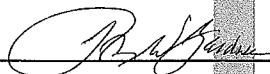


# ALL-AMERICA CITY AWARD

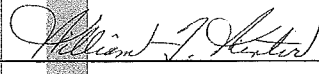
1995  
All-America City  
*Presented to*

**Akron, Ohio**

*in recognition of achievement through citizen action*



JOHN W. GARDNER  
CHAIRMAN, BOARD OF DIRECTORS  
NATIONAL CIVIC LEAGUE

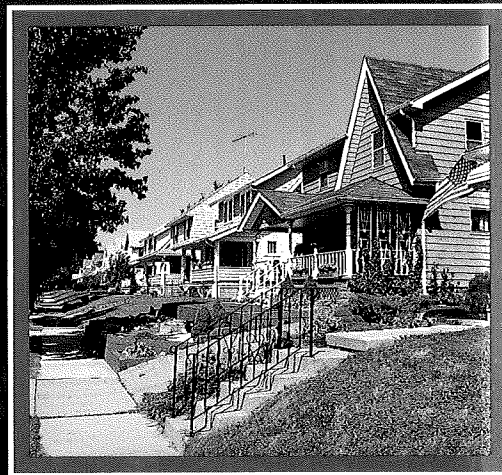
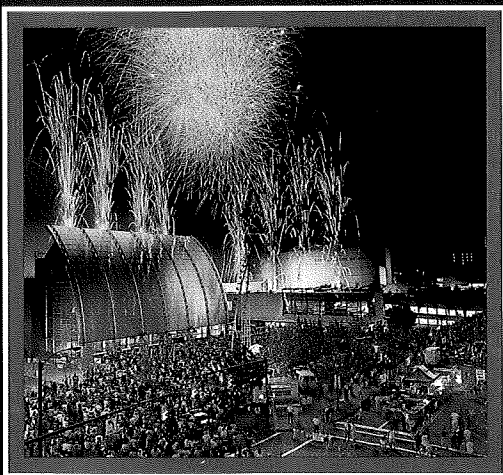


HONORABLE WILLIAM F. WINTER  
FOREMAN OF THE AAC JURY



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FOUNDATION



## 1996 BUDGET PLAN



DONALD L. PLUSQUELLIC, MAYOR



# 1996 BUDGET PLAN

## CITY OF AKRON, OHIO

### MAYOR

Donald L. Plusquellic

### CABINET MEMBERS

Joseph Kidder, Service Director  
Max Rothal, Law Director  
Richard A. Merolla, Finance Director  
Warren Woolford, Planning Director  
James W. Phelps, Deputy Mayor  
George A. Romanoski, Deputy Mayor  
Dorothy A. Jackson, Deputy Mayor  
Mathew L. Contessa, Deputy Mayor  
Joel Bailey, Chief of Staff  
Mark A. Williamson, Communications Director  
Catherine G. Watson, Deputy Director of  
Finance

### PRESIDENT OF CITY COUNCIL

John W. Valle

### COUNCILMEN-AT-LARGE

Robert J. Otterman  
John W. Valle  
Jeff Fusco

### WARD COUNCIL MEMBERS

Bruce Bolden. . . . .First Ward  
Donald Mittiga. . . . .Second Ward  
Marco S. Sommerville. .Third Ward  
Michael Williams. . . .Fourth Ward  
Dave Portis . . . . .Fifth Ward  
John Otterman . . . . .Sixth Ward  
Dave Bryant . . . . .Seventh Ward  
John V. Frank . . . . .Eighth Ward  
John R. Conti . . . . .Ninth Ward  
Bruce Kilby . . . . .Tenth Ward

### MEMBERS OF COUNCIL BUDGET AND FINANCE COMMITTEE

Michael Williams, Chairman  
John R. Conti  
Bruce Bolden  
Bruce Kilby  
Donald Mittiga

### BUDGET STAFF

Richard A. Merolla, Director of Finance  
Catherine G. Watson, Deputy Director of Finance  
John R. Wheeler, Audit and Budget Manager  
Roy D. Ferguson, Accounts Analyst III  
Dan Dyer, Accounts Analyst III  
Cynthia M. Donel, Accounts Analyst III  
Steven Fricker, Accounts Analyst III  
Cynthia J. Stefanik, Accounts Analyst II  
Donna M. Urdiales, Executive Assistant





## 1996 BUDGET PLAN

July 10, 1996

Citizens of Akron  
and Members of Akron City Council:

I am again pleased to present you with a budget balanced in all funds. This marks the tenth balanced budget that I have presented as Mayor of the City of Akron. With the help of all Akron citizens, and the fiscal responsibility of City Council, Akron remains a growing city that is fiscally sound.

Last year, I presented many initiatives that were monumental in scope and importance for the City of Akron. Included were the description of the Joint Economic Development Districts, the new downtown stadium and the closing of the Recycle Energy System. I am pleased to report 1996 will bring other new ideas and plans--both in our neighborhoods and downtown.

### All-America City Award

In 1995, the City of Akron competed in the National Civic League All-America City contest. A total of 180 cities applied for the award, and thirty were invited to a competition in Cleveland. Of those thirty, Akron was one of the ten to win the award that is based on community participation in solving problems. Akron won the award on the strength of the community support for the National Inventor's Hall of Fame, creation of Joint Economic Development Districts, and the Coming Together racial reconciliation program. Akron also won this award in 1981.

### Neighborhood Development

While 1995 saw the continuation of many large downtown projects that are shaping the rebirth of our central business district, 1996 will be a year of new neighborhood initiatives.

*Lane School Housing Development.* In the early 1980's, the Akron Board of Education sold the Lane School building to a private developer. The developer let the building deteriorate. It was seen as blight on the community. The City of Akron later purchased and razed the building. The site was donated to the Akron Neighborhood Development Corporation and seven new homes have been constructed on the site. These homes are now occupied and have become a much needed stabilizing influence on the neighborhood.

*Lawton Street Community Center.* In 1993, the former West Akron YMCA building was vacated after a valiant attempt by a nearby church to keep the building open for community programming. The building sat vacant until, with the help of a federal grant for urban park and recreation programming, the City purchased the building. After a \$2.5 million renovation project funded by the City, the forty year old building is now open as the Lawton Street Community Center. The building houses a computer center and a gymnasium and has programming by the Akron Public Schools, the YMCA and the City's Recreation Bureau.

*North Akron Fire Station.* As a result of continued development, an area of town known as the Merriman Valley had been experiencing slower than desired fire and emergency response. It is a section of our city that would be more easily served, at times, by the City of Cuyahoga Falls and the City of Fairlawn. So, the three communities agreed to a mutual aid pact that resulted in the City of Akron building a new fire station in this area. The station will serve areas of Akron,



Citizens of Akron  
and Members of Akron City Council  
July 10, 1996  
Page Two

Cuyahoga Falls and Fairlawn, and the two adjacent communities have agreed to service areas of Akron that border their cities. In addition, the cities have agreed in principal to a land swap that will allow for more efficient public services for all citizens concerned. This innovative partnership must be approved by the City Councils of each city.

#### Economic Development

The City is continuing its emphasis in economic development activities. We have seen the results of these activities with the continuation of strong employment numbers and income tax collections. Some new initiatives included in the 1996 budget are as follows:

*Canal Redevelopment.* The City has recently received a grant from the State of Ohio for \$3.75 million for continued investment in the historic Ohio and Erie Canal. This canal runs through downtown, next to the new stadium. The City received \$3 million in 1994 from the State that enabled us to complete the design and begin construction of one area of the canal. With the new state funds, the City will continue the redevelopment activities north of the current improvements. The canal is part of the National Canal Corridor that runs for eighty-seven miles from Cleveland to Zoar, Ohio.

*O'Neil's Block.* Also, next to the Ohio and Erie Canal, is the former O'Neil's department store building. The 800,000 square foot building is immediately north of the new stadium. The City is planning to tear down an existing parking area attached to the building that extends over the canal, and convert the back of the building into a 500 car parking deck. This project will allow for redevelopment of the front of the building and open the canal for future development. The front of the building currently houses three City divisions and one Summit County department. These offices will be relocated once the building is sold to a private developer(s).

*Industrial Park Development.* Akron currently has three industrial parks that are being actively marketed. These three parks are Ascot, Massillon Road, and Akron Square. Investments have been made in each area to encourage industrial development. To date, the Ascot Industrial Park is nearly filled with new industrial and commercial development. Akron Square and Massillon Road are newly purchased sites. Akron Square has a new commercial developer already operating and Massillon Road Industrial Park has just begun to attract developers.

#### Fiscal Condition

The results of the neighborhood and economic development programs have enabled Akron to maintain its strong fiscal position. The General Fund balance continues to be at levels that enable us to withstand emergencies and expensive snow and ice control operations during winters like that of 1995-1996.



Citizens of Akron  
and Members of Akron City Council  
July 10, 1996  
Page Three

Akron's credit record rating continues to be strong in the financial markets. Akron's conservative investment policy and strong control over revenues and expenditures have enabled us to experience interest rates on our bonds that are equivalent to higher rated cities.

Our employee bargaining groups are strong components of our fiscal strength. They have recognized the relationship between our revenues and our ability to pay wages and benefit increases. Their strong leadership has provided reasonable wage increases for their members and outstanding service to Akron citizens. The bargaining unit representatives have also been partners in controlling the increased cost of health care for City employees. By their cooperation in innovative health care networks, Akron employee health care costs increased a modest 2% in 1995.

#### Long-Range Outlook

Akron's financial future looks bright. The City's economic development strategy and fiscal policies along with our plans to strengthen our neighborhoods have placed the City in an exciting position to move into the next century. The cooperation between Akron and its neighboring governmental units has strengthened the entire region. Regional sharing of utilities, taxes and mutual aid pacts have made us a leader in regional cooperation. The State of Ohio has expanded the concept of Joint Economic Development Districts to the entire state after seeing the success here in our city. Our All-America City designation has shown the nation what our community realized -- that Akron is an excellent place to live and work. The restoration of confidence in our public schools has also contributed to our strength. I have every reason to be optimistic about our future.

#### Conclusion

Your municipal government will continue to provide quality services at reasonable cost. We will continue our sound, conservative budget practices to ensure we have the resources necessary to provide the neighborhood projects and economic development incentives necessary for us to keep growing. You should be proud of your City. We have our share of problems, as does every large city in America, but we have tackled each of them in a positive way. Your involvement in many of our critical issues has strongly influenced our success. Thank you for helping make Akron the city it is today and confidently positioning our community for the 21st century.

Sincerely,



DONALD L. PLUSQUELLIC  
Mayor



# 1996 BUDGET PLAN

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Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
40-10	RES Oper. (043) .	\$ 6,500	\$ 993,500	\$ ---	\$ 1,000,000
40-25	Off-Street Parking (046) . .	\$ ---	\$ 3,482,800	\$ ---	\$ 3,482,800

Section 10. That there be and hereby are appropriated from the unappropriated balance of the General Bond Payment Fund (050) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
10-60	Treasurer's Office. .	\$ 237,850	\$ 300,420	\$ 5,500	\$ 543,770

Section 11. That there be and hereby are appropriated from the unappropriated balance of the Special Assessment Levy Transfer Fund (051) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
10-60	Assessor's Office . .	\$ 319,120	\$10,621,090	\$ 4,500	\$ 10,944,710

Section 12. That there be and hereby are appropriated from the unappropriated balance of the Police Pension-Employer's Liability Fund (052) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
20-10	Police Pension. . . .	\$ ---	\$ 721,000	\$ ---	\$ 721,000

Section 13. That there be and hereby are appropriated from the unappropriated balance of the Fire Pension-Employer's Liability Fund (053) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
20-10	Fire Pension. . . . .	\$ ---	\$ 721,000	\$ ---	\$ 721,000

Section 14. That there be and hereby are appropriated from the unappropriated balance of the Capital Investment Program Operating Fund (063) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
03-10	Capital Investment Prog. Operating Fund	\$ 1,053,100	\$21,501,340	\$ 8,500	\$ 22,562,940

# 1996 BUDGET PLAN

Section 15. That there be and hereby are appropriated from the unappropriated balance of the Street and Highway Maintenance Fund (073) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
20-35	Traffic Engineering .	\$ 731,740	\$ 254,050	\$ 12,500	\$ 998,290
40-65	Highway Maintenance .	5,050,730	2,827,250	---	7,877,980
TOTAL HIGHWAY MAINTENANCE FUND		\$ 5,782,470	\$ 3,081,300	\$ 12,500	\$ 8,876,270

Section 16. That there be and hereby are appropriated from the unappropriated balance of the Street Cleaning Operating Fund (080) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
40-65-90	Street Cleaning .	\$ 1,916,060	\$ 2,109,790	\$ ---	\$ 4,025,850

Section 17. That there be and hereby are appropriated from the unappropriated balance of the Street Lighting Operating Fund (081) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
40-70	Street Lighting .	\$ 23,010	\$ 1,654,630	\$ ---	\$ 1,677,640

Section 18. That there be and hereby are appropriated from the unappropriated balance of the Engineering Bureau Fund (220) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
40-60	Engineering Bureau. .	\$ 5,021,730	\$ 646,320	\$ 55,000	\$ 5,723,050

Section 19. That there be and hereby are appropriated from the unappropriated balance of the Machine Systems Fund (221) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
10-30	Data Processing . . .	\$ 997,070	\$1,680,290	\$ 120,000	\$ 2,797,360

Section 20. That there be and hereby are appropriated from the unappropriated balance of the Community Development Rotary Fund (222) the following amounts:

# 1996 BUDGET PLAN

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
03-60	Development . . . . .	\$ 2,439,220	\$ 692,680	\$ 11,000	\$ 3,142,900
05-50	Economic Development.	63,320	---	---	63,320
30-05	Health. . . . .	375,380	---	---	375,380
TOTAL COMMUNITY DEVELOPMENT					
ROTARY FUND		<u>\$ 2,877,920</u>	<u>\$ 692,680</u>	<u>\$ 11,000</u>	<u>\$ 3,581,600</u>

Section 21. That there be and hereby are appropriated from the unappropriated balance of the Air Pollution Control Fund (300) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
30-05-03	Air Pollution Control . . . . .	<u>\$ 765,780</u>	<u>\$ 325,320</u>	<u>\$ ---</u>	<u>\$ 1,091,100</u>

Section 22. That there be and hereby are appropriated from the unappropriated balance of the Private Industry Council Fund (312) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
05-70	Private Industry Coun.	<u>\$ 524,350</u>	<u>\$ 4,537,250</u>	<u>\$ 16,680</u>	<u>\$ 5,078,280</u>

Section 23. That there be and hereby are appropriated from the unappropriated balance of the Akron Metropolitan Area Transportation Study Fund (320) the following amounts:

Acct. No.	Account Title	Wages/ Benefits	Other	Outlay	Total
03-70	AMATS . . . . .	<u>\$ 711,110</u>	<u>\$ 255,510</u>	<u>\$ 25,000</u>	<u>\$ 991,620</u>

Section 24. That all expenditures other than Wages/Benefits, hereinbefore authorized and to the amount authorized, shall be made in accordance with the code accounts according to classifications as set forth in the 1996 Operating Budget and/or the 1996 Capital Budget as amended and adopted by the Council of the City of Akron, and made a part hereof, that the detail of which is set forth under various classes of disbursements, are not severally appropriated as such, but are set forth only for the purpose of explaining how the aggregate of the class was reached, and that any disbursements for any item of a class, whether or not said item is specifically set forth in the Operating Budget and/or the Capital Budget, may be paid out of the appropriation made herein for the class as detailed in the budget herein referred to.

Section 25. That all expenditures for capital improvements shall be funded whenever possible, as determined by the Director of Finance, with tax-exempt debt.

## 1996 BUDGET PLAN

Expenditures for such capital improvements made from other funds shall be reimbursed from the proceeds of such tax-exempt debt as appropriate in accordance with procedures established by the Director of Finance.

Section 26. That any encumbered amount in a year prior to fiscal year 1996 in any and all funds of the City of Akron are hereby appropriated for the purpose of expenditure in 1996 or thereafter.

Section 27. That all funds not individually listed in this ordinance but included in the 1996 Tax Budget of the City of Akron and included in the Amended Official Certificate of Estimated Resources for 1996 as issued by the County of Summit Budget Commission for Other Capital Projects, Other Special Assessment Improvement Fund Activities, Debt Service, General Bond Retirement, Special Assessment Bond Retirement, Federal Grant and Program Support Funds, State Grant Funds, Revolving Funds, and Trust and Agency Funds are hereby appropriated for the purpose of encumbrance and/or expenditure.

Section 28. That transfers of sums of \$5,000.00 or less, within the funds listed in this ordinance, are hereby authorized and approved by City Council as transferred upon the approval of the Director of Finance.

Section 29. That the Finance Director is hereby authorized and directed to pay any and all obligations of the various departments of the City of Akron pertaining to prior years' obligations from current year appropriations up to a maximum of \$5,000.00 per prior year obligation.

Section 30. That the Mayor, as Safety Director or Chief Administrator, the Finance Director, the Law Director, or the Service Director, are hereby authorized to contract for Personal Services, including special and consulting services, Other and Outlay are to be expended in the manner provided by Charter and the General Law in accordance with the code accounts of the 1996 Operating Budget and the 1996 Capital Budget; and that the Director of Finance is hereby authorized to draw checks against the appropriation hereinbefore set forth, whenever payments are required, upon his receipts of proper certificates or vouchers therefor, approved by the officers authorized by law to approve same, or an ordinance or resolution of Council to make the expenditure, and in accordance with the code accounts of the 1996 Operating Budget and the 1996 Capital Budget.

Section 31. That the Finance Director is hereby authorized to set up subfunds, checking accounts, escrow accounts and other such accounts in the City accounting system or in outside financial institutions, from time to time, as needed for proper accounting of City of Akron revenues and expenditures.

Section 32. That this ordinance is hereby declared to be an emergency measure necessary for the immediate preservation of the public peace, health and safety, for the reason that authority is required for the payment of operating, other and capital expense of the City of Akron, and provided this ordinance receives the

## 1996 BUDGET PLAN

affirmative vote of two-thirds of the members elected or appointed to Council, it shall take effect and be in force immediately upon its passage and approval by the Mayor; otherwise, it shall take effect and be in force at the earliest time allowed by law.

Passed March 11, 1996

Vincent Ciraco  
Clerk of Council

John W. Valle  
President of Council

Approved March 21, 1996

DONALD L. PLUSQUELLIC  
MAYOR

SECTION 86 OF THE CHARTER OF THE CITY OF AKRON

The Mayor shall cause to be prepared and submitted an annual budget to the Council not later than two months before the end of each fiscal year, which budget shall be based upon detailed estimates by departments and other divisions of the City government according to a classification as nearly uniform as possible. The budget shall present the following information:

- (a) An itemized statement of estimated revenues together with comparative statements of revenues for the last two fiscal years.
- (b) An itemized statement of appropriations recommended by the Mayor for current expenses and for permanent improvements, for each department or division for the ensuing fiscal year, with comparative statements of expenditures for the last two fiscal years.
- (c) A financial statement or balance sheet of the preceding year and of the current year up to date.
- (d) Such other information as may be required by the Council. Copies of such budget shall be printed and available for distribution not later than two weeks after its submission to the Council, and a public hearing shall be given before final action is taken by the Council.

BUDGETARY PROCESS

The City's Department of Finance is responsible for budget preparation. City budgeting for the calendar year formally begins in June of the prior year with preparation and then adoption, after public hearing, of an annual tax budget, as required by state law. The annual tax budget establishes the level of appropriation authority by individual fund. It serves as a planning document and not as a detailed management budget. The appropriation authority is established as a "Certificate of Available Resources" and certified by the County Budget Commission, a group of elected County officials. The Budget Commission is comprised of the County Auditor, County Treasurer, and Prosecuting Attorney. The tax budget requires submission of the actual revenue and expenditure data for the past two years, a projection of the current year's activities and requirements, and the resource availability and requirements for the upcoming budget year starting on January 1.

Using the tax budget as a plan, the Finance Department prepares and releases operating budget request materials that include a time schedule, budget preparation instructions, both manual and computer-prepared request forms, and computerized payroll projections and historic expenditure levels. Using these materials, each of the City's operating departments submits by early September a budget request supported by objectives and detailed explanations of need. The Department of Finance adjusts these requests in accordance with projected resources and then reviews the adjusted requests with each of the departments and the Mayor to determine final funding priorities. This process is completed by mid-October and the budget document is then finalized and submitted to City Council in early November. The Council reviews the budget request as submitted by the Mayor and adopts a permanent appropriation. A temporary appropriation is passed by December 31 if Council decides to continue budget review into the new year. At the conclusion of the budget review, Council adopts the annual appropriation ordinance. This appropriation provides funding for the calendar year commencing January 1 and includes both operating and capital expenditures. Annual appropriations may not exceed the County Budget Commission's official estimate of resources as expressed in the "Certificate of Available Resources." Further, the County Auditor must certify that the City's appropriation measures do not appropriate money in excess of the amounts set forth in that estimate.

The Department of Finance continues to monitor and adjust the appropriations throughout the year. At the request of an operating department, the Director of Finance may transfer funds within objects of expenditure but may not change the total amount of the appropriations for each individual fund. The Department of Finance also regularly compares actual receipts to projected receipts and reduces the rate of expenditure, if such action is necessary. City Council must authorize by ordinance any increase in appropriations. The County Budget Commission issues an "Amended Certificate of Available Resources," as provided under state law.



# 1996 BUDGET PLAN

## FINANCIAL STRUCTURE AND PRIMARY OPERATIONS

The City maintains its accounts, appropriations and other fiscal records in accordance with the procedures established and prescribed by the Bureau of Inspection and Supervision of Public Offices (the Bureau) in the office of the Ohio Auditor of State. The Bureau is charged by law with the responsibility of inspecting and supervising the accounts and records of each taxing subdivision and most public agencies and institutions.

These accounting procedures are generally applicable to all Ohio municipal corporations and differ from generally accepted accounting principles as recommended by the Governmental Accounting Standards Board (GASB). Those recommendations, among other things, provide for a modified accrual basis of accounting for the general fund, special revenue funds, debt service fund, capital project funds, special assessment funds, and agency funds for a full accrual basis of accounting for all other funds, and for the preparation for each fund of balance sheets, statements of revenues and expenditures, and statements showing changes in fund balances.

The following is a simplified summary of the more significant policies followed in the financial structure of the City.

<u>FUND</u>	<u>PURPOSE</u>	<u>REVENUE</u>
<u>Governmental Fund Types</u>		
GENERAL	General operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds.	Property tax, 73% of local income taxes, state and local taxes, and service charges.
SPECIAL REVENUE		
Income Tax Collection	To collect City income tax and distribute to General Fund and Income Tax Capital Improvement Fund.	City income tax.
Emergency Medical Service	To provide emergency transportation and treatment to citizens of Akron.	Property tax levy.
Police and Fire Pension	To pay employer share of police and fire pension cost.	Property tax levy.

# 1996 BUDGET PLAN

FUND	PURPOSE	REVENUE
Capital Improvement	To fund construction projects and pay bond and notes principal and interest payments.	27% of local income taxes, grants, and miscellaneous reimbursements.
Street and Highway Improvement	To repair and maintain the streets of Akron.	Gasoline tax, motor vehicle license tax, General Fund subsidy, and miscellaneous sales and service charges.
Community Development	To upgrade and maintain homes in City development areas and to provide services to designated service areas.	Community Development Block Grant funds.
Health Grants	To provide health care to citizens of Akron.	Federal and state grants.
Other Special Revenue	To provide employment training, litter control development and special project funding.	State and federal grants.
DEBT SERVICE	To pay and record transactions involved in general obligation debt financing.	Property taxes, interest earnings, Capital Improvement Fund.
CAPITAL PROJECTS	To build and maintain infrastructure of the City.	State and federal funds, Capital Improvement Fund, special assessment revenue, and CDBG funds.
<u>Proprietary Fund Types</u>		
ENTERPRISE: MAJOR	Provide water and sewer.	User fees.
ENTERPRISE: MINOR	Airport, Golf Course, off-street parking, oil and gas.	User fees, General Fund, and Capital Improvement Fund (income tax).

1996 BUDGET PLAN

FUND	PURPOSE	REVENUE
INTERNAL SERVICE	Self-insurance, data processing, storeroom, graphics, engineering services.	Charges to other City divisions.
AGENCY	Payroll, employee benefits, investment earnings.	Collection of funds within City divisions.



# Goals

FISCAL PERFORMANCE GOALS

PREFACE

These Fiscal Performance Goals represent an initial effort to establish written policies for guiding the City's financial management practices. While some of the performance goals are specific and will limit certain types of financial activity, the goal statements are not intended to restrict the City's ability and responsibility to respond to emergency or unusual service delivery needs above or beyond the limitations established by the Fiscal Performance Goals.

REVENUE PERFORMANCE GOALS

- The City will maintain a diversified and stable revenue system as protection from short-run fluctuations in any one revenue source.
- The City will estimate annual revenues on an objective and reasonable basis.
- The City will project revenues on a multi-year basis.
- The City will use one-time or special purpose revenues (such as grants) for capital expenditures or for expenditures required by the revenue and not to subsidize recurring personnel and operation and maintenance costs.
- The City will establish, and annually reevaluate, all user charges and fees at a level related to the cost of providing the services. User charges will be reviewed and established so that those who directly benefit from a service help pay for it.
- The City will attempt to reduce reliance on the income tax and the property tax by:
  - a. seeking and developing additional revenue sources, and
  - b. attempting to expand and diversify the City tax base with commercial and industrial development.
- Each utility of the City will maintain revenues which will support the full direct and indirect costs of the utility.

RESERVE PERFORMANCE GOALS

- The City will establish a contingency reserve of general operating revenue to:
  - a. provide for temporary funding of unforeseen needs of an emergency or nonrecurring nature,
  - b. permit orderly budgetary adjustments when revenues are lost through the action of other governmental bodies,

- c. as local match for public or private grants, and
- d. to meet unexpected increases in service delivery costs.

- The City will maintain a year-to-year carryover balance in an amount necessary to maintain adequate cash flow.
- The City will develop a motorized equipment reserve fund and will transfer funds to it annually to provide for the timely replacement of motorized equipment. The reserve will be maintained in an amount adequate to finance the replacement of the equipment. The replacement of equipment will be based upon the adopted equipment replacement schedule.
- The City will develop a cash flow analysis of all funds on a regular basis. Collection, deposit and disbursement of all funds will be scheduled to ensure maximum cash availability.
- The City will obtain the maximum possible return on all cash investments in accordance with the City Council's established investment policy.
- Where permitted by law, cash from several separate funds and sources will be pooled to maximize investment yields.
- The Finance Director will provide monthly information to the City Council concerning (1) investment performance, (2) appropriation status, (3) revenue collection, and (4) encumbrance/expenditure activity.

