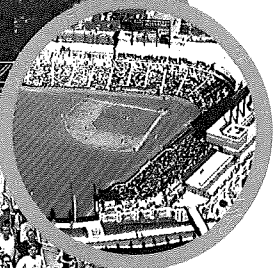
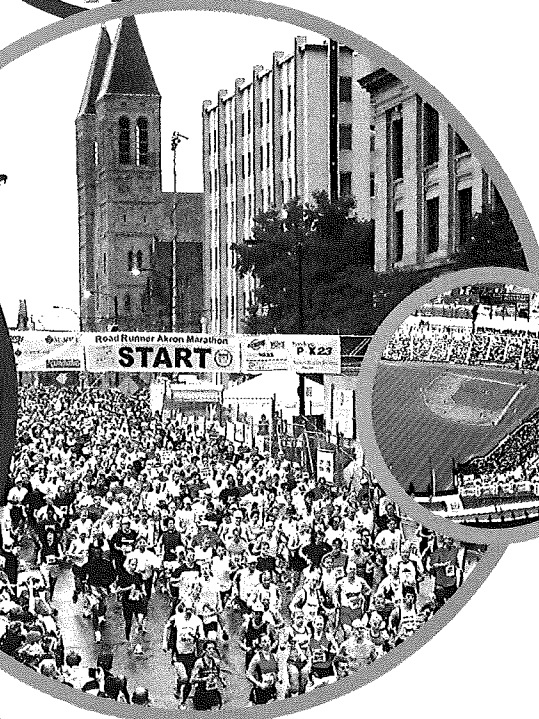




Donald L. Plusquellic
Mayor

CITY OF AKRON, OHIO 2006 BUDGET PLAN





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Akron
Ohio**

For the Fiscal Year Beginning

January 1, 2005

President

Executive Director

DISTINGUISHED BUDGET PRESENTATION

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Akron for its annual budget for the fiscal year beginning January 1, 2005.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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Introduction

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GOVERNMENT ORGANIZATION

Inside Back Cover

CITY OF AKRON, OHIO
ELECTED AND APPOINTED OFFICIALS

MAYOR

Donald L. Plusquellic

CABINET MEMBERS

Gerald O. Holland -- Director of Public Service
Max Rothal -- Director of Law
Diane L. Miller-Dawson -- Director of Finance
Warren L. Woolford -- Director of Planning and Urban Development
Robert Y. Bowman -- Deputy Mayor for Economic Development
George A. Romanoski -- Deputy Mayor for Public Safety
Laraine A. Duncan -- Deputy Mayor for Intergovernmental Relations
David A. Lieberth -- Deputy Mayor for Administration
James J. Masturzo -- Deputy Mayor of Labor Relations
Catherine G. Watson -- Deputy Director of Finance
Jeff Fusco -- Deputy Director of Public Service
John W. Valle -- Deputy Director of Public Service
James E. Payne -- Deputy Director of Law
Mark A. Williamson -- Communications Director
Billy Soule -- Assistant to the Mayor for Community Relations
Jeffrey E. Wilhite -- Deputy Director of Planning

WARD COUNCIL MEMBERS

Daniel M. Horrigan -- First Ward
Bruce D. Kilby -- Second Ward
Marco S. Sommerville -- Third Ward
Renee L. Green -- Fourth Ward
James D. Shealey -- Fifth Ward
Dr. Teresa H. Albanese -- Sixth Ward
Tina Merlitti -- Seventh Ward
Robert E. Keith -- Eighth Ward
Michael N. Freeman -- Ninth Ward
Garry L. Moneypenny -- Tenth Ward

COUNCILMEN-AT-LARGE

Michael Williams
John R. Otterman
John R. Conti

PRESIDENT OF CITY COUNCIL

Marco S. Sommerville

MEMBERS OF COUNCIL BUDGET AND FINANCE COMMITTEE

Garry Moneypenny, Chairman
John R. Conti
Michael N. Freeman
Daniel M. Horrigan
James D. Shealey



City of Akron, Ohio

DONALD L. PLUSQUELLIC, MAYOR

June 5, 2006

Citizens of Akron
And Members of Akron City Council:

Enclosed is my 20th budget since becoming mayor in 1987. I am pleased to present it to you and to thank those who have worked so diligently with us to keep the city fiscally sound. The 2006 net budget for operations and capital improvements totals more than \$463 million and reflects our commitment to the neighborhoods and the economic development activities as discussed below.

Since taking office in 1987, I have worked with you to improve our city into one that has received numerous honors for performance, achievement, leadership and innovations in government. These honors reflect not only our commitment but also that of our many dedicated, hard-working City employees.

Our employees are always willing to lend a helping hand. In 2005, we provided direct assistance to victims of Hurricane Katrina with the deployment of 12 police officers and 12 firefighters through FEMA, and 11 city employees who underwent Red Cross training to run shelters in the Gulf states for evacuees.

Better schools, housing, economic development, public services, safety—we are committed to delivering the best to our citizens and making the quality of life here as good as in any city in this country.

Akron is one of America's most livable cities. Akron is where people come home to---from all over the world.

And business is thriving in Greater Akron. It's why we have been touted as one of America's High Tech Cities of the future by *Newsweek* magazine, and a five-star rated city by *Expansion Management* magazine for business climate logistics and quality of life. *Expansion Management* magazine called Akron one of the best cities in which to locate or expand a business. We were also ranked in the top 25 medium sized metro areas for doing business in America by *Inc.*, the magazine for growing companies.

200 Municipal Building • 166 South High Street • Akron, Ohio 44308-1653
Phone: (330) 375-2345 • FAX: (330) 375-2468 • E-mail: mayor@ci.akron.oh.us
www.ci.akron.oh.us

We have leveraged our 20th Century dominance in the tire and rubber industry to evolve into a 21st Century center of research and advanced manufacturing in polymers, plastics, composites and metals. Akron has also become a center for bio-tech research, product development and industrial controls.

And, Akron is reclaiming its historic role as the global center of high-technology airship design and fabrication.

This is a city where people still work with their hands as well as their minds and where product innovation includes things made from scratch.

Every single super-engineered tire for the Indianapolis 500 was made in Akron. And here is where the wheels of NASCAR are designed.

We have fine health care institutions, diverse neighborhoods, cultural arts, parks and recreation opportunities the likes of which aren't present in many large American cities.

And it is all supported by the tremendous work of our Municipal Government and its tremendous work force, doing the work of the people every day, around the clock to keep this city running.

Here is a sample of some of the events for which we have or are providing support in 2006:

This past April, Fox Sports televised the first King James Shooting Stars Classic championship game held in Akron. The Akron area was visited by 321 Amateur Athletic Union (AAU) basketball teams from the age 17 and under division to the age 10 and under division, utilizing 48 gyms for the tournament. Scouts from more than 125 colleges were here to review these athletes.

This month, Akron will welcome more than 50,000 visitors to our fifth annual air show at the Akron Fulton Airport. More than 100,000 will visit the National Inventors Hall of Fame and more than 405,000 will visit the John S. Knight Center throughout the year.

The Akron Aeros, the AA affiliate of the Cleveland Indians, are in their tenth season with us. As 2003 and 2005 Eastern League Class AA Champions, the Aeros continue to draw over 455,000 fans to Canal Park.

Also this month, Akron will host the second annual LeBron James "King for Kids" Bikeathon. The first 3,000 riders with completed pledges will ride along an eight-mile course with LeBron James and his celebrity friends. The "King for Kids" event raises money for the James Family Foundation, which will benefit several non-profit organizations in the Northeast Ohio area and enable LeBron to offer programming for children and families through the foundation. The YMCA and the City of Akron have pledged their full support of this event and look forward to help making it a major success for years to come. The James Family Foundation will donate proceeds from the bikeathon to the Akron Area YMCA and the Akron Urban League.

Akron will host America's First National Hamburger Festival this summer in downtown Akron, with proceeds benefiting local charities. The festival will feature more than twenty local and national restaurants serving their hamburger specialties to thousands of festival attendees.

The summer of '06 also finds us hosting 700 children as part of the First Tee program at Mud Run Golf Course. Opened in 2003, Mud Run is a highly-touted, nine-hole course used by children and adults alike, and compliments our 18-hole Good Park Golf Course, considered one of the nation's finest public courses.

On July 22 we will host the 69th All-American Soap Box Derby Winner's Circle. Local champions from each of the Stock, Super Stock and Masters divisions Soap Box Derby races throughout the world come to Akron in July each year to compete for scholarships and merchandise prizes. Last year, we welcomed nearly 500 champions and their families representing 43 states and 3 foreign countries--the largest increase in numbers in derby history--to Akron for a weeklong celebration.

And in August, PGA golf returns to Firestone Country Club with the new Bridgestone Invitational, which will attract the very best golfers from around the world.

By fall, families will be enjoying our fourth annual Road Runner Marathon, which is fast becoming one of the nation's elite races, with nearly 4,000 runners participating last year.

As you can see, we have many more family-oriented attractions, events, and entertainment programs going on than Akron has seen in many, many decades; it is important that I thank the many city employees and volunteers who work hard to make these successful and enjoyable for all of us.

Major Initiatives for Achieving Goals

GOAL: Focus on the future of Akron

One of the initiatives we began in 1999 was the *Imagine.Akron:2025* with a board of advisors of 17 people to help Akron focus on its future. This board was responsible for a community effort to discuss with hundreds of concerned citizens the direction of our city. Following hundreds of hours of discussion and review, the board presented a comprehensive report to the community.

I have appointed a group of experienced City employees and given them the authority to cut across departmental lines to implement the recommendations regarding City government. I have also appointed employees to a task force to collaborate with their counterparts from the County of Summit in an effort to consolidate services and reduce costs for both entities.

One key point that was mentioned several times was that some citizens believed that the City did not communicate enough with residents regarding City information. In 2004, we created a magazine that is delivered to citizens and businesses at 100,000 addresses. We also are again producing our beautiful calendar of City events with photographs from Bruce Ford, city photographer. This publication, called *Akron City*, is entertaining and informative and contains

news, profiles of City employees, and highlights City events. It has received rave reviews from our residents.

Another initiative that is a result of the *Imagine.Akron:2025* conversation and City Council involvement is the Customer Service Request (CSR) System. The City began implementing this project in 2002 and opened our contact center in 2004. This initiative allows citizens to access City Hall by calling one number—311—and having their non-emergency requests handled in an efficient manner.

A third initiative is the volunteerism program in the Akron Public Schools. In 2002, we began a pilot reading program using City employees who volunteered for “Akron Reads”. In “Akron Reads”, elementary school students are assisted with their reading skills. Beginning in 2003, we expanded the program to allow a larger, more diverse group of employees to participate in the program. For the 2005-2006 school year, 36 employees assisted students from four schools.

GOAL: Continue to focus on the neighborhoods

In 2006 and in the future, we continue to put great emphasis on neighborhoods. Akron is a community of families and a leader in organizations, activities and lifestyles that promote strong families. We must also be an attractive place to live and work. Akron has received a first place national award in the America in Bloom competition for beautification.

We have done an excellent job building new homes, creating new neighborhoods and rehabilitating older homes. To be competitive, we need to continue to provide a wide range of housing options for current residents and to attract others to Akron.

To that end, we have developed a plan to invest more of our community development money into land banking. This will provide more vacant land for residential development. We will also dedicate more dollars in the future to assist in the construction of new housing.

This would include expansion of our innovative partnership with the Akron Public Schools (APS) and the Home Builders’ Association (HBA) where students work side-by-side with professionals to construct new homes. This program, Education in Action, provides needed hands-on training for students. APS students built their 11th home this year.

Also in the past year, with the help of HBA, the City constructed 18 new homes in Newton Crossings in East Akron and created 20 new home sites at this same location, which will soon see additional new single-family homes.

Akron’s designation as an enterprise community by the federal government has generated critical federal funds to assist neighborhoods. The housing petition and H.O.M.E. programs, already part of the City’s economic growth program, have been successful as neighborhoods petition for special allocation of federal community development dollars that assist homeowners in paying for home improvements and reduce assessments for public improvements.

In 2005, the City provided funding and contracted for the rehabilitation of 307 homes while demolishing 383 dilapidated residential and commercial structures.

In 2005, the Urban Neighborhood Development Corporation (UNDC) constructed 14 new homes; in addition, the City sold 38 lots to private developers and non-profit organizations for new housing. We have also committed \$1 million in financial support to assist in the rehabilitation of 378 apartment units for low-income senior housing, as well as the rehabilitation and sale of 19 houses for low- and moderate-income buyers and the construction of 8 new homes for low- and moderate-income homeowners. Also, the City assisted 80 low-income elderly and/or disabled homeowners in 2005 with emergency home repairs.

The City has a neighborhood partnership program for neighborhood groups to apply for grants to do neighborhood improvement projects. In 2005, we awarded 49 grants to organizations for after-school projects, beautification activities, arts programs, community celebrations, and community involvement. In 2006, we have budgeted \$200,000 to once again fund organizations implementing neighborhood-sponsored projects.

Last year we broke ground on downtown Akron's first new housing project in 30 years, Northside Condominiums, Lofts and Town Homes. An estimated \$32 million project, there will be 89 residential condominiums for sale, 61 new warehouse style lofts and flats, five penthouse units, and 28 town homes, each ranging from 1,312 to 3,968 square feet. The condominiums and lofts should be ready to occupy in March of 2007, and the town homes should be completed in the summer of 2008. At the eastern edge of downtown, the University of Akron is constructing a six-story student housing complex. This u-shaped structure on East Exchange Street will contain 476 beds and 8,000 square feet of ground floor retail space. This will be a dramatic addition to the image of this area as well as many new customers within walking distance of downtown.

GOAL: Protect the citizens of Akron

The Akron Police Department is committed to providing a safe environment for the citizens of Akron and those who come to our city to work or visit. We will continue to work toward this goal through our Strategic Plan and Command Zone structure.

Through efforts such as the repeat call location strategy, verified alarm response initiatives and Telephone Report Officer program, our Police department is committed to reducing the number of repeat and non-productive calls for service so that our officers can concentrate on more proactive policing efforts.

In addition, programs such as the Crisis Intervention Team, panhandling legislation and Gang Unit Strategies will continue to address local juvenile concerns and mental illness issues that are similarly facing many communities throughout the nation. We are committed to working closely with mental health organizations and juvenile justice programs in an attempt to address these issues in a proactive and effective way.

To ensure a pool of qualified candidates for future fire safety forces, Akron awarded 15 Akron Public School students scholarships to allow them to pursue emergency medical technician training and subsequent paramedic training for a possible career in the fire/EMS field.

GOAL: Further enhance downtown

The City has been recognized nationally for our community's success in rebuilding downtown. The National Civic League, the U. S. Conference of Mayors, *Northern Ohio Live* magazine, and the *Wall Street Journal* have recognized our work. The completion of the Canal Park baseball stadium in 1997, along with a 20-year commitment of the AA baseball team the Akron Aeros, has brought tremendous family entertainment—not only for Akron residents but also for the entire region.

The success of the stadium has spurred the growth of other small businesses, restaurants, and entertainment clubs. With the help of the Downtown Akron Partnership (DAP), a non-profit organization dedicated to bringing people, activity and business back downtown, we began seriously marketing this wonderful attraction called downtown Akron. Beginning in 1999 the downtown business district formed a Special Improvement District (SID), whose primary focus is to promote and further enhance downtown's development.

The \$51.8 million renovation of the Main Library was completed in 2004 and is now a state-of-the-art facility for the 21st century. The Akron Art Museum is now undergoing an approximate \$26 million, 65,000-square foot expansion and will reopen in the spring of 2007.

We are striving to make downtown a leisure location, as well as a great place to work. Lock 3 Park on South Main Street is alive with live concerts, festivals, and other special events, including a summer arts learning program for young people. Last year 175,000 visitors enjoyed events here.

GOAL: Continue to create and retain jobs

Eighty percent of America's jobs are in metropolitan areas. Cities have to grow jobs and provide new opportunities for employment, while focusing on job retention.

For the City's infrastructure—schools, roads, bridges, water and sewer system, public safety—to remain healthy, our tax base must be healthy so entrepreneurs and companies alike can thrive and thus provide jobs for our citizens.

Small business continues to drive our economy. To build a better climate for small business, Akron has invested in nine industrial redevelopment areas. These include four active industrial parks including the 33-acre North Turkeyfoot Industrial Park located in the Akron/Coventry JEDD and the 98-acre Massillon Road Industrial Park in the Akron/Springfield JEDD. North Turkeyfoot currently has three new business tenants. These three businesses are planning to have at least 160 employees by the end of 2009. Massillon Road has two businesses with approximately 188 employees.

Within the corporate limits of Akron, the City has acquired an additional 45 acres in the Ascot Industrial Park, for a total of 200 acres. To date, 18 businesses have located in the Ascot Industrial Park, and one business is constructing a 55,000 square foot facility on a 5.84-acre site. In all, more than 1,032 jobs will be retained and/or created.

The City acquired 26.5 acres of property immediately south of downtown. The Akron Beacon Journal expanded into a new 24,400 square foot central distribution warehouse facility on the northernmost parcel. The site along the southernmost area of the park is being redeveloped by ECD/Ovonic Hydrogen Systems, LLC for a storage testing laboratory. The company plans to invest \$9.7 million in the facility including construction of a new hydrogen fueling station. The company will employ 25 people within the first two years.

And, just announced this month, Ovonic will have a new downtown neighbor in the form of a brand new METRO RTA bus station and transfer facility at Bartges and South Broadway. METRO RTA has been working with the City to locate a terminal for intercity travel on the site. In the future, the site could provide a link to rail transportation already accessible at the property.

We are really looking into the future when more people will use transit and set aside their personal automobiles. Also part of the future is how buses may be fueled. The new center is located adjacent (east of) to the site selected by Ovonic Akron for its hydrogen fuel testing facility. METRO has already applied to the federal government and Ohio's Third Frontier for a hydrogen fuel cell demonstration project. Already, a number of METRO's buses are equipped to use compressed natural gas as an alternative to diesel fuel.

The City and Summit County have formed a joint venture for the redevelopment of the former Brown-Graves lumber mill property located directly southeast of the central business district, with approximately 22.5 acres planned for industrial use. Through a first-of-its-kind regional collaboration, the City of Akron, various governmental and non-profit entities across Summit and Cuyahoga counties and state agencies including the Ohio EPA and Heritage Environmental Services opened Ohio's first commercial hazardous waste recycling facility, Bizmat. Nearly \$550,000 was invested to convert the building, and six employees are now located at this site.

In 2005, the City embarked on a complete renovation of an additional 110,000 square feet of space in the downtown Industrial Incubator to meet demand for smaller start-up companies, high tech research and development entities, and manufacturing and technical support service companies.

The Incubator is the largest of its kind in Ohio and one of the largest worldwide. We are currently pursuing exciting global strategic alliances with high-tech companies looking to expand or enter the U.S. market. The 61 businesses that have completed the incubator's programs have brought more than 600 jobs to the Akron area. Twenty-four businesses, employing a total of 121 people, invested more than \$2.7 million in the Akron-Summit Industrial Incubator.

The City has successfully promoted the development of the Ghent Road Office Park, home of the corporate headquarters of Sterling Jewelers, Inc. and FirstEnergy Services, Inc. City Council approved a purchase option agreement for an additional 16 acres for use by Sterling Jewelers, Inc.

GOAL: To create partners within the region

The City has JEDD (Joint Economic Development District) agreements with four neighboring townships: Bath, Copley, Coventry, and Springfield.

The City of Fairlawn is a partner in the Bath/Akron JEDD. Akron also has an agreement with Fairlawn that establishes Joint Economic Development Zones (JEDZs). Under this agreement, the City and Fairlawn share revenue in various zones in Fairlawn while Akron provides water and sewer service. We also have tax-sharing agreements with four other municipalities and are working with others to ensure more regional cooperation.

All JEDD agreements allow the partnering communities to foster cooperation and economic development within the region. They also help secure the political and geographical integrity of the communities while fostering long-term growth.

GOAL: Ensure the City's fiscal health

The City of Akron maintains a stable fiscal position and continues to see steady economic growth while promoting operating efficiencies. Of the six largest cities in Ohio, in 2005 Akron had the highest net growth (over 14%) in local income tax revenues (our largest revenue source). The City budgeted a 2% growth rate in income taxes for 2005. For 2006, income tax revenues are to remain stable.

Akron's average annual unemployment rate for 2005 was approximately 6.6%, which was down from the rate of 6.9% in 2004. The number of building permits issued in 2005 was 2,202 and was 55 less than the number of permits issued in 2004 (2,257). However, there was an increase of approximately \$28 million in permit valuations in 2005 compared to 2004 (from \$171 million to \$199 million) due, in part, to the three new community learning centers under construction.

Another revenue source to the City is property taxes. Property tax collections in 2005 totaled approximately \$32.5 million, and increased by 12% in 2005 compared to 2004. The assessed valuation for 2005 and tax collection year 2006 increased 4.8% from \$3.2 to \$3.36 billion.

Our economic future depends on our continuing hard work. Downtown is well on its way to undergoing a complete revitalization, our neighborhoods are seeing growth in housing and my Office of Economic Development is constantly working to attract new businesses to Akron and to assist existing ones.

Issues

Our most serious concern continues to be the Akron Public Schools. There is nothing we as a community can do that will have a more dramatic effect on our future than what we do for our school children, for they are the leaders and employees of tomorrow.

Akron is taking a fresh look at how we will educate our children. We are already in the process of building our bright, new community learning centers that will provide educational facilities during the day and become community facilities in the evenings and on weekends. However, a failed operating levy attempt in May of this year has left the public school system with no choice but to make even deeper budget cuts.

Having had no leadership from the State of Ohio in adequately funding public schools, we are forced to go it alone in this area. To do that, voters simply *must* agree to continue to be the main funding source for our children's education until efforts already under way allow us to change the broken State funding system.

Long Range Outlook

Admittedly, much of where the American city can and will go depends upon national leadership and leadership on the state level. Sadly, urban centers in our country have had difficulty on the federal level for several years, and cities in Ohio have struggled mightily awash in a leadership void that has failed citizens of a once great state repeatedly.

It is imperative that we maintain strong local leadership both in policy and financial responsibility if we are to have a bright future for our children and grandchildren.

Conclusion

Your municipal government will continue to provide quality services at reasonable costs. We will continue our sound, conservative budget practices to ensure we have the resources to provide the neighborhood projects and the economic incentives necessary for us to continue to grow. You should be proud of our city. We have our share of challenges, as does every city in the world, but we are meeting them every day. It is your involvement that will continue to help us be even more successful.

Sincerely,

A handwritten signature in black ink, appearing to read "Donald L. Plusquellic", written in a cursive style.

DONALD L. PLUSQUELLIC
Mayor

CITY OF AKRON, OHIO

HISTORICAL DATA

Akron was founded by Simon Perkins in 1825 and developed into a canal town on the Ohio and Erie Canal. The City of Akron was incorporated in 1836. As railroads replaced the canal system, the rubber industry grew under the entrepreneurship of Dr. Benjamin Franklin Goodrich, F.A. Seiberling, and Harvey Firestone. The presence of B.F. Goodrich Tire, Goodyear Tire and Rubber Company, Firestone Tire, and General Tire led Akron to become the Rubber Capital of the World. The rubber industry attracted people from all over the world. From 1910 to 1920, Akron's population went from 69,000 to 210,000. Great cereal mills, such as the Quaker Oats Company were also located in Akron.

Now, Akron is a world-renowned center of polymer research, and development. The Polymer Science Institute of the University of Akron has made Akron an international leader in education in the polymer field. The University of Akron's College of Polymer Science and Polymer Engineering is the largest single center for polymer education in the United States. Akron is home to approximately 400 polymer related companies, many small manufacturing firms and has a large variety of retail establishments.

Akron also houses the National Inventor's Hall of Fame --an interactive museum of invention, the Soap Box Derby, Alcoholics Anonymous, oatmeal, artificial fishing bait, the Road Runner Akron Marathon, Stan Hywet Hall - one of the finest examples of Tudor Revival Architecture in America and the Akron Art Museum. Currently the museum is expanding their 8,000 square foot building to 20,000 square foot. This addition will provide residents and visitors of Akron an opportunity to experience modern art.

The City of Akron is privileged to home three nationally recognized hospitals; Akron General Medical Center (AGMC), Summa's Akron City Hospital (Summa) and Akron Children's Hospital. Both AGMC and Summa are widely known for their heart/vascular and cancer care services. Akron Children's Hospital is the largest pediatric medical center for children from birth to adolescence, as well as burn victims of all ages. They perform more pediatric surgeries than any other hospital in Northeast Ohio. Innovative programs and state-of-the-art facilities are combined to provide quality health care to children and families in Northeast Ohio

Akron is also home to the Ohio Ballet, The Akron Symphony Orchestra, and E.J. Thomas Performing Arts Hall, which brings Broadway plays and many world famous entertainers to the City. Akron is also home to the Akron Aeros, the Cleveland Indians affiliate AA baseball team. Canal Park is a new state-of- the-art baseball stadium in downtown Akron on Main Street. The historic Ohio and Erie Canal runs just beyond center field. This downtown location has been developed into a scenic area that includes a bike and hike trail and picnic area for the enjoyment of residents and visitors as well as an entertainment area known as "Lock 3 Park."

Akron has easy access to a network of superhighways and is a major trucking hub. A market potential of 111 million people lives within a day's drive of Akron. High quality, affordable housing makes Akron an attractive place to live. The availability of green space provided by 6,600

acres of Metropolitan Parks, just moments from residential areas makes Akron a pleasing combination of urban convenience and pastoral beauty. The park system includes a 25-mile bike and hike trail.

The City of Akron is a home rule municipal corporation under the laws of the State of Ohio. The City operates under a Strong Mayor/Council form of government and provides the following services as authorized by its Charter: public safety, public service, public health, recreation and development.

CITY OF AKRON, OHIO
DEMOGRAPHICS

POPULATION			
Year	City	County	PMSA *
1940	244,791	339,405	386,065
1950	274,605	410,032	473,986
1960	290,351	513,569	605,367
1970	275,425	553,371	679,239
1980	237,177	524,472	660,328
1990	223,019	514,990	657,575
2000	217,074	542,899	694,960

*PMSA - Primary Metropolitan Statistical Area

Source: U.S. Bureau of Census

ESTIMATED EFFECTIVE BUYING INCOME PER HOUSEHOLD
PERCENT OF HOUSEHOLDS BY INCOME GROUP, AS OF JANUARY 1, 2004
AKRON METROPOLITAN STATISTICAL AREA

Income Group	Percent
\$-0- - \$19,999	21.7
\$20,000 - \$34,999	23.6
\$35,000 - \$49,999	19.5
\$50,000 - and over	35.2

Median Household Effective Buying Income (EBI) \$38,469

Source: Survey of Buying Power, *Sales and Marketing Management*, 2004

PER CAPITA MONEY INCOME AND MEDIAN HOUSEHOLD MONEY INCOME

County/ Reporting Area	1999 Per Capita Money Income	1999 Median Household Money Income
Summit	\$22,842	\$42,304
Stark	20,417	39,824
Hamilton	24,053	40,964
Cuyahoga	22,272	39,168
Franklin	23,059	42,734
Montgomery	21,743	40,156
Lucas	20,518	38,004
Mahoning	18,818	35,248
State of Ohio	21,003	40,956
United States	21,587	41,994

Source: U. S. Bureau of Census

CITY OF AKRON, OHIO

PROFILE

City:	Seat of Summit County Became a township on December 6, 1825 Incorporated as a town on March 12, 1836														
Population:	217,074 (2000 Census)														
Square Miles:	Approximately 62														
Form of Government:	Strong Mayor/Council														
Land Use:	<table><tr><td>Residential</td><td>35.4%</td></tr><tr><td>Commercial</td><td>5.9%</td></tr><tr><td>Industrial</td><td>6.9%</td></tr><tr><td>Agriculture</td><td>1.0%</td></tr><tr><td>Public/Unusable</td><td>18.3%</td></tr><tr><td>Usable Open Land</td><td>15.7%</td></tr><tr><td>Transportation Facilities</td><td>16.8%</td></tr></table>	Residential	35.4%	Commercial	5.9%	Industrial	6.9%	Agriculture	1.0%	Public/Unusable	18.3%	Usable Open Land	15.7%	Transportation Facilities	16.8%
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Agriculture	1.0%														
Public/Unusable	18.3%														
Usable Open Land	15.7%														
Transportation Facilities	16.8%														
Major Employers:	Summa Health System (Hospital – 4,690) County of Summit (Government – 4,090) Akron Public School District (Education - 3,940) Akron General Medical Center (Hospital – 3,485) Goodyear Tire and Rubber Company (Rubber Products – 3,000)														
Hospitals:	6 Acute Care Hospitals 2,430 Beds														
Number of Banking Firms:	13														
Fire Protection:	<table><tr><td>Number of Stations</td><td>13</td></tr><tr><td>Number of Firefighters and Officers</td><td>375</td></tr><tr><td>Number of Calls for Fire Service</td><td>7,884</td></tr><tr><td>Number of Calls for EMS Service</td><td>31,112</td></tr></table>	Number of Stations	13	Number of Firefighters and Officers	375	Number of Calls for Fire Service	7,884	Number of Calls for EMS Service	31,112						
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Number of Calls for EMS Service	31,112														
Police Protection:	<table><tr><td>Number of Stations</td><td>1</td></tr><tr><td>Number of Uniformed Police and Officers</td><td>468</td></tr><tr><td>Number of Calls for Police Service in 2005</td><td>257,085</td></tr></table>	Number of Stations	1	Number of Uniformed Police and Officers	468	Number of Calls for Police Service in 2005	257,085								
Number of Stations	1														
Number of Uniformed Police and Officers	468														
Number of Calls for Police Service in 2005	257,085														

**Number of Recreation
Centers:**

13

Educational Facilities:

Public Schools

57 Schools

27,298 Students (includes Charter School Students)

Private Schools

15 Schools

3,566 Students

Higher Education

University of Akron (3rd largest in State of Ohio)

Number of Students:

for credit: 23,240

Hotel Rooms:

Over 4,000 in area

Building Activity:

Number of Permits: 2,202

Valuation of Permits: \$199,000,000

Transportation:

Interstates in Akron

I-76 and I-77

Interstates Surrounding Akron

I-71, I-271, I-80

Public Transportation

Metro Regional Transit Authority

Airports

Akron-Fulton Municipal Airport

Akron-Canton Regional Airport

Cleveland Hopkins International Airport

Utilities:

Electric

Ohio Edison Company, a regulated subsidiary of
FirstEnergy Corp.

Gas

Dominion East Ohio

FirstEnergy Solutions, an unregulated subsidiary of
FirstEnergy Corp.

Utilities: (continued)**Water**

City of Akron

Sewer

City of Akron

Telephone

AT&T

Cable TV

Time Warner Cable

2005 Water System:

Average Daily Consumption	37.11 MGD
Annual Pumpage	13,583 MGD
Maximum Capacity	67 MGD
Communities Served	12
Number of Customers	82,448
Miles of Water Lines	1,215

2005 Sewer System:

Average Daily Demand	78.56 MGD
Annual Wastewater Flow	28,674 MGD
Plant Capacity	90 MGD
Communities Served	13
Number of Customers	81,035
Miles of Sewer Lines	1,204

Offered by MONEYPENNY

RESOLUTION NO. 118 -2006, a resolution adopting an annual operating budget for the fiscal year 2006; and declaring an emergency.

WHEREAS, the Mayor of the City of Akron has prepared and submitted to Council an operating budget; and

WHEREAS, it is necessary that Council adopt a budget that an annual appropriation ordinance based on the budget as adopted may be enacted.

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Akron:

Section 1. That there is hereby adopted an annual operating budget identified as the "2006 Operating Budget," classified as to department and division accounts, and made a part of this resolution.

Section 2. That the budget herein as adopted shall neither appropriate nor transfer any money, but shall be used as a base for the annual appropriation ordinance for the expenditure of funds and as a base for interfund transfers.

Section 3. That this resolution is hereby declared to be an emergency measure necessary for the immediate preservation of the public peace, health, and safety, for the reason that it is necessary to provide a uniform classification for the expenditure of funds for the operation of the City departments and divisions, and provided this resolution receives the affirmative vote of two-thirds of the members elected or appointed to Council, it shall take effect and be in force immediately upon its passage and approval by the Mayor; otherwise, it shall take effect and be in force at the earliest time allowed by law.

Passed March 6, 2006

Cheryl C. Prough
Clerk of Council

Marco S. Sommerville
President of Council

Approved March 10, 2006

DONALD L. PLUSQUELLIC
MAYOR

Requested by Department of Finance
Offered by: MONEYPENNY

ORDINANCE NO. 119 - 2006 to make the annual appropriation for the current expenses, other expenditures and the capital outlays of the City of Akron for the fiscal year ending December 31, 2006; and declaring an emergency.

WHEREAS, it is provided by law that an annual appropriation shall be passed by Council; and

WHEREAS, the Charter of the City of Akron and the Revised Code of Ohio provide for such ordinance.

NOW, THEREFORE, BE IT ENACTED by the Council of the City of Akron:

Section 1. That to provide for the current expenses, other expenditures and the capital outlays of the City of Akron for the fiscal year ending December 31, 2006, the following sums are hereby appropriated and authorized for encumbrance and/or expenditure.

Section 2. That any funds appropriated by Temporary Appropriation for encumbrance and/or expenditure in 2006 are included in the proper funds herein.

Section 3. That there shall be and hereby are appropriated from the unappropriated balance of the General Fund (1000) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
010000	Civil Service	\$ 1,360,560	\$ 103,840	\$ 0	\$ 1,464,400
020000	Finance	2,127,890	5,143,620	0	7,271,510
030000	Law	3,332,390	942,660	0	4,275,050
040000	Legislative	820,000	222,880	0	1,042,880
050000	Municipal Court – Clerk	2,745,430	295,180	0	3,040,610
060000	Municipal Court – Judges	2,939,400	301,000	0	3,240,400
070000	Office of the Mayor	2,417,500	308,170	0	2,725,670
080000	Planning	1,438,400	186,680	0	1,625,080
090000	Public Health	6,622,000	1,162,480	0	7,784,480
100000	Public Safety	8,312,640	9,908,570	15,000	18,236,210
110000	Public Service	13,593,550	13,379,930	0	26,973,480
120000	Fire	24,983,520	934,440	0	25,917,960
130000	Police	41,453,410	3,753,560	0	45,206,970
TOTAL GENERAL FUND		<u>\$112,146,690</u>	<u>\$ 36,643,010</u>	<u>\$ 15,000</u>	<u>\$148,804,700</u>

Section 4. That there shall be and hereby are appropriated from the unappropriated balance of the Income Tax Collection Fund (2000) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
020000	Finance	\$ 2,243,470	\$ 3,402,970	\$ 0	\$ 5,646,440

Section 5. That there shall be and hereby are appropriated from the unappropriated balance of the Emergency Medical Services Fund (2005) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
120000	Fire	\$ 10,154,770	\$ 1,189,540	\$ 0	\$ 11,344,310

Section 6. That there shall be and hereby are appropriated from the unappropriated balance of the Special Assessment Fund (2010) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
020000	Finance	\$ 360,370	\$ 725,580	\$ 0	\$ 1,085,950

Section 7. That there shall be and hereby are appropriated from the unappropriated balance of the Police Pension - Employer's Liability Fund (2015) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
130000	Police	\$ 0	\$ 370,000	\$ 0	\$ 370,000

Section 8. That there shall be and hereby are appropriated from the unappropriated balance of the Fire Pension - Employer's Liability Fund (2020) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
120000	Fire	\$ 0	\$ 370,000	\$ 0	\$ 370,000

Section 9. That there shall be and hereby are appropriated from the unappropriated balance of the Income Tax Capital Improvement Fund (2025) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
080000	Planning	\$ 990,380	\$ 33,896,400	\$ 0	\$ 34,886,780
110000	Public Service	10,000	1,905,000	2,000,000	3,915,000
TOTAL INCOME TAX CAPITAL IMPROVEMENT FUND		\$ 1,000,380	\$ 35,801,400	\$ 2,000,000	\$ 38,801,780

Section 10. That there shall be and hereby are appropriated from the unappropriated balance of the Street and Highway Maintenance Fund (2030) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
100000	Public Safety	\$ 934,170	\$ 261,430	\$ 0	\$ 1,195,600
110000	Public Service	5,327,320	3,153,140	0	8,480,460
TOTAL STREET AND HIGHWAY MAINTENANCE FUND		\$ 6,261,490	\$ 3,414,570	\$ 0	\$ 9,676,060

Section 11. That there shall be and hereby are appropriated from the unappropriated balance of the Street Assessment Fund (2035) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
110000	Public Service	\$ 3,023,200	\$ 7,907,930	\$ 0	\$ 10,931,130

Section 12. That there shall be and hereby are appropriated from the unappropriated balance of the Community Development Fund (2080) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
080000	Planning	\$ 2,022,550	\$ 521,370	\$ 0	\$ 2,543,920
090000	Public Health	97,280	12,740	0	110,020
110000	Public Service	10,000	8,557,000	25,000	8,592,000
TOTAL COMMUNITY DEVELOPMENT FUND		\$ 2,129,830	\$ 9,091,110	\$ 25,000	\$ 11,245,940

Section 13. That there shall be and hereby are appropriated from the unappropriated balance of the Air Quality Fund (2085) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
090000	Public Health	\$ 1,191,500	\$ 277,180	\$ 0	\$ 1,468,680

Section 14. That there shall be and hereby are appropriated from the unappropriated balance of the Community Environment Grants Fund (2095) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
080000	Planning	\$ 0	\$ 350,000	\$ 0	\$ 350,000
110000	Public Service	0	400,000	0	400,000
TOTAL COMMUNITY ENVIRONMENT GRANTS FUND		\$ 0	\$ 750,000	\$ 0	\$ 750,000

Section 15. That there shall be and hereby are appropriated from the unappropriated balance of the Akron Metropolitan Area Transportation Study (AMATS) Fund (2127) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
080000	Planning	\$ 1,318,430	\$ 230,030	\$ 0	\$ 1,548,460

Section 16. That there shall be and hereby are appropriated from the unappropriated balance of the Summer Lunch Program Fund (2140) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
110000	Public Service	\$ 25,790	\$ 117,310	\$ 0	\$ 143,100

Section 17. That there shall be and hereby are appropriated from the unappropriated balance of the H.O.M.E. Program Fund (2146) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
110000	Public Service	\$ 0	\$ 3,150,000	\$ 0	\$ 3,150,000

Section 18. That there shall be and hereby are appropriated from the unappropriated balance of the KAB Litter Control Fund (2185) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
110000	Public Service	\$ 0	\$ 109,000	\$ 0	\$ 109,000

Section 19. That there shall be and hereby are appropriated from the unappropriated balance of the Tax Equivalency Fund (2195) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
020000	Finance	\$ 0	\$ 213,000	\$ 0	\$ 213,000
080000	Planning	0	130,000	0	130,000
110000	Public Service	0	150,000	0	150,000
TOTAL TAX EQUIVALENCY FUND		\$ 0	\$ 493,000	\$ 0	\$ 493,000

Section 20. That there shall be and hereby are appropriated from the unappropriated balance of the Special Revenue Loans Fund (2200) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
070000	Office of the Mayor	\$ 0	\$ 50,000	\$ 0	\$ 50,000

Section 21. That there shall be and hereby are appropriated from the unappropriated balance of the Joint Economic Development District (JEDD) Fund (2240) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
020000	Finance	\$ 0	\$ 12,550,000	\$ 0	\$ 12,550,000
110000	Public Service	10,000	1,694,500	4,000,000	5,704,500
TOTAL JEDD FUND		\$ 10,000	\$ 14,244,500	\$ 4,000,000	\$ 18,254,500

Section 22. That there shall be and hereby are appropriated from the unappropriated balance of the Akron Municipal Court Information System (AMCIS) Fund (2255) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
050000	Municipal Court – Clerk	\$ 0	\$ 182,650	\$ 0	\$ 182,650
060000	Municipal Court – Judges	0	418,500	0	418,500
TOTAL AMCIS FUND		\$ 0	\$ 601,150	\$ 0	\$ 601,150

Section 23. That there shall be and hereby are appropriated from the unappropriated balance of the Public Health Fund (2290) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
050000	Municipal Court – Clerk	\$ 0	\$ 100,000	\$ 0	\$ 100,000
090000	Public Health	485,110	175,740	0	660,850
TOTAL PUBLIC HEALTH FUND		\$ 485,110	\$ 275,740	\$ 0	\$ 760,850

Section 24. That there shall be and hereby are appropriated from the unappropriated balance of the Police Grants Fund (2295) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
130000	Police	\$ 117,260	\$ 350,760	\$ 0	\$ 468,020

Section 25. That there shall be and hereby are appropriated from the unappropriated balance of the Various Domestic Violence Fund (2300) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
030000	Law	\$ 1,500	\$ 118,930	\$ 0	\$ 120,430

Section 26. That there shall be and hereby are appropriated from the unappropriated balance of the Safety Programs Fund (2305) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
040000	Legislative	\$ 0	\$ 50,000	\$ 0	\$ 50,000
100000	Public Safety	0	200,000	0	200,000
120000	Fire	0	371,500	0	371,500
130000	Police	91,870	307,200	45,000	444,070
TOTAL SAFETY PROGRAMS FUND		\$ 91,870	\$ 928,700	\$ 45,000	\$ 1,065,570

Section 27. That there shall be and hereby are appropriated from the unappropriated balance of the Health Grants Fund (2315) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
090000	Public Health	\$ 2,641,400	\$ 3,495,500	\$ 0	\$ 6,136,900

Section 28. That there shall be and hereby are appropriated from the unappropriated balance of the Equipment and Facilities Operating Fund (2320) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
020000	Finance	\$ 0	\$ 196,000	\$ 0	\$ 196,000
060000	Municipal Court – Judges	0	0	50,000	50,000
080000	Planning	0	11,500	0	11,500
090000	Public Health	0	200,000	0	200,000
110000	Public Service	373,550	2,150,590	3,732,000	6,256,140
120000	Fire	0	0	550,000	550,000
130000	Police	0	0	400,000	400,000
TOTAL EQUIPMENT AND FACILITIES OPERATING FUND		\$ 373,550	\$ 2,558,090	\$ 4,732,000	\$ 7,663,640

Section 29. That there shall be and hereby are appropriated from the unappropriated balance of the Various Purpose Fund (2330) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
020000	Finance	\$ 0	\$ 5,000	\$ 0	\$ 5,000
070000	Office of the Mayor	0	250,000	0	250,000
110000	Public Service	118,080	864,890	1,565,000	2,547,970
TOTAL VARIOUS PURPOSE FUND		\$ 118,080	\$ 1,119,890	\$ 1,565,000	\$ 2,802,970

Section 30. That there shall be and hereby are appropriated from the unappropriated balance of the Deposits Fund (2340) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
020000	Finance	\$ 0	\$ 4,720,000	\$ 0	\$ 4,720,000
080000	Planning	0	5,000	0	5,000
110000	Public Service	0	10,004,000	0	10,004,000
TOTAL DEPOSITS FUND		\$ 0	\$ 14,729,000	\$ 0	\$ 14,729,000

Section 31. That there shall be and hereby are appropriated from the unappropriated balance of the Community Learning Centers Fund (2355) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
020000	Finance	\$ 0	\$ 19,520,000	\$ 0	\$ 19,520,000
110000	Public Service	130,000	4,000,000	0	4,130,000
TOTAL COMMUNITY LEARNING CENTERS FUND		\$ 130,000	\$ 23,520,000	\$ 0	\$ 23,650,000

Section 32. That there shall be and hereby are appropriated from the unappropriated balance of the General Bond Payment Fund (3000) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
020000	Finance	\$ 336,720	\$ 94,130	\$ 0	\$ 430,850

Section 33. That there shall be and hereby are appropriated from the unappropriated balance of the Capital Projects with Outside Resources Fund (4048) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
110000	Public Service	\$ 20,000	\$ 680,000	\$ 800,000	\$ 1,500,000

Section 34. That there shall be and hereby are appropriated from the unappropriated balance of the Road and Bridge Improvements Fund (4050) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
110000	Public Service	<u>\$ 20,000</u>	<u>\$ 910,000</u>	<u>\$ 3,000,000</u>	<u>\$ 3,930,000</u>

Section 35. That there shall be and hereby are appropriated from the unappropriated balance of the Streets Fund (4060) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
110000	Public Service	<u>\$ 190,000</u>	<u>\$ 7,820,000</u>	<u>\$13,000,000</u>	<u>\$ 21,010,000</u>

Section 36. That there shall be and hereby are appropriated from the unappropriated balance of the Information Technology and Improvements Fund (4150) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
110000	Public Service	<u>\$ 0</u>	<u>\$ 21,000</u>	<u>\$ 30,000</u>	<u>\$ 51,000</u>

Section 37. That there shall be and hereby are appropriated from the unappropriated balance of the Transportation Fund (4155) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
110000	Public Service	<u>\$ 20,000</u>	<u>\$ 2,290,000</u>	<u>\$ 500,000</u>	<u>\$ 2,810,000</u>

Section 38. That there shall be and hereby are appropriated from the unappropriated balance of the Parks and Recreation Fund (4160) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
110000	Public Service	<u>\$ 20,000</u>	<u>\$ 870,000</u>	<u>\$ 1,400,000</u>	<u>\$ 2,290,000</u>

Section 39. That there shall be and hereby are appropriated from the unappropriated balance of the Public Facilities and Improvements Fund (4165) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
110000	Public Service	<u>\$ 0</u>	<u>\$ 940,000</u>	<u>\$ 2,500,000</u>	<u>\$ 3,440,000</u>

Section 40. That there shall be and hereby are appropriated from the unappropriated balance of the Public Parking Fund (4170) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
110000	Public Service	<u>\$ 0</u>	<u>\$ 350,000</u>	<u>\$ 1,000,000</u>	<u>\$ 1,350,000</u>

Section 41. That there shall be and hereby are appropriated from the unappropriated balance of the Economic Development Fund (4175) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
020000	Finance	\$ 0	\$ 200,000	\$ 50,000	\$ 250,000
080000	Planning	0	950,000	0	950,000
110000	Public Service	20,000	3,770,000	2,000,000	5,790,000
TOTAL ECONOMIC DEVELOPMENT FUND		\$ 20,000	\$ 4,920,000	\$ 2,050,000	\$ 6,990,000

Section 42. That there shall be and hereby are appropriated from the unappropriated balance of the Water Fund (5000) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
110000	Public Service	\$ 14,061,480	\$ 22,706,320	\$ 10,050,000	\$ 46,817,800

Section 43. That there shall be and hereby are appropriated from the unappropriated balance of the Sewer Fund (5005) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
110000	Public Service	\$ 8,320,460	\$ 29,950,670	\$ 10,800,000	\$ 49,071,130

Section 44. That there shall be and hereby are appropriated from the unappropriated balance of the Oil and Gas Fund (5010) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
110000	Public Service	\$ 119,500	\$ 398,310	\$ 0	\$ 517,810

Section 45. That there shall be and hereby are appropriated from the unappropriated balance of the Golf Course Fund (5015) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
110000	Public Service	\$ 811,120	\$ 475,960	\$ 0	\$ 1,287,080

Section 46. That there shall be and hereby are appropriated from the unappropriated balance of the Airport Fund (5020) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
110000	Public Service	\$ 345,130	\$ 152,120	\$ 170,000	\$ 667,250

Section 47. That there shall be and hereby are appropriated from the unappropriated balance of the Off-Street Parking Fund (5030) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
110000	Public Service	\$ 0	\$ 4,952,920	\$ 0	\$ 4,952,920

Section 48. That there shall be and hereby are appropriated from the unappropriated balance of the Motor Equipment Fund (6000) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
110000	Public Service	\$ 2,449,660	\$ 4,656,380	\$ 50,000	\$ 7,156,040

Section 49. That there shall be and hereby are appropriated from the unappropriated balance of the Liability Self-Insurance Fund (6005) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
010000	Civil Service	\$ 0	\$ 22,750,000	\$ 0	\$ 22,750,000
020000	Finance	0	150,000	0	150,000
TOTAL LIABILITY SELF- INSURANCE FUND		\$ 0	\$ 22,900,000	\$ 0	\$ 22,900,000

Section 50. That there shall be and hereby are appropriated from the unappropriated balance of the Workers' Compensation Reserve Fund (6007) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
020000	Finance	\$ 0	\$ 3,010,000	\$ 0	\$ 3,010,000

Section 51. That there shall be and hereby are appropriated from the unappropriated balance of the Self-Insurance Settlement Fund (6009) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
020000	Finance	\$ 0	\$ 100,000	\$ 0	\$ 100,000

Section 52. That there shall be and hereby are appropriated from the unappropriated balance of the Storeroom Fund (6010) the following amounts:

<u>Org. No.</u>	<u>Organization Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
020000	Finance	\$ 267,120	\$ 1,439,930	\$ 0	\$ 1,707,050

Section 53. That there shall be and hereby are appropriated from the unappropriated balance of the Telephone System Fund (6015) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
100000	Public Safety	\$ 0	\$ 511,000	\$ 0	\$ 511,000

Section 54. That there shall be and hereby are appropriated from the unappropriated balance of the Engineering Bureau Fund (6025) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
110000	Public Service	\$ 5,682,710	\$ 4,974,840	\$ 0	\$ 10,657,550

Section 55. That there shall be and hereby are appropriated from the unappropriated balance of the Management Information Systems Fund (6030) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
020000	Finance	\$ 1,454,050	\$ 1,411,990	\$ 0	\$ 2,866,040

Section 56. That there shall be and hereby are appropriated from the unappropriated balance of the Holocaust Memorial Fund (7003) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
070000	Office of the Mayor	\$ 0	\$ 15,500	\$ 0	\$ 15,500

Section 57. That there shall be and hereby are appropriated from the unappropriated balance of the Police/Fire Beneficiary Fund (7020) the following amounts:

Org. No.	Organization Title	Wages/ Benefits	Other	Outlay	Total
120000	Fire	\$ 0	\$ 800	\$ 0	\$ 800
130000	Police	0	800	0	800
TOTAL POLICE/FIRE BENEFICIARY FUND		\$ 0	\$ 1,600	\$ 0	\$ 1,600

Section 58. That all expenditures other than Wages/Benefits, hereinbefore authorized and to the amount authorized, shall be made in accordance with the account codes according to the classifications as set forth in the 2006 Operating Budget and/or the 2006 Capital Budget as amended and adopted by the Council of the City of Akron, and made a part hereof, that the detail of which is set forth under various classes of disbursements, are not severally appropriated as

such, but are set forth only for the purpose of explaining how the aggregate of the class was reached, and that any disbursements for any item of a class, whether or not said item is specifically set forth in the Operating Budget and/or the Capital Budget, may be paid out of the appropriation made herein for the class as detailed in the budget herein referred to.

Section 59. That all expenditures for capital improvements shall be funded whenever possible, as determined by the Director of Finance, with tax-exempt debt. Expenditures for such capital improvements made from other funds shall be reimbursed from the proceeds of such tax-exempt debt as appropriate in accordance with procedures established by the Director of Finance.

Section 60. That any encumbered amount in a year prior to fiscal year 2006 in any and all funds of the City of Akron are hereby appropriated for the purpose of expenditure in 2006 or thereafter.

Section 61. That all funds not individually listed in this ordinance but included in the 2006 Tax Budget of the City of Akron and included in the Amended Official Certificate of Estimated Resources for 2006 as issued by the County of Summit Budget Commission for Other Special Revenue, Debt Service, Capital Projects, Special Assessment, Proprietary Enterprise, Internal Service, and Fiduciary Trust and Agency Funds are hereby appropriated for the purpose of encumbrance and/or expenditure.

Section 62. That transfers of sums of \$15,000.00 or less, within the classes of disbursements listed in this ordinance, are hereby authorized and approved by City Council as transferred upon the approval of the Director of Finance.

Section 63. That the Finance Director is hereby authorized and directed to pay any and all obligations of the various departments of the City of Akron pertaining to prior years' obligations from the current year appropriations.

Section 64. That the Mayor, as Safety Director or Chief Administrator, the Finance Director, the Law Director, and the Service Director, are hereby authorized to contract for Personal Services, including special and consulting services; Other and Outlay are to be expended in the manner provided by Charter and the General Law in accordance with the account codes of the 2006 Operating Budget and the 2006 Capital Budget; that the Mayor or his designee is authorized to expend monies for activities furthering development for the City of Akron; that the Mayor and City Council President are authorized to spend up to \$500.00 each for meals during meetings to discuss public purposes; and that the Director of Finance is hereby authorized to draw checks against the appropriation hereinbefore set forth, whenever payments are required, upon her receipts of proper certificates or vouchers therefor, approved by the officers authorized by law to approve same, or an ordinance or resolution of Council to make the expenditure, and in accordance with the account codes of the 2006 Operating Budget and the 2006 Capital Budget.

Section 65. That the Finance Director is hereby authorized to transfer funds and to set up funds, checking accounts, escrow accounts and other such accounts in the City accounting system or in outside financial institutions, from time to time, as needed for proper accounting of City of Akron revenues and expenditures.

Section 66. That this ordinance is hereby declared to be an emergency measure necessary for the immediate preservation of the public peace, health and safety, for the reason that authority is required for the payment of operating, other and capital expenses of the City of Akron, and provided this ordinance receives the affirmative vote of two-thirds of the members elected or appointed to Council, it shall take effect and be in force immediately upon its passage and approval by the Mayor; otherwise, it shall take effect and be in force at the earliest time allowed by law.

Passed March 6, 2006

Cheryl C. Prough
Clerk of Council

Marco S. Sommerville
President of Council

Approved March 10, 2006

DONALD L. PLUSQUELLIC
MAYOR

SECTION 86 OF THE CHARTER OF THE CITY OF AKRON

The Mayor shall cause to be prepared and submitted an annual budget to the Council not later than two months before the end of each fiscal year, which budget shall be based upon detailed estimates by departments and other divisions of the City government according to a classification as nearly uniform as possible. The budget shall present the following information:

- (a) An itemized statement of estimated revenues together with comparative statements of revenues for the last two fiscal years.
- (b) An itemized statement of appropriations recommended by the Mayor for current expenses and for permanent improvements, for each department or division for the ensuing fiscal year, with comparative statements of expenditures for the last two fiscal years.
- (c) A financial statement or balance sheet of the preceding year and of the current year up to date.
- (d) Such other information as may be required by the Council. Copies of such budget shall be printed and available for distribution not later than two weeks after its submission to the Council, and a public hearing shall be given before final action is taken by the Council.

BUDGET PROCESS

The City's budget process is a modified cash basis. Encumbrances outstanding at year-end are carried over into the following year as both an addition to the budget and an encumbrance of the budget along with the appropriation of the current year. For the purpose of monitoring the budget, encumbrances are considered the same as expenditures in determining the balance available for future expenditure.

The City's budget process begins in July with the preparation of the budget forms and instruction packets to be released during September to the individual division managers. The packets provide division managers with a listing of the budgets they are responsible for, a current employee roster, a payroll projection report, and an expenditure history report. The forms contain a request for information regarding staffing levels, personnel changes, detail of vehicle replacements, and capital outlay requests. Adequate time is allowed for the completion of all necessary information and the completed packets are then returned to the Finance Department.

The Finance Department thoroughly reviews all budget requests and incorporates the revenue projection into the "tentative" Finance recommendations. Each division manager then receives the "tentative" Finance recommended budget and is allowed an opportunity to meet with Finance, if necessary, to discuss the "tentative" budget. These departmental meetings with Finance provide the divisions the opportunity to address new issues that have been raised since the budget was initially turned in.

The Finance Department finalizes the revenue assumptions and the recommended budget based on the departmental meetings and any new information, as it becomes available. The budget is then presented to the Mayor for his review and approval. The Mayor's approved budget is finalized and presented to City Council. City Council holds public hearings, with each division manager and the Finance Department. At the conclusion of the hearings, City Council requests that changes be made to the budget based on the information presented during the hearings. The Finance Department will make the changes and submit the appropriation ordinance to City Council for approval. The final appropriation ordinance must be passed no later than April 1 of the budget year.

The City prepares and tracks expenditures at the line item account; however, appropriation control is at the account type level, i.e., wages/benefits, other and outlay. The Finance Director is authorized by City Council to transfer funds already appropriated within the departments within any fund or category of expenditures; however, any revisions that alter the total appropriation of said department must be individually approved by City Council. In order to change the approved appropriation ordinance, the Finance Department prepares an amended appropriation ordinance that must be passed by City Council. This occurs a few times during the year due to unforeseen circumstances that arise.

The Department of Planning prepares a separate capital investment program for the City. The process is similar to the process for the operating budget with the main difference being that it is an annual five-year budget. The capital budget serves as a statement by the Administration and City Council of the direction the City will take in the future. Akron residents have an opportunity to react to the City's priorities in advance of the start of the projects. The City has developed a system by which the Administration, City Council, division managers and Akron residents can request capital investment projects. The preliminary budget is presented to and reviewed by the Mayor and Cabinet, the Planning Commission, and finally City Council prior to its adoption by February 15 of each year. Changes in the budget are made at each review as deemed appropriate.

The completion of capital projects may not have an impact on the operating budget. There are capital projects that do not require a material amount of resources to maintain and/or operate while others have a substantial impact. With the five-year capital budget, there is sufficient time to plan for the impact on the operating budget. In some instances, the additional operating expenses are offset by the reduction in maintenance.

The City prepares a budget for each fund. A balanced budget is one where the projected year end cash on hand plus the budgeted receipts for the budget year less the budgeted expenditures is positive. The City does allow budgeted expenditures to exceed budgeted receipts, but monitors the fund balance. A fund balance is the difference between cash at the beginning of the year plus receipts less expenditures and encumbrances.

The following pages contain financial information on the City's funds. The City of Akron's accounting system is made up of a series of seven fund types. Within these funds are multiple individual funds. The City's fund types and funds correspond to the Governmental Accounting Standards Board fund types and funds.

FINANCIAL STRUCTURE AND PRIMARY OPERATIONS

The City maintains its accounts, appropriations and other fiscal records in accordance with the procedures established and prescribed by the Audit Division in the office of the Ohio Auditor of State. The Audit Division is charged by law with the responsibility of inspecting and supervising the accounts and records of each taxing subdivision and most public agencies and institutions.

These accounting procedures are generally applicable to all Ohio municipal corporations and differ from generally accepted accounting principles as recommended by the Governmental Accounting Standards Board (GASB). Those recommendations, among other things, provide for a modified accrual basis of accounting for the general fund, special revenue funds, debt service fund, capital project funds, and agency funds and or a full accrual basis of accounting for enterprise and internal service funds, and for the preparation for each fund of balance sheets, statements of revenues and expenditures, and statements showing changes in fund balances.

The following is a simplified summary of the more significant policies followed in the financial structure of the City.

<u>FUND</u>	<u>PURPOSE</u>	<u>REVENUE</u>
<u>Governmental Fund Types</u>		
GENERAL	General operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds.	Property tax, 73% of local income taxes, state and local taxes, and service charges.
SPECIAL REVENUE		
Income Tax Collection	Collection and distribution of City income tax to General Fund and Income Tax Capital Improvement Fund.	2.0% City income tax.
Emergency Medical Service	Provide emergency transportation and treatment to citizens.	Property tax levy.
Police and Fire Pension	Payment of employer share of police and fire pension cost.	Property tax levy.
Capital Investment Program Operating	Funding of construction projects and pay principal and interest payments on bonds and notes.	27% of local income taxes, grants, and miscellaneous reimbursements.
Highway Maintenance	Repair and maintain the streets of Akron.	Gasoline tax, motor vehicle license tax, General Fund subsidy, and miscellaneous sales and service charges.

<u>FUND</u>	<u>PURPOSE</u>	<u>REVENUE</u>
Community Learning Centers	Collection of dedicated City income tax to fund local share of Akron Public Schools/City of Akron Community Learning Centers.	0.25% City income tax.
Joint Economic Development Districts (JEDDs)	Extend water and sewer lines to four contiguous townships for development purposes in exchange for each district levying an income tax.	2.25% District income tax.
Street Assessment	Street lighting and cleaning	Special Assessments
Community Development	Upgrade and maintain homes in City development areas and provide services to designated service areas.	Community Development Block Grant (CDBG)funds.
Health Grants	Provide health care services.	Federal and state grants.
Other Special Revenue	Provide employment training, litter control, development and special project funding.	Federal and state grants.
DEBT SERVICE	Pay and record transactions involved in debt financing.	Property taxes, interest earnings, Capital Improvement Fund.
CAPITAL PROJECTS	Build and maintain infrastructure of the City.	Federal and state funds, Capital Improvement Fund, special assessment revenue, and CDBG funds.
<u>Proprietary Fund Types</u>		
ENTERPRISE		
Water and Sewer	Provide water and sewer services.	Service fees.
Other Enterprise	Airport, golf courses, off-street parking, oil and gas.	Service fees, General Fund, and Capital Improvement Fund (income tax).
INTERNAL SERVICE	Self-insurance, management information systems, storeroom, engineering, and motor equipment services.	Charges to other City divisions.

<u>FUND</u>	<u>PURPOSE</u>	<u>REVENUE</u>
<u>Fiduciary Funds</u>		
PRIVATE PURPOSE TRUSTS AND AGENCY	Trust arrangements and assets held by the City as an agent for others.	Collection of funds related to an existing trust agreement or deposits within an agency arrangement.

2006 BUDGET CALENDAR

<u>2005</u>	<u>Activity</u>
July	The administration sets the budget assumptions. This includes revenue estimates and the projections for wages and cost of services.
August	The administration reviews the objectives of the 2006 fiscal year. There is a general budget overview of the items the City wants to specifically address.
September	Budget forms and instructions are released to the departments. The documents are hand-delivered.
October	Budget forms and computer spreadsheets are due into the Finance Department.
December	Meetings are held with the Finance Department. The departments are given the target budget amounts and have the opportunity to ask for adjustments. The Finance Department reviews the requested changes and revisions on the proposed budgets based on more current information. The Finance Department has the opportunity to revise revenue and expenditure numbers for the current and next fiscal year. A meeting is held with the Mayor to review the proposed budget. Changes are made according to the priorities set at that meeting. A proposed budget hearing schedule is sent to City Council.
<u>2006</u>	
January	City Council agrees to a schedule and the Mayor's budget is introduced to the Budget and Finance Committee of City Council. Public budget hearings with the various operating departments begin and are completed in a timely manner. City Council has the opportunity to ask questions regarding the operations of the departments.
February	City Council reviews the budget document.
March	The Finance Department continues to meet with City Council to discuss any open issues. The ordinance and resolution are passed by the end of March.

Goals



DESCRIPTION OF GOALS FOR THE CITY OF AKRON

The City of Akron's operating departments annually prepare lists of their goals for the coming year and reports on their prior year's goals. The 2006 Budget Plan includes the individual departmental goals for 2006 and the status of their 2005 goals. The reader will find the goals listed in the budget material for each department contained in this document. While the Mayor and Council still set the priorities for the use of the City's resources, the departmental goals will give the reader the opportunity to see how the departments are responding to the goals set by the administration. Administration goals can be found in the Mayor's budget section. The reader can also see a further description of the administration's goals in the Mayor's budget letter.

The remainder of this section contains the City's fiscal performance goals. These goals were adopted by City Council resolution in 1987 and have been the basis of fiscal decision-making since that time. While some of the Fiscal Performance Goals are specific and will limit certain types of financial activity, the goal statements are not intended to restrict the City's ability and responsibility to provide emergency or unusual service delivery needs above or beyond the limitations established by the Fiscal Performance Goals.

The City of Akron's primary focus is to promote Akron as a wonderful place to live, work and raise a family. This theme is incorporated throughout the Mayor's budget letter and in the departments' goals.

FISCAL PERFORMANCE GOALS

PREFACE

These Fiscal Performance Goals represent an initial effort to establish written policies for guiding the City's financial management practices. While some of the performance goals are specific and will limit certain types of financial activity, the goal statements are not intended to restrict the City's ability and responsibility to respond to emergency or unusual service delivery needs above or beyond the limitations established by the Fiscal Performance Goals.

REVENUE PERFORMANCE GOALS

- The City will maintain a diversified and stable revenue system as protection from short-run fluctuations in any one revenue source.
- The City will estimate annual revenues on an objective and reasonable basis.
- The City will project revenues on a multi-year basis.
- The City will use one-time or special purpose revenues (such as grants) for capital expenditures or for expenditures required by the revenue source and not to subsidize recurring personnel and operation and maintenance costs.
- The City will establish, and annually reevaluate, all user charges and service fees at a level related to the cost of providing the services. User charges and service fees will be reviewed and established so that those who directly benefit from a service help pay for it.
- The City will attempt to reduce reliance on the income tax and the property tax by:
 - a. seeking and developing additional revenue sources, and
 - b. attempting to expand and diversify the City tax base with commercial and industrial development.
- Each utility of the City will maintain revenues which will support the full direct and indirect costs of the utility.

RESERVE PERFORMANCE GOALS

- The City will establish a contingency reserve of general operating revenue to:
 - a. provide for temporary funding of unforeseen needs of an emergency or nonrecurring nature,
 - b. permit orderly budgetary adjustments when revenues are lost through the action of other governmental bodies,
 - c. as local match for public or private grants, and
 - d. to meet unexpected increases in service delivery costs.

- The City will maintain a year-to-year carryover balance in an amount necessary to maintain adequate cash flow.
- The City will develop a cash flow analysis of all funds on a regular basis. Collection, deposit and disbursement of all funds will be scheduled to ensure maximum cash availability.
- The City will obtain the maximum possible return on all cash investments in accordance with the City Council's established investment policy.
- Where permitted by law, cash from several separate funds and sources will be pooled to maximize investment yields.
- The Finance Director will provide information to the City Council concerning (1) investment performance, (2) appropriation status, (3) revenue collection, and (4) encumbrance/expenditure activity.

CAPITAL IMPROVEMENT PERFORMANCE GOALS

- Capital improvements will be based on long-range projected needs to minimize future maintenance, replacement, and capital costs and to strengthen the City's long-term economic vitality and employment.
- All capital improvements will be made in accordance with the City's adopted capital improvements program.
- The development of the capital improvements program will be coordinated with the operating budget.
- The City will identify the estimated cost and potential funding sources for each capital project proposed before submission to review bodies and the City Council. Future operating costs associated with a proposed capital improvement will be estimated before a decision is made to implement a project.
- Federal, state, and other intergovernmental and private funding sources shall be sought out and used as available to assist in financing capital improvements.

DEBT PERFORMANCE GOALS

- The City will limit long-term debt to only those capital improvements that provide a long-term benefit (greater than five years) to its citizens.
- The maturity date for any debt will not exceed the reasonably expected useful life of the expenditure so financed.
- As a means of further minimizing the impact of debt obligations on the City taxpayer:
 - a. long-term general obligation non-exempt debt shall not exceed \$750 per capita, and
 - b. debt will be issued so that debt service requirements will annually require less than 60% of all capital budget funds.

- The City will use special assessments, revenue bonds, and/or any other available self-liquidating debt measures instead of general obligation bonds where possible.
- The City shall encourage and maintain good relations with financial and bond rating agencies and will follow a policy of full and open disclosure on every financial report and bond prospectus.

FINANCIAL REPORTING PERFORMANCE GOALS

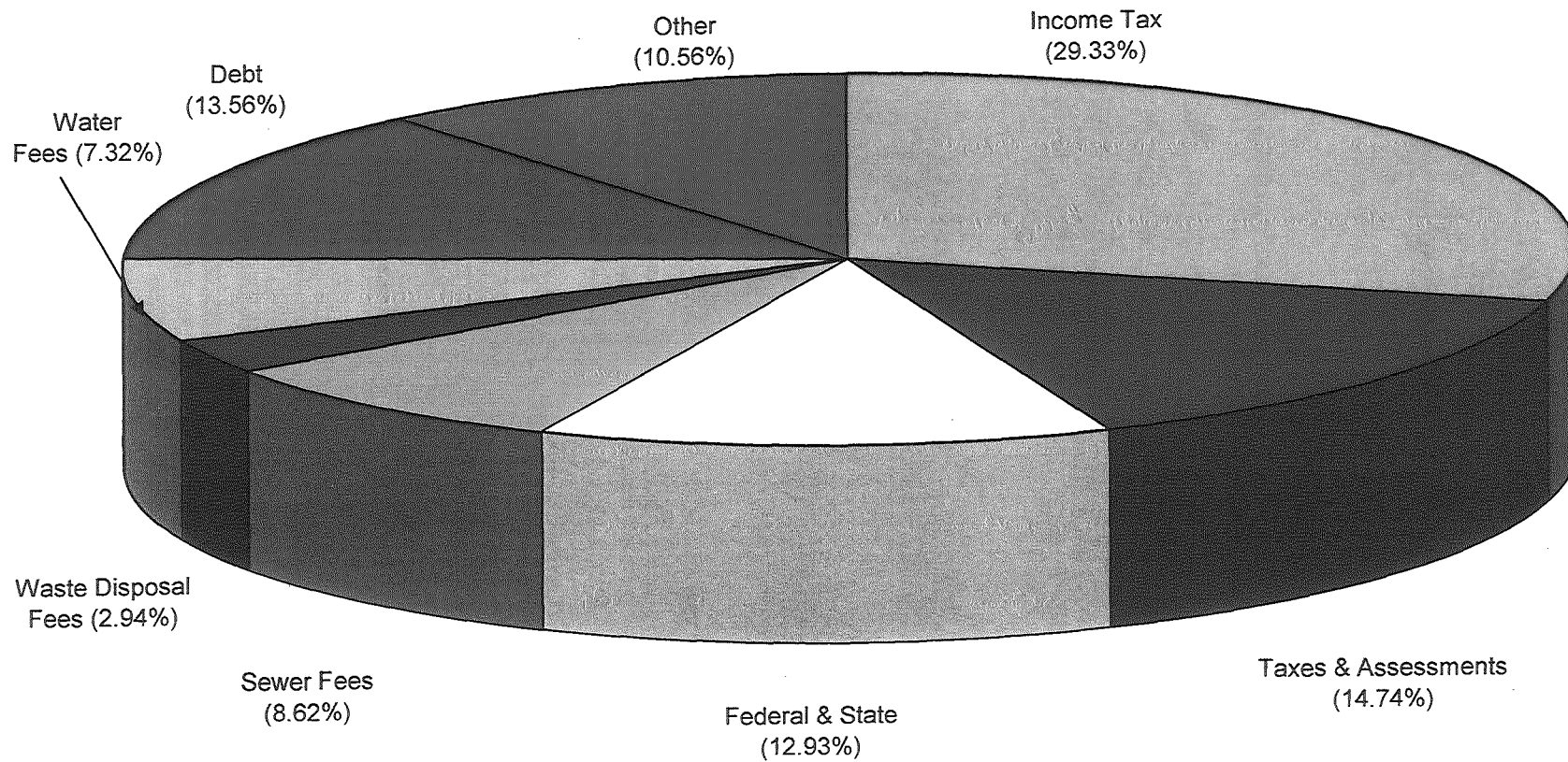
- The budget will be prepared in a manner to maximize its understanding by citizens and elected officials. Copies of financial documents will be made available to all interested parties. Opportunities will be provided for full citizen input prior to final passage.
- The City's accounting system will maintain records on a basis consistent with accepted municipal accounting standards.
- The Finance Director will prepare as required quarterly and annual financial reports presenting a summary of financial activity by major types of funds and programs.
- The City will employ an independent public audit firm to perform an annual audit and will make the annual audit available to the general public, bond and financial consultants, and other interested citizens and organizations. The audit shall be completed and submitted to the City within 180 days of the close of the fiscal year.
- The City's Comprehensive Financial Annual Report (CAFR) will be submitted to the GFOA Certification of Achievement for Excellence in Financial Reporting Program. The financial report should be in conformity with GAAP, demonstrate compliance with finance related legal and contractual provisions, disclose thoroughness and detail sufficiency, and minimize ambiguities and potentials for misleading inference.
- The City's Operating Budget will be submitted to the GFOA Distinguished Budget Presentation Program. The budget should satisfy criteria as a financial and programmatic policy document, as a comprehensive financial plan, as an operations guide for all organizational units and as a communications device for all significant budgetary issues, trends and resource choices.



Charts & Tables

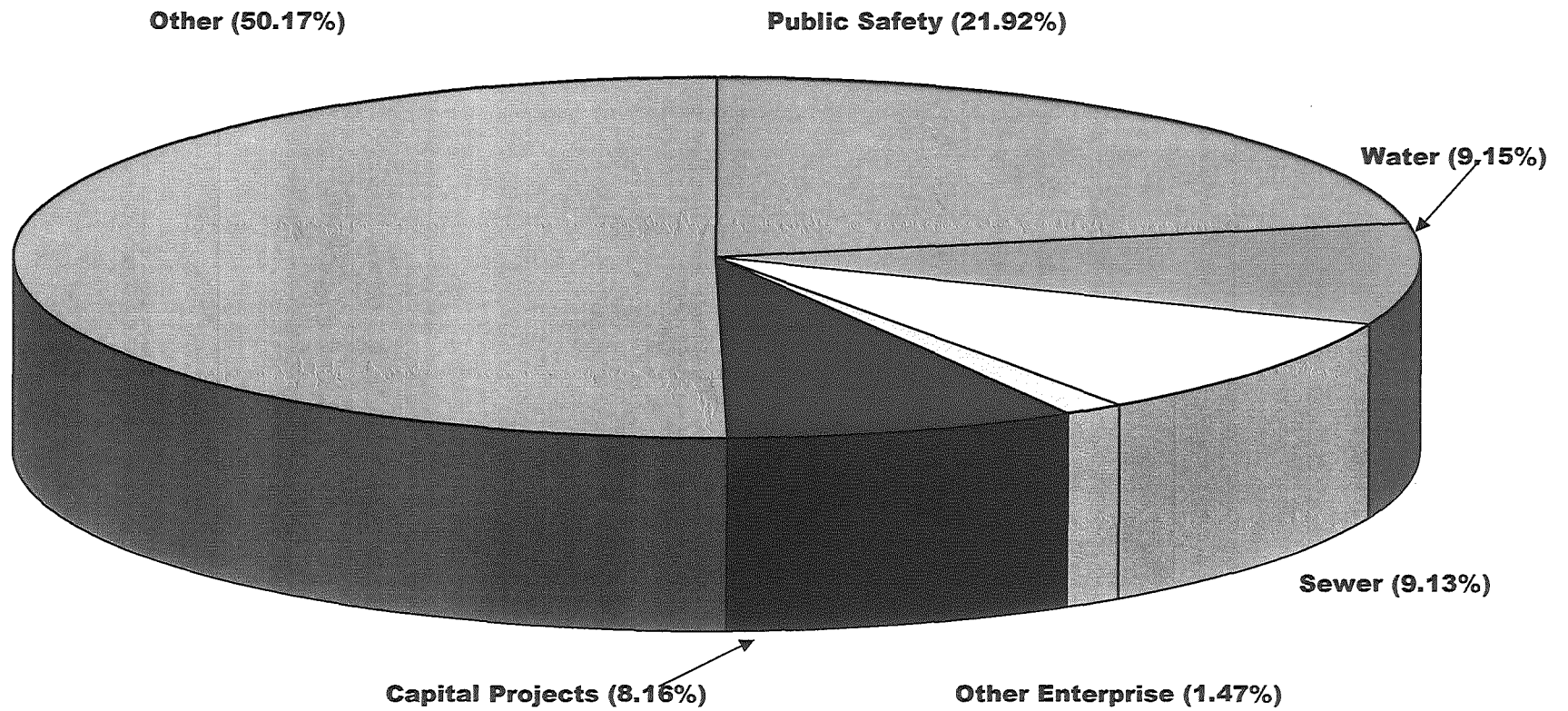
Summary by Accounting Funds

**CITY OF AKRON
2006 BUDGET
NET REVENUES
TOTAL \$426,400,190**



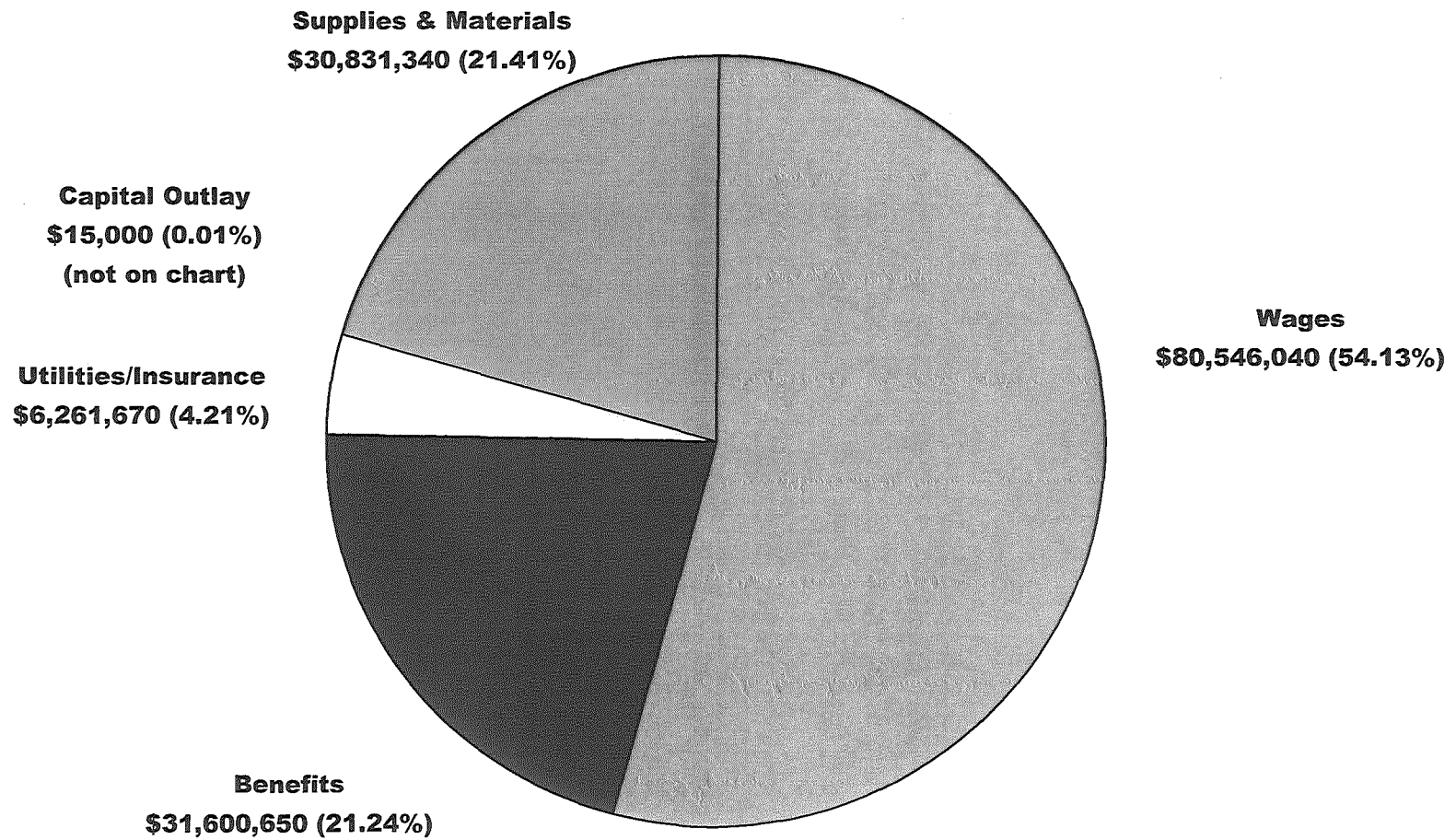
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**CITY OF AKRON
2006 OPERATING AND CAPITAL BUDGET
NET EXPENDITURES
TOTAL \$463,414,180**



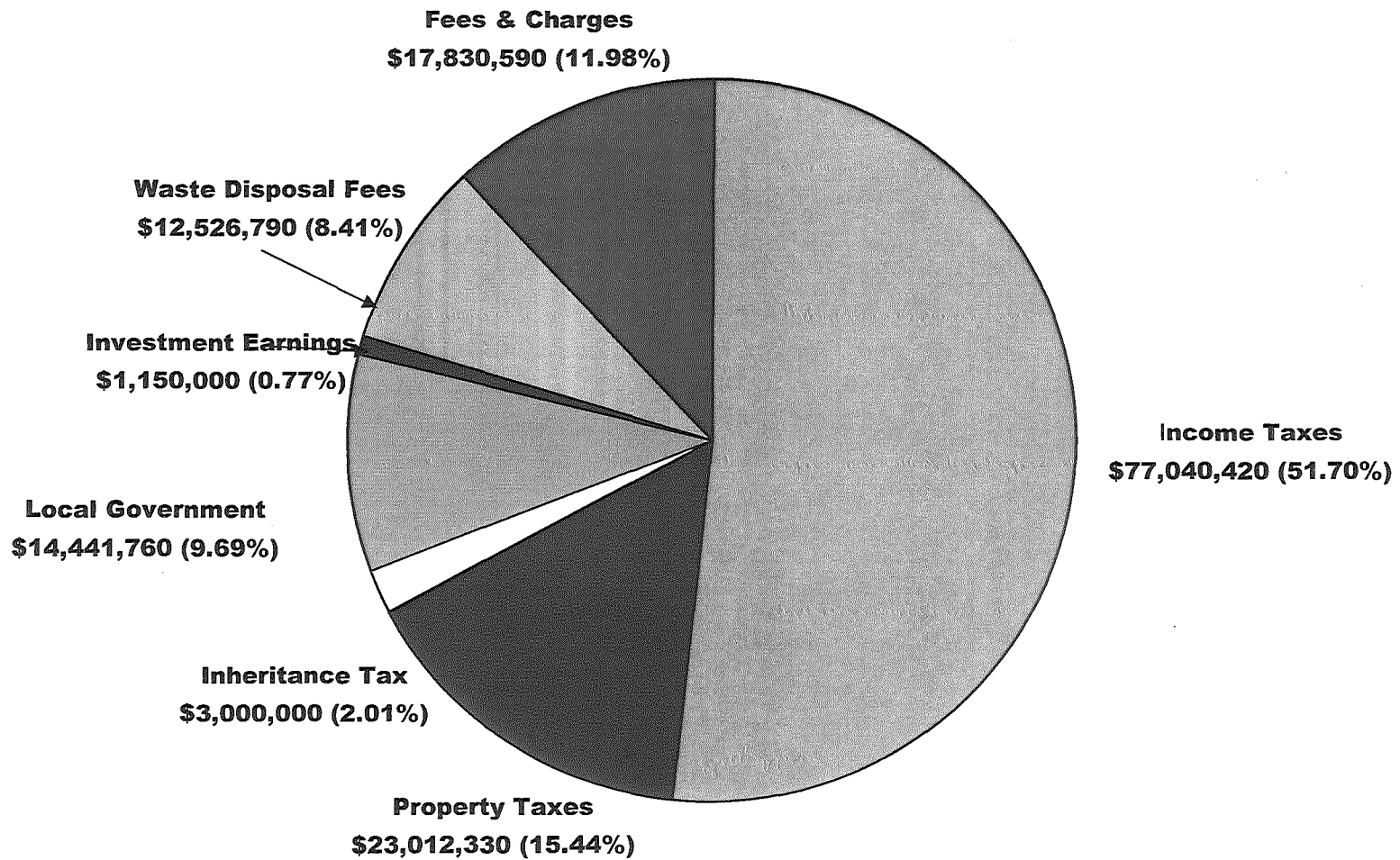
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**CITY OF AKRON
2006 OPERATING BUDGET
GENERAL FUND - GROSS EXPENDITURES BY TYPE
TOTAL \$148,804,700**



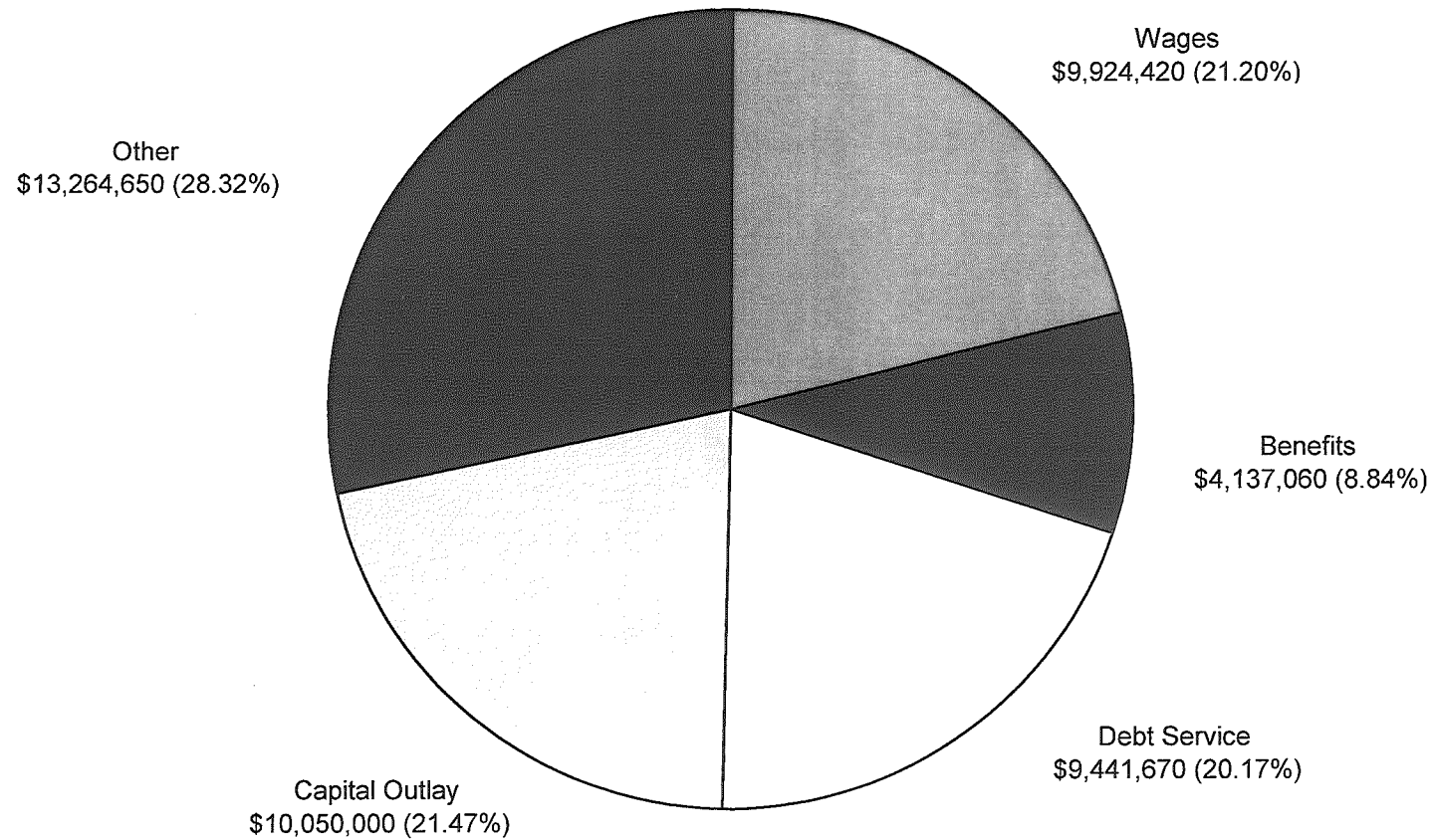
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**CITY OF AKRON
2006 OPERATING BUDGET
GENERAL FUND - REVENUES BY SOURCE
TOTAL \$149,002,250**



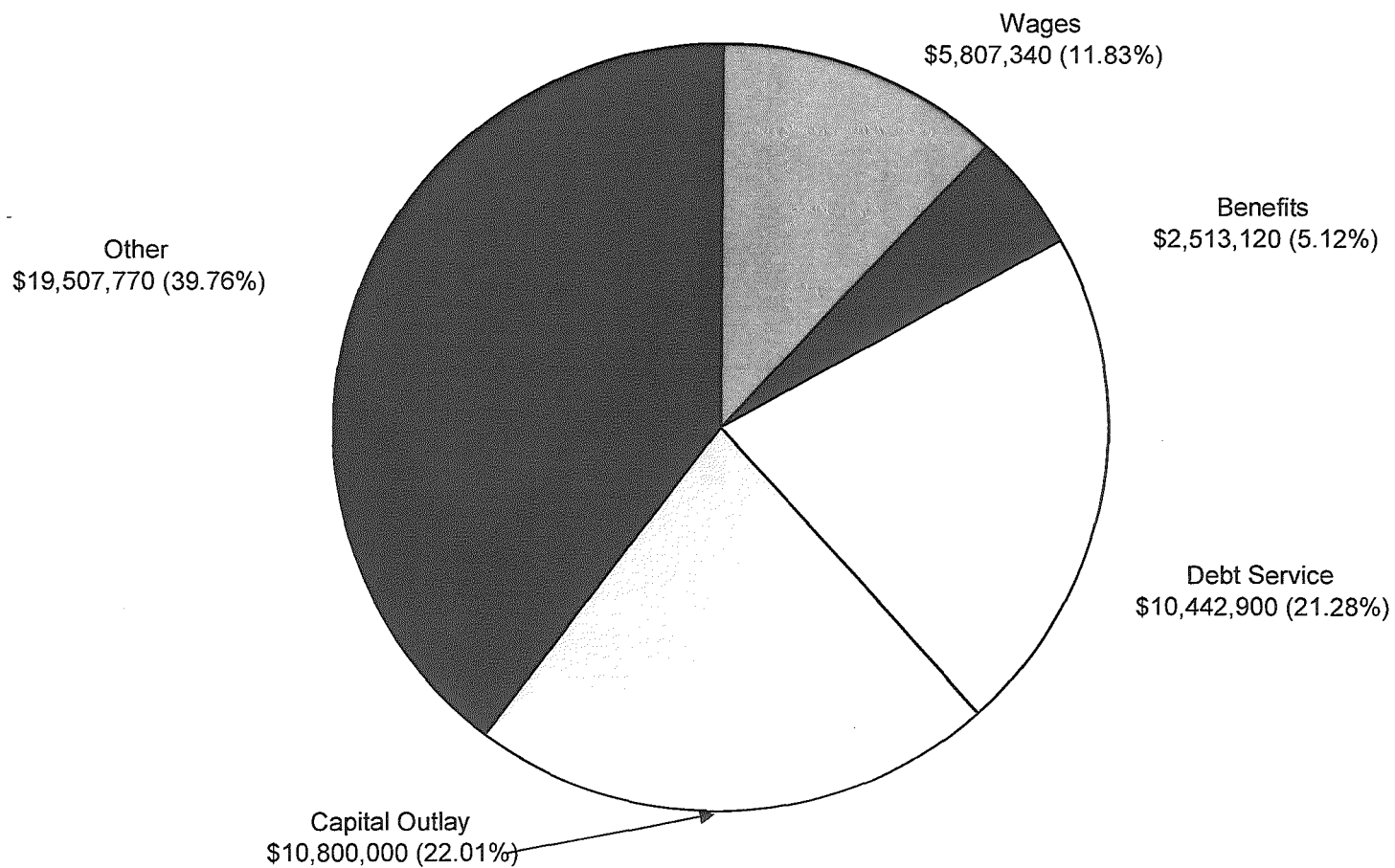
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**CITY OF AKRON
2006 OPERATING BUDGET
WATER FUND - GROSS EXPENDITURES BY TYPE
TOTAL \$46,817,800**



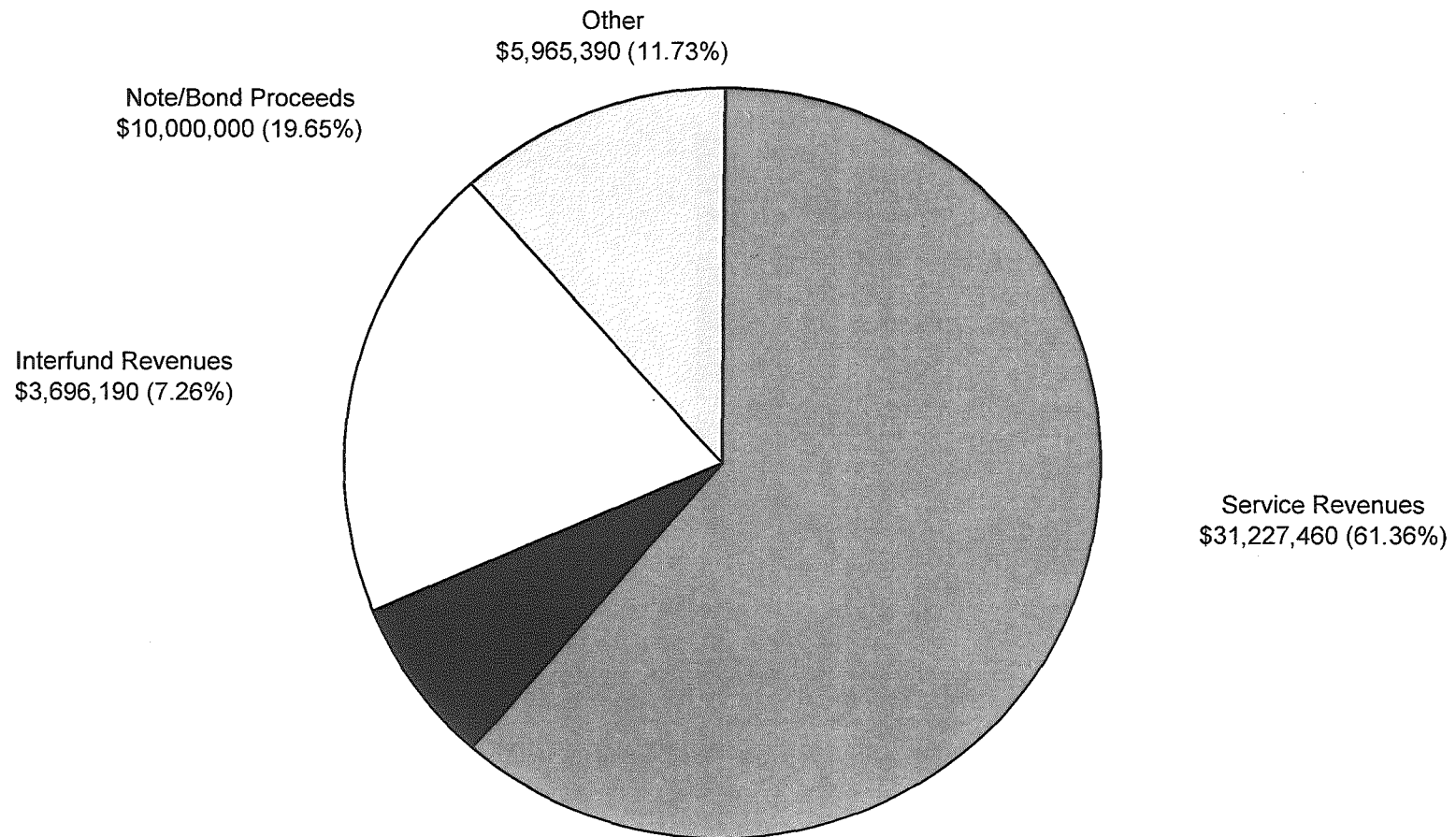
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**CITY OF AKRON
2006 OPERATING BUDGET
SEWER FUND - GROSS EXPENDITURES
TOTAL \$49,071,130**



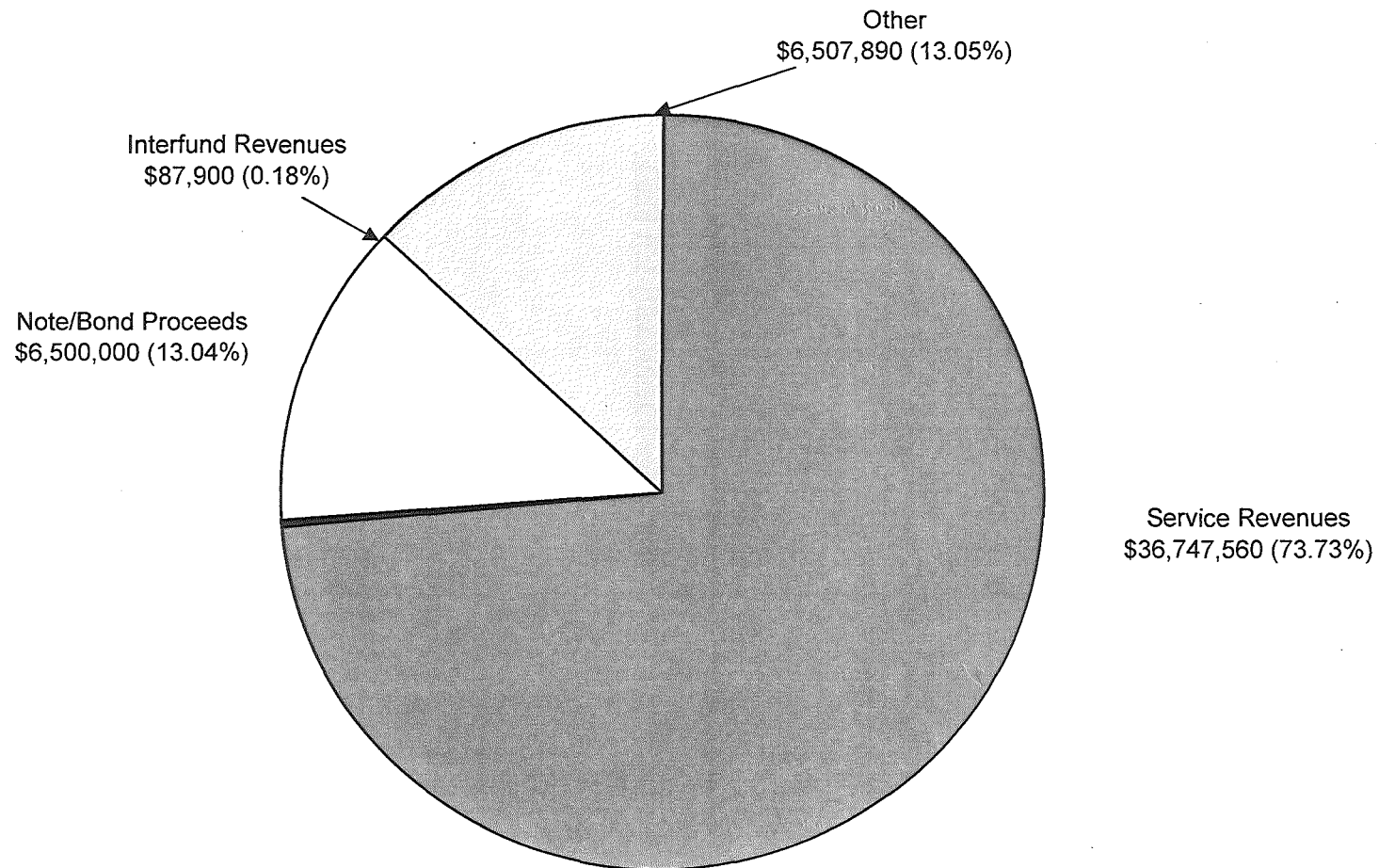
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**CITY OF AKRON
2006 OPERATING BUDGET
WATER FUND - GROSS REVENUES
\$50,889,040**



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**CITY OF AKRON
2006 OPERATING BUDGET
SEWER FUND - GROSS REVENUES
\$49,843,350**



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CITY OF AKRON, OHIO
ANALYSIS OF 2006 BUDGETED GROSS EXPENDITURES
COMPARED TO ACTUAL 2003, 2004 AND 2005
BY FUNDING SOURCE AND CATEGORY

By Funding Source:

	<u>Actual 2003</u>	<u>Actual 2004</u>	<u>Actual 2005</u>	<u>Budget 2006</u>
General Fund	\$140,085,421	\$142,882,134	\$145,863,835	\$148,804,700
Special Revenue Fund	265,654,717	279,178,116	132,377,243	173,436,880
Debt Service Fund	379,464	410,481	409,413	430,850
Capital Projects Fund	83,772,546	69,196,153	68,230,693	43,371,000
Enterprise Fund	88,458,486	100,094,111	104,418,169	103,313,990
Internal Service Fund	47,752,297	46,990,358	47,826,711	48,907,680
Trust and Agency	0	0	0	17,100
TOTAL	<u>\$626,102,931</u>	<u>\$638,751,353</u>	<u>\$499,126,064</u>	<u>\$518,282,200</u>

By Expenditure Category:

	<u>Actual 2003</u>	<u>Actual 2004</u>	<u>Actual 2005</u>	<u>Budget 2006</u>
Wages and Benefits:				
Salaries and Wages	\$121,754,126	\$124,169,292	\$123,930,356	\$127,490,930
Employee Benefits	45,109,687	46,482,696	47,129,450	50,471,710
Total Wages and Benefits	<u>166,863,813</u>	<u>170,651,988</u>	<u>171,059,814</u>	<u>177,962,640</u>
Operations and Maintenance:				
Discretionary	337,980,982	318,918,147	174,619,558	191,398,200
Non-Discretionary	41,894,164	91,417,935	99,523,493	91,172,260
Total Operations and Maintenance	<u>379,875,146</u>	<u>410,336,082</u>	<u>274,143,051</u>	<u>282,570,460</u>
Capital Outlay	<u>79,363,972</u>	<u>57,763,283</u>	<u>53,923,199</u>	<u>57,732,000</u>
GRAND TOTAL	<u>\$626,102,931</u>	<u>\$638,751,353</u>	<u>\$499,126,064</u>	<u>\$518,282,200</u>

CITY OF AKRON, OHIO
ANALYSIS OF 2006 BUDGETED NET EXPENDITURES
COMPARED TO ACTUAL 2003, 2004 AND 2005
BY FUNDING SOURCE AND CATEGORY

By Funding Source:

	<u>Actual 2003</u>	<u>Actual 2004</u>	<u>Actual 2005</u>	<u>Budget 2006</u>
General Fund	\$129,494,652	\$133,078,718	\$135,938,228	\$138,770,590
Special Revenue Fund	86,436,682	113,854,908	118,350,577	150,405,070
Debt Service Fund	367,260	397,003	400,591	418,930
Capital Projects Fund	69,444,381	60,999,258	62,851,024	37,820,500
Enterprise Fund	75,737,597	85,123,998	85,038,204	91,518,220
Internal Service Fund	42,409,629	42,545,225	43,565,175	44,464,270
Trust and Agency	0	0	0	16,600
TOTAL	<u>\$403,890,201</u>	<u>\$435,999,110</u>	<u>\$446,143,799</u>	<u>\$463,414,180</u>

By Expenditure Category:

	<u>Actual 2003</u>	<u>Actual 2004</u>	<u>Actual 2005</u>	<u>Budget 2006</u>
Wages and Benefits:				
Salaries and Wages	\$121,754,126	\$124,169,292	\$123,930,356	\$127,490,930
Employee Benefits	<u>45,109,687</u>	<u>46,482,696</u>	<u>47,129,458</u>	<u>50,471,710</u>
Total Wages and Benefits	166,863,813	170,651,988	171,059,814	177,962,640
Operations and Maintenance:				
Discretionary	115,768,252	116,165,904	121,637,293	136,530,680
Non-Discretionary	<u>41,894,164</u>	<u>91,417,935</u>	<u>99,523,493</u>	<u>91,172,260</u>
Total Operations and Maintenance	157,662,416	207,583,839	221,160,786	227,702,940
Capital Outlay	<u>79,363,972</u>	<u>57,763,283</u>	<u>53,923,199</u>	<u>57,732,000</u>
GRAND TOTAL	<u>\$403,890,201</u>	<u>\$435,999,110</u>	<u>\$466,143,799</u>	<u>\$463,414,180</u>

CITY OF AKRON, OHIO
ANALYSIS OF 2006 BUDGETED GROSS REVENUES
COMPARED TO ACTUAL 2003, 2004 AND 2005
BY FUND TYPE AND SOURCE

By Fund Type:

	<u>Actual 2003</u>	<u>Actual 2004</u>	<u>Actual 2005</u>	<u>Budget 2006</u>
General Fund	\$139,783,695	\$141,467,911	\$146,692,718	\$149,002,250
Special Revenue Fund	258,979,840	276,795,680	133,533,271	156,766,270
Debt Service Fund	397,781	340,217	391,103	406,750
Capital Projects Fund	68,794,755	83,661,452	70,997,063	52,227,360
Enterprise Fund	89,656,264	95,979,567	104,315,190	108,128,620
Internal Service Fund	50,209,007	45,500,910	45,282,850	50,307,310
Trust and Agency	0	0	0	14,100
TOTAL	<u>\$607,821,342</u>	<u>\$643,745,737</u>	<u>\$501,212,195</u>	<u>\$517,582,660</u>

By Source:

	<u>Actual 2003</u>	<u>Actual 2004</u>	<u>Actual 2005</u>	<u>Budget 2006</u>
Income Taxes	\$ 99,898,891	\$108,442,266	\$125,033,296	\$125,068,090
JEDD Revenues	12,577,202	13,259,100	13,839,709	14,139,710
Investment Earnings	2,145,226	1,073,062	1,370,973	1,425,260
Taxes and Assessments	61,138,810	57,138,935	63,307,580	62,871,050
Licenses & Permit Revenues	1,720,245	1,559,100	2,400,977	2,472,560
Governmental Revenues	59,730,379	70,813,459	50,838,516	54,885,010
Service Revenues	88,832,531	90,212,839	91,146,524	94,117,360
Municipal Court Revenues	3,813,850	3,792,489	3,898,353	3,129,340
Note & Bond Proceeds	52,841,521	70,714,188	65,099,621	57,837,540
Miscellaneous Revenues	16,861,747	11,555,716	12,847,751	9,715,270
Interfund Transfer	22,136,791	19,890,966	20,967,147	22,162,410
Interfund Service Revenues	183,733,374	193,279,895	48,045,758	66,196,740
General Fund Subsidy	<u>2,390,775</u>	<u>2,013,722</u>	<u>2,415,990</u>	<u>2,818,220</u>
TOTAL	<u>\$607,821,342</u>	<u>\$643,745,737</u>	<u>\$501,212,195</u>	<u>\$517,582,660</u>

CITY OF AKRON, OHIO
ANALYSIS OF 2006 BUDGETED NET REVENUES
COMPARED TO ACTUAL 2003, 2004 AND 2005
BY FUND TYPE AND SOURCE

By Fund Type:

	<u>Actual 2003</u>	<u>Actual 2004</u>	<u>Actual 2005</u>	<u>Budget 2006</u>
General Fund	\$138,613,995	\$141,467,911	\$146,692,718	\$149,002,250
Special Revenue Fund	107,822,262	120,257,393	122,563,252	133,172,950
Debt Service Fund	397,781	340,217	391,103	406,750
Capital Projects Fund	60,133,682	79,806,530	69,312,933	48,543,230
Enterprise Fund	85,678,150	87,160,736	89,837,352	93,540,200
Internal Service Fund	6,914,532	738,367	985,942	995,810
Trust and Agency	0	0	0	9,000
TOTAL	<u>\$399,560,402</u>	<u>\$429,771,154</u>	<u>\$429,783,300</u>	<u>\$426,400,190</u>

By Source:

	<u>Actual 2003</u>	<u>Actual 2004</u>	<u>Actual 2005</u>	<u>Budget 2006</u>
Income Taxes	\$ 99,898,891	\$108,442,266	\$125,033,296	\$125,068,090
JEDD Revenues	12,577,202	13,259,100	13,839,709	14,139,710
Investment Earnings	2,145,226	1,073,062	1,370,973	1,425,260
Taxes and Assessments	61,138,810	58,348,935	63,307,580	62,871,050
Licenses & Permit Revenues	1,720,245	1,559,100	2,400,977	2,472,560
Governmental Revenues	59,730,379	70,813,459	50,838,516	54,885,010
Service Revenues	88,832,531	90,212,839	91,146,524	94,117,360
Municipal Court Revenues	3,813,850	3,792,489	3,898,353	3,129,340
Note & Bond Proceeds	52,841,521	70,714,188	65,099,621	57,837,540
Miscellaneous Revenues	16,861,747	11,555,716	12,847,751	9,715,270
TOTAL	<u>\$399,560,402</u>	<u>\$429,771,154</u>	<u>\$429,783,300</u>	<u>\$426,400,190</u>

SUMMARY OF FUNDS

The following pages contain financial information on the City's funds. The City of Akron's accounting system is made up of a series of seven fund types. Within these funds are multiple individual funds. The City's fund types and funds correspond to the Governmental Accounting Standards Board fund types and funds. The funds fall into two categories—operating and non-operating. The ordinance printed in the front of this document (Page 23) is the action of the legislative body to control the level of expenditures. As a rule of thumb, the operating funds are those that either: (a) receive local tax dollars; (b) have personnel costs included; or (c) are mandated to be appropriated by state law. The non-operating funds are primarily related to capital projects. In order to change the expenditure pattern from that authorized by ordinance, City Council must pass a revised appropriation. This occurs three or four times annually due to unforeseen circumstances that arise during any year.

