

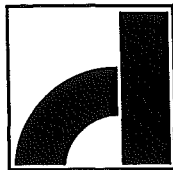
1997 BUDGET PLAN

1981-ALL-AMERICA CITY-1995

AKRON

CITY OF INVENTION

DONALD L. PLUSQUELLIC, MAYOR



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

**PRESENTED TO
City of Akron,
Ohio**

**For the Fiscal Year Beginning
January 1, 1996**

Arthur R. Lynch *Jeffrey L. Esser*
President Executive Director

DISTINGUISHED BUDGET PRESENTATION

The Government Finance Officers Association of the United States and Canada (GFOA) presented an Award for Distinguished Budget Presentation to the City of Akron for its annual budget for the fiscal year beginning January 1, 1996.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

1997 BUDGET PLAN

CITY OF AKRON, OHIO

MAYOR

Donald L. Plusquellic

CABINET MEMBERS

Joseph Kidder, Service Director
Max Rothal, Law Director
Catherine G. Watson, Finance Director
Warren Woolford, Planning Director
James W. Phelps, Deputy Mayor
George A. Romanoski, Deputy Mayor
Dorothy A. Jackson, Deputy Mayor
Mathew L. Contessa, Deputy Mayor
Joel Bailey, Deputy Mayor
Mark A. Williamson, Communications Director

WARD COUNCIL MEMBERS

Bruce Bolden.First Ward
Donald Mittiga.Second Ward
Marco S. Sommerville. .Third Ward
Renee L. Green.Fourth Ward
David Portis.Fifth Ward
John OttermanSixth Ward
Dave BryantSeventh Ward
John V. FrankEighth Ward
John R. ContiNinth Ward
Bruce KilbyTenth Ward

PRESIDENT OF CITY COUNCIL

John W. Valle

COUNCILMEN-AT-LARGE

Robert J. Otterman
John W. Valle
Michael Williams

MEMBERS OF COUNCIL BUDGET AND FINANCE COMMITTEE

Michael Williams, Chairman
John R. Conti
David Portis
Bruce Kilby
Donald Mittiga

BUDGET STAFF

Catherine G. Watson, Director of Finance
Diane L. Miller-Dawson, Deputy Director of Finance
John R. Wheeler, Audit and Budget Manager
Cynthia M. Donel, Audit and Budget Supervisor
Roy D. Ferguson, Accounts Analyst III
Dan Dyer, Accounts Analyst III
Steven Fricker, Accounts Analyst III
Cynthia J. Stefanik, Accounts Analyst II
Donna M. Urdiales, Executive Assistant

1997 BUDGET PLAN

June 30, 1997

Citizens of Akron
and Members of Akron City Council:

I am again pleased to present you with a budget balanced in all funds. With the help of all Akron citizens and the fiscal responsibility of City Council, Akron remains a growing city that is fiscally sound. This marks the eleventh balanced budget that I have presented as the Mayor of the City of Akron.

Akron has faced many challenges over the past decade. When I first took office in 1987, the city was in transition; the future of Akron was not certain. I am proud that for 1997 the City is poised to host our second First Night Celebration, welcome more than 400,000 visitors to the John S. Knight Convention Center, christen Canal Park--a state-of-the art 8,500 seat professional baseball stadium-- and undertake significant steps in continued redevelopment of the Ohio and Erie Canal Corridor.

Last year we presented many initiatives that were important to the City of Akron. Our focus was on the neighborhoods--neighborhood development was a key issue. We implemented successful projects, such as the Lane School Housing Development, and the Lawton Street Community Center. I am pleased to report that 1997 will continue the focus on our neighborhoods.

Neighborhood Partnership Program

The City of Akron Neighborhood Partnership Program was initiated in early 1997 to encourage neighborhood organizations to undertake creative improvement projects to make our neighborhoods stronger. Organizations compete for matching grants from the City based upon the quality of the proposed project, the ability of the project to build upon existing assets, local neighborhood participation and the neighborhood's matching contribution. Eligible projects include a variety of physical improvement projects or education-based initiatives from community garden or park improvement projects to tutoring and literacy programs. The implementation of qualified projects will benefit neighborhood residents while fostering partnerships among the City, local residents, community groups and business associations.

Rental Registration Program

In November, 1996, in order to support the City's commitment to neighborhood and housing quality, Akron City Council adopted a program requiring the yearly registration of all rental housing units in the City of Akron. The Rental Registration Program is administered by the Akron Health Department according to Health Department Housing Code requirements. As of May, 1997, 1,975 owners and more than 14,800 rental units had been registered. By requiring the registration of all rental units, the City facilitates the process of the enforcement of corrections of code violations, thereby improving housing conditions throughout all of our neighborhoods.

Enterprise Community Program

In 1996, the City's Enterprise Community program completed its first full year, creating economic opportunity and sustaining community development. Central to

1997 BUDGET PLAN

Citizens of Akron
and Members of Akron City Council
June 30, 1997
Page Two

the concept of the Enterprise Community is the City working in partnership with other agencies and institutions in the city.

In 1997, the City of Akron will build on several initiatives already underway, including expanding the School Service Coordination to four additional elementary and middle schools. Roswell Kent Middle School has been added to the Middle Career Prep program, offering the second class of high school internship in polymer businesses and the second class of Entrepreneurial training. We will implement a Revolving Loan Fund for commercial/industrial and retail businesses and establish the Enterprise Community Fund with East Akron Neighborhood Development Corporation in cooperation with seven local banks. The Middlebury Redevelopment effort will provide a fresh spark to that important commercial transition area on the east side of Akron. A job-linked training program developed with the Private Industry Council will expand upon other assisted training initiatives at the Polymer Training Center and the Tech Prep program at East High School and the University of Akron Community and Technology College.

Special assistance to the police department's gang unit will reduce tensions and criminal behavior in the Enterprise Community. In related Enterprise Community programs, the Early Childhood Development program by the Boys & Girls Club, the YMCA and AMHA will begin in the Wilbeth-Arlington Homes and provide needed personal and social development activities. The Ounce of Prevention initiative by the Adolescent Services Network of Children's Hospital will continue to forge bonds or links within the juvenile criminal justice system and reduce risks to young teens.

Neighborhood Development

Our Neighborhood Housing program began in the Glover neighborhood in May, 1997, and will begin in the Crouse neighborhood later in the year to join the existing City programs in Mason Park, Manchester and the Neighborhood Petition programs. Our collaborations with non-profit development corporations and a new program with private developers will continue to produce more new housing.

Economic Development

The City is continuing its efforts in economic development activities. We have seen the results of these activities with the continuation of increasing employment numbers, low unemployment and growing income tax collections. The City intends to continue to use its revenues as incentives to leverage additional private investment. Some new initiatives in 1997 are as follows:

B.F. Goodrich World Headquarters Building. The City of Akron has entered into a preliminary agreement to purchase the former B.F. Goodrich World Headquarters Building located at 600 South Main Street. The City plans to prepare the facility for use by GOJO Industries for its new corporate headquarters including both administrative offices and research and development laboratories. Initially, the company will move approximately 200 jobs into Akron.

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and Members of Akron City Council
June 30, 1997
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O'Neil's Department Store Building. This 750,000 square foot former department store will be the new home of Akron's oldest law firm, Roetzel & Andress Co., L.P.A. The rear of the structure will be removed in order that the City may construct a new parking deck to serve the law firm, the Civic Theater, future canal development, Canal Park Stadium and other public uses. The City, which currently owns the building, will transfer ownership of floors 4 through 6 in a condominium arrangement to Roetzel & Andress. Initially, the firm will occupy 70,000 square feet for their 150 employees and have the opportunity to grow into another 45,000 square feet of space. The Main Street and basement levels are proposed for restaurants and entertainment uses. Negotiations are currently underway to develop this space.

Lock III Development Area. This area, located immediately adjacent to the O'Neil's Building, is being designed for retail and entertainment development which will ultimately result in the removal of the old O'Neil's parking garage, the restoration of the Ohio & Erie Canal, construction of a large pedestrian plaza and walkways. There will also be Lock III reconstruction, lighting and landscaping improvements. The Master Plan for the area envisions the creation of an entertainment corridor in downtown Akron, including an amphitheater and opportunities for specialty retail and restaurants.

Industrial Parks. Akron currently has four industrial parks that are actively marketed. These four parks are Ascot, Massillon Road, Akron Square and Conrail. Investments have been made in each area to encourage industrial development. To date, Phase I of Ascot Industrial Park is nearly complete with new industrial and commercial development. Negotiations are underway to acquire adjacent land to accommodate expansion of Ascot Park. More than half of Akron Square is developed. Infrastructure is currently being extended to Massillon Road, which has just begun to attract developers. Conrail, located immediately south of downtown, is currently being planned.

Bath JEDD. A Joint Economic Development District (JEDD) recently has been proposed by Bath Township, the City of Akron and the City of Fairlawn. If this JEDD is approved in an election by Bath Township voters, water and sanitary sewer facilities shall be provided to business-zoned areas of Bath by Akron and Fairlawn. Both Akron and Fairlawn shall benefit from the sharing of new JEDD tax revenues, while Bath will keep its rural residential characteristic.

Fiscal Condition

The results of the neighborhood and economic development programs have enabled Akron to maintain its strong fiscal position. Income tax revenues grew nearly 5% in 1996. The General Fund balance continues to be at levels that enable us to withstand emergencies and expensive snow and ice control operations during harsh winters such as that of 1995-1996.

1997 BUDGET PLAN

Citizens of Akron
and Members of Akron City Council
June 30, 1997
Page Four

Akron's credit record rating continues to be strong in the financial markets. Akron's conservative investment policy and strong control over revenues and expenditures have enabled us to experience interest rates on our bonds that are equivalent to higher rated cities.

Our employee bargaining groups are strong components of our fiscal strength. They have recognized the relationship between our revenues and our ability to pay wages and benefit increases. Their strong leadership has provided reasonable wage increases for their members and outstanding service to Akron citizens. The bargaining unit representatives have also been partners in controlling the increased cost of health care for City employees. By their cooperation in innovative health care networks, Akron employee health care costs increased a modest 3.8% in 1996.

Long-Range Outlook

Akron's financial future looks bright. The City's economic development strategy and fiscal policies along with our plans to strengthen our neighborhoods have placed the City in an exciting position to move into the next century. The cooperation between Akron and its neighboring governmental units has strengthened the entire region. Regional sharing of utilities, taxes and mutual aid pacts have made us a leader in regional cooperation. The State of Ohio has expanded the concept of Joint Economic Development Districts to the entire state after seeing the success here in our city. Our All-America City designation in 1995 has shown the nation what our community realized--that Akron is an excellent place to live and work. The restoration of confidence in our public schools has also contributed to our strength. I have every reason to be optimistic about our future.

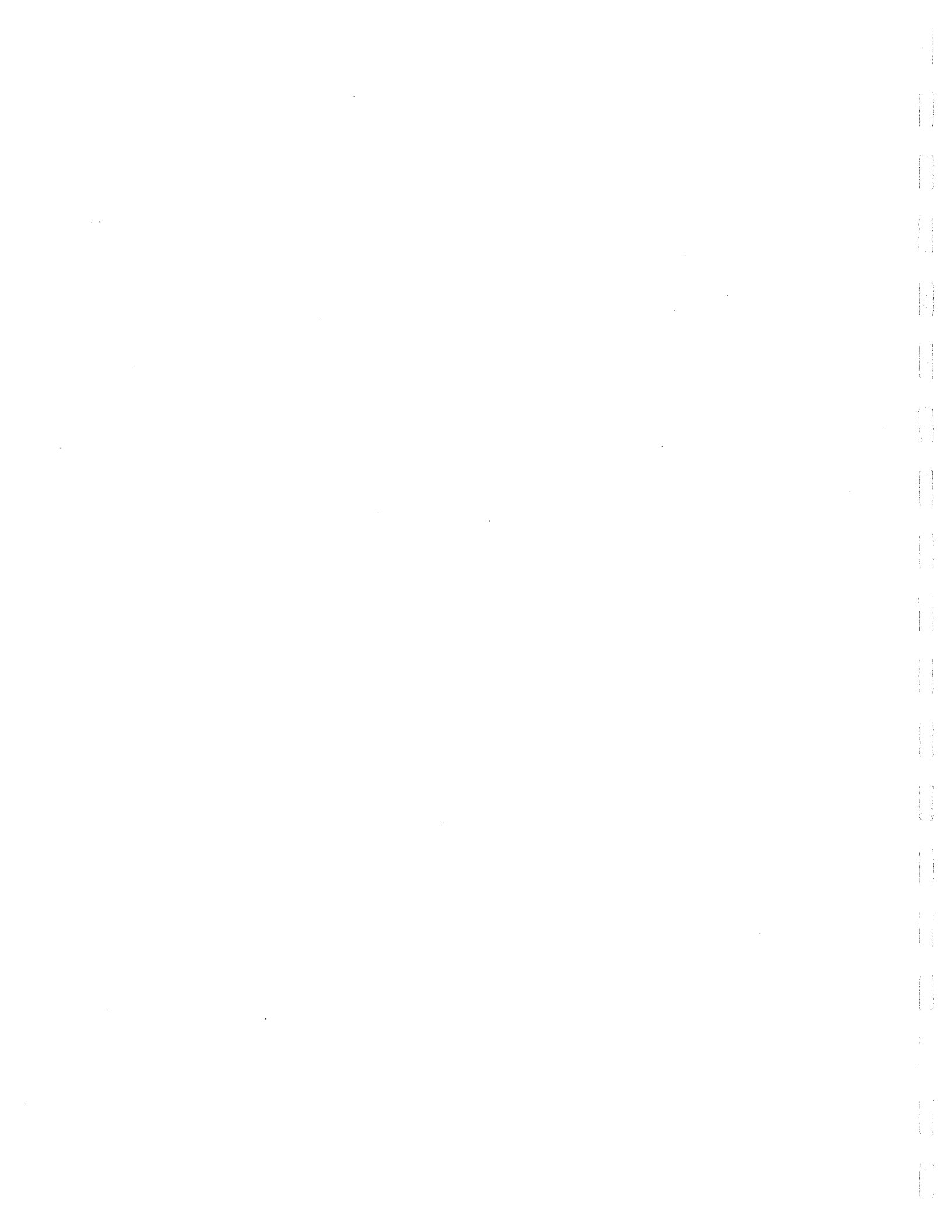
Conclusion

Your municipal government will continue to provide quality services at reasonable costs. We will continue our sound, conservative budget practices to ensure we have the resources necessary to provide the neighborhood projects and economic development incentives necessary for us to keep growing. You should be proud of your city. We have our share of challenges, as does every large city in America, but we have tackled each of them in a positive way. Your involvement in many of our critical issues has strongly influenced our success. Thank you for helping make Akron the city it is today and confidently positioning our community for the 21st century.

Sincerely,



DONALD L. PLUSQUELLIC
Mayor



1997 BUDGET PLAN

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CITY OF AKRON, OHIO

PROFILE

City:	Seat of Summit County												
	Became a township on December 6, 1825												
	Incorporated as a town on March 12, 1836												
Population:	223,019 (1990 Census)												
Square Miles:	Approximately 63												
Form of Government:	Strong Mayor												
Land Use:	<table> <tr> <td>Residential</td><td>34.7%</td></tr> <tr> <td>Commercial</td><td>23.2%</td></tr> <tr> <td>Industrial</td><td>4.5%</td></tr> <tr> <td>Agriculture</td><td>1.0%</td></tr> <tr> <td>Public/Unusable</td><td>16.8%</td></tr> <tr> <td>Usable Open Land</td><td>19.8%</td></tr> </table>	Residential	34.7%	Commercial	23.2%	Industrial	4.5%	Agriculture	1.0%	Public/Unusable	16.8%	Usable Open Land	19.8%
Residential	34.7%												
Commercial	23.2%												
Industrial	4.5%												
Agriculture	1.0%												
Public/Unusable	16.8%												
Usable Open Land	19.8%												
Hospitals:	5 Acute Care Hospitals 2,336 Beds												
Number of Banks:	6												
Educational Facilities:	Public Schools 58 Schools 32,200 Students Private Schools 13 Schools 5,110 Students Higher Education University of Akron (3rd largest in State of Ohio) Number of Students: for credit: 26,000 non credit: 17,770												
Hotel Rooms:	over 4,000 in area												

Building Activity:

Number of Permits: 4,299

Valuation of Permits: \$136,592,847

Transportation:

Interstates in Akron

I-76 and I-77

Interstates Surrounding Akron

I-71, I-271, I-80

Public Transportation

Metro Regional Transportation Authority

Airports

Akron- Fulton Municipal Airport

Akron-Canton Regional Airport

Cleveland Hopkins International Airport

Utilities:

Electric

Ohio Edison

Gas

East Ohio Gas

Water

City of Akron

Sewer

City of Akron

Telephone

Ameritech

Cable TV

Time Warner Cable

1997 BUDGET PLAN

Offered by Williams

RESOLUTION NO. 160-1997, a resolution adopting an annual operating budget for the fiscal year 1997; and declaring an emergency.

WHEREAS, the Mayor of the City of Akron has prepared and submitted to Council an operating budget; and

WHEREAS, it is necessary that Council adopt a budget that an annual appropriation ordinance based on the budget as adopted may be enacted.

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Akron:

Section 1. That there is hereby adopted an annual operating budget identified as the "1998 Operating Budget," classified as to department and division accounts, and made a part of this resolution.

Section 2. That the budget herein as adopted shall neither appropriate nor transfer any money, but shall be used as a base for the annual appropriation ordinance for the expenditure of funds and as a base for interfund transfers.

Section 3. That this resolution is hereby declared to be an emergency measure necessary for the immediate preservation of the public peace, health, and safety, for the reason that it is necessary to provide a uniform classification for the expenditure of funds for the operation of the City departments and divisions, and provided this resolution receives the affirmative vote of two-thirds of the members elected or appointed to Council, it shall take effect and be in force immediately upon its passage and approval by the Mayor; otherwise, it shall take effect and be in force at the earliest time allowed by law.

Passed March 10, 1997

Vincent Ciraco
Clerk of Council

John W. Valle
President of Council

Approved March 14, 1997

DONALD L. PLUSQUELLIC
MAYOR

1997 BUDGET PLAN

Offered by Williams

ORDINANCE NO. 161-1997 to make the annual appropriation for the current expenses, other expenditures and the capital outlays of the City of Akron for the fiscal year ending December 31, 1997; and declaring an emergency.

WHEREAS, it is provided by law that an appropriation shall be passed by Council; and

WHEREAS, the Charter of the City of Akron and the General Code of Ohio provide for such ordinance.

NOW, THEREFORE, BE IT ENACTED by the Council of the City of Akron:

Section 1. That to provide for the current expenses, other expenditures and the capital outlays of the City of Akron for the fiscal year ending December 31, 1997, the following sums are hereby appropriated and authorized for encumbrance and/or expenditure.

Section 2. That any funds appropriated by Temporary Appropriation for encumbrance and/or expenditure in 1997 are included in the proper funds herein.

Section 3. That there be and hereby are appropriated from the unappropriated balance of the General Fund (001) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
01	Legislative	\$ 605,050	\$ 88,960	\$ 12,000	\$ 706,010
02	Law	2,423,260	767,640	---	3,190,900
03	Planning & Urban Dev.	1,008,040	107,110	5,000	1,120,150
04	Civil Service Comm. .	1,377,030	81,440	---	1,458,470
05	Office of the Mayor .	1,842,610	470,480	5,000	2,318,090
06	Muni. Court - Judges.	2,388,780	296,550	33,000	2,718,330
07	Muni. Court - Clerk .	1,975,580	193,360	8,000	2,176,940
10	Finance	1,888,700	3,477,440	16,290	5,382,430
20	Public Safety	6,471,250	7,515,780	43,000	14,030,030
20-21	Police.	31,786,670	3,720,090	110,000	35,616,760
20-22	Fire.	22,994,260	1,358,600	63,500	24,416,360
30	Public Health	5,361,160	999,700	---	6,360,860
40	Public Service. . . .	<u>11,330,240</u>	<u>11,455,360</u>	<u>38,500</u>	<u>22,824,100</u>
TOTAL GENERAL FUND		<u>\$91,452,630</u>	<u>\$30,532,510</u>	<u>\$ 334,290</u>	<u>\$122,319,430</u>

Section 4. That there be and hereby are appropriated from the unappropriated balance of the Garage Operating Fund (002) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
40-80	Garage	<u>\$ 2,555,110</u>	<u>\$ 3,990,170</u>	<u>\$ 156,000</u>	<u>\$ 6,701,280</u>

1997 BUDGET PLAN

Section 5. That there be and hereby are appropriated from the unappropriated balance of the Income Tax Collection Fund (004) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
10-50	Administration and Collection	\$ 1,615,030	\$89,380,620	\$ 6,500	\$ 91,002,150

Section 6. That there be and hereby are appropriated from the unappropriated balance of the Emergency Medical Services Fund (006) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
20-25	Emergency Medical . .	\$ 6,554,600	\$ 474,000	\$ 47,300	\$ 7,065,900

Section 7. That there be and hereby are appropriated from the unappropriated balance of the General Water Operating Fund (021) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
40-40-10	Water Operating .	\$16,578,040	\$19,255,750	\$ ---	\$ 35,833,790

Section 8. That there be and hereby are appropriated from the unappropriated balance of the General Sewer Operating Fund (030) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
40-40-20	Sewer Operating .	\$ 9,135,090	\$24,884,510	\$ 978,200	\$ 34,997,800

Section 9. That there be and hereby are appropriated from the unappropriated balance of the Miscellaneous Proprietary Funds (035-046) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
05-50	Economic Develop.	\$ ---	\$ 100,000	\$ ---	\$ 100,000
40-85	Oil & Gas (035) .	86,280	372,360	9,000	467,640
TOTAL OIL & GAS FUND		\$ 86,280	\$ 472,360	\$ 9,000	\$ 567,640
40-50-60	Golf (040) . . .	\$ 406,160	\$ 324,720	\$ 28,000	\$ 758,880
40-50-61	Golf Con. (041) .	\$ 30,570	\$ 131,250	\$ 2,500	\$ 164,320
40-30	Airport (042) . .	\$ 280,040	\$ 206,590	\$ ---	\$ 486,630

1997 BUDGET PLAN

<u>Acct. No.</u>	<u>Account Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
40-10	RES Oper. (043) .	\$ ---	\$ 8,750	\$ ---	\$ 8,750
40-25	Off-Street Parking (046) . .	\$ ---	\$ 3,952,580	\$ ---	\$ 3,952,580

Section 10. That there be and hereby are appropriated from the unappropriated balance of the General Bond Payment Fund (050) the following amounts:

<u>Acct. No.</u>	<u>Account Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
10-60	Treasurer's Office. .	\$ 251,880	\$ 486,360	\$ 29,500	\$ 767,740

Section 11. That there be and hereby are appropriated from the unappropriated balance of the Special Assessment Levy Transfer Fund (051) the following amounts:

<u>Acct. No.</u>	<u>Account Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
10-60	Assessor's Office . .	\$ 326,210	\$11,868,430	\$ 29,000	\$ 12,223,640

Section 12. That there be and hereby are appropriated from the unappropriated balance of the Police Pension-Employer's Liability Fund (052) the following amounts:

<u>Acct. No.</u>	<u>Account Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
20-10	Police Pension. . . .	\$ ---	\$ 721,000	\$ ---	\$ 721,000

Section 13. That there be and hereby are appropriated from the unappropriated balance of the Fire Pension-Employer's Liability Fund (053) the following amounts:

<u>Acct. No.</u>	<u>Account Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
20-10	Fire Pension.	\$ ---	\$ 721,000	\$ ---	\$ 721,000

Section 14. That there be and hereby are appropriated from the unappropriated balance of the Capital Investment Program Operating Fund (063) the following amounts:

<u>Acct. No.</u>	<u>Account Title</u>	<u>Wages/ Benefits</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
03-10	Capital Investment Prog. Operating Fund	\$ 1,061,300	\$22,944,840	\$ 6,500	\$ 24,012,640

1997 BUDGET PLAN

Section 15. That there be and hereby are appropriated from the unappropriated balance of the Street and Highway Maintenance Fund (073) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
20-35	Traffic Engineering .	\$ 784,290	\$ 292,170	\$ 10,000	\$ 1,086,460
40-65	Highway Maintenance .	<u>5,128,460</u>	<u>2,982,920</u>	<u>3,600</u>	<u>8,114,980</u>
TOTAL HIGHWAY MAINTENANCE FUND		<u>\$ 5,912,750</u>	<u>\$ 3,275,090</u>	<u>\$ 13,600</u>	<u>\$ 9,201,440</u>

Section 16. That there be and hereby are appropriated from the unappropriated balance of the Street Cleaning Operating Fund (080) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
40-65-90	Street Cleaning .	<u>\$ 1,985,160</u>	<u>\$ 1,937,560</u>	<u>\$ ---</u>	<u>\$ 3,922,720</u>

Section 17. That there be and hereby are appropriated from the unappropriated balance of the Street Lighting Operating Fund (081) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
40-70	Street Lighting .	<u>\$ 69,570</u>	<u>\$ 1,705,830</u>	<u>\$ ---</u>	<u>\$ 1,775,400</u>

Section 18. That there be and hereby are appropriated from the unappropriated balance of the Engineering Bureau Fund (220) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
40-60	Engineering Bureau. .	<u>\$ 5,152,920</u>	<u>\$ 664,290</u>	<u>\$ 92,800</u>	<u>\$ 5,910,010</u>

Section 19. That there be and hereby are appropriated from the unappropriated balance of the Machine Systems Fund (221) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
10-30	Data Processing . . .	<u>\$ 1,097,290</u>	<u>\$1,474,100</u>	<u>\$ 10,000</u>	<u>\$ 2,581,390</u>

Section 20. That there be and hereby are appropriated from the unappropriated balance of the Community Development Rotary Fund (222) the following amounts:

1997 BUDGET PLAN

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
03-60	Development	\$ 2,518,350	\$ 638,340	\$ 9,000	\$ 3,165,690
05-50	Economic Development.	64,860	---	---	64,860
30-05	Health.	392,530	---	---	392,530
 TOTAL COMMUNITY DEVELOPMENT					
ROTARY FUND		<u>\$ 2,975,740</u>	<u>\$ 638,340</u>	<u>\$ 9,000</u>	<u>\$ 3,623,080</u>

Section 21. That there be and hereby are appropriated from the unappropriated balance of the Air Pollution Control Fund (300) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
30-05-03	Air Pollution Control	<u>\$ 810,450</u>	<u>\$ 150,160</u>	<u>\$ 17,000</u>	<u>\$ 977,610</u>

Section 22. That there be and hereby are appropriated from the unappropriated balance of the Private Industry Council Fund (312) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
05-70	Private Industry Coun.	<u>\$ 355,940</u>	<u>\$ 4,074,360</u>	<u>\$ 0</u>	<u>\$ 4,430,300</u>

Section 23. That there be and hereby are appropriated from the unappropriated balance of the Akron Metropolitan Area Transportation Study Fund (320) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
03-70	AMATS	<u>\$ 742,480</u>	<u>\$ 759,160</u>	<u>\$ ---</u>	<u>\$ 1,501,640</u>

Section 24. That all expenditures other than Wages/Benefits, hereinbefore authorized and to the amount authorized, shall be made in accordance with the code accounts according to classifications as set forth in the 1997 Operating Budget and/or the 1997 Capital Budget as amended and adopted by the Council of the City of Akron, and made a part hereof, that the detail of which is set forth under various classes of disbursements, are not severally appropriated as such, but are set forth only for the purpose of explaining how the aggregate of the class was reached, and that any disbursements for any item of a class, whether or not said item is specifically set forth in the Operating Budget and/or the Capital Budget, may be paid out of the appropriation made herein for the class as detailed in the budget herein referred to.

1997 BUDGET PLAN

Section 25. That all expenditures for capital improvements shall be funded whenever possible, as determined by the Director of Finance, with tax-exempt debt. Expenditures for such capital improvements made from other funds shall be reimbursed from the proceeds of such tax-exempt debt as appropriate in accordance with procedures established by the Director of Finance.

Section 26. That any encumbered amount in a year prior to fiscal year 1997 in any and all funds of the City of Akron are hereby appropriated for the purpose of expenditure in 1997 or thereafter.

Section 27. That all funds not individually listed in this ordinance but included in the 1997 Tax Budget of the City of Akron and included in the Amended Official Certificate of Estimated Resources for 1997 as issued by the County of Summit Budget Commission for Other Capital Projects, Other Special Assessment Improvement Fund Activities, Debt Service, General Bond Retirement, Special Assessment Bond Retirement, Federal Grant and Program Support Funds, State Grant Funds, Revolving Funds, and Trust and Agency Funds are hereby appropriated for the purpose of encumbrance and/or expenditure.

Section 28. That transfers of sums of \$5,000.00 or less, within the funds listed in this ordinance, are hereby authorized and approved by City Council as transferred upon the approval of the Director of Finance.

Section 29. That the Finance Director is hereby authorized and directed to pay any and all obligations of the various departments of the City of Akron pertaining to prior years' obligations from current year appropriations up to a maximum of \$5,000.00 per prior year obligation.

Section 30. That the Mayor, as Safety Director or Chief Administrator, the Finance Director, the Law Director, or the Service Director, are hereby authorized to contract for Personal Services, including special, consulting, management, and professional services, Other and Outlay, and payments made under these contracts are to be expended in the manner provided by Charter and the General Law in accordance with the code accounts of the 1997 Operating Budget and the 1997 Capital Budget; and that the Director of Finance is hereby authorized to draw checks against the appropriation hereinbefore set forth, whenever payments are required, upon his receipts of proper certificates or vouchers therefor, approved by the officers authorized by law to approve same, or an ordinance or resolution of Council to make the expenditure, and in accordance with the code accounts of the 1997 Operating Budget and the 1997 Capital Budget.

Section 31. That the Finance Director is hereby authorized to set up subfunds, checking accounts, escrow accounts and other such accounts in the City accounting system or in outside financial institutions, from time to time, as needed for proper accounting of City of Akron revenues and expenditures.

1997 BUDGET PLAN

Section 32. That this ordinance is hereby declared to be an emergency measure necessary for the immediate preservation of the public peace, health and safety, for the reason that authority is required for the payment of operating, other and capital expense of the City of Akron, and provided this ordinance receives the affirmative vote of two-thirds of the members elected or appointed to Council, it shall take effect and be in force immediately upon its passage and approval by the Mayor; otherwise, it shall take effect and be in force at the earliest time allowed by law.

Passed March 10, 1997

Vincent Ciraco
Clerk of Council

John W. Valle
President of Council

Approved March 14, 1997

DONALD L. PLUSQUELLIC
MAYOR

SECTION 86 OF THE CHARTER OF THE CITY OF AKRON

The Mayor shall cause to be prepared and submitted an annual budget to the Council not later than two months before the end of each fiscal year, which budget shall be based upon detailed estimates by departments and other divisions of the City government according to a classification as nearly uniform as possible. The budget shall present the following information:

- (a) An itemized statement of estimated revenues together with comparative statements of revenues for the last two fiscal years.
- (b) An itemized statement of appropriations recommended by the Mayor for current expenses and for permanent improvements, for each department or division for the ensuing fiscal year, with comparative statements of expenditures for the last two fiscal years.
- (c) A financial statement or balance sheet of the preceding year and of the current year up to date.
- (d) Such other information as may be required by the Council. Copies of such budget shall be printed and available for distribution not later than two weeks after its submission to the Council, and a public hearing shall be given before final action is taken by the Council.

BUDGETARY PROCESS

The City's Department of Finance is responsible for budget preparation. City budgeting for the calendar year formally begins in June of the prior year with preparation and then adoption, after public hearing, of an annual tax budget, as required by state law. The annual tax budget establishes the level of appropriation authority by individual fund. It serves as a planning document and not as a detailed management budget. The appropriation authority is established as a "Certificate of Available Resources" and certified by the County Budget Commission, a group of elected County officials. The Budget Commission is comprised of the County Auditor, County Treasurer, and Prosecuting Attorney. The tax budget requires submission of the actual revenue and expenditure data for the past two years, a projection of the current year's activities and requirements, and the resource availability and requirements for the upcoming budget year starting on January 1.

Using the tax budget as a plan, the Finance Department prepares and releases operating budget request materials that include a time schedule, budget preparation instructions, both manual and computer-prepared request forms, and computerized payroll projections and historic expenditure levels. Using these materials, each of the City's operating departments submits by early September a budget request supported by objectives and detailed explanations of need. The Department of Finance adjusts these requests in accordance with projected resources and then reviews the adjusted requests with each of the departments and the Mayor to determine final funding priorities. This process is completed by mid-October and the budget document is then finalized and submitted to City Council in early November. The Council reviews the budget request as submitted by the Mayor and adopts a permanent appropriation. A temporary appropriation is passed by December 31 if Council decides to continue budget review into the new year. At the conclusion of the budget review, Council adopts the annual appropriation ordinance. This appropriation provides funding for the calendar year commencing January 1 and includes both operating and capital expenditures. Annual appropriations may not exceed the County Budget Commission's official estimate of resources as expressed in the "Certificate of Available Resources." Further, the County Auditor must certify that the City's appropriation measures do not appropriate money in excess of the amounts set forth in that estimate.

The Department of Finance continues to monitor and adjust the appropriations throughout the year. At the request of an operating department, the Director of Finance may transfer funds within objects of expenditure but may not change the total amount of the appropriations for each individual fund. The Department of Finance also regularly compares actual receipts to projected receipts and reduces the rate of expenditure, if such action is necessary. City Council must authorize by ordinance any increase in appropriations. The County Budget Commission issues an "Amended Certificate of Available Resources," as provided under state law.

FINANCIAL STRUCTURE AND PRIMARY OPERATIONS

The City maintains its accounts, appropriations and other fiscal records in accordance with the procedures established and prescribed by the Bureau of Inspection and Supervision of Public Offices (the Bureau) in the office of the Ohio Auditor of State. The Bureau is charged by law with the responsibility of inspecting and supervising the accounts and records of each taxing subdivision and most public agencies and institutions.

These accounting procedures are generally applicable to all Ohio municipal corporations and differ from generally accepted accounting principles as recommended by the Governmental Accounting Standards Board (GASB). Those recommendations, among other things, provide for a modified accrual basis of accounting for the general fund, special revenue funds, debt service fund, capital project funds, and agency funds and or a full accrual basis of accounting for enterprise and internal service funds, and for the preparation for each fund of balance sheets, statements of revenues and expenditures, and statements showing changes in fund balances.

The following is a simplified summary of the more significant policies followed in the financial structure of the City.

<u>FUND</u>	<u>PURPOSE</u>	<u>REVENUE</u>
<u>Governmental Fund Types</u>		
GENERAL	General operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds.	Property tax, 73% of local income taxes, state and local taxes, and service charges.
SPECIAL REVENUE		
Income Tax Collection	To collect City income tax and distribute to General Fund and Income Tax Capital Improvement Fund.	City income tax.
Emergency Medical Service	To provide emergency transportation and treatment to citizens of Akron.	Property tax levy.
Police and Fire Pension	To pay employer share of police and fire pension cost.	Property tax levy.

1997 BUDGET PLAN

FUND	PURPOSE	REVENUE
Capital Improvement	To fund construction projects and pay bond and notes principal and interest payments.	27% of local income taxes, grants, and miscellaneous reimbursements.
Street and Highway Improvement	To repair and maintain the streets of Akron.	Gasoline tax, motor vehicle license tax, General Fund subsidy, and miscellaneous sales and service charges.
Community Development	To upgrade and maintain homes in City development areas and to provide services to designated service areas.	Community Development Block Grant funds.
Health Grants	To provide health care to citizens of Akron.	Federal and state grants.
Other Special Revenue	To provide employment training, litter control development and special project funding.	State and federal grants.
DEBT SERVICE	To pay and record transactions involved in general obligation debt financing.	Property taxes, interest earnings, Capital Improvement Fund.
CAPITAL PROJECTS	To build and maintain infrastructure of the City.	State and federal funds, Capital Improvement Fund, special assessment revenue, and CDBG funds.
<u>Proprietary Fund Types</u>		
ENTERPRISE: MAJOR	Provide water and sewer.	User fees.
ENTERPRISE: MINOR	Airport, Golf Course, off-street parking, oil and gas.	User fees, General Fund, and Capital Improvement Fund (income tax).

1997 BUDGET PLAN

FUND	PURPOSE	REVENUE
INTERNAL SERVICE	Self-insurance, data processing, storeroom, graphics, engineering services.	Charges to other City divisions.
AGENCY	Payroll, employee benefits, investment earnings.	Collection of funds within City divisions.

Goals

DESCRIPTION OF GOALS FOR THE CITY OF AKRON

The City of Akron's operating departments annually prepare lists of their goals for the coming year and reports on their prior year's goals. In the past, the City has chosen not to include the goals of each department in the Budget Plan. It was felt that the goals of the individual departments were a reflection of the overall City goals set by the Mayor and City Council. To that end, a list of the administrative goals of the City was published, reflecting the major activities that were to be implemented during the budget year.

For 1997, however, the Budget Plan does include the individual departmental goals for 1997 and status reports on their 1996 goals. The reader will find the goals listed in the budget material for each department contained in this document. While the Mayor and Council still set the priorities for the use of the City's resources, the departmental goals will give the reader the opportunity to see how the departments are responding to the goals set by the administration. Administration goals can be found in the Mayor's budget section, and City Council's goals can be found in the Legislative budget section.

The remainder of this section contains the City's fiscal performance goals. These goals were adopted by City Council resolution in 1987 and have been the basis of fiscal decision-making since that time. While some of the Fiscal Performance Goals are specific and will limit certain types of financial activity, the goal statements are not intended to restrict the City's ability and responsibility to provide emergency or unusual service delivery needs above or beyond the limitations established by the Fiscal Performance Goals.

FISCAL PERFORMANCE GOALS

PREFACE

These Fiscal Performance Goals represent an initial effort to establish written policies for guiding the City's financial management practices. While some of the performance goals are specific and will limit certain types of financial activity, the goal statements are not intended to restrict the City's ability and responsibility to respond to emergency or unusual service delivery needs above or beyond the limitations established by the Fiscal Performance Goals.

REVENUE PERFORMANCE GOALS

- The City will maintain a diversified and stable revenue system as protection from short-run fluctuations in any one revenue source.
- The City will estimate annual revenues on an objective and reasonable basis.
- The City will project revenues on a multi-year basis.
- The City will use one-time or special purpose revenues (such as grants) for capital expenditures or for expenditures required by the revenue and not to subsidize recurring personnel and operation and maintenance costs.
- The City will establish, and annually reevaluate, all user charges and fees at a level related to the cost of providing the services. User charges will be reviewed and established so that those who directly benefit from a service help pay for it.
- The City will attempt to reduce reliance on the income tax and the property tax by:
 - a. seeking and developing additional revenue sources, and
 - b. attempting to expand and diversify the City tax base with commercial and industrial development.
- Each utility of the City will maintain revenues which will support the full direct and indirect costs of the utility.

RESERVE PERFORMANCE GOALS

- The City will establish a contingency reserve of general operating revenue to:
 - a. provide for temporary funding of unforeseen needs of an emergency or nonrecurring nature,
 - b. permit orderly budgetary adjustments when revenues are lost through the action of other governmental bodies,

1997 BUDGET PLAN

- c. as local match for public or private grants, and
- d. to meet unexpected increases in service delivery costs.

- The City will maintain a year-to-year carryover balance in an amount necessary to maintain adequate cash flow.
- The City will develop a motorized equipment reserve fund and will transfer funds to it annually to provide for the timely replacement of motorized equipment. The reserve will be maintained in an amount adequate to finance the replacement of the equipment. The replacement of equipment will be based upon the adopted equipment replacement schedule.
- The City will develop a cash flow analysis of all funds on a regular basis. Collection, deposit and disbursement of all funds will be scheduled to ensure maximum cash availability.
- The City will obtain the maximum possible return on all cash investments in accordance with the City Council's established investment policy.
- Where permitted by law, cash from several separate funds and sources will be pooled to maximize investment yields.
- The Finance Director will provide monthly information to the City Council concerning (1) investment performance, (2) appropriation status, (3) revenue collection, and (4) encumbrance/expenditure activity.

CAPITAL IMPROVEMENT PERFORMANCE GOALS

- Capital improvements will be based on long-range projected needs to minimize future maintenance, replacement, and capital costs and to strengthen the City's long-term economic vitality and employment.
- All capital improvements will be made in accordance with the City's adopted capital improvements program.
- The development of the capital improvements program will be coordinated with the operating budget.
- The City will identify the estimated cost and potential funding sources for each capital project proposed before submission to review bodies and the City Council. Future operating costs associated with a proposed capital improvement will be estimated before a decision is made to implement a project.
- Federal, state, and other intergovernmental and private funding sources shall be sought out and used as available to assist in financing capital improvements.

1997 BUDGET PLAN

DEBT PERFORMANCE GOALS

- The City will limit long-term debt to only those capital improvements that provide a long-term benefit (greater than five years) to its citizens.
- The maturity date for any debt will not exceed the reasonably expected useful life of the expenditure so financed.
- As a means of further minimizing the impact of debt obligations on the City taxpayer:
 - a. long-term general obligation debt shall not exceed \$400 per capita, and
 - b. debt will be issued so that debt service requirements will annually require less than 50% of capital budget funding from the income tax.
- The City will use special assessments, revenue bonds, and/or any other available self-liquidating debt measures instead of general obligation bonds where possible.
- The City shall encourage and maintain good relations with financial and bond rating agencies and will follow a policy of full and open disclosure on every financial report and bond prospectus.

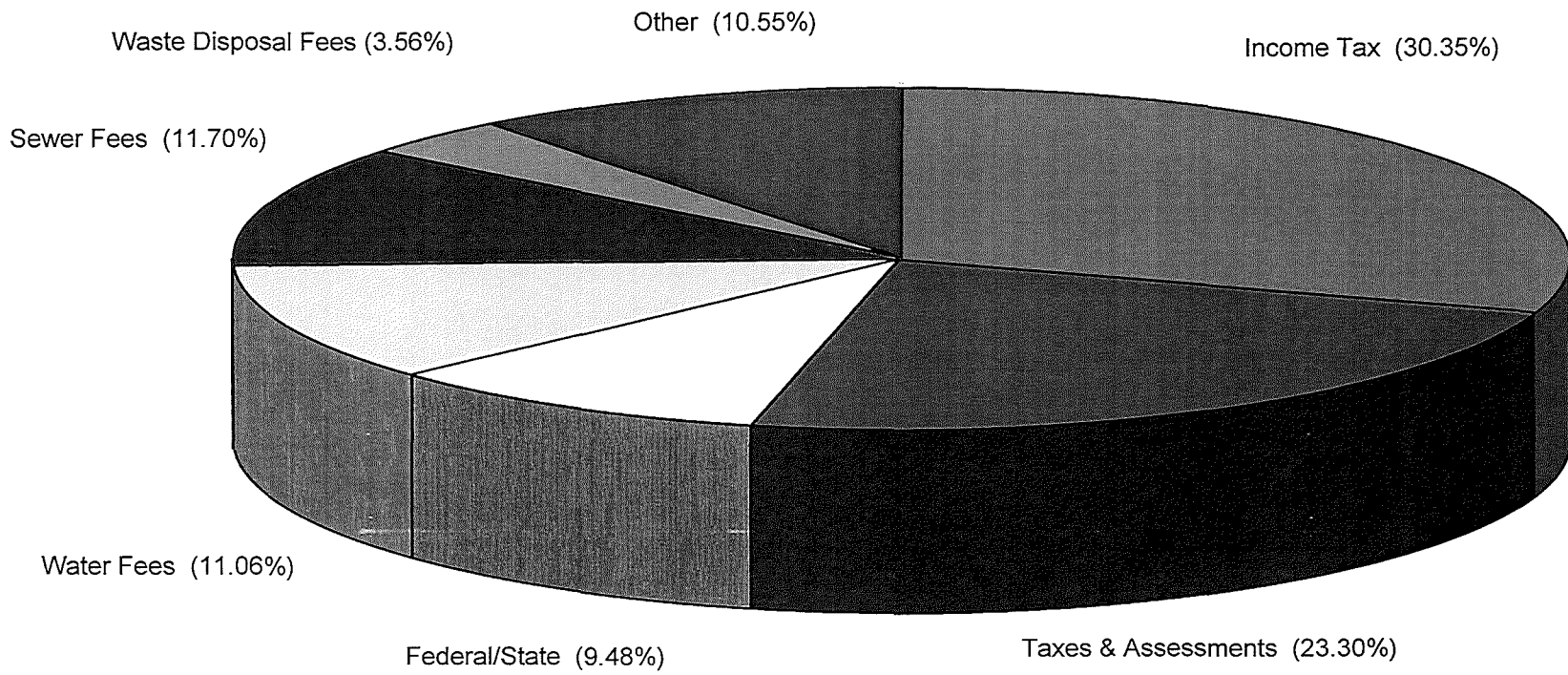
FINANCIAL REPORTING PERFORMANCE GOALS

- The budget will be prepared in a manner to maximize its understanding by citizens and elected officials. Copies of financial documents will be made available to all interested parties. Opportunities will be provided for full citizen input prior to final passage.
- The City's accounting system will maintain records on a basis consistent with accepted municipal accounting standards.
- The Finance Director will prepare regular monthly and annual financial reports presenting a summary of financial activity by major types of funds and programs.
- The City will employ an independent public audit firm to perform an annual audit and will make the annual audit available to the general public, bond and financial consultants, and other interested citizens and organizations. The audit shall be completed and submitted to the City within 180 days of the close of the fiscal year.

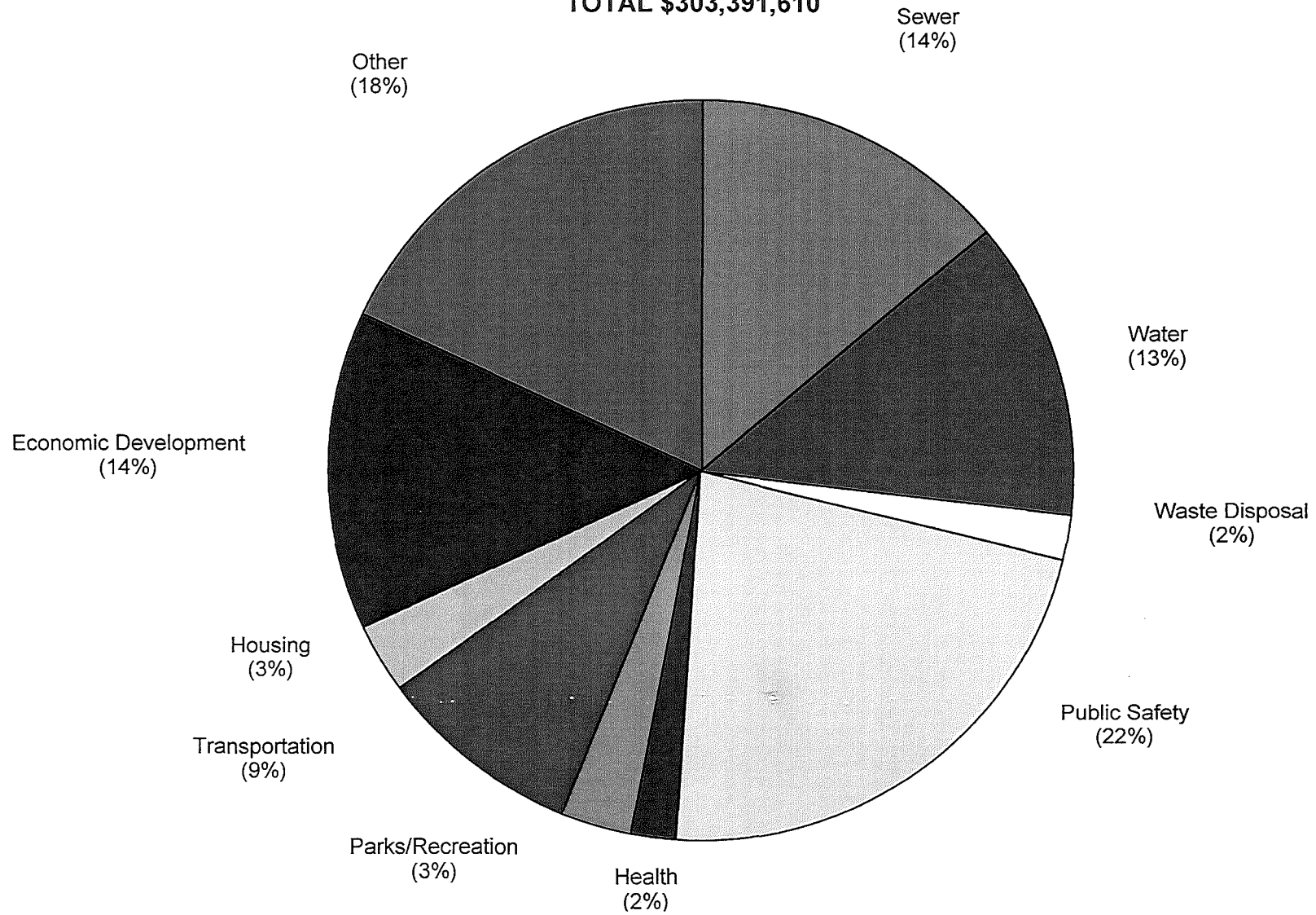
Charts & Tables

Summary by Accounting Funds

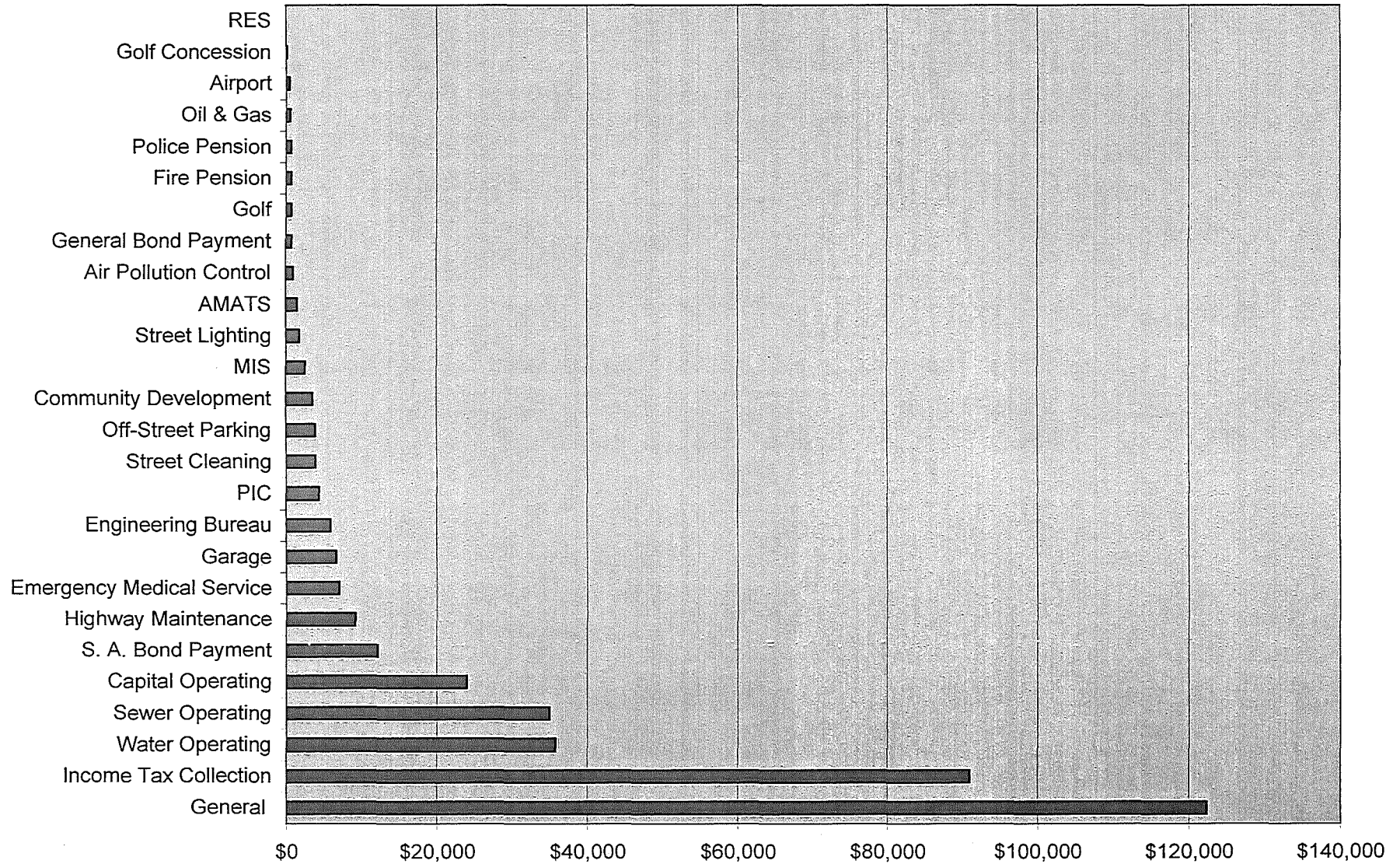
**CITY OF AKRON
NET REVENUES
1997 BUDGET
TOTAL \$290,896,460**



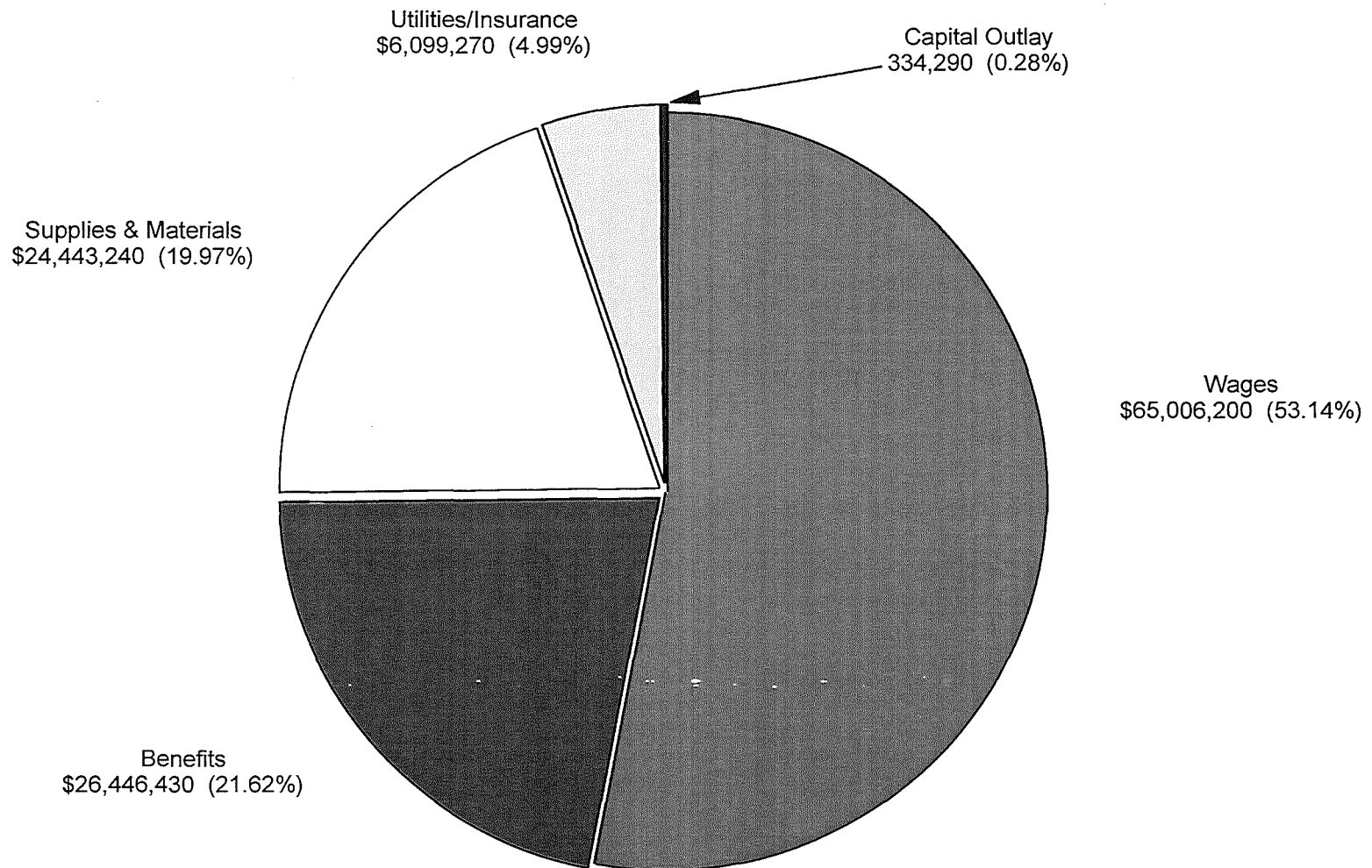
**CITY OF AKRON
NET EXPENDITURES
1997 BUDGET
TOTAL \$303,391,610**



**CITY OF AKRON
1997 APPROPRIATED FUNDS
(\$000)
TOTAL \$376,228,760**

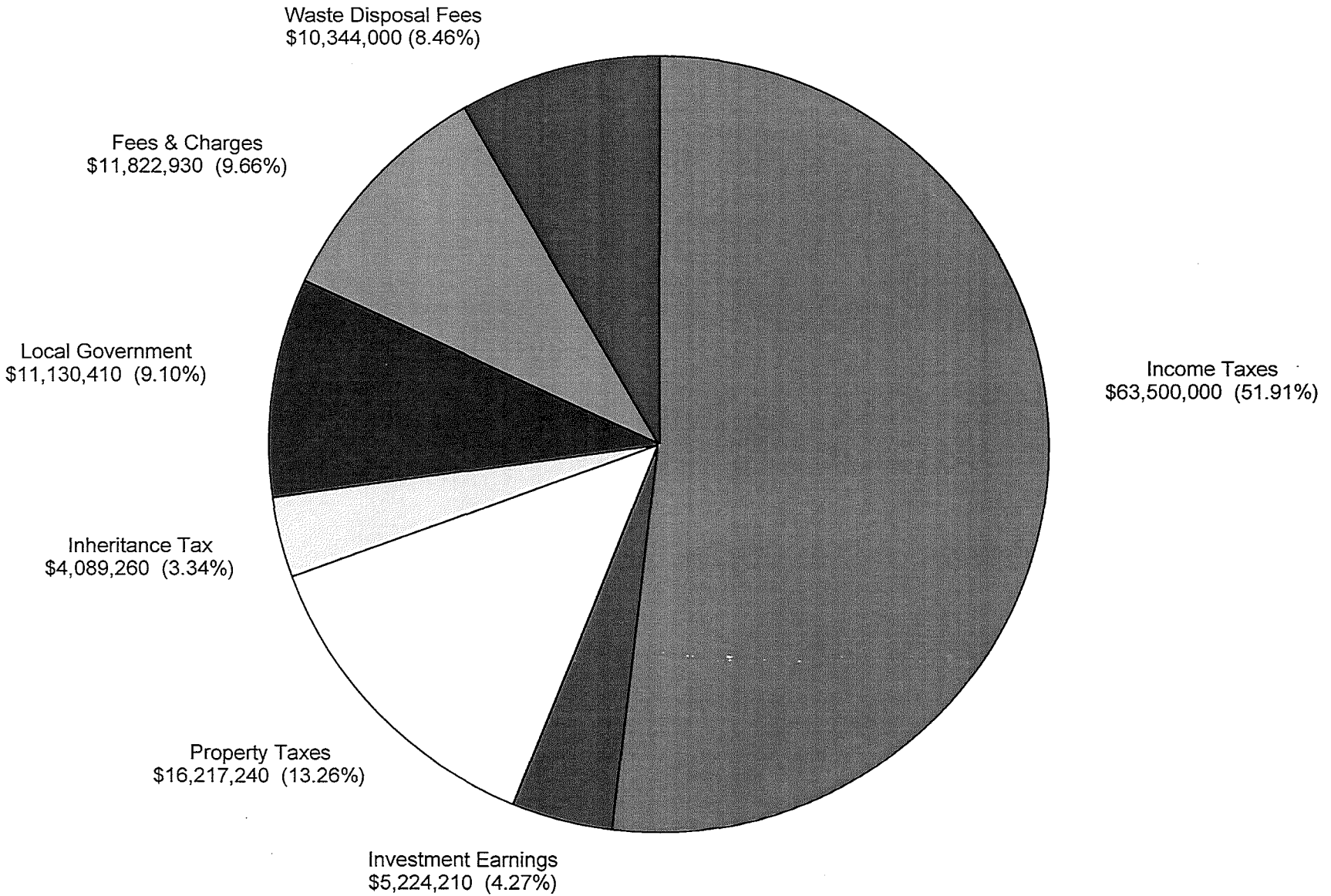


**CITY OF AKRON
GENERAL FUND - EXPENDITURES BY TYPE
1997 BUDGET
TOTAL \$122,319,430**





**CITY OF AKRON
GENERAL FUND - REVENUES BY SOURCE
1997 BUDGET
TOTAL \$122,328,050**



1997 BUDGET PLAN

CITY OF AKRON, OHIO ANALYSIS OF 1997 BUDGETED GROSS EXPENDITURES COMPARED TO ACTUAL 1994, 1995 AND 1996 BY FUND SOURCE AND CATEGORY

By Funding Source:

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
General Fund	\$105,799,566	\$110,758,557	\$116,334,600	\$122,319,430
Internal Service Fund	17,761,646	18,998,096	16,284,784	17,301,290
Enterprise Fund. . .	84,116,821	83,393,164	74,583,617	87,656,740
Special Revenue Fund	161,149,058	161,923,646	175,439,796	184,199,840
Capital Projects Fund	22,427,544	17,428,250	17,249,945	17,770,860
Special Assessments Fund	6,009,859	4,766,703	4,765,778	5,698,120
Debt Service Fund. .	11,075,090	11,448,674	12,080,612	12,991,380
GRAND TOTAL	<u>\$408,339,584</u>	<u>\$408,717,090</u>	<u>\$416,739,132</u>	<u>\$447,937,660</u>

By Expenditure Category:

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Personal Services:				
Salaries and Wages	\$ 92,762,354	\$ 98,376,595	\$102,698,830	\$109,122,390
Employee Benefits.	<u>37,480,788</u>	<u>38,956,618</u>	<u>41,417,598</u>	<u>43,894,660</u>
Total Personal Services	\$130,243,142	\$137,333,213	\$144,116,428	\$153,017,050
Operations and Maintenance				
Discretionary. . .	198,951,239	191,243,277	195,755,018	209,057,350
Non-Discretionary.	<u>56,539,759</u>	<u>56,485,939</u>	<u>53,644,032</u>	<u>57,978,110</u>
Total Operations and Maintenance	255,490,998	247,729,216	249,399,050	267,035,460
Capital Outlay	<u>22,605,444</u>	<u>23,654,661</u>	<u>23,223,654</u>	<u>27,885,150</u>
GRAND TOTAL	<u>\$408,339,584</u>	<u>\$408,717,090</u>	<u>\$416,739,132</u>	<u>\$447,937,660</u>

1997 BUDGET PLAN

**CITY OF AKRON, OHIO
ANALYSIS OF 1997 BUDGETED NET EXPENDITURES
COMPARED TO ACTUAL 1994, 1995 AND 1996
BY FUND SOURCE AND CATEGORY**

By Funding Source:

	<u>Actual 1994</u>	<u>Actual 1995</u>	<u>Actual 1996</u>	<u>Budgeted 1997</u>
General Fund	\$101,718,164	\$107,120,149	\$111,589,060	\$117,816,500
Internal Service Fund	14,531,686	12,001,415	15,646,898	16,620,170
Enterprise Fund. . .	70,109,506	66,687,145	58,743,603	78,816,490
Special Revenue Fund	49,560,609	52,636,645	53,692,452	57,092,990
Capital Projects Fund	14,817,346	15,376,778	14,725,670	15,170,850
Special Assessments Fund	5,404,900	4,257,973	4,133,963	5,060,250
Debt Service Fund. .	<u>10,952,950</u>	<u>11,320,552</u>	<u>11,963,263</u>	<u>12,814,360</u>
GRAND TOTAL	<u>\$267,095,161</u>	<u>\$269,400,657</u>	<u>\$270,494,909</u>	<u>\$303,391,610</u>

By Expenditure Category:

	<u>Actual 1994</u>	<u>Actual 1995</u>	<u>Actual 1996</u>	<u>Budgeted 1997</u>
Personal Services:				
Salaries and Wages	\$ 92,762,354	\$ 98,376,595	\$102,698,830	\$109,122,390
Employee Benefits.	<u>37,480,788</u>	<u>38,956,618</u>	<u>41,417,598</u>	<u>43,894,660</u>
Total Personal Services	\$130,243,142	\$137,333,213	\$144,116,428	\$153,017,050
Operations and Maintenance				
Discretionary. . .	57,706,816	51,926,844	49,510,795	64,511,300
Non-Discretionary.	<u>56,539,759</u>	<u>56,485,939</u>	<u>53,644,032</u>	<u>57,978,110</u>
Total Operations and Maintenance	\$114,246,575	\$108,412,783	\$103,154,827	\$122,489,410
Capital Outlay	<u>22,605,444</u>	<u>23,654,661</u>	<u>23,223,654</u>	<u>27,885,150</u>
GRAND TOTAL	<u>\$267,095,161</u>	<u>\$269,400,657</u>	<u>\$270,494,909</u>	<u>\$303,391,610</u>

1997 BUDGET PLAN

**CITY OF AKRON, OHIO
ANALYSIS OF 1997 BUDGETED GROSS REVENUES
COMPARED TO ACTUAL 1994, 1995 AND 1996
BY FUND TYPE AND SOURCE**

By Fund Type:

	<u>Actual 1994</u>	<u>Actual 1995</u>	<u>Actual 1996</u>	<u>Budgeted 1997</u>
General Fund	\$106,593,837	\$112,706,416	\$116,258,556	\$122,328,050
Internal Service Fund	17,351,260	15,528,150	15,649,032	16,937,580
Enterprise Fund.	81,145,488	86,268,141	76,518,994	85,058,360
Special Revenue Fund	156,621,387	163,932,850	170,952,363	181,369,170
Capital Projects Fund	24,891,197	18,042,920	15,668,571	16,543,200
Special Assessments Fund	6,094,324	6,069,762	3,890,167	6,691,780
Debt Service Fund.	<u>10,973,061</u>	<u>11,530,035</u>	<u>12,535,427</u>	<u>12,662,460</u>
TOTAL	<u>\$403,670,554</u>	<u>\$414,078,274</u>	<u>\$411,473,110</u>	<u>\$441,590,600</u>

By Source:

	<u>Actual 1994</u>	<u>Actual 1995</u>	<u>Actual 1996</u>	<u>Budgeted 1997</u>
Income Taxes	\$ 78,467,301	\$ 80,512,427	\$ 84,049,272	\$ 88,301,240
Investment Earnings.	5,200,000	4,340,000	5,800,000	5,224,210
Taxes & Assessments.	53,886,437	60,512,657	60,118,075	67,786,180
License and Permit Revenues	611,438	552,016	877,088	1,151,560
Governmental Revenues	26,367,144	26,424,501	25,401,374	27,582,500
Service Revenues	85,295,217	84,921,364	79,183,034	83,779,830
Municipal Court Revenues	3,547,027	3,721,915	4,384,455	4,590,920
Note & Bond Proceeds	6,919,192	9,016,969	9,583,141	11,000,000
Miscellaneous Revenues	1,798,853	1,387,143	1,423,357	1,480,020
Interfund Transfer Credits.	44,340,590	41,299,120	36,178,788	41,967,220
Interfund Service Revenues	18,525,021	16,975,607	17,705,023	19,378,620
General Fund Subsidy	4,046,800	4,962,500	3,249,000	2,362,000
Income Tax Transfers	<u>74,665,534</u>	<u>79,452,055</u>	<u>83,520,503</u>	<u>86,986,300</u>
TOTAL	<u>\$403,670,554</u>	<u>\$414,078,274</u>	<u>\$411,473,110</u>	<u>\$441,590,600</u>

1997 BUDGET PLAN

CITY OF AKRON, OHIO ANALYSIS OF 1997 BUDGETED NET REVENUES COMPARED TO ACTUAL 1994, 1995 AND 1996 BY FUND TYPE AND SOURCE

By Fund Type:

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
General Fund	\$ 50,743,837	\$ 53,356,416	\$ 53,810,536	\$ 57,271,950
Internal Service Fund	816,552	181,617	206,696	210,830
Enterprise Fund. . .	73,756,096	72,564,567	63,730,792	71,679,490
Special Revenue Fund	109,839,227	115,794,505	124,332,626	129,258,870
Capital Projects Fund	9,869,512	11,892,090	12,313,552	13,121,080
Special Assessments Fund	6,094,324	6,069,762	3,890,167	6,691,780
Debt Service Fund. .	<u>10,973,061</u>	<u>11,530,035</u>	<u>12,535,427</u>	<u>12,662,460</u>
TOTAL	<u>\$262,092,609</u>	<u>\$271,388,992</u>	<u>\$270,819,796</u>	<u>\$290,896,460</u>

By Source:

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Income Taxes	\$ 78,467,301	\$ 80,512,427	\$ 84,049,272	\$ 88,301,240
Investment Earnings.	5,200,000	4,340,000	5,800,000	5,224,210
Taxes & Assessments.	53,886,437	60,512,657	60,118,075	67,786,180
License and Permit Revenues	611,438	552,016	877,088	1,151,560
Governmental Revenues	26,367,144	26,424,501	25,401,374	27,582,500
Service Revenues . .	85,295,217	84,921,364	79,183,034	83,779,830
Municipal Court Revenues	3,547,027	3,721,915	4,384,455	4,590,920
Note & Bond Proceeds	6,919,192	9,016,969	9,583,141	11,000,000
Miscellaneous Revenues	<u>1,798,853</u>	<u>1,387,143</u>	<u>1,423,357</u>	<u>1,480,020</u>
TOTAL	<u>\$262,092,609</u>	<u>\$271,388,992</u>	<u>\$270,819,796</u>	<u>\$290,896,460</u>

The following pages contain financial information on the City's appropriated funds. The City of Akron's accounting system is made up of a series of eight fund types. Within these funds are 151 individual subfunds. The City's funds and subfunds correspond to the National Council on Governmental Accounting Statement #1 fund types and funds. The subfunds fall into two categories - appropriated and non-appropriated. The twenty-five appropriated subfunds are included in this section. An appropriated subfund is one that has legislative control over the level of expenditure. The ordinance printed in the front of this document is the action of the legislative body to control the level of expenditure in this group of subfunds. As a rule of thumb, the appropriated funds are those that either: (a) receive local tax dollars; (b) have personnel costs included; or (c) are mandated to be appropriated by state law. In order to change the expenditure pattern from that authorized by ordinance in an appropriated subfund, City Council must pass a revised appropriation. This occurs three or four times annually due to unforeseen circumstances that arise during any year. The other 131 subfunds do not require legislative appropriation but are monitored by the Finance Department as if they were appropriated.

The City's budget process is a modified cash basis. Encumbrances outstanding at year-end are carried over into the following year as both an addition to the budget and an encumbrance of the budget along with the appropriation of the current year. For the purpose of monitoring the budget, encumbrances are considered the same as expenditures in determining the balance available for future expenditure.

