levied against each property owner deemed to benefit from the programs.

TAX DUPLICATE - List of property tax rate assessments by taxing districts within a county unit.

TAX INCREMENT FINANCING (TIF) - Tax Increment Financing (TIF) is an economic development mechanism available to local governments in Ohio to finance public infrastructure improvements and, in certain circumstances, residential rehabilitation. A TIF works by locking in the taxable worth of real property at the value it holds at the time the authorizing legislation was approved. Payments derived from the increased assessed value of any improvement to real property beyond that amount are directed towards a separate fund to finance the construction of public infrastructure defined within the TIF legislation.

USER FEES - The payment of a fee for direct receipt of a public service by the party benefiting from the service.

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