The City's budget process is a modified cash basis. Encumbrances outstanding at year-end are carried over into the following year as both an addition to the budget and an encumbrance of the budget along with the appropriation of the current year. For the purpose of monitoring the budget, encumbrances are considered the same as expenditures in determining the balance available for future expenditure.

The City tracks expenses at the line item account; however, appropriation control is at the following categories: account type; i.e., wages/benefits, other operations and maintenance, and capital outlay.

DISCUSSION OF CHANGES OF FUND BALANCES GREATER THAT 50%

There are twenty-six funds with a balance that changed more than 50%. The funds and the reasons are listed below:

<u>Fund</u>	<u>Fund Title</u>	<u>Actual 2004</u>	<u>Budgeted 2005</u>	<u>Percent Change</u>	<u>Explanation</u>
2010	Special Assessment Bond Payment	\$ 315,012	\$ 62,389	80.19%	The decrease is attributed to the more special assessment revenue going to the Bond Payment Fund.
2025	Income Tax Capital Improvement	3,928,743	540,004	86.26%	The decrease is due to the budgeted capital outlay expenditures.
2035	Street Assessments	3,881,806	183,973	95.26%	The decrease is due to the increase in expenditures.
2095	Community Environment Grants	(390,751)	(137,122)	64.91%	The decrease in the deficit is attributed to a projected increase in governmental revenues for 2006.
2127	Akron Metropolitan Housing Authority	(48,156)	(117,121)	143.21%	This fund is a reimbursable grant fund. The projected increase in the deficit is related to timing of when grant monies are received.
2140	Summer Lunch Program	(7,310)	320	104.38%	The dollar amount represents less than seven thousand dollars and is not material.
2185	Keep Akron Beautiful	(25,178)	(1,448)	94.25%	The increase in fund balance is attributed to additional funds received from the Ohio Department of Natural Resources.
2240	Joint Economic Development	8,386,842	3,732,242	55.50%	The decrease is due to the budgeted capital outlay expenditures.
2255	Akron Municipal Court Information System	294,701	(57,694)	119.58%	The decrease in fund balance is attributed to the purchase of a computer system.

<u>Fund</u>	<u>Fund Title</u>	<u>Actual 2004</u>	<u>Budgeted 2005</u>	<u>Percent Change</u>	<u>Explanation</u>
2295	Police Grants	(919,277)	613,226	166.71%	The elimination of the deficit is directly related to receiving grant funding and controlling expenditures.
2305	Safety Programs	285,383	27,730	90.28%	The decrease is attributed to the additional expenditures budgeted in 2006.
2315	Health Grants	248,751	117,630	52.71%	The decrease is related to receiving less grant funding.
2355	Community Learning Centers	7,196,965	477,626	93.36%	The decrease is due to expenditures directly related to the Community Learning Centers building projects.
4050	Road and Bridge Projects	5,443,920	8,380,971	53.95%	The increase in fund balance is due to tighter controls on expenditures.
4150	Information Technology and Improvements	943	29,543	3032.87%	The increase in fund balance is due to more conservative spending.
4155	Transportation	(3,124,660)	(1,006,840)	67.78%	The deficit is projected to be eliminated due to more conservative spending.
4160	Streets	(1,680,855)	(391,704)	76.70%	The majority of the deficit is attributed to the 2005 projects and is reduced in 2006.
5000	Water	(1,747,628)	2,323,279	232.94%	The reduction deficit is directly related to capital expenditures and is expected to be eliminated.
5005	Sewer	(2,442,940)	3,889,463	259.21%	The deficit balance is attributed to additional sewer reconstruction expenses and is projected to be eliminated.
5020	Airport	(44,016)	(77,283)	75.58%	The increase in the deficit is due to capital outlay expenditures.
5030	Off-Street Parking	62,170	159,945	157.27%	The increase is due to the increase in revenue.

<u>Fund</u>	<u>Fund Title</u>	<u>Actual 2004</u>	<u>Budgeted 2005</u>	<u>Percent Change</u>	<u>Explanation</u>
6005	Liability Self Insurance	(1,899,733)	(383,995)	79.79%	The reduction of the deficit is related to the increase in revenue and tighter controls on insurance expenditures.
6015	Telephone System Rotary	164,714	271,745	64.98%	The increase is due to tighter controls on expenditures.
6030	Data Processing	(554,326)	(65,434)	88.20%	The deficit is decreasing due to more conservative spending and an increase in revenue.
7003	Holocaust Memorial	1,582	(223)	114.10%	The dollar amount represents less than two thousand dollars and is not material.
7020	Police/Fire Beneficiary	2,000	800	60.00%	The dollar amount represents less than two thousand dollars and is not material.

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

GENERAL FUND (1000)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$6,553,959	\$6,252,233	\$4,838,010	\$5,670,979
Receipts - 01/01-12/31	139,783,695	141,467,911	146,692,718	149,002,250
Available Resources	\$146,337,654	\$147,720,144	\$151,530,728	\$154,673,229
Less Expenditures - 01/01 - 12/31	140,085,421	142,882,134	145,859,749	148,804,700
Cash on Hand as of December 31	\$6,252,233	\$4,838,010	\$5,670,979	\$5,868,529
Less: End of -Year Encumbrances	2,980,556	3,038,866	2,981,651	2,900,000
Unencumbered Balance as of December 31	\$3,271,677	\$1,799,144	\$2,689,328	\$2,968,529

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Local Taxes				
Property Taxes	\$17,756,093	\$18,554,963	\$21,397,823	\$23,012,330
JEDD Revenues	0	0	800,000	1,600,000
Income Tax	69,275,800	69,216,301	77,040,420	77,040,420
Total Local Taxes	\$87,031,893	\$87,771,264	\$99,238,243	\$101,652,750
State Taxes				
Cigarette	5,212	5,232	2,240	3,000
Inheritance	6,118,916	2,891,546	5,655,709	3,000,000
Liquor Permits	260,204	253,916	288,791	291,680
Local Government	14,545,453	14,405,110	14,441,757	14,441,760
Total State Taxes	20,929,785	17,555,804	20,388,497	17,736,440
Total Tax Receipts	\$107,961,678	\$105,327,068	\$119,626,740	\$119,389,190

COMPARATIVE SUMMARY OF RECEIPTS (continued)

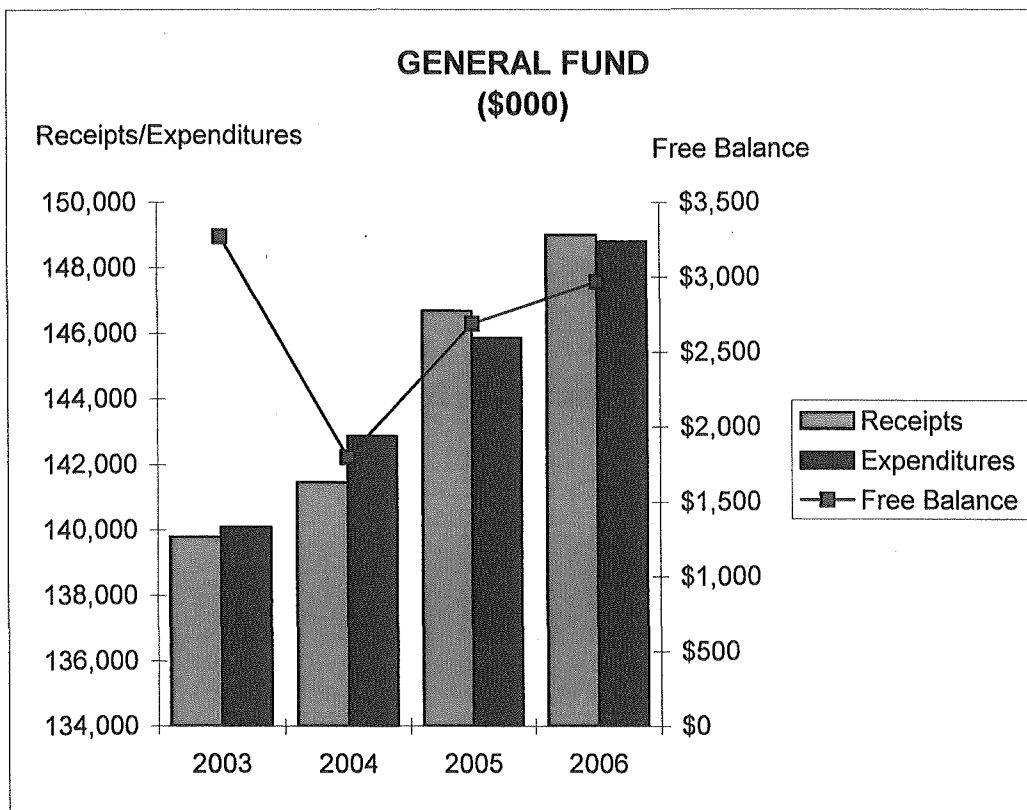
SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Non-Tax Receipts				
Judicial	3,813,850	3,792,489	3,098,353	3,129,340
Commission/Executive	13,792,430	18,521,654	7,262,276	8,034,900
Treasury Investments	1,050,000	990,000	1,100,000	1,150,000
Safety Department	2,580,142	2,003,924	2,750,437	2,777,940
Health Department	785,658	770,860	1,261,892	1,274,510
Service Department	332,664	636,725	712,459	719,580
Curbservice/Recycling Fees	9,467,273	9,425,191	10,880,561	12,526,790
Total Non-Tax Receipts	31,822,017	36,140,843	27,065,978	29,613,060
TOTAL GENERAL FUND RECEIPTS	\$139,783,695	\$141,467,911	\$146,692,718	\$149,002,250

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$104,235,726	\$106,538,931	\$108,824,538	\$112,146,690
Other Operations & Maintenance	35,742,506	36,309,823	36,946,902	36,643,010
Capital Outlay	107,189	33,380	88,309	15,000
TOTAL GENERAL FUND EXPENDITURES	\$140,085,421	\$142,882,134	\$145,859,749	\$148,804,700

GENERAL FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$6,554	\$6,253	\$4,839	\$5,672
Receipts	139,784	141,468	146,693	149,002
Available Resources	\$146,338	\$147,721	\$151,532	\$154,674
Expenditures	140,085	142,882	145,860	148,805
Encumbrances	2,981	3,039	2,982	2,900
Total Uses	\$143,066	\$145,921	\$148,842	\$151,705
Free Balance December 31	\$3,272	\$1,800	\$2,690	\$2,969



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

INCOME TAX COLLECTION FUND (2000)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$1,313,424	\$1,038,785	\$1,139,889	\$3,756,963
Receipts - 01/01-12/31	5,155,546	5,224,347	7,238,576	7,240,210
Available Resources	\$6,468,970	\$6,263,132	\$8,378,465	\$10,997,173
Less Expenditures - 01/01 - 12/31	5,430,185	5,123,243	4,621,502	5,646,440
Cash on Hand as of December 31	\$1,038,785	\$1,139,889	\$3,756,963	\$5,350,733
Less: End of -Year Encumbrances	67,392	92,225	115,527	100,000
Unencumbered Balance as of December 31	\$971,393	\$1,047,664	\$3,641,436	\$5,250,733

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
City Income Tax	\$5,000,531	\$5,120,693	\$7,075,295	\$7,075,300
Miscellaneous Revenue	155,015	103,654	163,281	164,910
TOTAL INCOME TAX COLLECTION FUND RECEIPTS	\$5,155,546	\$5,224,347	\$7,238,576	\$7,240,210

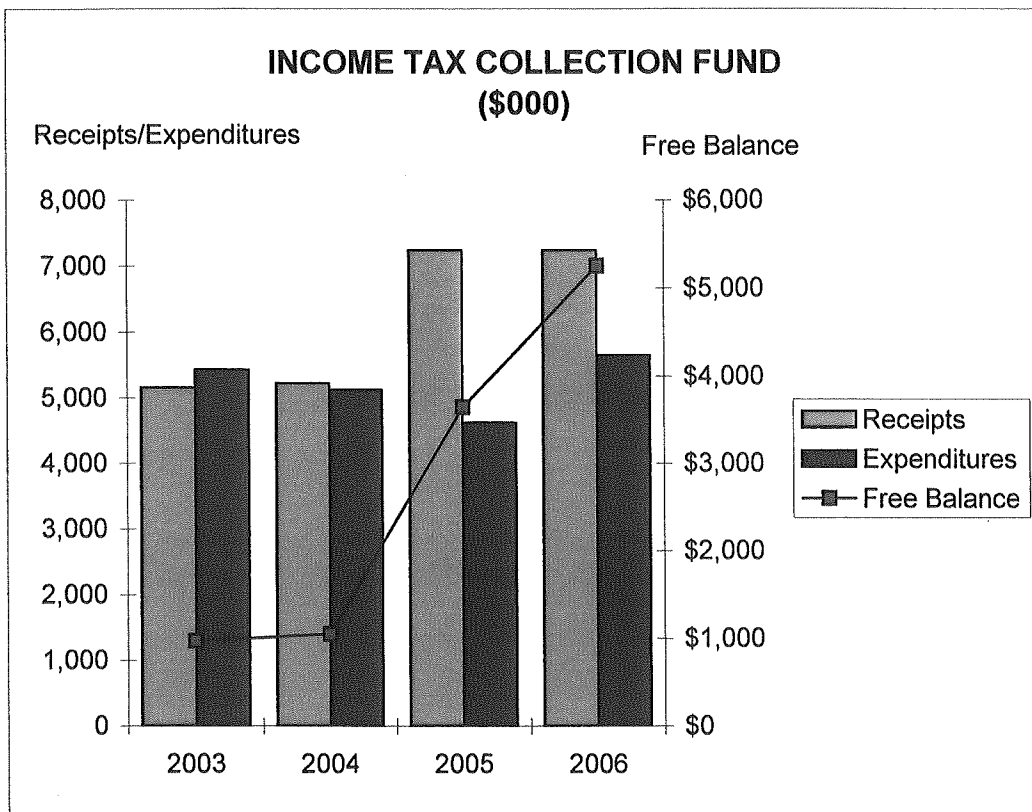
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$1,951,306	\$2,049,311	\$2,056,967	\$2,243,470
Other Operations & Maintenance	3,478,879	3,073,932	2,564,535	3,402,970
Capital Outlay	0	0	0	0
TOTAL INCOME TAX COLLECTION FUND EXPENDITURES	\$5,430,185	\$5,123,243	\$4,621,502	\$5,646,440

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INCOME TAX COLLECTION FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$1,314	\$1,040	\$1,141	\$3,758
Receipts	5,156	5,224	7,239	7,240
Available Resources	\$6,470	\$6,264	\$8,380	\$10,998
Expenditures	5,430	5,123	4,622	5,646
Encumbrances	67	92	116	100
Total Uses	\$5,497	\$5,215	\$4,738	\$5,746
Free Balance December 31	\$973	\$1,049	\$3,642	\$5,252



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

EMERGENCY MEDICAL SERVICE FUND (2005)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$1,324,164	\$667,727	\$589,664	\$6,934
Receipts - 01/01-12/31	9,229,871	10,587,111	10,639,356	11,352,750
Available Resources	\$10,554,035	\$11,254,838	\$11,229,020	\$11,359,684
Less Expenditures - 01/01 - 12/31	9,886,308	10,665,174	11,222,086	11,344,310
Cash on Hand as of December 31	\$667,727	\$589,664	\$6,934	\$15,374
Less: End of -Year Encumbrances	270,294	388,937	206,889	205,000
Unencumbered Balance as of December 31	\$397,433	\$200,727	(\$199,955)	(\$189,626)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Property Taxes	\$8,773,559	\$9,077,739	\$8,930,613	\$9,394,000
Non-Resident Billing	452,664	1,508,091	1,566,389	1,582,050
General Fund Subsidy	0	0	70,000	300,000
Treasury Investments	0	1,281	65,716	70,000
Other	3,648	0	6,638	6,700
TOTAL EMS RECEIPTS	\$9,229,871	\$10,587,111	\$10,639,356	\$11,352,750

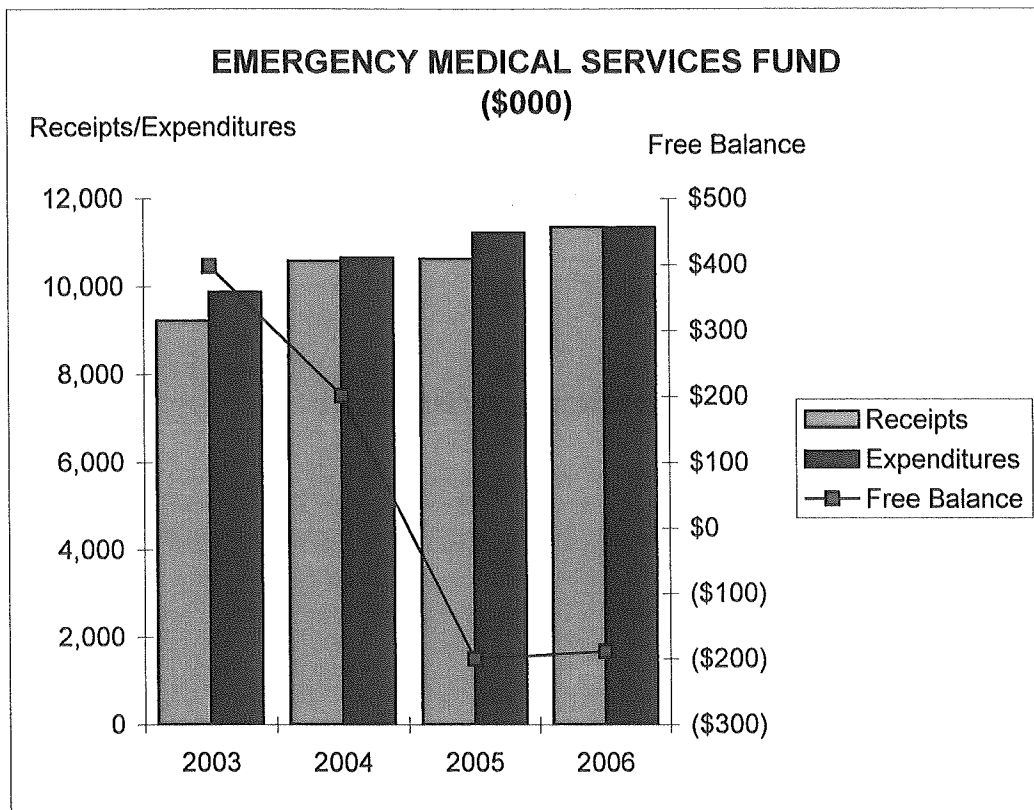
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$8,726,240	\$9,669,352	\$9,822,886	\$10,154,770
Other Operations & Maintenance	1,009,318	995,822	1,356,507	1,189,540
Capital Outlay	150,750	0	42,693	0
TOTAL EMERGENCY MEDICAL SERVICE FUND EXPENDITURES	\$9,886,308	\$10,665,174	\$11,222,086	\$11,344,310

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EMERGENCY MEDICAL SERVICES FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$1,324	\$668	\$590	\$7
Receipts	9,230	10,587	10,639	11,353
Available Resources	\$10,554	\$11,255	\$11,229	\$11,360
Expenditures	9,886	10,665	11,222	11,344
Encumbrances	270	389	207	205
Total Uses	\$10,156	\$11,054	\$11,429	\$11,549
Free Balance December 31	\$398	\$201	(\$200)	(\$189)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

SPECIAL ASSESSMENT BOND PAYMENT FUND (2010)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$62,374	\$424,991	\$530,158	\$329,809
Receipts - 01/01-12/31	1,273,410	1,136,798	824,288	832,530
Available Resources	\$1,335,784	\$1,561,789	\$1,354,446	\$1,162,339
Less Expenditures - 01/01 - 12/31	910,793	1,031,631	1,024,637	1,085,950
Cash on Hand as of December 31	\$424,991	\$530,158	\$329,809	\$76,389
Less: End of -Year Encumbrances	1,856	6,765	14,797	14,000
Unencumbered Balance as of December 31	\$423,135	\$523,393	\$315,012	\$62,389

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Special Assessments	\$1,273,410	\$1,136,798	\$824,288	\$832,530

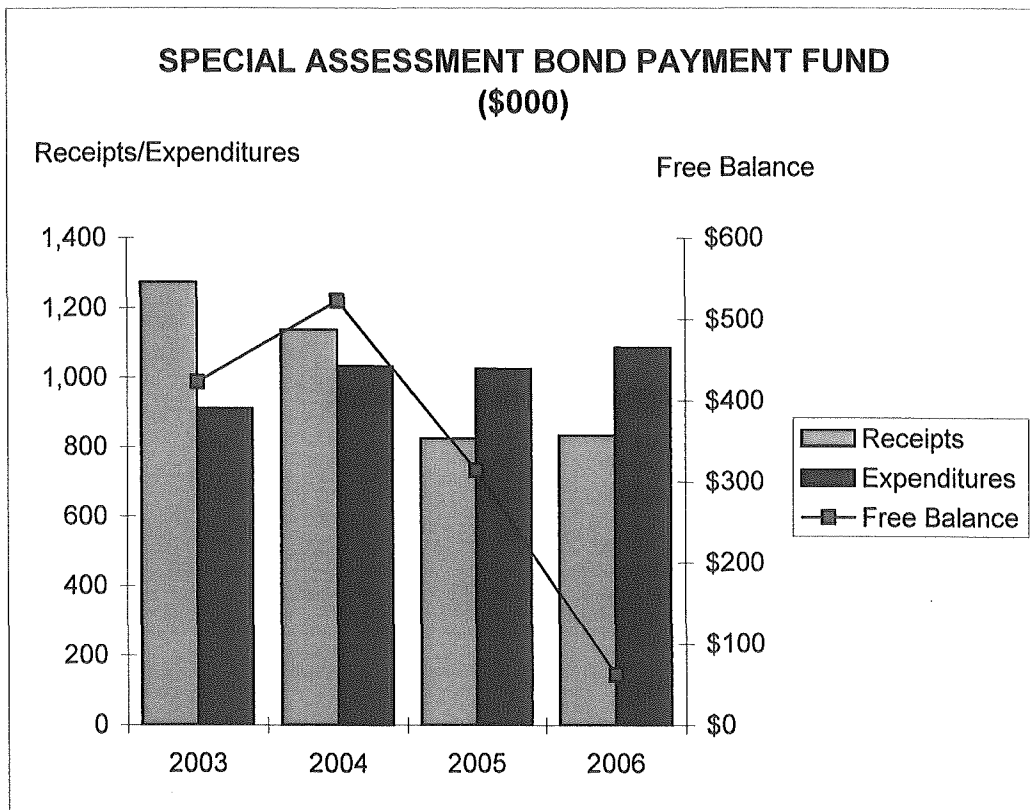
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$299,110	\$336,412	\$339,119	\$360,370
Other Operations & Maintenance	611,683	695,219	685,518	725,580
Capital Outlay	0	0	0	0
TOTAL SPECIAL ASSESSMENT BOND PAYMENT FUND EXPENDITURES	\$910,793	\$1,031,631	\$1,024,637	\$1,085,950

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SPECIAL ASSESSMENT BOND PAYMENT FUND
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	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$63	\$425	\$530	\$329
Receipts	1,273	1,137	824	833
Available Resources	\$1,336	\$1,562	\$1,354	\$1,162
Expenditures	911	1,032	1,025	1,086
Encumbrances	2	7	15	14
Total Uses	\$913	\$1,039	\$1,040	\$1,100
Free Balance December 31	\$423	\$523	\$314	\$62



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

POLICE PENSION TRANSFER FUND (2015)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$8,575	\$9,417	\$10,844	\$10,329
Receipts - 01/01-12/31	355,174	367,614	366,707	370,370
Available Resources	\$363,749	\$377,031	\$377,551	\$380,699
Less Expenditures - 01/01 - 12/31	354,332	366,187	367,222	370,000
Cash on Hand as of December 31	\$9,417	\$10,844	\$10,329	\$10,699
Less: End of -Year Encumbrances	0	0	0	0
Unencumbered Balance as of December 31	\$9,417	\$10,844	\$10,329	\$10,699

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Property Taxes	\$355,174	\$367,614	\$366,707	\$370,370

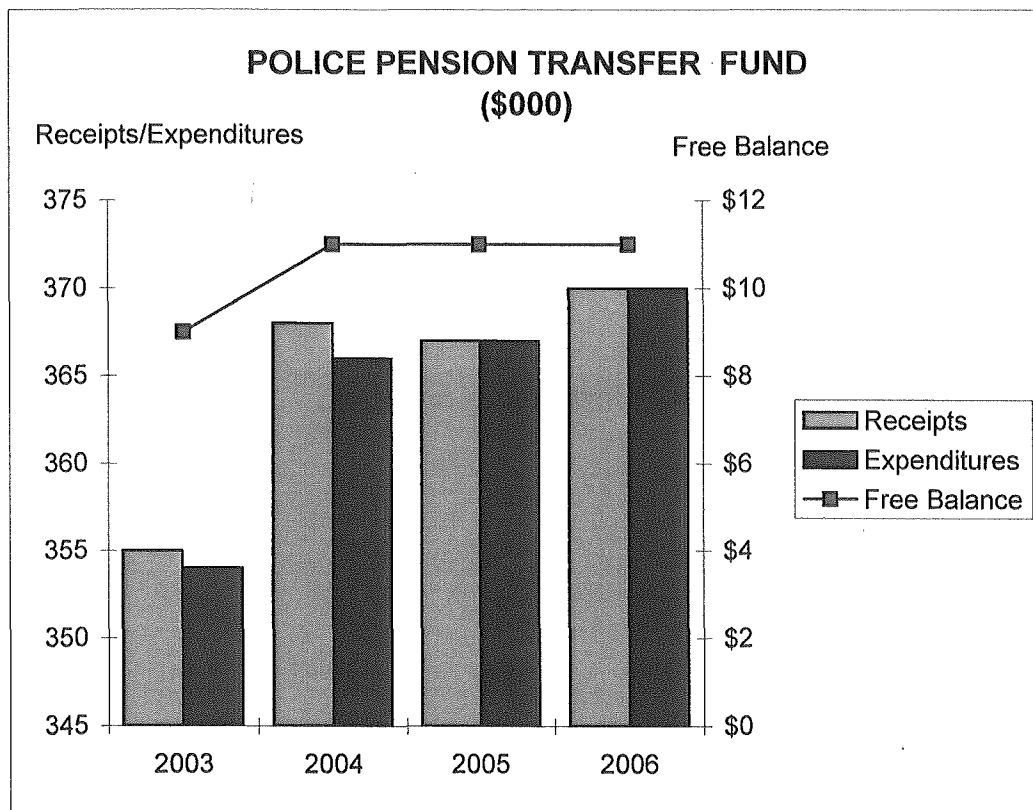
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	354,332	366,187	367,222	370,000
Capital Outlay	0	0	0	0
TOTAL POLICE PENSION TRANSFER FUND EXPENDITURES	\$354,332	\$366,187	\$367,222	\$370,000

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POLICE PENSION TRANSFER FUND
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	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$8	\$9	\$11	\$11
Receipts	355	368	367	370
Available Resources	\$363	\$377	\$378	\$381
Expenditures	354	366	367	370
Encumbrances	0	0	0	0
Total Uses	\$354	\$366	\$367	\$370
Free Balance December 31	\$9	\$11	\$11	\$11



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

FIRE PENSION TRANSFER FUND (2020)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$8,575	\$9,417	\$10,844	\$10,329
Receipts - 01/01-12/31	355,174	367,614	366,707	370,370
Available Resources	\$363,749	\$377,031	\$377,551	\$380,699
Less Expenditures - 01/01 - 12/31	354,332	366,187	367,222	370,000
Cash on Hand as of December 31	\$9,417	\$10,844	\$10,329	\$10,699
Less: End of -Year Encumbrances	0	0	0	0
Unencumbered Balance as of December 31	\$9,417	\$10,844	\$10,329	\$10,699

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Property Taxes	\$355,174	\$367,614	\$366,707	\$370,370

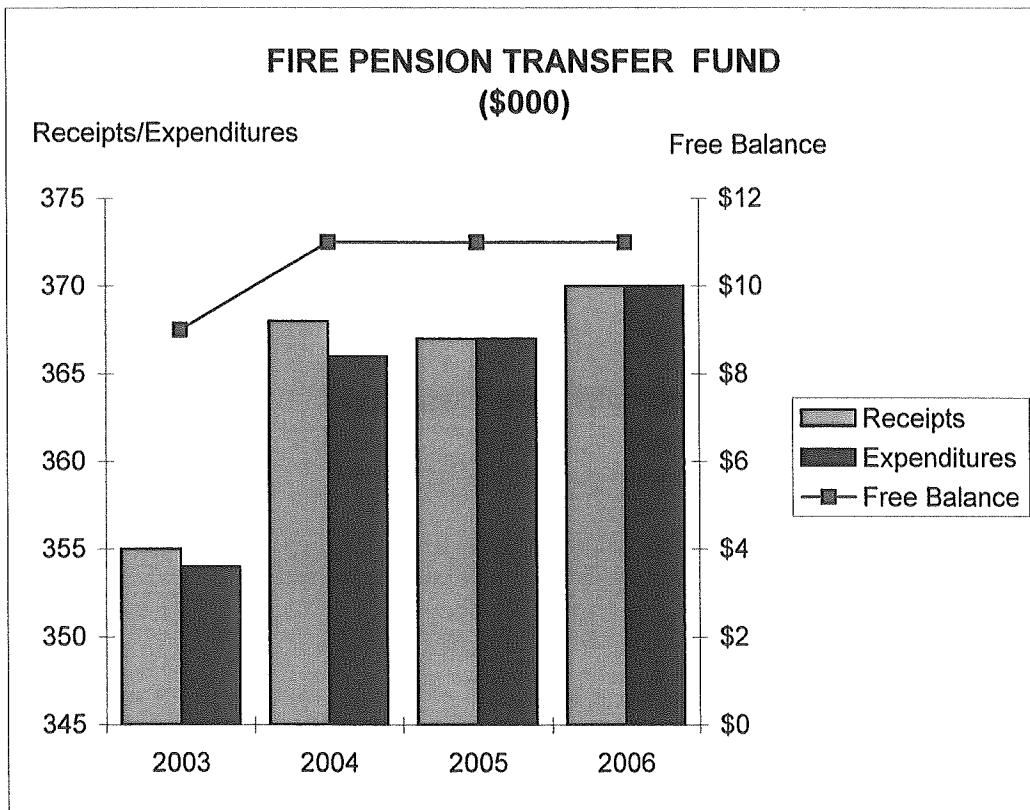
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	354,332	366,187	367,222	370,000
Capital Outlay	0	0	0	0
TOTAL FIRE PENSION TRANSFER FUND EXPENDITURES	\$354,332	\$366,187	\$367,222	\$370,000

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FIRE PENSION TRANSFER FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$8	\$9	\$11	\$11
Receipts	355	368	367	370
Available Resources	\$363	\$377	\$378	\$381
Expenditures	354	366	367	370
Encumbrances	0	0	0	0
Total Uses	\$354	\$366	\$367	\$370
Free Balance December 31	\$9	\$11	\$11	\$11



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

INCOME TAX CAPITAL

IMPROVEMENT FUND (2025)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$7,255,029	\$5,652,203	\$2,656,163	\$4,394,724
Receipts - 01/01-12/31	28,471,628	31,575,142	31,057,380	35,412,060
Available Resources	\$35,726,657	\$37,227,345	\$33,713,543	\$39,806,784
Less Expenditures - 01/01 - 12/31	30,074,454	34,571,182	29,318,819	38,801,780
Cash on Hand as of December 31	\$5,652,203	\$2,656,163	\$4,394,724	\$1,005,004
Less: End of -Year Encumbrances	1,175,858	553,034	465,981	465,000
Unencumbered Balance as of December 31	\$4,476,345	\$2,103,129	\$3,928,743	\$540,004

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Income Tax	\$25,622,560	\$23,574,568	\$28,194,008	\$28,194,010
JEDD Revenues	0	0	500,000	1,000,000
Governmental Revenues	580,613	20,156	327,457	330,730
Note/Bond Proceeds	1,660,000	4,809,000	1,459,000	5,309,240
Miscellaneous	558,973	1,365,433	116,915	118,080
Interfund Transfers	49,482	1,805,985	460,000	460,000
TOTAL INCOME TAX CAPITAL IMPROVEMENT FUND RECEIPTS	\$28,471,628	\$31,575,142	\$31,057,380	\$35,412,060

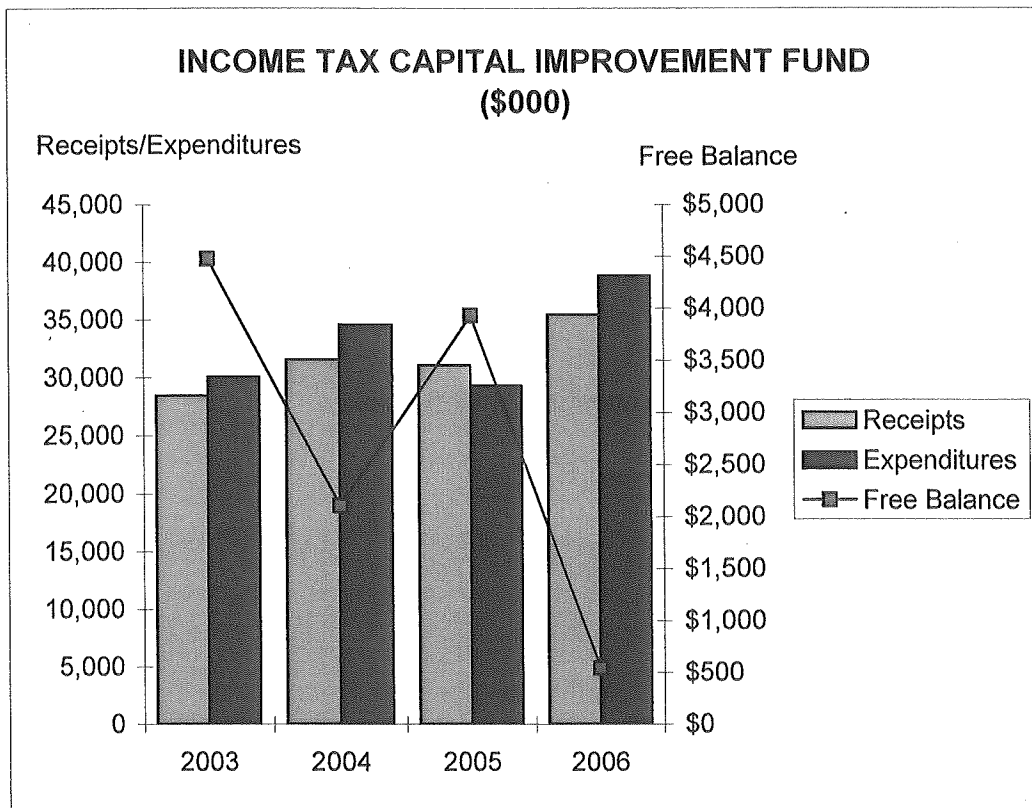
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$1,036,270	\$992,659	\$935,953	\$1,000,380
Other Operations & Maintenance	26,991,189	31,791,629	26,651,267	35,801,400
Capital Outlay	2,046,995	1,786,894	1,731,599	2,000,000
TOTAL INCOME TAX CAPITAL IMPROVEMENT FUND EXPENDITURES	\$30,074,454	\$34,571,182	\$29,318,819	\$38,801,780

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INCOME TAX CAPITAL IMPROVEMENT FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$7,256	\$5,654	\$2,658	\$4,396
Receipts	28,472	31,575	31,057	35,412
Available Resources	\$35,728	\$37,229	\$33,715	\$39,808
Expenditures	30,074	34,571	29,319	38,802
Encumbrances	1,176	553	466	465
Total Uses	\$31,250	\$35,124	\$29,785	\$39,267
Free Balance December 31	\$4,478	\$2,105	\$3,930	\$541



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

HIGHWAY MAINTENANCE FUND (2030)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$304,392	(\$667,046)	(\$1,171,097)	(\$1,977,466)
Receipts - 01/01-12/31	9,032,113	9,399,392	8,604,863	9,501,880
Available Resources	\$9,336,505	\$8,732,346	\$7,433,766	\$7,524,414
Less Expenditures - 01/01 - 12/31	10,003,551	9,903,443	9,411,232	9,676,060
Cash on Hand as of December 31	(\$667,046)	(\$1,171,097)	(\$1,977,466)	(\$2,151,646)
Less: End of -Year Encumbrances	546,255	405,140	243,176	243,000
Unencumbered Balance as of December 31	(\$1,213,301)	(\$1,576,237)	(\$2,220,642)	(\$2,394,646)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Finance Administrative:				
Gasoline Tax	\$3,906,669	\$3,415,284	\$3,385,700	\$3,419,560
Motor Vehicle License Tax	1,438,641	1,344,482	1,196,181	1,438,140
General Fund Subsidy	1,800,000	1,800,000	1,900,030	2,000,000
Sales and Service Revenue	749,137	756,815	873,265	881,990
Transfer from State of Ohio	1,137,666	2,082,811	1,249,687	1,762,190
TOTAL HIGHWAY MAINTENANCE FUND RECEIPTS	\$9,032,113	\$9,399,392	\$8,604,863	\$9,501,880

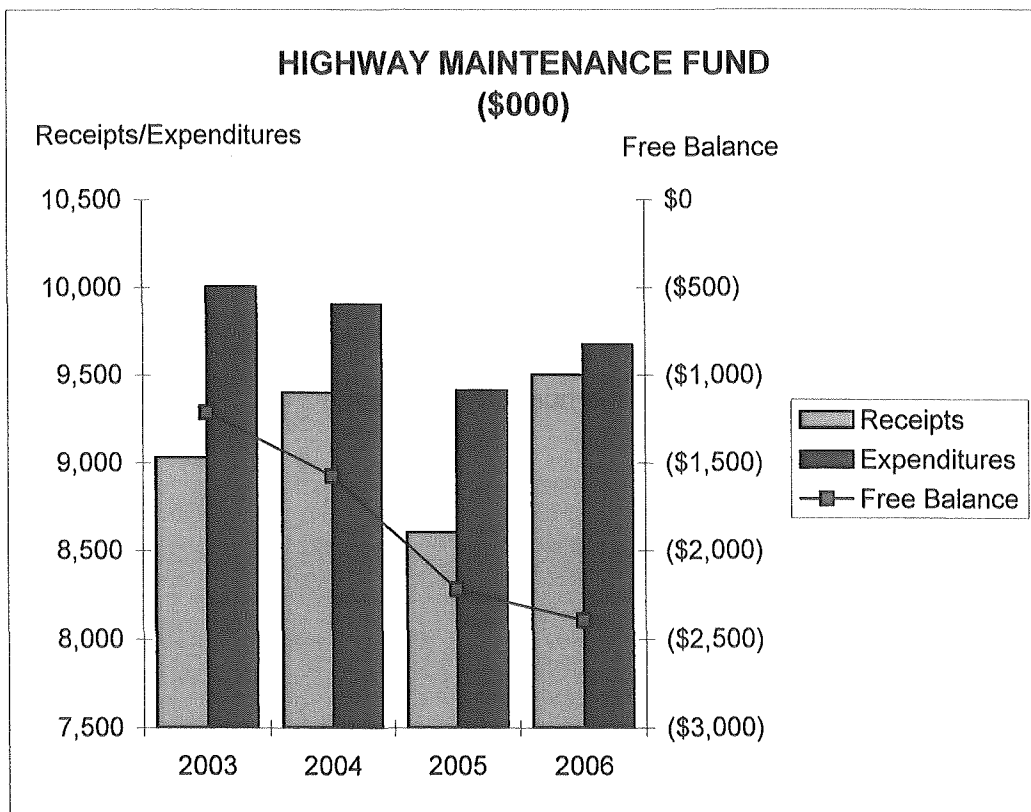
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$6,218,501	\$6,293,520	\$6,008,820	\$6,261,490
Other Operations & Maintenance	3,782,923	3,609,923	3,398,587	3,414,570
Capital Outlay	2,127	0	3,825	0
TOTAL HIGHWAY MAINTENANCE FUND EXPENDITURES	\$10,003,551	\$9,903,443	\$9,411,232	\$9,676,060

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HIGHWAY MAINTENANCE FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$305	(\$667)	(\$1,171)	(\$1,977)
Receipts	9,032	9,399	8,605	9,502
Available Resources	\$9,337	\$8,732	\$7,434	\$7,525
Expenditures	10,004	9,903	9,411	9,676
Encumbrances	546	405	243	243
Total Uses	\$10,550	\$10,308	\$9,654	\$9,919
Free Balance December 31	(\$1,213)	(\$1,576)	(\$2,220)	(\$2,394)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

STREET ASSESSMENT FUND (2035)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$4,976,677	\$6,592,868	\$5,800,117	\$4,220,143
Receipts - 01/01-12/31	7,529,279	7,183,348	7,163,331	7,234,960
Available Resources	\$12,505,956	\$13,776,216	\$12,963,448	\$11,455,103
Less Expenditures - 01/01 - 12/31	5,913,088	7,976,099	8,743,305	10,931,130
Cash on Hand as of December 31	\$6,592,868	\$5,800,117	\$4,220,143	\$523,973
Less: End of -Year Encumbrances	2,422,325	2,682,742	338,337	340,000
Unencumbered Balance as of December 31	\$4,170,543	\$3,117,375	\$3,881,806	\$183,973

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Special Assessment	\$7,448,061	\$7,107,313	\$7,063,469	\$7,134,100
General Sales & Services	81,218	76,035	99,862	100,860
TOTAL STREET ASSESSMENT FUND RECEIPTS	\$7,529,279	\$7,183,348	\$7,163,331	\$7,234,960

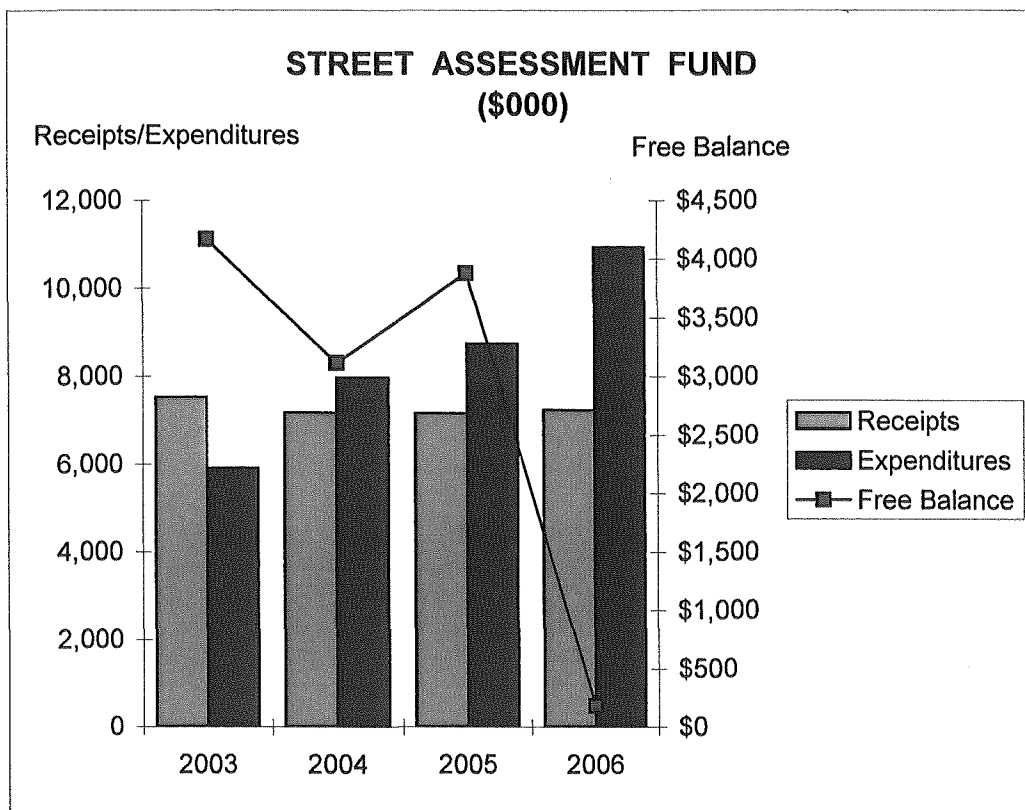
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$2,866,956	\$2,741,956	\$2,902,666	\$3,023,200
Other Operations & Maintenance	3,046,132	5,234,143	5,840,639	7,907,930
Capital Outlay	0	0	0	0
TOTAL STREET ASSESSMENT FUND EXPENDITURES	\$5,913,088	\$7,976,099	\$8,743,305	\$10,931,130

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STREET ASSESSMENT FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$4,976	\$6,592	\$5,799	\$4,219
Receipts	7,529	7,183	7,163	7,235
Available Resources	\$12,505	\$13,775	\$12,962	\$11,454
Expenditures	5,913	7,976	8,743	10,931
Encumbrances	2,422	2,683	338	340
Total Uses	\$8,335	\$10,659	\$9,081	\$11,271
Free Balance December 31	\$4,170	\$3,116	\$3,881	\$183



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

COMMUNITY

DEVELOPMENT ROTARY FUND (2080)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$133,610)	(\$626,537)	(\$1,995,934)	(\$2,702,454)
Receipts - 01/01-12/31	9,912,148	11,222,672	8,972,769	11,059,820
Available Resources	\$9,778,538	\$10,596,135	\$6,976,835	\$8,357,366
Less Expenditures - 01/01 - 12/31	10,405,075	12,592,069	9,679,289	11,245,940
Cash on Hand as of December 31	(\$626,537)	(\$1,995,934)	(\$2,702,454)	(\$2,888,574)
Less: End of -Year Encumbrances	885,177	672,618	575,471	575,000
Unencumbered Balance as of December 31	(\$1,511,714)	(\$2,668,552)	(\$3,277,925)	(\$3,463,574)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
License and Permits	\$94,576	\$166,659	\$213,687	\$263,390
Governmental Revenues	9,305,972	10,400,250	7,997,032	9,857,130
Miscellaneous Revenues	452,100	427,624	495,737	611,040
Interfund Transfers	59,500	228,139	266,313	328,260
TOTAL COMMUNITY DEVELOPMENT FUND RECEIPTS	9,912,148	11,222,672	8,972,769	11,059,820

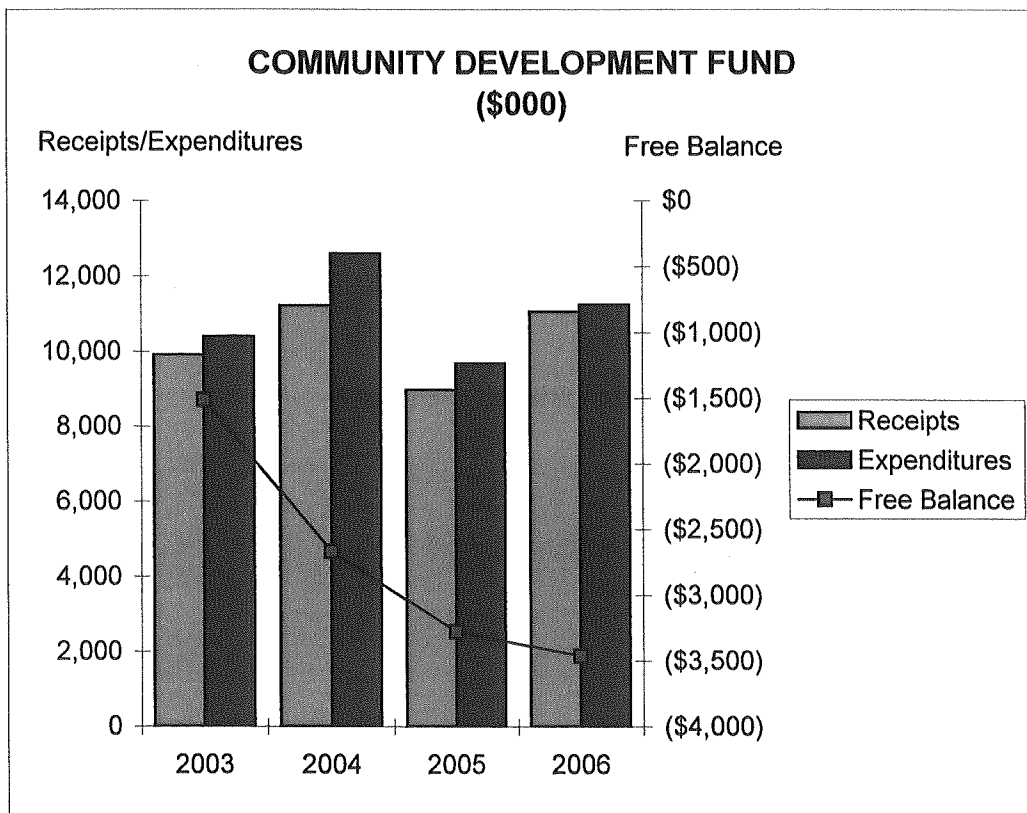
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$2,676,150	\$2,616,168	\$2,347,495	\$2,129,830
Other Operations & Maintenance	7,708,935	9,972,361	7,007,088	9,091,110
Capital Outlay	19,990	3,540	324,706	25,000
TOTAL COMMUNITY DEVELOPMENT FUND EXPENDITURES	\$10,405,075	\$12,592,069	\$9,679,289	\$11,245,940

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COMMUNITY DEVELOPMENT FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$134)	(\$627)	(\$1,996)	(\$2,702)
Receipts	9,912	11,223	8,973	11,060
Available Resources	\$9,778	\$10,596	\$6,977	\$8,358
Expenditures	10,405	12,592	9,679	11,246
Encumbrances	885	673	575	575
Total Uses	\$11,290	\$13,265	\$10,254	\$11,821
Free Balance December 31	(\$1,512)	(\$2,669)	(\$3,277)	(\$3,463)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

AIR POLLUTION CONTROL FUND (2085)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$1,966,641	\$1,843,036	\$2,151,090	\$2,299,875
Receipts - 01/01-12/31	1,293,333	1,666,402	1,963,218	1,978,770
Available Resources	\$3,259,974	\$3,509,438	\$4,114,308	\$4,278,645
Less Expenditures - 01/01 - 12/31	1,416,938	1,358,348	1,814,433	1,468,680
Cash on Hand as of December 31	\$1,843,036	\$2,151,090	\$2,299,875	\$2,809,965
Less: End of -Year Encumbrances	18,012	10,319	13,749	13,800
Unencumbered Balance as of December 31	\$1,825,024	\$2,140,771	\$2,286,126	\$2,796,165

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Local Emission/Asbestos Fees	\$135,140	\$189,679	\$139,976	\$141,380
Federal Grant	387,564	379,051	284,126	286,970
State General Revenue	46,008	130,537	300,588	303,600
State Permit Fees	722,651	964,888	828,782	837,060
Other Revenue	1,970	2,247	1,604	1,620
Interfund Transfers	0	0	408,142	408,140
TOTAL AIR POLLUTION CONTROL FUND RECEIPTS	\$1,293,333	\$1,666,402	\$1,963,218	\$1,978,770

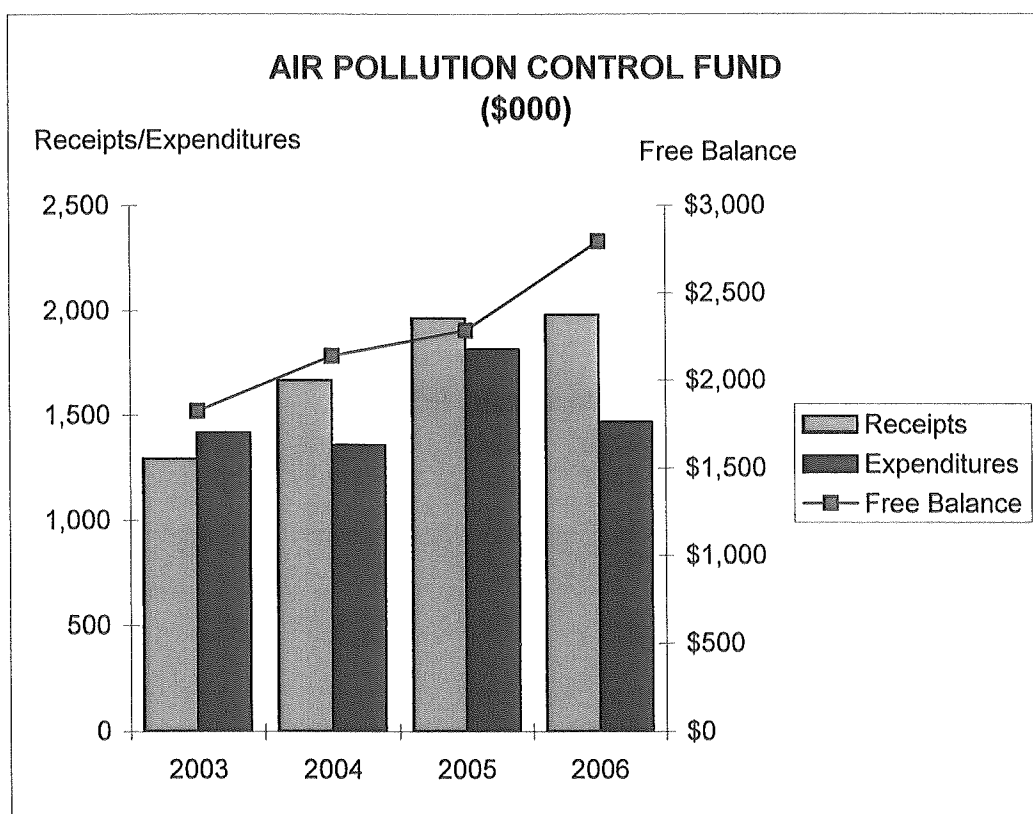
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$1,074,425	\$1,090,350	\$1,147,888	\$1,191,500
Other Operations & Maintenance	342,513	267,998	666,545	277,180
Capital Outlay	0	0	0	0
TOTAL AIR POLLUTION CONTROL FUND EXPENDITURES	\$1,416,938	\$1,358,348	\$1,814,433	\$1,468,680

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AIR POLLUTION CONTROL FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$1,967	\$1,843	\$2,151	\$2,300
Receipts	1,293	1,666	1,963	1,979
Available Resources	\$3,260	\$3,509	\$4,114	\$4,279
Expenditures	1,417	1,358	1,814	1,469
Encumbrances	18	10	14	14
Total Uses	\$1,435	\$1,368	\$1,828	\$1,483
Free Balance December 31	\$1,825	\$2,141	\$2,286	\$2,796



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

COMMUNITY

ENVIRONMENT GRANTS FUND (2005)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$496,087	\$476,813	\$203,848	\$6,768
Receipts - 01/01-12/31	340,047	426,960	994,161	1,004,110
Available Resources	\$836,134	\$903,773	\$1,198,009	\$1,010,878
Less Expenditures - 01/01 - 12/31	359,321	699,925	1,191,241	750,000
Cash on Hand as of December 31	\$476,813	\$203,848	\$6,768	\$260,878
Less: End of -Year Encumbrances	171,774	570,666	397,519	398,000
Unencumbered Balance as of December 31	\$305,039	(\$366,818)	(\$390,751)	(\$137,122)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Governmental Revenues	\$227,367	\$368,367	\$765,164	\$772,820
Miscellaneous Revenues	112,680	58,593	228,997	231,290
TOTAL COMMUNITY ENVIRONMENT GRANTS FUND RECEIPTS	\$340,047	\$426,960	\$994,161	\$1,004,110

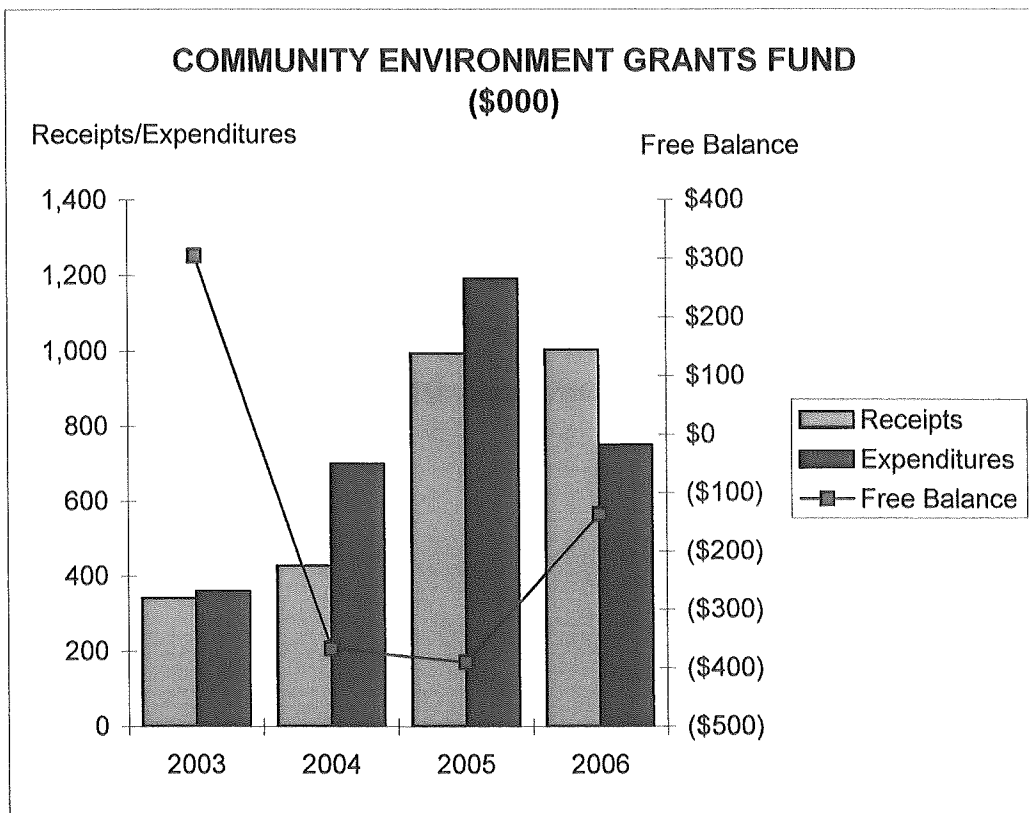
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	359,321	699,925	1,191,241	750,000
Capital Outlay	0	0	0	0
TOTAL COMMUNITY ENVIRONMENT GRANTS FUND EXPENDITURES	\$359,321	\$699,925	\$1,191,241	\$750,000

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COMMUNITY ENVIRONMENT GRANTS FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$496	\$477	\$204	\$7
Receipts	340	427	994	1,004
Available Resources	\$836	\$904	\$1,198	\$1,011
Expenditures	359	700	1,191	750
Encumbrances	172	571	398	398
Total Uses	\$531	\$1,271	\$1,589	\$1,148
Free Balance December 31	\$305	(\$367)	(\$391)	(\$137)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

AMATS FUND (2127)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$42,427)	(\$49,328)	(\$47,978)	(\$13,641)
Receipts - 01/01-12/31	1,227,041	1,272,886	1,267,311	1,479,980
Available Resources	\$1,184,614	\$1,223,558	\$1,219,333	\$1,466,339
Less Expenditures - 01/01 - 12/31	1,233,942	1,271,536	1,232,974	1,548,460
Cash on Hand as of December 31	(\$49,328)	(\$47,978)	(\$13,641)	(\$82,121)
Less: End of -Year Encumbrances	43,717	20,483	34,515	35,000
Unencumbered Balance as of December 31	(\$93,045)	(\$68,461)	(\$48,156)	(\$117,121)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Federal /State Grants	\$1,218,317	\$1,262,901	\$1,258,925	\$1,471,510
Dues and Memberships	8,724	9,985	8,386	8,470
TOTAL AMATS FUND RECEIPTS	\$1,227,041	\$1,272,886	\$1,267,311	\$1,479,980

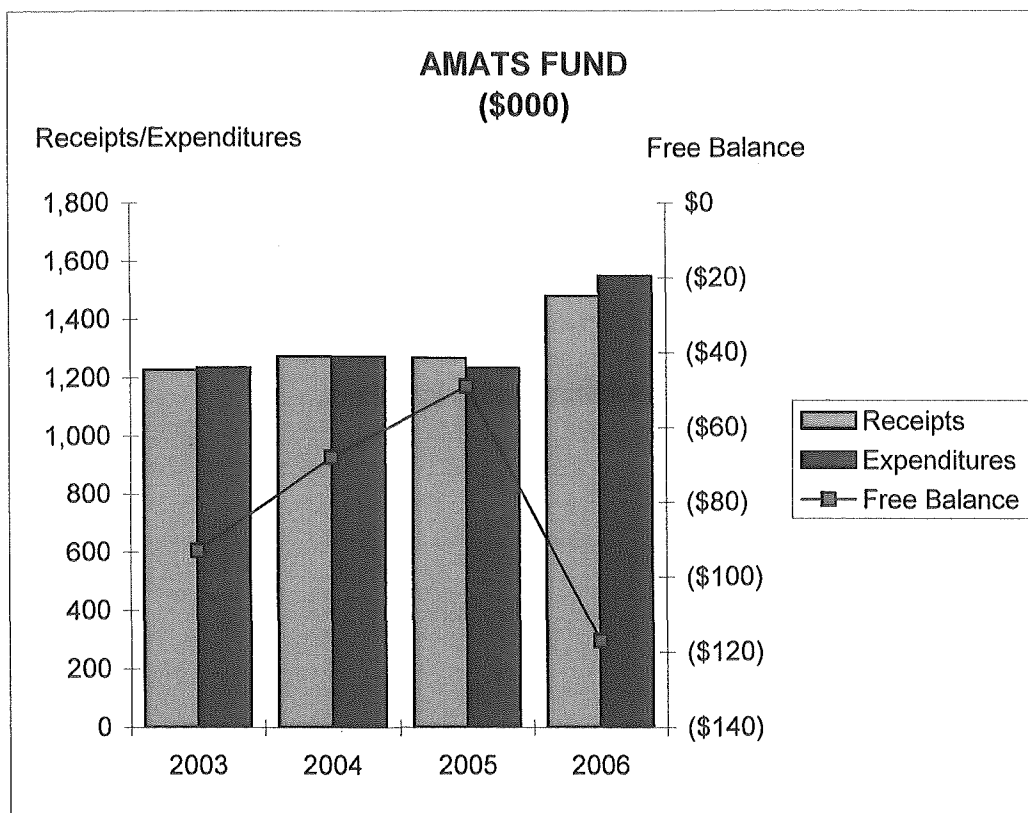
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$1,014,265	\$1,034,293	\$1,005,191	\$1,318,430
Other Operations & Maintenance	219,677	211,672	227,783	230,030
Capital Outlay	0	25,571	0	0
TOTAL AMATS FUND EXPENDITURES	\$1,233,942	\$1,271,536	\$1,232,974	\$1,548,460

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AMATS FUND
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	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$42)	(\$49)	(\$48)	(\$14)
Receipts	1,227	1,273	1,267	1,480
Available Resources	\$1,185	\$1,224	\$1,219	\$1,466
Expenditures	1,234	1,272	1,233	1,548
Encumbrances	44	20	35	35
Total Uses	\$1,278	\$1,292	\$1,268	\$1,583
Free Balance December 31	(\$93)	(\$68)	(\$49)	(\$117)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

SUMMER LUNCH PROGRAM FUND (2140)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$16,562	\$5,572	(\$1,775)	(\$7,310)
Receipts - 01/01-12/31	116,834	136,056	140,326	150,730
Available Resources	\$133,396	\$141,628	\$138,551	\$143,420
Less Expenditures - 01/01 - 12/31	127,824	143,403	145,861	143,100
Cash on Hand as of December 31	\$5,572	(\$1,775)	(\$7,310)	\$320
Less: End of -Year Encumbrances	1,500	0	0	0
Unencumbered Balance as of December 31	\$4,072	(\$1,775)	(\$7,310)	\$320

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Service Revenues	\$116,834	\$136,056	\$140,326	\$141,730
Miscellaneous Revenues	0	0	0	9,000
TOTAL SUMMER LUNCH PROGRAM FUND RECEIPTS	\$116,834	\$136,056	\$140,326	\$150,730

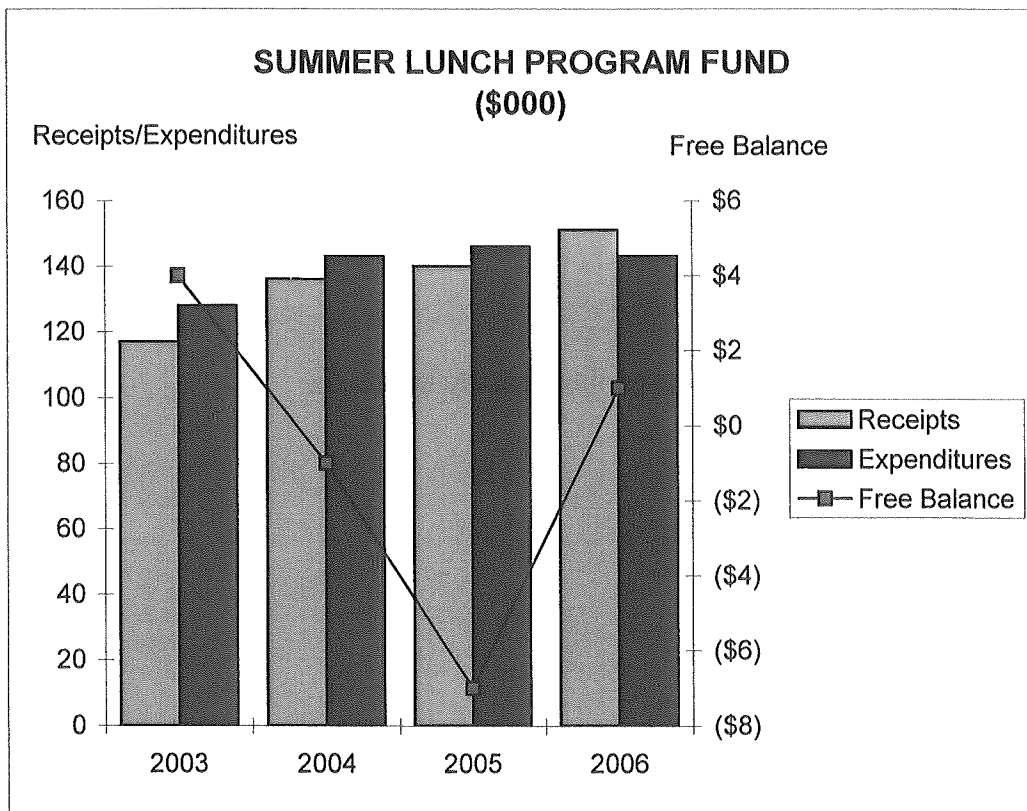
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$28,273	\$29,316	\$30,876	\$25,790
Other Operations & Maintenance	99,551	114,087	114,985	117,310
Capital Outlay	0	0	0	0
TOTAL SUMMER LUNCH PROGRAM FUND EXPENDITURES	\$127,824	\$143,403	\$145,861	\$143,100

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SUMMER LUNCH PROGRAM FUND
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	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$17	\$6	(\$1)	(\$7)
Receipts	117	136	140	151
Available Resources	\$134	\$142	\$139	\$144
Expenditures	128	143	146	143
Encumbrances	2	0	0	0
Total Uses	\$130	\$143	\$146	\$143
Free Balance December 31	\$4	(\$1)	(\$7)	\$1



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

H.O.M.E. PROGRAM FUND (2146)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$1,204,697	\$1,231,064	\$1,992,727	\$1,514,969
Receipts - 01/01-12/31	1,680,801	2,472,837	2,932,919	2,962,250
Available Resources	\$2,885,498	\$3,703,901	\$4,925,646	\$4,477,219
Less Expenditures - 01/01 - 12/31	1,654,434	1,711,174	3,410,677	3,150,000
Cash on Hand as of December 31	\$1,231,064	\$1,992,727	\$1,514,969	\$1,327,219
Less: End of -Year Encumbrances	823,434	866,733	538,411	538,000
Unencumbered Balance as of December 31	\$407,630	\$1,125,994	\$976,558	\$789,219

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Governmental Revenues	\$1,000,484	\$1,749,792	\$2,422,239	\$2,446,460
Miscellaneous Revenues	401,729	460,230	211,304	213,420
Interfund Transfers	278,588	262,815	299,376	302,370
TOTAL H.O.M.E FUND RECEIPTS	\$1,680,801	\$2,472,837	\$2,932,919	\$2,962,250

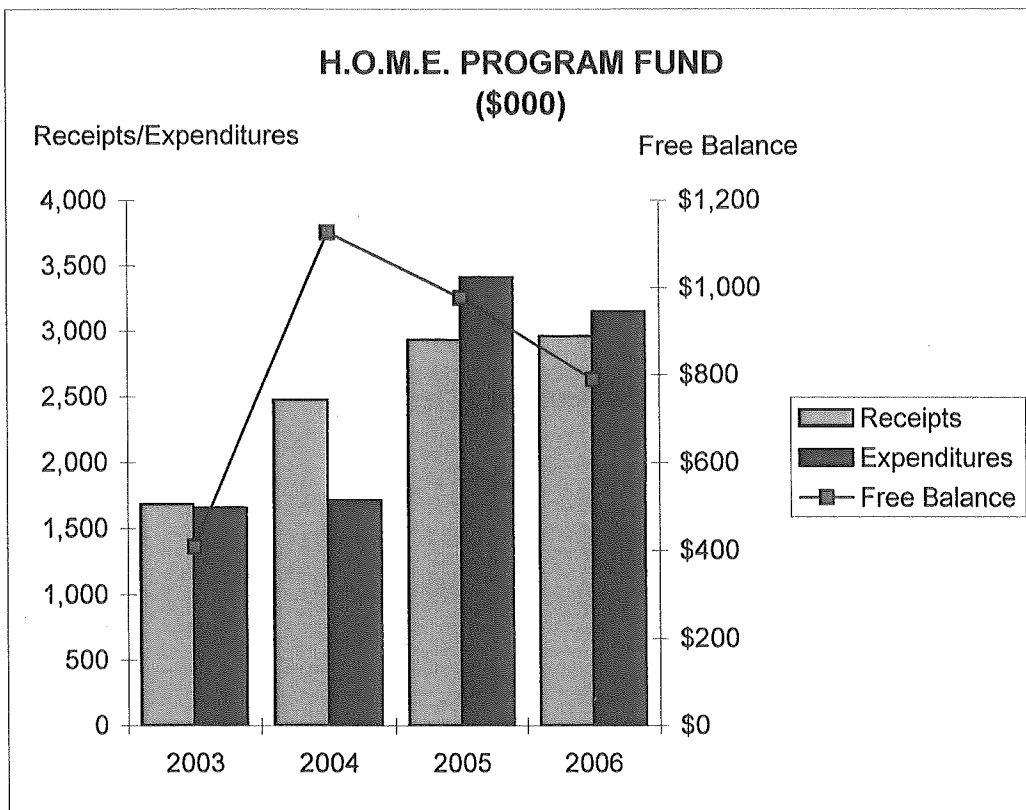
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	1,654,434	1,711,174	3,410,677	3,150,000
Capital Outlay	0	0	0	0
TOTAL H.O.M.E FUND EXPENDITURES	\$1,654,434	\$1,711,174	\$3,410,677	\$3,150,000

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H.O.M.E. PROGRAM FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$1,204	\$1,231	\$1,993	\$1,515
Receipts	1,681	2,473	2,933	2,962
Available Resources	\$2,885	\$3,704	\$4,926	\$4,477
Expenditures	1,654	1,711	3,411	3,150
Encumbrances	823	867	538	538
Total Uses	\$2,477	\$2,578	\$3,949	\$3,688
Free Balance December 31	\$408	\$1,126	\$977	\$789



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

KAB LITTER CONTROL FUND (2185)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$0	\$740	(\$42,018)	(\$25,178)
Receipts - 01/01-12/31	123,788	49,177	100,714	132,730
Available Resources	\$123,788	\$49,917	\$58,696	\$107,552
Less Expenditures - 01/01 - 12/31	123,048	91,935	83,874	109,000
Cash on Hand as of December 31	\$740	(\$42,018)	(\$25,178)	(\$1,448)
Less: End of -Year Encumbrances	2,365	0	0	0
Unencumbered Balance as of December 31	(\$1,625)	(\$42,018)	(\$25,178)	(\$1,448)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Governmental Revenues	\$92,531	\$47,355	\$68,045	\$68,730
Miscellaneous Revenues	3,257	1,822	1,099	12,110
Interfund Transfers	28,000	0	31,570	51,890
TOTAL KAB LITTER CONTROL FUND RECEIPTS	\$123,788	\$49,177	\$100,714	\$132,730

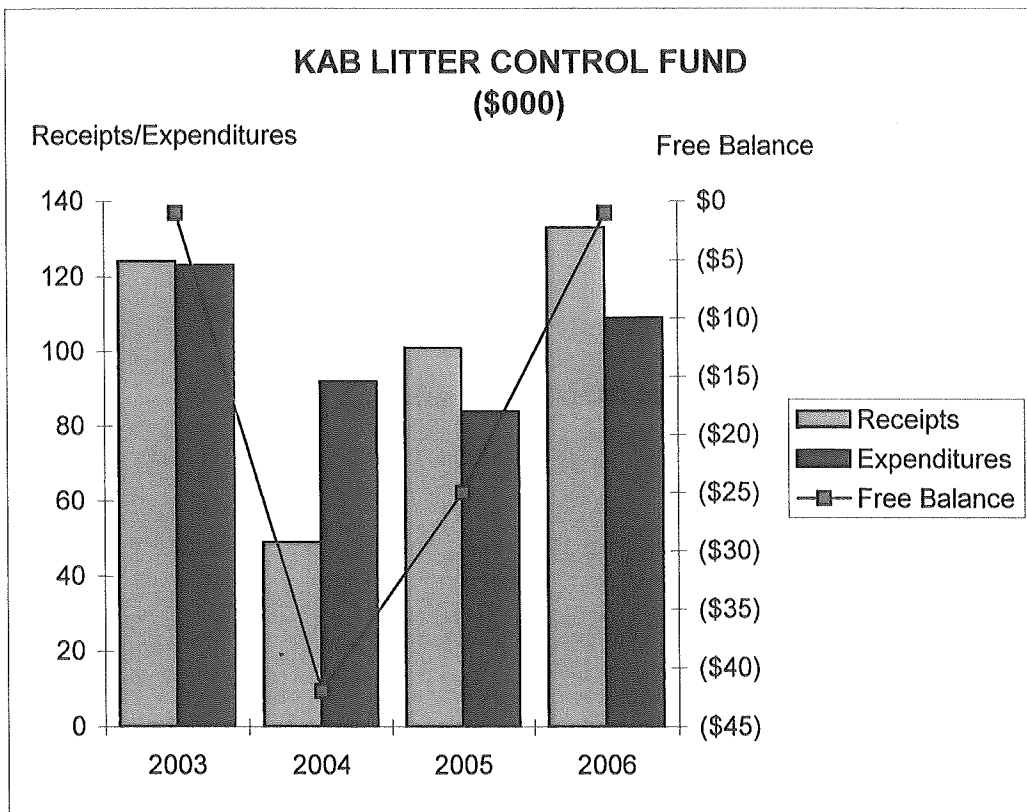
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	123,048	91,935	83,874	109,000
Capital Outlay	0	0	0	0
TOTAL KAB LITTER CONTROL FUND EXPENDITURES	\$123,048	\$91,935	\$83,874	\$109,000

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KAB LITTER CONTROL FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$0	\$1	(\$42)	(\$25)
Receipts	124	49	101	133
Available Resources	\$124	\$50	\$59	\$108
Expenditures	123	92	84	109
Encumbrances	2	0	0	0
Total Uses	\$125	\$92	\$84	\$109
Free Balance December 31	(\$1)	(\$42)	(\$25)	(\$1)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

TAX EQUIVALENCY FUND (2195)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$250,475	\$332,518	\$357,971	(\$45,993)
Receipts - 01/01-12/31	689,471	570,498	413,553	517,690
Available Resources	\$939,946	\$903,016	\$771,524	\$471,697
Less Expenditures - 01/01 - 12/31	607,428	545,045	817,517	493,000
Cash on Hand as of December 31	\$332,518	\$357,971	(\$45,993)	(\$21,303)
Less: End of -Year Encumbrances	22,756	539,000	122,324	122,000
Unencumbered Balance as of December 31	\$309,762	(\$181,029)	(\$168,317)	(\$143,303)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Taxes and Assessments	\$461,335	\$416,967	\$329,809	\$333,110
Miscellaneous Revenue	228,136	153,531	83,744	184,580
TOTAL TAX EQUIVALENCY FUND RECEIPTS	\$689,471	\$570,498	\$413,553	\$517,690

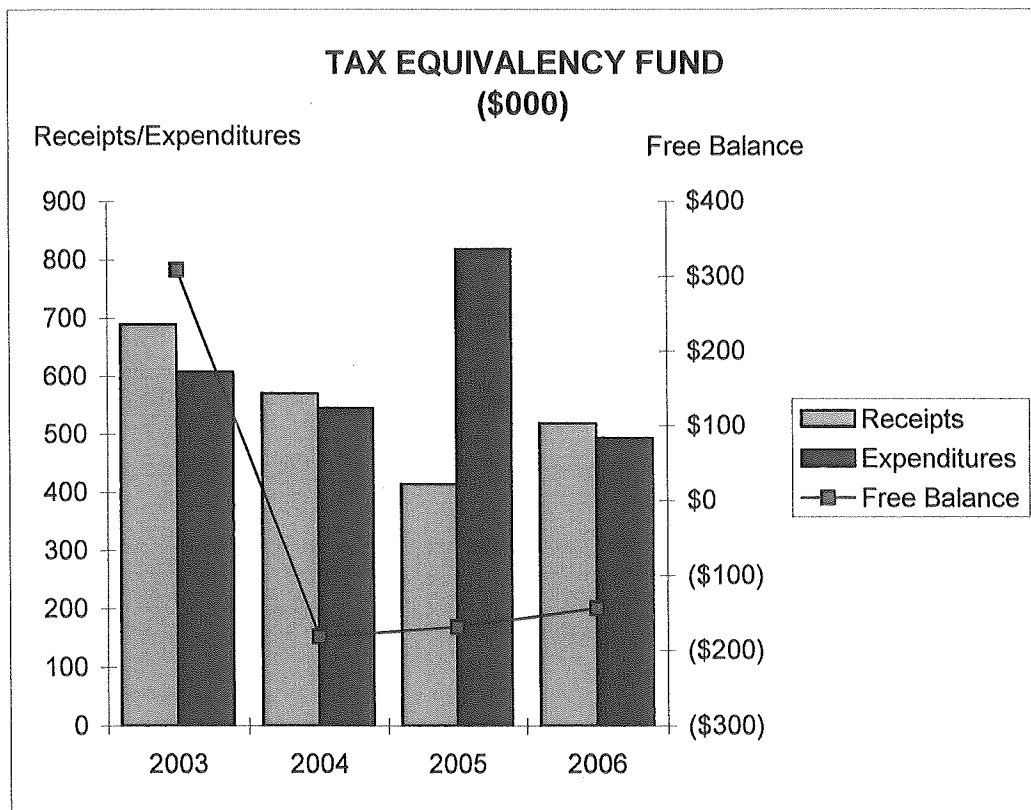
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	607,428	545,045	817,517	493,000
Capital Outlay	0	0	0	0
TOTAL TAX EQUIVALENCY FUND EXPENDITURES	\$607,428	\$545,045	\$817,517	\$493,000

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TAX EQUIVALENCY FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$250	\$332	\$357	(\$47)
Receipts	689	570	414	518
Available Resources	\$939	\$902	\$771	\$471
Expenditures	607	545	818	493
Encumbrances	23	539	122	122
Total Uses	\$630	\$1,084	\$940	\$615
Free Balance December 31	\$309	(\$182)	(\$169)	(\$144)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

SPECIAL REVENUE LOANS FUND (2200)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$92,495	\$65,150	\$20,249	\$4,380
Receipts - 01/01-12/31	38,342	1,381	0	50,000
Available Resources	\$130,837	\$66,531	\$20,249	\$54,380
Less Expenditures - 01/01 - 12/31	65,687	46,282	15,869	50,000
Cash on Hand as of December 31	\$65,150	\$20,249	\$4,380	\$4,380
Less: End of -Year Encumbrances	0	0	0	0
Unencumbered Balance as of December 31	\$65,150	\$20,249	\$4,380	\$4,380

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Service Revenues	\$0	\$1,381	\$0	\$0
Miscellaneous Revenues	38,342	0	0	50,000
TOTAL SPECIAL REVENUE LOANS FUND RECEIPTS	\$38,342	\$1,381	\$0	\$50,000

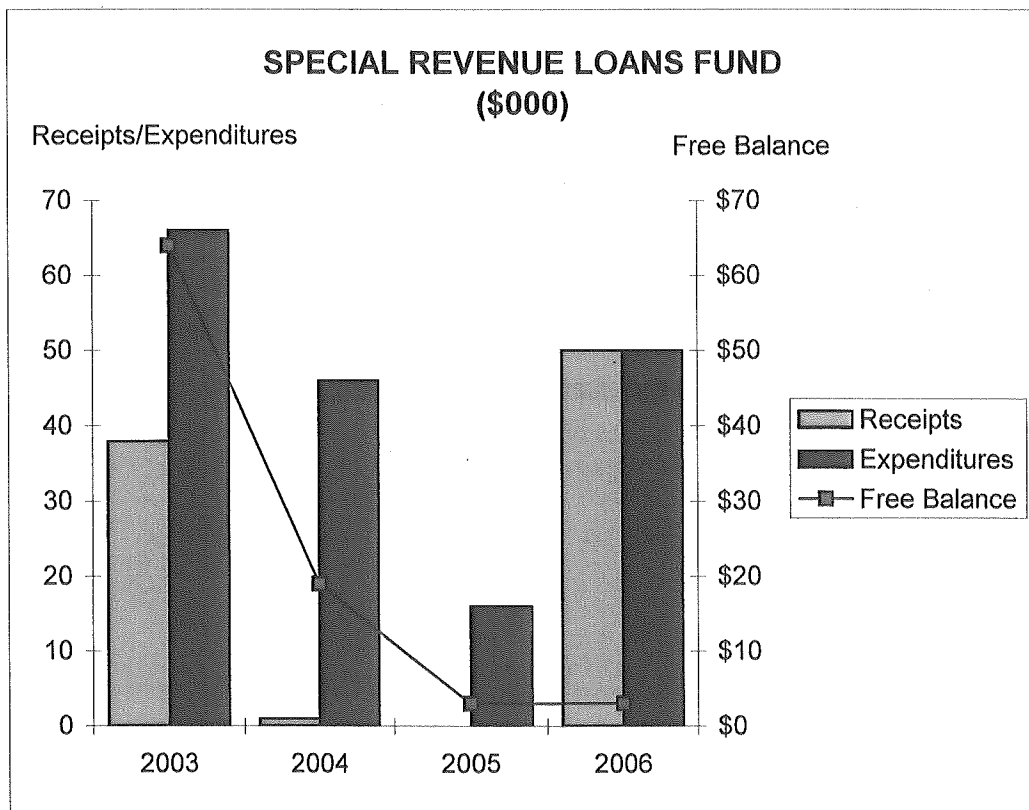
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	65,687	46,282	15,869	50,000
Capital Outlay	0	0	0	0
TOTAL SPECIAL REVENUE LOANS FUND EXPENDITURES	\$65,687	\$46,282	\$15,869	\$50,000

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SPECIAL REVENUE LOANS FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$92	\$64	\$19	\$3
Receipts	38	1	0	50
Available Resources	\$130	\$65	\$19	\$53
Expenditures	66	46	16	50
Encumbrances	0	0	0	0
Total Uses	\$66	\$46	\$16	\$50
Free Balance December 31	\$64	\$19	\$3	\$3



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

JEDD FUND (2240)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$13,285,343	\$13,575,700	\$8,539,505	\$9,602,112
Receipts - 01/01-12/31	22,121,011	23,251,107	15,681,808	13,599,630
Available Resources	\$35,406,354	\$36,826,807	\$24,221,313	\$23,201,742
Less Expenditures - 01/01 - 12/31	21,830,654	28,287,302	14,619,201	18,254,500
Cash on Hand as of December 31	\$13,575,700	\$8,539,505	\$9,602,112	\$4,947,242
Less: End of -Year Encumbrances	5,864,125	1,766,908	1,215,270	1,215,000
Unencumbered Balance as of December 31	\$7,711,575	\$6,772,597	\$8,386,842	\$3,732,242

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
JEDD Revenues	\$12,577,202	\$13,259,100	\$12,539,709	\$11,539,710
Governmental Revenues	12,300	0	60,331	60,930
Service Revenues	786,045	1,130,082	515,415	520,570
Note/Bond Proceeds	3,000,000	350,000	860,000	860,000
Miscellaneous Revenues	1,016,979	788,162	206,353	208,420
Interfund Transfers	4,728,485	7,723,763	1,500,000	410,000
TOTAL JEDD FUND RECEIPTS	\$22,121,011	\$23,251,107	\$15,681,808	\$13,599,630

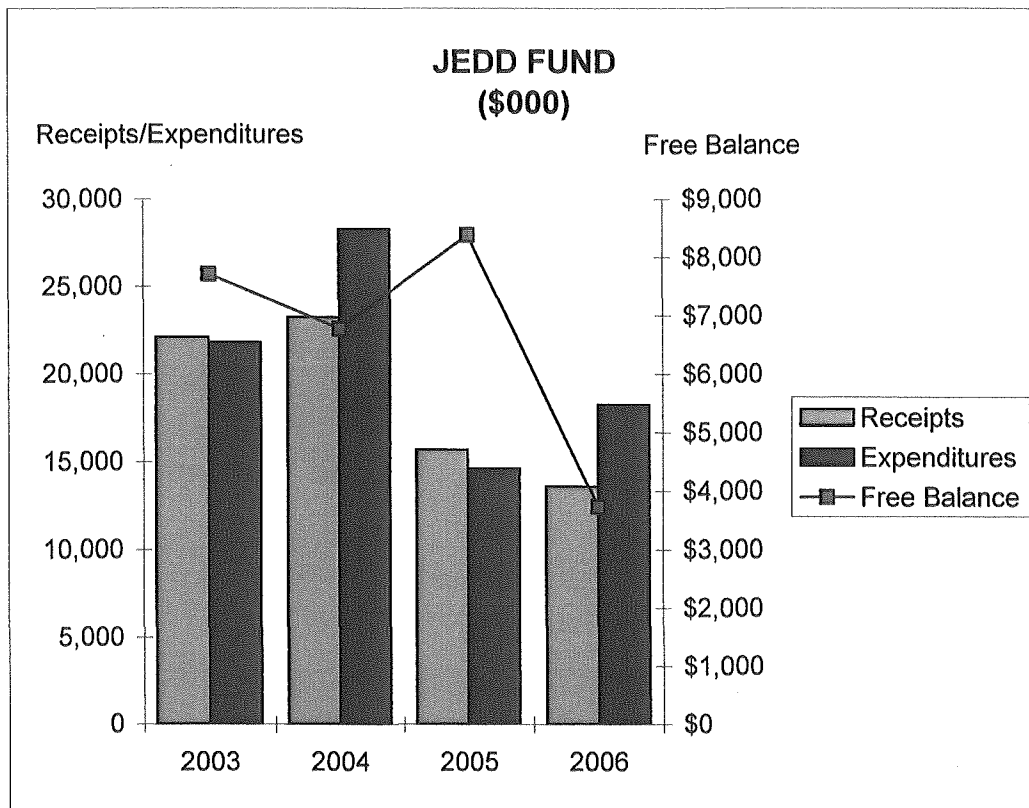
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$6,962	\$883	\$3,316	\$10,000
Other Operations & Maintenance	17,366,543	24,412,829	13,277,006	14,244,500
Capital Outlay	4,457,149	3,873,590	1,338,879	4,000,000
TOTAL JEDD FUND EXPENDITURES	\$21,830,654	\$28,287,302	\$14,619,201	\$18,254,500

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JEDD FUND
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	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$13,286	\$13,576	\$8,540	\$9,603
Receipts	22,121	23,251	15,682	13,600
Available Resources	\$35,407	\$36,827	\$24,222	\$23,203
Expenditures	21,831	28,287	14,619	18,255
Encumbrances	5,864	1,767	1,215	1,215
Total Uses	\$27,695	\$30,054	\$15,834	\$19,470
Free Balance December 31	\$7,712	\$6,773	\$8,388	\$3,733



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

AMCIS FUND (2255)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$358,842	\$511,712	\$590,708	\$353,666
Receipts - 01/01-12/31	221,840	206,315	236,429	248,790
Available Resources	\$580,682	\$718,027	\$827,137	\$602,456
Less Expenditures - 01/01 - 12/31	68,970	127,319	473,471	601,150
Cash on Hand as of December 31	\$511,712	\$590,708	\$353,666	\$1,306
Less: End of -Year Encumbrances	127,586	52,417	58,965	59,000
Unencumbered Balance as of December 31	\$384,126	\$538,291	\$294,701	(\$57,694)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Service Revenues	\$221,840	\$206,315	\$236,429	\$248,790

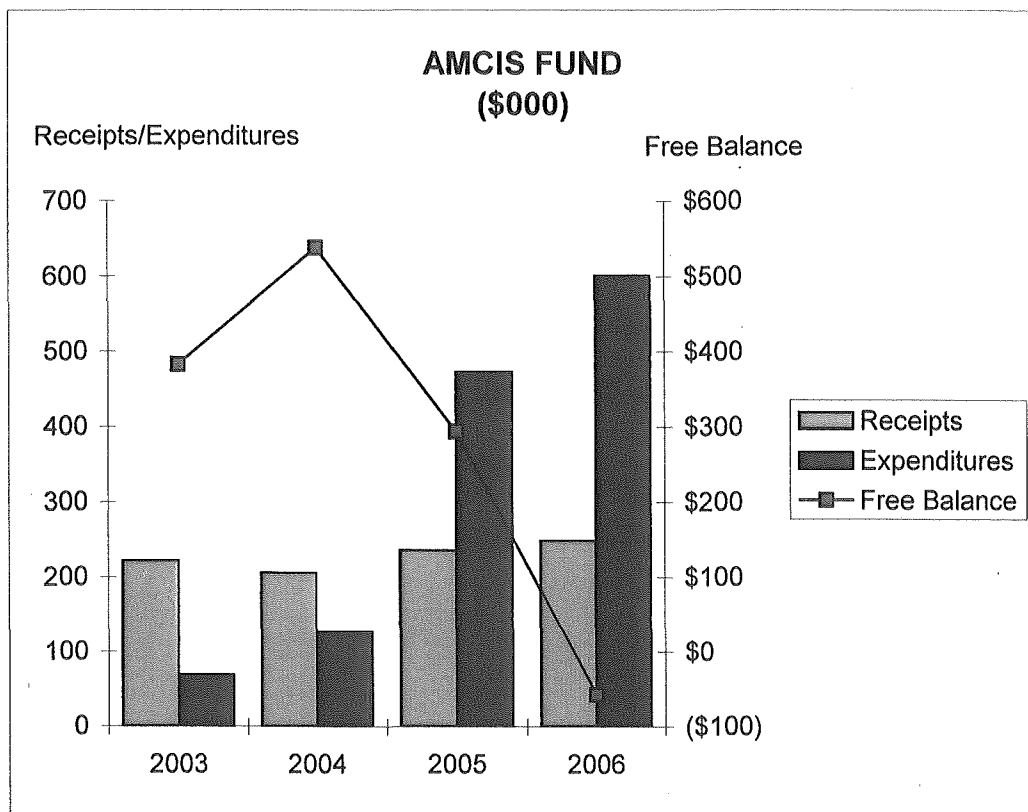
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0		\$0	\$0
Other Operations & Maintenance	68,970	127,319	473,471	601,150
Capital Outlay	0	0	0	0
TOTAL AMCIS FUND EXPENDITURES	\$68,970	\$127,319	\$473,471	\$601,150

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AMCIS FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$358	\$511	\$590	\$353
Receipts	222	206	236	249
Available Resources	\$580	\$717	\$826	\$602
Expenditures	69	127	473	601
Encumbrances	128	52	59	59
Total Uses	\$197	\$179	\$532	\$660
Free Balance December 31	\$383	\$538	\$294	(\$58)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

PUBLIC HEALTH FUND (2290)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$857,095	\$804,035	\$820,953	\$777,062
Receipts - 01/01-12/31	1,941,545	1,360,588	783,129	790,970
Available Resources	\$2,798,640	\$2,164,623	\$1,604,082	\$1,568,032
Less Expenditures - 01/01 - 12/31	1,994,605	1,343,670	827,020	760,850
Cash on Hand as of December 31	\$804,035	\$820,953	\$777,062	\$807,182
Less: End of -Year Encumbrances	119,682	115,365	20,529	21,000
Unencumbered Balance as of December 31	\$684,353	\$705,588	\$756,533	\$786,182