The City tracks expenses at the line item object code level; however, appropriation control is at the character level, i.e., wages/benefits, other operations and maintenance, and capital outlay.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
THE GENERAL FUND (001)				
Cash Balance January 1	\$3,297,632	\$3,969,144	\$5,832,318	\$5,682,962
Receipts - 01/01-12/31	106,593,837	112,706,416	116,258,556	122,328,050
Available Resources	\$109,891,469	\$116,675,560	\$122,090,874	\$128,011,012
Less Expenditures - 01/01 - 12/31	105,922,325	110,843,242	116,407,912	122,319,430
Cash on Hand as of December 31	\$3,969,144	\$5,832,318	\$5,682,962	\$5,691,582
Less: End of -Year Encumbrances	2,659,277	4,361,513	4,128,531	4,252,390
Unencumbered Balance as of December 31	\$1,309,867	\$1,470,805	\$1,554,431	\$1,439,192

COMPARATIVE GRAND SUMMARY OF RECEIPTS

CATEGORY/DEPARTMENT	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Local Taxes				
Police & Fire Pension				
Transfer	\$1,350,000	\$1,350,000	\$1,330,000	\$1,556,100
General Property Taxes	12,263,357	12,293,403	12,116,642	14,661,140
Income Tax	54,500,000	58,000,000	61,118,020	63,500,000
Total Local Taxes	\$68,113,357	\$71,643,403	\$74,564,662	\$79,717,240
State Taxes				
Cigarette	11,761	11,204	9,790	9,990
Inheritance	2,813,337	2,748,563	4,009,080	4,089,260
Liquor Permits	283,636	290,694	283,338	289,000
Local Government	8,558,955	12,025,434	10,600,395	11,130,410
Total State Taxes	11,667,689	15,075,895	14,902,603	15,518,660
Total Tax Receipts	\$79,781,046	\$86,719,298	\$89,467,265	\$95,235,900
Non-Tax Receipts				
Judicial	3,547,027	3,721,915	3,959,110	4,157,070
Commission/Executive	4,459,703	4,465,322	4,229,037	4,440,490
Treasury Investments	5,200,000	4,340,000	5,800,000	5,224,210
Safety Department	1,598,426	1,728,047	1,558,124	1,636,030
Health Department	488,318	428,192	693,024	963,810
Service Department	599,113	541,075	215,754	326,540
Curbservice Fees	7,828,519	8,557,984	8,513,217	8,520,000
Recycling Fees	1,286,690	1,220,608	1,222,519	1,223,000
Landfill Fees	1,804,995	983,975	600,506	601,000
Note proceeds	0	0	0	0
Total Non-Tax Receipts	26,812,791	25,987,118	26,791,291	27,092,150
TOTAL GENERAL FUND RECEIPTS	\$106,593,837	\$112,706,416	\$116,258,556	\$122,328,050

1997 BUDGET PLAN

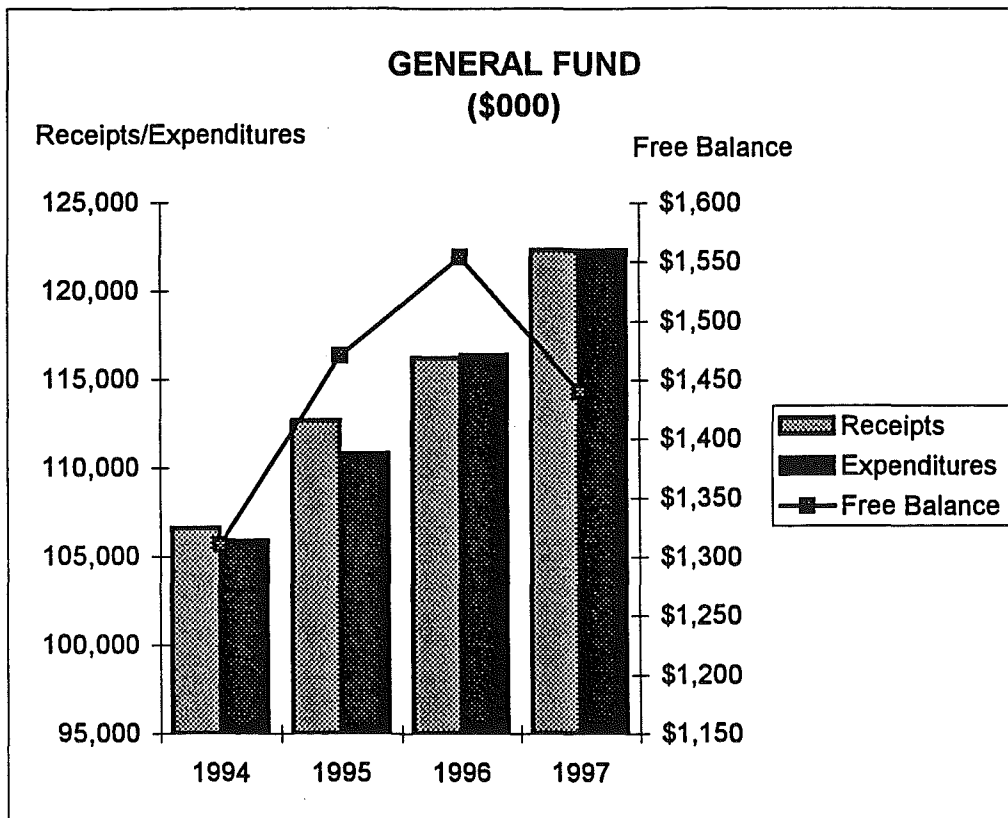
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1994	1995	1996	1997
Personal Services	\$79,587,821	\$83,776,396	\$87,609,884	\$91,452,630
Other Operations & Maintenance	26,104,201	26,394,430	28,136,008	30,532,510
Capital Outlay	230,303	672,416	662,020	334,290
TOTAL GENERAL FUND EXPENDITURES	<u>\$105,922,325</u>	<u>\$110,843,242</u>	<u>\$116,407,912</u>	<u>\$122,319,430</u>

1997 BUDGET PLAN

GENERAL FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$3,297	\$3,969	\$5,832	\$5,683
Receipts	106,594	112,706	116,259	122,328
Available Resources	\$109,891	\$116,675	\$122,091	\$128,011
Expenditures	105,922	110,843	116,408	122,319
Encumbrances	2,659	4,362	4,129	4,252
Total Uses	\$108,581	\$115,205	\$120,537	\$126,571
Free Balance December 31	\$1,310	\$1,470	\$1,554	\$1,440



The General Fund is used to account for all financial resources except those required to be accounted for in other funds. The major sources of revenues are 73% of local income tax, property tax, state and local taxes and service charges. Police, fire and service department comprise approximately 72% of the total budget.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE MOTOR VEHICLE OPERATING FUND (002)	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Cash Balance January 1	\$846,103	\$1,074,493	\$86,271	\$309,208
Receipts - 01/01-12/31	5,843,629	4,802,407	6,424,028	6,416,750
Available Resources	\$6,689,732	\$5,876,900	\$6,510,299	\$6,725,958
Less Expenditures - 01/01 - 12/31	5,615,239	5,790,629	6,201,091	6,701,280
Cash on Hand as of December 31	\$1,074,493	\$86,271	\$309,208	\$24,678
Less: End of -Year Encumbrances	633,200	761,304	764,622	787,560
Unencumbered Balance as of December 31	\$441,293	(\$675,033)	(\$455,414)	(\$762,882)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Sales and Service	\$5,843,629	\$4,802,407	\$6,424,028	\$6,416,750

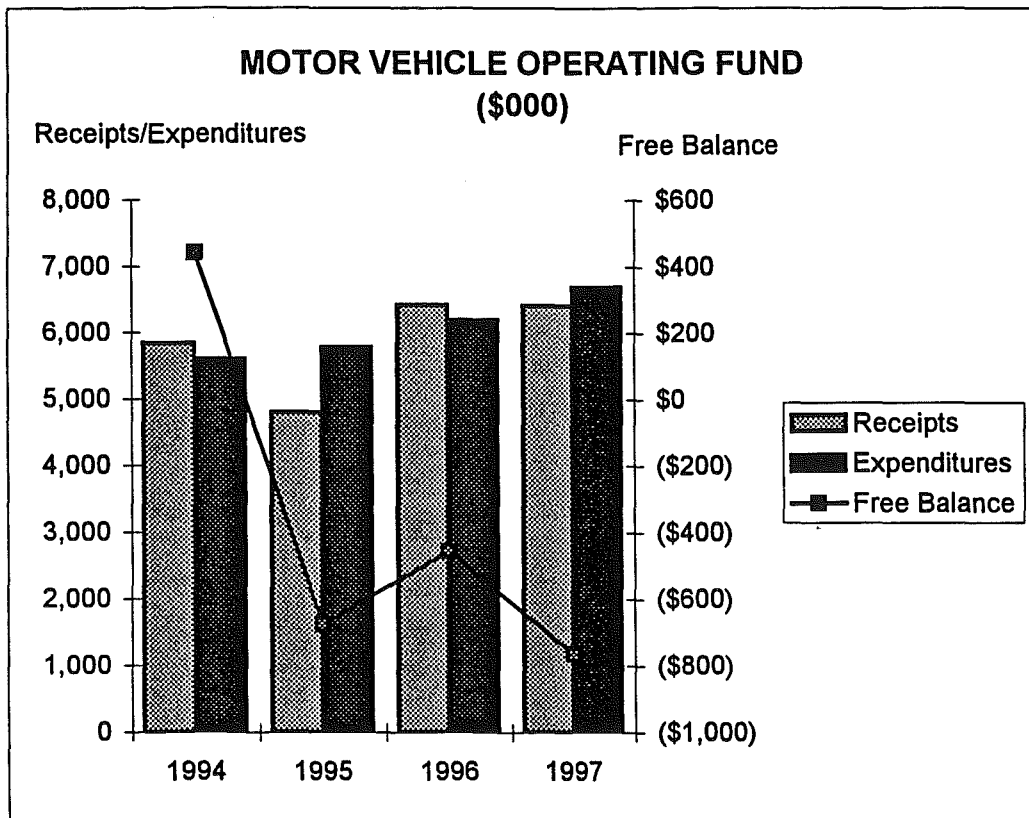
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Personal Services	\$2,144,861	\$2,209,697	\$2,284,714	\$2,555,110
Other Operations & Maintenance	3,453,539	3,390,080	3,813,239	3,990,170
Capital Outlay	16,839	190,852	103,138	156,000
TOTAL MOTOR VEHICLE OPERATING FUND EXPENDITURES	\$5,615,239	\$5,790,629	\$6,201,091	\$6,701,280

1997 BUDGET PLAN

MOTOR VEHICLE OPERATING FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$846	\$1,075	\$86	\$309
Receipts	5,844	4,802	6,424	6,417
Available Resources	\$6,690	\$5,877	\$6,510	\$6,726
Expenditures	5,615	5,791	6,201	6,701
Encumbrances	633	761	765	788
Total Uses	\$6,248	\$6,552	\$6,966	\$7,489
Free Balance December 31	\$442	(\$675)	(\$456)	(\$763)



Source of revenue is the charges to other city divisions, for maintenance of City fleet and gasoline sales. Most City vehicles are serviced by this division. Exceptions include water, sewer, and fire divisions.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE INCOME TAX COLLECTION FUND (004)	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Cash Balance January 1	\$9,537,031	\$9,811,589	\$7,200,263	\$3,752,182
Receipts - 01/01-12/31	78,467,301	80,512,427	84,049,272	88,301,240
Available Resources	\$88,004,332	\$90,324,016	\$91,249,535	\$92,053,422
Less Expenditures - 01/01 - 12/31	78,192,743	83,123,753	87,497,353	91,002,150
Cash on Hand as of December 31	\$9,811,589	\$7,200,263	\$3,752,182	\$1,051,272
Less: End of -Year Encumbrances	33,729	56,255	228,179	48,020
Unencumbered Balance as of December 31	\$9,777,860	\$7,144,008	\$3,524,003	\$1,003,252

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
City Income Tax	\$78,467,301	\$80,512,427	\$84,049,272	\$88,301,240

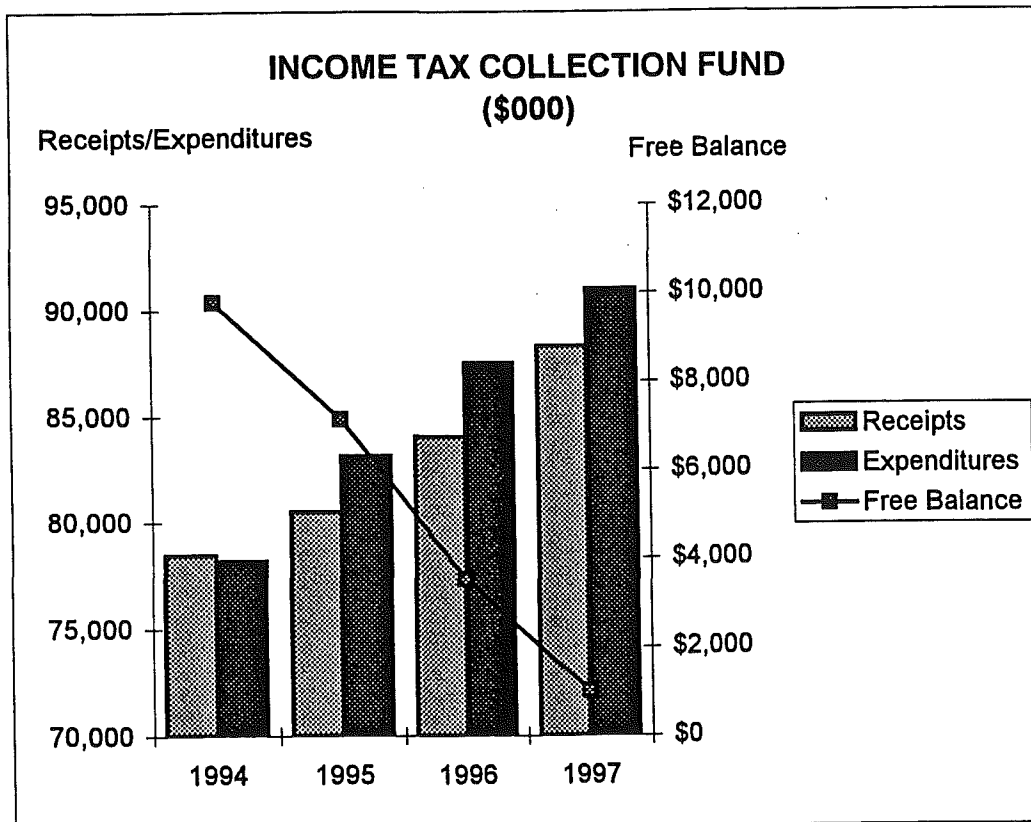
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Personal Services	\$1,306,201	\$1,430,909	\$1,567,942	\$1,615,030
Other Operations & Maintenance	76,878,975	81,689,042	85,923,666	89,380,620
Capital Outlay	7,567	3,802	5,745	6,500
TOTAL INCOME TAX COLLECTION FUND EXPENDITURES	\$78,192,743	\$83,123,753	\$87,497,353	\$91,002,150

1997 BUDGET PLAN

INCOME TAX COLLECTION FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$9,537	\$9,811	\$7,199	\$3,751
Receipts	78,467	80,512	84,049	88,301
Available Resources	\$88,004	\$90,323	\$91,248	\$92,052
Expenditures	78,193	83,124	87,497	91,002
Encumbrances	34	56	228	48
Total Uses	\$78,227	\$83,180	\$87,725	\$91,050
Free Balance December 31	\$9,777	\$7,143	\$3,523	\$1,002



The City of Akron tax rate is 2.0%, and net proceeds are distributed to General Fund (73%) and Capital Investment Program Operating Fund (27%).

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE EMERGENCY MEDICAL SERVICE FUND (006)	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Cash Balance January 1	\$362,132	\$181,090	\$145,371	\$517
Receipts - 01/01-12/31	5,540,680	6,196,982	6,513,776	7,441,480
Available Resources	\$5,902,812	\$6,378,072	\$6,659,147	\$7,441,997
Less Expenditures - 01/01 - 12/31	5,721,722	6,232,701	6,658,630	7,065,900
Cash on Hand as of December 31	\$181,090	\$145,371	\$517	\$376,097
Less: End of -Year Encumbrances	65,783	143,202	121,936	125,590
Unencumbered Balance as of December 31	\$115,307	\$2,169	(\$121,419)	\$250,507

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
General Property Tax	\$5,501,319	\$5,514,797	\$6,342,986	\$7,421,290
Non-Resident Billing	33,782	32,185	19,790	20,190
General Fund Subsidy	0	650,000	151,000	0
Other	5,579	0	0	0
TOTAL EMS REVENUES	\$5,540,680	\$6,196,982	\$6,513,776	\$7,441,480

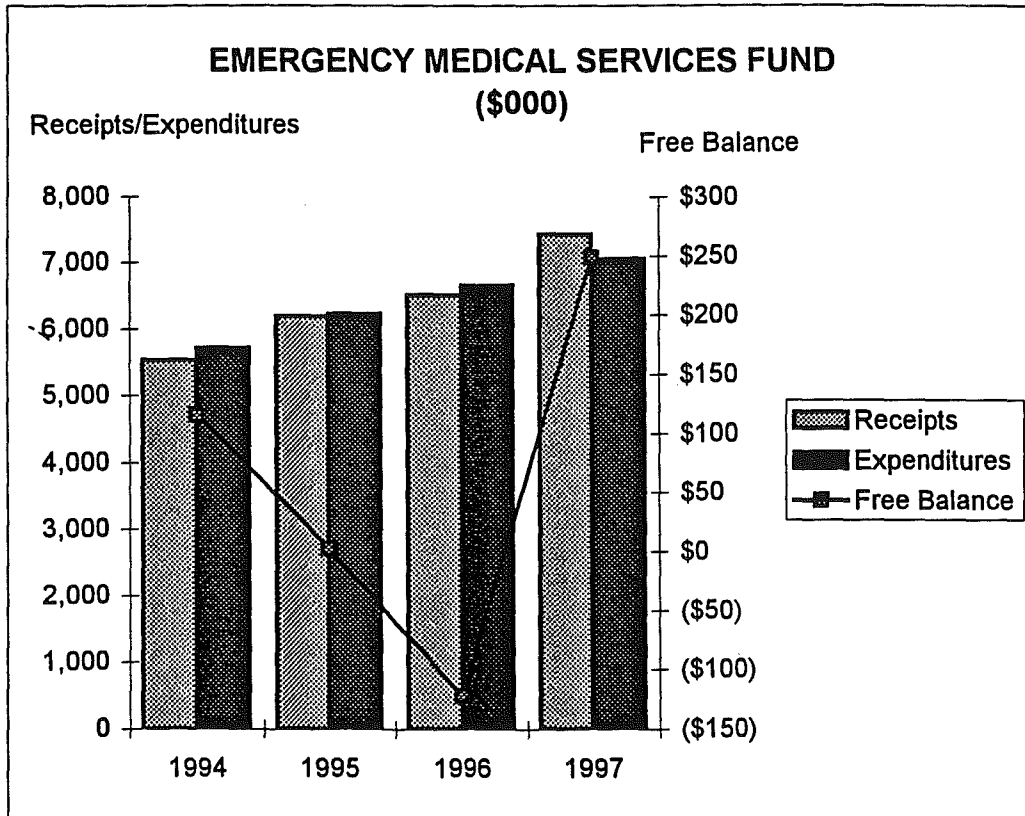
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Personal Services	\$5,251,664	\$5,813,704	\$6,197,100	\$6,544,600
Other Operations & Maintenance	470,058	307,220	410,210	474,000
Capital Outlay	0	111,777	51,320	47,300
TOTAL EMERGENCY MEDICAL SERVICE FUND EXPENDITURES	\$5,721,722	\$6,232,701	\$6,658,630	\$7,065,900

1997 BUDGET PLAN

EMERGENCY MEDICAL SERVICES FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$362	\$181	\$145	\$0
Receipts	5,541	6,197	6,514	7,441
Available Resources	\$5,903	\$6,378	\$6,659	\$7,441
Expenditures	5,722	6,233	6,659	7,066
Encumbrances	66	143	122	126
Total Uses	\$5,788	\$6,376	\$6,781	\$7,192
Free Balance December 31	\$115	\$2	(\$122)	\$249



Major source of revenue is property tax (2.40 mills). City also charges for non-resident transportation and treatment. Non-resident billing generates less than \$50,000 annually.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE GENERAL WATER OPERATING FUND (021)	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Cash Balance January 1	\$7,159,234	\$5,497,468	\$10,801,402	\$11,624,231
Receipts - 01/01-12/31	28,833,685	34,354,110	32,707,536	34,182,540
Available Resources	\$35,992,919	\$39,851,578	\$43,508,938	\$45,806,771
Less Expenditures - 01/01 - 12/31	30,495,451	29,050,176	31,884,707	35,833,790
Cash on Hand as of December 31	\$5,497,468	\$10,801,402	\$11,624,231	\$9,972,981
Less: End of -Year Encumbrances	1,113,448	933,385	1,777,692	1,831,020
Unencumbered Balance as of December 31	\$4,384,020	\$9,868,017	\$9,846,539	\$8,141,961

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Bureau Administration:				
Service Charge	\$25,283,294	\$25,601,821	\$26,709,084	\$28,044,540
Administrative Charge	1,400,000	1,500,000	1,550,000	1,596,500
Curbservice Billing Fee	314,392	366,074	408,125	420,370
Other	1,835,999	6,886,215	4,040,327	4,121,130
TOTAL GENERAL WATER OPERATING FUND RECEIPTS	\$28,833,685	\$34,354,110	\$32,707,536	\$34,182,540

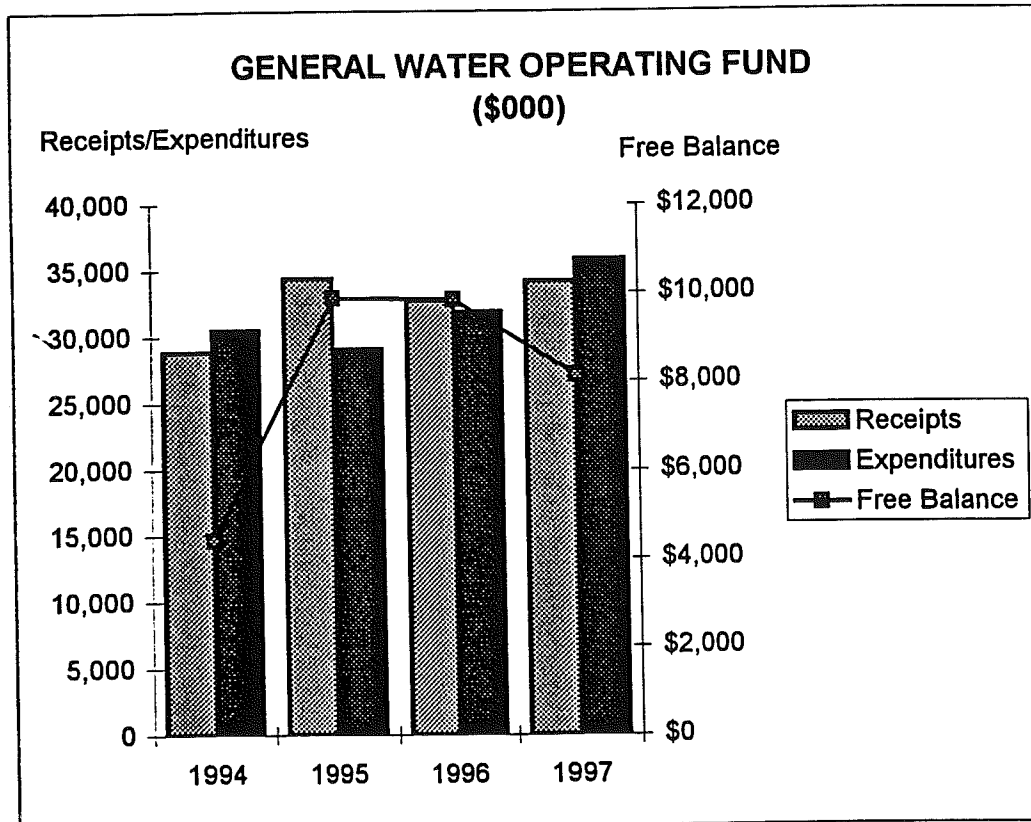
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Personal Services	\$13,357,468	\$13,956,115	\$14,532,765	\$16,578,040
Other Operations & Maintenance	17,137,983	15,094,061	17,351,942	19,255,750
Capital Outlay	0	0		
TOTAL GENERAL WATER OPERATING FUND EXPENDITURES	\$30,495,451	\$29,050,176	\$31,884,707	\$35,833,790

1997 BUDGET PLAN

GENERAL WATER OPERATING FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$7,159	\$5,498	\$10,802	\$11,625
Receipts	28,834	34,354	32,708	34,183
Available Resources	\$35,993	\$39,852	\$43,510	\$45,808
Expenditures	30,495	29,050	31,885	35,834
Encumbrances	1,113	933	1,778	1,831
Total Uses	\$31,608	\$29,983	\$33,663	\$37,665
Free Balance December 31	\$4,385	\$9,869	\$9,847	\$8,143



Major source of revenue is water service fee. Expenditures include providing water service to Akron and surrounding areas within the Akron Service District, and debt service on outstanding water debt. Also, funds are transferred from this fund to the Water Capital Fund to fund capital investments into the water system.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE GENERAL SEWER OPERATING FUND (030)	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Cash Balance January 1	\$5,894,807	\$5,906,060	\$3,602,119	\$4,558,330
Receipts - 01/01-12/31	28,617,529	27,819,665	31,109,785	34,028,220
Available Resources	\$34,512,336	\$33,725,725	\$34,711,904	\$38,586,550
Less Expenditures - 01/01 - 12/31	28,606,276	30,123,606	30,153,574	34,997,800
Cash on Hand as of December 31	\$5,906,060	\$3,602,119	\$4,558,330	\$3,588,750
Less: End of -Year Encumbrances	1,632,306	2,253,770	2,342,505	2,412,780
Unencumbered Balance as of December 31	\$4,273,754	\$1,348,349	\$2,215,825	\$1,175,970

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Administrative:				
Sewer Service Charge	\$24,078,351	\$23,899,345	\$25,902,965	\$28,363,750
Fees (Out of Town)	4,438,011	3,805,703	4,713,487	5,161,270
Other	101,167	114,617	493,333	503,200
 TOTAL GENERAL SEWER OPERATING FUND RECEIPTS	 \$28,617,529	 \$27,819,665	 \$31,109,785	 \$34,028,220

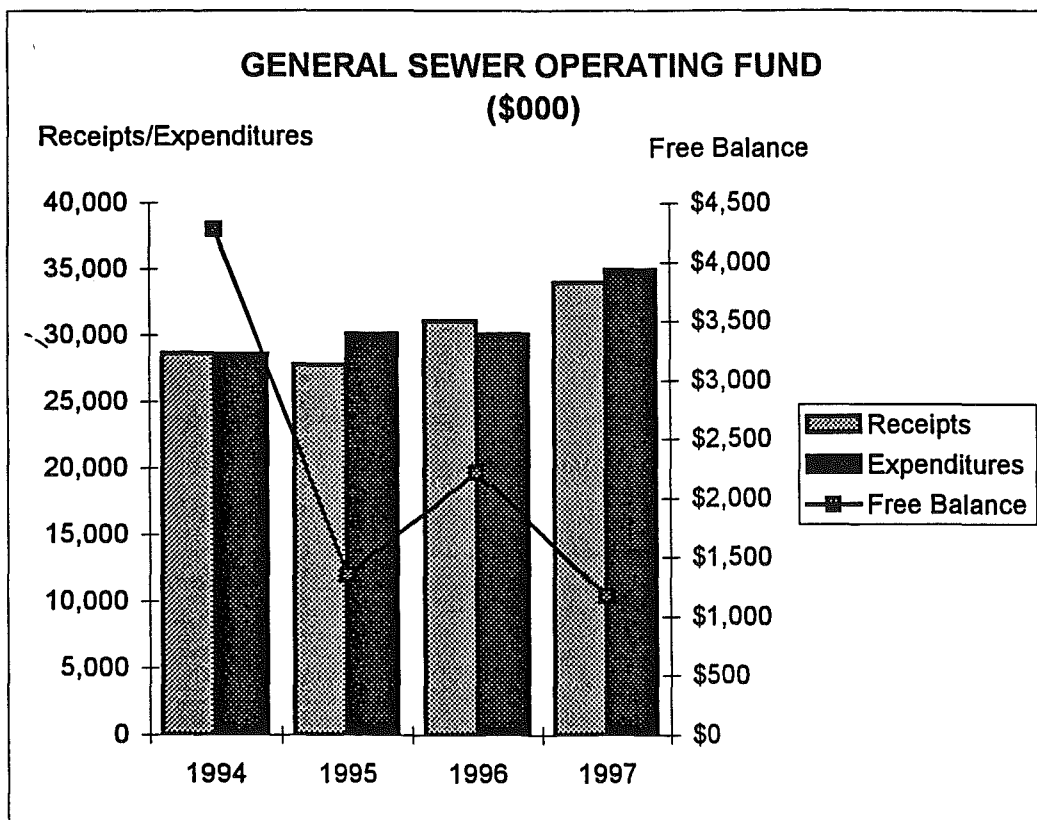
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Personal Services	\$7,562,471	\$7,988,522	\$8,132,695	\$9,135,090
Other Operations & Maintenance	20,904,467	22,054,614	21,802,570	24,884,510
Capital Outlay	139,338	80,470	218,309	978,200
 TOTAL GENERAL SEWER OPERATING FUND EXPENDITURES	 \$28,606,276	 \$30,123,606	 \$30,153,574	 \$34,997,800

1997 BUDGET PLAN

GENERAL SEWER OPERATING FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$5,895	\$5,907	\$3,603	\$4,559
Receipts	28,618	27,820	31,110	34,028
Available Resources	\$34,513	\$33,727	\$34,713	\$38,587
Expenditures	28,606	30,124	30,154	34,998
Encumbrances	1,632	2,254	2,343	2,413
Total Uses	\$30,238	\$32,378	\$32,497	\$37,411
Free Balance December 31	\$4,275	\$1,349	\$2,216	\$1,176



Major source of revenue is sewer service fee. Expenditures include providing sewer service to Akron and surrounding area, and debt service on outstanding sewer debt.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE GAS AND OIL OPERATING FUND (035)	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Cash Balance January 1	\$156,893	\$294,331	\$503,930	\$854,809
Receipts - 01/01-12/31	533,521	594,707	566,188	530,000
Available Resources	\$690,414	\$889,038	\$1,070,118	\$1,384,809
Less Expenditures - 01/01 - 12/31	396,083	385,108	215,309	567,640
Cash on Hand as of December 31	\$294,331	\$503,930	\$854,809	\$817,169
Less: End of -Year Encumbrances	68,988	47,370	39,831	41,030
Unencumbered Balance as of December 31	\$225,343	\$456,560	\$814,978	\$776,139

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Sales	\$533,521	\$594,707	\$566,188	\$530,000
Other	0	0	0	0
TOTAL GAS AND OIL OPERATING FUND RECEIPTS	\$533,521	\$594,707	\$566,188	\$530,000

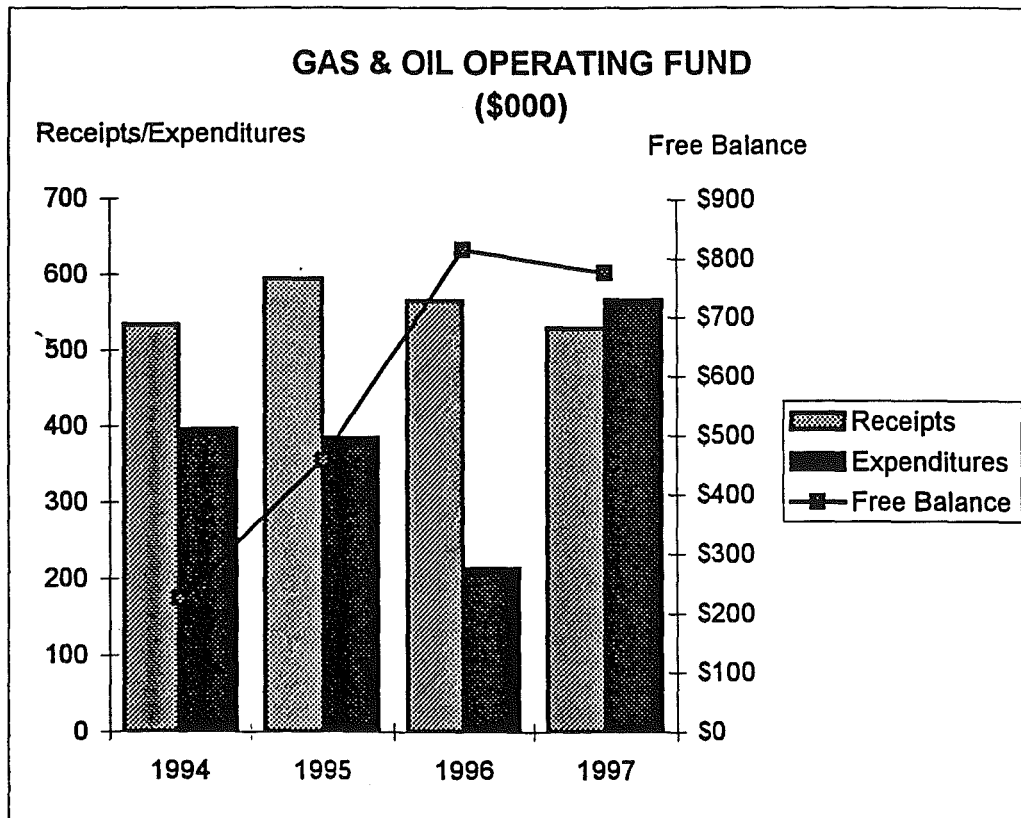
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Personal Services	\$0	\$0	\$0	\$86,280
Other Operations & Maintenance	396,083	385,108	206,926	472,360
Capital Outlay	0	0	8,383	9,000
TOTAL GAS AND OIL OPERATING FUND EXPENDITURES	\$396,083	\$385,108	\$215,309	\$567,640

1997 BUDGET PLAN

GAS & OIL OPERATING FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$156	\$294	\$504	\$855
Receipts	534	595	566	530
Available Resources	\$690	\$889	\$1,070	\$1,385
Expenditures	396	385	215	568
Encumbrances	69	47	40	41
Total Uses	\$465	\$432	\$255	\$609
Free Balance December 31	\$225	\$457	\$815	\$776



Major source of revenue is from sale of natural gas. Expenditures include operation and maintenance costs of the City's 16 gas and oil wells. Two new wells are scheduled to be drilled in 1994.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE GOLF COURSE OPERATING FUND (040)	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Cash Balance January 1	\$76,463	\$98,413	\$30,205	\$862
Receipts - 01/01-12/31	650,742	646,688	612,871	775,000
Available Resources	\$727,205	\$745,101	\$643,076	\$775,862
Less Expenditures - 01/01 - 12/31	628,792	714,896	642,214	758,880
Cash on Hand as of December 31	\$98,413	\$30,205	\$862	\$16,982
Less: End of -Year Encumbrances	9,266	18,260	30,150	31,050
Unencumbered Balance as of December 31	\$89,147	\$11,945	(\$29,288)	(\$14,068)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Goodpark Golf Course				
Green Fees	\$521,338	\$526,163	\$489,155	\$560,000
Cart Rentals	129,132	120,319	114,437	130,000
Miscellaneous	272	206	9,279	85,000
TOTAL GOLF COURSE OPERATING FUND RECEIPTS	\$650,742	\$646,688	\$612,871	\$775,000

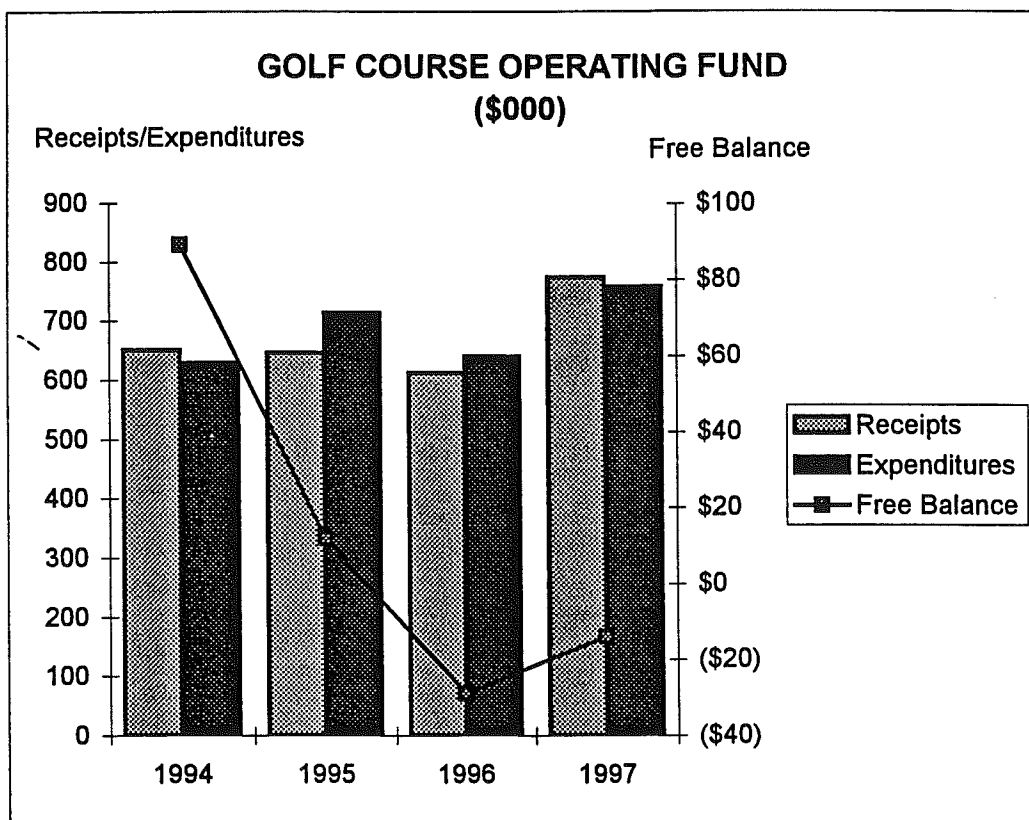
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Personal Services	\$359,663	\$398,965	\$403,403	\$406,160
Other Operations & Maintenance	266,485	315,931	238,577	324,720
Capital Outlay	2,644	0	234	28,000
TOTAL GOLF COURSE OPERATING FUND EXPENDITURES	\$628,792	\$714,896	\$642,214	\$758,880

1997 BUDGET PLAN

GOLF COURSE OPERATING FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$76	\$98	\$30	\$1
Receipts	651	647	613	775
Available Resources	\$727	\$745	\$643	\$776
Expenditures	629	715	642	759
Encumbrances	9	18	30	31
Total Uses	\$638	\$733	\$672	\$790
Free Balance December 31	\$89	\$12	(\$29)	(\$14)



Major sources of revenue are green fees and golf cart rental. Expenditures include operating and maintaining the Good Park Municipal Golf Course.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE GOLF COURSE CONCESSION FUND (041)	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Cash Balance January 1	\$53,488	\$63,235	\$86,745	\$116,651
Receipts - 01/01-12/31	173,993	167,228	172,690	175,000
Available Resources	\$227,481	\$230,463	\$259,435	\$291,651
Less Expenditures - 01/01 - 12/31	164,246	143,718	142,784	164,320
Cash on Hand as of December 31	\$63,235	\$86,745	\$116,651	\$127,331
Less: End of -Year Encumbrances	3,130	14,182	20,707	21,330
Unencumbered Balance as of December 31	\$60,105	\$72,563	\$95,944	\$106,001

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Concessions	\$173,993	\$167,228	\$172,690	\$175,000
TOTAL GOLF COURSE CONCESSION FUND RECEIPTS	\$173,993	\$167,228	\$172,690	\$175,000

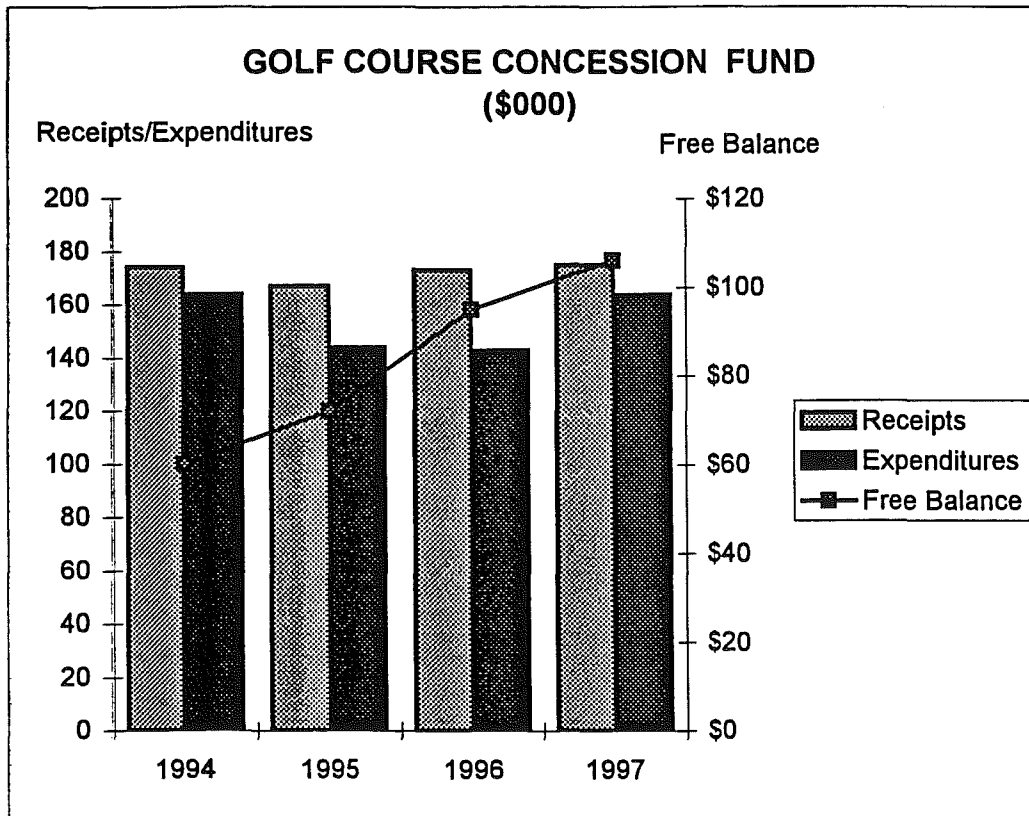
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Personal Services	\$37,521	\$26,552	\$23,380	\$30,570
Other Operations & Maintenance	124,704	116,081	119,404	131,250
Capital Outlay	2,021	1,085	0	2,500
TOTAL GOLF COURSE CONCESSION FUND EXPENDITURES	\$164,246	\$143,718	\$142,784	\$164,320

1997 BUDGET PLAN

GOLF COURSE CONCESSION FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$53	\$63	\$86	\$116
Receipts	174	167	173	175
Available Resources	\$227	\$230	\$259	\$291
Expenditures	164	144	143	164
Encumbrances	3	14	21	21
Total Uses	\$167	\$158	\$164	\$185
Free Balance December 31	\$60	\$72	\$95	\$106



Major source of revenue is food and beverage sales. Expenditures include the operation of the Goodpark Municipal Golf Course's concession operation.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE AIRPORT OPERATING FUND (042)	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Cash Balance January 1	\$5,962	\$23,383	\$5,884	\$287
Receipts - 01/01-12/31	392,265	352,870	452,556	488,900
Available Resources	\$398,227	\$376,253	\$458,440	\$489,187
Less Expenditures - 01/01 - 12/31	374,844	370,369	458,153	486,630
Cash on Hand as of December 31	\$23,383	\$5,884	\$287	\$2,557
Less: End of -Year Encumbrances	4,107	3,725	14,552	4,220
Unencumbered Balance as of December 31	\$19,276	\$2,159	(\$14,265)	(\$1,663)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Akron-Fulton International Airport:				
General Fund Subsidy	\$275,000	\$262,500	\$345,000	\$362,000
Parking Concessions	57,911	40,469	45,293	58,290
Miscellaneous	1,313	2,012	10,647	10,650
Aircraft Tiedowns	4,165	5,173	2,953	5,300
Land Lease	51,294	42,631	48,663	52,660
Terminal Building	2,582	85	0	0
TOTAL AIRPORT OPERATING FUND RECEIPTS	\$392,265	\$352,870	\$452,556	\$488,900

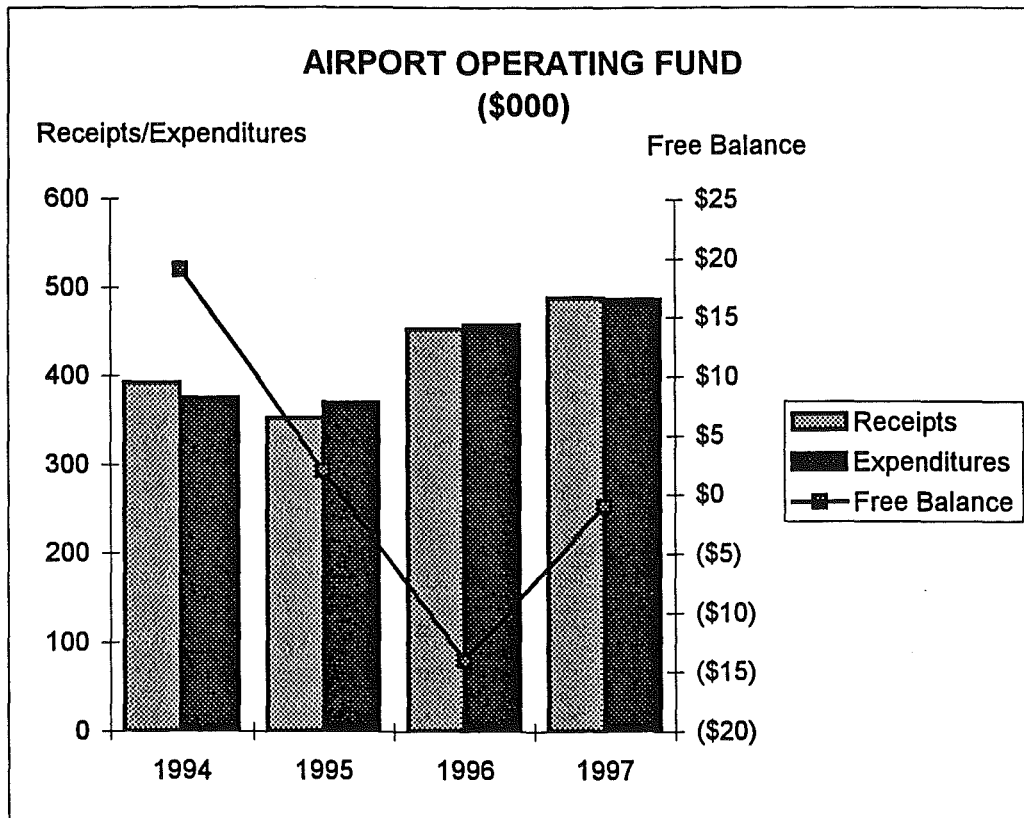
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Personal Services	\$248,052	\$250,667	\$267,954	\$280,040
Other Operations & Maintenance	125,824	118,838	190,199	206,590
Capital Outlay	968	864	0	0
TOTAL AIRPORT OPERATING FUND EXPENDITURES	\$374,844	\$370,369	\$458,153	\$486,630

1997 BUDGET PLAN

AIRPORT OPERATING FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$6	\$23	\$6	\$1
Receipts	392	353	453	489
Available Resources	\$398	\$376	\$459	\$490
Expenditures	375	370	458	487
Encumbrances	4	4	15	4
Total Uses	\$379	\$374	\$473	\$491
Free Balance December 31	\$19	\$2	(\$14)	(\$1)



Major source of revenue is General Fund subsidy. Other revenues include parking revenues from local football games played at adjacent Rubber Bowl, tie down fees, and land leases. Expenditures include the operation and maintenance of the municipal airport, including runways, fields and lights.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE RECYCLE ENERGY SYSTEM FUND (043)	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Cash Balance January 1	\$97,653	\$3,570	\$18,422	\$3,879
Receipts - 01/01-12/31	15,649,644	10,623,421	1,066,770	5,000
Available Resources	\$15,747,297	\$10,626,991	\$1,085,192	\$8,879
Less Expenditures - 01/01 - 12/31	15,743,727	10,608,569	1,081,313	8,750
Cash on Hand as of December 31	\$3,570	\$18,422	\$3,879	\$129
Less: End of -Year Encumbrances	677,048	620,134	33,162	0
Unencumbered Balance as of December 31	(\$673,478)	(\$601,712)	(\$29,283)	\$129

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
General Fund subsidy	\$2,200,000	\$3,050,000	\$753,000	\$0
Tipping Fee	7,036,691	2,104,821	4,221	0
Steam Fee	5,468,464	4,787,889	209,882	0
Miscellaneous	944,489	680,711	99,667	5,000
TOTAL RECYCLE ENERGY SYSTEM FUND RECEIPTS	\$15,649,644	\$10,623,421	\$1,066,770	\$5,000

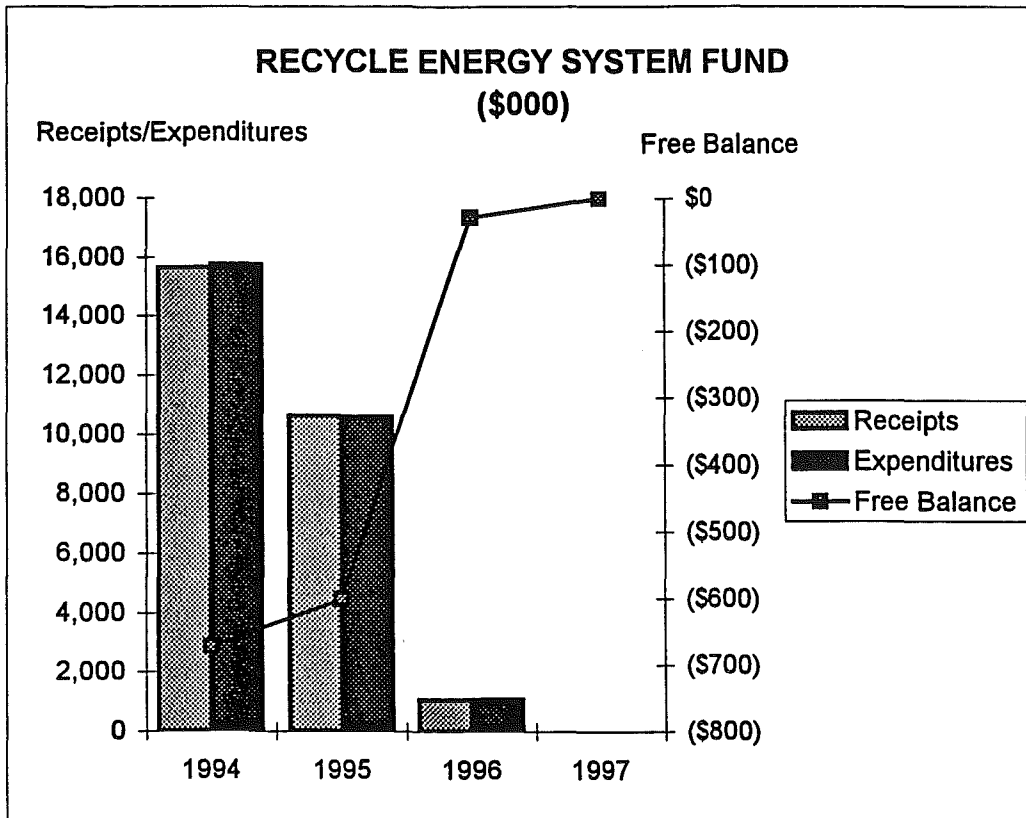
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Personal Services	\$108,742	\$83,786	\$5,342	\$0
Other Operations & Maintenance	15,320,924	10,384,413	1,063,629	8,750
Capital Outlay	314,061	140,370	12,342	0
TOTAL RECYCLE ENERGY SYSTEM FUND EXPENDITURES	\$15,743,727	\$10,608,569	\$1,081,313	\$8,750

1997 BUDGET PLAN

RECYCLE ENERGY SYSTEM FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$98	\$4	\$18	\$4
Receipts	15,650	10,623	1,067	5
Available Resources	\$15,748	\$10,627	\$1,085	\$9
Expenditures	15,744	10,609	1,081	9
Encumbrances	677	620	33	0
Total Uses	\$16,421	\$11,229	\$1,114	\$9
Free Balance December 31	(\$673)	(\$602)	(\$29)	\$0



Major sources of revenues are steam sales and tipping fees. Expenditures include the operation and maintenance of the City's Recycle Energy System. This facility disposes refuse and trash from Akron and surrounding communities and converts waste to steam for downtown customers. Operation of the facility is performed under contract by a private operator.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

OFF-STREET PARKING FACILITIES FUND (046)	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Cash Balance January 1	\$199,232	\$223,621	\$27,926	\$215,229
Receipts - 01/01-12/31	3,091,737	3,174,791	3,484,660	3,773,210
Available Resources	\$3,290,969	\$3,398,412	\$3,512,586	\$3,988,439
Less Expenditures - 01/01 - 12/31	3,067,348	3,370,486	3,297,357	3,952,580
Cash on Hand as of December 31	\$223,621	\$27,926	\$215,229	\$35,859
Less: End of -Year Encumbrances	146,204	171,707	211,614	217,960
Unencumbered Balance as of December 31	\$77,417	(\$143,781)	\$3,615	(\$182,101)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Morley Deck	\$410,589	\$457,447	\$459,338	\$509,870
Cascade Deck	1,240,468	1,269,514	1,301,995	1,445,210
Opportunity Park Deck	212,162	166,667	137,394	152,510
O'Neil's Deck	104,850	115,049	121,108	134,430
Superblock Decks I & II	772,069	802,134	790,737	877,720
Citicenter Deck	171,416	182,529	183,309	203,470
Broadway Parking	0	0	28,563	200,000
Other	180,183	181,451	462,216	250,000
TOTAL OFF-STREET PARKING FACILITIES FUND RECEIPTS	\$3,091,737	\$3,174,791	\$3,484,660	\$3,773,210

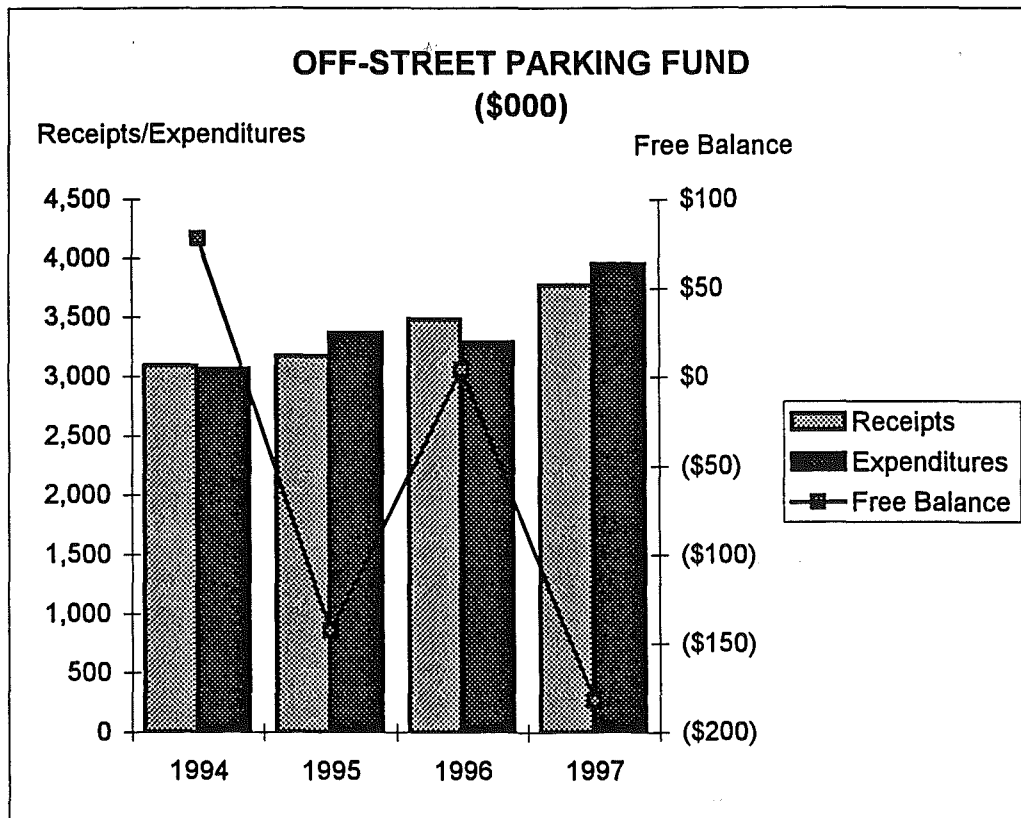
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Personal Services	\$0	\$0	\$0	\$0
Other Operations & Maintenance	3,067,348	3,235,486	3,297,357	3,952,580
Capital Outlay	0	135,000	0	0
TOTAL OFF-STREET PARKING FACILITIES FUND EXPENDITURES	\$3,067,348	\$3,370,486	\$3,297,357	\$3,952,580

1997 BUDGET PLAN

OFF-STREET PARKING FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$199	\$224	\$29	\$216
Receipts	3,092	3,175	3,484	3,773
Available Resources	\$3,291	\$3,399	\$3,513	\$3,989
Expenditures	3,067	3,370	3,297	3,953
Encumbrances	146	172	212	218
Total Uses	\$3,213	\$3,542	\$3,509	\$4,171
Free Balance December 31	\$78	(\$143)	\$4	(\$182)



Major source of revenue is monthly and daily parking fees at 6 existing parking decks and various surface lots. Expenditures include operation, maintenance, and a portion of debt service on the decks.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE GENERAL BOND PAYMENT FUND (050)	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Cash Balance January 1	\$217,941	\$251,770	\$306,701	\$342,240
Receipts - 01/01-12/31	573,219	574,482	566,201	662,460
Available Resources	\$791,160	\$826,252	\$872,902	\$1,004,700
Less Expenditures - 01/01 - 12/31	539,390	519,551	530,662	767,740
Cash on Hand as of December 31	\$251,770	\$306,701	\$342,240	\$236,960
Less: End of -Year Encumbrances	3,830	7,076	13,041	13,430
Unencumbered Balance as of December 31	\$247,940	\$299,625	\$329,199	\$223,530

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Property Tax Collection	\$573,219	\$574,482	\$566,201	\$662,460

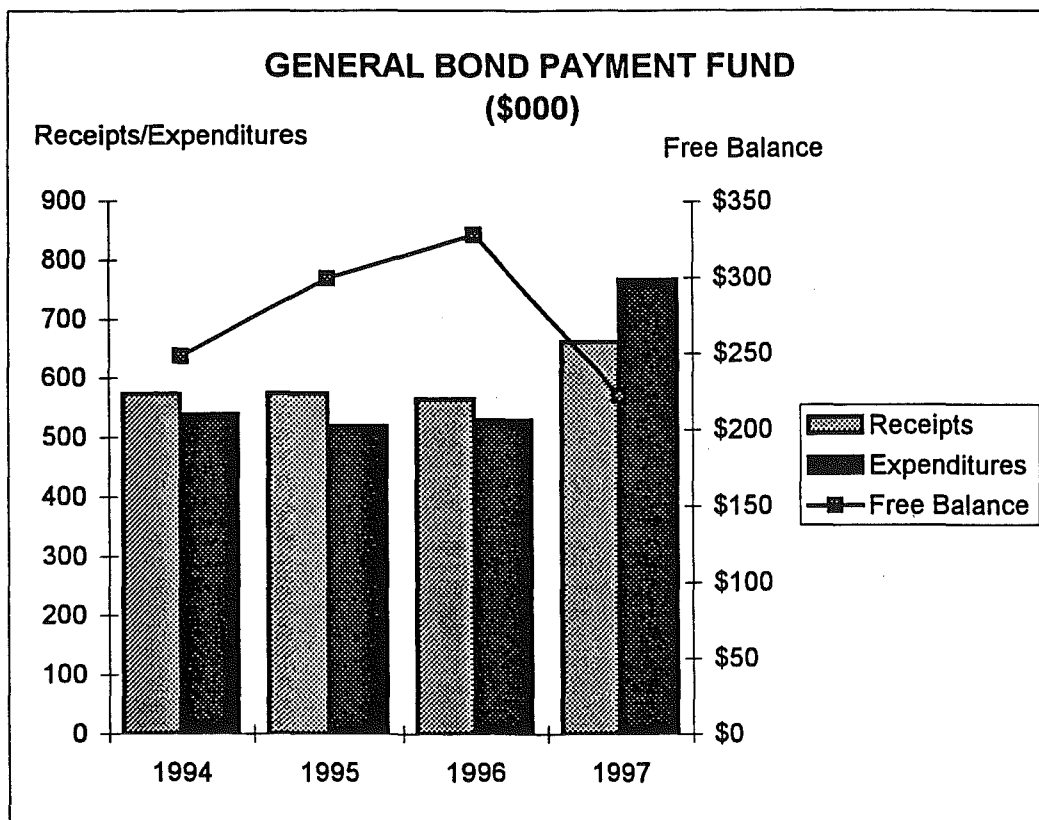
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Personal Services	\$207,496	\$220,869	\$231,362	\$251,880
Other Operations & Maintenance	324,296	297,099	299,300	486,360
Capital Outlay	7,598	1,583	0	29,500
TOTAL GENERAL BOND PAYMENT FUND EXPENDITURES	\$539,390	\$519,551	\$530,662	\$767,740

1997 BUDGET PLAN

GENERAL BOND PAYMENT FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$218	\$252	\$306	\$341
Receipts	573	574	566	662
Available Resources	\$791	\$826	\$872	\$1,003
Expenditures	539	520	531	768
Encumbrances	4	7	13	13
Total Uses	\$543	\$527	\$544	\$781
Free Balance December 31	\$248	\$299	\$328	\$222



Revenue source is property tax (0.25 mills). Revenue is used to pay portion of City general obligation debt. Remaining debt service paid from City's Capital Investment Program.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE SPECIAL ASSESSMENT BOND PAYMENT FUND (051)	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Cash Balance January 1	\$174,108	\$37,400	\$63,600	\$482,760
Receipts - 01/01-12/31	10,399,842	10,955,553	11,969,226	12,000,000
Available Resources	\$10,573,950	\$10,992,953	\$12,032,826	\$12,482,760
Less Expenditures - 01/01 - 12/31	10,536,550	10,929,353	11,550,066	12,223,640
Cash on Hand as of December 31	\$37,400	\$63,600	\$482,760	\$259,120
Less: End of -Year Encumbrances	1,314	3,607	11,986	12,350
Unencumbered Balance as of December 31	\$36,086	\$59,993	\$470,774	\$246,770

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Collections from Summit County	\$10,399,842	\$10,955,553	\$11,969,226	\$12,000,000

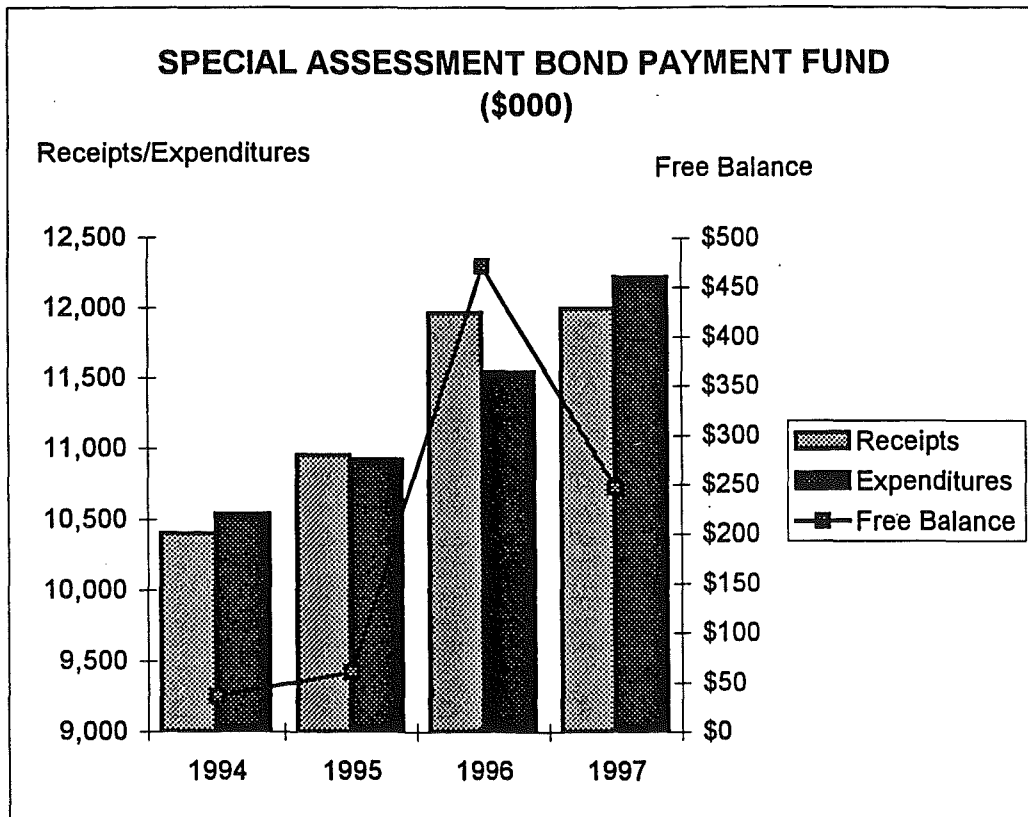
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Personal Services	\$271,466	\$267,933	\$273,563	\$326,210
Other Operations & Maintenance	10,258,535	10,660,021	11,276,503	11,868,430
Capital Outlay	6,549	1,399	0	29,000
TOTAL SPECIAL ASSESSMENT BOND PAYMENT FUND EXPENDITURES	\$10,536,550	\$10,929,353	\$11,550,066	\$12,223,640

1997 BUDGET PLAN

SPECIAL ASSESSMENT BOND PAYMENT FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$174	\$37	\$64	\$483
Receipts	10,400	10,956	11,969	12,000
Available Resources	\$10,574	\$10,993	\$12,033	\$12,483
Expenditures	10,537	10,929	11,550	12,224
Encumbrances	1	4	12	12
Total Uses	\$10,538	\$10,933	\$11,562	\$12,236
Free Balance December 31	\$36	\$60	\$471	\$247



Source of revenue is special assessment collections. County of Summit collects special assessments levied by the City in the semi - annual property tax billings. County then remits payments to the City. Some revenue comes from cash payments made directly to the City by assessed property owners.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE POLICE PENSION TRANSFER FUND (052)	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Cash Balance January 1	\$48,196	\$49,075	\$53,298	\$57,878
Receipts - 01/01-12/31	687,665	689,350	679,438	794,940
Available Resources	\$735,861	\$738,425	\$732,736	\$852,818
Less Expenditures - 01/01 - 12/31	686,786	685,127	674,858	721,000
Cash on Hand as of December 31	\$49,075	\$53,298	\$57,878	\$131,818
Less: End of -Year Encumbrances	0	0	0	0
Unencumbered Balance as of December 31	\$49,075	\$53,298	\$57,878	\$131,818

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Property Taxes (.3 mills)	\$687,665	\$689,350	\$679,438	\$794,940

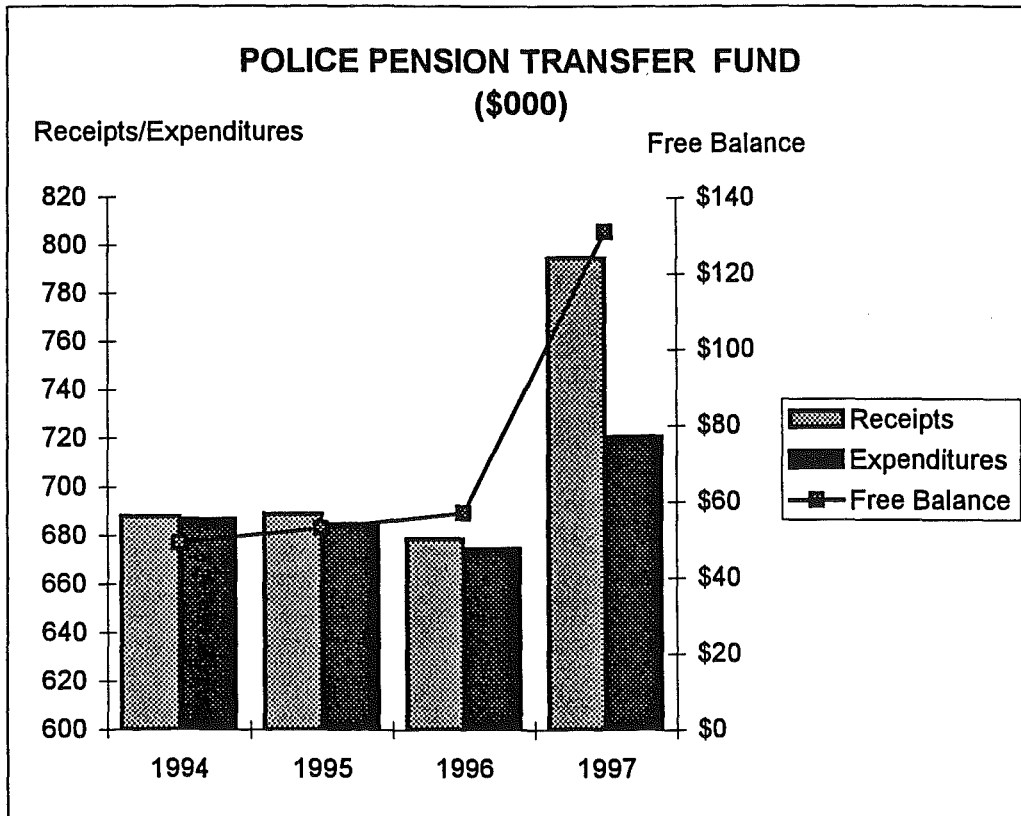
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Personal Services	\$0	\$0	\$0	\$0
Other Operations & Maintenance	686,786	685,127	674,858	721,000
Capital Outlay	0	0	0	0
TOTAL POLICE PENSION TRANSFER FUND EXPENDITURES	\$686,786	\$685,127	\$674,858	\$721,000

1997 BUDGET PLAN

POLICE PENSION TRANSFER FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$48	\$49	\$53	\$57
Receipts	688	689	679	795
Available Resources	\$736	\$738	\$732	\$852
Expenditures	687	685	675	721
Encumbrances	0	0	0	0
Total Uses	\$687	\$685	\$675	\$721
Free Balance December 31	\$49	\$53	\$57	\$131



Only source of revenue is property tax (0.30 mills). These collections pay a portion of the City share of Police pension cost. Remainder comes from General Fund.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE FIRE PENSION TRANSFER FUND (053)	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1994	1995	1996	1997
Cash Balance January 1	\$48,195	\$49,074	\$53,297	\$57,878
Receipts - 01/01-12/31	687,665	689,350	679,438	794,940
Available Resources	\$735,860	\$738,424	\$732,735	\$852,818
Less Expenditures - 01/01 - 12/31	686,786	685,127	674,857	721,000
Cash on Hand as of December 31	\$49,074	\$53,297	\$57,878	\$131,818
Less: End of -Year Encumbrances	0	0	0	0
Unencumbered Balance as of December 31	\$49,074	\$53,297	\$57,878	\$131,818

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1994	1995	1996	1997
Property Taxes (.3 mills)	\$687,665	\$689,350	\$679,438	\$794,940

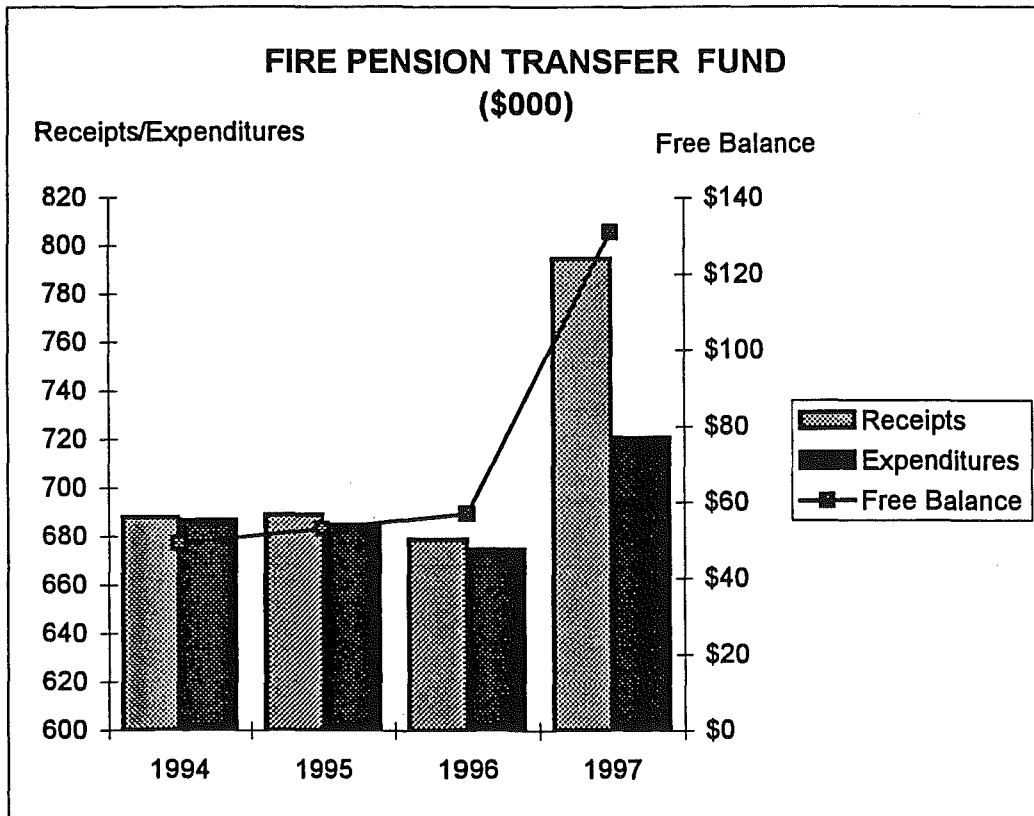
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1994	1995	1996	1997
Personal Services	\$0	\$0	\$0	\$0
Other Operations & Maintenance	686,786	685,127	674,857	721,000
Capital Outlay	0	0	0	0
TOTAL FIRE PENSION TRANSFER FUND EXPENDITURES	\$686,786	\$685,127	\$674,857	\$721,000

1997 BUDGET PLAN

FIRE PENSION TRANSFER FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$48	\$49	\$53	\$57
Receipts	688	689	679	795
Available Resources	\$736	\$738	\$732	\$852
Expenditures	687	685	675	721
Encumbrances	0	0	0	0
Total Uses	\$687	\$685	\$675	\$721
Free Balance December 31	\$49	\$53	\$57	\$131



Only source of revenue is property tax (0.30 mills). These collections pay a portion of the City share of Fire pension cost. Remainder comes from General Fund and the Emergency Medical Services Fund.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE CAPITAL INVESTMENT PROGRAM OPERATING FUND (063)

	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1994	1995	1996	1997
Cash Balance January 1	\$273,242	\$127,684	\$10,180	\$557,107
Receipts - 01/01-12/31	20,165,534	21,452,335	22,402,845	23,486,700
Available Resources	\$20,438,776	\$21,580,019	\$22,413,025	\$24,043,807
Less Expenditures - 01/01 - 12/31	20,311,092	21,569,839	21,855,918	24,012,640
Cash on Hand as of December 31	\$127,684	\$10,180	\$557,107	\$31,167
Less: End of -Year Encumbrances	27,661	12,553	20,506	21,120
Unencumbered Balance as of December 31	\$100,023	(\$2,373)	\$536,601	\$10,047