#### CAPITAL IMPROVEMENT PERFORMANCE GOALS

- Capital improvements will be based on long-range projected needs to minimize future maintenance, replacement, and capital costs and to strengthen the City's long-term economic vitality and employment.
- All capital improvements will be made in accordance with the City's adopted capital improvements program.
- The development of the capital improvements program will be coordinated with the operating budget.
- The City will identify the estimated cost and potential funding sources for each capital project proposed before submission to review bodies and the City Council. Future operating costs associated with a proposed capital improvement will be estimated before a decision is made to implement a project.
- Federal, state, and other intergovernmental and private funding sources shall be sought out and used as available to assist in financing capital improvements.

## **1996 BUDGET PLAN**

### **DEBT PERFORMANCE GOALS**

- The City will limit long-term debt to only those capital improvements that provide a long-term benefit (greater than five years) to its citizens.
- The maturity date for any debt will not exceed the reasonably expected useful life of the expenditure so financed.
- As a means of further minimizing the impact of debt obligations on the City taxpayer:
  - a. long-term general obligation debt shall not exceed \$400 per capita, and
  - b. debt will be issued so that debt service requirements will annually require less than 50% of capital budget funding from the income tax.
- The City will use special assessments, revenue bonds, and/or any other available self-liquidating debt measures instead of general obligation bonds where possible.
- The City shall encourage and maintain good relations with financial and bond rating agencies and will follow a policy of full and open disclosure on every financial report and bond prospectus.

### **FINANCIAL REPORTING PERFORMANCE GOALS**

- The budget will be prepared in a manner to maximize its understanding by citizens and elected officials. Copies of financial documents will be made available to all interested parties. Opportunities will be provided for full citizen input prior to final passage.
- The City's accounting system will maintain records on a basis consistent with accepted municipal accounting standards.
- The Finance Director will prepare regular monthly and annual financial reports presenting a summary of financial activity by major types of funds and programs.
- The City will employ an independent public audit firm to perform an annual audit and will make the annual audit available to the general public, bond and financial consultants, and other interested citizens and organizations. The audit shall be completed and submitted to the City within 180 days of the close of the fiscal year.



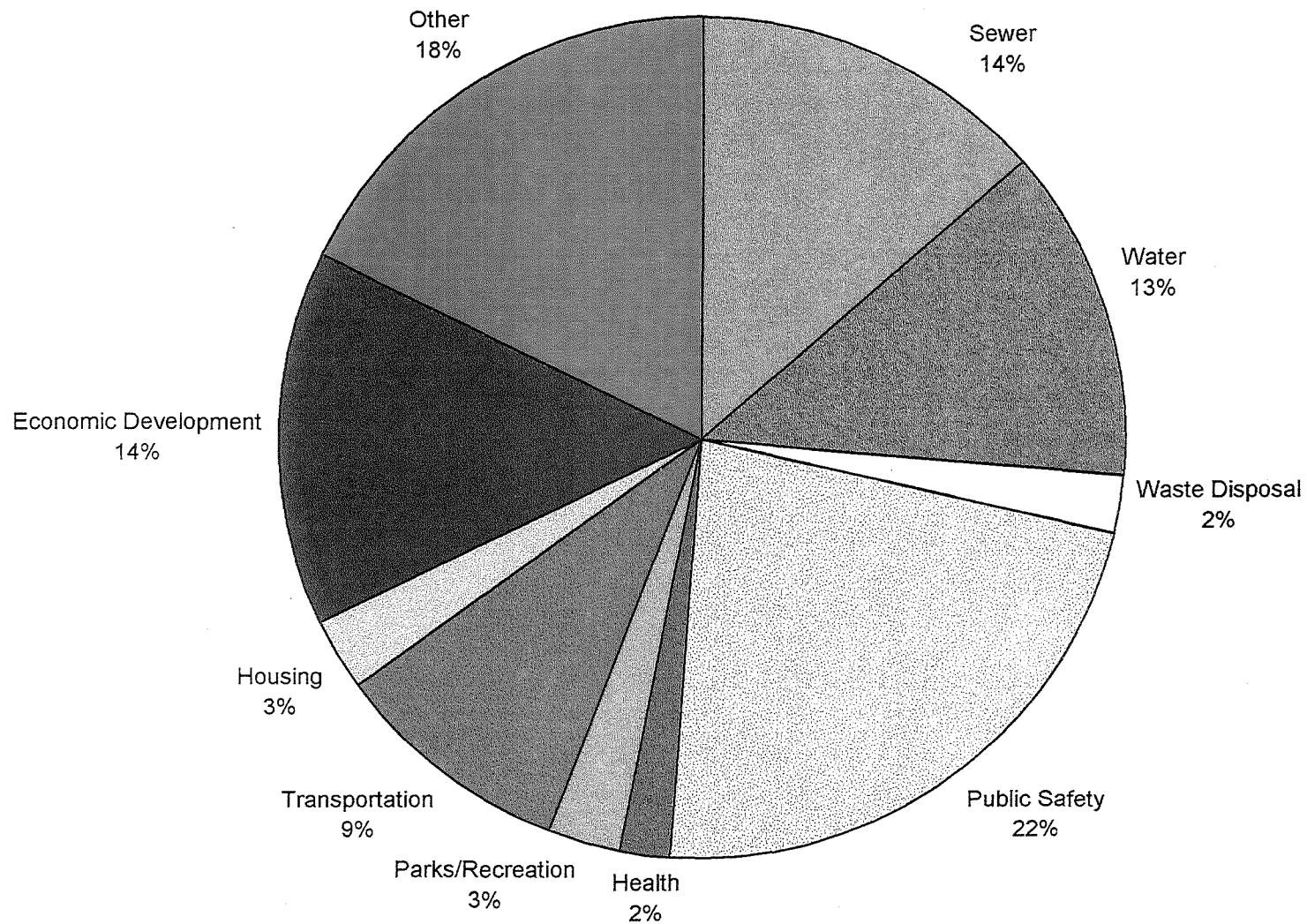
# Charts & Tables

Summary by Accounting Funds



# CITY OF AKRON NET EXPENDITURES

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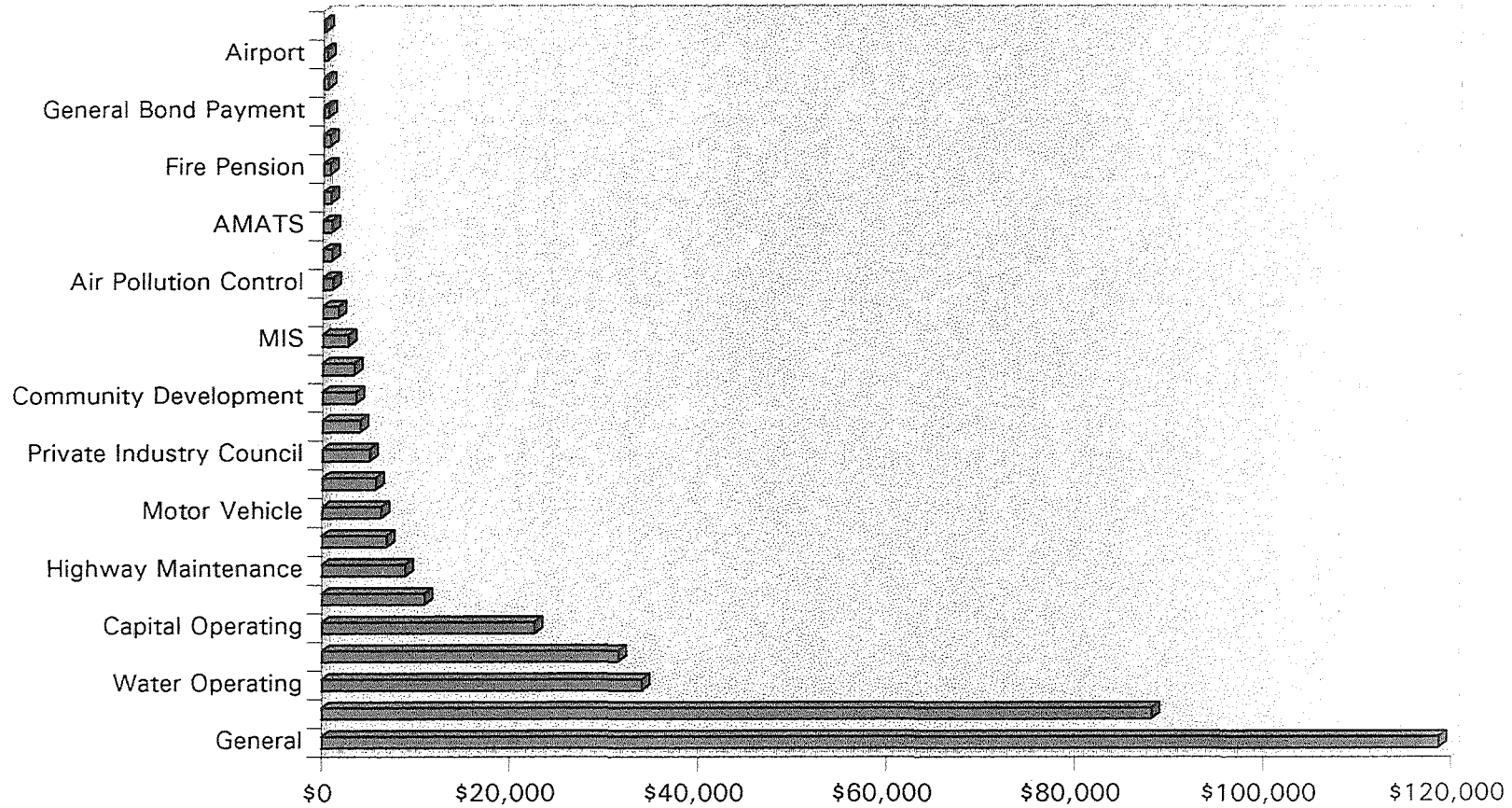


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# 1996 APPROPRIATED FUNDS

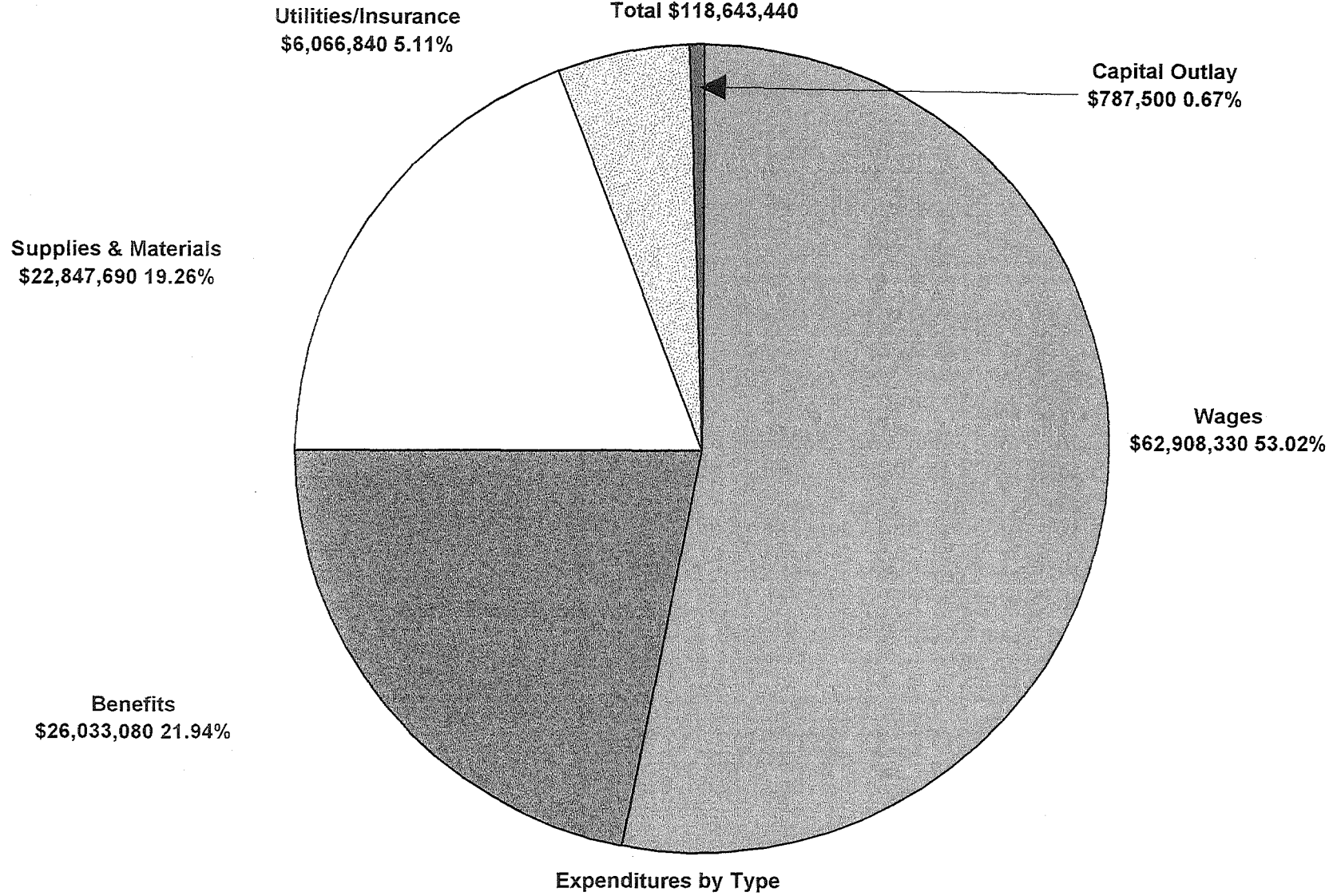
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Total \$361,136,770





General Fund - 1996  
Total \$118,643,440

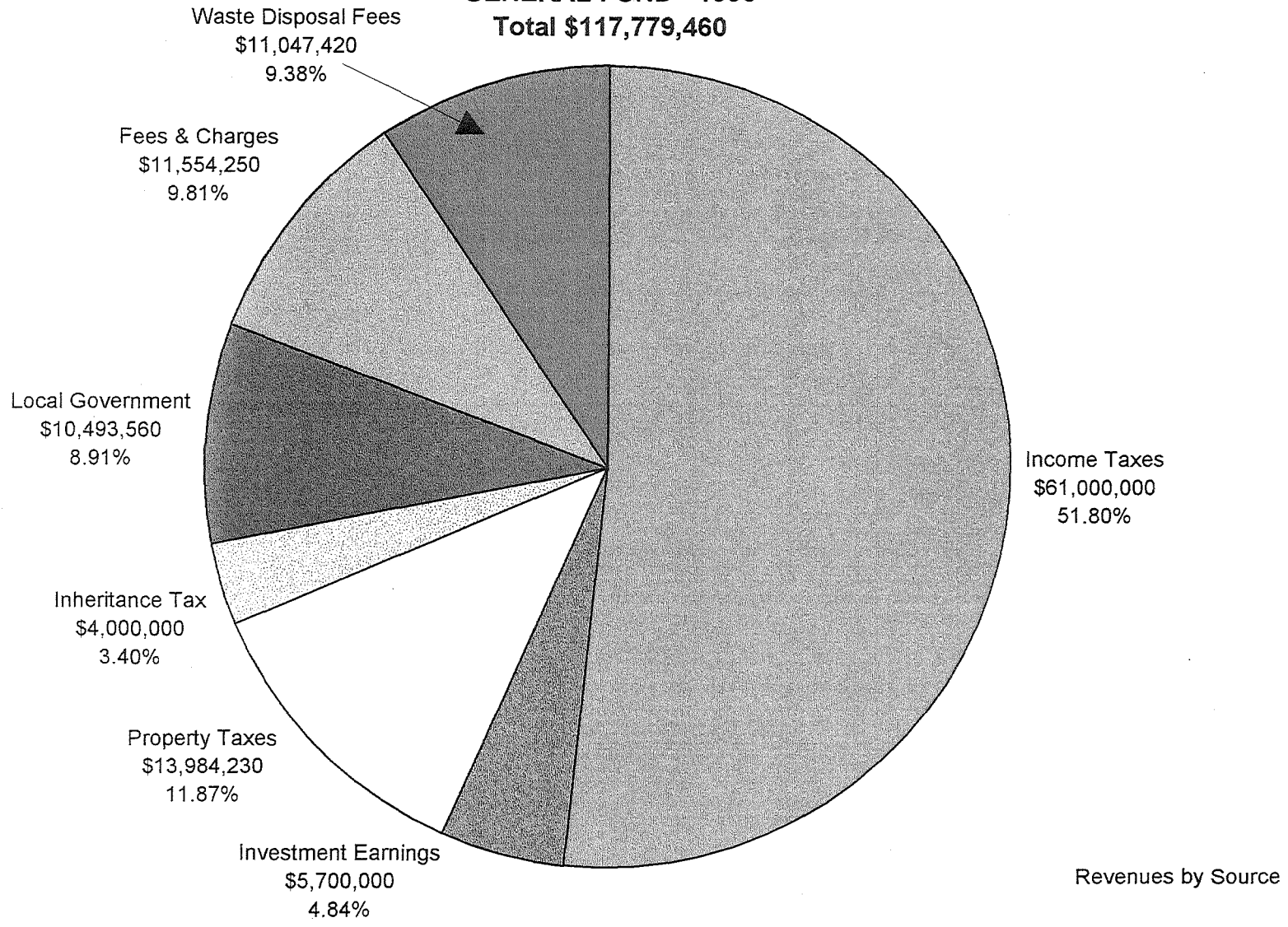


Expenditures by Type





**GENERAL FUND - 1996**  
**Total \$117,779,460**





**1996 BUDGET PLAN**

*Done John*

**CITY OF AKRON, OHIO  
ANALYSIS OF 1996 BUDGETED GROSS EXPENDITURES  
COMPARED TO ACTUAL 1993, 1994 AND 1995  
BY FUND SOURCE AND CATEGORY**

By Funding Source:

	<u>Actual 1993</u>	<u>Actual 1994</u>	<u>Actual 1995</u>	<u>Budgeted 1996</u>
General Fund . . . . .	\$ 98,696,705	\$105,799,566	\$110,758,558	\$118,643,440
Internal Service Fund . . . . .	15,731,572	17,761,645	18,998,095	16,022,630
Enterprise Fund. . .	82,251,698	84,116,820	83,393,163	108,019,260
Special Revenue Fund	103,978,287	132,138,808	137,852,196	143,221,250
Capital Projects Fund . . . . .	56,263,433	28,296,757	23,264,787	90,860,000
Special Assessments Fund . . . . .	7,574,742	28,667,812	5,209,411	6,178,490
Debt Service Fund. .	<u>10,200,811</u>	<u>11,075,091</u>	<u>11,448,675</u>	<u>11,488,480</u>
GRAND TOTAL	<u>\$374,697,248</u>	<u>\$407,856,499</u>	<u>\$390,924,885</u>	<u>\$494,433,550</u>

By Expenditure Category:

	<u>Actual 1993</u>	<u>Actual 1994</u>	<u>Actual 1995</u>	<u>Budgeted 1996</u>
Personal Services:				
Salaries and Wages	\$ 87,659,000	\$ 92,752,561	\$ 98,027,323	\$104,211,830
Employee Benefits.	<u>37,305,200</u>	<u>37,480,421</u>	<u>38,892,226</u>	<u>43,091,130</u>
Total Personal Services	\$124,964,200	\$130,232,982	\$136,919,549	\$147,302,960
Operations and Maintenance				
Discretionary. . .	193,791,331	198,735,515	198,885,354	199,237,200
Non-Discretionary.	<u>41,970,094</u>	<u>56,537,583</u>	<u>43,496,869</u>	<u>42,202,700</u>
Total Operations and Maintenance	235,761,425	255,273,098	242,382,223	241,439,900
Capital Outlay	<u>13,971,623</u>	<u>22,350,419</u>	<u>11,623,113</u>	<u>105,690,690</u>
GRAND TOTAL	<u>\$374,697,248</u>	<u>\$407,856,499</u>	<u>\$390,924,885</u>	<u>\$494,433,550</u>

**1996 BUDGET PLAN**

**CITY OF AKRON, OHIO  
ANALYSIS OF 1996 BUDGETED NET EXPENDITURES  
COMPARED TO ACTUAL 1993, 1994 AND 1995  
BY FUND SOURCE AND CATEGORY**

*Done / Jones*

By Funding Source:

	<u>Actual 1993</u>	<u>Actual 1994</u>	<u>Actual 1995</u>	<u>Budgeted 1996</u>
General Fund . . . .	\$ 92,231,072	\$ 97,443,062	\$101,323,064	\$109,643,010
Internal Service Fund . . . . .	12,232,894	14,092,498	15,319,238	15,374,430
Enterprise Fund. . .	65,994,040	69,602,068	66,112,445	90,910,920
Special Revenue Fund	31,812,773	34,992,367	34,867,760	35,091,320
Capital Projects Fund . . . . .	28,043,010	13,824,851	5,250,755	73,891,290
Special Assessments Fund	6,654,333	19,489,295	4,200,346	4,968,960
Debt Service Fund. .	<u>10,049,339</u>	<u>10,952,951</u>	<u>11,308,804</u>	<u>11,314,170</u>
GRAND TOTAL	<u>\$247,017,461</u>	<u>\$260,397,092</u>	<u>\$238,382,412</u>	<u>\$341,194,100</u>

By Expenditure Category:

	<u>Actual 1993</u>	<u>Actual 1994</u>	<u>Actual 1995</u>	<u>Budgeted 1996</u>
Personal Services:				
Salaries and Wages	\$ 87,658,998	\$ 92,752,562	\$ 98,027,323	\$104,211,830
Employee Benefits.	<u>37,305,199</u>	<u>37,480,421</u>	<u>38,892,226</u>	<u>43,091,130</u>
Total Personal Services	\$124,964,197	\$130,232,983	\$136,919,549	\$147,302,960
Operations and Maintenance				
Discretionary. . .	66,111,547	51,276,108	46,342,881	44,412,010
Non-Discretionary.	<u>41,970,094</u>	<u>56,537,582</u>	<u>43,496,869</u>	<u>42,202,700</u>
Total Operations and Maintenance	\$108,081,641	\$107,813,690	\$ 89,839,750	\$ 86,614,710
Capital Outlay	<u>13,971,623</u>	<u>22,350,419</u>	<u>11,623,113</u>	<u>107,276,430</u>
GRAND TOTAL	<u>\$247,017,461</u>	<u>\$260,397,092</u>	<u>\$238,382,412</u>	<u>\$341,194,100</u>

# 1996 BUDGET PLAN

## CITY OF AKRON, OHIO ANALYSIS OF 1996 BUDGETED GROSS REVENUES COMPARED TO ACTUAL 1994, 1995 AND 1996 BY FUND TYPE AND SOURCE

*Steve Jones*

### By Fund Type:

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
General Fund . . . . .	\$ 99,160,893	\$106,593,837	\$112,706,416	\$117,779,460
Internal Service Fund . . . . .	16,814,500	17,351,049	15,523,937	16,639,860
Enterprise Fund . . . . .	82,369,443	81,143,116	86,268,141	76,112,050
Special Revenue Fund Capital Projects Fund . . . . .	125,107,312	156,447,465	160,343,460	158,345,660
Special Assessments Fund . . . . .	56,263,433	80,391,393	59,827,513	85,932,000
Debt Service Fund . . . . .	5,630,482	6,094,324	6,069,762	3,639,760
	<u>10,129,188</u>	<u>10,973,061</u>	<u>11,530,035</u>	<u>11,765,060</u>
TOTAL	<u>\$395,475,251</u>	<u>\$458,994,245</u>	<u>\$452,269,264</u>	<u>\$470,213,850</u>

### By Source:

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Income Taxes . . . . .	\$ 76,232,896	\$ 78,467,301	\$ 80,512,427	\$ 82,927,800
Investment Earnings . . . . .	3,000,000	5,200,000	4,340,000	5,700,000
Taxes & Assessments . . . . .	46,148,489	47,885,911	51,957,330	50,783,550
License and Permit Revenues . . . . .	470,671	611,438	713,872	720,840
Governmental Revenues . . . . .	55,233,958	66,284,597	60,403,873	86,160,910
Service Revenues . . . . .	83,631,665	85,295,217	84,612,119	79,184,960
Municipal Court Revenues . . . . .	3,027,196	3,547,027	3,721,915	3,838,100
Note & Bond Proceeds . . . . .	28,043,010	23,721,931	31,761,337	28,700,000
Miscellaneous Revenues . . . . .	459,240	4,073,981	1,427,928	0
Interfund Transfer Credits . . . . .	10,055,539	25,978,182	11,268,459	8,356,990
Interfund Service Revenues . . . . .	18,249,590	18,485,188	16,971,394	15,960,800
General Fund Subsidy . . . . .	2,123,000	4,046,800	4,962,500	3,156,620
Income Tax Transfers . . . . .	<u>68,800,000</u>	<u>95,396,672</u>	<u>99,616,110</u>	<u>104,723,280</u>
TOTAL	<u>\$395,475,251</u>	<u>\$458,994,245</u>	<u>\$452,269,264</u>	<u>\$470,213,850</u>

# 1996 BUDGET PLAN

*Steve John*

## CITY OF AKRON, OHIO ANALYSIS OF 1996 BUDGETED NET REVENUES COMPARED TO ACTUAL 1993, 1994 AND 1995 BY FUND TYPE AND SOURCE

### By Fund Type:

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
General Fund . . . .	\$ 47,500,893	\$ 50,743,837	\$ 53,356,416	\$ 55,337,470
Internal Service Fund . . . . .	29,492	816,552	181,617	2,176,250
Enterprise Fund. . .	72,406,861	73,753,724	72,564,567	66,374,860
Special Revenue Fund	104,286,776	109,704,927	115,920,891	112,790,760
Capital Projects Fund . . . . .	56,263,433	63,000,978	59,827,513	85,932,000
Special Assessments Fund	5,630,482	6,094,324	6,069,762	3,639,760
Debt Service Fund. .	<u>10,129,188</u>	<u>10,973,061</u>	<u>11,530,035</u>	<u>11,765,060</u>
TOTAL	<u>\$296,247,125</u>	<u>\$315,087,403</u>	<u>\$319,450,801</u>	<u>\$338,016,160</u>

### By Source:

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Income Taxes . . . .	\$ 76,232,896	\$ 78,467,301	\$ 80,512,427	\$ 82,927,800
Investment Earnings.	3,000,000	5,200,000	4,340,000	5,700,000
Taxes & Assessments.	46,148,489	47,885,911	51,957,330	50,783,550
License and Permit Revenues . . . . .	470,671	611,438	713,872	720,840
Governmental Revenues . . . . .	55,233,958	66,284,597	60,403,873	86,160,910
Service Revenues . .	83,631,665	85,295,217	84,612,119	79,184,960
Municipal Court Revenues . . . . .	3,027,196	3,547,027	3,721,915	3,838,100
Note & Bond Proceeds	28,043,010	23,721,931	31,761,337	28,700,000
Miscellaneous Revenues . . . . .	<u>459,240</u>	<u>4,073,981</u>	<u>1,427,928</u>	<u>0</u>
TOTAL	<u>\$296,247,125</u>	<u>\$315,087,403</u>	<u>\$319,450,801</u>	<u>\$338,016,160</u>

The following pages contain financial information on the City's appropriated funds. The City of Akron's accounting system is made up of a series of eight fund types. Within these funds are 151 individual subfunds. The City's funds and subfunds correspond to the National Council on Governmental Accounting Statement #1 fund types and funds. The subfunds fall into two categories - appropriated and non-appropriated. The twenty-five appropriated subfunds are included in this section. An appropriated subfund is one that has legislative control over the level of expenditure. The ordinance printed in the front of this document is the action of the legislative body to control the level of expenditure in this group of subfunds. As a rule of thumb, the appropriated funds are those that either: (a) receive local tax dollars; (b) have personnel costs included; or (c) are mandated to be appropriated by state law. In order to change the expenditure pattern from that authorized by ordinance in an appropriated subfund, City Council must pass a revised appropriation. This occurs three or four times annually due to unforeseen circumstances that arise during any year. The other 131 subfunds do not require legislative appropriation but are monitored by the Finance Department as if they were appropriated.