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Licenses & Permits	\$534,646	\$199,502	\$146,164	\$147,630
Governmental Revenues	80,578	186,926	175,929	177,690
Service Revenues	1,153,175	807,287	371,720	375,440
Miscellaneous Revenues	171,819	145,378	89,316	90,210
Interfund Transfers	1,327	21,495	0	0
TOTAL PUBLIC HEALTH FUND RECEIPTS	\$1,941,545	\$1,360,588	\$783,129	\$790,970

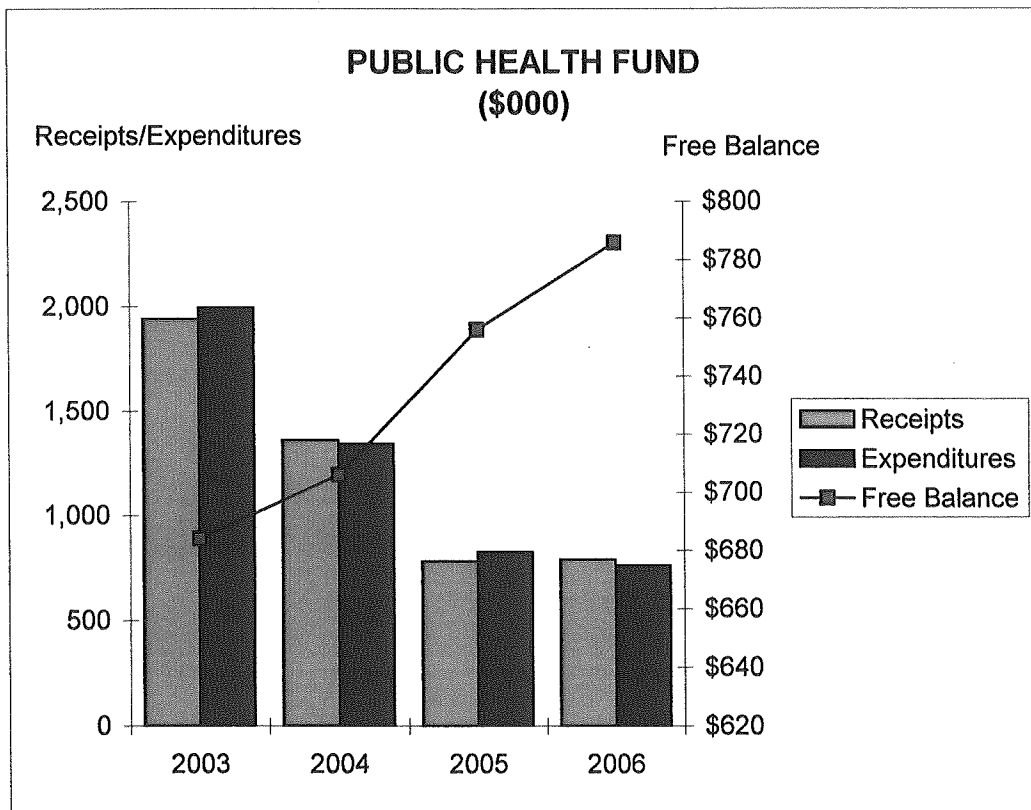
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$572,994	\$606,062	\$550,760	\$485,110
Other Operations & Maintenance	1,366,871	735,915	276,260	275,740
Capital Outlay	54,740	1,693	0	0
TOTAL PUBLIC HEALTH FUND EXPENDITURES	\$1,994,605	\$1,343,670	\$827,020	\$760,850

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PUBLIC HEALTH FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$857	\$804	\$821	\$777
Receipts	1,942	1,361	783	791
Available Resources	\$2,799	\$2,165	\$1,604	\$1,568
Expenditures	1,995	1,344	827	761
Encumbrances	120	115	21	21
Total Uses	\$2,115	\$1,459	\$848	\$782
Free Balance December 31	\$684	\$706	\$756	\$786



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

POLICE GRANTS FUND (2295)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$19,553	(\$973,282)	(\$2,065,837)	(\$791,434)
Receipts - 01/01-12/31	939,666	588,688	1,983,346	2,000,680
Available Resources	\$959,219	(\$384,594)	(\$82,491)	\$1,209,246
Less Expenditures - 01/01 - 12/31	1,932,501	1,681,243	708,943	468,020
Cash on Hand as of December 31	(\$973,282)	(\$2,065,837)	(\$791,434)	\$741,226
Less: End of -Year Encumbrances	374,094	244,842	127,843	128,000
Unencumbered Balance as of December 31	(\$1,347,376)	(\$2,310,679)	(\$919,277)	\$613,226

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Governmental Revenues	\$572,598	\$485,688	\$1,733,346	\$1,750,680
Miscellaneous Revenues	366,055	3,000	0	0
Interfund Transfers	1,013	100,000	250,000	250,000
TOTAL POLICE GRANTS FUND RECEIPTS	\$939,666	\$588,688	\$1,983,346	\$2,000,680

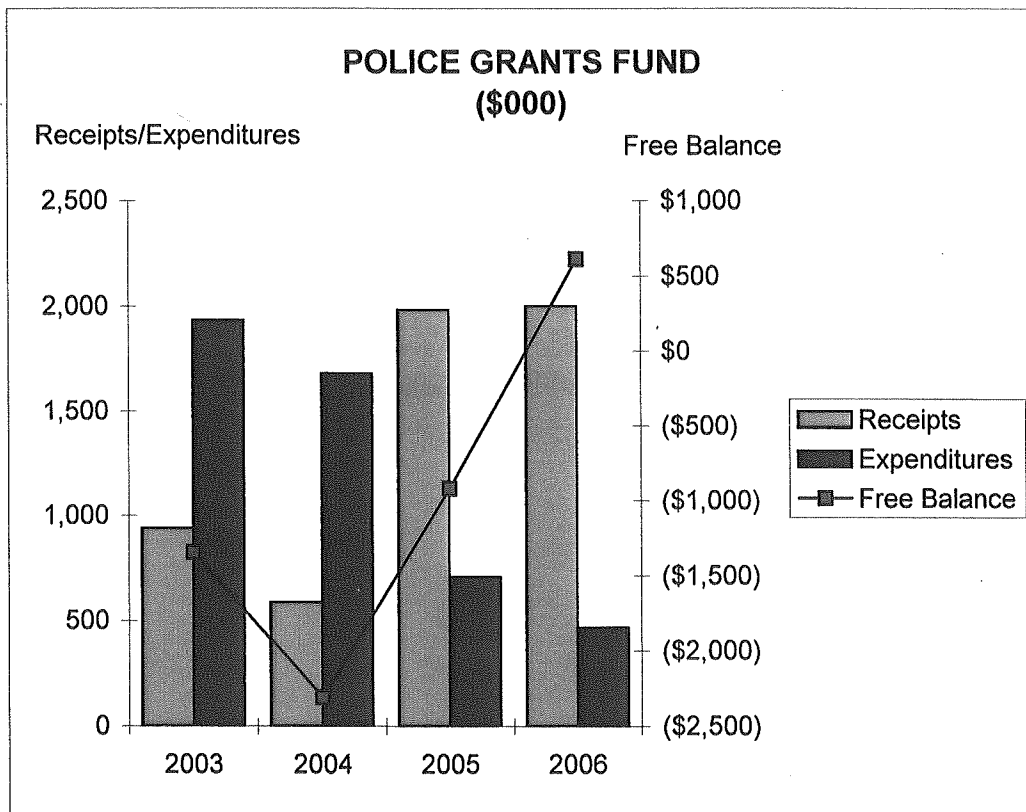
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$1,077,788	\$1,156,641	\$334,343	\$117,260
Other Operations & Maintenance	818,388	524,602	374,600	350,760
Capital Outlay	36,325	0	0	0
TOTAL POLICE GRANTS FUND EXPENDITURES	\$1,932,501	\$1,681,243	\$708,943	\$468,020

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POLICE GRANTS FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$20	(\$973)	(\$2,065)	(\$791)
Receipts	940	589	1,983	2,001
Available Resources	\$960	(\$384)	(\$82)	\$1,210
Expenditures	1,933	1,681	709	468
Encumbrances	374	245	128	128
Total Uses	\$2,307	\$1,926	\$837	\$596
Free Balance December 31	(\$1,347)	(\$2,310)	(\$919)	\$614



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

VARIOUS DOMESTIC VIOLENCE FUND (2300)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$250,502)	(\$176,483)	(\$125,907)	(\$104,483)
Receipts - 01/01-12/31	170,758	127,328	158,682	159,450
Available Resources	(\$79,744)	(\$49,155)	\$32,775	\$54,967
Less Expenditures - 01/01 - 12/31	96,739	76,752	137,258	120,430
Cash on Hand as of December 31	(\$176,483)	(\$125,907)	(\$104,483)	(\$65,463)
Less: End of -Year Encumbrances	122,520	81,625	6,600	7,000
Unencumbered Balance as of December 31	(\$299,003)	(\$207,532)	(\$111,083)	(\$72,463)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Governmental Revenues	\$90,157	\$47,328	\$76,552	\$77,320
Miscellaneous Revenues	601	0	0	0
Interfund Transfer	80,000	80,000	82,130	82,130
TOTAL VARIOUS DOMESTIC VIOLENCE FUND RECEIPTS	\$170,758	\$127,328	\$158,682	\$159,450

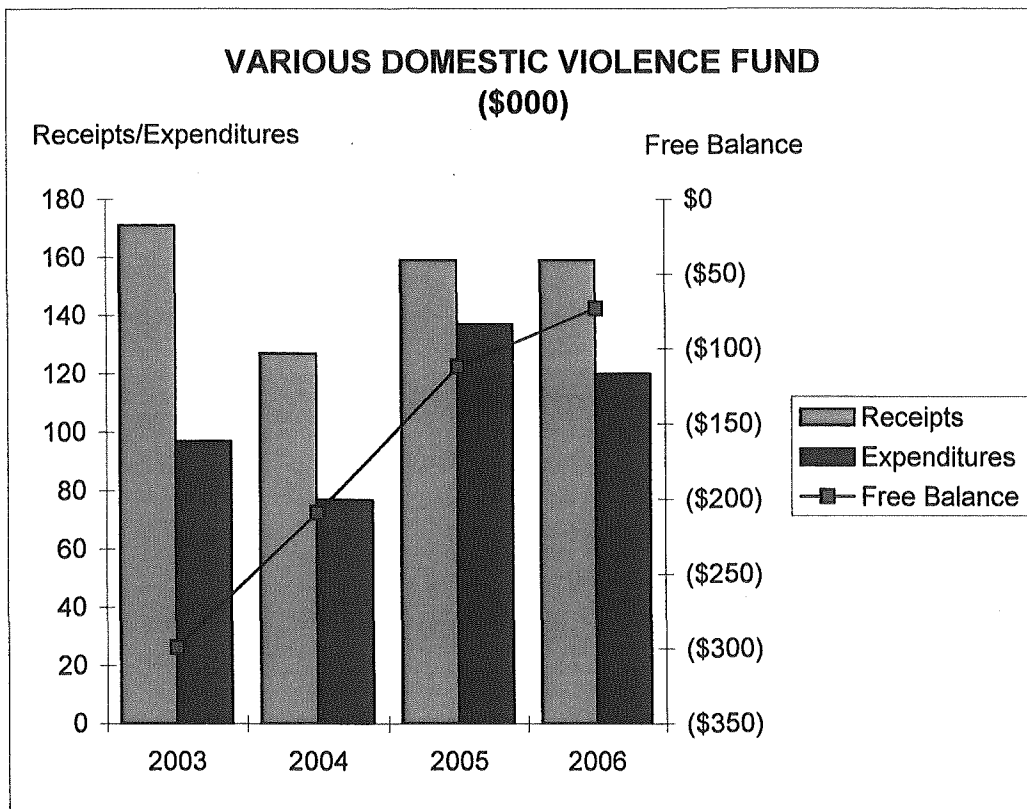
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$26,388	\$28,339	\$27,693	\$1,500
Other Operations & Maintenance	70,351	48,413	109,565	118,930
Capital Outlay	0	0	0	0
TOTAL VARIOUS DOMESTIC VIOLENCE FUND EXPENDITURES	\$96,739	\$76,752	\$137,258	\$120,430

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VARIOUS DOMESTIC VIOLENCE FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$251)	(\$177)	(\$127)	(\$105)
Receipts	171	127	159	159
Available Resources	(\$80)	(\$50)	\$32	\$54
Expenditures	97	77	137	120
Encumbrances	122	82	7	7
Total Uses	\$219	\$159	\$144	\$127
Free Balance December 31	(\$299)	(\$209)	(\$112)	(\$73)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

SAFETY PROGRAMS FUND (2305)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$60,479)	(\$124,327)	\$91,910	\$449,310
Receipts - 01/01-12/31	1,452,673	1,029,627	750,584	807,990
Available Resources	\$1,392,194	\$905,300	\$842,494	\$1,257,300
Less Expenditures - 01/01 - 12/31	1,516,521	813,390	393,184	1,065,570
Cash on Hand as of December 31	(\$124,327)	\$91,910	\$449,310	\$191,730
Less: End of -Year Encumbrances	232,229	161,950	163,927	164,000
Unencumbered Balance as of December 31	(\$356,556)	(\$70,040)	\$285,383	\$27,730

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Investment Earnings	\$9,992	\$9,437	\$6,516	\$6,520
Taxes & Assessments	15,214	0	0	0
Governmental Revenues	705,379	642,806	249,007	301,500
Service Revenues	85,663	99,359	200,661	202,670
Miscellaneous Revenues	279,744	236,707	290,658	293,560
Interfund Transfers	356,681	41,318	3,742	3,740
TOTAL SAFETY PROGRAMS FUND RECEIPTS	\$1,452,673	\$1,029,627	\$750,584	\$807,990

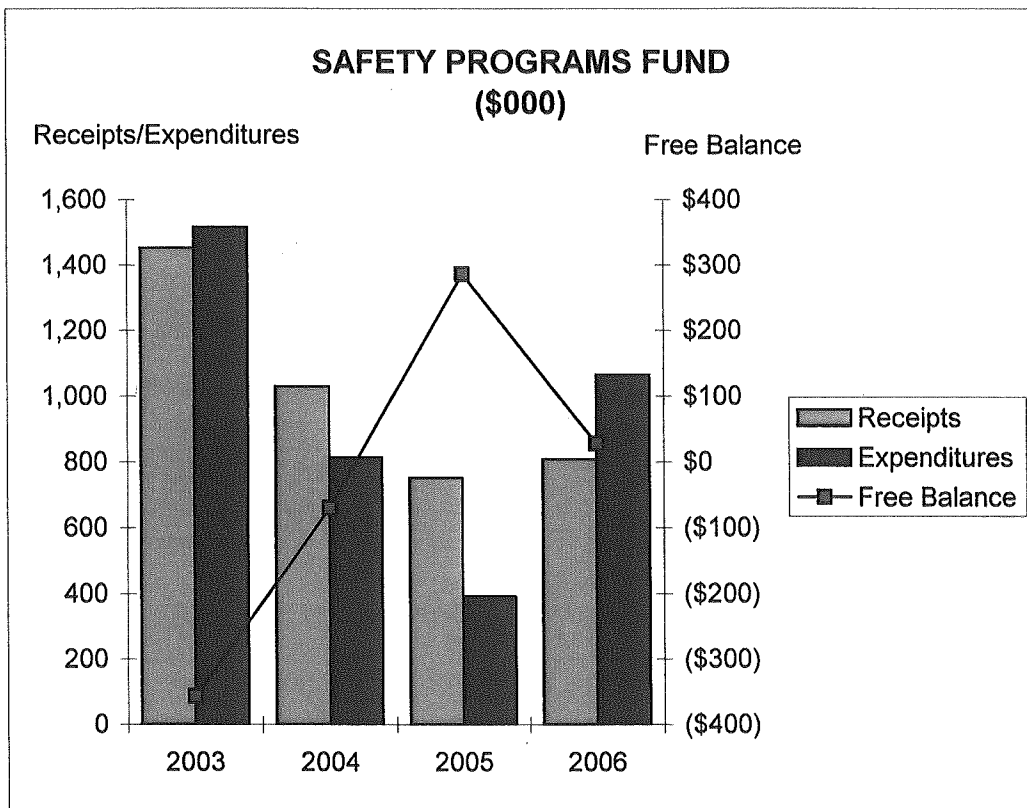
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$69,119	\$11,131	\$14	\$91,870
Other Operations & Maintenance	1,327,168	607,708	342,580	928,700
Capital Outlay	120,234	194,551	50,590	45,000
TOTAL SAFETY PROGRAMS FUND EXPENDITURES	\$1,516,521	\$813,390	\$393,184	\$1,065,570

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SAFETY PROGRAMS FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$61)	(\$125)	\$92	\$450
Receipts	1,453	1,030	751	808
Available Resources	\$1,392	\$905	\$843	\$1,258
Expenditures	1,517	813	393	1,066
Encumbrances	232	162	164	164
Total Uses	\$1,749	\$975	\$557	\$1,230
Free Balance December 31	(\$357)	(\$70)	\$286	\$28



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

HEALTH GRANTS FUND (2315)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$241,497)	(\$39,787)	\$627,898	\$893,590
Receipts - 01/01-12/31	7,109,073	7,263,029	5,946,757	6,005,940
Available Resources	\$6,867,576	\$7,223,242	\$6,574,655	\$6,899,530
Less Expenditures - 01/01 - 12/31	6,907,363	6,595,344	5,681,065	6,136,900
Cash on Hand as of December 31	(\$39,787)	\$627,898	\$893,590	\$762,630
Less: End of -Year Encumbrances	1,826,503	1,019,646	644,839	645,000
Unencumbered Balance as of December 31	(\$1,866,290)	(\$391,748)	\$248,751	\$117,630

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Investment Earnings	\$3,524	\$14,077	\$2,265	\$2,270
Licenses and Permits	10,358	23,790	11,560	11,680
Governmental Revenues	3,613,490	5,628,851	5,279,872	5,332,670
Service Revenues	3,207,284	1,018,293	545,253	550,710
Miscellaneous Revenues	57,332	102,183	80,077	80,880
Interfund Transfers	217,085	475,835	27,730	27,730
TOTAL HEALTH GRANTS FUND RECEIPTS	\$7,109,073	\$7,263,029	\$5,946,757	\$6,005,940

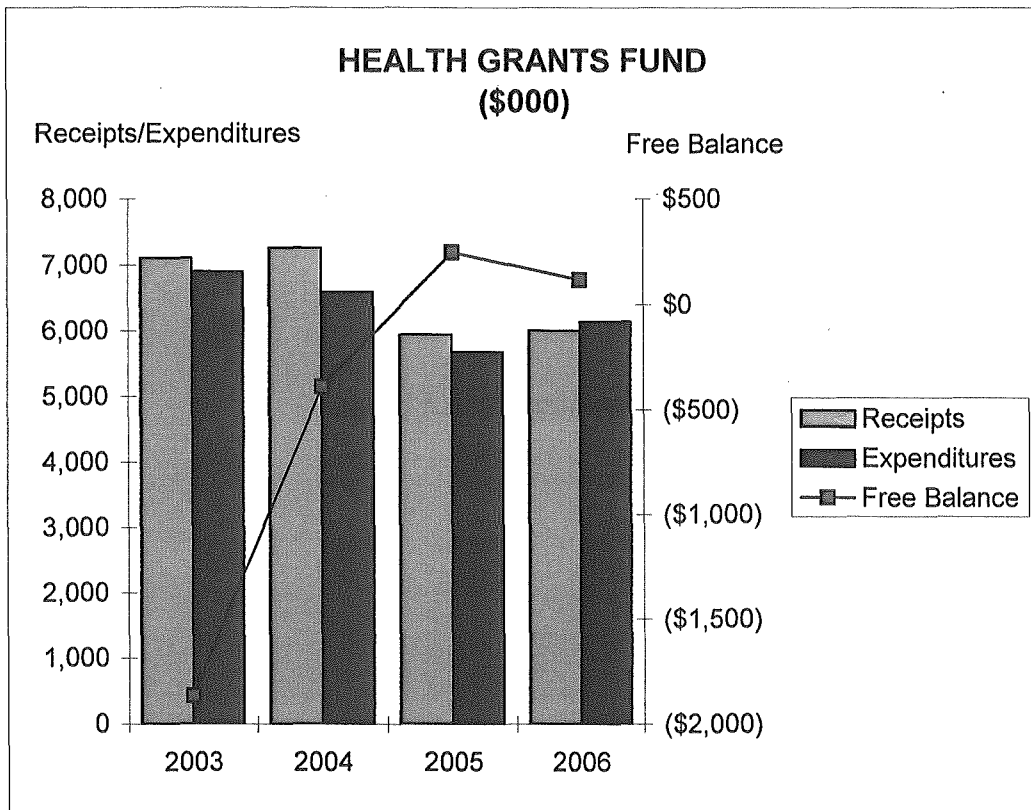
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$2,517,074	\$2,645,280	\$2,557,247	\$2,641,400
Other Operations & Maintenance	4,390,289	3,950,064	3,123,818	3,495,500
Capital Outlay	0	0	0	0
TOTAL HEALTH GRANTS FUND EXPENDITURES	\$6,907,363	\$6,595,344	\$5,681,065	\$6,136,900

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HEALTH GRANTS FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$242)	(\$40)	\$628	\$894
Receipts	7,109	7,263	5,947	6,006
Available Resources	\$6,867	\$7,223	\$6,575	\$6,900
Expenditures	6,907	6,595	5,681	6,137
Encumbrances	1,827	1,020	645	645
Total Uses	\$8,734	\$7,615	\$6,326	\$6,782
Free Balance December 31	(\$1,867)	(\$392)	\$249	\$118



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

CITY FACILITIES OPERATING FUND (2320)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$2,592,705	(\$331,603)	\$883,897	(\$2,287,410)
Receipts - 01/01-12/31	4,517,918	5,421,216	5,580,610	8,044,650
Available Resources	\$7,110,623	\$5,089,613	\$6,464,507	\$5,757,240
Less Expenditures - 01/01 - 12/31	7,442,226	4,205,716	8,751,917	7,663,640
Cash on Hand as of December 31	(\$331,603)	\$883,897	(\$2,287,410)	(\$1,906,400)
Less: End of -Year Encumbrances	1,239,088	4,077,543	3,097,629	3,098,000
Unencumbered Balance as of December 31	(\$1,570,691)	(\$3,193,646)	(\$5,385,039)	(\$5,004,400)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Income Taxes	\$0	\$582,664	\$265,217	\$300,000
Taxes and Assessments	434,194	498,133	665,672	672,330
Licenses & Permits	0	100	527,737	533,010
Governmental Revenues	128,686	173,238	182,984	184,810
Service Revenues	315,888	195,083	196,035	198,000
Note/Bond Proceeds	0	1,000,000	1,195,000	3,595,000
Miscellaneous Revenues	1,234,224	1,347,183	1,352,932	1,366,460
Interfund Transfers	2,280,260	1,613,048	1,184,888	1,184,890
Interfund Service Revenues	124,666	11,767	10,145	10,150
TOTAL CITY FACILITIES OPERATING FUND RECEIPTS	\$4,517,918	\$5,421,216	\$5,580,610	\$8,044,650

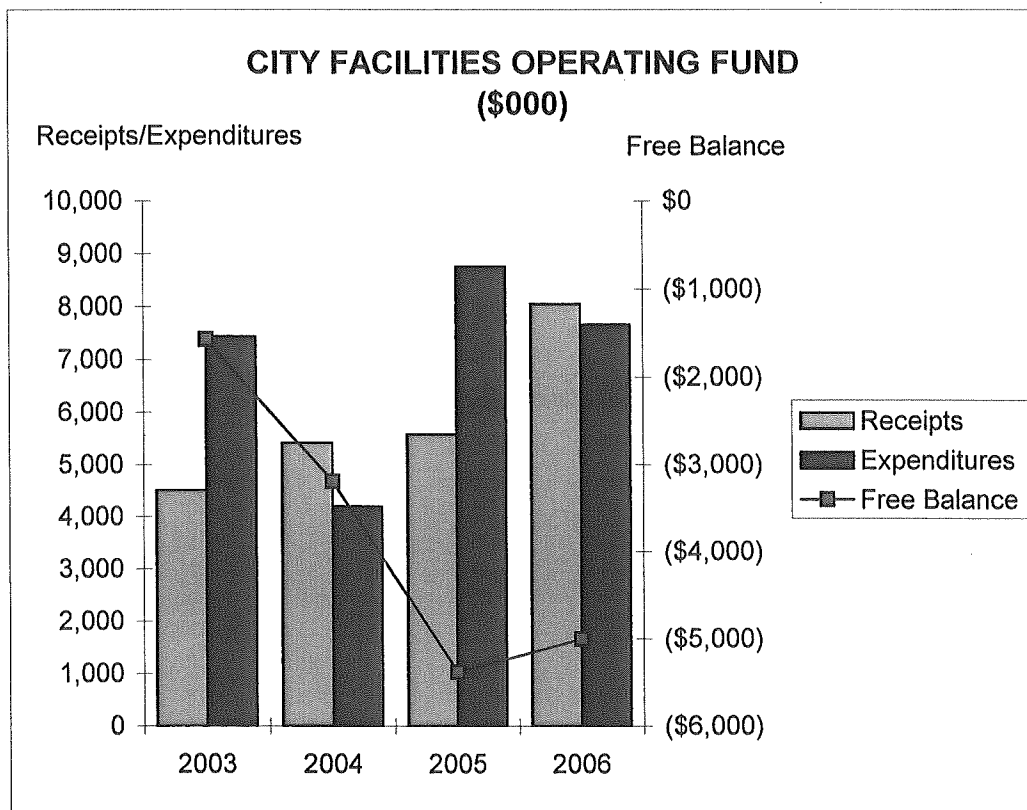
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$146,529	\$149,550	\$185,940	\$373,550
Other Operations & Maintenance	2,607,858	2,484,169	6,205,638	2,558,090
Capital Outlay	4,687,839	1,571,997	2,360,339	4,732,000
TOTAL CITY FACILITIES OPERATING FUND EXPENDITURES	\$7,442,226	\$4,205,716	\$8,751,917	\$7,663,640

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CITY FACILITIES OPERATING FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$2,593	(\$331)	\$884	(\$2,287)
Receipts	4,518	5,421	5,581	8,045
Available Resources	\$7,111	\$5,090	\$6,465	\$5,758
Expenditures	7,442	4,206	8,752	7,664
Encumbrances	1,239	4,078	3,098	3,098
Total Uses	\$8,681	\$8,284	\$11,850	\$10,762
Free Balance December 31	(\$1,570)	(\$3,194)	(\$5,385)	(\$5,004)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

VARIOUS PURPOSE FUNDING FUND (2330)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$282,216	(\$465,877)	(\$2,000,459)	(\$2,150,418)
Receipts - 01/01-12/31	782,841	1,149,589	1,010,614	2,519,650
Available Resources	\$1,065,057	\$683,712	(\$989,845)	\$369,232
Less Expenditures - 01/01 - 12/31	1,530,934	2,684,171	1,160,573	2,802,970
Cash on Hand as of December 31	(\$465,877)	(\$2,000,459)	(\$2,150,418)	(\$2,433,738)
Less: End of -Year Encumbrances	430,733	532,725	732,007	732,000
Unencumbered Balance as of December 31	(\$896,610)	(\$2,533,184)	(\$2,882,425)	(\$3,165,738)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Income Tax	\$0	\$193,096	\$0	\$0
Investment Earnings	20,068	13,232	9,352	9,350
Governmental Revenues	0	65,000	165,000	166,650
Service Revenues	377,399	326,199	388,632	392,520
Note/Bond Proceeds	0	0	0	1,500,000
Miscellaneous Revenues	330,396	497,717	349,464	352,960
Interfund Transfers	54,978	54,345	98,166	98,170
TOTAL VARIOUS PURPOSE FUNDING FUND RECEIPTS	\$782,841	\$1,149,589	\$1,010,614	\$2,519,650

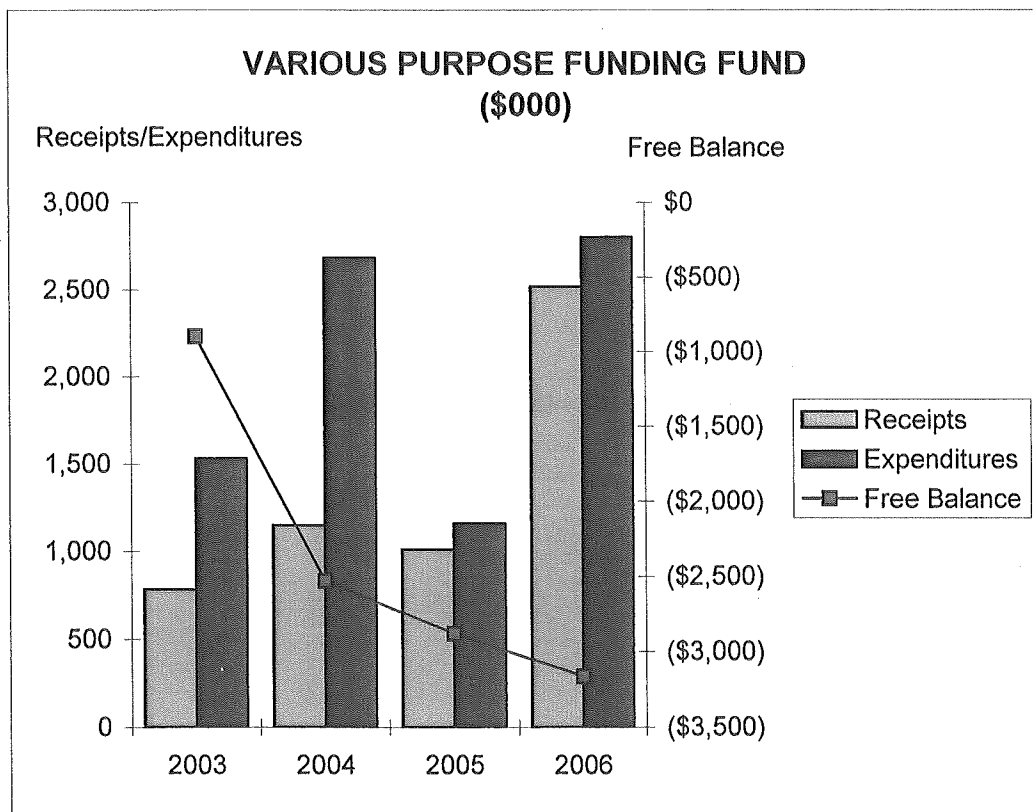
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$110,564	\$122,770	\$218,002	\$118,080
Other Operations & Maintenance	742,795	1,058,699	942,571	1,119,890
Capital Outlay	677,575	1,502,702	0	1,565,000
TOTAL VARIOUS PURPOSE FUNDING FUND EXPENDITURES	\$1,530,934	\$2,684,171	\$1,160,573	\$2,802,970

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VARIOUS PURPOSE FUNDING FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$282	(\$466)	(\$2,000)	(\$2,150)
Receipts	783	1,150	1,011	2,520
Available Resources	\$1,065	\$684	(\$989)	\$370
Expenditures	1,531	2,684	1,161	2,803
Encumbrances	431	533	732	732
Total Uses	\$1,962	\$3,217	\$1,893	\$3,535
Free Balance December 31	(\$897)	(\$2,533)	(\$2,882)	(\$3,165)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

DEPOSITS FUND (2340)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$647,880	\$376,336	\$2,977,293	\$2,983,335
Receipts - 01/01-12/31	142,938,515	143,517,640	1,424,613	14,736,770
Available Resources	\$143,586,395	\$143,893,976	\$4,401,906	\$17,720,105
Less Expenditures - 01/01 - 12/31	143,210,059	140,916,683	1,418,571	14,729,000
Cash on Hand as of December 31	\$376,336	\$2,977,293	\$2,983,335	\$2,991,105
Less: End of -Year Encumbrances	0	4,000	2,242,875	2,250,000
Unencumbered Balance as of December 31	\$376,336	\$2,973,293	\$740,460	\$741,105

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Investment Earnings	\$1,059,582	\$42,816	\$12,942	\$12,940
Taxes & Assessments	150,000	0	0	0
Licenses and Permits	91,180	82,184	52,706	53,230
Service Revenues	0	0	0	0
Miscellaneous Revenues	540,240	1,072,863	1,357,029	1,370,600
Interfund Transfers	1,575,948	0	0	0
Interfund Service Revenues	139,521,565	142,319,777	1,936	13,300,000
TOTAL DEPOSITS FUND RECEIPTS	\$142,938,515	\$143,517,640	\$1,424,613	\$14,736,770

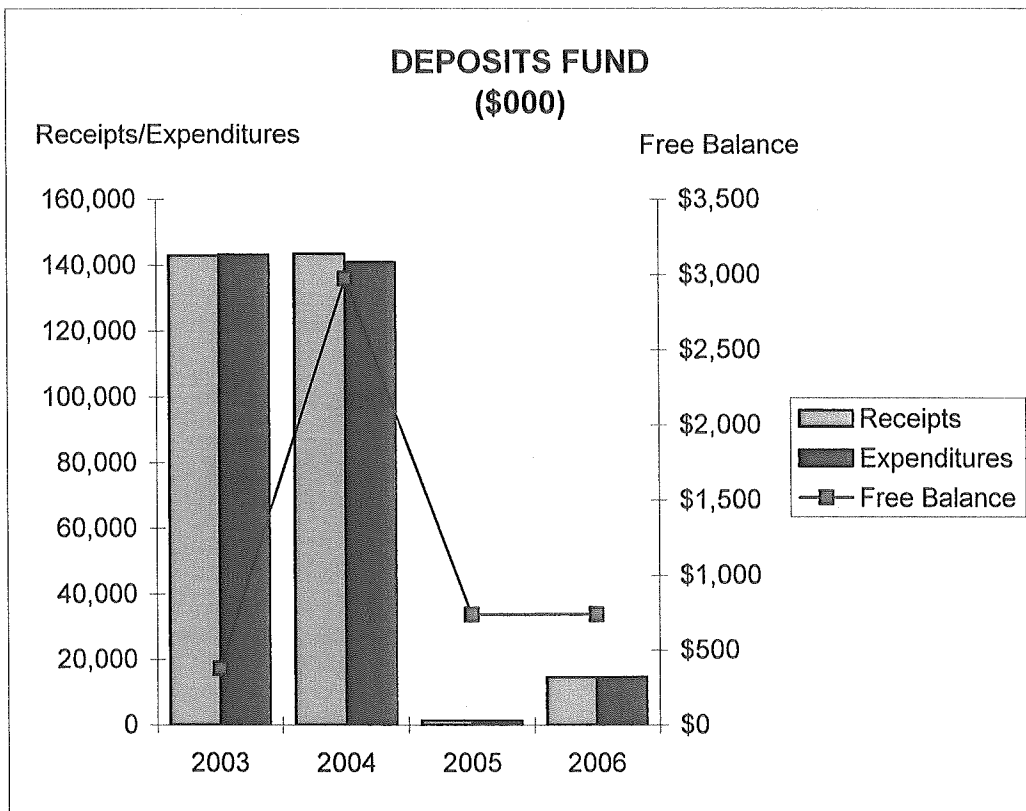
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	143,210,059	140,916,683	1,418,571	14,729,000
Capital Outlay	0	0	0	0
TOTAL DEPOSITS FUND EXPENDITURES	\$143,210,059	\$140,916,683	\$1,418,571	\$14,729,000

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DEPOSITS FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$647	\$376	\$2,977	\$2,983
Receipts	142,939	143,518	1,425	14,737
Available Resources	\$143,586	\$143,894	\$4,402	\$17,720
Expenditures	143,210	140,917	1,419	14,729
Encumbrances	0	4	2,243	2,250
Total Uses	\$143,210	\$140,921	\$3,662	\$16,979
Free Balance December 31	\$376	\$2,973	\$740	\$741



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

COMMUNITY LEARNING CENTERS FUND (2355)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$0	(\$203,405)	\$5,033,250	\$7,237,086
Receipts - 01/01-12/31	0	9,220,318	16,930,520	16,930,540
Available Resources	\$0	\$9,016,913	\$21,963,770	\$24,167,626
Less Expenditures - 01/01 - 12/31	203,405	3,983,663	14,726,684	23,650,000
Cash on Hand as of December 31	(\$203,405)	\$5,033,250	\$7,237,086	\$517,626
Less: End of -Year Encumbrances	0	14,339	40,121	40,000
Unencumbered Balance as of December 31	(\$203,405)	\$5,018,911	\$7,196,965	\$477,626

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Income Taxes	\$0	\$8,504,724	\$12,423,221	\$12,423,220
Investment Earnings	0	0	129,243	129,240
Note/Bond Proceeds	0	657,400	0	0
Miscellaneous Revenues	0	58,194	2,205	2,230
Interfund Transfers	0	0	4,375,851	4,375,850
TOTAL COMMUNITY LEARNING CENTER FUND RECEIPTS	\$0	\$9,220,318	\$16,930,520	\$16,930,540

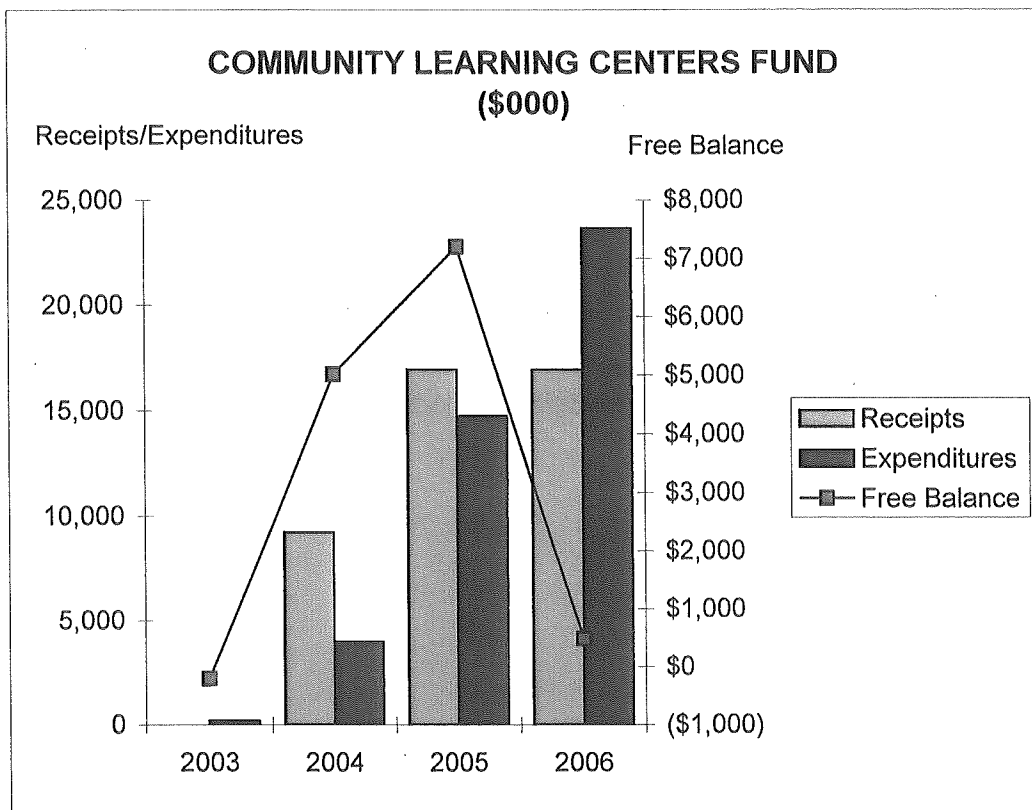
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$838	\$130,000
Other Operations & Maintenance	203,405	3,983,663	14,619,304	23,520,000
Capital Outlay	0	0	106,542	0
TOTAL COMMUNITY LEARNING CENTER FUND EXPENDITURES	\$203,405	\$3,983,663	\$14,726,684	\$23,650,000

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COMMUNITY LEARNING CENTERS FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$0	(\$203)	\$5,033	\$7,237
Receipts	0	9,220	16,931	16,931
Available Resources	\$0	\$9,017	\$21,964	\$24,168
Expenditures	203	3,984	14,727	23,650
Encumbrances	0	14	40	40
Total Uses	\$203	\$3,998	\$14,767	\$23,690
Free Balance December 31	(\$203)	\$5,019	\$7,197	\$478



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

GENERAL BOND PAYMENT FUND (3000)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$345,183	\$363,500	\$293,236	\$274,925
Receipts - 01/01-12/31	397,781	340,217	391,103	406,750
Available Resources	\$742,964	\$703,717	\$684,339	\$681,675
Less Expenditures - 01/01 - 12/31	379,464	410,481	409,414	430,850
Cash on Hand as of December 31	\$363,500	\$293,236	\$274,925	\$250,825
Less: End of -Year Encumbrances	6,198	3,338	2,805	2,900
Unencumbered Balance as of December 31	\$357,302	\$289,898	\$272,120	\$247,925

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Property Taxes	\$397,781	\$340,217	\$391,103	\$406,750

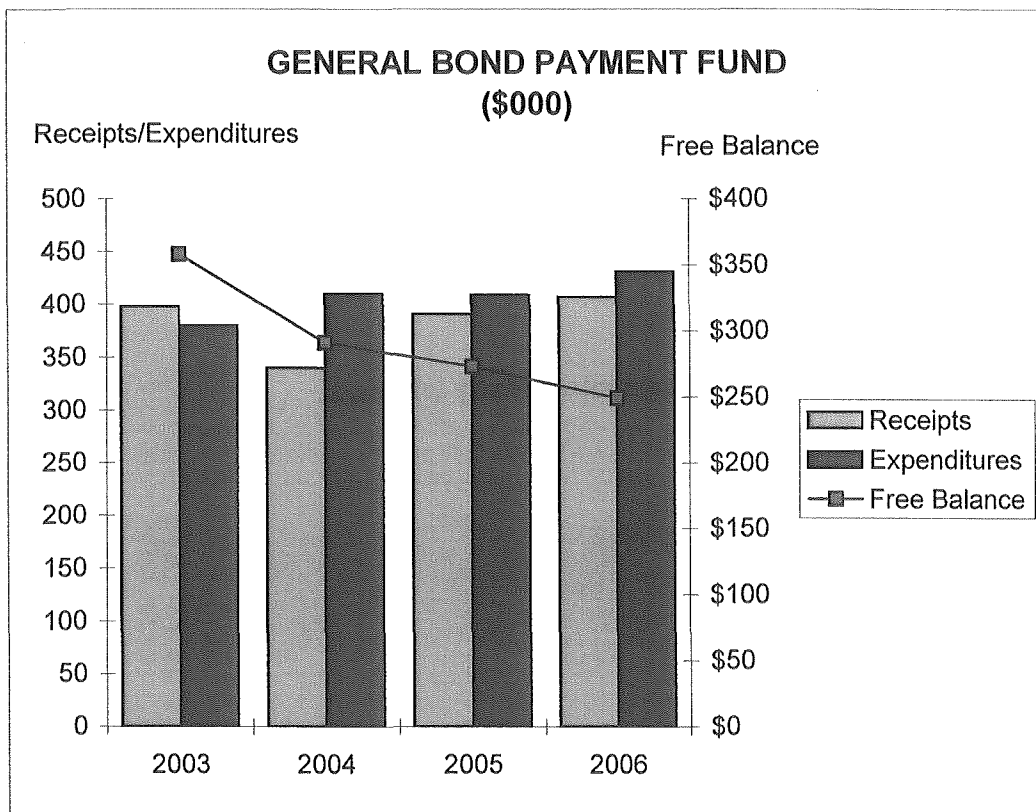
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$302,142	\$318,508	\$320,430	\$336,720
Other Operations & Maintenance	77,322	91,973	88,984	94,130
Capital Outlay	0	0	0	0
TOTAL GENERAL BOND PAYMENT FUND EXPENDITURES	\$379,464	\$410,481	\$409,414	\$430,850

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GENERAL BOND PAYMENT FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$346	\$364	\$294	\$276
Receipts	398	340	391	407
Available Resources	\$744	\$704	\$685	\$683
Expenditures	380	410	409	431
Encumbrances	6	3	3	3
Total Uses	\$386	\$413	\$412	\$434
Free Balance December 31	\$358	\$291	\$273	\$249



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

CAPITAL PROJECTS O/S FUND (4048)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$2,306,791)	(\$1,793,055)	(\$1,686,298)	(\$2,159,088)
Receipts - 01/01-12/31	1,349,569	2,559,415	807,475	1,507,970
Available Resources	(\$957,222)	\$766,360	(\$878,823)	(\$651,118)
Less Expenditures - 01/01 - 12/31	835,833	2,452,658	1,280,265	1,500,000
Cash on Hand as of December 31	(\$1,793,055)	(\$1,686,298)	(\$2,159,088)	(\$2,151,118)
Less: End of -Year Encumbrances	368,654	540,808	194,967	195,000
Unencumbered Balance as of December 31	(\$2,161,709)	(\$2,227,106)	(\$2,354,055)	(\$2,346,118)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Income Taxes	\$0	\$147,757	\$0	\$0
Licenses and Permits	13,041	35,230	0	0
Governmental Revenues	526,809	222,748	0	0
Note/Bond Proceeds	0	1,795,000	745,000	745,000
Miscellaneous Revenues	787,527	80,577	49,694	750,190
Interfund Transfers	22,192	278,103	12,781	12,780
TOTAL CAPITAL PROJECTS O/S FUND RECEIPTS	\$1,349,569	\$2,559,415	\$807,475	\$1,507,970

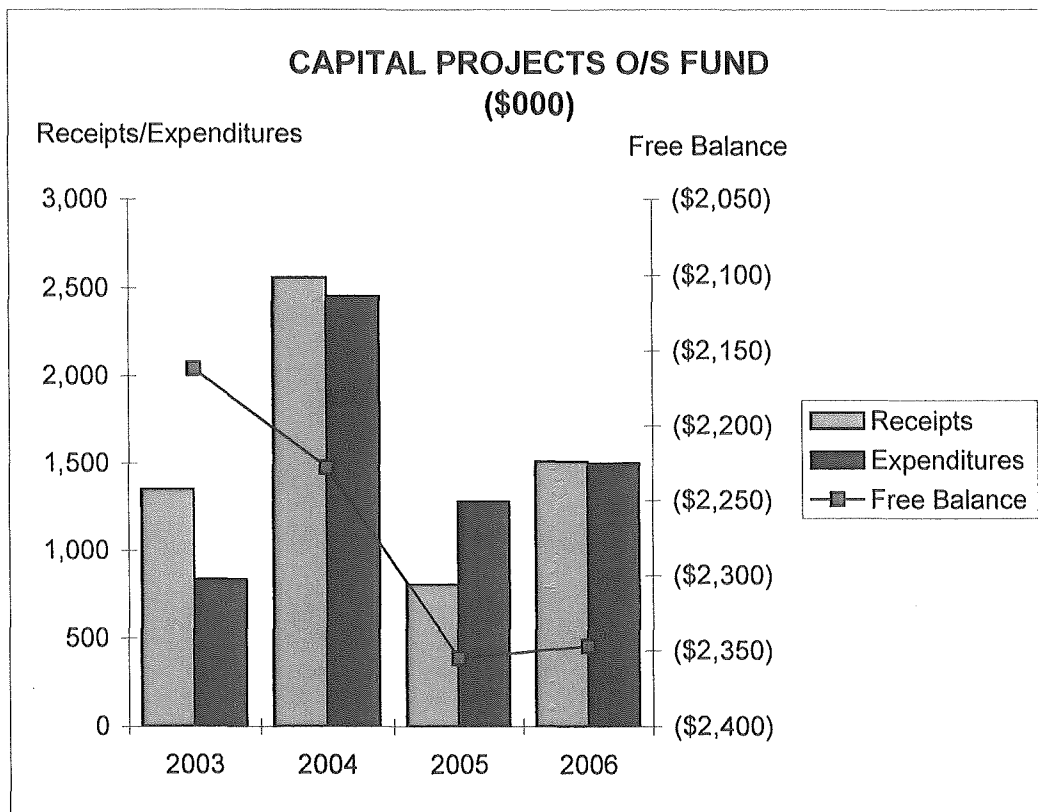
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$3,220	\$357	\$0	\$20,000
Other Operations & Maintenance	547,158	2,351,287	533,120	680,000
Capital Outlay	285,455	101,014	747,145	800,000
TOTAL CAPITAL PROJECTS O/S FUND EXPENDITURES	\$835,833	\$2,452,658	\$1,280,265	\$1,500,000

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CAPITAL PROJECTS O/S FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$2,307)	(\$1,793)	(\$1,687)	(\$2,160)
Receipts	1,350	2,559	807	1,508
Available Resources	(\$957)	\$766	(\$880)	(\$652)
Expenditures	836	2,453	1,280	1,500
Encumbrances	369	541	195	195
Total Uses	\$1,205	\$2,994	\$1,475	\$1,695
Free Balance December 31	(\$2,162)	(\$2,228)	(\$2,355)	(\$2,347)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

ROAD & BRIDGE IMPROVE- MENTS FUND (4050)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$799,248	(\$889,581)	\$3,357,017	\$6,047,651
Receipts - 01/01-12/31	5,773,100	9,320,523	6,807,090	6,867,320
Available Resources	\$6,572,348	\$8,430,942	\$10,164,107	\$12,914,971
Less Expenditures - 01/01 - 12/31	7,461,929	5,073,925	4,116,456	3,930,000
Cash on Hand as of December 31	(\$889,581)	\$3,357,017	\$6,047,651	\$8,984,971
Less: End of -Year Encumbrances	763,711	2,998,941	603,731	604,000
Unencumbered Balance as of December 31	(\$1,653,292)	\$358,076	\$5,443,920	\$8,380,971

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Income Taxes	\$0	\$233,466	\$0	\$0
Governmental Revenues	2,292,900	5,812,057	5,981,660	6,041,480
Investment Earnings	0	0	44,939	44,940
Note/Bond Proceeds	0	3,275,000	740,000	740,000
Miscellaneous Revenues	20,808	0	40,491	40,900
Interfund Transfers	3,459,392	0	0	0
TOTAL ROAD & BRIDGE IMPROVEMENTS FUND RECEIPTS	\$5,773,100	\$9,320,523	\$6,807,090	\$6,867,320

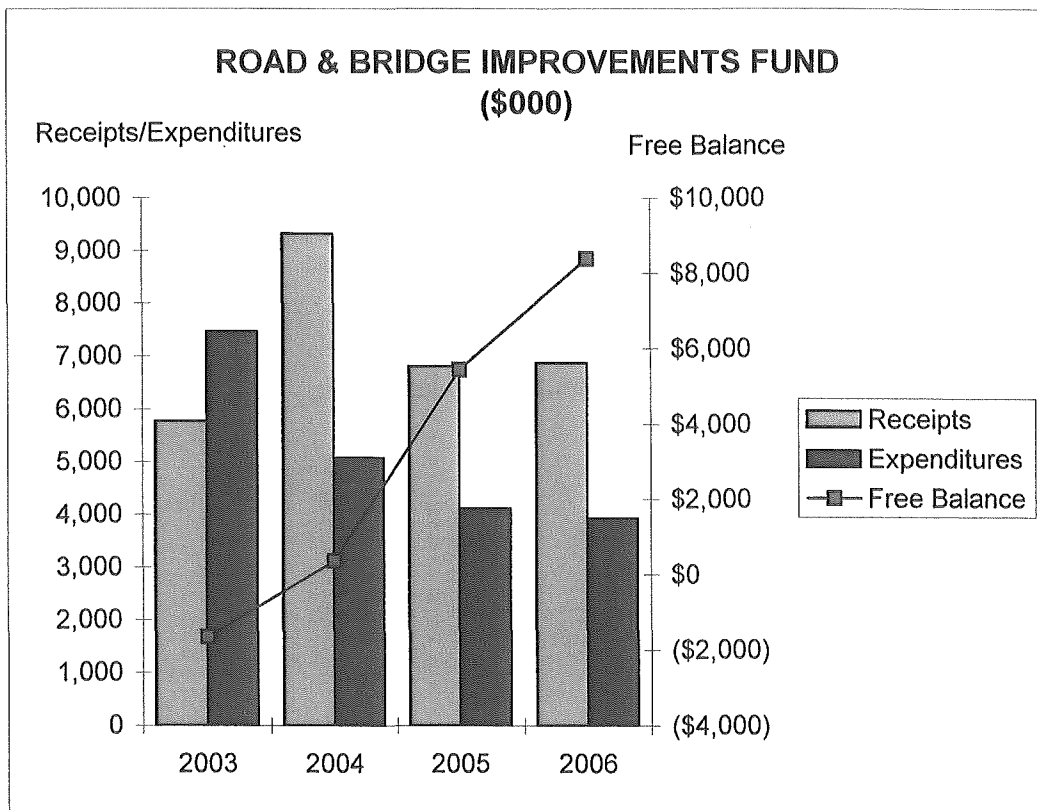
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$853	\$181	\$18	\$20,000
Other Operations & Maintenance	5,953,780	3,291,788	1,432,104	910,000
Capital Outlay	1,507,296	1,781,956	2,684,334	3,000,000
TOTAL ROAD & BRIDGE IMPROVEMENTS FUND EXPENDITURES	\$7,461,929	\$5,073,925	\$4,116,456	\$3,930,000

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ROAD & BRIDGE IMPROVEMENTS FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$800	(\$889)	\$3,358	\$6,049
Receipts	5,773	9,321	6,807	6,867
Available Resources	\$6,573	\$8,432	\$10,165	\$12,916
Expenditures	7,462	5,074	4,116	3,930
Encumbrances	764	2,999	604	604
Total Uses	\$8,226	\$8,073	\$4,720	\$4,534
Free Balance December 31	(\$1,653)	\$359	\$5,445	\$8,382



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

STREETS FUND (4060)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$9,408,991)	(\$9,980,223)	(\$4,496,364)	(\$14,001,881)
Receipts - 01/01-12/31	20,002,431	25,125,159	12,441,735	17,475,130
Available Resources	\$10,593,440	\$15,144,936	\$7,945,371	\$3,473,249
Less Expenditures - 01/01 - 12/31	20,573,663	19,641,300	21,947,252	21,010,000
Cash on Hand as of December 31	(\$9,980,223)	(\$4,496,364)	(\$14,001,881)	(\$17,536,751)
Less: End of -Year Encumbrances	9,338,166	6,447,599	7,335,325	7,335,000
Unencumbered Balance as of December 31	(\$19,318,389)	(\$10,943,963)	(\$21,337,206)	(\$24,871,751)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Income Taxes	\$0	\$762,475	\$18,966	\$18,970
Taxes & Assessments	733,248	888,131	424,726	428,970
Governmental Revenues	7,369,234	9,817,613	2,378,439	2,402,220
Service Revenues	0	0	0	0
Note/Bond Proceeds	6,416,200	9,812,530	7,796,300	10,796,300
Miscellaneous Revenues	310,482	631,081	536,037	541,400
Interfund Transfers	5,128,185	3,213,329	1,287,267	3,287,270
Interfund Service Revenues	45,082	0	0	0
TOTAL STREETS FUND RECEIPTS	\$20,002,431	\$25,125,159	\$12,441,735	\$17,475,130

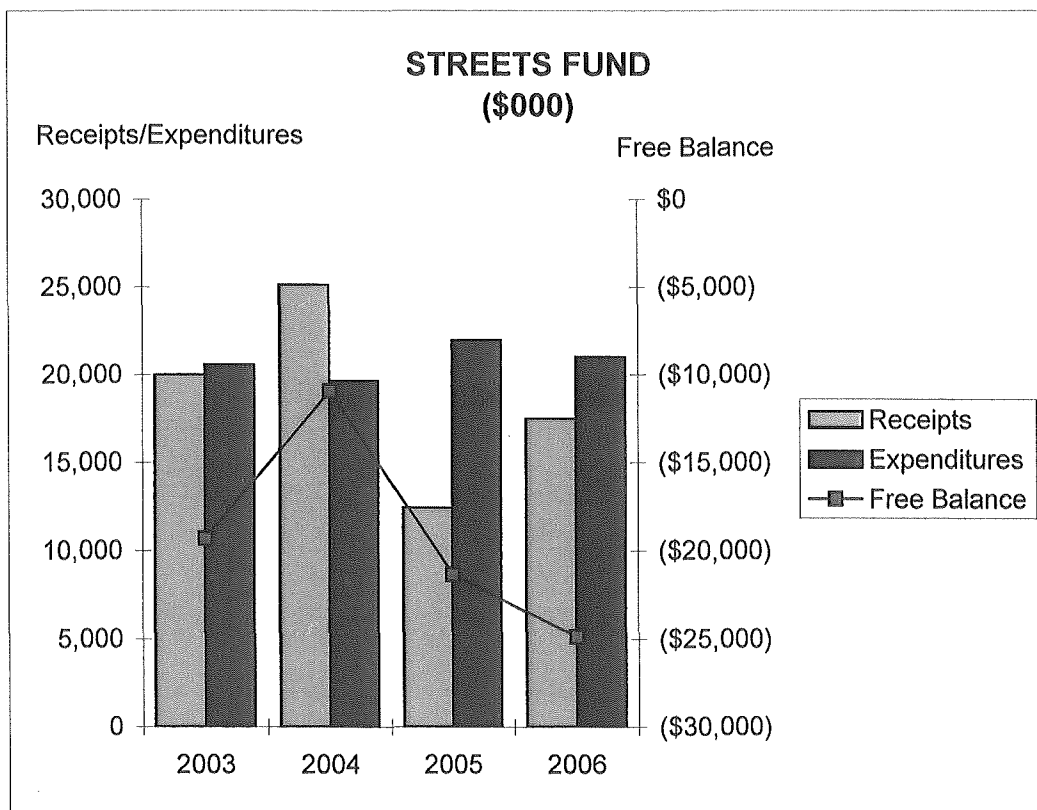
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$118,343	\$112,522	\$123,168	\$190,000
Other Operations & Maintenance	3,715,713	6,193,628	7,780,922	7,820,000
Capital Outlay	16,739,607	13,335,150	14,043,162	13,000,000
TOTAL STREETS FUND EXPENDITURES	\$20,573,663	\$19,641,300	\$21,947,252	\$21,010,000

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STREETS FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$9,408)	(\$9,980)	(\$4,496)	(\$14,001)
Receipts	20,002	25,125	12,442	17,475
Available Resources	\$10,594	\$15,145	\$7,946	\$3,474
Expenditures	20,574	19,641	21,947	21,010
Encumbrances	9,338	6,448	7,335	7,335
Total Uses	\$29,912	\$26,089	\$29,282	\$28,345
Free Balance December 31	(\$19,318)	(\$10,944)	(\$21,336)	(\$24,871)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

INFORMATION

TECHNOLOGY AND IMPROVEMENTS

FUND (4150)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$295,397)	(\$158,101)	(\$349,662)	\$29,543
Receipts - 01/01-12/31	765,000	500,000	480,000	80,000
Available Resources	\$469,603	\$341,899	\$130,338	\$109,543
Less Expenditures - 01/01 - 12/31	627,704	691,561	100,795	51,000
Cash on Hand as of December 31	(\$158,101)	(\$349,662)	\$29,543	\$58,543
Less: End of -Year Encumbrances	262,472	28,600	28,600	29,000
Unencumbered Balance as of December 31	(\$420,573)	(\$378,262)	\$943	\$29,543

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Note/Bond Proceeds	\$765,000	\$500,000	\$480,000	\$80,000

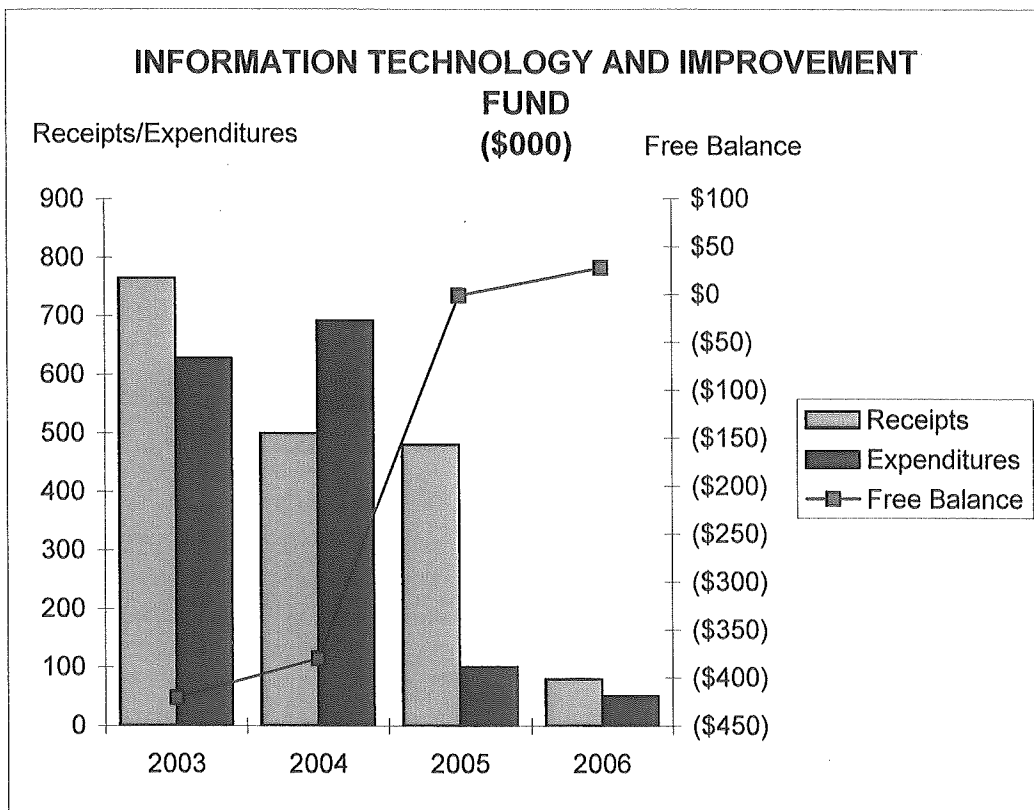
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	152,971	496,148	100,795	21,000
Capital Outlay	474,733	195,413	0	30,000
TOTAL INFORMATION TECHNOLOGY AND IMPROVEMENTS FUND EXPENDITURES	\$627,704	\$691,561	\$100,795	\$51,000

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INFORMATION TECHNOLOGY AND IMPROVEMENT FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$296)	(\$159)	(\$351)	\$28
Receipts	765	500	480	80
Available Resources	\$469	\$341	\$129	\$108
Expenditures	628	692	101	51
Encumbrances	262	29	29	29
Total Uses	\$890	\$721	\$130	\$80
Free Balance December 31	(\$421)	(\$380)	(\$1)	\$28



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

TRANSPORTATION FUND (4155)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$3,662,315)	(\$1,890,644)	(\$2,215,526)	(\$2,045,490)
Receipts - 01/01-12/31	7,499,119	4,876,857	4,878,472	4,927,650
Available Resources	\$3,836,804	\$2,986,213	\$2,662,946	\$2,882,160
Less Expenditures - 01/01 - 12/31	5,727,448	5,201,739	4,708,436	2,810,000
Cash on Hand as of December 31	(\$1,890,644)	(\$2,215,526)	(\$2,045,490)	\$72,160
Less: End of -Year Encumbrances	2,098,353	1,977,615	1,079,170	1,079,000
Unencumbered Balance as of December 31	(\$3,988,997)	(\$4,193,141)	(\$3,124,660)	(\$1,006,840)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Income Taxes	\$0	\$11,464	\$0	\$0
Governmental Revenues	4,922,467	1,739,266	917,042	926,210
Note/Bond Proceeds	2,575,000	3,015,000	3,960,000	4,000,000
Miscellaneous Revenues	0	31,744	1,430	1,440
Interfund Transfers	1,652	79,383	0	0
TOTAL TRANSPORTATION FUND RECEIPTS	\$7,499,119	\$4,876,857	\$4,878,472	\$4,927,650

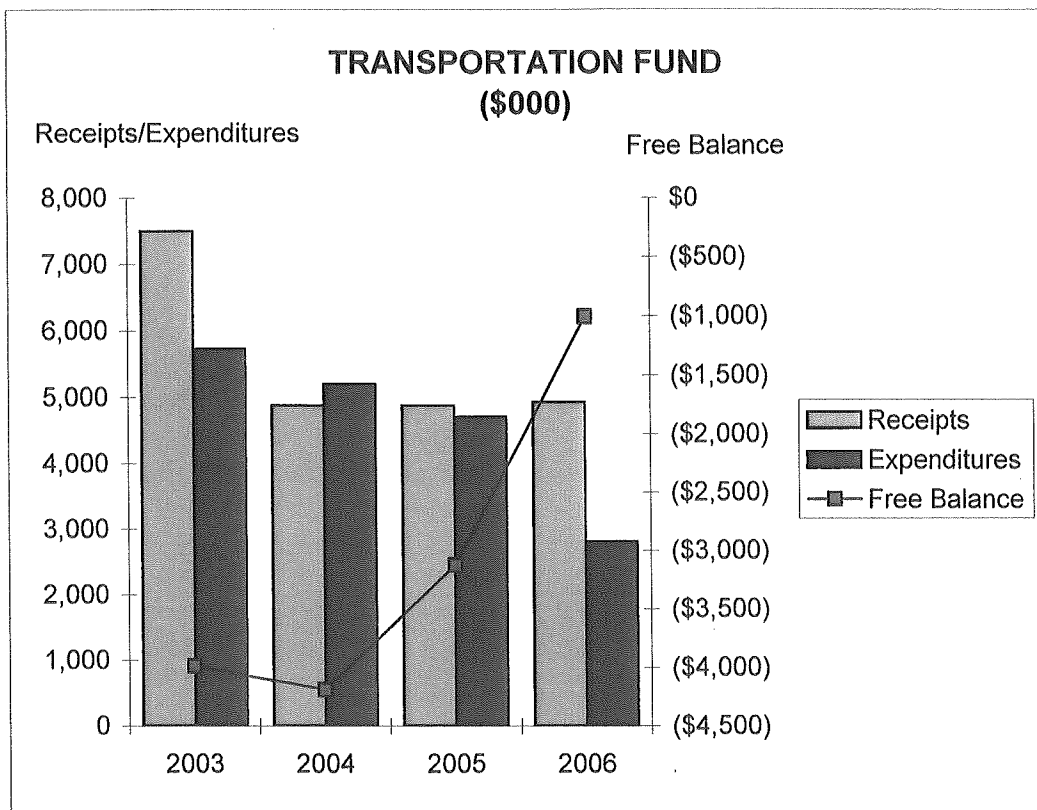
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$1,341	\$903	\$18,301	\$20,000
Other Operations & Maintenance	477,918	3,087,681	4,329,246	2,290,000
Capital Outlay	5,248,189	2,113,155	360,889	500,000
TOTAL TRANSPORTATION FUND EXPENDITURES	\$5,727,448	\$5,201,739	\$4,708,436	\$2,810,000

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TRANSPORTATION FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$3,662)	(\$1,890)	(\$2,215)	(\$2,045)
Receipts	7,499	4,877	4,878	4,928
Available Resources	\$3,837	\$2,987	\$2,663	\$2,883
Expenditures	5,727	5,202	4,708	2,810
Encumbrances	2,098	1,978	1,079	1,079
Total Uses	\$7,825	\$7,180	\$5,787	\$3,889
Free Balance December 31	(\$3,988)	(\$4,193)	(\$3,124)	(\$1,006)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

PARKS & RECREATION FUND (4160)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$1,746,323)	\$874,383	\$178,945	(\$823,364)
Receipts - 01/01-12/31	7,907,103	7,129,288	3,566,323	3,578,660
Available Resources	\$6,160,780	\$8,003,671	\$3,745,268	\$2,755,296
Less Expenditures - 01/01 - 12/31	5,286,397	7,824,726	4,568,632	2,290,000
Cash on Hand as of December 31	\$874,383	\$178,945	(\$823,364)	\$465,296
Less: End of -Year Encumbrances	2,630,678	583,882	857,491	857,000
Unencumbered Balance as of December 31	(\$1,756,295)	(\$404,937)	(\$1,680,855)	(\$391,704)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Income Taxes	\$0	\$23,899	\$0	\$0
Governmental Revenues	0	0	950,419	959,920
Note/Bond Proceeds	7,625,000	6,908,000	2,332,000	2,332,000
Miscellaneous Revenues	282,103	197,389	283,904	286,740
TOTAL PARKS & RECREATION FUND RECEIPTS	\$7,907,103	\$7,129,288	\$3,566,323	\$3,578,660

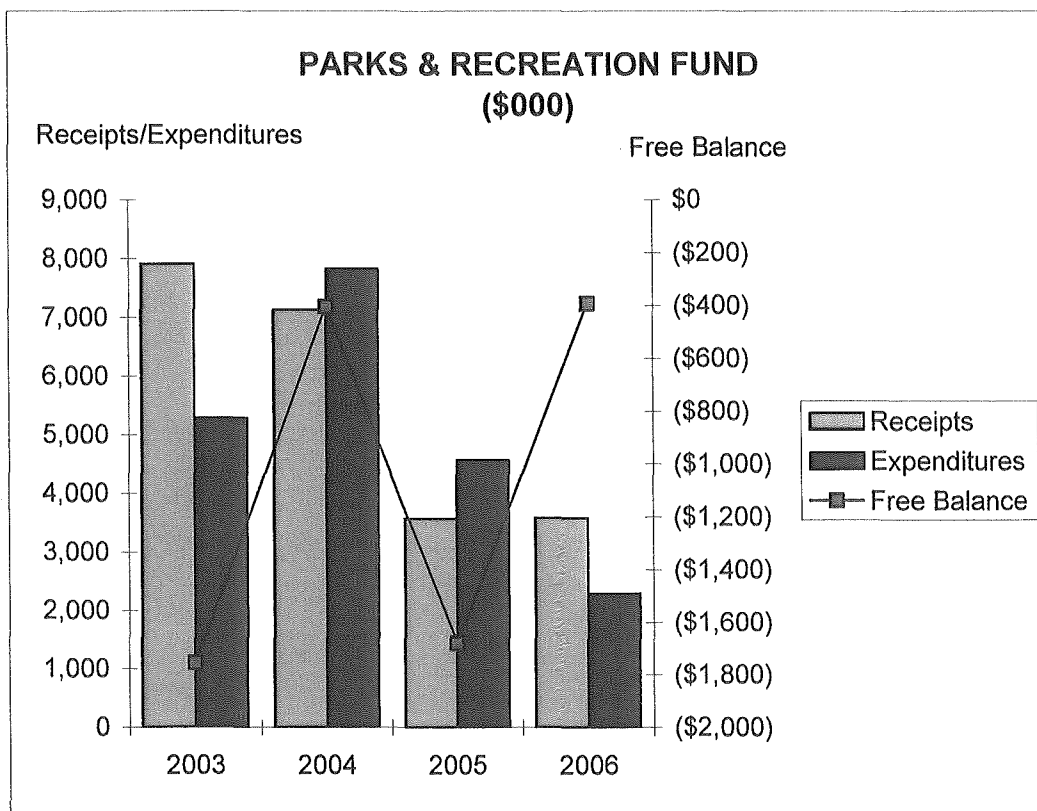
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$1,825	\$2,350	\$2,257	\$20,000
Other Operations & Maintenance	1,488,332	5,023,984	3,629,167	870,000
Capital Outlay	3,796,240	2,798,392	937,208	1,400,000
TOTAL PARKS & RECREATION FUND EXPENDITURES	\$5,286,397	\$7,824,726	\$4,568,632	\$2,290,000

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PARKS & RECREATION FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$1,746)	\$875	\$179	(\$824)
Receipts	7,907	7,129	3,566	3,579
Available Resources	\$6,161	\$8,004	\$3,745	\$2,755
Expenditures	5,286	7,825	4,569	2,290
Encumbrances	2,631	584	857	857
Total Uses	\$7,917	\$8,409	\$5,426	\$3,147
Free Balance December 31	(\$1,756)	(\$405)	(\$1,681)	(\$392)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

PUBLIC FACILITIES & IMP. FUND (4165)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$983,313	\$1,156,795	\$1,886,034	(\$765,992)
Receipts - 01/01-12/31	4,883,507	5,082,722	4,314,334	4,320,710
Available Resources	\$5,866,820	\$6,239,517	\$6,200,368	\$3,554,718
Less Expenditures - 01/01 - 12/31	4,710,025	4,353,483	6,966,360	3,440,000
Cash on Hand as of December 31	\$1,156,795	\$1,886,034	(\$765,992)	\$114,718
Less: End of -Year Encumbrances	1,764,906	764,433	1,696,499	1,696,000
Unencumbered Balance as of December 31	(\$608,111)	\$1,121,601	(\$2,462,491)	(\$1,581,282)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Governmental Revenues	\$113,024	\$246,737	\$251,688	\$254,200
Income Taxes	0	0	16,169	16,170
Note/Bond Proceeds	4,390,000	4,460,000	3,660,000	3,660,000
Miscellaneous Revenues	380,483	375,985	386,477	390,340
TOTAL PUBLIC FACILITIES & IMP. FUND RECEIPTS	\$4,883,507	\$5,082,722	\$4,314,334	\$4,320,710

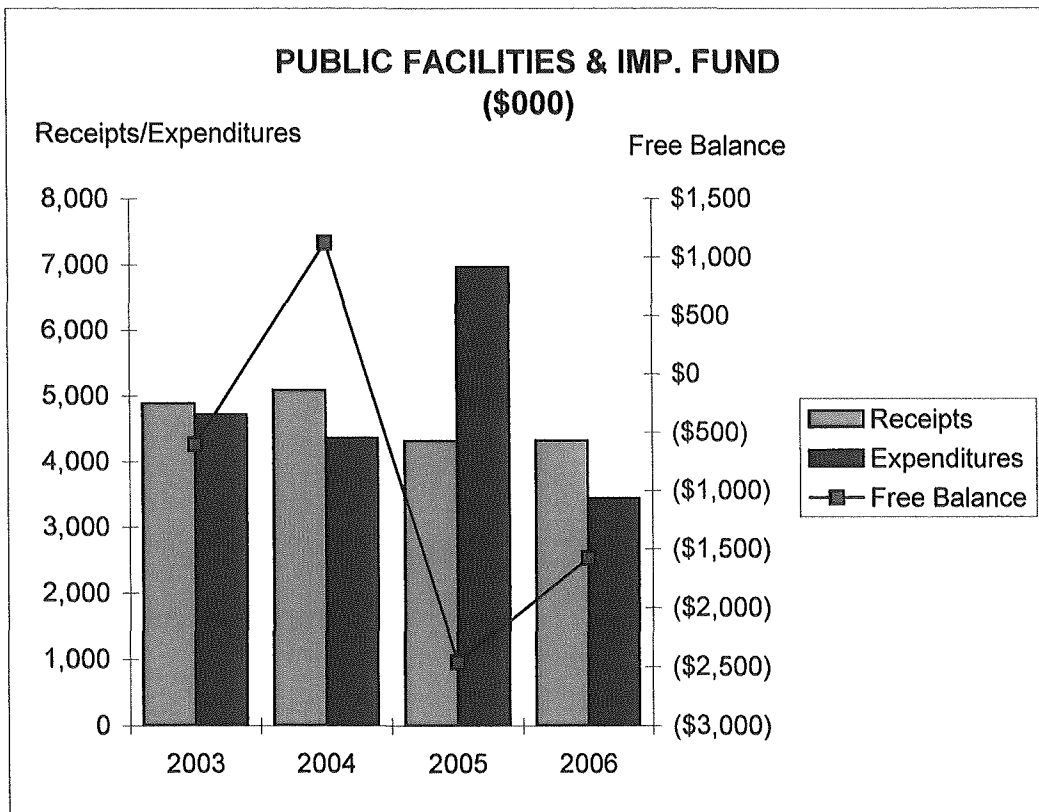
COMPARATIVE STATEMENT OF EXPENDITURES

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$219	\$0
Other Operations & Maintenance	2,002,298	2,527,318	4,399,083	940,000
Capital Outlay	2,707,727	1,826,165	2,567,058	2,500,000
TOTAL PUBLIC FACILITIES & IMP. FUND EXPENDITURES	\$4,710,025	\$4,353,483	\$6,966,360	\$3,440,000

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PUBLIC FACILITIES & IMP. FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$984	\$1,158	\$1,888	(\$764)
Receipts	4,884	5,083	4,314	4,321
Available Resources	\$5,868	\$6,241	\$6,202	\$3,557
Expenditures	4,710	4,353	6,966	3,440
Encumbrances	1,765	764	1,696	1,696
Total Uses	\$6,475	\$5,117	\$8,662	\$5,136
Free Balance December 31	(\$607)	\$1,124	(\$2,460)	(\$1,579)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

PUBLIC PARKING FUND (4170)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$5,729,380	\$4,944,101	\$1,059,853	\$2,197,155
Receipts - 01/01-12/31	8,892,626	3,636,850	6,120,000	2,120,000
Available Resources	\$14,622,006	\$8,580,951	\$7,179,853	\$4,317,155
Less Expenditures - 01/01 - 12/31	9,677,905	7,521,098	4,982,698	1,350,000
Cash on Hand as of December 31	\$4,944,101	\$1,059,853	\$2,197,155	\$2,967,155
Less: End of -Year Encumbrances	5,062,996	1,339,461	193,536	194,000
Unencumbered Balance as of December 31	(\$118,895)	(\$279,608)	\$2,003,619	\$2,773,155

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Taxes & Assessments	\$492,526	\$0	\$0	\$0
Service Revenues	0	1,850	0	0
Note/Bond Proceeds	8,400,000	3,635,000	6,120,000	2,120,000
Miscellaneous Revenues	100	0	0	0
TOTAL PUBLIC PARKING FUND RECEIPTS	\$8,892,626	\$3,636,850	\$6,120,000	\$2,120,000

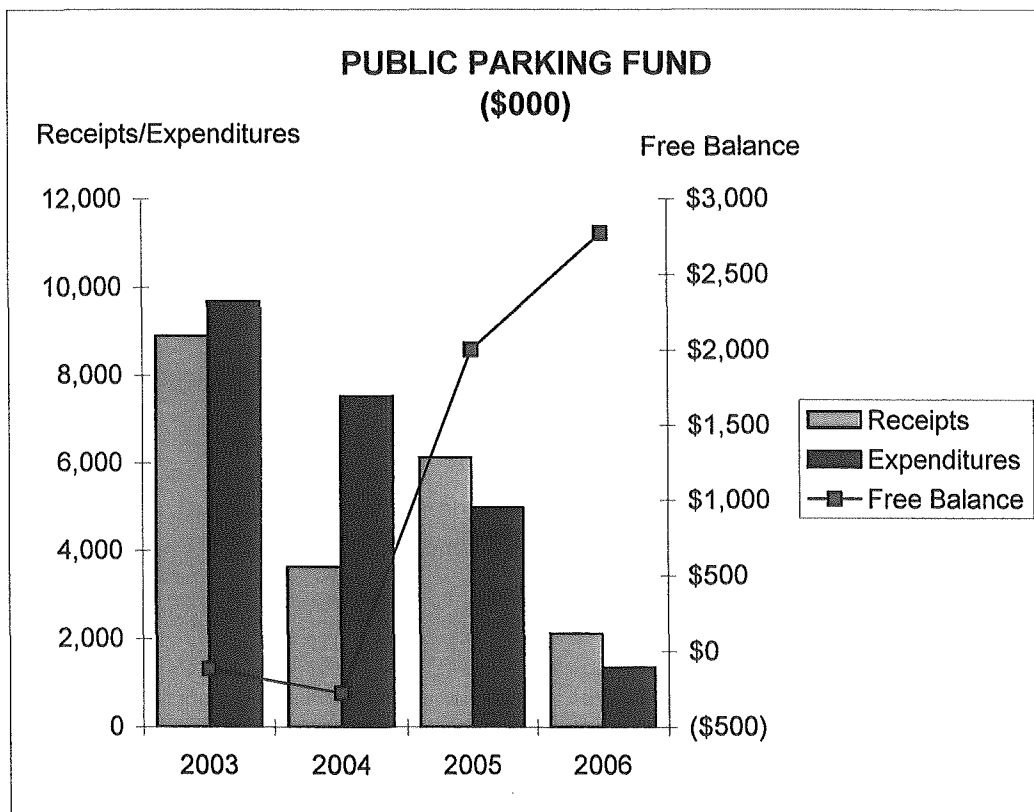
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	314,464	1,927,431	2,302,824	350,000
Capital Outlay	9,363,441	5,593,667	2,679,874	1,000,000
TOTAL PUBLIC PARKING FUND EXPENDITURES	\$9,677,905	\$7,521,098	\$4,982,698	\$1,350,000

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PUBLIC PARKING FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$5,730	\$4,945	\$1,061	\$2,198
Receipts	8,893	3,637	6,120	2,120
Available Resources	\$14,623	\$8,582	\$7,181	\$4,318
Expenditures	9,678	7,521	4,983	1,350
Encumbrances	5,063	1,339	194	194
Total Uses	\$14,741	\$8,860	\$5,177	\$1,544
Free Balance December 31	(\$118)	(\$278)	\$2,004	\$2,774



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

ECONOMIC DEVELOPMENT FUND (4175)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$9,089,517)	(\$26,238,859)	(\$17,243,884)	(\$5,222,046)
Receipts - 01/01-12/31	11,722,300	25,430,638	31,581,634	11,349,920
Available Resources	\$2,632,783	(\$808,221)	\$14,337,750	\$6,127,874
Less Expenditures - 01/01 - 12/31	28,871,642	16,435,663	19,559,796	6,990,000
Cash on Hand as of December 31	(\$26,238,859)	(\$17,243,884)	(\$5,222,046)	(\$862,126)
Less: End of -Year Encumbrances	3,908,496	2,662,734	7,495,950	7,496,000
Unencumbered Balance as of December 31	(\$30,147,355)	(\$19,906,618)	(\$12,717,996)	(\$8,358,126)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Income Taxes	\$0	\$71,159	\$0	\$0
Taxes & Assessments	2,771,792	1,992,318	2,111,452	2,132,570
Governmental Revenues	3,276,139	3,817,125	2,409,179	2,433,270
Note/Bond Proceeds	4,515,540	17,447,000	21,638,000	5,600,000
Miscellaneous Revenues	1,154,259	1,818,929	5,038,921	800,000
Interfund Transfers	4,570	284,107	384,082	384,080
TOTAL ECONOMIC DEVELOPMENT FUND RECEIPTS	\$11,722,300	\$25,430,638	\$31,581,634	\$11,349,920

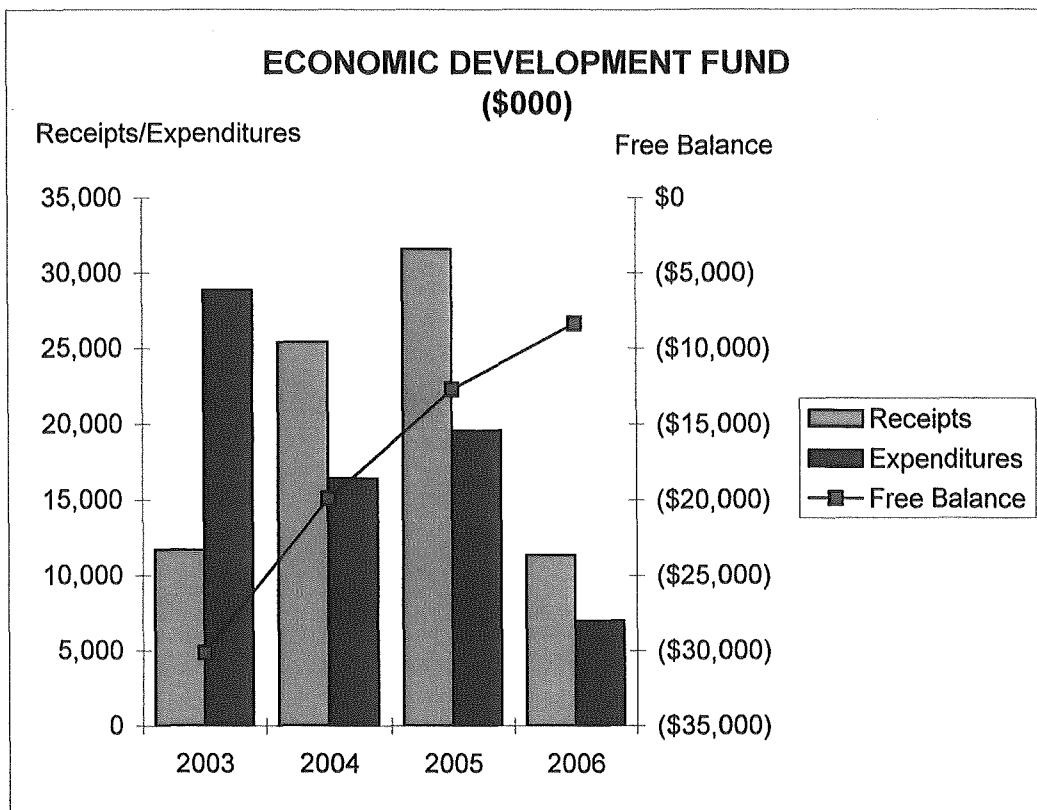
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$54,300	\$40,621	\$7,079	\$20,000
Other Operations & Maintenance	13,215,382	13,745,787	15,885,436	4,920,000
Capital Outlay	15,601,960	2,649,255	3,667,281	2,050,000
TOTAL ECONOMIC DEVELOPMENT FUND EXPENDITURES	\$28,871,642	\$16,435,663	\$19,559,796	\$6,990,000

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ECONOMIC DEVELOPMENT FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$9,090)	(\$26,240)	(\$17,245)	(\$5,223)
Receipts	11,722	25,431	31,582	11,350
Available Resources	\$2,632	(\$809)	\$14,337	\$6,127
Expenditures	28,872	16,436	19,560	6,990
Encumbrances	3,908	2,663	7,496	7,496
Total Uses	\$32,780	\$19,099	\$27,056	\$14,486
Free Balance December 31	(\$30,148)	(\$19,908)	(\$12,719)	(\$8,359)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

WATER FUND (5000)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$7,140,049	\$8,540,491	\$2,995,553	\$1,349,039
Receipts - 01/01-12/31	46,552,475	43,305,217	42,330,773	50,889,040
Available Resources	\$53,692,524	\$51,845,708	\$45,326,326	\$52,238,079
Less Expenditures - 01/01 - 12/31	45,152,033	48,850,155	43,977,287	46,817,800
Cash on Hand as of December 31	\$8,540,491	\$2,995,553	\$1,349,039	\$5,420,279
Less: End of -Year Encumbrances	7,049,267	6,601,691	3,096,667	3,097,000
Unencumbered Balance as of December 31	\$1,491,224	(\$3,606,138)	(\$1,747,628)	\$2,323,279

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Taxes & Assessments	\$1,164	\$45,324	\$46,714	\$47,180
Licenses & Permits	40,316	66,063	22,353	22,580
Governmental Revenues	45,925	30,626	417,149	421,320
Service Revenues	30,430,059	31,322,632	30,918,280	31,227,460
Note/Bond Proceeds	12,702,679	5,050,258	1,798,117	10,000,000
Other	1,079,993	1,003,124	573,402	579,140
Interfund Transfers	1,146,000	2,415,929	4,895,166	4,895,170
Interfund Service Revenue	1,106,339	3,371,261	3,659,592	3,696,190
TOTAL WATER FUND RECEIPTS	\$46,552,475	\$43,305,217	\$42,330,773	\$50,889,040

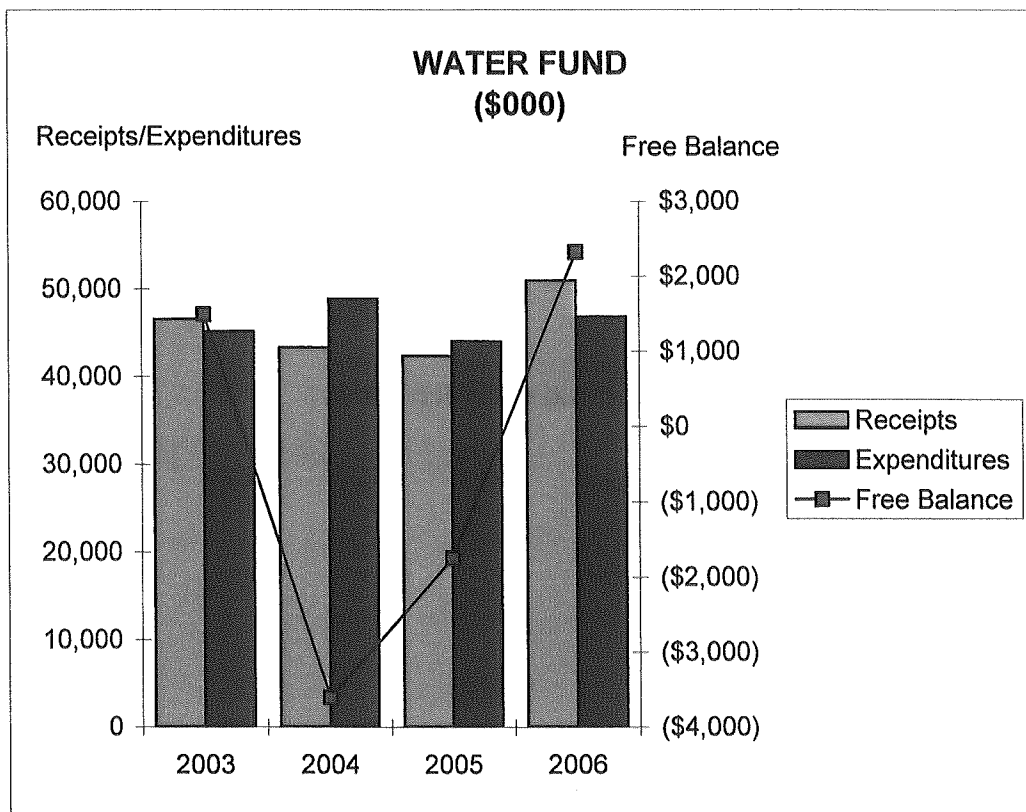
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$13,808,792	\$13,809,941	\$13,187,082	\$14,061,480
Other Operations & Maintenance	22,461,575	24,205,375	25,720,549	22,706,320
Capital Outlay	8,881,666	10,834,839	5,069,656	10,050,000
TOTAL WATER FUND EXPENDITURES	\$45,152,033	\$48,850,155	\$43,977,287	\$46,817,800

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WATER FUND
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	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$7,140	\$8,540	\$2,995	\$1,349
Receipts	46,552	43,305	42,331	50,889
Available Resources	\$53,692	\$51,845	\$45,326	\$52,238
Expenditures	45,152	48,850	43,977	46,818
Encumbrances	7,049	6,602	3,097	3,097
Total Uses	\$52,201	\$55,452	\$47,074	\$49,915
Free Balance December 31	\$1,491	(\$3,607)	(\$1,748)	\$2,323



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

SEWER FUND (5005)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$5,357,623	\$4,513,684	\$6,591,149	\$8,117,243
Receipts - 01/01-12/31	36,033,664	46,502,320	54,926,238	49,843,350
Available Resources	\$41,391,287	\$51,016,004	\$61,517,387	\$57,960,593
Less Expenditures - 01/01 - 12/31	36,877,603	44,424,855	53,400,144	49,071,130
Cash on Hand as of December 31	\$4,513,684	\$6,591,149	\$8,117,243	\$8,889,463
Less: End of -Year Encumbrances	4,207,134	2,040,428	10,560,183	5,000,000
Unencumbered Balance as of December 31	\$306,550	\$4,550,721	(\$2,442,940)	\$3,889,463

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Licenses & Permits	\$15,330	\$25,033	\$24,902	\$25,150
Governmental Revenues	3,899	482,242	817,323	825,500
Sewer Service Charge	27,501,493	26,476,743	27,748,143	28,303,100
Fees (Out of Town)	4,784,500	6,502,270	6,178,746	6,302,320
Other Service Revenues	2,549,693	2,063,107	2,100,133	2,142,140
Note/Bond Proceeds	0	8,000,000	12,316,204	6,500,000
Other	128,749	135,006	263,667	266,300
Interfund Transfers	1,050,000	2,815,400	5,390,943	5,390,940
Interfund Service Revenue	0	2,519	86,177	87,900
TOTAL SEWER FUND RECEIPTS	\$36,033,664	\$46,502,320	\$54,926,238	\$49,843,350

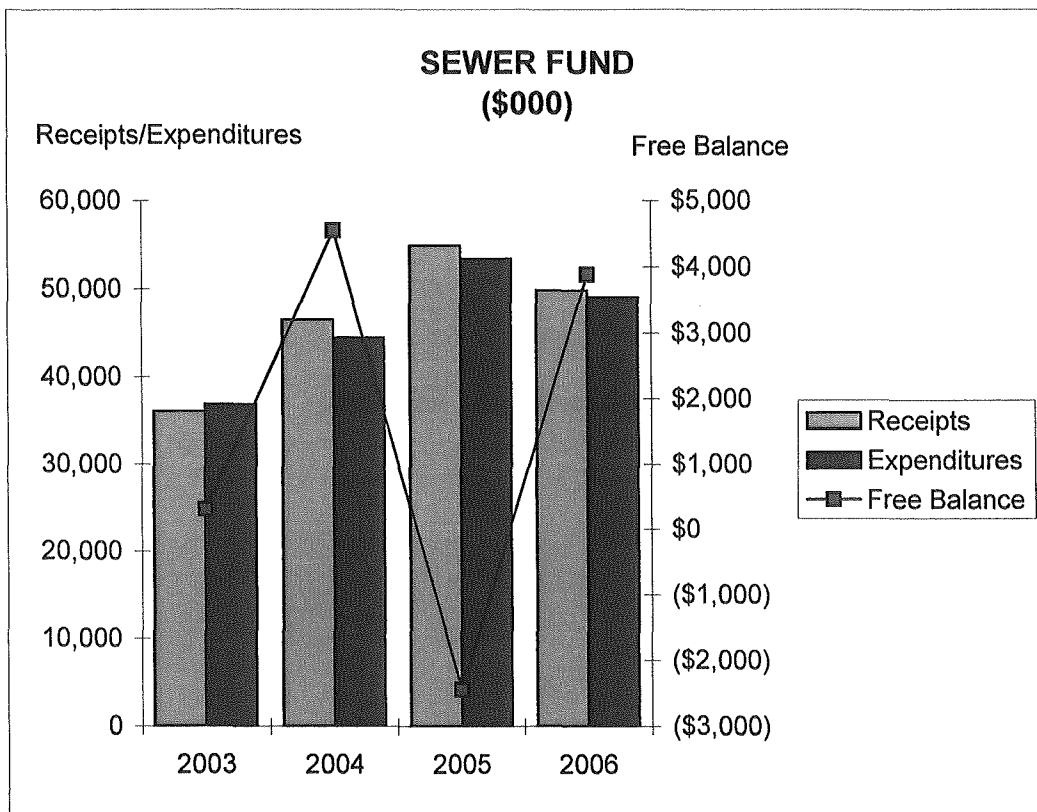
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$7,247,942	\$7,457,981	\$7,465,624	\$8,320,460
Other Operations & Maintenance	27,822,991	29,856,952	31,023,492	29,950,670
Capital Outlay	1,806,670	7,109,922	14,911,028	10,800,000
TOTAL SEWER FUND EXPENDITURES	\$36,877,603	\$44,424,855	\$53,400,144	\$49,071,130

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SEWER FUND
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	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$5,357	\$4,513	\$6,590	\$8,116
Receipts	36,034	46,502	54,926	49,844
Available Resources	\$41,391	\$51,015	\$61,516	\$57,960
Expenditures	36,878	44,425	53,400	49,071
Encumbrances	4,207	2,040	10,560	5,000
Total Uses	\$41,085	\$46,465	\$63,960	\$54,071
Free Balance December 31	\$306	\$4,550	(\$2,444)	\$3,889



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

OIL AND GAS FUND (5010)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$110,727	\$206,490	\$315,529	\$479,296
Receipts - 01/01-12/31	286,390	354,790	407,765	411,840
Available Resources	\$397,117	\$561,280	\$723,294	\$891,136
Less Expenditures - 01/01 - 12/31	190,627	245,751	243,998	517,810
Cash on Hand as of December 31	\$206,490	\$315,529	\$479,296	\$373,326
Less: End of -Year Encumbrances	60,485	73,374	27,023	27,000
Unencumbered Balance as of December 31	\$146,005	\$242,155	\$452,273	\$346,326

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Investment Earnings	\$2,060	\$2,219	\$0	\$0
Service Revenues	284,330	352,571	407,765	411,840
TOTAL OIL AND GAS FUND RECEIPTS	\$286,390	\$354,790	\$407,765	\$411,840

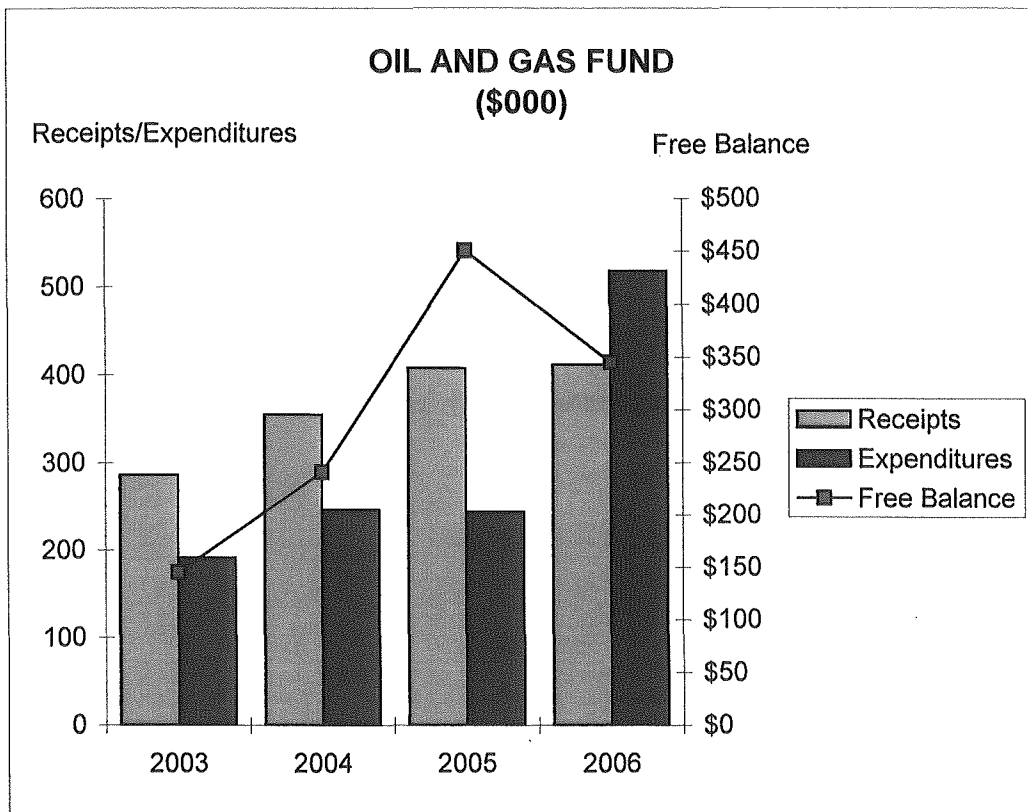
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$109,313	\$112,282	\$114,100	\$119,500
Other Operations & Maintenance	81,314	133,469	129,898	398,310
Capital Outlay	0	0	0	0
TOTAL OIL AND GAS FUND EXPENDITURES	\$190,627	\$245,751	\$243,998	\$517,810

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OIL AND GAS FUND
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	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$110	\$205	\$314	\$478
Receipts	286	355	408	412
Available Resources	\$396	\$560	\$722	\$890
Expenditures	191	246	244	518
Encumbrances	60	73	27	27
Total Uses	\$251	\$319	\$271	\$545
Free Balance December 31	\$145	\$241	\$451	\$345



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

GOLF COURSE FUND (5015)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$34,291	\$84,735	(\$261,377)	(\$381,791)
Receipts - 01/01-12/31	1,319,715	908,951	1,180,946	1,300,110
Available Resources	\$1,354,006	\$993,686	\$919,569	\$918,319
Less Expenditures - 01/01 - 12/31	1,269,271	1,255,063	1,301,360	1,287,080
Cash on Hand as of December 31	\$84,735	(\$261,377)	(\$381,791)	(\$368,761)
Less: End of -Year Encumbrances	58,818	46,278	30,984	31,000
Unencumbered Balance as of December 31	\$25,917	(\$307,655)	(\$412,775)	(\$399,761)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Green Fees	\$646,128	\$669,500	\$653,039	\$750,000
Range Fees	10,526	17,755	16,007	25,000
Cart Rentals	135,448	144,134	144,903	149,250
Governmental Revenues	0	16,842	3	0
Other	197,613	60,720	86,994	87,860
General Fund Subsidy	330,000	0	280,000	288,000
TOTAL GOLF COURSE FUND RECEIPTS	\$1,319,715	\$908,951	\$1,180,946	\$1,300,110