COMPARATIVE SUMMARY OF RECEIPTS

	ACTUAL	ACTUAL	PROJECTED	BUDGETED
SOURCE	1994	1995	1996	1997
Income Tax	\$20,165,534	\$21,452,055	\$22,402,483	\$23,486,300
Miscellaneous	0	280	362	400
TOTAL CIP OPERATING FUND REVENUES	\$20,165,534	\$21,452,335	\$22,402,845	\$23,486,700

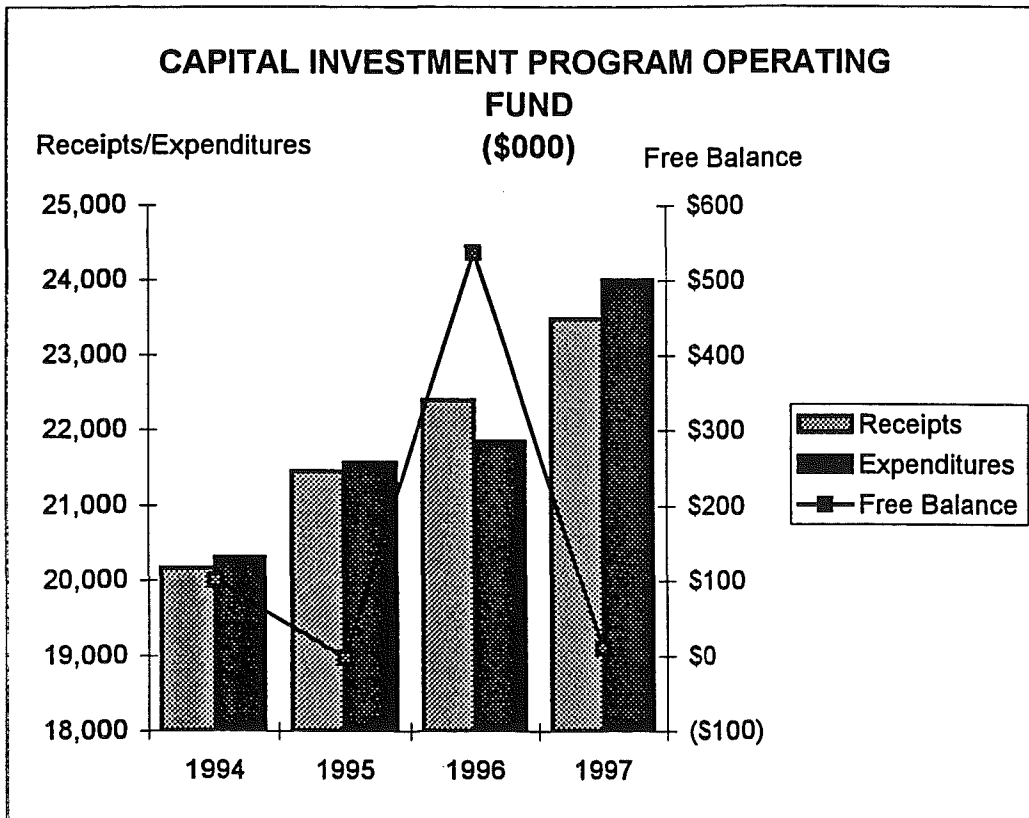
COMPARATIVE STATEMENT OF EXPENDITURES

	ACTUAL	ACTUAL	ACTUAL	BUDGETED
CATEGORY	1994	1995	1996	1997
Personal Services	\$924,938	\$1,008,733	\$986,797	\$1,061,300
Other Operations & Maintenance	19,368,475	20,546,112	20,865,534	22,944,840
Capital Outlay	17,679	14,994	3,587	6,500
TOTAL CAPITAL INVESTMENT PROGRAM OPERATING FUND EXPENDITURES	\$20,311,092	\$21,569,839	\$21,855,918	\$24,012,640

1997 BUDGET PLAN

CAPITAL INVESTMENT PROGRAM OPERATING FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$273	\$128	\$10	\$557
Receipts	20,166	21,452	22,403	23,487
Available Resources	\$20,439	\$21,580	\$22,413	\$24,044
Expenditures	20,311	21,570	21,856	24,013
Encumbrances	28	13	20	21
Total Uses	\$20,339	\$21,583	\$21,876	\$24,034
Free Balance December 31	\$100	(\$3)	\$537	\$10



Major source of revenue is 27% of net local income tax. Funds are used to develop, prepare, and implement an annual five - year capital investment budget for improvements such as parks, streets and bridges. 1994 will be the first year that the capital portion of income tax will be recorded in this fund.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE HIGHWAY MAINTENANCE FUND (073)	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Cash Balance January 1	\$589,408	\$323,098	\$505,160	\$106,072
Receipts - 01/01-12/31	8,125,133	8,068,950	8,828,695	9,098,550
Available Resources	\$8,714,541	\$8,392,048	\$9,333,855	\$9,204,622
Less Expenditures - 01/01 - 12/31	8,391,443	7,886,888	9,227,783	9,201,440
Cash on Hand as of December 31	\$323,098	\$505,160	\$106,072	\$3,182
Less: End of -Year Encumbrances	318,302	509,759	214,973	221,420
Unencumbered Balance as of December 31	\$4,796	(\$4,599)	(\$108,901)	(\$218,238)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Finance Administrative:				
Gasoline Tax	\$3,726,110	\$3,780,962	\$3,815,970	\$3,930,450
Motor Vehicle License Tax	1,592,439	1,580,332	1,504,611	1,549,750
General Fund Subsidy	1,529,600	1,000,000	2,000,000	2,000,000
Sales and Service Revenue	395,208	302,534	299,762	373,750
Transfer from State of Ohio	881,776	1,405,122	1,208,352	1,244,600
TOTAL HIGHWAY MAINTENANCE FUND RECEIPTS	\$8,125,133	\$8,068,950	\$8,828,695	\$9,098,550

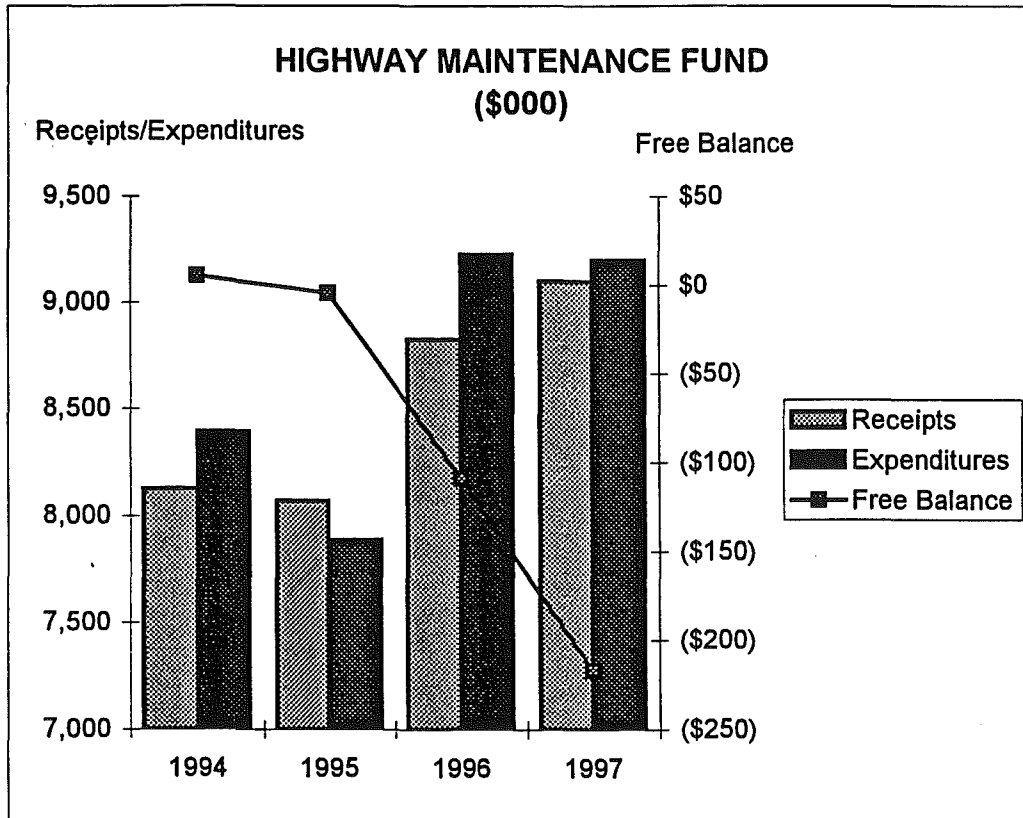
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Personal Services	\$5,115,865	\$5,215,707	\$5,731,895	\$5,912,750
Other Operations & Maintenance	3,272,787	2,660,234	3,482,420	3,275,090
Capital Outlay	2,791	10,947	13,468	13,600
TOTAL HIGHWAY MAINTENANCE FUND EXPENDITURES	\$8,391,443	\$7,886,888	\$9,227,783	\$9,201,440

1997 BUDGET PLAN

HIGHWAY MAINTENANCE FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$589	\$323	\$505	\$106
Receipts	8,125	8,069	8,829	9,099
Available Resources	\$8,714	\$8,392	\$9,334	\$9,205
Expenditures	8,391	7,887	9,228	9,201
Encumbrances	318	510	215	221
Total Uses	\$8,709	\$8,397	\$9,443	\$9,422
Free Balance December 31	\$5	(\$5)	(\$109)	(\$217)



Major sources of revenue include gasoline tax, motor vehicle license tax and General Fund subsidy. Expenditures include cost to repair and maintain approximately 900 miles of Akron streets.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE GENERAL SPECIAL ASSESSMENT OPERATING FUND (080)	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1994	1995	1996	1997
Cash Balance January 1	\$140,691	\$212,588	\$242,955	\$129,114
Receipts - 01/01-12/31	3,376,720	3,355,236	3,876,023	3,876,780
Available Resources	\$3,517,411	\$3,567,824	\$4,118,978	\$4,005,894
Less Expenditures - 01/01 - 12/31	3,304,823	3,324,869	3,989,864	3,922,720
Cash on Hand as of December 31	\$212,588	\$242,955	\$129,114	\$83,174
Less: End of -Year Encumbrances	14,175	150,656	145,786	150,160
Unencumbered Balance as of December 31	\$198,413	\$92,299	(\$16,672)	(\$66,986)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1994	1995	1996	1997
Sale of Notes	3,300,000	3,300,000	3,821,775	3,821,780
General Sales & Services	76,720	55,236	54,248	55,000
TOTAL GENERAL SPECIAL ASSESSMENT OPERATING FUND RECEIPTS	\$3,376,720	\$3,355,236	\$3,876,023	\$3,876,780

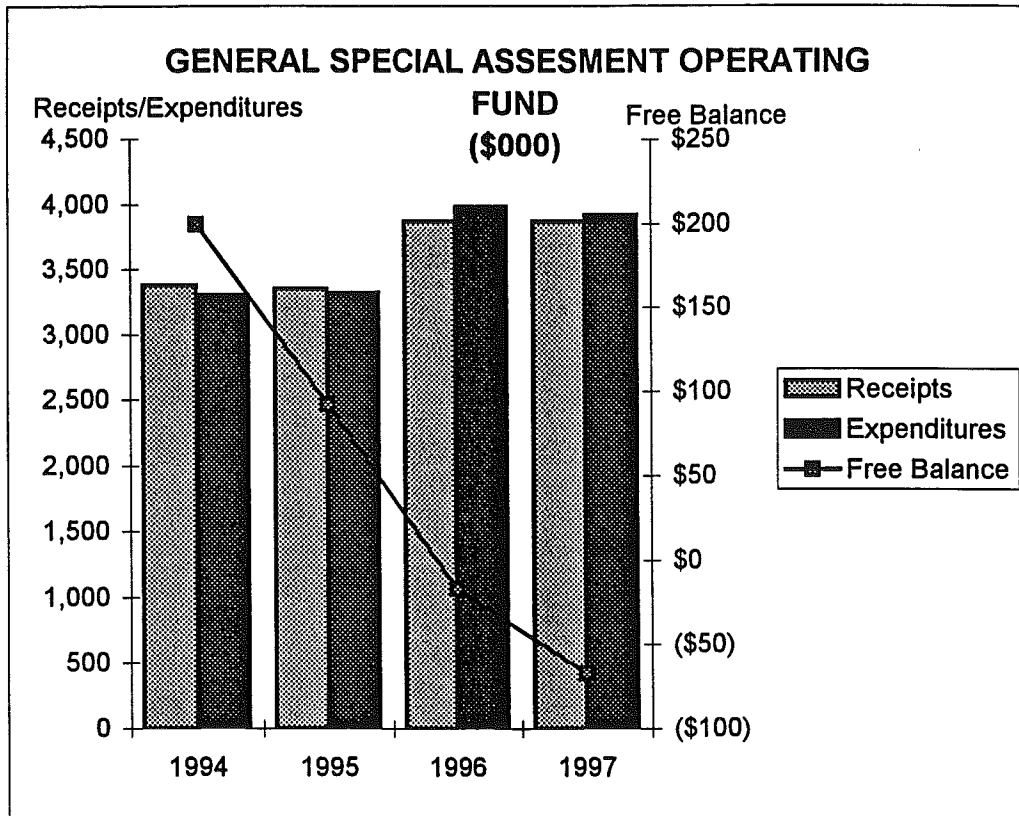
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1994	1995	1996	1997
Personal Services	\$1,784,577	\$1,808,983	\$1,909,923	\$1,985,160
Other Operations & Maintenance	1,516,934	1,515,053	2,079,305	1,937,560
Capital Outlay	3,312	833	636	0
TOTAL GENERAL SPECIAL ASSESSMENT OPERATING FUND EXPENDITURES	\$3,304,823	\$3,324,869	\$3,989,864	\$3,922,720

1997 BUDGET PLAN

GENERAL SPECIAL ASSESMENT OPERATING FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$141	\$213	\$243	\$129
Receipts	3,377	3,355	3,876	3,877
Available Resources	\$3,518	\$3,568	\$4,119	\$4,006
Expenditures	3,305	3,325	3,990	3,923
Encumbrances	14	151	146	150
Total Uses	\$3,319	\$3,476	\$4,136	\$4,073
Free Balance December 31	\$199	\$92	(\$17)	(\$67)



Special Assessment Street Cleaning notes are issued in December each year to fund current year expenditures. These notes are paid off from the following years special assessment collections. Expenditures include street cleaning services by sweeping streets, emptying waste containers, removing snow and ice from streets and annual leaf pick-up program. Note prior to 1992 street lighting revenues and expenditures were recorded in this fund. Starting January 1, 1992 street cleaning and lighting were separated to account for revenues and expenditures in their own

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

STREET LIGHTING ASSESSMENT FUND (081)	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1994	1995	1996	1997
Cash Balance January 1	\$506,715	\$514,623	\$1,782,290	\$1,017,089
Receipts - 01/01-12/31	2,717,604	2,714,526	14,144	2,815,000
Available Resources	\$3,224,319	\$3,229,149	\$1,796,434	\$3,832,089
Less Expenditures - 01/01 - 12/31	2,709,696	1,446,859	779,345	1,775,400
Cash on Hand as of December 31	\$514,623	\$1,782,290	\$1,017,089	\$2,056,689
Less: End of -Year Encumbrances	134,601	118,259	61,014	62,840
Unencumbered Balance as of December 31	\$380,022	\$1,664,031	\$956,075	\$1,993,849

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1994	1995	1996	1997
Sale of Notes	\$2,700,000	\$2,700,000	\$0	\$0
Special Assessments	0	0	0	2,800,000
Miscellaneous Reimbursements	17,604	14,526	14,144	15,000
TOTAL STREET LIGHTING ASSESSMENT FUND RECEIPTS	\$2,717,604	\$2,714,526	\$14,144	\$2,815,000

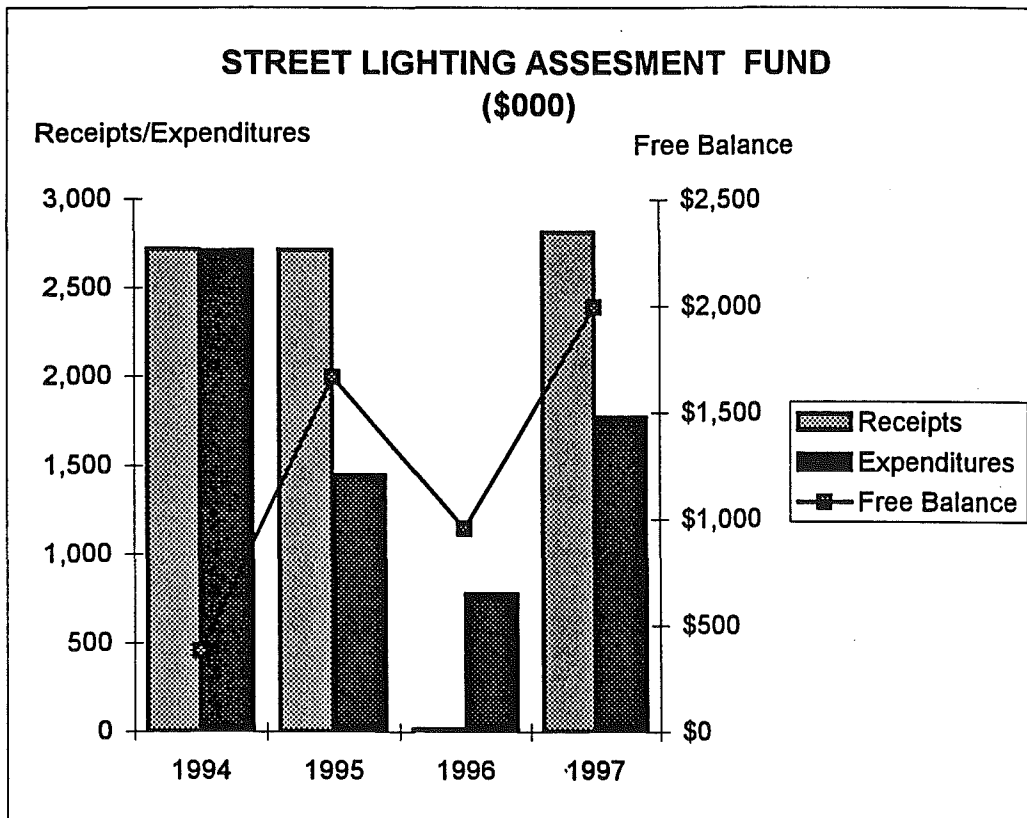
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1994	1995	1996	1997
Personal Services	\$20,962	\$21,699	\$21,954	\$69,570
Other Operations & Maintenance	2,688,734	1,422,701	757,391	1,705,830
Capital Outlay	0	2,459	0	0
TOTAL STREET LIGHTING ASSESSMENT FUND EXPENDITURES	\$2,709,696	\$1,446,859	\$779,345	\$1,775,400

1997 BUDGET PLAN

STREET LIGHTING ASSESMENT FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$507	\$515	\$1,782	\$1,017
Receipts	2,718	2,714	14	2,815
Available Resources	\$3,225	\$3,229	\$1,796	\$3,832
Expenditures	2,710	1,447	779	1,775
Encumbrances	135	118	61	63
Total Uses	\$2,845	\$1,565	\$840	\$1,838
Free Balance December 31	\$380	\$1,664	\$956	\$1,994



Special Assessment Street Lighting notes are issued in December each year to fund current year expenditures. These notes are paid off from the following years special assessment collections. Expenditures include cost of street lighting for property owners and maintenance of poles and lights. Starting January 1, 1992 this fund was established to account for street lighting revenue and expenditures.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE ENGINEERING BUREAU FUND (220)	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Cash Balance January 1	\$979,352	\$1,272,263	\$180,076	\$95,357
Receipts - 01/01-12/31	8,327,157	7,267,922	5,545,528	5,820,830
Available Resources	\$9,306,509	\$8,540,185	\$5,725,604	\$5,916,187
Less Expenditures - 01/01 - 12/31	8,034,246	8,360,109	5,630,247	5,910,010
Cash on Hand as of December 31	\$1,272,263	\$180,076	\$95,357	\$6,177
Less: End of -Year Encumbrances	40,816	45,703	57,216	58,930
Unencumbered Balance as of December 31	\$1,231,447	\$134,373	\$38,141	(\$52,753)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Sales and Services	\$7,510,605	\$7,086,305	\$5,338,832	\$5,610,000
Miscellaneous	816,552	181,617	206,696	210,830
TOTAL ENGINEERING BUREAU FUND RECEIPTS	\$8,327,157	\$7,267,922	\$5,545,528	\$5,820,830

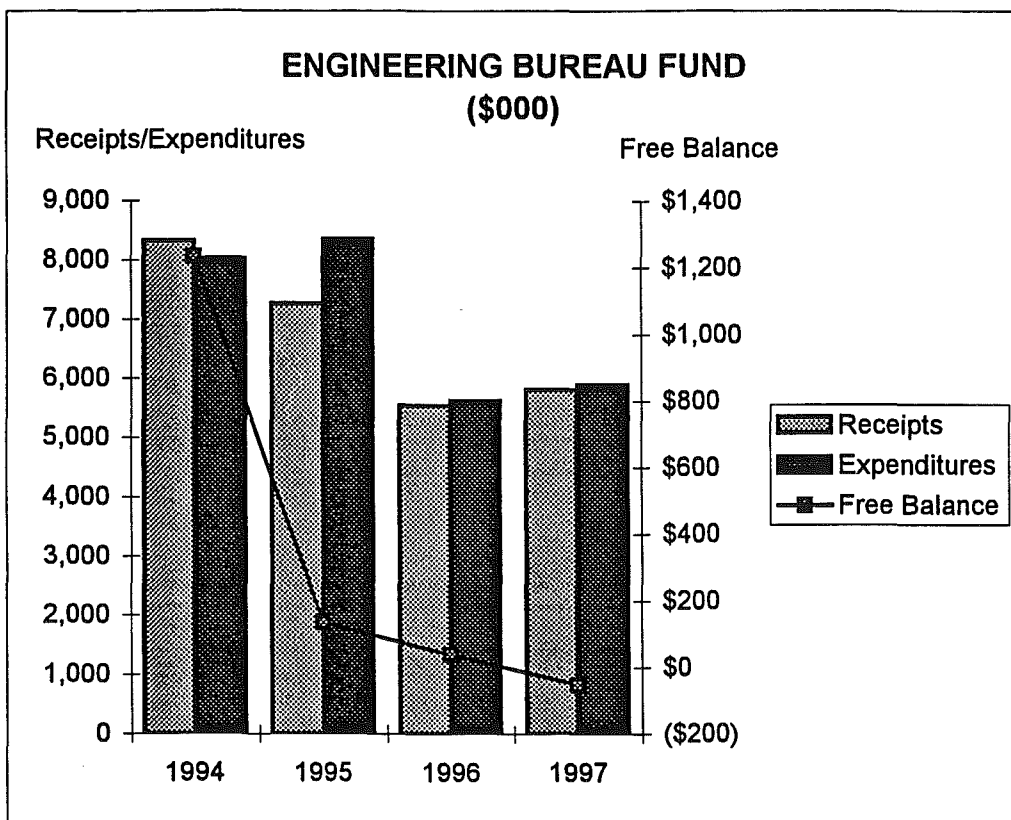
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Personal Services	\$4,343,800	\$4,661,973	\$5,090,975	\$5,152,920
Other Operations & Maintenance	3,607,284	3,593,119	490,519	664,290
Capital Outlay	83,162	105,017	48,753	92,800
TOTAL ENGINEERING BUREAU FUND EXPENDITURES	\$8,034,246	\$8,360,109	\$5,630,247	\$5,910,010

1997 BUDGET PLAN

ENGINEERING BUREAU FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$979	\$1,272	\$180	\$96
Receipts	8,327	7,268	5,546	5,821
Available Resources	\$9,306	\$8,540	\$5,726	\$5,917
Expenditures	8,034	8,360	5,630	5,910
Encumbrances	41	46	57	59
Total Uses	\$8,075	\$8,406	\$5,687	\$5,969
Free Balance December 31	\$1,231	\$134	\$39	(\$52)



Source of revenue is the charges to capital projects for design and construction services related to City facilities and infrastructure.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE MANAGEMENT INFORMATION SYSTEM (MIS) FUND (221)	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Cash Balance January 1	\$1,617,519	\$598,194	(\$870,989)	(\$1,744,908)
Receipts - 01/01-12/31	2,018,097	1,940,181	1,905,375	2,500,000
Available Resources	\$3,635,616	\$2,538,375	\$1,034,386	\$755,092
Less Expenditures - 01/01 - 12/31	3,037,422	3,409,364	2,779,294	2,581,390
Cash on Hand as of December 31	\$598,194	(\$870,989)	(\$1,744,908)	(\$1,826,298)
Less: End of -Year Encumbrances	544,573	138,941	141,565	145,810
Unencumbered Balance as of December 31	\$53,621	(\$1,009,930)	(\$1,886,473)	(\$1,972,108)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Sales and Services	\$2,018,097	\$1,940,181	\$1,905,375	\$2,500,000

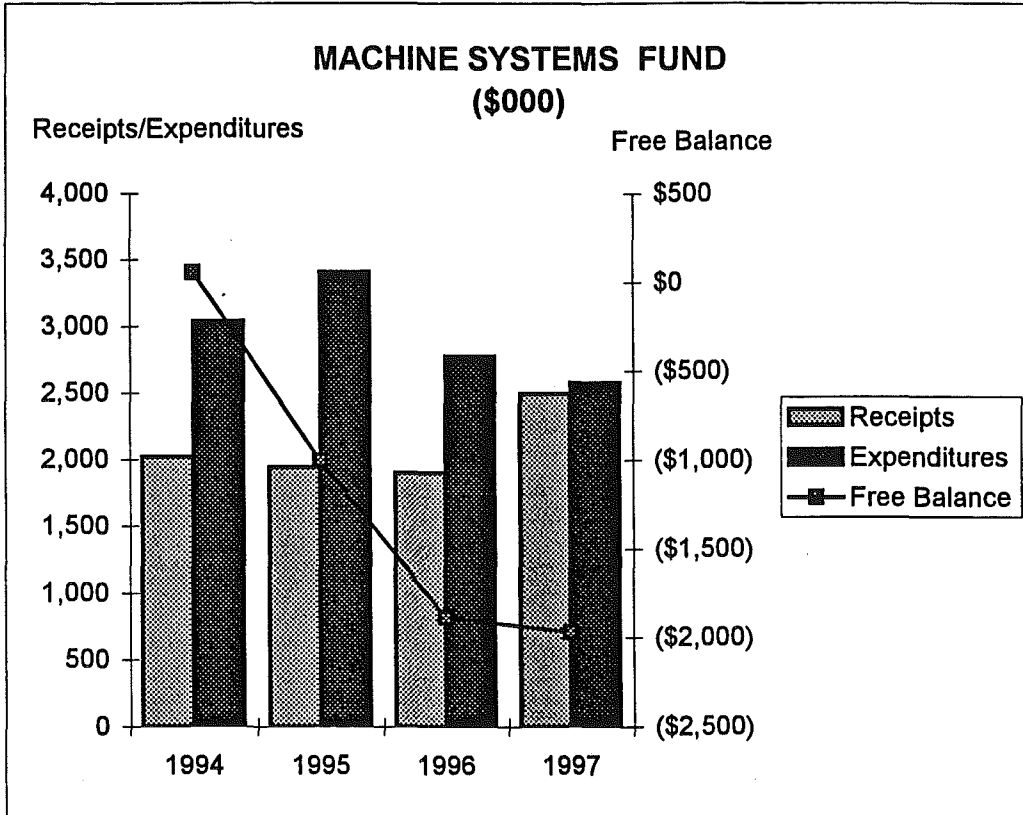
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Personal Services	\$795,547	\$931,287	\$995,691	\$1,097,290
Other Operations & Maintenance	2,217,373	2,227,795	1,744,919	1,474,100
Capital Outlay	24,502	250,282	38,684	10,000
TOTAL MACHINE SYSTEMS FUND EXPENDITURES	\$3,037,422	\$3,409,364	\$2,779,294	\$2,581,390

1997 BUDGET PLAN

MACHINE SYSTEMS FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$1,618	\$599	(\$870)	(\$1,744)
Receipts	2,018	1,940	1,905	2,500
Available Resources	\$3,636	\$2,539	\$1,035	\$756
Expenditures	3,037	3,409	2,779	2,581
Encumbrances	545	139	142	146
Total Uses	\$3,582	\$3,548	\$2,921	\$2,727
Free Balance December 31	\$54	(\$1,009)	(\$1,886)	(\$1,971)



Source of revenue is interfund EDP charges. Expenditures include all central data processing and computer operations of the City.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

COMMUNITY DEVELOPMENT ROTARY FUND (222)	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Cash Balance January 1	(\$292,798)	(\$589,496)	(\$614,804)	(\$1,096,989)
Receipts - 01/01-12/31	2,979,256	3,246,382	2,974,797	3,664,040
Available Resources	\$2,686,458	\$2,656,886	\$2,359,993	\$2,567,051
Less Expenditures - 01/01 - 12/31	3,275,954	3,271,690	3,456,982	3,623,080
Cash on Hand as of December 31	(\$589,496)	(\$614,804)	(\$1,096,989)	(\$1,056,029)
Less: End of -Year Encumbrances	49,122	37,328	368,547	379,600
Unencumbered Balance as of December 31	(\$638,618)	(\$652,132)	(\$1,465,536)	(\$1,435,629)

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Federal Grant	\$2,979,256	\$3,246,382	\$2,974,797	\$3,664,040

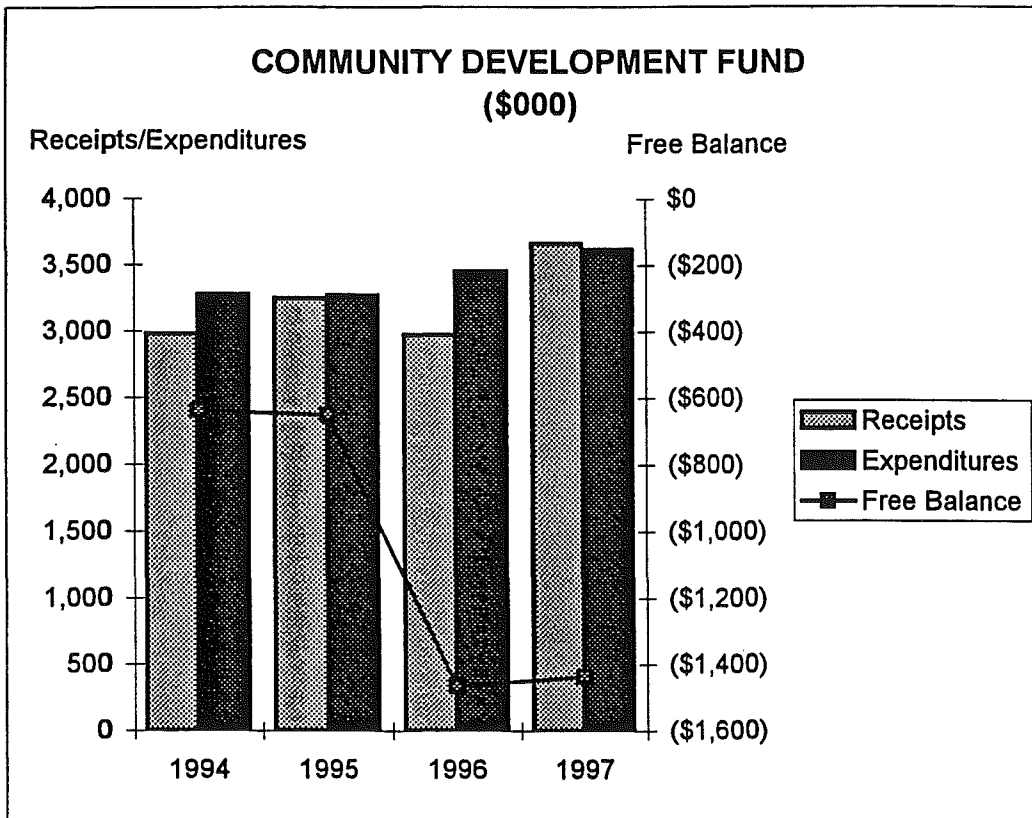
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Personal Services	\$2,663,736	\$2,655,465	\$2,822,120	\$2,975,740
Other Operations & Maintenance	595,280	598,861	623,083	638,340
Capital Outlay	16,938	17,364	11,779	9,000
TOTAL COMMUNITY DEVELOPMENT ROTARY FUND EXPENDITURES	\$3,275,954	\$3,271,690	\$3,456,982	\$3,623,080

1997 BUDGET PLAN

COMMUNITY DEVELOPMENT FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	(\$293)	(\$589)	(\$615)	(\$1,097)
Receipts	2,979	3,246	2,975	3,664
Available Resources	\$2,686	\$2,657	\$2,360	\$2,567
Expenditures	3,275	3,272	3,457	3,623
Encumbrances	49	37	369	380
Total Uses	\$3,324	\$3,309	\$3,826	\$4,003
Free Balance December 31	(\$638)	(\$652)	(\$1,466)	(\$1,436)



Source of revenue is federal community development block grant funds. Expenditures include loans and grants to provide and maintain homes in City development areas and to provide services to designated service areas. Also, funds are used to make public improvements in designated areas.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE AIR POLLUTION CONTROL FUND (300)	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Cash Balance January 1	\$324,662	\$454,129	\$764,199	\$895,452
Receipts - 01/01-12/31	880,124	1,140,743	1,076,684	1,108,980
Available Resources	\$1,204,786	\$1,594,872	\$1,840,883	\$2,004,432
Less Expenditures - 01/01 - 12/31	750,657	830,673	945,431	977,610
Cash on Hand as of December 31	\$454,129	\$764,199	\$895,452	\$1,026,822
Less: End of -Year Encumbrances	6,646	19,833	575,162	592,420
Unencumbered Balance as of December 31	\$447,483	\$744,366	\$320,290	\$434,402

COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Federal Grant	\$880,124	\$1,140,743	\$1,076,684	\$1,108,980

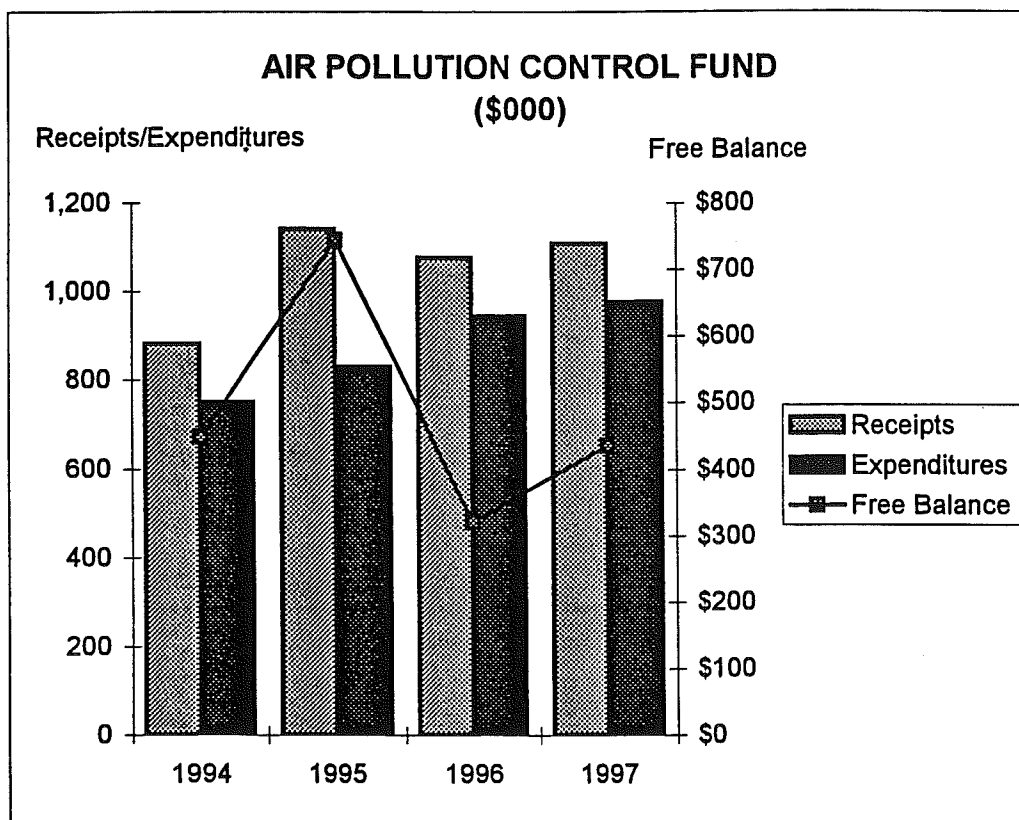
COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1994	ACTUAL 1995	ACTUAL 1996	BUDGETED 1997
Personal Services	\$664,344	\$693,800	\$757,539	\$810,450
Other Operations & Maintenance	68,230	70,168	133,913	150,160
Capital Outlay	18,083	66,705	53,979	17,000
TOTAL AIR POLLUTION CONTROL FUND EXPENDITURES	\$750,657	\$830,673	\$945,431	\$977,610

1997 BUDGET PLAN

AIR POLLUTION CONTROL FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$324	\$454	\$764	\$896
Receipts	881	1,141	1,077	1,109
Available Resources	\$1,205	\$1,595	\$1,841	\$2,005
Expenditures	751	831	945	978
Encumbrances	6	20	575	592
Total Uses	\$757	\$851	\$1,520	\$1,570
Free Balance December 31	\$448	\$744	\$321	\$435



Major source of revenues are federal and state grants. The City Air Pollution Control Division of the Health Department serves all of Summit, Portage and Medina counties. Expenditures include operation of an ambient air monitoring network, enforcing state and local air pollution regulations, investigating complaints of air pollution problems and enforcing asbestos regulations.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

	ACTUAL	ACTUAL	ACTUAL	BUDGETED
THE PIC FUND (312)	1994	1995	1996	1997
Cash Balance January 1	\$157,098	(\$239,714)	(\$448,061)	(\$109,007)
Receipts - 01/01-12/31	5,163,032	5,137,426	4,415,104	4,547,560
Available Resources	\$5,320,130	\$4,897,712	\$3,967,043	\$4,438,553
Less Expenditures - 01/01 - 12/31	5,559,844	5,345,773	4,076,050	4,430,300
Cash on Hand as of December 31	(\$239,714)	(\$448,061)	(\$109,007)	\$8,253
Less: End of -Year Encumbrances	2,173,044	501,380	660,072	679,870
Unencumbered Balance as of December 31	(\$2,412,758)	(\$949,441)	(\$769,079)	(\$671,617)

COMPARATIVE SUMMARY OF RECEIPTS

	ACTUAL	ACTUAL	ACTUAL	BUDGETED
SOURCE	1994	1995	1996	1997
Federal Grant	\$5,163,032	\$5,137,426	\$4,415,104	\$4,547,560

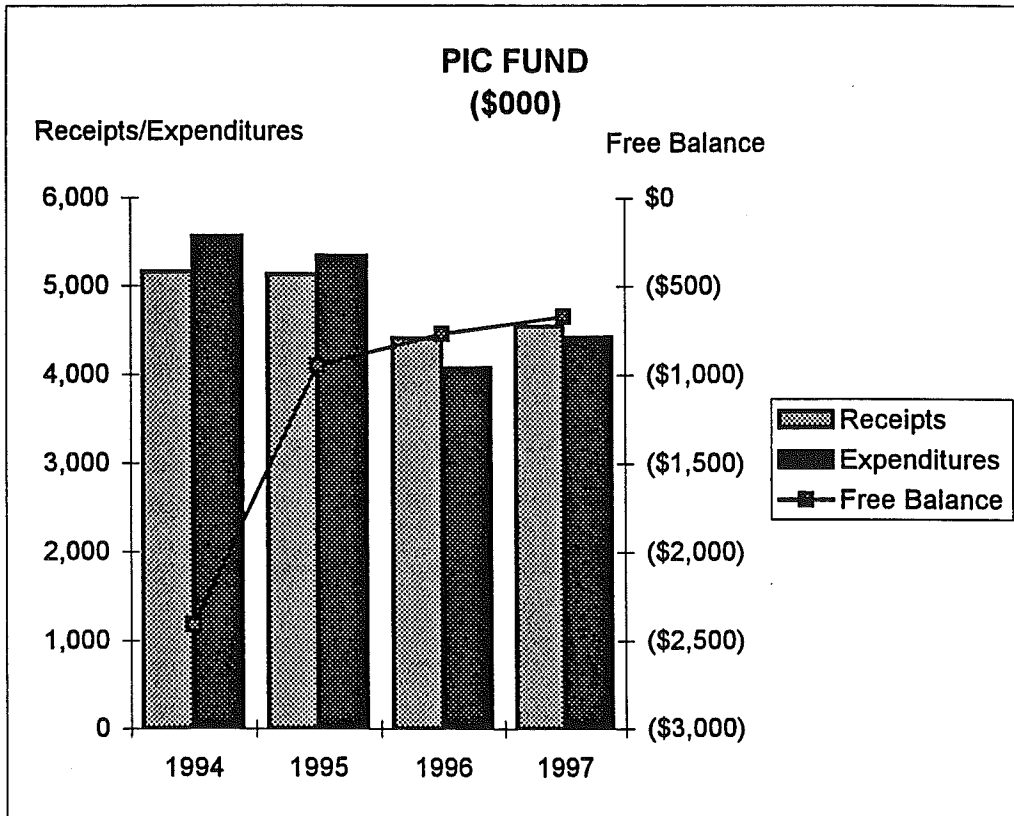
COMPARATIVE STATEMENT OF EXPENDITURES

	ACTUAL	ACTUAL	ACTUAL	BUDGETED
CATEGORY	1994	1995	1996	1997
Personal Services	\$567,495	\$603,836	\$365,401	\$355,940
Other Operations & Maintenance	4,992,349	4,736,742	3,710,649	4,074,360
Capital Outlay	0	5,195	0	0
TOTAL MANPOWER FUND EXPENDITURES	\$5,559,844	\$5,345,773	\$4,076,050	\$4,430,300

1997 BUDGET PLAN

PIC FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	\$158	(\$239)	(\$448)	(\$109)
Receipts	5,163	5,137	4,415	4,548
Available Resources	\$5,321	\$4,898	\$3,967	\$4,439
Expenditures	5,560	5,346	4,076	4,430
Encumbrances	2,173	501	660	680
Total Uses	\$7,733	\$5,847	\$4,736	\$5,110
Free Balance December 31	(\$2,412)	(\$949)	(\$769)	(\$671)



Sources of revenue are federal grants. Expenditures provide for administrating federal funds received from the Job Partnership Training Act. City of Akron is pass through agency for funds. PIC (Private Industry Council) contracts with private intake and placement agencies to provide job training.

1997 BUDGET PLAN

COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

	ACTUAL	ACTUAL	ACTUAL	BUDGETED
THE AMATS FUND (320)	1994	1995	1996	1997
Cash Balance January 1	(\$37,186)	(\$102,210)	(\$73,659)	(\$103,034)
Receipts - 01/01-12/31	755,983	905,831	851,081	1,426,620
Available Resources	\$718,797	\$803,621	\$777,422	\$1,323,586
Less Expenditures - 01/01 - 12/31	821,007	877,280	880,456	1,501,640
Cash on Hand as of December 31	(\$102,210)	(\$73,659)	(\$103,034)	(\$178,054)
Less: End of -Year Encumbrances	51,854	22,582	40,320	41,530
Unencumbered Balance as of December 31	(\$154,064)	(\$96,241)	(\$143,354)	(\$219,584)

COMPARATIVE SUMMARY OF RECEIPTS

	ACTUAL	ACTUAL	ACTUAL	BUDGETED
SOURCE	1994	1995	1996	1997
Federal /State Grants	\$624,370	\$740,077	\$711,550	\$1,282,900
Dues and Memberships	131,613	165,754	139,531	143,720
TOTAL AMATS FUND RECEIPTS	\$755,983	\$905,831	\$851,081	\$1,426,620

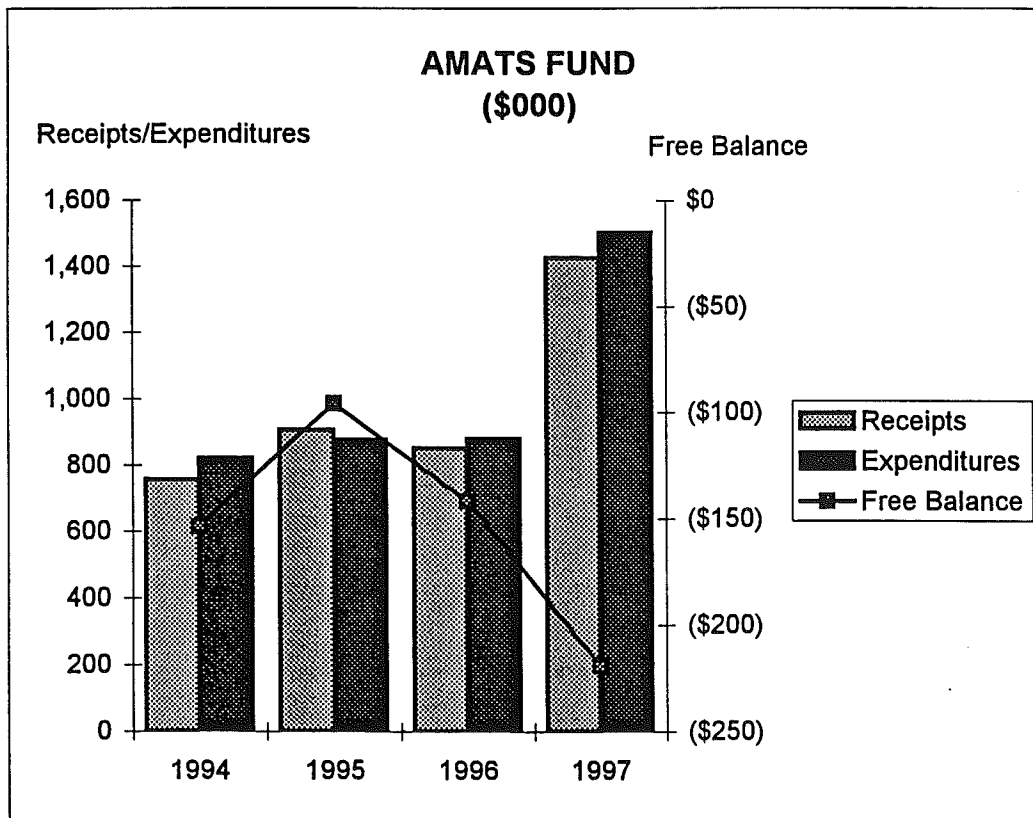
COMPARATIVE STATEMENT OF EXPENDITURES

	ACTUAL	ACTUAL	ACTUAL	BUDGETED
CATEGORY	1994	1995	1996	1997
Personal Services	\$606,890	\$639,632	\$684,521	\$742,480
Other Operations & Maintenance	204,405	213,616	195,935	759,160
Capital Outlay	9,712	24,032	0	0
TOTAL AMATS FUND EXPENDITURES	\$821,007	\$877,280	\$880,456	\$1,501,640

1997 BUDGET PLAN

AMATS FUND (\$000)

	Actual 1994	Actual 1995	Actual 1996	Budgeted 1997
Cash Balance January 1	(\$37)	(\$102)	(\$73)	(\$102)
Receipts	756	906	851	1,427
Available Resources	\$719	\$804	\$778	\$1,325
Expenditures	821	877	880	1,502
Encumbrances	52	23	40	42
Total Uses	\$873	\$900	\$920	\$1,544
Free Balance December 31	(\$154)	(\$96)	(\$142)	(\$219)



Major sources of revenues are federal/state grants and dues and membership fees. AMATS (Akron Metropolitan Area Transportation Agency) insures that transportation planning is conducted in a comprehensive, coordinated and continuing manner to insure that the Akron metropolitan area receives federal funding for highway and mass transit.

Debt

1997 BUDGET PLAN

DEBT SERVICE

The City of Akron has borrowed money to pay for large capital improvements for many years. This practice began in earnest after the passage of the municipal income tax in 1963. The income tax revenues provided a stable source of income to repay any borrowed funds. The City of Akron is under state and constitutional limits regarding the amount of debt it can have outstanding at any time. Generally, these guidelines guarantee that Akron will always have sufficient funds on hand to pay its debt obligations. These guarantees have assured those buying the City's obligations that their investments are secure. Indeed, Akron has never defaulted on any of its obligations.

Akron has five types of debt instruments: (1) general obligations of the City - these obligations pledge the full faith and credit of the City as security for repayment; (2) special assessment debt - these obligations are backed by both assessments against property owners and the full faith and credit of the City; (3) mortgage revenue bonds and notes - these instruments are secured by the assets of the entity issuing the bonds; the City currently has water and sewer mortgage revenue bonds outstanding; (4) loans - the City has borrowed funds from the Ohio Water Development Authority to fund a variety of projects; and (5) tax increment financing debt - this type of obligation is not secured by tax dollars and is more fully explained later.

The basic security for the City's general obligations is the property tax. Akron voters have allowed the City to raise 10.5 mills of property tax on all real and personal property in the City without a vote of the electorate. This 10.5 mills provides the foundation for calculating the maximum debt the City can incur. The state constitution dictates that the maximum debt the City can have outstanding is the amount that can be retired by levying the full 10.5 mills on all property in the City of Akron. Therefore, the City cannot have debt service payments in any year that exceeds an amount generated by a full 10.5 mill levy.

As of end of 1997, 1
Even though the property tax is the foundation for debt service payments, the property tax is rarely used to retire debt in the City of Akron. The City has a multitude of funding sources to repay its debts. The local income tax is still the predominant source. Other sources consist of funds that did not even exist in 1963. The sources of revenue used for debt service are identified in Table 10.

The following tables show all of the City's outstanding obligations. The charts also identify the security for those obligations (how the funds will be repaid).

Akron has over \$272,000,000 in outstanding obligations presently. Table 1 identifies the projects that were debt financed, the amount of debt retired in 1996, and the remaining balances. The table shows over \$7,000,000 was spent on debt retirement in 1995. A similar number is projected for 1996.

Tables 2 through 7 identify the 1997 debt service on every obligation shown in Table 1.

The City also issues debt for economic development purposes that are not obligations of the City. Table 8 summarizes the City's Tax Increment Bond program. The State of Ohio allows cities to issue these obligations for economic development purposes. These obligations are issued by the City to provide public improvements surrounding a particular business investment. The

business is then relieved from its property tax burden for the taxes that are due from the increase in assessed valuation of the business as a result of its investment. Instead, the business makes a payment in lieu of taxes to the City equal to the amount of taxes that would have been paid without this financing scheme. These payments are the sole security for the debt. The table outlines the four issues that are currently outstanding.

As previously mentioned, the income tax is the largest source of revenue used to repay the City's debt obligations. However, the complexity of issues and the variety of funds available for debt service have enabled the City to repay its debts from a variety of sources. Table 9 identifies all the sources of repayment for the City's obligations as well as the uses of the funds.

The City of Akron pays all debt service payments from its Bond Payment Fund. The debt service payments are transferred from the sources identified in Table 9 into the Bond Payment Fund at the time principal or interest payments are due. Tables 10 and 11 show the actual activity of the Bond Payment Fund for both general obligation and special assessment debt.

1997 BUDGET PLAN

TABLE 1

DEBT

CITY OF AKRON, OHIO
Period Ending December 31, 1996

Description	Type	Total Outstanding 12/31/95	New Issues in 1996	Redeemed in 1996	Total Outstanding 12/31/96
PUBLIC UTILITY DEBT (G.O.)					
Water	Bonds	\$2,750,000	\$0	\$250,000	\$2,500,000
Sewer	Bonds	9,550,000	0	650,000	8,900,000
P.U. SPECIAL REV. (OWDA)					
Water	Loans	2,135,736	0	56,933	2,078,803
Sewer	Loans	49,919,113	0	1,416,378	48,502,735
P.U. SPECIAL REV. (OPWC)					
Water	Loans	1,245,772	0	200,000	1,045,772
Sewer	Loans	273,000	1,887,800	42,000	2,118,800
Recycle Energy System	Loans	336,289	0	40,103	296,186
P.U. DEBT (REVENUE)					
Water	Bonds	57,810,000	21,175,000	20,935,000	58,050,000
Sewer	Bonds	11,990,000	25,000,000	11,990,000	25,000,000
TOTAL P.U. DEBT	Bonds	\$82,100,000	\$46,175,000	\$33,825,000	\$94,450,000
	Loans	\$53,909,910	\$1,887,800	\$1,755,414	\$54,042,296
GENERAL DEBT					
Off Street Parking	Bonds	\$13,360,000	\$6,000,000	\$1,325,000	\$18,035,000
Street Improvement	Bonds	19,530,000	1,200,000	1,420,000	19,310,000
Storm Sewer Improvement	Bonds	1,120,000	0	70,000	1,050,000
Highway Improvement	Bonds	11,800,000	0	1,800,000	10,000,000
Municipal Service Ctr.	Bonds	500,000	0	250,000	250,000
Real Estate Acquisition	Bonds	1,900,000	795,000	100,000	2,595,000
Recycle Energy System	Bonds	5,440,000	0	680,000	4,760,000
Solid Waste Storage Facil.	Bonds	1,320,000	0	120,000	1,200,000
Municipal Bldg. Imp.	Bonds	385,000	0	35,000	350,000
Parks Improvement	Bonds	275,000	0	25,000	250,000
Municipal Garage	Bonds	275,000	0	25,000	250,000
Pedestrian Walkway	Bonds	605,000	0	55,000	550,000
Computer/Communication	Bonds	780,000	0	260,000	520,000
Final Judgment	Bonds	820,000	3,100,000	145,000	3,775,000
Public Improvement	Bonds	3,850,000	0	80,000	3,770,000
Market-Valley Urban Renew.	Bonds	400,000	0	20,000	380,000
Convention Center	Bonds	6,880,000	0	195,000	6,685,000
Community Centers	Bonds	9,130,000	1,060,000	460,000	9,730,000
Radio Communication System	Bonds	6,371,918	0	340,411	6,031,507
Morley Health Center Plaza	Bonds	373,082	0	19,589	353,493
Ascot Park Improvement	Bonds	700,000	0	25,000	675,000
Inventors Hall of Fame	Bonds	9,985,000	700,000	625,000	10,060,000
CitiCenter Building	Bonds	4,260,000	425,000	240,000	4,445,000
Combined Dispatch	Bonds	9,190,000	0	400,000	8,790,000
Sanitary Landfill Imp.	Bonds	790,000	0	160,000	630,000
West Side Depot	Bonds	825,000	0	0	825,000
Justice Center Plaza	Bonds	0	1,200,000	0	1,200,000
Recreational Facilities	Bonds	0	1,730,000	0	1,730,000
Northwest Fire Station	Bonds	0	1,110,000	0	1,110,000
TOTAL GENERAL DEBT	Bonds	\$110,865,000	\$17,320,000	\$8,875,000	\$119,310,000
	Notes	\$0	\$0	\$0	\$0
SPECIAL ASSESSMENTS					
Street Improvement	Bonds	\$12,174,080	\$2,510,000	\$2,155,080	\$12,529,000
Street Improvement	Notes	5,380,800	2,349,700	3,543,800	4,186,700
Street Cleaning	Notes	3,300,000	3,820,000	3,300,000	3,820,000
Street Lighting	Notes	2,700,000	0	2,700,000	0
Street Sealing	Notes	149,479	180,036	159,459	170,056
Street Resurfacing	Notes	1,336,670	900,305	612,000	1,624,975
Street Micro-Paving	Notes	136,719	28,100	65,934	98,885
TOTAL S.A. DEBT	Bonds	\$12,174,080	\$2,510,000	\$2,155,080	\$12,529,000
	Notes	\$13,003,668	\$7,278,141	\$10,381,193	\$9,900,616
SPECIAL OBLIGATIONS					
Canal Park Stadium	COPs	\$0	\$28,879,435	\$0	\$28,879,435
GRAND TOTAL		\$272,052,658	\$104,050,376	\$56,991,687	\$319,111,347

GENERAL OBLIGATION BONDS
Bond Retirement Fund for Serial Bonds and Interest

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 1/1/97	1997 Principal & Interest
Issued after January 20, 1920 Not Voted - 10.50 Mill Limit						
June 1, 1975	5,000,000	Opp. Pk. Off-St Parking	6.625%	Dec. 1, 1997-00	800,000	253,000
June 1, 1977	3,200,000	Super Block O. S. P.	5.000%	Dec. 1, 1997	160,000	168,000
June 1, 1979	4,500,000	Muni Service Center	5.750%	Dec. 1, 1997	250,000	264,375
Nov 1, 1982	5,640,000	Recycle Energy 1st Ser.	10.375%	Nov. 1, 1997-03	1,960,000	483,350
May 1, 1983	8,000,000	Recycle Energy 2nd Ser.	8.750%	Nov. 1, 1997-03	2,800,000	645,000
May 1, 1983	5,000,000	Street Improvements	8.750%	Nov. 1, 1997-03	1,750,000	403,125
May 1, 1983	320,000	Off St. Parking Imp.	9.000%	Nov. 1, 1997-99	60,000	25,400
June 1, 1984	4,800,000	Street Improvements	10.500%	Dec. 1, 1997-04	1,920,000	441,600
June 1, 1984	3,300,000	Health Center O. S. P.	10.500%	Dec. 1, 1997-04	1,320,000	303,600
May 1, 1985	4,000,000	Street Improvements	8.750%	Nov. 1, 1997-05	1,800,000	357,500
May 1, 1985	3,200,000	Parking Fac(Sup Block II)	8.750%	Nov. 1, 1997-05	1,440,000	286,000
July 1, 1986	700,000	Municipal Building Imp.	7.500%	Sept 1, 1997-06	350,000	61,250
July 1, 1986	5,500,000	Street Improvements	7.500%	Sept 1, 1997-06	2,750,000	481,250
July 1, 1986	500,000	Parks Improvement	7.500%	Sept 1, 1997-06	250,000	43,750
July 1, 1986	500,000	Municipal Garage	7.500%	Sept 1, 1997-06	250,000	43,750
July 1, 1986	2,400,000	Recycle Energy System	7.500%	Sept 1, 1997-06	1,200,000	210,000
July 1, 1986	1,100,000	Elevated Pedestrian Walk	7.500%	Sept 1, 1997-06	550,000	96,250
Apr. 1, 1988	2,600,000	Computer & Comm. Equip.	6.750%	Dec. 1, 1997-98	520,000	295,100
Apr. 1, 1988	2,100,000	Street Improvement 88-1	6.750%	Dec. 1, 1997-98	420,000	238,350
Apr. 1, 1988	850,000	Final Judgment	6.750%	Dec. 1, 1997-98	170,000	96,475
Sept. 28, 1989	945,671	Real Estate Acquisition	5.000%	Aug. 15, 1997-04	680,883	71,871
Sept. 28, 1989	1,554,329	Real Estate Acquisition	5.000%	Aug. 15, 1997-04	1,119,117	118,129
Feb. 21, 1991	2,500,000	Urban Renewal Imp. 1990	8.000%	Dec. 1, 1997-20	860,000	70,176
June 1, 1991	2,300,000	Various Purpose Imp. 1991	6.718%	Dec. 1, 1997-11	1,725,000	227,643
Nov. 21, 1991	450,000	Market-Valley Urban RnwL.	8.000%	Dec. 1, 1997-07	380,000	50,400
Dec. 10, 1991	1,500,000	Urban Renewal Imp. 1991	8.000%	Dec. 1, 1997-21	1,500,000	120,000
Nov. 1, 1992	16,475,000	Various Purpose Imp. 1992	6.057%	Dec. 1, 1997-13	14,195,000	1,682,920
Oct. 15, 1993	16,230,000	Various Purpose Imp. 1993	4.574%	Dec. 1, 1997-13	13,660,000	1,558,963
June 15, 1994	24,765,000	Various Purpose Imp. 1994	5.810%	Dec. 1, 1997-14	21,785,000	2,701,020
Aug. 1, 1995	2,790,000	Various Purpose Imp. 1995	5.177%	Dec. 1, 1997-08	2,530,000	393,428
Nov. 1, 1995	12,835,000	Various Purpose Imp. 95-2	5.022%	Nov. 1, 1997-16	12,835,000	1,617,824
Aug. 15, 1996	3,800,000	Various Purpose Imp. 1996	5.409%	Dec. 1, 1997-21	3,800,000	319,445
Dec. 1, 1996	13,520,000	Various Purpose Imp. 96-2	5.283%	Dec. 1, 1998-17	13,520,000	687,301
TOTAL INSIDE BONDS					\$109,310,000	\$14,816,245

GENERAL OBLIGATION BONDS
Bond Retirement Fund for Serial Bonds and Interest

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 1/1/97	1997 Principal & Interest
Issued after January 20, 1920 Voted - No Limit						
Apr. 1, 1972	10,000,000	Highway Imp. 2nd Ser.	5.250%	Oct. 1, 1997	400,000	421,000
Apr. 1, 1976	5,000,000	Highway Imp. 3rd Ser.	6.000%	Oct. 1, 1997-01	1,000,000	260,000
June 1, 1976	5,000,000	Highway Imp. 4th Ser.	6.250%	Dec. 1, 1997-01	1,000,000	262,500
Apr. 1, 1977	5,000,000	Highway Imp. 5th Ser.	5.250%	Oct. 1, 1997-02	1,200,000	263,000
June 1, 1978	4,800,000	Highway Imp. 6th Ser.	5.625%	Dec. 1, 1997-02	1,200,000	267,500
June 1, 1979	5,000,000	Highway Imp. 7th Ser.	6.000%	Dec. 1, 1997-04	1,600,000	296,000
Dec. 1, 1979	10,000,000	Highway Imp. 8th Ser.	7.125%	Dec. 1, 1997-05	3,600,000	656,500
TOTAL OUTSIDE BONDS					\$10,000,000	\$2,426,500

WATERWORKS BONDS
Bond Retirement Fund for Serial Bonds and Interest

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 1/1/97</u>	<u>1997 Principal & Interest</u>
Issued after January 20, 1920 Not Voted - 10.50 Mill Limit						
July 1, 1986	5,000,000	Waterworks Improvement	7.500%	Sept 1, 1997-06	2,500,000	437,500
Mortgage Revenue Bonds - Series 1987						
Sept. 15, 1987	11,765,000	Water Mortgage Revenue	7.50%-8.25%	Mar. 1, 1997-06	8,095,000	1,218,538
Mortgage Revenue Bonds - Series 1994						
May 15, 1994	30,625,000	Water Mortgage Revenue	4.55%-6.00%	Mar. 1, 1997-14	28,780,000	2,596,193
Mortgage Revenue Bonds - Series 1996						
Jan. 15, 1996	21,175,000	Water Mortgage Revenue	3.50%-4.875%	Mar. 1, 1997-12	21,175,000	1,477,589
Ohio Water Development Authority Loan Agreements						
May 28, 1981	3,000,000	OWDA #C390634	10.710%	Jan. & July 1, 1997-06	2,078,803	348,702
Ohio Public Works Commission Loan Agreement						
July 17, 1995	1,045,772	OPWC #CH903	0.00%	Jan. & July 1, 1998-16	1,045,772	0

SEWER BONDS
Bond Retirement Fund for Serial Bonds and Interest

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 1/1/97	1997 Principal & Interest
Issued after January 20, 1920 Not Voted - 10.50 Mill Limit						
July 1, 1986	1,000,000	Sewer System Improvement	7.500%	Sept 1, 1997-06	500,000	87,500
Dec. 1, 1989	12,000,000	Sewer System Improvement	6.685%	Dec. 1, 1997-10	8,400,000	1,156,500
					<u>\$8,900,000</u>	<u>\$1,244,000</u>
Ohio Water Development Authority Loan Agreements						
May 28, 1981	10,000,000	OWDA #C390623	10.71%	Jan. & July 1, 1997-06	6,929,342	1,162,340
May 16, 1982	7,544,333	OWDA #C390884-03	12%	Jan. & July 1, 1997-10	6,277,233	961,902
June 7, 1984	4,571,067	OWDA #C390884-04	10.54%	Jan. & July 1, 1997-04	3,017,464	576,777
Jan. 26, 1995	15,328,600	OWDA #CS391884-01	4.56%	Jan. & July 1, 1997-15	14,845,702	1,176,439
Mar. 30, 1995	17,891,976	OWDA #CS391900-01	4.56%	Jan. & July 1, 1997-15	17,432,994	1,381,487
					<u>\$48,502,735</u>	<u>\$5,258,945</u>
Ohio Public Works Commission Loan Agreement						
Mar. 20, 1991	420,000	OPWC #CH305	0.00%	Jan. & July 1, 1997-02	231,000	42,000
Apr. 22, 1993	328,988	OPWC #CH607(RES)	6.00%	Jan. & July 1, 1997-04	296,186	51,160
July 1, 1994	690,000	OPWC #CH804	0.00%	Jan. & July 1, 1998-18	690,000	0
July 1, 1996	1,197,800	OPWC #CH006	0.00%	Jan. & July 1, 1998-17	1,197,800	0
					<u>\$2,414,986</u>	<u>\$93,160</u>
Revenue Bonds - Series 1996						
June 1, 1996	25,000,000	Sewer System Imp.	4.30% - 5.875%	Dec. 1, 1997-16	25,000,000	2,352,984
Revenue Bonds - Series 1997						
Jan. 1, 1997	13,110,000	Sewer System Imp.	3.75% - 5.550%	Dec. 1, 1997-16	13,110,000	781,522

SPECIAL ASSESSMENT BONDS
Bond Retirement Fund for Serial Bonds and Interest

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 1/1/97	1997 Principal & Interest
Issued after January 20, 1920 Not Voted - 10.50 Mill Limit						
Nov. 1, 1976	2,300,000	Street Imp. No. 2	5.375%	Nov. 1, 1997	115,000	121,181
June 1, 1977	760,000	Street Imp. 2	5.000%	Dec. 1, 1997	35,000	36,750
Sept 1, 1978	110,000	Rosemary Boulevard	7.250%	Sept 1, 1997-14	54,000	6,915
May 1, 1983	465,000	Street Imp. Ser. 1983-1	9.000%	Nov. 1, 1997-01	140,000	37,600
Apr. 1, 1988	3,665,000	Street Imp. Ser. 1988-2	6.750%	Dec. 1, 1997-98	740,000	419,950
Dec. 1, 1989	2,485,000	Street Imp. Ser. 1989	6.500%	Dec. 1, 1997-00	1,000,000	315,000
June 1, 1991	2,700,000	Street Imp. Ser. 1991	6.200%	Dec. 1, 1997-01	1,350,000	353,700
Nov. 1, 1992	5,230,000	Street Imp. Ser. 1992	5.783%	Dec. 1, 1997-13	3,820,000	679,930
Oct. 15, 1993	1,350,000	Street Imp. Ser. 1993	5.618%	Dec. 1, 1997-03	945,000	189,473
June 15, 1994	1,350,000	Street Imp. Ser. 1994	4.736%	Dec. 1, 1997-04	1,080,000	190,148
Aug. 1, 1995	825,000	Street Imp. Ser. 1995	5.003%	Dec. 1, 1997-05	740,000	121,780
Aug. 15, 1996	2,510,000	Street Imp. Ser. 1996	5.240%	Dec. 1, 1997-06	2,510,000	401,300
TOTAL SPECIAL ASSESSMENTS BONDS (INSIDE)					\$12,529,000	\$2,873,727

SPECIAL ASSESSMENT NOTES

Dec. 19, 1996	3,820,000	Street Imp. Series 1996	4.104%	Dec. 19, 1997	3,820,000	3,978,530
Dec. 28, 1992	789,310	St. Resurf. I, Ser. 1992	7.000%	Dec. 1, 1997	136,820	146,397
Apr. 1, 1993	112,800	St. Resurf. II & III, 1992	7.000%	Dec. 1, 1997	12,183	13,036
Aug. 1, 1993	116,980	St. Resurf. II, Ser. 1992	7.000%	Dec. 1, 1997-98	46,790	26,670
Dec. 1, 1993	720,855	St. Resurf. I, Ser. 1993	6.000%	Dec. 1, 1997-98	229,044	128,265
Dec. 12, 1994	157,592	St. Resurf. II, Ser. 1993	6.000%	Dec. 1, 1997-99	85,936	40,984
May 1, 1995	919,669	St. Resurf., Series 1994	6.000%	Dec. 1, 1997-99	520,395	230,861
May 1, 1996	1,108,441	St. Resurf., Series 1995	6.000%	Dec. 1, 1997-00	862,748	297,458
Various	4,186,700	Var. SA Const. Notes	6.00%-7.00%	Various	4,186,700	2,445,809 *
TOTAL SPECIAL ASSESSMENTS NOTES					\$9,900,616	\$7,308,010

* This figure is estimated

BOND ANTICIPATION G.O. NOTES

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 1/1/97	1997 Principal & Interest
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Issued after January 20, 1920
Not Voted - 10.50 Mill Limit

NO GENERAL OBLIGATION NOTES OUTSTANDING

TAX INCREMENT BONDS
Bond Retirement Fund for Serial Bonds and Interest

<u>DATE OF ISSUE</u>	<u>AMOUNT OF ISSUE</u>	<u>PURPOSE</u>	<u>RATE</u>	<u>MATURITY</u>	<u>OUTSTANDING 1/1/97</u>	<u>1997 Principal & Interest</u>
Dec. 15, 1989	\$800,000	Quaker Square Dev. Area	8.500%	Dec. 1. 1997-07	425,000	61,125
Dec. 23, 1996	3,509,000	Opportunity Pk., Ser 1996	7.000%	Dec. 1, 1997-09	3,509,000	404,844
Apr. 1, 1987	600,000	Lock II Increment	7.000%	Dec. 1, 1997-07	420,000	59,400
TOTAL TAX INCREMENT BONDS					<u>\$4,354,000</u>	<u>\$525,369</u>

1997 DEBT SERVICE - SOURCES & USES OF FUNDS

Sources		Uses	
Income Tax Capital Improvement	\$13,061,215	Bonds	\$16,331,876
Special Assessment Projects	8,392,737	Interest on Bonds	13,783,922
Water Fund	6,140,298	Notes	6,760,478
Sewer Fund	9,715,369	Interest on Notes	547,532
General Fund	498,007	OWDA Loans	2,112,028
Off-Street Parking Fund	1,020,100	Interest on OWDA Loans	3,495,620
Data Processing Services	53,118	OPWC Loans	71,395
Grade Staff Program	8,853	Interest on OPWC Loans	21,765
Municipal Court Information System	23,608	Tax Increment Bonds	229,225
CitiCenter	313,631	Interest on Tax Increment Bonds	296,144
Radio System - Various Divisions	118,968		
Golf Course Operating	16,257		
Inventors Hall of Fame	550,680		
Tax Increment	1,637,624		
Tax Levy	419,520		
Proceeds from Sale of Notes/Bonds	1,680,000		
	<hr/>		<hr/>
	\$43,649,985		\$43,649,985

TABLE 9
1997 BUDGET PLAN

City of Akron, Ohio
Comparative and Estimated Receipts, Expenditures and Balances
A c t u a l

Purpose	1994	1995	1996	Estimate 1997
General Bond Retirement: January 1	\$83,281.25	\$79,557.81	\$68,871.52	\$80,487.19
Receipts: Investments Matured	48,208,000.00	86,160,112.50	102,530,000.00	75,000,000.00
Interest on Investments	111,649.58	123,841.11	142,280.71	120,000.00
Bond & Note Sale, Premium, A/I	68,890,065.85	831,076.75	41,562.87	0.00
Municipal Utilities	5,558,551.44	5,065,051.44	6,271,441.26	7,331,148.10
Other Transfers - General Fund	313,470.21	704,710.27	451,795.00	490,345.00
Eaton Estate Tax Equivalency	224,590.00	215,540.00	211,490.00	203,865.00
Oil & Gas Funds/Golf Course	254,575.00	188,790.00	0.00	16,257.00
Data Processing Services	62,595.00	59,436.00	56,277.00	53,118.00
Grade Staff Program	10,432.50	9,906.00	9,379.50	8,853.00
Miscellaneous	613.28	22,214.99	4,596.73	10,000.00
Municipal Courts	27,820.00	26,416.00	25,012.00	23,608.00
Inventors Hall of Fame	294,345.40	305,426.67	487,579.14	550,680.00
Recycle Energy System	27,441.97	25,541.97	75,092.67	0.00
City Radio System	228,076.70	224,286.23	221,610.72	224,325.73
Off-St. Parking Fund	1,022,881.25	1,008,068.75	1,059,825.00	1,020,100.00
Capital Imp. Fund	10,375,969.12	12,543,920.00	12,033,685.00	13,061,215.00
C.B.D. Tax Equity	130,652.50	208,340.00	103,840.00	104,196.80
CitiCenter	344,116.91	236,581.25	327,356.25	313,631.00
Ascot Park Public Imp.	60,202.46	54,047.50	57,447.50	55,447.50
Bond Payment Fund - Various	280,189.76	249,712.50	261,259.37	698,345.45
General Property Tax	280,000.00	250,000.00	250,000.00	400,000.00
Total Receipts and Balance	\$136,789,520.18	\$108,592,577.74	\$124,690,402.24	\$99,765,622.77
Expend.: Bonds & Notes: Within 10M	\$74,856,000.00	\$9,109,000.00	\$7,955,000.00	\$9,116,376.00
Bonds & Notes Int. Within 10M	7,712,977.21	6,901,529.45	7,052,703.68	7,330,967.51
Bonds & Notes: Outside 10M	2,000,000.00	2,000,000.00	1,800,000.00	1,800,000.00
Bonds & Notes Int. Outside 10M	973,750.00	854,000.00	734,071.88	626,500.00
O.W.D.A. Loans	3,194,551.44	3,194,551.44	4,474,441.26	5,607,648.00
O.P.W.C. Loan	69,441.97	93,083.93	91,550.71	93,160.00
Other Expense	155,241.75	101,541.40	122,147.52	120,000.00
Investment Purchases	47,748,000.00	86,270,000.00	102,380,000.00	75,000,000.00
Total Expenditures	\$136,709,962.37	\$108,523,706.22	\$124,609,915.05	\$99,694,651.51
Balance December 31	\$79,557.81	\$68,871.52	\$80,487.19	\$70,971.26

City of Akron, Ohio
Comparative and Estimated Receipts, Expenditures and Balances

Purpose	A c t u a l			Estimate 1997
	1994	1995	1996	
Special Assessment Bond Ret. Fund:				
Receipts:				
Balance January 1	\$40,926.91	\$26,317.00	\$30,720.86	\$39,289.15
Assessments Coll. by County	9,238,225.03	9,753,619.38	10,080,558.84	10,550,000.00
Assessments Coll. by City	827,757.91	676,480.62	1,014,127.79	800,000.00
Interest on Investments	222,898.80	312,103.81	456,409.58	350,000.00
Investments Matured	83,272,434.67	143,353,681.39	185,870,620.00	100,000,000.00
Premiums	25,980.00	0.00	0.00	0.00
Accrued Interest Bonds Sold	5,502.75	1,718.43	13,410.83	0.00
Sale of Bonds & Notes	1,350,000.00	825,000.00	2,510,000.00	1,680,000.00
Balance from Improvement Funds & Miscellaneous	242,351.53	318,911.18	650,072.81	400,000.00
Total Receipts and Balance	\$95,226,077.60	\$155,267,831.81	\$200,625,920.71	\$113,819,289.15
Expenditures:				
Redemption of Improvement Bond	\$2,242,475.00	\$2,207,475.00	\$2,155,080.00	\$2,148,000.00
Interest on Improvement Bonds	964,246.38	836,941.55	752,187.82	725,726.25
Redemption of Notes	7,886,065.00	7,744,365.00	10,381,193.00	6,760,478.00
Interest on Notes	409,372.59	637,227.57	729,328.29	547,532.00
Investments Purchased	83,282,434.67	143,403,964.00	186,005,370.00	100,000,000.00
Close-Out Various S.A. Account	77,723.65	106,333.55	90,644.80	100,000.00
Refunds - S.A. Collections	26,859.80	11,067.86	8,366.82	10,000.00
Misc. & Dist. of S.A. Coll.	310,583.51	289,736.42	464,460.83	3,500,000.00
Total Expenditures	\$95,199,760.60	\$155,237,110.95	\$200,586,631.56	\$113,791,736.25
Balance December 31	\$26,317.00	\$30,720.86	\$39,289.15	\$27,552.90

TABLE 11
1997 BUDGET PLAN

Capital Budget



1997 BUDGET PLAN

1997 CAPITAL INVESTMENT AND COMMUNITY DEVELOPMENT PROGRAM

INTRODUCTION

Capital Budget Program

The City of Akron Budget Plan is comprised of two major components. These are the Operating Budget and the Capital Budget. The Operating Budget is the component that funds wages, salaries, supplies and materials. Basically, the operating component funds the day-to-day, recurring costs the City incurs. The other component, the Capital Budget, funds the major, one-time expenses for equipment, facilities, etc. Examples of capital expenses are fire trucks, expressway improvements, park construction, remodeling or major repair of City buildings, etc.