The City's budget process is a modified cash basis. Encumbrances outstanding at year-end are carried over into the following year as both an addition to the budget and an encumbrance of the budget along with the appropriation of the current year. For the purpose of monitoring the budget, encumbrances are considered the same as expenditures in determining the balance available for future expenditure.

The City tracks expenses at the line item object code level; however, appropriation control is at the character level, i.e., wages/benefits, other operations and maintenance, and capital outlay.

# 1996 BUDGET PLAN

## COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
<b>THE GENERAL FUND (001)</b>				
Cash Balance January 1	\$2,947,334	\$3,297,632	\$3,969,144	\$5,832,318
Receipts - 01/01-12/31	99,160,893	106,593,837	112,706,416	117,779,460
Available Resources	\$102,108,227	\$109,891,469	\$116,675,560	\$123,611,778
Less: Expenditures - 01/01-12/31	98,810,595	105,922,325	110,843,242	118,643,440
Cash on Hand as of December 31	\$3,297,632	\$3,969,144	\$5,832,318	\$4,968,338
Less: End of Year Encumbrances	1,589,756	2,659,277	4,361,513	3,492,360
<b>Unencumbered Balance as of December 31</b>	<b>\$1,707,876</b>	<b>\$1,309,867</b>	<b>\$1,470,805</b>	<b>\$1,475,978</b>

## COMPARATIVE GRAND SUMMARY OF RECEIPTS

CATEGORY/DEPARTMENT	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
<b>Local Taxes</b>				
Police & Fire Pension Transfer	\$1,260,000	\$1,350,000	\$1,350,000	\$1,441,990
General Property Taxes	11,554,955	12,263,357	12,293,403	12,542,240
Income Tax	50,400,000	54,500,000	58,000,000	61,000,000
Total Local Taxes	\$63,214,955	\$68,113,357	\$71,643,403	\$74,984,230
<b>State Taxes</b>				
Cigarette	12,356	11,761	11,204	12,120
Inheritance	4,096,571	2,813,337	2,748,563	4,000,000
Liquor Permits	271,674	283,636	290,694	296,500
Local Government	8,037,177	8,558,955	12,025,434	10,493,560
Total State Taxes	12,417,778	11,667,689	15,075,895	14,802,180
Total Tax Receipts	\$75,632,733	\$79,781,046	\$86,719,298	\$89,786,410
<b>Non-Tax Receipts</b>				
Judicial	3,027,196	3,547,027	3,721,915	3,838,100
Commission/Executive	5,242,406	4,459,703	4,465,322	4,622,440
Treasury Investments	3,000,000	5,200,000	4,340,000	5,700,000
Safety Department	1,375,886	1,598,426	1,728,047	1,768,610
Health Department	470,671	488,318	428,192	434,840
Service Department	486,388	599,113	541,075	581,640
Curbservice Fees	7,607,843	7,828,519	8,557,984	8,777,710
Recycling Fees	1,242,949	1,286,690	1,220,608	1,242,460
Landfill Fees	1,074,821	1,804,995	983,975	1,027,250
Note proceeds	0	0	0	0
Total Non-Tax Receipts	23,528,160	26,812,791	25,987,118	27,993,050
<b>TOTAL GENERAL FUND RECEIPTS</b>	<b>\$99,160,893</b>	<b>\$106,593,837</b>	<b>\$112,706,416</b>	<b>\$117,779,460</b>



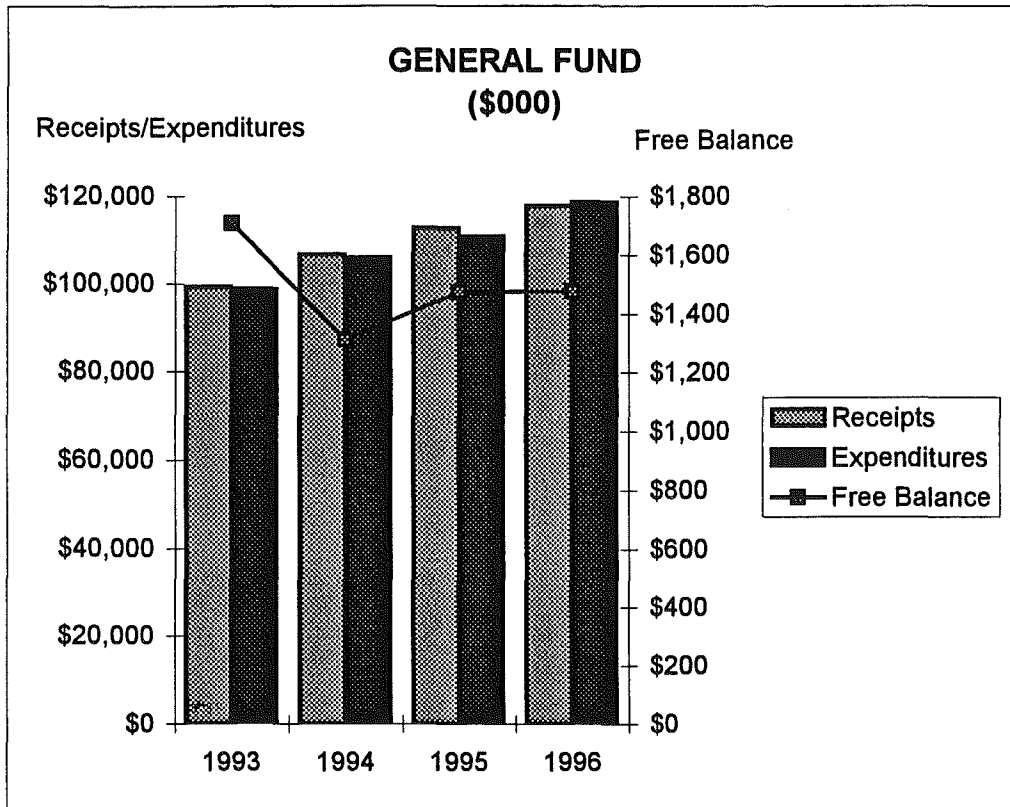
**1996 BUDGET PLAN****COMPARATIVE STATEMENT OF EXPENDITURES**

<b>CATEGORY</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1995</b>
Personal Services	\$76,643,085	\$79,587,821	\$83,776,396	\$88,941,410
Other Operations & Maintenance	21,904,017	26,104,201	26,394,430	28,914,530
Capital Outlay	263,493	230,303	672,416	787,500
<b>TOTAL GENERAL FUND EXPENDITURES</b>	<b>\$98,810,595</b>	<b>\$105,922,325</b>	<b>\$110,843,242</b>	<b>\$118,643,440</b>

# 1996 BUDGET PLAN

## GENERAL FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$2,947	\$3,297	\$3,969	\$5,832
Receipts	\$99,161	\$106,594	\$112,706	\$117,779
Available Resources	\$102,108	\$109,891	\$116,675	\$123,611
Expenditures	\$98,811	\$105,922	\$110,843	\$118,643
Encumbrances	\$1,590	\$2,659	\$4,362	\$3,492
Total Uses	\$100,401	\$108,581	\$115,205	\$122,135
Free Balance December 31	\$1,707	\$1,310	\$1,470	\$1,476



The General Fund is used to account for all financial resources except those required to be accounted for in other funds. The major sources of revenues are 73% of local income tax, property tax, state and local taxes and service charges. Police, fire and service department comprise approximately 72% of the total budget.

**1996 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

<b>THE MOTOR VEHICLE OPERATING FUND (002)</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
Cash Balance January 1	\$853,334	\$846,103	\$1,074,493	\$86,271
Receipts - 01/01-12/31	5,467,253	5,843,629	4,802,407	6,055,000
Available Resources	\$6,320,587	\$6,689,732	\$5,876,900	\$6,141,271
Less: Expenditures - 01/01-12/31	5,474,484	5,615,239	5,790,629	6,255,480
Cash on Hand as of December 31	\$846,103	\$1,074,493	\$86,271	(\$114,209)
Less: End of Year Encumbrances	384,929	633,200	761,304	784,140
<b>Unencumbered Balance as of December 31</b>	<b>\$461,174</b>	<b>\$441,293</b>	<b>(\$675,033)</b>	<b>(\$898,349)</b>

**COMPARATIVE SUMMARY OF RECEIPTS**

<b>SOURCE</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
Sales and Service	\$5,467,253	\$5,843,629	\$4,802,407	\$6,055,000

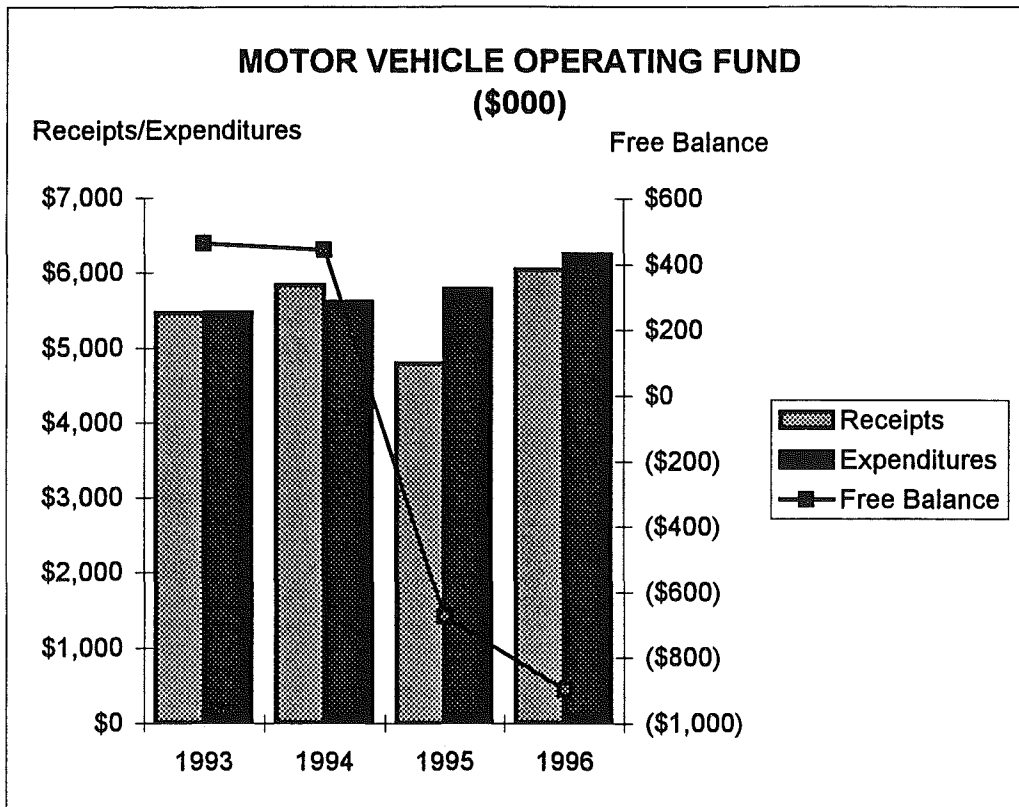
**COMPARATIVE STATEMENT OF EXPENDITURES**

<b>CATEGORY</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
Personal Services	\$2,290,673	\$2,144,861	\$2,209,697	\$2,520,410
Other Operations & Maintenance	3,175,890	3,453,539	3,390,080	3,524,070
Capital Outlay	7,921	16,839	190,852	211,000
<b>TOTAL MOTOR VEHICLE OPERATING FUND EXPENDITURES</b>	<b>\$5,474,484</b>	<b>\$5,615,239</b>	<b>\$5,790,629</b>	<b>\$6,255,480</b>

# 1996 BUDGET PLAN

## MOTOR VEHICLE OPERATING FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$853	\$846	\$1,075	\$86
Receipts	\$5,467	\$5,844	\$4,802	\$6,055
Available Resources	\$6,320	\$6,690	\$5,877	\$6,141
Expenditures	\$5,474	\$5,615	\$5,791	\$6,255
Encumbrances	\$385	\$633	\$761	\$784
Total Uses	\$5,859	\$6,248	\$6,552	\$7,039
Free Balance December 31	\$461	\$442	(\$675)	(\$898)



Source of revenue is the charges to other city divisions, for maintenance of City fleet and gasoline sales. Most City vehicles are serviced by this division. Exceptions include water, sewer, and fire divisions.

**1996 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

<b>THE INCOME TAX COLLECTION FUND (004)</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
Cash Balance January 1	\$5,662,101	\$9,537,031	\$9,811,589	\$7,200,263
Receipts - 01/01-12/31	76,232,896	78,467,301	80,512,427	82,927,800
Available Resources	\$81,894,997	\$88,004,332	\$90,324,016	\$90,128,063
Less: Expenditures - 01/01-12/31	72,357,966	78,192,743	83,123,753	88,097,080
Cash on Hand as of December 31	\$9,537,031	\$9,811,589	\$7,200,263	\$2,030,983
Less: End of Year Encumbrances	16,715	33,729	56,255	57,940
<b>Unencumbered Balance as of December 31</b>	<b>\$9,520,316</b>	<b>\$9,777,860</b>	<b>\$7,144,008</b>	<b>\$1,973,043</b>

**COMPARATIVE SUMMARY OF RECEIPTS**

<b>SOURCE</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
City Income Tax	\$76,232,896	\$78,467,301	\$80,512,427	\$82,927,800

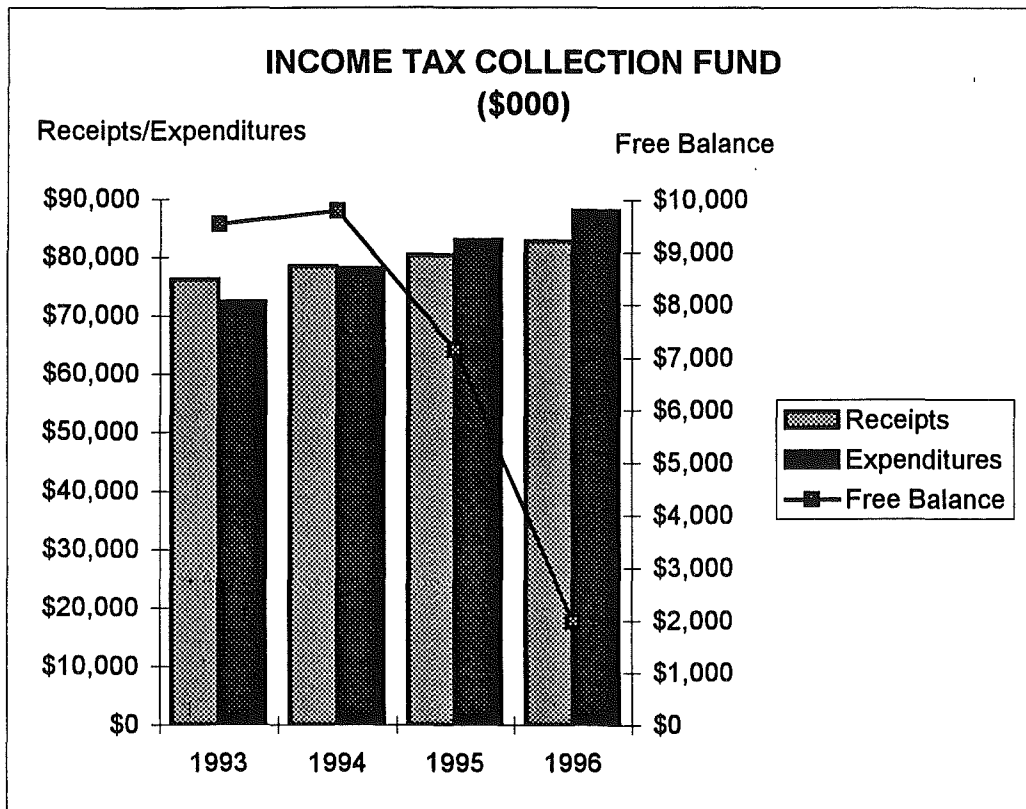
**COMPARATIVE STATEMENT OF EXPENDITURES**

<b>CATEGORY</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
Personal Services	\$1,257,752	\$1,306,201	\$1,430,909	\$1,637,760
Other Operations & Maintenance	71,095,389	76,878,975	81,689,042	85,959,320
Capital Outlay	4,825	7,567	3,802	500,000
<b>TOTAL INCOME TAX COLLECTION FUND EXPENDITURES</b>	<b>\$72,357,966</b>	<b>\$78,192,743</b>	<b>\$83,123,753</b>	<b>\$88,097,080</b>

# 1996 BUDGET PLAN

## INCOME TAX COLLECTION FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$5,662	\$9,537	\$9,811	\$7,199
Receipts	\$76,233	\$78,467	\$80,512	\$82,928
Available Resources	\$81,895	\$88,004	\$90,323	\$90,127
Expenditures	\$72,358	\$78,193	\$83,124	\$88,097
Encumbrances	\$17	\$34	\$56	\$58
Total Uses	\$72,375	\$78,227	\$83,180	\$88,155
Free Balance December 31	\$9,520	\$9,777	\$7,143	\$1,972



The City of Akron tax rate is 2.0%, and net proceeds are distributed to General Fund (73%) and Capital Investment Program Operating Fund (27%).

# 1996 BUDGET PLAN

## COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE EMERGENCY MEDICAL SERVICE FUND (006)	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Cash Balance January 1	\$546,733	\$362,132	\$181,090	\$145,371
Receipts - 01/01-12/31	5,208,962	5,540,680	6,196,982	6,892,460
Available Resources	\$5,755,695	\$5,902,812	\$6,378,072	\$7,037,831
Less: Expenditures - 01/01-12/31	5,393,563	5,721,722	6,232,701	6,894,860
Cash on Hand as of December 31	\$362,132	\$181,090	\$145,371	\$142,971
Less: End of Year Encumbrances	61,600	65,783	143,202	147,500
Unencumbered Balance as of December 31	\$300,532	\$115,307	\$2,169	(\$4,529)

## COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
General Property Tax	\$5,177,075	\$5,501,319	\$5,514,797	\$6,510,470
Non-Resident Billing	31,887	33,782	32,185	31,990
General Fund Subsidy	0	0	650,000	350,000
Other	0	5,579	0	0
TOTAL EMERGENCY MEDICAL SERVICE FUND RECEIPTS	\$5,208,962	\$5,540,680	\$6,196,982	\$6,892,460

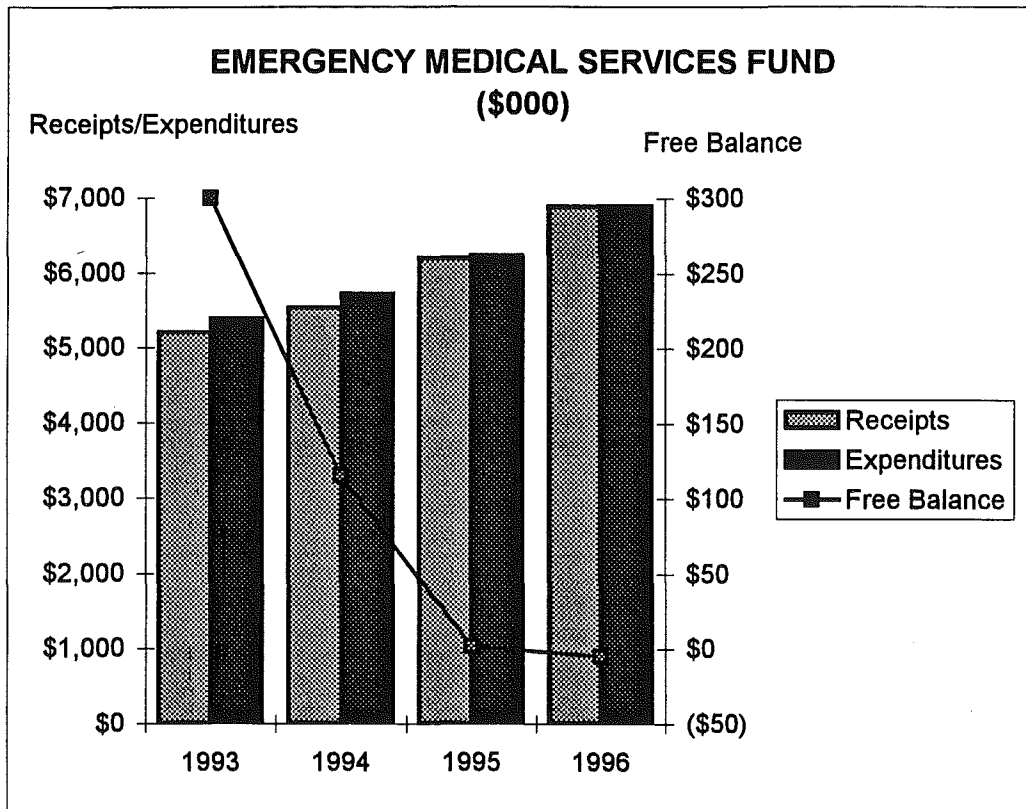
## COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Personal Services	\$4,947,828	\$5,251,664	\$5,813,704	\$6,382,240
Other Operations & Maintenance	427,499	470,058	307,220	465,620
Capital Outlay	18,236	0	111,777	47,000
TOTAL EMERGENCY MEDICAL SERVICE FUND EXPENDITURES	\$5,393,563	\$5,721,722	\$6,232,701	\$6,894,860

# 1996 BUDGET PLAN

## EMERGENCY MEDICAL SERVICES FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$547	\$362	\$181	\$145
Receipts	\$5,209	\$5,541	\$6,197	\$6,892
Available Resources	\$5,756	\$5,903	\$6,378	\$7,037
Expenditures	\$5,394	\$5,722	\$6,233	\$6,895
Encumbrances	\$62	\$66	\$143	\$147
Total Uses	\$5,456	\$5,788	\$6,376	\$7,042
Free Balance December 31	\$300	\$115	\$2	(\$5)



Major source of revenue is property tax (2.60 mills). City also charges for non-resident transportation and treatment. Non-resident billing generates less than \$50,000 annually.



# 1996 BUDGET PLAN

## COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE GENERAL WATER OPERATING FUND (021)	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Cash Balance January 1	\$10,030,904	\$7,159,234	\$5,497,468	\$10,801,402
Receipts - 01/01-12/31	27,580,134	28,833,685	34,354,110	31,059,180
Available Resources	\$37,611,038	\$35,992,919	\$39,851,578	\$41,860,582
Less: Expenditures - 01/01-12/31	30,451,804	30,495,451	29,050,176	33,984,970
Cash on Hand as of December 31	\$7,159,234	\$5,497,468	\$10,801,402	\$7,875,612
Less: End of Year Encumbrances	910,401	1,113,448	933,385	961,390
<b>Unencumbered Balance as of December 31</b>	<b>\$6,248,833</b>	<b>\$4,384,020</b>	<b>\$9,868,017</b>	<b>\$6,914,222</b>

## COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Bureau Administration:				
Service Charge	\$23,610,983	\$25,283,294	\$25,601,821	\$26,896,990
Administrative Charge	1,250,000	1,400,000	1,500,000	1,400,000
Curbservice Billing Fee	339,582	314,392	366,074	262,190
Other	2,379,569	1,835,999	6,886,215	2,500,000
<b>TOTAL GENERAL WATER OPERATING FUND RECEIPTS</b>	<b>\$27,580,134</b>	<b>\$28,833,685</b>	<b>\$34,354,110</b>	<b>\$31,059,180</b>

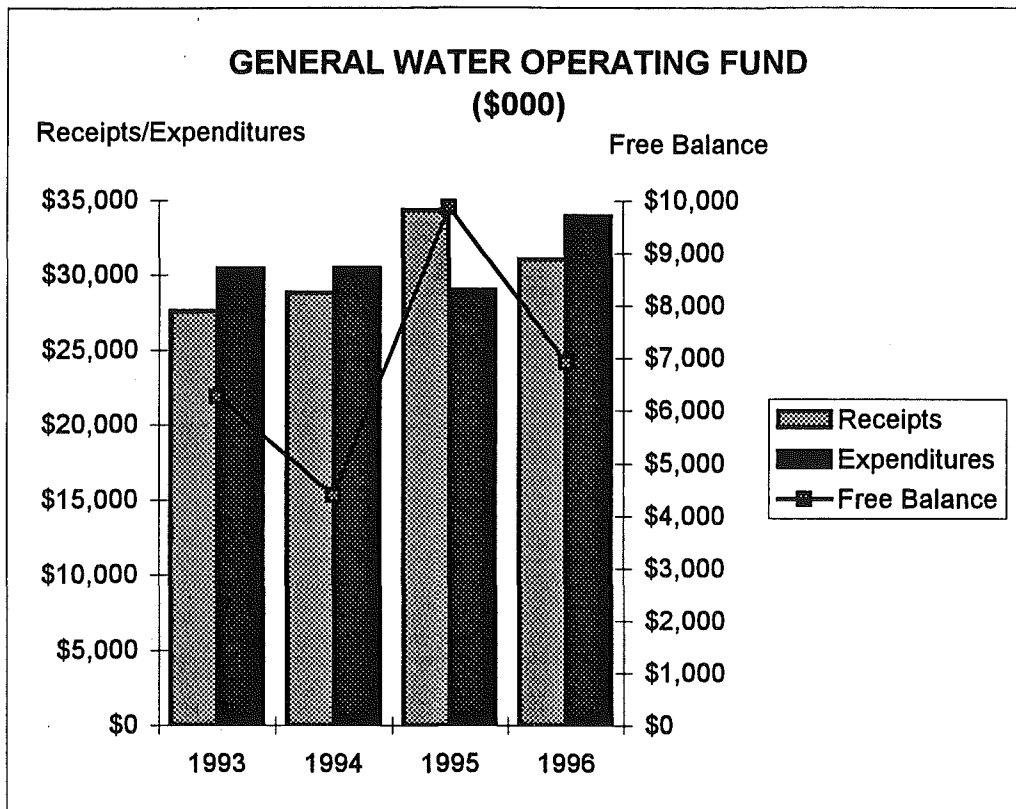
## COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Personal Services	\$11,017,638	\$13,357,468	\$13,956,115	\$15,429,880
Other Operations & Maintenance	19,434,166	17,137,983	15,094,061	18,555,090
Capital Outlay	0	0	0	0
<b>TOTAL GENERAL WATER OPERATING FUND EXPENDITURES</b>	<b>\$30,451,804</b>	<b>\$30,495,451</b>	<b>\$29,050,176</b>	<b>\$33,984,970</b>

# 1996 BUDGET PLAN

## GENERAL WATER OPERATING FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$10,031	\$7,159	\$5,498	\$10,802
Receipts	\$27,580	\$28,834	\$34,354	\$31,059
Available Resources	\$37,611	\$35,993	\$39,852	\$41,861
Expenditures	\$30,452	\$30,495	\$29,050	\$33,985
Encumbrances	\$910	\$1,113	\$933	\$961
Total Uses	\$31,362	\$31,608	\$29,983	\$34,946
Free Balance December 31	\$6,249	\$4,385	\$9,869	\$6,915



Major source of revenue is water service fee. Expenditures include providing water service to Akron and surrounding areas within the Akron Service District, and debt service on outstanding water debt. Also, funds are transferred from this fund to the Water Capital Fund to fund capital investments into the water system.