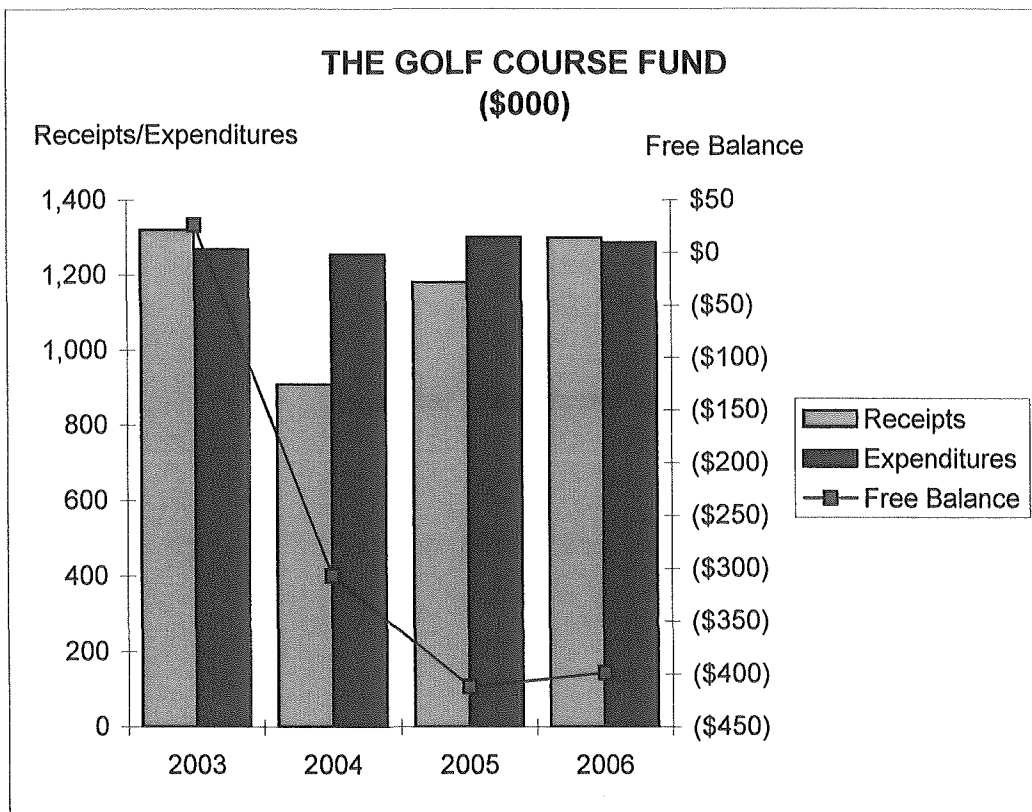
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$676,658	\$764,797	\$789,575	\$811,120
Other Operations & Maintenance	584,403	490,266	511,785	475,960
Capital Outlay	8,210	0	0	0
TOTAL GOLF COURSE FUND EXPENDITURES	\$1,269,271	\$1,255,063	\$1,301,360	\$1,287,080

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THE GOLF COURSE FUND
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	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$34	\$85	(\$261)	(\$381)
Receipts	1,320	909	1,181	1,300
Available Resources	\$1,354	\$994	\$920	\$919
Expenditures	1,269	1,255	1,301	1,287
Encumbrances	59	46	31	31
Total Uses	\$1,328	\$1,301	\$1,332	\$1,318
Free Balance December 31	\$26	(\$307)	(\$412)	(\$399)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

AIRPORT FUND (5020)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$56,846	\$242,334	\$172,210	\$37,267
Receipts - 01/01-12/31	860,531	648,104	517,923	633,700
Available Resources	\$917,377	\$890,438	\$690,133	\$670,967
Less Expenditures - 01/01 - 12/31	675,043	718,228	652,866	667,250
Cash on Hand as of December 31	\$242,334	\$172,210	\$37,267	\$3,717
Less: End of -Year Encumbrances	217,186	94,542	81,283	81,000
Unencumbered Balance as of December 31	\$25,148	\$77,668	(\$44,016)	(\$77,283)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
General Fund Subsidy	\$260,775	\$213,722	\$165,960	\$230,220
Parking Concessions	36,943	61,202	68,265	68,950
Governmental Revenues	344,741	153,000	33,182	33,510
Land Lease	91,481	99,899	109,054	110,140
Gas & Oil Royalties	2,652	109,164	118,722	119,910
Other	38,939	11,117	22,740	70,970
Interfund Transfers	85,000	0	0	0
TOTAL AIRPORT FUND RECEIPTS	\$860,531	\$648,104	\$517,923	\$633,700

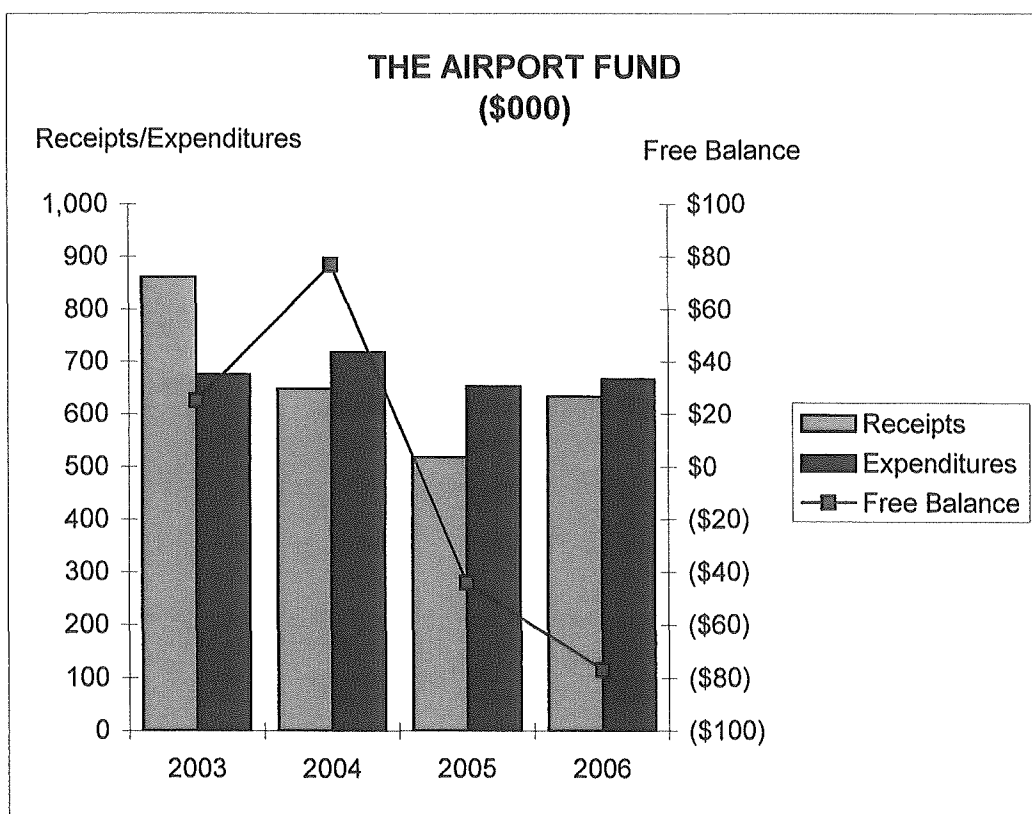
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$360,510	\$374,567	\$405,661	\$345,130
Other Operations & Maintenance	283,297	171,126	247,205	152,120
Capital Outlay	31,236	172,535	0	170,000
TOTAL AIRPORT FUND EXPENDITURES	\$675,043	\$718,228	\$652,866	\$667,250

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THE AIRPORT FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$56	\$242	\$172	\$37
Receipts	861	648	518	634
Available Resources	\$917	\$890	\$690	\$671
Expenditures	675	718	653	667
Encumbrances	217	95	81	81
Total Uses	\$892	\$813	\$734	\$748
Free Balance December 31	\$25	\$77	(\$44)	(\$77)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

OFF-STREET PARKING FACILITIES FUND (5030)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$420,544	\$730,124	\$390,250	\$499,285
Receipts - 01/01-12/31	4,603,489	4,260,185	4,951,545	5,050,580
Available Resources	\$5,024,033	\$4,990,309	\$5,341,795	\$5,549,865
Less Expenditures - 01/01 - 12/31	4,293,909	4,600,059	4,842,510	4,952,920
Cash on Hand as of December 31	\$730,124	\$390,250	\$499,285	\$596,945
Less: End of -Year Encumbrances	167,159	372,212	437,115	437,000
Unencumbered Balance as of December 31	\$562,965	\$18,038	\$62,170	\$159,945

COMPARATIVE SUMMARY OF RECEIPTS

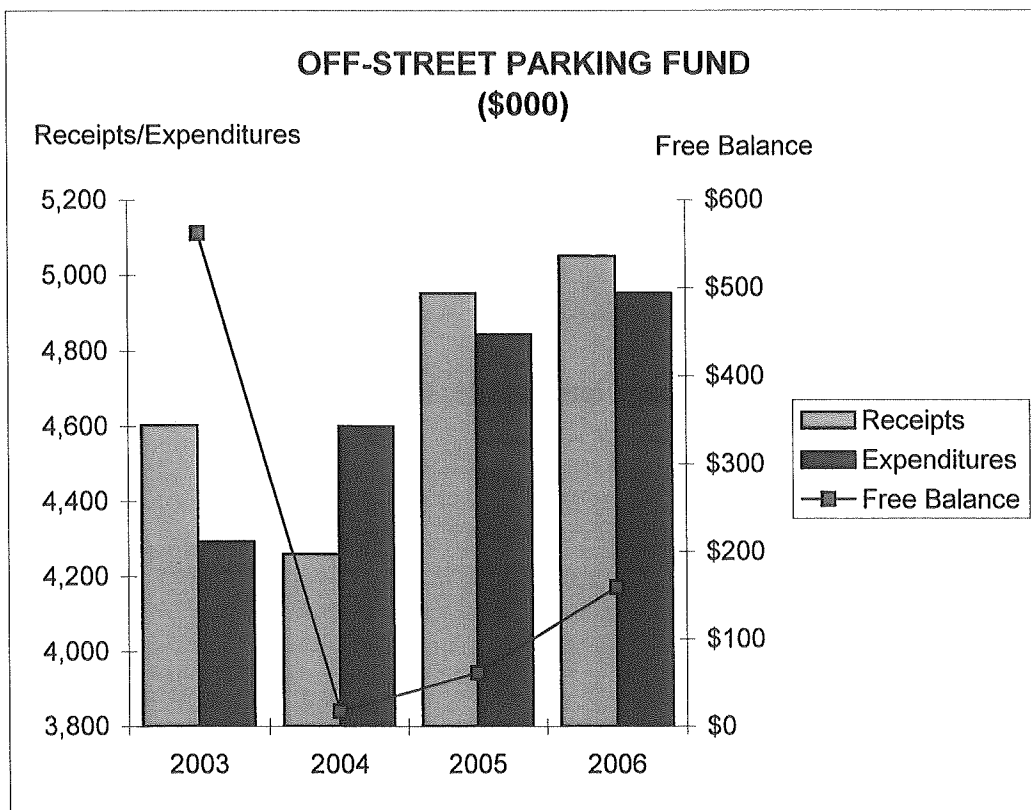
SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Morley Deck	\$516,583	\$476,417	\$544,923	\$555,820
Cascade Deck	1,425,468	1,393,311	1,519,051	1,549,430
Opportunity Park Deck	136,971	124,168	198,822	202,800
O'Neil's Deck	270,276	227,772	281,597	287,230
Superblock Decks I & II	1,070,378	921,774	1,068,144	1,089,510
Citicenter Deck	187,374	171,375	173,258	176,720
Broadway Deck	267,988	265,369	282,046	287,690
High-Market Deck	0	82,115	297,223	303,170
Landmark Garage	0	126,625	118,581	120,950
Other	728,451	471,259	467,900	477,260
TOTAL OFF-STREET PARKING FACILITIES FUND RECEIPTS	\$4,603,489	\$4,260,185	\$4,951,545	\$5,050,580

COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	4,293,909	4,600,059	4,842,510	4,952,920
Capital Outlay	0	0	0	0
TOTAL OFF-STREET PARKING FACILITIES FUND EXPENDITURES	\$4,293,909	\$4,600,059	\$4,842,510	\$4,952,920

OFF-STREET PARKING FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$420	\$729	\$389	\$498
Receipts	4,603	4,260	4,952	5,051
Available Resources	\$5,023	\$4,989	\$5,341	\$5,549
Expenditures	4,294	4,600	4,843	4,953
Encumbrances	167	372	437	437
Total Uses	\$4,461	\$4,972	\$5,280	\$5,390
Free Balance December 31	\$562	\$17	\$61	\$159



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

MOTOR EQUIPMENT FUND (6000)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$105,136	(\$496,760)	(\$738,771)	(\$988,347)
Receipts - 01/01-12/31	6,843,978	7,211,927	7,522,086	7,529,350
Available Resources	\$6,949,114	\$6,715,167	\$6,783,315	\$6,541,003
Less Expenditures - 01/01 - 12/31	7,445,874	7,453,938	7,771,662	7,156,040
Cash on Hand as of December 31	(\$496,760)	(\$738,771)	(\$988,347)	(\$615,037)
Less: End of -Year Encumbrances	1,125,157	1,066,331	633,417	633,000
Unencumbered Balance as of December 31	(\$1,621,917)	(\$1,805,102)	(\$1,621,764)	(\$1,248,037)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Sales and Service	\$268,884	\$345,389	\$505,655	\$510,710
Other	8,188	12,028	18,110	18,290
Interfund Services	6,566,906	6,854,510	6,998,321	7,000,350
TOTAL MOTOR EQUIPMENT FUND RECEIPTS	\$6,843,978	\$7,211,927	\$7,522,086	\$7,529,350

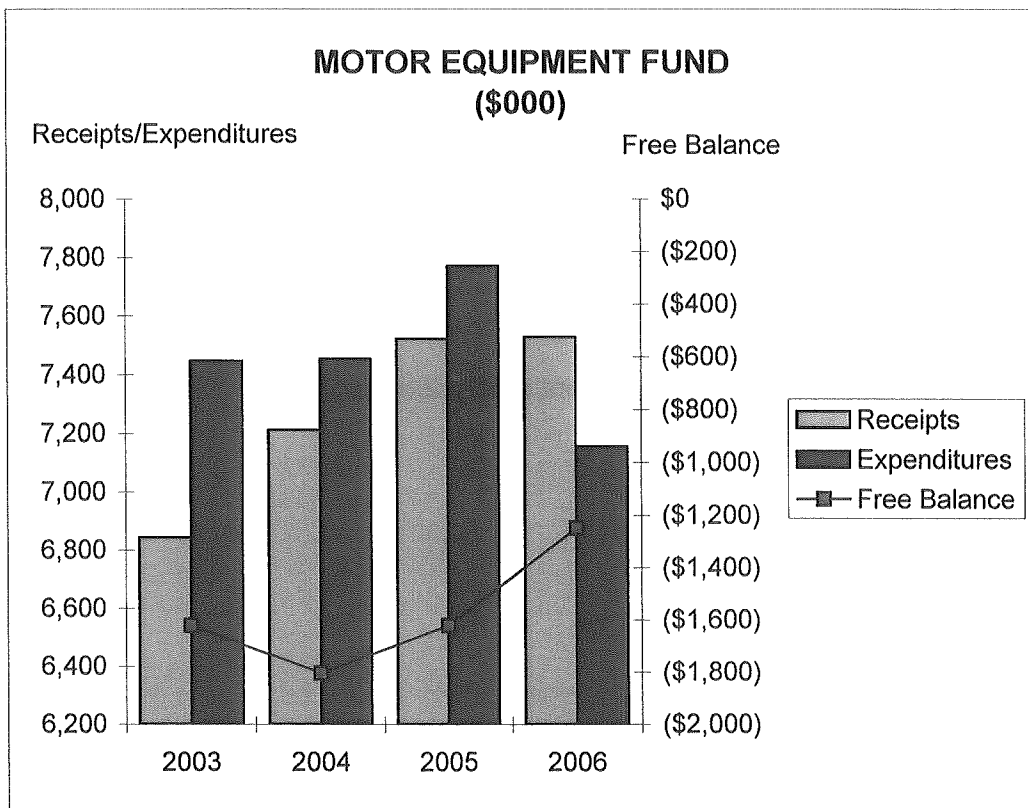
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$2,654,900	\$2,618,138	\$2,326,444	\$2,449,660
Other Operations & Maintenance	4,255,936	4,656,898	5,238,958	4,656,380
Capital Outlay	535,038	178,902	206,260	50,000
TOTAL MOTOR EQUIPMENT FUND EXPENDITURES	\$7,445,874	\$7,453,938	\$7,771,662	\$7,156,040

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MOTOR EQUIPMENT FUND
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	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$105	(\$497)	(\$739)	(\$989)
Receipts	6,844	7,212	7,522	7,529
Available Resources	\$6,949	\$6,715	\$6,783	\$6,540
Expenditures	7,446	7,454	7,772	7,156
Encumbrances	1,125	1,066	633	633
Total Uses	\$8,571	\$8,520	\$8,405	\$7,789
Free Balance December 31	(\$1,622)	(\$1,805)	(\$1,622)	(\$1,249)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

LIABILITY SELF-INSURANCE FUND (6005)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$1,063,920	\$404,303	\$312,468	(\$1,845,515)
Receipts - 01/01-12/31	19,412,967	21,399,967	21,055,637	24,415,520
Available Resources	\$20,476,887	\$21,804,270	\$21,368,105	\$22,570,005
Less Expenditures - 01/01 - 12/31	20,072,584	21,491,802	23,213,620	22,900,000
Cash on Hand as of December 31	\$404,303	\$312,468	(\$1,845,515)	(\$329,995)
Less: End of -Year Encumbrances	0	11,639	54,218	54,000
Unencumbered Balance as of December 31	\$404,303	\$300,829	(\$1,899,733)	(\$383,995)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Other	\$585,717	\$196,007	\$297,897	\$300,880
Interfund Service Revenue	18,827,250	21,203,960	20,757,740	24,114,640
TOTAL LIABILITY SELF- INSURANCE FUND RECEIPTS	\$19,412,967	\$21,399,967	\$21,055,637	\$24,415,520

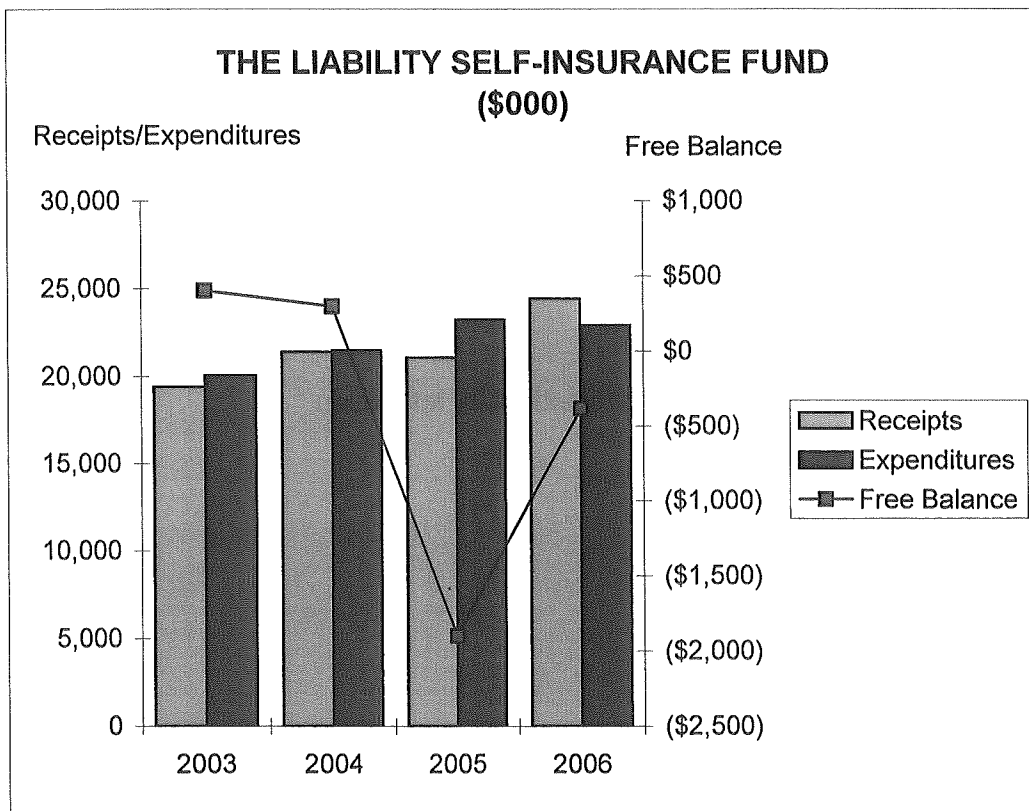
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	20,072,584	21,491,802	23,213,620	22,900,000
Capital Outlay	0	0	0	0
TOTAL LIABILITY SELF- INSURANCE FUND EXPENDITURES	\$20,072,584	\$21,491,802	\$23,213,620	\$22,900,000

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THE LIABILITY SELF-INSURANCE FUND
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	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$1,063	\$403	\$311	(\$1,847)
Receipts	19,413	21,400	21,056	24,416
Available Resources	\$20,476	\$21,803	\$21,367	\$22,569
Expenditures	20,073	21,492	23,214	22,900
Encumbrances	0	12	54	54
Total Uses	\$20,073	\$21,504	\$23,268	\$22,954
Free Balance December 31	\$403	\$299	(\$1,901)	(\$385)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

WORKER'S

COMPENSATION RESERVE FUND (6007)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$478,156	\$6,333,329	\$4,733,342	\$3,866,879
Receipts - 01/01-12/31	7,549,581	994,732	1,911,192	1,930,310
Available Resources	\$8,027,737	\$7,328,061	\$6,644,534	\$5,797,189
Less Expenditures - 01/01 - 12/31	1,694,408	2,594,719	2,777,655	3,010,000
Cash on Hand as of December 31	\$6,333,329	\$4,733,342	\$3,866,879	\$2,787,189
Less: End of -Year Encumbrances	7,008	16,536	11,349	11,000
Unencumbered Balance as of December 31	\$6,326,321	\$4,716,806	\$3,855,530	\$2,776,189

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Other	\$5,900,141	\$20,012	\$40,592	\$41,000
Interfund Service Revenue	1,649,440	974,720	1,870,600	1,889,310
TOTAL WORKER'S COMPENSATION RESERVE FUND RECEIPTS	\$7,549,581	\$994,732	\$1,911,192	\$1,930,310

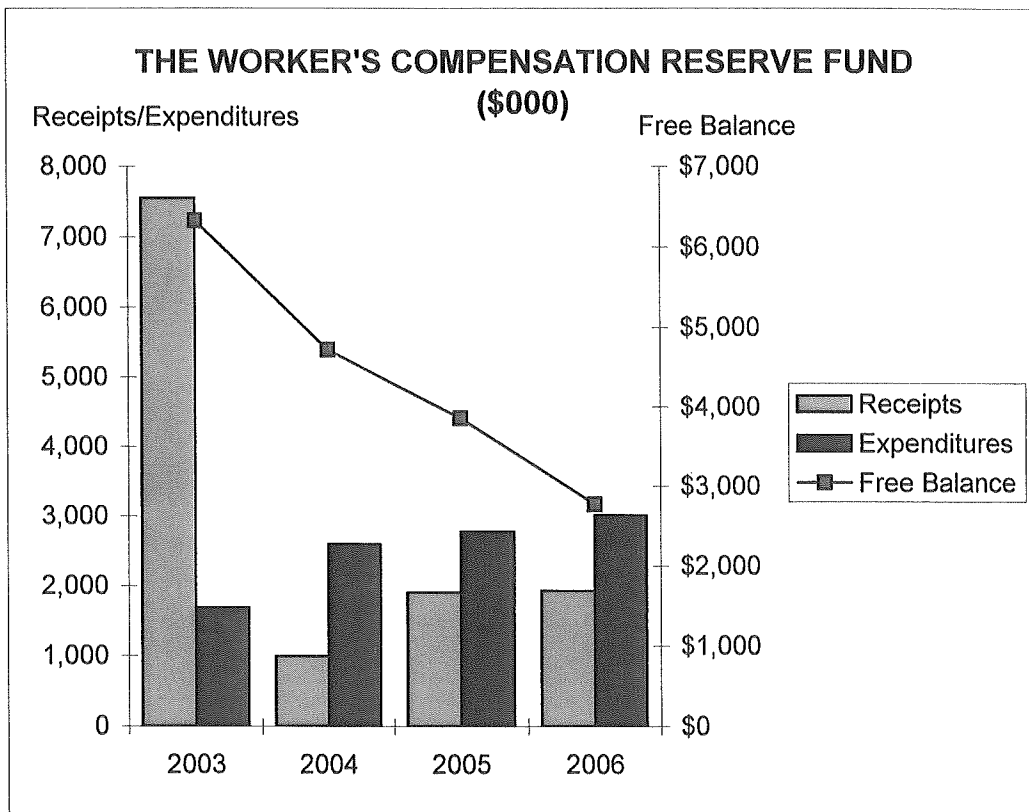
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	1,694,408	2,594,719	2,777,655	3,010,000
Capital Outlay	0	0	0	0
TOTAL WORKER'S COMPENSATION RESERVE FUND EXPENDITURES	\$1,694,408	\$2,594,719	\$2,777,655	\$3,010,000

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THE WORKER'S COMPENSATION RESERVE FUND
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	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$478	\$6,334	\$4,734	\$3,867
Receipts	7,550	995	1,911	1,930
Available Resources	\$8,028	\$7,329	\$6,645	\$5,797
Expenditures	1,694	2,595	2,778	3,010
Encumbrances	7	17	11	11
Total Uses	\$1,701	\$2,612	\$2,789	\$3,021
Free Balance December 31	\$6,327	\$4,717	\$3,856	\$2,776



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

SELF-INSURANCE SETTLEMENT FUND (6009)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$241	(\$537,259)	(\$557,698)	(\$574,198)
Receipts - 01/01-12/31	255,055	0	9,000	209,000
Available Resources	\$255,296	(\$537,259)	(\$548,698)	(\$365,198)
Less Expenditures - 01/01 - 12/31	792,555	20,439	25,500	100,000
Cash on Hand as of December 31	(\$537,259)	(\$557,698)	(\$574,198)	(\$465,198)
Less: End of -Year Encumbrances	0	0	0	0
Unencumbered Balance as of December 31	(\$537,259)	(\$557,698)	(\$574,198)	(\$465,198)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Interfund Transfers	\$255,055	\$0	\$9,000	\$209,000

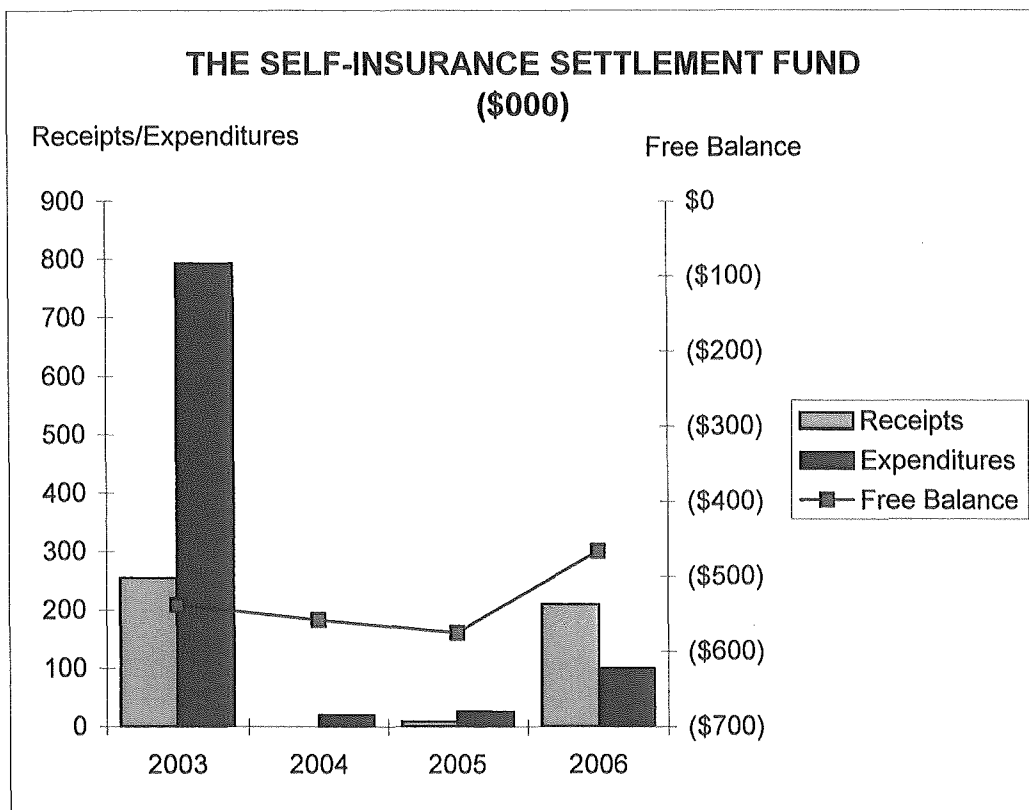
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	792,555	20,439	25,500	100,000
Capital Outlay	0	0	0	0
TOTAL SELF-INSURANCE SETTLEMENT FUND EXPENDITURES	\$792,555	\$20,439	\$25,500	\$100,000

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THE SELF-INSURANCE SETTLEMENT FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$0	(\$538)	(\$558)	(\$575)
Receipts	255	0	9	209
Available Resources	\$255	(\$538)	(\$549)	(\$366)
Expenditures	793	20	26	100
Encumbrances	0	0	0	0
Total Uses	\$793	\$20	\$26	\$100
Free Balance December 31	(\$538)	(\$558)	(\$575)	(\$466)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

STOREROOM FUND (6010)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$235,483	\$53,121	\$18,730	(\$231,771)
Receipts - 01/01-12/31	1,179,306	1,378,376	1,289,650	1,589,960
Available Resources	\$1,414,789	\$1,431,497	\$1,308,380	\$1,358,189
Less Expenditures - 01/01 - 12/31	1,361,668	1,412,767	1,540,151	1,707,050
Cash on Hand as of December 31	\$53,121	\$18,730	(\$231,771)	(\$348,861)
Less: End of -Year Encumbrances	561,268	284,337	272,944	273,000
Unencumbered Balance as of December 31	(\$508,147)	(\$265,607)	(\$504,715)	(\$621,861)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Other	\$428	\$3,799	\$263	\$270
Interfund Service Revenues	1,178,878	1,374,577	1,289,387	1,589,690
TOTAL STOREROOM FUND RECEIPTS	\$1,179,306	\$1,378,376	\$1,289,650	\$1,589,960

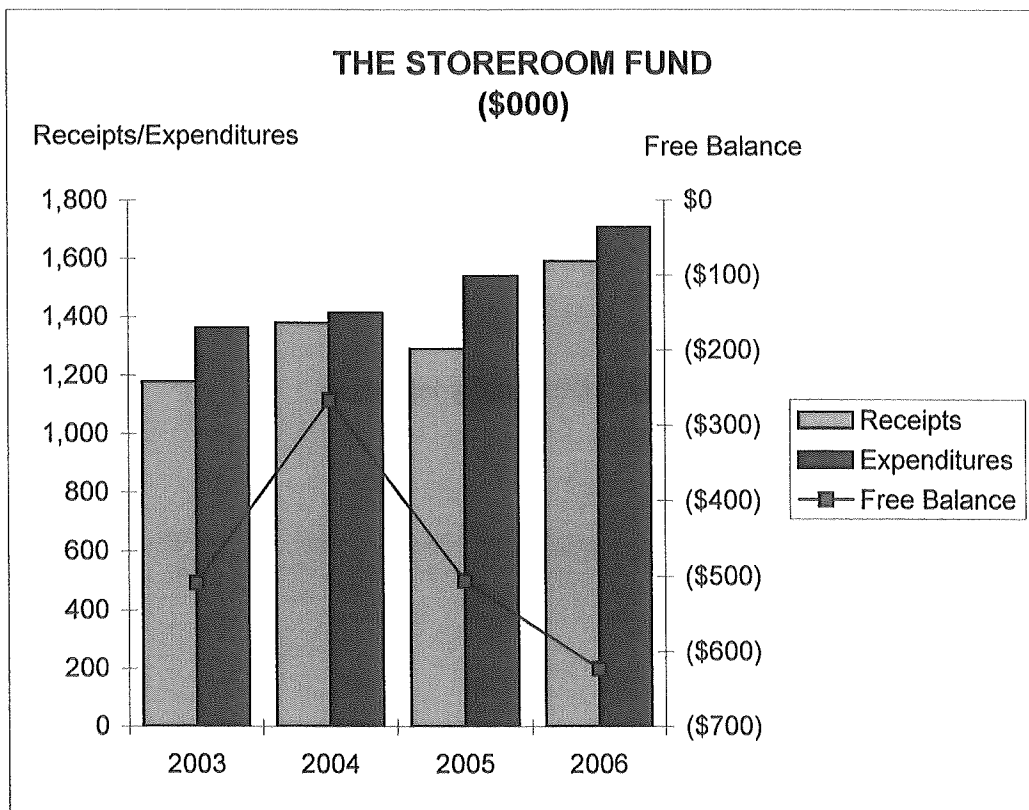
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$140,706	\$183,227	\$213,602	\$267,120
Other Operations & Maintenance	1,219,306	1,217,276	1,324,730	1,439,930
Capital Outlay	1,656	12,264	1,819	0
TOTAL STOREROOM FUND EXPENDITURES	\$1,361,668	\$1,412,767	\$1,540,151	\$1,707,050

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THE STOREROOM FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$235	\$52	\$17	(\$233)
Receipts	1,179	1,378	1,290	1,590
Available Resources	\$1,414	\$1,430	\$1,307	\$1,357
Expenditures	1,362	1,413	1,540	1,707
Encumbrances	561	284	273	273
Total Uses	\$1,923	\$1,697	\$1,813	\$1,980
Free Balance December 31	(\$509)	(\$267)	(\$506)	(\$623)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

TELEPHONE SYSTEM FUND (6015)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$153,377	\$207,036	\$194,162	\$262,175
Receipts - 01/01-12/31	522,844	406,673	642,557	617,570
Available Resources	\$676,221	\$613,709	\$836,719	\$879,745
Less Expenditures - 01/01 - 12/31	469,185	419,547	574,544	511,000
Cash on Hand as of December 31	\$207,036	\$194,162	\$262,175	\$368,745
Less: End of -Year Encumbrances	152,659	192,717	97,461	97,000
Unencumbered Balance as of December 31	\$54,377	\$1,445	\$164,714	\$271,745

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Service Revenues	\$89,761	\$126,604	\$79,703	\$80,500
Other	57,381	31,902	41,762	42,180
Interfund Service Revenues	375,702	248,167	521,092	494,890
TOTAL TELEPHONE SYSTEM FUND RECEIPTS	\$522,844	\$406,673	\$642,557	\$617,570

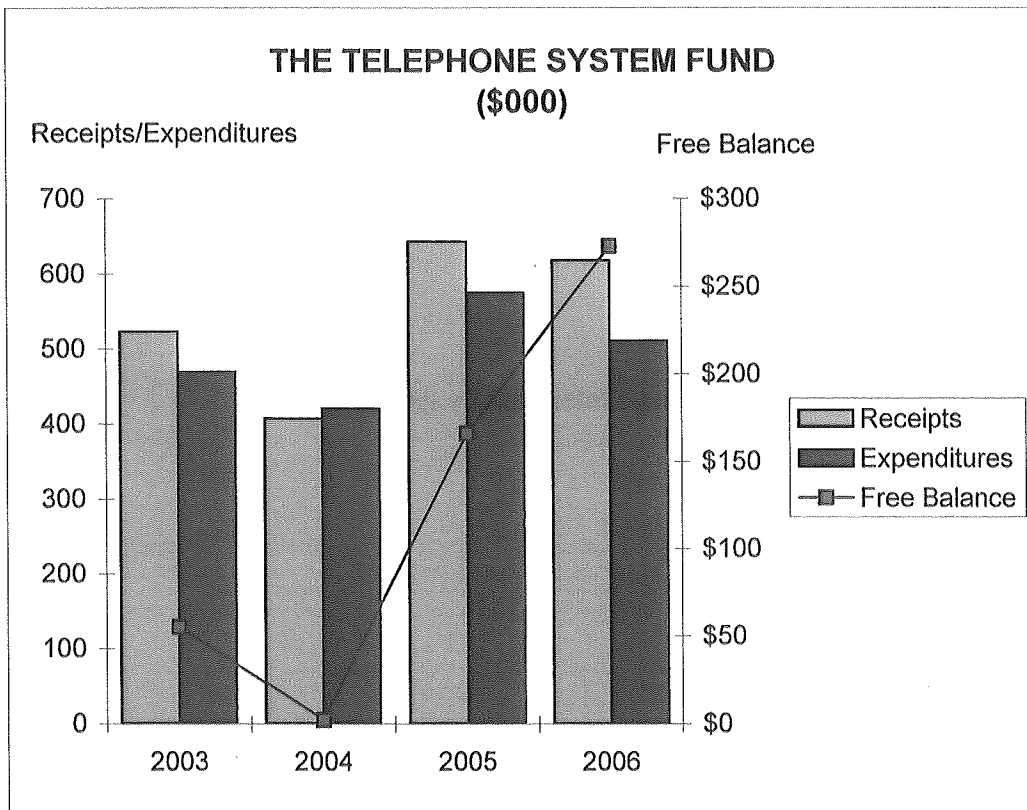
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	469,185	419,547	574,544	511,000
Capital Outlay	0	0	0	0
TOTAL TELEPHONE SYSTEM FUND EXPENDITURES	\$469,185	\$419,547	\$574,544	\$511,000

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THE TELEPHONE SYSTEM FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$154	\$208	\$195	\$263
Receipts	523	407	643	618
Available Resources	\$677	\$615	\$838	\$881
Expenditures	469	420	575	511
Encumbrances	153	193	97	97
Total Uses	\$622	\$613	\$672	\$608
Free Balance December 31	\$55	\$2	\$166	\$273



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

GRAPHICS FUND (6020)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$92,511	\$14,674	\$0	\$0
Receipts - 01/01-12/31	186,691	853	0	0
Available Resources	\$279,202	\$15,527	\$0	\$0
Less Expenditures - 01/01 - 12/31	264,528	15,527	0	0
Cash on Hand as of December 31	\$14,674	\$0	\$0	\$0
Less: End of -Year Encumbrances	22,280	829	0	0
Unencumbered Balance as of December 31	(\$7,606)	(\$829)	\$0	\$0

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Other	\$0	\$0	\$0	\$0
Interfund Transfers	103,698	853	0	0
Interfund Service Revenues	82,993	0	0	0
TOTAL GRAPHICS FUND RECEIPTS	\$186,691	\$853	\$0	\$0

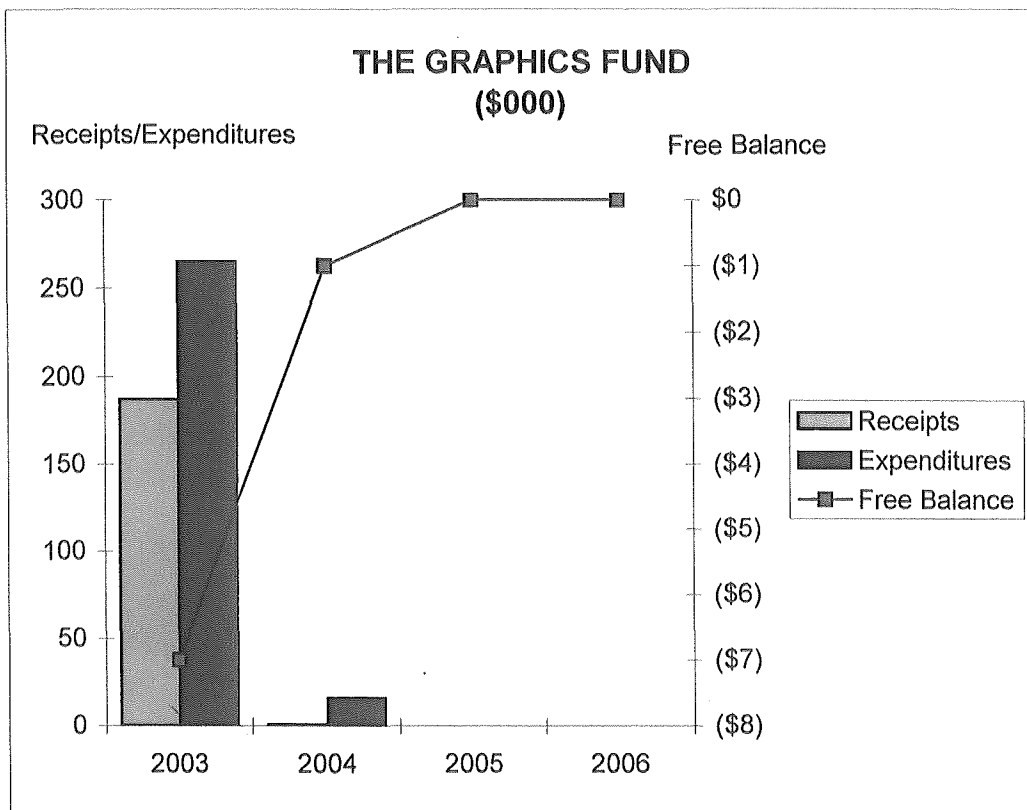
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$107,815	\$0	\$0	\$0
Other Operations & Maintenance	143,379	15,527	0	0
Capital Outlay	13,334	0	0	0
TOTAL GRAPHICS FUND EXPENDITURES	\$264,528	\$15,527	\$0	\$0

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THE GRAPHICS FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$93	\$15	\$0	\$0
Receipts	187	1	0	0
Available Resources	\$280	\$16	\$0	\$0
Expenditures	265	16	0	0
Encumbrances	22	1	0	0
Total Uses	\$287	\$17	\$0	\$0
Free Balance December 31	(\$7)	(\$1)	\$0	\$0



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

ENGINEERING BUREAU FUND (6025)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$61,005)	\$357,966	\$463,427	\$475,985
Receipts - 01/01-12/31	9,953,118	9,919,765	9,593,462	10,660,480
Available Resources	\$9,892,113	\$10,277,731	\$10,056,889	\$11,136,465
Less Expenditures - 01/01 - 12/31	9,534,147	9,814,304	9,580,904	10,657,550
Cash on Hand as of December 31	\$357,966	\$463,427	\$475,985	\$478,915
Less: End of -Year Encumbrances	124,557	35,251	44,862	45,000
Unencumbered Balance as of December 31	\$233,409	\$428,176	\$431,123	\$433,915

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Service Revenues	\$1,470	\$0	\$1,051	\$1,060
Other	466	2,606	909	920
Interfund Service Revenues	9,951,182	9,917,159	9,591,502	10,658,500
TOTAL ENGINEERING BUREAU FUND RECEIPTS	\$9,953,118	\$9,919,765	\$9,593,462	\$10,660,480

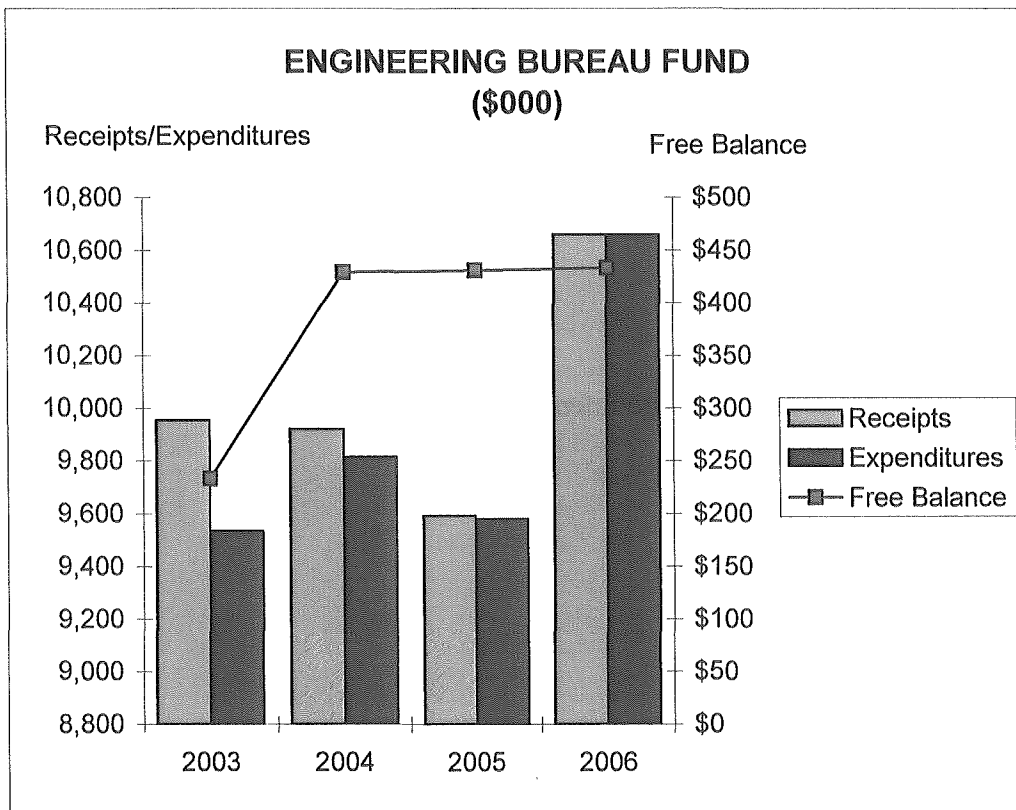
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$5,482,339	\$5,552,706	\$5,424,846	\$5,682,710
Other Operations & Maintenance	4,046,208	4,246,312	4,156,058	4,974,840
Capital Outlay	5,600	15,286	0	0
TOTAL ENGINEERING BUREAU FUND EXPENDITURES	\$9,534,147	\$9,814,304	\$9,580,904	\$10,657,550

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ENGINEERING BUREAU FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$61)	\$358	\$464	\$476
Receipts	9,953	9,920	9,593	10,660
Available Resources	\$9,892	\$10,278	\$10,057	\$11,136
Expenditures	9,534	9,814	9,581	10,658
Encumbrances	125	35	45	45
Total Uses	\$9,659	\$9,849	\$9,626	\$10,703
Free Balance December 31	\$233	\$429	\$431	\$433



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

MANAGEMENT

INFORMATION SYSTEM

(MIS) FUND (6030)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$976,526)	(\$1,788,407)	(\$1,367,105)	(\$450,514)
Receipts - 01/01-12/31	4,305,467	4,188,617	3,259,266	3,355,120
Available Resources	\$3,328,941	\$2,400,210	\$1,892,161	\$2,904,606
Less Expenditures - 01/01 - 12/31	5,117,348	3,767,315	2,342,675	2,866,040
Cash on Hand as of December 31	(\$1,788,407)	(\$1,367,105)	(\$450,514)	\$38,566
Less: End of -Year Encumbrances	393,690	147,221	103,812	104,000
Unencumbered Balance as of December 31	(\$2,182,097)	(\$1,514,326)	(\$554,326)	(\$65,434)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Interfund Service Revenues	\$4,303,371	\$4,188,597	\$3,259,266	\$3,355,120
Other	2,096	20	0	0
TOTAL MIS FUND RECEIPTS	\$4,305,467	\$4,188,617	\$3,259,266	\$3,355,120

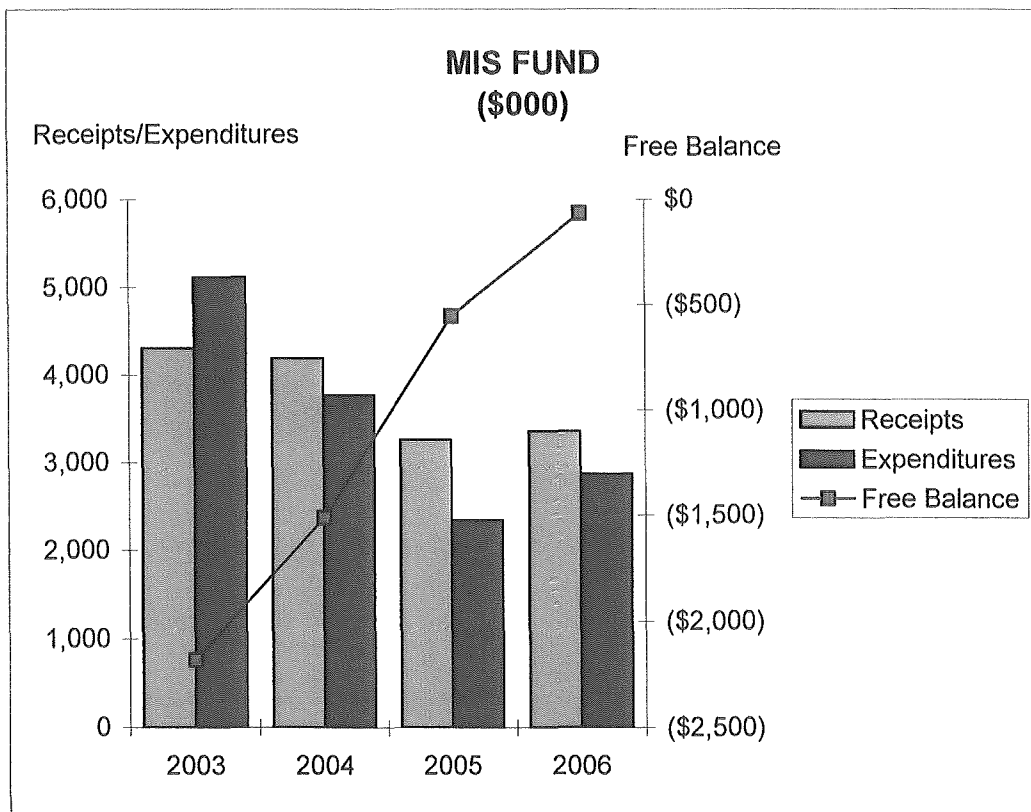
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$1,138,174	\$1,189,983	\$1,359,856	\$1,454,050
Other Operations & Maintenance	3,979,174	2,526,332	982,819	1,411,990
Capital Outlay	0	51,000	0	0
TOTAL MIS FUND EXPENDITURES	\$5,117,348	\$3,767,315	\$2,342,675	\$2,866,040

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MIS FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	(\$977)	(\$1,789)	(\$1,367)	(\$451)
Receipts	4,305	4,189	3,259	3,355
Available Resources	\$3,328	\$2,400	\$1,892	\$2,904
Expenditures	5,117	3,767	2,343	2,866
Encumbrances	394	147	104	104
Total Uses	\$5,511	\$3,914	\$2,447	\$2,970
Free Balance December 31	(\$2,183)	(\$1,514)	(\$555)	(\$66)



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

RESERVE FOR ACCUMULATED LEAVE FUND (6045)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$1,000,000	\$0	\$0	\$0
Receipts - 01/01-12/31	0	0	0	0
Available Resources	\$1,000,000	\$0	\$0	\$0
Less Expenditures - 01/01 - 12/31	1,000,000	0	0	0
Cash on Hand as of December 31	\$0	\$0	\$0	\$0
Less: End of -Year Encumbrances	0	0	0	0
Unencumbered Balance as of December 31	\$0	\$0	\$0	\$0

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Interfund Service Revenues	\$0	\$0	\$0	\$0

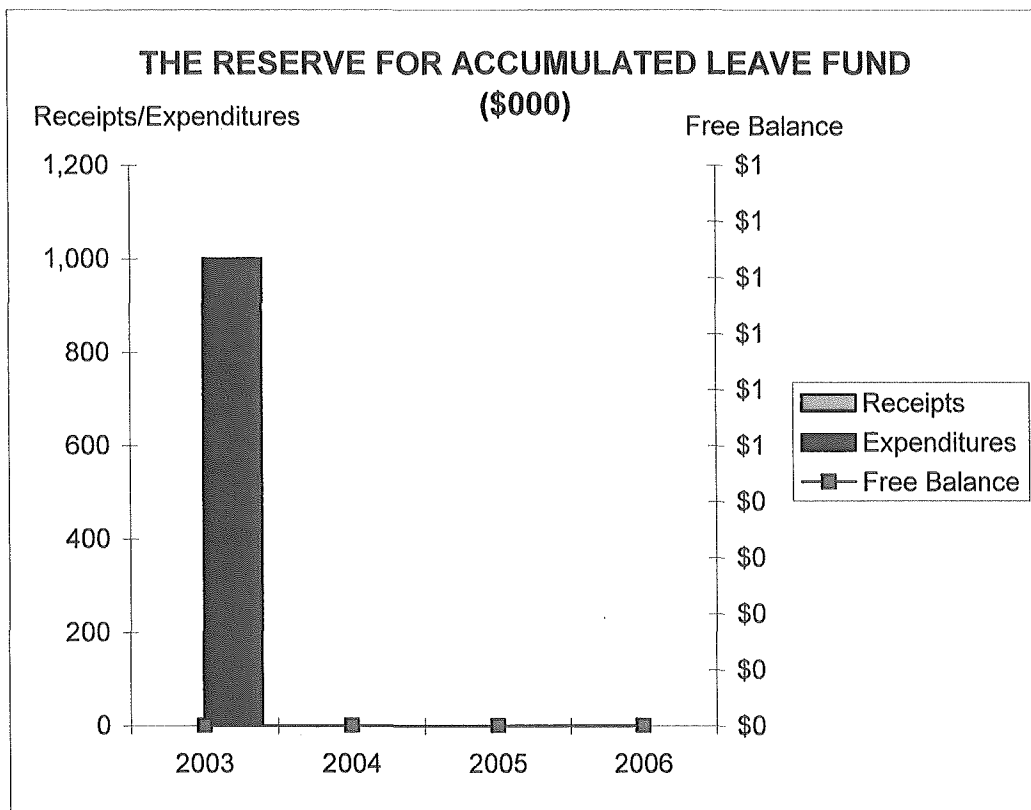
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	1,000,000	0	0	0
Capital Outlay	0	0	0	0
TOTAL RESERVE FOR ACCUMULATED LEAVE FUND EXPENDITURES	\$1,000,000	\$0	\$0	\$0

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THE RESERVE FOR ACCUMULATED LEAVE FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$1,000	\$0	\$0	\$0
Receipts	0	0	0	0
Available Resources	\$1,000	\$0	\$0	\$0
Expenditures	1,000	0	0	0
Encumbrances	0	0	0	0
Total Uses	\$1,000	\$0	\$0	\$0
Free Balance December 31	\$0	\$0	\$0	\$0



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

CLAIRE MERRIX TENNIS TRUST FUND (7000)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$810	\$810	\$810	\$810
Receipts - 01/01-12/31	0	0	0	0
Available Resources	\$810	\$810	\$810	\$810
Less Expenditures - 01/01 - 12/31	0	0	0	0
Cash on Hand as of December 31	\$810	\$810	\$810	\$810
Less: End of -Year Encumbrances	0	0	0	0
Unencumbered Balance as of December 31	\$810	\$810	\$810	\$810

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Miscellaneous Revenues	\$0	\$0	\$0	\$0

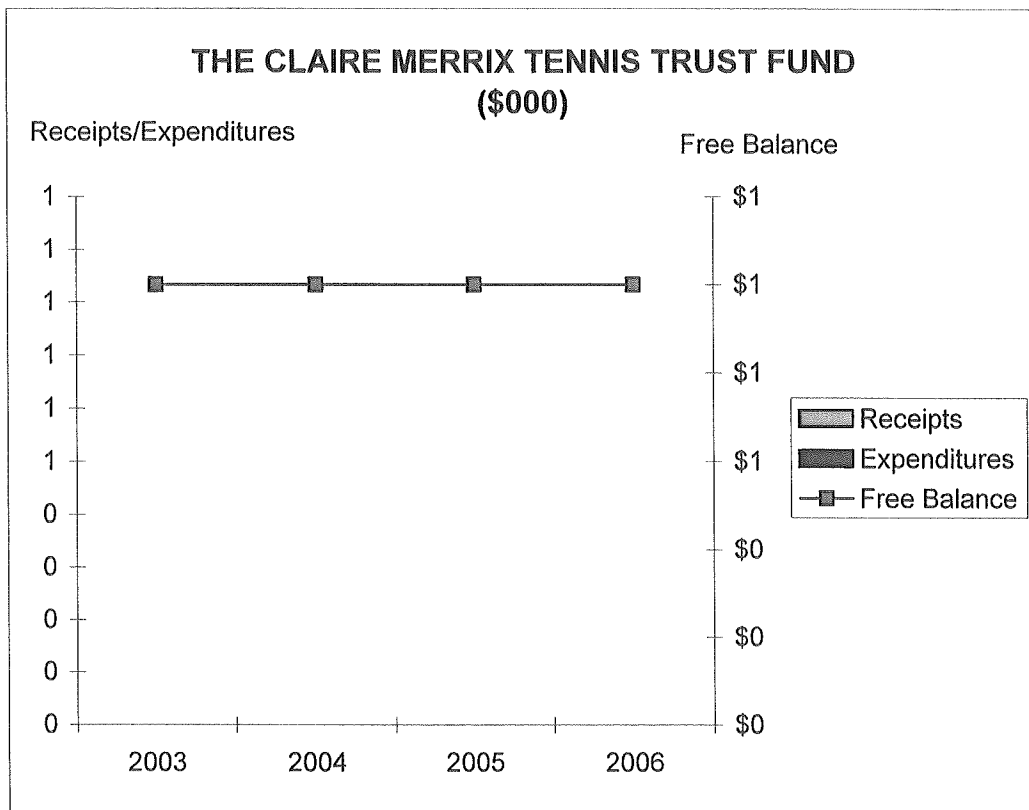
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	0	0	0	0
Capital Outlay	0	0	0	0
TOTAL CLAIRE MERRIX TENNIS FUND EXPENDITURES	\$0	\$0	\$0	\$0

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THE CLAIRE MERRIX TENNIS TRUST FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$1	\$1	\$1	\$1
Receipts	0	0	0	0
Available Resources	\$1	\$1	\$1	\$1
Expenditures	0	0	0	0
Encumbrances	0	0	0	0
Total Uses	\$0	\$0	\$0	\$0
Free Balance December 31	\$1	\$1	\$1	\$1



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

HOLOCAUST MEMORIAL FUND (7003)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$3,856	\$6,057	\$207	\$1,807
Receipts - 01/01-12/31	21,753	6,730	11,519	13,700
Available Resources	\$25,609	\$12,787	\$11,726	\$15,507
Less Expenditures - 01/01 - 12/31	19,552	12,580	9,919	15,500
Cash on Hand as of December 31	\$6,057	\$207	\$1,807	\$7
Less: End of -Year Encumbrances	5,101	513	225	230
Unencumbered Balance as of December 31	\$956	(\$306)	\$1,582	(\$223)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Miscellaneous Revenues	\$9,753	\$6,730	\$6,419	\$8,600
Interfund Transfers	12,000	0	5,100	5,100
TOTAL HOLOCAUST MEMORIAL FUND RECEIPTS	\$21,753	\$6,730	\$11,519	\$13,700

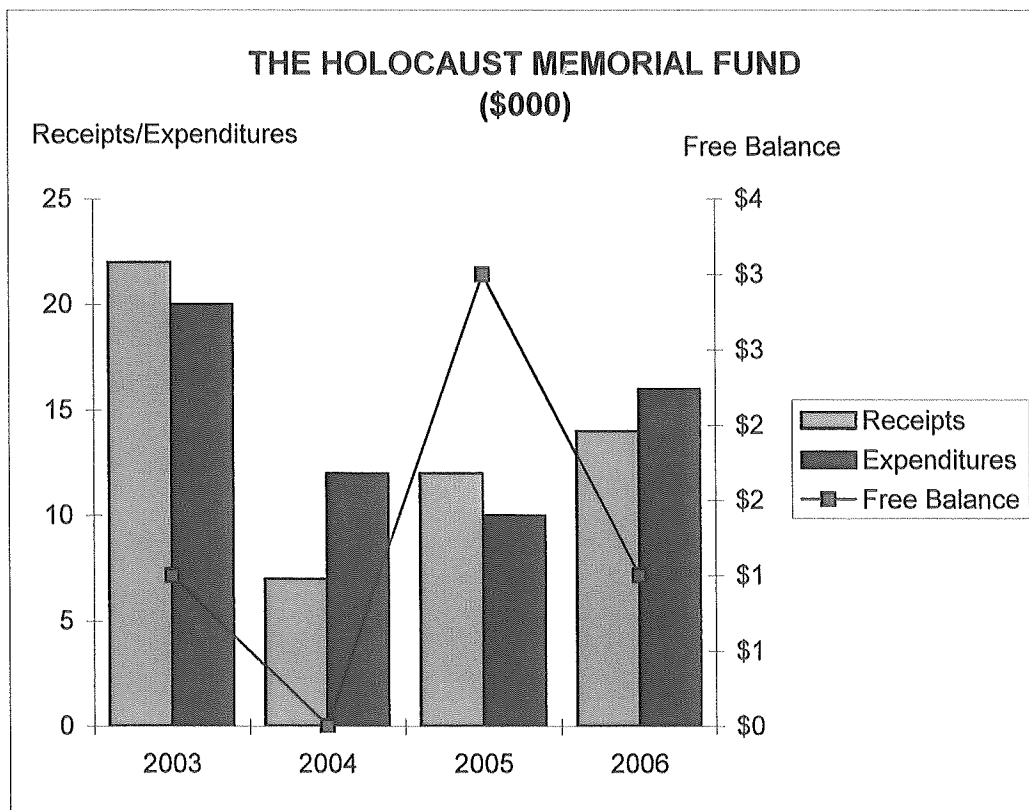
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	19,552	12,580	9,919	15,500
Capital Outlay	0	0	0	0
TOTAL HOLOCAUST MEMORIAL FUND EXPENDITURES	\$19,552	\$12,580	\$9,919	\$15,500

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THE HOLOCAUST MEMORIAL FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$4	\$6	\$1	\$3
Receipts	22	7	12	14
Available Resources	\$26	\$13	\$13	\$17
Expenditures	20	12	10	16
Encumbrances	5	1	0	0
Total Uses	\$25	\$13	\$10	\$16
Free Balance December 31	\$1	\$0	\$3	\$1



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COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

POLICE/FIRE BENEFICIARY FUND (7020)	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$1,000	\$1,300	\$1,600	\$2,000
Receipts - 01/01-12/31	300	300	400	400
Available Resources	\$1,300	\$1,600	\$2,000	\$2,400
Less Expenditures - 01/01 - 12/31	0	0	0	1,600
Cash on Hand as of December 31	\$1,300	\$1,600	\$2,000	\$800
Less: End of -Year Encumbrances	0	0	0	0
Unencumbered Balance as of December 31	\$1,300	\$1,600	\$2,000	\$800

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Miscellaneous Revenues	\$300	\$300	\$400	\$400

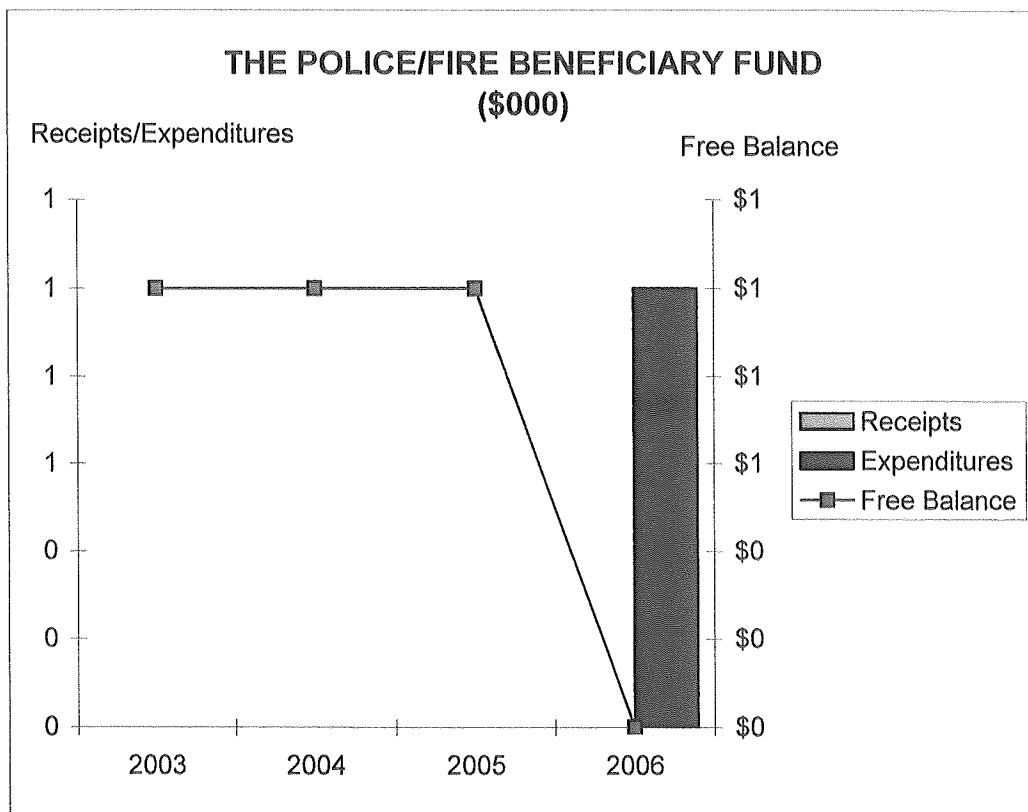
COMPARATIVE STATEMENT OF EXPENDITURES

USE	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Wages and Benefits	\$0	\$0	\$0	\$0
Other Operations & Maintenance	0	0	0	1,600
Capital Outlay	0	0	0	0
TOTAL POLICE/FIRE BENEFICIARY FUND EXPENDITURES	\$0	\$0	\$0	\$1,600

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THE POLICE/FIRE BENEFICIARY FUND
(\$000)

	ACTUAL 2003	ACTUAL 2004	ACTUAL 2005	BUDGETED 2006
Cash Balance January 1	\$1	\$1	\$1	\$1
Receipts	0	0	0	0
Available Resources	\$1	\$1	\$1	\$1
Expenditures	0	0	0	1
Encumbrances	0	0	0	0
Total Uses	\$0	\$0	\$0	\$1
Free Balance December 31	\$1	\$1	\$1	\$0



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Debt

DEBT SERVICE

The City of Akron has borrowed money to pay for large capital improvements for many years. This practice began in earnest after the passage of the municipal income tax in 1963. The income tax revenues provided a stable source of income to repay any borrowed funds. The City of Akron is under state and constitutional limits regarding the amount of debt it can have outstanding at any time. Generally, these guidelines guarantee that Akron will always have sufficient funds on hand to pay its debt obligations. These guarantees have assured those buying the City's obligations that their investments are secure. Indeed, Akron has never defaulted on any of its obligations.

Akron has six types of debt instruments: (1) general obligations of the City - these obligations pledge the full faith and credit of the City as security for repayment; (2) special assessment debt - these obligations are backed by both assessments against property owners and the full faith and credit of the City; (3) mortgage revenue bonds and notes - these instruments are secured by the assets of the entity issuing the bonds; the City currently has water and sewer mortgage revenue bonds outstanding; (4) loans - the City has borrowed funds from the Ohio Water Development Authority, the Ohio Public Works Commission, and the Ohio Department of Development to fund a variety of projects; (5) tax increment financing debt - this type of obligation is not secured by tax dollars and is more fully explained later; and, (6) special obligations - COPS, State infrastructure bank loans (SIB), non-tax revenue bonds, income tax revenue bonds, and special revenue (JEDD) bonds.

The basic security for unvoted City general obligation debt is the City's ability to levy, and its levy pursuant to constitutional and statutory requirements of an ad valorem tax on all real and tangible personal property subject to ad valorem taxation by the City, within the Charter tax rate limitation. This tax must be sufficient to pay as it comes due the debt service on the unvoted City general obligation bonds, both outstanding and in anticipation of which bond anticipation notes (BANs) are outstanding. This provides that the levy necessary for debt service has priority over any levy for current expenses within the tax limitation.

The basic security for voted City general obligation debt is the authorization by the electors for the City to levy to pay the debt service on those bonds. The tax is outside the Charter tax limitation, and is to be sufficient amount to pay as it comes due (subject to other provisions).

The Revised Code provides that the net principal amount of both the voted and unvoted debt of a city, excluding "exempt debt" may not exceed 10-1/2% of the total value of all property in the city as listed and assessed for taxation. The Revised Code also provides that the net principal amount of unvoted non-exempt debt of a city may not exceed 5-1/2% of that value. These two limitations, which are referred to as the "direct debt limitations," may be amended from time to time by the General Assembly.

In the calculation of the debt subject to the direct debt limitations, the amount of money in a city's bond retirement fund allocable to the principal amount of non-exempt debt is deducted from gross non-exempt debt. Without consideration of money in the City's Bond Payment Fund and based on outstanding debt and current tax valuation, the City's voted and unvoted non-exempt debt capacities as of December 31, 2005 were:

<u>Debt Limitation</u>	<u>Outstanding Debt</u>	<u>Additional Borrowing Capacity Within Limitation</u>
10-1/2% - \$352,287,495	\$136,106,853	\$216,180,642
5-1/2% - 184,531,545	136,106,853	48,424,692

A city's ability to incur unvoted debt is also restricted by the direct debt limitation that is imposed by the charter. The indirect limitation applies to all unvoted general obligation debt service on some of it is expected to be paid by other sources. The City without a vote of the electors may also issue general obligation debt. This unvoted debt may not be issued unless the highest ad valorem property tax for the payment of debt service on (a) those bonds (or the BANs) and (b) all outstanding unvoted general obligation bonds (including BANs) of the City resulting in the highest tax required for such debt service, in any year is 10.5 or less per \$1.00 assessed valuation.

Even though the property tax is the foundation for debt service payments, the property tax is rarely used to retire debt in the City of Akron. The City has a multitude of funding sources to repay its debts. The local income tax is still the predominant source. Other sources consist of funds that did not even exist in 1963. The sources of revenue used for debt service are identified in Table 16.

The following tables show all of the City's outstanding obligations. The charts also identify the security for those obligations (how the funds will be repaid).

Akron has over \$738,385,283 in outstanding obligations as of December 31, 2005. Table 1 identifies the projects that were debt financed, the amount of debt retired in 2005, and the remaining balances. The table shows \$189,884,881 was spent on debt retirement in 2005. Of this amount, \$112,958,407 represents the amount of debt that was refinanced in 2005 to take advantage of historically low interest rates. Projected debt retirement in 2006 is approximately \$38,800,000.

Tables 2 through 11 identify the 2006 debt service on every obligation shown in Table 1.

Table 6 summarizes the OPWC loans outstanding. There are fifteen loan agreements. Table 9 summarizes the City's Nontax Revenue Economic Development Bonds. Currently, there is only one issue outstanding. The Nontax Revenue Bonds are a special obligation of the City payable from Nontax Revenue (including fees for licenses, fines, interest earnings) and they are not general obligations of the City. Table 10 summarizes the Income Tax Revenue Bonds. Table 11 summarizes the Special Revenue (JEDD) Bonds, of which there are four issues outstanding.

The City also issues debt for economic development purposes that are not obligations of the City. Table 12 summarizes the City's Tax Increment Bond program. The State of Ohio allows cities to issue these obligations for economic development purposes. These obligations are issued by the City to provide public improvements surrounding a particular business investment. The business is then relieved from its property tax burden for the taxes that are due from the increase in assessed valuation of the business as a result of its investment. Instead, the business makes a payment in lieu of taxes to the City equal to the amount of taxes that would have been paid without this financing scheme. These payments are the sole security for the debt. The table outlines the three issues that are currently outstanding.

As previously mentioned, the income tax is the largest source of revenue used to repay the City's debt obligations. However, the complexity of issues and the variety of funds available for debt service have enabled the City to repay its debts from a variety of sources. Table 15 identifies all the sources of repayment for the City's obligations as well as the uses of the funds.

The City of Akron pays all debt service payments from its Bond Payment Fund. The debt service payments are transferred from the sources identified in Table 15 into the Bond Payment Fund at the time principal or interest payments are due. Tables 13 and 14 show the actual activity of the Bond Payment Fund for both general obligation and special assessment debt.

Table 1

DEBT
CITY OF AKRON, OHIO
Period Ending December 31, 2005

Description	Type	Total Outstanding 12/31/2004	New Issues in 2005	Redeemed in 2005	Total Outstanding 12/31/2005
PUBLIC UTILITY DEBT (G.O.)					
Water	Bonds	\$500,000	\$0	\$250,000	\$250,000
Sewer	Bonds	100,000	0	50,000	50,000
P.U. SPECIAL REV. (OWDA)					
Water	Loans	22,202,857	0	9,291,219	12,911,638
Sewer	Loans	27,560,595	18,864,411	3,034,401	43,390,605
P.U. SPECIAL REV. (OPWC)					
Water	Loans	1,615,138	0	95,958	1,519,180
Sewer	Loans	1,444,128	275,000	96,423	1,622,705
P.U. DEBT (REVENUE)					
Water	Bonds	54,035,000	0	4,830,000	49,205,000
Sewer	Bonds	41,135,000	33,855,000	32,505,000	42,485,000
TOTAL P.U. DEBT					
	Bonds	\$95,770,000	\$33,855,000	\$37,635,000	\$91,990,000
	Loans	\$52,822,718	\$19,139,411	\$12,518,001	\$59,444,128
GENERAL DEBT					
Off Street Parking	Bonds	\$53,152,810	\$0	\$24,596,502	\$28,556,308
Street Improvement	Bonds	44,261,569	34,055,000	12,879,032	65,437,537
Storm Sewer Improvement	Bonds	480,871	0	73,043	407,828
Highway Improvement	Bonds	400,000	0	400,000	0
Real Estate Acquisition	Bonds	520,000	6,300,000	520,000	6,300,000
Solid Waste Storage Facil.	Bonds	240,000	0	120,000	120,000
Municipal Bldg. Imp.	Bonds	70,000	0	35,000	35,000
Parks Improvement	Bonds	50,000	0	25,000	25,000
Municipal Garage	Bonds	50,000	0	25,000	25,000
Pedestrian Walkway	Bonds	110,000	0	55,000	55,000
Final Judgment	Bonds	2,475,000	2,320,000	2,475,000	2,320,000
Public Improvement	Bonds	2,898,304	430,000	588,752	2,739,552
Convention Center	Bonds	4,106,855	70,000	507,990	3,668,865
Community Centers	Bonds	5,880,796	605,000	1,206,667	5,279,129
Radio Communication System	Bonds	2,573,942	0	604,579	1,969,363
Morley Health Center Plaza	Bonds	150,313	25,000	65,911	109,402
Ascot Park Improvement	Bonds	440,000	385,000	440,000	385,000
Inventors Hall of Fame	Bonds	4,245,000	2,915,000	3,615,000	3,545,000
CitiCenter Building	Bonds	2,235,000	1,890,000	2,235,000	1,890,000
Combined Dispatch	Bonds	1,120,000	550,000	1,120,000	550,000
West Side Depot	Bonds	170,000	80,000	170,000	80,000
Justice Center Plaza	Bonds	780,000	705,000	780,000	705,000
Recreational Facilities	Bonds	43,429,226	15,070,000	12,742,501	45,756,725
Northwest Fire Station	Bonds	715,000	645,000	715,000	645,000
Municipal Facilities	Bonds	8,851,759	6,485,000	3,065,344	12,271,415
Motor Equipment	Bonds	6,880,000	2,000,000	1,940,000	6,940,000
High St. Renewal Area	Bonds	2,610,000	2,410,000	2,610,000	2,410,000
Furnace/Howard Renewal Area	Bonds	0	3,700,000	0	3,700,000
Energy Conservation	Bonds	335,000	0	335,000	0
Off Street Parking	Notes	2,085,000	0	2,085,000	0
Street Improvement	Notes	20,741,000	0	20,741,000	0
Recreational Facilities	Notes	4,059,000	0	4,059,000	0
Municipal Facilities	Notes	1,948,000	0	1,948,000	0
Equipment Replacement	Notes	1,000,000	0	1,000,000	0
TOTAL GENERAL DEBT					
	Bonds	\$189,231,445	\$80,640,000	\$73,945,321	\$195,926,124
	Notes	\$29,833,000	\$0	\$29,833,000	\$0

Table 1

DEBT
CITY OF AKRON, OHIO
Period Ending December 31, 2005

Description	Type	Total Outstanding 12/31/2004	New Issues in 2005	Redeemed in 2005	Total Outstanding 12/31/2005
(Continued)					
SPECIAL ASSESSMENTS					
Street Improvement	Bonds	\$15,738,818	\$2,375,000	\$2,572,014	\$15,541,804
Street Improvement	Notes	4,683,400	1,115,300	3,017,600	2,781,100
Street Resurfacing	Notes	69,100	0	28,342	40,758
TOTAL S.A. DEBT	Bonds	\$15,738,818	\$2,375,000	\$2,572,014	\$15,541,804
	Notes	\$4,752,500	\$1,115,300	\$3,045,942	\$2,821,858
SPECIAL OBLIGATIONS					
Canal Park Stadium	COPs	\$22,448,407	\$32,065,000	\$23,568,407	\$30,945,000
Off-Street Parking	COPs	0	31,940,000	0	31,940,000
Non-Tax Revenue	Bonds	27,725,000	0	1,400,000	26,325,000
Income Tax Revenue	Bonds	8,625,000	0	295,000	8,330,000
CLC Income Tax Revenue	Bonds	212,000,000	0	2,745,000	209,255,000
JEDD Revenue	Bonds	48,325,000	0	2,010,000	46,315,000
Industrial Incubator-ODOD	Loans	416,362	0	52,871	363,491
Univ. Technology Park-ODOD	Loans	1,000,000	0	0	1,000,000
Capital Projects - OPWC	Loans	5,336,703	3,160,000	264,325	8,232,378
Capital Projects - SIB	Loans	7,758,500	2,197,000	0	9,955,500
GRAND TOTAL		\$721,783,453	\$206,486,711	\$189,884,881	\$738,385,283

Table 2

GENERAL OBLIGATION BONDS
Bond Retirement Fund for Serial Bonds and Interest

	DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 12/31/2005	2006 PRINCIPAL & INTEREST
			Issued after January 20, 1920 Not Voted - 10.50 Mill Limit				
	July 1, 1986	\$ 700,000	Municipal Building Imp.	7.500%	Sept 1, 2006	\$ 35,000	\$ 37,625
	July 1, 1986	5,500,000	Street Improvements	7.500%	Sept 1, 2006	275,000	295,625
	July 1, 1986	500,000	Parks Improvement	7.500%	Sept 1, 2006	25,000	26,875
	July 1, 1986	500,000	Municipal Garage	7.500%	Sept 1, 2006	25,000	26,875
	July 1, 1986	2,400,000	Recycle Energy System	7.500%	Sept 1, 2006	120,000	129,000
	July 1, 1986	1,100,000	Elevated Pedestrian Walk	7.500%	Sept 1, 2006	55,000	59,125
307	Feb. 21, 1991	2,500,000	Urban Renewal Imp. 1990	8.000%	Dec. 1, 2006-20	845,552	71,772
	Dec. 10, 1991	1,500,000	Urban Renewal Imp. 1991	8.000%	Dec. 1, 2006-21	1,464,000	125,120
	Aug. 1, 1995	2,790,000	Various Purpose Imp. 1995	5.177%	Dec. 1, 2006-08	630,000	229,268
	Dec. 1, 1998	19,930,000	Various Purpose Imp. 1998	4.490%	Dec. 1, 2006-19	8,070,000	881,023
	Nov. 1, 2001	51,239,949	Var. Pur. Imp. & Ref. 2001	4.483%	Dec. 1, 2006-22	37,856,572	5,092,003
	Dec. 1, 2002	33,695,000	Var. Pur. Imp. & Ref. 2002	4.560%	Dec. 1, 2006-23	29,620,000	2,728,528
	Oct. 1, 2003	37,640,000	Various Purpose Imp. 2003	4.314%	Dec. 1, 2006-24	36,265,000	2,918,800
	Sept. 14, 2005	80,640,000	Var. Pur. Imp. & Ref. 2005	4.284%	Dec. 1, 2006-26	80,640,000	7,229,995
			TOTAL INSIDE BONDS			\$ 195,926,124	\$ 19,851,634

Table 3

SPECIAL ASSESSMENT BONDS
Bond Retirement Fund for Serial Bonds and Interest

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 12/31/2005	2006 PRINCIPAL & INTEREST
Issued after January 20, 1920 Not Voted - 10.50 Mill Limit						
Sept 1, 1978	\$110,000	Rosemary Boulevard	7.250%	Sept 1, 2006-14	\$27,000	\$4,958
Aug. 15, 1996	2,510,000	Street Imp. Ser. 1996	5.240%	Dec. 1, 2006	250,000	262,500
Aug. 15, 1997	1,645,000	Street Imp. Ser. 1997	4.827%	Dec. 1, 2006-07	400,000	215,503
Aug. 15, 1998	2,600,000	Street Imp. Ser. 1998	4.444%	Dec. 1, 2006-08	930,000	337,315
Aug. 15, 1999	630,000	Street Imp. Ser. 1999	5.159%	Dec. 1, 2006-09	290,000	80,650
Aug. 1, 2000	467,459	St. Resurf., Series 1999	6.000%	Dec. 1, 2006-09	12,034	3,472
Aug. 15, 2000	3,150,000	Street Imp. Ser. 2000	4.995%	Dec. 1, 2006-10	1,770,000	404,625
Nov. 1, 2001	1,515,051	St. Imp. Ref. Ser. 2001	4.483%	Dec. 1, 2006-13	408,428	69,611
Dec. 1, 2001	595,140	St. Resurf., Series 2001	6.000%	Dec. 1, 2006	133,287	141,284
Sept. 1, 2002	2,040,000	Street Imp. Ser. 2002	3.064%	Dec. 1, 2006-12	1,485,000	239,114
Sept. 1, 2003	2,850,000	Street Imp. Ser. 2003	3.383%	Dec. 1, 2006-13	2,355,000	343,288
Mar. 1, 2004	1,356,910	St. Resurf., Series 2004	4.000%	Dec. 1, 2006-13	863,986	295,906
Sept. 1, 2004	3,560,000	Street Imp. Ser. 2004	4.000%	Dec. 1, 2006-14	3,260,000	445,400
Dec. 1, 2004	1,198,020	St. Resurf., Series 2004B	4.000%	Dec. 1, 2006-14	982,069	263,872
Sept. 29, 2005	2,375,000	Street Imp. Ser. 2005	3.707%	Dec. 1, 2006-15	2,375,000	293,064
TOTAL SPECIAL ASSESSMENTS BONDS (INSIDE)					\$15,541,804	\$3,400,562

SPECIAL ASSESSMENT NOTES

June 1, 1997	\$1,284,846	St. Resurf., Series 1996	6.000%	Dec. 1, 2006	\$18,933	\$20,069
May 1, 1998	963,367	St. Resurf., Series 1997	6.000%	Dec. 1, 2006-07	18,194	9,924
Apr. 1, 1999	585,950	St. Resurf., Series 1998	6.000%	Dec. 1, 2006-08	3,631	1,358
Various	4,683,400	Var. SA Const. Notes	4.387%	Various	2,781,100	1,839,000 *
TOTAL SPECIAL ASSESSMENTS NOTES					\$2,821,858	\$1,870,351

* This figure is estimated

Table 4

WATERWORKS BONDS						
Bond Retirement Fund for Serial Bonds and Interest						
DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 12/31/2005	2006 PRINCIPAL & INTEREST
Issued after January 20, 1920 Not Voted - 10.50 Mill Limit						
July 1, 1986	\$5,000,000	Waterworks Improvement	7.500%	Sept. 1, 2006	\$250,000	\$268,750
Mortgage Revenue Bonds - Series 1996						
Jan. 15, 1996	\$21,175,000	Water Mortgage Revenue	4.65-5.00%	Mar. 1, 2006-12	\$15,395,000	\$2,544,735
Mortgage Revenue Bonds - Series 1998						
Feb. 1, 1998	\$18,700,000	Water Mortgage Revenue	4.20-5.00%	Mar. 1, 2006-18	\$9,720,000	\$1,179,348
Mortgage Revenue Bonds - Series 2003						
July 1, 2003	\$28,045,000	Water Mortgage Revenue	2.00-5.00%	Mar. 1, 2006-14	\$24,090,000	\$3,498,375
Ohio Water Development Authority Loan Agreements						
May 28, 1981	\$3,000,000	OWDA #1311	7.000%	Jan. & July 1, 2006	\$314,975	\$337,016
Sept. 28, 1999	1,142,942	OWDA #3246	4.020%	Jan. & July 1, 2006-20	938,151	82,691
May 2, 2000	8,127,549	OWDA #3326	4.640%	Jan. & July 1, 2006-20	6,717,365	626,574
April 16, 2001	481,350	OWDA #3439	3.900%	Jan. & July 1, 2006-11	334,949	58,592
July 25, 2002	2,811,813	OWDA #3696	3.890%	Jan. & July 1, 2006-12	2,079,486	341,785
Jan. 29, 2004	2,900,272	OWDA #4066	3.500%	Jan. & July 1, 2006-14	2,526,712	346,242
					<hr/> \$12,911,638	<hr/> \$1,792,900
Ohio Public Works Commission Loan Agreements						
July 17, 1995	\$1,024,156	OPWC #CH903	0.000%	Jan. & July 1, 2006-16	\$691,305	\$51,208
July 1, 2000	895,000	OPWC #CH05D	0.000%	Jan. & July 1, 2006-21	827,875	44,750
					<hr/> \$1,519,180	<hr/> \$95,958

Table 5

SEWER BONDS						
Bond Retirement Fund for Serial Bonds and Interest						
DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 12/31/2005	2006 PRINCIPAL & INTEREST
Issued after January 20, 1920 Not Voted - 10.50 Mill Limit						
July 1, 1986	\$1,000,000	Sewer System Improvement	7.500%	Sept. 1, 2006	\$50,000	\$53,750
Revenue Bonds - Series 1996						
June 1, 1996	\$25,000,000	Sewer System Imp.	6.200%	Dec. 1, 2006	\$1,520,000	\$1,614,240
Revenue Bonds - Series 1997						
Jan. 1, 1997	\$13,110,000	Sewer System Imp.	4.650%	Dec. 1, 2006	\$225,000	\$235,463
Revenue Bonds - Series 1998						
Apr. 1, 1998	\$19,140,000	Sewer System Imp.	4.50-5.50%	Dec. 1, 2006-13	\$6,885,000	\$1,171,060
Revenue Bonds - Series 2005						
Dec. 1, 2005	\$33,855,000	Sewer System Imp.	3.50-5.00%	Dec. 1, 2006-17	\$33,855,000	\$1,721,188
Ohio Water Development Authority Loan Agreements						
May 28, 1981	\$10,000,000	OWDA #1310	7.000%	Jan. & July 1, 2006	\$1,049,916	\$1,124,071
May 16, 1982	7,544,333	OWDA #1312	7.000%	Jan. & July 1, 2006-10	3,194,520	802,176
Jan. 26, 1995	15,328,600	OWDA #2658	4.560%	Jan. & July 1, 2006-15	9,363,637	1,176,439
Mar. 30, 1995	17,873,932	OWDA #2659	4.560%	Jan. & July 1, 2006-15	10,918,121	1,371,789
Sept. 30, 2004	8,109,648	OWDA #4160	3.810%	Jan. & July 1, 2006-15	8,109,648	997,645
Dec. 16, 2004	10,754,763	OWDA #4218	3.350%	Jan. & July 1, 2007-16	10,754,763	0
					<u>\$43,390,605</u>	<u>\$5,472,120</u>
Ohio Public Works Commission Loan Agreement						
July 1, 1994	690,000	OPWC #CH804	0.000%	Jan. & July 1, 2006-18	\$ 266,369	\$ 21,310
July 1, 1996	907,265	OPWC #CH006	0.000%	Jan. & July 1, 2006-17	635,086	45,363
July 1, 1997	595,000	OPWC #CH09A	0.000%	Jan. & July 1, 2006-18	446,250	29,750
July 1, 2005	275,000	OPWC #CH10I	0.000%	Jan. & July 1, 2006-25	275,000	13,750
					<u>\$1,622,705</u>	<u>\$110,173</u>

Table 6

OPWC LOANS
Ohio Public Works Commission Loan Agreement

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2005</u>	<u>2006 PRINCIPAL & INTEREST</u>
Various Capital Projects						
July 1, 1997	\$ 760,000	OPWC #CH10A(CIP)	0.000%	Jan. & July 1, 2006-18	\$ 475,000	\$ 38,000
July 1, 1997	1,014,000	OPWC #CH08B(CIP)	0.000%	Jan. & July 1, 2006-20	735,150	50,700
July 1, 1999	244,797	OPWC #CH09C(CIP)	0.000%	Jan. & July 1, 2006-22	195,838	12,240
July 1, 1999	292,500	OPWC #CH10C(CIP)	0.000%	Jan. & July 1, 2006-21	226,688	14,625
July 1, 2000	122,000	OPWC #CH06D(CIP)	0.000%	Jan. & July 1, 2006-20	100,650	6,100
June 10, 1998	666,909	OPWC #CH09B(CIP)	0.000%	Jan. & July 1, 2006-21	600,218	33,345
July 1, 1999	598,500	OPWC #CH05C(CIP)	0.000%	Jan. & July 1, 2006-22	478,800	29,925
July 1, 2000	405,000	OPWC #CH08D(CIP)	0.000%	Jan. & July 1, 2006-20	273,496	16,576
July 1, 2001	477,500	OPWC #CH07D(CIP)	0.000%	Jan. & July 1, 2006-21	378,428	21,624
July 1, 2001	996,032	OPWC #CH08E(CIP)	0.000%	Jan. & July 1, 2006-21	741,410	41,189
July 1, 2003	866,700	OPWC #CH06G(CIP)	0.000%	Jan. & July 1, 2006-25	866,700	43,335
Dec. 15, 2004	105,000	OPWC #CH09H(CIP)	0.000%	Jan. & July 1, 2007-26	105,000	0
July 1, 2005	54,000	OPWC #CH05I(CIP)	0.000%	Jan. & July 1, 2007-26	54,000	0
July 1, 2005	1,878,000	OPWC #CH11I(CIP)	0.000%	Jan. & July 1, 2007-26	1,878,000	0
July 1, 2005	1,123,000	OPWC #CH08I(CIP)	0.000%	Jan. & July 1, 2007-26	1,123,000	0
TOTAL OPWC LOANS					\$8,232,378	\$307,659

Table 7

ODOD
Ohio Department of Development Loan Agreements

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2005</u>	<u>2006 PRINCIPAL & INTEREST</u>
Jan. 15, 1996	\$780,000	Industrial Incubator	3.00%	Jan. 1, 2006-2012	\$363,491	\$65,485
Mar. 28, 2003	\$1,000,000	University Technology Park	Prime X 1/2	April 1, 2008-2018	1,000,000	-
		TOTAL ODOD LOANS			<u>\$ 1,363,491</u>	<u>\$ 65,485</u>

Table 8**OTHER SPECIAL OBLIGATIONS**

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2005</u>	<u>2006 PRINCIPAL & INTEREST</u>
Certificates of Participation (COPS)						
July 27, 2005	\$32,065,000	Canal Park Stadium	5.000%	Dec. 1, 2006-16	\$30,945,000	\$2,922,250
Sept. 14, 2005	31,940,000	Off-Street Parking Facilities	3.50-5.00%	Dec. 1, 2006-26	31,940,000	2,845,779
TOTAL CERTIFICATES OF PARTICIPATION					<u>\$62,885,000</u>	<u>\$5,768,029</u>
State Infrastructure Bank (SIB) Loans						
July 12, 2004	\$ 4,323,000	U.S. 224 Upgrading	3.00%	2008-2015	\$ 4,323,000	\$0
Sept. 30, 2004	3,435,500	Bettes, Carnegie & Hawkins Bridges	3.00%	2007-2014	3,435,500	0
TOTAL SIB LOANS					<u>\$ 7,758,500</u>	<u>\$0</u>

Table 8**OTHER SPECIAL OBLIGATIONS**

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2005</u>	<u>2006 PRINCIPAL & INTEREST</u>
Certificates of Participation (COPS)						
July 27, 2005	\$32,065,000	Canal Park Stadium	5.000%	Dec. 1, 2006-16	\$30,945,000	\$2,922,250
Sept. 14, 2005	31,940,000	Off-Street Parking Facilities	3.50-5.00%	Dec. 1, 2006-26	31,940,000	2,845,779
TOTAL CERTIFICATES OF PARTICIPATION					<u>\$62,885,000</u>	<u>\$5,768,029</u>
State Infrastructure Bank (SIB) Loans						
July 12, 2004	\$ 4,323,000	U.S. 224 Upgrading	3.00%	2008-2015	\$ 4,323,000	\$0
Sept. 30, 2004	3,435,500	Bettes, Carnegie & Hawkins Bridges	3.00%	2007-2014	3,435,500	0
June 21, 2005	2,197,000	Cascade Locks Bikeway	3.00%	2009-2016	2,197,000	0
TOTAL SIB LOANS					<u>\$ 9,955,500</u>	<u>\$0</u>

Table 9

**NON-TAX REVENUE ECONOMIC DEVELOPMENT BONDS
Bond Retirement Fund for Serial Bonds and Interest**

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2005</u>	<u>2006 PRINCIPAL & INTEREST</u>
Nov. 1, 1997	\$35,000,000	O'Neil's Bldg. Conversion	5.149%	Dec. 1. 2006-18	\$26,325,000	\$2,836,740

Table 10

INCOME TAX REVENUE BONDS
Bond Retirement Fund for Serial Bonds and Interest

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2005</u>	<u>2006 PRINCIPAL & INTEREST</u>
Apr. 15, 1999	\$10,090,000	Pension Refunding	4.916%	Dec. 1. 2006-23	\$ 8,330,000	\$ 705,163
Jan. 1, 2004	\$165,000,000	Community Learning Ctrs., 2004A	4.845%	Dec. 1. 2014-33	\$ 165,000,000	\$ 8,251,288
Jan. 1, 2004	50,000,000	Community Learning Ctrs., 2004B	3.419%	Dec. 1. 2006-14	44,255,000	4,965,775
Total Community Learning Centers					<u>\$ 209,255,000</u>	<u>\$ 13,217,063</u>
TOTAL INCOME TAX REVENUE BONDS					\$ 217,585,000	\$ 13,922,226

Table 11

SPECIAL REVENUE (JEDD) BONDS Bond Retirement Fund for Serial Bonds and Interest						
<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2005</u>	<u>2006 PRINCIPAL & INTEREST</u>
July 1, 2000	\$13,825,000	Waterworks Syst.,Ser.2000	5.505%	Dec. 1. 2006-20	\$11,730,000	\$1,167,138
Sept. 1, 2002	15,550,000	Waterworks Syst.,Ser.2002	4.354%	Dec. 1. 2006-22	11,730,000	1,159,383
Aug. 1, 2000	13,825,000	San. Sewer Syst.,Ser.2000	5.449%	Dec. 1. 2006-20	13,960,000	1,196,208
Nov. 1, 2002	10,000,000	San. Sewer Syst.,Ser.2002	4.575%	Dec. 1. 2006-22	8,895,000	783,618
TOTAL SPECIAL REVENUE (JEDD) BONDS					<u>\$46,315,000</u>	<u>\$4,306,347</u>

Table 12

TAX INCREMENT BONDS
Bond Retirement Fund for Serial Bonds and Interest

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 12/31/2005</u>	<u>2006 PRINCIPAL & INTEREST</u>
Dec. 23, 1996	\$ 3,509,000	Opportunity Pk., Ser 1996	7.000%	Dec. 1, 2006-09	1,422,137	419,855 *
Apr. 1, 1987	600,000	Lock II Increment	7.000%	Dec. 1, 2006-07	90,000	51,300 *
TOTAL TAX INCREMENT BONDS					<u>\$1,512,137</u>	<u>\$471,155</u>

* Tax Increment Bonds are not considered obligations of the City and are excluded from Table 1.

Table 13

CITY OF AKRON, OHIO
Comparative and Estimated Receipts, Expenditures and Balances

<u>Purpose</u>	<u>Actual</u>			<u>Estimate</u>
	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>
General Bond Retirement: January 1	\$96,459.91	\$127,062.78	\$113,391.63	\$45,056.62
Receipts:				
Investments Matured	158,930,000.00	222,064,555.35	131,423,097.62	150,000,000.00
Interest on Investments	57,830.28	81,519.43	266,052.79	150,000.00
Bond & Note Sale, Premium, A/I	687,612.42	24,094,175.00	30,789,820.86	0.00
Municipal Utilities	7,237,485.18	7,045,105.98	6,731,954.97	7,793,650.00
Other Transfers - General Fund	108,345.00	105,585.00	102,765.00	72,050.00
Eaton Estate Tax Equivalency	165,405.30	98,379.73	93,269.96	86,570.00
Golf Course Operating	106,304.63	22,281.97	0.00	0.00
Management Information Syst.	2,245,645.68	1,223,058.62	0.00	0.00
JEDD - Econ. Dev. & Township	67,935.94	360,205.39	488,720.40	571,070.00
Miscellaneous/Law Enforce.	284,453.09	160,046.26	15,200.75	15,480.00
National City Escrow	2,251,785.00	12,235,115.01	5,555,000.00	12,900,000.00
Inventors Hall of Fame	565,952.50	299,327.50	302,947.50	254,460.00
R.E.S. Water Conservation	50,172.52	25,086.26	0.00	0.00
City Radio System	215,751.98	222,151.55	223,442.02	223,660.00
Off-St. Parking Fund	933,999.95	934,000.00	934,000.00	936,470.00
Capital Imp. Fund	16,800,321.10	19,915,603.61	17,561,864.35	16,937,540.00
C.B.D. Tax Equity	184,407.75	185,236.60	185,019.34	186,410.00
Community Development Fund	52,532.44	52,532.43	52,532.43	52,530.00
Ascot Park Public Imp.	141,548.68	139,594.79	142,792.81	139,660.00
Bond Payment Fund - Various	779,894.28	765,578.29	647,222.34	533,690.00
Energy Conservation Program	345,587.50	342,625.00	349,237.50	0.00
Motor Equipment Operating	41,958.44	41,121.24	41,925.60	47,230.00
General Property Tax	655,500.00	750,000.00	1,343,583.87	971,250.00
Total Receipts and Balance	\$193,006,889.57	\$291,289,947.79	\$197,363,841.74	\$191,916,776.62

Table 13

CITY OF AKRON, OHIO
Comparative and Estimated Receipts, Expenditures and Balances
(Continued)

Expenditures:				
Bonds & Notes: Within 10M	\$17,574,502.00	\$50,996,498.01	\$48,788,321.00	\$20,384,950.00
Bonds & Notes Int. Within 10M	9,094,008.86	11,068,697.63	9,902,609.80	12,688,450.00
Bonds & Notes: Outside 10M	600,000.00	600,000.00	400,000.00	0.00
Bonds & Notes Int. Outside 10M	109,500.00	69,000.00	28,500.00	0.00
O.W.D.A. Loans	6,699,854.56	6,507,600.36	6,194,574.35	7,265,020.00
O.P.W.C. Loans	376,780.78	459,416.66	456,705.40	513,790.00
Other Expense	145,180.59	202,609.32	187,441.52	200,000.00
Investment Purchases	158,280,000.00	221,272,734.18	131,360,633.05	150,800,000.00
Total Expenditures	<u>\$192,879,826.79</u>	<u>\$291,176,556.16</u>	<u>\$197,318,785.12</u>	<u>\$191,852,210.00</u>
Balance December 31	<u>\$127,062.78</u>	<u>\$113,391.63</u>	<u>\$45,056.62</u>	<u>\$64,566.62</u>

Table 14

CITY OF AKRON, OHIO
Comparative and Estimated Receipts, Expenditures and Balances

<u>Purpose</u>	<u>Actual</u>			<u>Estimate</u>
	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>
Special Assessment Bond Ret. Fund: January 1	\$70,764.16	\$60,464.99	\$59,062.18	\$41,968.66
Receipts:				
Assessments Coll. by County	10,762,471.30	10,818,536.01	11,124,445.77	11,000,000.00
Assessments Coll. by City	0.00	353,777.63	589,846.57	500,000.00
Interest on Investments	37,184.80	50,627.04	117,236.22	125,000.00
Investments Matured	111,835,000.00	111,311,103.39	93,622,763.78	95,000,000.00
Premiums	13,455.02	0.00	11,218.70	0.00
Accrued Interest Bonds Sold	4,195.10	0.00	0.00	0.00
Sale of Bonds & Notes	2,850,000.00	3,560,000.00	2,375,000.00	1,250,000.00
Balance from Improvement Funds & Miscellaneous	645,855.51	1,026,865.59	461,967.06	500,000.00
Total Receipts and Balance	\$126,218,925.89	\$127,181,374.65	\$108,361,540.28	\$108,416,968.66
Expenditures:				
Redemption of Improvement Bonds	\$2,243,244.00	\$2,203,535.00	\$2,572,014.00	\$2,762,750.00
Interest on Improvement Bonds	509,118.60	547,334.18	671,367.36	637,810.00
Redemption of Notes	3,189,297.00	5,060,909.00	3,045,942.00	1,683,900.00
Interest on Notes	559,054.55	462,525.94	235,636.25	186,450.00
Investments Purchased	111,145,000.00	111,061,103.39	93,922,171.28	95,150,000.00
Close-Out Various S.A. Accounts	507,931.04	68,562.40	86,320.28	50,000.00
Refunds - S.A. Collections	638.97	2,604.00	1,111.75	1,500.00
Misc. & Dist. of S.A. Coll.	8,004,176.74	7,715,738.56	7,785,008.70	7,900,000.00
Total Expenditures	\$126,158,460.90	\$127,122,312.47	\$108,319,571.62	\$108,372,410.00
Balance December 31	\$60,464.99	\$59,062.18	\$41,968.66	\$44,558.66

2006 DEBT SERVICE - SOURCES & USES OF FUNDS

Sources		Uses	
Income Tax Capital Improvement	\$24,717,841	Bonds	\$28,269,601
CLC Income Tax	13,217,063	Interest on Bonds	28,334,817
Special Assessment Projects	5,270,913	Notes	1,683,905
Water Fund	9,441,665	Interest on Notes	186,446
Sewer Fund	10,413,803	OWDA Loans	5,210,005
General Fund	72,049	Interest on OWDA Loans	2,055,015
Off-Street Parking Fund	936,466	OPWC Loans	513,790
Motor Equipment	47,226	ODOD Loans	54,479
Highway Maintenance	54,432	Interest on ODOD Loans	11,006
Law Enforcement	15,480	Tax Increment Bonds	415,305
Street Cleaning	21,486	Interest on Tax Increment Bonds	114,775
Engineering Bureau	21,009	Certificates of Participation	2,640,000
Inventors Hall of Fame	254,458	Interest on COPs	3,128,029
JEDD Revenue	4,877,420		
Police & Fire Pension Funds	705,163		
Tax Increment	1,338,058		
Tax Levy	971,250		
Community Development Funds	52,533		
Bond Reserve Funds	156,115		
Industrial Incubator	32,743		
	\$72,617,173		\$72,617,173



Capital Budget

2006 CAPITAL INVESTMENT AND COMMUNITY DEVELOPMENT PROGRAM

INTRODUCTION

The City of Akron Budget Plan is comprised of two major components. These are the Operating and the Capital Budget. The Operating Budget is the component that funds wages, salaries, supplies and materials. Basically, the operating component funds the day-to-day, recurring costs the City incurs. The other component, the Capital Budget, funds the major, one-time expenses for equipment, facilities, etc. Examples of capital expenses are fire trucks, expressway improvements, park construction, remodeling or major repair of City buildings.