In previous years, the Capital Budget was used exclusively for infrastructure repairs and construction. Today, however, the Capital Budget is used as an economic development tool. As you read through the major projects listed in the Capital Budget, you will notice the sizable amount of funds devoted to the expenses categorized as economic development. Akron has devoted much effort and money to enhance its image as a good place to do business. The projects that are herein identified are evidence that the effort is paying dividends.

Although there are two components to the budget, the budgets operate as one. The reason the components appear separately is for convenience in review of the budgets and simplicity in explaining the process. The capital projects are generally more interesting to the general population than the operating expenses. Separating the Capital Plan from the Operating Plan allows the reader to quickly find a particular project.

The Capital Plan is a vital part of the overall City budget. The decisions to put certain projects in the budget are largely dependent on the operating implications of the investment. Many capital projects assist the Operating Plan by reducing long-term operating costs. Other projects are funded because they will reap long-term revenue growth. A larger revenue stream will enable other operating programs to be expanded or implemented. The two budgets complement each other and should be viewed as two parts of one whole.

The City's Capital Plan identifies all of the capital improvements that will be made in the City during 1997. These projects are funded from a variety of funding sources. The largest source is the City income tax. Akron's 2% tax is divided by Charter into the Operating Plan (73%) and the Capital Plan (27%). This Charter mandate has enabled Akron to always have a steady supply of capital funds available to pay debt service, match grants from federal and state agencies, and make improvements and extensions to the City's infrastructure. Akron has been able to keep pace with an aging infrastructure and even expand it due to the reliability of the revenues from the City's income tax. Since 1963 when the City income tax was first enacted, over \$1 billion has been invested in capital investments.

OBJECTIVES

The 1997 Capital Plan is a key element in the City's overall financial plan. Akron is dedicated to the goal of maintaining its reputation as a financially sound community and the Capital Plan and Operating Budget Plan are integrated to reach that goal.

1997 BUDGET PLAN

Specifically, the Capital Plan is prepared in order to meet the following objectives:

- a. Maintain the public facilities vital to both Akron residents and businesses, such as water and sewer lines, parks, streets, bridges, and expressways.
- b. Reduce long-term operating costs by making permanent improvements in areas that otherwise need constant maintenance dollars.
- c. Encourage the economic expansion of Akron's economy. This activity results in an increase in the local tax base, providing additional funds for both capital and operating purposes.
- d. Maintain sound neighborhoods. In cooperation with local banks, millions of dollars have been invested in Akron's housing stock to preserve Akron's true strength - its neighborhoods.

The City has consistently met these objectives over the years, and the projects identified in the 1997 plan will continue that tradition.

FUNDING

The changes in federal budget policies have reduced the amount of federal funds Akron receives for capital investments as well as operating expenses. The reductions in funds in the Urban Development Action Grant Program (UDAG), Community Development Program (CD), Economic Development Administration (EDA), and the Environmental Protection Agency (EPA) have reduced our ability to meet the capital needs of the City on a timely basis. However, some state funds for infrastructure are available which have eased the pain of reduced federal funding.

While the City's income tax is the largest single source of revenue in the budget, other sources of revenue contribute to the sizable Capital Plan for 1997. At the end of this section is a listing of all the revenues used in the 1997 Capital Plan, including the amount and a brief description of the source.

IMPACT ON OPERATIONS

The following pages contain a description of each category of projects in the 1997 Capital Budget. After each category, a description of the impact that the projects have on the operations of the City is provided. Also included is a description of the major projects for each category and the proposed funding. For a more detailed description of each project, please refer to the City of Akron Five-Year Capital Investment and Community Development Plan.

PROJECT	DESCRIPTION	FUNDING
TRANSPORTATION		
Residential Street Program	New pavement, sidewalks, curbs, and street trees on various streets.	\$ 1,375,000 Income Tax 1,524,000 Special Assessments 641,000 Sewer Capital Funds 242,000 Water Capital Funds <u>1,611,000</u> Ohio Public Works Commission \$ 5,393,000 Total
Community Development Public Improvements	Public improvements in Community Development neighborhoods to complement home improvements performed by property owners. All but the lowest income property owners are assessed a portion of the cost of the improvements which include walk and curb repair, new paving, street trees, water and sewer line repair, and street resurfacing. Work will be done in the following Community Development areas: Crouse, Glover, Goodyear and Mason Park.	\$ 740,000 Tax Increment Financing 2,336,000 Special Assessments 3,941,000 Ohio Public Works Commission 331,000 Sewer Capital Funds 518,000 Water Capital Funds <u>201,000</u> Tag Tax \$ 8,067,000 Total
Sidewalk Reconstruction	The reconstruction of damaged sidewalks throughout the City on various streets.	\$ 100,000 Private Utilities 10,000 Oil and Gas Revenue 575,000 Income Tax <u>297,000</u> Special Assessments \$ 982,000 Total
Street Resurfacing	Resurfacing of arterial, collector and local streets throughout the City.	\$ 580,000 Income Tax 1,188,000 Tag Tax <u>1,972,000</u> Special Assessments \$ 3,740,000 Total
Arterial Streets	Miscellaneous improvements to Akron's arterial street system to increase safety and move traffic more efficiently. Includes lane widening, traffic controllers, turn lanes, consulting services, etc.	\$ 568,000 Tag Tax 790,000 Income Tax 5,530,000 Federal Highway Funds 1,240,000 Ohio Public Works Commission 130,000 Other Local Governments 400,000 Street Lighting Assessments 5,000 Summit County 100,000 Oil and Gas Revenues 100,000 Private Utilities 297,000 Special Assessments <u>130,000</u> Water Capital Funds \$ 9,290,000 Total
Bridges	Throughout the City of Akron.	\$ 465,000 Federal Highway Funds <u>643,000</u> Tag Tax \$ 1,108,000 Total

PROJECT	DESCRIPTION	FUNDING
Expressways	Major reconstruction of expressways throughout Akron.	\$ 4,060,000 Federal Highway Funds 310,000 Income Tax \$ 4,370,000 Total
TOTAL TRANSPORTATION PROGRAM		<u>\$ 32,950,000</u>
<p><u>Impact on Operations:</u> The transportation program has been instrumental in reducing the number of miles of streets that need routine maintenance. Over the past 16 years, improvements have been made to over 128 miles of residential and arterial streets. Each mile that is paved reduces operating costs in the Highway Maintenance Division. Although the Highway Maintenance budget has not been decreased as a result of these improvements, the City has been using its resources to maintain the non-paved streets in Akron. All streets are investigated each year by the Highway Division and recommendations are made to the council representatives on which streets will be repaired each year. This list of streets is then repaired using contractual maintenance firms. In this way, the funds not used to maintain newly paved streets are used to maintain non-paved streets. Non-paved street contractual maintenance is assessed against the property owners at a higher rate than the paving, encouraging the property owners to petition for their streets to be paved.</p>		
<u>PARKS</u>		
Cascade Valley Park	Continuation of bikeway design from Bath Road.	\$ 250,000 Income Tax
Court Resurfacing	Reconstruction of tennis courts at Hyre Park.	\$ 225,000 Income Tax
Firestone Area Ballfields	Development of additional fields for baseball/softball.	\$ 200,000 Income Tax
Firestone Stadium	New lighting on the stadium field and relocation of the stadium lights to the pony field. Includes improvements to the locker rooms, training room, and maintenance room.	\$ 280,000 General Obligation Debt 120,000 Federal Funds \$ 400,000 Total
Firestone Stadium Room	Replacement of stadium room.	\$ 120,000 Income Tax
Good Park Clubhouse	Renovations to the Good Park Golf Course Clubhouse, including interior remodeling.	\$ 540,000 General Obligation Debt
Various Small Parks	Miscellaneous improvements at parks throughout the City.	\$ 1,277,000 Income Tax 75,000 General Obligation Debt 25,000 State of Ohio \$ 1,377,000 Total
TOTAL PARKS PROGRAM		<u>\$ 3,112,000</u>

Impact on Operations: The park projects noted above for the most part add to the operations of the City. In the various small park improvements, many of the parks are receiving newly resurfaced basketball and tennis courts. These projects do reduce operation costs for those particular parks. This enables the Parks Maintenance Division to concentrate on other parks. The City has used maintenance contracts with small community groups to maintain many of our small parks. This has proven more cost effective than using City crews.

PROJECT	DESCRIPTION	FUNDING
<u>SEWER</u>		
Sewer Distribution System - Akron	Replacement and repair to storm, sanitary sewers, relief sewers, manholes, pump stations, and sewer racks.	\$ 9,253,000 Sewer Capital Funds 412,000 Ohio Public Works Commission <u>450,000</u> Income Tax \$ 10,115,000 Total
Sewer System - JEDD's	Provision of new sewers in the newly created Joint Economic Development areas surrounding Akron. The City receives income taxes from the businesses located in these districts.	\$ 11,250,000 JEDD Funds
Compost Facility	Various improvements at the Compost Facility.	\$ 1,360,000 Sewer Capital Funds
Water Pollution Control Station	Various improvements at the Water Pollution Control Station.	\$ 4,795,000 Sewer Capital Funds
TOTAL SEWER PROGRAM		<u>\$ 27,520,000</u>
<u>Impact on Operations:</u> The sewer improvements noted above, except for the JEDD improvements, increase operating costs. The Federal and State Environmental Protection Agencies have mandated many of these improvements, requiring additional staff to maintain the required investments. However, in the Joint Economic Development Districts, operations should be greatly enhanced. The income tax generated from these districts and tap-in fees will be used to pay debt service on the sewer revenue debt, relieving the sewer operating budget from the annual debt service. The extensions of sewer lines will not need to be maintained for many years, thus generating operating income without the corresponding debt service.		
<u>WATER</u>		
Water System Improvements/ Akron	Various improvements to Akron's water system .	\$ 12,429,000 Water Capital Funds 1,285,000 Private <u>1,000,000</u> Ohio Public Works Commission \$ 14,714,000 Total
Water System Improvements/ JEDDs	Provision of new water lines in the newly created Joint Economic Development areas surrounding Akron. The City receives income taxes from the businesses located in these districts.	\$ 8,375,000 JEDD Funds
TOTAL WATER PROGRAM		<u>\$ 23,089,000</u>
<u>Impact on Operations:</u> See the comments on the sewer system. The same is true for the water system, including the analysis of the JEDDs.		
<u>PUBLIC FACILITIES</u>		
Cascade Plaza	Improvements to Cascade Plaza and the parking deck.	\$ 632,000 Tax Increment Financing <u>2,000,000</u> General Obligation Debt \$ 2,632,000 Total

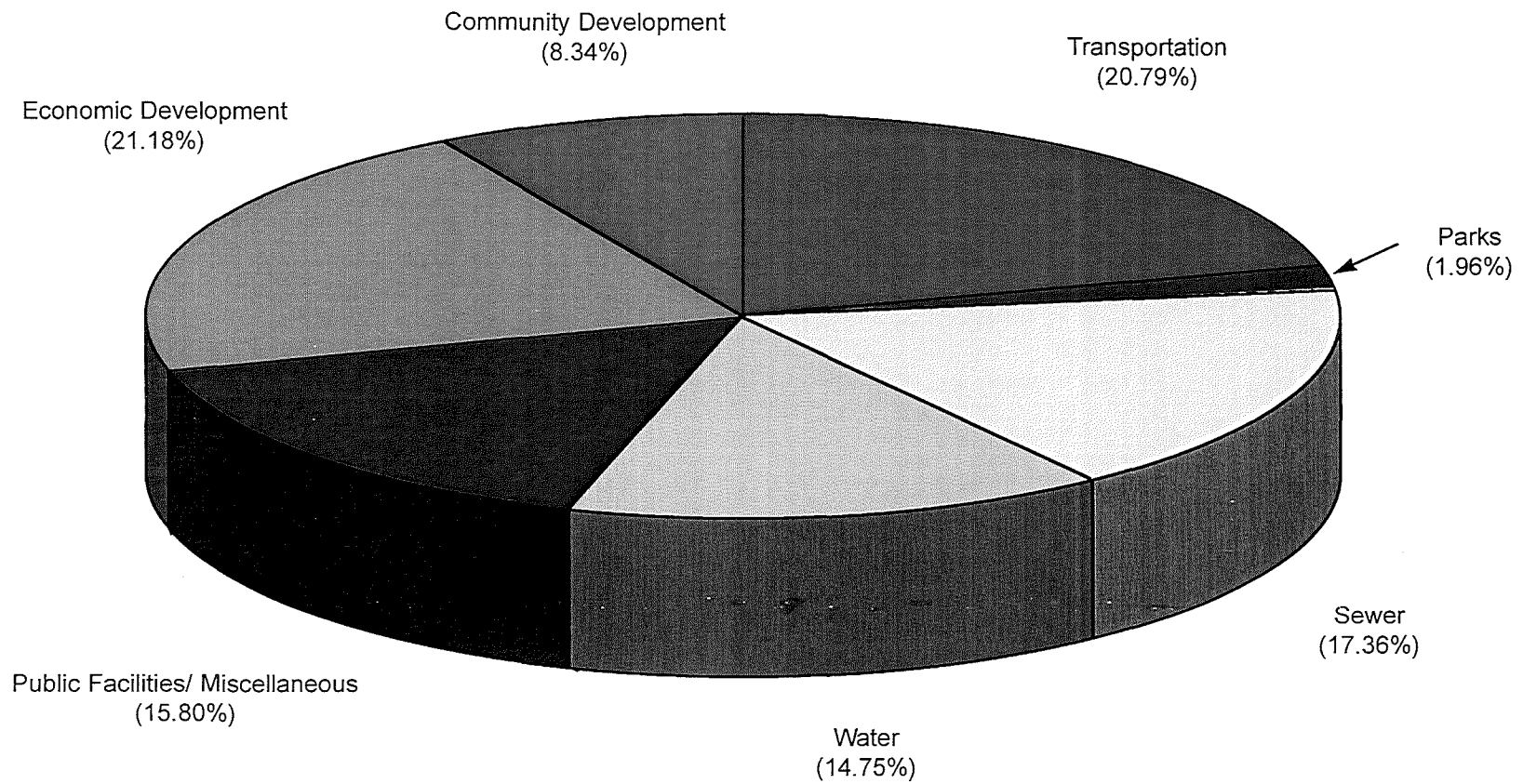
PROJECT	DESCRIPTION	FUNDING
Police Training Room Relocation	Relocation of the existing police training room from the Harold K. Stubbs Justice Center to the vacated Convention Center space in the Cascade Parking Deck.	\$ 350,000 General Obligation Debt
Emergency Operations Center (EOC) Emergency Generator	Purchase and installation of an emergency generator to provide power to portions of the Municipal Building. The Municipal Building is the designated Emergency Operations Center for Summit County.	\$ 120,000 Income Tax 180,000 Summit County \$ 300,000 Total
Other	Miscellaneous repair to several City facilities including ADA compliance improvements.	\$ 740,000 General Obligation Debt 60,000 Drug Trust Fund 1,012,000 Income Tax 105,000 Motor Equipment Fund 146,000 State of Ohio 40,000 Private Funds 110,000 Oil and Gas Funds \$ 2,213,000 Total
TOTAL PUBLIC FACILITIES		<u>\$ 5,495,000</u>
<u>Impact on Operations:</u> The above improvements will have minimal effect on operations of the City.		
<u>MISCELLANEOUS EXPENSES</u>		
Administration	Administrative expenses for the Capital Investments Program, the Community Development Program, and a portion of the City-wide graphics operation.	\$ 1,415,000 Income Tax
Debt Service	1997 debt service on general obligations associated with the City of Akron Capital Program.	\$ 13,700,000 Income Tax
Equipment Replacement	Purchase of police cars, fire vehicles, and replacement equipment for various City departments.	\$ 2,516,000 Income Tax 275,000 Sewer Capital Funds 268,000 Water Capital Funds 150,000 Other \$ 3,209,000 Total
Other	Miscellaneous capital purchases for all other City departments.	\$ 1,100,000 General Obligation Debt 135,000 Income Tax \$ 1,235,000 Total
TOTAL MISCELLANEOUS EXPENSES		<u>\$ 19,559,000</u>
<u>Impact on Operations:</u> None.		

PROJECT	DESCRIPTION	FUNDING
<u>ECONOMIC DEVELOPMENT</u>		
Ascot Industrial Park	Fifth phase of public improvements to support development.	\$ 1,345,000 Tax Increment Financing 80,000 State of Ohio 40,000 Water Capital Funds 50,000 Sewer Capital Funds <u>15,000</u> Street Lighting Assessments \$ 1,530,000 Total
Massillon Road Industrial Park	Phase I public infrastructure to support development including roadway and utility extension and rail spur.	\$ 1,400,000 Tax Increment Financing <u>100,000</u> State of Ohio \$ 1,500,000 Total
Canal Redevelopment	Continuation of redevelopment of the Ohio Canal between Bartges and Bowery Street. Includes demolition of the O'Neil's annex building land acquisition, and plan preparation for Lock III Plaza.	\$ 1,025,000 State of Ohio
O'Neil's Parking Conversion	Construction of a parking deck to serve the canal redevelopment and the new baseball stadium.	\$ 7,000,000 General Obligation Debt
O'Neil's Building Renovation	Renovation of O'Neil's Building.	\$ 9,530,000 I.R.D.B. Debt <u>4,100,000</u> Property Sales \$ 13,630,000 Total
Other	Miscellaneous investments to spur economic development in the City of Akron. Includes public improvements, loans, incentive grants, Minority Business Development Center, etc.	\$ 1,525,000 General Obligation Debt 150,000 Private Utilities 415,000 Fed. Enterprise Community Grant 450,000 Knight Estate Funds 600,000 Property Sales 250,000 Parking Lot Revenue 1,425,000 State of Ohio 650,000 Oil and Gas Revenues 25,000 Street Lighting Assessments 450,000 Special Assesemnts 2,000,000 Tax Increment Financing 175,000 UDAG Loan Repayments <u>775,000</u> Private \$ 8,890,000 Total
TOTAL ECONOMIC DEVELOPMENT PROGRAM		<u>\$ 33,575,000</u>

Impact on Operations: The intent of the Economic Development program of the City is specifically to enhance the operating capability of the City. The projects noted above are all aimed at generating additional revenue in the form of municipal income taxes. The City has had growth in all sectors of the economy as a result of our economic development incentives. The City's overall unemployment rate has fallen from over 20% since 1993, to a rate of 6.4% at the end of 1995. Our growth rate for new employment exceeds the state average over the past fifteen years, growing at an annual rate of 1.6%.

PROJECT	DESCRIPTION	FUNDING
<u>COMMUNITY DEVELOPMENT</u>		
Housing Activities	Continuation of the successful housing rehabilitation program in the following areas: Aqueduct; Big Falls; Crouse; Glover; Goodyear; Madison/Peckham; Manchester Road; Noble; and Mason Park areas. Also includes petition programs in the following areas: Beardsley; Charles; Clark; Euclid; Hart; Lane/Howe; Laurel; Leroy; Lloyd; Marcy; Merton; Moon/Snyder; Rhodes; Talbot; and West Long areas.	\$ 7,240,000 Community Development Funds
Demolition	Demolition of vacant, abandoned, and deteriorated residential dwellings in CD neighborhoods.	\$ 450,000 Community Development Funds
Home Repair	Home repair assistance for elderly, low-income, or handicapped individuals.	\$ 340,000 Community Development Funds
Human Resources	City share of public service programs carried out throughout Akron, including health and environmental services, consumer counseling, youth-related services, senior services, fair housing and neighborhood drug prevention.	\$ 580,000 Community Development Funds
Public Improvements	Public improvements within the Community Development Areas.	\$ 2,970,000 Community Development Funds
Other	Miscellaneous services to residents in Community Development treatment areas, including transitional housing, and mortgage assistance for condominium buyers.	\$ 1,320,000 Community Development Funds 80,000 UDAG Loan Repayment 240,000 Federal Emergency Shelter Grant \$ 1,640,000 Total
TOTAL COMMUNITY DEVELOPMENT ACTIVITIES		<u>\$ 13,220,000</u>
<u>Impact on Operations:</u> Minimal. The most significant reduction in operations is to the benefit of the homeowners located in the treatment areas. The program of low-interest loans and grants to homeowners for property repair saves homeowners from excessive utility bills and removes dangerous code violations. Highway Maintenance savings are achieved from the public improvements identified above.		
<u>TOTAL CAPITAL PLAN</u>		<u>\$158,520,000</u>

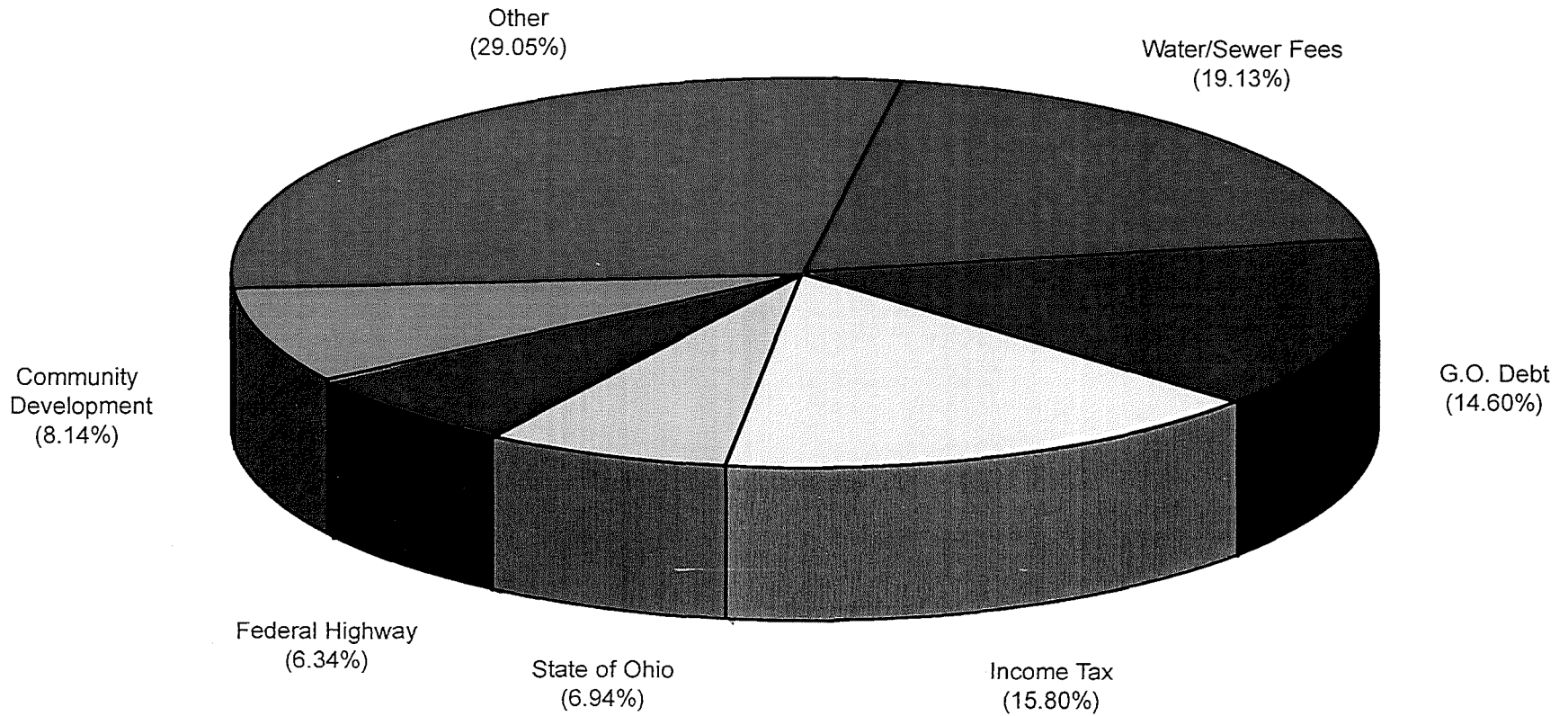
**CITY OF AKRON
EXPENDITURES BY CATEGORY
1997 CAPITAL BUDGET
TOTAL \$ 158,520,000**



1997 REVENUE BY SOURCE

<u>SOURCE</u>	<u>AMOUNT</u>	<u>COMMENTS</u>
Community Development	\$ 12,900,000	Entitlement of Community Development Funds.
Equipment Auction	150,000	Receipts realized from the sale of obsolete, outdated capital equipment including automobiles, road maintenance equipment and trucks.
Federal Highway Funds	10,055,000	Receipts from federal and state transportation sources available only for improvements to specifically designated streets and highways.
General Obligation Debt	23,140,000	Proceeds from sale of general obligation bonds.
Income Tax	25,050,000	27% of City income tax revenues.
JEDD Funds	19,625,000	Receipts from Joint Economic Development Districts (in exchange for providing water and sewer) and/or proceeds from sale of water and sewer bonds for those areas.
Miscellaneous Revenue	8,130,000	Revenue from various other public agencies outlined in the Capital Program.
Private Funds	2,100,000	Donations from private companies to assist with capital projects.
Sewer Capital Funds	16,705,000	Sewer user fees programmed solely for sanitary sewer-related improvements. Also used for Water Pollution Control Station improvements.
Special Assessments	6,876,000	Proceeds from the assessment of contiguous, abutting or benefitting property for public improvements including walks, curbs and street paving.
State of Ohio/Ohio Public Works Commission	11,005,000	State share of various capital projects, including funds provided by the University of Akron.
Summit County	185,000	County share of various capital projects.
Tag Tax	2,600,000	City of Akron share of Summit County license tag receipts. Devoted exclusively to resurfacing and bridge repair.
Tax Increment Financing	6,117,000	Receipts from payments-in-lieu of taxes from various developments in downtown and throughout other development areas.
Water Fees	13,627,000	Water user fees programmed solely for water supply and treatment improvements.
UDAG Loan Repayment	<u>255,000</u>	Repayment of a UDAG loan made in the 1980s.
TOTAL REVENUE	<u>\$158,520,000</u>	

**CITY OF AKRON
REVENUES BY SOURCE
1997 CAPITAL BUDGET
TOTAL \$ 158,520,000**



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Revenue Summaries



REVENUE ASSUMPTIONS 1997 OPERATING PLAN

ALL FUNDS

Revenue increases proposed for 1997 are as follows:

1. Income tax revenues to increase 4%.
2. Property tax revenues to increase 17%
3. Local Government Fund to increase 5% over base 1996 level.
4. Water fees to increase 7%.
5. Sewer fees to increase 9.5%.
6. Increase in Golf Course green fees.
7. No increase in recycling fees.
8. Street Cleaning and Street Lighting rates to remain the same.
9. Various increases in Special Assessments rates.

General Fund subsidies:

Airport	\$ 362,000
Highway Maintenance	\$2,000,000

10. Gas Tax and Tag Tax to increase 3% in Highway Maintenance Fund.
11. All other revenue sources to increase by 2%.

COMPARATIVE SUMMARY OF GENERAL FUND GROSS REVENUES

CATEGORY AND DEPARTMENT	ACTUAL				BUDGETED 1996	PERCENTAGE OF TOTAL
	1992	1993	1994	1995		
<u>Local Taxes</u>						
Police & Fire Pension Transfer	\$ 1,260,000	\$ 1,350,000	\$ 1,350,000	\$ 1,330,000	\$ 1,556,100	1.27
General Property Taxes	11,554,955	12,263,357	12,293,403	12,116,642	14,661,140	11.98
73% Income Tax	50,400,000	54,500,000	58,000,000	61,118,020	63,500,000	51.91
<u>State Taxes</u>						
Cigarette	12,356	11,761	11,204	9,790	9,990	0.01
Inheritance	4,096,571	2,813,337	2,748,563	4,009,080	4,089,260	3.34
Liquor Permits	271,674	283,636	290,694	283,338	289,000	0.24
Local Government	8,037,177	8,558,955	12,025,434	10,600,395	11,130,410	9.10
<u>Non-Tax Receipts</u>						
Judicial	3,027,196	3,547,027	3,721,915	3,959,110	4,157,070	3.40
Commissions & Executive	5,242,406	4,459,703	4,465,322	4,229,037	4,440,490	3.63
Treasury Investments	3,000,000	5,200,000	4,340,000	5,800,000	5,224,210	4.27
Safety Department	1,375,886	1,598,426	1,728,047	1,558,124	1,636,030	1.34
Health Department	470,671	488,318	428,192	693,024	963,810	0.79
Service Department	486,388	599,113	541,075	215,754	326,540	0.27
Curbservice Fees	7,607,843	7,828,519	8,557,984	8,513,217	8,520,000	6.96
Recycling Fees	1,242,949	1,286,690	1,220,608	1,222,519	1,223,000	1.00
Landfill Fees	1,074,821	1,804,995	983,975	600,506	601,000	0.49
TOTAL GENERAL FUND GROSS REVENUES	\$ 99,160,893	\$106,593,837	\$112,706,416	\$116,258,556	\$122,328,050	100.00%

1997 BUDGET PLAN

CITY OF AKRON, OHIO
PROPERTY TAX RATE-COLLECTION YEAR 1997
USING DUPLICATE OF 1996
BY GOVERNMENTAL UNIT AND PURPOSE

Assessed Valuation. . . \$2,665,667,170

	<u>Inside 10m</u>	<u>Outside 10m</u>	<u>Millage</u>	<u>Percent of Total</u>
School Operating	4.20	47.10	51.30	
School Building Fund	---	3.56	3.56	
Total School	4.20	50.66	54.86	72.05%
City Operating	3.35	---	3.35	
Police Operating Levy.	2.00	---	2.00	
Emergency Medical Operating Levy	2.80	---	2.80	
City Debt.07	.18	.25	
Police Pension30	---	.30	
Fire Pension30	---	.30	
Total City	8.82	.18	9.00	11.82%
Library.	---	.89	.89	
County Operating	1.16	---	1.16	
County Debt.49	---	.49	
Child Welfare.	---	2.77	2.77	
Mental Health Operating.	---	1.57	1.57	
Mental Health Perm. Imp.	---	1.00	1.00	
Weaver School Operating.	---	3.26	3.26	
County Metropolitan Park	---	.85	.85	
County Hospital.	---	.29	.29	
Total County	1.65	10.63	12.28	16.13%
TOTAL	14.67	61.47	76.14	100.00%

1997 BUDGET PLAN

CITY OF AKRON, OHIO PROPERTY TAX LEVIED IN MILLS BY POLITICAL SUBDIVISION 1983 to 1997

<u>Collection Year</u>	<u>County</u>	<u>School</u>	<u>City</u>	<u>Transit Authority</u>	<u>Total</u>
1984	11.20	34.53	7.24	1.90	54.87
1985	12.97	34.44	7.20	1.90	56.51
1986	13.09	39.44	7.17	1.90	61.60
1987	13.09	39.44	7.17	1.90	61.60
1988	12.69	39.44	7.17	1.90	61.20
1989	12.73	45.94	8.37	1.90	68.94
1990	13.23	45.94	8.60	1.90	69.67
1991	13.48	45.96	8.60	----	68.04
1992	13.48	45.96	8.60	----	68.04
1993	13.48	45.96	8.60	----	68.04
1994	13.20	45.96	8.60	----	67.76
1995	15.05	54.86	8.60	----	78.51
1996	14.88	54.86	9.00	----	78.74
1997	12.28	54.86	9.00	----	76.14

1997 BUDGET PLAN

1997 OPERATING FUND GROUP NET REVENUES

	PROJECTED REVENUES (NET OF TRANSFERS)	PERCENTAGE OF TOTAL
Income Tax Transfer	\$ 63,500,000	46.35
Property Tax Collections	16,217,240	11.84
Local Government Fund Payments	11,130,410	8.12
Curbservice Revenues	8,520,000	6.22
All Other General Fund	7,366,870	5.38
Emergency Medical Services Millage	7,421,290	5.42
Treasury Investments	5,224,210	3.81
Other State Taxes	4,388,250	3.20
All Other Highway Maintenance Collections	1,618,350	1.18
Municipal Court Fines and Costs	4,157,070	3.03
Gasoline Tax Collections	3,930,450	2.87
Landfill Revenue	601,000	0.44
Motor Vehicle License Tax Collections	1,549,750	1.13
Recycling Fees	1,223,000	0.89
Airport Revenue	126,900	0.09
Other EMS Fees	<u>20,190</u>	<u>0.03</u>
OPERATING FUND GROUP NET REVENUES	<u>\$136,994,980</u>	<u>100.00%</u>

NOTES:

- (1) The Operating Fund Group includes the General Fund (001), the Emergency Medical Services Fund/EMS (006), the Airport Fund (042), and the Highway Maintenance Fund (073). These funds make up the bulk of City services.
- (2) Excluded from net revenues are the transfers from the General Fund to the other funds included above. Those transfers are as follows:

General Fund to Airport	\$ 362,000
General Fund to Highway Maintenance	<u>2,000,000</u>
TOTAL	<u>\$2,362,000</u>

1997 BUDGET PLAN

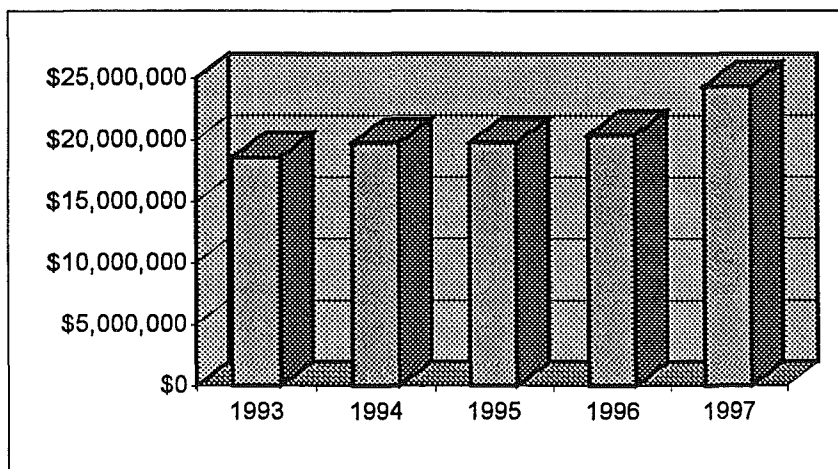
SOURCE: Property Taxes

Summary: Property taxes are collected by the County and distributed to all political subdivisions. Revenues are lagged one year from the date the taxes are levied. In other words, taxes levied in 1996 are being collected in 1997. Akron currently levies 9.0 mills of property taxes. This represents about 15% of the total property tax bill of Akron taxpayers. The remainder is levied for county and public school operations. Of Akron's levied amount, 2.8 mills is used for Emergency Medical Service (EMS) operations, .2 mills is used for debt retirement, and the remainder is used for General Fund operations.

Analysis: Property tax revenues have been quite predictable over the years. Assessed valuations are performed by the county on a tri-annual and a sexennial basis. Every three years, the county performs an adjustment of property values based on inflation. Every six years, a full reappraisal of every property in the county is done. The county has divided the county into appraisal districts. Each district has a distinct revaluation, based on appraisals in that district. In the past, all property in the county was adjusted by the same amount. This new method makes the changes in value more in line with actual appraisals in each district.

Projection: The trend in Akron has been a 2% increase in every year there is no revaluation performed by the county. The last sexennial appraisal was performed in 1996. In 1997, we expect about a 17% increase in revenues based on the reappraisal done in 1996.

Fiscal Year	Amount	% Increase (Decrease)
1993	\$18,565,702	(0.38)
1994	19,713,225	6.18
1995	19,761,382	0.24
1996	20,384,705	3.15
1997 Budgeted	24,334,770	19.38



1997 BUDGET PLAN

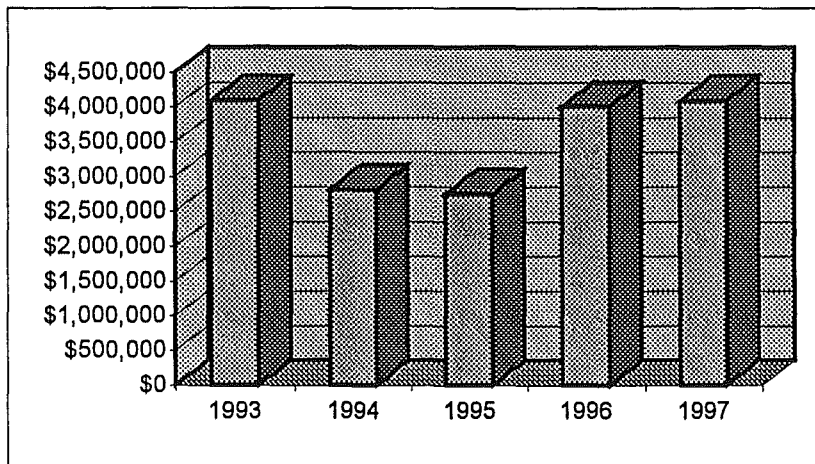
SOURCE: Inheritance Tax

Summary: Estate taxes are levied by the State of Ohio, and collected by the County. Municipalities in Ohio receive 64% of the taxes levied, pro-rated by the amount of time the decedent lived in the municipality. The state receives the remaining 36%. Rates range from 2% of taxable estates of less than \$40,000 to \$23,000 + 7% of excess over \$500,000. The City receives two settlements from the County each year. These occur in April and October.

Analysis: Inheritance Taxes (Estate taxes) have provided an unsteady source of income for the City of Akron. The amounts range from \$2.7 million to about \$4.1 million over the last 5 years (see table below). The funds are generally used strictly for general funds. The largest estate tax settlement ever received by the City of Akron was \$5.6 million from the estate of John S. Knight. These funds were put into a separate account for use only for economic development activities.

Projection: This revenue source is impossible to accurately forecast. Since it depends on the deaths of Akron residents, there is no way to forecast who will die, and the size of their estate. Toward the end of 1996, a number of large settlements occurred which enabled the City to forecast \$4 million for 1997.

Fiscal Year	Amount	% Increase (Decrease)
1993	\$4,096,571	(45.04)
1994	2,813,337	(31.32)
1995	2,748,563	(2.30)
1996	4,009,080	45.86
1997 Budgeted	4,089,260	2.00



1997 BUDGET PLAN

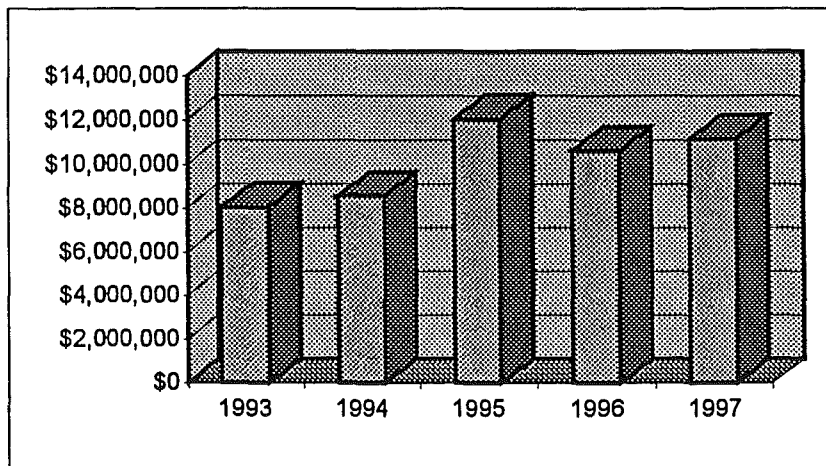
SOURCE: Local Government

Summary: The local government fund is Ohio's version of Revenue Sharing. The State of Ohio distributes 4.8% of the State's income tax, corporate franchise tax, and state sales tax to local governments. The cities within each county may use the state generated allocation formula, or work out an alternative formula. In Summit County, where Akron is located, the communities have agreed to an alternative formula.

Analysis: This revenue source has been a major source of revenue for the City of Akron. In 1996, it represented nearly 8% of the total general fund revenues. The State sets the percentage of the three taxes to be distributed on an bi-annual basis as part of the State bi-annual budget bill. The State then tells each county the amount of funds to allocate among their jurisdictions. In Akron, we budget the amount the county tells us will receive according to the agreed upon allocation formula.

Projection: In 1995, an error was discovered in the distribution formula calculated by the County. The county had not lowered its percentage of the local government fund as the incorporated sections of the county grew, since 1992. This error resulted in a \$1.7 million additional payment for prior year under allocations to the City of Akron, and smaller increases for most other Summit County municipalities. Also, higher percentage distributions for future payments were awarded. This error accounts for the large increase in 1995. Because of the strong growth of the State of Ohio economy, we expect this fund to grow 5% for 1997.

Fiscal Year	Amount	% Increase (Decrease)
1993	\$8,037,177	5.45
1994	8,558,955	6.49
1995	12,025,434	40.50
1996	10,600,395	(11.85)
1997 Budgeted	11,130,410	5.00



1997 BUDGET PLAN

SOURCE: Curb service Fees

Summary:

The City of Akron charges each Sanitation customer for the weekly pick up of household refuse. City residents can choose to have a private hauler pick up their refuse, but they must have the contract with the private hauler on file at the city. This insures every Akron resident is having their refuse properly disposed. The amount charged by the City is sufficient to pay for the operation of the Sanitation Division. Currently, the charge is \$11.25 per month. The bill is sent as part of the monthly water and sewer bill. This is below the amount charged by private haulers and surrounding cities.

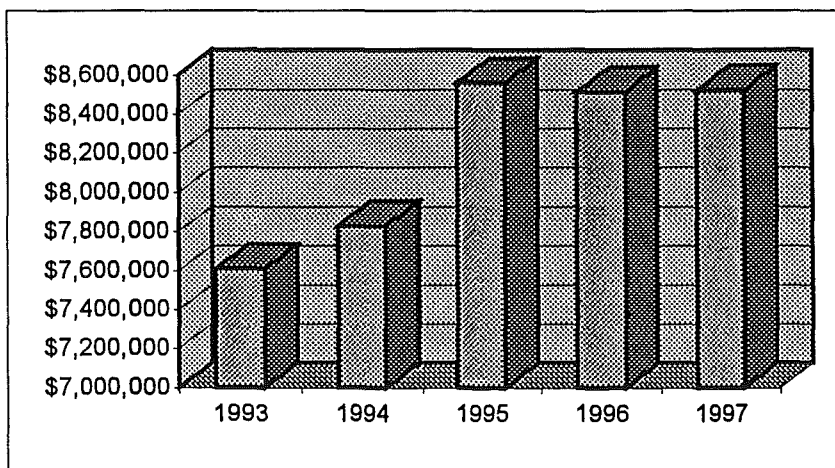
Analysis:

The City maintains an efficient Sanitation Collection operation. About 75% of the City's Sanitation customers are serviced by City crews, and 25% is picked up by a private contractor, under contract to the City. Each year, we compare the rates charged by the private hauler against the City's cost of sanitation collection. Each year, the City's costs are in line with those of the private hauler. The City has always charged sufficient rates for Sanitation Collection to pay the full cost of the operation. The rates for monthly pick-up are set by City Council.

Projection:

Akron City Council last raised the rates for curbside pick up in 1994. At that time, the rate was increased by \$1.25 per month, with the increase taking two years to take effect. In January, 1995, the final part of the increase was implemented (\$.75 per month). The rate will not increase in 1997. Therefore, revenues will remain flat through 1997.

Fiscal Year	Amount	% Increase (Decrease)
1993	\$7,607,843	(2.38)
1994	7,828,519	2.90
1995	8,557,984	9.32
1996	8,513,217	(0.52)
1997 Budgeted	8,520,000	0.08



1997 BUDGET PLAN

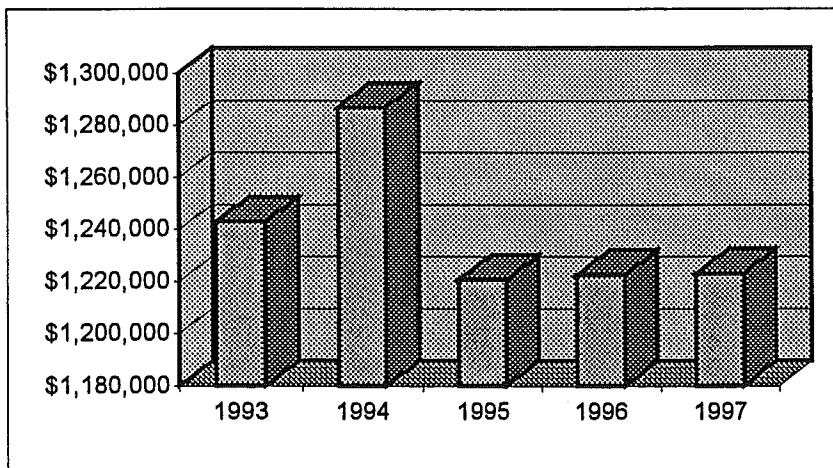
SOURCE: Recycling Fees

Summary: The City began curbside recycling in late 1992. The recyclable materials each resident accumulates are collected every other week on the regular trash collection date. The City charges \$1.70 per month for this service. Each Sanitation customer is charged; however, not all customers have chosen to participate in the program. The charge is separate from the normal trash collection fee, and is sent monthly as part of the water and sewer bill.

Analysis: The State of Ohio set a goal of recycling 25% of all trash by 1995. The City of Akron has not reached that goal since instituting the curb side recycling program. In April, 1995, the City began accepting newspaper products in the recyclable material stream. This has increased our percentage of recyclable materials collected.

Projection: To date, the monthly charge for this service has paid the full cost of the program. We expect the monthly charge to be sufficient for the next few years.

Fiscal Year	Amount	% Increase (Decrease)
1993	\$1,242,949	146.70
1994	1,286,690	3.52
1995	1,220,608	(5.14)
1996	1,222,516	0.16
1997 Budgeted	1,223,000	0.04



1997 BUDGET PLAN

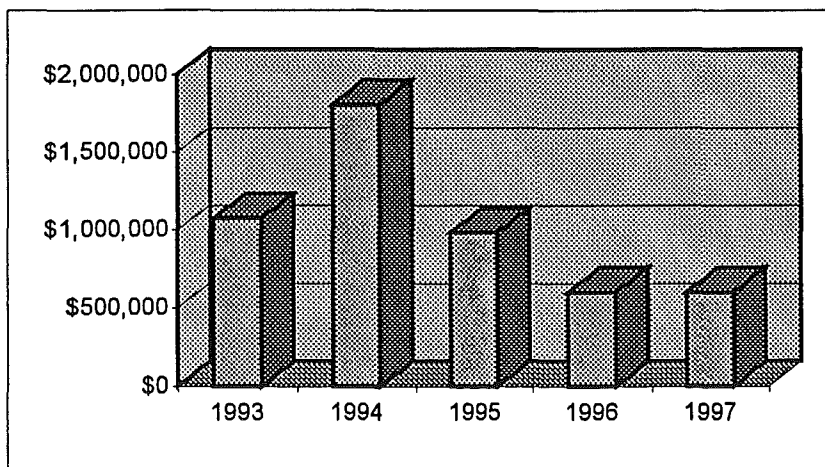
SOURCE: Landfill Fees

Summary: The City owns and operates the Hardy Road Landfill. Up until 1995, the landfill was limited to industrial and commercial trash. All household waste was disposed of at the City's Recycle Energy System. The facility, however, stopped burning trash on April 1, 1995. Now, the landfill is back in full operation. Currently, the Summit-Akron Solid Waste Management Authority is studying the long range solution to the solid waste disposal issue in the County. The City of Akron is also accepting proposals to privatize the landfill. Until a solution is found, the landfill will be the location that the City's household waste will be disposed. Rates for waste disposal vary by size of the disposal truck.

Analysis: Landfill revenues have been difficult to forecast in the past. There is no normal year to base projections on because true landfill revenue was dependent on the error free operation of the City's Recycle Energy System. If the facility was down for any length of time, the landfill revenue would increase dramatically, because waste was diverted to the landfill from the Recycle Energy System.

Projection: As mentioned above, the Recycle Energy System stopped accepting trash on April 1, 1995. The landfill will now receive all waste collected by the City. Revenue however, did not increase because the City does not charge itself for dumping its waste at the landfill. The loss of local flow control by a 1994 Supreme Court decision has reduced revenue at the landfill. An accurate revenue stream for the landfill will be hard to predict until a decision is made regarding the future of the landfill.

Fiscal Year	Amount	% Increase (Decrease)
1993	\$1,074,821	40.40
1994	1,804,995	67.93
1995	983,975	(45.49)
1996	600,506	(38.97)
1997 Budgeted	601,000	0.08



1997 BUDGET PLAN

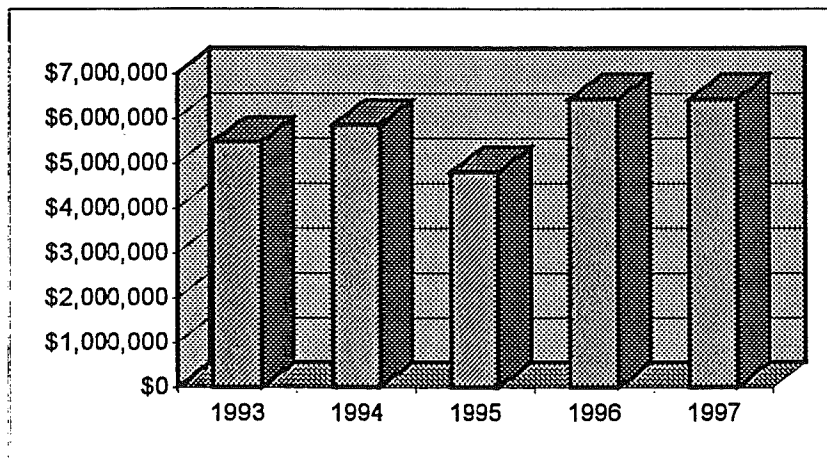
SOURCE: Motor Equipment Charges

Summary: Motor Equipment revenues are derived from the fees the City's Motor Equipment Bureau charges other divisions for maintaining City vehicles. The cost of services is the actual cost for labor (including benefits and indirect costs) and the parts including an 8% markup. The Motor Equipment Bureau performs most repairs and maintenance, but does contract for major body and transmission services.

Analysis: The fees charged by the Motor Equipment Bureau pay the full cost of operating the bureau.

Projection: Fees increase each year due to the higher cost of labor and parts. In 1995, most departments did not pay their December billings until January, 1996. This resulted in lower than projected 1995 revenue and subsequently higher than normal percentage increase for 1996. The 1997 revenue is anticipated to remain flat.

Fiscal Year	Amount	% Increase (Decrease)
1993	\$5,467,253	2.63
1994	5,843,629	6.88
1995	4,802,407	(17.82)
1996	6,424,025	33.77
1997 Budgeted	6,416,750	(0.11)



1997 BUDGET PLAN

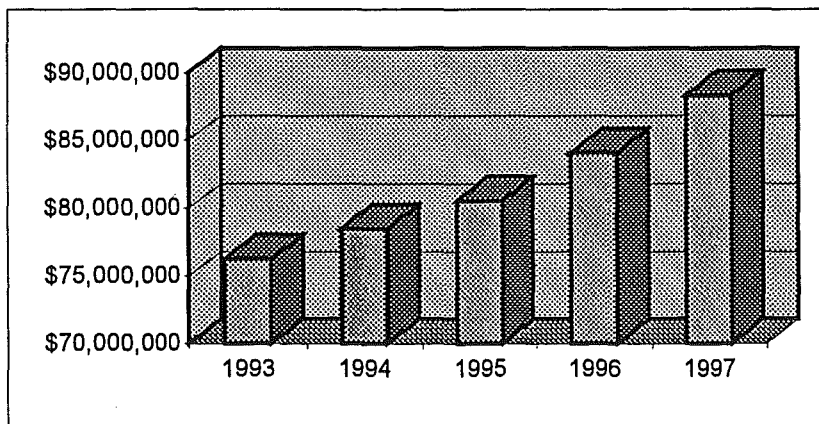
SOURCE: Income Tax

Summary: The City of Akron levies a 2% income tax on individual and corporate income earned in the City. Each year, all residents are required to file a return. The State allows cities in Ohio to levy an income tax up to 1% without a vote of the electorate. Akron voters increased the City's tax to 2% in 1982. The tax is distributed according to City Charter into both operations and capital improvements. In 1992, Akron voters amended the tax ordinance by reallocating the amount from 67% to 73% for operations, and from 33% to 27% for capital improvements. This change was approved in order to allocate more funds to the safety forces.

Analysis: The Akron income tax is the largest source of operating revenue. A District income tax has now been levied outside the city limits through an innovative program called Joint Economic Development Districts (JEDD). This program, designed by the City of Akron and enabled by the State in 1994, allows cities to enter into contracts with surrounding townships to extend water and sewer lines for development purposes in exchange for the District levying an income tax on businesses in the District. The City and three of the surrounding townships have created these JEDD's to date. The City will extend water and sewer lines in the townships, and the JEDD will transfer all income tax revenues to the City. The revenue from the tax began in 1995, and some of the water and sewer lines are complete, while others are in the design and construction phase.

Projection: In Akron, the income tax has grown an average of 3% per year over the last 8 years. The City's successful economic development program has enabled Akron to increase its employment base in a diversified manner. This trend is expected to continue, and in fact, the income tax revenue increased over 4% in 1996. For 1997, income tax revenue is expected to increase by around 5%. These projections do not include revenue from the Joint Economic Development Districts mentioned above. The JEDD income tax collection for 1995 was \$3.5 million, for 3/4 year collection, while over \$6.8 million was collected in 1996.

Fiscal Year	Amount	% Increase (Decrease)
1993	\$76,232,896	2.08
1994	78,467,301	2.93
1995	80,512,427	2.61
1996	84,049,272	4.39
1997 Budgeted	88,301,240	5.06



1997 BUDGET PLAN

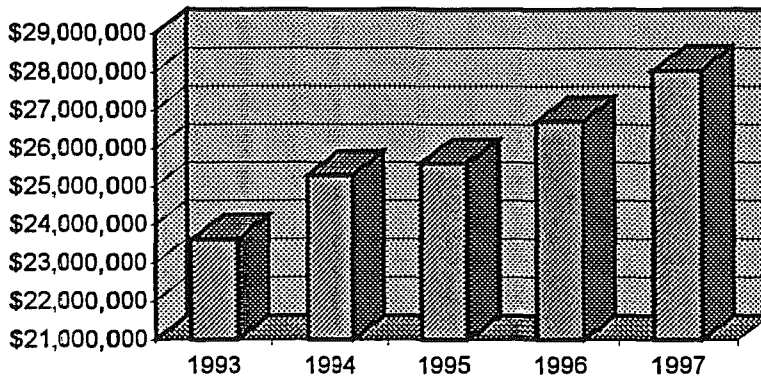
SOURCE: Water Service Charge

Summary: The City Water Division, part of the Public Utilities Bureau, is a self supported utility that has over 80,000 customers. The Bureau supplies water on a retail basis to Akron and some surrounding jurisdictions. The Bureau also supplies water on a wholesale basis to Summit County and a few other smaller jurisdictions. Rates are set by the Director of Public Service.

Analysis: The Public Utilities Bureau has for the last 10 years, made substantial investment in the water supply and distribution systems. Most of the improvements were the result of EPA regulations. Improvements include a new filter rehabilitation system, new service line installations, and a new water quality laboratory. Rate increases have been driven by the EPA mandated improvements for the last several years.

Projection: Rate increases have averaged 5% per year for the last 5 years. However, that does not always generate 5% additional revenue. The most significant factor affecting revenues is the amount of annual rainfall. In 1995, substantial rain fell, resulting in only a 1.26% increase in revenue, despite a 5% rate increase. In 1996, the 5% rate increase resulted in a 4.32% growth. For 1997, we are anticipating the 7% rate increase to generate 5% revenue growth.

Fiscal Year	Amount	% Increase (Decrease)
1993	\$23,610,983	6.25
1994	25,283,294	7.08
1995	25,601,821	1.26
1996	26,709,084	4.32
1997 Budgeted	28,044,540	5.00



1997 BUDGET PLAN

SOURCE: Sewer Service Charge

Summary:

The Sewer Division, part of the Public Utilities Bureau, is a self supported utility, funded entirely from service fees. The Sewer Division serves both Akron customers and surrounding jurisdictions with sewer collection and treatment services. The rates for the Sewer Division are set by City Council. Rates for outside jurisdictions are set by a sewer user rate formula agreed upon by all served jurisdictions. Rates for Akron customers are set based on local needs. Sewer usage is assumed to equal water usage, and sewer rates are applied to water usage records to arrive at a customer's bill.

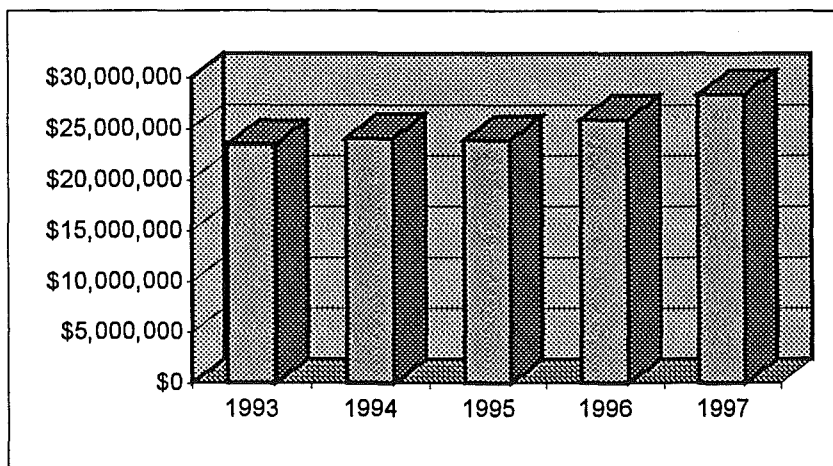
Analysis:

Sewer improvements made over the last several years have been mandated by the US EPA. Major improvements include new settling basins at the Water Pollution Control Station, new relief sewers, and a computerized electronic monitoring system.

Projection:

Rates for sewer services are set by Akron City Council. Rates for Akron customers have averaged 7% over the last five years. However, in 1996, a 19.5% increase was approved by Akron City Council. For 1997, City Council approved a rate increase of 9.5%. Rates to outside users have been slightly less. Since the sewer revenues are based on water usage, the amount of annual rainfall is the main determining factor affecting revenues. Revenue forecasts are based on historical records of water usage.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
1993	\$23,469,004	11.25
1994	24,078,351	2.60
1995	23,899,345	(0.74)
1996	25,902,965	8.38
1997 Budgeted	28,363,750	9.50



1997 BUDGET PLAN

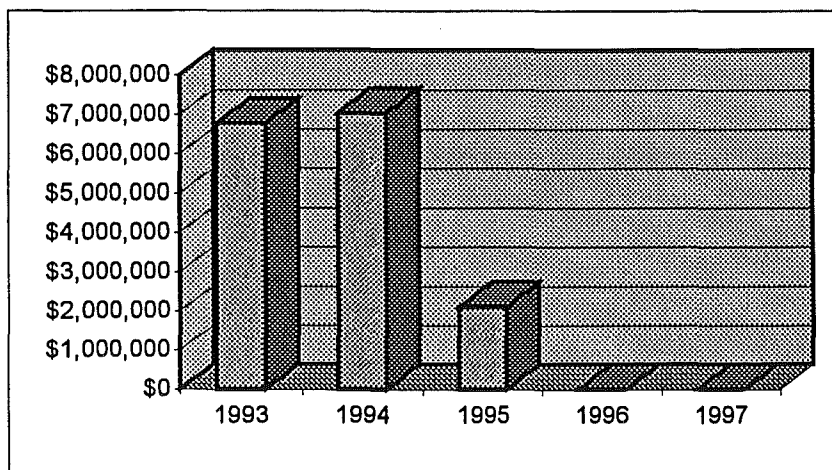
SOURCE: RES Tipping Fees

Summary: The City of Akron owns and operates under an interim operating agreement a Recycle Energy System. Prior to October 1995, the plant received and processed municipal solid waste and produced steam, which was sold to downtown business as their source of heat. The City charged \$48.50 per ton to tip waste at the facility. In 1995, the City, faced with over \$25 million in additional pollution control equipment mandates, and the loss of flow control legislation, ceased operations. Subsequently, the City received proposals to sell the facility to a private district heating company. In October, 1994, the City entered into an interim operating agreement with a company that is burning coal to operate the facility, and run the downtown district heating system. The City expects to enter into an agreement to sell the facility to this company in 1997.

Analysis: The City is no longer accepting waste at the Recycle Energy System.

Projection: The City will not collect revenues from tipping fees.

Fiscal Year	Amount	% Increase (Decrease)
1993	\$6,780,896	(10.37)
1994	7,036,691	3.77
1995	2,104,821	(70.09)
1996	4,221	(99.80)
1997 Budgeted	0	(100.00)



1997 BUDGET PLAN

SOURCE: RES Steam Fees

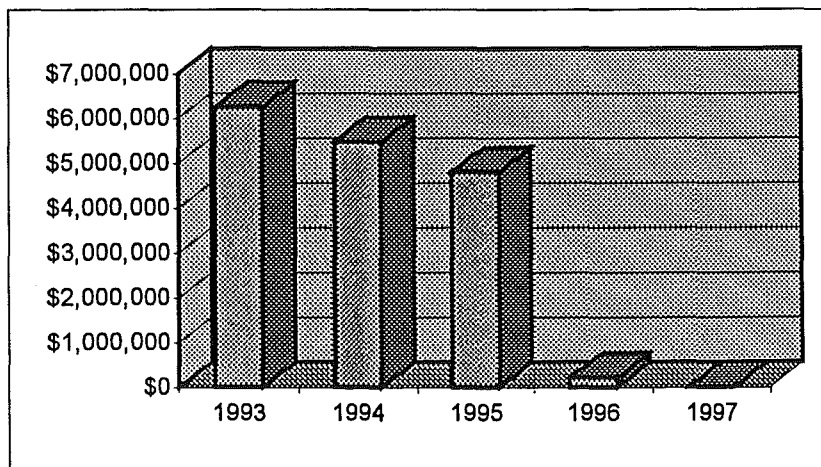
Summary: See summary on prior page regarding Tipping Fees

Analysis:

The City is no longer selling steam from the Recycle Energy Plant

Projection: The City will not collect steam sales revenue.

Fiscal Year	Amount	% Increase (Decrease)
1993	\$6,248,198	0.95
1994	5,468,464	(12.48)
1995	4,787,889	(12.45)
1996	209,882	(95.62)
1997 Budgeted	0	(100.00)



1997 BUDGET PLAN

SOURCE: Off-Street Parking Fees

Summary:

The City owns and operates under contract seven parking decks and numerous off-street parking lots throughout the downtown area. These decks are managed under contract with a private firm. Parking rates average \$45 per month for monthly customers, and daily rates are priced competitively with non-city owned lots.

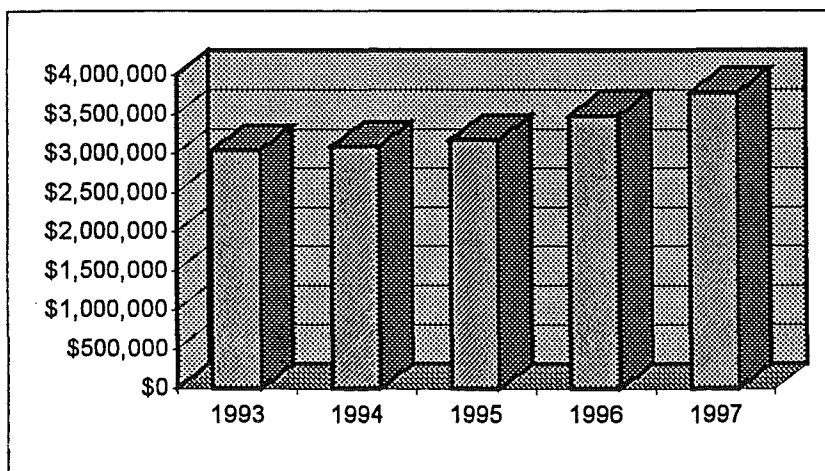
Analysis:

Off street parking rates do not generate enough revenue to support all costs of the decks, including debt service. All the decks but one, produce enough revenue to support operations, and portion of the debt service. All off-street lots generate enough revenue to cover operating expenses. The rates set by City Council, compete with non-city owned lots and decks. The newest City owned parking deck opened in October, 1996 and serves the newly opened Convention Center and National Inventor's Hall of Fame. Renovation is scheduled to begin at the O'Neils parking deck. The deck is being rebuilt at the existing location and will be completed in 1998.

Projection:

Rates at the City owned decks were increased in 1996. The 9.76% increase in revenue was not due strictly to the rate increase. A portion of the increased revenue is due to the increased usage as the demand for downtown parking continues to escalate. The construction and renovation of the decks mentioned above should relieve some of the congestion in the decks.

<u>Fiscal</u> <u>Year</u>	<u>Amount</u>	<u>% Increase</u> <u>(Decrease)</u>
1993	\$3,041,655	(0.63)
1994	3,091,737	1.65
1995	3,174,791	2.69
1996	3,484,660	9.76
1997 Budgeted	3,773,210	8.28



1997 BUDGET PLAN

SOURCE: Special Assessments

Summary:

The City has an aggressive program of special assessments for street and sidewalk construction. Property owners pay a fixed front foot fee that represents approximately 40% of the cost of these improvements. The City covers the remainder of the cost with local or state/federal funds. Property owners who are assessed for public improvements can elect to pay cash or an assessment spread over a number of years, with interest. Most assessments are levied over a 10 year period. Property owners are notified of their assessment, and the bills are forwarded to the county, who collects the assessment as part of the annual property tax collection process.

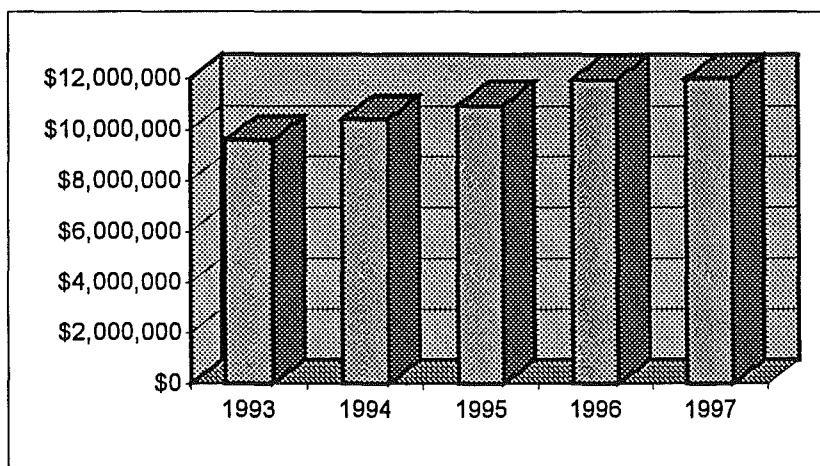
Analysis:

The special assessment program has been instrumental in paving streets throughout the City. The City determines which streets to pave each year by the petitions and requests received from property owners. The property owners are assessed their fair share. The amount of special assessment revenue is dependent on how many petitions are received. The timing of the payments is dependent on whether property owners pay their assessments in cash or opt for the payment plan. The amount collected is transferred to the bond payment fund to pay the debt service on the property owners share of the improvement.

Projection:

The level of special assessment revenue varies depending on when property owners choose to pay their assessments.

Fiscal Year	Amount	% Increase (Decrease)
1993	\$9,589,786	(4.85)
1994	10,399,842	8.45
1995	10,955,553	5.34
1996	11,969,226	9.25
1997 Budgeted	12,000,000	0.26



1997 BUDGET PLAN

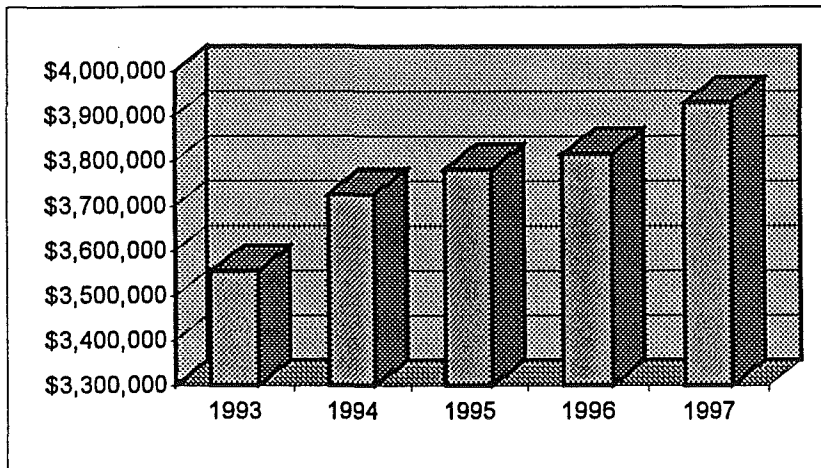
SOURCE: Gasoline Tax

Summary: Gasoline taxes are collected by the state and distributed to cities according to the number of vehicles registered in that city. The rate is currently \$.22/gallon. Of the revenue collected, \$.01 goes to the Local Transportation Improvement Fund (for highway maintenance or new construction), 75% of the remainder to the state highway fund, and 10.7% goes to cities. The remainder is distributed to counties and townships.

Analysis: The City uses the proceeds to fund the Highway Maintenance Division of the Public Service Department. Funds are used for street and culvert repairs as well as snow and ice control in the winter.

Projection: The revenue stream from this funding source is dependent on the amount of fuel purchased across the state. The City generally budgets an amount based on historical averages. State projections are not used since the state is on a different fiscal year.