# 1996 BUDGET PLAN

## COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE GENERAL SEWER OPERATING FUND (030)	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1993	1994	1995	1996
Cash Balance January 1	\$2,565,342	\$5,894,807	\$5,906,060	\$3,602,119
Receipts - 01/01-12/31	28,428,577	28,617,529	27,819,665	31,763,080
Available Resources	\$30,993,919	\$34,512,336	\$33,725,725	\$35,365,199
Less: Expenditures - 01/01-12/31	25,099,112	28,606,276	30,123,606	31,497,470
Cash on Hand as of December 31	\$5,894,807	\$5,906,060	\$3,602,119	\$3,867,729
Less: End of Year Encumbrances	1,648,969	1,632,306	2,253,770	2,321,380
<b>Unencumbered Balance as of December 31</b>	<b>\$4,245,838</b>	<b>\$4,273,754</b>	<b>\$1,348,349</b>	<b>\$1,546,349</b>

## COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1993	1994	1995	1996
Administrative:				
Sewer Service Charge	\$23,469,004	\$24,078,351	\$23,899,345	\$27,305,000
Fees (Out of Town)	4,769,743	4,438,011	3,805,703	\$4,348,020
Other	189,830	101,167	114,617	110,060
<b>TOTAL GENERAL SEWER OPERATING FUND RECEIPTS</b>	<b>\$28,428,577</b>	<b>\$28,617,529</b>	<b>\$27,819,665</b>	<b>\$31,763,080</b>

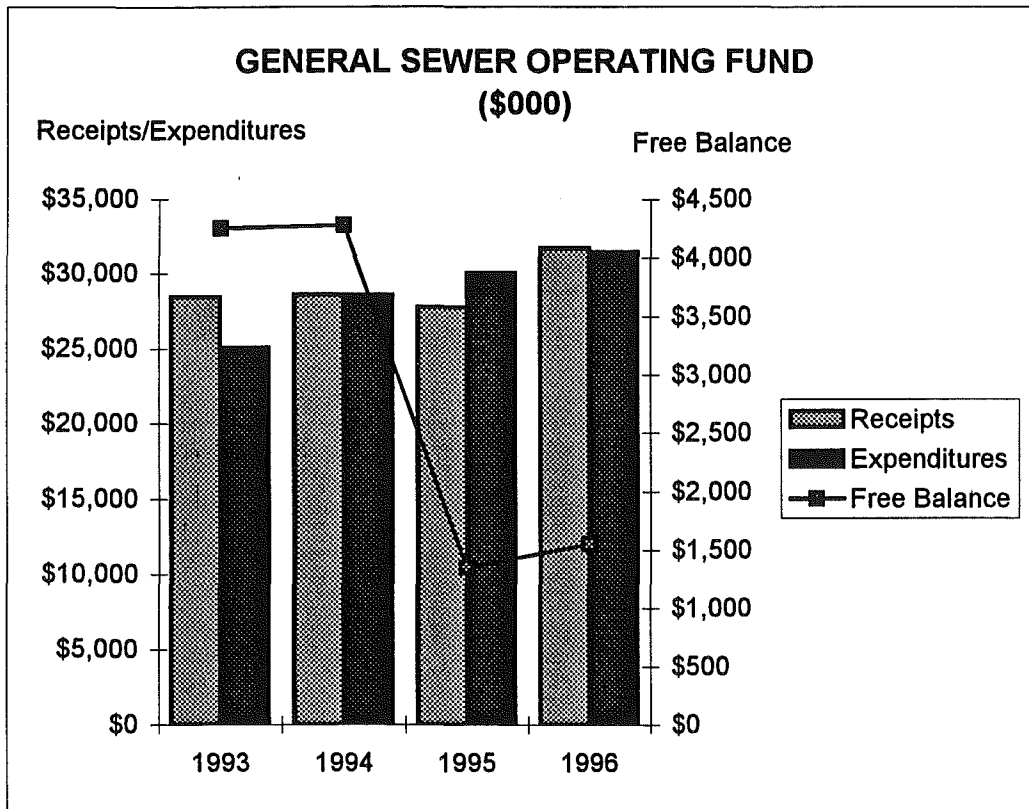
## COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1993	1994	1995	1996
Personal Services	\$7,415,917	\$7,562,471	\$7,988,522	\$8,995,470
Other Operations & Maintenance	17,566,935	20,904,467	22,054,614	21,615,300
Capital Outlay	116,260	139,338	80,470	886,700
<b>TOTAL GENERAL SEWER OPERATING FUND EXPENDITURES</b>	<b>\$25,099,112</b>	<b>\$28,606,276</b>	<b>\$30,123,606</b>	<b>\$31,497,470</b>

# 1996 BUDGET PLAN

## GENERAL SEWER OPERATING FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$2,565	\$5,895	\$5,907	\$3,603
Receipts	\$28,429	\$28,618	\$27,820	\$31,763
Available Resources	\$30,994	\$34,513	\$33,727	\$35,366
Expenditures	\$25,099	\$28,606	\$30,124	\$31,497
Encumbrances	\$1,649	\$1,632	\$2,254	\$2,321
Total Uses	\$26,748	\$30,238	\$32,378	\$33,818
Free Balance December 31	\$4,246	\$4,275	\$1,349	\$1,548



Major source of revenue is sewer service fee. Expenditures include providing sewer service to Akron and surrounding area, and debt service on outstanding sewer debt.

# 1996 BUDGET PLAN

## COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE GAS AND OIL OPERATING FUND (035)	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1993	1994	1995	1996
Cash Balance January 1	\$132,129	\$156,893	\$294,331	\$503,930
Receipts - 01/01-12/31	527,438	533,521	594,707	678,950
Available Resources	\$659,567	\$690,414	\$889,038	\$1,182,880
Less: Expenditures - 01/01-12/31	502,674	396,083	385,108	499,700
Cash on Hand as of December 31	\$156,893	\$294,331	\$503,930	\$683,180
Less: End of Year Encumbrances	112,132	68,988	47,370	48,790
<b>Unencumbered Balance as of December 31</b>	<b>\$44,761</b>	<b>\$225,343</b>	<b>\$456,560</b>	<b>\$634,390</b>

## COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1993	1994	1995	1996
Sales	\$527,438	\$533,521	\$594,707	\$678,950

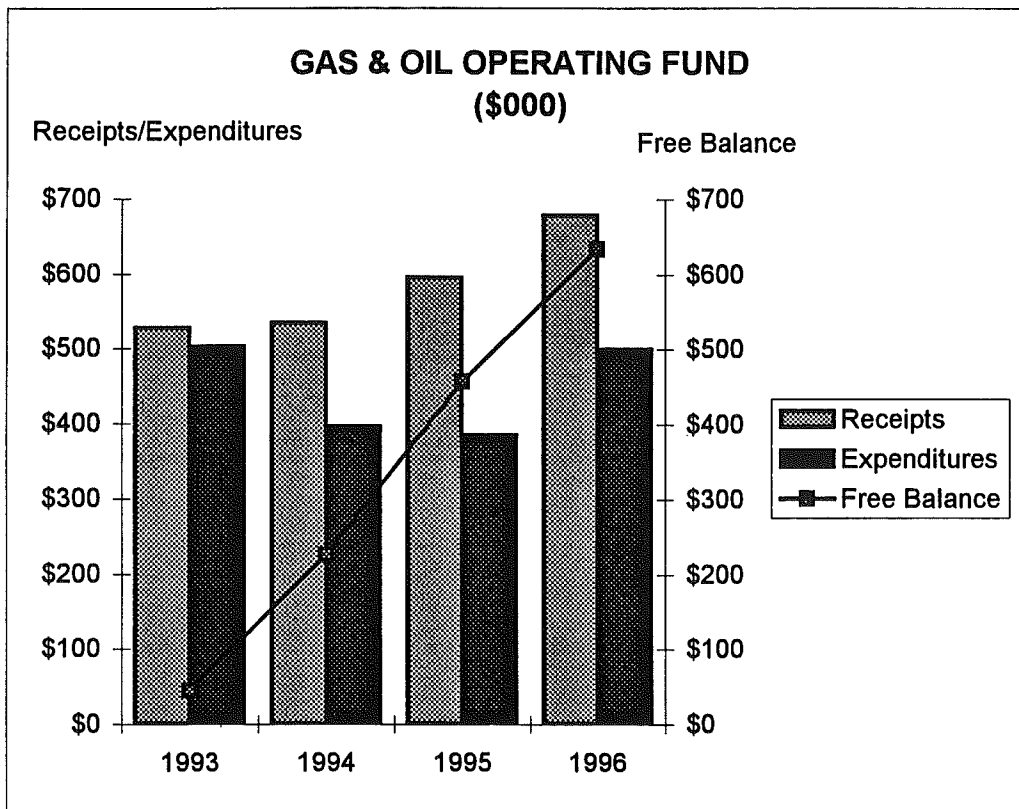
## COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1993	1994	1995	1996
Personal Services	\$0	\$0	\$0	\$0
Other Operations & Maintenance	502,674	396,083	385,108	492,700
Capital Outlay	0	0	0	7,000
<b>TOTAL GAS AND OIL OPERATING FUND EXPENDITURES</b>	<b>\$502,674</b>	<b>\$396,083</b>	<b>\$385,108</b>	<b>\$499,700</b>

# 1996 BUDGET PLAN

## GAS & OIL OPERATING FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$132	\$156	\$294	\$504
Receipts	\$527	\$534	\$595	\$679
Available Resources	\$659	\$690	\$889	\$1,183
Expenditures	\$503	\$396	\$385	\$500
Encumbrances	\$112	\$69	\$47	\$49
Total Uses	\$615	\$465	\$432	\$549
Free Balance December 31	\$44	\$225	\$457	\$634



Major source of revenue is from sale of natural gas. Expenditures include operation and maintenance costs of the City's 16 gas and oil wells. Two new wells are scheduled to be drilled in 1994.

# 1996 BUDGET PLAN

## COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE GOLF COURSE OPERATING FUND (040)	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Cash Balance January 1	\$40,270	\$76,463	\$98,413	\$30,205
Receipts - 01/01-12/31	635,295	650,742	646,688	764,320
Available Resources	\$675,565	\$727,205	\$745,101	\$794,525
Less: Expenditures - 01/01-12/31	599,102	628,792	714,896	772,480
Cash on Hand as of December 31	\$76,463	\$98,413	\$30,205	\$22,045
Less: End of Year Encumbrances	8,171	9,266	18,260	18,810
<b>Unencumbered Balance as of December 31</b>	<b>\$68,292</b>	<b>\$89,147</b>	<b>\$11,945</b>	<b>\$3,235</b>

## COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Goodpark Golf Course				
Green Fees	\$517,494	\$521,338	\$526,163	\$562,990
Cart Rentals	116,752	129,132	120,319	\$126,330
Miscellaneous	1,049	272	206	75,000
<b>TOTAL GOLF COURSE OPERATING FUND RECEIPTS</b>	<b>\$635,295</b>	<b>\$650,742</b>	<b>\$646,688</b>	<b>\$764,320</b>

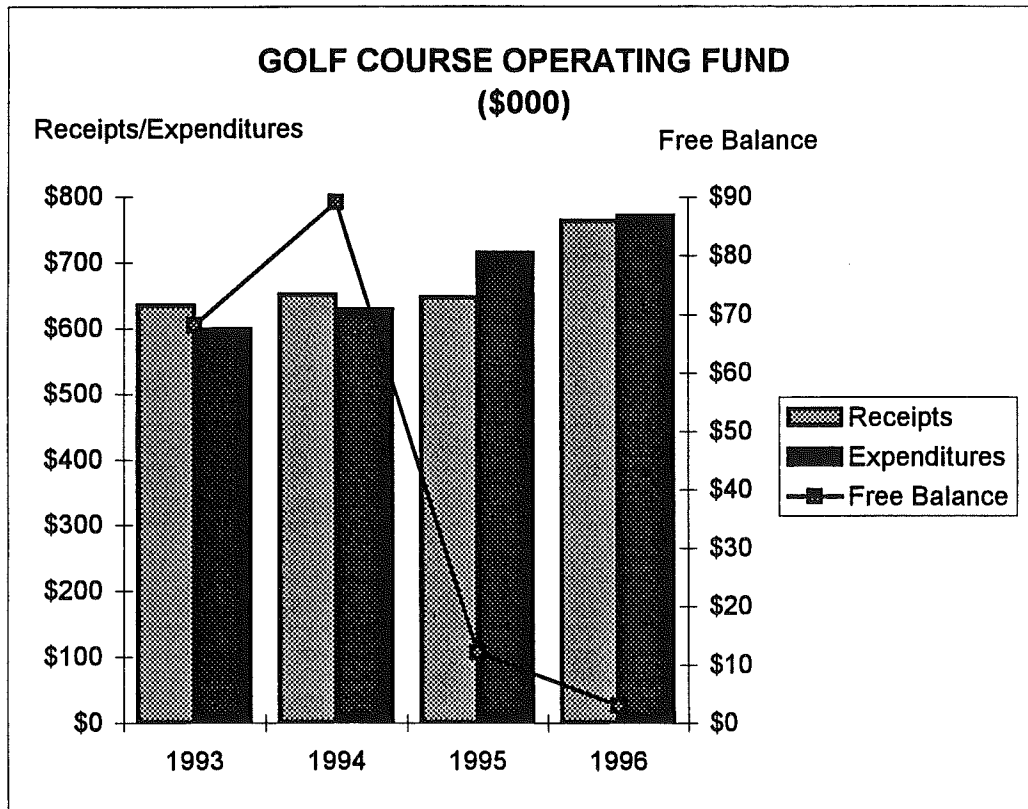
## COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Personal Services	\$335,322	\$359,663	\$398,965	\$405,230
Other Operations & Maintenance	263,780	266,485	315,931	359,250
Capital Outlay	0	2,644	0	8,000
<b>TOTAL GOLF COURSE OPERATING FUND EXPENDITURES</b>	<b>\$599,102</b>	<b>\$628,792</b>	<b>\$714,896</b>	<b>\$772,480</b>

# 1996 BUDGET PLAN

## GOLF COURSE OPERATING FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$40	\$76	\$98	\$30
Receipts	\$635	\$651	\$647	\$764
Available Resources	\$675	\$727	\$745	\$794
Expenditures	\$599	\$629	\$715	\$772
Encumbrances	\$8	\$9	\$18	\$19
Total Uses	\$607	\$638	\$733	\$791
Free Balance December 31	\$68	\$89	\$12	\$3



Major sources of revenue are green fees and golf cart rental. Expenditures include operating and maintaining the Good Park Municipal Golf Course.



# 1996 BUDGET PLAN

## COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE GOLF COURSE CONCESSION FUND (041)	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Cash Balance January 1	\$37,432	\$53,488	\$63,235	\$86,745
Receipts - 01/01-12/31	163,351	173,993	167,228	171,410
Available Resources	\$200,783	\$227,481	\$230,463	\$258,155
Less: Expenditures - 01/01-12/31	147,295	164,246	143,718	241,130
Cash on Hand as of December 31	\$53,488	\$63,235	\$86,745	\$17,025
Less: End of Year Encumbrances	17,377	3,130	14,182	14,610
<b>Unencumbered Balance as of December 31</b>	<b>\$36,111</b>	<b>\$60,105</b>	<b>\$72,563</b>	<b>\$2,415</b>

## COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Concessions	\$163,351	\$173,993	\$167,228	\$171,410

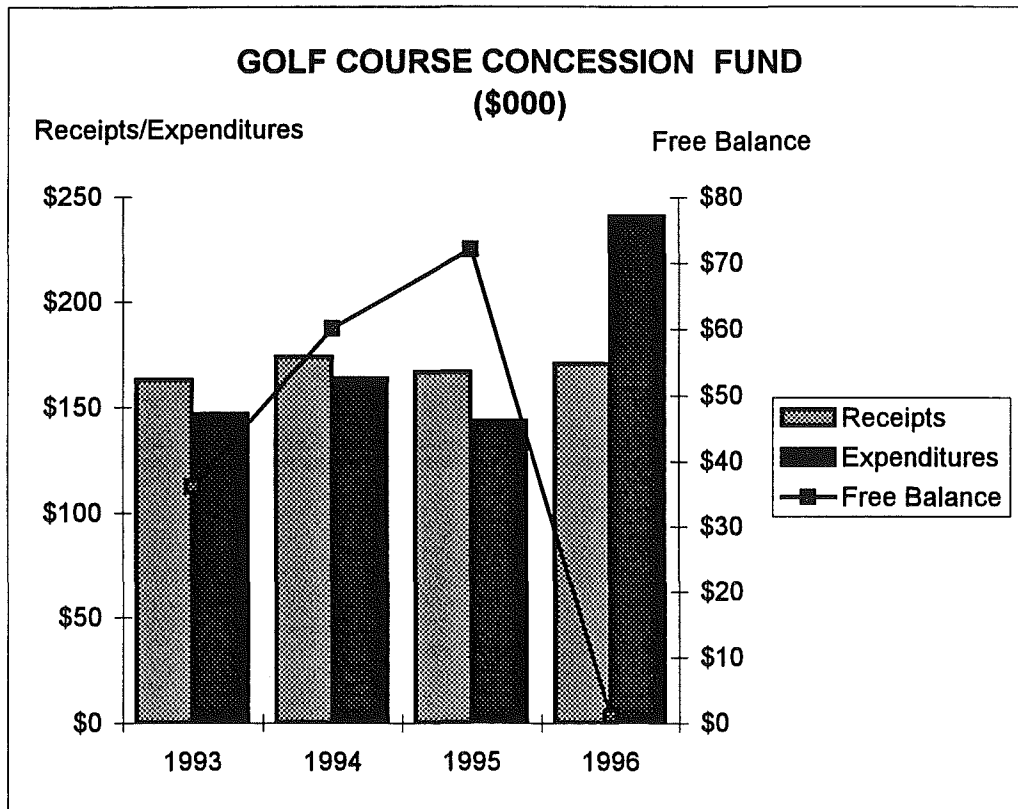
## COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Personal Services	\$34,331	\$37,521	\$26,552	\$37,180
Other Operations & Maintenance	112,964	124,704	116,081	201,450
Capital Outlay	0	2,021	1,085	2,500
<b>TOTAL GOLF COURSE CONCESSION FUND EXPENDITURES</b>	<b>\$147,295</b>	<b>\$164,246</b>	<b>\$143,718</b>	<b>\$241,130</b>

# 1996 BUDGET PLAN

## GOLF COURSE CONCESSION FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$37	\$53	\$63	\$86
Receipts	\$163	\$174	\$167	\$171
Available Resources	\$200	\$227	\$230	\$257
Expenditures	\$147	\$164	\$144	\$241
Encumbrances	\$17	\$3	\$14	\$15
Total Uses	\$164	\$167	\$158	\$256
Free Balance December 31	\$36	\$60	\$72	\$1



Major source of revenue is food and beverage sales. Expenditures include the operation of the Goodpark Municipal Golf Course's concession operation.

# 1996 BUDGET PLAN

## COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE AIRPORT OPERATING FUND (042)	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1993	1994	1995	1996
Cash Balance January 1	\$6,577	\$5,962	\$23,383	\$5,884
Receipts - 01/01-12/31	356,348	392,265	352,870	432,840
Available Resources	\$362,925	\$398,227	\$376,253	\$438,724
Less: Expenditures - 01/01-12/31	356,963	374,844	370,369	431,170
Cash on Hand as of December 31	\$5,962	\$23,383	\$5,884	\$7,554
Less: End of Year Encumbrances	189	4,107	3,725	3,840
Unencumbered Balance as of December 31	\$5,773	\$19,276	\$2,159	\$3,714

## COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1993	1994	1995	1996
Akron-Fulton				
International Airport:				
General Fund Subsidy	\$273,000	\$275,000	\$262,500	\$325,000
Parking Concessions	28,873	57,911	40,469	55,470
Miscellaneous	2,233	1,313	2,012	780
Aircraft Tie downs	2,382	4,165	5,173	5,300
Land Lease	48,840	51,294	42,631	45,240
Terminal Building	1,020	2,582	85	1,050
TOTAL AIRPORT OPERATING FUND RECEIPTS	\$356,348	\$392,265	\$352,870	\$432,840

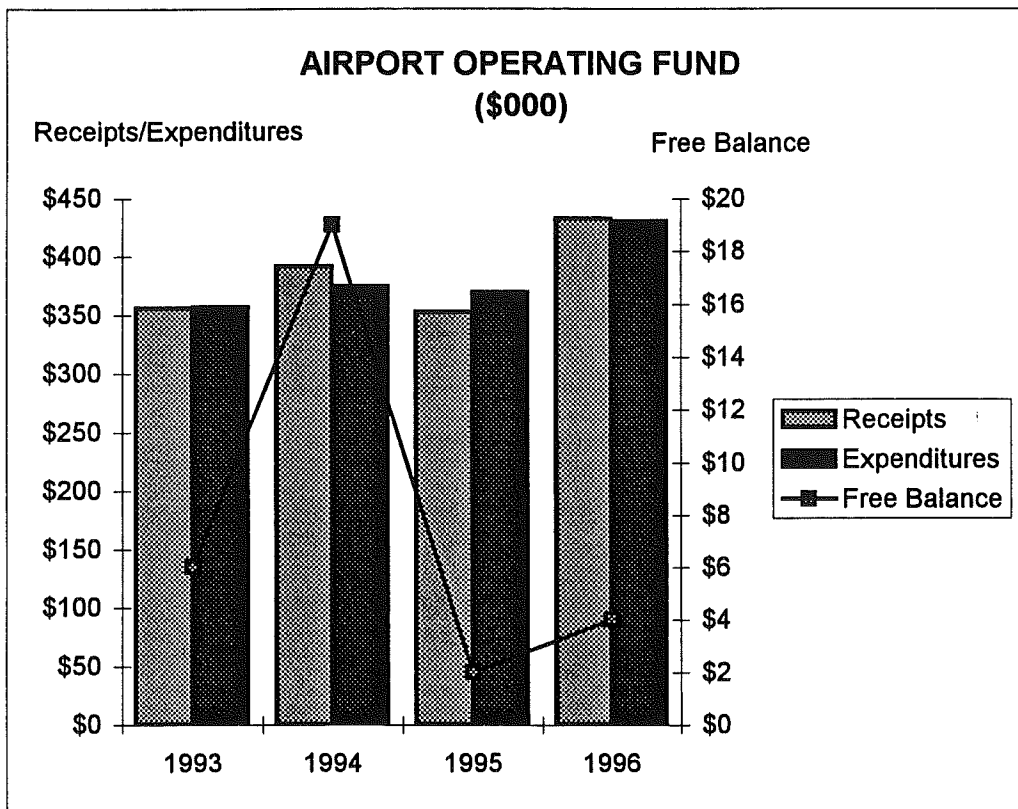
## COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1993	1994	1995	1996
Personal Services	\$237,842	\$248,052	\$250,667	\$273,540
Other Operations & Maintenance	119,121	125,824	118,838	157,630
Capital Outlay	0	968	864	0
TOTAL AIRPORT OPERATING FUND EXPENDITURES	\$356,963	\$374,844	\$370,369	\$431,170

# 1996 BUDGET PLAN

## AIRPORT OPERATING FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$7	\$6	\$23	\$6
Receipts	\$356	\$392	\$353	\$433
Available Resources	\$363	\$398	\$376	\$439
Expenditures	\$357	\$375	\$370	\$431
Encumbrances	\$0	\$4	\$4	\$4
Total Uses	\$357	\$379	\$374	\$435
Free Balance December 31	\$6	\$19	\$2	\$4



Major source of revenue is General Fund subsidy. Other revenues include parking revenues from local football games played at adjacent Rubber Bowl, tie down fees, and land leases. Expenditures include the operation and maintenance of the municipal airport, including runways, fields and lights.