In previous years, the Capital Budget was used exclusively for infrastructure repairs and construction. Today, however, the Capital Budget is also used as an economic development tool. As you read through the major projects listed in the Capital Budget, you will notice the sizable amount of funds devoted to the expenses categorized as economic development. Akron has devoted much effort and money to enhance its image as a good place to do business. The projects that are herein identified are evidence that the effort is paying dividends.

Although there are two components to the budget, the budgets operate as one. The reason the components appear separately is for convenience in review of the budgets and simplicity in explaining the process. The capital projects are generally more interesting to the general population than the operating expenses. Separating the Capital Budget from the Operating Budget allows the reader to quickly find a particular project.

The Capital Budget is a vital part of the overall City budget. The decisions to put certain projects in the budget are dependent on the operating implications of the investment. Many capital projects assist the Operating Budget by reducing long-term operating costs. Other projects are funded because they will reap long-term revenue growth. A larger revenue stream will enable other operating programs to be expanded or implemented. The two budgets complement each other and should be viewed as two parts of one whole.

The City's Capital Budget identifies all of the capital improvements that will be made in the City during 2006. These projects are funded from a variety of funding sources. The largest source is the City income tax. Akron's 2% tax (Akron's tax rate is 2.25% but the .25% is dedicated for the Community Learning Centers) is divided by Charter into the Operating Plan (73%) and the Capital Plan (27%). This Charter mandate has enabled Akron to always have a steady supply of capital funds available to pay debt service, match grants from federal and state agencies, and make improvements and extensions to the City's infrastructure. Akron has been able to keep pace with an aging infrastructure, and even expand it, due to the reliability of the revenues from the City's income tax. Since 1963 when the City income tax was first enacted, over \$1 billion has been invested in capital investments.

OBJECTIVES

The 2006 Capital Budget is a key element in the City's overall financial plan. Akron is dedicated to the goal of maintaining its reputation as a financially sound community and the Capital Plan and Operating Budget Plan are integrated to reach that goal.

Specifically, the Capital Budget is prepared in order to meet the following objectives:

- a. Maintain the facilities vital to both Akron residents and businesses, such as water and sewer lines, parks, streets, bridges, and expressways.
- b. Reduce long-term operating costs by making permanent improvements in areas that otherwise need constant maintenance dollars.

- c. Encourage the economic expansion of Akron's economy. This activity results in an increase in the local tax base, thus providing additional funds for both capital and operating purposes.
- d. Maintain sound neighborhoods. In cooperation with local banks, millions of dollars have been invested in Akron's housing stock to preserve Akron's true strength - its neighborhoods.

The City has consistently met these objectives over the years, and the projects identified in the 2006 plan will continue that tradition.

FUNDING

The changes in federal budget policies have reduced the amount of federal funds Akron receives for capital investments as well as operating expenses. The reduction of funds in the Urban Development Action Grant Program (UDAG), Community Development Program (CD), Economic Development Administration (EDA), and the Environmental Protection Agency (EPA) have limited our ability to meet the capital needs of the City on a timely basis. However, some state funds for infrastructure are available which have eased the pain of reduced federal funding.

While the City's income tax is the largest single source of revenue in the budget, other sources of revenue contribute to the sizable Capital Budget for 2006. At the end of this section is a listing of all the revenues used in the 2006 Capital Budget, including the amount and a brief description of the source.

IMPACT ON OPERATIONS

The following pages contain a description of each category of projects in the 2006 Capital Budget. After each category, a description of the impact that the projects have on the operations of the City is provided. Also included is a description of the major projects for each category and the proposed funding. For a more detailed description of each project, please refer to the City of Akron Five-Year Capital Investment and Community Development Plan.

2006 CAPITAL IMPROVEMENT PLAN

PROJECT	DESCRIPTION	FUNDING
TRANSPORTATION		
Residential Street Program	New pavement, sidewalks, curbs, and street trees on various streets.	\$ 237,000 Income Tax 30,000 Special Assessments 145,000 Tax Increment Financing 99,000 Water Capital Funds 247,000 General Obligation Debt <u>102,000 Gas Tax</u> \$ 860,000 Total
Community Development Public Improvements	Public improvements in Community Development neighborhoods to complement home improvements performed by property owners. All but the lowest income property owners are assessed a portion of the cost of the improvements which include walk and curb repair, new paving, street trees, water and sewer line repair, and street resurfacing. Work will be done in the following Community Development areas: Bisson, Hope IV, Parkgate Avenue, Thayer Street, and Spicertown Public Improvements.	\$ 20,000 Income Tax 100,000 Tax Increment Financing 1,009,000 Special Assessments 80,000 Water Capital Funds 55,000 General Obligation Debt 652,000 Street Lighting Assessments <u>2,296,000 Ohio Public Works Commission</u> \$ 4,212,000 Total
Sidewalk Reconstruction	The reconstruction of damaged sidewalks throughout the City on various streets, including new ADA curb ramps at locations having either no ramps or deficient ramps	\$ 198,000 Income Tax 1,983,000 General Obligation Debt <u>105,000 Special Assessments</u> \$ 2,286,000 Total
Street Resurfacing	Resurfacing of arterial, collector and local streets throughout the City.	\$ 1,652,000 Special Assessments 932,000 Gas Tax <u>2,068,000 Tag Tax</u> \$ 4,652,000 Total
Arterial Streets	Miscellaneous improvements to Akron's arterial street system to increase safety and move traffic more efficiently. Includes lane widening, traffic controllers, turn lanes, consulting services, etc. There will also be roadway widening and streetscaping to East Market Street, replacement of existing deteriorated concrete and widening lane widths to Manchester Road and plans and acquisitions for widening of roadway, reconstruction of sidewalks and storm sewers to West Market Street.	\$ 2,733,000 General Obligation Debt 10,353,000 Federal Highway Funds 100,000 Summit County 1,098,000 Special Assessments 2,964,000 Ohio Public Works Commission 3,150,000 Street Lighting Assessments 50,000 Springfield Township

PROJECT	DESCRIPTION	FUNDING
TRANSPORTATION (continued)		
Arterial Streets (continued)		\$ 429,000 Gas Tax 30,000 Income Tax 964,000 Private <u>38,000</u> Water Capital Funds \$ 21,909,000 Total
Bridges	Annual maintenance on City owned bridges. Replacement of East Market Bridge. Plans for new Evans Avenue Bridge.	\$ 1,600,000 Federal Highway Funds 300,000 Gas Tax 20,000 Income Tax 1,012,000 General Obligation Debt <u>15,000</u> Summit County \$ 2,947,000 Total
Expressways	Major reconstruction of expressways throughout Akron.	\$ 40,400,000 Federal Highway Funds 25,000 Gas Tax 150,000 Street Lighting 25,827,000 Ohio Department of Transportation <u>20,000</u> Income Tax \$ 66,422,000 Total
TOTAL TRANSPORTATION PROGRAM		<u>\$103,288,000</u>

Impact on Operations: The transportation program has been instrumental in reducing the number of miles of streets that need routine maintenance. Over the past 15 years, improvements have been made to over 81 miles of residential and arterial streets. Each mile that is paved reduces operating costs in the Highway Maintenance Division. Although the Highway Maintenance budget has not been decreased as a result of these improvements, the City has been using its resources to maintain the non-paved streets in Akron. All streets are investigated yearly by the Highway Division and recommendations are made to the council representatives on which streets will be repaired each year. This list of streets is then repaired using private contractors. In this way, the funds not used to maintain newly paved streets are used to maintain non-paved streets. Non-paved street contractual maintenance is assessed against the property owners at a higher rate than the paving, encouraging the property owners to petition for their streets to be paved.

PARKS

Beech Street Trailhead	Plans for construction of trailhead on the site of the former Beech Street Power Plant.	\$ 60,000 General Obligation Debt
Balch Street Community Center	Renovations of Balch Street, including installation of theater lighting.	\$ 135,000 General Obligation Debt

PROJECT	DESCRIPTION	FUNDING
PARKS (continued)		
Cascade Locks Bikeway, Phase I and II.	Construction of bikeway and pedestrian way.	\$ 580,000 General Obligation Debt <u>900,000</u> Federal Highway Funds \$ 1,480,000 Total
Waterloo Towpath Trail	Continuation of design of Ohio and Erie Canal Towpath Trail from Waterloo Road to Wilbeth Road.	\$ 150,000 General Obligation Debt
Elizabeth Park	Relocation of tennis courts, basketball courts, and baseball field.	\$ 90,000 Land Sales 14,000 General Obligation Debt 418,000 Tax Increment Financing <u>403,000</u> Akron Metropolitan Housing Authority \$ 925,000 Total
Confluence Regional Conservation Area	Acquisition for open space and protection of watershed.	\$ 185,000 Clean Ohio Program <u>80,000</u> JEDD Township \$ 265,000 Total
Joy Park Community Center Electrical Building	Rebuild outlying electric pavilion building and foundation.	\$ 80,000 Income Tax
Mud Run Practice Range Dugouts	Construction of short game practice range.	\$ 28,000 Income Tax <u>83,000</u> Private \$ 111,000 Total
Nesmith Lake Towpath Trail	Construction of the Ohio & Erie Canal Towpath from Manchester Road to Waterloo Road.	\$ 115,000 Ohio Dept. of Natural Resources 15,000 Metro Parks <u>100,000</u> Ohio & Erie Canal Association \$ 230,000 Total
Summit Lake Towpath Trail	Design of Ohio & Erie Canal Towpath Trail from Summit Lake Community Center to Kenmore Boulevard.	\$ 55,000 General Obligation Debt
Kenmore Towpath Trail	Design of Ohio and Erie Canal Towpath Trail from Kenmore Boulevard to Wilbeth Road.	\$ 50,000 General Obligation Debt

<u>PROJECT</u>	<u>DESCRIPTION</u>	<u>FUNDING</u>
PARKS (continued)		
Various Small Parks	Miscellaneous improvements at parks throughout the City.	\$ 247,000 Income Tax 20,000 General Obligation Debt <u>15,000 Private</u> \$ 282,000 Total
TOTAL PARKS PROGRAM		<u>\$ 3,823,000</u>

Impact on Operations: The design and construction of new park projects typically add to the operations of the City. In the various small park improvements, many of the parks are receiving newly resurfaced basketball courts. These projects reduce operation costs for those particular parks. This enables the Parks Maintenance Division to concentrate on other parks. The City has used maintenance contracts with small community groups to maintain many of the small parks. This has proven more cost effective than using City crews.

SEWER

Sewer System - Akron	Replacement and repair to storm, sanitary sewers, relief sewers, manholes, pump stations, and sewer racks.	\$ 6,894,000 Sewer Capital Funds 25,000 Income Tax 1,718,000 Ohio Public Works Commission <u>2,125,000 General Obligation Debt</u> \$ 10,762,000 Total
Sewer System - JEDDs	Provision of new sewers and pump stations in the newly created Joint Economic Development Districts surrounding Akron. The City receives income taxes from the businesses located in these districts.	\$ 1,824,000 JEDD Funds
Water Pollution Control Station	Various improvements at the Water Pollution Control Station.	\$ 2,275,000 Sewer Capital Funds
TOTAL SEWER PROGRAM		<u>\$ 14,861,000</u>

Impact on Operations: The improvements to the Akron sewer system will reduce operating costs. The Federal and State Environmental Protection Agencies have mandated many of these improvements, requiring additional staff to maintain the required investments. However, in the Joint Economic Development Districts (JEDDs) operations should be greatly enhanced. The income tax generated from these districts and tap in fees will be used to pay debt service on the sewer revenue debt, relieving the sewer operating budget from the annual debt service. The extension of sewer lines in the JEDDs will not need to be maintained for many years, thus generating operating income.

<u>PROJECT</u>	<u>DESCRIPTION</u>	<u>FUNDING</u>
WATER		
Water System Improvements - Akron	Various improvements to Akron's water system.	\$ 8,195,000 Water Capital Funds <u>1,332,000</u> Ohio Public Works Commission \$ 9,527,000 Total
Water System Improvements - JEDDs	Provision of new water lines in the newly created Joint Economic Development Districts (JEDDs) surrounding Akron. The City receives income taxes from the businesses located in these districts.	\$ 1,220,000 JEDD Funds <u>243,000</u> Ohio Public Works Commission \$ 1,463,000 Total
TOTAL WATER PROGRAM		<u>\$ 10,990,000</u>
<u>Impact on Operations:</u> See the comments on the sewer system. The same is true for the water system, including the analysis of the JEDDs.		
PUBLIC FACILITIES		
Airport Improvements	Phase I of taxiway extensions to support construction of hangars. Improve lighting and marking of obstructions near runway ends and improvements to snow removal equipment building.	\$ 664,000 Tax Increment Financing 120,000 Ohio Department of Transportation <u>184,000</u> Federal Aviation Administration \$ 968,000 Total
Cascade Parking Deck Improvements	Replacement of existing deteriorated fire sprinkler system with a new system. Repair of deteriorated concrete in deck and resealing of floor surface.	\$ 3,040,000 General Obligation Debt
Cascade Plaza Reconstruction	Plans for reconstruction of Cascade Plaza.	\$ 400,000 General Obligation Debt
Municipal Building Remodeling and Security	Renovations to the Mayor's Office and conference room, extension of emergency electric power, and security improvements.	293,000 Income Tax
Firestation Improvements	Replacement of Firestation roof. Replacement of Firestations #12 HVAC units. Miscellaneous equipment purchases.	271,000 Income Tax <u>350,000</u> General Obligation Debt \$ 621,000 Total
West Side Depot Petroleum Remediation	Installation of a groundwater and soil remediation system which is required to comply with State regulations. Replace leaking roof.	\$ 101,000 Income Tax <u>21,000</u> State of Ohio \$ 122,000 Total

PROJECT	DESCRIPTION	FUNDING
PUBLIC FACILITIES (continued)		
Salt Dome	Consultant services to facilitate existing salt dome repair.	\$ 100,000 General Obligation Debt
CitiCenter Parking Deck	Replace joint sealant and expansion joints, repairing delaminated concrete, and waterproofing.	\$ 785,000 General Obligation Debt
Harold K. Stubbs Justice Center	Replacement of air conditioning units with EPA compliant chiller units. replacement of existing fire alarm system and leaking roof. Replacement of elevated floor slabs in the garage.	\$ 230,000 Income Tax 300,000 Summit County <u>2,013,000</u> General Obligation Debt \$ 2,543,000 Total
NBD Parking Lot Rehabilitation	Rehabilitation of public parking lots serving Neighborhood Business Districts (NBD's).	\$ 50,000 Income Tax <u>50,000</u> Special Assessments \$ 100,000 Total
Other	Prepare for needs study of City owned buildings. Replacement of existing exhaust system and HVAC, electrical panels at Central Service Facility. Improvements at Morley auditorium, kitchenette, and restroom improvements. Replacement of thirty light fixtures in garage area.	\$ 125,000 Motor Equipment Fees 30,000 Health Department Fees 60,000 General Obligation Debt <u>88,000</u> Income Tax \$ 303,000 Total
Council Chambers Renovations	Miscellaneous improvements to City Council Chambers.	\$ 100,000 Income Tax
TOTAL PUBLIC FACILITIES		<u>\$ 9,375,000</u>

Impact on Operations: The above improvements will have minimal effect on operations of the City.

MISCELLANEOUS EXPENSES

Administration	Administrative expenses for the Capital Investments Program.	\$ 1,100,000 Income Tax
Debt Service	2006 Debt service on general obligations associated with the City of Akron Capital Program.	\$ 23,718,000 Income Tax <u>442,000</u> JEDD Capital \$ 24,160,000 Total

PROJECT	DESCRIPTION	FUNDING
MISCELLANEOUS EXPENSES (continued)		
Equipment Replacement	Purchase of police cars, fire vehicles, and replacement equipment for various other City departments.	\$ 50,000 Income Tax 35,000 Equipment Auction 100,000 Emergency Medical System <u>2,500,000</u> General Obligation Debt \$ 2,685,000 Total
Other	Miscellaneous capital purchases for all other City departments.	\$ 10,000 Summit County 20,000 Telephone Rotary 46,000 Ohio Department of Natural Resources 50,000 Railroad 720,000 Private 100,000 Akron Community Foundation <u>261,000</u> Income Tax \$ 1,207,000 Total
TOTAL MISCELLANEOUS EXPENSES		<u>\$ 29,152,000</u>
<u>Impact on Operations:</u> The above improvements will have minimal impact on operations.		
ECONOMIC DEVELOPMENT		
Developments Rights Purchase	Purchase of development rights to guide future development.	\$ 125,000 JEDD Economic Development
Highland Square	First phase of public improvements in support of business expansion.	\$ 200,000 Water Capital Funds 400,000 Special Assessments <u>1,100,000</u> General Obligation Debt \$ 1,700,000 Total
Industrial Incubator	Build-out of remainder of Industrial Incubator located at Canal Place Building #5.	\$ 405,000 Summit County Port Authority <u>200,000</u> JEDD Economic Development \$ 605,000 Total
Romig Road Area	Study and analysis of the Romig Road area for revitalization.	\$ 42,000 JEDD Economic Development <u>58,000</u> JEDD Capital \$ 100,000 Total
Howe House	Support of historic building renovation.	\$ 250,000 Ohio & Erie Canal Corridor Coalition

PROJECT	DESCRIPTION	FUNDING
ECONOMIC DEVELOPMENT (continued)		
Smith/Ghent Detention Pond	Slope stabilization around detention pond at the Ghent Road Office Park.	\$ 1,687,000 Tax Increment Financing
Five Points Renewal Area	Relocation of utilities from vacated Bell Street and placement of street lighting wiring underground along West Exchange Street.	\$ 23,000 Special Assessments 542,000 General Obligation Debt <u>11,000</u> Street Lighting Assessments \$ 576,000 Total
Main/Buchtel Parking Lot	Expansion of existing parking lot across from Canal Park Stadium.	\$ 115,000 General Obligation Debt
Brownfield Remediation	Cleanup and revitalization of various Brownfield areas throughout the City.	\$ 500,000 Clean Ohio 50,000 General Obligation Debt 245,000 JEDD Economic Development <u>400,000</u> Environmental Protection Agency \$ 1,195,000 Total
Landbanking	Acquisition of vacant land and buildings in support of future developments.	\$ 1,273,000 Industrial Development Bond
Ascot Industrial Park	Public improvements in support of industrial development.	\$ 200,000 Tax Increment Financing
University Technology Park	Closeout charges in support of development of polymer industrial park.	\$ 100,000 Tax Increment Financing
Market/Forge Urban Renewal Area	Completion of acquisition, relocation, demolition, site preparation, and public improvements to support commercial development.	\$ 300,000 HUD 108 Loan Funds
Lockheed Martin Infrastructure	Plans for public improvements and financial support of Lockheed Martin High Altitude Air Ships prototype production and manufacturing.	\$ 400,000 JEDD Economic Development
Brown Graves Development	Site preparation and public improvements for development of industrial park.	\$ 200,000 Tax Increment Financing
Lock III Redevelopment	Redevelopment of the area along Lock 3.	\$ 5,500,000 Summit County 12,989,000 General Obligation Debt 3,961,000 Miscellaneous Revenue 4,700,000 Tax Increment Financing 3,250,000 Federal – Lock 3 500,000 State of Ohio <u>5,400,000</u> Private \$ 36,300,000 Total

<u>PROJECT</u>	<u>DESCRIPTION</u>	<u>FUNDING</u>
ECONOMIC DEVELOPMENT (continued)		
West Side Office Park - Phase 2	Acquisition in support of office development.	\$ 6,550,000 Industrial Development Bond
Morgan Avenue Industrial Park Redevelopment	Completion of acquisition, relocation, environmental assessments, demolition, site preparation and public improvements to support industrial park development.	\$ 130,000 Tax Increment Financing
Northside Development	First phase of support of housing and commercial development.	\$ 3,700,000 Tax Increment Financing
Other Projects	Miscellaneous investments to promote economic development in the City of Akron. Includes public improvements, loans, incentive grants. Minority Business Development Center, etc.	\$ 137,000 General Obligation Debt 227,000 Knight Estate Funds 228,000 Tax Increment Financing 44,000 Income Tax 50,000 Enterprise Community Grant 54,000 JEDD Economic Development <hr/> \$ 740,000 Total
TOTAL ECONOMIC DEVELOPMENT PROGRAM		<u>\$ 56,246,000</u>

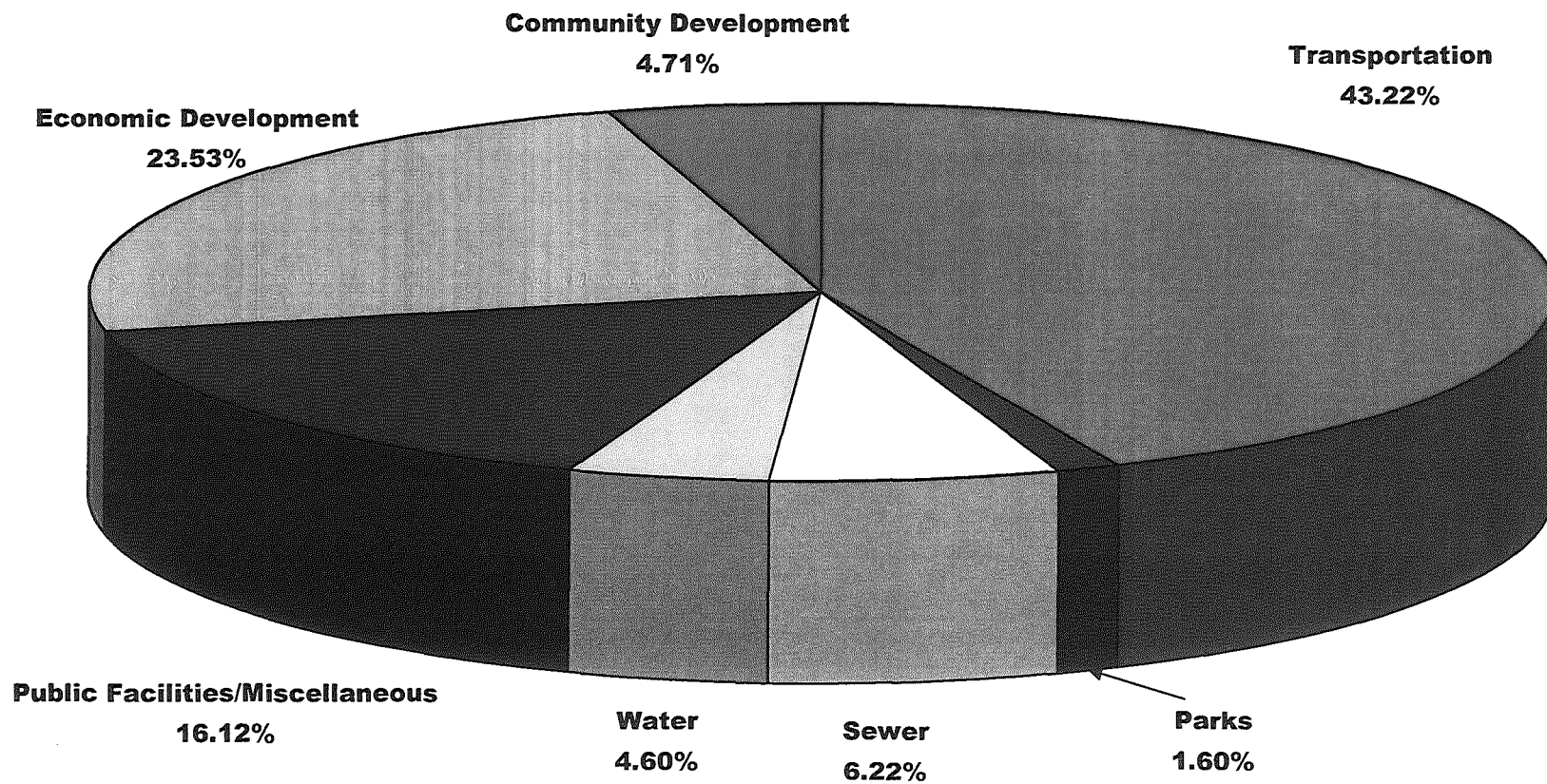
Impact on Operations: The intent of the Economic Development program of the City is specifically to enhance the operating capability of the City. The projects noted above are all aimed at generating additional revenue in the form of municipal income taxes. The City has had growth in many sectors of the economy as a result of our economic development incentives.

COMMUNITY DEVELOPMENT

Housing Activities	Acquisition, relocation, and clearance of dilapidated structures or vacant lots in neighborhood development and redevelopment areas, land assembly to assist non-profits, and neighborhood blight removal. Support for new housing in the University of Akron area and downtown. Grants and loans for housing rehabilitation and lead paint abatement to property owners.	\$ 5,735,000 Community Development Funds 1,000,000 Tax Increment Financing <hr/> \$ 6,735,000 Total
Demolition	Demolition of vacant, abandoned, and deteriorated residential dwellings in CD neighborhoods.	\$ 750,000 Community Development Funds
Home Repair	Home repair assistance for elderly, low-income, or handicapped individuals.	\$ 275,000 Community Development Funds

<u>PROJECT</u>	<u>DESCRIPTION</u>	<u>FUNDING</u>
COMMUNITY DEVELOPMENT (continued)		
Human Resources	City share of public service programs carried throughout Akron, including health and environmental services, consumer counseling, youth-related services, senior services, fair housing and neighborhood drug prevention.	\$ 300,000 Community Development Funds
Public Improvements	Public improvements within the Community Development Areas.	\$ 2,544,000 Community Development Funds
Other	Miscellaneous services to residents in Community Development Areas, including transitional housing.	\$ 360,000 Community Development Funds 300,000 Federal Emergency Shelter Grant \$ 660,000 Total
TOTAL COMMUNITY DEVELOPMENT ACTIVITIES		<u>\$ 11,264,000</u>
<p><u>Impact on Operations:</u> Minimal. The most significant reduction in operations is to the benefit of the homeowners located in the treatment areas. The program of low-interest loans and grants to homeowners for property repair saves homeowners from excessive utility bills and removes dangerous code violations. Highway Maintenance savings are achieved from the public improvements identified above in the transportation section.</p>		
TOTAL CAPITAL PLAN		<u>\$238,999,000</u>

**CITY OF AKRON
2006 CAPITAL BUDGET
EXPENDITURES BY CATEGORY
TOTAL \$238,999,000**



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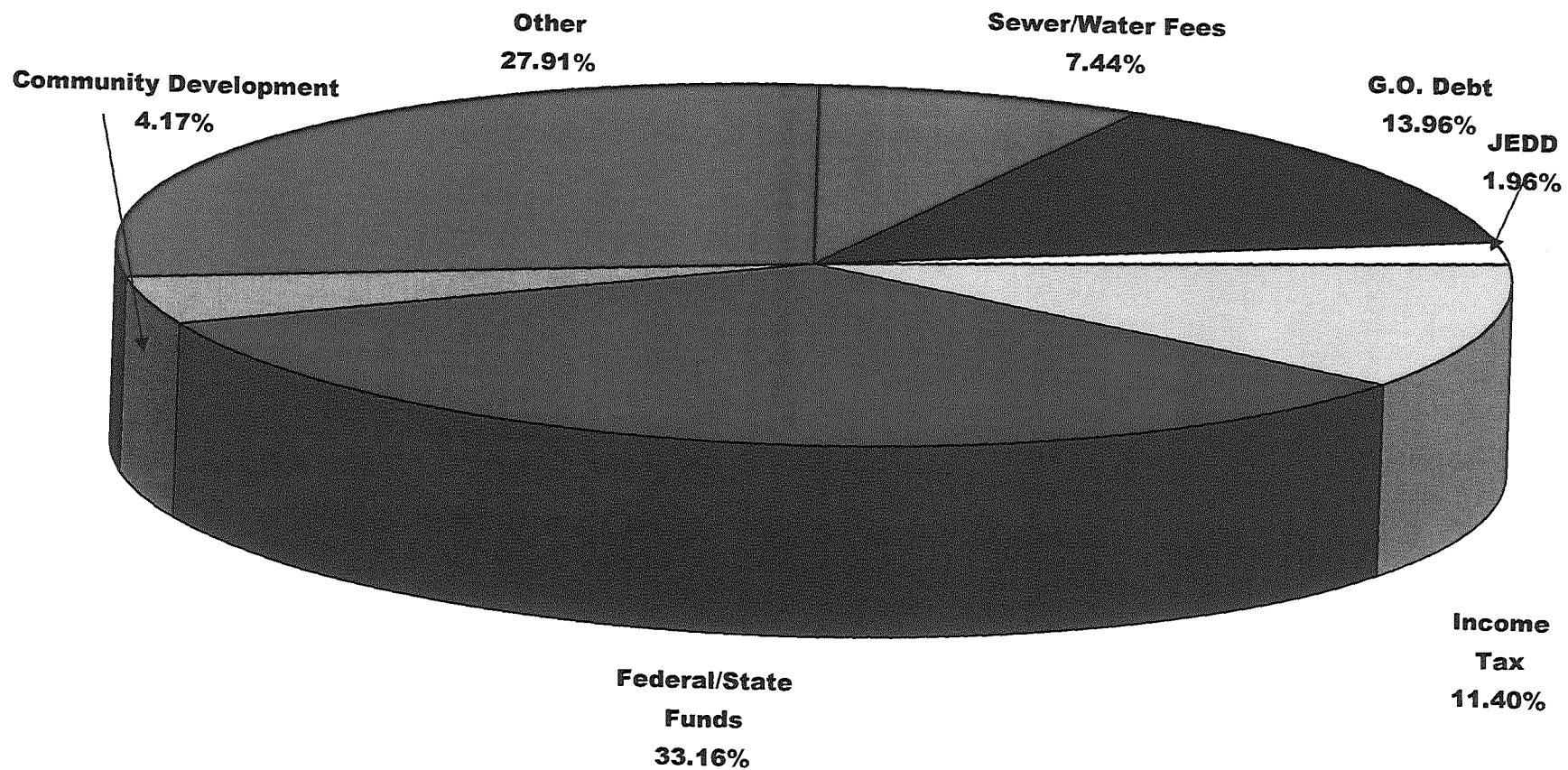
2006 REVENUE BY SOURCE

<u>SOURCE</u>	<u>AMOUNT</u>	<u>COMMENTS</u>
Community Development	\$ 9,964,000	Entitlement of Community Development Funds.
Equipment Auction	35,000	Receipts realized from the sale of obsolete, outdated capital equipment including automobiles, road maintenance, maintenance equipment and trucks.
Environmental Protection Agency	400,000	Receipts from Environmental Protection Agency for environmental improvements.
Federal Highway Funds	53,253,000	Receipts from federal and state transportation sources available only for improvements to specifically designated streets and highways.
General Obligation Debt	33,370,000	Proceeds from sale of general obligation bonds.
HUD 108 Loans	300,000	HUD loan secured by City's Community Development funds.
Income Tax	27,241,000	27% of City's 2% income tax revenues.
Industrial Revenue Bonds	7,823,000	Proceeds from the sale of industrial revenue bonds.
JEDD Funds	4,690,000	Receipts from Joint Economic Development Districts (in exchange for providing water and sewer) and/or proceeds from sale of water and sewer bonds for those areas.
Miscellaneous Revenue	50,402,000	Revenue from various other public agencies outlined in the Capital Program.
Private Funds	7,182,000	Donations from private companies to assist with capital projects.
Sewer Capital Funds	9,169,000	Sewer user fees programmed solely for sanitary sewer-related improvements. Also used for Water Pollution Control Station improvements.
Special Assessments	4,367,000	Proceeds from the assessment of contiguous, abutting or benefiting property for public improvements including walks, curbs and street paving.
State of Ohio/Ohio Public Works Commission	521,000	State share of various capital projects, including funds provided by the University of Akron.

2005 REVENUE BY SOURCE (continued)

<u>SOURCE</u>	<u>AMOUNT</u>	<u>COMMENTS</u>
Summit County	\$ 5,925,000	County share of various capital projects.
Summit County Port Authority	405,000	Loan from Summit County Port Authority.
Tag Tax	2,068,000	City of Akron share of Summit County license tag receipts. Devoted exclusively to resurfacing and bridge repair.
Tax Increment Financing	13,272,000	Receipts from payments-in-lieu of taxes from various developments in downtown and throughout other development areas.
Water Capital Funds	<u>8,612,000</u>	Water user fees programmed solely for water supply and treatment improvements.
TOTAL REVENUE	<u>\$238,999,000</u>	

**CITY OF AKRON
2006 CAPITAL BUDGET
REVENUES BY SOURCE
TOTAL \$238,999,000**



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Revenue Summaries

**REVENUE ASSUMPTIONS
2006 OPERATING BUDGET PLAN
ALL FUNDS**

Revenue assumptions proposed for 2006 are as follows:

1. Income tax revenues to remain stable.
2. Property tax revenues to increase by 4.0%.
3. Local Government revenues to remain stable.
4. Curbservice and recycling fees to increase by 15.0%.

COMPARATIVE SUMMARY OF GENERAL FUND GROSS REVENUES

<u>CATEGORY AND DEPARTMENT</u>	<u>ACTUAL</u>			<u>BUDGETED</u>	<u>PERCENTAGE OF TOTAL</u>
	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	
<u>Local Taxes</u>					
General Property Tax	\$17,756,093	\$18,554,963	\$21,397,823	\$23,012,330	15.44
JEDD Revenues	0	0	800,000	1,600,000	1.07
73% Income Tax	69,275,800	69,216,301	77,040,420	77,040,420	51.70
<u>State Taxes</u>					
Cigarette/Liquor Permits	265,416	259,148	291,031	294,680	0.20
Inheritance	6,118,916	2,891,546	5,655,709	3,000,000	2.01
Local Government	14,545,453	14,405,110	14,441,757	14,441,760	9.69
<u>Non-Tax Receipts</u>					
Judicial	3,813,850	3,792,489	3,098,353	3,129,340	2.10
Commissions & Executive	13,792,430	18,521,654	7,262,276	8,034,900	5.39
Treasury Investments	1,050,000	990,000	1,100,000	1,150,000	0.77
Safety Department	2,580,142	2,003,924	2,750,437	2,777,940	1.86
Health Department	785,658	770,860	1,261,892	1,274,510	0.86
Service Department	332,664	636,725	712,459	719,580	0.48
Curbservice/Recycling Fees	9,467,273	9,425,191	10,880,561	12,526,790	8.41
TOTAL GENERAL FUND GROSS REVENUES	\$139,783,695	\$141,467,911	\$146,692,718	\$149,002,250	100.00%

CITY OF AKRON, OHIO
PROPERTY TAX RATE-COLLECTION YEAR 2006
USING DUPLICATE OF 2005
BY GOVERNMENTAL UNIT AND PURPOSE

Assessed Valuation. . . \$3,355,118,718

	<u>Inside 10m</u>	<u>Outside 10m</u>	<u>Millage</u>	<u>Percent of Total</u>
School Operating	4.20	56.00	60.20	
School Building Fund	<u>0</u>	<u>3.56</u>	<u>3.56</u>	
Total School	4.20	59.56	63.76	71.50%
City Operating	4.48	0	4.48	
Police Operating Levy	2.00	0	2.00	
Emergency Medical Operating				
Levy	2.80	0	2.80	
City Debt	.42	0	.42	
Police Pension	.30	0	.30	
Fire Pension	<u>.30</u>	<u>0</u>	<u>.30</u>	
Total City	10.30	0	10.30	11.55%
Zoo Operating	0	.80	.80	
Library	0	2.04	2.04	
County Operating	1.58	0	1.58	
County Debt	.62	0	.62	
Child Welfare	0	2.56	2.56	
Mental Health Operating	0	2.05	2.05	
Mental Health Permanent Imp.	0	1.00	1.00	
Weaver School Operating	0	3.61	3.61	
County Metropolitan Park	<u>0</u>	<u>.85</u>	<u>.85</u>	
Total County	<u>2.20</u>	<u>12.91</u>	<u>15.11</u>	<u>16.95%</u>
TOTAL	<u>16.70</u>	<u>72.47</u>	<u>89.17</u>	<u>100.00%</u>

**CITY OF AKRON, OHIO
PROPERTY TAX LEVIED IN MILLS
BY POLITICAL SUBDIVISION**

<u>Collection Year</u>	<u>County</u>	<u>School</u>	<u>City</u>	<u>Total</u>
1997	12.28	54.86	9.00	76.14
1998	13.52	54.86	9.04	77.42
1999	14.06	54.86	9.05	77.97
2000	13.66	54.86	9.04	77.56
2001	14.46	54.86	9.04	78.36
2002	14.42	63.76	9.09	87.27
2003	14.66	63.76	9.09	87.51
2004	13.85	63.76	9.09	86.70
2005	15.21	63.76	10.30	89.27
2006	15.11	63.76	10.30	89.17

SOURCE: Income Tax

Summary:

The City of Akron levies a 2.25% income tax on individual and corporate income earned in the City. Each year, all residents and companies doing business within the City are required to file a return. The State allows cities in Ohio to levy an income tax up to 1% without a vote of the electorate. Akron voters last increased the City's income tax rate from 2% to 2.25% in 2003. However, the additional .25% increase is designated exclusively for funding the Akron Public Schools' local share in obtaining State of Ohio grants for the construction and renovation of community learning centers in Akron, and, therefore, is accounted for separately in its own fund, Community Learning Centers (CLC) Income Tax (see CLC income tax revenue summary in this section). The remaining 2% tax (net of collection expenses) is distributed according to City Charter into both operations and capital improvements. In 1992, Akron voters amended the Charter income tax language by reallocating the amount from 67% to 73% for operations, and from 33% to 27% for capital improvements. This change was approved in order to allocate more funds to the safety forces.

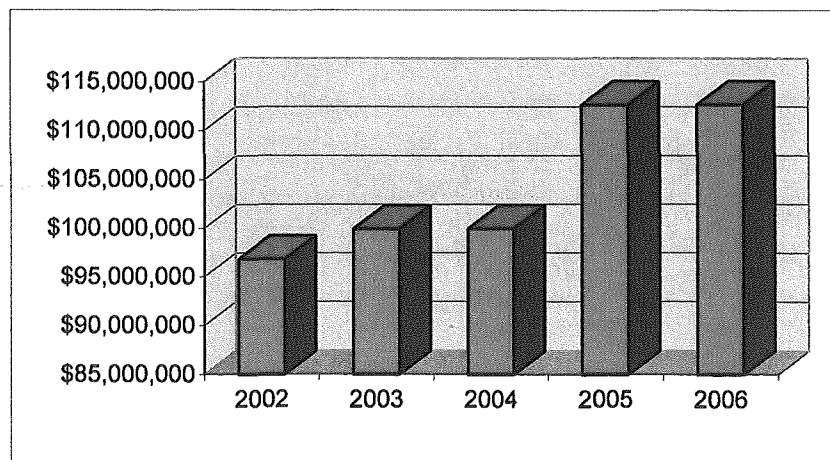
Analysis:

The Akron income tax is the largest source of operating revenue. A district income tax is also now levied outside the city limits through an innovative program called Joint Economic Development Districts (JEDDs), but is accounted for separately in the JEDD special revenue fund (see JEDD revenue summary in this section).

Projection:

Historically, over the past 10 years the income tax has grown an average of about 3% in Akron. The City's successful economic development program has enabled Akron to increase its employment base in a diversified manner. Only a very slight increase is budgeted in 2006 due to the extraordinary increase attained in 2005. These figures do not include revenue from the .25% tax rate increase or the JEDDs referred to above.

Fiscal <u>Year</u>	<u>Amount</u>	% Increase <u>(Decrease)</u>
2002	\$96,854,591	0.71
2003	\$99,938,891	3.18
2004	\$99,937,542	(0.00)
2005	\$112,610,075	12.68
2006 Budgeted	\$112,644,870	0.03



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SOURCE: Property Taxes

Summary:

Property taxes are collected by the County and distributed to all political subdivisions. Revenues lag one year from the date the taxes are levied. In other words, taxes levied in 2005 will be collected in 2006. Akron currently levies 10.3 mills of property taxes. This represents about 11.5% of the total property tax bill to Akron taxpayers. The remainder is levied for county and public school operations. Of Akron's levied amount, 2.8 mills is used for Emergency Medical Service (EMS) operations, .42 mills is used for debt retirement, and the remainder is used for General Fund operations.

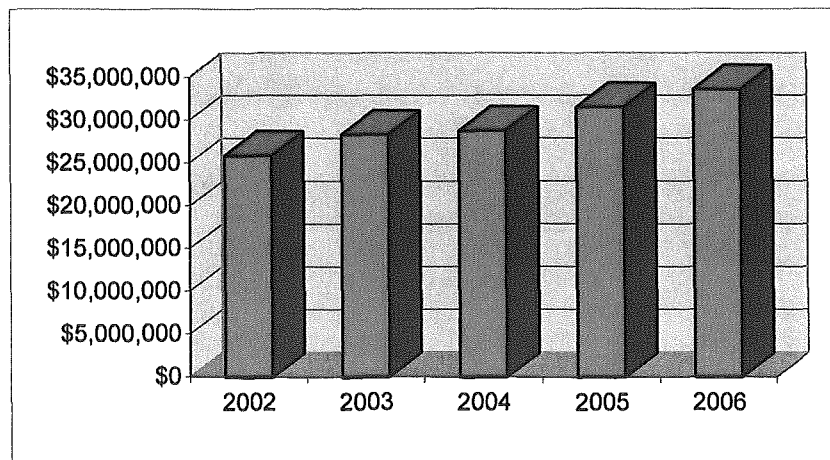
Analysis:

Property tax revenues have been quite predictable over the years. Assessed valuations are performed by the County on a tri-annual and a sexennial basis. Every three years, the County performs an adjustment of property values based on inflation. Every six years, a full reappraisal of every property in the County is done. The county has been divided into appraisal districts. Each district has a distinct revaluation, based on appraisals in that district. In the past, all property in the county was adjusted by the same amount. This new method makes the changes in value more in line with actual appraisals in each district.

Projection:

The last tri-annual appraisal was performed in 2005 and a sexennial appraisal was performed in 2002. The sexennial appraisal resulted in a 9.49% increase in collections in 2003. The increase in 2005 resulted from raising the amount levied from 9.09 mills to 10.3 mills. The increase projected in 2006 is due to the tri-annual revaluation.

Fiscal Year	Amount	% Increase (Decrease)
2002	\$25,840,172	0.07
2003	\$28,293,281	9.49
2004	\$28,708,147	1.47
2005	\$31,452,953	9.56
2006 Budgeted	\$33,553,820	6.68



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SOURCE: Local Government Fund

Summary:

The local government fund is Ohio's version of Revenue Sharing. The State of Ohio distributes 4.8% of the State's income tax, corporate franchise tax, and state sales tax to local governments. The cities within each county may use the state generated allocation formula, or work out an alternative formula. In Summit County where Akron is located, the communities have agreed to an alternative formula.

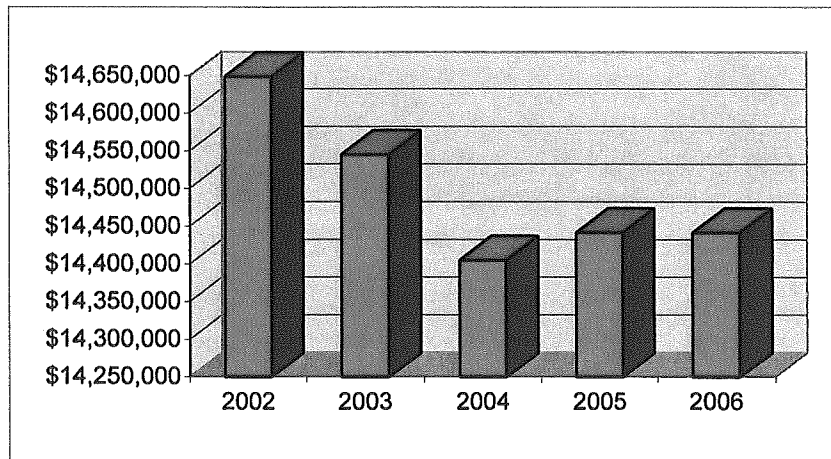
Analysis:

This revenue source has been a major source of revenue for the City of Akron. In 2005, it represented nearly 10% of the total general fund revenues. The State sets the percentage of the three taxes to be distributed on a biennial basis as part of the State biennial budget bill. The State then tells each county the amount of funds to allocate among their jurisdictions. In Akron, the amount budgeted is based on the County's projection using the alternative formula.

Projection:

The State of Ohio announced that the level of this revenue will remain stable in 2006.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2002	\$14,648,868	(5.15)
2003	\$14,545,453	(0.71)
2004	\$14,405,110	(0.96)
2005	\$14,441,757	0.25
2006 Budgeted	\$14,441,760	0.00



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SOURCE: Curbservice and Recycling Fees

Summary:

The City of Akron charges each sanitation customer for the weekly collection of household refuse. City residents can choose to have a private hauler pick up their refuse, but they must have the contract with the private hauler on file with the City. This ensures that every Akron resident is having their refuse properly disposed. The amount charged by the City is sufficient to pay for the operations of the Sanitation Division. Currently, the charge is \$15.20 per month for curbservice and \$2.30 for recycling. The bill is included as part of the monthly water and sewer bill. This is less than the amount charged by private haulers and surrounding cities. Beginning with September 2006 service, City Council approved a combined curbservice and recycling fee of \$17.00 and \$19.00 if there is no recycling.

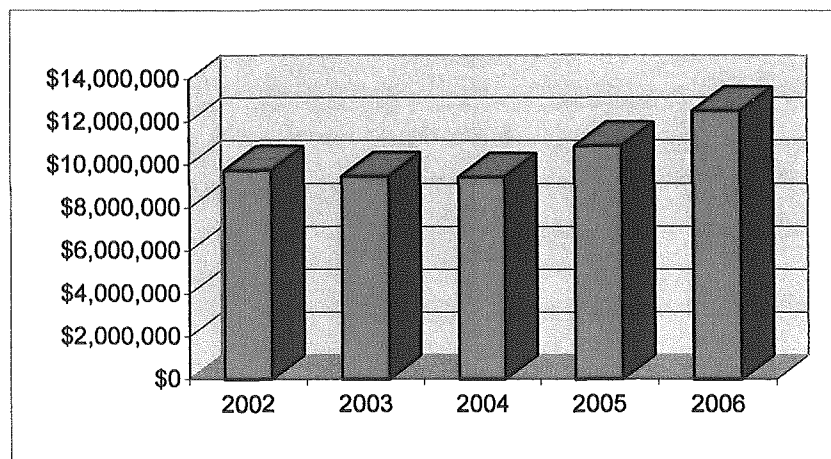
Analysis:

The City maintains an efficient Sanitation Collection operation. About 75% of the City's Sanitation customers are serviced by City crews, and 25% are serviced by a private contractor, under contract to the City. Each year, the rates charged by private haulers are compared with the City's cost of sanitation collection, and the City's costs are in line with those of private haulers. The rates for monthly collection are set by City Council.

Projection:

The 15% increases in 2005 and again budgeted for 2006 are a result of Akron City Council raising the rates for curbservice collection at the end of 2004 to \$13.10 for 2005 and \$15.20 for 2006 curbservice collection and to \$2.10 in 2005 and \$2.30 in 2006 for recycling. Prior to these increases, the last increase was in 1995.

Fiscal			% Increase
Year		Amount	(Decrease)
2002		\$9,748,258	(0.11)
2003		\$9,467,273	(2.88)
2004		\$9,425,191	(0.44)
2005		\$10,880,561	15.44
2006	Budgeted	\$12,526,790	15.13



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SOURCE: Inheritance Taxes

Summary:

Inheritance taxes are levied by the State of Ohio and collected by the County. Municipalities in Ohio receive 80% of the taxes levied, pro-rated by the amount of time the decedent lived in the municipality. The state receives the remaining 20%. The City receives two settlements from the County each year. These occur in April and October.

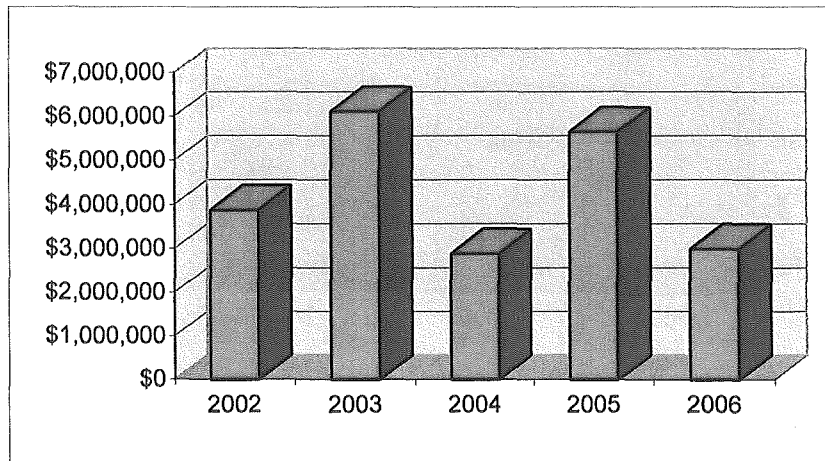
Analysis:

Inheritance taxes have proved to be an unsteady source of income for the City of Akron. The amounts range from \$2.8 million to over \$6.1 million over the last 4 years (see table below). The funds are deposited into the general fund. The largest estate tax settlement ever received by the City of Akron was \$5.6 million from the estate of John S. Knight. These funds were put into a separate account and used exclusively for economic development activities.

Projection:

This revenue source is impossible to accurately forecast because it depends on the deaths of Akron residents and the value of their estates. The City is conservative in forecasting this amount for 2006.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2002	\$3,875,527	(45.33)
2003	\$6,118,916	57.89
2004	\$2,891,546	(52.74)
2005	\$5,655,709	95.59
2006 Budgeted	\$3,000,000	(46.96)



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SOURCE: Community Development Block Grant

Summary:

The City implements a comprehensive housing rehabilitation and social service program with the funds received each year from HUD under the Community Development (CD) program. These funds are received by the City in the form of a letter of credit. The letter of credit is reduced as funds are reimbursed to Akron once proper documentation is submitted to HUD. Expenditures must meet the spending criteria set by HUD for use of these funds. The main criteria is that the funds must be used to benefit low and moderate income level families in Akron. Akron has received numerous awards from HUD for innovation in the use of CD funds. The City uses the funds for targeted housing rehabilitation programs that are intended to restore 30 years of useful life to defined housing treatment areas. The City also uses the funds to encourage new housing development, and to support many successful social service agencies. The funds are also used to help finance public improvements in the housing treatment areas.

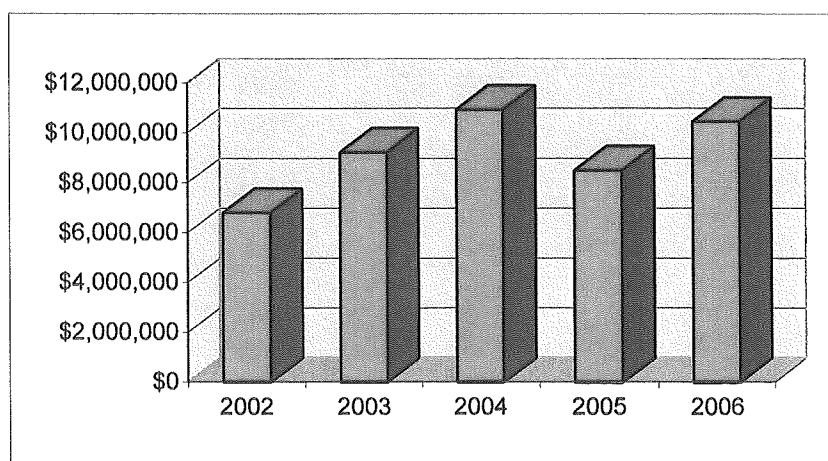
Analysis:

The City annually receives approximately \$9-10 million from the federal CD program. These funds are used for direct and indirect administration of the program, housing assistance, public improvements, and grants to social service agencies.

Projection:

Revenues are projected based on the actions of the Federal Government during each federal budget cycle. The current federal budget shows a funding level at the prior fiscal year budget. The federal budget year is not a calendar year budget, and the projections for the 2006 calendar year show an increase from 2005.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2002	\$6,794,752	(20.27)
2003	\$9,218,632	35.67
2004	\$10,930,250	18.57
2005	\$8,492,009	(22.31)
2006 Budgeted	\$10,445,170	23.00



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SOURCE: Special Assessments

Summary:

The City has an aggressive program of special assessments for street and sidewalk construction. Property owners pay a fixed front foot fee that represents approximately 40% of the cost of these improvements. The City covers the remainder of the cost with local, state or federal funds. Property owners who are assessed for public improvements can elect to pay off their portion or incur an assessment spread over a number of years, with interest. Most assessments are levied over a 10 year period. Property owners are notified of their assessment, and the unpaid bills are forwarded to the county for collection as part of the annual property tax collection process.

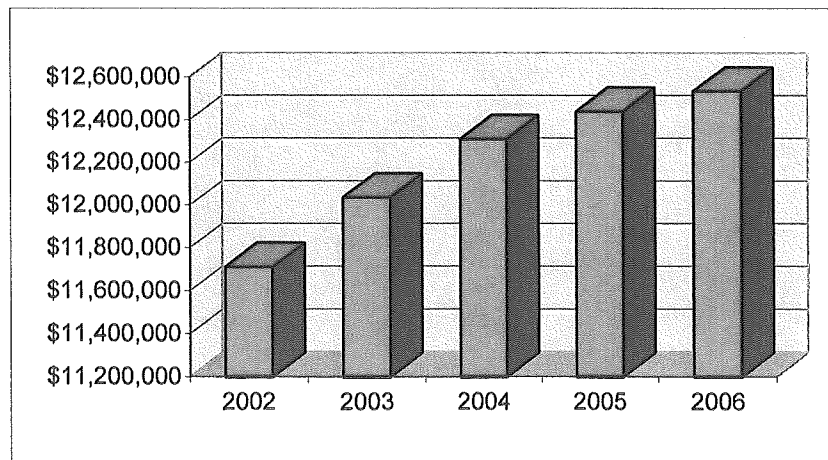
Analysis:

The special assessment program has been instrumental in paving streets throughout the City. The City determines which streets to pave each year by the petitions and requests received from property owners. The property owners are assessed their share. The amount of special assessment revenue is dependent on how many services are performed. The timing of the revenue is dependent on whether property owners pay their assessments up front or opt for the payment plan. The City issues notes to cover the property owners' share of the improvement, and the amount collected is transferred to the bond payment fund to pay the debt service.

Projection:

The level of special assessment revenue varies depending on when property owners choose to pay their assessments.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2002	\$11,711,101	3.71
2003	\$12,035,881	2.77
2004	\$12,309,112	2.27
2005	\$12,437,341	1.04
2006 Budgeted	\$12,532,530	0.77



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SOURCE: Street Assessments

Summary:

The City of Akron carries out an extensive street cleaning and lighting program, including snow removal. The program is funded by special assessments, levied against each property owner abutting a paved street or having street lights. Streets are broken into many different classes, each with a different cleaning schedule and assessment rate. The street lighting system is comprised of many different types of lights. Most of the City is served with high pressure sodium lighting, reducing electricity and maintenance costs over conventional incandescent lights.

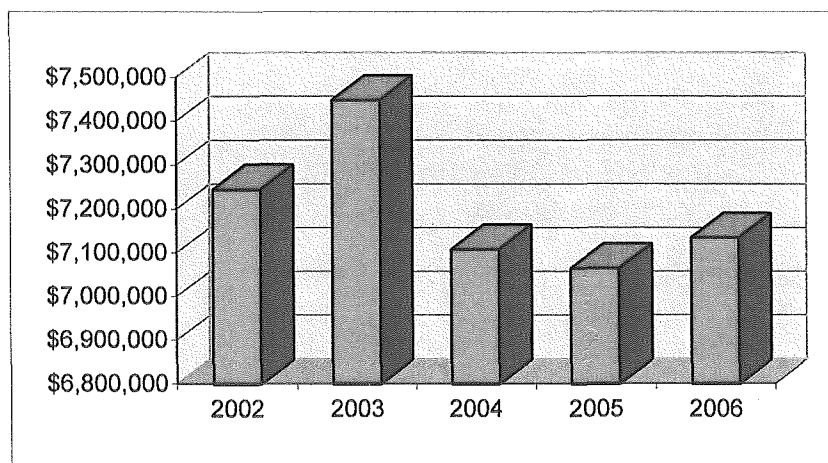
Analysis:

Street Assessment expenses are funded with assessments to the benefitting property owners. The costs to operate the lighting system are incurred by the Ohio Edison Company and billed to the City on a monthly basis.

Projection:

For the past four years, assessments have been approximately \$7 million annually. A slight increase in revenue is projected in 2006 over the prior year.

<u>Fiscal</u> <u>Year</u>	<u>Amount</u>	<u>% Increase</u> <u>(Decrease)</u>
2002	\$7,244,657	158.43
2003	\$7,448,061	2.81
2004	\$7,107,313	(4.57)
2005	\$7,063,469	(0.62)
2006 Budgeted	\$7,134,000	1.00



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SOURCE: Motor Vehicle Fuel Taxes

Summary:

Motor vehicle fuel taxes are collected by the State of Ohio and distributed to cities according to the number of vehicles registered in that city. The rate is currently 28 cents per gallon. After the state sets aside monies for refunds and other specified obligations, the balance is then distributed as follows: 70.2% goes to the State, 12.7% to municipalities, 11.1% to counties, and 6% to townships.

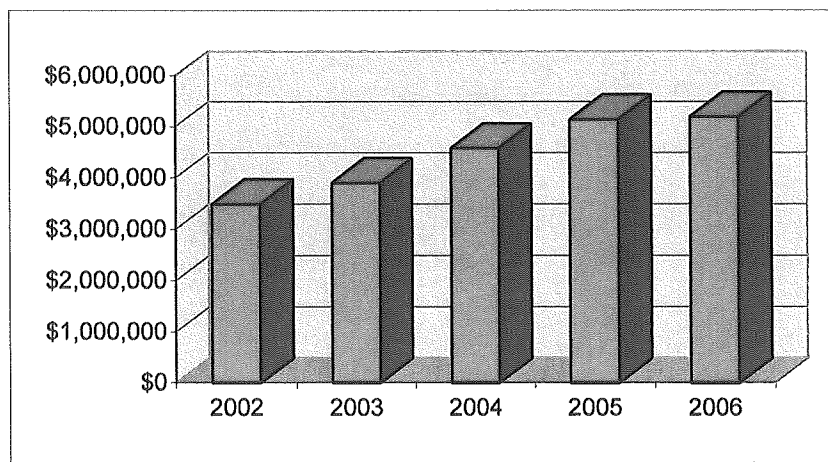
Analysis:

The City uses a portion of the proceeds to fund the Highway Maintenance Division of the Public Service Department. Funds are used for street and culvert repairs as well as snow and ice control in the winter. The remainder of the proceeds fund road improvements out of the capital budget.

Projection:

The revenue stream from this funding source is dependent on the amount of fuel purchased across the state. The City generally budgets an amount based on historical averages.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2002	\$3,490,270	(4.49)
2003	\$3,906,669	11.93
2004	\$4,581,519	17.27
2005	\$5,146,271	12.33
2006 Budgeted	\$5,197,730	1.00



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SOURCE: Motor Vehicle License Tax

Summary:

The State of Ohio enacts and collects this tax. After the State takes a portion of the collections for its Highway Bond Retirement and Operating Funds and for tax administration, the balance of revenues are distributed as follows: 34% to municipal corporation or county of registration; 47% to county in which vehicle owner resides, 9% to counties in the ratio of the number of miles of county roads to the state total; 5% to townships in the ratio of the number of miles of township roads to the state total; and 5% divided equally among counties. The current annual rate for passenger cars is \$31,\$25 for motorcycles, and rates for trucks vary depending on size.

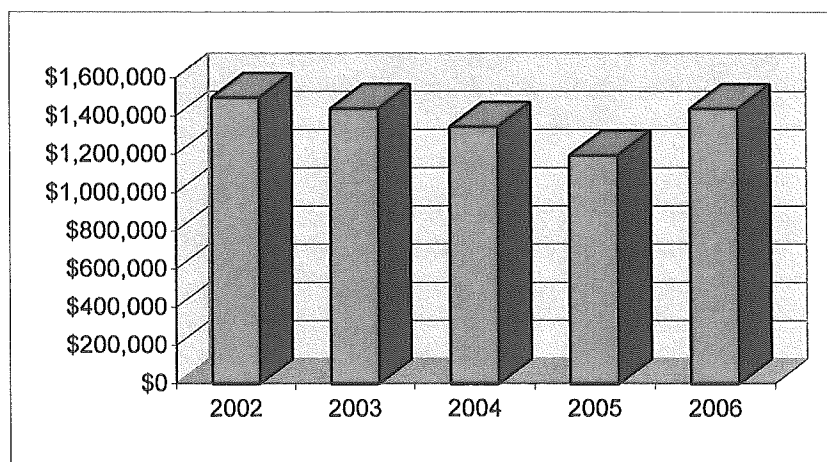
Analysis:

The City of Akron uses 100% of these funds for highway maintenance purposes. In addition to these taxes, Summit County has added a permissive license tax of \$15 per vehicle which is returned to Akron based on registered vehicles. The City of Akron has also enacted a \$5 permissive tax. These permissive funds are used for highway construction and major reconstruction projects.

Projection:

Akron forecasts these revenues on historical averages. The increase budgeted in 2006 is based on timing.

Fiscal Year	Amount	% Increase (Decrease)
2002	\$1,495,915	2.89
2003	\$1,438,641	(3.83)
2004	\$1,344,482	(6.54)
2005	\$1,196,181	(11.03)
2006 Budgeted	\$1,438,140	20.23



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SOURCE: Water Service Charges

Summary:

The City's water system, part of the Public Utilities Bureau, is a self supported utility that has over 91,000 accounts, serving over 300,000 people. The Bureau supplies water on a retail basis to Akron and some surrounding jurisdictions. The Bureau also supplies water on a wholesale basis to Summit County and a few other smaller jurisdictions. Rates are set by the Director of Public Service.

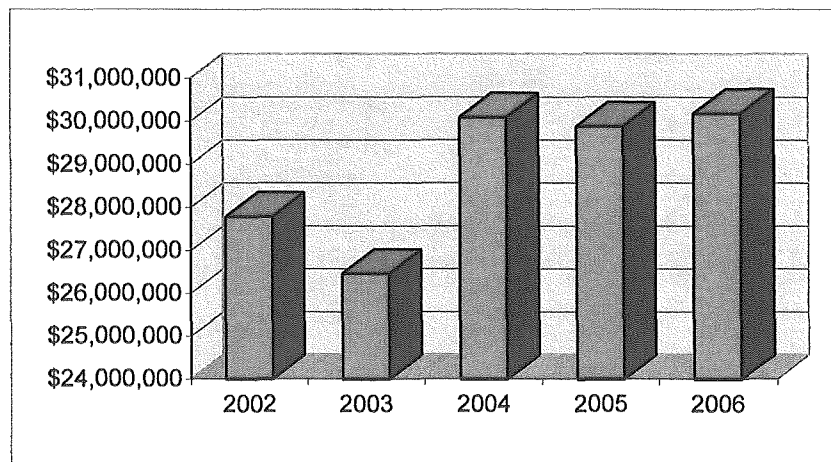
Analysis:

The Public Utilities Bureau has for the last 14 years made substantial investment in the water supply and distribution systems. Most of the improvements were the result of EPA regulations. Improvements include a new filter rehabilitation system, service line installations, and a water quality laboratory. In 2003, the Bureau started installing new residential meters as part of their automated meter reading project. That project was completed in 2005.

Projection:

The Service Director approved a 6% increase in water rates, effective September 1, 2004. This was the first increase in rates since February 1, 1997. A slight increase (1%) in fees is projected in 2006 based upon the newly installed automated meters, resulting in more accurate reads.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2002	\$27,786,578	(3.79)
2003	\$26,455,412	(4.79)
2004	\$30,092,966	13.75
2005	\$29,882,595	(0.70)
2006 Budgeted	\$30,181,420	1.00



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SOURCE: Sewer Service Charges

Summary:

The City's sewer system, part of the Public Utilities Bureau, is a self supported utility, funded entirely from service fees. The sewer system serves both Akron customers and surrounding jurisdictions with sewer collection and treatment services. The rates for the sewer system are set by City Council. Rates for outside jurisdictions are set by a sewer user rate formula agreed upon by all served jurisdictions. Rates for Akron customers are set based on local needs. Sewer usage is assumed to equal water usage, and sewer rates are applied to water usage records to arrive at a customer's bill.

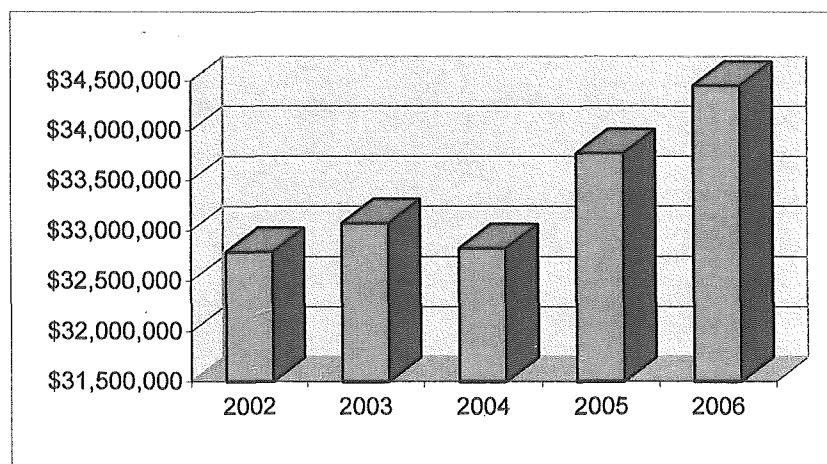
Analysis:

Sewer improvements made over the last several years have been mandated by the USEPA. Major improvements include new settling basins at the Water Pollution Control Station, relief sewers, and the computerized electronic monitoring system.

Projection:

City Council approved a 6% surcharge, effective January, 2003 that will be used to pay for improvements to the Combined Sewer Overflows (CSOs), which are federally mandated. Council also increased residential usage rates by 1.5% in 2004, by 4.0% in 2005, and 5% in 2006 that will become effective with the June billings for May usage.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2002	\$32,789,039	(0.28)
2003	\$33,077,161	0.88
2004	\$32,826,873	(0.76)
2005	\$33,776,629	2.89
2006 Budgeted	\$34,452,160	2.00



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SOURCE: Off-Street Parking Fees

Summary:

The City owns nine parking decks and numerous off-street parking lots throughout the downtown area. These decks are managed under contract with a private firm. Parking rates average \$59 per month for monthly customers, and daily rates are priced competitively with non-city owned lots.

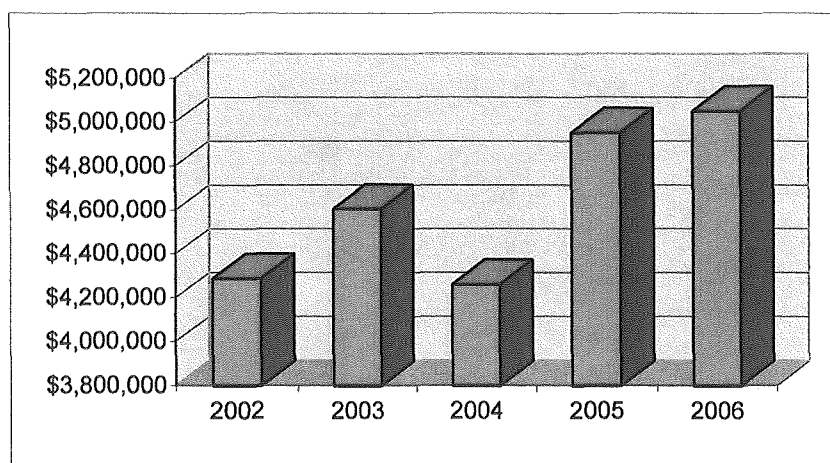
Analysis:

At most of the facilities, the parking rates do not generate enough revenue to support all costs of the decks, including debt service. All the decks but except one produce enough revenue to support operations and a portion of the debt service. All but one of the off-street lots generate enough revenue to cover operating expenses. The rates set by City Council compete with non-city owned lots and decks.

Projection:

The reduction in revenue in 2004 occurred partially due to a change in the downtown parking policy (i.e., free parking after 6:00 p.m. and on weekends). The large percentage increase in 2005 revenue is due to a rate increase. A small increase is projected for 2006 based on the increased demand for downtown parking.

<u>Fiscal</u> <u>Year</u>	<u>Amount</u>	<u>% Increase</u> <u>(Decrease)</u>
2002	\$4,286,278	3.56
2003	\$4,603,489	7.40
2004	\$4,260,185	(7.46)
2005	\$4,951,545	16.23
2006 Budgeted	\$5,050,580	2.00



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SOURCE: Motor Equipment Charges

Summary:

Motor Equipment revenues are derived from the fees the City's Motor Equipment Bureau charges other divisions for maintaining City vehicles and fuel usage. The cost of services is the actual cost for labor (including benefits and indirect costs), parts including a 25% markup and a \$0.15 fee per gallon on fuel.

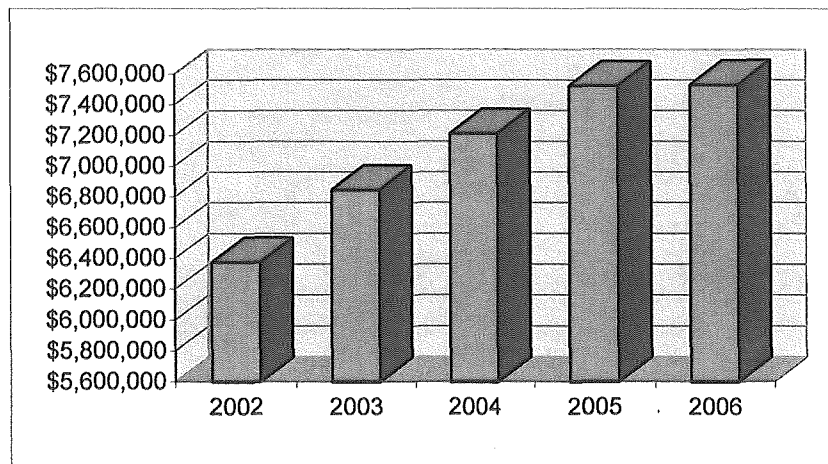
Analysis:

The Motor Equipment Bureau is an internal service fund, meaning it should generate enough revenue to pay the full cost of operating the bureau, including capital improvements.

Projection:

Fees were last increased in 2003. For 2006, revenue is projected to remain stable.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2002	\$6,373,914	(10.84)
2003	\$6,843,978	7.37
2004	\$7,211,927	5.38
2005	\$7,522,086	4.30
2006 Budgeted	\$7,529,350	0.10



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SOURCE: Engineering Bureau Charges

Summary:

The City's Engineering Bureau operates as an Internal Service fund. The Bureau charges other departments and projects for its direct and indirect costs.

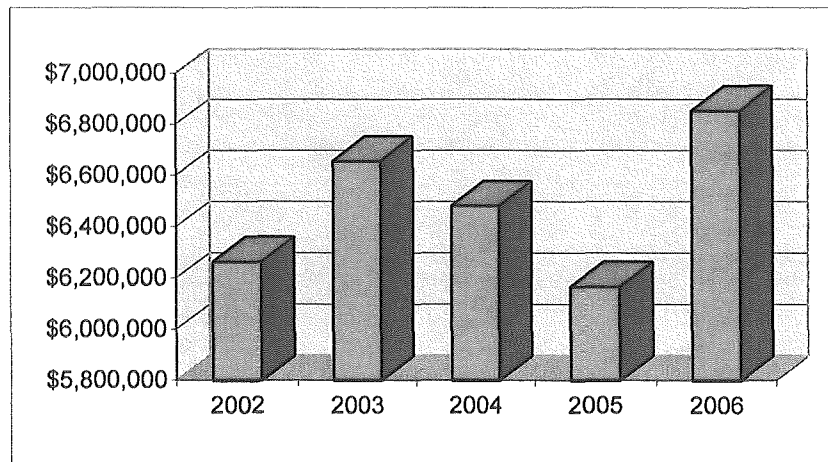
Analysis:

The Capital Budget and Sewer funds pay the bulk of the charges invoiced by the Engineering Bureau, simply because they involve the largest projects that the bureau designs and inspects. At times, the City will hire outside engineering consultants when a level of expertise is needed and not available in-house. In those cases, the consultant contract is charged directly to the project.

Projection:

Generally, revenues from this source increase incrementally by the amount of wages and salaries. For 2006, we are projecting an increase in revenue due to an increase in the amount of projects.

Fiscal Year	Amount	% Increase (Decrease)
2002	\$6,264,198	(4.89)
2003	\$6,655,483	6.25
2004	\$6,481,249	(2.62)
2005	\$6,167,125	(4.85)
2006 Budgeted	\$6,852,910	11.12



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SOURCE: MIS Service Charge

Summary:

The Management Information Services (MIS) Division is an Internal Service fund. Each department using select applications (e.g., Banner and PeopleSoft), e-mail, the Internet, the mainframe computer or other services, is charged a fee to cover operating expenses; e.g., salaries, maintenance, and

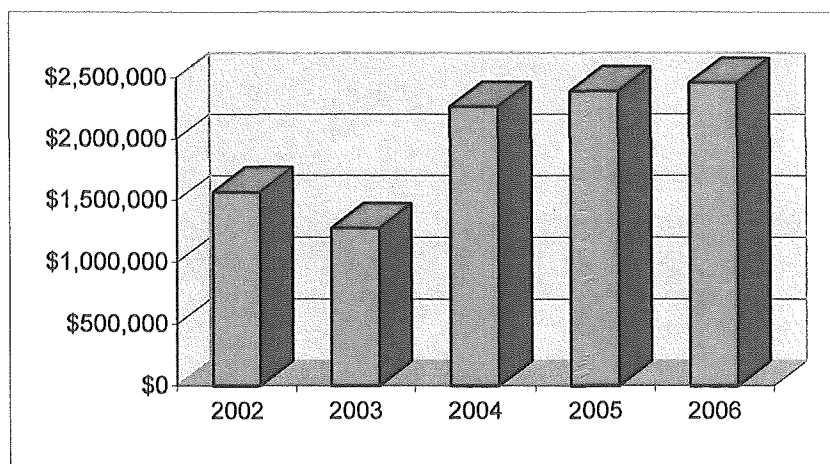
Analysis:

The MIS Division implemented a billing system that was used for six months in 2003 and was fully operational in 2004.

Projection:

The City has moved many applications from the mainframe to a Windows/Intel-based client server system. This move required a change to the billing system. The MIS Division will continue to evaluate other tools that might provide more reliable and consistent billing information. A nearly 3% increase is projected for 2006 based on increased usage by the departments.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
2002	\$1,569,598	(20.10)
2003	\$1,277,121	(18.63)
2004	\$2,262,997	77.20
2005	\$2,388,656	5.55
2006 Budgeted	\$2,458,880	2.94



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Expenditure Summaries



**EXPENDITURE ASSUMPTIONS
2006 OPERATING BUDGET PLAN
ALL FUNDS**

Expenditure assumptions proposed for 2006 are as follows:

1. General fund full-time employment to remain stable.
2. Wages to increase by 2% for all employees.
3. Workers' Compensation to increase by 9.3%.
4. Health benefits to increase by 8.1%.
5. All other expenses to remain stable.

CITY OF AKRON, OHIO
2006 BUDGETED FULL-TIME EMPLOYEES
COMPARED TO ACTUAL DECEMBER 31, 2003
DECEMBER 31, 2004 & DECEMBER 31, 2005

By Funding Sources:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
General Fund	1460.55	1441.45	1443.55	1523.45
Internal Service Fund	144.50	131.50	129.50	137.50
Enterprise Fund	351.00	343.00	328.00	364.00
Special Revenue Fund	418.30	399.40	369.30	382.40
Special Assessment Fund	39.00	39.00	40.00	42.00
Debt Service Fund	4.65	4.65	3.65	4.65
TOTAL	2,418.00	2,359.00	2,314.00	2,454.00

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
CIVIL SERVICE:				
Account Clerk	1.00	1.00	1.00	1.00
Assistant Personnel Director	0.00	0.00	0.00	1.00
Employee Benefits Manager	1.00	1.00	1.00	1.00
Employee Benefits Specialist	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Personnel Aide	3.00	4.00	4.00	4.00
Personnel Analyst	5.00	5.00	5.00	6.00
Personnel Director	1.00	1.00	0.00	1.00
Personnel Officer	2.00	2.00	1.00	2.00
Personnel Technician	2.00	1.00	1.00	1.00
Secretary	4.00	4.00	3.00	4.00
Training and EEO Officer	1.00	1.00	1.00	1.00
TOTAL CIVIL SERVICE	22.00	22.00	19.00	24.00

FINANCE:

Administration:

Executive Assistant	1.00	1.00	1.00	1.00
Finance Deputy Director	1.00	0.00	0.00	1.00
Finance Director	1.00	1.00	1.00	1.00
Total Administration	3.00	2.00	2.00	3.00

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
<i>Audit & Budget:</i>				
Accounts Analyst	2.00	1.00	1.00	2.00
Audit & Budget Manager	1.00	1.00	1.00	1.00
Audit & Budget Supervisor	1.00	1.00	1.00	1.00
Financial Reporting Specialist	1.00	1.00	0.00	1.00
Secretary	0.50	0.00	0.50	0.50
Total Audit & Budget	5.50	4.00	3.50	5.50
<i>General Accounting:</i>				
Account Clerk	7.00	5.00	5.00	6.00
Accounting Manager	1.00	1.00	1.00	1.00
Accounting Technician	3.00	3.00	3.00	3.00
Accounts Analyst	2.00	2.00	2.00	2.00
Secretary	0.50	1.00	0.50	0.50
Total General Accounting	13.50	12.00	11.50	12.50
<i>Information Technology:</i>				
Applications Programmer	4.00	5.00	5.00	5.00
Assistant to the Mayor/CTO	0.00	1.00	1.00	1.00
Computer Operations Supervisor	1.00	1.00	1.00	1.00
Computer Operator	1.00	1.00	1.00	1.00
Computer Programmer Analyst	5.00	5.00	5.00	5.00
Computer Technician	1.00	1.00	1.00	1.00
Data Control Assistant	1.00	1.00	1.00	1.00
Database Administrator	1.00	1.00	1.00	1.00
E-Mail Administrator	1.00	1.00	1.00	1.00
Network/LAN Administrator	1.00	1.00	1.00	1.00
Web Analyst	1.00	1.00	1.00	1.00
Total Information Technology	17.00	19.00	19.00	19.00
<i>Purchasing:</i>				
Account Clerk	1.00	0.00	0.00	1.00
Buyer	4.00	4.00	4.00	4.00
Data Entry Operator	1.00	1.00	1.00	1.00
Document Reproduction Operator	0.00	0.00	1.00	1.00
Graphic Artist	1.00	1.00	1.00	1.00
Purchasing Agent	1.00	1.00	1.00	1.00
Purchasing Aide	0.00	1.00	1.00	1.00
Secretary	3.00	2.00	2.00	4.00
Storekeeper	1.00	1.00	1.00	1.00
Total Purchasing	12.00	11.00	12.00	15.00

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
<i>Taxation:</i>				
Account Clerk	3.00	3.00	3.00	4.00
Accounting Technician	0.00	1.00	1.00	1.00
Assistant Law Director	1.00	1.00	1.00	1.00
Cashier	1.00	1.00	1.00	1.00
Data Entry Operator	1.00	1.00	1.00	1.00
Secretary	7.00	8.00	8.00	8.00
Tax Agent	3.00	2.00	2.00	2.00
Tax Auditor	16.00	17.00	17.00	17.00
Tax Commissioner	1.00	1.00	1.00	1.00
Tax Coordinator	1.00	1.00	0.00	1.00
Tax Deputy Commissioner	1.00	0.00	1.00	1.00
Tax Records Supervisor	1.00	1.00	1.00	1.00
Total Taxation	36.00	37.00	37.00	39.00
<i>Treasury:</i>				
Accounts Analyst	1.00	1.00	1.00	1.00
Assessment & License Agent	4.00	4.00	3.00	4.00
Assessor	1.00	1.00	1.00	1.00
Assistant Treasurer	1.00	1.00	1.00	1.00
City Cashier	1.00	1.00	1.00	1.00
Data Entry Operator	1.00	1.00	1.00	1.00
Secretary	3.00	3.00	2.00	3.00
Treasurer	1.00	1.00	1.00	1.00
Total Treasury	13.00	13.00	11.00	13.00
TOTAL FINANCE	100.00	98.00	96.00	107.00
FIRE:				
<i>E.M.S.:</i>				
E.M.S. Quality Coordinator	1.00	1.00	1.00	1.00
Fire Captain	2.00	2.00	2.00	2.00
Fire District Chief	1.00	1.00	1.00	1.00
Fire Equipment Mechanic	1.00	1.00	0.00	0.00
Fire Lieutenant	29.00	29.00	29.00	29.00
Firefighter/Medic	77.00	77.00	77.00	77.00
Master Fire Equipment Mechanic	0.00	0.00	1.00	1.00
Secretary	3.00	3.00	3.00	3.00
Total E.M.S.	114.00	114.00	114.00	114.00

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
<i>FIRE:</i>				
Computer Programmer Analyst	1.00	1.00	1.00	1.00
Fire Captain	12.00	7.00	15.00	15.00
Fire Chief	1.00	1.00	1.00	1.00
Fire Deputy Chief	5.00	5.00	4.00	4.00
Fire District Chief	0.00	5.00	5.00	5.00
Fire Equipment Foreman	1.00	1.00	0.00	0.00
Fire Equipment Mechanic	3.00	3.00	3.00	3.00
Fire Hydrant Maintenance Worker	3.00	3.00	3.00	3.00
Fire Hydrant Repair Supervisor	1.00	1.00	1.00	1.00
Fire Lieutenant	56.00	51.00	61.00	61.00
Firefighter/Medic	182.00	180.00	180.00	180.00
Master Fire Equipment Foreman	0.00	0.00	1.00	1.00
Master Fire Equipment Mechanic	3.00	4.00	4.00	4.00
Master Fire Equipment Supervisor	1.00	1.00	1.00	1.00
Secretary	7.00	7.00	7.00	7.00
Storekeeper	1.00	1.00	0.00	1.00
Stores Clerk	2.00	2.00	2.00	2.00
Total Fire	279.00	273.00	289.00	290.00
TOTAL FIRE	393.00	387.00	403.00	404.00
<i>LAW:</i>				
<i>Administration:</i>				
Deputy Law Director	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	2.00	1.00
Law Director	1.00	1.00	1.00	1.00
Total Administration	3.00	3.00	4.00	3.00
<i>Civil:</i>				
Assistant Law Director	10.00	11.00	11.00	12.00
Secretary	7.00	7.00	7.00	7.00
Total Civil	17.00	18.00	18.00	19.00
<i>Criminal:</i>				
Assistant Law Director	11.00	12.00	12.00	12.00
Secretary	4.00	4.00	4.00	4.00
Total Criminal	15.00	16.00	16.00	16.00
Indigent Defense	-	-	-	-
TOTAL LAW	35.00	37.00	38.00	38.00

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
LEGISLATIVE:				
<i>City Council:</i>				
Councilmembers	13.00	13.00	13.00	13.00
Total City Council	13.00	13.00	13.00	13.00
<i>Clerk of Council:</i>				
Clerk of Council	1.00	1.00	1.00	1.00
Council Aide	2.00	1.00	1.00	1.00
Deputy Clerk of Council	1.00	1.00	1.00	1.00
Total Clerk of Council	4.00	3.00	3.00	3.00
TOTAL LEGISLATIVE	17.00	16.00	16.00	16.00
MUNICIPAL COURT CLERK:				
Assistant Court Clerk	1.00	1.00	1.00	1.00
Deputy Clerks	46.00	45.00	45.00	46.00
Municipal Court Clerk	1.00	1.00	1.00	1.00
TOTAL MUNICIPAL COURT CLERK	48.00	47.00	47.00	48.00
MUNICIPAL COURT JUDGES:				
Bailiffs	17.00	17.00	18.00	18.00
Clerks	2.00	2.00	1.00	2.00
Community Service Coordinator	1.00	1.00	1.00	1.00
Court Administrator	1.00	1.00	1.00	1.00
Data Processing Manager	1.00	1.00	1.00	1.00
Data Processing Programmer	1.00	1.00	1.00	1.00
Director of Specialty Courts and Programs	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Judges	6.00	6.00	6.00	6.00
Judicial Associate	1.00	1.00	1.00	1.00
Police Officer	1.00	0.00	0.00	0.00
Probation Aide	1.00	1.00	1.00	1.00
Probation Officers	6.00	6.00	6.00	6.00
Secretary	3.00	1.00	1.00	2.00
Small Claims Coordinator	1.00	1.00	1.00	1.00
Small Claims Magistrate	2.00	2.00	2.00	2.00
Traffic Court Magistrate	1.00	1.00	1.00	1.00
TOTAL MUNICIPAL COURT JUDGES	47.00	44.00	44.00	46.00

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
OFFICE OF THE MAYOR:				
<i>Administration:</i>				
Administrative Assistant	1.00	1.00	0.00	0.00
Assistant to the Mayor	0.00	1.00	3.00	4.00
Deputy Mayor for Administration	1.00	1.00	1.00	1.00
Deputy Mayor for Intergovern. Relations	0.00	1.00	0.00	0.00
Executive Secretary	1.00	1.00	1.00	1.00
Secretary	0.00	2.00	2.00	2.00
Mayor	1.00	1.00	1.00	1.00
Total Administration	4.00	8.00	8.00	9.00
<i>Deputy Mayor for Public Safety:</i>				
Deputy Mayor for Public Safety	1.00	1.00	1.00	1.00
Total Deputy Mayor for Public Safety	1.00	1.00	1.00	1.00
<i>Economic Development:</i>				
City Planner	3.00	2.00	1.00	3.00
Communications Director	1.00	1.00	1.00	1.00
Deputy Mayor of Economic Development	1.00	1.00	1.00	1.00
Economic Development Manager	0.00	2.00	2.00	2.00
Economic Development Specialist	2.00	2.00	2.00	2.00
Economist	1.00	1.00	1.00	1.00
Graphic Artist	1.00	0.00	0.00	0.00
Graphics Coordinator	0.00	1.00	1.00	1.00
Manpower Program Analyst	1.00	1.00	1.00	1.00
Planning Deputy Director	1.00	0.00	0.00	0.00
Secretary	3.00	3.00	3.00	3.00
Total Economic Development	14.00	14.00	13.00	15.00
<i>Human & Community Relations:</i>				
Community Relations Specialist	1.00	0.00	0.00	0.00
Human, Community Relations Coordinator	1.00	1.00	0.00	0.00
Secretary	1.00	1.00	0.00	0.00
Total Human & Community Relations	3.00	2.00	0.00	0.00
<i>Labor Relations:</i>				
Deputy Mayor for Labor Relations	0.00	1.00	1.00	1.00
Labor Relations Officer	1.00	1.00	1.00	1.00
Safety Officer	1.00	0.00	0.00	1.00
Secretary	1.00	1.00	1.00	1.00
Total Labor Relations	3.00	3.00	3.00	4.00

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
<i>Public Utilities Commission:</i>				
Secretary	2.00	0.00	0.00	0.00
Total Public Utilities Commission	2.00	0.00	0.00	0.00
TOTAL OFFICE OF THE MAYOR	27.00	28.00	25.00	29.00
PLANNING:				
<i>Administration:</i>				
Assistant to the Mayor	1.00	0.00	0.00	0.00
Economic Development Manager	0.50	0.00	0.00	0.00
Planning Deputy Director	0.00	1.00	1.00	1.00
Planning Director	0.40	0.40	0.40	0.40
Total Administration	1.90	1.40	1.40	1.40
<i>AMATS:</i>				
Account Clerk	1.00	0.00	1.00	1.00
City Planner	4.00	4.00	4.00	4.00
Civil Engineer	1.00	1.00	1.00	1.00
Engineering Technician	1.00	1.00	1.00	1.00
Public Information Specialist	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Transportation Designer	1.00	0.00	0.00	1.00
Transportation Engineer	0.00	1.00	1.00	1.00
Transportation Planner	4.00	4.00	3.00	4.00
Transportation Planning Administrator	1.00	1.00	1.00	1.00
Transportation Planning Regional Manager	1.00	1.00	1.00	1.00
Total AMATS	16.00	15.00	15.00	17.00
<i>Capital Planning:</i>				
Assistant Librarian	1.00	1.00	1.00	1.00
Capital Planning Manager	1.00	1.00	1.00	1.00
City Planner	1.00	1.00	1.00	1.00
Economist	2.00	2.00	2.00	2.00
Librarian	1.00	1.00	1.00	1.00
Planning Director	0.60	0.60	0.60	0.60
Secretary	2.00	2.00	2.00	2.00
Site Improvement Administrator	0.20	0.20	0.20	0.20
Total Capital Planning	8.80	8.80	8.80	8.80
<i>Comprehensive Planning:</i>				
City Planner	6.00	5.00	4.00	5.00
Comprehensive Planning Adm.	1.00	1.00	1.00	1.00
Community Resource Specialist	0.00	0.00	0.00	1.00
Secretary	1.00	1.00	2.00	1.00
Total Comprehensive Planning	8.00	7.00	7.00	8.00

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
<i>Design:</i>				
City Design Administrator	1.00	1.00	1.00	1.00
Landscape Architect	2.00	2.00	2.00	2.00
Landscape Planner	1.00	0.00	0.00	0.00
Secretary	1.00	1.00	1.00	1.00
Total Design	5.00	4.00	4.00	4.00
<i>Development Services:</i>				
Community Development Technician	1.00	1.00	0.00	1.00
Demolition Site Improvement Inspector	2.00	2.00	2.00	2.00
Economic Development Manager	0.50	0.00	0.00	0.00
Housing Rehab. Loan Specialist	1.00	1.00	1.00	1.00
Laborer	1.00	1.00	1.00	1.00
Real Estate Negotiator	2.00	2.00	2.00	2.00
Relocation Officer	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	2.00	2.00
Site Improvement Administrator	0.50	0.50	0.80	0.80
Site Improvement Officer	1.00	1.00	1.00	1.00
Total Development Services	12.00	11.50	10.80	11.80
<i>Housing and Community Services:</i>				
City Planner	0.40	0.40	0.40	0.40
Community Resource Specialist	2.00	2.00	1.00	1.00
Engineering Technician	2.00	2.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Housing Rehab. Administrator	2.00	2.00	1.00	1.00
Housing Rehab. Loan Specialist	2.00	2.00	2.00	2.00
Housing Rehab. Manager	1.00	1.00	1.00	1.00
Housing Rehab. Specialist	9.00	7.00	6.00	7.00
Housing Rehab. Supervisor	2.00	2.00	1.00	1.00
Human Resource Administrator	1.00	1.00	0.00	0.00
Real Estate Negotiator	0.00	0.00	1.00	1.00
Secretary	2.00	2.00	2.00	2.00
Total Housing and Community Services	24.40	22.40	17.40	18.40
<i>Zoning:</i>				
City Planner	5.60	5.60	5.60	5.60
Secretary	1.00	1.00	1.00	2.00
Site Improvement Administrator	0.30	0.30	0.00	0.00
Zoning Administrator	1.00	1.00	1.00	1.00
Total Zoning	7.90	7.90	7.60	8.60
TOTAL PLANNING	84.00	78.00	72.00	78.00

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
POLICE:				
Accounts Analyst	1.00	1.00	1.00	1.00
Account Clerk	3.00	3.00	3.00	2.00
Assistant Law Director	1.00	0.00	0.00	0.00
Crime Analyst	1.00	1.00	1.00	1.00
Health Education Specialist	1.00	1.00	1.00	1.00
Police Captain	9.00	9.00	10.00	10.00
Police Chief	1.00	1.00	1.00	1.00
Police Communication Technician	1.00	1.00	1.00	1.00
Police Communication Tech. Supervisor	1.00	1.00	1.00	1.00
Police Deputy Chief	3.00	3.00	3.00	3.00
Police Lieutenant	20.00	20.00	21.00	21.00
Police Officer	379.00	373.00	369.00	379.00
Police Records Supervisor	1.00	1.00	1.00	1.00
Police Sergeant	72.00	71.00	64.00	73.00
Secretary	37.00	37.00	36.00	40.00
Semi-Skilled Laborer	0.50	0.00	0.00	0.00
TOTAL POLICE	531.50	523.00	513.00	535.00

PUBLIC HEALTH:

Administration:

Accounts Analyst	1.75	1.75	1.75	1.75
Clinic Assistant	1.25	0.50	0.50	0.50
Deputy Director	1.00	1.00	1.00	1.00
Director	1.00	1.00	1.00	1.00
Disease Control Officer	1.00	1.00	1.00	1.00
Epidemiologist	1.00	0.00	0.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Health Education Specialist	1.50	3.25	2.25	2.25
Health Services Grants Coordinator	1.00	1.00	1.00	1.00
Medical Officer	2.00	3.00	3.00	3.00
Nutritionist	1.00	1.00	1.00	1.00
Sanitarian	0.50	0.00	0.00	0.00
Secretary	3.88	4.63	4.63	4.63
Total Administration	17.88	19.13	18.13	19.13

Air Quality Management:

Accounts Analyst	0.50	0.50	0.50	0.50
Air Pollution Engineer	5.00	5.00	5.00	5.00
Air Quality Management Administrator	1.00	1.00	1.00	1.00
Chief Air Pollution Engineer	1.00	1.00	1.00	1.00

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
Environmental Services Aide	1.00	1.00	1.00	1.00
Health Education Specialist	1.00	1.00	1.00	1.00
Lab Analyst	2.00	2.00	2.00	2.00
Sanitarian	4.00	4.00	3.00	4.00
Secretary	2.00	2.00	2.00	2.00
Total Air Quality Management	17.50	17.50	16.50	17.50
<i>Counseling Services:</i>				
Alcoholic/Drug Prevention Specialist	3.00	3.00	3.00	3.00
Alcoholism Counselor	10.00	9.00	8.00	8.00
Alcoholism Program Manager	1.00	1.00	1.00	1.00
Clinic Assistant	1.00	1.00	1.00	1.00
Employee Assistance Program Coordinator	1.00	1.00	1.00	1.00
Public Health Psychologist	1.00	1.00	1.00	1.00
Secretary	3.00	3.00	3.00	3.00
Total Counseling Services	20.00	19.00	18.00	18.00
<i>Environmental Health:</i>				
Environmental Health Administrator	1.00	0.00	1.00	1.00
Environmental Services Aide	1.00	0.00	0.00	0.00
Sanitarian	13.50	14.00	13.00	15.00
Sanitarian Supervisor	3.00	3.00	2.00	3.00
Secretary	3.00	3.00	3.00	3.00
Total Environmental Health	21.50	20.00	19.00	22.00
<i>Health Data Management:</i>				
Biostatistician	1.00	1.00	1.00	1.00
Computer Programmer Analyst	1.00	0.75	0.75	0.75
Data Entry Operator	1.00	1.00	1.00	1.00
Secretary	4.00	4.00	4.00	4.00
Vital Statistics Supervisor	1.00	1.00	1.00	1.00
Total Health Data Management	8.00	7.75	7.75	7.75
<i>Health Promotion:</i>				
Clinic Assistant	1.00	0.00	0.00	0.00
Health Education Specialist	4.00	2.50	2.50	2.50
Health Promotion Manager	0.00	1.00	1.00	1.00
Secretary	1.62	0.62	0.63	0.62
Total Health Promotion	6.62	4.12	4.13	4.12
<i>Housing:</i>				
Accounts Analyst	0.50	0.50	0.50	0.50
Clinic Assistant	0.50	0.50	0.50	0.50
Computer Programmer Analyst	1.00	0.25	0.25	0.25
Environmental Services Aide	2.00	1.00	1.00	1.00

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
Health Education Specialist	1.50	1.25	1.25	1.25
Housing Administrator	0.00	1.00	1.00	1.00
Public Health Nurse	0.50	0.50	0.50	0.50
Sanitarian	11.00	10.00	9.00	10.00
Sanitarian Supervisor	5.00	4.00	4.00	3.00
Secretary	6.50	4.50	2.50	4.50
Semi-Skilled Laborer	0.50	0.00	0.00	1.00
Total Housing	29.00	23.50	20.50	23.50
Laboratory:				
Microbiologist	3.00	3.00	3.00	3.00
Public Health Lab Manager	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Total Laboratory	5.00	5.00	5.00	5.00
Medical & Nursing:				
Account Clerk	1.00	1.00	1.00	1.00
Accounts Analyst	0.25	0.25	0.25	0.25
Clinic Assistant	6.25	7.00	7.00	7.00
Consumer Services Clerk	1.00	1.00	1.00	1.00
Health Education Specialist	1.00	0.00	0.00	0.00
Intake Clerk	1.00	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00	1.00
Public Health Nurse	20.50	21.50	20.50	20.50
Public Health Nurse Practitioner	1.00	1.00	0.00	0.00
Public Health Nursing Manager	0.00	1.00	1.00	1.00
Public Health Nursing Supervisor	3.00	2.00	3.00	3.00
Public Health Nutritionist	6.00	6.00	6.00	6.00
Secretary	8.00	6.25	6.25	6.25
W.I.C. Program Coordinator	1.00	1.00	1.00	1.00
X-Ray Technologist	1.00	0.00	0.00	0.00
Total Medical & Nursing	52.00	50.00	49.00	49.00
TOTAL PUBLIC HEALTH	177.50	166.00	158.00	166.00

PUBLIC SAFETY:

Building Inspection:

Building Chief Inspector	1.00	1.00	1.00	1.00
Building Inspection Superintendent	1.00	1.00	1.00	1.00
Building Inspector	5.00	5.00	5.00	5.00
Building Permits Supervisor	1.00	1.00	1.00	1.00
Chief Plans Examiner	1.00	1.00	1.00	1.00
Civil Engineer	1.00	1.00	1.00	1.00

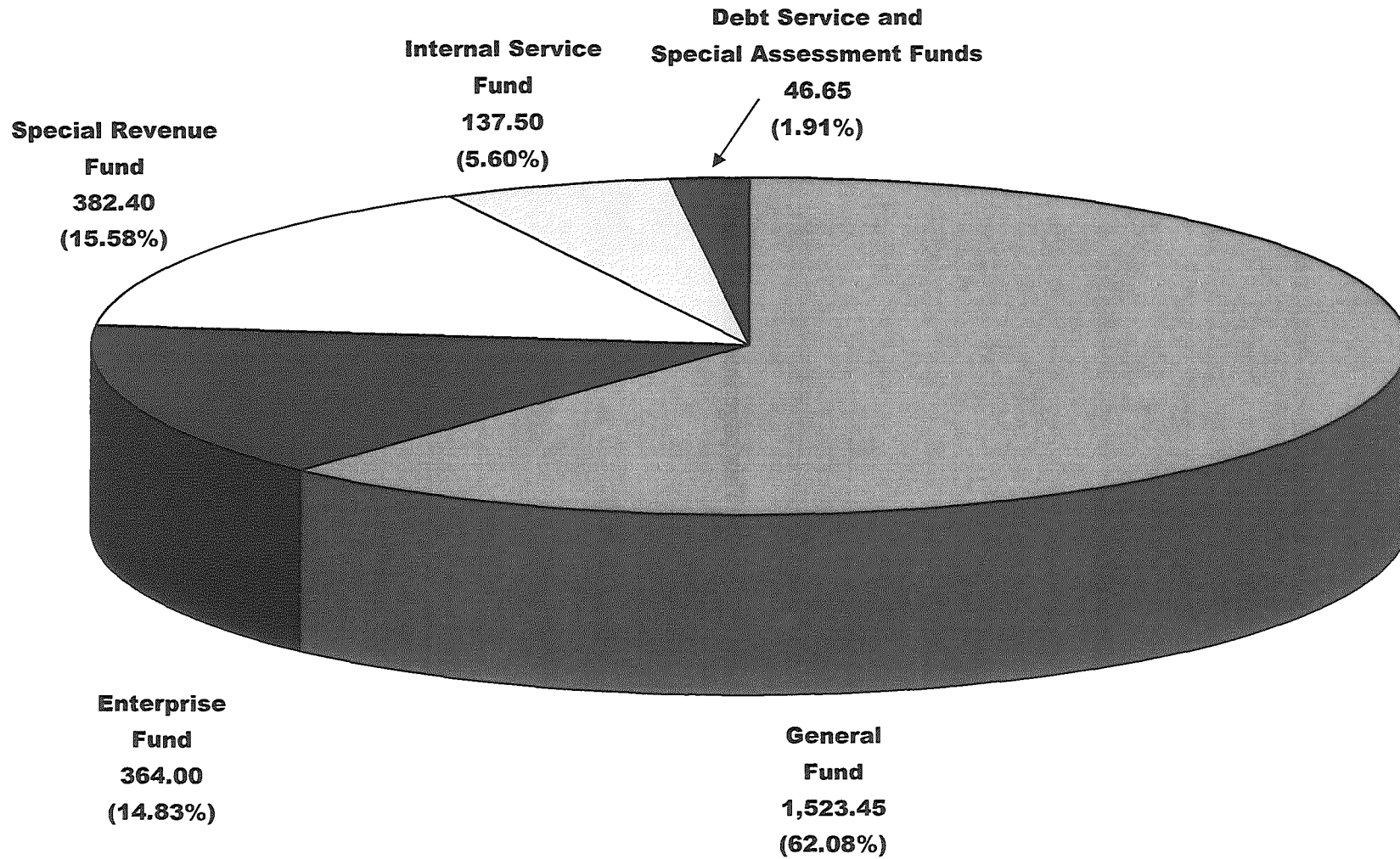
By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
Electrical Chief Inspector	1.00	1.00	1.00	1.00
Customer Service Request Agent	0.00	0.00	0.00	2.00
Electrical Inspector	4.00	4.00	4.00	4.00
Mechanical Chief Inspector	1.00	1.00	1.00	1.00
Mechanical Inspector	1.00	2.00	2.00	2.00
Permit Clerk	2.00	2.00	0.00	1.00
Plans Examiner	1.00	1.00	1.00	1.00
Plumbing Inspector	1.00	1.00	1.00	1.00
Total Building Inspection	21.00	22.00	20.00	23.00
<i>Communications:</i>				
Communications Manager	0.00	1.00	1.00	1.00
Communications Supervisor	1.00	1.00	1.00	1.00
Communications Technician	7.00	5.00	5.00	5.00
Radio Communications Supervisor	1.00	1.00	1.00	1.00
Radio Technician	4.00	4.00	5.00	6.00
Secretary	2.00	2.00	2.00	2.00
Signal Line Foreman	1.00	1.00	1.00	1.00
Signal Lineworker	3.00	3.00	3.00	3.00
Total Communications	19.00	18.00	19.00	20.00
<i>Police-Fire Communications Center:</i>				
Computer Programmer Analyst	2.00	2.00	2.00	2.00
Fire Deputy Chief	1.00	1.00	1.00	1.00
Safety Communication Supervisor	7.00	6.00	5.00	6.00
Safety Communication Technician	56.00	51.00	47.00	48.00
Safety Communication Trainee	1.00	0.00	7.00	18.00
Secretary	1.00	2.00	2.00	2.00
Total Police-Fire Communications Center	68.00	62.00	64.00	77.00
<i>Traffic Engineering:</i>				
Cable & Line Utilityworker	0.00	1.00	1.00	1.00
Civil Engineer	1.00	1.00	1.00	1.00
Drafter	1.00	1.00	1.00	1.00
Electronics Technician	6.00	5.00	6.00	6.00
Parking Meter Foreman	1.00	1.00	1.00	1.00
Parking Meterworker	2.00	3.00	3.00	3.00
Secretary	2.00	1.00	1.00	1.00
Signal Line Foreman	1.00	0.00	1.00	1.00
Signal Lineworker	3.00	3.00	2.00	2.00
Traffic Engineer	1.00	1.00	1.00	1.00
Traffic Engineering Aide	1.00	1.00	1.00	1.00
Traffic Marker	7.00	7.00	7.00	7.00

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
Public Works Supervisor	0.50	1.50	2.50	1.50
Semi-Skilled Laborer	9.00	9.00	9.00	9.00
Street Cleaning Foreman	2.00	2.00	1.00	2.00
Total Street Cleaning	37.50	37.50	38.50	40.50
<i>Water Bureau Administration:</i>				
Assistant Law Director	1.00	1.00	1.00	1.00
Public Utilities Manager	1.00	1.00	1.00	1.00
Re-Engineering Coordinator	1.00	1.00	1.00	1.00
Secretary	2.00	1.00	1.00	2.00
Total Water Bureau Administration	5.00	4.00	4.00	5.00
<i>Water Utility Field Operations:</i>				
Blacksmith Welder	1.00	1.00	0.00	0.00
Civil Engineer	3.00	3.00	3.00	3.00
Drafter	1.00	1.00	1.00	1.00
Engineering Project Coordinator	1.00	1.00	1.00	1.00
Engineering Technician	16.00	17.00	17.00	18.00
Equipment Mechanic	3.00	2.00	3.00	4.00
Equipment Mechanic Foreman	1.00	1.00	1.00	1.00
Equipment Operator	5.00	6.00	5.00	6.00
Equipment Serviceworker	1.00	1.00	1.00	1.00
Facilities Maintenance Foreman	1.00	1.00	1.00	1.00
Laborer	1.00	1.00	1.00	1.00
Maintenance Repairer	1.00	1.00	1.00	1.00
Master Equipment Operator	3.00	3.00	3.00	3.00
Plant Electrician	1.00	1.00	1.00	1.00
Pumping System Maintenance Foreman	1.00	1.00	1.00	1.00
Secretary	4.00	4.00	3.00	4.00
Semi-Skilled Laborer	2.00	2.00	2.00	2.00
Senior Engineer	1.00	1.00	1.00	1.00
Sewer Maintenance Worker	3.00	2.00	2.00	2.00
Storekeeper	1.00	1.00	1.00	1.00
Stores Clerk	0.00	0.00	1.00	1.00
Surveyor	1.00	1.00	1.00	1.00
Utilities Operations Assistant	1.00	1.00	1.00	1.00
Water & Sewer Systems Manager	0.50	0.50	0.50	0.50
Water Customer Serviceworker	1.00	1.00	1.00	1.00
Water Distribution Crew Leader	6.00	7.00	6.00	7.00
Water Distribution Dispatcher	3.00	3.00	4.00	4.00
Water Distribution Foreman	4.00	4.00	4.00	4.00
Water Distribution Lead Dispatcher	1.00	1.00	1.00	1.00

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
Water Distribution Superintendent	1.00	1.00	1.00	1.00
Water Distribution Supervisor	1.00	1.00	1.00	2.00
Water Maintenance Worker	31.00	30.00	29.00	31.00
Total Water Utility Field Operations	101.50	101.50	99.50	107.50
<i>Water Supply:</i>				
Civil Engineer	0.00	1.00	1.00	1.00
Equipment Operator	2.00	2.00	1.00	1.00
Forestry Worker	1.00	1.00	1.00	1.00
Lab Analyst Water	5.00	5.00	5.00	5.00
Maintenance Repairer	1.00	1.00	1.00	1.00
Master Equipment Operator	1.00	1.00	1.00	1.00
Plant Electrician	0.00	0.00	0.00	1.00
Recreation Supervisor	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Semi-Skilled Laborer	3.00	3.00	2.00	2.00
Treatment Plant Mechanic	1.00	1.00	1.00	1.00
Treatment Plant Utilityworker	1.00	1.00	1.00	1.00
Water Plant Lead Operator	8.00	9.00	9.00	10.00
Water Plant Maint. Supervisor	0.00	0.00	0.00	1.00
Water Plant Operations Foreman	2.00	2.00	1.00	2.00
Water Plant Operator	2.00	3.00	3.00	3.00
Water Plant Superintendent	1.00	0.00	0.00	1.00
Water Supply Manager	1.00	1.00	1.00	1.00
Watershed Chief Ranger	1.00	1.00	1.00	1.00
Watershed Property Maintenance Worker	1.00	1.00	1.00	1.00
Watershed Ranger	6.00	4.00	4.00	4.00
Watershed Superintendent	1.00	1.00	1.00	1.00
Total Water Supply	40.00	40.00	37.00	42.00
<i>Water Business Services:</i>				
Account Clerk	8.00	8.00	5.00	5.00
Business Services Administrator	1.00	1.00	1.00	1.00
Clerk	1.00	1.00	1.00	1.00
Consumer Services Clerk	24.00	21.00	23.00	24.00
Domestic Meter Route Foreman	0.00	1.00	1.00	1.00
Domestic Meter Service Foreman	1.00	1.00	0.00	1.00
Domestic Meter Worker	8.00	4.00	2.00	2.00
Engineering Technician	0.00	0.00	0.00	1.00
Industrial Meter Foreman	1.00	1.00	1.00	1.00
Industrial Meterworker	8.00	7.00	9.00	9.00
Secretary	2.00	2.00	2.00	2.00

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
Utilities Accounting Supervisor	0.00	0.00	1.00	0.00
Utilities Analyst	3.00	3.00	2.00	3.00
Utilities Office Manager	1.00	0.00	0.00	1.00
Utilities Office Supervisor	4.00	3.00	3.00	4.00
Water Customer Serviceworker	11.00	14.00	11.00	13.00
Water Meter Supervisor	0.00	0.00	0.00	1.00
Total Water Business Services	73.00	67.00	62.00	70.00
TOTAL PUBLIC SERVICE	792.00	761.00	745.00	808.00
GRAND TOTAL	2,418.00	2,359.00	2,314.00	2,454.00

**CITY OF AKRON
2006 OPERATING BUDGET
BUDGETED FULL-TIME EMPLOYEES
BY FUND TYPE**



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STAFFING EXPLANATIONS

The 2006 budget is one hundred forty positions higher than year end 2005 staffing level. The majority of the differences are due to vacancies that arise during the year and are not filled until the following year. There was actually an overall decrease of forty positions from the 2005 original budget to the 2006 original budget.