Fiscal Year	Amount	% Increase (Decrease)
1993	\$3,555,141	9.51
1994	3,726,110	4.81
1995	3,780,962	1.47
1996	3,815,970	0.93
1997 Budgeted	3,930,450	3.00



1997 BUDGET PLAN

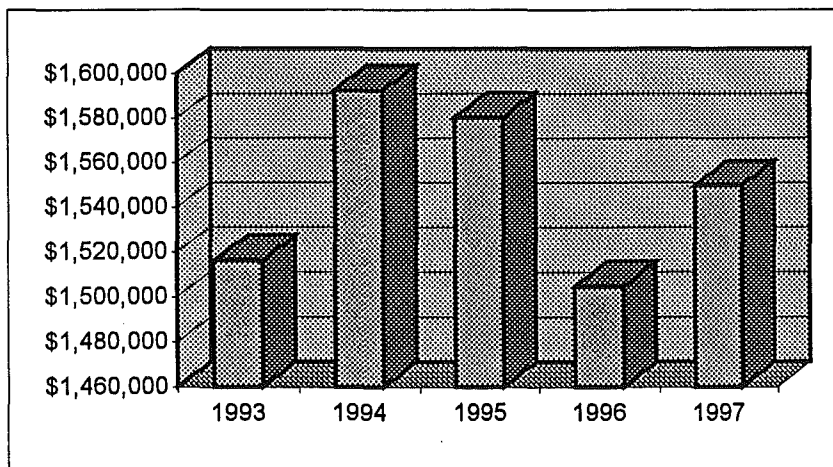
SOURCE: Motor Vehicle License Tax

Summary: The state enacts and collects this tax. Cities receive an allocation based on the number of vehicles registered in the particular city. The current annual rate for passenger cars is \$20, and rates for commercial trucks vary from \$45 to \$1,340. The funds are constitutionally earmarked for highway purposes.

Analysis: The City of Akron uses 100% of these funds for highway maintenance purposes. In addition to these taxes, Summit County has added a permissive license tax of \$15 per vehicle which is returned to Akron based on registered vehicles. The City of Akron has also enacted a \$5 permissive tax. These permissive funds are used for highway construction and major reconstruction projects. These permissive taxes are not used in the operating budget.

Projection: Revenues are based on registrations of vehicles in Akron. Akron forecasts these revenues on historical averages.

Fiscal Year	Amount	% Increase (Decrease)
1993	\$1,516,201	0.61
1994	1,592,439	5.03
1995	1,580,332	(0.76)
1996	1,504,611	(4.79)
1997 Budgeted	1,549,750	3.00



1997 BUDGET PLAN

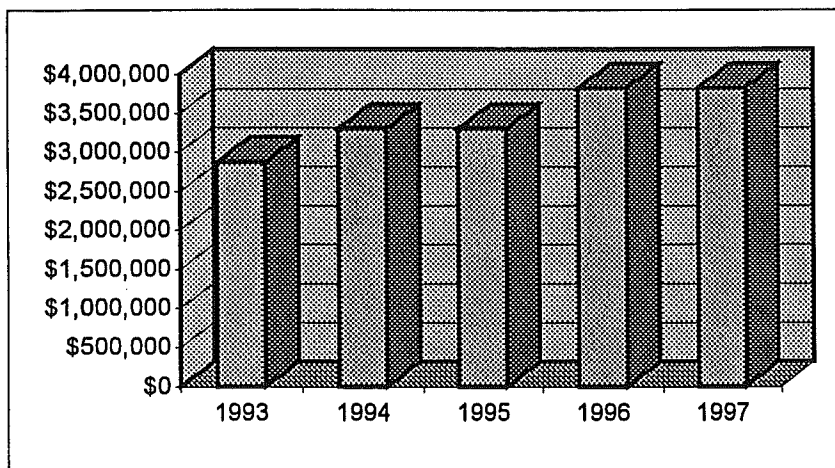
SOURCE: Street Cleaning Assessment Note

Summary: The City of Akron carries out an extensive street cleaning program, including snow removal. The program is funded by special assessments, levied against each property owner abutting a paved street. Streets are broken into 11 different classes, each with a different cleaning schedule and assessment rate.

Analysis: Street Cleaning expenses are funded with one year assessment notes. The notes are issued at the end of the year to fund the current year program. The notes are then retired from assessments collected in the following year.

Projection: Street Cleaning assessment rates were changed in 1996. The 1997 budget projects no changes in the assessment rates.

Fiscal Year	Amount	% Increase (Decrease)
1993	\$2,875,223	0.18
1994	3,300,000	14.77
1995	3,300,000	0.00
1996	3,821,775	15.81
1997 Budgeted	3,821,780	0.00



1997 BUDGET PLAN

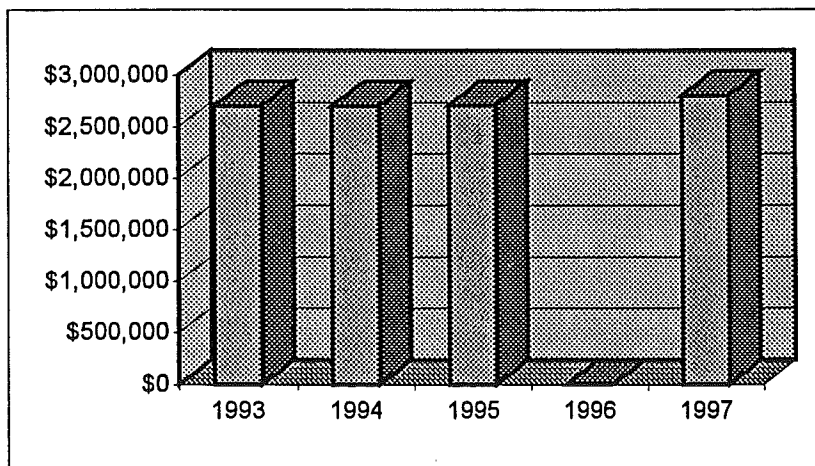
SOURCE: Street Lighting Assessment Note

Summary: Property owners in Akron pay an assessment each year to cover the cost of electricity and maintenance of the street lighting system. Assessments are levied against each property owner that resides on a street that is served with street lights. Approximately 95% of all streets in Akron are served with street lights. The street lighting system is comprised of many different types of lights. Parts of the system are comprised of underground wiring, ornamental light poles, and the standard wood pole with overhead wiring. Most of the City is now served with high pressure sodium lighting, reducing electricity and maintenance costs over conventional incandescent lights.

Analysis: The costs to operate the system are incurred by the Ohio Edison Company and billed to the City on a monthly basis. In prior years, the City issued notes at the end of each year to cover the payments to Ohio Edison. However, due to a large balance in the fund, the 1996 program was funded without issuing notes in 1996. For 1997, the program will be funded from the current year special assessment collections.

Projection: In 1990, the City entered into a new agreement with Ohio Edison that eliminated the need for rate increases in street lighting rates for the foreseeable future. Ohio Edison took over ownership of many City owned lights, and reduced the rate of electricity to the City for 10 years. This reduction in the cost of power enabled the City to build up a balance in the fund, which will be used to cover the costs of the program in 1996. The City will issue special assessment notes for 1997.

Fiscal Year	Amount	% Increase (Decrease)
1993	\$2,700,000	0.93
1994	2,700,000	0.00
1995	2,705,000	0.19
1996	0	(100.00)
1997 Budgeted	2,800,000	N/A



1997 BUDGET PLAN

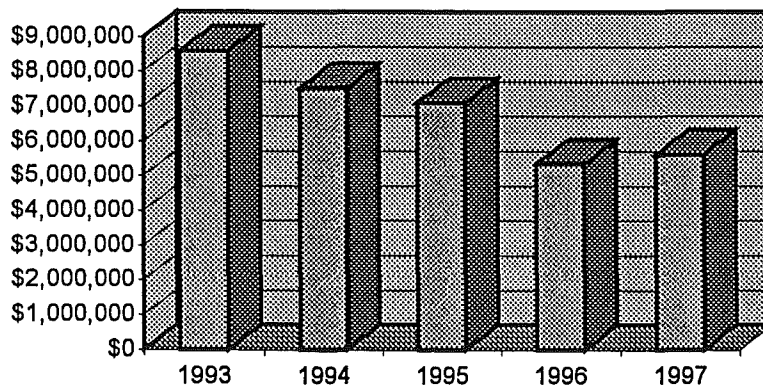
SOURCE: Engineering Bureau Service Charge

Summary: The City's Engineering Bureau is operated as an Internal Service fund. The Bureau charges other departments and projects for their direct and indirect costs.

Analysis: The Capital Budget and Sewer funds pay the bulk of the charges invoiced by the Engineering Bureau, simply because they involve the largest projects that the bureau designs and inspects. At times, the City will hire outside engineering consultants when a level of expertise is needed and not available in-house. In those cases, the consultant contract is charged directly to the project.

Projection: Generally, revenues from this source increase by the amount of wages and salaries. However, in the past few years, the indirect costs of running the bureau have increased dramatically, because the bureau has moved to computer aided design. The costs of the new computer equipment and software was included as an indirect cost, and charged to all projects. In 1994, the revenues necessary were substantially reduced as the computerization was completed. In mid 1995, the City changed the way it accounted for non-billable time in the bureau. The unbillable time was accumulated and charged to a non-appropriated fund, and thus not counted in this analysis.

Fiscal			% Increase
<u>Year</u>		<u>Amount</u>	<u>(Decrease)</u>
1993		\$8,588,973	24.59
1994		7,510,605	(12.56)
1995		7,086,305	(5.65)
1996		5,338,832	(24.66)
1997	Budgeted	5,610,000	5.08



1997 BUDGET PLAN

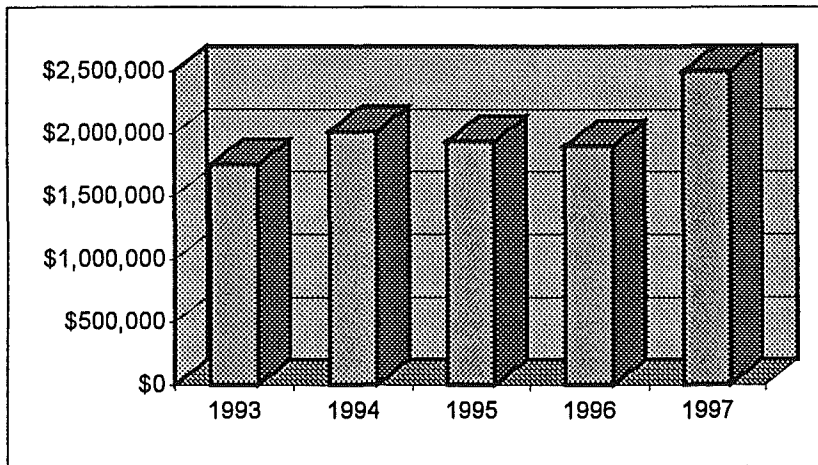
SOURCE: MIS Service Charge

Summary: The Management Information Services (formerly the Electronic Data Processing) Division is an Internal Service fund. Each department using the main-frame computer or UNIX servers is charged a fee to cover maintenance and depreciation.

Analysis: The MIS division has worked diligently to keep the rotary charges the same for the last 5 years. They have reduced maintenance costs, and kept employment to a minimum. The fund had built up a substantial fund balance that was used in 1995 to implement a City-wide electronic mail program.

Projection: The MIS rotary fund is funded by service charges levied against users of the computer system. The City has moved many applications from the main frame to a UNIX based client server system. This has required a change to the billing system. The revenues to the fund are expected to increase due to the increased number of users brought on line to use the electronic mail system.

Fiscal Year	Amount	% Increase (Decrease)
1993	\$1,753,778	0.20
1994	2,018,097	15.07
1995	1,940,181	(3.86)
1996	1,905,375	(1.79)
1997 Budgeted	2,500,000	31.21



1997 BUDGET PLAN

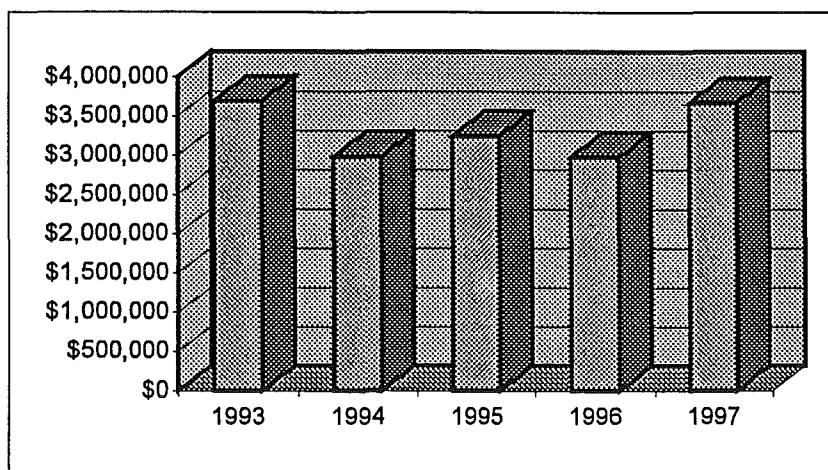
SOURCE: Community Development Grant

Summary: The City implements a comprehensive housing rehabilitation and social service program with the funds received each year from HUD under the Community Development (CD) program. These funds are received by the City in the form of a letter of credit. The letter of credit is reduced as funds are reimbursed to Akron once proper documentation is submitted to HUD. Expenditures must meet the spending criteria set by HUD for use of these funds. The main criteria is that the funds must be used to benefit low and moderate income families in Akron. Akron has received numerous awards from HUD for innovation in the use of CD funds. The City uses the funds for targeted housing rehabilitation programs that are intended to restore 30 years of useful life to defined housing treatment areas. The City also uses the funds to encourage new housing development, and to support many successful social service agencies. The funds are also used to help finance public improvements in the housing treatment areas.

Analysis: The City annually receives approximately \$10 million from the federal CD program. Many of the funds are not appropriated in the operating budget plan. The funds identified below are those that are used for direct and indirect administration of the program. The non-appropriated funds are used for direct housing assistance, public improvements, and grants to social service agencies.

Projection: Revenues are projected based on the actions of the Federal Government during each federal budget cycle. The current federal budget shows a funding level at the prior fiscal year budget. The federal budget year is not a calendar year budget, and the projections for the 1997 calendar year City budget show a increase from 1996.

Fiscal Year	Amount	% Increase (Decrease)
1993	\$3,688,941	15.06
1994	2,979,256	(19.24)
1995	3,246,382	8.97
1996	2,974,797	(8.37)
1997 Budgeted	3,664,040	23.17



1997 BUDGET PLAN

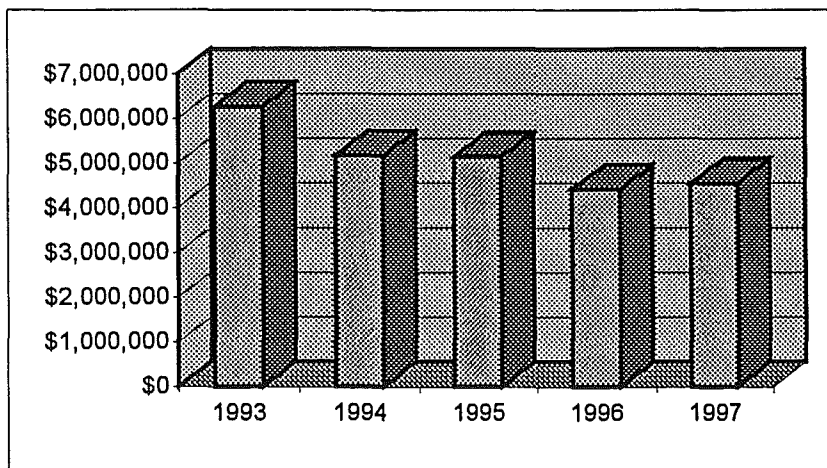
SOURCE: JTPA Grant

Summary: The City of Akron serves as the Administrative Entity for Service Delivery Area 22 of the Ohio Job Training Partnership Program. The program is funded by the Federal Job Training Partnership Act. SDA 22 carries out a number of job creation and job training activities in Akron, Summit and Medina Counties. The JTPA program is administered by City of Akron employees, but the governing body is the Private Industry Council. This Council is made up of area citizens appointed by the Mayor of Akron, the Summit County Executive, and the Medina County Commissioners.

Analysis: Funding for this program is distributed by the State of Ohio Department of Labor under an allocation formula. The distribution is based on the following formula: 66.6% is distributed to the SDA's based on relative unemployment levels, and 33.4% is based on relative numbers of economically disadvantaged adults. The State receives the Federal Funds and distributes them to the various service delivery districts across the state. Unused funds must be returned to the State for redistribution to other districts.

Projection: The revenues are determined by Federal budget priorities. In fiscal 1996, we experienced reductions in the program. The federal government's move to more block grants to States will have a negative effect on the City's JTPA funding program for the next several years. Several changes are now being reviewed to seek outside funding for current programs.

<u>Fiscal</u> <u>Year</u>	<u>Amount</u>	<u>% Increase</u> <u>(Decrease)</u>
1993	\$6,258,705	19.72
1994	5,163,032	(17.51)
1995	5,137,426	(0.50)
1996	4,415,104	(14.06)
1997 Budgeted	4,547,560	3.00



Expenditure Summaries

1997 BUDGET PLAN

EXPENDITURE ASSUMPTIONS 1997 BUDGET PLAN

ALL FUNDS

Expenditure increases proposed for 1997 are as follows:

1. Wages to increase by 3.25% for all employees.
2. Benefits to increase by 11% for 1997.
3. Supplies and materials to increase 3% over 1996.
4. Highway Maintenance subsidy to remain the same.
5. Airport subsidy to increase by \$17,000.

1997 BUDGET PLAN

CITY OF AKRON, OHIO 1997 BUDGETED FULL-TIME EMPLOYEES COMPARED TO ACTUAL DECEMBER 31, 1994 DECEMBER 31, 1995 & DECEMBER 31, 1996

By Funding Sources:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
General Fund	1,514.93	1,562.78	1,521.21	1,577.95
Internal Service Fund	156.00	159.00	160.50	176.50
Enterprise Fund	503.50	498.00	493.00	539.50
Special Revenue Fund	401.75	403.34	419.14	434.90
Special Assessment Fund	38.34	38.35	38.50	38.50
Debt Service Fund	12.48	11.53	4.65	4.65
TOTAL	2,627.00	2,673.00	2,637.00	2,772.00

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
CIVIL SERVICE:				
Assistant Personnel Director	1.00	1.00	1.00	1.00
Attorney	1.00	0.00	0.00	0.00
Data Entry Operator	1.00	1.00	1.00	1.00
Employee Benefits Manager	0.00	1.00	1.00	1.00
Equal Employment Officer	0.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Personnel Aide	2.00	2.00	1.00	1.00
Personnel Analyst	5.00	5.00	5.00	5.00
Personnel Director	1.00	1.00	1.00	1.00
Personnel Records Supervisor	1.00	1.00	1.00	1.00
Personnel Technician	4.00	4.00	5.00	5.00
Secretary	5.00	8.00	8.00	9.00
Selection Manager	1.00	1.00	1.00	1.00
TOTAL CIVIL SERVICE	23.00	27.00	27.00	28.00

FINANCE:

Administration:

Executive Assistant	1.00	0.00	1.00	1.00
Finance Deputy Director	0.00	0.00	1.00	1.00
Finance Director	1.00	1.00	1.00	1.00
Computer Programmer	0.00	0.00	0.00	1.00
Secretary	0.00	1.00	0.00	0.00
Total Administration	2.00	2.00	3.00	4.00

1997 BUDGET PLAN

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
Audit & Budget:				
Accounts Analyst	4.00	4.00	5.00	5.00
Audit & Budget Manager	1.00	1.00	1.00	1.00
Audit & Budget Supervisor	1.00	1.00	0.00	1.00
Executive Assistant	0.00	1.00	0.00	0.00
Secretary	0.50	0.50	0.50	0.50
Total Audit & Budget	6.50	7.50	6.50	7.50
General Accounting:				
Account Clerk	8.00	8.00	8.00	8.00
Accounting Manager	1.00	1.00	1.00	1.00
Accounting Technician	2.00	2.00	2.00	2.00
Accounts Analyst	1.00	1.00	1.00	2.00
Data Entry Operator	1.00	1.00	1.00	1.00
Secretary	0.50	0.50	0.50	0.50
Tax Auditor	0.00	0.00	1.00	0.00
Total General Accounting	13.50	13.50	14.50	14.50
Management Information Systems:				
Computer Operations Supervisor	1.00	1.00	1.00	1.00
Computer Operator	3.00	2.00	2.00	3.00
Computer Programmer	5.00	5.00	3.00	5.00
Computer Programmer Analyst	9.00	8.00	9.00	9.00
Computer Systems Manager	1.00	1.00	1.00	1.00
Data Control Assistant	1.00	1.00	1.00	1.00
Data Control Coordinator	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Total Management Information Systems	22.00	20.00	19.00	22.00
Purchasing:				
Buyer Technician	0.00	0.00	1.00	1.00
Data Entry Operator	1.00	1.00	1.00	1.00
Purchasing Agent	1.00	1.00	1.00	1.00
Purchasing Aide	2.00	2.00	1.00	2.00
Secretary	6.00	5.00	6.00	7.00
Senior Buyer	1.00	1.00	1.00	1.00
Storekeeper	1.00	1.00	1.00	1.00
Stores Clerk	2.00	1.00	1.00	1.00
Total Purchasing	14.00	12.00	13.00	15.00
Taxation:				
Account Clerk	1.00	1.00	2.00	2.00
Assistant Law Director	1.00	1.00	1.00	1.00
Cashier	1.00	1.00	1.00	1.00
Data Entry Operator	1.00	1.00	1.00	1.00
Secretary	11.00	12.00	11.00	11.00
Tax Agent	3.00	4.00	4.00	4.00

1997 BUDGET PLAN

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
Tax Auditor	13.00	16.00	16.00	16.00
Tax Commissioner	1.00	1.00	1.00	1.00
Tax Coordinator	2.00	2.00	1.00	1.00
Tax Deputy Commissioner	1.00	1.00	1.00	1.00
Tax Records Supervisor	0.00	0.00	1.00	1.00
Total Taxation	35.00	40.00	40.00	40.00
Treasury:				
Accounts Analyst	1.00	1.00	1.00	1.00
Assessment & License Agent	4.00	3.00	3.00	4.00
Assessment & License Supervisor	1.00	1.00	1.00	1.00
Assessor	1.00	1.00	1.00	1.00
Assistant Treasurer	1.00	1.00	1.00	1.00
City Cashier	1.00	1.00	1.00	1.00
Data Entry Operator	1.00	1.00	1.00	1.00
Secretary	3.00	3.00	3.00	4.00
Treasurer	1.00	1.00	1.00	1.00
Total Treasury	14.00	13.00	13.00	15.00
TOTAL FINANCE	107.00	108.00	109.00	118.00

FIRE:

E.M.S.:

E.M.S. Quality Coordinator	0.00	1.00	1.00	1.00
Fire Communication Technician	13.00	0.00	0.00	0.00
Fire District Chief	1.00	1.00	1.00	1.00
Fire Equipment Mechanic	1.00	1.00	1.00	1.00
Fire Lieutenant	13.00	22.00	22.00	22.00
Firefighter/Medic	62.00	65.00	66.00	66.00
Secretary	3.00	3.00	3.00	3.00
Total E.M.S.	93.00	93.00	94.00	94.00

FIRE:

Computer Programmer Analyst	0.00	2.00	1.00	1.00
Fire Captain	7.00	6.00	11.00	17.00
Fire Chief	1.00	1.00	1.00	1.00
Fire Communication Technician	3.00	0.00	0.00	0.00
Fire Communication Trainee	1.00	0.00	0.00	0.00
Fire Deputy Chief	4.00	2.00	3.00	3.00
Fire District Chief	8.00	8.00	7.00	8.00
Fire Equipment Foreman	1.00	1.00	1.00	1.00
Fire Equipment Mechanic	3.00	3.00	3.00	3.00
Fire Equipment Supervisor	1.00	0.00	0.00	0.00
Fire Hydrant Maintenance Worker	3.00	3.00	3.00	3.00
Fire Hydrant Repair Supervisor	1.00	1.00	1.00	1.00
Fire Lieutenant	75.00	79.00	73.00	68.00

1997 BUDGET PLAN

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
Firefighter/Medic	211.00	203.00	197.00	205.00
Master Fire Equipment Mechanic	4.00	4.00	4.00	4.00
Master Fire Equipment Supervisor	0.00	1.00	1.00	1.00
Secretary	7.00	7.00	7.00	7.00
Storekeeper	1.00	1.00	1.00	1.00
Stores Clerk	2.00	2.00	2.00	2.00
Total Fire	333.00	324.00	316.00	326.00
TOTAL FIRE	426.00	417.00	410.00	420.00

LAW:

Administration:

Deputy Law Director	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Law Director	1.00	1.00	1.00	1.00
Total Administration	3.00	3.00	3.00	3.00

Civil:

Account Clerk	1.00	1.00	1.00	1.00
Assistant Law Director	10.00	9.00	12.00	12.00
Secretary	6.00	6.00	6.00	6.00
Total Civil	17.00	16.00	19.00	19.00

Criminal:

Assistant Law Director	11.00	11.00	10.00	10.00
Secretary	3.00	5.00	5.00	5.00
Total Criminal	14.00	16.00	15.00	15.00
Indigent Defense	-	-	-	-
TOTAL LAW	34.00	35.00	37.00	37.00

LEGISLATIVE:

City Council:

Councilmembers	13.00	13.00	13.00	13.00
Total City Council	13.00	13.00	13.00	13.00

Clerk of Council:

Clerk of Council	1.00	1.00	1.00	1.00
Council Aide	1.00	1.00	1.00	1.00
Deputy Clerk of Council	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Total Clerk of Council	4.00	4.00	4.00	4.00
TOTAL LEGISLATIVE	17.00	17.00	17.00	17.00

1997 BUDGET PLAN

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
MUNICIPAL COURT CLERK:				
Assistant Court Clerk	1.00	1.00	1.00	1.00
Deputy Clerks	45.00	46.00	47.00	47.00
Municipal Court Clerk	1.00	1.00	1.00	1.00
TOTAL MUNICIPAL COURT CLERK	47.00	48.00	49.00	49.00
MUNICIPAL COURT JUDGES:				
Bailiffs	17.00	17.00	17.00	17.00
Case Auditor	1.00	1.00	1.00	1.00
Clerks	5.00	4.00	4.00	4.00
Community Service Coordinator	0.00	1.00	1.00	1.00
Court Administrator	1.00	1.00	1.00	1.00
Court Reporter	1.00	1.00	1.00	1.00
Data Processing Manager	1.00	1.00	1.00	1.00
Data Processing Operator	1.00	1.00	1.00	1.00
Data Processing Programmer	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Judges	6.00	6.00	6.00	6.00
Law Librarian	1.00	1.00	1.00	1.00
Probation Officers	5.00	5.00	6.00	6.00
Secretary	1.00	2.00	2.00	2.00
Small Claims Coordinator	1.00	1.00	1.00	1.00
Traffic Court Referee	1.00	1.00	1.00	1.00
TOTAL MUNICIPAL COURT JUDGES	44.00	45.00	46.00	46.00
MAYOR'S OFFICE:				
Administration:				
Administrative Assistant	1.00	1.00	1.00	1.00
Deputy Mayor	1.00	1.00	1.00	1.00
Deputy Mayor for Administration	1.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00	1.00
Mayor	1.00	1.00	1.00	1.00
Total Administration	5.00	5.00	5.00	5.00
Deputy Mayor for Public Safety:				
Deputy Mayor for Public Safety	1.00	1.00	1.00	1.00
Total Deputy Mayor for Public Safety	1.00	1.00	1.00	1.00
Economic Development:				
Assistant to the Mayor	0.00	0.00	1.00	1.00
City Planner	3.00	3.00	3.00	3.00
Deputy Mayor Economic Development.	1.00	1.00	1.00	1.00
Development & Construction Mgr.	1.00	0.00	0.00	0.00
Economic Development Manager	1.00	1.00	1.00	1.00
Economic Development Specialist	2.00	2.00	2.00	2.00

1997 BUDGET PLAN

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
Economist	1.00	1.00	1.00	1.00
Secretary	3.00	3.00	2.00	3.00
Total Economic Development	12.00	11.00	11.00	12.00
Human & Community Relations:				
Human & Community Relations Coordinator	1.00	1.00	1.00	1.00
Program Coordinator	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	2.00	2.00
Total Human & Community Relations	3.00	3.00	4.00	4.00
Labor Relations:				
Deputy Mayor for Labor Relations	1.00	1.00	1.00	1.00
Labor Relations Officer	1.00	1.00	1.00	1.00
Safety Officer	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Total Labor Relations	4.00	4.00	4.00	4.00
Private Industry Council:				
Accounts Analyst	0.00	1.00	1.00	1.00
Computer Programmer Analyst	1.00	1.00	1.00	1.00
Data Entry Operator	1.00	1.00	0.00	0.00
Manpower Program Aide	2.00	0.00	0.00	0.00
Manpower Program Analyst	3.00	1.00	1.00	1.00
Manpower Program Assistant	3.00	3.00	2.00	2.00
P.I.C. Executive Director	0.00	1.00	0.00	0.00
Planning Deputy Director	0.50	0.00	0.00	0.00
Secretary	2.00	2.00	2.00	2.00
Total Private Industry Council	12.50	10.00	7.00	7.00
Public Utilities Commission:				
Customer Complaint Clerk	1.00	1.00	1.00	1.00
Public Utilities Commissioner	0.00	0.00	1.00	1.00
Total Public Utilities Commission	1.00	1.00	2.00	2.00
TOTAL MAYOR'S OFFICE	38.50	35.00	34.00	35.00

PLANNING:

Administration:

Human Resource Administrator	0.35	0.35	0.35	0.35
Planning Deputy Director	0.15	0.30	0.30	0.30
Planning Director	0.40	0.40	0.40	0.40
Total Administration	0.90	1.05	1.05	1.05

AMATS:

Account Clerk	0.00	1.00	1.00	1.00
City Planner	3.00	4.00	4.00	4.00
Civil Engineer	1.00	1.00	1.00	1.00
Engineer Designer	1.00	0.00	0.00	0.00
Planning Aide	1.00	1.00	1.00	1.00

1997 BUDGET PLAN

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
Public Information Specialist	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Transportation Engineer	1.00	1.00	1.00	1.00
Transportation Planner	2.00	2.00	2.00	2.00
Transportation Study Director	1.00	1.00	1.00	1.00
Total AMATS	12.00	13.00	13.00	13.00
Capital Planning:				
Assistant Librarian	1.00	0.00	1.00	1.00
Capital Planning Manager	1.00	1.00	1.00	1.00
City Planner	2.00	2.00	2.00	2.00
Drafter	1.00	1.00	1.00	1.00
Economist	3.00	3.00	3.00	3.00
Graphic Artist	2.00	2.00	2.00	2.00
Graphics Coordinator	1.00	1.00	1.00	1.00
Human Resource Administrator	0.30	0.30	0.30	0.30
Librarian	1.00	1.00	1.00	1.00
Planning Deputy Director	0.25	0.50	0.50	0.50
Planning Director	0.60	0.60	0.60	0.60
Press Operator	1.00	1.00	1.00	1.00
Secretary	3.00	3.00	3.00	3.00
Site Improvement Administrator	0.50	0.50	0.50	0.50
Total Capital Planning	17.65	16.90	17.90	17.90
Comprehensive Planning:				
Cartographer	1.00	1.00	1.00	1.00
City Planner	2.00	3.00	2.10	4.00
Comprehensive Planning Adm.	1.00	1.00	1.00	1.00
Executive Assistant	0.00	0.00	1.00	1.00
Human Resource Administrator	0.35	0.35	0.25	0.35
Planning Aide	0.00	0.00	0.00	1.00
Secretary	1.00	1.00	0.00	0.00
Total Comprehensive Planning	5.35	6.35	5.35	8.35
Design:				
City Design Administrator	1.00	1.00	1.00	1.00
Drafter	1.00	1.00	1.00	1.00
Landscape Architect	1.00	1.00	1.00	1.00
Landscape Designer	1.00	1.00	1.00	1.00
Landscape Planner	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Total Design	6.00	6.00	6.00	6.00

1997 BUDGET PLAN

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
Development Services:				
Acquisition Officer	2.00	2.00	2.00	2.00
City Planner	2.00	2.00	2.00	2.00
Community Resource Specialist	1.00	1.00	1.00	1.00
Demolition Site Improvement. Inspector	2.00	2.00	2.00	2.00
Relocation Officer	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Site Improvement Adm.	0.20	0.20	0.20	0.20
Total Development Services	9.20	9.20	9.20	9.20
Housing and Community Services:				
City Planner	2.00	0.40	0.40	0.40
Community Resource Specialist	3.00	3.00	2.00	3.00
Equal Employment Officer	1.00	1.00	1.00	1.00
Housing Rehab. Administrator	1.00	1.00	1.00	1.00
Housing Rehab. Manager	1.00	1.00	1.00	1.00
Housing Rehab. Specialist	15.00	15.00	15.00	17.00
Housing Rehab. Supervisor	3.00	3.00	3.00	3.00
Human Resources Administrator	1.00	1.00	1.00	1.00
Investment Program Administrator	1.00	1.00	1.00	1.00
Loan and Grant Specialist	4.00	5.00	5.00	5.00
Planning Deputy Director	0.10	0.20	0.20	0.20
Secretary	5.00	5.00	5.00	5.00
Total Housing and Community Services	37.10	36.60	35.60	38.60
Zoning:				
City Planner	3.00	3.60	5.60	5.60
Planning Aide	2.00	1.00	0.00	0.00
Secretary	2.00	2.00	2.00	2.00
Site Improvement Administrator	0.30	0.30	0.30	0.30
Zoning Administrator	1.00	1.00	1.00	1.00
Zoning Technician	2.00	1.00	0.00	0.00
Total Zoning	10.30	8.90	8.90	8.90
TOTAL PLANNING	98.50	98.00	97.00	103.00
POLICE:				
Account Clerk	2.00	2.00	2.00	2.00
Captain	7.00	7.00	8.00	8.00
Computer Programmer	0.00	0.00	2.00	2.00
Data Entry Operator	2.00	2.00	2.00	2.00
Deputy Chief	4.00	4.00	3.00	3.00
Health Education Specialist	0.00	0.00	0.50	1.00
Lieutenant	22.00	22.00	22.00	22.00
Officer	398.00	416.00	394.00	395.00
Police Chief	1.00	1.00	1.00	1.00

1997 BUDGET PLAN

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
Police Communication Technician	42.00	2.00	2.00	2.00
Police Records Supervisor	1.00	1.00	1.00	1.00
Secretary	29.00	38.00	36.00	38.00
Semi-Skilled Laborer	0.00	0.00	0.50	0.50
Sergeant	65.00	64.00	56.00	70.00
TOTAL POLICE	573.00	559.00	530.00	547.50

PUBLIC HEALTH:

Administration:

Account Clerk	1.00	1.00	0.00	0.00
Accounts Analyst	0.75	0.75	0.75	0.75
Case Management Nurse	1.00	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00	1.00
Director	1.00	1.00	1.00	1.00
Disease Control Officer	1.00	0.00	0.00	0.00
Environmental Services Aide	0.00	0.50	0.50	0.50
Executive Assistant	1.00	1.00	1.00	1.00
Health Education Specialist	2.00	2.00	2.00	3.00
Health Services Grants Coordinator	0.25	1.00	0.63	0.63
Medical Officer	2.00	2.00	2.00	2.00
Nutritionist	1.00	1.00	1.00	1.00
Public Health Nurse	1.25	1.40	0.40	1.40
Sanitarian	1.00	2.00	2.50	3.00
Secretary	3.10	3.60	3.60	4.60
Semi-Skilled Laborer	0.00	0.10	0.10	0.10
Total Administration	17.35	19.35	17.48	20.98

Air Quality Management:

Account Analyst	0.25	0.25	0.25	0.25
Account Clerk	1.00	1.00	1.00	1.00
Air Pollution Engineer	5.00	5.00	5.00	5.00
Air Quality Management Administrator	1.00	1.00	1.00	1.00
Chief Air Pollution Engineer	0.00	1.00	1.00	1.00
Environmental Services Aide	1.00	1.00	1.00	1.00
Health Education Specialist	0.00	0.00	0.50	0.00
Lab Analyst	2.00	2.00	2.00	2.00
Sanitarian	3.00	3.00	3.00	3.00
Secretary	1.17	1.17	1.17	1.17
Total Air Quality Management	14.42	15.42	15.92	15.42

Counseling Services:

Alcoholic/Drug Prevention Specialist	3.00	3.00	3.00	3.00
Alcoholism Counselor	6.00	6.00	8.00	8.00
Alcoholism Program Manager	1.00	1.00	1.00	1.00
Health Services Grant Assistant	1.00	1.00	1.00	1.00

1997 BUDGET PLAN

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
Public Health Psychologist	1.00	1.00	1.00	1.00
Secretary	3.00	3.00	3.00	3.00
Total Counseling Services	15.00	15.00	17.00	17.00
Environmental Health:				
Environmental Health Administrator	1.00	1.00	1.00	1.00
Environmental Services Aide	0.00	0.75	0.75	0.75
Sanitarian	13.00	13.00	13.00	13.00
Sanitarian Supervisor	3.00	3.00	3.00	3.00
Secretary	3.00	3.00	3.00	3.00
Total Environmental Health	20.00	20.75	20.75	20.75
Health Data Management:				
Biostatistician	1.00	1.00	1.00	1.00
Computer Programmer Analyst	1.00	1.00	1.00	1.00
Data Entry Operator	1.00	1.00	1.00	1.00
Public Health Nurse	0.50	0.50	0.50	0.50
Secretary	4.50	4.50	4.00	4.00
Vital Statistics Supervisor	1.00	1.00	1.00	1.00
Total Health Data Management	9.00	9.00	8.50	8.50
Health Education:				
Health Education Specialist	4.00	4.00	3.00	2.50
Health Services Grants Coordinator	0.75	0.00	0.37	0.37
Public Health Educator	1.00	1.00	1.00	1.00
Public Health Nurse	0.00	0.00	0.00	0.10
Secretary	0.63	0.63	0.63	0.63
Total Health Education	6.38	5.63	5.00	4.60
Housing:				
Environmental Services Aide	0.00	0.75	0.75	0.75
Housing Administrator	1.00	1.00	1.00	1.00
Sanitarian	14.00	12.00	11.50	14.00
Sanitarian Supervisor	3.00	3.00	3.00	3.00
Secretary	4.60	4.60	4.60	5.60
Semi-Skilled Laborer	0.00	0.40	0.40	0.40
Total Housing	22.60	21.75	21.25	24.75
Laboratory:				
Medical Technician	1.00	1.00	1.00	1.00
Microbiologist	1.00	2.00	2.00	2.00
Public Health Lab Manager	1.00	1.00	1.00	1.00
Secretary	2.00	1.00	1.00	1.00
Total Laboratory	5.00	5.00	5.00	5.00

1997 BUDGET PLAN

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
Medical & Nursing:				
Account Clerk	1.00	1.00	1.00	1.00
Activities Coordinator	1.00	1.00	0.00	0.00
Clinic Assistant	0.00	0.00	5.00	5.00
Health Education Specialist	2.00	1.50	1.50	2.00
Intake Clerk	2.00	2.00	2.00	2.00
Nutritionist Aide	0.00	0.00	1.00	1.00
Office Manager	1.00	1.00	1.00	1.00
Public Health Nurse	18.25	17.10	16.10	18.00
Public Health Nurse Practitioner	3.00	3.00	2.00	3.00
Public Health Nursing Manager	0.00	1.00	1.00	1.00
Public Health Nursing Supervisor	2.00	2.00	1.00	1.00
Public Health Nutritionist	8.00	7.00	7.00	7.00
Secretary	11.00	11.50	11.50	11.50
W.I.C. Nutrition Supervisor	1.00	1.00	1.00	1.00
W.I.C. Program Coordinator	1.00	1.00	1.00	1.00
X-Ray Technologist	1.00	1.00	1.00	1.00
Total Medical & Nursing	52.25	51.10	53.10	56.50
TOTAL PUBLIC HEALTH	162.00	163.00	164.00	173.50

PUBLIC SAFETY:

Building Inspection:

Building Chief Inspector	1.00	1.00	1.00	1.00
Building Inspection Superintendent	1.00	1.00	1.00	1.00
Building Inspector	6.00	6.00	6.00	6.00
Building Permits Supervisor	1.00	1.00	1.00	1.00
Chief Plans Examiner	1.00	1.00	1.00	1.00
Civil Engineer			1.00	1.00
Electrical Chief Inspector	1.00	1.00	1.00	1.00
Electrical Inspector	4.00	4.00	4.00	4.00
Mechanical Chief Inspector	1.00	1.00	1.00	1.00
Mechanical Inspector	2.00	3.00	4.00	4.00
Permit Clerk	3.00	3.00	3.00	3.00
Plans Examiner	1.00	1.00	1.00	1.00
Total Building Inspection	22.00	23.00	25.00	25.00

Communications:

Cable & Line Utilityworker	1.00	1.00	0.00	0.00
Communications Manager	1.00	1.00	1.00	1.00
Communications Supervisor	1.00	1.00	1.00	1.00
Radio Communications Supervisor	1.00	1.00	1.00	1.00
Radio Technician	4.00	4.00	4.00	4.00
Secretary	2.00	2.00	2.00	2.00
Signal Line Foreman	1.00	1.00	1.00	1.00

1997 BUDGET PLAN

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
Signal Lineworker	2.00	1.00	3.00	3.00
Telephone Technician	6.00	6.00	7.00	7.00
Total Communications	19.00	18.00	20.00	20.00
Corrections:				
Detention Facilities Superintendent	1.00	0.00	0.00	0.00
Secretary	1.00	0.00	0.00	0.00
Total Corrections	2.00	0.00	0.00	0.00
Police-Fire Communications Center:				
Secretary	0.00	1.00	2.00	2.00
Fire Deputy Chief	0.00	1.00	1.00	1.00
Safety Communication Supervisor	0.00	0.00	4.00	4.00
Safety Communication Technician	0.00	49.00	53.00	53.00
Safety Communication Trainee	0.00	11.00	0.00	10.00
Total Police-Fire Communications Center	0.00	62.00	60.00	70.00
Traffic Engineering:				
Cable & Line Utilityworker	1.00	0.00	1.00	1.00
Civil Engineer	1.00	2.00	2.00	2.00
Electronics Technician	5.00	6.00	6.00	6.00
Parking Meter Foreman	1.00	1.00	1.00	1.00
Parking Meterworker	3.00	3.00	3.00	3.00
Secretary	2.00	2.00	2.00	2.00
Signal Equipment Supervisor	0.00	1.00	1.00	1.00
Signal Line Foreman	2.00	2.00	2.00	2.00
Signal Lineworker	3.00	2.00	3.00	3.00
Signal System Design Technician	0.00	1.00	1.00	1.00
Traffic Engineer	1.00	1.00	1.00	1.00
Traffic Engineering Aide	1.00	1.00	1.00	1.00
Traffic Marker	8.00	9.00	8.00	8.00
Traffic Operations Supervisor	1.00	1.00	1.00	1.00
Traffic Sign Painter	1.00	1.00	1.00	1.00
Traffic Signal Technician	1.00	1.00	1.00	1.00
Traffic Technician	1.00	1.00	1.00	1.00
Traffic Technician Supervisor	1.00	0.00	0.00	0.00
Total Traffic Engineering	33.00	35.00	36.00	36.00
Weights & Measures:				
Secretary	1.00	1.00	1.00	1.00
Weights & Measures Inspector	1.00	1.00	2.00	2.00
Weights & Measures Superintendent	1.00	1.00	1.00	1.00
Total Weights & Measures	3.00	3.00	4.00	4.00
TOTAL PUBLIC SAFETY	79.00	141.00	145.00	155.00

1997 BUDGET PLAN

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
PUBLIC SERVICE:				
<i>Airport:</i>				
Account Clerk	1.00	1.00	1.00	1.00
Airport Maintenance Worker	2.00	2.00	2.00	2.00
Airport Operations Agent	1.00	1.00	1.00	1.00
Airport Supervisor	1.00	1.00	1.00	1.00
Semi-Skilled Laborer	1.00	1.00	1.00	1.00
Total Airport	6.00	6.00	6.00	6.00
<i>Building Maintenance:</i>				
Building Electrician	1.00	2.00	2.00	2.00
Building Maintenance Foreman	1.00	2.00	2.00	2.00
Custodial Foreman	1.00	1.00	1.00	1.00
Custodial Worker	15.00	15.00	15.00	15.00
Custodian	2.00	2.00	2.00	2.00
Facilities & Maintenance Supervisor	1.00	1.00	1.00	1.00
Facilities Maintenance Manager	1.00	1.00	1.00	1.00
Garage Attendant	1.00	1.00	1.00	1.00
Heating & Air Conditioning Repairer	1.00	1.00	1.00	1.00
Maintenance Repairer	7.00	7.00	7.00	7.00
Secretary	1.00	2.00	2.00	2.00
Semi-Skilled Laborer	3.00	2.00	2.00	2.00
Total Building Maintenance	35.00	37.00	37.00	37.00
<i>Customer Service:</i>				
Animal Control Warden	5.00	5.00	5.00	5.00
Community Service Coordinator	1.00	0.00	0.00	0.00
Customer Complaint Clerk	5.00	5.00	5.00	5.00
Customer Service Administrator	1.00	1.00	1.00	1.00
Customer Services Coordinator	0.00	1.00	1.00	1.00
Messenger	1.00	1.00	1.00	1.00
Public Projects Crew Leader	3.00	2.00	2.00	2.00
Total Customer Service	16.00	15.00	15.00	15.00
<i>Engineering Bureau:</i>				
Account Clerk	1.00	1.00	1.00	2.00
City Arborist & Horticulturist	1.00	1.00	1.00	1.00
City Engineer	1.00	1.00	1.00	1.00
Civil Engineer	12.00	14.00	12.00	17.00
Drafter	4.00	4.00	4.00	4.00
Engineering Construction Manager	1.00	1.00	1.00	1.00
Engineering Design Manager	0.00	1.00	1.00	1.00
Engineering Division Manager	4.00	1.00	1.00	1.00
Engineering Environmental Manager	0.00	1.00	1.00	1.00
Engineering Project Coordinator	2.00	3.00	3.00	3.00
Engineering Technician	32.00	34.00	36.00	38.00

1997 BUDGET PLAN

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
Landscape Designer	1.00	1.00	1.00	1.00
Resource Manager	0.00	1.00	1.00	1.00
Secretary	4.00	4.00	4.00	6.00
Senior Engineer	3.00	4.00	2.00	4.00
Survey Party Chief	1.00	1.00	1.00	1.00
Survey Projects Supervisor	1.00	1.00	1.00	1.00
Surveyor	2.00	2.00	2.00	2.00
Surveyor Aide	3.00	2.00	3.00	2.00
Transportation Designer	1.00	0.00	0.00	0.00
Total Engineering Bureau	74.00	78.00	77.00	88.00
Engineering Services:				
Engineering Technician	0.00	0.00	0.00	3.00
Surveyor	0.00	0.00	0.00	0.50
Surveyor Aide	0.00	0.00	0.00	0.50
Total Engineering Services	0.00	0.00	0.00	4.00
Golf Course:				
Golf Course Maintenance Worker	2.00	1.00	1.00	1.00
Golf Course Superintendent	1.00	1.00	1.00	1.00
Golf Course Supervisor	0.00	1.00	1.00	1.00
Greenskeeper	1.00	1.00	1.00	1.00
Total Golf Course	4.00	4.00	4.00	4.00
Highway Maintenance:				
Drafter	1.00	1.00	0.00	0.00
Engineer	1.50	1.50	0.00	0.00
Engineering Technician	2.00	2.00	0.00	0.00
Equipment Operator	24.00	24.00	24.00	25.00
Highway Maintenance Emergency Worker	3.00	3.00	3.00	3.00
Highway Maintenance Foreman	11.00	11.00	11.00	11.00
Highway Maintenance Superintendent	1.00	1.00	1.00	1.00
Highway Maintenance Supervisor	3.00	3.00	2.00	2.00
Landscaper	2.00	2.00	4.00	5.00
Maintenance Repairer	1.00	1.00	1.00	1.00
Mason	4.00	4.00	4.00	4.00
Master Equipment Operator	1.00	1.00	1.00	1.00
Permit Inspector	1.00	1.00	0.00	0.00
Public Works Supervisor	2.00	2.00	3.00	3.00
Recycling Operator	1.00	1.00	0.00	0.00
Secretary	3.00	3.00	3.00	3.00
Semi-Skilled Laborer	40.00	40.00	40.00	41.00
Storekeeper	1.00	1.00	1.00	1.00
Surveyor Aide	1.00	1.00	0.00	0.00
Total Highway Maintenance	103.50	103.50	98.00	101.00

1997 BUDGET PLAN

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
Landfill :				
Engineering Manager	0.00	0.00	0.00	0.50
Equipment Operator	4.00	4.00	4.00	4.00
Landfill Attendant	2.00	2.00	2.00	2.00
Landfill Supervisor	1.00	1.00	1.00	1.00
Semi-Skilled Laborer	1.00	0.00	0.00	0.00
Total Landfill	8.00	7.00	7.00	7.50
Motor Equipment:				
Account Clerk	2.00	2.00	2.00	2.00
Equipment Mechanic	13.00	17.00	20.00	20.00
Equipment Mechanic Foreman	2.00	1.00	1.00	1.00
Equipment Serviceworker	10.00	9.00	9.00	10.00
Equipment Storekeeper	2.00	2.00	1.00	2.00
Garage Attendant	1.00	2.00	2.00	2.00
Master Equipment Mechanic	13.00	9.00	9.00	9.00
Master Equipment Mechanic Foreman	1.00	4.00	4.00	4.00
Motor Equipment Manager	1.00	1.00	1.00	1.00
Motor Equipment Shop Supervisor	2.00	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00	1.00
Secretary	3.00	3.00	3.00	3.00
Welder	0.00	1.00	1.00	1.00
Total Motor Equipment	51.00	53.00	55.00	57.00
Oil & Gas:				
Engineering Manager	0.00	0.00	0.00	0.50
Surveyor	0.00	0.00	0.00	0.50
Surveyor Aide	0.00	0.00	0.00	0.50
Total Oil & Gas	0.00	0.00	0.00	1.50
Parks Maintenance:				
Equipment Operator	12.00	13.00	13.00	13.00
Forestry Foreman	1.00	1.00	1.00	1.00
Landscaper	5.00	5.00	7.00	8.00
Landscaper Crew Leader	0.00	0.00	1.00	1.00
Master Equipment Operator	1.00	1.00	0.00	0.00
Parks Maintenance Foreman	2.00	2.00	2.00	2.00
Parks Maintenance Superintendent	1.00	1.00	1.00	1.00
Public Works Supervisor	3.00	3.00	3.00	3.00
Secretary	1.00	1.00	1.00	1.00
Semi-Skilled Laborer	3.00	3.00	2.00	2.00
Tree Trimmer	3.00	3.00	3.00	3.00
Urban Forestry Specialist	1.00	1.00	1.00	1.00
Total Parks Maintenance	33.00	34.00	35.00	36.00

1997 BUDGET PLAN

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
Plans & Permits:				
Drafter	1.00	1.00	1.00	1.00
Permit Clerk	3.00	3.00	4.00	4.00
Plans & Permits Manager	1.00	1.00	1.00	1.00
Plans Examiner	1.00	1.00	1.00	1.00
Total Plans & Permits	6.00	6.00	7.00	7.00
Public Works Administration:				
Account Clerk	3.00	3.00	2.00	2.00
Civil Engineer	0.50	0.50	0.00	0.00
Equipment Operator	0.00	0.00	0.50	0.50
Office Manager	1.00	1.00	1.00	1.00
Public Works Deputy Manager	0.00	0.00	1.00	1.00
Public Works Manager	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	2.00	2.00
Total Public Works Administration	6.50	6.50	7.50	7.50
Recreation:				
Account Clerk	1.00	1.00	1.00	1.00
Community Events Coordinator	1.00	1.00	1.00	1.00
Recreation Manager	1.00	1.00	1.00	1.00
Recreation Supervisor	12.00	12.00	12.00	13.00
Secretary	3.00	3.00	2.00	3.00
Senior Program Coordinator	1.00	1.00	1.00	1.00
Sports & Athletic Coordinator	1.00	1.00	1.00	1.00
Total Recreation	20.00	20.00	19.00	21.00
Recycle Energy System:				
Resource Manager	0.50	0.00	0.00	0.00
Senior Engineer	1.00	0.00	0.00	0.00
Total Recycle Energy System	1.50	0.00	0.00	0.00
Recycling Bureau:				
Collection Supervisor	1.00	1.00	1.00	1.00
Equipment Operator	0.00	1.00	1.00	1.00
Recycling Coordinator	1.00	0.00	0.00	0.00
Recycling Operator	7.00	5.00	5.00	5.00
Sanitation Service Workers	0.00	1.00	1.00	1.00
Sanitation Services Superintendent	0.00	0.25	0.25	0.25
Total Recycling Bureau	9.00	8.25	8.25	8.25
Resource Bureau:				
Resource Manager	0.50	0.00	0.00	0.00
Total Resource Bureau	0.50	0.00	0.00	0.00
Sanitation:				
Collection Foreman	3.00	3.00	3.00	3.00
Collections Supervisor	1.00	1.00	1.00	1.00
Equipment Operator	18.00	16.00	16.00	16.00

1997 BUDGET PLAN

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
Recycling Operators	0.00	2.00	2.00	2.00
Sanitation Services Dispatcher	1.00	1.00	1.00	1.00
Sanitation Services Superintendent	1.00	0.75	0.75	0.75
Sanitation Serviceworker	34.00	35.00	35.00	35.00
Total Sanitation	58.00	58.75	58.75	58.75
<i>Service Director's Office:</i>				
Deputy Service Director	2.00	2.00	2.00	2.00
Executive Assistant	1.00	1.00	1.00	1.00
Operations Research Analyst	0.00	1.00	1.00	1.00
Operations Research Manager	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Service Director	1.00	1.00	1.00	1.00
Total Service Director's Office	6.00	7.00	7.00	7.00
<i>Sewer Maintenance:</i>				
Account Clerk	2.00	2.00	2.00	2.00
Civil Engineer	0.00	1.00	1.00	1.00
Custodian	1.00	1.00	1.00	1.00
Engineering Technician	1.00	1.00	0.00	2.00
Equipment Mechanic	3.00	3.00	2.00	3.00
Equipment Mechanic Foreman	0.00	1.00	1.00	1.00
Equipment Operator	5.00	5.00	5.00	4.00
Equipment Service Worker	1.00	1.00	1.00	1.00
Garage Attendant	1.00	0.00	0.00	0.00
Maintenance Repairer	1.00	1.00	1.00	1.00
Master Equipment Operator	0.00	0.00	0.00	1.00
Plant Electrician	1.00	1.00	1.00	1.00
Pumping System Maintenance Foreman	1.00	1.00	1.00	1.00
Pumping System Mechanic	5.00	5.00	6.00	5.00
Secretary	1.50	1.50	1.50	1.50
Sewer Cleaning Foreman	1.00	1.00	0.00	0.00
Sewer Maintenance Dispatcher	4.00	4.00	4.00	4.00
Sewer Maintenance Foreman	5.00	4.00	6.00	6.00
Sewer Maintenance Superintendent	1.00	0.00	1.00	1.00
Sewer Maintenance Supervisor	4.00	4.00	4.00	4.00
Sewer Maintenance Worker	27.00	24.00	28.00	31.00
Sewer Service Worker	17.00	17.00	14.00	21.00
Sewer Telemonitoring Technician	2.00	2.00	3.00	3.00
Storekeeper	1.00	1.00	1.00	1.00
Water & Sewer Systems Manager	0.50	0.50	0.50	0.50
Total Sewer Maintenance	86.00	82.00	85.00	97.00

1997 BUDGET PLAN

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
Sewer - WPC				
Civil Engineer	1.00	1.00	0.00	1.00
Engineering Technician	1.00	1.00	1.00	0.00
Environmental Services Aide	0.00	2.00	1.00	2.00
Equipment Operator	0.00	1.00	1.00	1.00
Facilities Maintenance Foreman	1.00	1.00	1.00	1.00
Lab Analyst	3.00	1.00	1.00	1.00
Lab Analyst Wastewater	8.00	9.00	9.00	9.00
Machinist	1.00	0.00	0.00	0.00
Maintenance Repairer	2.00	2.00	2.00	2.00
Plant Electrician	3.00	2.00	3.00	3.00
Secretary	3.00	2.00	3.00	2.00
Senior Engineer	0.00	1.00	1.00	1.00
Storekeeper	1.00	1.00	1.00	1.00
Stores Clerk	2.00	2.00	2.00	3.00
Treatment Plant Mechanic	9.00	10.00	9.00	9.00
Treatment Plant Utilityworker	30.00	27.00	25.00	25.00
Wastewater Plant Lead Operator	0.00	11.00	11.00	11.00
Wastewater Plant Maintenance Foreman	3.00	2.00	2.00	3.00
Wastewater Plant Maintenance Supervisor	1.00	1.00	1.00	1.00
Wastewater Plant Operations Foreman	6.00	6.00	6.00	6.00
Wastewater Plant Operations Supervisor	2.00	2.00	2.00	2.00
Wastewater Plant Operator	31.00	21.00	21.00	21.00
Wastewater Plant Superintendent	1.00	0.00	1.00	1.00
Wastewater Quality Coordinator	1.00	1.00	1.00	1.00
Water Pollution Control Manager	1.00	1.00	1.00	1.00
Total Sewer - WPC	111.00	108.00	106.00	108.00
Street & Highway Lighting:				
Civil Engineer	1.00	1.00	1.00	1.00
Total Street & Highway Lighting	1.00	1.00	1.00	1.00
Street Cleaning:				
Broommaker -Equipment Operator	1.00	1.00	1.00	1.00
Equipment Operator	19.00	19.00	19.50	19.50
Landscaper	2.00	2.00	2.00	2.00
Master Equipment Operator	2.00	2.00	1.00	1.00
Public Works Supervisor	1.00	1.00	1.00	1.00
Semi-Skilled Laborer	9.00	9.00	9.00	9.00
Street Cleaning Foreman	3.00	3.00	3.00	3.00
Street Cleaning Superintendent	1.00	1.00	1.00	1.00
Total Street Cleaning	38.00	38.00	37.50	37.50

1997 BUDGET PLAN

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
Water Bureau Administration:				
Civil Engineer	1.00	1.00	1.00	0.00
Public Utilities Manager	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	2.00	2.00
Total Water Bureau Administration	4.00	4.00	4.00	3.00
Water Distribution:				
Account Clerk	1.00	1.00	1.00	1.00
Blacksmith Welder	1.00	1.00	1.00	1.00
Building Permits Supervisor	0.00	1.00	1.00	1.00
Consumer Services Clerk	2.00	2.00	2.00	2.00
Custodian	1.00	1.00	1.00	1.00
Domestic Meter Reading Supervisor	1.00	1.00	1.00	1.00
Domestic Meter Route Foreman	1.00	1.00	1.00	1.00
Domestic Meter Service Foreman	1.00	1.00	0.00	1.00
Domestic Meter Worker	12.00	12.00	12.00	15.00
Engineering Aide	1.00	1.00	1.00	1.00
Equipment Mechanic	0.00	2.00	3.00	2.00
Equipment Mechanic Foreman	1.00	1.00	1.00	1.00
Equipment Operator	8.00	8.00	9.00	10.00
Equipment Serviceworker	2.00	3.00	2.00	3.00
Facilities Maintenance Foreman	1.00	1.00	1.00	1.00
Industrial Meter Foreman	1.00	1.00	1.00	1.00
Industrial Meterworker	6.00	6.00	7.00	10.00
Laborer	1.00	1.00	1.00	1.00
Maintenance Repairer	3.00	3.00	3.00	3.00
Master Equipment Mechanic	4.00	2.00	0.00	2.00
Plant Electrician	1.00	2.00	2.00	2.00
Pumping System Maintenance Foreman	1.00	1.00	1.00	1.00
Pumping System Mechanic	1.00	0.00	0.00	0.00
Secretary	2.50	2.50	2.50	2.50
Storekeeper	1.00	0.00	1.00	1.00
Stores Clerk	1.00	1.00	1.00	1.00
Utilities Operations Assistant	1.00	1.00	1.00	1.00
Water & Sewer Systems Manager	0.50	0.50	0.50	0.50
Water Customer Serviceworker	13.00	13.00	13.00	14.00
Water Distribution Crew Leader	14.00	12.00	14.00	15.00
Water Distribution Dispatcher	5.00	5.00	5.00	5.00
Water Distribution Foreman	10.00	9.00	9.00	9.00
Water Distribution Superintendent	1.00	1.00	1.00	1.00
Water Distribution Supervisor	3.00	3.00	2.00	3.00
Water Maintenance Worker	41.00	40.00	39.00	42.00
Water Meter Supervisor	0.00	1.00	0.00	1.00
Total Water Distribution	144.00	142.00	141.00	158.00

1997 BUDGET PLAN

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
Water Supply:				
Equipment Operator	5.00	5.00	5.00	5.00
Facilities Maintenance Foreman	1.00	1.00	1.00	1.00
Forestry Crew Leader	0.00	1.00	1.00	1.00
Forestry Worker	2.00	1.00	1.00	2.00
Lab Analyst Water	5.00	5.00	5.00	5.00
Maintenance Repairer	1.00	1.00	1.00	1.00
Master Equipment Operator	0.00	1.00	0.00	1.00
Plant Electrician	2.00	2.00	2.00	2.00
Recreation Supervisor	1.00	1.00	1.00	1.00
Secretary	2.00	1.00	1.00	2.00
Semi-Skilled Laborer	4.00	4.00	4.00	4.00
Treatment Plant Mechanic	2.00	2.00	2.00	2.00
Treatment Plant Utilityworker	3.00	3.00	3.00	3.00
Water Plant Maintenance Supervisor	1.00	1.00	1.00	1.00
Water Plant Operations Foreman	5.00	5.00	5.00	5.00
Water Plant Operator	15.00	15.00	14.00	16.00
Water Plant Superintendent	1.00	1.00	1.00	1.00
Water Supply Maintenance Foreman	2.00	2.00	1.00	2.00
Water Supply Manager	1.00	1.00	1.00	1.00
Watershed Assistant Superintendent	1.00	1.00	1.00	1.00
Watershed Chief Ranger	1.00	1.00	0.00	1.00
Watershed Property Maintenance Worker	5.00	5.00	4.00	5.00
Watershed Ranger	7.00	7.00	7.00	7.00
Watershed Ranger Supervisor	1.00	1.00	1.00	1.00
Watershed Superintendent	1.00	1.00	1.00	1.00
Total Water Supply	69.00	69.00	64.00	72.00
Water Utilities Services:				
Account Clerk	13.00	14.00	13.00	17.00
Accounts Analyst	1.00	1.00	1.00	1.00
Assistant Law Director	1.00	1.00	1.00	1.00
Cashier	3.00	3.00	2.00	3.00
Civil Engineer	4.00	4.00	5.00	4.00
Clerk	1.00	1.00	1.00	1.00
Consumer Services Clerk	16.00	19.00	20.00	21.00
Drafter	3.00	3.00	3.00	3.00
Electrical Engineer	1.00	0.00	0.00	1.00
Engineering Project Coordinator	1.00	1.00	1.00	1.00
Engineering Technician	21.00	20.00	22.00	22.00
Enterprise Accounting Manager	1.00	0.00	0.00	0.00
Industrial Pretreatment Engineer	1.00	1.00	1.00	1.00
Mechanical Engineer	0.00	0.00	0.00	1.00
Secretary	7.00	7.00	6.00	7.00

1997 BUDGET PLAN

By Department:	As of 12/31/94	As of 12/31/95	As of 12/31/96	Budget 1997
Survey Party Chief	0.00	1.00	1.00	1.00
Surveyor	1.00	1.00	1.00	1.00
Surveyor Aide	0.00	3.00	2.00	2.00
Utilities Analyst	3.00	3.00	3.00	3.00
Utilities Deputy Engineer	1.00	1.00	1.00	1.00
Utilities Engineer	1.00	1.00	1.00	1.00
Utilities Field Supervisor	1.00	1.00	1.00	1.00
Utilities Office Manager	1.00	1.00	1.00	1.00
Utilities Office Supervisor	4.00	4.00	4.00	4.00
Utilities Services Manager	1.00	1.00	1.00	1.00
Total Water Utilities Services	87.00	92.00	92.00	100.00
TOTAL PUBLIC SERVICE	978.00	980.00	972.00	1043.00
GRAND TOTAL	2,627.00	2,673.00	2,637.00	2,772.00

1997 BUDGET PLAN

1997 GENERAL FUND GROSS EXPENDITURES

<u>DEPARTMENTAL UNIT</u>	<u>BUDGETED EXPENDITURES</u>	<u>PERCENTAGE OF TOTAL</u>
Police	\$ 35,616,760	29.09
Fire	24,416,360	19.96
Public Service	20,462,100	16.73
Public Safety	14,030,030	11.47
Public Health	6,360,860	5.20
City-wide Administration	3,284,350	2.69
Law	3,190,900	2.61
Judges	2,718,330	2.22
Mayor's Office	2,318,090	1.90
Clerk of Court	2,176,940	1.78
Finance	2,098,080	1.72
Civil Service	1,458,470	1.19
Highway Maintenance Subsidy	2,000,000	1.64
Planning	1,120,150	0.92
Legislative	706,010	0.58
Airport Subsidy	<u>362,000</u>	<u>0.30</u>
TOTAL GENERAL FUND EXPENDITURES	<u>\$122,319,430</u>	<u>100.00%</u>

COMPARATIVE SUMMARY OF GENERAL FUND GROSS EXPENDITURES

	<u>ACTUAL</u>					<u>BUDGETED</u>
	<u>1992</u>	<u>1993</u>	<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>
Police	\$ 28,947,648	\$ 30,689,330	\$ 32,321,989	\$ 33,817,924	\$ 35,221,167	\$ 35,616,760
Public Service	20,622,093	21,737,281	24,092,231	23,526,138	22,551,658	22,824,100
Fire	19,496,193	20,845,600	22,672,934	23,164,921	23,476,815	24,416,360
Public Safety	5,659,358	5,621,553	6,277,106	8,920,610	12,465,499	14,030,030
Public Health	4,763,689	5,021,902	5,345,587	5,593,971	5,975,709	6,360,860
Law	2,506,945	2,523,726	2,510,175	2,791,388	2,802,230	3,190,900
Judges	2,174,133	2,230,101	2,323,651	2,365,608	2,483,658	2,718,330
City-wide Administration	2,161,564	2,225,530	2,286,191	2,088,000	2,324,169	3,284,350
Mayor's Office	1,448,522	1,647,839	1,746,364	1,888,194	2,107,112	2,318,090
Clerk of Courts	1,763,552	1,674,342	1,812,636	1,890,696	2,001,350	2,176,940
Finance	1,557,397	1,529,753	1,554,785	1,673,655	1,819,611	2,098,080
Civil Service	1,242,009	1,375,394	1,290,349	1,365,487	1,360,101	1,458,470
Planning	986,144	1,006,567	986,515	1,041,067	1,082,851	1,120,150
Legislative	<u>577,127</u>	<u>567,783</u>	<u>579,054</u>	<u>630,899</u>	<u>662,422</u>	<u>706,010</u>
GENERAL FUND TOTAL EXPENDITURES	<u>\$ 93,906,374</u>	<u>\$ 98,696,701</u>	<u>\$105,799,567</u>	<u>\$110,758,558</u>	<u>\$116,334,352</u>	<u>\$122,319,430</u>

Civil Service Commission

CIVIL SERVICE

DESCRIPTION OF THE DEPARTMENT:

The Civil Service (Personnel) Department works under the directions of the Civil Service Commission. The Civil Service Commission is a three-member commission appointed by the Mayor with the consent of Council. No more than two members shall be of the same political party. The commissioners serve for six-year staggered terms.

The commission designates one of its members as president and appoints a personnel director. The director serves for a term of three years, subject to reappointment. Through the Civil Service process, the director appoints all employees of the Personnel Department. The director carries out the executive and administrative responsibilities of the department.

1997 Goals

1. Implement the previously piloted Disability Claims Management Program providing training for managers and researching the feasibility of a transitional duty policy.
2. Revise, update and publish the City's Departmental Organization Charts.
3. Conduct an entrance level Firefighter/Medic recruitment and selection program.
4. Implement the changes required by HB 107 to contract with a managerial case organization to provide medical management of injured workers.
5. Conduct an area wide pay survey for professional, technical and office support, job classifications to determine the City's relative position in the market place.

1996 Accomplishments

1. In addition to recruiting at 13 colleges and universities, the Personnel Department developed a Jobs Hot-Line. Citizens are now able to call 375-2723 to receive information about available City positions.
2. The Employee Benefits division implemented an Employee Benefits Orientation Program for newly hired permanent full time employees.
3. Conducted 501 pre-employment drug and alcohol tests for safety sensitive positions.
4. Provided training for 150 managers and supervisors on the federally mandated Family and Medical Leave Act.
5. Administered a Police Officer entrance exam for 1,194 candidates.

CIVIL SERVICE

DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
Civil Service	1,290,350	1,365,487	1,360,103	1,458,470
Total	1,290,350	1,365,487	1,360,103	1,458,470

CIVIL SERVICE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
Personal Services				
Salaries and Wages	879,341	907,657	948,487	1,011,320
Employee Benefits	328,329	364,171	328,437	365,710
<u>Total - Personal Services</u>	<u>1,207,670</u>	<u>1,271,828</u>	<u>1,276,924</u>	<u>1,377,030</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	8,429	7,511	8,036	8,300
Contractual Services	16,290	16,801	13,782	14,500
Maintenance	8,164	4,370	4,313	6,500
Interfund Charges	18,659	25,228	26,396	23,150
All other	17,672	25,068	23,226	20,200
<u>Total - Discretionary</u>	<u>69,214</u>	<u>78,978</u>	<u>75,753</u>	<u>72,650</u>
Non-Discretionary				
Utilities	7,868	5,251	6,323	5,700
All other	1,089	1,619	1,103	3,090
<u>Total - Non-Discretionary</u>	<u>8,957</u>	<u>6,870</u>	<u>7,426</u>	<u>8,790</u>
<u>Total Operations and Maintenance</u>	<u>78,171</u>	<u>85,848</u>	<u>83,179</u>	<u>81,440</u>
Capital Outlay	4,509	7,811		
<u>GRAND TOTAL</u>	<u>1,290,350</u>	<u>1,365,487</u>	<u>1,360,103</u>	<u>1,458,470</u>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1997

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	1,377,030	81,440		1,458,470
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<u>Total</u>	<u>1,377,030</u>	<u>81,440</u>		<u>1,458,470</u>

CIVIL SERVICE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
General Fund	1,290,350	1,365,487	1,360,103	1,458,470
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
	<hr/>	<hr/>	<hr/>	<hr/>
Total	1,290,350	1,365,487	1,360,103	1,458,470

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	<u>1994 Actual Employees</u>	<u>1995 Actual Employees</u>	<u>1996 Actual Employees</u>	<u>1997 Original Employees</u>
General Fund	23.00	27.00	27.00	28.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
	<hr/>	<hr/>	<hr/>	<hr/>
Total	23.00	27.00	27.00	28.00

CIVIL SERVICE

Department: Civil Service
Division: Civil Service

Description of Divisional Function:

The Civil Service Department is responsible to the three member Civil Service Commission. This Commission is appointed by the Mayor and is approved by Council. The Personnel Director and his staff work under the policies set by the commission. The role of this department is to classify positions, establish pay ranges, recruit, test, administer employee benefits, and keep all personnel records and files

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	879,341	907,657	948,487	1,011,320
Employee Benefits	328,329	364,171	328,437	365,710
<u>Total - Personal Services</u>	1,207,670	1,271,828	1,276,924	1,377,030
Operations and Maintenance				
Discretionary	69,214	78,978	75,753	72,650
Non-Discretionary	8,957	6,870	7,426	8,790
<u>Total Operations and Maintenance</u>	78,171	85,848	83,179	81,440
Capital Outlay	4,509	7,811		
 GRAND TOTAL	<u>1,290,350</u>	<u>1,365,487</u>	<u>1,360,103</u>	<u>1,458,470</u>

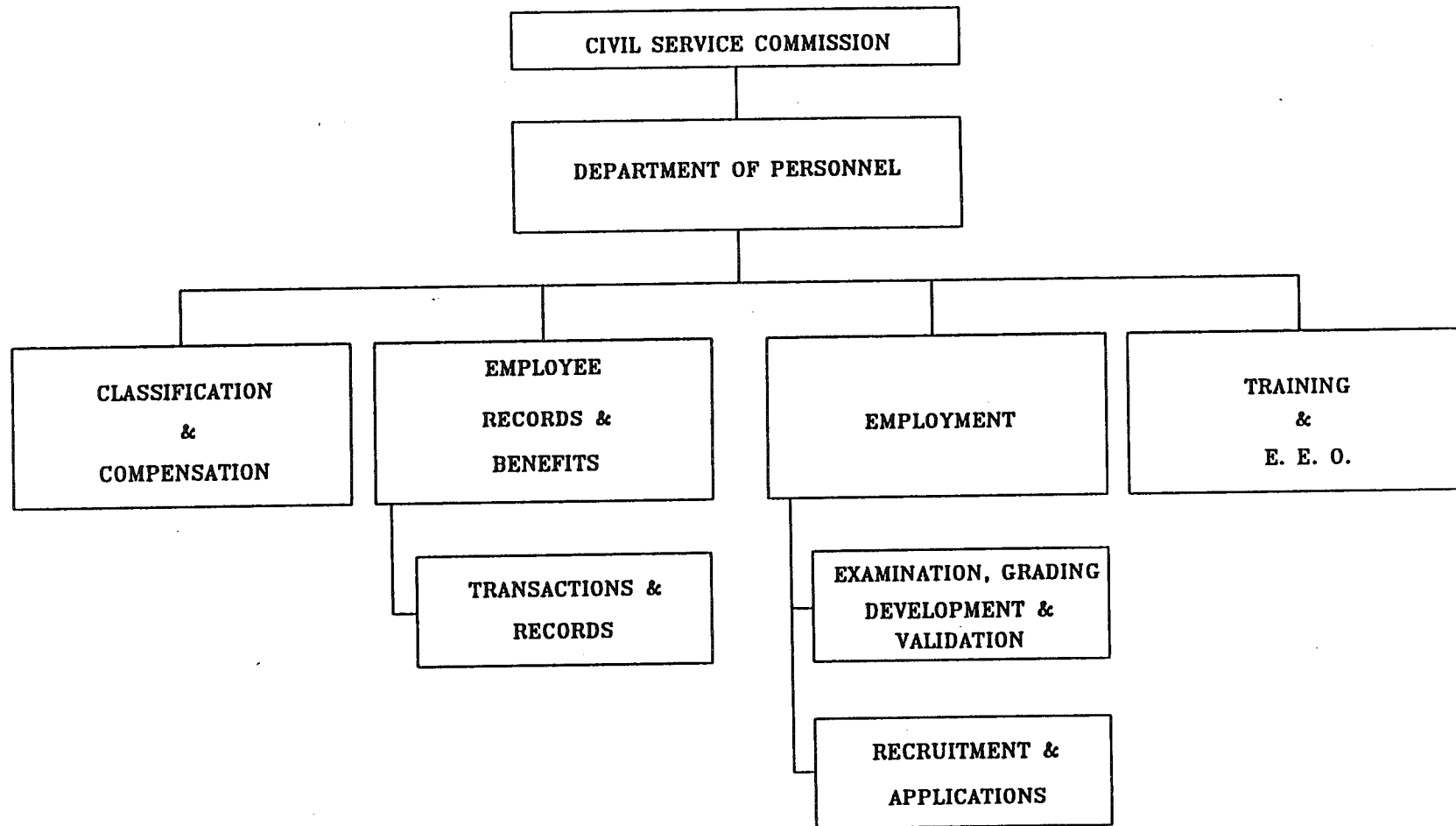
SOURCES OF FUNDS:

General Fund	1,290,350	1,365,487	1,360,103	1,458,470
 Total	1,290,350	1,365,487	1,360,103	1,458,470

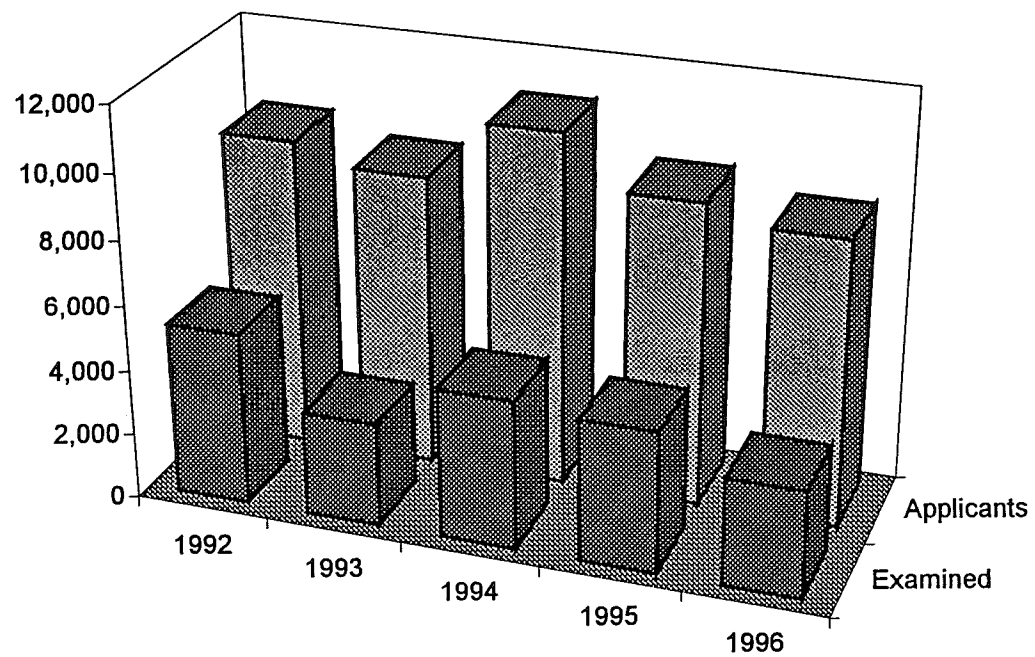
DIVISION BUDGETED POSITIONS:

Full-Time	23.00	27.00	27.00	28.00
Part-Time	4.00	1.00	2.00	1.00
 Total	27.00	28.00	29.00	29.00

Personnel Department



**NUMBER OF APPLICATIONS PROCESSED
COMPARED TO NUMBER OF APPLICANTS EXAMINED**



Finance

FINANCE

DESCRIPTION OF THE DEPARTMENT:

The Department of Finance is responsible for installation, supervision and control of all the accounts of the City of Akron. The department is also responsible for examining and auditing all accounts and claims against the City; the custody and disbursement of all money in the City; the collection of licenses, fees, taxes, special assessments, and all other revenues accruing to the City; and control over the issuance of bonds and notes.