# 1996 BUDGET PLAN

## COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE RECYCLE ENERGY SYSTEM FUND (043)	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Cash Balance January 1	\$308,445	\$97,653	\$3,570	\$18,422
Receipts - 01/01-12/31	14,286,645	15,649,644	10,623,421	1,000,000
Available Resources	\$14,595,090	\$15,747,297	\$10,626,991	\$1,018,422
Less: Expenditures - 01/01-12/31	14,497,437	15,743,727	10,608,569	1,000,000
Cash on Hand as of December 31	\$97,653	\$3,570	\$18,422	\$18,422
Less: End of Year Encumbrances	507,714	677,048	620,134	0
Unencumbered Balance as of December 31	<u>(\$410,061)</u>	<u>(\$673,478)</u>	<u>(\$601,712)</u>	<u>\$18,422</u>

## COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
General Fund subsidy	\$750,000	\$2,200,000	\$3,050,000	\$1,000,000
Tipping Fee	6,780,896	7,036,691	2,104,821	0
Steam Fee	6,248,198	5,468,464	4,787,889	0
Miscellaneous	507,551	944,489	680,711	0
TOTAL RECYCLE ENERGY SYSTEM FUND RECEIPTS	<u>\$14,286,645</u>	<u>\$15,649,644</u>	<u>\$10,623,421</u>	<u>\$1,000,000</u>

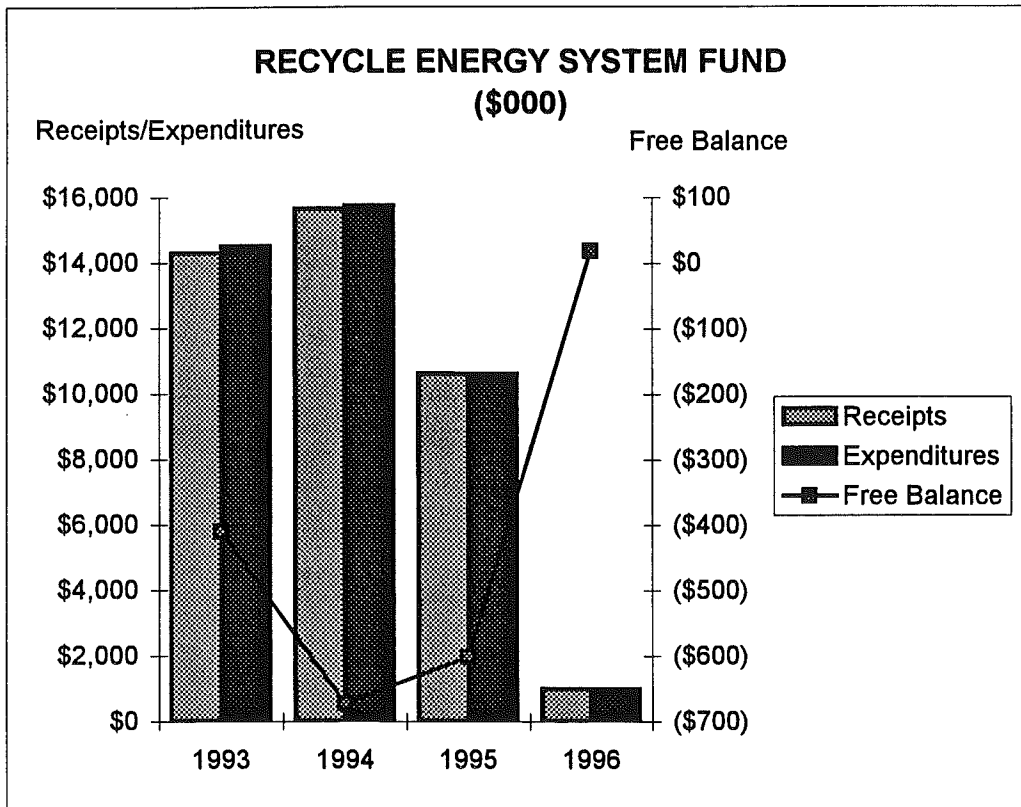
## COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Personal Services	\$95,416	\$108,742	\$83,786	\$6,500
Other Operations & Maintenance	14,165,895	15,320,924	10,384,413	993,500
Capital Outlay	236,126	314,061	140,370	0
TOTAL RECYCLE ENERGY SYSTEM FUND EXPENDITURES	<u>\$14,497,437</u>	<u>\$15,743,727</u>	<u>\$10,608,569</u>	<u>\$1,000,000</u>

# 1996 BUDGET PLAN

## RECYCLE ENERGY SYSTEM FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$308	\$98	\$4	\$18
Receipts	\$14,287	\$15,650	\$10,623	\$1,000
Available Resources	\$14,595	\$15,748	\$10,627	\$1,018
Expenditures	\$14,497	\$15,744	\$10,609	\$1,000
Encumbrances	\$508	\$677	\$620	\$0
Total Uses	\$15,005	\$16,421	\$11,229	\$1,000
Free Balance December 31	(\$410)	(\$673)	(\$602)	\$18



Major sources of revenues are steam sales and tipping fees. Expenditures include the operation and maintenance of the City's Recycle Energy System. This facility disposes refuse and trash from Akron and surrounding communities and converts waste to steam for downtown customers. Operation of the facility is performed under contract by a private operator. Please see page F-16 in the Revenue Assumptions Section for further clarification of this chart.

# 1996 BUDGET PLAN

## COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

OFF-STREET PARKING FACILITIES FUND (046)	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Cash Balance January 1	\$303,648	\$199,232	\$223,621	\$27,926
Receipts - 01/01-12/31	3,041,655	3,091,737	3,174,791	3,492,270
Available Resources	\$3,345,303	\$3,290,969	\$3,398,412	\$3,520,196
Less Expenditures - 01/01 - 12/31	3,146,071	3,067,348	3,370,486	3,482,800
Cash on Hand as of December 31	\$199,232	\$223,621	\$27,926	\$37,396
Less: End of -Year Encumbrances	37,627	146,204	171,707	176,860
Unencumbered Balance as of December 31	\$161,605	\$77,417	(\$143,781)	(\$139,464)

## COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Morley Deck	\$369,338	\$410,589	\$457,447	\$503,190
Cascade Deck	1,265,563	1,240,468	1,269,514	\$1,396,470
Opportunity Park Deck	248,357	212,162	166,667	\$183,330
O'Neil's Deck	89,967	104,850	115,049	\$126,550
Superblock Decks I & II	757,534	772,069	802,134	\$882,350
Citicenter Deck	104,828	171,416	182,529	\$200,780
Other	206,068	180,183	181,451	\$199,600
TOTAL OFF-STREET PARKING FACILITIES FUND RECEIPTS	\$3,041,655	\$3,091,737	\$3,174,791	\$3,492,270

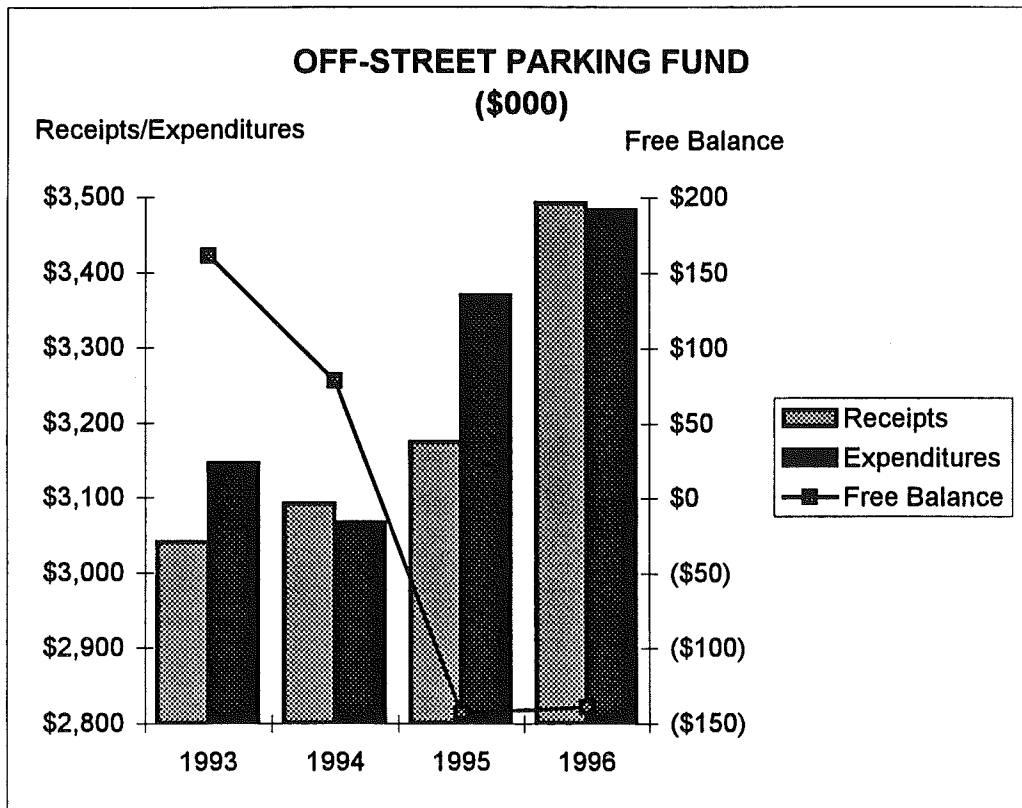
## COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Personal Services	\$0	\$0	\$0	\$0
Other Operations & Maintenance	3,146,071	3,067,348	3,235,486	3,482,800
Capital Outlay	0	0	135,000	0
TOTAL OFF-STREET PARKING FACILITIES FUND EXPENDITURES	\$3,146,071	\$3,067,348	\$3,370,486	\$3,482,800

# 1996 BUDGET PLAN

## OFF-STREET PARKING FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$304	\$199	\$224	\$29
Receipts	\$3,041	\$3,092	\$3,175	\$3,492
Available Resources	\$3,345	\$3,291	\$3,399	\$3,521
Expenditures	\$3,146	\$3,067	\$3,370	\$3,483
Encumbrances	\$38	\$146	\$172	\$177
Total Uses	\$3,184	\$3,213	\$3,542	\$3,660
Free Balance December 31	\$161	\$78	(\$143)	(\$139)



Major source of revenue is monthly and daily parking fees at 6 existing parking decks and various surface lots. Expenditures include operation, maintenance, and a portion of debt service on the decks.



# 1996 BUDGET PLAN

## COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE GENERAL BOND PAYMENT FUND (050)	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1993	1994	1995	1996
Cash Balance January 1	\$189,877	\$217,941	\$251,770	\$306,701
Receipts - 01/01-12/31	539,402	573,219	574,482	589,060
Available Resources	\$729,279	\$791,160	\$826,252	\$895,761
Less: Expenditures - 01/01-12/31	511,338	539,390	519,551	543,770
Cash on Hand as of December 31	\$217,941	\$251,770	\$306,701	\$351,991
Less: End of Year Encumbrances	1,793	3,830	7,076	7,290
<b>Unencumbered Balance as of December 31</b>	<b>\$216,148</b>	<b>\$247,940</b>	<b>\$299,625</b>	<b>\$344,701</b>

## COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1993	1994	1995	1996
Property Tax Collection	\$539,402	\$573,219	\$574,482	\$589,060

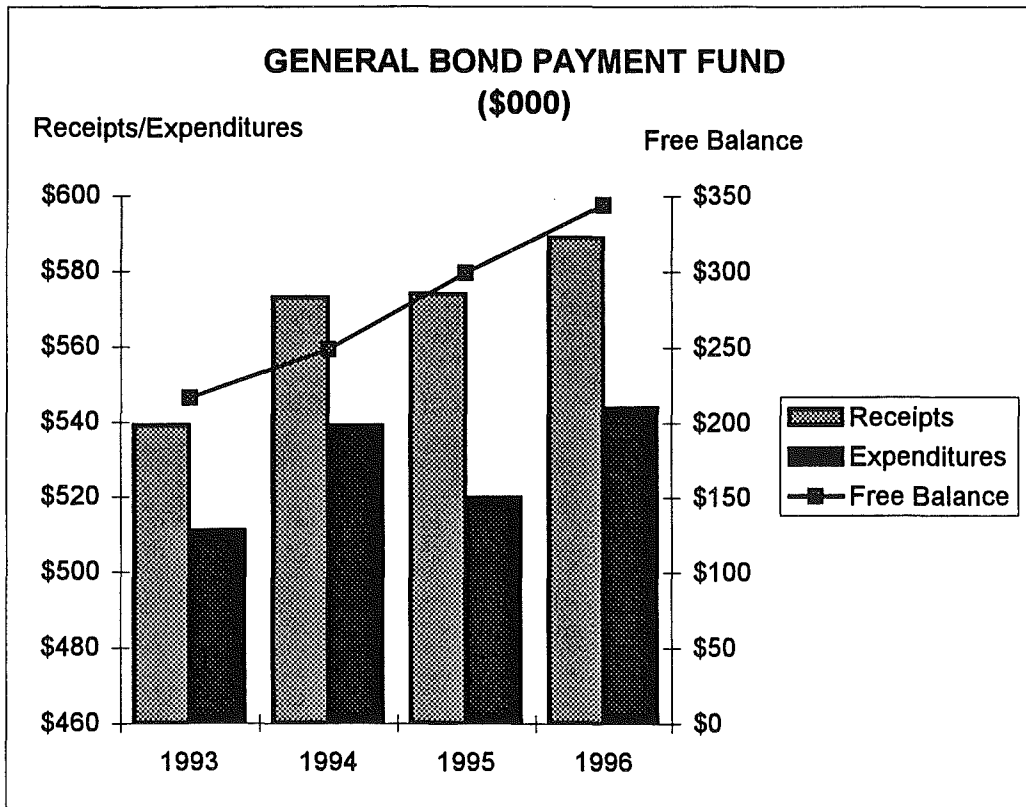
## COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1993	1994	1995	1996
Personal Services	\$189,252	\$207,496	\$220,869	\$237,850
Other Operations & Maintenance	318,860	324,296	297,099	300,420
Capital Outlay	3,226	7,598	1,583	5,500
<b>TOTAL GENERAL BOND PAYMENT FUND EXPENDITURES</b>	<b>\$511,338</b>	<b>\$539,390</b>	<b>\$519,551</b>	<b>\$543,770</b>

# 1996 BUDGET PLAN

## GENERAL BOND PAYMENT FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$190	\$218	\$252	\$306
Receipts	\$539	\$573	\$574	\$589
Available Resources	\$729	\$791	\$826	\$895
Expenditures	\$511	\$539	\$520	\$544
Encumbrances	\$2	\$4	\$7	\$7
Total Uses	\$513	\$543	\$527	\$551
Free Balance December 31	\$216	\$248	\$299	\$344



Revenue source is property tax (0.25 mills). Revenue is used to pay portion of City general obligation debt. Remaining debt service paid from City's Capital Investment Program.

**1996 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

<b>THE SPECIAL ASSESSMENT BOND PAYMENT FUND (051)</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
Cash Balance January 1	\$273,956	\$174,108	\$37,400	\$63,600
Receipts - 01/01-12/31	9,589,786	10,399,842	10,955,553	11,176,000
Available Resources	\$9,863,742	\$10,573,950	\$10,992,953	\$11,239,600
Less: Expenditures 01/01-12/31	9,689,634	10,536,550	10,929,353	10,944,710
Cash on Hand as of December 31	\$174,108	\$37,400	\$63,600	\$294,890
Less: End of Year Encumbrances	5,530	1,314	3,607	3,720
<b>Unencumbered Balance as of December 31</b>	<b>\$168,578</b>	<b>\$36,086</b>	<b>\$59,993</b>	<b>\$291,170</b>

**COMPARATIVE SUMMARY OF RECEIPTS**

<b>SOURCE</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
Collections from Summit County	\$9,589,786	\$10,399,842	\$10,955,553	\$11,176,000

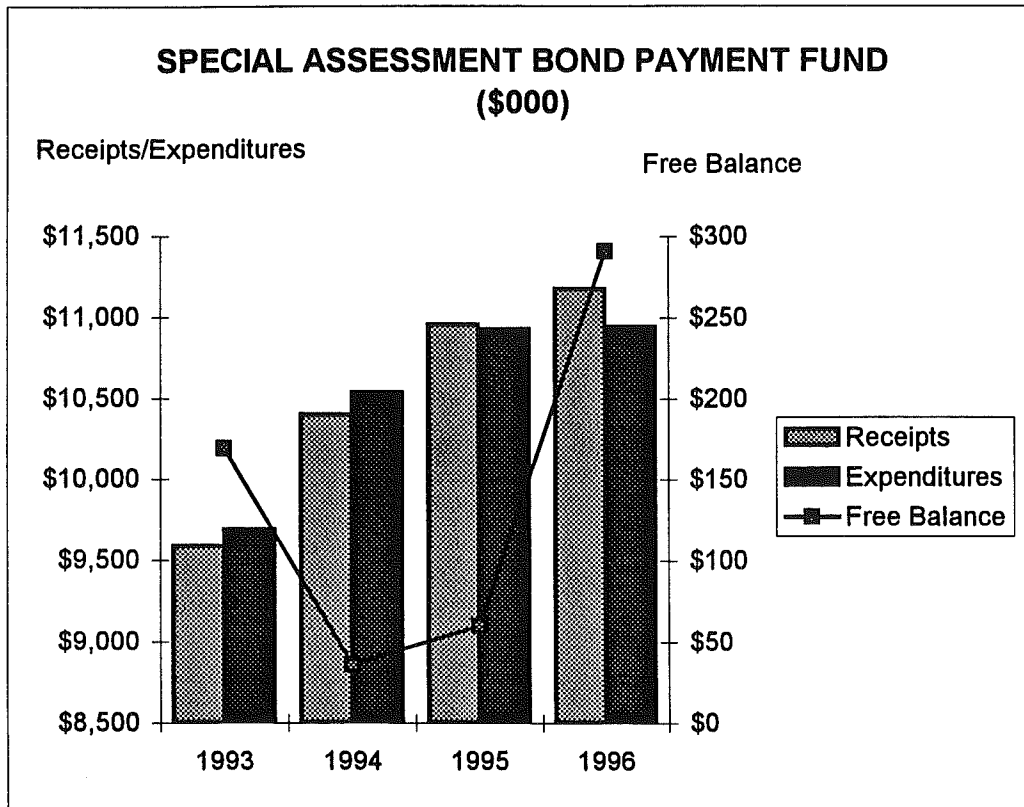
**COMPARATIVE STATEMENT OF EXPENDITURES**

<b>CATEGORY</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
Personal Services	\$248,645	\$271,466	\$267,933	\$319,120
Other Operations & Maintenance	9,432,033	10,258,535	10,660,021	10,621,090
Capital Outlay	8,956	6,549	1,399	4,500
<b>TOTAL SPECIAL ASSESSMENT BOND PAYMENT FUND EXPENDITURES</b>	<b>\$9,689,634</b>	<b>\$10,536,550</b>	<b>\$10,929,353</b>	<b>\$10,944,710</b>

# 1996 BUDGET PLAN

## SPECIAL ASSESSMENT BOND PAYMENT FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$274	\$174	\$37	\$64
Receipts	\$9,590	\$10,400	\$10,956	\$11,176
Available Resources	\$9,864	\$10,574	\$10,993	\$11,240
Expenditures	\$9,690	\$10,537	\$10,929	\$10,945
Encumbrances	\$5	\$1	\$4	\$4
Total Uses	\$9,695	\$10,538	\$10,933	\$10,949
Free Balance December 31	\$169	\$36	\$60	\$291



Source of revenue is special assessment collections. County of Summit collects special assessments levied by the City in the semi - annual property tax billings. County then remits payments to the City. Some revenue comes from cash payments made directly to the City by assessed property owners.

**1996 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

<b>THE POLICE PENSION TRANSFER FUND (052)</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
Cash Balance January 1	\$41,940	\$48,196	\$49,075	\$53,298
Receipts - 01/01-12/31	647,135	687,665	689,350	703,300
Available Resources	\$689,075	\$735,861	\$738,425	\$756,598
Less: Expenditures - 01/01-12/31	640,879	686,786	685,127	721,000
Cash on Hand as of December 31	\$48,196	\$49,075	\$53,298	\$35,598
Less: End of Year Encumbrances	0	0	0	0
<b>Unencumbered Balance as of December 31</b>	<b>\$48,196</b>	<b>\$49,075</b>	<b>\$53,298</b>	<b>\$35,598</b>

**COMPARATIVE SUMMARY OF RECEIPTS**

<b>SOURCE</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
Property Taxes (.3 mills)	\$647,135	\$687,665	\$689,350	\$703,300

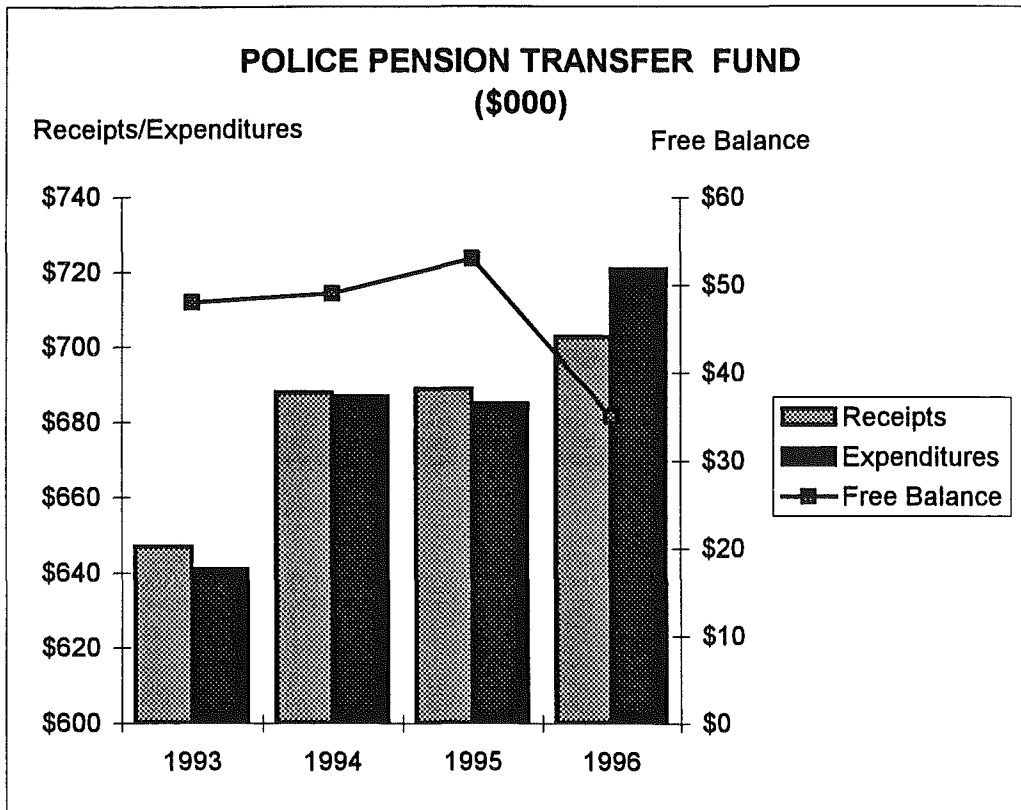
**COMPARATIVE STATEMENT OF EXPENDITURES**

<b>CATEGORY</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
Personal Services	\$0	\$0	\$0	\$0
Other Operations & Maintenance	640,879	686,786	685,127	721,000
Capital Outlay	0	0	0	0
<b>TOTAL POLICE PENSION TRANSFER FUND EXPENDITURES</b>	<b>\$640,879</b>	<b>\$686,786</b>	<b>\$685,127</b>	<b>\$721,000</b>

# 1996 BUDGET PLAN

## POLICE PENSION TRANSFER FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$42	\$48	\$49	\$53
Receipts	\$647	\$688	\$689	\$703
Available Resources	\$689	\$736	\$738	\$756
Expenditures	\$641	\$687	\$685	\$721
Encumbrances	\$0	\$0	\$0	\$0
Total Uses	\$641	\$687	\$685	\$721
Free Balance December 31	\$48	\$49	\$53	\$35



Only source of revenue is property tax (0.30 mills). These collections pay a portion of the City share of Police pension cost. Remainder comes from General Fund.

**1996 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

<b>THE FIRE PENSION TRANSFER FUND (053)</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
Cash Balance January 1	\$41,940	\$48,195	\$49,074	\$53,297
Receipts - 01/01-12/31	647,134	687,665	689,350	703,300
Available Resources	\$689,074	\$735,860	\$738,424	\$756,597
Less: Expenditures - 01/01-12/31	640,879	686,786	685,127	721,000
Cash on Hand as of December 31	\$48,195	\$49,074	\$53,297	\$35,597
Less: End of Year Encumbrances	0	0	0	0
<b>Unencumbered Balance as of December 31</b>	<b>\$48,195</b>	<b>\$49,074</b>	<b>\$53,297</b>	<b>\$35,597</b>

**COMPARATIVE SUMMARY OF RECEIPTS**

<b>SOURCE</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
Property Taxes (.3 mills)	\$647,134	\$687,665	\$689,350	\$703,300

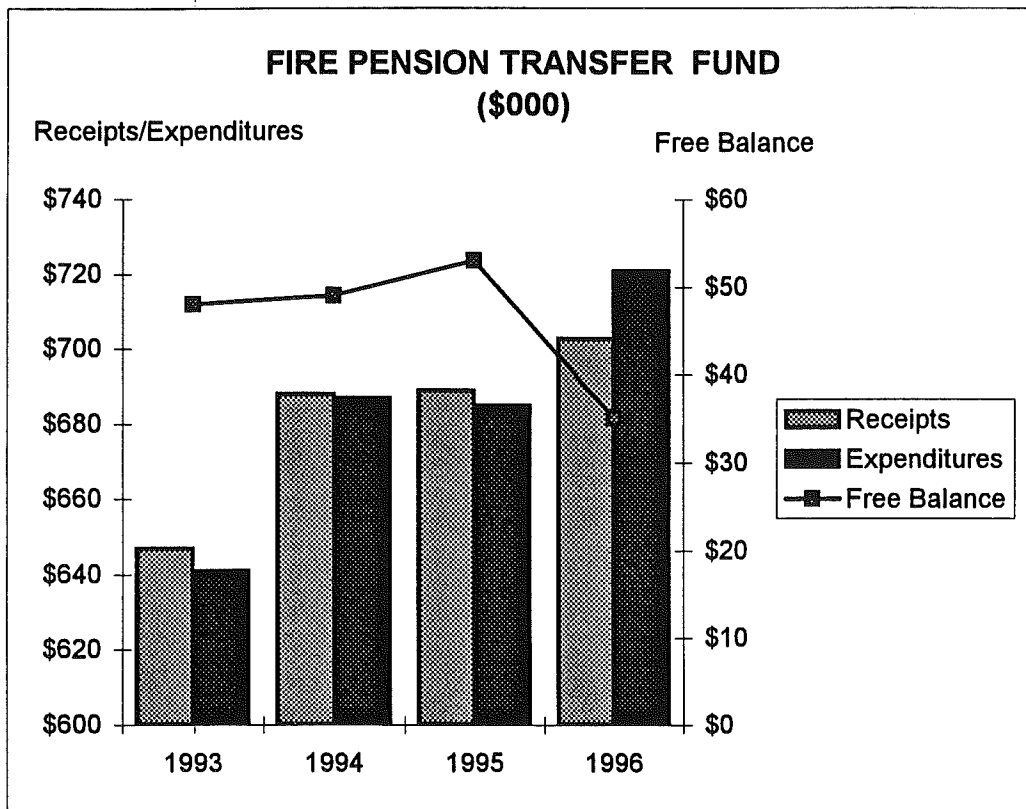
**COMPARATIVE STATEMENT OF EXPENDITURES**

<b>CATEGORY</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
Personal Services	\$0	\$0	\$0	\$0
Other Operations & Maintenance	640,879	686,786	685,127	721,000
Capital Outlay	0	0	0	0
<b>TOTAL FIRE PENSION TRANSFER FUND EXPENDITURES</b>	<b>\$640,879</b>	<b>\$686,786</b>	<b>\$685,127</b>	<b>\$721,000</b>

# 1996 BUDGET PLAN

## FIRE PENSION TRANSFER FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$42	\$48	\$49	\$53
Receipts	\$647	\$688	\$689	\$703
Available Resources	\$689	\$736	\$738	\$756
Expenditures	\$641	\$687	\$685	\$721
Encumbrances	\$0	\$0	\$0	\$0
Total Uses	\$641	\$687	\$685	\$721
Free Balance December 31	\$48	\$49	\$53	\$35



Only source of revenue is property tax (0.30 mills). These collections pay a portion of the City share of Fire pension cost. Remainder comes from General Fund and the Emergency Medical Services Fund.