At year end, the Civil Service Department was without a Personnel Director, an Assistant Personnel Director, a Personnel Officer, a Secretary and a Personnel Analyst. All five positions are budgeted for 2006. The City has appointed an interim Personnel Director to fill the vacancy until a permanent replacement is hired.

The Finance Department was down eleven positions due to vacancies from routine employee turnover. The Finance Department's overall budget decreased by one full-time employee for the 2006 budget.

The Office of the Mayor was down four positions at the end of the year. The vacancies are due to transitions that occurred throughout the year.

The Planning Department has budgeted seventy-eight full-time employees for 2006. This is a reduction of three employees from the 2005 budget. This reduction in staff can be attributed to streamlining operations along with reductions in the various grant funded programs. The staff level at year end was down six employees; the Department had three retirements.

The Police Department was down twenty positions at year end. An entry level exam has been planned for 2006 to fill the vacancies that exist.

The Health Department was down eight positions at year end due to vacancies from routine employee turnover. The 2006 budget only reflects a decrease of three versus the 2005 budget.

The Police-Fire Communications Center experiences high turnover and was down thirteen positions at year end that are budgeted to be filled during 2006.

The Service Department represents a third of the City's employees. They were down a total of sixty-three positions at year end. Compared to year end 2004, there were seventy-four vacant positions. There are twenty-five divisions within the Service Department that have full-time employees. Two of the larger divisions are Water and Sewer. These divisions have a higher turnover rate and account for over half of the vacancies within the department. Service is in the process of filling their vacancies and they will be filled in a timely fashion to allow the department to provide the excellent level of service the residents are accustomed to.

2006 GENERAL FUND GROSS EXPENDITURES

<u>DEPARTMENTAL UNIT</u>	<u>BUDGETED EXPENDITURES</u>	<u>PERCENT OF TOTAL</u>
Police	\$ 45,206,970	30.38
Fire	25,917,960	17.42
Public Service	24,345,260	16.36
Public Safety	18,236,210	12.26
Public Health	7,784,480	5.23
City-wide Administration	4,968,120	3.34
Law	4,275,050	2.87
Judges	3,240,400	2.18
Mayor's Office	2,725,670	1.83
Clerk of Court	3,040,610	2.04
Finance	2,303,390	1.55
Highway Maintenance Subsidy	2,000,000	1.34
Civil Service	1,464,400	0.98
Planning	1,625,080	1.09
Legislative	1,042,880	0.70
Mud Run Golf Course Subsidy	288,000	0.20
Airport Subsidy	<u>340,220</u>	<u>0.23</u>
TOTAL GENERAL FUND EXPENDITURES	<u>\$148,804,700</u>	<u>100.00%</u>

COMPARATIVE SUMMARY OF GENERAL FUND GROSS EXPENDITURES

	ACTUAL			BUDGETED
	2003	2004	2005	2006
Police	\$42,543,263	\$42,987,417	\$44,629,757	\$45,206,970
Fire	25,608,457	25,106,681	25,702,138	25,917,960
Public Service*	25,166,411	25,752,635	26,500,905	26,973,480
Public Safety	17,541,388	18,299,319	17,751,848	18,236,210
Public Health	7,418,159	7,152,393	7,355,156	7,784,480
City-Wide Administration	3,420,919	4,374,134	5,282,993	4,968,120
Law	3,676,115	3,917,610	3,841,765	4,275,050
Judges	3,104,914	3,064,135	3,044,422	3,240,400
Mayor's Office	2,591,175	2,815,879	2,900,186	2,725,670
Clerk of Court	2,769,433	2,961,931	2,937,000	3,040,610
Finance	2,335,826	2,461,165	2,101,240	2,303,390
Civil Service	1,551,895	1,491,793	1,394,753	1,464,400
Planning	1,381,289	1,530,792	1,437,341	1,625,080
Legislative	976,177	966,250	984,332	1,042,880
GENERAL FUND TOTAL EXPENDITURES	\$140,085,421	\$142,882,134	\$145,863,836	\$148,804,700

*Public Service expenditures includes general fund subsidies to the following funds: Highway Maintenance, Golf Course and Airport.

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Civil Service Commission



CIVIL SERVICE

Virginia Robinson, Acting Director of Personnel

DESCRIPTION

The Civil Service (Personnel) Department is the administrative agency of the Civil Service Commission. The three-member Civil Service Commission is appointed by the Mayor with the consent of City Council. The commissioners serve for six-year staggered terms. No more than two members can be from the same political party. The Civil Service Commission meets monthly and is responsible under the Charter of the City for maintaining a merit system for classified employees of the City.

The commission appoints a personnel director for a term of three years, subject to reappointment. Through the Civil Service process the director appoints all employees of the Personnel Department. The Personnel Director and staff are responsible for carrying out the executive and administrative responsibilities of the department as defined by the Charter of the City. The Personnel Department is comprised of six divisions: Administration, Classification and Compensation, Employee Benefits, Employee Records, Employment, and Training & EEO.

GOALS & OBJECTIVES

- Update the office skills testing battery in conjunction with Akron Public Schools. The City of Akron will purchase new software and administer the exams; Akron Public Schools will provide a testing site and computer network. The improved testing process will be utilized as a civil service examination for office support positions for both employers.
- Convert existing training programs to computer-based training modules as an alternative to traditional training methods. This initiative will allow trainers to reach a larger audience at an overall lower cost.
- Establish a City-wide safety committee, chaired by the designated safety officer, to ensure employee participation and to contribute to the successful development of a total safety culture.
- Coordinate a Request for Proposals (RFP) for the City's group health insurance program. The current contract with Medical Mutual of Ohio (MMO) expires February 1, 2007.

SERVICE LEVELS

During 2005, the department conducted a total of 127 open, promotional and combined competitive examinations for City of Akron and Akron Public Schools positions. A total

of 2,231 applications were received and screened, while 1,296 qualified candidates were tested. For the fifth straight year, the Ohio Bureau of Workers' Compensation assigned a "credit rating" to the City of Akron for its loss experience, meaning that the City is performing better than expected for an employer of this size and type. The credit rating resulted in a discounted premium rate for the City.

Another 2005 accomplishment is the reduction of lost work days due to injury or illness by 1,545 days as a result of the implementation of the transitional work program in the Public Service and Public Health Departments.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
CIVIL SERVICE:				
Account Clerk	1.00	1.00	1.00	1.00
Assistant Personnel Director	0.00	0.00	0.00	1.00
Employee Benefits Manager	1.00	1.00	1.00	1.00
Employee Benefits Specialist	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Personnel Aide	3.00	4.00	4.00	4.00
Personnel Analyst	5.00	5.00	5.00	6.00
Personnel Director	1.00	1.00	0.00	1.00
Personnel Officer	2.00	2.00	1.00	2.00
Personnel Technician	2.00	1.00	1.00	1.00
Secretary	4.00	4.00	3.00	4.00
Training and EEO Officer	1.00	1.00	1.00	1.00
TOTAL CIVIL SERVICE	22.00	22.00	19.00	24.00

BUDGET COMMENTS

The 2006 operating budget provides funding for the staffing of 24 full-time positions for the divisions of the Personnel Department. This staffing level is consistent with levels maintained in prior years. The 2006 operating budget provides adequate funding for the operations of the Civil Service Commission. These funding levels have been established in coordination with the City's overall goal of conservative fiscal responsibility.

PERSONNEL

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
CIVIL SERVICE	21,624,478	22,943,741	24,489,785	24,214,400
Total for Department:	21,624,478	22,943,741	24,489,785	24,214,400

PERSONNEL

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	982,147	1,029,576	895,227	1,003,710
Fringe Benefits	375,530	368,852	426,452	356,850
Total: Personal Services	1,357,677	1,398,428	1,321,679	1,360,560
Other				
Direct Expenditures	2,621,824	2,652,189	2,445,898	2,814,900
Insurance	17,499,518	18,846,990	20,690,511	20,001,260
Rentals and Leases	1,356	1,243	1,243	3,800
Interfund Charges	144,103	44,891	30,454	33,880
Total: Other	20,266,801	21,545,313	23,168,106	22,853,840
Total for Department:	21,624,478	22,943,741	24,489,785	24,214,400

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2006

	Personal Services	Other	Capital Outlay	Total
General Fund	1,360,560	103,840		1,464,400
Internal Service Fund		22,750,000		22,750,000
Total for Department:	1,360,560	22,853,840		24,214,400

PERSONNEL

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	1,551,894	1,491,797	1,394,753	1,464,400
Internal Service Fund	20,072,584	21,451,944	23,095,032	22,750,000
Total for Department:	21,624,478	22,943,741	24,489,785	24,214,400

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	22.000	22.000	19.000	24.000
Total for Department:	22.000	22.000	19.000	24.000

ADMINISTRATION

Virginia Robinson, Acting Director

DESCRIPTION

The Administration section functions as an extension of the Civil Service Commission. Responsibilities include scheduling Civil Service Commission hearings, conducting performance evaluation inquiry hearings, maintaining a record of proceedings, compiling an annual report of personnel activities, and interpreting Civil Service rules and personnel policies. Also, in conjunction with the Labor Relations Office and Employee Assistance Program, the Administrative section administers the federally mandated Department of Transportation drug and alcohol testing program for employees with commercial driver's licenses.

CLASSIFICATION & COMPENSATION

Virginia Robinson, Acting Director

DESCRIPTION

This section is responsible for developing and maintaining a consistent process for defining, organizing, and arranging all job positions in the classified service. In addition, the section maintains position control, job descriptions, organization charts, pay schedules and an alphabetical listing of job classifications. The compensation system is kept competitive via pay surveys and media reviews.

EMPLOYEE BENEFITS

Mark McLeod, Employee Benefits Manager

DESCRIPTION

The City of Akron offers a comprehensive employee benefits package to its employees, retirees, survivors and their eligible dependents. The Employee Benefits section administers the group health insurance plans, workers' compensation, and unemployment compensation, retirement and disability leave programs.

EMPLOYEE RECORDS

Virginia Robinson, Acting Director

DESCRIPTION

The primary function of the Employee Records office is the maintenance and update of all classified employee files. Secondly, this section is responsible for processing payroll activity records and employee performance evaluation forms. Another important function is the administration of all ordinances, policies, and Civil Service rules pertaining to classified employees.

EMPLOYMENT

Ruth Miller, Personnel Officer

DESCRIPTION

The Employment section is responsible for recruiting, testing and certifying job candidates for available City of Akron and various Akron Public Schools positions. The Employment section is also responsible for the determination of the legally required essential functions for City positions and the coordination of pre-employment screening and processing of candidates.

TRAINING/EEO

Myra Snipes, Training & EEO Officer

DESCRIPTION

The Training/EEO section offers training in a wide variety of areas and serves as the internal function that reviews, recommends, and interprets personnel-related state and federal laws for the organization. Primary responsibilities include:

- Planning, coordinating and implementing City-wide training and staff development programs for both management and non-management employees;
- Recommending and/or making changes in City programs and procedures designed to insure the City of Akron is engaging in non-discriminatory practices;
- Insuring the selection and promotion processes reflect the tenets of equal employment opportunity; and
- Reporting the status of the City's EEO procedures to government agencies.

PERSONNEL

DIVISION: CIVIL SERVICE

The Civil Service Department is responsible to the three member Civil Service Commission. This Commission is appointed by the Mayor and is approved by Council. The Personnel Director and his staff work under the policies set by the commission. The role of this department is to classify positions, establish pay ranges, recruit, test, administer employee benefits, and keep all personnel records and files.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	982,147	1,029,576	895,227	1,003,710
Fringe Benefits	375,530	368,852	426,452	356,850
Total: Personal Services	1,357,677	1,398,428	1,321,679	1,360,560
Other				
Direct Expenditures	2,621,824	2,652,189	2,445,898	2,814,900
Insurance	17,499,518	18,846,990	20,690,511	20,001,260
Rentals and Leases	1,356	1,243	1,243	3,800
Interfund Charges	144,103	44,891	30,454	33,880
Total: Other	20,266,801	21,545,313	23,168,106	22,853,840
Division Total:	21,624,478	22,943,741	24,489,785	24,214,400

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	1,551,894	1,491,797	1,394,753	1,464,400
Internal Service Fund	20,072,584	21,451,944	23,095,032	22,750,000
Division Total:	21,624,478	22,943,741	24,489,785	24,214,400

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	22.000	22.000	19.000	24.000
Division Total:	22.000	22.000	19.000	24.000

Finance



FINANCE DEPARTMENT
Diane L. Miller-Dawson, Director of Finance
Catherine G. Watson, Deputy Director of Finance

DESCRIPTION

The City of Akron Finance Department provides financial services for the City and is made up of the following divisions: Administration, Audit and Budget, Accounting, Management Information Systems, Purchasing, Taxation, and Treasury.

The Department of Finance and Administration Division are responsible for managing the City's financial operations in accordance with established fiscal policies. Primary responsibilities include: cash management, investment of funds, revenue forecasting, and general accounting (including financial reporting, internal audits, payroll, accounts payable, accounts receivable, financial oversight, and administration of all City funds and accounts). It is also the department's responsibility to ensure legal compliance with all grant programs and coordinate the annual audit of the City.

In addition, the Department of Finance is responsible for annually publishing three important documents: the Operating Budget Plan, the Comprehensive Annual Financial Report, and the Annual Information Statement. The department also publishes official statements for each bond and note issued.

GOALS & OBJECTIVES

- Continue to work with all of the departments to help control expenditures.
- Continue to strengthen the City's investment rating while managing debt responsibly.
- Explore various mechanisms that can increase the resources necessary to continue to spur economic development activities.
- Implement procedures necessary to allow various City divisions to accept credit card payments, and explore on-line billing for several departments.

SERVICE LEVELS

The City of Akron has continued to receive strong credit rating reviews from the three major rating agencies. All three of the major firms (Standard and Poors, Fitch, and Moody's) considered the amount of the City's debt to be moderate and consistently compliment the City on its rapid debt payoff ratio.

The Department of Finance continues to work with the other departments to help control expenditures. In 2005, the City experienced an increase of only 2.08% in general fund expenditures over the prior year.

The Finance Director has worked closely with the Summit County Port Authority and the County of Summit in securing funding for various economic development projects, such as the Lockheed Martin high-altitude satellite surveillance airship project

FINANCE

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
ADMINISTRATION	8,151,990	20,527,781	19,132,254	35,713,530
AUDIT & BUDGET	435,782	451,990	375,477	393,720
CITY-WIDE ADMINISTRATION	4,623,079	5,055,104	5,968,423	5,373,120
GENERAL ACCOUNTING	141,429,873	141,331,904	2,200,632	5,261,180
MANAGEMENT INFORMATION SYSTEMS	5,098,908	3,708,817	2,342,675	2,866,040
PURCHASING	2,121,445	2,114,196	2,175,685	2,434,520
TAXATION	110,843,836	14,960,535	14,454,307	5,646,440
TREASURY	14,671,513	1,826,531	1,714,255	2,033,290
FINANCE - NON OPERATING	0	0	0	0
Total for Department:	287,376,426	189,976,858	48,363,708	59,721,840

FINANCE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	4,327,904	4,493,101	4,586,167	4,908,760
Fringe Benefits	1,520,680	1,733,711	1,671,136	1,880,860
Total: Personal Services	5,848,584	6,226,812	6,257,303	6,789,620
Other				
Direct Expenditures	150,002,372	149,462,891	11,377,961	13,922,420
Income Tax Refunds	5,187,829	4,633,256	4,151,023	5,093,000
Utilities	147,369	150,149	353,328	405,950
Debt Service	6,880,320	9,649,576	14,507,688	13,851,220
Insurance	81,926	53,355	1,508,866	1,558,080
State/County Charges	310,296	882,895	1,010,331	973,000
Rentals and Leases	735,161	790,925	703,525	857,690
Interfund Charges	118,180,913	18,046,784	8,378,228	16,220,860
Total: Other	281,526,186	183,669,831	41,990,950	52,882,220
Capital Outlay				
Capital Outlay	1,656	80,215	115,455	50,000
Total: Capital Outlay	1,656	80,215	115,455	50,000
Total for Department:	287,376,426	189,976,858	48,363,708	59,721,840

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2006

	Personal Services	Other	Capital Outlay	Total
General Fund	2,127,890	5,143,620		7,271,510
Special Revenue Fund	2,603,840	41,332,550		43,936,390
Debt Service Fund	336,720	94,130		430,850
Capital Projects Fund		200,000	50,000	250,000
Internal Service Fund	1,721,170	6,111,920		7,833,090
Total for Department:	6,789,620	52,882,220	50,000	59,721,840

FINANCE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	5,756,743	6,835,296	7,384,233	7,271,510
Special Revenue Fund	270,033,880	174,469,993	33,450,433	43,936,390
Debt Service Fund	1,034,964	410,483	409,412	430,850
Capital Projects Fund	574,174	420,000	315,062	250,000
Internal Service Fund	9,965,975	7,835,096	6,804,568	7,833,090
Trust and Agency Fund	10,690	5,990	0	0
Total for Department:	287,376,426	189,976,858	48,363,708	59,721,840

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	32.400	28.400	27.400	33.400
Special Revenue Fund	42.450	43.450	42.450	45.450
Debt Service Fund	4.650	4.650	3.650	4.650
Internal Service Fund	20.500	21.500	22.500	23.500
Total for Department:	100.000	98.000	96.000	107.000

ADMINISTRATION DIVISION
Diane L. Miller-Dawson, Director of Finance

DESCRIPTION

Finance Administration is responsible for controlling all revenues and expenditures of the City of Akron.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
FINANCE:				
<i>Administration:</i>				
Executive Assistant	1.00	1.00	1.00	1.00
Finance Deputy Director	1.00	0.00	0.00	1.00
Finance Director	1.00	1.00	1.00	1.00
Total Administration	3.00	2.00	2.00	3.00

FINANCE

DIVISION: ADMINISTRATION

Supervision of departmental financial activities.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	263,265	239,193	245,535	256,620
Fringe Benefits	62,323	111,912	52,480	62,060
Total: Personal Services	325,588	351,105	298,015	318,680
Other				
Direct Expenditures	3,156,985	3,093,949	1,484,882	3,816,000
Income Tax Refunds	0	0	0	2,500,000
Utilities	1,736	991	702	51,050
Debt Service	75,800	3,797,464	9,933,999	13,520,000
Insurance	794	810	1,453,041	1,500,840
State/County Charges	0	0	78,772	0
Interfund Charges	4,591,087	13,283,462	5,882,843	14,006,960
Total: Other	7,826,402	20,176,676	18,834,239	35,394,850
Division Total:	8,151,990	20,527,781	19,132,254	35,713,530

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	352,755	368,875	317,368	338,530
Special Revenue Fund	4,741,910	17,555,420	15,938,819	32,265,000
Capital Projects Fund	574,174	0	88,393	0
Internal Service Fund	2,483,151	2,603,486	2,787,674	3,110,000
Division Total:	8,151,990	20,527,781	19,132,254	35,713,530

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	3.000	2.000	2.000	3.000
Division Total:	3.000	2.000	2.000	3.000

AUDIT AND BUDGET DIVISION

John R. Wheeler, Audit and Budget Manager

DESCRIPTION

Audit and Budget is responsible for preparing the Comprehensive Annual Financial Report (CAFR), and the Operating Budget Plan. The Audit and Budget Division works closely with the Finance Director and Deputy Director to provide recommendations, proposals, and specialized assistance during the year to various departments and divisions.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
FINANCE:				
<i>Audit & Budget:</i>				
Accounts Analyst	2.00	1.00	1.00	2.00
Audit & Budget Manager	1.00	1.00	1.00	1.00
Audit & Budget Supervisor	1.00	1.00	1.00	1.00
Financial Reporting Specialist	1.00	1.00	0.00	1.00
Secretary	0.50	0.00	0.50	0.50
Total Audit & Budget	5.50	4.00	3.50	5.50

FINANCE

DIVISION: AUDIT & BUDGET

Prepare financial statements in accordance with generally accepted accounting principles, audit various city departments, and prepare operating expenditure budgets.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	311,327	296,629	282,658	282,740
Fringe Benefits	91,134	134,769	77,808	92,390
Total: Personal Services	402,461	431,398	360,466	375,130
Other				
Direct Expenditures	5,857	11,359	8,241	9,900
Utilities	0	0	0	2,000
Interfund Charges	27,464	9,233	6,770	6,690
Total: Other	33,321	20,592	15,011	18,590
Division Total:	435,782	451,990	375,477	393,720

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	435,782	451,990	375,477	393,720
Division Total:	435,782	451,990	375,477	393,720

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	5.500	4.000	3.500	5.500
Division Total:	5.500	4.000	3.500	5.500

CITY-WIDE ADMINISTRATION
Diane L. Miller-Dawson, Director of Finance

DESCRIPTION

The City-Wide Administration Division provides funding for City-wide responsibilities outside departmental/divisional control.

FINANCE

DIVISION: CITY-WIDE ADMINISTRATION

Provide funding for city-wide responsibilities outside departmental/divisional control.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Other				
Direct Expenditures	2,708,151	2,343,405	3,119,763	2,481,800
Utilities	142,362	142,008	345,476	345,000
Debt Service	158,518	130,672	102,765	131,220
Insurance	64,783	48,061	52,826	53,000
State/County Charges	308,071	769,184	829,717	875,000
Rentals and Leases	42,022	28,845	26,812	88,000
Interfund Charges	1,199,172	1,541,929	1,377,428	1,349,100
Total: Other	4,623,079	5,004,104	5,854,787	5,323,120
Capital Outlay				
Capital Outlay	0	51,000	113,636	50,000
Total: Capital Outlay	0	51,000	113,636	50,000
Division Total:	4,623,079	5,055,104	5,968,423	5,373,120

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	3,420,917	4,500,706	5,282,993	4,968,120
Special Revenue Fund	169,222	2,684	331,943	5,000
Capital Projects Fund	0	420,000	219,418	250,000
Internal Service Fund	1,022,250	125,724	134,069	150,000
Trust and Agency Fund	10,690	5,990	0	0
Division Total:	4,623,079	5,055,104	5,968,423	5,373,120

GENERAL ACCOUNTING DIVISION
Robert J. White, Accounting and Payroll Manager

DESCRIPTION

The Accounting Division processes payments to vendors, issues reimbursements to employees, performs accounts receivable billings, and receipts in payments.

The Payroll Section processes employee paychecks, manages payroll deductions, provides retirement services, handles payroll deductions, processes garnishments and liens, and verifies employment.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
FINANCE:				
<i>General Accounting:</i>				
Account Clerk	7.00	5.00	5.00	6.00
Accounting Manager	1.00	1.00	1.00	1.00
Accounting Technician	3.00	3.00	3.00	3.00
Accounts Analyst	2.00	2.00	2.00	2.00
Secretary	0.50	1.00	0.50	0.50
Total General Accounting	13.50	12.00	11.50	12.50

FINANCE

DIVISION: GENERAL ACCOUNTING

Provide control over accounts and financial records. Responsible for the disbursements of all public monies in the City.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	497,799	499,404	494,951	518,060
Fringe Benefits	191,312	239,377	188,019	199,910
Total: Personal Services	689,111	738,781	682,970	717,970
Other				
Direct Expenditures	139,570,710	140,371,561	1,296,086	4,305,230
Debt Service	184,408	185,236	185,019	200,000
Insurance	13,645	0	0	0
State/County Charges	2,225	2,227	12,722	10,000
Interfund Charges	969,774	34,099	23,835	27,980
Total: Other	140,740,762	140,593,123	1,517,662	4,543,210
Division Total:	141,429,873	141,331,904	2,200,632	5,261,180

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	803,459	783,263	709,067	763,180
Special Revenue Fund	140,626,414	140,548,641	1,484,314	4,498,000
Capital Projects Fund	0	0	7,251	0
Division Total:	141,429,873	141,331,904	2,200,632	5,261,180

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	13.500	12.000	11.500	12.500
Division Total:	13.500	12.000	11.500	12.500

MANAGEMENT INFORMATION SYSTEMS

Rick Leu, Chief Technology Officer

DESCRIPTION

Management Information Systems oversees training, computer applications, and computing systems.

GOALS & OBJECTIVES

- Continue Active Directory (AD) work in preparation for migrating from Exchange 5.5 to Exchange 2003.
- Implement a password enforcement policy and, possibly, single sign-on capabilities.
- Implement an archival system for e-mail and home directories, which would require upgrading the SAN.
- Continue seeking partners to help with wireless infrastructure for City business needs.

SERVICE LEVELS

During 2005, the division successfully negotiated better service and capabilities from the City's Internet Service Provider, Time Warner, moving from a shared 3 Mbps download and 1.5 Mbps upload to a dedicated symmetric (same speed up/down) 10 Mbps link. Standard configurations were established for workstations, laptops and printers. The division worked with the Taxation Division and the Law Department to upgrade their workstations using the new standards. A computer usage policy has been accepted, signed, and released.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
FINANCE:				
<i>Management Information Systems:</i>				
Applications Programmer	4.00	5.00	5.00	5.00
Assistant to the Mayor/CTO	0.00	1.00	1.00	1.00
Computer Operations Supervisor	1.00	1.00	1.00	1.00
Computer Operator	1.00	1.00	1.00	1.00
Computer Programmer Analyst	5.00	5.00	5.00	5.00
Computer Technician	1.00	1.00	1.00	1.00
Data Control Assistant	1.00	1.00	1.00	1.00
Database Administrator	1.00	1.00	1.00	1.00
E-Mail Administrator	1.00	1.00	1.00	1.00
Network/LAN Administrator	1.00	1.00	1.00	1.00
Web Analyst	1.00	1.00	1.00	1.00
Total Information Technology	17.00	19.00	19.00	19.00

FINANCE

DIVISION: MANAGEMENT INFORMATION SYSTEMS

Responsible for all data processing and computer operations of the City.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	836,590	899,737	1,030,930	1,075,020
Fringe Benefits	301,584	290,246	328,927	379,030
Total: Personal Services	1,138,174	1,189,983	1,359,857	1,454,050
Other				
Direct Expenditures	1,405,734	829,456	633,227	1,020,510
Utilities	1,541	2,107	1,691	2,500
Debt Service	2,245,646	1,223,059	0	0
Insurance	794	810	1,212	1,260
Rentals and Leases	256,824	278,138	255,759	265,070
Interfund Charges	50,195	169,567	90,929	122,650
Total: Other	3,960,734	2,503,137	982,818	1,411,990
Capital Outlay				
Capital Outlay	0	15,697	0	0
Total: Capital Outlay	0	15,697	0	0
Division Total:	5,098,908	3,708,817	2,342,675	2,866,040

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Special Revenue Fund	0	15,697	0	0
Internal Service Fund	5,098,908	3,693,120	2,342,675	2,866,040
Division Total:	5,098,908	3,708,817	2,342,675	2,866,040

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
Internal Service Fund	17.000	19.000	19.000	19.000
Division Total:	17.000	19.000	19.000	19.000

PURCHASING DIVISION**Patricia Ashbrook, Purchasing Agent****DESCRIPTION**

The Purchasing Division handles the requisition and purchase of supplies and materials, contract administration, acts as the City's Agent, controls inventory management, purchasing policies, and surplus disposal. The division also includes the City-wide copy center, City-wide mailing operation, and the central storeroom.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
FINANCE:				
<i>Purchasing:</i>				
Account Clerk	1.00	0.00	0.00	1.00
Buyer	4.00	4.00	4.00	4.00
Data Entry Operator	1.00	1.00	1.00	1.00
Document Reproduction Operator	0.00	0.00	1.00	1.00
Graphic Artist	1.00	1.00	1.00	1.00
Purchasing Agent	1.00	1.00	1.00	1.00
Purchasing Aide	0.00	1.00	1.00	1.00
Secretary	3.00	2.00	2.00	4.00
Storekeeper	1.00	1.00	1.00	1.00
Total Purchasing	12.00	11.00	12.00	15.00

FINANCE

DIVISION: PURCHASING

Requisition and purchase of supplies and materials and contract administration. Also includes the city-wide copy center, city-wide mailing operation, and the Central Storeroom.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	485,044	529,596	544,496	630,020
Fringe Benefits	168,480	183,939	195,668	248,040
Total: Personal Services	653,524	713,535	740,164	878,060
Other				
Direct Expenditures	1,142,170	1,133,241	1,208,368	1,290,100
Utilities	250	3,763	3,746	4,000
Insurance	397	405	404	420
Rentals and Leases	68,904	107,102	107,467	135,000
Interfund Charges	254,544	143,886	113,717	126,940
Total: Other	1,466,265	1,388,397	1,433,702	1,556,460
Capital Outlay				
Capital Outlay	1,656	12,264	1,819	0
Total: Capital Outlay	1,656	12,264	1,819	0
Division Total:	2,121,445	2,114,196	2,175,685	2,434,520

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	638,923	622,201	598,805	692,470
Special Revenue Fund	120,856	79,229	36,730	35,000
Internal Service Fund	1,361,666	1,412,766	1,540,150	1,707,050
Division Total:	2,121,445	2,114,196	2,175,685	2,434,520

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	8.500	8.500	8.500	10.500
Internal Service Fund	3.500	2.500	3.500	4.500
Division Total:	12.000	11.000	12.000	15.000

TAXATION DIVISION
Ed Cole, Tax Commissioner

DESCRIPTION

The Taxation Division's duties are to collect the City income tax and enforce the City of Akron's rules and regulations.

City income tax is comprised of individual income tax, corporate and partnership income tax, and withholding tax. The Taxation Division is responsible for all aspects of tax administration, including supplying the necessary income tax forms and instructions to taxpayers liable for City income tax, processing the returns submitted, depositing payments received, issuing refunds, maintaining systems for tax registration of all business accounts liable for tax, delinquent control, and tax collection.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
FINANCE:				
<i>Taxation:</i>				
Account Clerk	3.00	3.00	3.00	4.00
Accounting Technician	0.00	1.00	1.00	1.00
Assistant Law Director	1.00	1.00	1.00	1.00
Cashier	1.00	1.00	1.00	1.00
Data Entry Operator	1.00	1.00	1.00	1.00
Secretary	7.00	8.00	8.00	8.00
Tax Agent	3.00	2.00	2.00	2.00
Tax Auditor	16.00	17.00	17.00	17.00
Tax Commissioner	1.00	1.00	1.00	1.00
Tax Coordinator	1.00	1.00	0.00	1.00
Tax Deputy Commissioner	1.00	0.00	1.00	1.00
Tax Records Supervisor	1.00	1.00	1.00	1.00
Total Taxation	36.00	37.00	37.00	39.00

FINANCE

DIVISION: TAXATION

Collecting, auditing, and accounting of income tax money.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	1,421,091	1,471,475	1,431,476	1,566,470
Fringe Benefits	530,215	577,958	625,551	677,000
Total: Personal Services	1,951,306	2,049,433	2,057,027	2,243,470
Other				
Direct Expenditures	1,037,941	916,253	2,918,909	155,950
Income Tax Refunds	5,187,829	4,633,256	4,151,023	2,593,000
Utilities	1,280	1,095	1,410	1,100
Debt Service	4,215,948	4,313,145	4,285,905	0
Insurance	792	1,670	720	820
State/County Charges	0	27,359	0	0
Rentals and Leases	268,261	278,699	239,149	254,620
Interfund Charges	98,180,479	2,738,371	800,164	397,480
Total: Other	108,892,530	12,909,848	12,397,280	3,402,970
Capital Outlay				
Capital Outlay	0	1,254	0	0
Total: Capital Outlay	0	1,254	0	0
Division Total:	110,843,836	14,960,535	14,454,307	5,646,440

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Special Revenue Fund	110,843,836	14,960,535	14,454,307	5,646,440
Division Total:	110,843,836	14,960,535	14,454,307	5,646,440

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
Special Revenue Fund	36.000	37.000	37.000	39.000
Division Total:	36.000	37.000	37.000	39.000

TREASURY DIVISION

John Tomei, City Treasurer

DESCRIPTION

The Treasury Division manages the development and administration of the City's debt policies and also manages the City's cash resources to maximize the resources that are available to the municipal government to serve the citizens of Akron.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
FINANCE:				
<i>Treasury:</i>				
Accounts Analyst	1.00	1.00	1.00	1.00
Assessment & License Agent	4.00	4.00	3.00	4.00
Assessor	1.00	1.00	1.00	1.00
Assistant Treasurer	1.00	1.00	1.00	1.00
City Cashier	1.00	1.00	1.00	1.00
Data Entry Operator	1.00	1.00	1.00	1.00
Secretary	3.00	3.00	2.00	3.00
Treasurer	1.00	1.00	1.00	1.00
Total Treasury	13.00	13.00	11.00	13.00

FINANCE

DIVISION: TREASURY

Collect and deposit all city monies; issue and pay City debt; invest funds; and collect tax assessments and licenses.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	512,788	557,067	556,121	579,830
Fringe Benefits	175,632	195,510	202,683	222,430
Total: Personal Services	688,420	752,577	758,804	802,260
Other				
Direct Expenditures	974,824	763,667	708,485	842,930
Utilities	200	185	303	300
Insurance	721	1,599	663	1,740
State/County Charges	0	84,125	89,120	88,000
Rentals and Leases	99,150	98,141	74,338	115,000
Interfund Charges	12,908,198	126,237	82,542	183,060
Total: Other	13,983,093	1,073,954	955,451	1,231,030
Division Total:	14,671,513	1,826,531	1,714,255	2,033,290

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	104,907	108,261	100,523	115,490
Special Revenue Fund	13,531,642	1,307,787	1,204,320	1,486,950
Debt Service Fund	1,034,964	410,483	409,412	430,850
Division Total:	14,671,513	1,826,531	1,714,255	2,033,290

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	1.900	1.900	1.900	1.900
Special Revenue Fund	6.450	6.450	5.450	6.450
Debt Service Fund	4.650	4.650	3.650	4.650
Division Total:	13.000	13.000	11.000	13.000

Fire

FIRE DEPARTMENT
Charles R. Gladman, Chief

The Akron Fire Department administratively falls under the Public Safety Department but for budgeting purposes is presented as a separate department.

The Fire Department is classified into three operating subdivisions, each headed by a deputy chief. These subdivisions are: Administration, Operations and Special Operations. The Fire Department is responsible for fire suppression, education, code enforcement, rescue, hazardous materials mitigation and emergency medical services for the citizens and visitors of the City of Akron. The mission of the department is to improve the quality of life within the community by providing a high-quality emergency medical service, by providing an excellent fire prevention program including public education and arson investigation and by providing a firefighting force capable of handling emergencies which may include structural firefighting, hazardous materials mitigation, all types of rescues and miscellaneous emergencies and catastrophes. The department will accomplish this mission while maintaining a high regard for the safety and health of personnel. The department will maintain a high standard of training, a quality occupational and health program and a superior communication system. The department will receive superb backing from the fire and hydrant maintenance programs.

ADMINISTRATION SUBDIVISION

Robert C. Ross Jr., Deputy Chief

This subdivision of the Akron Fire Department is responsible for the overall administration of the entire department as well as for communications, fire prevention, all purchases, financial planning, personnel records, payroll and fire reporting.

OPERATIONS SUBDIVISION

Daniel Eletich, Deputy Chief (A Shift)

Interim, Deputy Chief (B Shift)

Larry A. Bunner, Deputy Chief (C Shift)

The Operations Subdivision has the bulk of the personnel in the Fire Department. They work 24-hour shifts on a rotating schedule known as A Shift, B Shift and C Shift. The Operations Subdivision is comprised of the firefighting companies and the emergency medical services. Each shift has approximately 118 personnel assigned; approximately one-third of the personnel are paramedics. A Shift Commander is assigned to each shift.

SPECIAL OPERATIONS SUBDIVISION

Edward Hiltbrand, Deputy Chief

The Emergency Medical Services (EMS), Hazardous Materials (HazMat), and Training Bureau administratively report to this subdivision. EMS is a system of care for victims of sudden and serious illness or injury. This system depends on the availability and coordination of many different elements utilizing the 9-1-1 emergency system.

FIRE/EMS GOALS AND OBJECTIVES

- Provide effective fire suppression that ensures the safety of fire personnel and civilians.
- Reduce fire deaths, fire injuries and property loss from fire through effective code enforcement, site inspections and effective "Life Safety" education. Continue the NFPA program with the Akron Public Schools, "Risk Watch" – Safety Awareness Program.
- Continue to provide effective Emergency Medical Services through continuing education, new training and by updating necessary equipment.
- Enhance readiness to respond to incidents beyond the scope of normal firefighting, such as vehicular extrication, hazardous materials mitigation and technical rescue situations, through rigorous training and by the updating of equipment.
- Continue to maintain the department's facilities to keep the City's investment in them secure. Station #12 is in the process of having the heating and air conditioning replaced, Stations #7 and #10 is going to have the kitchens improved and Station #7 will also have the parking lot drainage system repaired.
- Continue with the roof replacement program. Station #8's construction will begin in 2006. Complete the design phase for the Fire Maintenance Facility roof replacement.
- Continue the apparatus replacement program.
- Continue to update the information technology infrastructure to allow for compliance with required guidelines and to more efficiently and effectively interact with other City divisions. Stress the need to replace old and unreliable wiring connecting the department's facilities, replacing it with modern fiber optic connections.
- Hire additional Firefighter/Medics and promote as required to fill vacancies.
- Continue to stress the need for the construction of a training facility required to train personnel.

SERVICE LEVELS

The Akron Fire Department responded to 31,112 EMS related calls and 7,884 fire/rescue related calls. As of December 31, 2005, 47 civilians had fire-related injuries, while there were 5 civilian fatalities. In 2005, the Fire Department received a Bureau of Workers Compensation Safety Grant which funded the replacement of stair chairs on all first-line and spare ambulances. The Fire Department continued to rigorously train for incidents

involving hazardous materials and those requiring specialty rescue expertise. The department continues to upgrade computer network and user equipment as needed. The department replaced 12 outdated printers and 13 monitors during 2005. The Fire Department continues to replace and/or refurbish apparatus equipment and is currently having Ladder 8 refurbished. During 2005, the Fire Department hired 25 Firefighters/Medics and promoted numerous other Fire Department personnel.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
FIRE:				
E.M.S.:				
E.M.S. Quality Coordinator	1.00	1.00	1.00	1.00
Fire Captain	2.00	2.00	2.00	2.00
Fire District Chief	1.00	1.00	1.00	1.00
Fire Equipment Mechanic	1.00	1.00	0.00	0.00
Fire Lieutenant	29.00	29.00	29.00	29.00
Firefighter/Medic	77.00	77.00	77.00	77.00
Master Fire Equipment Mechanic	0.00	0.00	1.00	1.00
Secretary	3.00	3.00	3.00	3.00
Total E.M.S.	114.00	114.00	114.00	114.00
FIRE:				
Computer Programmer Analyst	1.00	1.00	1.00	1.00
Fire Captain	12.00	7.00	15.00	15.00
Fire Chief	1.00	1.00	1.00	1.00
Fire Deputy Chief	5.00	5.00	4.00	4.00
Fire District Chief	0.00	5.00	5.00	5.00
Fire Equipment Foreman	1.00	1.00	0.00	0.00
Fire Equipment Mechanic	3.00	3.00	3.00	3.00
Fire Hydrant Maintenance Worker	3.00	3.00	3.00	3.00
Fire Hydrant Repair Supervisor	1.00	1.00	1.00	1.00
Fire Lieutenant	56.00	51.00	61.00	61.00
Firefighter/Medic	182.00	180.00	180.00	180.00
Master Fire Equipment Foreman	0.00	0.00	1.00	1.00
Master Fire Equipment Mechanic	3.00	4.00	4.00	4.00
Master Fire Equipment Supervisor	1.00	1.00	1.00	1.00
Secretary	7.00	7.00	7.00	7.00
Storekeeper	1.00	1.00	0.00	1.00
Stores Clerk	2.00	2.00	2.00	2.00
Total Fire	279.00	273.00	289.00	290.00
TOTAL FIRE	393.00	387.00	403.00	404.00

FIRE

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
FIRE	27,893,865	25,861,271	26,444,523	26,860,260
EMS	10,106,124	10,786,998	11,312,770	11,694,310
Total for Department:	37,999,989	36,648,269	37,757,293	38,554,570

FIRE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	23,213,768	23,749,296	24,633,131	24,669,350
Fringe Benefits	9,614,073	9,720,037	9,914,437	10,468,940
Total: Personal Services	32,827,841	33,469,333	34,547,568	35,138,290
Other				
Direct Expenditures	1,575,415	1,354,457	1,132,041	1,363,000
Utilities	261,685	270,109	316,261	363,000
Debt Service	354,332	354,039	353,481	352,600
Insurance	86,413	92,355	91,324	97,000
State/County Charges	0	125,537	143,326	157,400
Interfund Charges	1,902,670	693,939	753,408	533,280
Total: Other	4,180,515	2,890,436	2,789,841	2,866,280
Capital Outlay				
Capital Outlay	991,633	288,500	419,884	550,000
Total: Capital Outlay	991,633	288,500	419,884	550,000
Total for Department:	37,999,989	36,648,269	37,757,293	38,554,570

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2006

	Personal Services	Other	Capital Outlay	Total
General Fund	24,983,520	934,440		25,917,960
Special Revenue Fund	10,154,770	1,931,040	550,000	12,635,810
Trust and Agency Fund		800		800
Total for Department:	35,138,290	2,866,280	550,000	38,554,570

FIRE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	25,608,459	25,106,683	25,702,138	25,917,960
Special Revenue Fund	12,391,530	11,541,586	12,055,155	12,635,810
Trust and Agency Fund	0	0	0	800
Total for Department:	37,999,989	36,648,269	37,757,293	38,554,570

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	279.000	273.000	289.000	290.000
Special Revenue Fund	114.000	114.000	114.000	114.000
Total for Department:	393.000	387.000	403.000	404.000

FIRE

DIVISION: FIRE

This division is responsible for fighting fires, arson investigation, fire prevention, hydrant repair, vehicle maintenance, and communications.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	16,882,572	16,788,877	17,577,629	17,534,000
Fringe Benefits	7,219,029	7,011,104	7,147,053	7,449,520
Total: Personal Services	24,101,601	23,799,981	24,724,682	24,983,520
Other				
Direct Expenditures	1,329,735	740,214	438,839	624,800
Utilities	261,685	270,109	158,164	183,500
Debt Service	354,332	354,039	353,481	352,600
Insurance	56,185	35,656	69,252	73,140
State/County Charges	0	12,149	13,741	17,400
Interfund Charges	1,163,085	482,003	366,705	325,300
Total: Other	3,165,022	1,894,170	1,400,182	1,576,740
Capital Outlay				
Capital Outlay	627,242	167,120	319,659	300,000
Total: Capital Outlay	627,242	167,120	319,659	300,000
Division Total:	27,893,865	25,861,271	26,444,523	26,860,260

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	25,608,459	25,106,683	25,702,138	25,917,960
Special Revenue Fund	2,285,406	754,588	742,385	941,500
Trust and Agency Fund	0	0	0	800
Division Total:	27,893,865	25,861,271	26,444,523	26,860,260

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	279.000	273.000	289.000	290.000
Division Total:	279.000	273.000	289.000	290.000

FIRE

DIVISION: EMS

This division is responsible for paramedic services in the event of medical emergencies.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	6,331,196	6,960,419	7,055,502	7,135,350
Fringe Benefits	2,395,044	2,708,933	2,767,384	3,019,420
Total: Personal Services	8,726,240	9,669,352	9,822,886	10,154,770
Other				
Direct Expenditures	245,680	614,243	693,202	738,200
Utilities	0	0	158,097	179,500
Insurance	30,228	56,699	22,072	23,860
State/County Charges	0	113,388	129,585	140,000
Interfund Charges	739,585	211,936	386,703	207,980
Total: Other	1,015,493	996,266	1,389,659	1,289,540
Capital Outlay				
Capital Outlay	364,391	121,380	100,225	250,000
Total: Capital Outlay	364,391	121,380	100,225	250,000
Division Total:	10,106,124	10,786,998	11,312,770	11,694,310

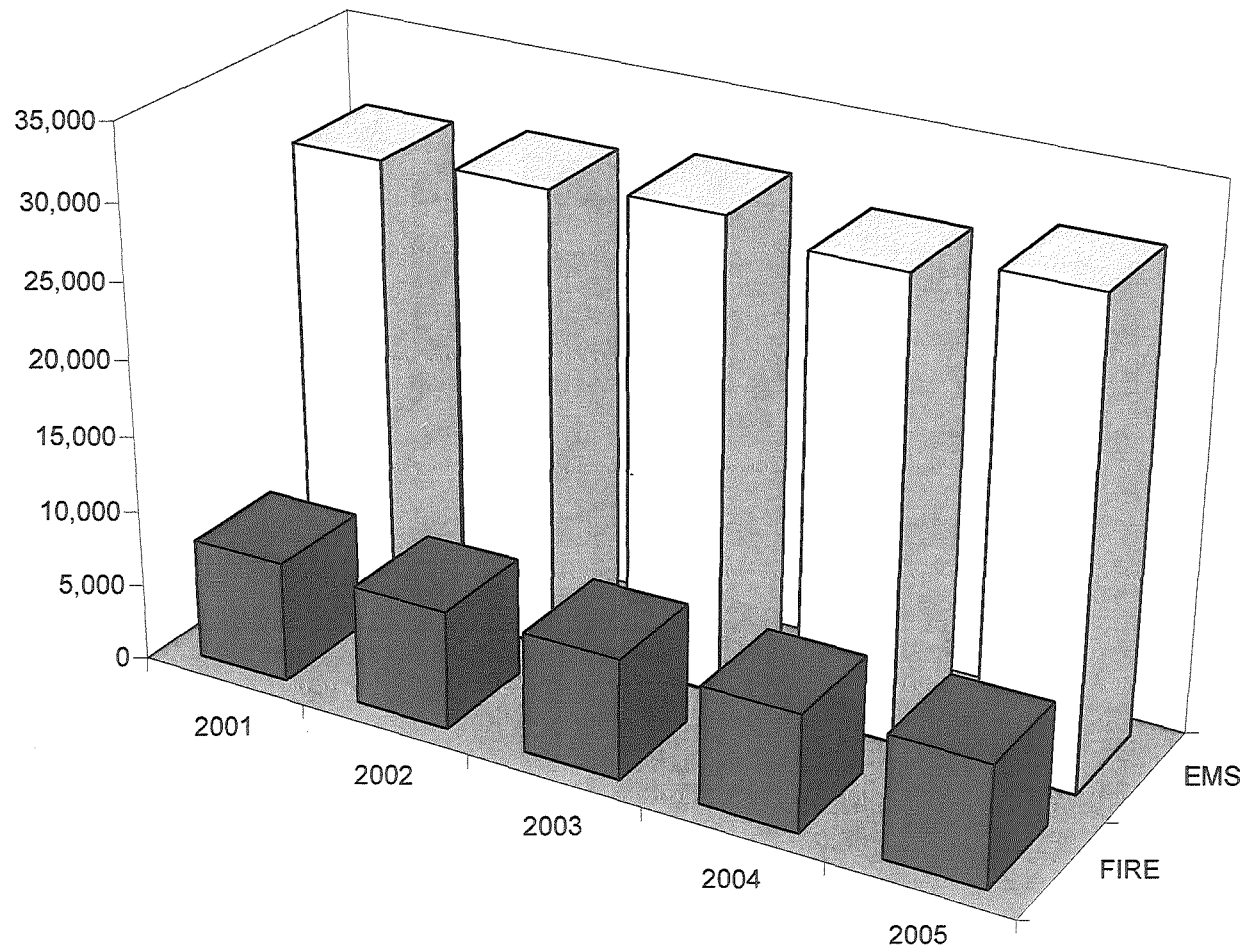
DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Special Revenue Fund	10,106,124	10,786,998	11,312,770	11,694,310
Division Total:	10,106,124	10,786,998	11,312,770	11,694,310

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
Special Revenue Fund	114.000	114.000	114.000	114.000
Division Total:	114.000	114.000	114.000	114.000

FIRE DEPARTMENT FIRE & EMS ALARMS



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Law



LAW DEPARTMENT
Max Rothal, Director of Law
James E. Payne, Deputy Director of Law

DESCRIPTION

The Department of Law is made up of a director, a deputy director, and a staff of assistant directors, all serving at the pleasure of the mayor. The department serves as the legal arm of the City of Akron, advising and representing the officers and departments of the City. The department is composed of two divisions: Criminal and Civil. The members of the Criminal Division serve as the City's prosecuting attorneys in municipal court. The Civil Division employees defend all suits for or on behalf of the City and prepare all contracts, bonds, and other instruments in writing with which the City is concerned.

The Law Department provides written opinions to officials and departments of the City. The Law Department is also responsible for codifying all City ordinances at least once every five years.

Occasionally the department will call on outside counsel to assist in complex legal matters.

GOALS & OBJECTIVES

- Continue to improve the quality of legal advice and services provided to the Administration and Council.
- Continue to represent the City zealously in litigation.
- Continue to provide for legal counsel to indigent defendants through the contract with the Legal Defenders' Office.

SERVICE LEVELS

The 2006 operating budget provides funding for the staffing of 38 full-time positions for the divisions of the Department of Law. The 2006 operating budget also provides adequate funding for the operations of the Law Department. These funding levels have been established in coordination with the City's overall goal of conservative fiscal responsibility.

LAW

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
ADMINISTRATION	590,080	588,539	519,791	645,960
CIVIL	1,631,504	1,692,310	1,797,540	1,859,930
CRIMINAL	1,279,079	1,323,318	1,352,948	1,542,780
INDIGENT DEFENSE	272,190	390,195	308,742	346,810
Total for Department:	3,772,853	3,994,362	3,979,021	4,395,480

LAW

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	2,140,424	2,277,656	2,375,628	2,542,260
Fringe Benefits	616,868	660,979	709,703	791,630
Total: Personal Services	2,757,292	2,938,635	3,085,331	3,333,890
Other				
Direct Expenditures	535,497	604,941	621,593	643,020
Utilities	3,172	3,116	4,136	3,510
Insurance	2,973	3,021	2,810	2,900
Rentals and Leases	268,710	266,108	198,601	284,960
Interfund Charges	205,209	178,541	66,550	127,200
Total: Other	1,015,561	1,055,727	893,690	1,061,590
Total for Department:	3,772,853	3,994,362	3,979,021	4,395,480

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2006

	Personal Services	Other	Capital Outlay	Total
General Fund	3,332,390	942,660		4,275,050
Special Revenue Fund	1,500	118,930		120,430
Total for Department:	3,333,890	1,061,590		4,395,480

LAW

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	3,676,115	3,917,609	3,841,763	4,275,050
Special Revenue Fund	96,738	76,753	137,258	120,430
Total for Department:	3,772,853	3,994,362	3,979,021	4,395,480

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	34.600	36.600	38.000	38.000
Special Revenue Fund	0.400	0.400	0.000	0.000
Total for Department:	35.000	37.000	38.000	38.000

ADMINISTRATION
Max Rothal, Director of Law

DESCRIPTION

The Law Department Administration is responsible for overseeing the operations of the Civil and Criminal divisions. In addition they provide legal advice to the City's administrators and various departments of the City.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
<u>LAW:</u>				
<i>Administration:</i>				
Deputy Law Director	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	2.00	1.00
Law Director	1.00	1.00	1.00	1.00
Total Administration	3.00	3.00	4.00	3.00

LAW

DIVISION: ADMINISTRATION

Oversee the Civil and Criminal Divisions of the department. Provide legal advice to all departments.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	249,084	249,584	251,179	276,790
Fringe Benefits	61,942	62,090	61,177	75,590
Total: Personal Services	311,026	311,674	312,356	352,380
Other				
Direct Expenditures	418	1,487	154	1,100
Utilities	482	500	539	460
Insurance	1,782	1,805	1,598	1,640
Rentals and Leases	268,710	266,108	198,601	284,960
Interfund Charges	7,662	6,965	6,543	5,420
Total: Other	279,054	276,865	207,435	293,580
Division Total:	590,080	588,539	519,791	645,960

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	590,080	588,539	519,791	645,960
Division Total:	590,080	588,539	519,791	645,960

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	3.000	3.000	4.000	3.000
Division Total:	3.000	3.000	4.000	3.000

CIVIL DIVISION

James E. Payne, Deputy Director of Law

DESCRIPTION

The Civil Division is responsible for preparing all contracts, bonds, legislation, and legal documents for the City of Akron. In addition, the Civil Division codifies all ordinances passed by City Council and provides written legal opinions on issues facing the City of Akron.

SERVICE LEVELS

During 2005, the Civil Division provided quality legal advice and services to the Administration and Council and represented the City zealously in litigation.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
LAW:				
<i>Civil:</i>				
Assistant Law Director	10.00	11.00	11.00	12.00
Secretary	7.00	7.00	7.00	7.00
Total Civil	17.00	18.00	18.00	19.00

LAW

DIVISION: CIVIL

Prepare all contracts, bonds, legislation, and legal documents for the City of Akron. Codify all ordinances passed by Akron City Council. Provide written legal opinions on issues facing the City of Akron.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	1,106,296	1,166,678	1,226,858	1,309,810
Fringe Benefits	318,088	329,103	365,258	391,840
Total: Personal Services	1,424,384	1,495,781	1,592,116	1,701,650
Other				
Direct Expenditures	151,535	151,599	171,110	127,400
Utilities	450	202	387	500
Interfund Charges	55,135	44,728	33,927	30,380
Total: Other	207,120	196,529	205,424	158,280
Division Total:	1,631,504	1,692,310	1,797,540	1,859,930

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	1,631,504	1,692,310	1,797,540	1,859,930
Division Total:	1,631,504	1,692,310	1,797,540	1,859,930

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	17.000	18.000	18.000	19.000
Division Total:	17.000	18.000	18.000	19.000

CRIMINAL DIVISION

Douglas J. Powley, Chief City Prosecutor

DESCRIPTION

The Criminal Division is responsible for providing prosecutorial services for the City of Akron.

SERVICE LEVELS

The Criminal Division on average has handled over 15,000 criminal cases and over 30,000 traffic cases per year over the last five years. The division handles cases for all six of the other jurisdictions that use the Akron Municipal Court.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
By Department:				
LAW:				
<i>Criminal:</i>				
Assistant Law Director	11.00	12.00	12.00	12.00
Secretary	4.00	4.00	4.00	4.00
Total Criminal	15.00	16.00	16.00	16.00

LAW

DIVISION: CRIMINAL

Provide prosecutorial services for the City of Akron.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	785,044	861,394	897,591	955,660
Fringe Benefits	236,838	269,786	283,268	324,200
Total: Personal Services	1,021,882	1,131,180	1,180,859	1,279,860
Other				
Direct Expenditures	111,354	61,660	141,587	167,710
Utilities	2,240	2,414	3,210	2,550
Insurance	1,191	1,216	1,212	1,260
Interfund Charges	142,412	126,848	26,080	91,400
Total: Other	257,197	192,138	172,089	262,920
Division Total:	1,279,079	1,323,318	1,352,948	1,542,780

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	1,182,341	1,246,565	1,215,690	1,422,350
Special Revenue Fund	96,738	76,753	137,258	120,430
Division Total:	1,279,079	1,323,318	1,352,948	1,542,780

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	14.600	15.600	16.000	16.000
Special Revenue Fund	0.400	0.400		0.000
Division Total:	15.000	16.000	16.000	16.000

INDIGENT DEFENSE

James E. Payne, Deputy Director of Law

DESCRIPTION

The City of Akron contracts with the Legal Defenders Office to provide legal defense for the City's indigent. The attached budget represents the annual appropriation for these expenditures.

LAW

DIVISION: INDIGENT DEFENSE

This expenditure represents payments to the Legal Defense Office to support the legal defense of indigents in Akron.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Other				
Direct Expenditures	272,190	390,195	308,742	346,810
Total: Other	272,190	390,195	308,742	346,810
Division Total:	272,190	390,195	308,742	346,810

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	272,190	390,195	308,742	346,810
Division Total:	272,190	390,195	308,742	346,810

Legislative

LEGISLATIVE

DESCRIPTION

The Legislative Department is made up of two divisions, the Clerk of Council and the City Council. The Clerk of Council is responsible for carrying out the administrative functions of City Council. City Council carries out the legislative function of government and consists of thirteen members, ten of whom are elected on a ward basis and three elected at-large. Ward Council persons are elected for two-year terms, and at-large members are elected for four-year terms. Officers of Council include a president, vice-president, and a president pro-tem elected by the members of Council.

GOALS & OBJECTIVES

- Provide assistance to City Council in their endeavors throughout the year, including televising their meetings.
- Continue the program of preserving and archiving old records stored in the vault.
- Work with City Council and other departments to implement a paperless legislation environment.
- Expand the Community Calendar to include important meeting dates and useful information.

SERVICE LEVELS

The department continues to provide the citizens of Akron with the same quality of service with which they have grown accustomed.

LEGISLATIVE

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
CLERK OF COUNCIL	302,686	298,294	295,080	288,660
CITY COUNCIL	696,992	667,956	696,191	804,220
Total for Department:	999,678	966,250	991,271	1,092,880

LEGISLATIVE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	567,833	574,556	552,958	565,370
Fringe Benefits	222,087	235,100	233,403	254,630
Total: Personal Services	789,920	809,656	786,361	820,000
Other				
Direct Expenditures	129,702	95,794	115,194	204,370
Utilities	11,228	9,544	10,085	10,100
Insurance	794	810	808	840
Rentals and Leases	490	0	0	0
Interfund Charges	55,545	50,446	78,823	57,570
Total: Other	197,759	156,594	204,910	272,880
Capital Outlay				
Capital Outlay	11,999	0	0	0
Total: Capital Outlay	11,999	0	0	0
Total for Department:	999,678	966,250	991,271	1,092,880

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2006

	Personal Services	Other	Capital Outlay	Total
General Fund	820,000	222,880		1,042,880
Special Revenue Fund		50,000		50,000
Total for Department:	820,000	272,880		1,092,880

LEGISLATIVE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	976,179	966,250	984,333	1,042,880
Special Revenue Fund	23,499	0	6,938	50,000
Total for Department:	999,678	966,250	991,271	1,092,880

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	17.000	16.000	16.000	16.000
Total for Department:	17.000	16.000	16.000	16.000

CLERK OF COUNCIL

Cheryl C. Prough, Clerk of Council

DESCRIPTION

The Clerk of Council works closely with City Council to carry out the administrative duties relating to all aspects of legislation. The division keeps a record of the proceedings of Council and of its committees and assists Council in any research that is needed for decision-making or comparison. The Clerk of Council has custody of and is responsible for retention and preservation of all the laws and ordinances of the City. He furnishes all transcripts, ordinances passed by Council, Council proceedings, documents and matters printed by authority of the City.

BUDGET COMMENTS

The budget provides sufficient funding to operate as effectively as possible while attempting to control operating costs.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
LEGISLATIVE:				
<i>Clerk of Council:</i>				
Clerk of Council	1.00	1.00	1.00	1.00
Council Aide	2.00	1.00	1.00	1.00
Deputy Clerk of Council	1.00	1.00	1.00	1.00
Total Clerk of Council	4.00	3.00	3.00	3.00

LEGISLATIVE

DIVISION: CLERK OF COUNCIL

Carry out administrative functions of the 13-member legislative body by sending letters and memos from councilmembers; prepare a weekly resume of Council proceedings; file all ordinances and resolutions passed by Council; and record all ordinances and minutes of Council meetings.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	186,459	180,372	157,386	160,590
Fringe Benefits	59,223	59,662	50,740	56,370
Total: Personal Services	245,682	240,034	208,126	216,960
Other				
Direct Expenditures	22,911	20,346	15,026	21,170
Insurance	397	405	404	420
Interfund Charges	33,696	37,509	71,524	50,110
Total: Other	57,004	58,260	86,954	71,700
Division Total:	302,686	298,294	295,080	288,660

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	302,686	298,294	295,080	288,660
Division Total:	302,686	298,294	295,080	288,660

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	4.000	3.000	3.000	3.000
Division Total:	4.000	3.000	3.000	3.000

CITY COUNCIL
Marco Sommerville, President

DESCRIPTION

City Council creates ordinances and resolutions through the legislative process and approves the major policies that the City will follow. City Council is empowered to render advice and consent with respect to the mayor's appointments and policy programs.

BUDGET COMMENTS

The budget provides sufficient funding to operate as effectively as possible while attempting to control operating costs.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
LEGISLATIVE:				
<i>City Council:</i>				
Councilmembers	13.00	13.00	13.00	13.00
Total City Council	13.00	13.00	13.00	13.00

AKRON CITY COUNCIL

Council Members-At-Large

- John R. Conti (Council Vice-President)
- John R. Otterman
- Michael Williams

Ward Council Members

- Ward 1 -- Daniel M. Horrigan
- Ward 2 -- Bruce Kilby
- Ward 3 -- Marco S. Sommerville (Council President)
- Ward 4 -- Renee L. Greene (Council President Pro-Tem)
- Ward 5 -- Jim Shealey
- Ward 6 -- Terry Albanese
- Ward 7 -- Tina Merlitti
- Ward 8 -- Robert Keith
- Ward 9 -- Mike Freeman
- Ward 10 -- Garry Moneypenny

LEGISLATIVE

DIVISION: CITY COUNCIL

Enact ordinances and resolutions to provide for City services, levy taxes, make appropriations and issue debt.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	381,374	394,184	395,572	404,780
Fringe Benefits	162,864	175,438	182,663	198,260
Total: Personal Services	544,238	569,622	578,235	603,040
Other				
Direct Expenditures	106,791	75,448	100,168	183,200
Utilities	11,228	9,544	10,085	10,100
Insurance	397	405	404	420
Rentals and Leases	490	0	0	0
Interfund Charges	21,849	12,937	7,299	7,460
Total: Other	140,755	98,334	117,956	201,180
Capital Outlay				
Capital Outlay	11,999	0	0	0
Total: Capital Outlay	11,999	0	0	0
Division Total:	696,992	667,956	696,191	804,220

DIVISION SOURCES OF FUNDS

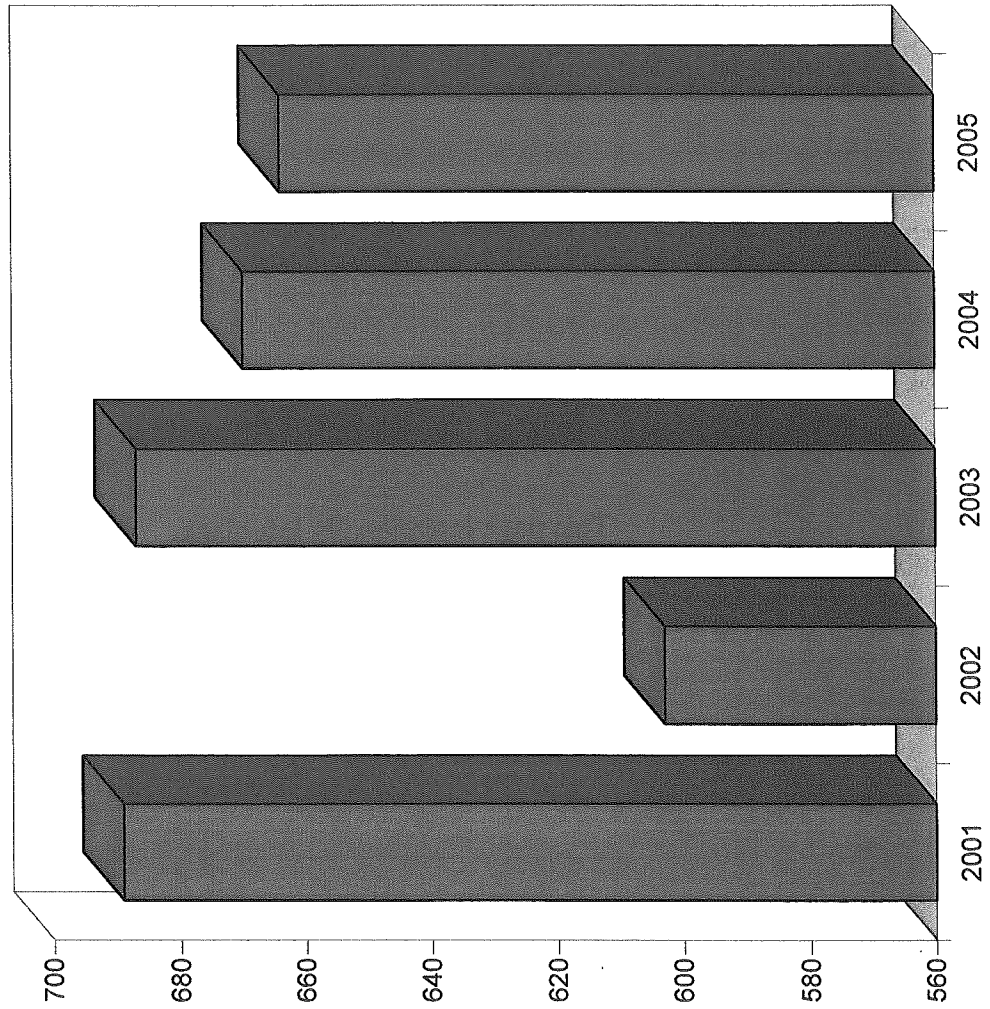
	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	673,493	667,956	689,253	754,220
Special Revenue Fund	23,499	0	6,938	50,000
Division Total:	696,992	667,956	696,191	804,220

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	13.000	13.000	13.000	13.000
Division Total:	13.000	13.000	13.000	13.000

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**CITY COUNCIL
ORDINANCES PASSED**



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Municipal Court Clerk's Office

CLERK OF COURTS OFFICE

Jim Laria, Clerk of Courts

DESCRIPTION

The Clerk of Courts is charged by law with safely keeping the court records and receiving and disbursing all funds pertaining to the court. The Clerk's Office has four major divisions: Civil, Criminal, Traffic and Parking. Each division is responsible for preparing and maintaining its own records, including an index and docket (summary of major activity on each court case). The employees prepare a separate case file for every civil, criminal and traffic case. The Parking Division maintains records of all parking violations. The cashiers operate a Violations Bureau which is open twenty-four hours a day, seven days a week for the convenience of those who must post bond and pay court costs and fines.

GOALS & OBJECTIVES

- Continue to upgrade the computer system to allow for on-line payments and faster computerized information to the public.
- Support local law enforcement agencies by working with the Municipal Courts of Barberton and Cuyahoga Falls and the County Clerk of Courts to provide a complete computerized criminal history and streamline state reporting.
- Upgrade and modernize the court's phone system.
- Work with the Judicial Division to formalize the restitution process.
- Work with the Sheriff's Office and jail operations to interface computer operations.

SERVICE LEVELS

The Clerk of Courts implemented House Bill 30 on all handicap parking tickets. The computer system has been upgraded, with the exception of the on-line payments portion.

The department continued to perform statutory and additional duties efficiently, making improvements and increasing productivity wherever possible that enhance the office job performance.

The department replaced the public access counters in the Civil, Traffic and Criminal Cashier areas.

The department also installed and upgraded the Civil filing system with an efficient sliding rack system.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
MUNICIPAL COURT CLERK:				
Assistant Court Clerk	1.00	1.00	1.00	1.00
Deputy Clerks	46.00	45.00	45.00	46.00
Municipal Court Clerk	1.00	1.00	1.00	1.00
TOTAL MUNICIPAL COURT CLERK	48.00	47.00	47.00	48.00

CLERK OF COURTS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
CLERK OF COURTS	3,050,034	3,013,606	3,132,191	3,323,260
Total for Department:	3,050,034	3,013,606	3,132,191	3,323,260

CLERK OF COURTS

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	1,781,436	1,850,997	1,863,961	1,939,730
Fringe Benefits	666,958	820,465	763,209	805,700
Total: Personal Services	2,448,394	2,671,462	2,627,170	2,745,430
Other				
Direct Expenditures	411,270	221,295	382,077	472,950
Insurance	647	1,841	654	420
Rentals and Leases	5,620	3,300	1,440	4,000
Interfund Charges	184,103	109,525	76,620	100,460
Total: Other	601,640	335,961	460,791	577,830
Capital Outlay				
Capital Outlay	0	6,183	44,230	0
Total: Capital Outlay	0	6,183	44,230	0
Total for Department:	3,050,034	3,013,606	3,132,191	3,323,260

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2006

	Personal Services	Other	Capital Outlay	Total
General Fund	2,745,430	295,180		3,040,610
Special Revenue Fund		282,650		282,650
Total for Department:	2,745,430	577,830		3,323,260

CLERK OF COURTS

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	2,769,433	2,961,931	2,937,002	3,040,610
Special Revenue Fund	280,601	51,675	195,189	282,650
Total for Department:	3,050,034	3,013,606	3,132,191	3,323,260

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	48.000	47.000	47.000	48.000
Total for Department:	48.000	47.000	47.000	48.000

CLERK OF COURTS

DIVISION: CLERK OF COURTS

The Clerk of Courts is responsible for the administration of Akron's judicial system. The Clerk's Office files and docketts lawsuits, traffic violations, and criminal cases. They also collect and disburse court filing fees and fines.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	1,781,436	1,850,997	1,863,961	1,939,730
Fringe Benefits	666,958	820,465	763,209	805,700
Total: Personal Services	2,448,394	2,671,462	2,627,170	2,745,430
Other				
Direct Expenditures	411,270	221,295	382,077	472,950
Insurance	647	1,841	654	420
Rentals and Leases	5,620	3,300	1,440	4,000
Interfund Charges	184,103	109,525	76,620	100,460
Total: Other	601,640	335,961	460,791	577,830
Capital Outlay				
Capital Outlay	0	6,183	44,230	0
Total: Capital Outlay	0	6,183	44,230	0
Division Total:	3,050,034	3,013,606	3,132,191	3,323,260

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	2,769,433	2,961,931	2,937,002	3,040,610
Special Revenue Fund	280,601	51,675	195,189	282,650
Division Total:	3,050,034	3,013,606	3,132,191	3,323,260

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	48.000	47.000	47.000	48.000
Division Total:	48.000	47.000	47.000	48.000

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Municipal Court Judges

AKRON MUNICIPAL COURT – JUDICIAL DIVISION

Lynne S. Callahan, Presiding Judge

DESCRIPTION

In 1910, the legislature established a police court in Akron vested with jurisdiction over offenses under the ordinances of the City and all misdemeanors committed within its territorial limits. On April 3, 1919, the Ohio General Assembly expanded this court to three judges and from 1930 to 1975 added five more judges/magistrates. Today these six judges, one full-time magistrate and two part-time magistrates are responsible for addressing over 57,000 new cases that were filed in 2003.

The jurisdiction of the court encompasses the cities of Akron and Fairlawn, the townships of Bath, Richfield and Springfield, the villages of Lakemore and Richfield, and that part of Mogadore that is in Summit County. The court can hear civil lawsuits where the amount being considered is not more than \$15,000. The court can dispose of felony and misdemeanor cases that do not involve imprisonment of more than one year.

GOALS & OBJECTIVES

- Remain in the forefront of the Ohio court system with innovative court programs and policies to meet the needs and safety concerns of the community and to better administer justice.
- Continue to work with the Service Department, Clerk of Courts and Police to insure the highest level of safety and security to the employees and users of the court.
- Continue to work closely with the Finance Department and other departments within the City of Akron to insure a high level of cost-effective service to the public.
- Serve court papers in an expeditious and efficient manner.
- Remain current in changes in the law and in administration through attendance at continuing legal and administrative workshops.
- Develop new computer applications to better serve the court and the community.
- Keep the number of overage cases as defined by Ohio Rules of Superintendence to an absolute minimum.

SERVICE LEVELS

The Judicial Division continued utilization of court programs such as Drug Court, Family Violence Court, Mental Health Court, the Discretionary Rehabilitation Program, the License Intervention Program, and other innovative programs that directly impact on those individuals being served by the court.

The division continued to hold the line on employee growth despite increases in case filings and additional duties assumed by the court. While staffing levels have remained the same, the activity for the court has risen dramatically.

The division worked closely with local law enforcement, other governments and local entities to better serve the justice needs of the community. The division continued to assist the public safety forces by making available the court's AS400 computer system to run a program known as "Fires." This program allows the Akron Fire Department to increase safety levels for fire personnel through detailed tracking and reporting. The division's technical staff provided their assistance at start-up and will continue to assist in 2006.

The division handled 56,940 cases in 2005, broken down as follows: 25,697 traffic cases; 16,417 criminal cases; and 14,826 civil cases.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
MUNICIPAL COURT JUDGES:				
Bailiffs	17.00	17.00	18.00	18.00
Clerks	2.00	2.00	1.00	2.00
Community Service Coordinator	1.00	1.00	1.00	1.00
Court Administrator	1.00	1.00	1.00	1.00
Data Processing Manager	1.00	1.00	1.00	1.00
Data Processing Programmer	1.00	1.00	1.00	1.00
Director of Specialty Courts & Programs	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Judges	6.00	6.00	6.00	6.00
Judicial Associate	1.00	1.00	1.00	1.00
Police Officer	1.00	0.00	0.00	0.00
Probation Aide	1.00	1.00	1.00	1.00
Probation Officers	6.00	6.00	6.00	6.00
Secretary	3.00	1.00	1.00	2.00
Small Claims Coordinator	1.00	1.00	1.00	1.00
Small Claims Magistrate	2.00	2.00	2.00	2.00
Traffic Court Magistrate	1.00	1.00	1.00	1.00
TOTAL MUNICIPAL COURT JUDGES	47.00	44.00	44.00	46.00

JUDGES

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
JUDGES	3,135,122	3,139,779	3,322,703	3,708,900
Total for Department:	3,135,122	3,139,779	3,322,703	3,708,900

JUDGES

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	2,081,623	2,101,756	2,055,635	2,141,920
Fringe Benefits	824,377	749,108	732,394	797,480
Total: Personal Services	2,906,000	2,850,864	2,788,029	2,939,400
Other				
Direct Expenditures	98,717	141,480	398,341	483,300
Utilities	0	23	1	0
Insurance	2,779	2,431	2,828	2,940
Rentals and Leases	6,049	5,640	5,640	6,000
Interfund Charges	121,577	139,341	127,864	227,260
Total: Other	229,122	288,915	534,674	719,500
Capital Outlay				
Capital Outlay	0	0	0	50,000
Total: Capital Outlay	0	0	0	50,000
Total for Department:	3,135,122	3,139,779	3,322,703	3,708,900

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2006

	Personal Services	Other	Capital Outlay	Total
General Fund	2,939,400	301,000		3,240,400
Special Revenue Fund		418,500	50,000	468,500
Total for Department:	2,939,400	719,500	50,000	3,708,900

JUDGES

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	3,104,917	3,064,136	3,044,421	3,240,400
Special Revenue Fund	30,205	75,643	278,282	468,500
Total for Department:	3,135,122	3,139,779	3,322,703	3,708,900

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	47.000	44.000	44.000	46.000
Total for Department:	47.000	44.000	44.000	46.000

JUDGES

DIVISION: JUDGES

Administration of justice through court proceedings of criminal and civil cases. The jurisdiction of the court encompasses the cities of Akron and Fairlawn, the township of Bath, Richfield and Springfield, the villages of Lakemore and Richfield, and that part of Mogadore that is in Summit County.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	2,081,623	2,101,756	2,055,635	2,141,920
Fringe Benefits	824,377	749,108	732,394	797,480
Total: Personal Services	2,906,000	2,850,864	2,788,029	2,939,400
Other				
Direct Expenditures	98,717	141,480	398,341	483,300
Utilities	0	23	1	0
Insurance	2,779	2,431	2,828	2,940
Rentals and Leases	6,049	5,640	5,640	6,000
Interfund Charges	121,577	139,341	127,864	227,260
Total: Other	229,122	288,915	534,674	719,500
Capital Outlay				
Capital Outlay	0	0	0	50,000
Total: Capital Outlay	0	0	0	50,000
Division Total:	3,135,122	3,139,779	3,322,703	3,708,900

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	3,104,917	3,064,136	3,044,421	3,240,400
Special Revenue Fund	30,205	75,643	278,282	468,500
Division Total:	3,135,122	3,139,779	3,322,703	3,708,900

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	47.000	44.000	44.000	46.000
Division Total:	47.000	44.000	44.000	46.000



Office of the Mayor



OFFICE OF THE MAYOR
Donald L. Plusquellic, Mayor

DESCRIPTION

The Mayor is recognized as the official head of the City of Akron by the court system. His duties and powers are as follows: to ensure that the laws and ordinances of the City are enforced; to prepare and submit to the Council the annual budget; to keep the Council fully advised as to the financial condition and needs of the City; to appoint and remove all employees in both the classified and unclassified service (except elected officials); to exercise control over all departments and divisions; to see that all terms and conditions favorable to the City or its inhabitants, in any franchise or contract to which the City is kept and a party, are faithfully performed; and to introduce ordinances and take part in the discussion of all matters coming before council.

Council has expanded the Office of the Mayor over the years to include Deputy Mayors for Administration, Intergovernmental Relations, Economic Development, Public Safety, and Labor Relations.

BUDGET COMMENTS

The 2006 Operating Budget provides funding for the staffing of 29 full-time positions for the divisions of the Office of the Mayor. The 2006 Operating Budget provides adequate funding for the operations of the various divisions within the Office of the Mayor. These funding levels have been established in coordination with the City's overall goal of conservative fiscal responsibility.

MAYOR

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
ADMINISTRATION	660,689	903,295	916,858	954,470
DEPUTY MAYOR FOR PUBLIC SAFETY	134,457	137,845	140,424	147,440
ECONOMIC DEVELOPMENT	1,524,461	1,533,702	1,506,267	1,648,150
HUMAN AND COMMUNITY RELATIONS	196,331	190,562	195,379	0
LABOR RELATIONS	272,678	277,028	276,178	291,110
PUBLIC UTILITIES COMMISSION	104,217	0	0	0
Total for Department:	2,892,833	3,042,432	3,035,106	3,041,170

MAYOR

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	1,772,986	1,827,845	1,899,491	1,846,950
Fringe Benefits	516,278	642,372	646,683	570,550
Total: Personal Services	2,289,264	2,470,217	2,546,174	2,417,500
Other				
Direct Expenditures	407,405	404,927	367,822	524,590
Utilities	13,353	19,091	17,798	17,800
Insurance	4,764	4,862	4,848	5,040
State/County Charges	0	64	0	0
Rentals and Leases	593	2,052	512	1,000
Interfund Charges	177,454	141,219	90,398	75,240
Total: Other	603,569	572,215	481,378	623,670
Capital Outlay				
Capital Outlay	0	0	7,554	0
Total: Capital Outlay	0	0	7,554	0
Total for Department:	2,892,833	3,042,432	3,035,106	3,041,170

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2006

	Personal Services	Other	Capital Outlay	Total
General Fund	2,417,500	308,170		2,725,670
Special Revenue Fund		300,000		300,000
Trust and Agency Fund		15,500		15,500
Total for Department:	2,417,500	623,670		3,041,170

MAYOR

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	2,591,173	2,815,879	2,900,187	2,725,670
Special Revenue Fund	292,799	219,964	125,000	300,000
Trust and Agency Fund	8,861	6,589	9,919	15,500
Total for Department:	2,892,833	3,042,432	3,035,106	3,041,170

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	26.000	28.000	25.000	29.000
Special Revenue Fund	1.000			0.000
Total for Department:	27.000	28.000	25.000	29.000

ADMINISTRATION

Donald L. Plusquellic, Mayor

DESCRIPTION

The Mayor of the City heads the Administrative Division of the Office of the Mayor. The primary responsibility of this division is to exercise control over all departments and divisions of the City as well as manage the Public Safety Department.

GOALS & OBJECTIVES

- With the help of the City/County Cooperation Work Group, look for ways to find money savings by developing new efficiencies for services that are provided to both City and County residents.
- Join with the Summit County government and other Akron businesses in promoting Akron as a healthy, friendly place to live and a productive place to locate a business.
- Continue discussions between the City, the Akron School Board, and the community to get input and reaction on the building of Community Learning Centers in Phase I.
- A comprehensive signage program will be undertaken to help downtown residents, visitors, and workers find destinations and parking.
- Represent the City of Akron on a national level while serving as Chairman of the Mayors' Energy Council, which will be looking into ways to create sustainable environments for cities.
- Lead Ohio's Big City Mayors in addressing issues of policy before the Ohio general assembly, and continue the efforts in revising Ohio's funding mechanism for public schools.

SERVICE LEVELS

The year 2005 was a very busy and productive year for the Office of the Mayor. In June Mayor Plusquellic completed his term as President of the U.S. Conference of Mayors. He was recognized by the U.S. Conference of Mayors, the National League of Cities, and by the National Association of Counties for his leadership in preserving the Community Development Block Grant Program. He was also appointed to a National Homeland Security Task Force by President Bush and served as the representative of America's cities to DHS.

On a statewide basis, Mayor Plusquellic founded the Ohio Mayors' Education Roundtable. With school superintendents, he has moderated meetings with 20 of Ohio's largest cities. They have aligned with other school organizations dedicated to reforming the way Ohio funds public education.

A task force chaired by Paul Barnett, Public Works Administrator, met with a panel appointed by County Executive James McCarthy to determine new ways of collaboration between the City and the County. The committee is trying to find efficient ways to share cost in providing governmental services.

The communications staff worked with the 3-1-1 information call center to get the word out about this new service. Adhesive stickers and magnets were developed and mailed to all households in Akron.

In the fall of 2005 many City employees felt an extra call to duty. Members of the Police and Fire Departments, along with 11 other City employees, went to help the victims of Hurricane Katrina for three weeks.

Ground was broken on three Community Learning Centers (CLC). These are the Helen Arnold CLC, the Judith Resnick CLC, and Voris CLC. With these new buildings, Akron is taking an important step in improving public education and community involvement.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
OFFICE OF THE MAYOR:				
<i>Administration:</i>				
Administrative Assistant	1.00	1.00	0.00	0.00
Assistant to the Mayor	0.00	1.00	3.00	4.00
Deputy Mayor for Administration	1.00	1.00	1.00	1.00
Deputy Mayor for Intergovernmental Relations	0.00	1.00	0.00	0.00
Executive Secretary	1.00	1.00	1.00	1.00
Secretary	0.00	2.00	2.00	2.00
Mayor	1.00	1.00	1.00	1.00
Total Administration	4.00	8.00	8.00	9.00

MAYOR

DIVISION: ADMINISTRATION

Exercise control over all departments and divisions of the City. Beginning with the 2004 budget, the activities of the Public Utilities Commission and beginning with the 2006 budget, the activities of the Human and Community Relations Division will be included in the Mayor's Administration budget.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	398,249	590,916	626,831	624,750
Fringe Benefits	118,115	152,092	165,244	187,130
Total: Personal Services	516,364	743,008	792,075	811,880
Other				
Direct Expenditures	69,036	104,601	81,193	92,350
Utilities	6,043	7,331	8,427	8,000
Insurance	1,588	1,621	1,616	1,680
Rentals and Leases	463	2,052	512	1,000
Interfund Charges	67,195	44,682	33,035	39,560
Total: Other	144,325	160,287	124,783	142,590
Division Total:	660,689	903,295	916,858	954,470

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	651,828	896,706	906,939	938,970
Trust and Agency Fund	8,861	6,589	9,919	15,500
Division Total:	660,689	903,295	916,858	954,470

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	4.000	8.000	8.000	9.000
Division Total:	4.000	8.000	8.000	9.000

DEPUTY MAYOR FOR PUBLIC SAFETY

George A. Romanoski, Deputy Mayor for Public Safety

DESCRIPTION

By Charter, the Mayor serves as the Director of the Department of Public Safety. The responsibility for daily supervision of these divisions is split between the Deputy Mayor for Public Safety and the Director of Public Service. The Deputy Mayor for Public Safety primarily oversees the divisions of Police, Fire, Communications, Police/Fire Communications, Corrections, and Disaster Services.

GOALS & OBJECTIVES

- Work with the Summit County Sheriff's Department, Akron Police Department and Engineering to design an indoor firing range and training room at the sheriff's training facility.
- Begin planning Phase III of the City/County 800Mhz radio system.
- Hire a System Administrator and set-up an office to oversee daily use of the City/County radio system.
- Establish an agreement with Summit County, co-owners of the radio system, to help manage operations and maintenance of the system's infrastructure.
- As a member of the Ohio Supreme Court's Court Security and Emergency Preparedness Advisory Committee, develop a work product that can be applied to any court system throughout Ohio.
- Work with the Akron Fire Department, Personnel and Administration to create an eligibility list for firefighter/medics.

SERVICE LEVELS

During the past year the Deputy Mayor for Public Safety continued to work diligently to improve the services provided by the City's public safety forces. The Deputy Mayor serves as the president of the Ohio Association of Public Safety Directors and has established lines of communication with state legislators to address issues impacting the City of Akron.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
OFFICE OF THE MAYOR:				
<i>Deputy Mayor for Public Safety:</i>				
Deputy Mayor for Public Safety	1.00	1.00	1.00	1.00
Total Deputy Mayor for Public Safety	1.00	1.00	1.00	1.00

MAYOR

DIVISION: DEPUTY MAYOR FOR PUBLIC SAFETY

Assumes the responsibilities and authority of the Public Safety Director in directing the City's safety forces to implement public safety policies and promote public safety community wide.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	105,572	105,252	109,133	111,570
Fringe Benefits	23,412	23,673	24,204	28,240
Total: Personal Services	128,984	128,925	133,337	139,810
Other				
Direct Expenditures	644	5,274	3,342	3,740
Utilities	311	868	1,059	950
Insurance	397	405	404	420
Interfund Charges	4,121	2,373	2,282	2,520
Total: Other	5,473	8,920	7,087	7,630
Division Total:	134,457	137,845	140,424	147,440

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	134,457	137,845	140,424	147,440
Division Total:	134,457	137,845	140,424	147,440

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	1.000	1.000	1.000	1.000
Division Total:	1.000	1.000	1.000	1.000

ECONOMIC DEVELOPMENT

Robert Y. Bowman, Deputy Mayor for Economic Development

DESCRIPTION

The Mayor's Office of Economic Development provides staff services to facilitate the following functions in the City: (1) business development, (2) regional economic development, and (3) special economic development initiatives including: (a) downtown (office, government, cultural, entertainment, sports) and (b) commercial business districts throughout the City.

GOALS & OBJECTIVES

- Serve as a liaison to the business and industrial community by providing information, responding to business inquiries, and expanding Akron's visibility in the business community.
- Provide technical and financial assistance to companies to facilitate business retention, expansion, and attraction.
- Continue to market industrial park land owned by the City as well as assist in packaging individual project development sites throughout the City.
- Work to expand Akron's participation and visibility in international trade markets.
- Provide staff and technical support services to assist minority and female small/disadvantaged businesses in cooperation and conjunction with existing service providers throughout the City.
- Continue the revitalization of downtown Akron as the largest single employment center in the region through the expansion and strengthening of the existing components including government, professional office, utilities, education, cultural and entertainment through both public and private investment.