In addition, the department annually publishes three important documents: the Annual Budget Plan, the Comprehensive Annual Financial Report, and the City's Annual Informational Statement. The Finance Department also publishes official statements for each bond and note issue.

The department also provides the purchasing functions for all City departments and central computer operations.

1997 Goals

1. Assist Inventure Place in securing financing.
2. Work with Employee Benefits and Labor Relations to select an HMO option for City employees.
3. Implementation of the City's new on-line accounting system.
4. Work with Public Utilities in the development and installation of an on-line integrated Utility Billing Application.
5. Continue to oversee citywide personal computer maintenance and continue staff education in Windows NT, UNIX, Oracle, Internet and other related areas.
6. Provide two-way communication (via the Internet) of general information related to Akron's Municipal Income Tax.
7. Investigate the feasibility, and possible implementation of electronic fund transfers and electronic filing of income tax forms.

1996 Accomplishments

1. Selected SCT (Systems and Computer Technology Corporation) as the software vendor for the City's new financial accounting system. Testing of the new system was completed with implementation set for January 1, 1997.
2. Finalized a settlement with OWDA regarding the RES lawsuit. The City was released from \$43 million in debt obligations in exchange for a payment of \$3.1 million in principal.
3. Completed financing of the stadium project with the issuance of \$28 million in capital appreciation certificates of participation. The City also received a grant from the Ohio Arts and Sports Facilities Commission for \$5.8 million.
4. The City ended 1996 with a general fund balance of \$1,554,429 representing an increase of nearly \$84,000 over 1995's ending fund balance.
5. Installed new E-mail and AFS users to the City Network. There are now approximately 450 personnel connected.

FINANCE

DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
Administration	323,534	333,275	459,652	533,808
Audit and Budget	345,656	400,096	421,593	479,250
City-Wide Administration	2,286,191	2,088,000	2,324,169	3,284,350
General Accounting	520,448	536,805	569,054	654,120
Management Information Systems	3,035,604	3,413,371	2,774,177	2,581,390
Purchasing	1,138,930	1,536,738	1,799,532	2,177,200
Taxation	78,192,505	83,121,297	87,496,945	91,002,150
Treasury	11,140,300	11,525,455	12,150,066	13,101,280
 Total	 96,983,168	 102,955,037	 107,995,188	 113,813,548

FINANCE

DETAILED SUMMARY OF EXPENDITURES - BY SPENDING CATEGORY

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
Personal Services				
Salaries and Wages	3,004,464	3,292,489	3,543,934	3,847,080
Employee Benefits	1,095,828	1,168,939	1,279,484	1,501,960
<u>Total - Personal Services</u>	<u>4,100,292</u>	<u>4,461,428</u>	<u>4,823,418</u>	<u>5,349,040</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	541,525	698,053	879,752	938,110
Contractual Services	2,329,859	2,238,323	1,584,800	1,709,100
Maintenance	247,409	385,522	423,282	406,290
Interfund Charges	1,364,777	1,491,808	1,558,485	1,681,310
All other	76,528,089	81,400,442	85,908,595	90,248,150
<u>Total - Discretionary</u>	<u>81,011,659</u>	<u>86,214,148</u>	<u>90,354,914</u>	<u>94,982,960</u>
Non-Discretionary				
Utilities	21,194	23,290	26,304	23,420
All other	11,684,784	11,878,362	12,629,913	13,253,238
<u>Total - Non-Discretionary</u>	<u>11,705,978</u>	<u>11,901,652</u>	<u>12,656,217</u>	<u>13,276,658</u>
<u>Total Operations and Maintenance</u>	<u>92,717,637</u>	<u>98,115,800</u>	<u>103,011,131</u>	<u>108,259,618</u>
Capital Outlay	165,240	377,809	160,639	204,890
<u>GRAND TOTAL</u>	<u>96,983,169</u>	<u>102,955,037</u>	<u>107,995,188</u>	<u>113,813,548</u>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1997

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	1,888,700	3,477,440	16,290	5,382,430
Internal Service Fund	1,224,600	2,956,860	10,000	4,191,460
Enterprise Fund				
Special Revenue Fund	1,657,650	89,470,528	120,100	91,248,278
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund	578,090	12,354,790	58,500	12,991,380
<u>Total</u>	<u>5,349,040</u>	<u>108,259,618</u>	<u>204,890</u>	<u>113,813,548</u>

FINANCE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
General Fund	3,840,976	3,761,655	4,143,780	5,382,430
Internal Service Fund	3,719,776	4,458,487	4,044,922	4,191,460
Enterprise Fund				
Special Revenue Fund	78,347,324	83,286,219	87,725,873	91,248,278
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund	11,075,091	11,448,675	12,080,613	12,991,380
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Total	96,983,167	102,955,036	107,995,188	113,813,548

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	<u>1994 Actual Employees</u>	<u>1995 Actual Employees</u>	<u>1996 Actual Employees</u>	<u>1997 Original Employees</u>
General Fund	34.52	34.47	34.98	39.22
Internal Service Fund	25.00	22.00	22.50	25.50
Enterprise Fund				
Special Revenue Fund	35.00	40.00	40.00	41.00
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund	12.48	11.53	11.52	12.28
	<hr/>	<hr/>	<hr/>	<hr/>
Total	107.00	108.00	109.00	118.00

FINANCE

Department: Finance
Division: Administration

Description of Divisional Function:
 Supervision of departmental financial activities.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	115,187	123,325	172,710	219,800
Employee Benefits	<u>33,727</u>	<u>33,610</u>	<u>41,696</u>	<u>68,880</u>
<u>Total - Personal Services</u>	148,914	156,935	214,406	288,680
Operations and Maintenance				
Discretionary	40,779	56,916	118,011	85,860
Non-Discretionary	<u>29,294</u>	<u>28,717</u>	<u>27,394</u>	<u>41,968</u>
<u>Total Operations and Maintenance</u>	70,073	85,633	145,405	127,828
Capital Outlay	104,547	90,707	99,841	117,300
 GRAND TOTAL	 <u><u>323,534</u></u>	 <u><u>333,275</u></u>	 <u><u>459,652</u></u>	 <u><u>533,808</u></u>

SOURCES OF FUNDS:

General Fund	168,715	180,101	242,423	287,680
Special Revenue Fund	<u>154,819</u>	<u>153,173</u>	<u>217,229</u>	<u>246,128</u>
 Total	323,534	333,274	459,652	533,808

DIVISION BUDGETED POSITIONS:

Full-Time	2.00	2.00	3.00	4.00
Part-Time	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
 Total	3.00	3.00	4.00	5.00

FINANCE

Department: Finance
Division: Audit and Budget

Description of Divisional Function:

Prepare financial statements in accordance with generally accepted accounting principles, audit various city departments, and prepare operating expenditure budgets.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	252,733	283,536	297,834	331,840
Employee Benefits	80,623	86,449	93,246	113,320
<u>Total - Personal Services</u>	333,356	369,985	391,080	445,160
Operations and Maintenance				
Discretionary	11,600	20,241	28,111	28,360
Non-Discretionary	700	506	633	730
<u>Total Operations and Maintenance</u>	12,300	20,747	28,744	29,090
Capital Outlay		9,365	1,770	5,000
 GRAND TOTAL	 <u>345,656</u>	 <u>400,097</u>	 <u>421,594</u>	 <u>479,250</u>

SOURCES OF FUNDS:

General Fund	345,656	400,096	421,593	479,250
Special Revenue Fund				
 Total	 345,656	 400,096	 421,593	 479,250

DIVISION BUDGETED POSITIONS:

Full-Time	6.50	7.50	6.50	7.50
Part-Time				
 Total	 6.50	 7.50	 6.50	 7.50

FINANCE

Department: Finance
Division: City-Wide Administration

Description of Divisional Function:

Provide funding for City-Wide responsibilities outside departmental/divisional control.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages				
Employee Benefits	(531)			
<u>Total - Personal Services</u>	(531)			
Operations and Maintenance				
Discretionary	1,545,058	1,504,319	1,651,230	2,475,900
Non-Discretionary	741,665	583,680	672,939	808,450
<u>Total Operations and Maintenance</u>	2,286,723	2,087,999	2,324,169	3,284,350
Capital Outlay				
 GRAND TOTAL	 <u>2,286,192</u>	 <u>2,087,999</u>	 <u>2,324,169</u>	 <u>3,284,350</u>

SOURCES OF FUNDS:

General Fund	2,286,191	2,088,000	2,324,169	3,284,350
 Total	 2,286,191	 2,088,000	 2,324,169	 3,284,350

DIVISION BUDGETED POSITIONS:

Full-Time				
Part-Time				
 Total	 _____	 _____	 _____	 _____

FINANCE

Department: Finance
Division: General Accounting

Description of Divisional Function:

Provide control over accounts and financial records. Responsible for the disbursements of all public moneys in the City.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
DIVISION EXPENDITURES:				
Personal Services				
Salaries and Wages	356,731	373,814	400,637	441,480
Employee Benefits	<u>136,625</u>	<u>139,070</u>	<u>148,394</u>	<u>179,010</u>
<u>Total - Personal Services</u>	493,356	512,884	549,031	620,490
Operations and Maintenance				
Discretionary	23,247	20,214	18,897	28,300
Non-Discretionary	<u>567</u>	<u>770</u>	<u>1,125</u>	<u>830</u>
<u>Total Operations and Maintenance</u>	23,814	20,984	20,022	29,130
Capital Outlay	3,278	2,938		4,500
 GRAND TOTAL	 <u><u>520,448</u></u>	 <u><u>536,806</u></u>	 <u><u>569,053</u></u>	 <u><u>654,120</u></u>

SOURCES OF FUNDS:

General Fund	520,448	536,805	569,054	654,120
 Total	 520,448	 536,805	 569,054	 654,120

DIVISION BUDGETED POSITIONS:

Full-Time	13.50	13.50	14.50	14.50
Part-Time	<u> </u>	<u> </u>	<u> </u>	<u> </u>
 Total	 13.50	 13.50	 14.50	 14.50

FINANCE

Department: Finance
Division: Management Information Systems

Description of Divisional Function:

Responsible for all data processing and computer operations of the City.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	597,372	701,410	771,851	809,400
Employee Benefits	198,175	229,877	223,840	287,890
<u>Total - Personal Services</u>	795,547	931,287	995,691	1,097,290
Operations and Maintenance				
Discretionary	1,968,369	1,985,346	1,490,377	1,387,260
Non-Discretionary	247,186	246,455	249,425	86,840
<u>Total Operations and Maintenance</u>	2,215,555	2,231,801	1,739,802	1,474,100
Capital Outlay	24,502	250,282	38,684	10,000
 GRAND TOTAL	 <u>3,035,604</u>	 <u>3,413,370</u>	 <u>2,774,177</u>	 <u>2,581,390</u>

SOURCES OF FUNDS:

Internal Service Fund	3,035,604	3,413,371	2,774,177	2,581,390
 Total	 3,035,604	 3,413,371	 2,774,177	 2,581,390

DIVISION BUDGETED POSITIONS:

Full-Time	22.00	20.00	19.00	22.00
Part-Time	_____	_____	_____	1.00
 Total	 22.00	 20.00	 19.00	 23.00

FINANCE

Department: Finance
Division: Purchasing

Description of Divisional Function:

Requisition and purchase of supplies and materials and contract administration. Also includes the City-wide copy center, City-wide mailing operation, and the Central Storeroom.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	344,736	367,472	391,521	428,120
Employee Benefits	134,645	142,300	144,858	175,340
<u>Total - Personal Services</u>	<u>479,381</u>	<u>509,772</u>	<u>536,379</u>	<u>603,460</u>
Operations and Maintenance				
Discretionary	620,636	993,646	1,218,733	1,534,540
Non-Discretionary	27,713	27,338	29,822	36,110
<u>Total Operations and Maintenance</u>	<u>648,349</u>	<u>1,020,984</u>	<u>1,248,555</u>	<u>1,570,650</u>
Capital Outlay	11,200	5,983	14,599	3,090
 GRAND TOTAL	 <u>1,138,930</u>	 <u>1,536,739</u>	 <u>1,799,533</u>	 <u>2,177,200</u>

SOURCES OF FUNDS:

General Fund	454,758	491,622	517,087	567,130
Internal Service Fund	684,172	1,045,116	1,270,746	1,610,070
Special Revenue Fund			11,699	
 Total	 <u>1,138,930</u>	 <u>1,536,738</u>	 <u>1,799,532</u>	 <u>2,177,200</u>

DIVISION BUDGETED POSITIONS:

Full-Time	14.00	12.00	13.00	15.00
Part-Time	1.00	1.00	2.00	2.00
 Total	 <u>15.00</u>	 <u>13.00</u>	 <u>15.00</u>	 <u>17.00</u>

FINANCE

Department: Finance
Division: Taxation

Description of Divisional Function:

Collecting, auditing, and accounting of income tax money.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	942,866	1,041,205	1,090,867	1,130,050
Employee Benefits	363,335	389,703	477,075	484,980
<u>Total - Personal Services</u>	1,306,201	1,430,908	1,567,942	1,615,030
Operations and Maintenance				
Discretionary	76,647,975	81,456,763	85,676,500	89,210,720
Non-Discretionary	230,763	229,823	246,758	169,900
<u>Total Operations and Maintenance</u>	76,878,738	81,686,586	85,923,258	89,380,620
Capital Outlay	7,567	3,802	5,745	6,500
 GRAND TOTAL	 <u>78,192,506</u>	 <u>83,121,296</u>	 <u>87,496,945</u>	 <u>91,002,150</u>

SOURCES OF FUNDS:

Special Revenue Fund	78,192,505	83,121,297	87,496,945	91,002,150
 Total	 78,192,505	 83,121,297	 87,496,945	 91,002,150

DIVISION BUDGETED POSITIONS:

Full-Time	35.00	40.00	40.00	40.00
Part-Time	3.00	1.00	1.00	3.00
 Total	 38.00	 41.00	 41.00	 43.00

FINANCE

Department: Finance
Division: Treasury

Description of Divisional Function:

Collect and deposit all city monies; issue and pay City debt; invest funds; and collect tax assessments and licenses.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	394,838	401,727	418,514	486,390
Employee Benefits	<u>149,231</u>	<u>147,930</u>	<u>150,376</u>	<u>192,540</u>
<u>Total - Personal Services</u>	544,069	549,657	568,890	678,930
Operations and Maintenance				
Discretionary	153,994	176,702	153,057	232,020
Non-Discretionary	<u>10,428,090</u>	<u>10,784,364</u>	<u>11,428,120</u>	<u>12,131,830</u>
<u>Total Operations and Maintenance</u>	10,582,084	10,961,066	11,581,177	12,363,850
Capital Outlay	14,147	14,731		58,500
 GRAND TOTAL	 <u><u>11,140,300</u></u>	 <u><u>11,525,454</u></u>	 <u><u>12,150,067</u></u>	 <u><u>13,101,280</u></u>

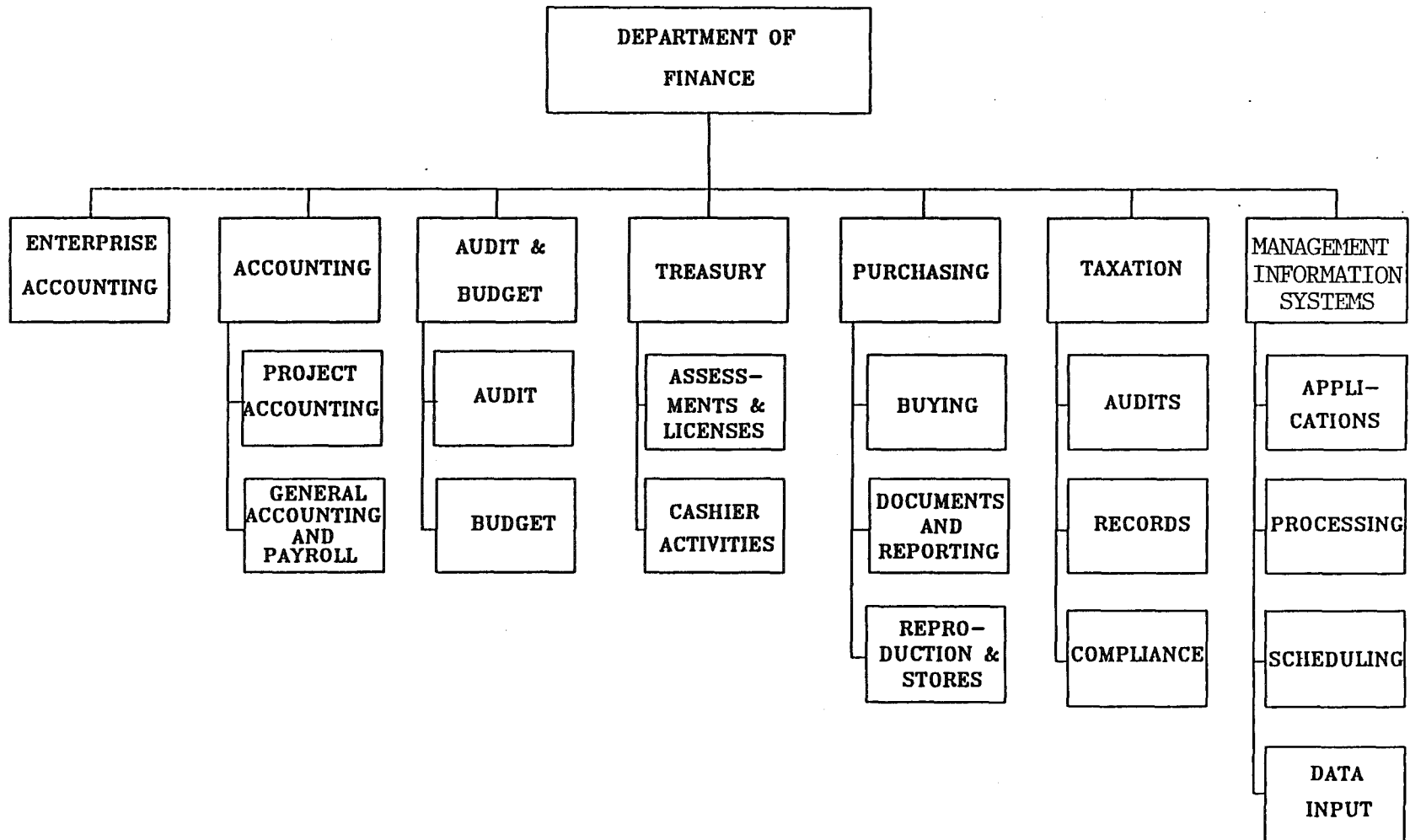
SOURCES OF FUNDS:

General Fund	65,209	65,031	69,453	109,900
Debt Service Fund	11,075,091	11,448,675	12,080,613	12,991,380
Special Revenue Fund		<u>11,749</u>		
 Total	 11,140,300	 11,525,455	 12,150,066	 13,101,280

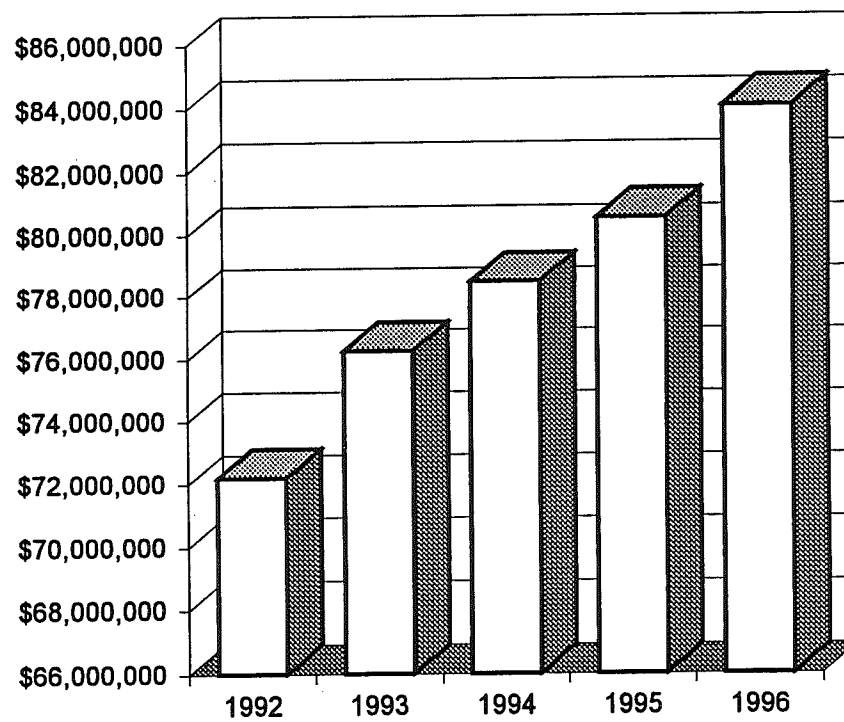
DIVISION BUDGETED POSITIONS:

Full-Time	14.00	13.00	13.00	15.00
Part-Time	<u> </u>	<u> </u>	<u> </u>	<u> </u>
 Total	 14.00	 13.00	 13.00	 15.00

Finance Department



INCOME TAX COLLECTIONS



Fire

FIRE

DESCRIPTION OF THE DEPARTMENT:

By Charter, this is a division within the Department of Public Safety. For Budget purposes, however, this division is treated as a department.

The Fire Department consists of a chief, three deputy chiefs, ten district chiefs, a series of battalion captains, lieutenants and firefighter/medics, and various other non-uniformed personnel necessary for support functions such as clerical staff, hydrant workers and mechanics. The department and the union have adopted a policy of training all new recruits to become both firefighters and paramedics. This allows the formation of combination companies whereby a firefighter/medic can function as both a paramedic and a firefighter. Following are the three subdivisions of the Fire Department and the bureaus within each subdivision:

Special Services Subdivision
Bureau of Emergency Medical Service
Bureau of Fire Prevention
Bureau of Hazardous Materials/Rescue
Bureau of Training

Operations Subdivision
Firefighting Companies

Administrative Subdivision
Bureau of Accounting and Services
Bureau of Communications

1997 Goals

1. To hire 35 new firefighter/medics to fill vacancies.
2. Obtain five mountain bikes and train 24 paramedics as bike/medics to cover special events and select areas.
3. Begin offering Pediatric Advanced Life Support Courses to all paramedics
4. To assist the City Administrator in the implementation and setup of a countywide Emergency Operations Center and to help formulate the Operations Plan for it.

1996 Accomplishments

1. Completed and opened the new fire station in the valley making it possible to hasten the response times into recently annexed communities.
2. Responded to 28,042 calls for medical help, 9,461 calls for fire/rescue help and 83 hazmat calls.
3. Hired eight new firefighter/medics to fill vacancies.

FIRE

DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
E.M.S.	5,719,867	6,971,512	7,102,065	7,065,900
Fire	<u>24,141,492</u>	<u>23,733,706</u>	<u>24,440,428</u>	<u>25,137,360</u>
Total	29,861,359	30,705,218	31,542,493	32,203,260

FIRE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
Personal Services				
Salaries and Wages	18,260,657	18,598,406	19,427,907	20,247,730
Employee Benefits	8,451,613	8,361,327	8,671,739	9,291,130
<u>Total - Personal Services</u>	<u>26,712,270</u>	<u>26,959,733</u>	<u>28,099,646</u>	<u>29,538,860</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	339,148	293,823	368,853	344,700
Contractual Services	187,539	230,394	57,828	178,200
Maintenance	202,136	138,795	128,519	197,000
Interfund Charges	237,124	244,012	284,920	307,000
All other	787,171	1,618,007	1,231,525	911,350
<u>Total - Discretionary</u>	<u>1,753,118</u>	<u>2,525,031</u>	<u>2,071,645</u>	<u>1,938,250</u>
Non-Discretionary				
Utilities	274,765	250,457	258,714	310,750
All other	271,016	292,634	192,540	304,600
<u>Total - Non-Discretionary</u>	<u>545,781</u>	<u>543,091</u>	<u>451,254</u>	<u>615,350</u>
<u>Total Operations and Maintenance</u>	<u>2,298,899</u>	<u>3,068,122</u>	<u>2,522,899</u>	<u>2,553,600</u>
Capital Outlay	850,191	677,362	919,949	110,800
<u>GRAND TOTAL</u>	<u>29,861,360</u>	<u>30,705,217</u>	<u>31,542,494</u>	<u>32,203,260</u>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1996

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	22,994,260	1,358,600	63,500	24,416,360
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	6,544,600	1,195,000	47,300	7,786,900
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<u>Total</u>	<u>29,538,860</u>	<u>2,553,600</u>	<u>110,800</u>	<u>32,203,260</u>

FIRE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
General Fund	22,672,934	23,164,921	23,476,815	24,416,360
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	7,188,425	7,540,297	8,065,678	7,786,900
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
	<hr/>	<hr/>	<hr/>	<hr/>
Total	29,861,359	30,705,218	31,542,493	32,203,260

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	<u>1994 Actual Employees</u>	<u>1995 Actual Employees</u>	<u>1996 Actual Employees</u>	<u>1997 Original Employees</u>
General Fund	333.00	324.00	316.00	326.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	93.00	93.00	94.00	94.00
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
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Total	426.00	417.00	410.00	420.00

FIRE

Department: Fire
Division: Emergency Medical Services

Description of Divisional Function:

This division is responsible for paramedic services in the event of medical emergencies.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	3,693,258	4,085,833	4,330,680	4,511,800
Employee Benefits	1,558,406	1,727,871	1,866,420	2,032,800
<u>Total - Personal Services</u>	5,251,664	5,813,704	6,197,100	6,544,600
Operations and Maintenance				
Discretionary	365,559	969,833	658,969	353,800
Non-Discretionary	102,644	85,354	99,016	120,200
<u>Total Operations and Maintenance</u>	468,203	1,055,187	757,985	474,000
Capital Outlay		102,620	146,980	47,300
 GRAND TOTAL	 <u>5,719,867</u>	 <u>6,971,511</u>	 <u>7,102,065</u>	 <u>7,065,900</u>

SOURCES OF FUNDS:

General Fund		650,000	350,000	
Special Revenue Fund	5,719,867	6,321,512	6,752,065	7,065,900
 Total	 5,719,867	 6,971,512	 7,102,065	 7,065,900

DIVISION BUDGETED POSITIONS:

Full-Time	93.00	93.00	94.00	94.00
Part-Time				
 Total	 93.00	 93.00	 94.00	 94.00

FIRE

Department: Fire
Division: Fire

Description of Divisional Function:

This division is responsible for fighting fires, arson investigation, fire prevention, hydrant repair, vehicle maintenance, and communications.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	14,567,399	14,512,572	15,097,227	15,735,930
Employee Benefits	6,893,207	6,633,456	6,805,319	7,258,330
<u>Total - Personal Services</u>	<u>21,460,606</u>	<u>21,146,028</u>	<u>21,902,546</u>	<u>22,994,260</u>
Operations and Maintenance				
Discretionary	1,387,559	1,555,199	1,412,675	1,584,450
Non-Discretionary	443,136	457,736	352,238	495,150
<u>Total Operations and Maintenance</u>	<u>1,830,695</u>	<u>2,012,935</u>	<u>1,764,913</u>	<u>2,079,600</u>
Capital Outlay	850,191	574,742	772,969	63,500
 GRAND TOTAL	 <u>24,141,492</u>	 <u>23,733,705</u>	 <u>24,440,428</u>	 <u>25,137,360</u>

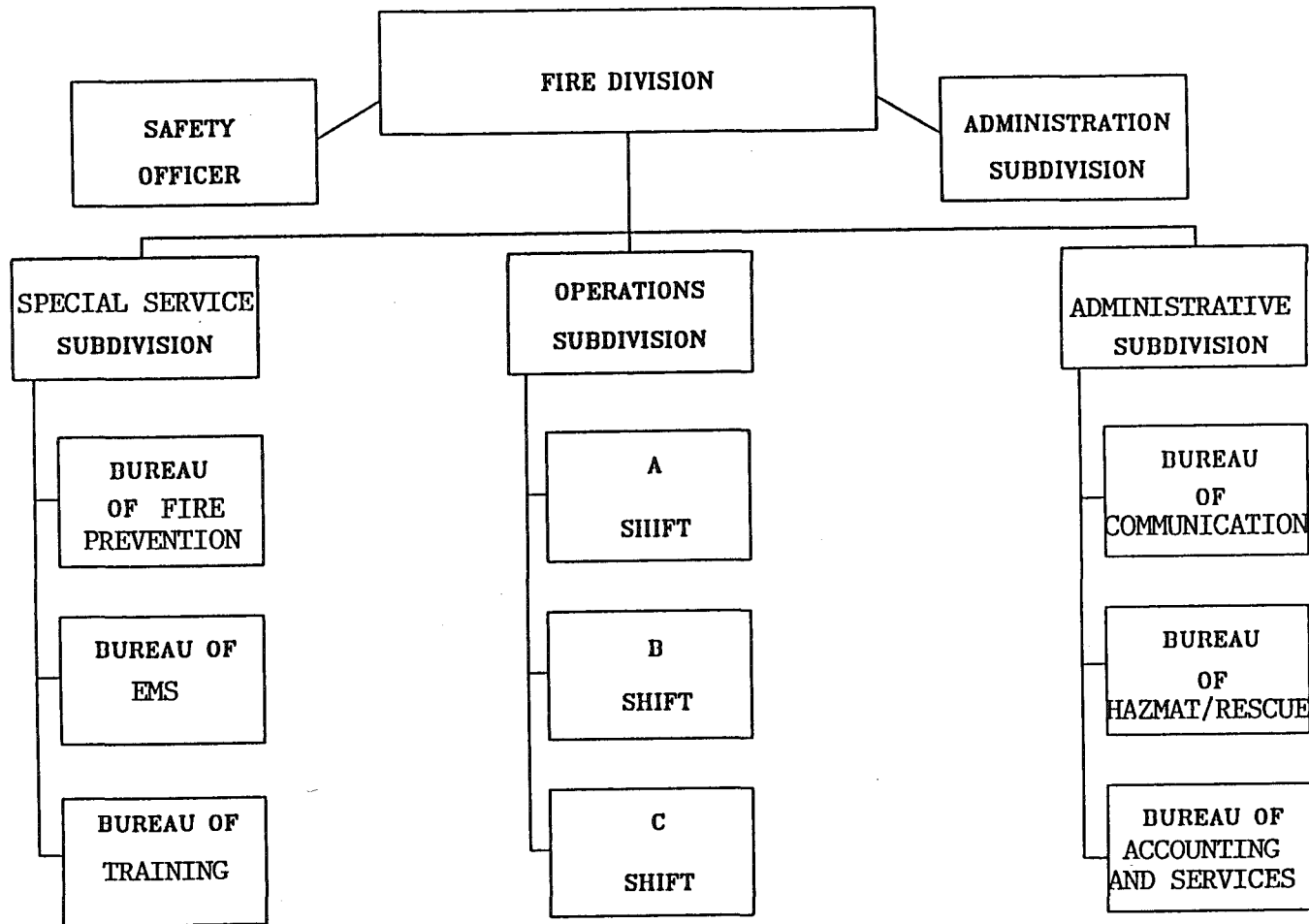
SOURCES OF FUNDS:

General Fund	22,672,934	22,514,921	23,126,815	24,416,360
Special Revenue Fund	1,468,558	1,218,785	1,313,613	721,000
 Total	 24,141,492	 23,733,706	 24,440,428	 25,137,360

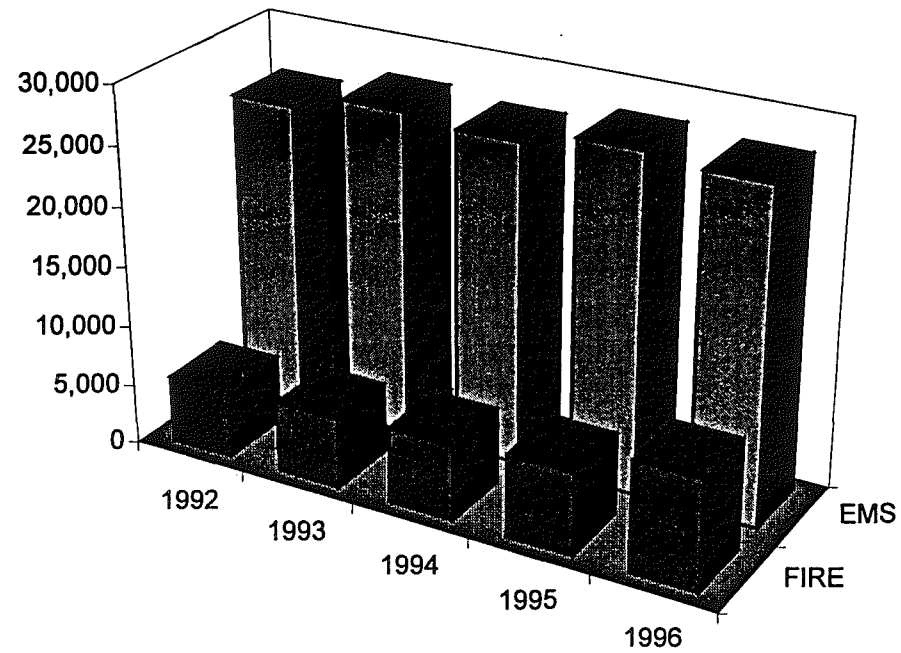
DIVISION BUDGETED POSITIONS:

Full-Time	333.00	324.00	316.00	326.00
Part-Time		1.00	1.00	
 Total	 333.00	 325.00	 317.00	 326.00

Fire Division



**FIRE DEPARTMENT
FIRE & EMS ALARMS**



Law

LAW

DESCRIPTION OF DEPARTMENT:

The Department of Law is made up of a director and a staff of assistant directors, all serving at the pleasure of the Mayor. The department serves as the legal area of the City of Akron, advising and representing the officers and departments of the City. The Law Department is composed of two divisions - Criminal and Civil. The members of the Criminal Division serve as the City's prosecuting attorneys in Municipal Court. The Civil Division employees defend all suits for or on behalf of the City and prepare all contracts, bonds, and other instruments in writing with which the City is concerned.

The Law Department provides written opinions to officials and departments of the City. The Law Department also is responsible for codifying all City ordinances at least once every five years.

Occasionally, the Law Department will call on outside counsel to assist in complex legal matters.

1997 Goals

1. Successfully implement the direct indictment program.
2. Implement a responsive domestic violence program.
3. Continue to improve the quality of legal advice and services provided to the Administration and City Council.
4. Obtain office and waiting room space at the Harold K. Stubbs Justice Center for felony court prosecutors, victims, and witnesses.

1996 Accomplishments

1. Received support from eight University of Akron Interns who worked approximately 700 hours in support of the courtroom prosecutors at no cost to the City.
2. Continued to improve the quality of legal advice and services provided to the Administration and City Council.
3. Provided legal counsel to indigent defendants through contract with the Legal Defender's Office.

LAW

DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
Administration	523,564	511,254	449,751	616,930
Civil	1,037,951	1,163,164	1,269,548	1,430,710
Criminal	811,042	915,777	929,881	951,170
Indigent Defense	<u>137,617</u>	<u>201,192</u>	<u>166,969</u>	<u>192,090</u>
Total	2,510,174	2,791,387	2,816,149	3,190,900

LAW

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
Personal Services				
Salaries and Wages	1,441,469	1,611,044	1,712,815	1,816,330
Employee Benefits	454,401	491,212	531,501	606,930
<u>Total - Personal Services</u>	<u>1,895,870</u>	<u>2,102,256</u>	<u>2,244,316</u>	<u>2,423,260</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	5,808	3,397	4,239	10,110
Contractual Services	159,593	226,920	188,793	211,060
Maintenance	8,894	5,933	5,110	6,400
Interfund Charges	33,642	44,928	53,049	45,940
All other	107,665	105,720	127,655	135,490
<u>Total - Discretionary</u>	<u>315,602</u>	<u>386,898</u>	<u>378,846</u>	<u>409,000</u>
Non-Discretionary				
Utilities	11,979	12,863	13,012	14,000
All other	280,501	262,592	159,106	344,640
<u>Total - Non-Discretionary</u>	<u>292,480</u>	<u>275,455</u>	<u>172,118</u>	<u>358,640</u>
<u>Total Operations and Maintenance</u>	<u>608,082</u>	<u>662,353</u>	<u>550,964</u>	<u>767,640</u>
Capital Outlay	6,223	26,778	20,868	
<u>GRAND TOTAL</u>	<u>2,510,175</u>	<u>2,791,387</u>	<u>2,816,148</u>	<u>3,190,900</u>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1997

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	2,423,260	767,640		3,190,900
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<u>Total</u>	<u>2,423,260</u>	<u>767,640</u>		<u>3,190,900</u>

LAW

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
General Fund	2,510,174	2,791,387	2,802,230	3,190,900
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund			13,919	
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
	<hr/>	<hr/>	<hr/>	<hr/>
Total	2,510,174	2,791,387	2,816,149	3,190,900

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	<u>1994 Actual Employees</u>	<u>1995 Actual Employees</u>	<u>1996 Actual Employees</u>	<u>1997 Original Employees</u>
General Fund	34.00	35.00	37.00	37.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
	<hr/>	<hr/>	<hr/>	<hr/>
Total	34.00	35.00	37.00	37.00

LAW

Department: Law
Division: Administration

Description of Divisional Function:

Oversee the Civil and Criminal Divisions of the department. Provide legal advice to all departments.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	187,573	194,023	201,868	207,340
Employee Benefits	50,886	52,766	53,252	59,560
<u>Total - Personal Services</u>	238,459	246,789	255,120	266,900
Operations and Maintenance				
Discretionary	3,340	1,524	19,351	4,390
Non-Discretionary	281,765	262,941	161,361	345,640
<u>Total Operations and Maintenance</u>	285,105	264,465	180,712	350,030
Capital Outlay			13,919	
 GRAND TOTAL	<u>523,564</u>	<u>511,254</u>	<u>449,751</u>	<u>616,930</u>

SOURCES OF FUNDS:

General Fund	523,564	511,254	435,832	616,930
Special Revenue Fund			13,919	
 Total	<u>523,564</u>	<u>511,254</u>	<u>449,751</u>	<u>616,930</u>

DIVISION BUDGETED POSITIONS:

Full-Time	3.00	3.00	3.00	3.00
Part-Time				
 Total	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>

LAW

Department: Law
Division: Civil

Description of Divisional Function:

Prepare all contracts, bonds, legislation, and legal documents for the City of Akron. Codify all ordinances passed by Akron City Council. Provide written legal opinions on issues facing the City of Akron.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	672,070	763,411	847,906	945,920
Employee Benefits	211,604	228,032	257,046	315,010
<u>Total - Personal Services</u>	<u>883,674</u>	<u>991,443</u>	<u>1,104,952</u>	<u>1,260,930</u>
Operations and Maintenance				
Discretionary	143,350	145,042	155,858	161,080
Non-Discretionary	7,944	7,863	6,785	8,700
<u>Total Operations and Maintenance</u>	<u>151,294</u>	<u>152,905</u>	<u>162,643</u>	<u>169,780</u>
Capital Outlay	2,983	18,816	1,954	
 GRAND TOTAL	 <u>1,037,951</u>	 <u>1,163,164</u>	 <u>1,269,549</u>	 <u>1,430,710</u>

SOURCES OF FUNDS:

General Fund	1,037,951	1,163,164	1,269,548	1,430,710
 Total	 1,037,951	 1,163,164	 1,269,548	 1,430,710

DIVISION BUDGETED POSITIONS:

Full-Time	17.00	16.00	19.00	19.00
Part-Time	10.00	15.00	12.00	16.00
 Total	 27.00	 31.00	 31.00	 35.00

LAW

Department: Law
Division: Criminal

Description of Divisional Function:
 Provide prosecutorial services for the City of Akron.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	581,826	653,610	663,042	663,070
Employee Benefits	191,911	210,414	221,203	232,360
<u>Total - Personal Services</u>	<u>773,737</u>	<u>864,024</u>	<u>884,245</u>	<u>895,430</u>
Operations and Maintenance				
Discretionary	31,294	39,140	36,669	51,440
Non-Discretionary	2,771	4,651	3,973	4,300
<u>Total Operations and Maintenance</u>	<u>34,065</u>	<u>43,791</u>	<u>40,642</u>	<u>55,740</u>
Capital Outlay	3,240	7,962	4,995	
GRAND TOTAL	<u>811,042</u>	<u>915,777</u>	<u>929,882</u>	<u>951,170</u>

SOURCES OF FUNDS:

General Fund	811,042	915,777	929,881	951,170
Total	811,042	915,777	929,881	951,170

DIVISION BUDGETED POSITIONS:

Full-Time	14.00	16.00	15.00	15.00
Part-Time	7.00	7.00	6.00	8.00
Total	21.00	23.00	21.00	23.00

LAW

Department: Law
Division: Indigent Defense

Description of Divisional Function:

This expenditure represents payments to the Legal Defense Office to support the legal defense of indigents in Akron.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages				
Employee Benefits				
<u>Total - Personal Services</u>				
Operations and Maintenance				
Discretionary	137,617	201,192	166,969	192,090
Non-Discretionary				
<u>Total Operations and Maintenance</u>	137,617	201,192	166,969	192,090
Capital Outlay				
 GRAND TOTAL	<u>137,617</u>	<u>201,192</u>	<u>166,969</u>	<u>192,090</u>

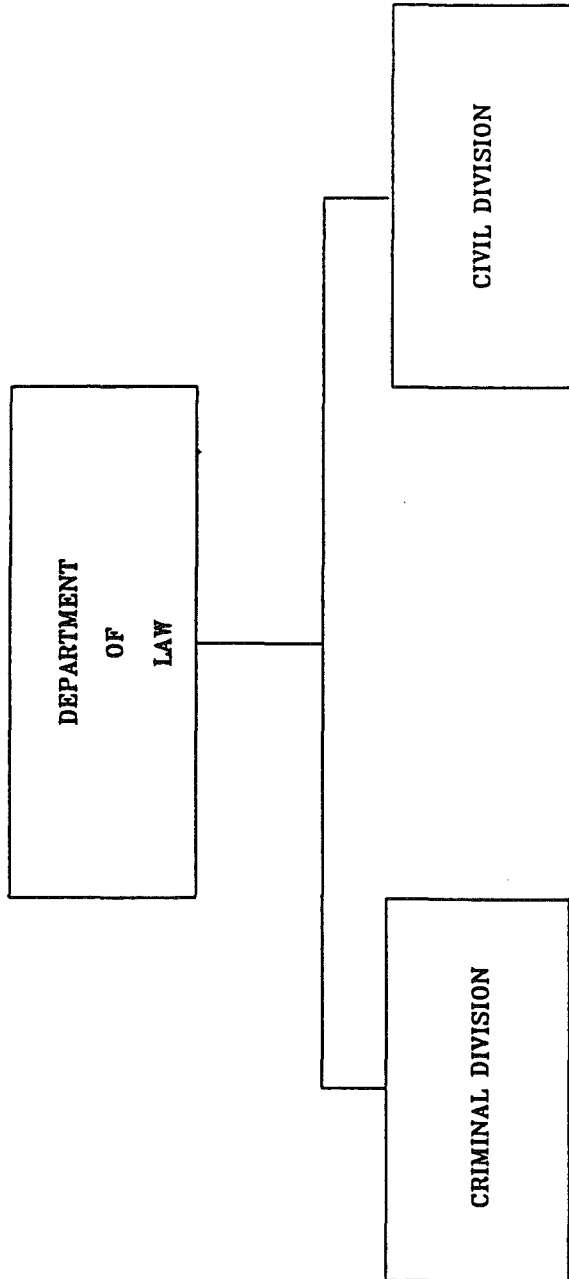
SOURCES OF FUNDS:

General Fund	137,617	201,192	166,969	192,090
 Total	137,617	201,192	166,969	192,090

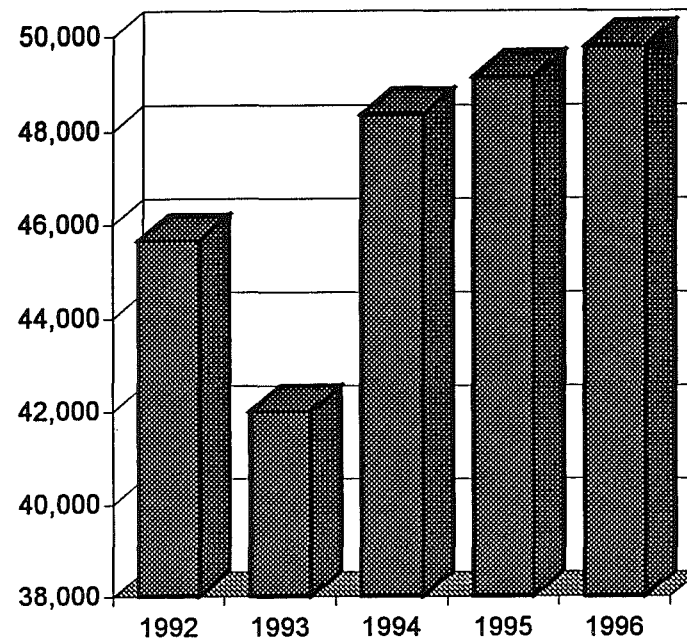
DIVISION BUDGETED POSITIONS:

Full-Time				
Part-Time				
 Total				

Law Department



**AKRON MUNICIPAL COURT ANNUAL REPORT
TO OHIO SUPREME COURT
MISDEMEANOR & FELONY FILINGS**



Legislative

LEGISLATIVE

DESCRIPTION OF DEPARTMENT:

Akron City Council consists of thirteen members, ten of whom are elected on a ward basis and three at large. Ward Council persons are elected for two-year terms, and at-large members receive four-year terms. Officers of Council include a president, vice president, and a president pro tempore elected by the members of Council. The City Council Office also includes a Clerk of Council (a Civil Service position) and other employees as deemed necessary.

Akron City Council has full power and authority, as identified in the City Charter, to exercise all powers conferred upon municipalities by the Constitution of the State of Ohio and any additional powers conferred upon municipalities by the Ohio General Assembly.

At present, Council Meetings take place each Monday at 7 p.m. in the Council Chambers (except during August and on Monday holidays). Committees of Council meet weekly, or as needed, during the day on Mondays.

1997 Goals

1. To store at least six years of legislation on disk.
2. To get at least the law department on-line with the document imaging system in order for them to have access to legislation.
3. Due to a recent Ohio Supreme Court decision regarding the taking of minutes, install recording devices in the Council Conference room and look into upgrading the system in Council Chambers.

1996 Accomplishments

1. Installed a new document imaging storage system.
2. Upgraded Council computers with Council's recommendations.
3. Re-carpeted the Council library.

LEGISLATIVE

DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
Clerk of Council	227,780	264,808	249,145	281,790
City Council	<u>351,274</u>	<u>366,091</u>	<u>413,278</u>	<u>424,220</u>
Total	579,054	630,899	662,423	706,010

LEGISLATIVE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
Personal Services				
Salaries and Wages	362,391	368,191	385,369	413,460
Employee Benefits	158,231	195,627	178,405	191,590
<u>Total - Personal Services</u>	<u>520,622</u>	<u>563,818</u>	<u>563,774</u>	<u>605,050</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	2,222	1,158	1,205	3,000
Contractual Services	9,509	2,486	2,900	3,850
Maintenance	2,841	3,814	4,269	4,000
Interfund Charges	16,197	18,306	22,435	22,250
All other	20,013	23,851	47,809	49,300
<u>Total - Discretionary</u>	<u>50,782</u>	<u>49,615</u>	<u>78,618</u>	<u>82,400</u>
Non-Discretionary				
Utilities	3,408	3,537	4,878	5,500
All other	527	467	577	1,060
<u>Total - Non-Discretionary</u>	<u>3,935</u>	<u>4,004</u>	<u>5,455</u>	<u>6,560</u>
<u>Total Operations and Maintenance</u>	<u>54,717</u>	<u>53,619</u>	<u>84,073</u>	<u>88,960</u>
Capital Outlay	3,715	13,461	14,576	12,000
GRAND TOTAL	<u>579,054</u>	<u>630,898</u>	<u>662,423</u>	<u>706,010</u>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1997

	<u>Personal Services</u>	<u>Operations & Maintenance</u>	<u>Capital Outlay</u>	<u>Total</u>
General Fund	605,050	88,960	12,000	706,010
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	605,050	88,960	12,000	706,010

LEGISLATIVE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
General Fund	579,054	630,899	662,422	706,010
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
	<hr/>	<hr/>	<hr/>	<hr/>
Total	579,054	630,899	662,422	706,010

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	<u>1994 Actual Employees</u>	<u>1995 Actual Employees</u>	<u>1996 Actual Employees</u>	<u>1997 Original Employees</u>
General Fund	17.00	17.00	17.00	17.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
	<hr/>	<hr/>	<hr/>	<hr/>
Total	17.00	17.00	17.00	17.00

LEGISLATIVE

Department: Legislative
Division: City Council

Description of Divisional Function:

Enact ordinances and resolutions to provide for City services, levy taxes, make appropriations and borrow money.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	231,058	239,451	246,801	255,890
Employee Benefits	112,218	115,425	120,333	134,800
<u>Total - Personal Services</u>	343,276	354,876	367,134	390,690
Operations and Maintenance				
Discretionary	5,682	9,052	34,278	29,500
Non-Discretionary	2,316	2,163	3,036	4,030
<u>Total Operations and Maintenance</u>	7,998	11,215	37,314	33,530
Capital Outlay			8,831	
GRAND TOTAL	<u>351,274</u>	<u>366,091</u>	<u>413,279</u>	<u>424,220</u>

SOURCES OF FUNDS:

General Fund	351,274	366,091	413,278	424,220
Total	351,274	366,091	413,278	424,220

DIVISION BUDGETED POSITIONS:

Full-Time	13.00	13.00	13.00	13.00
Part-Time		1.00		
Total	13.00	14.00	13.00	13.00

LEGISLATIVE

Department: Legislative
Division: Clerk of Council

Description of Divisional Function:

Carry out administrative functions of the 13-member legislative body by sending letters and memos from Council members; prepare a weekly resume of Council proceedings; file all ordinances and resolutions passed by Council; and record all ordinances and minutes of Council meetings.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	131,333	128,740	138,568	157,570
Employee Benefits	46,013	80,202	58,072	56,790
<u>Total - Personal Services</u>	<u>177,346</u>	<u>208,942</u>	<u>196,640</u>	<u>214,360</u>
Operations and Maintenance				
Discretionary	45,100	40,563	44,340	52,900
Non-Discretionary	1,619	1,841	2,420	2,530
<u>Total Operations and Maintenance</u>	<u>46,719</u>	<u>42,404</u>	<u>46,760</u>	<u>55,430</u>
Capital Outlay	3,715	13,461	5,745	12,000
GRAND TOTAL	<u>227,780</u>	<u>264,807</u>	<u>249,145</u>	<u>281,790</u>

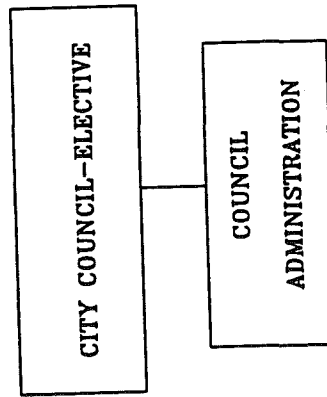
SOURCES OF FUNDS:

General Fund	227,780	264,808	249,145	281,790
Total	227,780	264,808	249,145	281,790

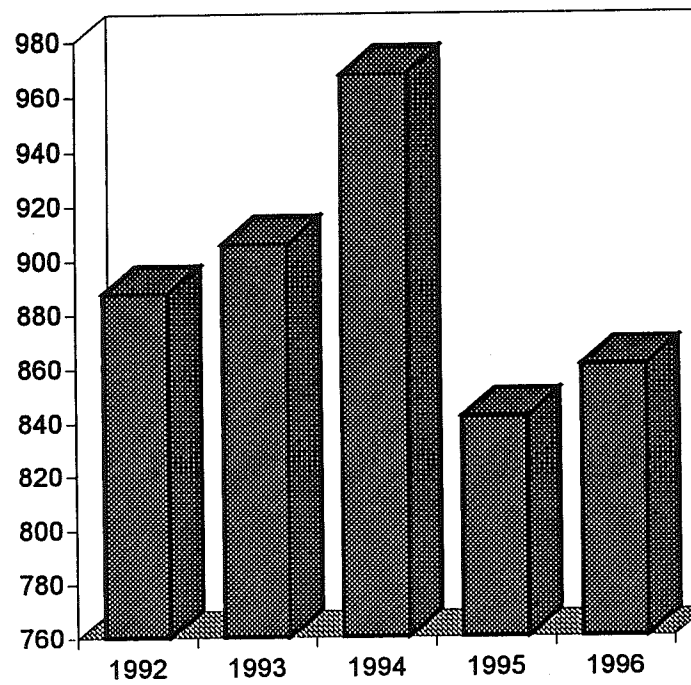
DIVISION BUDGETED POSITIONS:

Full-Time	4.00	4.00	4.00	4.00
Part-Time				
Total	4.00	4.00	4.00	4.00

City Council



CITY COUNCIL ORDINANCES PASSED



Municipal Court Clerk's Office



MUNICIPAL COURTS - CLERK'S OFFICE

DESCRIPTION OF DEPARTMENT:

The Clerk of Courts is charged by law with: (1) safely keeping the Court records; and (2) receiving and disbursing all moneys pertaining to the Court. The Clerk's Office has four major divisions: Civil, Criminal, Traffic and Parking. Each division is responsible for preparing and maintaining its own records, including an index and docket (summary of major activity on each court case). Since 1987, the various court records have been maintained electronically by computer. In addition, the Clerk's employees prepare a separate case file for every civil, criminal and traffic case. The Parking Division maintains records of all parking violations. The Clerk's cashiers operate a Violations Bureau which is open twenty-four hours a day, seven days a week for the convenience of those who must post bond and pay courts costs and fines.

1997 Goals

1. Implement solutions to impending problems related to storage of court records, and particularly to install a mobile, high-density file storage system.
2. Provide enhanced assistance to law enforcement in processing criminal cases, especially on second and third shifts.
3. Increase revenue collection on old accounts and current cases in the areas of criminal, traffic and parking costs, fines and penalties.
4. Improve record management procedures, enhancing automation wherever possible, and develop new computer applications to assist in preparing parking tickets and other documents.

1996 Accomplishments

1. Increased overall collections by nearly 5 percent over 1995 collections.
2. Revenue disbursed to the City of Akron increased by more than 6% over 1995 revenues.
3. Reduced the cost of operations underwritten by the City (difference between cost of operations versus revenue to the City) representing a savings of \$420,989 over a four year period.

MUNICIPAL COURTS - CLERK'S OFFICE

DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
Clerk of Courts	1,784,517	1,870,780	1,981,631	2,155,900
Delinquent Fines Collection	13,059	2,020	2,461	2,500
Jury and Witness Fees	15,060	17,896	17,254	18,540
Total	1,812,636	1,890,696	2,001,346	2,176,940

MUNICIPAL COURTS - CLERK'S OFFICE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
Personal Services				
Salaries and Wages	1,155,433	1,167,332	1,289,655	1,387,190
Employee Benefits	490,596	503,911	523,751	588,390
<u>Total - Personal Services</u>	<u>1,646,029</u>	<u>1,671,243</u>	<u>1,813,406</u>	<u>1,975,580</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	89,017	89,551	70,707	71,000
Contractual Services	21,888	23,775	31,622	32,900
Maintenance	3,937	5,907	9,098	8,500
Interfund Charges	14,515	16,771	37,880	40,130
All other	25,059	62,014	23,619	28,280
<u>Total - Discretionary</u>	<u>154,416</u>	<u>198,018</u>	<u>172,926</u>	<u>180,810</u>
Non-Discretionary				
Utilities	2,689	7,917	8,412	8,550
All other	3,791	6,577	3,602	4,000
<u>Total - Non-Discretionary</u>	<u>6,480</u>	<u>14,494</u>	<u>12,014</u>	<u>12,550</u>
<u>Total Operations and Maintenance</u>	<u>160,896</u>	<u>212,512</u>	<u>184,940</u>	<u>193,360</u>
Capital Outlay	5,711	6,942	3,000	8,000
GRAND TOTAL	<u>1,812,636</u>	<u>1,890,697</u>	<u>2,001,346</u>	<u>2,176,940</u>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1997

	<u>Personal Services</u>	<u>Operations & Maintenance</u>	<u>Capital Outlay</u>	<u>Total</u>
General Fund	1,975,580	193,360	8,000	2,176,940
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	1,975,580	193,360	8,000	2,176,940

MUNICIPAL COURTS - CLERK'S OFFICE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
General Fund	1,812,636	1,890,696	2,001,346	2,176,940
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
	<hr/>	<hr/>	<hr/>	<hr/>
Total	1,812,636	1,890,696	2,001,346	2,176,940

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	<u>1994 Actual Employees</u>	<u>1995 Actual Employees</u>	<u>1996 Actual Employees</u>	<u>1997 Original Employees</u>
General Fund	47.00	48.00	49.00	49.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
	<hr/>	<hr/>	<hr/>	<hr/>
Total	47.00	48.00	49.00	49.00

MUNICIPAL COURTS - CLERK'S OFFICE

Department: Municipal Court Clerk's Office
Division: Clerk of Courts

Description of Divisional Function:

The Clerk of Courts is responsible for the administration of Akron's judicial system. The Clerk's Office files and docketts lawsuits for money (up to \$10,000), traffic violations, and criminal cases. They also collect and disburse court filing fees and fines.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	1,155,433	1,167,332	1,289,655	1,387,190
Employee Benefits	490,596	503,911	523,751	588,390
<u>Total - Personal Services</u>	1,646,029	1,671,243	1,813,406	1,975,580
Operations and Maintenance				
Discretionary	126,296	178,101	153,211	159,770
Non-Discretionary	6,480	14,494	12,013	12,550
<u>Total Operations and Maintenance</u>	132,776	192,595	165,224	172,320
Capital Outlay	5,711	6,942	3,000	8,000
GRAND TOTAL	<u>1,784,516</u>	<u>1,870,780</u>	<u>1,981,630</u>	<u>2,155,900</u>

SOURCES OF FUNDS:

General Fund	1,784,517	1,870,780	1,981,631	2,155,900
Total	1,784,517	1,870,780	1,981,631	2,155,900

DIVISION BUDGETED POSITIONS:

Full-Time	47.00	48.00	49.00	49.00
Part-Time	3.00	2.00	3.00	3.00
Total	50.00	50.00	52.00	52.00

MUNICIPAL COURTS - CLERK'S OFFICE

Department: Municipal Court Clerk's Office

Division: Delinquent Fines Collection

Description of Divisional Function:

The Municipal Court Clerk's Office utilizes an outside collection agency to collect delinquent Fines. The expenditures in this section represent the outside agency's share of the Fines collected.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages				
Employee Benefits				
<u>Total - Personal Services</u>				
Operations and Maintenance				
Discretionary	13,059	2,020	2,461	2,500
Non-Discretionary				
<u>Total Operations and Maintenance</u>	13,059	2,020	2,461	2,500
Capital Outlay				
GRAND TOTAL	<u>13,059</u>	<u>2,020</u>	<u>2,461</u>	<u>2,500</u>

SOURCES OF FUNDS:

General Fund	13,059	2,020	2,461	2,500
Total	13,059	2,020	2,461	2,500

DIVISION BUDGETED POSITIONS:

Full-Time				
Part-Time				
Total				

MUNICIPAL COURTS - CLERK'S OFFICE

Department: Municipal Court Clerk's Office

Division: Jury and Witness Fees

Description of Divisional Function:

Fees paid to jurors and witnesses during court proceedings in the Municipal Court.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages				
Employee Benefits				
<u>Total - Personal Services</u>				
Operations and Maintenance				
Discretionary	15,060	17,896	17,254	18,540
Non-Discretionary				
<u>Total Operations and Maintenance</u>	15,060	17,896	17,254	18,540
Capital Outlay				
 GRAND TOTAL	 <u>15,060</u>	 <u>17,896</u>	 <u>17,254</u>	 <u>18,540</u>

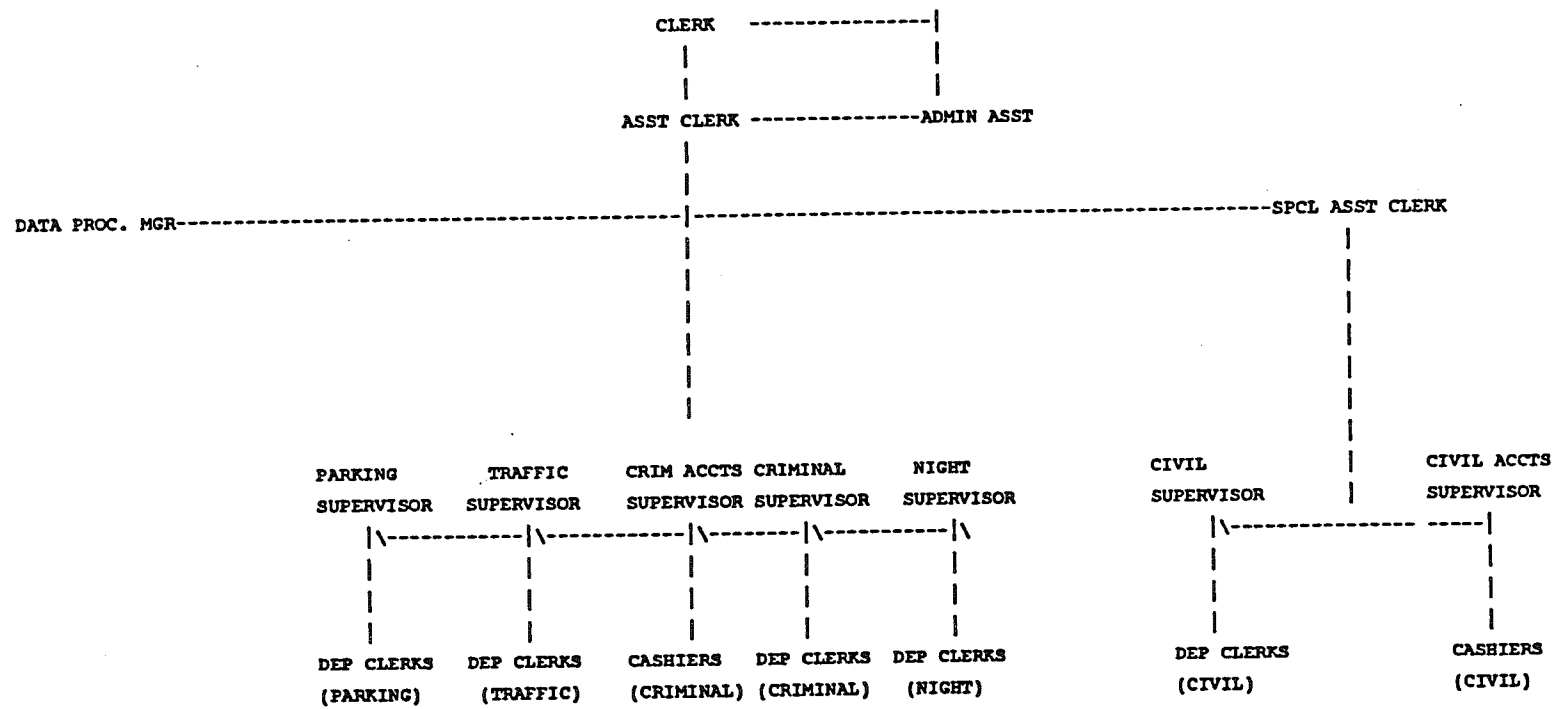
SOURCES OF FUNDS:

General Fund	15,060	17,896	17,254	18,540
 Total	 15,060	 17,896	 17,254	 18,540

DIVISION BUDGETED POSITIONS:

Full-Time				
Part-Time				
 Total				

AKRON MUNICIPAL COURT
CLERK'S OFFICE
ORGANIZATIONAL CHART



Municipal Court Judges

JUDGES

DESCRIPTION OF DEPARTMENT:

The Akron Municipal Court was created by the Ohio General Assembly on April 3, 1919. From the original three judges, there are now six judges and three referees. One referee is assigned to hear traffic cases while the other two referees are assigned to small claims cases and supplemental civil proceedings.

The jurisdiction of the court encompasses the cities of Akron and Fairlawn, the townships of Bath, Richfield, and Springfield, the villages of Lakemore and Richfield, and that part of Mogadore in Summit County. The maximum amount of a civil lawsuit which can be considered by the court is \$10,000. The court can dispose of felony and misdemeanor cases which do not involve imprisonment of more than one year.

1997 Goals

1. To maintain a building-wide Court security program.
2. To provide computer terminals wherever possible to assist in expediting arraignments, preliminary hearings and all other matters brought before the Court.
3. To continue developing an automated probation tracking and monitoring system for current cases, and to better track restitution cases.
4. To review current approaches and utilize new approaches towards more judicial control regarding case flow management.
5. To develop and/or enhance realistic and viable sentencing alternatives to assist in alleviating jail overcrowding including the continued operation of Drug Court and the possible implementation of the Selective Intervention Program for first offense non-drug related offenders.
6. To continue work with the Ohio Supreme Court and the Akron School of Law to develop and implement a Mediation Program within the Small Claims Court.

1996 Accomplishments

1. Worked with other City agencies to design and implement an effective security program for the court facility within the Harold K. Stubbs Justice Center.
2. Developed a number of new computer applications enabling the expeditious processing of court business. Developed new programming to incorporate legislative changes in Senate Bill 2 (Sentencing Commission), Senate Bill 20 (Financial Responsibility), Senate Bill 59 (Jurisdictional Limits), and a number of traffic violation issues.
3. Effected appropriate case flow management protocols to minimize overage cases as defined by Ohio Rules of Superintendent.
4. Worked to enhance realistic and viable sentencing alternatives to assist in alleviating jail overcrowding.
5. Continued to develop an automated probation tracking and monitoring system for current cases and developed a database for tracking restitution cases.

JUDGES

DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
Judges	2,323,651	2,377,357	2,483,658	2,718,330
Total	2,323,651	2,377,357	2,483,658	2,718,330

JUDGES

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
Personal Services				
Salaries and Wages	1,516,721	1,592,204	1,631,816	1,741,060
Employee Benefits	574,437	568,310	611,657	647,720
<u>Total - Personal Services</u>	<u>2,091,158</u>	<u>2,160,514</u>	<u>2,243,473</u>	<u>2,388,780</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	38,637	20,202	12,438	25,050
Contractual Services	19,743	19,457	19,639	32,000
Maintenance	7,272	3,329	7,031	15,000
Interfund Charges	45,174	41,149	65,243	63,100
All other	96,039	90,310	95,529	137,700
<u>Total - Discretionary</u>	<u>206,865</u>	<u>174,447</u>	<u>199,880</u>	<u>272,850</u>
Non-Discretionary				
Utilities	9,637	13,667	14,197	15,000
All other	7,139	7,947	7,527	8,700
<u>Total - Non-Discretionary</u>	<u>16,776</u>	<u>21,614</u>	<u>21,724</u>	<u>23,700</u>
<u>Total Operations and Maintenance</u>	<u>223,641</u>	<u>196,061</u>	<u>221,604</u>	<u>296,550</u>
Capital Outlay	8,853	20,784	18,581	33,000
GRAND TOTAL	<u><u>2,323,652</u></u>	<u><u>2,377,359</u></u>	<u><u>2,483,658</u></u>	<u><u>2,718,330</u></u>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1997

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	2,388,780	296,550	33,000	2,718,330
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	<u>2,388,780</u>	<u>296,550</u>	<u>33,000</u>	<u>2,718,330</u>

JUDGES

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
General Fund	2,323,651	2,365,608	2,483,658	2,718,330
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund		11,749		
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	2,323,651	2,377,357	2,483,658	2,718,330

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	<u>1994 Actual Employees</u>	<u>1995 Actual Employees</u>	<u>1996 Actual Employees</u>	<u>1997 Original Employees</u>
General Fund	44.00	45.00	46.00	46.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	44.00	45.00	46.00	46.00

JUDGES

Department: Municipal Court Judges
Division: Judges

Description of Divisional Function:

Administration of justice through court proceedings of criminal and civil cases. The Akron Municipal Court has jurisdiction of the City of Akron, Springfield Township, Richfield Township, Bath Township, the City of Fairlawn, the Village of Lakemore, and the portion of the City of Mogadore within Summit County.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	1,516,721	1,592,204	1,631,816	1,741,060
Employee Benefits	574,437	568,310	611,657	647,720
<u>Total - Personal Services</u>	2,091,158	2,160,514	2,243,473	2,388,780
Operations and Maintenance				
Discretionary	206,865	174,445	199,881	272,850
Non-Discretionary	16,775	21,614	21,723	23,700
<u>Total Operations and Maint.</u>	223,640	196,059	221,604	296,550
Capital Outlay	8,853	20,784	18,581	33,000
 GRAND TOTAL	 2,323,651	 2,377,357	 2,483,658	 2,718,330
<u>SOURCES OF FUNDS:</u>				
General Fund	2,323,651	2,365,608	2,483,658	2,718,330
Special Revenue Fund		11,749		
 Total	 2,323,651	 2,377,357	 2,483,658	 2,718,330
<u>DIVISION BUDGETED POSITIONS:</u>				
Full-Time	44.00	45.00	46.00	46.00
Part-Time	10.00	10.00	9.00	9.00
 Total	 54.00	 55.00	 55.00	 55.00

Office of the Mayor

OFFICE OF THE MAYOR

DESCRIPTION OF DEPARTMENT:

The Mayor is recognized as the official head of the City by the court system. His duties and powers are as follows: to ensure that the laws and ordinances are enforced; to prepare and submit to the Council the annual budget; to keep the Council fully advised as to the financial condition and needs of the City; to appoint and remove all employees in both the classified and unclassified service (except elected officials); to exercise control over all departments and divisions; to see that all terms and conditions favorable to the City or its inhabitants in any franchise or contract to which the City is a party are faithfully kept and performed; and to introduce ordinances and take part in the discussion of all matters coming before Council.