**1996 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

**THE CAPITAL INVESTMENT  
PROGRAM OPERATING  
FUND (063)**

	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1993	1994	1995	1996
Cash Balance January 1	\$126,342	\$273,242	\$127,684	\$10,180
Receipts - 01/01-12/31	1,320,536	20,165,534	21,452,335	22,561,640
Available Resources	\$1,446,878	\$20,438,776	\$21,580,019	\$22,571,820
Less: Expenditures - 01/01-12/31	1,173,636	20,311,092	21,569,839	22,562,940
Cash on Hand as of December 31	\$273,242	\$127,684	\$10,180	\$8,880
Less: End of Year Encumbrances	37,102	27,661	12,553	12,930
<b>Unencumbered Balance as of December 31</b>	<b>\$236,140</b>	<b>\$100,023</b>	<b>(\$2,373)</b>	<b>(\$4,050)</b>

**COMPARATIVE SUMMARY OF RECEIPTS**

	ACTUAL	ACTUAL	ACTUAL	BUDGETED
SOURCE	1993	1994	1995	1996
Income Tax	\$0	\$1,665,534	\$280	\$0
CIP Transfer	1,320,536	18,500,000	21,452,055	22,561,640
<b>TOTAL CAPITAL INVESTMENT PROGRAM OPERATING FUND RECEIPTS</b>	<b>\$1,320,536</b>	<b>\$20,165,534</b>	<b>\$21,452,335</b>	<b>\$22,561,640</b>

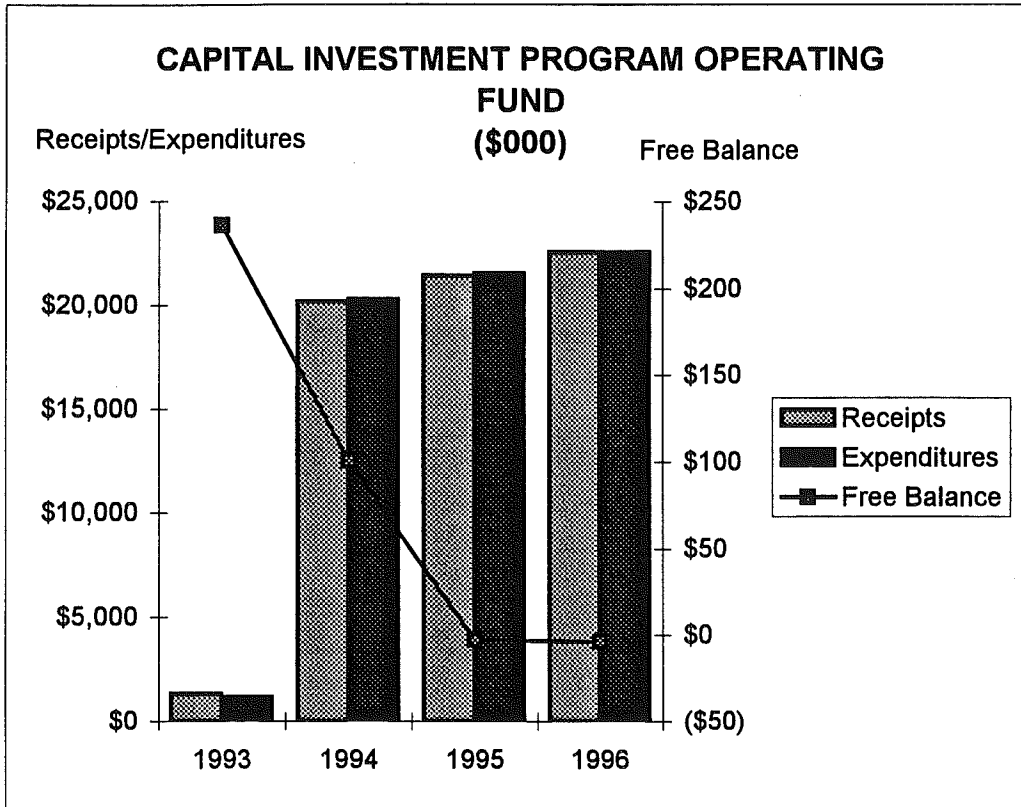
**COMPARATIVE STATEMENT OF EXPENDITURES**

	ACTUAL	ACTUAL	ACTUAL	BUDGETED
CATEGORY	1993	1994	1995	1996
Personal Services	\$889,473	\$924,938	\$1,008,733	\$1,053,100
Other Operations & Maintenance	277,547	19,368,475	20,546,112	21,501,340
Capital Outlay	6,616	17,679	14,994	8,500
<b>TOTAL CAPITAL INVESTMENT PROGRAM OPERATING FUND EXPENDITURES</b>	<b>\$1,173,636</b>	<b>\$20,311,092</b>	<b>\$21,569,839</b>	<b>\$22,562,940</b>

# 1996 BUDGET PLAN

## CAPITAL INVESTMENT PROGRAM OPERATING FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$126	\$273	\$128	\$10
Receipts	\$1,321	\$20,166	\$21,452	\$22,562
Available Resources	\$1,447	\$20,439	\$21,580	\$22,572
Expenditures	\$1,174	\$20,311	\$21,570	\$22,563
Encumbrances	\$37	\$28	\$13	\$13
Total Uses	\$1,211	\$20,339	\$21,583	\$22,576
Free Balance December 31	\$236	\$100	(\$3)	(\$4)



Major source of revenue is 27% of net local income tax. Funds are used to develop, prepare, and implement an annual five - year capital investment budget for improvements such as parks, streets and bridges. 1994 will be the first year that the capital portion of income tax will be recorded in this fund.

# 1996 BUDGET PLAN

## COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE HIGHWAY MAINTENANCE FUND (073)	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Cash Balance January 1	\$566,250	\$589,408	\$323,098	\$505,160
Receipts - 01/01-12/31	7,353,895	8,125,133	8,068,950	8,471,220
Available Resources	\$7,920,145	\$8,714,541	\$8,392,048	\$8,976,380
Less Expenditures - 01/01 - 12/31	7,330,737	8,391,443	7,886,888	8,876,270
Cash on Hand as of December 31	\$589,408	\$323,098	\$505,160	\$100,110
Less: End of -Year Encumbrances	505,137	318,302	509,759	525,050
Unencumbered Balance as of December 31	\$84,271	\$4,796	(\$4,599)	(\$424,940)

## COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Finance Administrative:				
Gasoline Tax	\$3,555,141	\$3,726,110	\$3,780,962	\$3,815,740
Motor Vehicle License Tax	1,516,201	1,592,439	1,580,332	1,578,770
General Fund Subsidy	1,100,000	1,529,600	1,000,000	1,481,620
Sales and Service Revenue	415,737	395,208	302,534	385,080
Transfer from State of Ohio	766,816	881,776	1,405,122	1,210,010
 TOTAL HIGHWAY MAINTENANCE FUND RECEIPTS	 \$7,353,895	 \$8,125,133	 \$8,068,950	 \$8,471,220

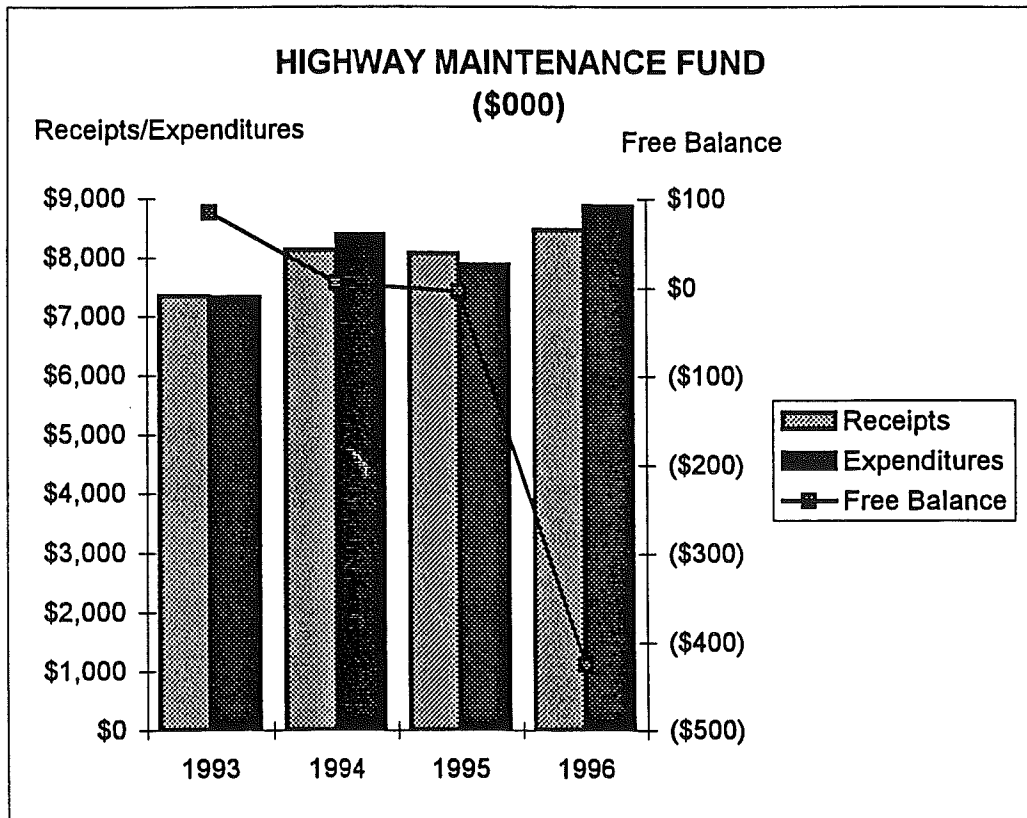
## COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Personal Services	\$4,615,797	\$5,115,865	\$5,215,707	\$5,782,470
Other Operations & Maintenance	2,712,095	3,272,787	2,660,234	3,081,300
Capital Outlay	2,845	2,791	10,947	12,500
 TOTAL HIGHWAY MAINTENANCE FUND EXPENDITURES	 \$7,330,737	 \$8,391,443	 \$7,886,888	 \$8,876,270

# 1996 BUDGET PLAN

## HIGHWAY MAINTENANCE FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$566	\$589	\$323	\$505
Receipts	\$7,354	\$8,125	\$8,069	\$8,471
Available Resources	\$7,920	\$8,714	\$8,392	\$8,976
Expenditures	\$7,331	\$8,391	\$7,887	\$8,876
Encumbrances	\$505	\$318	\$510	\$525
Total Uses	\$7,836	\$8,709	\$8,397	\$9,401
Free Balance December 31	\$84	\$5	(\$5)	(\$425)



Major sources of revenue include gasoline tax, motor vehicle license tax and General Fund subsidy. Expenditures include cost to repair and maintain approximately 900 miles of Akron streets.

# 1996 BUDGET PLAN

## COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE GENERAL SPECIAL ASSESSMENT OPERATING FUND (080)	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1993	1994	1995	1996
Cash Balance January 1	\$140,314	\$140,691	\$212,588	\$242,955
Receipts - 01/01-12/31	2,915,527	3,376,720	3,355,236	3,786,240
Available Resources	\$3,055,841	\$3,517,411	\$3,567,824	\$4,029,195
Less Expenditures - 01/01 - 12/31	2,915,150	3,304,823	3,324,869	4,025,850
Cash on Hand as of December 31	\$140,691	\$212,588	\$242,955	\$3,345
Less: End of -Year Encumbrances	41,739	14,175	150,656	155,180
Unencumbered Balance as of December 31	\$98,952	\$198,413	\$92,299	(\$151,835)

## COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1993	1994	1995	1996
Sale of Notes	\$2,875,223	\$3,300,000	\$3,300,000	\$3,564,000
General Sales & Services	40,304	76,720	55,236	222,240
TOTAL GENERAL SPECIAL ASSESSMENT OPERATING FUND RECEIPTS	\$2,915,527	\$3,376,720	\$3,355,236	\$3,786,240

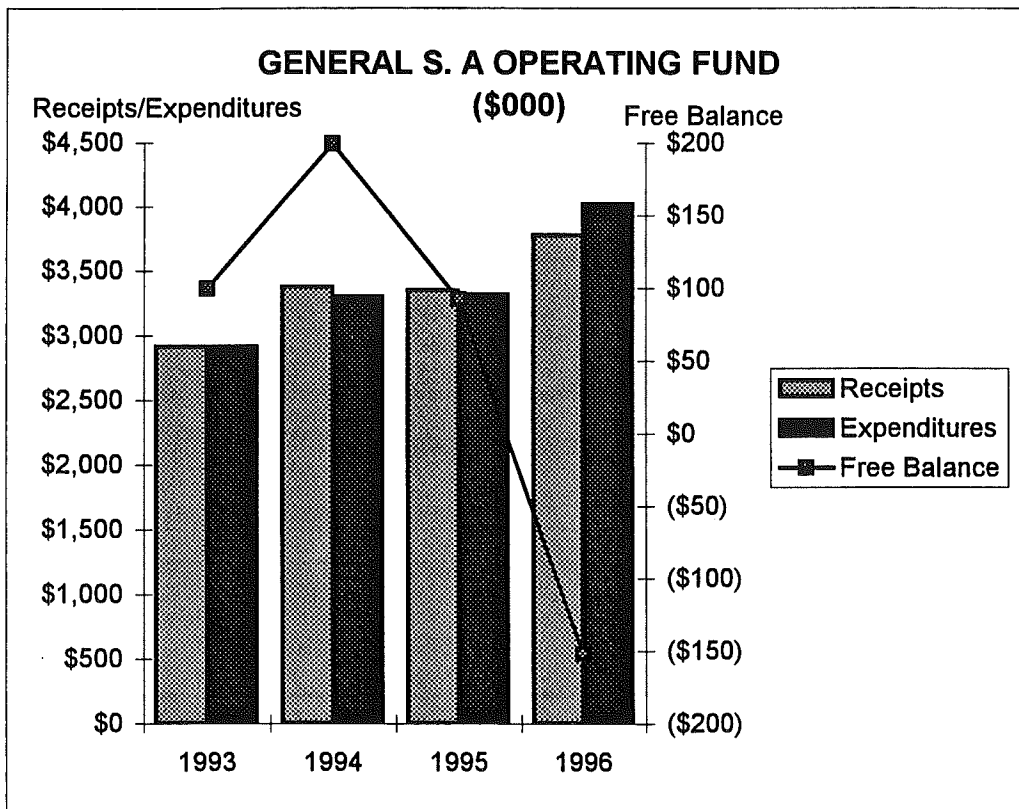
## COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1993	1994	1995	1996
Personal Services	\$1,621,297	\$1,784,577	\$1,808,983	\$1,916,060
Other Operations & Maintenance	1,292,797	1,516,934	1,515,053	2,109,790
Capital Outlay	1,056	3,312	833	0
TOTAL GENERAL SPECIAL ASSESSMENT OPERATING FUND EXPENDITURES	\$2,915,150	\$3,304,823	\$3,324,869	\$4,025,850

# 1996 BUDGET PLAN

## GENERAL SPECIAL ASSESSMENT OPERATING FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$140	\$141	\$213	\$243
Receipts	\$2,916	\$3,377	\$3,355	\$3,786
Available Resources	\$3,056	\$3,518	\$3,568	\$4,029
Expenditures	\$2,915	\$3,305	\$3,325	\$4,026
Encumbrances	\$42	\$14	\$151	\$155
Total Uses	\$2,957	\$3,319	\$3,476	\$4,181
Free Balance December 31	\$99	\$199	\$92	(\$152)



Special Assessment Street Cleaning notes are issued in December each year to fund current year expenditures. These notes are paid off from the following years special assessment collections. Expenditures include street cleaning services by sweeping streets, emptying waste containers, removing snow and ice from streets and annual leaf pick-up program. Note prior to 1992 street lighting revenues and expenditures were recorded in this fund. Starting January 1, 1992 street cleaning and lighting were separated to account for revenues and expenditures in their own

**1996 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

<b>THE STREET LIGHTING ASSESSMENT FUND (081)</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
Cash Balance January 1	\$352,828	\$506,715	\$514,623	\$1,782,290
Receipts - 01/01-12/31	2,714,955	2,717,604	2,714,526	23,520
Available Resources	\$3,067,783	\$3,224,319	\$3,229,149	\$1,805,810
Less: Expenditures - 01/01-12/31	2,561,068	2,709,696	1,446,859	1,677,640
Cash on Hand as of December 31	\$506,715	\$514,623	\$1,782,290	\$128,170
Less: End of Year Encumbrances	57,716	134,601	118,259	121,810
<b>Unencumbered Balance as of December 31</b>	<b>\$448,999</b>	<b>\$380,022</b>	<b>\$1,664,031</b>	<b>\$6,360</b>

**COMPARATIVE SUMMARY OF RECEIPTS**

<b>SOURCE</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
Sale of Notes	\$2,700,000	\$2,700,000	\$2,700,000	\$0
Miscellaneous Reimbursements	14,955	17,604	14,526	23,520
<b>TOTAL STREET LIGHTING ASSESSMENT FUND RECEIPTS</b>	<b>\$2,714,955</b>	<b>\$2,717,604</b>	<b>\$2,714,526</b>	<b>\$23,520</b>

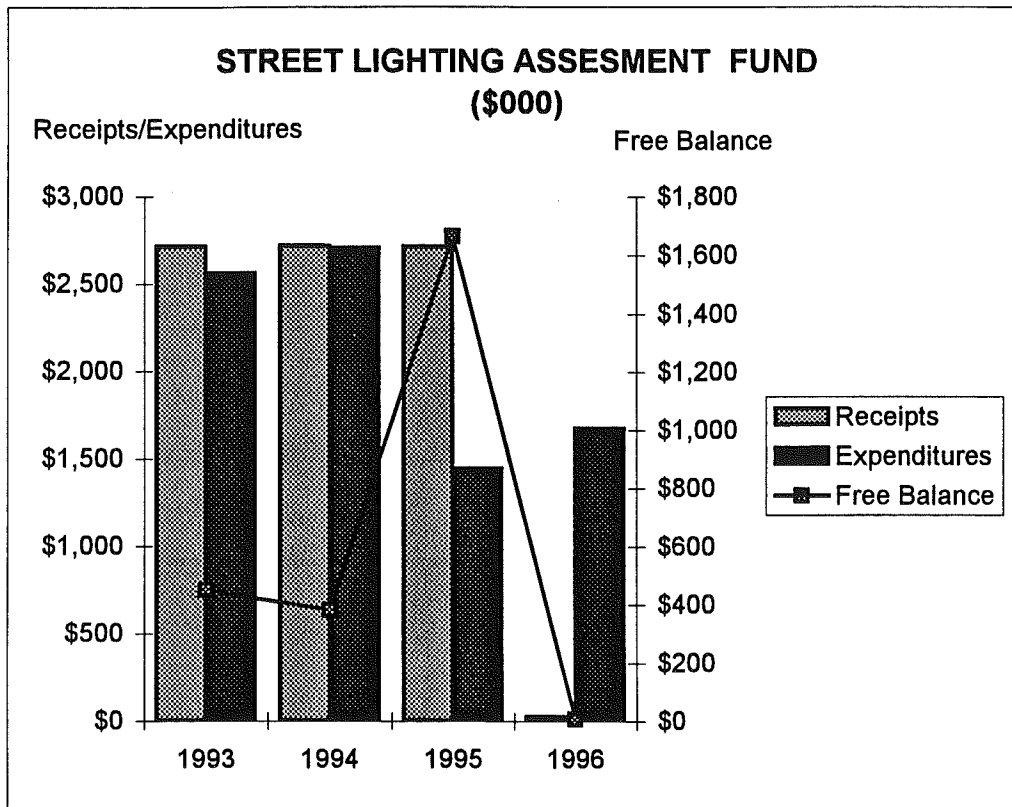
**COMPARATIVE STATEMENT OF EXPENDITURES**

<b>CATEGORY</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
Personal Services	\$20,488	\$20,962	\$21,699	\$23,010
Other Operations & Maintenance	2,540,580	2,688,734	1,422,701	1,654,630
Capital Outlay	0	0	2,459	0
<b>TOTAL STREET LIGHTING ASSESSMENT FUND EXPENDITURES</b>	<b>\$2,561,068</b>	<b>\$2,709,696</b>	<b>\$1,446,859</b>	<b>\$1,677,640</b>

# 1996 BUDGET PLAN

## STREET LIGHTING ASSESMENT FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$353	\$507	\$515	\$1,782
Receipts	\$2,715	\$2,718	\$2,714	\$24
Available Resources	\$3,068	\$3,225	\$3,229	\$1,806
Expenditures	\$2,561	\$2,710	\$1,447	\$1,678
Encumbrances	\$58	\$135	\$118	\$122
Total Uses	\$2,619	\$2,845	\$1,565	\$1,800
Free Balance December 31	\$449	\$380	\$1,664	\$6



Special Assessment Street Lighting notes are issued in December each year to fund current year expenditures. These notes are paid off from the following years special assessment collections. Expenditures include cost of street lighting for property owners and maintenance of poles and lights. Starting January 1, 1992 this fund was established to account for street lighting revenue and expenditures. Please see page F-23 in the Revenue Assumptions Section for further clarification of this chart.



# 1996 BUDGET PLAN

## COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE ENGINEERING BUREAU FUND (220)	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Cash Balance January 1	\$6,342	\$979,352	\$1,272,263	\$180,076
Receipts - 01/01-12/31	8,618,465	8,327,157	7,267,922	5,426,250
Available Resources	\$8,624,807	\$9,306,509	\$8,540,185	\$5,606,326
Less: Expenditures - 01/01-12/31	7,645,455	8,034,246	8,360,109	5,723,050
Cash on Hand as of December 31	\$979,352	\$1,272,263	\$180,076	(\$116,724)
Less: End of Year Encumbrances	5,690	40,816	45,703	47,070
<b>Unencumbered Balance as of December 31</b>	<b>\$973,662</b>	<b>\$1,231,447</b>	<b>\$134,373</b>	<b>(\$163,794)</b>

## COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Sales and Services	\$8,588,973	\$7,510,605	\$7,086,305	\$5,250,000
Miscellaneous	29,492	816,552	181,617	176,250
<b>TOTAL ENGINEERING BUREAU FUND RECEIPTS</b>	<b>\$8,618,465</b>	<b>\$8,327,157</b>	<b>\$7,267,922</b>	<b>\$5,426,250</b>

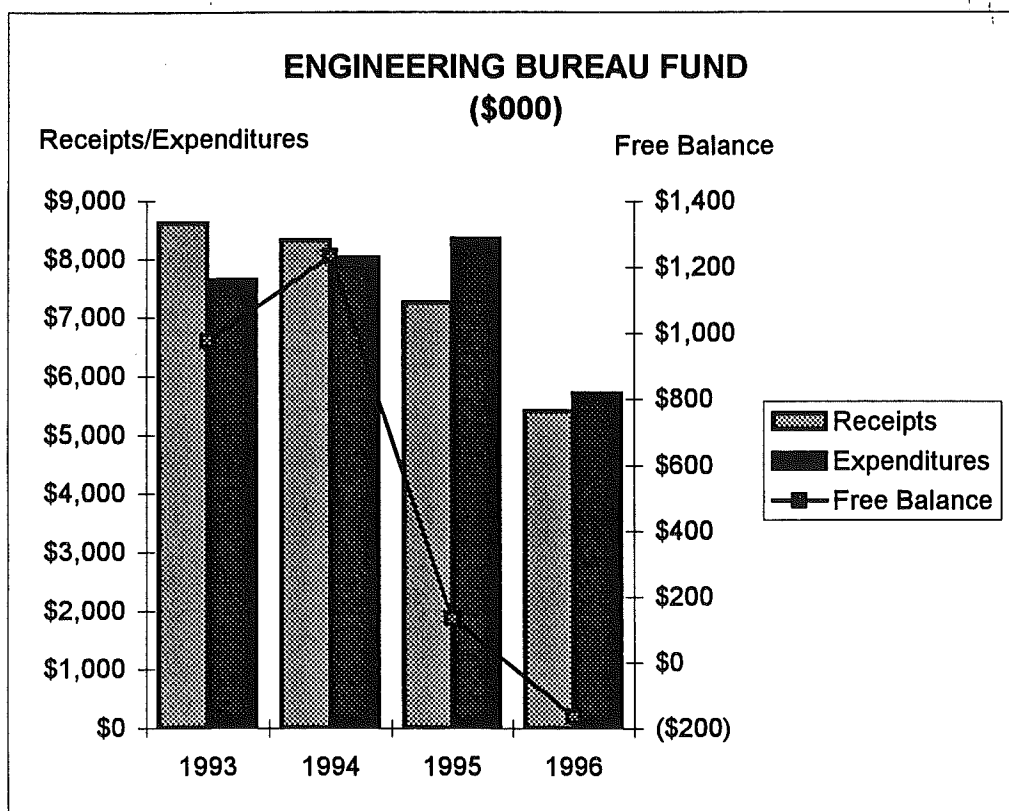
## COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL 1993	ACTUAL 1994	ACTUAL 1995	BUDGETED 1996
Personal Services	\$4,188,533	\$4,343,800	\$4,661,973	\$5,021,730
Other Operations & Maintenance	3,389,540	3,607,284	3,593,119	646,320
Capital Outlay	67,382	83,162	105,017	55,000
<b>TOTAL ENGINEERING BUREAU FUND EXPENDITURES</b>	<b>\$7,645,455</b>	<b>\$8,034,246</b>	<b>\$8,360,109</b>	<b>\$5,723,050</b>

# 1996 BUDGET PLAN

## ENGINEERING BUREAU FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$6	\$979	\$1,272	\$180
Receipts	\$8,618	\$8,327	\$7,268	\$5,426
Available Resources	\$8,624	\$9,306	\$8,540	\$5,606
Expenditures	\$7,645	\$8,034	\$8,360	\$5,723
Encumbrances	\$6	\$41	\$46	\$47
Total Uses	\$7,651	\$8,075	\$8,406	\$5,770
Free Balance December 31	\$973	\$1,231	\$134	(\$164)



Source of revenue is the charges to capital projects for design and construction services related to City facilities and infrastructure.