SERVICE LEVELS

The Economic Development Division provided assistance to businesses resulting in the retention and creation of new jobs. The tax incentive program within the enterprise zone accounts for a combined total of 149 retained and 209 created full-time positions.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
OFFICE OF THE MAYOR:				
<i>Economic Development:</i>				
City Planner	3.00	2.00	1.00	3.00
Communications Director	1.00	1.00	1.00	1.00
Deputy Mayor of Economic Development	1.00	1.00	1.00	1.00
Economic Development Manager	0.00	2.00	2.00	2.00
Economic Development Specialist	2.00	2.00	2.00	2.00
Economist	1.00	1.00	1.00	1.00
Graphic Artist	1.00	0.00	0.00	0.00
Graphics Coordinator	0.00	1.00	1.00	1.00
Manpower Program Analyst	1.00	1.00	1.00	1.00
Planning Deputy Director	1.00	0.00	0.00	0.00
Secretary	3.00	3.00	3.00	3.00
Total Economic Development	14.00	14.00	13.00	15.00

MAYOR

DIVISION: ECONOMIC DEVELOPMENT

Serve as a marketing arm for the City of Akron to retain and attract business and industry and to assist contractors desiring to build.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	854,038	802,767	874,004	897,580
Fringe Benefits	243,633	353,258	295,153	290,800
Total: Personal Services	1,097,671	1,156,025	1,169,157	1,188,380
Other				
Direct Expenditures	332,913	283,815	274,114	421,150
Utilities	6,942	10,442	8,003	8,500
Insurance	2,382	2,431	2,424	2,520
State/County Charges	0	64	0	0
Rentals and Leases	130	0	0	0
Interfund Charges	84,423	80,925	45,015	27,600
Total: Other	426,790	377,677	329,556	459,770
Capital Outlay				
Capital Outlay	0	0	7,554	0
Total: Capital Outlay	0	0	7,554	0
Division Total:	1,524,461	1,533,702	1,506,267	1,648,150

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	1,231,662	1,313,738	1,381,267	1,348,150
Special Revenue Fund	292,799	219,964	125,000	300,000
Division Total:	1,524,461	1,533,702	1,506,267	1,648,150

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	13.000	14.000	13.000	15.000
Special Revenue Fund	1.000	0.000	0.000	0.000
Division Total:	14.000	14.000	13.000	15.000

HUMAN AND COMMUNITY RELATIONS COMMISSION

DESCRIPTION

The Human and Community Relations Commission acts as a liaison between the City and the community by coordinating services with human service agencies, the public schools, and other community service groups or agencies. In October 2005 this department that handles so many important community responsibilities was dissolved and duties were distributed to the departments of Community Relations, Law, and the Recreation Bureau.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year. Effective October 1, 2005 this department was disbanded and the duties were distributed elsewhere.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
OFFICE OF THE MAYOR:				
<i>Human & Community Relations:</i>				
Community Relations Specialist	1.00	0.00	0.00	0.00
Human/Community Relations Coordinator	1.00	1.00	0.00	0.00
Secretary	1.00	1.00	0.00	0.00
Total Human & Community Relations	3.00	2.00	0.00	0.00

MAYOR

DIVISION: HUMAN AND COMMUNITY RELATIONS

Act as a liaison between the City and the community by assuring equal opportunity to all. Beginning with the 2006 budget, this activity is now being budgeted within the Mayor's Administration Division budget.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	140,547	123,243	82,464	0
Fringe Benefits	44,567	58,351	105,776	0
Total: Personal Services	185,114	181,594	188,240	0
Other				
Direct Expenditures	3,162	2,891	4,144	0
Interfund Charges	8,055	6,077	2,995	0
Total: Other	11,217	8,968	7,139	0
Division Total:	196,331	190,562	195,379	0

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	196,331	190,562	195,379	0
Division Total:	196,331	190,562	195,379	0

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	3.000	2.000	0.000	0.000
Division Total:	3.000	2.000	0.000	0.000

LABOR RELATIONS

James Masturzo, Deputy Mayor for Labor Relations

DESCRIPTION

The Labor Relations Division handles all labor/management concerns such as contract negotiations, workplace safety, arbitrations, residency compliance, disciplinary matters, Civil Service appeals, traffic safety, Department of Transportation drug testing mandates, and harassment complaints.

GOALS & OBJECTIVES

- In October, 2006, begin negotiations with two bargaining units: Fraternal Order of Police, Akron Lodge #7, and the Akron Firefighters Association, Local #330.
- In February 2006, two organizations, Akron Public Employees Association and the American Federation of State, County, and Municipal Employees, Local 1360, will have a representation election. At the conclusion of the election the City will commence negotiations on a three-year labor agreement.
- Meetings will be held with representatives of all bargaining units to discuss ways to reduce health care costs without reducing benefits.

SERVICE LEVELS

During 2005, the City was able to successfully conclude negotiations with the CSPA, Inc. and the Akron Nurses Association on three-year labor agreements. Labor Relations successfully implemented Transitional Work Programs with AFSCME, Local #1360, CSPA, Inc., and the Akron Nurses' Association, which assists employees in returning to work, on a limited basis, while they recuperate from injury or illness.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
By Department:				
OFFICE OF THE MAYOR:				
<i>Labor Relations:</i>				
Deputy Mayor for Labor Relations	0.00	1.00	1.00	1.00
Labor Relations Officer	1.00	1.00	1.00	1.00
Safety Officer	1.00	0.00	0.00	1.00
Secretary	1.00	1.00	1.00	1.00
Total Labor Relations	3.00	3.00	3.00	4.00

MAYOR

DIVISION: LABOR RELATIONS

Handle City labor-management concerns including contracts, job safety, and grievances.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	199,979	205,667	207,059	213,050
Fringe Benefits	59,766	54,998	56,306	64,380
Total: Personal Services	259,745	260,665	263,365	277,430
Other				
Direct Expenditures	1,650	8,346	5,029	7,350
Utilities	57	450	309	350
Insurance	397	405	404	420
Interfund Charges	10,829	7,162	7,071	5,560
Total: Other	12,933	16,363	12,813	13,680
Division Total:	272,678	277,028	276,178	291,110

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	272,678	277,028	276,178	291,110
Division Total:	272,678	277,028	276,178	291,110

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	3,000	3,000	3,000	4,000
Division Total:	3,000	3,000	3,000	4,000

PUBLIC UTILITIES COMMISSION

DESCRIPTION

The Public Utilities Commission represents the City in matters concerning the rates charged by and regulations which apply to utility companies that do business in the City of Akron. The commission provides input to the Public Utilities Commission of Ohio (PUCO) and to the utilities themselves and also works with the various utilities to help resolve customer complaints. The Public Utilities Commission also works to negotiate and collect fees/royalties from public utilities for their usage of City-owned land.

The 2006 budget includes the annual appropriation for these expenditures within the Office of the Mayor as part of the Administration budget.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
OFFICE OF THE MAYOR:				
<i>Public Utilities Commission:</i>				
Secretary	2.00	0.00	0.00	0.00
Total Public Utilities Commission	2.00	0.00	0.00	0.00

MAYOR

DIVISION: PUBLIC UTILITIES COMMISSION

Represent the City of Akron and its citizens in rate hearings before the Public Utilities Commission of Ohio (PUCO). This activity is now budgeted within the Mayor's Administration Division budget.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	74,601	0	0	0
Fringe Benefits	26,785	0	0	0
Total: Personal Services	101,386	0	0	0
Other				
Interfund Charges	2,831	0	0	0
Total: Other	2,831	0	0	0
Division Total:	104,217	0	0	0

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	104,217	0	0	0
Division Total:	104,217	0	0	0

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	2.000	0.000	0.000	0.000
Division Total:	2.000	0.000	0.000	0.000

SENIOR CITIZENS' COMMISSION

DESCRIPTION

The City of Akron provides financial support to the Senior Citizens' Commission. The annual appropriation for these expenditures, beginning with the 2003 budget, is included within the Finance Department as part of the City-Wide Administration budget.



Planning & Urban Development



PLANNING DEPARTMENT

Warren Woolford, Director

DESCRIPTION

The City of Akron Planning Department has the following areas of responsibility: provide plans for landscape work to be done by the City in parks and streets; study and investigate the general plan of the City; formulate zoning plans; investigate the need and suggest plans for the extension of water supply and sewage disposal; coordinate transportation, relief of traffic congestion, and the extension and distribution of public utilities; advise the Council on location for public buildings, structures, bridges, approaches, or other structures; provide the Planning Commission with technical advice and assistance; and annually prepare a five-year Capital Investment Program. The department carries out these duties with eight divisions: Administration, AMATS (Akron Metropolitan Area Transportation Study), Capital Planning, Comprehensive Planning, Design, Development Services, Housing and Community Services and Zoning.

BUDGET COMMENTS

The 2006 Operating Budget provides funding for the staffing of 78 full-time positions for the divisions of the Planning Department. The Operating Budget provides adequate funding for the operations of the Planning Department. These funding levels have been established in coordination with the City's overall goal of conservative fiscal responsibility.

PLANNING

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
ADMINISTRATION	170,159	220,870	197,000	206,590
A.M.A.T.S.	1,245,940	1,271,537	1,232,972	1,548,460
CAPITAL PLANNING	8,507,394	3,723,951	25,333,903	7,584,770
COMPREHENSIVE PLANNING	549,687	528,097	521,238	596,010
DESIGN	485,452	455,036	360,160	393,510
DEVELOPMENT SERVICES	1,258,543	1,248,029	1,237,649	1,358,530
HOUSING AND COMMUNITY SERVICES	1,970,301	2,009,436	1,939,658	1,628,770
TAX RECEIPTS AND EXPENDITURES	24,413,420	0	0	0
ZONING	777,609	627,495	569,611	634,100
PLANNING - NON-OPERATING	0	0	1,336,000	28,100,000
Total for Department:	39,378,505	10,084,451	32,728,191	42,050,740

PLANNING

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	4,198,781	4,204,825	3,948,776	4,176,460
Fringe Benefits	1,496,041	1,451,691	1,536,519	1,593,300
Total: Personal Services	5,694,822	5,656,516	5,485,295	5,769,760
Other				
Direct Expenditures	636,780	607,361	1,474,339	1,075,050
Utilities	23,002	19,097	21,169	21,270
Debt Service	306,954	2,581,517	21,895,579	28,250,000
Insurance	45,485	11,411	43,099	11,820
State/County Charges	1,044	31	26	50
Rentals and Leases	480,515	400,026	3,069,870	6,168,600
Interfund Charges	32,109,260	773,264	723,176	754,190
Total: Other	33,603,040	4,392,707	27,227,258	36,280,980
Capital Outlay				
Capital Outlay	80,643	35,228	15,638	0
Total: Capital Outlay	80,643	35,228	15,638	0
Total for Department:	39,378,505	10,084,451	32,728,191	42,050,740

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2006

	Personal Services	Other	Capital Outlay	Total
General Fund	1,438,400	186,680		1,625,080
Special Revenue Fund	4,331,360	35,144,300		39,475,660
Capital Projects Fund		950,000		950,000
Total for Department:	5,769,760	36,280,980		42,050,740

PLANNING

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	1,381,288	1,530,791	1,437,343	1,625,080
Special Revenue Fund	31,310,728	5,675,969	30,427,157	39,475,660
Capital Projects Fund	6,421,961	2,862,164	863,691	950,000
Internal Service Fund	264,528	15,527	0	0
Total for Department:	39,378,505	10,084,451	32,728,191	42,050,740

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	18.800	17.300	17.000	19.000
Special Revenue Fund	65.200	60.700	55.000	59.000
Total for Department:	84.000	78.000	72.000	78.000

ADMINISTRATION
Warren Woolford, Director

DESCRIPTION

The Administration Division is responsible for mid- and long-range planning of the City of Akron and providing administrative support to the Planning Department.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PLANNING:				
<i>Administration:</i>				
Assistant to the Mayor	1.00	0.00	0.00	0.00
Economic Development Manager	0.50	0.00	0.00	0.00
Planning Deputy Director	0.00	1.00	1.00	1.00
Planning Director	0.40	0.40	0.40	0.40
Total Administration	1.90	1.40	1.40	1.40

PLANNING

DIVISION: ADMINISTRATION

Responsible for mid- and long-range planning of the City and providing administrative support to the Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	107,994	175,264	156,654	159,850
Fringe Benefits	26,991	39,530	36,082	41,640
Total: Personal Services	134,985	214,794	192,736	201,490
Other				
Direct Expenditures	2,927	1,976	1,200	1,800
Utilities	435	489	438	530
Insurance	397	810	404	420
Interfund Charges	8,015	2,801	2,222	2,350
Total: Other	11,774	6,076	4,264	5,100
Capital Outlay				
Capital Outlay	23,400	0	0	0
Total: Capital Outlay	23,400	0	0	0
Division Total:	170,159	220,870	197,000	206,590

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	145,207	220,870	197,000	206,590
Special Revenue Fund	24,952	0	0	0
Division Total:	170,159	220,870	197,000	206,590

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	1.900	1.400	1.400	1.400
Division Total:	1.900	1.400	1.400	1.400

AMATS DIVISION

Ken Hanson, Technical Director

DESCRIPTION

The City of Akron Planning Department provides the staff for the Akron Metropolitan Area Transportation Study (AMATS). The AMATS Policy Committee, composed of locally elected officials from Summit and Portage Counties and portions of Wayne County, is responsible for regional transportation planning and the programming of certain categories of federal transportation funding.

GOALS & OBJECTIVES

- Ensure that the regional transportation planning process is conducted in a comprehensive, coordinated and continuing manner so that the Akron metropolitan area will continue to receive its share of federal transportation funding for highway, public transportation, bicycle and pedestrian improvements.
- Maintain and amend, as necessary, the AMATS FY 2006-2009 *Transportation Improvement Program*, which is a four-year priority listing of those highway, transit and other improvements in the Akron metropolitan area that are scheduled to use federal transportation funds.
- Maintain the *AMATS 2030 Regional Transportation Plan* that identifies recommendations for improvements to the area's transportation system that are needed and financially affordable.
- Hold regular meetings of the AMATS Policy Committee, Technical Advisory Committee, and Citizens' Involvement Committee for the purpose of receiving public input, technical input, and making decisions on regional transportation plans, programs and policies.
- Complete an air quality conformity analysis for ozone and particulate matter.

SERVICE LEVELS

In 2005, the AMATS Division developed and published the FY 2006 *Transportation Planning Work Program and Budget*. The division maintained and amended the AMATS FY 2004-2007 *Transportation Improvement Program (TIP)* (which is a four-year priority listing of highway, transit and other transportation improvements in the Akron metropolitan area that are scheduled to use federal transportation funds) by preparing fifteen resolutions for amendments to the TIP. They also prepared and published the AMATS FY 2006-2009 *Transportation Improvement Program (TIP)*. The division certified that the regional transportation planning process continues to be carried out in conformance with all applicable federal requirements. The division also completed and published the *AMATS 2030 Regional Transportation Plain* which serves as a guide to

local officials seeking to implement transportation projects that utilize federal funding. AMATS Division completed and published the 2000 AMATS Land Use Inventory.

Late in 2005, air photos of Summit and Portage Counties were made available. The division completed 333 mechanical traffic counts and 17 manual intersection traffic counts. The AMATS Division also assisted with the ODOT District 4 SR18/I-77 Corridor Study in Montrose and the I-76/Central Interchange Major Investment Study.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PLANNING:				
AMATS:				
Account Clerk	1.00	0.00	1.00	1.00
City Planner	4.00	4.00	4.00	4.00
Civil Engineer	1.00	1.00	1.00	1.00
Engineering Technician	1.00	1.00	1.00	1.00
Public Information Specialist	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Transportation Designer	1.00	0.00	0.00	1.00
Transportation Engineer	0.00	1.00	1.00	1.00
Transportation Planner	4.00	4.00	3.00	4.00
Transportation Planning Administrator	1.00	1.00	1.00	1.00
Transportation Planning Regional Manager	1.00	1.00	1.00	1.00
Total AMATS	16.00	15.00	15.00	17.00

PLANNING

: A.M.A.T.S.

It is anticipated that transportation planning is conducted in a comprehensive, coordinated, and continuing manner so that the Akron area receives its "fair share" of federal funding for highway and mass transit.

EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	744,075	777,506	751,153	878,360
fringe Benefits	270,191	256,787	254,037	440,070
Total: Personal Services	1,014,266	1,034,293	1,005,190	1,318,430
Other				
Direct Expenditures	71,470	50,940	61,717	65,700
Utilities	8,427	8,374	7,932	7,740
Insurance	794	810	808	840
Rentals and Leases	68,172	67,611	74,031	75,600
Interfund Charges	70,812	83,938	83,294	80,150
Total: Other	219,675	211,673	227,782	230,030
Capital Outlay				
Capital Outlay	11,999	25,571	0	0
Total: Capital Outlay	11,999	25,571	0	0
Division Total:	1,245,940	1,271,537	1,232,972	1,548,460

SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Special Revenue Fund	1,245,940	1,271,537	1,232,972	1,548,460
Division Total:	1,245,940	1,271,537	1,232,972	1,548,460

FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
Special Revenue Fund	16.000	15.000	15.000	17.000
Division Total:	16.000	15.000	15.000	17.000

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PLANNING DEPARTMENT

Warren Woolford, Director

DESCRIPTION

The City of Akron Planning Department has the following areas of responsibility: provide plans for landscape work to be done by the City in parks and streets; study and investigate the general plan of the City; formulate zoning plans; investigate the need and suggest plans for the extension of water supply and sewage disposal; coordinate transportation, relief of traffic congestion, and the extension and distribution of public utilities; advise the Council on location for public buildings, structures, bridges, approaches, or other structures; provide the Planning Commission with technical advice and assistance; and annually prepare a five-year Capital Investment Program. The department carries out these duties with eight divisions: Administration, AMATS (Akron Metropolitan Area Transportation Study), Capital Planning, Comprehensive Planning, Design, Development Services, Housing and Community Services and Zoning.

BUDGET COMMENTS

The 2006 Operating Budget provides funding for the staffing of 78 full-time positions for the divisions of the Planning Department. The Operating Budget provides adequate funding for the operations of the Planning Department. These funding levels have been established in coordination with the City's overall goal of conservative fiscal responsibility.

PLANNING

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
ADMINISTRATION	170,159	220,870	197,000	206,590
A.M.A.T.S.	1,245,940	1,271,537	1,232,972	1,548,460
CAPITAL PLANNING	8,507,394	3,723,951	25,333,903	7,584,770
COMPREHENSIVE PLANNING	549,687	528,097	521,238	596,010
DESIGN	485,452	455,036	360,160	393,510
DEVELOPMENT SERVICES	1,258,543	1,248,029	1,237,649	1,358,530
HOUSING AND COMMUNITY SERVICES	1,970,301	2,009,436	1,939,658	1,628,770
TAX RECEIPTS AND EXPENDITURES	24,413,420	0	0	0
ZONING	777,609	627,495	569,611	634,100
PLANNING - NON-OPERATING	0	0	1,336,000	28,100,000
Total for Department:	39,378,505	10,084,451	32,728,191	42,050,740

PLANNING

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	4,198,781	4,204,825	3,948,776	4,176,460
Fringe Benefits	1,496,041	1,451,691	1,536,519	1,593,300
Total: Personal Services	5,694,822	5,656,516	5,485,295	5,769,760
Other				
Direct Expenditures	636,780	607,361	1,474,339	1,075,050
Utilities	23,002	19,097	21,169	21,270
Debt Service	306,954	2,581,517	21,895,579	28,250,000
Insurance	45,485	11,411	43,099	11,820
State/County Charges	1,044	31	26	50
Rentals and Leases	480,515	400,026	3,069,870	6,168,600
Interfund Charges	32,109,260	773,264	723,176	754,190
Total: Other	33,603,040	4,392,707	27,227,258	36,280,980
Capital Outlay				
Capital Outlay	80,643	35,228	15,638	0
Total: Capital Outlay	80,643	35,228	15,638	0
Total for Department:	39,378,505	10,084,451	32,728,191	42,050,740

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2006

	Personal Services	Other	Capital Outlay	Total
General Fund	1,438,400	186,680		1,625,080
Special Revenue Fund	4,331,360	35,144,300		39,475,660
Capital Projects Fund		950,000		950,000
Total for Department:	5,769,760	36,280,980		42,050,740

PLANNING

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	1,381,288	1,530,791	1,437,343	1,625,080
Special Revenue Fund	31,310,728	5,675,969	30,427,157	39,475,660
Capital Projects Fund	6,421,961	2,862,164	863,691	950,000
Internal Service Fund	264,528	15,527	0	0
Total for Department:	39,378,505	10,084,451	32,728,191	42,050,740

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	18.800	17.300	17.000	19.000
Special Revenue Fund	65.200	60.700	55.000	59.000
Total for Department:	84.000	78.000	72.000	78.000

ADMINISTRATION
Warren Woolford, Director

DESCRIPTION

The Administration Division is responsible for mid- and long-range planning of the City of Akron and providing administrative support to the Planning Department.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PLANNING:				
<i>Administration:</i>				
Assistant to the Mayor	1.00	0.00	0.00	0.00
Economic Development Manager	0.50	0.00	0.00	0.00
Planning Deputy Director	0.00	1.00	1.00	1.00
Planning Director	0.40	0.40	0.40	0.40
Total Administration	1.90	1.40	1.40	1.40

PLANNING

DIVISION: ADMINISTRATION

Responsible for mid- and long-range planning of the City and providing administrative support to the Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	107,994	175,264	156,654	159,850
Fringe Benefits	26,991	39,530	36,082	41,640
Total: Personal Services	134,985	214,794	192,736	201,490
Other				
Direct Expenditures	2,927	1,976	1,200	1,800
Utilities	435	489	438	530
Insurance	397	810	404	420
Interfund Charges	8,015	2,801	2,222	2,350
Total: Other	11,774	6,076	4,264	5,100
Capital Outlay				
Capital Outlay	23,400	0	0	0
Total: Capital Outlay	23,400	0	0	0
Division Total:	170,159	220,870	197,000	206,590

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	145,207	220,870	197,000	206,590
Special Revenue Fund	24,952	0	0	0
Division Total:	170,159	220,870	197,000	206,590

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	1.900	1.400	1.400	1.400
Division Total:	1.900	1.400	1.400	1.400

AMATS DIVISION

Ken Hanson, Technical Director

DESCRIPTION

The City of Akron Planning Department provides the staff for the Akron Metropolitan Area Transportation Study (AMATS). The AMATS Policy Committee, composed of locally elected officials from Summit and Portage Counties and portions of Wayne County, is responsible for regional transportation planning and the programming of certain categories of federal transportation funding.

GOALS & OBJECTIVES

- Ensure that the regional transportation planning process is conducted in a comprehensive, coordinated and continuing manner so that the Akron metropolitan area will continue to receive its share of federal transportation funding for highway, public transportation, bicycle and pedestrian improvements.
- Maintain and amend, as necessary, the AMATS FY 2006-2009 *Transportation Improvement Program*, which is a four-year priority listing of those highway, transit and other improvements in the Akron metropolitan area that are scheduled to use federal transportation funds.
- Maintain the *AMATS 2030 Regional Transportation Plan* that identifies recommendations for improvements to the area's transportation system that are needed and financially affordable.
- Hold regular meetings of the AMATS Policy Committee, Technical Advisory Committee, and Citizens' Involvement Committee for the purpose of receiving public input, technical input, and making decisions on regional transportation plans, programs and policies.
- Complete an air quality conformity analysis for ozone and particulate matter.

SERVICE LEVELS

In 2005, the AMATS Division developed and published the FY 2006 *Transportation Planning Work Program and Budget*. The division maintained and amended the AMATS FY 2004-2007 *Transportation Improvement Program (TIP)* (which is a four-year priority listing of highway, transit and other transportation improvements in the Akron metropolitan area that are scheduled to use federal transportation funds) by preparing fifteen resolutions for amendments to the TIP. They also prepared and published the AMATS FY 2006-2009 *Transportation Improvement Program (TIP)*. The division certified that the regional transportation planning process continues to be carried out in conformance with all applicable federal requirements. The division also completed and published the *AMATS 2030 Regional Transportation Plain* which serves as a guide to

local officials seeking to implement transportation projects that utilize federal funding. AMATS Division completed and published the 2000 AMATS Land Use Inventory.

Late in 2005, air photos of Summit and Portage Counties were made available. The division completed 333 mechanical traffic counts and 17 manual intersection traffic counts. The AMATS Division also assisted with the ODOT District 4 SR18/I-77 Corridor Study in Montrose and the I-76/Central Interchange Major Investment Study.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PLANNING:				
AMATS:				
Account Clerk	1.00	0.00	1.00	1.00
City Planner	4.00	4.00	4.00	4.00
Civil Engineer	1.00	1.00	1.00	1.00
Engineering Technician	1.00	1.00	1.00	1.00
Public Information Specialist	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Transportation Designer	1.00	0.00	0.00	1.00
Transportation Engineer	0.00	1.00	1.00	1.00
Transportation Planner	4.00	4.00	3.00	4.00
Transportation Planning Administrator	1.00	1.00	1.00	1.00
Transportation Planning Regional Manager	1.00	1.00	1.00	1.00
Total AMATS	16.00	15.00	15.00	17.00

PLANNING

DIVISION: A.M.A.T.S.

Insure that transportation planning is conducted in a comprehensive, coordinated, and continuing manner so that the Akron metropolitan area receives its "fair share" of federal funding for highway and mass transit.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	744,075	777,506	751,153	878,360
Fringe Benefits	270,191	256,787	254,037	440,070
Total: Personal Services	1,014,266	1,034,293	1,005,190	1,318,430
Other				
Direct Expenditures	71,470	50,940	61,717	65,700
Utilities	8,427	8,374	7,932	7,740
Insurance	794	810	808	840
Rentals and Leases	68,172	67,611	74,031	75,600
Interfund Charges	70,812	83,938	83,294	80,150
Total: Other	219,675	211,673	227,782	230,030
Capital Outlay				
Capital Outlay	11,999	25,571	0	0
Total: Capital Outlay	11,999	25,571	0	0
Division Total:	1,245,940	1,271,537	1,232,972	1,548,460

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Special Revenue Fund	1,245,940	1,271,537	1,232,972	1,548,460
Division Total:	1,245,940	1,271,537	1,232,972	1,548,460

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
Special Revenue Fund	16.000	15.000	15.000	17.000
Division Total:	16.000	15.000	15.000	17.000

CAPITAL PLANNING DIVISION
Charles Heimbaugh, Manager

DESCRIPTION

The Capital Planning Division administers the City's program of capital improvements. The division develops and prepares an annual five-year capital investment budget for improvements such as parks, sewers, streets and bridges.

GOALS & OBJECTIVES

- Develop and publish a five-year *Capital Investment Program* (describing the capital improvements planned for the City's transportation system, parks, public facilities, public utilities and economic development projects) for presentation to the City Council in March 2007.
- Develop an annual *Capital Investment Program* (to provide improvements during 2007 for the City streets, sidewalks, sewers, water lines, parks, public facilities and economic development projects) for presentation to City Council on December 15, 2006.
- Provide information to various City departments, City Council and the Mayor for review and evaluation of each project line item in the *Capital Investment Program* through published progress reports and scheduled review sessions.
- Prepare applications to the Summit County Infrastructure Committee (District 8) for Ohio Public Works Commission funding of infrastructure projects. Also assist in analyzing and evaluating applications received from throughout Summit County.
- Identify and utilize available funding sources at federal, state, regional and local levels to meet the City's immediate and long-term needs for capital projects.
- Develop and maintain research and reference collection for City business.

SERVICE LEVELS

The Capital Planning Division received and reviewed over 400 requests for 2006 capital improvement projects. The division published progress reports on the 2005 *Capital Investment Program*. The division submitted applications to the Ohio Public Works Commission for 16 projects, requesting \$12.8 million in funding. The review of the City map collection is 90% complete and 50% of it has been cataloged.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PLANNING:				
<i>Capital Planning:</i>				
Assistant Librarian	1.00	1.00	1.00	1.00
Capital Planning Manager	1.00	1.00	1.00	1.00
City Planner	1.00	1.00	1.00	1.00
Economist	2.00	2.00	2.00	2.00
Librarian	1.00	1.00	1.00	1.00
Planning Director	0.60	0.60	0.60	0.60
Secretary	2.00	2.00	2.00	2.00
Site Improvement Administrator	0.20	0.20	0.20	0.20
Total Capital Planning	8.80	8.80	8.80	8.80

PLANNING

DIVISION: CAPITAL PLANNING

Develop and prepare an annual five-year capital investment budget for improvements such as parks, sewers, streets and bridges.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	519,609	448,628	464,553	481,810
Fringe Benefits	194,603	152,025	148,753	169,640
Total: Personal Services	714,212	600,653	613,306	651,450
Other				
Direct Expenditures	147,282	73,610	937,729	425,250
Utilities	5,975	368	1,525	1,750
Debt Service	306,954	2,581,517	20,559,579	250,000
Insurance	1,588	1,621	1,212	1,260
State/County Charges	957	0	0	0
Rentals and Leases	99,184	0	2,735,797	5,770,000
Interfund Charges	7,217,908	460,065	469,117	485,060
Total: Other	7,779,848	3,117,181	24,704,959	6,933,320
Capital Outlay				
Capital Outlay	13,334	6,117	15,638	0
Total: Capital Outlay	13,334	6,117	15,638	0
Division Total:	8,507,394	3,723,951	25,333,903	7,584,770

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Special Revenue Fund	1,820,905	846,260	24,470,212	6,634,770
Capital Projects Fund	6,421,961	2,862,164	863,691	950,000
Internal Service Fund	264,528	15,527	0	0
Division Total:	8,507,394	3,723,951	25,333,903	7,584,770

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
Special Revenue Fund	8.800	8.800	8.800	8.800
Division Total:	8.800	8.800	8.800	8.800

COMPREHENSIVE PLANNING DIVISION

Jerry Egan, Administrator

DESCRIPTION

The Comprehensive Planning Division formulates long-range strategies for land use, housing, and socio-economic activities within the City of Akron.

GOALS & OBJECTIVES

- Secure federal, state and private funding to advance redevelopment in the City of Akron.
- Collaborate with stakeholders to develop community plans.
- Monitor trends and undertake research to assess the changes and opportunities in the City's population, neighborhoods and business areas.
- Prepare graphic displays of information and conditions to assist policy makers in decision-making and provide citizens with useful information.
- Develop programs to enhance community life.

SERVICE LEVELS

The Comprehensive Planning Division received \$10 million in federal funds for the implementation of the 2005 Consolidated Plan and prepared a 2006 application for the use of \$10.1 million. The division implemented plans for the Hickory Corridor/Cascade Locks Redevelopment Area, the Elizabeth Park Renewal Area and the South Main Neighborhood Business District. They also completed the Airport Amended Development Area Renewal Plan and completed a development agreement for the start of the Northside Lofts and Condominiums.

The Comprehensive Planning Division collaborated with AMHA on the successful Edgewood HOPE 6 application securing \$20 million to rebuild Edgewood Homes. They also collaborated with the Akron Public Schools for the Community Learning Centers, the Akron Area Board of Realtors on planning the March 2005 Home Buying Expo, Continuum of Care, Summit County Housing Network, NEFCO, University Park Alliance, Fair Housing Task Force, Predatory Lending Task Force and the Kenmore Development Partnership.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PLANNING:				
<i>Comprehensive Planning:</i>				
City Planner	6.00	5.00	4.00	5.00
Comprehensive Planning Adm.	1.00	1.00	1.00	1.00
Community Resource Specialist	0.00	0.00	0.00	1.00
Secretary	1.00	1.00	2.00	1.00
Total Comprehensive Planning	8.00	7.00	7.00	8.00

PLANNING

DIVISION: COMPREHENSIVE PLANNING

Provide long-range strategies for land use, housing and socio-economic activities within the City.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	382,809	375,976	370,377	418,930
Fringe Benefits	122,467	123,551	120,968	150,600
Total: Personal Services	505,276	499,527	491,345	569,530
Other				
Direct Expenditures	7,904	7,103	11,984	11,100
Utilities	0	163	366	300
Insurance	397	405	404	420
Rentals and Leases	0	413	0	0
Interfund Charges	36,110	20,486	17,139	14,660
Total: Other	44,411	28,570	29,893	26,480
Division Total:	549,687	528,097	521,238	596,010

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	549,687	528,097	521,238	596,010
Division Total:	549,687	528,097	521,238	596,010

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	8.000	7.000	7.000	8.000
Division Total:	8.000	7.000	7.000	8.000

DESIGN DIVISION
Tom Long, Administrator

DESCRIPTION

The Design Division's responsibility is to improve the visual and physical quality of Akron's Central Business District, renewal areas, neighborhoods, and corridors (major arterials, waterways, open space). Architecture, site layout, signage and landscaping are reviewed and plans are developed in order to establish appropriate aesthetic treatment, set standards for design, and promote and encourage private sector improvement.

GOALS & OBJECTIVES

- Help promote, plan and coordinate the development of Akron Public Schools as Community Learning Centers.
- Represent the City of Akron and promote regional design and development concepts that have local significance and attract outside funding.
- Provide concept drawings, technical advice and design assistance to encourage the most aesthetic, cost-effective and functionally desirable solution to develop new housing and improve existing housing.
- Promote the improvement of visual and physical quality in the City's Central and Neighborhood Business Districts.
- Develop partnership with the Home Builders Association and provide technical advice and design recommendations to develop new housing and improve existing housing.

SERVICE LEVELS

The Design Administrator is the City of Akron representative in the partnership with Akron Public Schools to rebuild or renovate all schools as Community Learning Centers (CLCs). The 15-year, \$800 million project is broken down into four segments; in segment one, two CLCs are under construction. The Administrator is also responsible for coordinating conceptual development of the Akron Canal Visitor Center. This facility will serve as a visiting center for Akron and Summit County.

The division provided concept drawings, technical advice and design guidance to encourage the most aesthetic, cost-effective and functionally desirable solution for over 300 projects. The Design Division worked with clients of several projects in the Kenmore and South Main Street Business Districts who are investing in their properties and taking advantage of the City's financial incentive programs. The division helped develop the partnership to build 20 new homes in Newton Crossings. Home construction is complete for 19 homes, and 18 sales have occurred.

The Design Division applied for, and the City of Akron was awarded, \$425,000 in Clean Ohio Trails Funding for the towpath trail construction from Wilbeth Road to Waterloo Road. The City was also awarded \$185,000 from Clean Ohio for acquisition of property.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PLANNING:				
<i>Design:</i>				
City Design Administrator	1.00	1.00	1.00	1.00
Landscape Architect	2.00	2.00	2.00	2.00
Landscape Planner	1.00	0.00	0.00	0.00
Secretary	1.00	1.00	1.00	1.00
Total Design	5.00	4.00	4.00	4.00

PLANNING

DIVISION: DESIGN

Review architecture, site layout, signage, and landscaping to ensure plans are developed in order to establish appropriate aesthetic treatment, set standards for design, and to promote and encourage private sector improvement.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	286,676	263,612	251,612	257,360
Fringe Benefits	131,520	127,377	70,925	81,570
Total: Personal Services	418,196	390,989	322,537	338,930
Other				
Direct Expenditures	11,336	8,107	2,464	6,100
Rentals and Leases	40,073	39,685	29,618	41,000
Interfund Charges	15,847	16,255	5,541	7,480
Total: Other	67,256	64,047	37,623	54,580
Division Total:	485,452	455,036	360,160	393,510

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Special Revenue Fund	485,452	455,036	360,160	393,510
Division Total:	485,452	455,036	360,160	393,510

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
Special Revenue Fund	5.000	4.000	4.000	4.000
Division Total:	5.000	4.000	4.000	4.000

DEVELOPMENT SERVICES DIVISION

Ralph Coletta, Administrator

DESCRIPTION

The Development Services Division implements programs and activities under Community Development and other funding sources through land acquisition, site improvements, relocation, and land marketing. The division provides engineering technical assistance to various divisions in the Planning Department, the Mayor's Office of Economic Development, and the Public Utilities Bureau, and also provides real estate services for various City departments.

GOALS & OBJECTIVES

- Acquire real estate for improvements to streets, highways, sidewalks, water, sewer, parks, airports, neighborhood renewal and economic development projects.
- Provide relocation services to households and businesses whose property is acquired by the City.
- Contract, inspect and generally oversee the clearance of 300 vacant, deteriorated houses, garages and commercial buildings.
- Provide maintenance services for over 250 parcels of land in various Renewal, Community Development and Land Banking Areas.
- Contract and oversee the construction and marketing of 15-20 new homes through the non-profit Urban Neighborhood Development Corporation (U.N.D.C.).
- Provide staff services and assistance in support of Economic Development activities, and assist various City departments with appraisals, titles, site selection and comparable sites.
- Dispose of, by sale, 10 vacant City-owned lots in Community Development neighborhoods.

SERVICE LEVELS

The Development Services Division acquired 237 real estate parcels needed to facilitate numerous improvement projects the City coordinates. The division maintained 297 parcels of land in various renewal and community development areas and sold 48 lots. The division also oversaw the clearance of 383 structures and provided relocation assistance to 31 residences or businesses.

The Development Services Division also arranged for the sale of 15 new homes in older neighborhoods with a cumulative market value of \$1,300,183, and seven other new

homes with a cumulative market value of \$575,000 are under construction. Eight vacant lots and two vacant homes were purchased for future home construction.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PLANNING:				
<i>Development Services:</i>				
Community Development Technician	1.00	1.00	0.00	1.00
Demolition Site Improvement Inspector	2.00	2.00	2.00	2.00
Economic Development Manager	0.50	0.00	0.00	0.00
Housing Rehab. Loan Specialist	1.00	1.00	1.00	1.00
Laborer	1.00	1.00	1.00	1.00
Real Estate Negotiator	2.00	2.00	2.00	2.00
Relocation Officer	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	2.00	2.00
Site Improvement Administrator	0.50	0.50	0.80	0.80
Site Improvement Officer	1.00	1.00	1.00	1.00
Total Development Services	12.00	11.50	10.80	11.80

PLANNING

DIVISION: DEVELOPMENT SERVICES

Implements programs and activities under Community Development and other sources through land acquisition, site improvements, relocation, and land marketing.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	537,080	557,141	550,326	600,820
Fringe Benefits	249,043	191,240	197,277	210,130
Total: Personal Services	786,123	748,381	747,603	810,950
Other				
Direct Expenditures	286,944	325,817	356,663	381,150
Utilities	4,086	5,659	5,814	5,950
Insurance	3,967	4,045	4,760	5,020
Rentals and Leases	110,829	109,756	81,913	112,000
Interfund Charges	66,594	50,831	40,896	43,460
Total: Other	472,420	496,108	490,046	547,580
Capital Outlay				
Capital Outlay	0	3,540	0	0
Total: Capital Outlay	0	3,540	0	0
Division Total:	1,258,543	1,248,029	1,237,649	1,358,530

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	56,253	177,401	153,854	193,380
Special Revenue Fund	1,202,290	1,070,628	1,083,795	1,165,150
Division Total:	1,258,543	1,248,029	1,237,649	1,358,530

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	1.000	1.000	1.000	1.000
Special Revenue Fund	11.000	10.500	9.800	10.800
Division Total:	12.000	11.500	10.800	11.800

HOUSING AND COMMUNITY SERVICES DIVISION

Warren Walfish, Manager

DESCRIPTION

The Housing and Community Services Division implements various housing and related programs and activities under Community Development, HOME, and other funding sources by means of housing rehabilitation programs, service contracts with local social agencies, and neighborhood housing groups.

GOALS & OBJECTIVES

- Assist 35 low-income elderly and/or disabled homeowners throughout the City with grants for emergency or minor home repair.
- Assist 20 lower-income homeowners to improve the exteriors of their homes in areas outside the Neighborhood Redevelopment and Initiative eligible areas. Exterior code violations will be corrected utilizing deferred loan funding.
- In conjunction with the Akron Health Department Lead Hazard Control Program, East Akron Neighborhood Development Corporation, Mahoning County Lead Program, and Nazareth Development Corporation, complete rehabilitation and lead remediation in 35 housing units occupied by low-income families with children under the age of six in the Neighborhood Redevelopment and Initiative eligible areas.
- Provide funding and administrative support to Community Development Corporation and Community Housing Development Organizations to either construct new housing units for rent or sale, or purchase, rehabilitate and sell homes to lower-income, first-time homebuyers. Provide 25 lower-income homebuyers with down payment assistance through the American Dream Down Payment Initiative in order to purchase homes produced for sale by CDC/CHDO organizations.
- Receive and process applications from 160 homeowners in active Neighborhood Redevelopment and Initiative Areas. Provide financial, technical and logistical assistance to rehabilitate and reduce lead hazards in 100 homes and rental units within these areas.
- Provide grants to service organizations to deliver security, accessibility and house painting services to low-income residents City-wide.

SERVICE LEVELS

The Housing and Community Services Division received 155 applications for assistance in 2005 and processed 156 applications, with 111 applications approved for funding. The

division assisted 80 low-income, elderly or disabled homeowners with grants for minor home repair, and provided funding and administrative support to CDC and CHDO organizations to facilitate 21 projects which include new construction and first-time homebuyers. The division assisted 40 low-income families, with children less than six years of age, to rehabilitate and remediate their homes for lead hazards; 24 of those projects have been completed. Twenty lower-income homeowners received deferred loans to correct exterior code violations on their properties.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PLANNING:				
<i>Housing and Community Services:</i>				
City Planner	0.40	0.40	0.40	0.40
Community Resource Specialist	2.00	2.00	1.00	1.00
Engineering Technician	2.00	2.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Housing Rehab. Administrator	2.00	2.00	1.00	1.00
Housing Rehab. Loan Specialist	2.00	2.00	2.00	2.00
Housing Rehab. Manager	1.00	1.00	1.00	1.00
Housing Rehab. Specialist	9.00	7.00	6.00	7.00
Housing Rehab. Supervisor	2.00	2.00	1.00	1.00
Human Resource Administrator	1.00	1.00	0.00	0.00
Real Estate Negotiator	0.00	0.00	1.00	1.00
Secretary	2.00	2.00	2.00	2.00
Total Housing and Community Services	24.40	22.40	17.40	18.40

PLANNING

DIVISION: HOUSING AND COMMUNITY SERVICES

Implements various housing and related programs and activities under Community Development, HOME, and other funding sources by means of housing rehabilitation programs, service contracts with local social agencies, and neighborhood housing groups.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	1,211,704	1,206,607	1,005,850	950,430
Fringe Benefits	370,347	435,016	582,632	342,230
Total: Personal Services	1,582,051	1,641,623	1,588,482	1,292,660
Other				
Direct Expenditures	77,010	66,378	82,488	71,850
Utilities	3,824	3,789	4,439	4,500
Insurance	37,548	2,910	34,703	3,020
Rentals and Leases	162,257	182,561	148,511	170,000
Interfund Charges	87,621	112,175	81,035	86,740
Total: Other	368,260	367,813	351,176	336,110
Capital Outlay				
Capital Outlay	19,990	0	0	0
Total: Capital Outlay	19,990	0	0	0
Division Total:	1,970,301	2,009,436	1,939,658	1,628,770

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Special Revenue Fund	1,970,301	2,009,436	1,939,658	1,628,770
Division Total:	1,970,301	2,009,436	1,939,658	1,628,770

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
Special Revenue Fund	24.400	22.400	17.400	18.400
Division Total:	24.400	22.400	17.400	18.400

TAX RECEIPTS AND EXPENDITURES DIVISION
Warren Woolford, Director

DESCRIPTION

The Tax Receipts and Expenditures Division represents the capital portion of local income tax revenue. The expenditures are used to develop, prepare, and implement an annual five-year Capital Investment Budget for improvements such as parks, sewers, streets and bridges.

PLANNING

DIVISION: TAX RECEIPTS AND EXPENDITURES

The capital portion of local income tax is used to develop, prepare, and implement an annual five year capital investment budget for improvements such as parks, sewers, streets and bridges. Beginning with the 2004 budget, the income tax transfer was accounted for as a reduction of revenue and not shown as an expense.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Other				
Interfund Charges	24,413,420	0	0	0
Total: Other	24,413,420	0	0	0
Division Total:	24,413,420	0	0	0

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Special Revenue Fund	24,413,420	0	0	0
Division Total:	24,413,420	0	0	0

ZONING DIVISION
John Moore, Administrator

DESCRIPTION

The Zoning Division administers the Zoning Code, subdivision regulations, street vacations and dedications, and assists in formulating long-range strategies for zoning, land use, housing, and socio-economic activities within the City of Akron.

GOALS & OBJECTIVES

- Perform zoning and allotment regulation duties and responsibilities mandated by the Charter and City Code with approved budget.
- Prioritize and expedite Zoning Code compliance activities, violations, development plans and certification letters through the use of monthly computerized tracking.
- Prepare zoning amendments to the zoning map to conform to changing land use and the *Land Use and Development Guide Plan*.
- Maintain computerized databases containing zoning and related information on properties, by address, and incorporate into GIS.
- Revise the existing Zoning Code to address changing conditions, both locally and nationwide, with contemporary standards.
- Revise the existing Allotment & Subdivision Regulations to conform with changing conditions, both locally and nationwide, with contemporary standards.
- Prepare land use plans and development controls for special study areas.

SERVICE LEVELS

The Zoning Division prepared comments and recommendations on 124 Planning Commission items and 55 Board of Zoning Appeals items. The division has also prepared over 105 pieces of legislation for Council, ten special topic maps were produced for City Council and other members of the City's administration, and 115 minor subdivisions were processed.

The Zoning Division investigated and processed 258 new violations, 201 zoning certifications, 20 performance bonds and 191 plan reviews in cooperation with the Plans and Permits Center, and inspected all oil/gas wells. The Zoning Map has been revised and will continue to be revised as necessary. The division continuously upgrades its

databases throughout the year to reflect the most recent zoning information, and formulates land use plan and zoning changes. All Zoning records through December 1997 have been scanned

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PLANNING:				
<i>Zoning:</i>				
City Planner	5.60	5.60	5.60	5.60
Secretary	1.00	1.00	1.00	2.00
Site Improvement Administrator	0.30	0.30	0.00	0.00
Zoning Administrator	1.00	1.00	1.00	1.00
Total Zoning	7.90	7.90	7.60	8.60

PLANNING

DIVISION: ZONING

Formulate long-range strategies for zoning, land use, housing, and socioeconomic activities within the City, administer the Zoning Code, Subdivision Regulations, and street dedications.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	408,834	400,091	398,251	428,900
Fringe Benefits	130,879	126,165	125,845	157,420
Total: Personal Services	539,713	526,256	524,096	586,320
Other				
Direct Expenditures	31,907	73,430	20,094	22,100
Utilities	255	255	655	500
Insurance	794	810	808	840
State/County Charges	87	31	26	50
Interfund Charges	192,933	26,713	23,932	24,290
Total: Other	225,976	101,239	45,515	47,780
Capital Outlay				
Capital Outlay	11,920	0	0	0
Total: Capital Outlay	11,920	0	0	0
Division Total:	777,609	627,495	569,611	634,100

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	630,141	604,423	565,251	629,100
Special Revenue Fund	147,468	23,072	4,360	5,000
Division Total:	777,609	627,495	569,611	634,100

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	7.900	7.900	7.600	8.600
Division Total:	7.900	7.900	7.600	8.600

PLANNING NON-OPERATING DIVISION
Warren Woolford, Director

DESCRIPTION

The Non-Operating Division administers the capital expenditures within the Department of Planning and Urban Development. The majority of the expenditures are related to housing rehabilitation funded by the Community Development Block Grant.

PLANNING

DIVISION: PLANNING - NON-OPERATING

Capital expenditures within the Department of Planning and Urban Development. The majority of these expenditures are related to housing rehabilitation funded by the Community Development Block Grant.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Other				
Direct Expenditures	0	0	0	90,000
Debt Service	0	0	1,336,000	28,000,000
Interfund Charges	0	0	0	10,000
Total: Other	0	0	1,336,000	28,100,000
Division Total:	0	0	1,336,000	28,100,000

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Special Revenue Fund	0	0	1,336,000	28,100,000
Division Total:	0	0	1,336,000	28,100,000

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Police



POLICE DEPARTMENT

Michael Matulavich, Chief

DESCRIPTION

The Police Department, by City Charter, administratively falls within the Department of Public Safety. For operating budget purposes, however, this division is treated as a separate department. The Police Department is divided into three subdivisions: Uniform, Investigative, and Services. The Police Department's mission is to serve the community of Akron in a collaborative effort to enhance the quality of life through crime prevention, enforcement of laws, promotion of safety and reduction of fear.

The Uniform Subdivision is the largest of the three subdivisions and has the primary responsibility of patrolling cruiser districts throughout the City and responding to the thousands of calls received for service, and other traffic-related assignments.

The Investigative Subdivision has the responsibility of investigating unsolved crimes, apprehending offenders, processing crime scenes, and recovering stolen property.

The Services Subdivision is responsible for preparing and managing the Police Department's annual operating budget, capital budget, and various grants.

UNIFORM SUBDIVISION

Craig Gilbride, Deputy Chief

This subdivision includes the Patrol Bureau that allows for 24-hour coverage in the City's 23 cruiser districts. The assigned officers utilize vehicles, foot beats and bikes to patrol the City neighborhoods, business districts and the downtown area. The Patrol Bureau is also responsible for the Court/Building Security Detail, the Community-Oriented Policing Services Unit, the K-9 Unit, the Gang Unit and the Reserve Officers Unit. Each of these units serves a special purpose for the community. The Court/Building Security Detail provides the security in the Stubbs Justice Center.

INVESTIGATIVE SUBDIVISION

Michael Madden, Deputy Chief

This subdivision is responsible for investigating unsolved crimes, apprehending offenders, preparing cases for trial, processing crime scenes, and recovering stolen property. The Crimes Against Persons Unit includes homicide, robbery, rape/sexual assault, felonious/aggravated assault, kidnapping/abduction, patient abuse/neglect and felony domestic violence.

SERVICES SUBDIVISION

Gus Hall, Deputy Chief

This subdivision encompasses the Training Bureau, Community Relations, Planning, Research and Development Unit, Records Room, Safety Communications, Civil Liabilities, Information Systems and Benefits. The Planning, Research and Development Unit maintained an interactive website, which allows information to be exchanged freely with the community.

GOALS & OBJECTIVES

- Twenty-five police recruits will complete the basic training academy and will be able to use a field-training program that ensures continuous training during the probationary period.
- Officers hope to reduce speeding in school zones and around residential neighborhoods by purchasing two Smart machines, with message boards, and using traffic cameras.
- Implement a digital recording system for the Detective Bureau interrogation rooms. Utilizing this system would allow the department to link digital recordings to the Records Management System and allow archiving of all interviews and interrogations.
- Work in cooperation with the Law Department and City Council to pass the Verified Response Alarm legislation, which would significantly reduce the current 98% false alarm rate.
- Train all officers and supervisors in the Incident Command System. This would allow the department to respond to all hazard-type events that occur within the jurisdiction.
- Work with the state and local government to develop and implement an enforcement program that would target the increasing number of illegal gambling operations within Summit County.
- Renovate the lobby area of the Stubbs Justice Center to be more secure and allow easier entrance and exit.

SERVICE LEVELS

In 2005 the Akron Police Department achieved a number of accomplishments across many units. The Crimes Against Persons Unit had much success on major cases. All of these took many hours of investigation in order to get convictions. Also, this unit was only one of three in the state of Ohio to receive the Cold Case Grant, which will allow funds to solve cases by updating DNA. The Criminal Intelligence Unit with the Ohio

Crime Task Force helped to solve the burglary of a museum in Lexington Kentucky, which led to multiple arrests. The Street Narcotics Uniform Detail had a very busy year. The unit developed 227 investigative cases that led to 618 adult arrests and 17 juvenile arrests. In addition, the police cruisers' computers were replaced with MW800s. These allow the units to install HTEs National Standards of electronic reporting, Acrobat Reader files that provide information, such as city sites surveyed for Homeland Security, forms for the Electronic Evidence and Found Property program, and accident reporting.

BUDGET COMMENTS

The budget provides for a base level of 487 uniformed positions charged to the General Fund operating budget. The actual number of uniformed positions fluctuates during the year, but the City strives to maintain adequate staffing levels by hiring and starting new police classes at the earliest possible date.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
POLICE:				
Accounts Analyst	1.00	1.00	1.00	1.00
Account Clerk	3.00	3.00	3.00	2.00
Assistant Law Director	1.00	0.00	0.00	0.00
Crime Analyst	1.00	1.00	1.00	1.00
Health Education Specialist	1.00	1.00	1.00	1.00
Police Captain	9.00	9.00	10.00	10.00
Police Chief	1.00	1.00	1.00	1.00
Police Communication Technician	1.00	1.00	1.00	1.00
Police Communication Technician Supervisor	1.00	1.00	1.00	1.00
Police Deputy Chief	3.00	3.00	3.00	3.00
Police Lieutenant	20.00	20.00	21.00	21.00
Police Officer	379.00	373.00	369.00	379.00
Police Records Supervisor	1.00	1.00	1.00	1.00
Police Sergeant	72.00	71.00	64.00	73.00
Secretary	37.00	37.00	36.00	40.00
Semi-Skilled Laborer	0.50	0.00	0.00	0.00
TOTAL POLICE	531.50	523.00	513.00	535.00

POLICE

ADMINISTRATION

Total for Department:

2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
46,333,306	45,786,149	46,692,319	46,889,860
46,333,306	45,786,149	46,692,319	46,889,860

POLICE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	28,771,586	29,749,603	29,749,191	29,778,550
Fringe Benefits	10,678,401	10,887,577	11,157,650	11,883,990
Total: Personal Services	39,449,987	40,637,180	40,906,841	41,662,540
Other				
Direct Expenditures	1,666,407	1,512,418	1,900,153	1,805,320
Utilities	60,534	59,516	59,202	59,000
Debt Service	630,656	517,383	368,947	368,200
Insurance	116,028	119,027	122,642	129,100
State/County Charges	0	12,149	13,741	17,400
Rentals and Leases	115,539	106,933	133,124	70,600
Interfund Charges	3,355,653	2,347,966	2,425,564	2,332,700
Total: Other	5,944,817	4,675,392	5,023,373	4,782,320
Capital Outlay				
Capital Outlay	367,997	340,137	762,105	445,000
Total: Capital Outlay	367,997	340,137	762,105	445,000
Total for Department:	45,762,801	45,652,709	46,692,319	46,889,860

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2006

	Personal Services	Other	Capital Outlay	Total
General Fund	41,453,410	3,753,560		45,206,970
Special Revenue Fund	209,130	1,027,960	445,000	1,682,090
Trust and Agency Fund		800		800
Total for Department:	41,662,540	4,782,320	445,000	46,889,860

POLICE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	42,543,555	42,987,419	44,629,760	45,206,970
Special Revenue Fund	3,219,246	2,665,290	2,062,559	1,682,090
Trust and Agency Fund	0	0	0	800
Total for Department:	45,762,801	45,652,709	46,692,319	46,889,860

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	515.500	509.000	513.000	535.000
Special Revenue Fund	16.000	14.000	0.000	0.000
Total for Department:	531.500	523.000	513.000	535.000

POLICE

DIVISION: ADMINISTRATION

Provide protection of persons and property of Akron residents and businesses. Apprehension and detention of criminals and the general maintenance of order for all Akron residents.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	28,771,586	29,749,603	29,749,191	29,778,550
Fringe Benefits	10,678,401	10,887,577	11,157,650	11,883,990
Total: Personal Services	39,449,987	40,637,180	40,906,841	41,662,540
Other				
Direct Expenditures	1,666,407	1,512,418	1,900,153	1,805,320
Utilities	60,534	59,516	59,202	59,000
Debt Service	630,656	517,383	368,947	368,200
Insurance	116,028	119,027	122,642	129,100
State/County Charges	0	12,149	13,741	17,400
Rentals and Leases	115,539	106,933	133,124	70,600
Interfund Charges	3,355,653	2,347,966	2,425,564	2,332,700
Total: Other	5,944,817	4,675,392	5,023,373	4,782,320
Capital Outlay				
Capital Outlay	367,997	340,137	762,105	445,000
Total: Capital Outlay	367,997	340,137	762,105	445,000
Division Total:	45,762,801	45,652,709	46,692,319	46,889,860

DIVISION SOURCES OF FUNDS

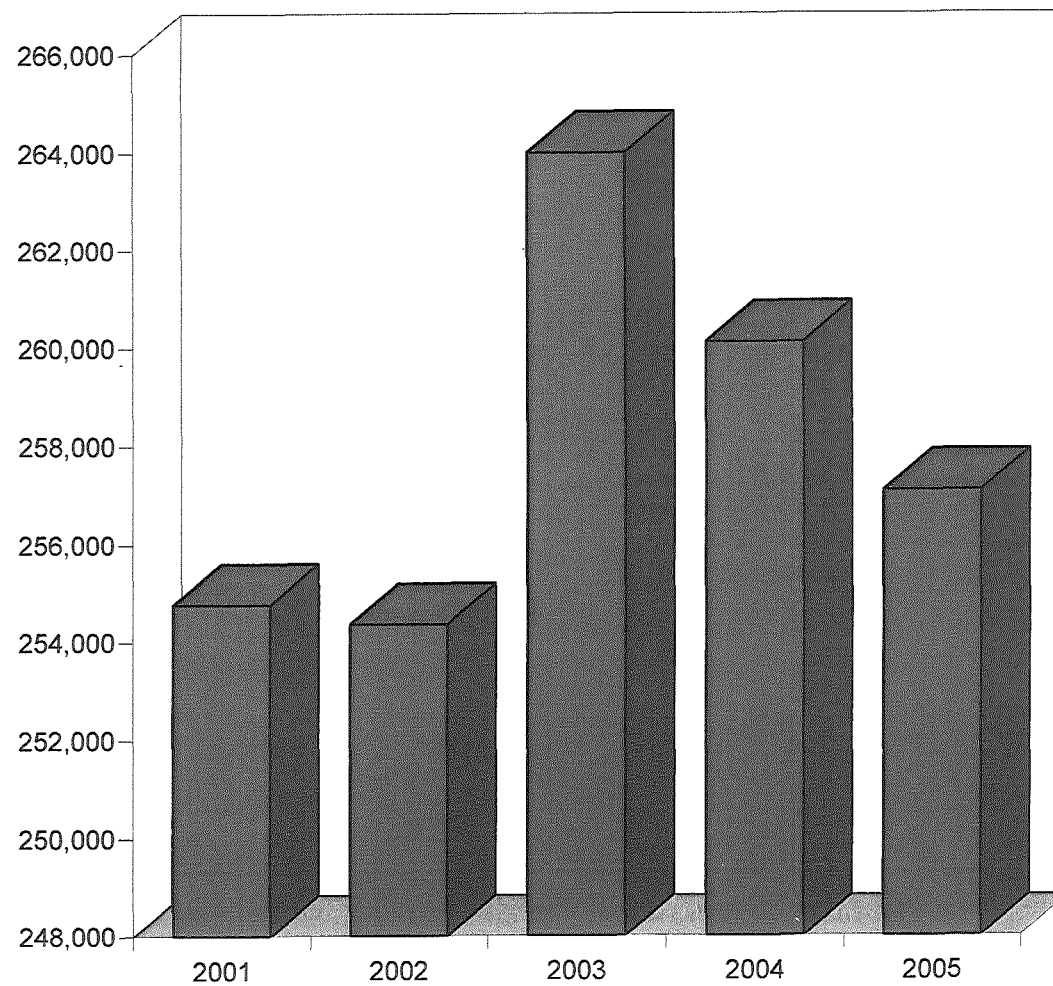
	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	42,543,555	42,987,419	44,629,760	45,206,970
Special Revenue Fund	3,219,246	2,665,290	2,062,559	1,682,090
Trust and Agency Fund	0	0	0	800
Division Total:	45,762,801	45,652,709	46,692,319	46,889,860

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	515.500	509.000	513.000	535.000
Special Revenue Fund	16.000	14.000	0.000	0.000
Division Total:	531.500	523.000	513.000	535.000

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POLICE CALLS FOR SERVICE



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Public Health

DEPARTMENT OF PUBLIC HEALTH
J. Michael Moser, M.D., M.P.H., Director of Health
Michael G. Smylie, Deputy Director of Health

DESCRIPTION

The Department of Public Health, through the Director of Health and the Health Commission, is responsible for all matters concerning public health and sanitation within the City. The Health Department consists of nine divisions: Administration, Air Quality, Counseling Services, Environmental Health, Data Management, Education, Housing, Laboratory, and Medical and Nursing. The Health Commission has police powers to enforce its health rules and regulations. The Health Commission, composed of five members of the City of Akron appointed by the Mayor and confirmed by City Council, serves as the policy-setting body for the Akron Health Department.

GOALS & OBJECTIVES

- Enhance the department's capacity to protect the people of Akron from communicable disease, terrorism and other emergent public health problems.
- Work with community partners to address the health care access needs of low-income residents, including participation in the Health Care Access project.
- Protect Akron residents and visitors from disease through maintenance of state-of-the-art control measures against the threat of the West Nile Virus and other mosquito-transmitted diseases, utilizing methods and chemicals that minimize risks to the public and environment.
- Respond to the burden of preventable chronic disease and injury through the development of improved disease prevention and health promotion programs.
- Improve existing community housing stock through continuing enforcement of the Environmental Health Housing Code, Rental Registration and Mandatory Inspection Programs.
- Reduce childhood lead poisoning in Akron through the continuing efforts of the department's Childhood Lead Poisoning Prevention program and the Lead Based Paint Hazard Control program.
- Work with the State Office of Vital Records to prepare and implement the new Birth and Death records format.
- Provide high-quality medical laboratory services to support the Health Department operations and other community health collaborations.

SERVICE LEVELS

In 2005, the Akron Health Department began making and accepting referrals for Health Care Access project services. The department also initiated pandemic influenza planning in conjunction with the Ohio Department of Health and other local public health agencies.

The Environmental Health Division continued the integrated pest management program for Akron. There were no confirmed cases of West Nile Virus disease in Akron in 2005. The division purchased a new truck for use in fogging nuisance areas.

To improve existing community housing stock through continuing enforcement of the Environmental Health Housing Code, the Complaint Referral Program staff inspected 1,189 units, logged 6,575 reinspections, and brought 1,203 into compliance in response to citizens' complaints. In the University Park area, an additional 641 inspections and 854 reinspections were conducted; 236 units were brought into compliance and 218 vacant open structures were secured. The Mandatory Inspection Program conducted 91 original inspections, 49 reinspections and 117 administrative hearings for qualifying landlords. The Rental Registration Program registered 35,297 units.

The Lead Hazard Control Program completed lead reduction rehabilitation in 20 Akron homes. The Childhood Lead Poisoning Prevention Program completed 258 investigations and brought 205 homes into compliance. The Health Department was awarded one of the largest grant awards in the country for this program; the three-year renewal grant is for \$4 million.

The Health Promotion Division enrolled 449 adults for smoking cessation classes, with a quit rate (at 60 days+) exceeding the standard.

In 2005, the Access to Care Project of the Health Connections Network provided new opportunities for low-income Akron residents to obtain assistance in meeting their medication needs.

HEALTH

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
ADMINISTRATION	3,513,299	3,564,113	3,446,907	3,143,960
AIR QUALITY	1,428,936	1,358,347	1,862,283	1,468,680
COUNSELING SERVICES	1,256,842	1,426,928	1,284,403	1,271,950
ENVIRONMENTAL HEALTH	2,067,216	1,657,278	1,554,934	1,702,080
HEALTH DATA MANAGEMENT	1,052,901	876,591	875,218	907,890
HEALTH PROMOTION	470,919	426,734	330,249	352,710
HOUSING	2,989,395	2,672,794	1,859,902	2,864,460
LABORATORY	339,904	342,541	351,569	364,390
MEDICAL AND NURSING	4,894,439	4,592,348	4,487,591	4,284,810
PUBLIC HEALTH - NON OPERATING	0	0	0	0
Total for Department:	18,013,851	16,917,674	16,053,056	16,360,930

HEALTH

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	7,692,172	7,901,713	7,744,077	7,995,580
Fringe Benefits	2,835,577	2,885,928	2,795,038	3,041,710
Total: Personal Services	10,527,749	10,787,641	10,539,115	11,037,290
Other				
Direct Expenditures	4,479,325	4,404,684	3,900,757	4,201,070
Utilities	84,514	77,373	79,880	80,450
Insurance	168,383	157,145	152,394	165,480
Rentals and Leases	257,259	276,454	328,532	349,600
Interfund Charges	1,256,500	1,092,407	969,156	527,040
Total: Other	6,245,981	6,008,063	5,430,719	5,323,640
Capital Outlay				
Capital Outlay	73,120	1,693	83,222	0
Total: Capital Outlay	73,120	1,693	83,222	0
Total for Department:	16,846,850	16,797,397	16,053,056	16,360,930

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2006

	Personal Services	Other	Capital Outlay	Total
General Fund	6,622,000	1,162,480		7,784,480
Special Revenue Fund	4,415,290	4,161,160		8,576,450
Total for Department:	11,037,290	5,323,640		16,360,930

HEALTH

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	7,418,158	7,152,395	7,355,162	7,784,480
Special Revenue Fund	10,595,693	9,765,279	8,697,894	8,576,450
Total for Department:	18,013,851	16,917,674	16,053,056	16,360,930

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	98.250	94.650	92.650	99.550
Special Revenue Fund	79.250	71.350	65.350	66.450
Total for Department:	177.500	166.000	158.000	166.000

ADMINISTRATION DIVISION
J. Michael Moser, M.D., M.P.H.

DESCRIPTION

The Administration Division provides administrative support, grant program administration and budget direction to all divisions of the Akron Health Department. The division also provides administrative support to the Akron Health Commission.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC HEALTH:				
<i>Administration:</i>				
Accounts Analyst	1.75	1.75	1.75	1.75
Clinic Assistant	1.25	0.50	0.50	0.50
Deputy Director	1.00	1.00	1.00	1.00
Director	1.00	1.00	1.00	1.00
Disease Control Officer	1.00	1.00	1.00	1.00
Epidemiologist	1.00	0.00	0.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Health Education Specialist	1.50	3.25	2.25	2.25
Health Services Grants Coordinator	1.00	1.00	1.00	1.00
Medical Officer	2.00	3.00	3.00	3.00
Nutritionist	1.00	1.00	1.00	1.00
Sanitarian	0.50	0.00	0.00	0.00
Secretary	3.88	4.63	4.63	4.63
Total Administration	17.88	19.13	18.13	19.13

HEALTH

DIVISION: ADMINISTRATION

Provide administrative support and direction to all divisions of the Akron Health Department. Provide administrative support to the Akron Health Commission.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	912,860	1,057,476	1,126,550	1,175,750
Fringe Benefits	419,131	313,926	345,620	387,540
Total: Personal Services	1,331,991	1,371,402	1,472,170	1,563,290
Other				
Direct Expenditures	1,587,160	1,836,603	1,768,801	1,306,440
Utilities	19,981	15,664	10,110	17,350
Insurance	150,997	129,369	124,708	136,700
Rentals and Leases	42,070	7,691	18,397	16,000
Interfund Charges	374,719	203,384	52,721	104,180
Total: Other	2,174,927	2,192,711	1,974,737	1,580,670
Capital Outlay				
Capital Outlay	6,381	0	0	0
Total: Capital Outlay	6,381	0	0	0
Division Total:	3,513,299	3,564,113	3,446,907	3,143,960

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	1,559,292	1,302,600	1,258,480	1,338,740
Special Revenue Fund	1,954,007	2,261,513	2,188,427	1,805,220
Division Total:	3,513,299	3,564,113	3,446,907	3,143,960

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	13.125	13.125	12.125	13.120
Special Revenue Fund	4.750	6.000	6.000	6.000
Division Total:	17.875	19.125	18.125	19.120

AIR QUALITY DIVISION
Lynn M. Malcolm, Administrator

DESCRIPTION

The Air Quality Division is the delegate agency of the Ohio Environmental Protection Agency, serving all of Summit, Portage and Medina counties. The division operates an ambient air-monitoring network, enforces state and local air pollution regulations, investigates complaints of air pollution problems, enforces asbestos regulations, issues open-burning permits and provides community education.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC HEALTH:				
<i>Air Quality Management:</i>				
Accounts Analyst	0.50	0.50	0.50	0.50
Air Pollution Engineer	5.00	5.00	5.00	5.00
Air Quality Management Administrator	1.00	1.00	1.00	1.00
Chief Air Pollution Engineer	1.00	1.00	1.00	1.00
Environmental Services Aide	1.00	1.00	1.00	1.00
Health Education Specialist	1.00	1.00	1.00	1.00
Lab Analyst	2.00	2.00	2.00	2.00
Sanitarian	4.00	4.00	3.00	4.00
Secretary	2.00	2.00	2.00	2.00
Total Air Quality Management	17.50	17.50	16.50	17.50

HEALTH

DIVISION: AIR QUALITY

Delegate agency of the Ohio Environmental Protection Agency, serving all of Summit, Portage and Medina counties. Operate an ambient air monitoring network, enforce state and local air pollution regulations, investigate complaints of air pollution problems and enforce asbestos regulations.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	811,394	813,892	829,956	871,630
Fringe Benefits	263,031	276,458	317,931	319,870
Total: Personal Services	1,074,425	1,090,350	1,147,887	1,191,500
Other				
Direct Expenditures	199,566	83,814	96,110	101,000
Utilities	14,683	14,117	15,929	14,000
Insurance	3,572	3,647	3,636	3,780
Rentals and Leases	62,160	62,160	72,520	78,000
Interfund Charges	62,531	104,259	478,349	80,400
Total: Other	342,512	267,997	666,544	277,180
Capital Outlay				
Capital Outlay	11,999	0	47,852	0
Total: Capital Outlay	11,999	0	47,852	0
Division Total:	1,428,936	1,358,347	1,862,283	1,468,680

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Special Revenue Fund	1,428,936	1,358,347	1,862,283	1,468,680
Division Total:	1,428,936	1,358,347	1,862,283	1,468,680

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
Special Revenue Fund	17.500	17.500	16.500	17.500
Division Total:	17.500	17.500	16.500	17.500

COUNSELING DIVISION

Ronald J. Zumpano, Manager

DESCRIPTION

The Counseling Division provides numerous prevention and education programs offered by State Certified Prevention Specialists including Drug Free Universe, Teen Institute Program, Tobacco Education Program, Adult Alcohol and Drug Education Program and Adolescent Insight Group. The division offers numerous counseling services, for adolescents and adults, by State Certified Alcohol and Drug Counselors and also conducts the City of Akron Employee Assistance Program to help employees and their dependents with a wide range of personal problems.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
By Department:				
PUBLIC HEALTH:				
<i>Counseling Services:</i>				
Alcoholic/Drug Prevention Specialist	3.00	3.00	3.00	3.00
Alcoholism Counselor	10.00	9.00	8.00	8.00
Alcoholism Program Manager	1.00	1.00	1.00	1.00
Clinic Assistant	1.00	1.00	1.00	1.00
Employee Assistance Program Coordinator	1.00	1.00	1.00	1.00
Public Health Psychologist	1.00	1.00	1.00	1.00
Secretary	3.00	3.00	3.00	3.00
Total Counseling Services	20.00	19.00	18.00	18.00

HEALTH

DIVISION: COUNSELING SERVICES

Provide alcohol and drug prevention programs. Counsel the public for treatment of alcoholism. participate in Court Outreach Program by providing alcohol/drug addiction treatment to juvenile offenders. Conduct City of Akron Employee Assistance Program to help employees with a wide range of personal problems.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	880,227	928,674	881,889	884,640
Fringe Benefits	294,391	314,518	315,377	331,990
Total: Personal Services	1,174,618	1,243,192	1,197,266	1,216,630
Other				
Direct Expenditures	24,444	30,163	24,983	14,100
Utilities	2,585	1,963	319	0
Insurance	397	1,216	1,212	1,260
Rentals and Leases	0	12,142	0	0
Interfund Charges	54,798	138,252	60,623	39,960
Total: Other	82,224	183,736	87,137	55,320
Division Total:	1,256,842	1,426,928	1,284,403	1,271,950

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	341,767	358,287	350,291	364,470
Special Revenue Fund	915,075	1,068,641	934,112	907,480
Division Total:	1,256,842	1,426,928	1,284,403	1,271,950

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	4.000	4.000	4.000	4.000
Special Revenue Fund	16.000	15.000	14.000	14.000
Division Total:	20.000	19.000	18.000	18.000

ENVIRONMENTAL DIVISION

Jim Kuder, Acting Manager

DESCRIPTION

The Environmental Division inspects food service operations in the City of Akron, responds to nuisance/rodent complaints and maintains and expands the computerized Right-to-Know (chemical storage) database. The division also conducts the City-wide mosquito-spraying program, eliminates litter and unsanitary conditions through a special private property cleanup program, inspects swimming pools and spas for compliance with State of Ohio regulations, performs public and private school inspections and enforces the Akron Clean Indoor Air Ordinance.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
<u>PUBLIC HEALTH:</u>				
<i>Environmental Health:</i>				
Environmental Health Administrator	1.00	0.00	1.00	1.00
Environmental Services Aide	1.00	0.00	0.00	0.00
Sanitarian	13.50	14.00	13.00	15.00
Sanitarian Supervisor	3.00	3.00	2.00	3.00
Secretary	3.00	3.00	3.00	3.00
Total Environmental Health	21.50	20.00	19.00	22.00

HEALTH

DIVISION: ENVIRONMENTAL HEALTH

Inspect food service operations in the City of Akron, respond to nuisance and rodent complaints. Maintain and expand computerized Right-to-Know (chemical storage) database. Conduct city-wide mosquito spraying program. Eliminate litter, unsanitary and blighting conditions through a special private property cleanup program. Inspect swimming pools and spas for compliance with State of Ohio regulations.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	961,727	931,765	870,587	957,590
Fringe Benefits	425,595	400,313	353,582	378,840
Total: Personal Services	1,387,322	1,332,078	1,224,169	1,336,430
Other				
Direct Expenditures	227,255	214,253	229,510	296,550
Utilities	2,813	3,122	5,446	3,500
Insurance	1,985	7,699	7,272	7,560
Interfund Charges	447,841	100,126	67,550	58,040
Total: Other	679,894	325,200	309,778	365,650
Capital Outlay				
Capital Outlay	0	0	20,987	0
Total: Capital Outlay	0	0	20,987	0
Division Total:	2,067,216	1,657,278	1,554,934	1,702,080

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	1,387,843	1,401,892	1,290,426	1,411,660
Special Revenue Fund	679,373	255,386	264,508	290,420
Division Total:	2,067,216	1,657,278	1,554,934	1,702,080

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	19.250	18.750	17.750	20.750
Special Revenue Fund	2.250	1.250	1.250	1.250
Division Total:	21.500	20.000	19.000	22.000

HEALTH DATA MANAGEMENT DIVISION

Neal M. Casey, Manager

DESCRIPTION

The Data Management Division maintains all birth and death records for the City of Akron. The division also issues certified copies of birth and death certificates to the public and maintains a database of community statistics on births, deaths and diseases.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
<u>PUBLIC HEALTH:</u>				
<i>Health Data Management:</i>				
Biostatistician	1.00	1.00	1.00	1.00
Computer Programmer Analyst	1.00	0.75	0.75	0.75
Data Entry Operator	1.00	1.00	1.00	1.00
Secretary	4.00	4.00	4.00	4.00
Vital Statistics Supervisor	1.00	1.00	1.00	1.00
Total Health Data Management	8.00	7.75	7.75	7.75

HEALTH

DIVISION: HEALTH DATA MANAGEMENT

Maintain all birth and death records for the City of Akron. Issue certified copies of birth and death certificates to the public.
Maintain a database of community statistics on births, deaths, disease, etc.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	290,475	288,520	301,168	295,250
Fringe Benefits	102,779	118,796	118,163	125,260
Total: Personal Services	393,254	407,316	419,331	420,510
Other				
Direct Expenditures	190,386	360,155	353,151	358,500
Utilities	9,348	11,869	13,526	14,900
Rentals and Leases	78,540	76,335	76,946	101,000
Interfund Charges	381,373	20,916	12,264	12,980
Total: Other	659,647	469,275	455,887	487,380
Division Total:	1,052,901	876,591	875,218	907,890

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	518,851	533,523	875,218	907,890
Special Revenue Fund	534,050	343,068	0	0
Division Total:	1,052,901	876,591	875,218	907,890

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	8.000	7.750	7.750	7.750
Division Total:	8.000	7.750	7.750	7.750

HEALTH PROMOTION DIVISION
Tom Quade, Manager

DESCRIPTION

The Health Promotion Division provides a variety of health education programs and information to schools, the community and City employees, including lead poisoning prevention, prenatal and maternal/child health, environmental health and AIDS/HIV education. The division works with other divisions, community agencies and school districts to make knowledgeable decisions about health and inform the public about current health issues. The Health Promotion Division also runs a breast and cervical cancer project (entitled "The Pink Ribbon Project") and a tobacco compliance project.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
<u>PUBLIC HEALTH:</u>				
<i>Health Promotion:</i>				
Clinic Assistant	1.00	0.00	0.00	0.00
Health Education Specialist	4.00	2.50	2.50	2.50
Health Promotion Manager	0.00	1.00	1.00	1.00
Secretary	1.62	0.62	0.63	0.62
Total Health Promotion	6.62	4.12	4.13	4.12

HEALTH

DIVISION: HEALTH PROMOTION

Provide a variety of health education programs and information to schools, the community, and City employees by working with other divisions, community agencies and school districts that will enable people to make knowledgeable decisions about their health and inform the public about current health issues.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	305,173	262,283	232,157	236,650
Fringe Benefits	104,732	90,241	74,636	82,540
Total: Personal Services	409,905	352,524	306,793	319,190
Other				
Direct Expenditures	33,928	15,779	9,299	22,160
Utilities	216	104	0	0
Interfund Charges	26,870	58,327	14,157	11,360
Total: Other	61,014	74,210	23,456	33,520
Division Total:	470,919	426,734	330,249	352,710

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	223,951	209,280	255,787	266,140
Special Revenue Fund	246,968	217,454	74,462	86,570
Division Total:	470,919	426,734	330,249	352,710

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	2.625	3.625	3.625	3.630
Special Revenue Fund	4.000	0.500	0.500	0.500
Division Total:	6.625	4.125	4.125	4.130

MEDICAL AND NURSING DIVISION

Christine Johnson, R.N.

DESCRIPTION

The Medical and Nursing Division operates clinics for pregnant women in need of prenatal care, for children requiring health services, for WIC (Women/Infants/Children) supplemental food program and for persons afflicted with sexually transmitted diseases. The division conducts HIV antibody testing, AIDS counseling and provides services for children with medical handicaps. The Medical and Nursing Division also provides childhood lead screening and immunizations.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
By Department:				
PUBLIC HEALTH:				
<i>Medical & Nursing:</i>				
Account Clerk	1.00	1.00	1.00	1.00
Accounts Analyst	0.25	0.25	0.25	0.25
Clinic Assistant	6.25	7.00	7.00	7.00
Consumer Services Clerk	1.00	1.00	1.00	1.00
Health Education Specialist	1.00	0.00	0.00	0.00
Intake Clerk	1.00	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00	1.00
Public Health Nurse	20.50	21.50	20.50	20.50
Public Health Nurse Practitioner	1.00	1.00	0.00	0.00
Public Health Nursing Manager	0.00	1.00	1.00	1.00
Public Health Nursing Supervisor	3.00	2.00	3.00	3.00
Public Health Nutritionist	6.00	6.00	6.00	6.00
Secretary	8.00	6.25	6.25	6.25
W.I.C. Program Coordinator	1.00	1.00	1.00	1.00
X-Ray Technologist	1.00	0.00	0.00	0.00
Total Medical & Nursing	52.00	50.00	49.00	49.00

HEALTH

DIVISION: MEDICAL AND NURSING

Operate clinics for pregnant women in need of prenatal care, for children requiring health services, for WIC (Women/Infants/Children) supplemental food program, and for persons afflicted with sexually transmitted diseases. Conduct HIV antibody testing and AIDS counseling. Provide services for children with medical handicaps. Immunize children and adults.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	2,351,291	2,275,824	2,270,793	2,310,430
Fringe Benefits	812,252	817,157	814,125	881,700
Total: Personal Services	3,163,543	3,092,981	3,084,918	3,192,130
Other				
Direct Expenditures	1,413,305	1,098,770	1,100,628	808,070
Utilities	27,579	21,669	25,273	22,300
Insurance	4,203	7,041	6,936	7,120
Rentals and Leases	74,290	109,006	150,029	142,600
Interfund Charges	156,779	261,188	119,807	112,590
Total: Other	1,676,156	1,497,674	1,402,673	1,092,680
Capital Outlay				
Capital Outlay	54,740	1,693	0	0
Total: Capital Outlay	54,740	1,693	0	0
Division Total:	4,894,439	4,592,348	4,487,591	4,284,810


DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	2,122,565	2,021,293	2,048,308	2,146,560
Special Revenue Fund	2,771,874	2,571,055	2,439,283	2,138,250
Division Total:	4,894,439	4,592,348	4,487,591	4,284,810

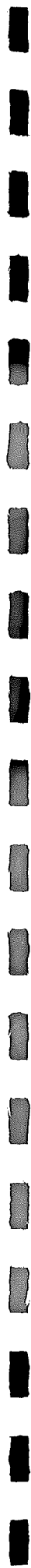
DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	30.400	28.900	29.900	29.900
Special Revenue Fund	21.600	21.100	19.100	19.100
Division Total:	52.000	50.000	49.000	49.000

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Public Safety



DEPARTMENT OF PUBLIC SAFETY
Donald L. Plusquellic, Director

DESCRIPTION

By Charter, the Mayor serves as the Director of the Department of Public Safety. The responsibility for daily supervision of these divisions is split between the Deputy Mayor for Public Safety and the Director of Public Service. The following divisions are included in the Department of Public Safety: Building Inspection, Communications, Corrections, Disaster Services, Police/Fire Communications, Traffic Engineering, and Weights and Measures. The department also includes the Police and Fire Divisions, but for budget purposes Police and Fire are considered separate departments due to their size.

BUDGET COMMENTS

The 2006 Operating Budget provides funding for the staffing of 155 full-time positions for the divisions of the Department of Public Safety. The 2006 Operating Budget also provides adequate funding for the operations of the various divisions within the Department of Public Safety. These funding levels have been established in coordination with the City's overall goal of conservative fiscal responsibility.

SAFETY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
BUILDING INSPECTION	1,550,912	1,594,994	2,166,772	1,775,590
COMMUNICATIONS	1,819,274	1,867,302	2,130,372	2,017,480
CORRECTIONS	8,785,922	9,418,412	8,220,459	8,780,000
DISASTER SERVICES	570	513	137	30,500
POLICE/FIRE COMMUNICATIONS	4,119,045	4,255,461	4,186,597	4,434,620
TRAFFIC ENGINEERING	2,664,877	2,649,922	2,577,362	2,883,820
WEIGHTS AND MEASURES	248,530	253,578	285,153	220,800
PUBLIC SAFETY - NON-OPERATING	0	0	0	0
Total for Department:	19,189,130	20,040,182	19,566,852	20,142,810

SAFETY

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	6,142,455	6,313,313	6,305,158	6,626,950
Fringe Benefits	2,194,375	2,447,295	2,346,211	2,619,860
Total: Personal Services	8,336,830	8,760,608	8,651,369	9,246,810
Other				
Direct Expenditures	9,745,845	10,321,273	9,884,714	9,971,180
Utilities	415,856	412,001	449,144	434,660
Debt Service	7,369	7,638	7,633	7,660
Insurance	37,279	36,830	35,163	36,940
State/County Charges	570	238	0	600
Rentals and Leases	0	32,000	28,980	30,000
Interfund Charges	611,078	393,959	340,416	399,960
Total: Other	10,817,997	11,203,939	10,746,050	10,881,000
Capital Outlay				
Capital Outlay	34,303	75,635	169,433	15,000
Total: Capital Outlay	34,303	75,635	169,433	15,000
Total for Department:	19,189,130	20,040,182	19,566,852	20,142,810

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2006

	Personal Services	Other	Capital Outlay	Total
General Fund	8,312,640	9,908,570	15,000	18,236,210
Special Revenue Fund	934,170	461,430		1,395,600
Internal Service Fund		511,000		511,000
Total for Department:	9,246,810	10,881,000	15,000	20,142,810

SAFETY

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	17,541,390	18,299,329	17,751,856	18,236,210
Special Revenue Fund	1,176,144	1,321,307	1,240,453	1,395,600
Capital Projects Fund	2,411	0	0	0
Internal Service Fund	469,185	419,546	574,543	511,000
Total for Department:	19,189,130	20,040,182	19,566,852	20,142,810

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	130.000	124.000	124.000	141.000
Special Revenue Fund	14.000	13.000	14.000	14.000
Total for Department:	144.000	137.000	138.000	155.000

BUILDING INSPECTION

Gregory S. Burgoon, Superintendent

DESCRIPTION

The Building Inspection Division is responsible for inspecting and ensuring that construction on all new buildings and alterations to existing facilities are done in compliance with the City's building codes. Building Inspection issues licenses and permits for building, plumbing, electrical, and heating improvements.

GOALS & OBJECTIVES

- Continue to develop the web database to add the features of showing all inspection results on-line and creating usable handouts.
- Assist in facilitating the processing of plans and inspections for major projects in the City of Akron.
- Continue to focus on staff development by having employees attend seminars with an emphasis on customer service and satisfaction, and continue cross-training employees in different job duties.

SERVICE LEVELS

The Building Inspection Division performs approximately 20,000 inspections annually and issues approximately 14,000 permits annually, accounting for annual revenues of approximately \$2 million.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SAFETY:				
<i>Building Inspection:</i>				
Building Chief Inspector	1.00	1.00	1.00	1.00
Building Inspection Superintendent	1.00	1.00	1.00	1.00
Building Inspector	5.00	5.00	5.00	5.00
Building Permits Supervisor	1.00	1.00	1.00	1.00
Chief Plans Examiner	1.00	1.00	1.00	1.00
Civil Engineer	1.00	1.00	1.00	1.00
Electrical Chief Inspector	1.00	1.00	1.00	1.00
Electrical Inspector	4.00	4.00	4.00	4.00
Mechanical Chief Inspector	1.00	1.00	1.00	1.00
Mechanical Inspector	1.00	2.00	2.00	2.00
Permit Clerk	2.00	2.00	2.00	2.00
Plans Examiner	1.00	1.00	1.00	1.00
Plumbing Chief Inspector	0.00	0.00	0.00	0.00
Plumbing Inspector	1.00	1.00	1.00	1.00
Total Building Inspection	21.00	22.00	22.00	22.00

SAFETY

DIVISION: BUILDING INSPECTION

Responsible for inspecting all new buildings and alterations to existing facilities, receiving building and zoning code complaints, and issuing licenses and permits for building, plumbing, electrical and heating improvements.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	1,043,469	1,107,160	1,109,241	1,226,100
Fringe Benefits	357,987	355,271	391,741	433,070
Total: Personal Services	1,401,456	1,462,431	1,500,982	1,659,170
Other				
Direct Expenditures	47,897	45,595	580,469	40,500
Utilities	2,596	4,938	6,177	5,000
Insurance	7,145	7,294	7,272	7,560
Interfund Charges	91,818	74,736	71,872	63,360
Total: Other	149,456	132,563	665,790	116,420
Division Total:	1,550,912	1,594,994	2,166,772	1,775,590

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	1,550,912	1,594,994	2,166,772	1,775,590
Division Total:	1,550,912	1,594,994	2,166,772	1,775,590

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	21.000	22.000	20.000	23.000
Division Total:	21.000	22.000	20.000	23.000

COMMUNICATIONS

Kevin Read, Communications Manager

DESCRIPTION

The Communications Division is responsible for the acquisition, installation, maintenance, and repair of equipment to support the communication needs of City departments. Those needs are focused on, but not limited to, telephone, radio, 911, closed-circuit televisions, paging, mobile data computers, automatic vehicle locators, mobile bar code readers, and data networking communications. The division maintains an outside cable plant consisting of nearly 400 sheath miles and more than 6,100 wire miles of underground and aerial wires and telephone cables along with thousands of feet of fiber optic cables and hundreds of thousands of feet of wires in City buildings connecting all computers and telephones to the City's main frame and municipal telephone system. The division provides installation and maintenance service for the municipal fire alarm system, a network of nearly 200 fire alarm boxes located on City streets and within buildings to provide a direct communication path to the Akron Fire Department. The Communications Division also provides design, installation and maintenance services for security alarms in various City-owned buildings to protect against fire, intrusion, and the personal safety of City employees.

GOALS & OBJECTIVES

- Continue to pursue cost-cutting efforts to reduce overall telecommunications costs.
- Provide timely and efficient installation, maintenance, and repair services for all radio, telecommunications, video surveillance systems, voice processing and local area networks for all City divisions.
- Strive to maintain maximum accessibility to all the telecommunications systems and networks through an aggressive preventive maintenance program.
- Assist in planning and implementation of a 911 call-processing system to accommodate wireless 911 calls.
- Continue to expand the Regional Radio System to other entities throughout Summit County.
- Extend the fiber optic cable to meet the growing need for additional bandwidth and reduce maintenance costs associated with large-count copper cable.
- Pursue new technology in wireless communications and computer telephony integration.

SERVICE LEVELS

The Communications Division provided installation and infrastructure cabling and telecommunications equipment for the new Education Center at the Akron Zoo. Telecommunications and radio crews responded to over 4,400 requests for service in 2005. The division also added five 1GB fiber optic data circuits to the Triplett complex. It would cost approximately \$354,000 to lease this service annually. Two high-speed, leased data circuits connecting the Municipal Building telephone system to this Triplett complex was also replaced with City-owned circuits, saving the City an additional \$16,800 annually. The City switched cellular providers in 2005, saving over \$30,000.

The Communications Division was instrumental in planning, upgrading and programming the Regional Radio System. Over 4,000 radios have been programmed to operate on the system and thirteen additional communities have committed to using the Regional System. The City has assumed many responsibilities for maintaining the system, allowing for billing outside entities for services.

Telecommunications and radio systems have experienced minimal unscheduled downtime in 2005.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SAFETY:				
<i>Communications:</i>				
Communications Manager	0.00	1.00	1.00	1.00
Communications Supervisor	1.00	1.00	1.00	1.00
Communications Technician	7.00	5.00	5.00	5.00
Radio Communications Supervisor	1.00	1.00	1.00	1.00
Radio Technician	4.00	4.00	5.00	6.00
Secretary	2.00	2.00	2.00	2.00
Signal Line Foreman	1.00	1.00	1.00	1.00
Signal Lineworker	3.00	3.00	3.00	3.00
Total Communications	19.00	18.00	19.00	20.00

SAFETY

DIVISION: COMMUNICATIONS

Design, construct, and maintain radio and telephone communications systems and fire alarm signal systems for all City Departments.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	755,346	767,264	816,827	875,290
Fringe Benefits	295,610	345,408	297,143	344,050
Total: Personal Services	1,050,956	1,112,672	1,113,970	1,219,340
Other				
Direct Expenditures	347,950	396,109	546,722	486,610
Utilities	171,061	179,675	211,321	199,640
Debt Service	7,369	7,638	7,633	7,660
Insurance	11,140	11,297	10,694	11,580
State/County Charges	570	238	0	600
Rentals and Leases	0	32,000	28,980	30,000
Interfund Charges	217,067	52,038	52,344	47,050
Total: Other	755,157	678,995	857,694	783,140
Capital Outlay				
Capital Outlay	13,161	75,635	158,708	15,000
Total: Capital Outlay	13,161	75,635	158,708	15,000
Division Total:	1,819,274	1,867,302	2,130,372	2,017,480

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	1,350,089	1,372,121	1,410,929	1,506,480
Special Revenue Fund	0	75,635	144,900	0
Internal Service Fund	469,185	419,546	574,543	511,000
Division Total:	1,819,274	1,867,302	2,130,372	2,017,480

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	19.000	18.000	19.000	20.000
Division Total:	19.000	18.000	19.000	20.000

CORRECTIONS

George A. Romanoski, Deputy Mayor for Public Safety

DESCRIPTION

In 1994, the City entered into a contract with Summit County to provide for the detention of persons arrested in Akron on misdemeanor charges. The City also contracts with the Oriana House and Interval Brotherhood Home, both of which are non-profit organizations that provide drug and alcohol rehabilitation and confinement. In addition, the Oriana House provides home-incarceration and day-reporting programs for non-violent misdemeanant offenders along with case-management services such as the Family Violence Court. The attached budget represents the annual appropriation for these expenditures.

SAFETY

DIVISION: CORRECTIONS

The City contracts with Summit County to provide for the detention of persons arrested in Akron on misdemeanor charges.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Other				
Direct Expenditures	8,785,922	9,418,412	8,220,459	8,780,000
Total: Other	8,785,922	9,418,412	8,220,459	8,780,000
Division Total:	8,785,922	9,418,412	8,220,459	8,780,000

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	8,785,922	9,418,412	8,220,459	8,780,000
Division Total:	8,785,922	9,418,412	8,220,459	8,780,000

DISASTER SERVICES

George A. Romanoski, Deputy Mayor for Public Safety

DESCRIPTION

This division was created to provide funding for services in the unlikely event that some form of natural or other disaster occurred within the City. This divisional category represents the City's share of the disaster vehicle used by the Summit County Disaster Service Coordinator. The City pays the costs of repairs while the County pays for operating expenses. The attached budget represents the annual appropriation for these expenditures.

SAFETY

DIVISION: DISASTER SERVICES

This Division was created to provide funding for services in the unlikely event that some form of natural or other disaster was to occur within the City. The attached budget represents the annual appropriation for these expenditures.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Other				
Direct Expenditures	0	0	0	30,000
Utilities	435	0	0	0
Interfund Charges	135	513	137	500
Total: Other	570	513	137	30,500
Division Total:	570	513	137	30,500

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	570	513	137	30,500
Division Total:	570	513	137	30,500

POLICE/FIRE COMMUNICATIONS

Captain James Harris

DESCRIPTION

Police/Fire Communications serves as the City's emergency 911 dispatch center, providing dispatch service to both the Police and Fire Departments.

GOALS & OBJECTIVES

- Replace or modify the Uninterruptible Power Supply for the 911 Center.
- Replace computers and monitors.
- Hire and train eight new call-takers and dispatchers to fill vacancies.
- Work with the City of Akron Communications Division and Summit County Emergency Management Agency to provide the ability to determine the callback number and location for cell phone users requesting emergency response.

SERVICE LEVELS

During 2005, technicians were trained in utilizing the 311 Center as a back-up 911 Center. Seven new call-takers were also hired and trained. A digital countywide radio system was established, and equipment that records 911 calls was acquired and implemented.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
By Department:				
PUBLIC SAFETY:				
<i>Police-Fire Communications Center:</i>				
Computer Programmer Analyst	2.00	2.00	2.00	2.00
Fire Deputy Chief	1.00	1.00	1.00	1.00
Safety Communication Supervisor	7.00	6.00	5.00	6.00
Safety Communication Technician	56.00	51.00	47.00	48.00
Safety Communication Trainee	1.00	0.00	7.00	18.00
Secretary	1.00	2.00	2.00	2.00
Total Police-Fire Communications Center	68.00	62.00	64.00	77.00

SAFETY

DIVISION: POLICE/FIRE COMMUNICATIONS

Provide emergency 911 call dispatch services for the Police and Fire Departments.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	2,697,877	2,838,692	2,769,502	2,851,200
Fringe Benefits	971,031	1,058,020	1,046,650	1,212,530
Total: Personal Services	3,668,908	3,896,712	3,816,152	4,063,730
Other				
Direct Expenditures	326,634	259,926	298,362	227,450
Utilities	15,841	14,485	19,409	16,320
Insurance	1,385	1,400	1,194	1,420
Interfund Charges	106,277	82,938	51,480	125,700
Total: Other	450,137	358,749	370,445	370,890
Division Total:	4,119,045	4,255,461	4,186,597	4,434,620

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	4,116,634	4,255,461	4,186,597	4,434,620
Capital Projects Fund	2,411	0	0	0
Division Total:	4,119,045	4,255,461	4,186,597	4,434,620

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	68.000	62.000	64.000	77.000
Division Total:	68.000	62.000	64.000	77.000

TRAFFIC ENGINEERING
David Gasper, Traffic Engineer

DESCRIPTION

The Traffic Engineering Division is responsible for the safe and efficient movement of vehicles and pedestrians on the City of Akron's transportation system as well as assisting in the planning of additions or upgrades to that system. The division is also responsible for maintenance of the transportation system including bulb and sign replacements, painting, and accident repairs. Traffic Engineering also oversees the City's parking meter operations including revenue collections, ticket writing, and meter repair and/or replacement.

GOALS & OBJECTIVES

- Install two to four traffic signal or flasher intersections as needed.
- Continue evaluation and improvement of the divisional processes and procedures.
- Execute 10 to 20 safety upgrade projects.
- Renovate 75 to 80 intersections by upgrading traffic signal controllers and/or repainting signal heads in order to enhance Akron's traffic control system.
- Install 300 new electronic parking meters and provide additional enforcement in the Central Business District.

SERVICE LEVELS

During 2005, the Traffic Engineering Division installed five new signal installations. The division also manufactured 2,500 signs. During the year, crews striped over 300 miles of City streets and 27 miles of freeway. The parking meter section collected over \$442,000 in coins and issued over 18,000 parking tickets. The division also installed special signs and striping for the Air Show, Akron Arts Expo, All-American Soap Box Derby, NEC Invitational, and the Akron Road Runner Marathon.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SAFETY:				
<i>Traffic Engineering:</i>				
Cable & Line Utilityworker	0.00	1.00	1.00	1.00
Civil Engineer	1.00	1.00	1.00	1.00
Drafter	1.00	1.00	1.00	1.00
Electronics Technician	6.00	5.00	6.00	6.00
Parking Meter Foreman	1.00	1.00	1.00	1.00
Parking Meterworker	2.00	3.00	3.00	3.00
Secretary	2.00	1.00	1.00	1.00
Signal Line Foreman	1.00	0.00	1.00	1.00
Signal Lineworker	3.00	3.00	2.00	2.00
Traffic Engineer	1.00	1.00	1.00	1.00
Traffic Engineering Aide	1.00	1.00	1.00	1.00
Traffic Marker	7.00	7.00	7.00	7.00
Traffic Marking Foreman	1.00	1.00	1.00	1.00
Traffic Operations Supervisor	1.00	1.00	1.00	1.00
Traffic Sign Painter	1.00	1.00	1.00	1.00
Traffic Signal Supervisor	1.00	1.00	1.00	1.00
Traffic System Design Technician	1.00	1.00	1.00	1.00
Traffic Technician	1.00	1.00	1.00	1.00
Total Traffic Engineering	32.00	31.00	32.00	32.00

SAFETY

DIVISION: TRAFFIC ENGINEERING

Maintain the City's traffic and emergency signal system, street name signs, lane and crosswalk markings, and all parking meters.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	1,475,242	1,424,593	1,442,695	1,530,060
Fringe Benefits	512,407	627,435	517,512	576,230
Total: Personal Services	1,987,649	2,052,028	1,960,207	2,106,290
Other				
Direct Expenditures	234,221	198,167	226,695	397,220
Utilities	223,307	209,982	208,149	209,400
Insurance	16,418	15,623	14,791	15,120
Interfund Charges	182,140	174,122	156,795	155,790
Total: Other	656,086	597,894	606,430	777,530
Capital Outlay				
Capital Outlay	21,142	0	10,725	0
Total: Capital Outlay	21,142	0	10,725	0
Division Total:	2,664,877	2,649,922	2,577,362	2,883,820

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	1,488,733	1,404,250	1,481,809	1,488,220
Special Revenue Fund	1,176,144	1,245,672	1,095,553	1,395,600
Division Total:	2,664,877	2,649,922	2,577,362	2,883,820

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	18.000	18.000	18.000	18.000
Special Revenue Fund	14.000	13.000	14.000	14.000
Division Total:	32.000	31.000	32.000	32.000

WEIGHTS AND MEASURES
Dale M. Sroka, Acting Manager

DESCRIPTION

The primary function of the Weights and Measures Division is to see that equity prevails in all commercial transactions involving determination of quantity, the delivery of correct weight, the elimination of fraud and the enforcement of laws relative to weights and measures. Weights and Measures tests gasoline pumps, small scales in grocery stores, scanning devices, prescription balances, dairy measurements, prepackaged goods, and scales for weighing trucks in the City of Akron.

GOALS & OBJECTIVES

- Retest 25% of gasoline pumps in the City of Akron for correct fuel quality.
- Continue to ensure quality fuel for the citizens of the City of Akron by partnering with the Summit County Weights and Measures in the fuel quality program. Review results in December.
- Randomly test 25% of timing devices to determine if average error warrants further testing by October, 2006.

SERVICE LEVELS

During 2005, the Weights and Measures Division implemented a fuel quality testing program by partnering with Summit County. The division also completed the inspection of all gasoline service stations in the City of Akron. In addition, the division tested small scales, truck scales, batching plant scales, and tank truck meters. The division conducted package testing and scanner tests in stores and also did random testing of propane tanks.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SAFETY:				
<i>Weights & Measures:</i>				
Secretary	1.00	1.00	0.00	0.00
Weights & Measures Inspector	2.00	2.00	2.00	2.00
Weights & Measures Superintendent	1.00	1.00	1.00	1.00
Total Weights & Measures	4.00	4.00	3.00	3.00

SAFETY

DIVISION: WEIGHTS AND MEASURES

Responsible for checking accuracy of all measuring devices used for sales to the public.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	170,521	175,604	166,893	144,300
Fringe Benefits	57,340	61,161	93,165	53,980
Total: Personal Services	227,861	236,765	260,058	198,280
Other				
Direct Expenditures	3,221	3,064	12,007	9,400
Utilities	2,616	2,921	4,088	4,300
Insurance	1,191	1,216	1,212	1,260
Interfund Charges	13,641	9,612	7,788	7,560
Total: Other	20,669	16,813	25,095	22,520
Division Total:	248,530	253,578	285,153	220,800

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	248,530	253,578	285,153	220,800
Division Total:	248,530	253,578	285,153	220,800

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	4.000	4.000	3.000	3.000
Division Total:	4.000	4.000	3.000	3.000

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Public Service



DEPARTMENT OF PUBLIC SERVICE
Gerald Holland, Director of Public Service
John Valle, Deputy Director of Public Service
Jeff Fusco, Deputy Director of Public Service

DESCRIPTION

The Department of Public Service is the largest City of Akron department and is staffed with more than 35% of the municipal workforce. The department provides water and sewer utilities, maintains streets, parks, public facilities and the motorized equipment fleet, and picks up waste and recyclable materials. This department also provides all recreational services and performs all engineering activities. In addition, both municipal golf courses and the City-owned airport are part of this department.