The Mayor's Office has been restructured by Council over the years to include Deputy Mayors for Public Safety, Economic Development, Intergovernmental Relations and Labor Relations. In addition, a number of smaller divisions are included in the Mayor's Office.

1997 Goals

1. To maintain and improve the quality of services the citizens receive through our City services.
2. To continue this Administration's efforts to revitalize our downtown and our neighborhoods within existing budgetary resources.
3. Work with the Federal Emergency Management Agency (FEMA), the State Emergency Response Commission (SERC) and the Summit County Emergency Management Agency (SCEMA) to adapt the County and City Emergency Preparedness Plan to the operations of the Emergency Operations Center (EOC).
4. Maintain a current computer file of vacant land and buildings to provide a usable marketing resource.
5. Provide financial assistance to qualifying businesses.
6. Aggressively market the Canal Place Incubator to meet a projected goal of 60% occupancy in 1997.
7. Improve on-line marketing of Akron on the Internet and to provide information to both national and international companies interested in Akron.
8. Through the Enterprise Community Program, work with Safe Harbor and local banks to support and market a minority micro lending program.
9. Create a quarterly JEDD newsletter with information regarding JEDD progress and procedures. This newsletter will be distributed in all JEDD areas.
10. Work toward execution of Joint Economic Development Zones and tax sharing agreements for business properties or other development projects in Cuyahoga Falls, Mogadore, and other local municipalities which can be served by Akron water and/or sewer.
11. Land marketing of available private and public properties to meet business expansion or relocation needs.
12. Continue preparation of the former Conrail/McCoy Street railroad yard for development as an industrial park.

OFFICE OF THE MAYOR

Departmental Goals and Accomplishments:

Office of the Mayor: (cont.)

13. Execute additional leases and subleases for telecommunications facilities and services in the City.

1996 Accomplishments

1. Negotiated a first response agreement with Coventry Township.
2. Completed the design of the City Emergency Operations Center.
3. Collaborated with Telecommunicators (e.g. AT&T, Ameritech) to identify cellular tower sites on City property, which will control the placement and design of such towers while generating revenue for the City.
4. The City was awarded over \$2 million in grants to assist the City's Community Policing and Domestic Violence programs. These grants will also put 22 additional officers on the street.
5. Executed a tax sharing agreement with Cuyahoga Falls to provide Akron water service to two business properties in Cuyahoga Falls.
6. Coordinated with Service Director a major boundary adjustment proposal with Cuyahoga Falls.
7. The City's industrial parks saw major growth during 1996 as six companies are either building or expanding at the Ascot Industrial Park, two at the Airport Industrial Park and two at the Akron Square Business Park. Land was also sold at the Opportunity Park Urban Renewal Area and the Grant Washington Urban Renewal Area for future projects.
8. The City worked diligently during 1996 with the University of Akron and local business to create supportive programs through the Enterprise Community initiative.
9. Implemented Minority Business Sub-Contractor Preference Program.
10. Concluded negotiations resulting in the donation of 200 acres of land by Bridgestone/Firestone to the City.

OFFICE OF THE MAYOR

DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
Administration	529,243	553,841	606,782	618,560
Deputy Mayor for Public Safety	98,662	101,082	107,659	128,070
Economic Development	852,369	926,522	973,865	1,064,930
Human and Community Relations	141,241	147,035	185,523	213,860
Labor Relations	259,183	267,144	310,092	303,090
Private Industry Council	5,533,257	5,010,316	4,042,004	4,430,300
Public Utilities Commission	29,213	31,771	98,249	143,550
Senior Citizens Commission		3,630	7,260	10,890
Total	7,443,168	7,041,341	6,331,434	6,913,250

OFFICE OF THE MAYOR

DETAILED SUMMARY OF EXPENDITURES - BY YEAR

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
Personal Services				
Salaries and Wages	1,594,944	1,569,878	1,572,386	1,699,910
Employee Benefits	504,554	644,982	498,419	563,500
<u>Total - Personal Services</u>	<u>2,099,498</u>	<u>2,214,860</u>	<u>2,070,805</u>	<u>2,263,410</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	11,162	18,635	16,529	18,390
Contractual Services	4,937,125	4,373,922	3,753,194	4,243,290
Maintenance	1,760	2,724	8,470	1,650
Interfund Charges	103,310	84,095	155,743	132,650
All other	98,604	190,915	197,251	157,470
<u>Total - Discretionary</u>	<u>5,151,961</u>	<u>4,670,291</u>	<u>4,131,187</u>	<u>4,553,450</u>
Non-Discretionary				
Utilities	16,033	14,905	18,225	19,230
All other	139,726	121,117	80,425	72,160
<u>Total - Non-Discretionary</u>	<u>155,759</u>	<u>136,022</u>	<u>98,650</u>	<u>91,390</u>
<u>Total Operations and Maintenance</u>	<u>5,307,720</u>	<u>4,806,313</u>	<u>4,229,837</u>	<u>4,644,840</u>
Capital Outlay	35,952	20,168	30,792	5,000
GRAND TOTAL	<u>7,443,170</u>	<u>7,041,341</u>	<u>6,331,434</u>	<u>6,913,250</u>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1996

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	1,842,610	470,480	5,000	2,318,090
Internal Service Fund				
Enterprise Fund		100,000		100,000
Special Revenue Fund	420,800	4,074,360		4,495,160
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	2,263,410	4,644,840	5,000	6,913,250

OFFICE OF THE MAYOR

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND YEAR

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
General Fund	1,746,364	1,888,194	2,107,112	2,318,090
Internal Service Fund				
Enterprise Fund	71,955	71,250	93,911	100,000
Special Revenue Fund	5,624,851	5,081,897	4,130,409	4,495,160
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	7,443,170	7,041,341	6,331,432	6,913,250

DEPARTMENT FULL-TIME EMPLOYEES

	<u>1994 Actual Employees</u>	<u>1995 Actual Employees</u>	<u>1996 Actual Employees</u>	<u>1997 Original Employees</u>
General Fund	25.00	24.00	26.00	27.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	13.50	11.00	8.00	8.00
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	38.50	35.00	34.00	35.00

OFFICE OF THE MAYOR

Department: Office of the Mayor
Division: Administration

Description of Divisional Function:

Exercise control over all departments and divisions of the City as well as manage the Public Safety Department.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	266,123	285,693	292,291	305,330
Employee Benefits	76,823	80,016	81,909	92,360
<u>Total - Personal Services</u>	342,946	365,709	374,200	397,690
Operations and Maintenance				
Discretionary	154,208	161,860	204,255	200,740
Non-Discretionary	10,113	12,282	11,454	15,130
<u>Total Operations and Maintenance</u>	164,321	174,142	215,709	215,870
Capital Outlay	21,977	13,990	16,873	5,000
 GRAND TOTAL	 <u>529,244</u>	 <u>553,841</u>	 <u>606,782</u>	 <u>618,560</u>

SOURCES OF FUNDS:

General Fund	507,266	539,851	592,863	618,560
Special Revenue Fund	21,977	13,990	13,919	
 Total	 529,243	 553,841	 606,782	 618,560

DIVISION BUDGETED POSITIONS:

Full-Time	5.00	5.00	5.00	5.00
Part-Time	1.00	1.00		1.00
 Total	 6.00	 6.00	 5.00	 6.00

OFFICE OF THE MAYOR

Department: Office of the Mayor
Division: Deputy Mayor for Public Safety

Description of Divisional Function:

Assumes the responsibilities and authority of the Public Safety Director in directing the City's safety forces to implement public safety policies and promote public safety community wide.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	74,891	77,492	80,202	83,100
Employee Benefits	19,319	19,897	20,089	22,610
<u>Total - Personal Services</u>	<u>94,210</u>	<u>97,389</u>	<u>100,291</u>	<u>105,710</u>
Operations and Maintenance				
Discretionary	3,825	2,405	6,672	20,730
Non-Discretionary	627	1,288	696	1,630
<u>Total Operations and Maintenance</u>	<u>4,452</u>	<u>3,693</u>	<u>7,368</u>	<u>22,360</u>
Capital Outlay				
GRAND TOTAL	<u>98,662</u>	<u>101,082</u>	<u>107,659</u>	<u>128,070</u>

SOURCES OF FUNDS:

General Fund	98,662	101,082	107,659	128,070
Total	98,662	101,082	107,659	128,070

DIVISION BUDGETED POSITIONS:

Full-Time	1.00	1.00	1.00	1.00
Part-Time				
Total	1.00	1.00	1.00	1.00

OFFICE OF THE MAYOR

Department: Office of the Mayor
Division: Economic Development

Description of Divisional Function:

Serve as a marketing arm for the City of Akron to retain and attract business and industry and to assist contractors desiring to build.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	527,889	478,864	538,198	596,860
Employee Benefits	158,194	241,887	158,046	192,220
<u>Total - Personal Services</u>	686,083	720,751	696,244	789,080
Operations and Maintenance				
Discretionary	149,156	197,681	272,011	267,950
Non-Discretionary	4,789	7,109	5,610	7,900
<u>Total Operations and Maintenance</u>	153,945	204,790	277,621	275,850
Capital Outlay	12,341	983		
GRAND TOTAL	<u>852,369</u>	<u>926,524</u>	<u>973,865</u>	<u>1,064,930</u>

SOURCES OF FUNDS:

General Fund	710,798	797,682	819,387	900,070
Enterprise Fund	71,955	71,250	93,911	100,000
Special Revenue Fund	69,616	57,590	60,567	64,860
Total	852,369	926,522	973,865	1,064,930

DIVISION BUDGETED POSITIONS:

Full-Time	12.00	11.00	11.00	12.00
Part-Time		2.00	2.00	1.00
Total	12.00	13.00	13.00	13.00

OFFICE OF THE MAYOR

Department: Office of the Mayor
Division: Human and Community Relations

Description of Divisional Function:

Act as a liaison between the City and the community by assuring equal opportunity to all.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	99,383	104,950	131,174	145,610
Employee Benefits	34,111	35,419	43,673	54,000
<u>Total - Personal Services</u>	<u>133,494</u>	<u>140,369</u>	<u>174,847</u>	<u>199,610</u>
Operations and Maintenance				
Discretionary	5,390	6,185	10,205	13,400
Non-Discretionary	723	481	471	850
<u>Total Operations and Maintenance</u>	<u>6,113</u>	<u>6,666</u>	<u>10,676</u>	<u>14,250</u>
Capital Outlay	1,634			
 GRAND TOTAL	 <u><u>141,241</u></u>	 <u><u>147,035</u></u>	 <u><u>185,523</u></u>	 <u><u>213,860</u></u>

SOURCES OF FUNDS:

General Fund	141,241	147,035	185,523	213,860
 Total	 141,241	 147,035	 185,523	 213,860

DIVISION BUDGETED POSITIONS:

Full-Time	3.00	3.00	4.00	4.00
Part-Time				
 Total	 3.00	 3.00	 4.00	 4.00

OFFICE OF THE MAYOR

Department: Office of the Mayor
Division: Labor Relations

Description of Divisional Function:

Handle City labor-management concerns including contracts, job safety, and grievances.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	189,955	197,264	206,971	215,110
Employee Benefits	56,117	57,773	59,296	67,350
<u>Total - Personal Services</u>	<u>246,072</u>	<u>255,037</u>	<u>266,267</u>	<u>282,460</u>
Operations and Maintenance				
Discretionary	12,546	10,882	29,174	18,800
Non-Discretionary	565	1,225	731	1,830
<u>Total Operations and Maintenance</u>	<u>13,111</u>	<u>12,107</u>	<u>29,905</u>	<u>20,630</u>
Capital Outlay			13,919	
GRAND TOTAL	<u>259,183</u>	<u>267,144</u>	<u>310,091</u>	<u>303,090</u>

SOURCES OF FUNDS:

General Fund	259,183	267,144	296,173	303,090
Special Revenue Fund			13,919	
Total	<u>259,183</u>	<u>267,144</u>	<u>310,092</u>	<u>303,090</u>

DIVISION BUDGETED POSITIONS:

Full-Time	4.00	4.00	4.00	4.00
Part-Time				
Total	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>

OFFICE OF THE MAYOR

Department: Office of the Mayor
Division: Private Industry Council

Description of Divisional Function:

Administer federal funds received for the Job Training Partnership Act.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	415,682	403,183	246,555	253,290
Employee Benefits	151,813	200,653	118,846	102,650
<u>Total - Personal Services</u>	<u>567,495</u>	<u>603,836</u>	<u>365,401</u>	<u>355,940</u>
Operations and Maintenance				
Discretionary	4,826,821	4,287,650	3,597,638	4,013,590
Non-Discretionary	138,941	113,635	78,965	60,770
<u>Total Operations and Maintenance</u>	<u>4,965,762</u>	<u>4,401,285</u>	<u>3,676,603</u>	<u>4,074,360</u>
Capital Outlay		5,195		
GRAND TOTAL	<u>5,533,257</u>	<u>5,010,316</u>	<u>4,042,004</u>	<u>4,430,300</u>

SOURCES OF FUNDS:

Special Revenue Fund	5,533,257	5,010,316	4,042,004	4,430,300
Total	5,533,257	5,010,316	4,042,004	4,430,300

DIVISION BUDGETED POSITIONS:

Full-Time	12.50	10.00	7.00	7.00
Part-Time	1.00			
Total	13.50	10.00	7.00	7.00

OFFICE OF THE MAYOR

Department: Office of the Mayor
Division: Public Utilities Commission

Description of Divisional Function:

Represent the City of Akron and its citizens in rate hearings before the Public Utilities Commission of Ohio (PUCO).

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	21,021	22,433	76,995	100,610
Employee Benefits	8,177	9,337	16,561	32,310
<u>Total - Personal Services</u>	29,198	31,770	93,556	132,920
Operations and Maintenance				
Discretionary	15		3,971	7,350
Non-Discretionary			722	3,280
<u>Total Operations and Maintenance</u>	15		4,693	10,630
Capital Outlay				
GRAND TOTAL	<u>29,213</u>	<u>31,770</u>	<u>98,249</u>	<u>143,550</u>

SOURCES OF FUNDS:

General Fund	29,213	31,771	98,249	143,550
Total	29,213	31,771	98,249	143,550

DIVISION BUDGETED POSITIONS:

Full-Time	1.00	1.00	2.00	2.00
Part-Time				
Total	1.00	1.00	2.00	2.00

OFFICE OF THE MAYOR

Department: Office of the Mayor
Division: Senior Citizens Commission

Description of Divisional Function:
 Support by the City of the Senior Citizens' Commission.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages				
Employee Benefits				
<u>Total - Personal Services</u>				
Operations and Maintenance				
Discretionary		3,630	7,260	10,890
Non-Discretionary				
<u>Total Operations and Maintenance</u>		3,630	7,260	10,890
Capital Outlay				
GRAND TOTAL		3,630	7,260	10,890

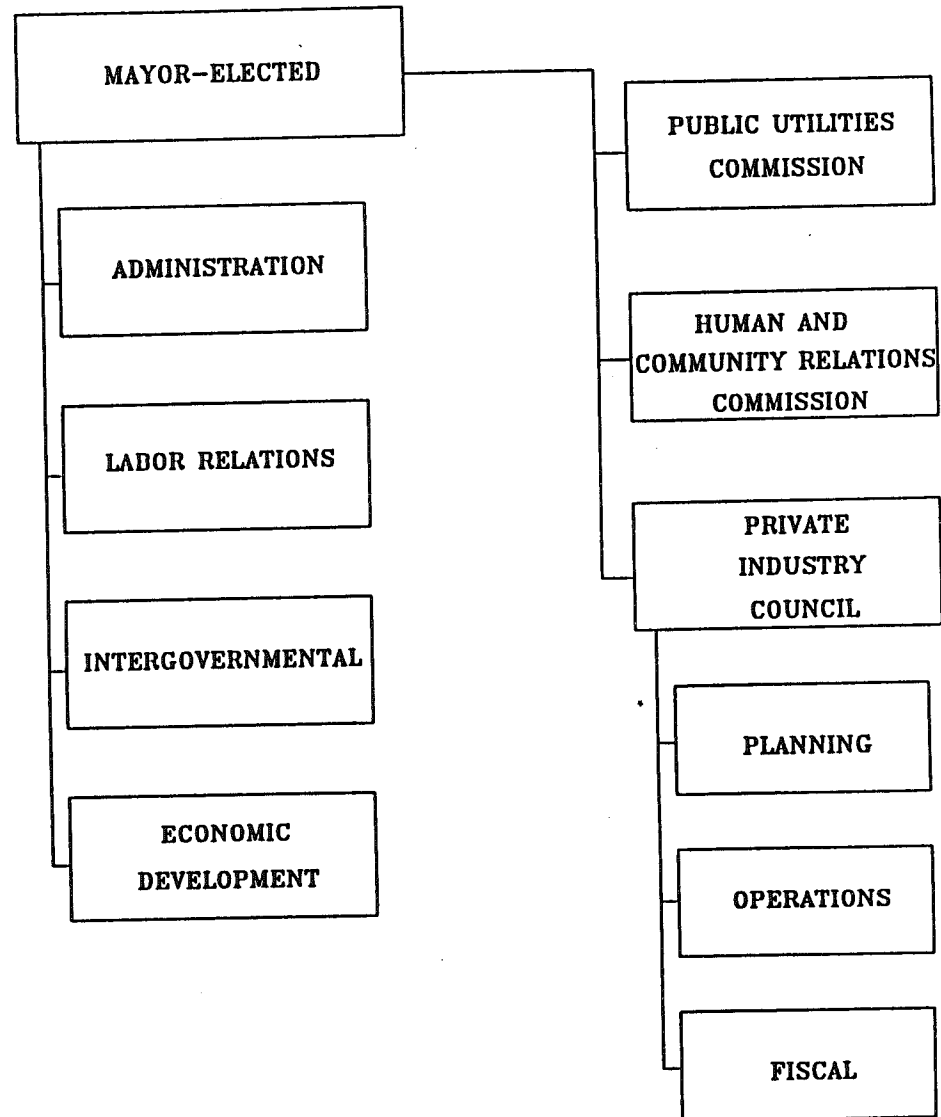
SOURCES OF FUNDS:

General Fund	3,630	7,260	10,890
Total	3,630	7,260	10,890

DIVISION BUDGETED POSITIONS:

Full-Time			
Part-Time			
Total			

Administration



Planning & Urban Development



PLANNING AND URBAN DEVELOPMENT

DESCRIPTION OF DEPARTMENT:

The City Charter outlines the areas of responsibility for the department. They are as follows: provide plans for landscape work to be done by the City in parks and streets; study and investigate the general plan of the city; formulate zoning plans; investigate the need of and suggest plans for the extension of water supply and sewage disposal, coordination of transportation, relief of traffic congestion, and the extension and distribution of public utilities; advise the Council on location for public buildings, structures, bridges, approaches, or other structures; provide the Planning Commission with technical advice and assistance; and annually prepare a five-year Capital Investment Program.

The department carries out these duties with seven operating divisions: AMATS (Akron Metropolitan Area Transportation Study), Capital Planning, Comprehensive Planning, Design, Development Services, Housing and Community Services, Income Tax Receipts and Transfers, and Zoning.

1997 Goals

1. Complete a regional travel forecast for Summit and Portage Counties.
2. Identify and utilize available funding sources at the federal, state, regional and local levels to meet the City's immediate and long-term needs for capital improvements.
3. Facilitate (with Health and Law Departments) the implementation of the registration and inspection of rental housing.
4. Assess, report and comment upon lending patterns and moderate-income financing needs.
5. Prepare design concept drawings for private sector development to encourage aesthetics and promote investment for Economic Development.
6. Provide technical assistance and design guidance for the redevelopment of the O'Neil's building and block.
7. Contract, inspect and generally oversee the clearance of 275 vacant, deteriorated houses, garages and commercial buildings.
8. Dispose of by sale to adjacent owners, 12 vacant City-owned lots in Community Development neighborhoods.
9. Provide funding and technical assistance needed to contract for the renovation of 400 homes and apartment buildings and additional 80 structures in petitioned areas.
10. Provide funding and administrative support to Community Housing Development Organizations (CHDO's) in joint ventures with private developers to construct 40 new affordable single family homes through the use of low income housing tax credits.
11. Revise the existing Zoning Code to address changing conditions, both locally and nationwide, with contemporary standards.

PLANNING AND URBAN DEVELOPMENT

1996 Accomplishments

1. Received and reviewed over 450 requests for 1997 capital improvement projects.
2. Obtained state funding of \$5.8 million for the Canal Park Stadium and approval for \$3.5 million in state funding for the canal redevelopment.
3. Began preparing a proposal to the Ohio Department of Development's Thomas Edison Program to assist in operation of the Akron Incubator from July 1, 1997 through June 30, 1999.
4. Initiated a "kick-off" meeting, organized a citizen's committee and prepared a renewal plan for the Mason Park neighborhood. Conducted a neighborhood meeting and adopted the renewal plan for the Aqueduct neighborhood.
5. Provided land to non-profit organizations for new housing redevelopment in east and west neighborhoods.
6. Coordinated with Alpha Phi Alpha Homes on construction of 50 condominiums on the Landings Phase II.
7. Arranged construction and sale of 15 new homes in older neighborhoods with a cumulative market value of \$940,250.
8. Provided funding and contracted for the renovation of 360 houses and performed emergency or high priority repairs for 135 low income elderly and/or disabled homeowners under the Minor Home Repair Program.
9. Prepared comments and recommendations on 179 Planning Commission items and 57 Board of Zoning Appeals items.

PLANNING AND URBAN DEVELOPMENT

DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
Administration	132,740	136,090	113,092	99,920
AMATS	820,768	891,961	890,964	1,501,640
Capital Planning	1,276,833	1,423,387	1,342,397	1,470,650
Comprehensive Planning	440,158	379,038	364,601	473,490
Design	365,839	383,910	371,921	440,530
Development Services	542,676	562,807	573,341	681,630
Housing and Community Services	2,337,089	2,344,615	2,492,277	2,541,060
Tax Receipts and Expenditures	19,066,139	20,164,055	20,569,150	22,600,000
Zoning	410,325	512,360	564,621	489,740
 Total	 25,392,567	 26,798,223	 27,282,364	 30,298,660

PLANNING AND URBAN DEVELOPMENT

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
Personal Services				
Salaries and Wages	3,684,042	3,755,824	3,897,198	4,130,800
Employee Benefits	1,207,733	1,338,001	1,390,296	1,494,770
<u>Total - Personal Services</u>	<u>4,891,775</u>	<u>5,093,825</u>	<u>5,287,494</u>	<u>5,625,570</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	89,282	71,838	79,743	99,400
Contractual Services	102,651	136,334	96,675	667,770
Maintenance	20,506	38,834	23,601	38,080
Interfund Charges	202,343	196,311	237,123	246,100
All other	19,398,473	20,575,638	20,912,060	22,942,440
<u>Total - Discretionary</u>	<u>19,813,255</u>	<u>21,018,955</u>	<u>21,349,202</u>	<u>23,993,790</u>
Non-Discretionary				
Utilities	23,959	25,684	30,826	36,750
All other	551,344	539,056	556,965	597,050
<u>Total - Non-Discretionary</u>	<u>575,303</u>	<u>564,740</u>	<u>587,791</u>	<u>633,800</u>
<u>Total Operations and Maintenance</u>	<u>20,388,558</u>	<u>21,583,695</u>	<u>21,936,993</u>	<u>24,627,590</u>
Capital Outlay	112,233	120,704	57,876	45,500
GRAND TOTAL	<u>25,392,566</u>	<u>26,798,224</u>	<u>27,282,363</u>	<u>30,298,660</u>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1997

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	1,008,040	107,110	5,000	1,120,150
Internal Service Fund	295,400	178,140	25,000	498,540
Enterprise Fund				
Special Revenue Fund	4,322,130	24,342,340	15,500	28,679,970
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	5,625,570	24,627,590	45,500	30,298,660

PLANNING AND URBAN DEVELOPMENT

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
General Fund	986,515	1,041,067	1,082,851	1,120,150
Internal Service Fund	398,067	401,761	416,071	498,540
Enterprise Fund				
Special Revenue Fund	24,007,984	25,355,395	25,783,442	28,679,970
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
 Total	 25,392,566	 26,798,223	 27,282,364	 30,298,660

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	<u>1994 Actual Employees</u>	<u>1995 Actual Employees</u>	<u>1996 Actual Employees</u>	<u>1997 Original Employees</u>
General Fund	17.55	17.30	16.30	19.30
Internal Service Fund	6.00	6.00	6.00	6.00
Enterprise Fund				
Special Revenue Fund	74.95	74.70	74.70	77.70
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
 Total	 98.50	 98.00	 97.00	 103.00

PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development
Division: Administration

Description of Divisional Function:

Responsible for mid- and long-range planning of the City and providing administrative support to the department.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	69,826	78,066	75,806	78,000
Employee Benefits	20,437	22,777	25,587	21,920
<u>Total - Personal Services</u>	90,263	100,843	101,393	99,920
Operations and Maintenance				
Discretionary	298			
Non-Discretionary				
<u>Total Operations and Maintenance</u>	298			
Capital Outlay	42,180	35,247	11,699	
 GRAND TOTAL	<u>132,741</u>	<u>136,090</u>	<u>113,092</u>	<u>99,920</u>

SOURCES OF FUNDS:

General Fund	90,561	100,843	101,393	99,920
Special Revenue Fund	42,180	35,247	11,699	
 Total	132,741	136,090	113,092	99,920

DIVISION BUDGETED POSITIONS:

Full-Time	0.90	1.05	1.05	1.05
Part-Time				
 Total	0.90	1.05	1.05	1.05

PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development
Division: A.M.A.T.S.

Description of Divisional Function:

Insure that transportation planning is conducted in a comprehensive, coordinated, and continuing manner to insure that the Akron metropolitan area receives its "fair share" of federal funding for highway and mass transit.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	457,554	483,368	515,675	549,110
Employee Benefits	149,336	156,264	168,846	193,370
<u>Total - Personal Services</u>	606,890	639,632	684,521	742,480
Operations and Maintenance				
Discretionary	132,879	131,205	100,502	669,870
Non-Discretionary	71,286	81,868	94,242	89,290
<u>Total Operations and Maintenance</u>	204,165	213,073	194,744	759,160
Capital Outlay	9,712	39,257	11,699	
GRAND TOTAL	<u>820,767</u>	<u>891,962</u>	<u>890,964</u>	<u>1,501,640</u>

SOURCES OF FUNDS:

Special Revenue Fund	820,768	891,961	890,964	1,501,640
Total	820,768	891,961	890,964	1,501,640

DIVISION BUDGETED POSITIONS:

Full-Time	12.00	13.00	13.00	13.00
Part-Time	1.00	1.00	1.00	3.00
Total	13.00	14.00	14.00	16.00

PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development
Division: Capital Planning

Description of Divisional Function:

Develop and prepare an annual five-year capital investment budget for improvements such as parks, sewers, streets and bridges.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	644,342	668,634	694,408	728,260
Employee Benefits	208,974	267,526	221,289	277,140
<u>Total - Personal Services</u>	853,316	936,160	915,697	1,005,400
Operations and Maintenance				
Discretionary	335,711	407,899	353,251	380,600
Non-Discretionary	54,569	60,822	56,115	59,650
<u>Total Operations and Maintenance</u>	390,280	468,721	409,366	440,250
Capital Outlay	33,237	18,506	17,334	25,000
 GRAND TOTAL	 <u>1,276,833</u>	 <u>1,423,387</u>	 <u>1,342,397</u>	 <u>1,470,650</u>

SOURCES OF FUNDS:

Internal Service Fund	398,067	401,761	416,071	498,540
Special Revenue Fund	878,766	1,021,626	926,327	972,110
 Total	 1,276,833	 1,423,387	 1,342,398	 1,470,650

DIVISION BUDGETED POSITIONS:

Full-Time	17.65	16.90	17.90	17.90
Part-Time		2.00		2.00
 Total	 17.65	 18.90	 17.90	 19.90

PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development
Division: Comprehensive Planning

Description of Divisional Function:

Provide long-range strategies for land use, housing and socio-economic activities within the City.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	265,024	246,593	230,574	305,960
Employee Benefits	110,382	79,690	75,175	113,480
<u>Total - Personal Services</u>	<u>375,406</u>	<u>326,283</u>	<u>305,749</u>	<u>419,440</u>
Operations and Maintenance				
Discretionary	58,029	48,847	56,190	50,840
Non-Discretionary	2,461	1,350	2,662	3,210
<u>Total Operations and Maintenance</u>	<u>60,490</u>	<u>50,197</u>	<u>58,852</u>	<u>54,050</u>
Capital Outlay	4,262	2,558		
 GRAND TOTAL	 <u><u>440,158</u></u>	 <u><u>379,038</u></u>	 <u><u>364,601</u></u>	 <u><u>473,490</u></u>

SOURCES OF FUNDS:

General Fund	440,158	379,038	364,601	473,490
 Total	 440,158	 379,038	 364,601	 473,490

DIVISION BUDGETED POSITIONS:

Full-Time	5.35	6.35	5.35	8.35
Part-Time	1.00			1.00
 Total	 6.35	 6.35	 5.35	 9.35

PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development
Division: Design

Description of Divisional Function:

Review architecture, site layout, signage, and landscaping and plans are developed in order to establish appropriate aesthetic treatment, set standards for design, and to promote and encourage private sector improvement.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	235,873	245,004	253,364	262,170
Employee Benefits	75,546	77,138	79,343	89,130
<u>Total - Personal Services</u>	311,419	322,142	332,707	351,300
Operations and Maintenance				
Discretionary	12,750	21,878	18,194	39,450
Non-Discretionary	35,765	33,454	20,211	43,280
<u>Total Operations and Maintenance</u>	48,515	55,332	38,405	82,730
Capital Outlay	5,904	6,436	808	6,500
 GRAND TOTAL	 <u>365,838</u>	 <u>383,910</u>	 <u>371,920</u>	 <u>440,530</u>

SOURCES OF FUNDS:

Special Revenue Fund	365,839	383,910	371,921	440,530
 Total	 365,839	 383,910	 371,921	 440,530

DIVISION BUDGETED POSITIONS:

Full-Time	6.00	6.00	6.00	6.00
Part-Time				
 Total	 6.00	 6.00	 6.00	 6.00

PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development

Division: Development Services

Description of Divisional Function:

Implements programs and activities under Community Development and other sources through land acquisition, site improvements, relocation, and land marketing.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	331,254	334,756	381,232	407,610
Employee Benefits	106,826	112,787	118,985	139,200
<u>Total - Personal Services</u>	<u>438,080</u>	<u>447,543</u>	<u>500,217</u>	<u>546,810</u>
Operations and Maintenance				
Discretionary	44,944	53,918	35,032	62,900
Non-Discretionary	55,335	55,225	38,092	71,920
<u>Total Operations and Maintenance</u>	<u>100,279</u>	<u>109,143</u>	<u>73,124</u>	<u>134,820</u>
Capital Outlay	4,316	6,121		
 GRAND TOTAL	 <u>542,675</u>	 <u>562,807</u>	 <u>573,341</u>	 <u>681,630</u>
 <u>SOURCES OF FUNDS:</u>				
General Fund	45,471	48,826	52,236	57,000
Special Revenue Fund	497,205	513,981	521,105	624,630
 Total	 542,676	 562,807	 573,341	 681,630
 <u>DIVISION BUDGETED POSITIONS:</u>				
Full-Time	9.20	9.20	9.20	9.20
Part-Time	1.00	3.00	2.00	3.00
 Total	 10.20	 12.20	 11.20	 12.20

PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development
Division: Housing and Community Services

Description of Divisional Function:

Implements various housing and related programs and activities under Community Development, HOME, and other funding sources by means of housing rehabilitation programs, service contracts with local social agencies, and neighborhood housing groups.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	1,375,187	1,367,059	1,426,914	1,487,340
Employee Benefits	456,784	479,333	505,011	541,200
<u>Total - Personal Services</u>	1,831,971	1,846,392	1,931,925	2,028,540
Operations and Maintenance				
Discretionary	136,804	156,731	173,774	239,430
Non-Discretionary	355,692	330,248	374,798	264,090
<u>Total Operations and Maintenance</u>	492,496	486,979	548,572	503,520
Capital Outlay	12,621	11,244	11,779	9,000
 GRAND TOTAL	 2,337,088	 2,344,615	 2,492,276	 2,541,060
<u>SOURCES OF FUNDS:</u>				
Special Revenue Fund	2,337,089	2,344,615	2,492,277	2,541,060
 Total	 2,337,089	 2,344,615	 2,492,277	 2,541,060
<u>DIVISION BUDGETED POSITIONS:</u>				
Full-Time	37.10	36.60	35.60	38.60
Part-Time		6.00	6.00	5.00
 Total	 37.10	 42.60	 41.60	 43.60

PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development
Division: Tax Receipts and Expenditures

Description of Divisional Function:

The capital portion of local income tax is used to develop, prepare, and implement an annual five year capital investment budget for improvements such as parks, sewers, streets and bridges.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages				
Employee Benefits				
<u>Total - Personal Services</u>				
Operations and Maintenance				
Discretionary	19,066,139	20,164,055	20,569,150	22,500,000
Non-Discretionary				100,000
<u>Total Operations and Maintenance</u>	19,066,139	20,164,055	20,569,150	22,600,000
Capital Outlay				
 GRAND TOTAL	 <u>19,066,139</u>	 <u>20,164,055</u>	 <u>20,569,150</u>	 <u>22,600,000</u>

SOURCES OF FUNDS:

Special Revenue Fund	19,066,139	20,164,055	20,569,150	22,600,000
 Total	 19,066,139	 20,164,055	 20,569,150	 22,600,000

DIVISION BUDGETED POSITIONS:

Full-Time				
Part-Time				
 Total				

PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development
Division: Zoning

Description of Divisional Function:

Formulate long-range strategies for zoning, land use, housing, and socioeconomic activities within the City, administer the Zoning Code, Subdivision Regulations, and street dedications.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	304,982	332,344	319,225	312,350
Employee Benefits	79,447	142,485	196,059	119,330
<u>Total - Personal Services</u>	384,429	474,829	515,284	431,680
Operations and Maintenance				
Discretionary	25,701	34,422	43,109	50,700
Non-Discretionary	195	1,774	1,671	2,360
<u>Total Operations and Maintenance</u>	25,896	36,196	44,780	53,060
Capital Outlay		1,335	4,557	5,000
 GRAND TOTAL	 <u>410,325</u>	 <u>512,360</u>	 <u>564,621</u>	 <u>489,740</u>

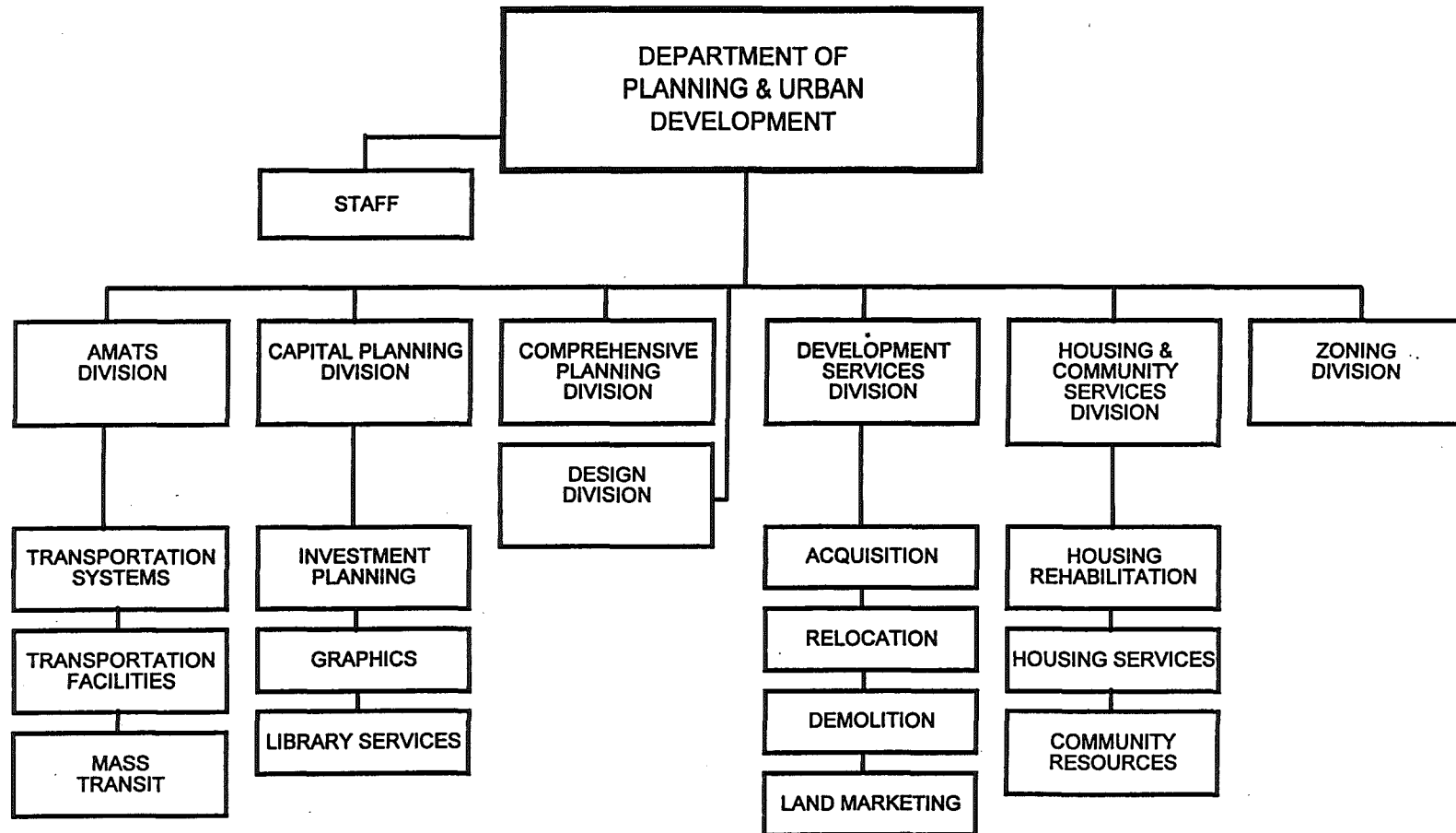
SOURCES OF FUNDS:

General Fund	410,325	512,360	564,621	489,740
 Total	 410,325	 512,360	 564,621	 489,740

DIVISION BUDGETED POSITIONS:

Full-Time	10.30	8.90	8.90	8.90
Part-Time	1.00	2.00	2.00	2.00
 Total	 11.30	 10.90	 10.90	 10.90

Department of Planning & Urban Development



Police

POLICE

DESCRIPTION OF DEPARTMENT:

By Charter, this is a division within the Department of Public Safety. For Budget purposes, however, this division is treated as a department.

The Police Department is divided into three subdivisions. These subdivisions are described as follows:

Uniform Subdivision: This subdivision is divided into two bureaus: (1) Patrol, and (2) Traffic. The Patrol Bureau has five overlapping shifts to insure police protection for Akron citizens 24 hours a day and is responsible for basic police patrol work. The Traffic Bureau is responsible for traffic law enforcement and the Police Reserve Unit. The Uniform Subdivision is the largest subdivision, comprising nearly 65% of the Police Department Employees.

Investigative Subdivision: This subdivision is responsible for investigation of unsolved crimes, apprehending offenders, and recovering stolen property. Also included in the responsibilities of this subdivision are missing persons, vice, narcotics, forgery, polygraph, and the Property/Evidence Bureau.

Services Subdivision: This subdivision provides technical and administrative support services to the entire division. The subdivision is responsible for technical services (i.e., crime prevention, data processing, communications, community relations, training, civil liabilities, etc.).

POLICE

1997 Goals

1. Increase efforts to reduce violence and gang activity along with the Akron Public School System. We will increase random metal detector searches in all middle and high schools.
2. Enhance our Community Oriented Policing Services Program by expanding the hours of operation and to increase our contacts with local community businesses and block clubs.
3. Continue to identify, investigate and apprehend major drug traffickers by coordinating resources and efforts with federal and other narcotics enforcement units.
4. Complete the implementation of the Police Record Management System and expand the Computer Aided Dispatch System with the installation of the enhanced custom interfaces.

1996 Accomplishments

1. The Police Department deployed special assignment units to apprehend curfew offenders during 1996 resulting in 72 daytime arrests. In addition night shifts also concentrated on curfew enforcement and made several hundred arrests.
2. The Narcotics Unit, Street Narcotics Unit, and the Uniform Sub-Division Officers all aggressively pursued drug suspects and offenders. Coordinating information they combined to arrest 3,210 persons resulting in an increase of 35% over the previous year.
3. The Traffic Bureau's S.M.A.R.T. Machine was in operation approximately 30 weeks in 1996. It was utilized on streets throughout the City based on the number of speeding complaints received with the data generated used to determine whether a speeding problem really exists.
4. The K-9 Unit was expanded with the purchase of two additional dogs from Germany. These dogs are cross-trained to handle drug scenarios as well as searching and tracking capabilities.
5. The vice unit increased citations of liquor permit holders by 37% in 1996. The Cops in Shops program went into effect in 1996 and numerous arrest and summonses were issued.

POLICE

DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
Administration	34,045,411	35,801,519	37,256,336	37,196,895
Law Collection Effort	60,562	71,314	70,889	83,200
D.A.R.E. Education Fund	<u>42,054</u>	<u>46,572</u>	<u>47,579</u>	<u>50,270</u>
Total	34,148,027	35,919,405	37,374,804	37,330,365

POLICE

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
Personal Services				
Salaries and Wages	20,505,427	21,504,396	22,123,845	23,067,620
Employee Benefits	8,929,123	9,335,925	10,363,601	9,487,845
<u>Total - Personal Services</u>	<u>29,434,550</u>	<u>30,840,321</u>	<u>32,487,446</u>	<u>32,555,465</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	164,453	252,642	226,050	245,840
Contractual Services	256,390	369,990	599,596	740,400
Maintenance	75,870	110,428	66,010	79,150
Interfund Charges	1,216,780	1,001,586	1,353,729	1,280,600
All other	1,205,748	1,125,449	1,079,142	1,031,550
<u>Total - Discretionary</u>	<u>2,919,241</u>	<u>2,860,095</u>	<u>3,324,527</u>	<u>3,377,540</u>
Non-Discretionary				
Utilities	62,071	79,803	90,998	91,700
All other	853,559	980,997	841,913	1,146,660
<u>Total - Non-Discretionary</u>	<u>915,630</u>	<u>1,060,800</u>	<u>932,911</u>	<u>1,238,360</u>
<u>Total Operations and Maintenance</u>	<u>3,834,871</u>	<u>3,920,895</u>	<u>4,257,438</u>	<u>4,615,900</u>
Capital Outlay	878,606	1,158,188	629,922	159,000
<u>GRAND TOTAL</u>	<u>34,148,027</u>	<u>35,919,404</u>	<u>37,374,806</u>	<u>37,330,365</u>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1997

	<u>Personal Services</u>	<u>Operations & Maintenance</u>	<u>Capital Outlay</u>	<u>Total</u>
General Fund	31,786,670	3,720,090	110,000	35,616,760
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	768,795	895,810	49,000	1,713,605
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<u>Total</u>	<u>32,555,465</u>	<u>4,615,900</u>	<u>159,000</u>	<u>37,330,365</u>

POLICE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
General Fund	32,321,989	33,817,924	35,221,167	35,616,760
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	1,826,038	2,101,480	2,153,637	1,713,605
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	34,148,027	35,919,404	37,374,804	37,330,365

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	<u>1994 Actual Employees</u>	<u>1995 Actual Employees</u>	<u>1996 Actual Employees</u>	<u>1997 Original Employees</u>
General Fund	570.00	556.00	518.00	532.50
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	3.00	3.00	12.00	15.00
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	573.00	559.00	530.00	547.50

POLICE

Department: Police
Division: Administration

Description of Divisional Function:

Provide protection of persons and property of Akron residents and businesses. Apprehension and detention of criminals and the general maintenance of order for all Akron residents.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	20,436,243	21,432,775	22,049,877	22,990,050
Employee Benefits	8,901,819	9,308,459	10,335,179	9,455,745
<u>Total - Personal Services</u>	<u>29,338,062</u>	<u>30,741,234</u>	<u>32,385,056</u>	<u>32,445,795</u>
Operations and Maintenance				
Discretionary	2,913,938	2,843,222	3,308,565	3,354,740
Non-Discretionary	915,629	1,060,695	932,794	1,237,360
<u>Total Operations and Maintenance</u>	<u>3,829,567</u>	<u>3,903,917</u>	<u>4,241,359</u>	<u>4,592,100</u>
Capital Outlay	877,781	1,156,368	629,922	159,000
 GRAND TOTAL	 <u>34,045,410</u>	 <u>35,801,519</u>	 <u>37,256,337</u>	 <u>37,196,895</u>

SOURCES OF FUNDS:

General Fund	32,321,989	33,817,924	35,221,167	35,616,760
Special Revenue Fund	1,723,422	1,983,595	2,035,169	1,580,135
 Total	 34,045,411	 35,801,519	 37,256,336	 37,196,895

DIVISION BUDGETED POSITIONS:

Full-Time	571.00	557.00	530.00	545.50
Part-Time	160.55	142.05	144.00	145.00
 Total	 731.55	 699.05	 674.00	 690.50

POLICE

Department: Police
Division: D.A.R.E. Education Fund

Description of Divisional Function:

To increase knowledge and awareness of substance abuse through educational efforts and practices.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	38,560	38,671	38,838	41,250
Employee Benefits	15,875	15,665	15,974	18,150
<u>Total - Personal Services</u>	<u>54,435</u>	<u>54,336</u>	<u>54,812</u>	<u>59,400</u>
Operations and Maintenance				
Discretionary	5,303	16,874	15,961	22,800
Non-Discretionary		105	117	1,000
<u>Total Operations and Maintenance</u>	<u>5,303</u>	<u>16,979</u>	<u>16,078</u>	<u>23,800</u>
Capital Outlay	825			
 GRAND TOTAL	 <u>60,563</u>	 <u>71,315</u>	 <u>70,890</u>	 <u>83,200</u>

SOURCES OF FUNDS:

Special Revenue Fund	60,562	71,314	70,889	83,200
 Total	 60,562	 71,314	 70,889	 83,200

DIVISION BUDGETED POSITIONS:

Full-Time	1.00	1.00		1.00
Part-Time				
 Total	 1.00	 1.00		 1.00

POLICE

Department: Police
Division: Law Collection Effort

Description of Divisional Function:

To pursue aggressive collection efforts on outstanding, mandatory drug fines.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	30,624	32,950	35,130	36,320
Employee Benefits	11,429	11,801	12,448	13,950
<u>Total - Personal Services</u>	42,053	44,751	47,578	50,270
Operations and Maintenance				
Discretionary				
Non-Discretionary				
<u>Total Operations and Maintenance</u>				
Capital Outlay		1,820		
GRAND TOTAL	<u>42,053</u>	<u>46,571</u>	<u>47,578</u>	<u>50,270</u>

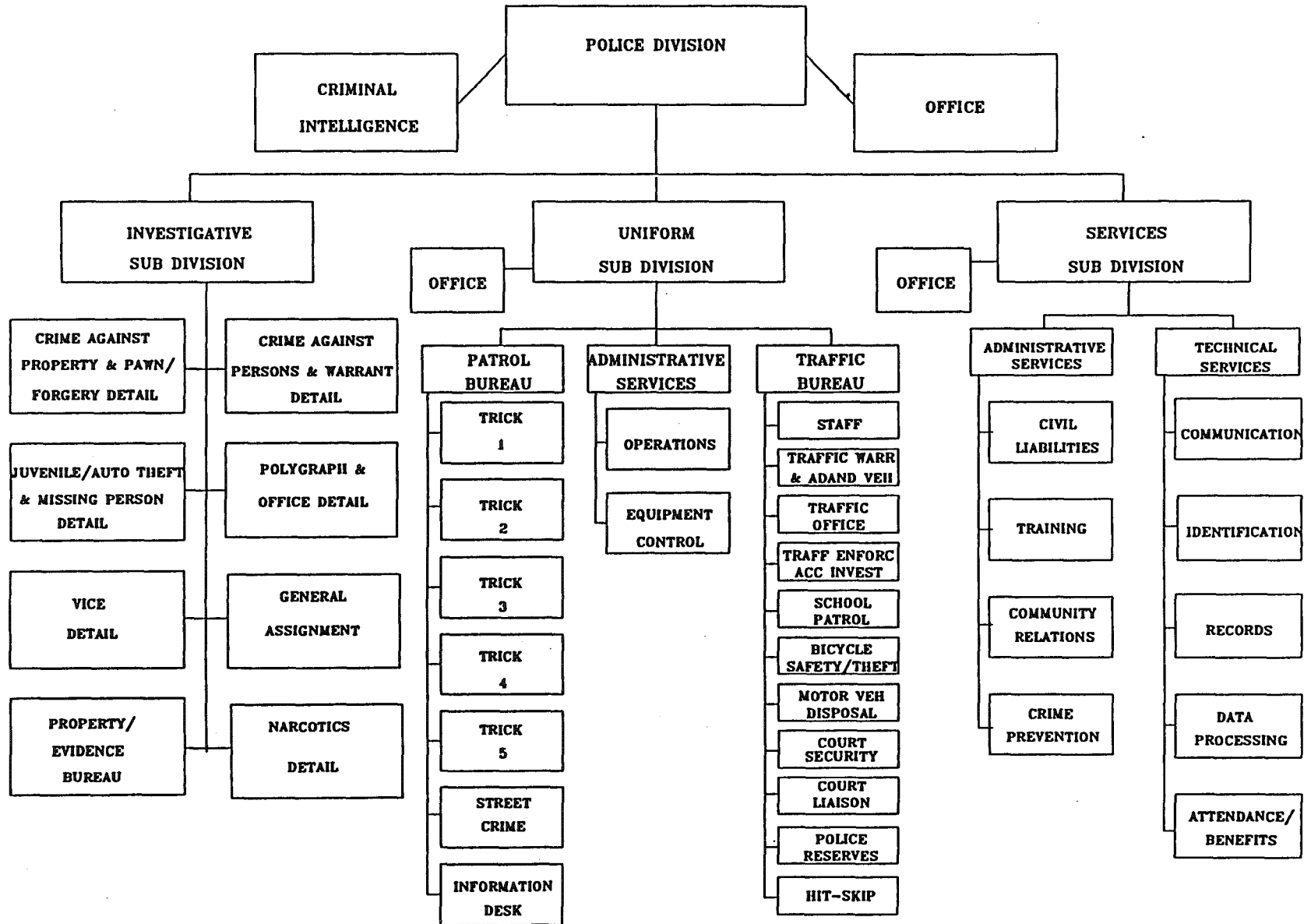
SOURCES OF FUNDS:

Special Revenue Fund	42,054	46,572	47,579	50,270
Total	42,054	46,572	47,579	50,270

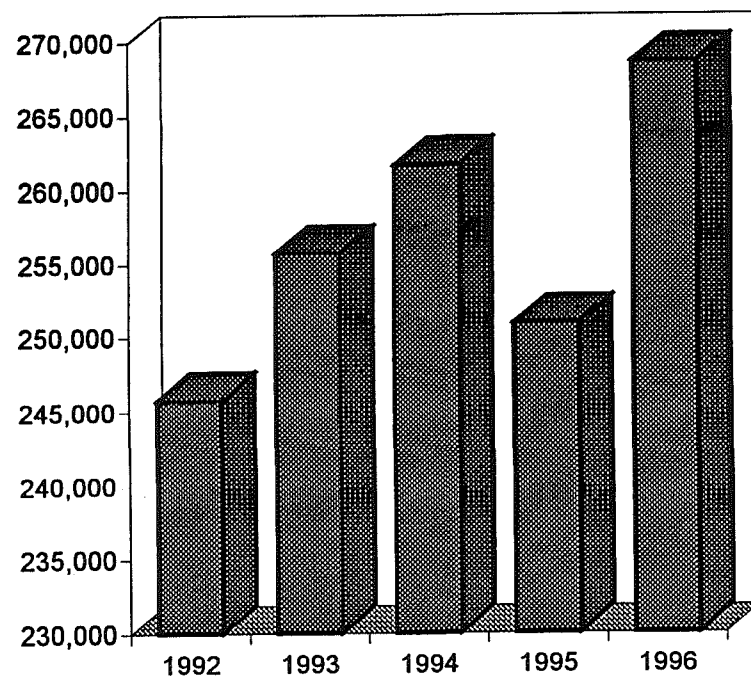
DIVISION BUDGETED POSITIONS:

Full-Time	1.00	1.00		1.00
Part-Time				
Total	1.00	1.00		1.00

Police Division



POLICE CALLS FOR SERVICE



Public Health

PUBLIC HEALTH

DESCRIPTION OF DEPARTMENT:

The Department of Health consists of a Health Commission made up of five electors of the City of Akron, appointed by the Mayor and with the consent of City Council. The Health Commission has full legislative power in all matters concerning public health and sanitation. The Health Commission also has police power to enforce its rules and regulations.

The Health Commission is responsible for appointing the Director of Health. The Health Director has full administrative and executive powers and is responsible for protecting the City and its citizens against all forms of diseases and unsanitary conditions. The Akron Health Department offers preventive measures necessary for public health, provides education on health promotion and disease prevention, and enforces medical inspection and compulsory corrective measures among the children in Akron Public Schools.

1997 Goals

1. Reduce the adverse impact of alcohol and drugs through expanded prevention and treatment programs.
2. Increase primary care options for Akron residents by collaborating with the Akron Community Health Resources, CHMC Akron, AGMC, and SUMMA.
3. Improve access to prenatal care and ensure early enrollment in prenatal care to help reduce infant mortality.
4. Improve Akron's housing stock through the aggressive enforcement of the housing code and through special projects.
5. Improve the delivery of adult and pediatric preventative health services through clinic services, community outreach and home visits.

1996 Accomplishments

1. In 1996, the Akron Health Department took over the management of a dental sealant program that provides sealants to 1,290 Akron grade school children.
2. Completed the final phases of the community assessment, "Healthy Summit 2000" with the release of two reports; "Report of the Community Leadership Panel" and "Children's Report Card".
3. Aids prevention and education programs have been expanded in the Akron Health Department and community agencies funded through the Ohio Department of Health.
4. Contracts with over 30 local medical providers have been negotiated to ensure breast and cervical cancer screening services are available.

PUBLIC HEALTH

DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
Administration	1,394,752	1,628,590	1,816,944	2,086,550
Air Quality Management	749,537	829,850	944,533	977,606
Counseling Services	764,035	833,996	941,187	1,010,170
Environmental Health	1,270,232	1,168,688	1,491,622	1,374,870
Health Data Management	507,990	596,807	590,330	598,320
Health Education	402,108	432,681	425,557	278,870
Housing	978,937	998,481	1,057,416	1,250,920
Laboratory	309,880	262,233	274,336	307,480
Medical and Nursing	3,373,695	3,581,943	3,584,325	3,766,430
Total	9,751,166	10,333,269	11,126,250	11,651,216

PUBLIC HEALTH

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
Personal Services				
Salaries and Wages	5,192,286	5,587,019	5,852,025	6,276,426
Employee Benefits	2,024,660	1,973,398	2,168,851	2,366,890
<u>Total - Personal Services</u>	<u>7,216,946</u>	<u>7,560,417</u>	<u>8,020,876</u>	<u>8,643,316</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	270,486	298,676	362,636	389,870
Contractual Services	1,427,338	1,632,821	1,573,694	1,740,300
Maintenance	32,989	28,887	26,192	39,340
Interfund Charges	167,197	187,909	268,917	193,060
All other	345,608	237,562	541,324	345,010
<u>Total - Discretionary</u>	<u>2,243,618</u>	<u>2,385,855</u>	<u>2,772,763</u>	<u>2,707,580</u>
Non-Discretionary				
Utilities	34,137	55,801	64,310	69,900
All other	126,310	153,382	149,059	208,420
<u>Total - Non-Discretionary</u>	<u>160,447</u>	<u>209,183</u>	<u>213,369</u>	<u>278,320</u>
<u>Total Operations and Maintenance</u>	<u>2,404,065</u>	<u>2,595,038</u>	<u>2,986,132</u>	<u>2,985,900</u>
Capital Outlay	130,155	177,816	119,240	22,000
GRAND TOTAL	<u>9,751,166</u>	<u>10,333,271</u>	<u>11,126,248</u>	<u>11,651,216</u>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1997

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	5,361,160	999,700		6,360,860
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	3,282,156	1,986,200	22,000	5,290,356
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	8,643,316	2,985,900	22,000	11,651,216

PUBLIC HEALTH

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
General Fund	5,345,587	5,593,971	5,975,709	6,360,860
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	4,405,579	4,739,298	5,150,539	5,290,356
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	9,751,166	10,333,269	11,126,248	11,651,216

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	<u>1994 Actual Employees</u>	<u>1995 Actual Employees</u>	<u>1996 Actual Employees</u>	<u>1997 Original Employees</u>
General Fund	96.53	99.18	94.43	101.43
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	65.47	63.82	69.57	72.07
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	162.00	163.00	164.00	173.50

PUBLIC HEALTH

Department: Public Health
Division: Administration

Description of Divisional Function:

Provide administrative support and direction to all divisions of the Akron Health Department.
 Provide administrative support to the Akron Health Commission.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	698,984	803,917	874,184	916,330
Employee Benefits	211,038	239,474	277,342	317,730
<u>Total - Personal Services</u>	910,022	1,043,391	1,151,526	1,234,060
Operations and Maintenance				
Discretionary	382,681	431,755	560,738	765,770
Non-Discretionary	70,475	83,748	88,824	81,720
<u>Total Operations and Maint.</u>	453,156	515,503	649,562	847,490
Capital Outlay	31,574	69,697	15,855	5,000
 GRAND TOTAL	 <u>1,394,752</u>	 <u>1,628,591</u>	 <u>1,816,943</u>	 <u>2,086,550</u>

SOURCES OF FUNDS:

General Fund	1,039,168	1,100,186	1,170,183	1,175,800
Special Revenue Fund	355,584	528,404	646,761	910,750
 Total	 1,394,752	 1,628,590	 1,816,944	 2,086,550

DIVISION BUDGETED POSITIONS:

Full-Time	17.35	19.35	17.48	20.98
Part-Time	1.75	2.25	2.00	2.00
 Total	 19.10	 21.60	 19.48	 22.98

PUBLIC HEALTH

Department: Public Health
Division: Air Quality Management

Description of Divisional Function:

Delegate agency of the Ohio Environmental Protection Agency, serving all of Summit, Portage and Medina counties. Operate an ambient air monitoring network, enforce state and local air pollution regulations, investigate complaints of air pollution problems and enforce asbestos regulations.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	445,624	516,641	565,435	592,566
Employee Benefits	218,720	177,159	192,104	217,880
<u>Total - Personal Services</u>	664,344	693,800	757,539	810,446
Operations and Maintenance				
Discretionary	56,364	52,952	120,969	96,660
Non-Discretionary	10,746	16,392	12,047	53,500
<u>Total Operations and Maint.</u>	67,110	69,344	133,016	150,160
Capital Outlay	18,083	66,705	53,979	17,000
 GRAND TOTAL	 749,537	 829,849	 944,534	 977,606
 <u>SOURCES OF FUNDS:</u>				
Special Revenue Fund	749,537	829,850	944,533	977,606
 Total	 749,537	 829,850	 944,533	 977,606
 <u>DIVISION BUDGETED POSITIONS:</u>				
Full-Time	14.42	15.42	15.92	15.42
Part-Time	1.00	1.00		
 Total	 15.42	 16.42	 15.92	 15.42

PUBLIC HEALTH

Department: Public Health
Division: Counseling Services

Description of Divisional Function:

Provide alcohol and drug prevention programs. Counsel the public for treatment of alcoholism. participate in Court Outreach Program by providing alcohol/drug addiction treatment to juvenile offenders. Conduct City of Akron Employee Assistance Program to help employees with a wide range of personal problems.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	435,172	504,631	558,009	634,740
Employee Benefits	154,104	173,768	193,133	237,410
<u>Total - Personal Services</u>	589,276	678,399	751,142	872,150
Operations and Maintenance				
Discretionary	146,371	126,041	168,662	110,420
Non-Discretionary	24,162	22,799	21,378	27,600
<u>Total Operations and Maint.</u>	170,533	148,840	190,040	138,020
Capital Outlay	4,226	6,758	5	
 GRAND TOTAL	764,035	833,997	941,187	1,010,170

SOURCES OF FUNDS:

General Fund	230,483	244,750	264,111	289,100
Special Revenue Fund	533,552	589,246	677,075	721,070
 Total	764,035	833,996	941,186	1,010,170

DIVISION BUDGETED POSITIONS:

Full-Time	15.00	15.00	17.00	17.00
Part-Time				
 Total	15.00	15.00	17.00	17.00

PUBLIC HEALTH

Department: Public Health
Division: Environmental Health

Description of Divisional Function:

Inspect food service operations in the City of Akron, respond to nuisance and rodent complaints. Maintain and expand computerized Right-to-know (chemical storage) database. Conduct City-wide mosquito spraying program. Eliminate litter, unsanitary and blighting conditions through a special private property cleanup program. Inspect swimming pools and spas for compliance with State of Ohio regulations.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	718,096	733,027	772,203	812,470
Employee Benefits	239,492	321,319	257,053	291,740
<u>Total - Personal Services</u>	957,588	1,054,346	1,029,256	1,104,210
Operations and Maintenance				
Discretionary	263,976	113,570	414,705	269,760
Non-Discretionary	514	771	865	900
<u>Total Operations and Maint.</u>	264,490	114,341	415,570	270,660
Capital Outlay	48,154		46,796	
 GRAND TOTAL	1,270,232	1,168,687	1,491,622	1,374,870
<u>SOURCES OF FUNDS:</u>				
General Fund	1,004,800	1,106,029	1,102,671	1,193,470
Special Revenue Fund	265,432	62,659	388,951	181,400
 Total	1,270,232	1,168,688	1,491,622	1,374,870
<u>DIVISION BUDGETED POSITIONS:</u>				
Full-Time	20.00	20.75	20.75	20.75
Part-Time	3.00	2.00	3.00	4.00
 Total	23.00	22.75	23.75	24.75

PUBLIC HEALTH

Department: Public Health
Division: Health Data Management

Description of Divisional Function:

Maintain all birth and death records for the City of Akron. Issue certified copies of birth and death certificates to the public. Maintain a database of community statistics on births, deaths, disease, etc.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	228,711	265,528	261,450	274,120
Employee Benefits	104,477	95,892	98,784	108,550
<u>Total - Personal Services</u>	333,188	361,420	360,234	382,670
Operations and Maintenance				
Discretionary	173,497	233,959	230,095	215,650
Non-Discretionary				
<u>Total Operations and Maint.</u>	173,497	233,959	230,095	215,650
Capital Outlay	1,305	1,428		
 GRAND TOTAL	<u>507,990</u>	<u>596,807</u>	<u>590,329</u>	<u>598,320</u>

SOURCES OF FUNDS:

General Fund	424,687	438,936	452,245	472,860
Special Revenue Fund	83,303	157,871	138,085	125,460
 Total	507,990	596,807	590,330	598,320

DIVISION BUDGETED POSITIONS:

Full-Time	9.00	9.00	8.50	8.50
Part-Time	1.00	1.00	2.00	2.00
 Total	10.00	10.00	10.50	10.50

PUBLIC HEALTH

Department: Public Health
Division: Health Education

Description of Divisional Function:

Provide a variety of health education programs and information to schools, the community, and City employees by working with other divisions of the Health Department, City government, community agencies and school districts that will enable people to make knowledgeable decisions about their health and inform the public about current health issues.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	189,215	212,068	185,682	167,910
Employee Benefits	61,221	73,528	65,929	63,160
<u>Total - Personal Services</u>	250,436	285,596	251,611	231,070
Operations and Maintenance				
Discretionary	151,672	145,586	173,946	47,800
Non-Discretionary		35		
<u>Total Operations and Maint.</u>	151,672	145,621	173,946	47,800
Capital Outlay		1,465		
 GRAND TOTAL	 402,108	 432,682	 425,557	 278,870
<u>SOURCES OF FUNDS:</u>				
General Fund	186,232	203,343	210,160	225,070
Special Revenue Fund	215,876	229,338	215,397	53,800
 Total	 402,108	 432,681	 425,557	 278,870
<u>DIVISION BUDGETED POSITIONS:</u>				
Full-Time	6.38	5.63	5.00	4.60
Part-Time	1.00	1.50		1.00
 Total	 7.38	 7.13	 5.00	 5.60

PUBLIC HEALTH

Department: Public Health
Division: Housing

Description of Divisional Function:

Inspect housing in Akron for compliance with Akron's Environmental Health and Housing code. Respond to complaints about dilapidated housing. Work with the Housing Appeals Board to raze unsafe, unsanitary houses in Akron and to repair rundown houses. Conduct lead poisoning prevention program.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	708,857	713,758	728,402	839,730
Employee Benefits	242,425	246,990	288,783	325,180
<u>Total - Personal Services</u>	951,282	960,748	1,017,185	1,164,910
Operations and Maintenance				
Discretionary	27,655	37,733	40,230	76,010
Non-Discretionary				10,000
<u>Total Operations and Maint.</u>	27,655	37,733	40,230	86,010
Capital Outlay				
 GRAND TOTAL	 978,937	 998,481	 1,057,415	 1,250,920

SOURCES OF FUNDS:

General Fund	558,488	613,673	655,014	858,390
Special Revenue Fund	420,449	384,808	402,402	392,530
 Total	 978,937	 998,481	 1,057,416	 1,250,920

DIVISION BUDGETED POSITIONS:

Full-Time	22.60	21.75	21.25	24.75
Part-Time	1.50		1.00	1.00
 Total	 24.10	 21.75	 22.25	 25.75

PUBLIC HEALTH

Department: Public Health
Division: Laboratory

Description of Divisional Function:

Provide laboratory services and consultation as needed by the various division of the Health Department, other City departments, health-related agencies and industries with health-related problems to supplement or confirm clinical or environmental observations.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	144,636	153,277	169,707	181,950
Employee Benefits	123,085	50,649	59,010	67,920
	<hr/>	<hr/>	<hr/>	<hr/>
<u>Total - Personal Services</u>	267,721	203,926	228,717	249,870
Operations and Maintenance				
Discretionary	42,159	54,557	45,619	57,610
Non-Discretionary				
	<hr/>	<hr/>	<hr/>	<hr/>
<u>Total Operations and Maint.</u>	42,159	54,557	45,619	57,610
Capital Outlay		3,750		
 GRAND TOTAL	 <u>309,880</u>	 <u>262,233</u>	 <u>274,336</u>	 <u>307,480</u>

SOURCES OF FUNDS:

General Fund	309,880	262,233	274,336	307,480
 Total	 309,880	 262,233	 274,336	 307,480

DIVISION BUDGETED POSITIONS:

Full-Time	5.00	5.00	5.00	5.00
Part-Time				
	<hr/>	<hr/>	<hr/>	<hr/>
Total	5.00	5.00	5.00	5.00

PUBLIC HEALTH

Department: Public Health
Division: Medical and Nursing

Description of Divisional Function:

Operate clinics for pregnant women in need of prenatal care, for children requiring health services, for WIC (Women/Infants/Children) supplemental food program, and for persons afflicted with sexually transmitted diseases. Conduct HIV antibody testing and AIDS counseling. Provide services for children with medical handicaps. Immunize children and adults.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	1,622,991	1,684,172	1,736,954	1,856,610
Employee Benefits	670,098	594,620	736,714	737,320
<u>Total - Personal Services</u>	2,293,089	2,278,792	2,473,668	2,593,930
Operations and Maintenance				
Discretionary	999,242	1,189,701	1,017,798	1,067,900
Non-Discretionary	54,550	85,437	90,254	104,600
<u>Total Operations and Maint.</u>	1,053,792	1,275,138	1,108,052	1,172,500
Capital Outlay	26,814	28,013	2,605	
 GRAND TOTAL	 3,373,695	 3,581,943	 3,584,325	 3,766,430
<u>SOURCES OF FUNDS:</u>				
General Fund	1,591,848	1,624,821	1,846,989	1,838,690
Special Revenue Fund	1,781,846	1,957,122	1,737,336	1,927,740
 Total	 3,373,694	 3,581,943	 3,584,325	 3,766,430
<u>DIVISION BUDGETED POSITIONS:</u>				
Full-Time	52.25	51.10	53.10	56.50
Part-Time	8.20	4.20	2.00	3.00
 Total	 60.45	 55.30	 55.10	 59.50

Health Department

HEALTH COMMISSION

DEPARTMENT OF HEALTH
PUBLIC HEALTH ADMINISTRATION

PUBLIC HEALTH
SUPPORT STAFF

HEALTH DATA
MANAGEMENT

COMPUTER
OPERATIONS

VITAL RE-
CORDS RE-
GISTRATION

ALCOHOLISM

EDUCATION
& CON-
SULTATION

COUNSELING

COURT
PROGRAM

PREVENTION
PROGRAM

PUBLIC
HEALTH
LABORATORY

HEALTH
EDUCATION

PUBLIC
HEALTH
NURSING

ADMIN-
ISTRATIVE
SUPPORT

PROF-
SSIONAL
FIELD
SUPPORT

WOMEN
INFANTS &
CHILDREN

HOUSING

COMPLAINT
REFERRAL

COMMUNITY
DEVELOP-
MENT

LEAD
PROGRAM

SPECIAL
CODE
PROGRAM

AIR
POLLUTION/
ARAQMD

TECHNICAL
SERVICES

FIELD
STAFF

SAMPLING
&
INSPECTION

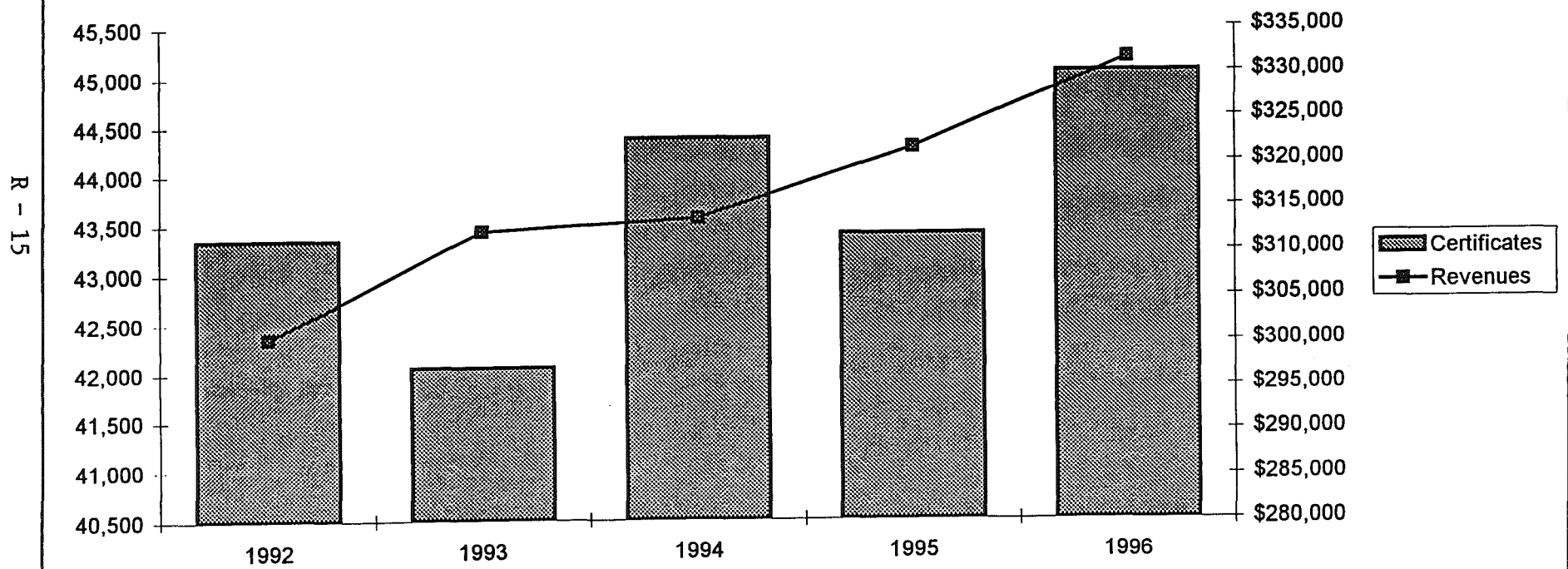
ENVIRON-
MENTAL
HEALTH

FOOD
PROTECTION

NUISANCE

RIGHT
TO
KNOW

AKRON HEALTH DEPARTMENT BIRTH & DEATH CERTIFICATES ISSUED



Public Safety

PUBLIC SAFETY

DESCRIPTION OF DEPARTMENT:

By charter, the Department of Public Safety is under the immediate supervision of the Mayor. The department also includes the Police and Fire Divisions, but for budget purposes, Police and Fire are considered to be separate departments due to their size.