**1996 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

<b>THE MACHINE SYSTEMS FUND (221)</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
Cash Balance January 1	\$1,532,812	\$1,617,519	\$598,194	(\$870,989)
Receipts - 01/01-12/31	1,753,778	2,018,097	1,940,181	3,910,610
Available Resources	\$3,286,590	\$3,635,616	\$2,538,375	\$3,039,621
Less: Expenditures - 01/01-12/31	1,669,071	3,037,422	3,409,364	2,797,360
Cash on Hand as of December 31	\$1,617,519	\$598,194	(\$870,989)	\$242,261
Less: End of Year Encumbrances	77,831	544,573	138,941	143,110
<b>Unencumbered Balance as of December 31</b>	<b>\$1,539,688</b>	<b>\$53,621</b>	<b>(\$1,009,930)</b>	<b>\$99,151</b>

**COMPARATIVE SUMMARY OF RECEIPTS**

<b>SOURCE</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
Sales and Services	\$1,753,778	\$2,018,097	\$1,940,181	\$1,910,610
Note Issue	0	0	0	2,000,000
<b>TOTAL MACHINE SYSTEMS FUND RECEIPTS</b>	<b>\$1,753,778</b>	<b>\$2,018,097</b>	<b>\$1,940,181</b>	<b>\$3,910,610</b>

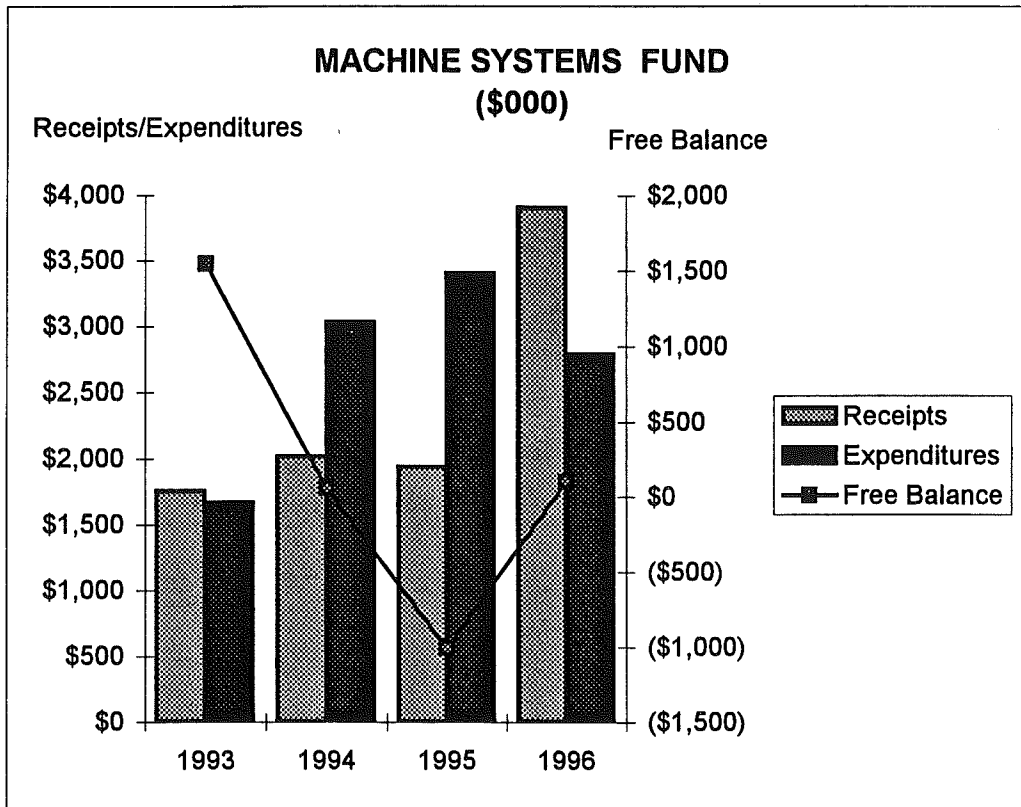
**COMPARATIVE STATEMENT OF EXPENDITURES**

<b>CATEGORY</b>	<b>ACTUAL 1993</b>	<b>ACTUAL 1994</b>	<b>ACTUAL 1995</b>	<b>BUDGETED 1996</b>
Personal Services	\$776,178	\$795,547	\$931,287	\$997,070
Other Operations & Maintenance	697,868	2,217,373	2,227,795	1,680,290
Capital Outlay	195,025	24,502	250,282	120,000
<b>TOTAL MACHINE SYSTEMS FUND EXPENDITURES</b>	<b>\$1,669,071</b>	<b>\$3,037,422</b>	<b>\$3,409,364</b>	<b>\$2,797,360</b>

# 1996 BUDGET PLAN

## MACHINE SYSTEMS FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$1,533	\$1,618	\$599	(\$870)
Receipts	\$1,754	\$2,018	\$1,940	\$3,910
Available Resources	\$3,287	\$3,636	\$2,539	\$3,040
Expenditures	\$1,669	\$3,037	\$3,409	\$2,797
Encumbrances	\$78	\$545	\$139	\$143
Total Uses	\$1,747	\$3,582	\$3,548	\$2,940
Free Balance December 31	\$1,540	\$54	(\$1,009)	\$100



Source of revenue is interfund EDP charges. Expenditures include all central data processing and computer operations of the City.

# 1996 BUDGET PLAN

## COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

### THE COMMUNITY

### DEVELOPMENT

### ROTARY FUND (222)

	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1993	1994	1995	1996
Cash Balance January 1	(\$845,706)	(\$292,798)	(\$589,496)	(\$614,804)
Receipts - 01/01-12/31	3,688,941	2,979,256	3,246,382	3,210,760
Available Resources	\$2,843,235	\$2,686,458	\$2,656,886	\$2,595,956
Less: Expenditures - 01/01-12/31	3,136,033	3,275,954	3,271,690	3,581,600
Cash on Hand as of December 31	(\$292,798)	(\$589,496)	(\$614,804)	(\$985,644)
Less: End of Year Encumbrances	7,571	49,122	37,328	38,450
Unencumbered Balance as of December 31	(\$300,369)	(\$638,618)	(\$652,132)	(\$1,024,094)

## COMPARATIVE SUMMARY OF RECEIPTS

	ACTUAL	ACTUAL	ACTUAL	BUDGETED
SOURCE	1993	1994	1995	1996
Federal Grant	\$3,688,941	\$2,979,256	\$3,246,382	\$3,210,760

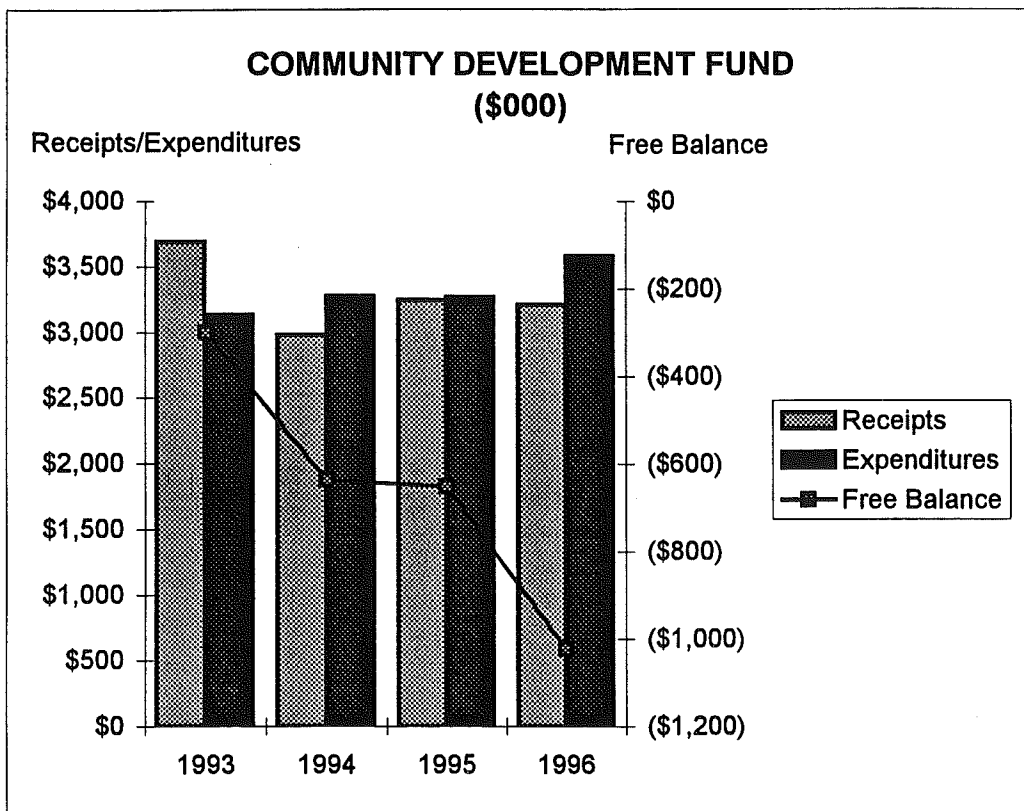
## COMPARATIVE STATEMENT OF EXPENDITURES

	ACTUAL	ACTUAL	ACTUAL	BUDGETED
CATEGORY	1993	1994	1995	1996
Personal Services	\$2,544,090	\$2,663,736	\$2,655,465	\$2,877,920
Other Operations & Maintenance	578,518	595,280	598,861	692,680
Capital Outlay	13,425	16,938	17,364	11,000
TOTAL COMMUNITY DEVELOPMENT ROTARY FUND EXPENDITURES	\$3,136,033	\$3,275,954	\$3,271,690	\$3,581,600

# 1996 BUDGET PLAN

## COMMUNITY DEVELOPMENT FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	(\$846)	(\$293)	(\$589)	(\$615)
Receipts	\$3,689	\$2,979	\$3,246	\$3,211
Available Resources	\$2,843	\$2,686	\$2,657	\$2,596
Expenditures	\$3,136	\$3,275	\$3,272	\$3,582
Encumbrances	\$7	\$49	\$37	\$38
Total Uses	\$3,143	\$3,324	\$3,309	\$3,620
Free Balance December 31	(\$300)	(\$638)	(\$652)	(\$1,024)



Source of revenue is federal community development block grant funds. Expenditures include loans and grants to provide and maintain homes in City development areas and to provide services to designated service areas. Also, funds are used to make public improvements in designated areas.

# 1996 BUDGET PLAN

## COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE AIR POLLUTION CONTROL FUND (300)	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1993	1994	1995	1996
Cash Balance January 1	\$92,450	\$324,662	\$454,129	\$764,199
Receipts - 01/01-12/31	995,364	880,124	1,140,743	1,180,740
Available Resources	\$1,087,814	\$1,204,786	\$1,594,872	\$1,944,939
Less: Expenditures - 01/01-12/31	763,152	750,657	830,673	1,091,100
Cash on Hand as of December 31	\$324,662	\$454,129	\$764,199	\$853,839
Less: End of Year Encumbrances	1,585	6,646	19,833	20,430
<b>Unencumbered Balance as of December 31</b>	<b>\$323,077</b>	<b>\$447,483</b>	<b>\$744,366</b>	<b>\$833,409</b>

## COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1993	1994	1995	1996
Federal Grant	\$995,364	\$880,124	\$1,140,743	\$1,180,740

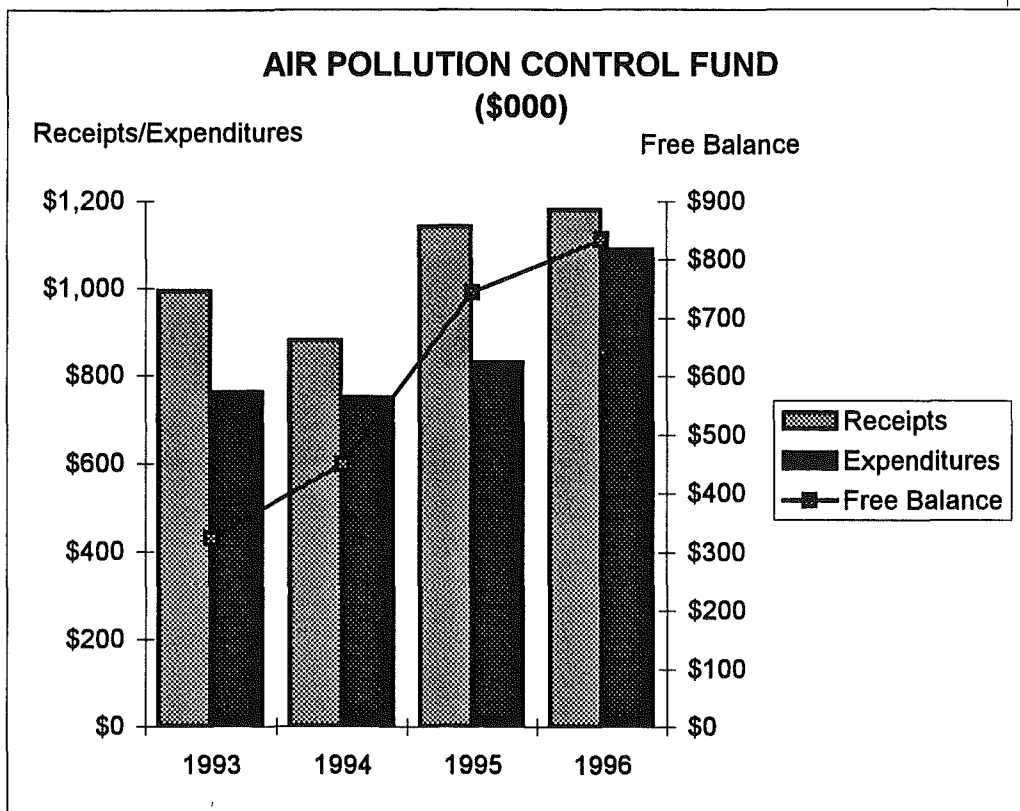
## COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL	ACTUAL	ACTUAL	BUDGETED
	1993	1994	1995	1996
Personal Services	\$597,186	\$664,344	\$693,800	\$765,780
Other Operations & Maintenance	114,675	68,230	70,168	325,320
Capital Outlay	51,291	18,083	66,705	0
<b>TOTAL AIR POLLUTION CONTROL FUND EXPENDITURES</b>	<b>\$763,152</b>	<b>\$750,657</b>	<b>\$830,673</b>	<b>\$1,091,100</b>

# 1996 BUDGET PLAN

## AIR POLLUTION CONTROL FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	\$92	\$324	\$454	\$764
Receipts	\$995	\$881	\$1,141	\$1,181
Available Resources	\$1,087	\$1,205	\$1,595	\$1,945
Expenditures	\$763	\$751	\$831	\$1,091
Encumbrances	\$1	\$6	\$20	\$20
Total Uses	\$764	\$757	\$851	\$1,111
Free Balance December 31	\$323	\$448	\$744	\$834



Major source of revenues are federal and state grants. The City Air Pollution Control Division of the Health Department serves all of Summit, Portage and Medina counties. Expenditures include operation of an ambient air monitoring network, enforcing state and local air pollution regulations, investigating complaints of air pollution problems and enforcing asbestos regulations.



# 1996 BUDGET PLAN

## COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

	ACTUAL	ACTUAL	ACTUAL	BUDGETED
THE MANPOWER FUND (312)	1993	1994	1995	1996
Cash Balance January 1	(\$264,322)	\$157,098	(\$239,714)	(\$448,061)
Receipts - 01/01-12/31	6,258,705	5,163,032	5,137,426	5,000,000
Available Resources	\$5,994,383	\$5,320,130	\$4,897,712	\$4,551,939
Less: Expenditures - 01/01-12/31	5,837,285	5,559,844	5,345,773	5,078,280
Cash on Hand as of December 31	\$157,098	(\$239,714)	(\$448,061)	(\$526,341)
Less: End of Year Encumbrances	2,537,843	2,173,044	501,380	516,420
Unencumbered Balance as of December 31	(\$2,380,745)	(\$2,412,758)	(\$949,441)	(\$1,042,761)

## COMPARATIVE SUMMARY OF RECEIPTS

	ACTUAL	ACTUAL	ACTUAL	BUDGETED
SOURCE	1993	1994	1995	1996
Federal Grant	\$6,258,705	\$5,163,032	\$5,137,426	\$5,000,000

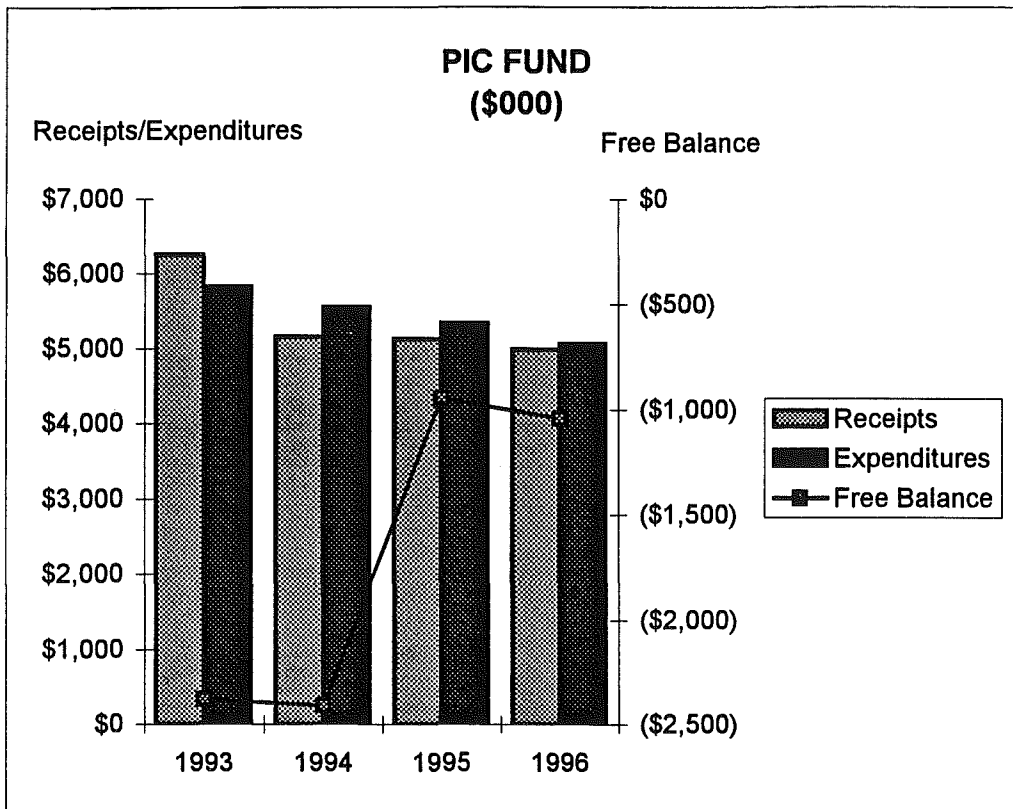
## COMPARATIVE STATEMENT OF EXPENDITURES

	ACTUAL	ACTUAL	ACTUAL	BUDGETED
CATEGORY	1993	1994	1995	1996
Personal Services	\$605,473	\$567,495	\$603,836	\$524,350
Other Operations & Maintenance	5,224,976	4,992,349	4,736,742	4,537,250
Capital Outlay	6,836	0	5,195	16,680
TOTAL MANPOWER FUND EXPENDITURES	\$5,837,285	\$5,559,844	\$5,345,773	\$5,078,280

# 1996 BUDGET PLAN

## PIC FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	(\$264)	\$158	(\$239)	(\$448)
Receipts	\$6,259	\$5,163	\$5,137	\$5,000
Available Resources	\$5,995	\$5,321	\$4,898	\$4,552
Expenditures	\$5,837	\$5,560	\$5,346	\$5,078
Encumbrances	\$2,538	\$2,173	\$501	\$516
Total Uses	\$8,375	\$7,733	\$5,847	\$5,594
Free Balance December 31	(\$2,380)	(\$2,412)	(\$949)	(\$1,042)



Sources of revenue are federal grants. Expenditures provide for administrating federal funds received from the Job Partnership Training Act. City of Akron is pass through agency for funds. PIC (Private Industry Council) contracts with private intake and placement agencies to provide job training.

**1996 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

	ACTUAL	ACTUAL	ACTUAL	BUDGETED
THE AMATS FUND (320)	1993	1994	1995	1996
Cash Balance January 1	(\$75,798)	(\$37,186)	(\$102,210)	(\$73,659)
Receipts - 01/01-12/31	757,119	755,983	905,831	850,800
Available Resources	\$681,321	\$718,797	\$803,621	\$777,141
Less: Expenditures - 01/01-12/31	718,507	821,007	877,280	991,620
Cash on Hand as of December 31	(\$37,186)	(\$102,210)	(\$73,659)	(\$214,479)
Less: End of Year Encumbrances	11,366	51,854	22,582	23,260
<b>Unencumbered Balance as of December 31</b>	<b>(\$48,552)</b>	<b>(\$154,064)</b>	<b>(\$96,241)</b>	<b>(\$237,739)</b>

**COMPARATIVE SUMMARY OF RECEIPTS**

	ACTUAL	ACTUAL	ACTUAL	BUDGETED
SOURCE	1993	1994	1995	1996
Federal /State Grants	\$633,545	\$624,370	\$740,077	\$687,960
Dues and Memberships	123,574	131,613	165,754	162,840
<b>TOTAL AMATS FUND RECEIPTS</b>	<b>\$757,119</b>	<b>\$755,983</b>	<b>\$905,831</b>	<b>\$850,800</b>

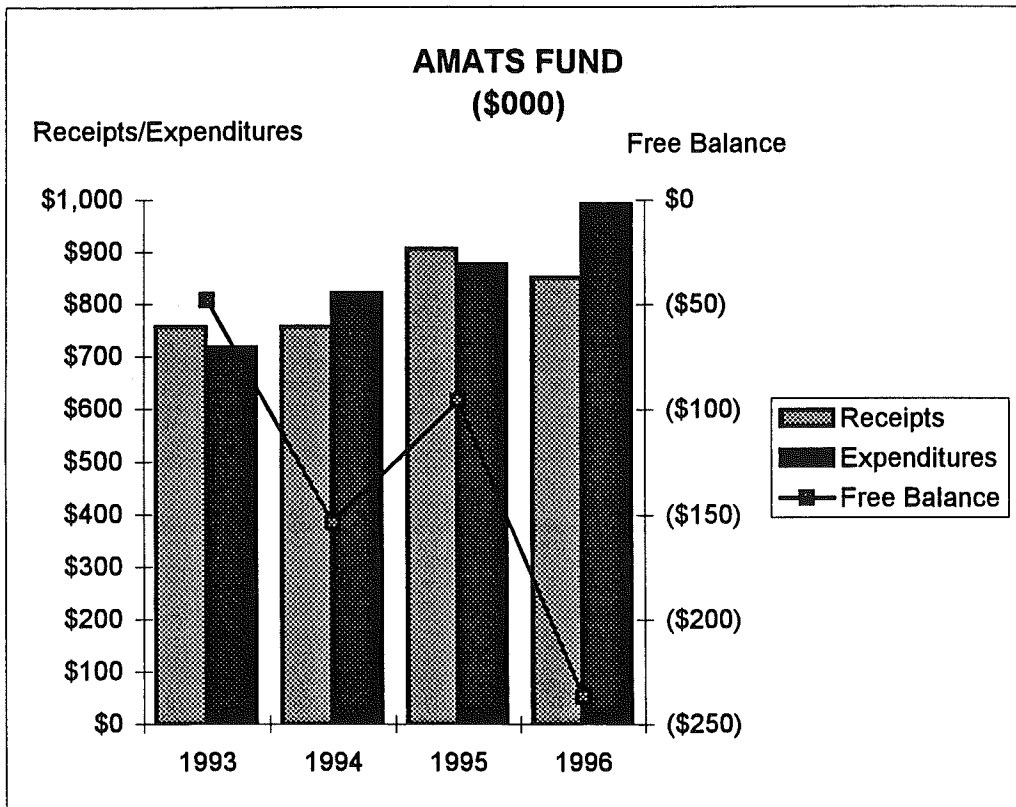
**COMPARATIVE STATEMENT OF EXPENDITURES**

	ACTUAL	ACTUAL	ACTUAL	BUDGETED
CATEGORY	1993	1994	1995	1996
Personal Services	\$579,594	\$606,890	\$639,632	\$711,110
Other Operations & Maintenance	130,814	204,405	213,616	255,510
Capital Outlay	8,099	9,712	24,032	25,000
<b>TOTAL AMATS FUND EXPENDITURES</b>	<b>\$718,507</b>	<b>\$821,007</b>	<b>\$877,280</b>	<b>\$991,620</b>

# 1996 BUDGET PLAN

## AMATS FUND (\$000)

	Actual 1993	Actual 1994	Actual 1995	Budgeted 1996
Cash Balance January 1	(\$76)	(\$37)	(\$102)	(\$73)
Receipts	\$757	\$756	\$906	\$851
Available Resources	\$681	\$719	\$804	\$778
Expenditures	\$718	\$821	\$877	\$992
Encumbrances	\$11	\$52	\$23	\$23
Total Uses	\$729	\$873	\$900	\$1,015
Free Balance December 31	(\$48)	(\$154)	(\$96)	(\$237)



Major sources of revenues are federal/state grants and dues and membership fees. AMATS (Akron Metropolitan Area Transportation Agency) insures that transportation planning is conducted in a comprehensive, coordinated and continuing manner to insure that the Akron metropolitan area receives federal funding for highway and mass transit.

# Debt

business is then relieved from its property tax burden for the taxes that are due from the increase in assessed valuation of the business as a result of its investment. Instead, the business makes a payment in lieu of taxes to the City equal to the amount of taxes that would have been paid without this financing scheme. These payments are the sole security for the debt. The table outlines the four issues that are currently outstanding.

As previously mentioned, the income tax is the largest source of revenue used to repay the City's debt obligations. However, the complexity of issues and the variety of funds available for debt service have enabled the City to repay its debts from a variety of sources. Table 9 identifies all the sources of repayment for the City's obligations as well as the uses of the funds.

The City of Akron pays all debt service payments from its Bond Payment Fund. The debt service payments are transferred from the sources identified in Table 9 into the Bond Payment Fund at the time principal or interest payments are due. Tables 10 and 11 show the actual activity of the Bond Payment Fund for both general obligation and special assessment debt.