BUDGET COMMENTS

The 2006 Operating Budget funds 864 full-time positions and provides adequate resources to operate the various divisions within the department. Funding levels have been established in coordination with the City's overall goal of conservative fiscal responsibility.

SERVICE

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
AIRPORT	1,048,209	822,705	857,709	1,007,470
BUILDING MAINTENANCE	4,305,119	4,679,004	4,676,044	4,724,290
CUSTOMER SERVICE	1,114,002	1,125,012	1,091,535	768,740
ENGINEERING BUREAU	9,534,191	9,814,306	9,602,933	10,677,550
ENGINEERING SERVICES	265,277	289,336	283,878	289,430
GOLF COURSE	1,599,273	1,255,061	1,815,718	1,575,080
HIGHWAY MAINTENANCE	11,699,805	10,016,768	9,660,519	9,843,390
LANDFILL	6,200	15,178	2,339,392	0
MOTOR EQUIPMENT	7,446,818	7,655,378	8,826,148	7,206,040
OFF-STREET PARKING	4,683,947	4,603,001	4,842,510	4,952,920
OIL AND GAS	190,628	245,753	243,999	517,810
PARKS MAINTENANCE	3,553,430	3,298,148	3,255,381	3,580,170
PLANS AND PERMITS	317,893	255,861	250,737	282,200
PUBLIC WORKS ADMINISTRATION	576,054	578,736	518,639	570,140
RECREATION	4,129,684	4,239,983	4,500,310	4,289,740
RECYCLING	873,453	862,992	1,064,922	945,230
SANITATION	8,338,336	8,980,875	8,994,650	8,976,360
SERVICE DIRECTOR'S OFFICE	893,595	879,722	965,406	860,190
SEWER	34,711,030	35,609,296	37,340,045	49,888,200
STREET and HIGHWAY LIGHTING	1,593,238	3,295,351	4,318,822	6,125,620
STREET CLEANING	5,103,734	5,428,803	4,984,172	5,535,510
WATER	43,930,055	42,470,810	43,614,811	46,817,800
CUSTOMER SERVICE REQUEST	0	375,603	730,721	760,980
PUBLIC SERVICE - NON-OPERATING	128,286,703	135,408,863	104,245,495	84,590,500
Total for Department:	274,200,674	282,206,545	259,024,496	254,785,360

SERVICE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	37,809,591	38,039,275	37,320,942	39,295,340
Fringe Benefits	13,459,367	13,869,513	14,196,622	15,406,210
Total: Personal Services	51,268,958	51,908,788	51,517,564	54,701,550
Other				
Direct Expenditures	51,514,506	51,370,545	52,733,762	59,397,830
Utilities	10,309,750	11,105,523	10,914,263	21,346,610
Debt Service	22,380,403	66,182,002	50,164,900	25,600,230
Insurance	1,012,661	1,027,583	859,392	1,010,810
State/County Charges	751,382	1,309,055	1,156,445	1,712,570
Rentals and Leases	4,345,306	4,499,703	450,794	915,380
Interfund Charges	54,815,089	37,855,728	38,921,698	33,478,380
Total: Other	145,129,097	173,350,139	155,201,254	143,461,810
Capital Outlay				
Capital Outlay	77,802,619	56,947,618	52,305,678	56,622,000
Total: Capital Outlay	77,802,619	56,947,618	52,305,678	56,622,000
Total for Department:	274,200,674	282,206,545	259,024,496	254,785,360

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 2006

	Personal Services	Other	Capital Outlay	Total
General Fund	13,593,550	13,379,930		26,973,480
Special Revenue Fund	9,027,940	44,163,360	11,322,000	64,513,300
Capital Projects Fund	290,000	17,651,000	24,230,000	42,171,000
Enterprise Fund	23,657,690	58,636,300	21,020,000	103,313,990
Internal Service Fund	8,132,370	9,631,220	50,000	17,813,590
Total for Department:	54,701,550	143,461,810	56,622,000	254,785,360

SERVICE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	25,166,408	25,752,631	26,500,901	26,973,480
Special Revenue Fund	66,743,680	73,181,192	43,700,923	64,513,300
Capital Projects Fund	76,774,011	65,913,996	67,051,941	42,171,000
Enterprise Fund	88,462,146	100,090,482	104,418,163	103,313,990
Internal Service Fund	16,981,009	17,268,244	17,352,568	17,813,590
Trust and Agency Fund	73,420	0	0	0
Total for Department:	274,200,674	282,206,545	259,024,496	254,785,360

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	192.000	201.500	191.500	204.500
Special Revenue Fund	125.000	121.500	118.500	125.500
Enterprise Fund	351.000	343.000	328.000	364.000
Internal Service Fund	124.000	110.000	107.000	114.000
Total for Department:	792.000	776.000	745.000	808.000

AIRPORT

Stephen A. Dubetz, P.E., P.S., Manager

DESCRIPTION

The Airport Division, which falls under the supervision of the City's Public Works Bureau, is responsible for running the day-to-day operations and maintenance of the Akron Fulton International Airport. In addition to the daily maintenance of the runways, field, lights, and buildings, the division is also responsible for collecting rental revenues and tie-down fees. The Airport Division also acts as a liaison among the City, the State Department of Aviation, and the Federal Aviation Administration when filing grant applications and on matters pertaining to airport improvement, development, and safety.

GOALS & OBJECTIVES

- Complete an Airport Layout Plan update for FAA review by June 30, 2006.
- Formalize Airport rules for through-the-fence operations, hull insurance, sky divers, hot air balloons, ultra lights, sport and standard aircraft by December 31, 2006.

SERVICE LEVELS

The Airport Division hosted a successful air show in 2005, drawing more than 50,000 visitors.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Airport:</i>				
Account Clerk	1.00	1.00	1.00	1.00
Airport Maintenance Worker	2.00	2.00	2.00	2.00
Airport Operations Agent	1.00	1.00	1.00	1.00
Airport Supervisor	1.00	1.00	0.00	1.00
Traffic Marker	1.00	1.00	1.00	1.00
Total Airport	6.00	6.00	5.00	6.00

SERVICE

DIVISION: AIRPORT

Operation and maintenance of Airport, including runways, fields, lights and buildings.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	261,175	267,752	228,192	250,110
Fringe Benefits	86,672	91,806	177,469	95,020
Total: Personal Services	347,847	359,558	405,661	345,130
Other				
Direct Expenditures	69,532	60,601	205,819	167,670
Utilities	11,597	10,992	15,015	16,360
Insurance	20,568	32,759	21,104	22,000
Interfund Charges	405,739	264,139	210,110	286,310
Total: Other	507,436	368,491	452,048	492,340
Capital Outlay				
Capital Outlay	192,926	94,656	0	170,000
Total: Capital Outlay	192,926	94,656	0	170,000
Division Total:	1,048,209	822,705	857,709	1,007,470

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	260,775	244,288	306,614	340,220
Special Revenue Fund	161,690	0	0	0
Capital Projects Fund	85,000	0	0	0
Enterprise Fund	540,744	578,417	551,095	667,250
Division Total:	1,048,209	822,705	857,709	1,007,470

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
Enterprise Fund	6.000	6.000	5.000	6.000
Division Total:	6.000	6.000	5.000	6.000

BUILDING MAINTENANCE DIVISION

Gary Arman, Manager

DESCRIPTION

The Building Maintenance Division is responsible for the maintenance of all City-owned buildings, park buildings, recreation equipment and parking decks.

GOALS & OBJECTIVES

- Increase the frequency of the air filter changes for the HVAC equipment.
- Maintain the overall cleanliness of the City's downtown buildings at 75% or better.
- Develop and implement safety programs for City employees and facilities.

SERVICE LEVELS

In 2005, the Building Maintenance Division completed various improvements and daily maintenance to the City's 3,561,000 sq. ft. of public facilities. The division also prepared 46 playgrounds, 53 tennis courts, 50 basketball courts, and 3 swimming pools for summer-time activities.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Building Maintenance:</i>				
Building Electrician	2.00	2.00	2.00	2.00
Building Maintenance Foreman	1.00	1.00	1.00	1.00
Custodial Foreman	1.00	1.00	1.00	1.00
Custodian	13.00	13.00	11.00	14.00
Facilities & Maintenance Supervisor	1.00	1.00	1.00	1.00
Facilities Maintenance Manager	1.00	1.00	1.00	1.00
Heating & Air Conditioning Repairer	2.00	2.00	2.00	2.00
Maintenance Repairer	5.00	5.00	5.00	6.00
Secretary	2.00	2.00	1.00	1.00
Semi-Skilled Laborer	2.00	2.00	2.00	2.00
Watershed Property Maintenance Worker	1.00	1.00	1.00	1.00
Total Building Maintenance	31.00	31.00	28.00	32.00

SERVICE

DIVISION: BUILDING MAINTENANCE

Provide total and partial maintenance for City-owned buildings, park buildings, recreation equipment and parking decks.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	1,127,331	1,085,229	1,062,657	1,271,670
Fringe Benefits	464,080	482,248	449,106	518,740
Total: Personal Services	1,591,411	1,567,477	1,511,763	1,790,410
Other				
Direct Expenditures	1,359,121	1,482,143	1,482,209	1,505,650
Utilities	1,119,337	1,210,605	1,203,590	1,188,310
Insurance	17,822	18,894	43,337	56,000
State/County Charges	57,522	148,359	127,298	145,000
Rentals and Leases	71	0	6,061	0
Interfund Charges	159,835	251,526	301,786	38,920
Total: Other	2,713,708	3,111,527	3,164,281	2,933,880
Division Total:	4,305,119	4,679,004	4,676,044	4,724,290

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	3,320,458	3,276,576	3,096,567	3,358,680
Special Revenue Fund	984,661	1,402,428	1,579,477	1,365,610
Division Total:	4,305,119	4,679,004	4,676,044	4,724,290

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	30.000	29.500	26.500	30.500
Special Revenue Fund	1.000	1.500	1.500	1.500
Division Total:	31.000	31.000	28.000	32.000

CUSTOMER SERVICE

Dale M. Sroka, Acting Manager

DESCRIPTION

Since the launch of the Customer Service Request Call Center in 2004, the Customer Service Division focuses mainly on providing the City's animal control services, coordinating special projects, and enforcing and administering nuisance control ordinances such as those pertaining to weed control, graffiti, and junk vehicles.

GOALS & OBJECTIVES

- Promote responsible pet ownership.
- Conduct low-cost micro-chipping of dogs and cats in partnership with the Humane Society and the operators of the dog park.
- Refine and improve customer service response methods and procedures as used by nuisance enforcement.
- Pilot the program for a "one-stop shop" named City Central.

SERVICE LEVELS

The Customer Service Division handled 14,000 service-related complaints for junk cars, high weeds and animal control.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Customer Service:</i>				
Animal Control Warden	4.00	3.00	3.00	3.00
Customer Complaint Clerk	4.00	0.00	0.00	0.00
Customer Service Administrator	1.00	1.00	0.00	0.00
Customer Services Coordinator	1.00	1.00	1.00	1.00
Customer Service Inspector	2.00	2.00	2.00	2.00
Customer Service Request Agent	0.00	4.00	4.00	0.00
Messenger	1.00	0.00	0.00	0.00
Public Projects Crew Leader	2.00	2.00	2.00	2.00
Secretary	1.00	1.00	0.00	0.00
Total Customer Service	16.00	14.00	12.00	8.00

SERVICE

DIVISION: CUSTOMER SERVICE

Resource center for public service information requests, complaints, and special projects. The Division has been part of an effort to consolidate similar services; therefore, four positions were transferred to other divisions.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	541,485	580,851	514,066	353,590
Fringe Benefits	199,090	232,514	267,235	139,540
Total: Personal Services	740,575	813,365	781,301	493,130
Other				
Direct Expenditures	205,634	203,219	224,745	185,850
Utilities	1,352	2,423	2,995	2,500
Insurance	7,939	8,104	8,080	8,400
Interfund Charges	158,502	97,901	74,414	78,860
Total: Other	373,427	311,647	310,234	275,610
Division Total:	1,114,002	1,125,012	1,091,535	768,740

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	976,933	963,852	943,306	610,760
Special Revenue Fund	137,069	161,160	148,229	157,980
Division Total:	1,114,002	1,125,012	1,091,535	768,740

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	14.000	12.000	10.000	6.000
Special Revenue Fund	2.000	2.000	2.000	2.000
Division Total:	16.000	14.000	12.000	8.000

CUSTOMER SERVICE REQUEST DIVISION

311/CONTACT CENTER

Dale M. Sroka, Acting Manager

The Customer Service Request Division provides a three-digit (311) single point of contact for requests regarding information and City services. The division serves both internal and external customers, facilitating the flow of information to the appropriate destination. The division's computer resources can also be utilized as a historical database and work management tool.

GOALS & OBJECTIVES

- Promote the use of the Motorola CSR application at Licenses and Assessments by March 30, 2006, and by 911 Center employees by April 30, 2006.
- Implement a program to solicit feedback in order to evaluate customer satisfaction with service provided by the Contact Center by June 30, 2006.
- By April 30, 2006, establish an on-going program in collaboration with the Trainer at Safety Communications for orientation of 911 technicians regarding the operation of the Contact Center.
- Throughout 2006, identify additional opportunities to support the Public Utilities Bureau and the Akron Police Department through information collection technology.

SERVICE LEVELS

In 2005, the Customer Service Request Agents at the Contact Center assumed Animal Control Warden dispatch. CSR integration was expanded into the Public Utilities Bureau's Water Business Office and the Health Department Nursing Division.

STAFFING

The Customer Service Request Division was established in June, 2004. Below is listed the budgeted full-time permanent staffing levels for 2006:

	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
By Department:				
PUBLIC SERVICE:				
<i>Customer Service Request:</i>				
Council Aide	0.00	1.00	1.00	1.00
Customer Service Request Agent	0.00	13.00	12.00	12.00
Lab Analyst II Wastewater	0.00	1.00	1.00	1.00
Total Customer Service Request	0.00	15.00	14.00	14.00

SERVICE

DIVISION: CUSTOMER SERVICE REQUEST

Operation of 311 call center for non-emergency requests.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	0	235,762	473,778	482,500
Fringe Benefits	0	99,933	210,166	220,980
Total: Personal Services	0	335,695	683,944	703,480
Other				
Direct Expenditures	0	6,241	22,931	30,500
Utilities	0	14,484	12,543	15,000
Insurance	0	0	404	420
Interfund Charges	0	19,183	10,899	11,580
Total: Other	0	39,908	46,777	57,500
Division Total:	0	375,603	730,721	760,980

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	0	375,603	730,721	760,980
Division Total:	0	375,603	730,721	760,980

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	0.000	15.000	14.000	14.000
Division Total:	0.000	15.000	14.000	14.000

ENGINEERING BUREAU
David Celik, City Engineer

DESCRIPTION

The Akron Engineering Bureau (AEB) is responsible for the design and construction activities related to City streets, sidewalks, sewer and water utilities, bridges, facilities, and properties.

GOALS & OBJECTIVES

- Update the form letters and other sections of the Consultant Contracts Processing Procedures Manual.
- As a continuation of a 2005 goal, the Environmental Division will expand its participation in area-wide watershed projects in the Cuyahoga River watershed and Tuscarawas River watershed. At a minimum, participation will include the following watershed activities: three county MetroParks activities, Summit County PIPE NPDES Storm Water, Brecksville Dam removal, Tuscarawas River Storm Water Team, and Cuyahoga Valley Communities Council (CVCC).
- Update the sewer underground record maps with as-built project information. All new as-built information will be added as it becomes available. The information from 20 backlogged projects will be added by December 31, 2006.

SERVICE LEVELS

In 2005, the Engineering Bureau was successful in attracting outside funds for construction projects. The City received federal funds of more than \$10 million in the new SAFETEA-LU Transportation Act for the transportation projects. The bureau was also successful with Ohio Public Works Commission applications for 14 public improvement projects throughout the City.

The Engineering Bureau bid over \$18.5 million worth of projects and processed almost \$36 million in contractor and consultant payments. Some of the notable projects include: continued construction of the CSO Rack 40/31 project, Cascade Locks Bikeway, Hope VI public improvements to support the AMHA housing initiative, Hickory Street development, and the Bettes Corners bridge. The bureau is also providing construction inspection services for the reconstruction of US 224. In addition to these and the other projects in the Capital Budget, the Engineering Bureau administered 14 emergency projects; most notable was the renovation of a former Brown-Graves building for the Biz-Mat waste-handling facility

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Engineering Bureau:</i>				
Account Clerk	2.00	2.00	1.00	1.00
Applications Programmer	2.00	1.00	1.00	1.00
Architectural Designer	1.00	1.00	1.00	1.00
Cartographer	1.00	1.00	1.00	1.00
City Arborist & Horticulturist	1.00	1.00	1.00	1.00
City Engineer	1.00	1.00	1.00	1.00
Civil Engineer	15.00	11.00	12.00	12.00
Construction Materials Lab Supervisor	1.00	1.00	1.00	1.00
Drafter	1.00	1.00	2.00	2.00
Engineering Admin. Services Manager	1.00	1.00	1.00	1.00
Engineering Construction Manager	1.00	1.00	1.00	1.00
Engineering Design Manager	1.00	1.00	1.00	1.00
Engineering Environmental Manager	1.00	1.00	1.00	1.00
Engineering Project Coordinator	5.00	6.00	6.00	6.00
Engineering Technician	34.00	30.00	26.00	26.00
Landscape Technician	1.00	1.00	1.00	1.00
Secretary	4.00	3.00	2.00	2.00
Senior Engineer	2.00	3.00	3.00	3.00
Survey Party Chief	0.00	1.00	1.00	1.00
Survey Projects Supervisor	1.00	1.00	1.00	1.00
Surveyor	1.00	1.00	2.00	2.00
Surveyor Aide/Technician	2.00	1.00	1.00	1.00
Total Engineering Bureau	79.00	71.00	68.00	68.00

SERVICE

DIVISION: ENGINEERING BUREAU

Design and construction activities related to City streets, sidewalks, bridges and facilities, and properties.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	4,179,496	4,233,144	4,144,275	4,159,550
Fringe Benefits	1,302,844	1,319,562	1,280,572	1,523,160
Total: Personal Services	5,482,340	5,552,706	5,424,847	5,682,710
Other				
Direct Expenditures	129,680	181,494	124,551	839,250
Utilities	17,792	18,425	17,781	19,800
Debt Service	20,267	21,004	20,988	21,010
Insurance	13,496	13,777	12,928	13,020
Interfund Charges	3,865,016	4,011,614	4,001,838	4,101,760
Total: Other	4,046,251	4,246,314	4,178,086	4,994,840
Capital Outlay				
Capital Outlay	5,600	15,286	0	0
Total: Capital Outlay	5,600	15,286	0	0
Division Total:	9,534,191	9,814,306	9,602,933	10,677,550

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Special Revenue Fund	0	0	22,028	20,000
Internal Service Fund	9,534,191	9,814,306	9,580,905	10,657,550
Division Total:	9,534,191	9,814,306	9,602,933	10,677,550

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
Internal Service Fund	79.000	71.000	68.000	68.000
Division Total:	79.000	71.000	68.000	68.000

ENGINEERING SERVICES DIVISION

Stephen A. Dubetz, P.E., P.S., Manager

DESCRIPTION

The Engineering Services Division includes Civil Engineering, Landfill, Oil and Gas and Street and Highway Lighting Sections. The division provides civil and electrical engineering for the operation and maintenance of City streets, expressways, parks, and airport. It also provides administrative services for the City's natural gas well operations, oil and gas mineral rights leasing, and landfill operations.

GOALS & OBJECTIVES

- Review drawings from the maintenance perspective when requested by Plans and Permits, Planning, and/or the Bureau of Engineering and issue comments within five business days of receipt.

SERVICE LEVELS

In 2005, the Civil Engineering Section of the Engineering Services Division reviewed and issued comments on 426 sets of drawings, with 290 (68%) completed within five working days.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
By Department:				
PUBLIC SERVICE:				
<i>Engineering Services:</i>				
Engineering Technician	2.50	2.50	2.50	2.50
Public Works Engineering Services Manager	0.50	0.50	0.50	0.50
Surveyor Aide	0.50	0.50	0.50	0.50
Total Engineering Services	3.50	3.50	3.50	3.50

SERVICE

DIVISION: ENGINEERING SERVICES

Responsible for the administration of the Landfill, Oil and Gas, Street Lighting Divisions and the former Resource Bureau.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	182,432	190,915	200,356	199,990
Fringe Benefits	53,369	58,404	61,397	67,670
Total: Personal Services	235,801	249,319	261,753	267,660
Other				
Direct Expenditures	10,199	12,845	7,948	8,990
Utilities	0	0	86	100
Insurance	0	0	1,212	1,260
Interfund Charges	19,277	27,172	12,879	11,420
Total: Other	29,476	40,017	22,125	21,770
Division Total:	265,277	289,336	283,878	289,430

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	66,856	67,050	71,267	72,360
Special Revenue Fund	198,421	222,286	212,611	217,070
Division Total:	265,277	289,336	283,878	289,430

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	1.000	1.000	1.000	1.000
Special Revenue Fund	2.500	2.500	2.500	2.500
Division Total:	3.500	3.500	3.500	3.500

GOLF COURSE DIVISION

Larry Zimmerman, Superintendent

DESCRIPTION

The Golf Course Division owns and operates the J. Edward Good Park Golf Course and the Mud Run Golf Course and Training Facility. The Good Park golf course is an 18-hole facility with a pro-shop, clubhouse, and full banquet facilities to accommodate golf outings. The Mud Run Golf Course is a 9-hole course that is home to the First Tee of Akron program. The amenities include a clubhouse with a pro-shop, snack bar and banquet facility. The Training Facility includes a driving range and several practice greens and chipping areas.

GOALS & OBJECTIVES

- Have a new rate structure in place by February 15, 2006.
- Develop a promotion with Mud Run Golf Course by April 15, 2006.
- Hire a contractor to trim, shape and remove trees by June 1, 2006.
- At Mud Run Golf Course, create two new morning leagues by May 1, 2006, and schedule at least 25 outings by October 15, 2006.
- At Mud Run Golf Course, develop course usage with input from the new First Tee director as soon as he is available.

SERVICE LEVELS

In 2005, Good Park hosted many special events including the Good Park Junior Tournament, the Summit County Amateur, and the State High School Sectional Golf Tournament. The Mud Run Golf Course and Training Facility hosted the Northern Ohio P.G.A. Junior Pups Championship Tournament and many local high school golf matches.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Golf Course:</i>				
Golf Course Maintenance Worker	2.00	3.00	3.00	3.00
Golf Course Manager	0.00	1.00	1.00	1.00
Golf Operations Coordinator	0.00	1.00	1.00	1.00
Golf Course Superintendent	1.00	0.00	0.00	0.00
Golf Course Supervisor	1.00	0.00	0.00	0.00
Greenskeeper	1.00	1.00	1.00	1.00
Total Golf Course	5.00	6.00	6.00	6.00

SERVICE

DIVISION: GOLF COURSE

Operate the J. Edward Goodpark and Mud Run golf courses.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	552,335	595,426	604,054	608,470
Fringe Benefits	124,323	169,371	185,521	202,650
Total: Personal Services	676,658	764,797	789,575	811,120
Other				
Direct Expenditures	236,309	279,729	334,206	267,730
Utilities	145,151	121,771	98,686	108,970
Debt Service	106,304	0	0	0
Insurance	3,524	4,277	3,643	4,660
State/County Charges	0	0	1,215	1,300
Rentals and Leases	56,141	65,828	53,884	70,000
Interfund Charges	366,976	18,659	316,769	311,300
Total: Other	914,405	490,264	808,403	763,960
Capital Outlay				
Capital Outlay	8,210	0	217,740	0
Total: Capital Outlay	8,210	0	217,740	0
Division Total:	1,599,273	1,255,061	1,815,718	1,575,080

DIVISION SOURCES OF FUNDS

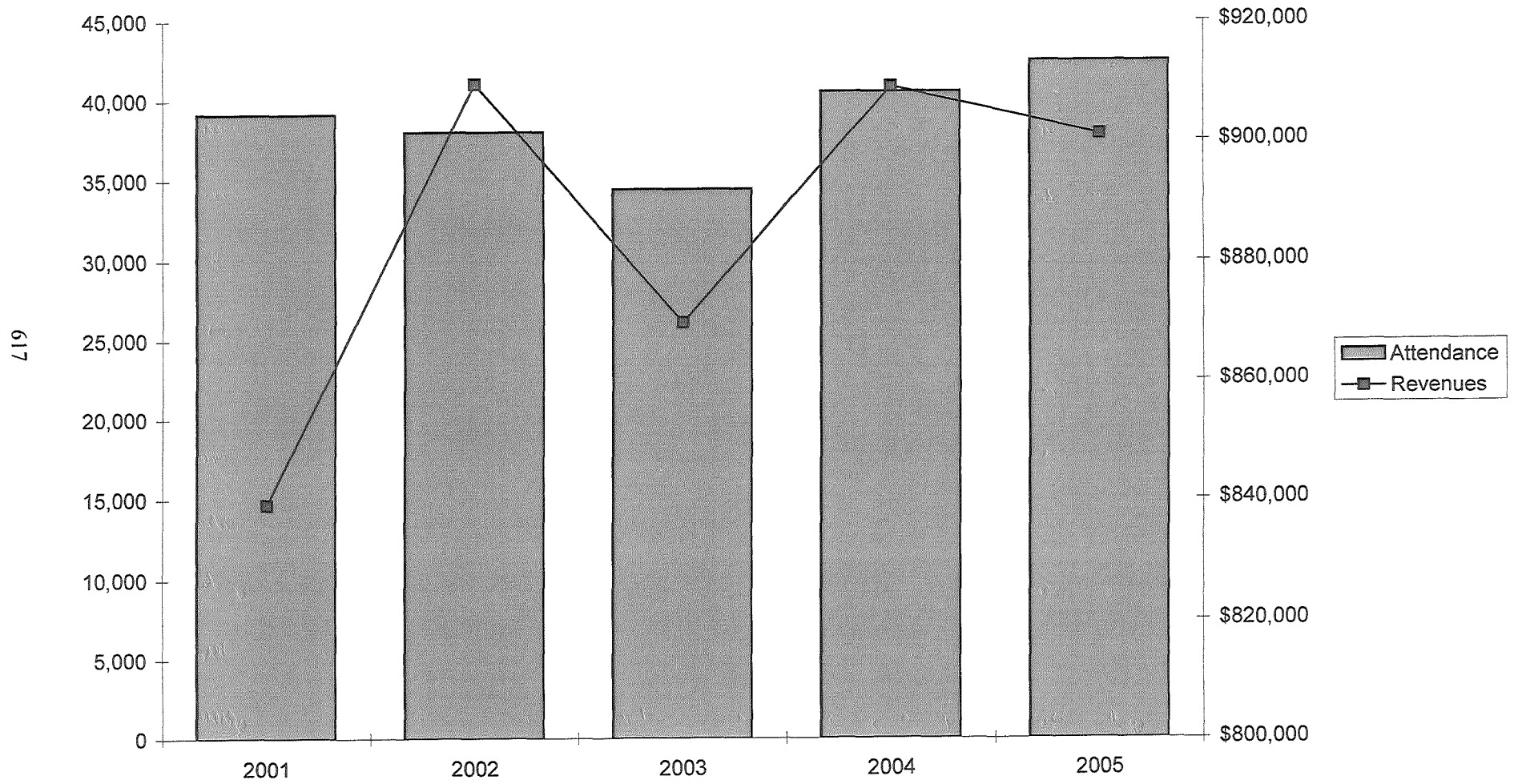
	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	330,000	0	280,000	288,000
Special Revenue Fund	0	0	234,358	0
Enterprise Fund	1,269,273	1,255,061	1,301,360	1,287,080
Division Total:	1,599,273	1,255,061	1,815,718	1,575,080

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
Enterprise Fund	5.000	6.000	6.000	6.000
Division Total:	5.000	6.000	6.000	6.000

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GOLF COURSE ATTENDANCE & REVENUES



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HIGHWAY MAINTENANCE

Joseph A. Asher, Superintendent

DESCRIPTION

The Highway Maintenance Division is responsible for maintaining approximately 900 miles of streets, expressways, and bridges within the City of Akron. This work includes fence and guardrail maintenance, pavement repairs, mowing, bridge maintenance, sealing, crack sealing, resurfacing, and snow and ice control. In addition, Highway Maintenance performs street restoration repairs for the City's Water and Sewer Divisions and maintains the thousands of shrubs and plants that have been planted along the City's expressway system in recent years.

GOALS & OBJECTIVES

- Prepare the 2006 Resurfacing Program for City Council approval by March 30, 2006.
- Provide one round of cleaning the 310 expressway system inlets by October 1, 2006.
- Plan and execute 50 permanent repairs to asphalt streets with pavement rating above 70 no later than November 15, 2006.
- Provide six complete rounds of sweeping the expressway system by October 30, 2006.
- Provide employees' training in the proper set up of work zones, flagging, and traffic control.
- Apply pre-emergent to all guardrails, fence lines, and plant beds throughout the expressway system no later than April 30, 2006.
- Provide the mowing of the expressway areas to maintain a 4" to 6" grass height or eight complete rounds of the expressway system by November 1, 2006.
- Utilize strip patching to reduce the maintenance of recurring potholes by October 30, 2006.
- Perform a complete round of permit restorations throughout the City by October 30, 2006.

SERVICE LEVELS

During 2005, the Highway Maintenance Division restored over 1,000 utility street openings; made 50 permanent pavement repairs; crack-sealed streets that were resurfaced within the past four years; reduced the equipment inventory by three pieces; cleaned 310 expressway system storm water inlets; swept the expressway system eight complete rounds; trained employees in work zone safety, provided fourteen rounds of tractor mowing of grass on the expressway system; and strip-patched over a dozen streets to reduce maintenance by eliminating re-occurring pothole complaints. Additionally, the Highway Maintenance Division resolved over 4,000 Council and Citizen Work Requests ranging from patching potholes to drainage issues. The division also administered the resurfacing contract throughout the City of Akron.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Highway Maintenance:</i>				
Equipment Operator	17.00	16.00	17.00	17.00
Highway Maintenance Emergency Worker	2.00	1.00	2.00	2.00
Highway Maintenance Foreman	6.00	6.00	3.00	9.00
Highway Maintenance Superintendent	1.00	1.00	1.00	1.00
Highway Maintenance Supervisor	1.00	1.00	1.00	1.00
Landfill Supervisor	1.00	1.00	0.00	1.00
Landscaper	8.00	7.00	5.00	5.00
Maintenance Repairer	1.00	1.00	1.00	1.00
Mason	4.00	4.00	4.00	4.00
Master Equipment Operator	3.00	2.00	2.00	2.00
Parks Maintenance Foreman	0.00	0.00	1.00	0.00
Public Works Supervisor	2.50	1.50	3.50	1.50
Secretary	1.00	1.00	1.00	1.00
Semi-Skilled Laborer	31.00	30.00	27.00	29.00
Storekeeper	1.00	1.00	1.00	1.00
Stores Clerk	1.00	1.00	0.00	0.00
Total Highway Maintenance	80.50	74.50	69.50	75.50

SERVICE

DIVISION: HIGHWAY MAINTENANCE

Maintain approximately 900 miles of streets, expressway and bridges, including fence-guardrail maintenance, pavement repairs, mowing, bridge maintenance, crack sealing, resurfacing, sealing, and snow and ice control.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	3,639,495	3,712,945	3,615,917	3,697,260
Fringe Benefits	1,553,083	1,423,908	1,381,840	1,434,440
Total: Personal Services	5,192,578	5,136,853	4,997,757	5,131,700
Other				
Direct Expenditures	1,413,597	1,115,035	892,730	801,250
Utilities	99,145	113,278	140,090	153,940
Debt Service	52,507	54,419	54,379	54,450
Insurance	57,063	60,640	56,090	61,300
Rentals and Leases	24,535	17,058	13,154	28,850
Interfund Charges	3,301,544	3,425,855	3,377,335	3,611,900
Total: Other	4,948,391	4,786,285	4,533,778	4,711,690
Capital Outlay				
Capital Outlay	1,558,836	93,630	128,984	0
Total: Capital Outlay	1,558,836	93,630	128,984	0
Division Total:	11,699,805	10,016,768	9,660,519	9,843,390

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	1,800,000	1,800,000	1,900,030	2,000,000
Special Revenue Fund	9,899,805	8,216,768	7,760,489	7,843,390
Division Total:	11,699,805	10,016,768	9,660,519	9,843,390

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
Special Revenue Fund	80.500	74.500	69.500	75.500
Division Total:	80.500	74.500	69.500	75.500

SERVICE

DIVISION: LANDFILL

Disposal of solid waste. On November 9, 1998, the City of Akron turned over operations of the Hardy Road Landfill to Akron Regional Landfill, Inc.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Other				
Direct Expenditures	4,623	6,501	2,330,329	0
Debt Service	0	0	2,764	0
Insurance	0	0	310	0
Interfund Charges	1,577	8,677	5,989	0
Total: Other	6,200	15,178	2,339,392	0
Division Total:	6,200	15,178	2,339,392	0

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Special Revenue Fund	6,200	15,178	2,339,392	0
Division Total:	6,200	15,178	2,339,392	0

MOTOR EQUIPMENT BUREAU
Jeffrey A. Walck, Equipment Shop Supervisor

DESCRIPTION

The Motor Equipment Bureau is responsible for the maintenance and repair of the City's motorized equipment fleet. The bureau operates three locations to maintain the 1,900 piece fleet. The bureau provides fuel to all City vehicles and sells fuel to county and other miscellaneous operations. The bureau participates in the acquisition of new City equipment by assessing needs, developing specifications, analyzing competitive bids, and recommending purchases.

GOALS & OBJECTIVES

- In the Parts Room, bar code and add minimum/maximum stocking levels by the end of the third quarter of 2006.
- Develop a procedure for seasonal equipment to take care of maintenance and organization of equipment before it is needed by the end of the third quarter of 2006.
- Develop a monthly inspection for all Public Works dump trucks by the end of the second quarter of 2006.
- Revise time standards for preventive maintenance by the end of the third quarter of 2006.
- Develop a Customer Brochure by the end of the third quarter of 2006.

SERVICE LEVELS

In 2005, Motor Equipment recognized exceptional work performance on a monthly basis by writing commendation letters to the deserving employees.

Motor Equipment put together a web page for informational services on the intranet. Parts Room personnel reduced in-stock inventory by 5% and started to add minimum/maximum-stocking levels.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Motor Equipment:</i>				
Account Clerk	1.00	1.00	1.00	1.00
Equipment Mechanic	19.00	17.00	16.00	19.00
Equipment Mechanic Foreman	3.00	2.00	3.00	3.00
Equipment Serviceworker	5.00	3.00	5.00	5.00
Equipment Shop Supervisor	0.00	0.00	1.00	1.00
Equipment Storekeeper	1.00	1.00	1.00	1.00
Garage Attendant	1.00	1.00	1.00	1.00
Master Equipment Mechanic	7.00	7.00	6.00	7.00
Master Equipment Mechanic Foreman	2.00	2.00	1.00	2.00
Motor Equipment Manager	1.00	1.00	1.00	1.00
Sanitation Serviceworker	1.00	1.00	0.00	1.00
Secretary	2.00	1.00	1.00	2.00
Storekeeper	1.00	1.00	1.00	1.00
Welder	1.00	1.00	1.00	1.00
Total Motor Equipment	45.00	39.00	39.00	46.00

SERVICE

DIVISION: MOTOR EQUIPMENT

Maintenance, repair and preventative maintenance of City equipment.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	1,888,597	1,807,958	1,646,437	1,736,000
Fringe Benefits	766,302	810,179	680,009	713,660
Total: Personal Services	2,654,899	2,618,137	2,326,446	2,449,660
Other				
Direct Expenditures	3,888,146	4,308,453	4,940,096	4,303,200
Utilities	93,052	104,062	79,807	113,900
Debt Service	47,946	47,327	1,048,126	47,230
Insurance	13,189	11,782	11,206	13,980
Rentals and Leases	0	0	21,349	0
Interfund Charges	214,548	185,275	138,373	178,070
Total: Other	4,256,881	4,656,899	6,238,957	4,656,380
Capital Outlay				
Capital Outlay	535,038	380,342	260,745	100,000
Total: Capital Outlay	535,038	380,342	260,745	100,000
Division Total:	7,446,818	7,655,378	8,826,148	7,206,040

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Special Revenue Fund	0	201,440	1,054,485	50,000
Internal Service Fund	7,446,818	7,453,938	7,771,663	7,156,040
Division Total:	7,446,818	7,655,378	8,826,148	7,206,040

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
Internal Service Fund	45.000	39.000	39.000	46.000
Division Total:	45.000	39.000	39.000	46.000

OFF-STREET PARKING DIVISION

Gary Arman, Manager

DESCRIPTION

The Off-Street Parking Division is responsible for providing parking facilities throughout the downtown area.

GOALS & OBJECTIVES

- Inspect and review all parking facilities on a quarterly basis for repairs, cleanliness and patrons' needs starting January 1, 2006, through December 30, 2006.

SERVICE LEVELS

The Off-Street Parking Division operates (via contract) and maintains eight parking garages and several surface lots with more than 8,000 total parking spaces. In 2005, the Cascade garage lighting was re-lamped completely, with work completed on January 30, 2005. The division also continued to monitor usage of the High-Market garage and relocated 300 parkers from the Superblock garage for the reconstruction project.

SERVICE

DIVISION: OFF-STREET PARKING

Provide parking facilities throughout the downtown area.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

Other

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Direct Expenditures	2,082,362	2,187,068	2,629,248	2,432,000
Utilities	743,991	746,218	683,642	617,400
Debt Service	934,000	934,000	959,722	936,470
Insurance	76,124	89,857	68,037	70,000
State/County Charges	168,713	284,145	302,854	690,000
Rentals and Leases	0	25,000	0	0
Interfund Charges	678,757	336,713	199,007	207,050
Total:	4,683,947	4,603,001	4,842,510	4,952,920

Division Total:

4,683,947 4,603,001 4,842,510 4,952,920

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Special Revenue Fund	0	2,942	0	0
Capital Projects Fund	390,038	0	0	0
Enterprise Fund	4,293,909	4,600,059	4,842,510	4,952,920
Division Total:	4,683,947	4,603,001	4,842,510	4,952,920

OIL AND GAS SECTION

Stephen A. Dubetz, P.E., P.S., Manager

DESCRIPTION

The Oil and Gas Section is responsible for the operation, maintenance, and regulatory compliance of the 13 City-owned oil and gas wells and leasing of City oil and gas mineral rights.

GOALS & OBJECTIVES

- Arrange for the clearing of large fallen trees and the re-grading of access roads by June 30, 2006.
- Observe the condition of all City owned wells and tank batteries and, if appropriate, prepare an estimate for well painting and fence/gate repairs.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Oil & Gas:</i>				
Engineering Technician	0.50	0.50	0.50	0.50
Landfill Attendant	1.00	1.00	1.00	1.00
Surveyor Aide	0.50	0.50	0.50	0.50
Total Oil & Gas	2.00	2.00	2.00	2.00

SERVICE

DIVISION: OIL AND GAS

Operation and maintenance of the City's 13 oil and gas wells.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	79,728	82,459	82,926	84,980
Fringe Benefits	29,585	29,824	31,175	34,520
Total: Personal Services	109,313	112,283	114,101	119,500
Other				
Direct Expenditures	62,855	74,164	119,788	83,200
Utilities	5,256	975	523	5,440
Insurance	1,985	2,026	404	420
State/County Charges	1,593	2,061	2,032	2,070
Rentals and Leases	4,000	4,000	0	0
Interfund Charges	5,626	50,244	7,151	307,180
Total: Other	81,315	133,470	129,898	398,310
Division Total:	190,628	245,753	243,999	517,810

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Enterprise Fund	190,628	245,753	243,999	517,810
Division Total:	190,628	245,753	243,999	517,810

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
Enterprise Fund	2.000	2.000	2.000	2.000
Division Total:	2.000	2.000	2.000	2.000

PARKS MAINTENANCE

Robert E. Reed, Acting Superintendent

DESCRIPTION

The Parks Maintenance Division is responsible for providing and maintaining clean, safe and functional park facilities for the citizens of Akron. The division is responsible for mowing grass, controlling weeds, planting flowers, cleaning parking lots and athletic courts, and picking up litter and debris. They also maintain all City-owned ball fields. In addition, Parks Maintenance is responsible for tree trimming/removal and assisting with snow and ice control activities on City property.

GOALS & OBJECTIVES

- Initiate all requisitions, bids and awards for contractual tree removal/trimming in time to have all contractors in operation by no later than July 1, 2006.
- Inspect all tree complaints within two weeks of receipt.
- Complete all tree trimming necessary to correct sight obstructions within two weeks after notification by Traffic Engineering.
- Perform annual inspection, during June and July, of all stop signs and traffic lights in Akron for sight obstructions resulting from tree limbs. Trim or remove trees identified as obstructions within two weeks.
- Trim all street trees on at least 50 complete streets between December and March.
- Mow grass as necessary to maintain grass height between two and four inches.
- Empty park trash containers at 37 major park sites at least twice weekly from May to October.
- Inspect all maintenance contracts at least every three weeks.
- Aerate all seven downtown parks and 86 City playing fields at least once each year.

SERVICE LEVELS

The Parks Maintenance Division trimmed 3,617 trees during the summer months and an additional 3,186 trees on 73 streets during the winter months. During 2005, Parks also removed 474 trees for various reasons. Forestry contractors are also the responsibility of Parks Maintenance. During 2005, Parks oversaw the contract trimming of 4,361 trees

and the removal of 249 trees. During June and July, Parks performs annual inspections of all stop sign and traffic lights for forestry-related sight obstructions. Parks Maintenance is also responsible for forestry-related storm damage and clean up.

Parks Maintenance mows grass at various park sites to maintain grass at the proper height. Parks personnel also oversee and inspect an additional 130 mowing contract sites. In addition to mowing, Parks aerates all downtown parks and 86 City-owned athletic fields at least once per year. Parks also safety mulches tot lots at 47 park sites. City baseball fields and various Board of Education fields receive infield maintenance or reconstruction as needed by Parks Maintenance personnel. During the winter months, Parks Maintenance also provides snow and ice control service to city streets, as well as community center parking lots. The Division also decorates various city streets and parks during the holiday season.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Parks Maintenance:</i>				
Equipment Operator	12.00	12.00	12.00	12.00
Landscape Crew Leader	1.00	1.00	1.00	1.00
Landscaper	6.00	7.00	6.00	8.00
Parks Maintenance Foreman	1.00	1.00	2.00	2.00
Parks Maintenance Superintendent	1.00	0.00	0.00	1.00
Public Works Supervisor	3.00	3.00	3.00	3.00
Secretary	1.00	1.00	1.00	1.00
Semi-Skilled Laborer	2.00	2.00	2.00	2.00
Sewer Maintenance Foreman	1.00	0.00	0.00	0.00
Tree Trimmer	3.00	3.00	2.00	5.00
Wastewater Plant Operations Foreman	1.00	0.00	0.00	0.00
Total Parks Maintenance	32.00	30.00	29.00	35.00

SERVICE

DIVISION: PARKS MAINTENANCE

Provide clean, safe and functional park facilities. Activities include mowing grass, cleaning parking lots and tennis courts, preparation of ball fields, debris and litter pickup, removal of weeds, planting flowers, snow and ice control and tree trimming.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	1,642,779	1,546,524	1,610,952	1,740,260
Fringe Benefits	570,756	699,435	526,980	640,620
Total: Personal Services	2,213,535	2,245,959	2,137,932	2,380,880
Other				
Direct Expenditures	358,993	344,025	385,719	387,950
Utilities	51,611	56,115	57,757	51,600
Insurance	21,503	22,021	21,042	20,900
State/County Charges	0	0	0	100,000
Rentals and Leases	13,993	13,197	12,578	14,530
Interfund Charges	578,050	572,061	592,147	624,310
Total: Other	1,024,150	1,007,419	1,069,243	1,199,290
Capital Outlay				
Capital Outlay	315,745	44,770	48,206	0
Total: Capital Outlay	315,745	44,770	48,206	0
Division Total:	3,553,430	3,298,148	3,255,381	3,580,170

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	3,237,685	3,253,378	3,207,175	3,580,170
Special Revenue Fund	315,745	44,770	48,206	0
Division Total:	3,553,430	3,298,148	3,255,381	3,580,170

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	32.000	30.000	29.000	35.000
Division Total:	32.000	30.000	29.000	35.000

PLANS & PERMITS
Mark Watson, Manager

DESCRIPTION

The Plans and Permits Center is responsible for the distribution and administrative support of all plans submitted by developers, consultants, contractors, and the general public in the City of Akron and the facilitation of the issuance of permits for the proposed plans. The Plans Center is also responsible for the issuance of house numbers, curb cutting and restoration permits, over-sized load moving permits, sidewalk permits, sewer connection and repair permits, street opening permits, street occupancy permits, and water services. In addition, the Plans Center provides enforcement of the City's zoning code, as well as the administrative support for the various building trade registrations and the Board of Building Appeals.

GOALS & OBJECTIVES

- Improve the process of permit writing by having on-line permitting with credit card payment of fees.
- Improve the Plans and Permits web page by posting plan review comments along with inspection outcomes on the web page.
- Pilot the program for a "one-stop shop" named City Central.

SERVICE LEVELS

During 2005, the Plans and Permits Center received for review 710 sets of commercial and right-of-way plans with total estimated project costs of \$165 million. In addition, the Plans Center reviewed and issued 300 new house permits with a total estimated cost of \$30 million and investigated 350 zoning complaints.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
By Department:				
PUBLIC SERVICE:				
<i>Plans & Permits:</i>				
Building Inspector	0.00	0.00	0.00	1.00
Permit Clerk	2.00	2.00	2.00	2.00
Plans & Permits Manager	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Zoning Compliance Inspector	0.00	0.00	0.00	0.00
Total Plans & Permits	4.00	4.00	4.00	5.00

SERVICE

DIVISION: PLANS AND PERMITS

Review of all plans and facilitation of the issuance of permits for developers in Akron.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	152,470	151,409	155,473	181,600
Fringe Benefits	55,219	58,216	61,112	70,230
Total: Personal Services	207,689	209,625	216,585	251,830
Other				
Direct Expenditures	9,224	29,828	21,881	15,700
Utilities	1,195	1,753	1,177	1,400
Insurance	397	405	404	420
Interfund Charges	99,388	14,250	10,690	12,850
Total: Other	110,204	46,236	34,152	30,370
Division Total:	317,893	255,861	250,737	282,200

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	231,075	250,700	250,028	278,200
Special Revenue Fund	86,818	5,161	709	4,000
Division Total:	317,893	255,861	250,737	282,200

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	4.000	4.000	4.000	5.000
Division Total:	4.000	4.000	4.000	5.000

PUBLIC SERVICE NON-OPERATING DIVISION
Gerald Holland, Director

DESCRIPTION

The Non-Operating Division administers the capital project expenditures funded through the Capital Investment Program.

SERVICE

DIVISION: PUBLIC SERVICE - NON-OPERATING

Capital project expenditures funded through the Capital Investment Program and Enterprise Funds.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	204,509	156,819	137,172	335,000
Fringe Benefits	28,658	22,295	19,135	120,000
Total: Personal Services	233,167	179,114	156,307	455,000
Other				
Direct Expenditures	23,848,980	21,107,506	18,408,855	24,410,500
Utilities	192,632	128,053	186,212	10,099,260
Debt Service	2,531,194	46,136,184	29,568,593	4,635,000
Insurance	115,299	112,754	95,803	113,240
State/County Charges	320,677	665,758	509,238	557,000
Rentals and Leases	3,949,472	4,031,730	26,163	432,000
Interfund Charges	30,578,913	11,996,985	8,970,924	8,601,500
Total: Other	61,537,167	84,178,970	57,765,788	48,848,500
Capital Outlay				
Capital Outlay	66,516,369	51,050,779	46,323,400	35,287,000
Total: Capital Outlay	66,516,369	51,050,779	46,323,400	35,287,000
Division Total:	128,286,703	135,408,863	104,245,495	84,590,500

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Special Revenue Fund	46,707,193	53,374,877	19,645,326	42,419,500
Capital Projects Fund	76,298,973	65,913,996	67,051,941	42,171,000
Enterprise Fund	5,207,117	16,119,990	17,548,228	0
Trust and Agency Fund	73,420	0	0	0
Division Total:	128,286,703	135,408,863	104,245,495	84,590,500

PUBLIC WORKS ADMINISTRATION

Paul E. Barnett, Manager

DESCRIPTION

Public Works Administration is responsible for managing and providing clerical support for all divisions within the Public Works Bureau. The Public Works Bureau oversees the Airport, Engineering Services (Civil Engineering, Landfill Oversight, Oil and Gas Well Operations, and Street and Highway Lighting), Highway Maintenance, Parks Maintenance, Sanitation Services (including Recycling), Street Cleaning, and Motor Equipment. Among the bureau's primary responsibilities are managing snow and ice control, storm damage cleanup, trash pickup and disposal, leaf removal, and street repairs.

GOALS & OBJECTIVES

- Continue to monitor the cleaning company and prepare an inspection form each month.
- Have each employee enroll in a minimum of two new training classes being offered by the Personnel Department.
- Revise cost reports as deemed necessary by division superintendents.
- Continue employee blood pressure screenings quarterly.

SERVICE LEVELS

The Public Works Administration oversees the cleaning of City streets, snow and ice control, storm damage cleanup, solid waste collection and disposal, leaf removal, street repairs, the operation of the municipal airport, and repairing and servicing of City equipment. In addition to overseeing the day-to-day implementation of these services, the administration also tracks service costs, receives calls from the general public, and makes personnel decisions within the divisions of Public Works.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Public Works Administration:</i>				
Account Clerk	3.00	3.00	3.00	4.00
Executive Assistant	0.00	0.00	1.00	1.00
Office Manager	1.00	1.00	0.00	0.00
Public Works Manager	1.00	1.00	1.00	1.00
Re-Engineering Coordinator	1.00	0.00	0.00	0.00
Secretary	1.00	1.00	1.00	1.00
Total Public Works Administration	7.00	6.00	6.00	7.00

SERVICE

DIVISION: PUBLIC WORKS ADMINISTRATION

Provides administration for all divisions within the Public Works Bureau.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	376,866	370,297	347,525	405,560
Fringe Benefits	146,923	111,862	137,287	137,500
Total: Personal Services	523,789	482,159	484,812	543,060
Other				
Direct Expenditures	12,602	77,935	16,910	12,500
Utilities	5,316	5,914	5,364	5,920
Insurance	794	810	404	420
Interfund Charges	33,553	11,918	11,149	8,240
Total: Other	52,265	96,577	33,827	27,080
Division Total:	576,054	578,736	518,639	570,140

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	576,054	578,736	518,639	570,140
Division Total:	576,054	578,736	518,639	570,140

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	7.000	6.000	6.000	7.000
Division Total:	7.000	6.000	6.000	7.000

RECREATION BUREAU
Greg Kalail, Manager

DESCRIPTION

The Recreation Bureau provides a wide variety of recreational activities such as Citywide sports and athletic programs, special events, performing and creative arts, and senior citizen activities.

GOALS & OBJECTIVES

- Expand the programming at Mogadore Reservoir.
- Sponsor children's participation in the First Tee golf program.
- Increase participation in the "Welcome Santa Parade."
- Improve the supervisory skills of supervisors through management training.

SERVICE LEVELS

In 2005, the Recreation Bureau, in partnership with the YMCA and the James Family Foundation, developed the "King for Kids Bikeathon", a bike event for kids sponsored by LeBron James. The Bureau also coordinated "Holidayfest," a winter program held at Lock 3, which more than 60,000 people attended. Also in 2005, the bureau assumed the responsibility for the management and operations at Mogadore Reservoir and the Balch Street Fitness Center.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Recreation:</i>				
Community Events Coordinator	1.00	1.00	1.00	1.00
Recreation Leader	2.00	3.00	3.00	3.00
Recreation Manager	1.00	1.00	1.00	1.00
Recreation Supervisor	15.00	15.00	15.00	15.00
Secretary	2.00	2.00	2.00	2.00
Senior Program Coordinator	1.00	1.00	1.00	1.00
Sports & Athletic Coordinator	1.00	1.00	1.00	1.00
Total Recreation	23.00	24.00	24.00	24.00

SERVICE

DIVISION: RECREATION

Provide a wide variety of recreational activities such as city-wide sports and athletic programs, special programs, performing and creative arts and senior citizen activities.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	1,924,137	1,923,203	2,150,542	2,196,360
Fringe Benefits	508,862	540,504	545,297	584,400
Total: Personal Services	2,432,999	2,463,707	2,695,839	2,780,760
Other				
Direct Expenditures	708,453	825,515	826,587	633,760
Utilities	595,282	621,560	618,882	592,880
Insurance	36,019	35,799	30,030	32,060
Rentals and Leases	23,061	22,678	30,450	15,000
Interfund Charges	321,871	270,724	298,522	235,280
Total: Other	1,684,686	1,776,276	1,804,471	1,508,980
Capital Outlay				
Capital Outlay	11,999	0	0	0
Total: Capital Outlay	11,999	0	0	0
Division Total:	4,129,684	4,239,983	4,500,310	4,289,740

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	3,555,487	3,570,523	3,676,380	3,420,120
Special Revenue Fund	574,197	669,460	823,930	869,620
Division Total:	4,129,684	4,239,983	4,500,310	4,289,740

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	23.000	22.000	21.000	22.000
Special Revenue Fund		2.000	3.000	2.000
Division Total:	23.000	24.000	24.000	24.000

RECYCLING

Robert Harris, Acting Superintendent

DESCRIPTION

The Recycling Division is responsible for the curbside collection and disposal of residential recyclable solid waste in the City of Akron. The division is also responsible for public awareness promotion of waste reduction practices.

GOALS & OBJECTIVES

- Participate in monthly recycling initiatives with Keep Akron Beautiful and the Summit/Akron Solid Waste Authority.
- Continue to seek funding/grants for Recycle Blue Bags to encourage recycling.
- Identify an Akron "Neighborhood Block Club of the Month" and provide Akron Let's Recycle Blue Bags to encourage recycling.
- Establish a bi-annual educational session meeting, at a selected community center, to get more of our citizens in Akron to participate in Recycling.

SERVICE LEVELS

The Recycling Division provides curbside collection of recyclable solid waste to approximately 51,500 homes. In addition, the City contracts for the collection of approximately 15,500 accounts.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Recycling Bureau:</i>				
Collection Foreman	1.00	1.00	1.00	1.00
Equipment Operator	1.00	1.00	0.00	1.00
Recycling Operator	5.00	5.00	5.00	6.00
Sanitation Services Superintendent	0.25	0.00	0.00	0.25
Total Recycling Bureau	7.25	7.00	6.00	8.25

SERVICE

DIVISION: RECYCLING

The Recycling Bureau was created to reduce solid waste disposal in the City of Akron.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	297,493	298,547	409,309	362,550
Fringe Benefits	102,592	120,251	145,977	141,450
Total: Personal Services	400,085	418,798	555,286	504,000
Other				
Direct Expenditures	403,877	394,369	460,639	431,200
Utilities	2,166	3,255	2,892	3,770
Insurance	397	405	404	420
Interfund Charges	66,928	46,165	45,701	5,840
Total: Other	473,368	444,194	509,636	441,230
Division Total:	873,453	862,992	1,064,922	945,230

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	873,453	862,992	1,064,922	945,230
Division Total:	873,453	862,992	1,064,922	945,230

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	7.250	7.000	6.000	8.250
Division Total:	7.250	7.000	6.000	8.250

SANITATION – COLLECTION SECTION
Robert Harris, Acting Superintendent

DESCRIPTION

The Sanitation Division is responsible for the curbside collection and disposal of residential solid waste in the City of Akron. The division is also responsible for public awareness promotion of waste reduction practices.

GOALS & OBJECTIVES

- Develop division "Employee of the Month" activities (criteria, selection process, and tangible designation) by the last work day of each month.
- Establish a quarterly (Saturday) special assessment cleanup project for early setouts of trash/refuse City-wide.
- Maintain monthly contractor performance review meetings.
- Discuss and explore other options of solid waste pickup in the City of Akron to reduce injuries to City employees and become more efficient.

SERVICE LEVELS

The Sanitation Division provides curbservice collection of solid waste to approximately 51,500 homes. In addition, the City contracts for the collection of approximately 15,500 accounts.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
<i>Sanitation:</i>				
Collection Foreman	3.00	3.00	3.00	3.00
Collection Supervisor	1.00	1.00	1.00	1.00
Equipment Operator	18.00	17.00	18.00	17.00
Recycling Operator	2.00	2.00	2.00	2.00
Sanitation Services Dispatcher	1.00	1.00	1.00	1.00
Sanitation Services Superintendent	0.75	0.00	0.00	0.75
Sanitation Serviceworker	31.00	34.00	33.00	34.00
Total Sanitation	56.75	58.00	58.00	58.75

SERVICE

DIVISION: SANITATION

Curbside collection of solid waste.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	2,349,132	2,345,985	2,290,408	2,438,130
Fringe Benefits	860,936	945,825	996,270	946,800
Total: Personal Services	3,210,068	3,291,810	3,286,678	3,384,930
Other				
Direct Expenditures	808,375	940,573	1,039,633	1,008,350
Utilities	3,041,495	3,607,471	3,310,492	3,364,080
Insurance	18,646	19,204	19,119	20,000
Rentals and Leases	0	357	2,750	0
Interfund Charges	1,259,752	1,121,460	1,200,606	1,199,000
Total: Other	5,128,268	5,689,065	5,572,600	5,591,430
Capital Outlay				
Capital Outlay	0	0	135,372	0
Total: Capital Outlay	0	0	135,372	0
Division Total:	8,338,336	8,980,875	8,994,650	8,976,360

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	8,338,336	8,980,875	8,859,278	8,976,360
Special Revenue Fund	0	0	135,372	0
Division Total:	8,338,336	8,980,875	8,994,650	8,976,360

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	56.750	58.000	58.000	58.750
Division Total:	56.750	58.000	58.000	58.750

SERVICE DIRECTOR'S OFFICE
Gerald Holland, Director

DESCRIPTION

The Director of Public Service is responsible for establishing policies and providing direction for all bureaus and divisions within the Department of Public Service.

GOALS & OBJECTIVES

- Update the "Balanced Scorecard" for the Service Department by May 1st.
- Design a training template to improve employee skills that will assist in the development of a flexible worker program.
- Hold one meeting each quarter to educate employees in the Department of Public Service on the progress of the redesign efforts.

SERVICE LEVELS

The Service Director's Office has devoted a large portion of its time over the past few years to developing a world-class organization within the Service Department. In 2005, re-engineering efforts continued in several divisions throughout the department.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Service Director's Office:</i>				
Deputy Service Director	2.00	2.00	2.00	2.00
Executive Assistant	1.00	1.00	1.00	1.00
Operations Research Analyst	1.00	1.00	1.00	1.00
Operations Research Coordinator	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Service Director	1.00	1.00	1.00	1.00
Total Service Director's Office	7.00	7.00	7.00	7.00

SERVICE

DIVISION: SERVICE DIRECTOR'S OFFICE

Establish policies and provide direction for all bureaus and divisions within the Service Department.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	426,081	460,444	476,069	488,560
Fringe Benefits	132,811	129,488	136,147	149,540
Total: Personal Services	558,892	589,932	612,216	638,100
Other				
Direct Expenditures	150,947	156,014	134,400	31,750
Utilities	56,615	70,483	137,411	129,000
Insurance	2,462	2,906	2,409	3,000
Interfund Charges	124,679	60,387	78,970	58,340
Total: Other	334,703	289,790	353,190	222,090
Division Total:	893,595	879,722	965,406	860,190

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	893,595	879,722	965,406	860,190
Division Total:	893,595	879,722	965,406	860,190

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	7.000	7.000	7.000	7.000
Division Total:	7.000	7.000	7.000	7.000

SEWER DIVISIONS

Michael McGlinchy, P.E., Public Utilities Manager

DESCRIPTION

The Sewer Divisions, along with three Water Divisions, operate under the Public Utilities Bureau and are broken down into two distinct divisions: Sewer Utilities Field Operations (formerly Sewer Maintenance) and Water Pollution Control (WPC). The Public Utilities Bureau administrative staff assists the bureau manager in the direction/management of the water and sewer functions. These two divisions work closely to ensure the proper collection, transporting, water quality control, monitoring, reporting, and treatment of wastewater for the citizens of Akron and the metropolitan Akron area in accordance with EPA regulations and National Pollutant Discharge Elimination System (NPDES) permit requirements. The divisions also perform O&M functions, reporting, and monitoring of the NPDES permit requirements.

SERVICE LEVELS

The Public Utilities Bureau has been following the recommendations of a Blue Ribbon committee and the Continuous Improvement initiative on an ongoing basis in an effort to provide the best possible service while reducing expenses. The bureau is re-engineering itself to become a world-class, cost-effective organization that rivals the best private-sector operators. Successful implementation of best practices relies on ongoing cooperation between management and the bargaining units.

SEWER ADMINISTRATION

Michael McGlinchy, Public Utilities Manager

DESCRIPTION

The Sewer Administration is the administrative staff under the direction of the Public Utilities Manager, who is responsible for the direction and oversight of the two sewer divisions and the debt payments and transfer of funds to the sewer capital accounts. No direct staff time is shown as part of Sewer Administration. A portion of the Bureau Administration's staff time is charged to Sewer Administration.

GOALS & OBJECTIVES

- Conduct three meetings with APUB non-bargaining personnel to foster communication and gain feedback on key City, APUB, and non-bargaining employee issues by December 31, 2006.
- Provide an average of eight hours of supervisory/leadership training for all APUB non-bargaining personnel by December 31, 2006.
- Submit revisions to classifications in APUB not requiring a high school diploma/GED to require same and physical demonstrations, by December 31, 2006.

SEWER UTILITIES FIELD OPERATIONS

Jim Hewitt, Sewer Maintenance Superintendent

DESCRIPTION

The Utilities Field Operations Division Sewer Maintenance Section operates and maintains the City of Akron's sewer collection system. The sewer collection system includes over 1,217 total miles of sanitary, storm, and combined sewers that collect and transport sanitary and combined sewage to the Akron Water Pollution Control Station on Akron-Peninsula Road. The storm water sewers collect and convey storm water to points of stream discharge. The overall collection system consists of main sewer lines, manholes, inlets, inlet leads, lateral connections, combined sewer overflow racks and overflows, pump stations, force mains, and one retention tank. In addition to the aforementioned items, this division also maintains dedicated ditches that receive storm water from dedicated storm sewers.

GOALS & OBJECTIVES

- Work with various organizations (OWEA, WEF, AOMWA, OTCO, AWWA, and NACWA) to identify best management practices for preventative maintenance and CMOM compliance.
- Clean, televise, and document the condition of 120 miles of the collection system. This represents one-tenth of the entire collection system.
- Inspect and document the condition of 5,000 manholes in the collection system. This represents one-fifth of the manholes in the collection system.
- Create a website for Sewer Maintenance with input from each employee section.
- Implement DataStream 7i Computerized Work Management System to formalize the work order creation and a tracking system. This will improve the scheduling of work and documenting of completed work and improve accountability.

SERVICE LEVELS

This division completes the following work for other City departments:

- Sewer televising requests from Highway Maintenance for subsurface sinkhole investigations.
- Sewer televising requests from the Engineering Bureau for preliminary design information and post-construction acceptance.
- Reconstruct manholes and inlets prior to the annual Resurfacing Program by Public Works.
- Expressway inlet cleaning for Highway Maintenance.
- Snow and ice removal for Public Works.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Sewer Utility Field Operations:</i>				
Account Clerk	2.00	2.00	2.00	2.00
Civil Engineer	2.00	2.00	2.00	2.00
Engineering Project Coordinator	1.00	0.00	0.00	0.00
Engineering Technician	1.00	1.00	2.00	2.00
Equipment Mechanic	4.00	3.00	3.00	3.00
Equipment Operator	4.00	4.00	4.00	4.00
Plant Electrician	0.00	1.00	0.00	1.00
Pumping System Maintenance Foreman	0.00	1.00	1.00	1.00
Pumping System Mechanic	3.00	4.00	5.00	5.00
Secretary	1.00	0.00	1.00	1.00
Sewer Maintenance Dispatcher	4.00	4.00	4.00	5.00
Sewer Maintenance Foreman	5.00	5.00	2.00	5.00
Sewer Maintenance Superintendent	0.00	1.00	1.00	2.00
Sewer Maintenance Supervisor	3.00	3.00	3.00	1.00
Sewer Maintenance Worker	17.00	16.00	16.00	15.00
Sewer Serviceworker	15.00	14.00	14.00	17.00
Sewer Telemonitoring Technician	3.00	3.00	3.00	3.00
Water & Sewer Systems Manager	0.50	0.50	0.50	0.50
Total Sewer Utility Field Operations	65.50	64.50	63.50	69.50

SEWER - WATER POLLUTION CONTROL (WPC)

Brian Gresser, WPC Plant Administrator

DESCRIPTION

The WPC Division is responsible for the proper treatment of wastewater, disposal of the residual solids removed through the treatment process by composting, and performance of water quality control throughout the sewer system and the wastewater treatment plant through the operation of a wastewater sampling, analysis and industrial pretreatment program.

GOALS & OBJECTIVES

- Operate and maintain the Water Pollution Control Division in such a manner as to be eligible for an American Metropolitan Sewerage Agency (AMSA) Gold Award (no effluent violations).
- Maintain planned maintenance activities so that the ratio of planned maintenance to total maintenance performed is consistently above 70%. A proactive maintenance function increases equipment reliability and minimizes unplanned breakdowns which facilitates a less attended operation.
- Implement industrial pretreatment (IP) software package to schedule and track all events occurring in the IP program including inspections, sampling and report management.
- Develop an intranet user interface for accessing the hundreds of standard operating procedures that have been developed to document the work that is performed so it is efficient, effective and repeatable.

SERVICE LEVELS

The Water Pollution Control Division qualified for another Peak Performance award from the National Association of Clean Water Agencies for operating during 2005 without a single incidence of exceeding its operating permit. This qualifies for the prestigious Gold Award. The division also continued its commitment to training by offering nearly 700 hours of employee safety training, which was a significant factor in the reduction of lost time due to injury in 2005 as compared to 2004.

SERVICE

DIVISION: SEWER

Responsible for maintenance, debt payment, water quality control and treatment of wastewater for the City of Akron sewer system.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	5,731,610	5,894,192	5,605,769	6,205,890
Fringe Benefits	2,049,957	2,071,408	2,379,248	2,677,920
Total: Personal Services	7,781,567	7,965,600	7,985,017	8,883,810
Other				
Direct Expenditures	7,862,587	7,823,596	7,855,086	10,307,750
Utilities	1,853,256	1,886,797	1,932,079	2,254,850
Debt Service	10,139,207	9,762,178	9,196,068	10,442,900
Insurance	397,309	393,760	290,270	320,580
Rentals and Leases	11,287	2,043	2,810	31,000
Interfund Charges	6,137,410	7,302,660	9,596,917	6,832,310
Total: Other	26,401,056	27,171,034	28,873,230	30,189,390
Capital Outlay				
Capital Outlay	528,407	472,662	481,798	10,815,000
Total: Capital Outlay	528,407	472,662	481,798	10,815,000
Division Total:	34,711,030	35,609,296	37,340,045	49,888,200

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	598,218	541,873	549,342	802,070
Special Revenue Fund	457,133	158,331	343,649	15,000
Enterprise Fund	33,655,679	34,909,092	36,447,054	49,071,130
Division Total:	34,711,030	35,609,296	37,340,045	49,888,200

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
General Fund	10.000	10.000	9.000	10.000
Enterprise Fund	118.500	116.500	112.500	125.500
Division Total:	128.500	126.500	121.500	135.500

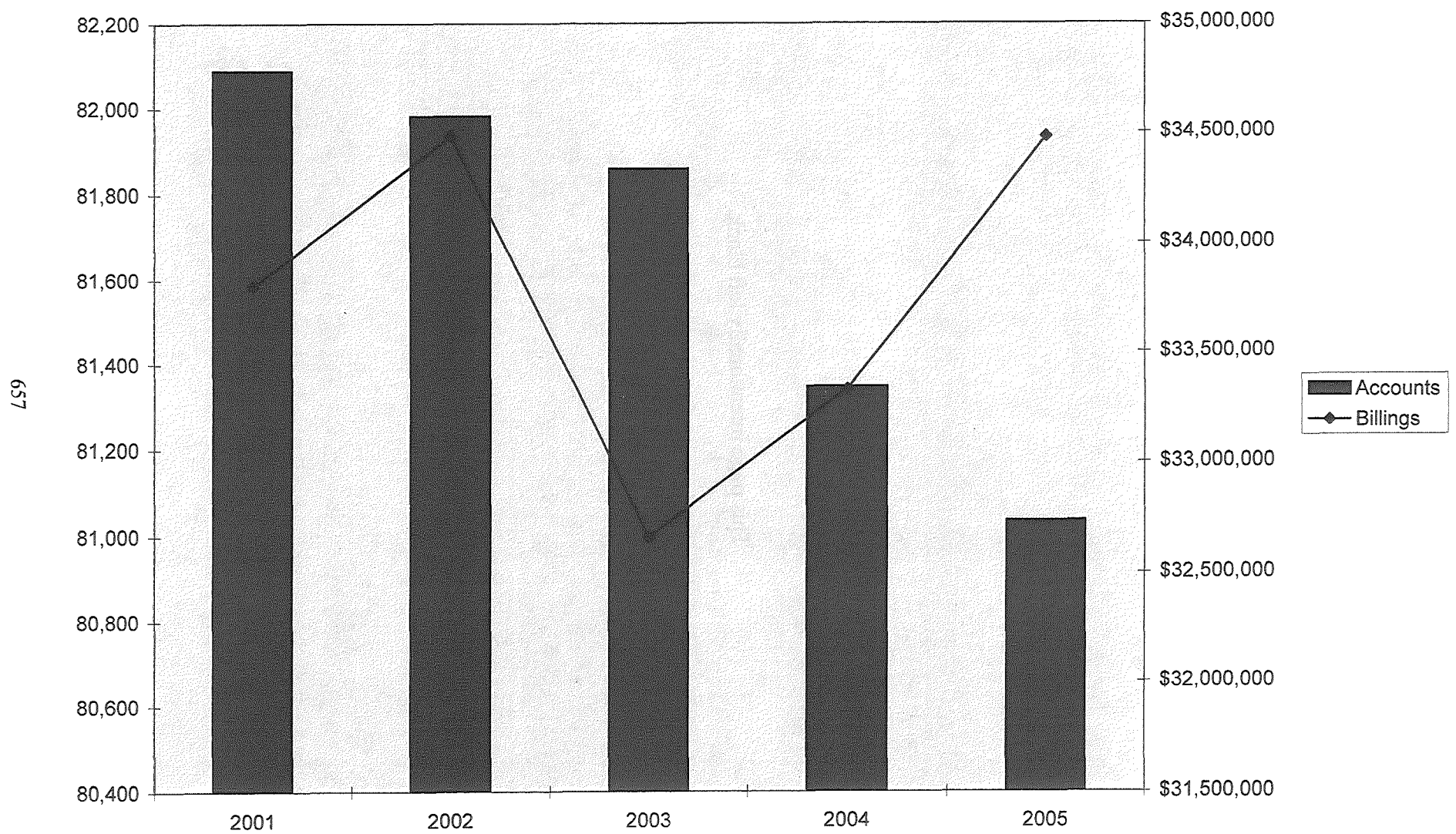
STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Sewer - WPC:</i>				
APUB Trainer	0.00	0.00	0.00	1.00
Engineering Technician	2.00	2.00	2.00	2.00
Industrial Pretreatment Engineer	1.00	1.00	1.00	1.00
Lab Analyst	1.00	3.00	3.00	3.00
Lab Analyst Wastewater	8.00	7.00	6.00	7.00
Plant Electrician	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	2.00	2.00
Senior Engineer	1.00	1.00	1.00	1.00
Storekeeper	1.00	1.00	1.00	1.00
Stores Clerk	1.00	1.00	1.00	1.00
Team Ldr.-Admin. & Tech-WPC	0.00	0.00	0.00	1.00
Team Ldr.-Opns. & Maint.-WPC	0.00	0.00	0.00	1.00
Treatment Plant Mechanic	5.00	4.00	3.00	5.00
Treatment Plant Utilityworker	8.00	8.00	7.00	7.00
Wastewater Plant Lead Operator	11.00	10.00	10.00	10.00
Wastewater Plant Maintenance Supervisor	1.00	1.00	1.00	1.00
Wastewater Plant Operations Foreman	4.00	4.00	3.00	4.00
Wastewater Plant Operations Supervisor	2.00	2.00	2.00	2.00
Wastewater Plant Operator	12.00	12.00	12.00	13.00
Wastewater Plant Superintendent	1.00	1.00	0.00	0.00
Water Pollution Control Administrator	0.00	0.00	1.00	1.00
Water Pollution Control Manager	1.00	1.00	1.00	1.00
Total Sewer - WPC	63.00	62.00	58.00	66.00

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SEWER ACCOUNTS & BILLINGS



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STREET AND HIGHWAY LIGHTING SECTION

Peter Denholm, P.E., Manager

DESCRIPTION

The Street and Highway Lighting Section operates and maintains approximately 25,000 street and expressway lighting units. The section is also responsible for updating and replacing older lights and poles with newer units. This section also oversees the payment of electricity costs to operate the street lights.

GOALS & OBJECTIVES

- Continue the Street Light Pole Replacement Program by installing 600 poles.
- Install 100 street lights at property owners' and City Council's requests.
- Maintain expressway lighting at a level of 97% lamps operating.

SERVICE LEVELS

In 2005, the Street and Highway Lighting Section operated and maintained over 25,000 street lights. The section also maintained expressway lighting so that at least 97% of all lamps were on at all times.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Street & Highway Lighting:</i>				
Civil Engineer	1.00	1.00	1.00	1.00
Public Works Engineering Services Manager	0.50	0.50	0.50	0.50
Total Street & Highway Lighting	1.50	1.50	1.50	1.50

SERVICE

DIVISION: STREET and HIGHWAY LIGHTING

Provide lighting to enhance and light the City's street right-of-way for the adjacent property owners and the citizens of Akron.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	107,753	110,321	111,864	113,270
Fringe Benefits	28,273	29,405	30,148	33,940
Total: Personal Services	136,026	139,726	142,012	147,210
Other				
Direct Expenditures	594,226	1,987,188	3,339,130	4,093,690
Utilities	700,815	720,232	731,857	810,000
Insurance	397	405	404	420
Interfund Charges	161,774	447,800	105,419	1,074,300
Total: Other	1,457,212	3,155,625	4,176,810	5,978,410
Division Total:	1,593,238	3,295,351	4,318,822	6,125,620

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
General Fund	107,483	106,463	81,226	110,000
Special Revenue Fund	1,485,755	3,188,888	4,237,596	6,015,620
Division Total:	1,593,238	3,295,351	4,318,822	6,125,620

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
Special Revenue Fund	1.500	1.500	1.500	1.500
Division Total:	1.500	1.500	1.500	1.500

STREET CLEANING
Dan Jones, Acting Superintendent

DESCRIPTION

The Street Cleaning Division is responsible for street sweeping, emptying street waste containers, providing leaf removal, and providing snow and ice removal from primary and residential streets.

GOALS & OBJECTIVES

- Sweep all residential improved streets ten times and unimproved streets twice.
- Provide two complete rounds of leaf removal on both improved and unimproved streets.
- Apply neutralizer, protectant, and sealant to all snow and ice equipment.
- Respond within one hour of notice to emergency spot cleaning of streets due to accidents, spills, and illegal dumping during normal business hours.
- Improve the City's appearance by cleaning 37 concrete street islands monthly from April through September.
- Improve the City's appearance by cleaning and flushing 89 sidewalks along thoroughfares with underpasses and bridges.
- Apply pre-emergent herbicides to downtown brick pavers, tree grates, mains, and islands.

SERVICE LEVELS

The Street Cleaning Division is required to provide ten rounds of street sweeping per season on all improved residential streets and two rounds of sweeping on all unimproved residential streets. These sweepings resulted in 4,327 tons of dirt and debris being removed from City streets in 2005. Expanded service is provided daily to the City's downtown business district and weekly to outlying smaller business districts. In the fall, the division provides for two complete rounds of leaf collection service to the entire City. The Street Cleaning crews removed 44,483 cubic yards of leaves during the 2005 program. During normal business hours, the division provides for emergency clean-up of non-hazardous waste on City streets. There were 299 calls of this nature resolved in 2005. All Public Works snow and ice equipment, 62 vehicles, were treated with neutralizer, protectant, and sealed to reduce corrosion from salt.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Street Cleaning:</i>				
Broommaker-Equipment Operator	1.00	0.00	2.00	2.00
Equipment Operator	20.00	20.00	19.00	21.00
Landscaper	2.00	2.00	2.00	2.00
Master Equipment Operator	3.00	3.00	3.00	3.00
Public Works Supervisor	0.50	1.50	2.50	1.50
Semi-Skilled Laborer	9.00	9.00	9.00	9.00
Street Cleaning Foreman	2.00	2.00	1.00	2.00
Street Cleaning Superintendent	0.00	0.00	0.00	0.00
Total Street Cleaning	37.50	37.50	38.50	40.50

SERVICE

DIVISION: STREET CLEANING

Provide street cleaning services by sweeping streets, emptying street waste containers and removing snow and ice from residential streets.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	2,032,093	1,964,037	2,032,362	2,059,620
Fringe Benefits	698,835	638,191	728,290	816,370
Total: Personal Services	2,730,928	2,602,228	2,760,652	2,875,990
Other				
Direct Expenditures	924,008	1,276,760	1,192,889	1,041,150
Utilities	48,204	60,357	79,480	76,350
Debt Service	20,726	21,481	21,465	21,500
Insurance	23,340	24,159	25,753	27,000
Rentals and Leases	7,600	35,270	31,010	35,000
Interfund Charges	979,552	1,079,298	872,923	1,258,520
Total: Other	2,003,430	2,497,325	2,223,520	2,459,520
Capital Outlay				
Capital Outlay	369,376	329,250	0	200,000
Total: Capital Outlay	369,376	329,250	0	200,000
Division Total:	5,103,734	5,428,803	4,984,172	5,535,510

DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Special Revenue Fund	5,103,734	5,428,803	4,984,172	5,535,510
Division Total:	5,103,734	5,428,803	4,984,172	5,535,510

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
Special Revenue Fund	37.500	37.500	38.500	40.500
Division Total:	37.500	37.500	38.500	40.500

WATER DIVISIONS

Michael McGlinchy, P.E., Public Utilities Manager

DESCRIPTION

The Water Divisions, along with two Sewer Divisions, operate under the Public Utilities Bureau and are broken down into three distinct divisions: Supply, Utilities Field Operations (formerly Water Distribution) and Business Services (formerly Utilities Services). The Public Utilities Bureau administrative staff assists the Bureau Manager in direction/management of the water and sewer functions. These three divisions work closely to provide the citizens of Akron and the metropolitan Akron area with an uninterrupted supply of high-quality drinking water and essential field operations, customer service, engineering and accounting functions.

SERVICE LEVELS

The Public Utilities Bureau has been following recommendations of a Blue Ribbon committee and the Continuous Improvement initiative on an ongoing basis in an effort to provide the best possible service while reducing expenses. The bureau is re-engineering itself to become a world-class, cost-effective organization that rivals the best private-sector operators. Successful implementation of best practices relies on ongoing cooperation between management and the bargaining units.

In 2005, the bureau completed installation of new water meters and a mobile radio automated meter-reading system for all residential customers. This system enables the division to obtain accurate monthly meter readings and issue accurate monthly bills to its customers. Approximately 85,000 meters were installed by the contractor, Honeywell DMC.

WATER ADMINISTRATION

Michael McGlinchy, P.E., Public Utilities Manager

DESCRIPTION

Water Administration is the administrative staff under the direction of the Public Utilities Manager, who is responsible for the direction and oversight of the three water and two sewer divisions.

GOALS & OBJECTIVES

- Conduct three meetings with APUB non-bargaining personnel to foster communication and gain feedback on key City, APUB, and non-bargaining employee issues by December 31, 2006.
- Provide an average of eight hours of supervisory/leadership training for all APUB non-bargaining personnel by December 31, 2006.
- Submit revisions to classifications in APUB not requiring a high school diploma/GED to require same and physical demonstrations, by December 31, 2006.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Water Bureau Administration:</i>				
Assistant Law Director	1.00	1.00	1.00	1.00
Public Utilities Manager	1.00	1.00	1.00	1.00
Re-Engineering Coordinator	1.00	1.00	1.00	1.00
Secretary	2.00	1.00	1.00	2.00
Total Water Bureau Administration	5.00	4.00	4.00	5.00

WATER BUSINESS SERVICES

André Blaylock, Business Services Administrator

DESCRIPTION

The Water Business Services Division provides the customer service, billing, collection, accounting, meter reading and meter maintenance functions of the Public Utilities Bureau.

GOALS & OBJECTIVES

- Purchase and install a new customer information system by October 1st.
- Initiate a meter replacement and AMR project for commercial and industrial meters by October 30th.
- Develop a report on an APUB-sponsored water bill payment assistance program for low-income customers by July 1st.
- Provide standard operating procedures refresher training for employees by December 31st.

SERVICE LEVELS

The division read approximately 84,000 water meters monthly with a computer-equipped van driving down the street. Water meters up to 1" diameter are fitted with a device to enable the water meter to be read remotely by wireless data transmission. The Utilities Business Office responds to approximately 125,000 customer inquiries annually over the phone and at the division's service counter. The Enterprise Accounting Section provides financial reporting on the operations to ensure the division operates within City budgetary constraints. The Meter Shop facility and personnel ensure water meters accurately represent water consumption by performing maintenance or installing or exchanging meters in the field.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Water Business Services:</i>				
Account Clerk	8.00	8.00	5.00	5.00
Business Services Administrator	1.00	1.00	1.00	1.00
Clerk	1.00	1.00	1.00	1.00
Consumer Services Clerk	24.00	21.00	23.00	24.00
Domestic Meter Route Foreman	0.00	1.00	1.00	1.00
Domestic Meter Service Foreman	1.00	1.00	0.00	1.00
Domestic Meter Worker	8.00	4.00	2.00	2.00
Engineering Technician	0.00	0.00	0.00	1.00
Industrial Meter Foreman	1.00	1.00	1.00	1.00
Industrial Meterworker	8.00	7.00	9.00	9.00
Laborer	0.00	0.00	0.00	0.00
Secretary	2.00	2.00	2.00	2.00
Utilities Accounting Supervisor	0.00	0.00	1.00	0.00
Utilities Analyst	3.00	3.00	2.00	3.00
Utilities Office Manager	1.00	0.00	0.00	1.00
Utilities Office Supervisor	4.00	3.00	3.00	4.00
Water Customer Serviceworker	11.00	14.00	11.00	13.00
Water Meter Supervisor	0.00	0.00	0.00	1.00
Total Water Business Services	73.00	67.00	62.00	70.00

WATER SUPPLY

James L. Six, P.E., Water Supply Plant Administrator

DESCRIPTION

The Water Supply Division manages, operates, and maintains the City of Akron's watershed lands and reservoirs in Portage and Geauga Counties and the drinking water treatment plant located at Lake Rockwell in Portage County. The division's mission is to provide consumers with an ample supply of safe, potable, and high-quality drinking water that exceeds all regulatory requirements at affordable rates.

GOALS & OBJECTIVES

- The Water Supply Division will closely monitor the raw water supply for indicators of MIB and geosmin levels that can produce significant taste and odor problems such as occurred in late 2005 and early 2006. This monitoring program will consist of visual monitoring, daily taste and odor tests, reservoir and river sampling, and laboratory analysis. When the levels of these compounds appear to be increasing, the division will implement necessary treatment process adjustments in a timely manner to minimize the impact of the taste and odor event on the water distribution system.
- The Water Supply Division will continue to emphasize employee development by providing in-house safety training and additional job-related training required for licensed employees to obtain contact hours for license renewal.

SERVICE LEVELS

Treated drinking water met or exceeded all primary drinking water standards of the United States and Ohio Environmental Protection Agencies in 2005.

In 2005, the Water Plant produced its record lowest-average turbidity water. The average finished water turbidity was 0.068 NTU compared to the previous low in 2004 of 0.073 NTU. This is a 7% reduction in turbidity. Turbidity is a measure of the visual cloudiness in water, and the water produced by the Akron's water plant in 2005 was well below the EPA's 0.3 NTU limit. This record turbidity was attributed to the year-long efforts of the Water Plant personnel to add the optimum chemical doses to treat the water along with optimum operation of the filters.

During the months of September, October, and November of 2005, Akron Water Supply saved an average of \$20,200 dollars per month after implementing an off-peak pumping program to reduce peak-hour electrical consumption.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Water Supply:</i>				
Civil Engineer	0.00	1.00	1.00	1.00
Equipment Operator	2.00	2.00	1.00	1.00
Forestry Worker	1.00	1.00	1.00	1.00
Lab Analyst Water	5.00	5.00	5.00	5.00
Maintenance Repairer	1.00	1.00	1.00	1.00
Master Equipment Operator	1.00	1.00	1.00	1.00
Plant Electrician	0.00	0.00	0.00	1.00
Recreation Supervisor	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Semi-Skilled Laborer	3.00	3.00	2.00	2.00
Treatment Plant Mechanic	1.00	1.00	1.00	1.00
Treatment Plant Utilityworker	1.00	1.00	1.00	1.00
Water Plant Lead Operator	8.00	9.00	9.00	10.00
Water Plant Maint. Supervisor	0.00	0.00	0.00	1.00
Water Plant Operations Foreman	2.00	2.00	1.00	2.00
Water Plant Operator	2.00	3.00	3.00	3.00
Water Plant Superintendent	1.00	0.00	0.00	1.00
Water Supply Manager	1.00	1.00	1.00	1.00
Watershed Chief Ranger	1.00	1.00	1.00	1.00
Watershed Property Maintenance Worker	1.00	1.00	1.00	1.00
Watershed Ranger	6.00	4.00	4.00	4.00
Watershed Superintendent	1.00	1.00	1.00	1.00
Total Water Supply	40.00	40.00	37.00	42.00

WATER UTILITIES FIELD OPERATIONS
Dan Marino, Water Distribution Superintendent

DESCRIPTION

The Water Utilities Field Operations Division (formerly the Utilities Services Division combined with the Water Distribution Division) operates and maintains the City of Akron's water distribution system. This system includes the underground network of force mains, transmission mains, feeder mains, and local water mains and their associated valves, fire hydrants, and service connections. It also includes the normal service storage reservoirs, the high-service booster pumping stations and their corresponding standpipes and elevated tanks.

GOALS & OBJECTIVES

- Computerized Maintenance Management System - Continue the four-phase effort to define, design, develop, and implement the DataStream 7i System by the end of 2006.
- Standard Operating Procedure Manual - Continue the development of a Standard Operating Procedure Manual covering each job function performed by the Water Utilities Field Operations Division and publish the manual by the end of 2006.
- Valve Maintenance Program - Continue the development of a standard operating procedure and implement the program by the end of 2006.
- Underground Records - Update backlog of underground records and conversion of paper documents to digital format; 136 undergrounds will be converted and 212 updates will be performed.
- Meter Vault Elimination - Elimination and conversion of unnecessary meter vaults to curb meter pits to facilitate installation of remote reading meters (120 locations have been identified). Complete 25 by March 31, 2006, an additional 25 by June 30, 2006, and 75 total by the end of the year.
- GIS Data Collection - Identify four specific projects by March 1, 2006. Collect data and complete projects by the end of the year.
- Pavement Restoration Program - Find suitable software solution for the Pavement Restoration Program that will document all locations, provide for reporting, billing and archiving. Research and recommend solution by March 1, 2006. Transfer data and set up records and reports by June 1, 2006 and be in full use by July 1, 2006.

SERVICE LEVEL

In 2005, a Valve Maintenance Program was established and the division has assembled a crew to exercise the valves in the distribution system. A Computerized Maintenance Management System has been selected, and a four-phase effort to define, design, develop, and implement the system has begun. Also, the division repaired (249) main breaks in a timely manner, resulting in short periods of service outage to our customers. Phase V of the Force Main Replacement Program was completed in 2005. This phase of the replacement program further increases the reliability of the (3) large transmission main system, which transports all water from Lake Rockwell to the Akron Water Distribution System. An additional 70 underground and valve record projects were completed by September 1, 2005. Distribution Tank/Pump Station Evaluation Spreadsheets have been developed and site information updated.

STAFFING

The following table provides the year-end full-time staffing level for the past three years along with the budgeted full-time staffing level for the current budget year.

By Department:	As of 12/31/03	As of 12/31/04	As of 12/31/05	Budget 2006
PUBLIC SERVICE:				
<i>Water Utility Field Operations:</i>				
Blacksmith Welder	1.00	1.00	0.00	0.00
Civil Engineer	3.00	3.00	3.00	3.00
Drafter	1.00	1.00	1.00	1.00
Engineering Project Coordinator	1.00	1.00	1.00	1.00
Engineering Technician	16.00	17.00	17.00	18.00
Equipment Mechanic	3.00	2.00	3.00	4.00
Equipment Mechanic Foreman	1.00	1.00	1.00	1.00
Equipment Operator	5.00	6.00	5.00	6.00
Equipment Serviceworker	1.00	1.00	1.00	1.00
Facilities Maintenance Foreman	1.00	1.00	1.00	1.00
Laborer	1.00	1.00	1.00	1.00
Maintenance Repairer	1.00	1.00	1.00	1.00
Master Equipment Operator	3.00	3.00	3.00	3.00
Plant Electrician	1.00	1.00	1.00	1.00
Pumping System Maintenance Foreman	1.00	1.00	1.00	1.00
Secretary	4.00	4.00	3.00	4.00
Semi-Skilled Laborer	2.00	2.00	2.00	2.00
Senior Engineer	1.00	1.00	1.00	1.00
Sewer Maintenance Worker	3.00	2.00	2.00	2.00
Storekeeper	1.00	1.00	1.00	1.00
Stores Clerk	0.00	0.00	1.00	1.00
Surveyor	1.00	1.00	1.00	1.00
Utilities Operations Assistant	1.00	1.00	1.00	1.00
Water & Sewer Systems Manager	0.50	0.50	0.50	0.50
Water Customer Serviceworker	1.00	1.00	1.00	1.00
Water Distribution Crew Leader	6.00	7.00	6.00	7.00
Water Distribution Dispatcher	3.00	3.00	4.00	4.00
Water Distribution Foreman	4.00	4.00	4.00	4.00
Water Distribution Lead Dispatcher	1.00	1.00	1.00	1.00
Water Distribution Superintendent	1.00	1.00	1.00	1.00
Water Distribution Supervisor	1.00	1.00	1.00	2.00
Water Maintenance Worker	31.00	30.00	29.00	31.00
Total Water Utility Field Operations	101.50	101.50	99.50	107.50

SERVICE

DIVISION: WATER

Responsible for administration, distribution, supply, accounting and customer service for the City of Akron water system.

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Personal Services				
Salaries and Wages	10,112,594	10,025,056	9,420,839	9,924,420
Fringe Benefits	3,696,197	3,784,884	3,766,241	4,137,060
Total: Personal Services	13,808,791	13,809,940	13,187,080	14,061,480
Other				
Direct Expenditures	6,370,176	6,489,743	5,737,433	6,398,240
Utilities	1,524,490	1,600,300	1,595,902	1,715,780
Debt Service	8,528,252	9,205,409	9,292,795	9,441,670
Insurance	184,388	172,839	146,595	220,890
State/County Charges	202,877	208,732	213,808	217,200
Rentals and Leases	255,146	282,542	250,585	289,000
Interfund Charges	5,295,822	6,235,062	8,481,180	4,423,540
Total: Other	22,361,151	24,194,627	25,718,298	22,706,320
Capital Outlay				
Capital Outlay	7,760,113	4,466,243	4,709,433	10,050,000
Total: Capital Outlay	7,760,113	4,466,243	4,709,433	10,050,000
Division Total:	43,930,055	42,470,810	43,614,811	46,817,800

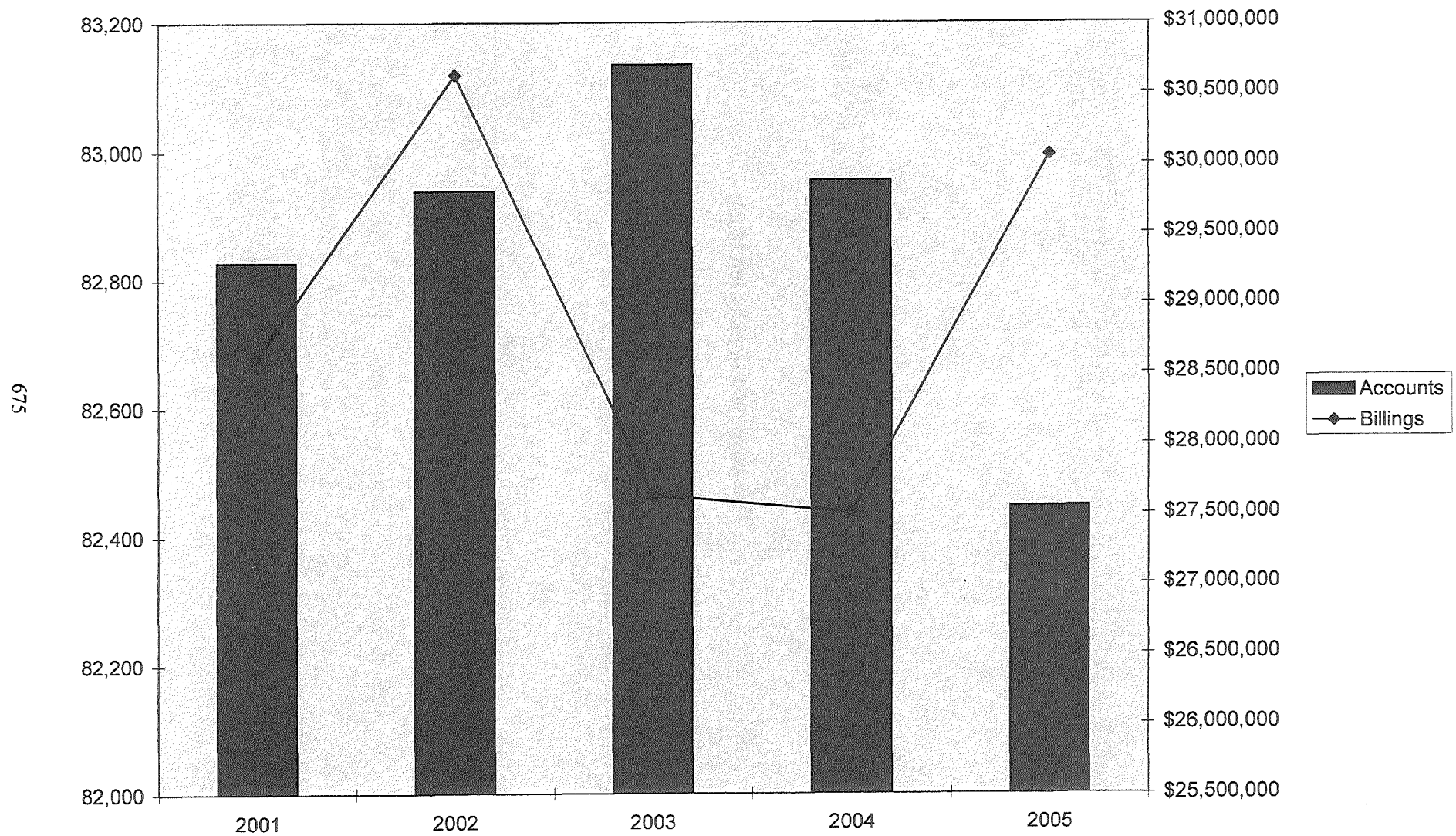
DIVISION SOURCES OF FUNDS

	2003 Actual Expenditures	2004 Actual Expenditures	2005 Actual Expenditures	2006 Original Budget
Special Revenue Fund	625,259	88,700	130,894	0
Enterprise Fund	43,304,796	42,382,110	43,483,917	46,817,800
Division Total:	43,930,055	42,470,810	43,614,811	46,817,800

DIVISION FULL-TIME EMPLOYEES - BY FUND

	2003 Actual Employees	2004 Actual Employees	2005 Actual Employees	2006 Original Employees
Enterprise Fund	219.500	212.500	202.500	224.500
Division Total:	219.500	212.500	202.500	224.500

WATER ACCOUNTS & BILLINGS



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Glossary

ENCUMBRANCES - Commitments related to unperformed contracts, purchase orders and requisitions for goods or services.

ENTERPRISE FUNDS - Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

EXPENDABLE TRUST AND AGENCY FUNDS - Disbursements from Expendable Trust Funds are made in accordance with the applicable trust agreements. Agency Funds include assets held for other funds or governments, largely payroll taxes and other employee withholdings, which are consolidated into one agency fund for ease of payment.

EXPENDITURES - Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service and capital outlays.

FUND - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND TYPE - In governmental accounting, all funds are classified into eight generic fund types: The following are the City's Governmental Fund Types: General Fund, Special Revenue Funds, Debt Service Funds, Capital Projects Funds. The following are the City's Proprietary Fund Types: Enterprise Funds and Internal Service Funds. The City also has Special Assessment Funds and Expendable Trust and Agency Funds.

GENERAL FUND - The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds.

GOAL - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a specific achievement in a given time period.

INCOME TAX BONDS - A special obligation of the City payable from income tax revenues and are not general obligations of the City.

INCOME TAX RATE - The City of Akron, pursuant to Council action and vote authorization, currently levies the tax at a rate of 2.25% on both corporate income and employee wages and salaries; .25% of the taxes collected is dedicated to the Community Learning Centers.

INTERFUND TRANSFERS - During the course of normal operations, the City records numerous transactions between funds including expenditures and transfers of resources to provide services, subsidize operations and service debt. The Governmental Fund Types and Enterprise Funds financial statements generally reflect such transactions as transfers. The Internal Service Funds record charges for service to City departments as operating revenue. All City funds record these payments to the Internal Service Funds as operating expenses. Transfers are appropriated as "Interfund Charges" (Type 80). The primary interfund transfer by dollar value and City importance is the transfer of income tax collected to the General Fund (73%) and to the Capital Improvements Fund (27%).

INTERNAL SERVICE FUNDS - Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis.

JEDDs - Joint Economic Development Districts are areas approved in an election by the voters within the township. The City extends water and sanitary sewer service to areas of the townships that are currently zoned for business use. A 2.25% tax in all four of the JEDDS is collected on net business profits and wages on all people working in the district and is remitted to the City.

MODIFIED ACCRUAL – The modified accrual basis of accounting recognizes revenues when they are both measurable and available to finance current expenditures and records a liability when it is expected that the liability will be paid from revenues recognized during the current period.

MODIFIED CASH – Encumbrances outstanding at year-end are carried over into the following year as both an addition to the budget and an encumbrance of the budget along with the appropriation of the current year.

NONTAX REVENUE BONDS - A special obligation of the City payable from Nontax Revenue (including fees of licenses, fines, interest earnings) and are not general obligations of the City.

OBJECTIVE - Desired output oriented accomplishments which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

OPERATING BUDGET - Plans of current expenditures and the proposed means of financing them. The annual operating budget (or, in the case of some state governments, the biennial operating budget) is the primary means by which most of the financing acquisition, spending, and service delivery activities of a government are controlled. The use of annual operating budgets is usually required by law.

PROPERTY TAX LEVY - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

PROPERTY TAX RATE - The amount of tax levied for each \$100 of assessed valuation.

REVENUES - (1) Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers. (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers.

ROLLING STOCK - Motor equipment that can be used on and off roads (e.g., passenger cars, pickup trucks, fire trucks, air compressors on trailers).

SPECIAL ASSESSMENT FUNDS - Special Assessment Funds are used to account for the financing of public improvements or services deemed to benefit the properties against which special assessments are levied.

SPECIAL REVENUE BONDS - A special obligation of the City payable from JEDD revenues and are not general obligations of the City.

SPECIAL REVENUE FUNDS - Special Revenue Funds are used to account for the proceeds of specific revenue sources. The uses and limitations of each Special Revenue Fund are specified by City ordinances and/or federal and state statutes.

TAX DUPLICATE - List of property tax rate assessments by taxing districts within a county unit.

USER FEES - The payment of a fee for direct receipt of a public service by the party benefiting from the service.

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March 2006
**CITY OF AKRON
 GOVERNMENT
 ORGANIZATION**