Each of the divisions identified below is managed on a daily basis by a division manager or superintendent.

1997 Goals

1. Provide installation, maintenance and support services for all communications systems, networks and equipment comprised of nearly 6,000 units.
2. Provide voice and data relocation services for the Training Bureau, from the Stubbs Justice Center to the Cascade building and the Vice and Narcotics Bureau from the O'Neil's building to an, as of this time, unknown location.
3. Connect Joy Park and Reservoir Park to the City's outside cable plant for voice and data requirements and to further reduce dependency of leased lines from Ameritech.
4. Provide design and installation services for all City divisions for internet access.
5. Replace leased lines with City lines at Opportunity Park, Cascade, Superblock and Morley parking garages. This will save the City nearly \$2,000 per month.
6. Establish Q-A standards for all positions in the communication center.

1996 Accomplishments

1. Provided design and installation services for the telecommunications system for the downtown baseball stadium.
2. Installed a new telephone system at the Akron Water Plant.
3. Provided design and installation services for the telecommunications system at the new Fire Station in the Merriman Valley.
4. Installed in excess of 200 new hi-speed data drops for users of the new financial package saving the City nearly \$40,000 by performing the work in-house.
5. Responded to 3,612 telephone, data, radio, installation, and maintenance and repair requests.
6. Cross-trained the police and fire dispatchers.
7. Negotiated an agreement with the L.C.I., the City's long distance carrier, effectively reducing our long distance costs by 30 percent.

PUBLIC SAFETY

DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
Building Inspection	1,380,605	1,414,790	1,433,450	1,524,410
Communications	985,916	1,067,171	1,185,896	1,275,970
Corrections	2,708,381	2,647,598	5,434,927	6,220,000
Disaster Services			5,069	35,000
Traffic Engineering	2,060,738	2,305,682	2,237,404	2,356,040
Weights and Measures	147,248	149,394	182,642	214,860
Police-Fire Communicaitons		2,356,454	3,026,743	3,490,210
Total	7,282,888	9,941,089	13,506,131	15,116,490

PUBLIC SAFETY

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
Personal Services				
Salaries and Wages	3,085,621	4,510,800	4,873,247	5,221,720
Employee Benefits	1,325,775	1,654,478	1,764,820	2,033,820
<u>Total - Personal Services</u>	<u>4,411,396</u>	<u>6,165,278</u>	<u>6,638,067</u>	<u>7,255,540</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	262,788	255,826	247,572	255,830
Contractual Services	1,828,916	2,483,237	5,453,397	6,341,310
Maintenance	40,573	27,490	229,841	437,650
Interfund Charges	192,557	167,785	225,846	191,000
All other	103,098	318,113	188,046	147,730
<u>Total - Discretionary</u>	<u>2,427,932</u>	<u>3,252,451</u>	<u>6,344,702</u>	<u>7,373,520</u>
Non-Discretionary				
Utilities	320,603	319,194	343,386	344,250
All other	36,762	30,231	55,790	90,180
<u>Total - Non-Discretionary</u>	<u>357,365</u>	<u>349,425</u>	<u>399,176</u>	<u>434,430</u>
<u>Total Operations and Maintenance</u>	<u>2,785,297</u>	<u>3,601,876</u>	<u>6,743,878</u>	<u>7,807,950</u>
Capital Outlay	86,193	173,938	124,185	53,000
GRAND TOTAL	<u>7,282,886</u>	<u>9,941,092</u>	<u>13,506,130</u>	<u>15,116,490</u>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1997

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	6,471,250	7,515,780	43,000	14,030,030
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	784,290	292,170	10,000	1,086,460
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	7,255,540	7,807,950	53,000	15,116,490

PUBLIC SAFETY

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
General Fund	6,277,106	8,920,610	12,465,499	14,030,030
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	1,005,782	1,020,480	1,040,631	1,086,460
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	7,282,888	9,941,090	13,506,130	15,116,490

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	<u>1994 Actual Employees</u>	<u>1995 Actual Employees</u>	<u>1996 Actual Employees</u>	<u>1997 Original Employees</u>
General Fund	66.00	127.00	129.00	139.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	13.00	14.00	16.00	16.00
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	79.00	141.00	145.00	155.00

PUBLIC SAFETY

Department: Public Safety
Division: Building Inspection

Description of Divisional Function:

Responsible for inspecting all new buildings and alterations to existing facilities, receiving Building and Zoning Code complaints, and issuing licenses and permits for building, plumbing, electrical and heating improvements.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	878,070	882,699	943,677	1,015,220
Employee Benefits	330,178	287,714	305,672	360,970
<u>Total - Personal Services</u>	1,208,248	1,170,413	1,249,349	1,376,190
Operations and Maintenance				
Discretionary	120,241	184,089	145,700	130,700
Non-Discretionary	12,324	11,457	14,209	17,520
<u>Total Operations and Maintenance</u>	132,565	195,546	159,909	148,220
Capital Outlay	39,792	48,831	24,192	
 GRAND TOTAL	 <u>1,380,605</u>	 <u>1,414,790</u>	 <u>1,433,450</u>	 <u>1,524,410</u>

SOURCES OF FUNDS:

General Fund	1,342,082	1,367,794	1,410,052	1,524,410
Special Revenue Fund	38,523	46,996	23,398	
 Total	 1,380,605	 1,414,790	 1,433,450	 1,524,410

DIVISION BUDGETED POSITIONS:

Full-Time	22.00	23.00	25.00	25.00
Part-Time	2.00	2.00	1.00	1.00
 Total	 24.00	 25.00	 26.00	 26.00

PUBLIC SAFETY

Department: Public Safety
Division: Communications

Description of Divisional Function:

Design, construct, and maintain radio and telephone communications systems and fire alarm signal systems for all city departments.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	584,011	623,723	635,870	703,140
Employee Benefits	204,503	221,528	223,972	261,290
<u>Total - Personal Services</u>	788,514	845,251	859,842	964,430
Operations and Maintenance				
Discretionary	121,420	124,401	200,419	212,850
Non-Discretionary	43,909	48,601	63,085	65,690
<u>Total Operations and Maintenance</u>	165,329	173,002	263,504	278,540
Capital Outlay	32,074	48,919	62,550	33,000
GRAND TOTAL	<u>985,917</u>	<u>1,067,172</u>	<u>1,185,896</u>	<u>1,275,970</u>

SOURCES OF FUNDS:

General Fund	973,319	1,055,422	1,162,419	1,275,970
Special Revenue Fund	12,597	11,749	23,477	
Total	985,916	1,067,171	1,185,896	1,275,970

DIVISION BUDGETED POSITIONS:

Full-Time	19.00	18.00	20.00	20.00
Part-Time				
Total	19.00	18.00	20.00	20.00

PUBLIC SAFETY

Department: Public Safety
Division: Corrections

Description of Divisional Function:

In 1994, the City entered into a contract with Summit County to provide for the detention of persons arrested in Akron on misdemeanor charges.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	439,728	30,175		
Employee Benefits	260,278	51,945	1,515	
<u>Total - Personal Services</u>	700,006	82,120	1,515	
Operations and Maintenance				
Discretionary	1,938,021	2,530,651	5,433,412	6,220,000
Non-Discretionary	65,655	34,827		
<u>Total Operations and Maintenance</u>	2,003,676	2,565,478	5,433,412	6,220,000
Capital Outlay	4,697			
 GRAND TOTAL	 <u>2,708,379</u>	 <u>2,647,598</u>	 <u>5,434,927</u>	 <u>6,220,000</u>

SOURCES OF FUNDS:

General Fund	2,708,381	2,647,598	5,434,927	6,220,000
 Total	 2,708,381	 2,647,598	 5,434,927	 6,220,000

DIVISION BUDGETED POSITIONS:

Full-Time	2.00			
Part-Time				
 Total	 2.00			

PUBLIC SAFETY

Department: Public Safety
Division: Disaster Services

Description of Divisional Function:

This divisional category represents the City's share of a disaster vehicle used by the Summit County Disaster Service Coordinator. The City pays the cost of repairs, while the County pays for operating expenses.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages				
Employee Benefits				
<u>Total - Personal Services</u>				
Operations and Maintenance				
Discretionary			5,069	35,000
Non-Discretionary				
<u>Total Operations and Maintenance</u>			5,069	35,000
Capital Outlay				
GRAND TOTAL			5,069	35,000

SOURCES OF FUNDS:

General Fund	5,069	35,000
Total	5,069	35,000

DIVISION BUDGETED POSITIONS:

Full-Time				
Part-Time				
Total				

PUBLIC SAFETY

Department: Public Safety
Division: Police-Fire Communications Center

Description of Divisional Function:

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages		1,760,652	1,952,365	2,081,970
Employee Benefits		441,994	733,944	872,590
<u>Total - Personal Services</u>		2,202,646	2,686,309	2,954,560
Operations and Maintenance				
Discretionary		121,444	261,183	437,100
Non-Discretionary		17,860	75,016	98,550
<u>Total Operations and Maintenance</u>		139,304	336,199	535,650
Capital Outlay		14,504	4,235	
 GRAND TOTAL		<u>2,356,454</u>	<u>3,026,743</u>	<u>3,490,210</u>
 <u>SOURCES OF FUNDS:</u>				
General Fund		2,344,705	3,026,743	3,490,210
Special Revenue Fund		11,749		
 Total		2,356,454	3,026,743	3,490,210
 <u>DIVISION BUDGETED POSITIONS:</u>				
Full-Time		62.00	60.00	70.00
Part-Time		3.00		
 Total		65.00	60.00	70.00

PUBLIC SAFETY

Department: Public Safety
Division: Traffic Engineering

Description of Divisional Function:

Maintain the City's traffic and emergency signal system, street name signs, lane and crosswalk markings, and all parking meters.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	1,091,116	1,113,042	1,219,861	1,290,780
Employee Benefits	497,532	617,096	455,589	487,480
<u>Total - Personal Services</u>	1,588,648	1,730,138	1,675,450	1,778,260
Operations and Maintenance				
Discretionary	240,214	282,920	289,434	314,480
Non-Discretionary	231,876	232,850	239,311	243,300
<u>Total Operations and Maintenance</u>	472,090	515,770	528,745	557,780
Capital Outlay		59,775	33,209	20,000
GRAND TOTAL	<u>2,060,738</u>	<u>2,305,683</u>	<u>2,237,404</u>	<u>2,356,040</u>

SOURCES OF FUNDS:

General Fund	1,115,707	1,355,697	1,243,647	1,269,580
Special Revenue Fund	945,031	949,986	993,756	1,086,460
Total	2,060,738	2,305,683	2,237,403	2,356,040

DIVISION BUDGETED POSITIONS:

Full-Time	33.00	35.00	36.00	36.00
Part-Time		9.00	1.00	11.00
Total	33.00	44.00	37.00	47.00

PUBLIC SAFETY

Department: Public Safety
Division: Weights and Measures

Description of Divisional Function:

Responsible for checking accuracy of all measuring devices used for sales to the public.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	92,695	100,509	121,474	130,610
Employee Benefits	33,284	34,202	44,127	51,490
<u>Total - Personal Services</u>	125,979	134,711	165,601	182,100
Operations and Maintenance				
Discretionary	8,037	8,943	9,485	23,390
Non-Discretionary	3,601	3,830	7,554	9,370
<u>Total Operations and Maintenance</u>	11,638	12,773	17,039	32,760
Capital Outlay	9,631	1,909		
GRAND TOTAL	<u>147,248</u>	<u>149,393</u>	<u>182,640</u>	<u>214,860</u>

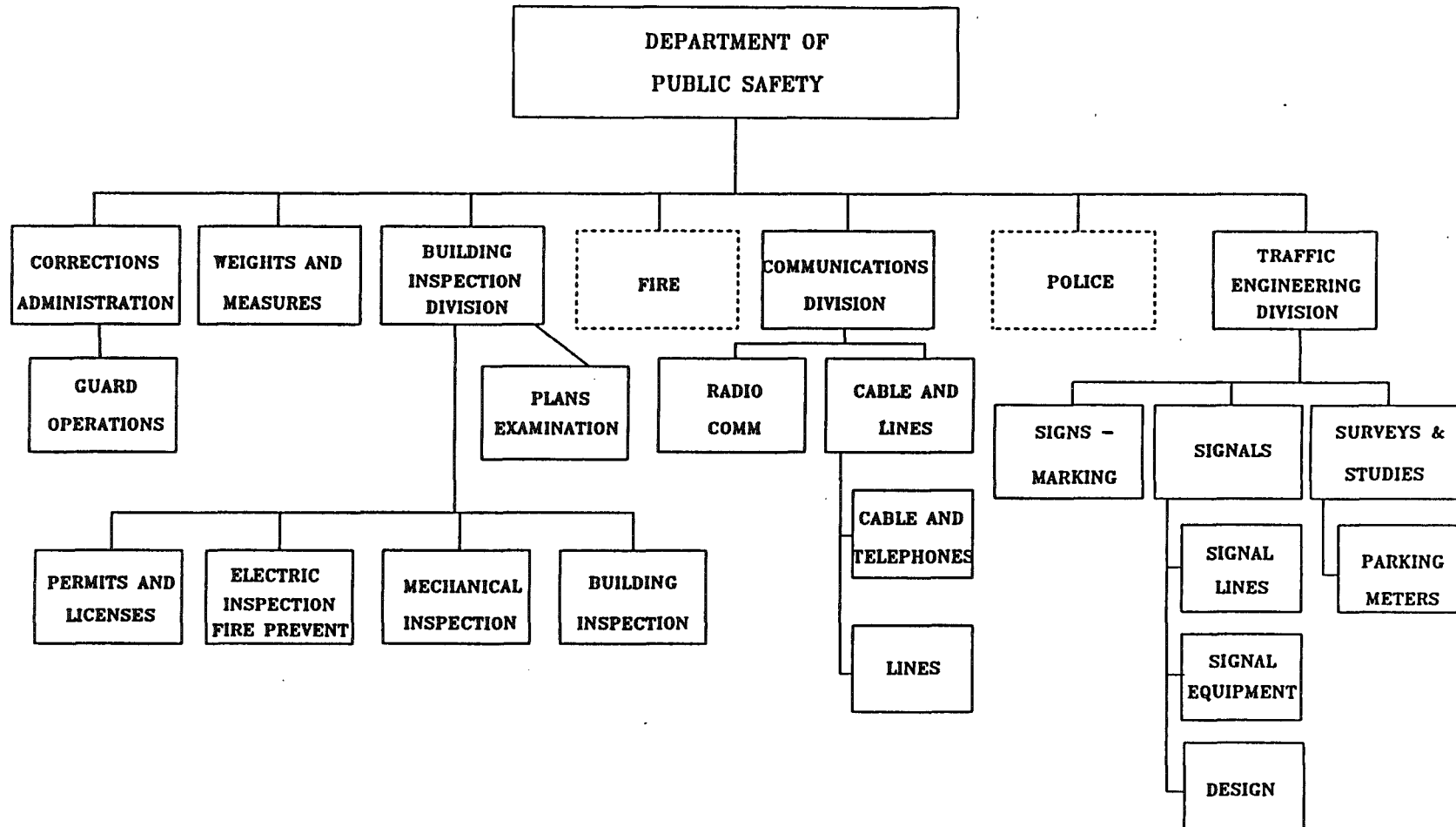
SOURCES OF FUNDS:

General Fund	137,617	149,394	182,642	214,860
Special Revenue Fund	9,631			
Total	147,248	149,394	182,642	214,860

DIVISION BUDGETED POSITIONS:

Full-Time	3.00	3.00	4.00	4.00
Part-Time	1.00			
Total	4.00	3.00	4.00	4.00

Department of Public Safety



Public Service



PUBLIC SERVICE

DESCRIPTION OF DEPARTMENT:

The Department of Public Service is the largest City department, making up nearly 25% of the City workforce. The department is responsible for the provision of water and sewer utilities, highway maintenance, municipal airport, municipal golf course, motor vehicle maintenance, sanitation services, landfill operations, maintenance of parks, provision of recreational services, engineering services, maintenance of all public buildings, oil and gas wells, and the City's off-street parking facilities.

1997 Goals

1. Develop utility infrastructure to the Airport Terminal area as identified in the current Airport Master Plan.
2. Identify permit management system software and hardware components for use by the Building Inspection Department.
3. Utilize continuing education classes to expand knowledge of the building code by plan examiners, inspectors and management.
4. Provide Animal Control Wardens training in the area of Cruelty Investigation so all five wardens are certified as Level I & II Cruelty Investigators.
5. Complete the computerization of 1,200 underground record maps and develop a user manual to permit access and routine use of the system.
6. Finalize the global project scheduling process for all active Engineering projects.
7. Attract a prominent local, state or national golf tournament to the Good Park Golf Course.
8. Install new fuel management system in 1997. Interface fuel system with the shop management computer system to allow up to date mileage and hours of usage to be used as a basis for preventative maintenance for City vehicles.
9. Increase the courtesy plan review program for commercial projects under \$10,000 by 10% over 1996 levels.
10. Participate as a member of the Cuyahoga Community Council to formulate and recommend a Remedial Action Plan draft Stage II Plan for the Cuyahoga River.
11. Successfully negotiate an acceptable Storm Water NPDES Permit or recommend to the Administration an appeal the Ohio Environmental Board of Review and/or court action by Akron or jointly with other affected Ohio Municipalities.
12. Complete all planned water & sewer system improvements related to paving and resurfacing projects in the City's capital improvements program prior to the start of construction on said projects, to avoid delays to Contractors and damage to new pavement.
13. Reduce the number of large meters that are behind for test-overhaul to 100 or less.
14. Meet the EPA monitoring and water quality requirements for the 1997 round of lead and copper testing.

PUBLIC SERVICE

Departmental Goals and Accomplishments:

Public Service: (cont.)

1997 Goals

15. Meet EPA timetables for installation of replacement wastewater treatment plant for Water Plant.
16. To investigate and recommend a new software system for the water, sewer, curbservice and recycle billing, collection and customer service functions.
17. Clean 10,000 storm sewer inlets.
18. Prepare, receive and evaluate proposals for the operation of the Compost Facility and alternate disposal methods for all sludge from the wastewater treatment plant.
19. Install piping to supply landfill gas to all major boilers to reduce the cost of purchasing natural gas for the Water Pollution Control Division.
20. Have a contractor remove the sediment that has accumulated in the North Sedimentation Basin at the Hardy Road Landfill.
21. Install streetlights in Coventry Crossings Phase III A & B.
22. Computerize the Highway Maintenance work order system to improve response times to service requests generated by the public, City Council and other sources.
23. Improve the appearance of grounds adjacent to Community Centers by fertilizing, weed control and landscape plantings.
24. To continue to develop and to promote alternate waste reduction practices through the Public Service videos, Recycle Operator education, as needed, and as a function of their distribution of approximately 3,500 blue tint "Akron Let's Recycle" bags to residents in areas of low participation.
25. To develop community councils at the Ellet, Patterson, Lawton, Mason, and Reservoir community centers.
26. Target a list of chronic illegal dumping and littering locations for surveillance and regular cleanup.
27. Establish a computerized, systematic accident analysis program utilizing over 11,500 annual freeway/city-street accident records to identify safety "hot spots" that require further study.

PUBLIC SERVICE

Departmental Goals and Accomplishments:

1996 Accomplishments

1. Constructed a third T-Hanger at the Akron Fulton Municipal Airport.
2. Installed new Runway End Identification Lights (REIL's) at the airport.
3. Began Building Inspector radio response to computer staff for same day contractor inquiry.
4. Prepared over 2,500 building inspection projects for microfilming.
5. Improved the efficiency of inspection services with the purchase of mobile phones thus allowing contractors easy access to division chiefs in order that they may quickly handle field disputes, avoiding construction delays.
6. The building maintenance division was able to catch up on much of the backlog of electrical work with the hiring of an additional electrician.
7. Much of the City's H.V.A.C. and mechanical equipment is now operating under a preventative maintenance program.
8. Completed repairs and deck sealing on the 4th and 5th levels of the Cascade parking garage.
9. Progress was made in improving communications with the public affected by Engineering projects. Members of the Engineering staff attended meetings with public or private individuals on transportation, architectural and CD Public Improvement Projects.
10. The Engineering Bureau purchased the WinEst cost estimating software and the Sure Trak scheduling Software. Development of a cost information database was begun for use in estimating future project costs.
11. The South Broadway Parking Deck and the Mill Street Pedestrian Bridge projects were completed on time and within budget.
12. A draft version of stormwater management standards/guidelines for private and public improvements was completed.
13. All 1,033 underground record maps have been converted to computer maps and edited.
14. Started the design for the O'Neil's Building remodeling.
15. The City's Good Park Golf Course was name by Golf Digest Magazine as a "Places to Play" course. Only 40 courses in the state were bestowed this honor.
16. The Motor Vehicle Division's weekly monitoring of equipment breakdowns has allowed them to spot repeat problems and take the necessary steps to correct them. This has reduced breakdowns and increased equipment availability.

PUBLIC SERVICE

Departmental Goals and Accomplishments:

Public Service: (cont.)

1996 Accomplishments

17. The Plans and Permits Division's Courtesy Plan Review for projects under \$10,000 has proved to be very successful and has been well received in the design and construction industries.
18. Participated as a member of the Cuyahoga Community Council to formulate and recommend a Remedial Action Plan for the Cuyahoga River. The Stage I Plan was revised and published in April.
19. Approximately 3,400 water meters were changed during 1996 in order to help reduce the unaccounted for water rate.
20. Watershed crews planted 38,000 tree seedlings on Akron property.
21. The water supplied by the Water Plant met or exceeded all EPA drinking water quality standards.
22. Administered the backflow prevention program to assure that those water services that should have backflow prevention devices are equipped with appropriate devices.
23. Cleaned 11,065 storm sewer inlets during 1996.
24. A computerized preventative maintenance program was established at the Water Pollution Control Division.
25. Executed a landfill gas lease agreement with Enterprise Gas Company. This agreement is estimated to save the \$3 million in costs associated with the control of methane gas.
26. Construction of the north and south sedimentation basins was completed at the Hardy Road Landfill.
27. Established an Expressway Landscape Maintenance Task Force.
28. Seventy-six streets with 2,440 trees were trimmed during 1996.
29. Keep Akron Beautiful, Inc. was selected as the winner of the Keep Ohio Beautiful Community – Category II Award in the Division of Recycling & Litter Prevention (ODNR) 1995 Take Pride Ohio! Awards program.

PUBLIC SERVICE

DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
Airport	649,545	630,760	772,831	848,630
Building Maintenance	2,491,154	2,654,009	2,768,600	3,115,070
Customer Service	807,911	876,685	864,183	936,840
Engineering Bureau	8,052,236	8,379,988	5,639,090	5,910,010
Engineering Services				226,290
Golf Course	828,514	884,622	800,806	923,200
Highway Maintenance	9,287,728	7,617,324	9,379,378	9,586,860
Highway Resurfacing	22,427,545			
Landfill	1,532,293	2,663,377	2,538,834	2,114,060
Motor Equipment	5,612,893	5,781,357	6,196,399	6,701,280
Off-Street Parking	3,067,348	3,370,486	3,296,836	3,952,580
Oil and Gas	323,413	313,680	119,781	467,640
Parks Maintenance	2,961,263	2,585,110	2,932,531	2,899,780
Plans and Permits	303,860	330,662	364,811	356,190
Public Works Administration	447,650	424,726	471,899	540,600
Recreation	2,527,302	2,852,431	3,199,099	3,528,150
Recycle Energy System	17,937,209	13,650,718	2,081,170	8,750
Recycling Bureau	699,000	814,976	861,018	851,560
Resource Bureau	95,258	8,472		
Sanitation	7,678,660	5,491,996	4,863,879	5,176,010
Service Director's Office	550,453	595,479	716,910	666,880
Sewer Bureau	28,826,619	30,947,269	30,628,120	35,519,310
Street and Highway Lighting	3,374,968	2,225,790	1,484,403	2,275,400
Street Cleaning	3,737,876	3,510,500	4,158,802	3,922,720
Support of Zoo Board	273,500	277,600	297,962	308,050
Water Bureau	35,687,340	38,022,676	38,717,356	46,720,140
Total	160,181,538	134,910,693	123,154,698	137,556,000

PUBLIC SERVICE

DETAILED SUMMARY OF EXPENDITURES - BY YEAR

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
Personal Services				
Salaries and Wages	32,069,007	33,561,532	35,225,120	38,059,150
Employee Benefits	11,934,991	12,291,816	13,063,556	14,712,980
<u>Total - Personal Services</u>	<u>44,003,998</u>	<u>45,853,348</u>	<u>48,288,676</u>	<u>52,772,130</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	8,492,574	7,354,600	8,004,582	8,220,190
Contractual Services	17,218,357	13,850,385	8,220,768	9,815,440
Maintenance	4,957,889	5,247,734	4,432,148	4,913,050
Interfund Charges	21,852,059	14,179,836	11,528,623	12,543,160
All other	13,915,825	15,407,207	13,108,261	14,497,510
<u>Total - Discretionary</u>	<u>66,436,704</u>	<u>56,039,762</u>	<u>45,294,382</u>	<u>49,989,350</u>
Non-Discretionary				
Utilities	16,976,847	12,564,909	7,554,205	7,914,510
All other	14,434,306	15,841,136	17,799,035	20,270,400
<u>Total - Non-Discretionary</u>	<u>31,411,153</u>	<u>28,406,045</u>	<u>25,353,240</u>	<u>28,184,910</u>
<u>Total Operations and Maintenance</u>	<u>97,847,857</u>	<u>84,445,807</u>	<u>70,647,622</u>	<u>78,174,260</u>
Capital Outlay	18,329,682	4,611,535	4,218,399	6,609,610
GRAND TOTAL	<u>160,181,537</u>	<u>134,910,690</u>	<u>123,154,697</u>	<u>137,556,000</u>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1996

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	11,330,240	11,455,360	38,500	22,824,100
Internal Service Fund	7,708,030	4,654,460	248,800	12,611,290
Enterprise Fund	26,516,180	54,721,850	6,318,710	87,556,740
Special Revenue Fund	5,162,950	3,199,200	3,600	8,365,750
Special Assessments Fund	2,054,730	4,143,390		6,198,120
Capital Projects Fund				
Debt Service Fund				
Total	52,772,130	78,174,260	6,609,610	137,556,000

PUBLIC SERVICE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND YEAR

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
General Fund	24,092,231	23,526,138	22,551,908	22,824,100
Internal Service Fund	13,643,802	14,137,847	11,823,789	12,611,290
Enterprise Fund	84,044,865	83,321,913	74,489,706	87,556,740
Special Revenue Fund	9,732,827	8,715,382	9,035,964	8,365,750
Special Assessments Fund	28,667,812	5,209,411	5,253,329	6,198,120
Capital Projects Fund				
Debt Service Fund				
 Total	 160,181,537	 134,910,691	 123,154,696	 137,556,000

DEPARTMENT FULL-TIME EMPLOYEES

	<u>1992 Actual Employees</u>	<u>1993 Actual Employees</u>	<u>1994 Actual Employees</u>	<u>1995 Original Employees</u>
General Fund	207.33	208.83	210.50	216.50
Internal Service Fund	125.00	131.00	132.00	145.00
Enterprise Fund	503.50	498.00	493.00	539.50
Special Revenue Fund	103.83	103.82	97.00	103.50
Special Assessments Fund	38.34	38.35	38.50	38.50
Capital Projects Fund				
Debt Service Fund				
 Total	 978.00	 980.00	 971.00	 1043.00

PUBLIC SERVICE

Department: Public Service
Division: Airport

Description of Divisional Function:

Operation and maintenance of Airport, including runways, fields, lights and buildings.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	183,542	184,340	198,221	202,290
Employee Benefits	64,510	66,326	69,733	77,750
Total - Personal Services	248,052	250,666	267,954	280,040
Operations and Maintenance				
Discretionary	369,988	343,572	470,757	522,750
Non-Discretionary	30,537	35,658	34,120	45,840
Total Operations and Maintenance	400,525	379,230	504,877	568,590
Capital Outlay	968	864		
GRAND TOTAL	649,545	630,760	772,831	848,630

SOURCES OF FUNDS:

General Fund	275,000	262,500	325,000	362,000
Enterprise Fund	374,545	368,260	447,831	486,630
Special Revenue Fund				
Total	649,545	630,760	772,831	848,630

DIVISION BUDGETED POSITIONS:

Full-Time	6.00	6.00	6.00	6.00
Part-Time				
Total	6.00	6.00	6.00	6.00

PUBLIC SERVICE

Department: Public Service
Division: Building Maintenance

Description of Divisional Function:

Provide total and partial maintenance for City-owned buildings, park buildings, recreation equipment and parking decks.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	896,108	971,987	1,010,791	1,074,170
Employee Benefits	404,851	371,886	421,359	444,070
	<hr/>	<hr/>	<hr/>	<hr/>
Total - Personal Services	1,300,959	1,343,873	1,432,150	1,518,240
Operations and Maintenance				
Discretionary	491,497	540,235	607,324	841,820
Non-Discretionary	680,998	714,530	729,126	742,610
	<hr/>	<hr/>	<hr/>	<hr/>
Total Operations and Maintenance	1,172,495	1,254,765	1,336,450	1,584,430
Capital Outlay	17,699	55,370		12,400
	<hr/>	<hr/>	<hr/>	<hr/>
GRAND TOTAL	<u>2,491,153</u>	<u>2,654,008</u>	<u>2,768,600</u>	<u>3,115,070</u>

SOURCES OF FUNDS:

General Fund	2,474,716	2,608,685	2,768,600	3,115,070
Special Revenue Fund	16,438	45,324	<hr/>	<hr/>
	<hr/>	<hr/>	<hr/>	<hr/>
Total	2,491,154	2,654,009	2,768,600	3,115,070

DIVISION BUDGETED POSITIONS:

Full-Time	35.00	37.00	37.00	37.00
Part-Time	<hr/>	<hr/>	<hr/>	3.00
	<hr/>	<hr/>	<hr/>	<hr/>
Total	35.00	37.00	37.00	40.00

PUBLIC SERVICE

Department: Public Service
Division: Customer Service

Description of Divisional Function:

Resource center for public service information requests, complaints, and special projects.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	425,856	457,479	482,825	489,660
Employee Benefits	160,411	162,086	175,833	194,600
Total - Personal Services	586,267	619,565	658,658	684,260
Operations and Maintenance				
Discretionary	203,407	209,110	185,810	237,570
Non-Discretionary	17,002	13,334	18,029	15,010
Total Operations and Maintenance	220,409	222,444	203,839	252,580
Capital Outlay	1,234	34,675	1,686	
GRAND TOTAL	807,910	876,684	864,183	936,840

SOURCES OF FUNDS:

General Fund	727,063	750,960	795,169	827,480
Special Revenue Fund	80,847	125,725	69,014	109,360
Total	807,910	876,685	864,183	936,840

DIVISION BUDGETED POSITIONS:

Full-Time	16.00	15.00	15.00	15.00
Part-Time	2.00	2.00	1.00	4.00
Total	18.00	17.00	16.00	19.00

PUBLIC SERVICE

Department: Public Service
Division: Engineering Bureau

Description of Divisional Function:

Design and construction activities related to City streets, sidewalks, bridges and facilities, and properties.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	3,292,950	3,474,362	3,817,357	3,765,100
Employee Benefits	1,050,850	1,187,611	1,273,618	1,387,820
	<hr/>	<hr/>	<hr/>	<hr/>
Total - Personal Services	4,343,800	4,661,973	5,090,975	5,152,920
Operations and Maintenance				
Discretionary	3,560,321	3,537,712	429,802	584,160
Non-Discretionary	45,692	51,788	57,861	80,130
	<hr/>	<hr/>	<hr/>	<hr/>
Total Operations and Maintenance	3,606,013	3,589,500	487,663	664,290
Capital Outlay	102,423	128,515	60,452	92,800
GRAND TOTAL	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

SOURCES OF FUNDS:

Enterprise Fund	2,065			
Internal Service Fund	8,030,909	8,356,490	5,627,391	5,910,010
Special Revenue Fund	19,262	23,498	11,699	
	<hr/>	<hr/>	<hr/>	<hr/>
Total	8,052,236	8,379,988	5,639,090	5,910,010

DIVISION BUDGETED POSITIONS:

Full-Time	74.00	78.00	77.00	88.00
Part-Time	10.00	28.00	13.00	21.00
	<hr/>	<hr/>	<hr/>	<hr/>
Total	84.00	106.00	90.00	109.00

PUBLIC SERVICE

Department: Public Service
Division: Engineering Services

Description of Divisional Function:

Responsible for the administration of the Landfill, Oil and Gas, Street Lighting Divisions and the former Resource Bureau.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages				164,030
Employee Benefits				57,960
Total - Personal Services				221,990
Operations and Maintenance				
Discretionary				4,300
Non-Discretionary				
Total Operations and Maintenance				4,300
Capital Outlay				
GRAND TOTAL				226,290

SOURCES OF FUNDS:

General Fund				88,170
Special Revenue Fund				138,120
Total				226,290

DIVISION BUDGETED POSITIONS:

Full-Time				4.00
Part-Time				
Total				4.00

PUBLIC SERVICE

Department: Public Service
Division: Golf Course

Description of Divisional Function:

Operate Goodpark Municipal Golf Course and golf course concessions.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	304,028	303,262	332,150	342,290
Employee Benefits	93,155	122,254	94,634	94,440
Total - Personal Services	397,183	425,516	426,784	436,730
Operations and Maintenance				
Discretionary	307,918	267,164	271,495	318,100
Non-Discretionary	99,486	181,206	102,293	137,870
Total Operations and Maintenance	407,404	448,370	373,788	455,970
Capital Outlay	23,927	10,735	234	30,500
GRAND TOTAL	828,514	884,621	800,806	923,200

SOURCES OF FUNDS:

Enterprise Fund	792,605	858,625	784,459	923,200
Special Revenue Fund	35,908	25,997	16,347	
Total	828,513	884,622	800,806	923,200

DIVISION BUDGETED POSITIONS:

Full-Time	4.00	4.00	4.00	4.00
Part-Time	1.00			24.00
Total	5.00	4.00	4.00	28.00

PUBLIC SERVICE

Department: Public Service
Division: Highway Maintenance

Description of Divisional Function:

Maintain approximately 900 miles of streets, expressway and bridges, including fence-guardrail maintenance, pavement repairs, mowing, bridge maintenance, crack sealing, resurfacing, sealing, and snow and ice control.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	3,047,023	3,337,311	3,646,497	3,694,340
Employee Benefits	1,362,780	1,212,993	1,379,075	1,296,520
Total - Personal Services	4,409,803	4,550,304	5,025,572	4,990,860
Operations and Maintenance				
Discretionary	3,115,984	2,286,418	3,351,334	3,770,900
Non-Discretionary	1,089,173	664,972	915,187	821,500
Total Operations and Maintenance	4,205,157	2,951,390	4,266,521	4,592,400
Capital Outlay	672,768	115,630	87,285	3,600
GRAND TOTAL	9,287,728	7,617,324	9,379,378	9,586,860

SOURCES OF FUNDS:

General Fund	1,529,600	1,000,000	1,481,620	2,000,000
Special Revenue Fund	7,758,128	6,617,324	7,897,758	7,586,860
Total	9,287,728	7,617,324	9,379,378	9,586,860

DIVISION BUDGETED POSITIONS:

Full-Time	103.50	103.50	98.00	101.00
Part-Time		17.00	5.00	35.00
Total	103.50	120.50	103.00	136.00

PUBLIC SERVICE

Department: Public Service
Division: Highway Resurfacing

Description of Divisional Function:

Long-term repairs to improved streets. All work is done under contract. Property owners share in the cost of improvements.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	229,091			
Employee Benefits	43,915			
Total - Personal Services	273,006			
Operations and Maintenance				
Discretionary	9,063,197			
Non-Discretionary	241,656			
Total Operations and Maintenance	9,304,853			
Capital Outlay	12,849,686			
GRAND TOTAL	<u>22,427,545</u>			

SOURCES OF FUNDS:

Special Assessment Fund	22,427,545
Total	22,427,545

DIVISION BUDGETED POSITIONS:

Full-Time				
Part-Time				
Total				

PUBLIC SERVICE

Department: Public Service
Division: Landfill

Description of Divisional Function:
 Disposal of solid waste.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	228,587	280,514	320,111	299,490
Employee Benefits	80,742	87,783	98,386	108,070
Total - Personal Services	309,329	368,297	418,497	407,560
Operations and Maintenance				
Discretionary	1,152,193	1,489,932	1,214,678	1,188,900
Non-Discretionary	68,856	466,392	544,090	517,600
Total Operations and Maintenance	1,221,049	1,956,324	1,758,768	1,706,500
Capital Outlay	1,915	338,756	361,570	
GRAND TOTAL	<u>1,532,293</u>	<u>2,663,377</u>	<u>2,538,835</u>	<u>2,114,060</u>

SOURCES OF FUNDS:

General Fund	1,301,886	2,205,870	2,051,283	1,614,060
Special Revenue Fund		14,800		
Special Assessments Fund	230,408	442,706	487,551	500,000
Total	1,532,294	2,663,376	2,538,834	2,114,060

DIVISION BUDGETED POSITIONS:

Full-Time	8.00	7.00	7.00	7.50
Part-Time			1.00	1.00
Total	8.00	7.00	8.00	8.50

PUBLIC SERVICE

Department: Public Service
Division: Motor Equipment

Description of Divisional Function:

Maintenance, repair, and preventative maintenance of City equipment.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	1,572,606	1,586,343	1,668,001	1,843,870
Employee Benefits	572,256	623,354	616,713	711,240
Total - Personal Services	2,144,862	2,209,697	2,284,714	2,555,110
Operations and Maintenance				
Discretionary	3,327,945	3,263,532	3,676,634	3,850,150
Non-Discretionary	123,248	117,276	131,913	140,020
Total Operations and Maintenance	3,451,193	3,380,808	3,808,547	3,990,170
Capital Outlay	16,839	190,852	103,138	156,000
GRAND TOTAL	5,612,894	5,781,357	6,196,399	6,701,280

SOURCES OF FUNDS:

Internal Service Fund	5,612,893	5,781,357	6,196,399	6,701,280
Special Revenue Fund				
Total	5,612,893	5,781,357	6,196,399	6,701,280

DIVISION BUDGETED POSITIONS:

Full-Time	51.00	53.00	55.00	57.00
Part-Time				
Total	51.00	53.00	55.00	57.00

PUBLIC SERVICE

Department: Public Service
Division: Off-Street Parking

Description of Divisional Function:

Provide parking facilities throughout the downtown area.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages				
Employee Benefits				
Total - Personal Services				
Operations and Maintenance				
Discretionary	1,976,872	2,259,226	2,146,554	2,846,600
Non-Discretionary	1,090,476	976,260	1,150,282	1,105,980
Total Operations and Maintenance	3,067,348	3,235,486	3,296,836	3,952,580
Capital Outlay		135,000		
GRAND TOTAL	<u>3,067,348</u>	<u>3,370,486</u>	<u>3,296,836</u>	<u>3,952,580</u>

SOURCES OF FUNDS:

Enterprise Fund	3,067,348	3,370,486	3,296,836	3,952,580
Total	3,067,348	3,370,486	3,296,836	3,952,580

DIVISION BUDGETED POSITIONS:

Full-Time				
Part-Time				
Total				

PUBLIC SERVICE

Department: Public Service
Division: Oil and Gas

Description of Divisional Function:

Operation and maintenance of the City's twelve oil and gas wells.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages				63,950
Employee Benefits				22,330
Total - Personal Services				86,280
Operations and Maintenance				
Discretionary	39,480	90,250	85,219	316,860
Non-Discretionary	283,933	223,430	26,179	55,500
Total Operations and Maintenance	323,413	313,680	111,398	372,360
Capital Outlay			8,383	9,000
GRAND TOTAL	<u>323,413</u>	<u>313,680</u>	<u>119,781</u>	<u>467,640</u>

SOURCES OF FUNDS:

Enterprise Fund	323,413	313,680	119,781	467,640
Total	323,413	313,680	119,781	467,640

DIVISION BUDGETED POSITIONS:

Full-Time				1.50
Part-Time				
Total				1.50

PUBLIC SERVICE

Department: Public Service
Division: Parks Maintenance

Description of Divisional Function:

Provide clean, safe and functional park facilities. Activities include mowing grass, cleaning parking lots and tennis courts, preparation of ballfields, debris and litter pickup, removal of weeds, planting flowers, snow and ice control, and tree trimming.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	1,136,280	1,293,952	1,384,377	1,426,080
Employee Benefits	415,990	427,988	474,301	512,450
Total - Personal Services	1,552,270	1,721,940	1,858,678	1,938,530
Operations and Maintenance				
Discretionary	851,138	793,831	911,437	894,950
Non-Discretionary	52,514	50,420	54,939	58,800
Total Operations and Maintenance	903,652	844,251	966,376	953,750
Capital Outlay	505,342	18,919	107,479	7,500
GRAND TOTAL	<u>2,961,264</u>	<u>2,585,110</u>	<u>2,932,533</u>	<u>2,899,780</u>

SOURCES OF FUNDS:

General Fund	2,462,875	2,573,361	2,827,888	2,899,780
Special Revenue Fund	498,388	11,749	104,644	
Total	2,961,263	2,585,110	2,932,532	2,899,780

DIVISION BUDGETED POSITIONS:

Full-Time	33.00	34.00	35.00	36.00
Part-Time		1.00		14.00
Total	33.00	35.00	35.00	50.00

PUBLIC SERVICE

Department: Public Service
Division: Plans and Permits

Description of Divisional Function:

Review of all plans and facilitation of the issuance of permits for developers in Akron.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	204,042	211,731	217,171	237,930
Employee Benefits	69,202	71,803	100,884	91,400
Total - Personal Services	273,244	283,534	318,055	329,330
Operations and Maintenance				
Discretionary	19,756	32,619	33,545	20,060
Non-Discretionary	1,229	1,360	1,512	1,800
Total Operations and Maintenance	20,985	33,979	35,057	21,860
Capital Outlay	9,631	13,148	11,699	5,000
GRAND TOTAL	303,860	330,661	364,811	356,190

SOURCES OF FUNDS:

General Fund	294,229	318,913	353,112	356,190
Special Revenue Fund	9,631	11,749	11,699	
Total	303,860	330,662	364,811	356,190

DIVISION BUDGETED POSITIONS:

Full-Time	6.00	6.00	7.00	7.00
Part-Time	1.00	1.00		1.00
Total	7.00	7.00	7.00	8.00

PUBLIC SERVICE

Department: Public Service
Division: Public Works Administration

Description of Divisional Function:

Manage and provide clerical support for all divisions within the Public Works Bureau. Operate Public Works night shift from April to November.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	287,389	292,734	299,121	356,780
Employee Benefits	122,552	92,172	100,159	119,240
Total - Personal Services	409,941	384,906	399,280	476,020
Operations and Maintenance				
Discretionary	24,261	32,052	54,592	48,660
Non-Discretionary	13,448	6,037	6,327	7,320
Total Operations and Maintenance	37,709	38,089	60,919	55,980
Capital Outlay		1,732	11,699	8,600
GRAND TOTAL	447,650	424,727	471,898	540,600

SOURCES OF FUNDS:

General Fund	447,650	424,726	460,200	540,600
Special Revenue Fund			11,699	
Total	447,650	424,726	471,899	540,600

DIVISION BUDGETED POSITIONS:

Full-Time	6.50	6.50	7.50	7.50
Part-Time	2.00	1.00	4.00	7.00
Total	8.50	7.50	11.50	14.50

PUBLIC SERVICE

Department: Public Service

Division: Recreation

Description of Divisional Function:

Provide a wide variety of recreational activities such as City-wide sports and athletic programs, special programs, performing and creative arts and senior citizen activities.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	1,169,251	1,297,156	1,443,811	1,519,140
Employee Benefits	334,340	357,691	406,075	447,050
	<hr/>	<hr/>	<hr/>	<hr/>
Total - Personal Services	1,503,591	1,654,847	1,849,886	1,966,190
Operations and Maintenance				
Discretionary	537,418	724,984	872,665	1,010,310
Non-Discretionary	476,630	455,119	474,515	551,650
	<hr/>	<hr/>	<hr/>	<hr/>
Total Operations and Maintenance	1,014,048	1,180,103	1,347,180	1,561,960
Capital Outlay	9,664	17,481	2,034	
GRAND TOTAL	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

SOURCES OF FUNDS:

General Fund	2,439,229	2,756,818	3,118,340	3,386,740
Special Revenue	88,073	95,613	80,759	141,410
	<hr/>	<hr/>	<hr/>	<hr/>
Total	2,527,302	2,852,431	3,199,099	3,528,150

DIVISION BUDGETED POSITIONS:

Full-Time	20.00	20.00	19.00	21.00
Part-Time	30.00	39.00	28.00	40.00
	<hr/>	<hr/>	<hr/>	<hr/>
Total	50.00	59.00	47.00	61.00

PUBLIC SERVICE

Department: Public Service
Division: Recycle Energy System

Description of Divisional Function:

In 1994, the City entered into an agreement with an independent operator to handle operations at the facility. The facility produces energy through hot water for downtown customers.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	85,469	63,590		
Employee Benefits	23,273	20,196	5,342	
Total - Personal Services	108,742	83,786	5,342	
Operations and Maintenance				
Discretionary	12,224,441	8,897,727	1,133,978	8,750
Non-Discretionary	5,289,964	4,528,835	929,509	
Total Operations and Maintenance	17,514,405	13,426,562	2,063,487	8,750
Capital Outlay	314,061	140,370	12,342	
GRAND TOTAL	<u>17,937,208</u>	<u>13,650,718</u>	<u>2,081,171</u>	<u>8,750</u>

SOURCES OF FUNDS:

General Fund	2,200,000	3,050,000	1,000,000	
Enterprise Fund	15,737,209	10,600,718	1,081,170	8,750
Special Revenue Fund				
Total	17,937,209	13,650,718	2,081,170	8,750

DIVISION BUDGETED POSITIONS:

Full-Time	1.50			
Part-Time				
Total	1.50			

PUBLIC SERVICE

Department: Public Service
Division: Recycling Bureau

Description of Divisional Function:

The Recycle Bureau was created to reduce solid waste disposal in the City of Akron.

	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Actual Expenditures</u>	<u>1997 Original Budget</u>
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	227,289	286,242	293,914	296,690
Employee Benefits	85,042	96,384	106,810	112,590
Total - Personal Services	312,331	382,626	400,724	409,280
Operations and Maintenance				
Discretionary	327,684	378,398	403,795	386,370
Non-Discretionary	58,984	53,951	56,500	55,910
Total Operations and Maintenance	386,668	432,349	460,295	442,280
Capital Outlay				
GRAND TOTAL	<u>698,999</u>	<u>814,975</u>	<u>861,019</u>	<u>851,560</u>

SOURCES OF FUNDS:

General Fund	699,000	814,976	861,018	851,560
Total	699,000	814,976	861,018	851,560

DIVISION BUDGETED POSITIONS:

Full-Time	9.00	8.25	8.25	8.25
Part-Time	2.00	1.00	1.00	1.00
Total	11.00	9.25	9.25	9.25

PUBLIC SERVICE

Department: Public Service
Division: Resource Bureau

Description of Divisional Function:

This division has been eliminated. The activities formerly performed here are now performed in the Engineering Services division.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	33,874	4,396		
Employee Benefits	8,844	3,859		
Total - Personal Services	42,718	8,255		
Operations and Maintenance				
Discretionary	51,807	151		
Non-Discretionary	733	67		
Total Operations and Maintenance	52,540	218		
Capital Outlay				
GRAND TOTAL	95,258	8,473		

SOURCES OF FUNDS:

General Fund	95,258	8,472		
Total	95,258	8,472		

DIVISION BUDGETED POSITIONS:

Full-Time	0.50			
Part-Time				
Total	0.50			

PUBLIC SERVICE

Department: Public Service
Division: Sanitation

Description of Divisional Function:
 Curbside collection of solid waste.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	1,545,904	1,643,733	1,714,477	1,872,430
Employee Benefits	695,601	633,024	658,295	747,500
Total - Personal Services	2,241,505	2,276,757	2,372,772	2,619,930
Operations and Maintenance				
Discretionary	1,704,794	1,508,558	1,552,755	1,549,630
Non-Discretionary	3,619,417	1,312,349	897,830	1,006,450
Total Operations and Maintenance	5,324,211	2,820,907	2,450,585	2,556,080
Capital Outlay	112,945	394,331	40,522	
GRAND TOTAL	<u>7,678,661</u>	<u>5,491,995</u>	<u>4,863,879</u>	<u>5,176,010</u>

SOURCES OF FUNDS:

General Fund	7,565,715	5,097,665	4,823,357	5,176,010
Special Revenue Fund	112,945	394,331	40,522	
Total	7,678,660	5,491,996	4,863,879	5,176,010

DIVISION BUDGETED POSITIONS:

Full-Time	58.00	58.75	58.75	58.75
Part-Time	11.00	12.00	12.00	12.00
Total	69.00	70.75	70.75	70.75

PUBLIC SERVICE

Department: Public Service
Division: Service Director's Office

Description of Divisional Function:

Establish policies and provide direction for all bureaus and divisions within the Service Department.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	310,261	327,319	364,128	369,480
Employee Benefits	90,118	88,919	97,644	117,800
Total - Personal Services	400,379	416,238	461,772	487,280
Operations and Maintenance				
Discretionary	138,446	168,107	193,538	163,600
Non-Discretionary	7,479	8,883	12,351	11,000
Total Operations and Maintenance	145,925	176,990	205,889	174,600
Capital Outlay	4,150	2,250	49,249	5,000
GRAND TOTAL	550,454	595,478	716,910	666,880

SOURCES OF FUNDS:

General Fund	546,303	595,479	675,153	666,880
Special Revenue Fund	4,150		41,757	
Total	550,453	595,479	716,910	666,880

DIVISION BUDGETED POSITIONS:

Full-Time	6.00	7.00	7.00	7.00
Part-Time				
Total	6.00	7.00	7.00	7.00

PUBLIC SERVICE

Department: Public Service
Division: Sewer

Description of Divisional Function:

Responsible for maintenance, debt payment, water quality control and treatment of wastewater for the City of Akron sewer system.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	5,773,513	5,995,398	6,081,355	6,764,200
Employee Benefits	2,170,549	2,384,524	2,428,355	2,814,610
Total - Personal Services	7,944,062	8,379,922	8,509,710	9,578,810
Operations and Maintenance				
Discretionary	12,715,286	13,793,251	12,049,797	12,323,730
Non-Discretionary	7,980,217	8,273,242	9,799,757	12,638,570
Total Operations and Maintenance	20,695,503	22,066,493	21,849,554	24,962,300
Capital Outlay	187,054	500,854	268,857	978,200
GRAND TOTAL	28,826,619	30,947,269	30,628,121	35,519,310

SOURCES OF FUNDS:

General Fund	440,420	459,661	438,071	521,510
Enterprise Fund	28,338,483	30,067,224	30,139,501	34,997,800
Special Revenue Fund	47,716	420,383	50,548	
Total	28,826,619	30,947,268	30,628,120	35,519,310

DIVISION BUDGETED POSITIONS:

Full-Time	197.00	190.00	191.00	205.00
Part-Time	15.00	13.00	3.00	15.00
Total	212.00	203.00	194.00	220.00

PUBLIC SERVICE

Department: Public Service
Division: Street and Highway Lighting

Description of Divisional Function:

Provide lighting to enhance and light the City's street right-of-way for the adjacent property owners and the citizens of Akron.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	46,098	50,961	50,286	52,430
Employee Benefits	13,813	14,585	14,180	17,140
Total - Personal Services	59,911	65,546	64,466	69,570
Operations and Maintenance				
Discretionary	888,217	873,466	683,359	980,300
Non-Discretionary	2,426,839	1,284,319	736,578	1,225,530
Total Operations and Maintenance	3,315,056	2,157,785	1,419,937	2,205,830
Capital Outlay		2,459		
GRAND TOTAL	<u>3,374,967</u>	<u>2,225,790</u>	<u>1,484,403</u>	<u>2,275,400</u>

SOURCES OF FUNDS:

General Fund	319,786	320,451	275,136	110,000
Special Revenue Fund	345,587	458,350	430,052	390,000
Special Assessments	2,709,596	1,446,989	779,215	1,775,400
Total	3,374,969	2,225,790	1,484,403	2,275,400

DIVISION BUDGETED POSITIONS:

Full-Time	1.00	1.00	1.00	1.00
Part-Time				
Total	1.00	1.00	1.00	1.00

PUBLIC SERVICE

Department: Public Service
Division: Street Cleaning

Description of Divisional Function:

Provide street cleaning services by sweeping streets, emptying street water containers and removing snow and ice from residential streets.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	1,279,700	1,350,405	1,387,159	1,447,950
Employee Benefits	504,877	458,578	522,764	537,210
Total - Personal Services	1,784,577	1,808,983	1,909,923	1,985,160
Operations and Maintenance				
Discretionary	938,262	834,162	1,003,770	1,057,820
Non-Discretionary	574,112	675,737	1,072,234	879,740
Total Operations and Maintenance	1,512,374	1,509,899	2,076,004	1,937,560
Capital Outlay	440,925	191,617	172,875	
GRAND TOTAL	3,737,876	3,510,499	4,158,802	3,922,720

SOURCES OF FUNDS:

Special Revenue Fund	437,613	190,784	172,239	
Special Assessments Fund	3,300,263	3,319,716	3,986,563	3,922,720
Total	3,737,876	3,510,500	4,158,802	3,922,720

DIVISION BUDGETED POSITIONS:

Full-Time	38.00	38.00	37.50	37.50
Part-Time		4.00		4.00
Total	38.00	42.00	37.50	41.50

PUBLIC SERVICE

Department: Public Service
Division: Support of Zoo Board

Description of Divisional Function:

Provide staff support to the operation of the Akron Zoological Park.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages				
Employee Benefits				
Total - Personal Services				
Operations and Maintenance				
Discretionary	255,003	259,864	271,477	281,630
Non-Discretionary	18,497	17,736	26,485	26,420
Total Operations and Maintenance	273,500	277,600	297,962	308,050
Capital Outlay				
GRAND TOTAL	<u>273,500</u>	<u>277,600</u>	<u>297,962</u>	<u>308,050</u>

SOURCES OF FUNDS:

General Fund	273,500	277,600	297,962	308,050
Total	273,500	277,600	297,962	308,050

DIVISION BUDGETED POSITIONS:

Full-Time				
Part-Time				
Total				

PUBLIC SERVICE

Department: Public Service
Division: Water

Description of Divisional Function:

Responsible for administration, distribution, supply, accounting and customer service for the City of Akron water system.

	1994 Actual Expenditures	1995 Actual Expenditures	1996 Actual Expenditures	1997 Original Budget
<u>DIVISION EXPENDITURES:</u>				
Personal Services				
Salaries and Wages	9,790,148	10,148,316	10,513,369	11,776,850
Employee Benefits	3,567,320	3,807,799	4,019,396	4,801,190
Total - Personal Services	13,357,468	13,956,115	14,532,765	16,578,040
Operations and Maintenance				
Discretionary	12,151,387	13,455,440	13,690,069	16,781,430
Non-Discretionary	7,120,033	8,293,143	7,575,624	8,059,660
Total Operations and Maintenance	19,271,420	21,748,583	21,265,693	24,841,090
Capital Outlay	3,058,452	2,317,977	2,918,898	5,301,010
GRAND TOTAL	35,687,340	38,022,675	38,717,356	46,720,140

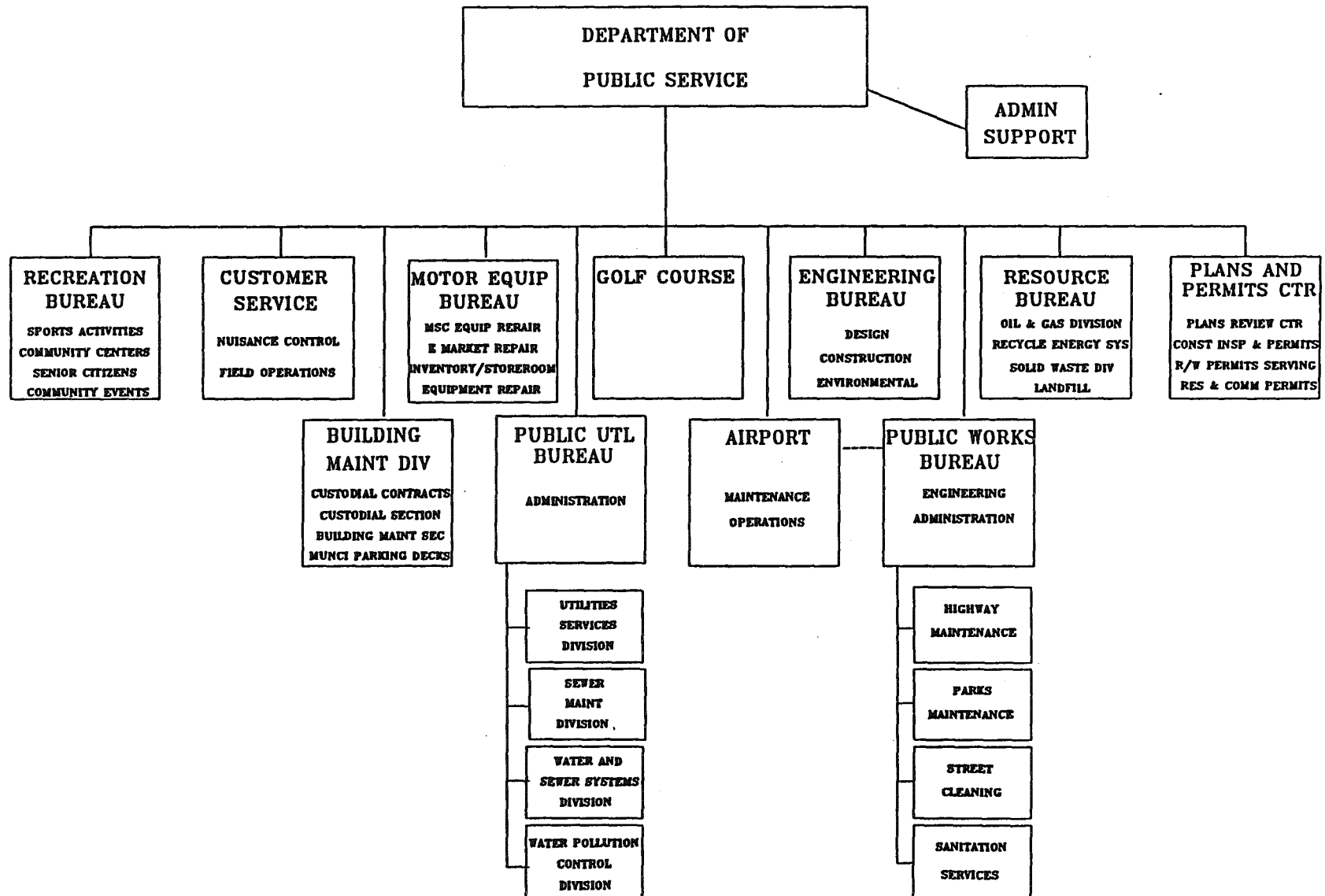
SOURCES OF FUNDS:

Enterprise Fund	35,409,197	37,742,920	38,620,129	46,720,140
Special Revenue Funds	278,143	279,756	97,227	
Total	35,687,340	38,022,676	38,717,356	46,720,140

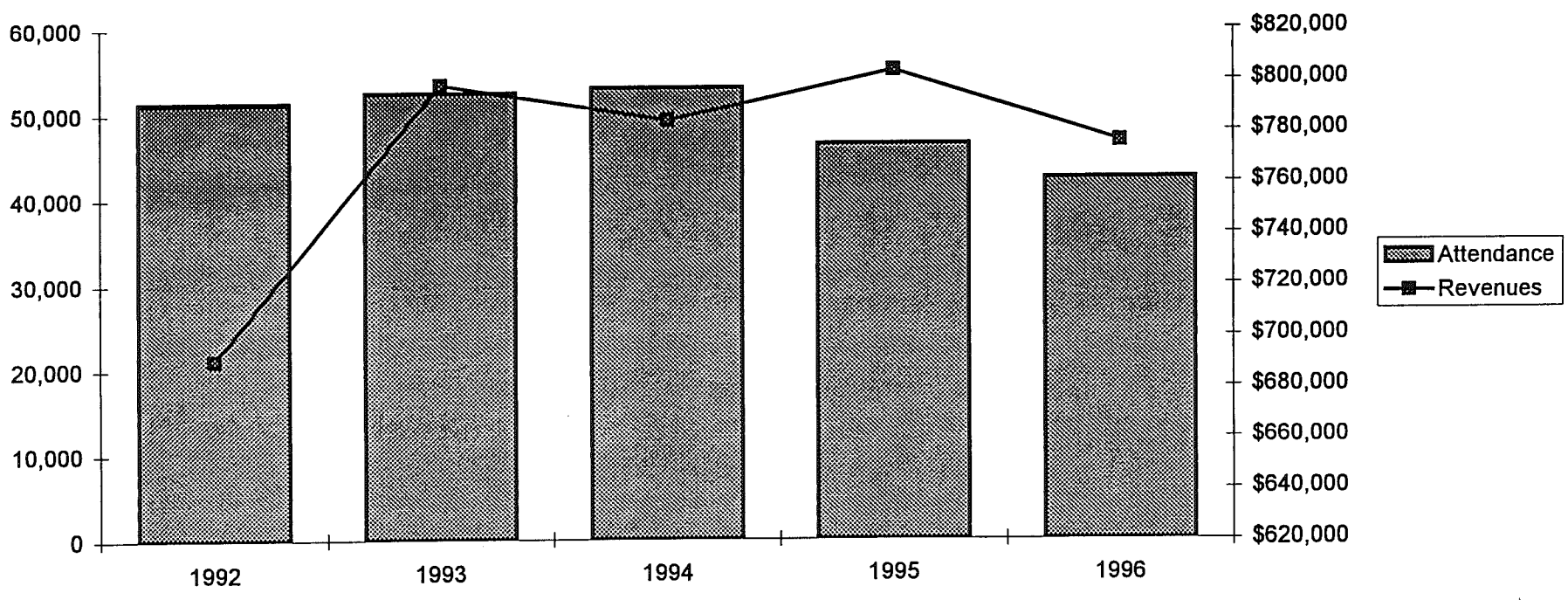
DIVISION BUDGETED POSITIONS:

Full-Time	304.00	307.00	301.00	333.00
Part-Time	76.00	49.00	31.00	73.00
Total	380.00	356.00	332.00	406.00

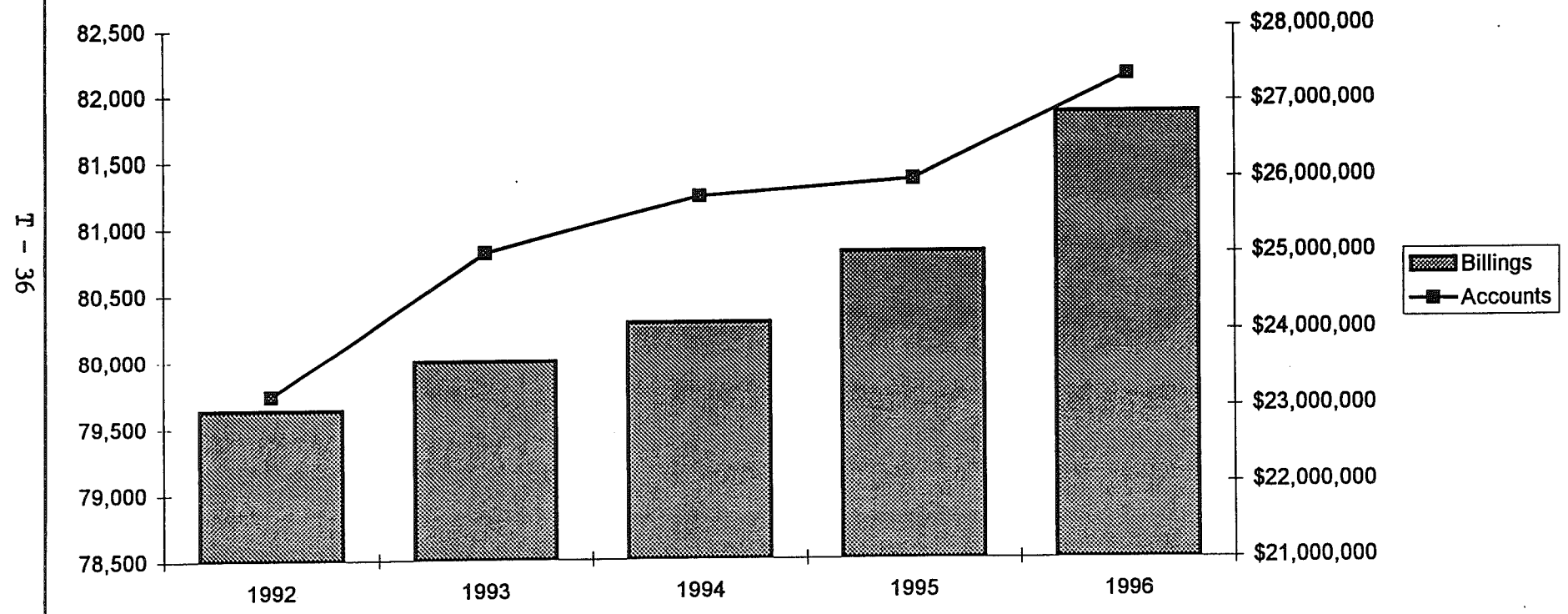
Department of Public Service



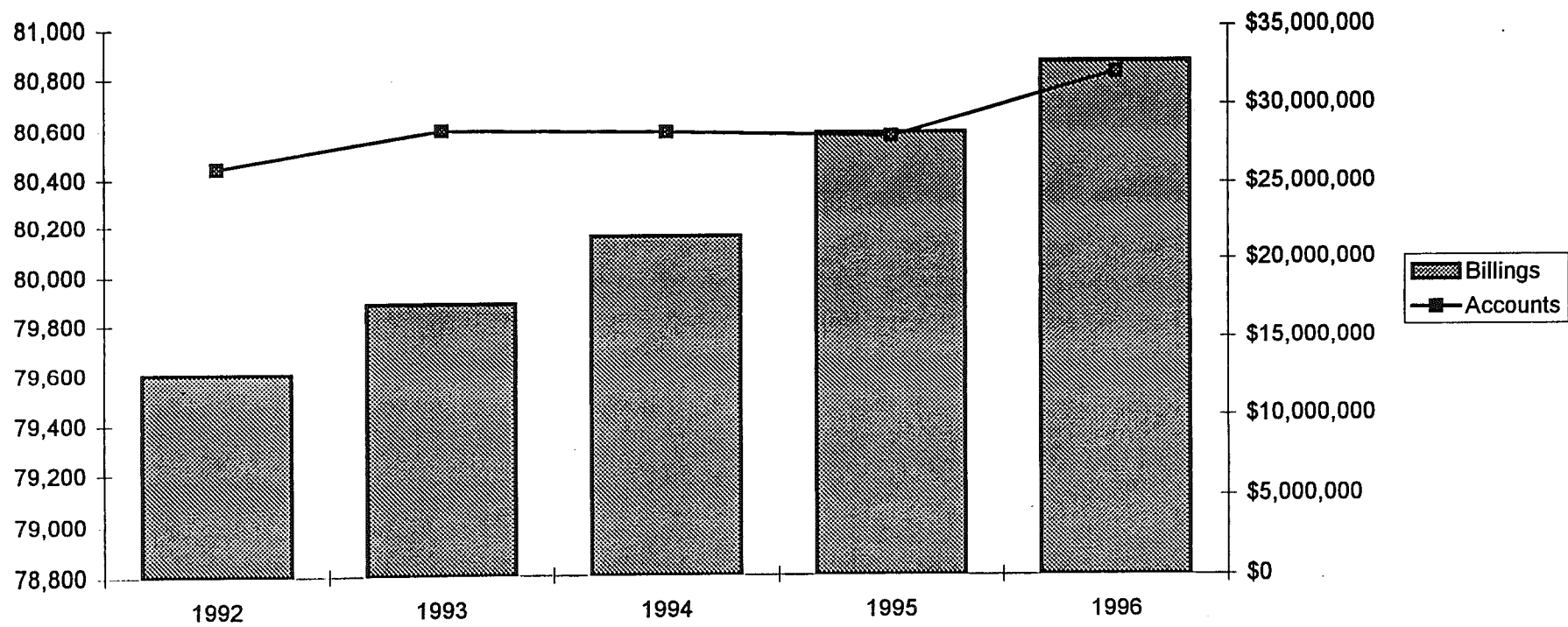
**GOLF COURSE
ATTENDANCE & REVENUES**



WATER ACCOUNTS & BILLINGS



SEWER ACCOUNTS & BILLINGS



Glossary

GLOSSARY OF TERMS

APPROPRIATION - An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is limited in amount and to the time when it may be expended.

ASSESSED VALUATION - A valuation set upon real estate or other property by a government as a basis for levying taxes.

CAPITAL OUTLAY - The purchase of lands, buildings, furniture, or equipment where the asset has an estimated useful life of one year or more or extends the useful life of an existing capital asset one year or more and has an individual unit purchase price of \$2,500 or more.

CAPITAL PROJECTS FUNDS - Established to account for all resources, principally bond proceeds and construction grants, which are used for the acquisition of capital facilities.

CATEGORY AND CLASSIFICATION ITEMS - These items are broken down by object codes in the following manner:

<u>Character</u>	<u>Description</u>	<u>Object Codes</u>
10	Wages, Salaries	.100 - .119
20	Benefits	.120 - .199
40	Other - Discretionary	.400 - .699
70	Other - Non-Discretionary	.700 - .799
80	Outlay	.800 - .899

DEBT SERVICE FUNDS - Debt Service Funds are used to account for the accumulation of financial resources for, and the payment of, general long-term debt principal, interest and related costs.

DISCRETIONARY EXPENDITURES - Expenditures by an operating division in which the division has control over the level of expenditure. Examples are office supplies, travel, consulting contracts.

ENCUMBRANCES - Commitments related to unperformed contracts for goods or services.

ENTERPRISE FUNDS - Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

1997 BUDGET PLAN

EXPENDABLE TRUST AND AGENCY FUNDS - Disbursements from Expendable Trust Funds are made in accordance with the applicable trust agreements. Agency Funds include assets held for other funds or governments, largely payroll taxes and other employee withholdings, which are consolidated into one agency fund for ease of payment.

EXPENDITURES - Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service and capital outlays.

FULL-TIME EQUIVALENT POSITION - A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 690 hours, would be equivalent to .3 of a full-time position.

FUND - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND TYPE - In governmental accounting, all funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, Special Assessment, Enterprise, Internal Service, and Trust and Agency.

GENERAL FUND - The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds.

GOAL - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a specific achievement in a given time period.

INCOME TAX RATE - The City of Akron, pursuant to Council action and vote authorization, currently levies the tax at a rate of 2% on both corporate income and employee wages and salaries.

INTERFUND TRANSFERS - During the course of normal operations, the City records numerous transactions between funds including expenditures and transfers of resources to provide services, subsidize operations and service debt. The Governmental Fund Types and Enterprise Funds financial statements generally reflect such transactions as transfers. The Internal Service Funds record charges for service to City departments as operating revenue. All City funds record these payments to the Internal Service Funds as operating expenses. Transfers are appropriated as "Other Operations and Maintenance" (Character 2). The primary interfund transfer by dollar value and City importance is the transfer of income tax collected to the General Fund (73%) and to the Capital Improvements Fund (27%).

INTERNAL SERVICE FUNDS - Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis.

NON-DISCRETIONARY EXPENDITURES - Expenditures by an operating division in which the division has no control over the level of expenditures. Examples are lease payments, principal and interest payments, and insurance.

OBJECTIVE - Desired output oriented accomplishments which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

OPERATING BUDGET - Plans of current expenditures and the proposed means of financing them. The annual operating budget (or, in the case of some state governments, the biennial operating budget) is the primary means by which most of the financing acquisition, spending, and service delivery activities of a government are controlled. The use of annual operating budgets is usually required by law.

PROPERTY TAX LEVY - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

PROPERTY TAX RATE - The amount of tax levied for each \$100 of assessed valuation.

REVENUES - (1) Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers. (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers.

ROLLING STOCK - Motor equipment that can be used on and off roads (e.g., passenger cars, pickup trucks, fire trucks, air compressors on trailers).

SPECIAL ASSESSMENT FUNDS - Special Assessment Funds are used to account for the financing of public improvements or services deemed to benefit the properties against which special assessments are levied.

SPECIAL REVENUE FUNDS - Special Revenue Funds are used to account for the proceeds of specific revenue sources. The uses and limitations of each Special Revenue Fund are specified by City ordinances and/or federal and state statutes.

TAX DUPLICATE - List of property tax rate assessments by taxing districts within a county unit.

USER FEES - The payment of a fee for direct receipt of a public service by the party benefiting from the service.

JUNE 1997

CITY OF AKRON GOVERNMENT ORGANIZATION