**1996 BUDGET PLAN**  
**TABLE 1**  
**DEBT**  
**CITY OF AKRON, OHIO**  
**Period Ending December 31, 1995**

Description	Type	Total Outstanding 12/31/94	New Issues in 1995	Redeemed in 1995	Total Outstanding 12/31/95
<b>PUBLIC UTILITY DEBT (G.O.)</b>					
Water	Bonds	\$3,000,000	\$0	\$250,000	\$2,750,000
Sewer	Bonds	10,200,000	0	650,000	9,550,000
P.U. SPECIAL REV. (OWDA)					
Water	Loans	2,244,096	0	108,360	2,135,736
Sewer	Loans	17,591,567	33,220,576	893,030	49,919,113
P.U. SPECIAL REV. (OPWC)					
Water	Loans	0	1,245,772	0	1,245,772
Sewer	Loans	315,000	0	42,000	273,000
Recycle Energy System	Loans	365,858	0	29,569	336,289
P.U. DEBT MTG. REVENUES					
Water	Bonds	59,570,000	0	1,760,000	57,810,000
Sewer	Bonds	45,600,000	0	33,610,000	11,990,000
TOTAL P.U. DEBT	Bonds	\$118,370,000	\$0	\$36,270,000	\$82,100,000
	Loans	\$20,516,521	\$34,466,348	\$1,072,959	\$53,909,910
<b>GENERAL DEBT</b>					
Off Street Parking	Bonds	\$14,680,000	\$0	\$1,320,000	\$13,360,000
Street Improvement	Bonds	15,265,000	5,680,000	1,415,000	19,530,000
Storm Sewer Improvement	Bonds	1,190,000	0	70,000	1,120,000
Highway Improvement	Bonds	13,800,000	0	2,000,000	11,800,000
Plaza Improvement	Bonds	125,000	0	125,000	0
Municipal Service Ctr.	Bonds	750,000	0	250,000	500,000
Real Estate Acquisition	Bonds	2,000,000	0	100,000	1,900,000
Recycle Energy System	Bonds	6,120,000	0	680,000	5,440,000
Solid Waste Storage Facil.	Bonds	1,440,000	0	120,000	1,320,000
Municipal Bldg. Imp.	Bonds	420,000	0	35,000	385,000
Parks Improvement	Bonds	300,000	0	25,000	275,000
Municipal Garage	Bonds	300,000	0	25,000	275,000
Pedestrian Walkway	Bonds	660,000	0	55,000	605,000
Computer/Communication	Bonds	1,040,000	0	260,000	780,000
Final Judgment	Bonds	960,000	0	140,000	820,000
Public Improvement	Bonds	3,930,000	0	80,000	3,850,000
Market-Valley Urban Renew.	Bonds	420,000	0	20,000	400,000
Convention Center	Bonds	6,325,000	740,000	185,000	6,880,000
Community Centers	Bonds	9,590,000	0	460,000	9,130,000
Radio Communication System	Bonds	6,693,150	0	321,232	6,371,918
Morley Health Center Plaza	Bonds	391,850	0	18,768	373,082
Ascot Park Improvement	Bonds	720,000	0	20,000	700,000
Inventors Hall of Fame	Bonds	8,495,000	2,000,000	510,000	9,985,000
CitiCenter Building	Bonds	4,500,000	0	240,000	4,260,000
Combined Dispatch	Bonds	4,000,000	5,590,000	400,000	9,190,000
Sanitary Landfill Imp.	Bonds	0	790,000	0	790,000
West Side Depot	Bonds	0	825,000	0	825,000
Natural Resources Dev.	Notes	174,000	0	174,000	0
Sanitary Landfill Imp.	Notes	1,180,000	0	1,180,000	0
TOTAL GENERAL DEBT	Bonds	\$104,115,000	\$15,625,000	\$8,875,000	\$110,865,000
	Notes	\$1,354,000	\$0	\$1,354,000	\$0
<b>SPECIAL ASSESSMENTS</b>					
Street Improvement	Bonds	\$13,556,555	\$825,000	\$2,207,475	\$12,174,080
Street Improvement	Notes	4,080,100	2,417,300	1,096,600	5,380,800
Street Cleaning	Notes	3,300,000	3,300,000	3,300,000	3,300,000
Street Lighting	Notes	2,700,000	2,700,000	2,700,000	2,700,000
Street Sealing	Notes	183,517	117,774	151,812	149,479
Street Resurfacing	Notes	1,024,054	744,555	431,939	1,336,670
Street Micro-Paving	Notes	143,393	57,340	64,014	136,719
TOTAL S.A. DEBT	Bonds	\$13,556,555	\$825,000	\$2,207,475	\$12,174,080
	Notes	\$11,411,064	\$9,336,969	\$7,744,365	\$13,003,668
GRAND TOTAL		\$269,323,140	\$60,253,317	\$57,523,799	\$272,052,658

GENERAL OBLIGATION BONDS  
Bond Retirement Fund for Serial Bonds and Interest

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 1/1/96	1996 Principal & Interest
Issued after January 20, 1920 Not Voted - 10.50 Mill Limit						
June 1, 1975	5,000,000	Opp. Pk. Off-St Parking	6.625%	Dec. 1, 1996-00	1,000,000	266,250
June 1, 1977	3,200,000	Super Block O. S. P.	5.000%	Dec. 1, 1996-97	320,000	176,000
June 1, 1979	4,500,000	Muni Service Center	5.750%	Dec. 1, 1996-97	500,000	278,750
Nov 1, 1982	5,640,000	Recycle Energy 1st Ser.	10.375%	Nov. 1, 1996-03	2,240,000	512,400
May 1, 1983	8,000,000	Recycle Energy 2nd Ser.	8.750%	Nov. 1, 1996-03	3,200,000	680,000
May 1, 1983	5,000,000	Street Improvements	8.750%	Nov. 1, 1996-03	2,000,000	425,000
May 1, 1983	320,000	Off St. Parking Imp.	9.000%	Nov. 1, 1996-99	80,000	27,200
June 1, 1984	4,800,000	Street Improvements	10.500%	Dec. 1, 1996-04	2,160,000	466,800
June 1, 1984	3,300,000	Health Center O. S. P.	10.500%	Dec. 1, 1996-04	1,485,000	320,925
May 1, 1985	4,000,000	Street Improvements	8.750%	Nov. 1, 1996-05	2,000,000	375,000
May 1, 1985	3,200,000	Parking Fac(Sup Block II)	8.750%	Nov. 1, 1996-05	1,600,000	300,000
July 1, 1986	700,000	Municipal Building Imp.	7.500%	Sept 1, 1996-06	385,000	63,875
July 1, 1986	5,500,000	Street Improvements	7.500%	Sept 1, 1996-06	3,025,000	501,875
July 1, 1986	500,000	Parks Improvement	7.500%	Sept 1, 1996-06	275,000	45,625
July 1, 1986	500,000	Municipal Garage	7.500%	Sept 1, 1996-06	275,000	45,625
July 1, 1986	2,400,000	Recycle Energy System	7.500%	Sept 1, 1996-06	1,320,000	219,000
July 1, 1986	1,100,000	Elevated Pedestrian Walk	7.500%	Sept 1, 1996-06	605,000	100,375
Apr. 1, 1988	2,600,000	Computer & Comm. Equip.	6.750%	Dec. 1, 1996-98	780,000	312,650
Apr. 1, 1988	2,100,000	Street Improvement 88-1	6.750%	Dec. 1, 1996-98	630,000	252,525
Apr. 1, 1988	850,000	Final Judgment	6.750%	Dec. 1, 1996-98	255,000	102,213
Sept. 28, 1989	945,671	Real Estate Acquisition	5.000%	Aug. 15, 1996-04	718,710	73,762
Sept. 28, 1989	1,554,329	Real Estate Acquisition	5.000%	Aug. 15, 1996-04	1,181,290	121,238
Feb. 21, 1991	2,500,000	Urban Renewal Imp. 1990	8.000%	Dec. 1, 1996-20	860,000	68,800
June 1, 1991	2,300,000	Various Purpose Imp. 1991	6.718%	Dec. 1, 1996-11	1,840,000	236,843
Nov. 21, 1991	450,000	Market-Valley Urban Rnwl.	8.000%	Dec. 1, 1996-07	400,000	52,000
Dec. 10, 1991	1,500,000	Urban Renewal Imp. 1991	8.000%	Dec. 1, 1996-21	1,500,000	120,000
Nov. 1, 1992	16,475,000	Various Purpose Imp. 1992	6.057%	Dec. 1, 1996-13	14,995,000	1,668,920
Oct. 15, 1993	16,230,000	Various Purpose Imp. 1993	4.574%	Dec. 1, 1996-13	14,535,000	1,618,963
June 15, 1994	24,765,000	Various Purpose Imp. 1994	5.810%	Dec. 1, 1996-14	23,275,000	2,775,520
Aug. 1, 1995	2,790,000	Various Purpose Imp. 1995	5.177%	Dec. 1, 1996-08	2,790,000	402,078
Nov. 1, 1995	12,835,000	Various Purpose Imp. 95-2	5.022%	Nov. 1, 1997-16	12,835,000	632,824
TOTAL INSIDE BONDS					\$99,065,000	\$13,243,036

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1996 BUDGET PLAN  
TABLE 2



GENERAL OBLIGATION BONDS  
Bond Retirement Fund for Serial Bonds and Interest

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 1/1/96	1996 Principal & Interest
Issued after January 20, 1920 Voted - No Limit						
Apr. 1, 1972	10,000,000	Highway Imp. 2nd Ser.	5.250%	Oct. 1, 1996-97	800,000	442,000
Apr. 1, 1976	5,000,000	Highway Imp. 3rd Ser.	6.000%	Oct. 1, 1996-01	1,200,000	272,000
June 1, 1976	5,000,000	Highway Imp. 4th Ser.	6.250%	Dec. 1, 1996-01	1,200,000	275,000
Apr. 1, 1977	5,000,000	Highway Imp. 5th Ser.	5.250%	Oct. 1, 1996-02	1,400,000	273,500
June 1, 1978	4,800,000	Highway Imp. 6th Ser.	5.625%	Dec. 1, 1996-02	1,400,000	278,750
June 1, 1979	5,000,000	Highway Imp. 7th Ser.	6.000%	Dec. 1, 1996-04	1,800,000	308,000
Dec. 1, 1979	10,000,000	Highway Imp. 8th Ser.	7.125%	Dec. 1, 1996-05	4,000,000	685,000
TOTAL OUTSIDE BONDS					\$11,800,000	\$2,534,250

WATERWORKS BONDS  
Bond Retirement Fund for Serial Bonds and Interest

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 1/1/96	1996 Principal & Interest
Issued after January 20, 1920 Not Voted - 10.50 Mill Limit						
July 1, 1986	5,000,000	Waterworks Improvement	7.500%	Sept 1, 1996-06	2,750,000	456,250
Mortgage Revenue Bonds - Series 1987						
Sept. 15, 1987	11,765,000	Water Mortgage Revenue	6.50%-8.25%	Mar. 1, 1996-06	8,615,000	1,219,528
Mortgage Revenue Bonds - Series 1991						
Dec. 1, 1991	20,530,000	Water Mortgage Revenue	4.70%-6.55%	Mar. 1, 1996-12	19,475,000	1,632,828
Mortgage Revenue Bonds - Series 1994						
May 15, 1994	30,625,000	Water Mortgage Revenue	3.60%-6.00%	Mar. 1, 1996-14	29,720,000	2,595,755
Ohio Water Development Authority Loan Agreements						
May 28, 1981	3,000,000	OWDA #C390634	10.710%	Jan. & July 1, 1996-06	2,135,736	348,702
Ohio Public Works Commission Loan Agreement						
July 17, 1995	1,245,772	OPWC #CH903	0.00%	Jan. & July 1, 1997-16	1,245,772	0

SEWER BONDS  
Bond Retirement Fund for Serial Bonds and Interest

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 1/1/96	1996 Principal & Interest
Issued after January 20, 1920 Not Voted - 10.50 Mill Limit						
July 1, 1986	1,000,000	Sewer System Improvement	7.500%	Sept 1, 1996-06	550,000	91,250
Dec. 1, 1989	12,000,000	Sewer System Improvement	6.685%	Dec. 1, 1996-10	9,000,000	1,207,500
					\$9,550,000	\$1,298,750

Ohio Water Development Authority Loan Agreements

Mar. 8, 1971	1,896,422	OWDA #C390434	5.75%	Jan. & July 1, 1996	69,275	72,415
May 28, 1981	10,000,000	OWDA #C390623	10.71%	Jan. & July 1, 1996-06	7,119,120	1,162,340
May 16, 1982	7,544,333	OWDA #C390884-03	12%	Jan. & July 1, 1996-10	6,375,645	961,902
June 7, 1984	4,571,067	OWDA #C390884-04	10.54%	Jan. & July 1, 1996-04	3,134,497	576,777
Jan. 26, 1995	15,328,600	OWDA #CS391884-01	4.56%	Jan. & July 1, 1996-15	15,328,600	1,176,439
Mar. 30, 1995	17,891,976	OWDA #CS391900-01	4.56%	Jan. & July 1, 1996-15	17,891,976	1,381,487
					\$49,919,113	\$5,331,360

Ohio Public Works Commission Loan Agreement

Mar. 20, 1991	420,000	OPWC #CH305	0.00%	Jan. & July 1, 1996-02	273,000	42,000
Apr. 22, 1993	380,000	OPWC #CH607(RES)	6.00%	Jan. & July 1, 1996-04	336,289	51,084
					\$609,289	\$93,084

Variable Rate Demand Revenue Bonds - Series 1994

Oct. 12, 1994	45,600,000	Sewer System Improvement	Var.	Dec. 1, 2011-14	11,990,000	479,600 *
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\* This figure is estimated

SPECIAL ASSESSMENT BONDS  
Bond Retirement Fund for Serial Bonds and Interest

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 1/1/96	1996 Principal & Interest
Issued after January 20, 1920 Not Voted - 10.50 Mill Limit						
Nov. 1, 1976	2,300,000	Street Imp. No. 2	5.375%	Nov. 1, 1996-97	230,000	127,363
June 1, 1977	760,000	Street Imp. 2	5.000%	Dec. 1, 1996-97	70,000	38,500
Sept 1, 1978	110,000	Rosemary Boulevard	7.250%	Sept 1, 1996-14	57,000	7,133
May 1, 1983	465,000	Street Imp. Ser. 1983-1	9.000%	Nov. 1, 1996-01	165,000	39,850
July 1, 1986	1,500,000	Street Imp. Ser. 1986	6.875%	Sept 1, 1996	150,000	160,313
Apr. 1, 1988	3,665,000	Street Imp. Ser. 1988-2	6.750%	Dec. 1, 1996-98	1,110,000	444,925
Dec. 1, 1989	2,485,000	Street Imp. Ser. 1989	6.500%	Dec. 1, 1996-00	1,250,000	331,250
June 1, 1991	2,700,000	Street Imp. Ser. 1991	6.200%	Dec. 1, 1996-01	1,620,000	370,440
Dec. 16, 1991	560,400	Street Resurf. Ser. 1991	7.000%	Dec. 1, 1996	112,080	119,926
Nov. 1, 1992	5,230,000	Street Imp. Ser. 1992	5.783%	Dec. 1, 1996-13	4,290,000	701,080
Oct. 15, 1993	1,350,000	Street Imp. Ser. 1993	5.618%	Dec. 1, 1996-03	1,080,000	200,273
June 15, 1994	1,350,000	Street Imp. Ser. 1994	4.736%	Dec. 1, 1996-04	1,215,000	196,898
Aug. 1, 1995	825,000	Street Imp. Ser. 1995	5.003%	Dec. 1, 1996-05	825,000	126,243
TOTAL SPECIAL ASSESSMENTS BONDS (INSIDE)					\$12,174,080	\$2,864,194

SPECIAL ASSESSMENT NOTES

Dec. 19, 1995	6,000,000	Street Imp. Series 1995	3.514%	Dec. 19, 1996	6,000,000	6,210,840
Dec. 2, 1991	99,500	Micro-Paving, Series 1991	7.000%	Nov. 1, 1996	19,900	21,293
Dec. 28, 1992	789,310	St. Resurf. I, Ser. 1992	7.000%	Dec. 1, 1996-97	273,640	155,975
Apr. 1, 1993	112,800	St. Resurf. II & III, 1992	7.000%	Dec. 1, 1996-97	24,366	13,889
Aug. 1, 1993	116,980	St. Resurf. II, Ser. 1992	7.000%	Dec. 1, 1996-98	70,185	28,308
Dec. 1, 1993	720,855	St. Resurf. I, Ser. 1993	6.000%	Dec. 1, 1996-98	392,981	187,516
Dec. 12, 1994	157,592	St. Resurf. II, Ser. 1993	6.000%	Dec. 1, 1996-99	121,764	43,134
May 1, 1995	919,669	St. Resurf., Series 1994	6.000%	Dec. 1, 1996-99	720,032	242,839
Various	4,060,100	Var. SA Const. Notes	6%-8.50%	Various	5,380,800	3,758,523 *
TOTAL SPECIAL ASSESSMENTS NOTES					\$13,003,668	\$10,662,317

\* This figure is estimated

# BOND ANTICIPATION G.O. NOTES

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 1/1/96	1996 Principal & Interest
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Issued after January 20, 1920  
Not Voted - 10.50 Mill Limit

NO GENERAL OBLIGATION NOTES OUTSTANDING

TAX INCREMENT BONDS  
Bond Retirement Fund for Serial Bonds and Interest

DATE OF ISSUE	AMOUNT OF ISSUE	PURPOSE	RATE	MATURITY	OUTSTANDING 1/1/96	1996 Principal & Interest
Dec. 15, 1989	\$800,000	Quaker Square Dev. Area	8.500%	Dec. 1. 1996-07	450,000	63,250
Dec. 18, 1987	1,435,000	Opportunity Pk., Ser 1987	9.250%	Dec. 1, 1996-05	967,111	212,697
Jan. 22, 1988	2,000,000	Opportunity Pk., Ser 1988	9.250%	Dec. 1, 1996-05	1,347,889	296,441
Apr. 1, 1987	600,000	Lock II Increment	7.000%	Dec. 1, 1996-07	450,000	61,500
TOTAL TAX INCREMENT BONDS					\$3,215,000	\$633,888

1996 DEBT SERVICE - SOURCES & USES OF FUNDS

Sources		Uses	
Income Tax Capital Improvement	\$12,233,683	Bonds	\$13,900,080
Special Assessment Projects	10,876,507	Interest on Bonds	12,434,307
Water Fund	6,314,092	Notes	10,135,500
Sewer Fund	9,006,468	Interest on Notes	526,816
General Fund	451,795	OWDA Loans	3,135,651
Off-Street Parking Fund	1,059,825	Interest on OWDA Loans	4,603,486
Data Processing Services	56,277	OPWC Loans	88,373
Grade Staff Program	9,380	Interest on OPWC Loans	30,252
Municipal Court Information System	25,012	Tax Increment Bonds	350,000
CitiCenter	327,356	Interest on Tax Increment Bonds	283,888
Radio System - Various Divisions	117,528		
Recycle Energy System	84,196		
Inventors Hall of Fame	476,165		
Tax Increment	1,607,791		
Tax Levy	192,278		
Proceeds from Sale of Notes/Bonds	2,650,000		
	<hr/>		<hr/>
	\$45,488,353		\$45,488,353

1996 BUDGET PLAN

TABLE 9

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City of Akron, Ohio  
Comparative and Estimated Receipts, Expenditures and Balances  
A c t u a l

Purpose	1993	1994	1995	Estimate 1996
General Bond Retirement: January 1	\$71,508.02	\$83,281.25	\$79,557.81	\$68,871.52
Receipts: Investments Matured	57,433,000.00	48,208,000.00	86,160,112.50	50,000,000.00
Interest on Investments	85,397.13	111,649.58	123,841.11	150,000.00
Bond & Note Sale, Premium, A/I	4,346,421.35	68,890,065.85	831,076.75	0.00
Municipal Utilities	5,212,651.41	5,558,551.44	5,065,051.44	15,139,851.86
Other Transfers - General Fund	817,086.00	313,470.21	704,710.27	451,795.00
Eaton Estate Tax Equivalency	192,625.42	224,590.00	215,540.00	211,490.00
Oil & Gas Funds	307,537.50	254,575.00	188,790.00	0.00
Data Processing Services	65,754.00	62,595.00	59,436.00	56,277.00
Grade Staff Program	10,959.00	10,432.50	9,906.00	9,380.00
Miscellaneous	583.07	613.28	22,214.99	10,000.00
Municipal Courts	0.00	27,820.00	26,416.00	25,012.00
Inventors Hall of Fame	0.00	294,345.40	305,426.67	476,165.00
Recycle Energy System	0.00	27,441.97	25,541.97	84,196.00
City Radio System	142,795.45	228,076.70	224,286.23	221,610.74
Off-St. Parking Fund	936,682.08	1,022,881.25	1,008,068.75	1,059,825.00
Capital Imp. Fund	9,372,250.00	10,375,969.12	12,543,920.00	12,233,683.00
C.B.D. Tax Equity	203,431.25	130,652.50	208,340.00	103,840.00
CitiCenter	83,875.00	344,116.91	236,581.25	327,356.00
Ascot Park Public Imp.	32,757.33	60,202.46	54,047.50	57,447.50
Bond Payment Fund - Various	145,443.75	280,189.76	249,712.50	549,126.25
General Property Tax	275,000.00	280,000.00	250,000.00	250,000.00
Total Receipts and Balance	\$79,735,757.76	\$136,789,520.18	\$108,592,577.74	\$81,485,926.87
Expend.: Bonds & Notes: Within 10M	\$9,862,500.00	\$74,856,000.00	\$9,109,000.00	\$9,945,000.00
Bonds & Notes Int. Within 10M	5,793,273.08	7,712,977.21	6,901,529.45	10,991,124.52
Bonds & Notes: Outside 10M	2,000,000.00	2,000,000.00	2,000,000.00	1,800,000.00
Bonds & Notes Int. Outside 10M	1,093,500.00	973,750.00	854,000.00	734,071.88
O.W.D.A. Loans	3,194,551.41	3,194,551.44	3,194,551.44	7,739,137.00
O.P.W.C. Loan	42,000.00	69,441.97	93,083.93	118,625.00
Other Expense	128,652.02	155,241.75	101,541.40	100,000.00
Investment Purchases	57,538,000.00	47,748,000.00	86,270,000.00	50,000,000.00
Total Expenditures	\$79,652,476.51	\$136,709,962.37	\$108,523,706.22	\$81,427,958.40
Balance December 31	\$83,281.25	\$79,557.81	\$68,871.52	\$57,968.47



City of Akron, Ohio  
Comparative and Estimated Receipts, Expenditures and Balances

Purpose	A c t u a l			Estimate
	1993	1994	1995	1996
Special Assessment Bond Ret. Fund:				
Receipts:				
Balance January 1	\$37,624.88	\$40,926.91	\$26,317.00	\$30,720.86
Assessments Coll. by County	8,765,256.74	9,238,225.03	9,753,619.38	10,125,000.00
Assessments Coll. by City	453,247.60	827,757.91	676,480.62	750,000.00
Interest on Investments	188,133.29	222,898.80	312,103.81	200,000.00
Investments Matured	127,110,523.50	83,272,434.67	143,353,681.39	100,000,000.00
Premiums	0.00	25,980.00	0.00	0.00
Accrued Interest Bonds Sold	4,584.94	5,502.75	1,718.43	0.00
Sale of Bonds & Notes	1,350,000.00	1,350,000.00	825,000.00	2,650,000.00
Balance from Improvement Funds & Miscellaneous	394,345.40	242,351.53	318,911.18	350,000.00
Total Receipts and Balance	\$138,303,716.35	\$95,226,077.60	\$155,267,831.81	\$114,105,720.86
Expenditures:				
Redemption of Improvement Bond	\$1,742,475.00	\$2,242,475.00	\$2,207,475.00	\$2,155,080.00
Interest on Improvement Bonds	984,688.87	964,246.38	836,941.55	709,110.60
Redemption of Notes	7,821,483.00	7,886,065.00	7,744,365.00	10,135,500.00
Interest on Notes	442,835.28	409,372.59	637,227.57	526,816.00
Investments Purchased	126,925,523.50	83,282,434.67	143,403,964.00	100,125,000.00
Close-Out Various S.A. Account	13,005.90	77,723.65	106,333.55	106,350.00
Refunds - S.A. Collections	2,810.17	26,859.80	11,067.86	20,000.00
Misc. & Dist. of S.A. Coll.	329,967.72	310,583.51	289,736.42	300,000.00
Total Expenditures	\$138,262,789.44	\$95,199,760.60	\$155,237,110.95	\$114,077,856.60
Balance December 31	\$40,926.91	\$26,317.00	\$30,720.86	\$27,864.26

TABLE 11

1996 BUDGET PLAN



# Capital Budget



*Diane C. Oath*

## 1996 CAPITAL INVESTMENT AND COMMUNITY DEVELOPMENT PROGRAM

INTRODUCTION

The City of Akron Budget Plan is comprised of two major components. These are the Operating Budget and the Capital Budget. The Operating Budget is the component that funds wages, salaries, supplies and materials. Basically, the operating component funds the day-to-day, recurring costs the City incurs. The other component, the Capital Budget, funds the major, one-time expenses for equipment, facilities, etc. Examples of capital expenses are fire trucks, expressway improvements, park construction, remodeling or major repair of City buildings, etc.

In previous years, the Capital Budget was used exclusively for infrastructure repairs and construction. Today, however, the Capital Budget is used as an economic development tool. As you read through the major projects listed in the Capital Budget, you will notice the sizable amount of funds devoted to the expenses categorized as economic development. Akron has devoted much effort and money to enhance its image as a good place to do business. The projects that are herein identified are evidence that the effort is paying dividends.

Although there are two components to the budget, the budgets operate as one. The reason the components appear separately is for convenience in review of the budgets and simplicity in explaining the process. The capital projects are generally more interesting to the general population than the operating expenses. Separating the Capital Plan from the Operating Plan allows the reader to quickly find a particular project.

The Capital Plan is a vital part of the overall City budget. The decisions to put certain projects in the budget are largely dependent on the operating implications of the investment. Many capital projects assist the Operating Plan by reducing long-term operating costs. Other projects are funded because they will reap long-term revenue growth. A larger revenue stream will enable other operating programs to be expanded or implemented. The two budgets complement each other and should be viewed as two parts of one whole.

The City's Capital Plan identifies all of the capital improvements that will be made in the City during 1996. These projects are funded from a variety of funding sources. The largest source is the City income tax. Akron's 2% tax is divided by Charter into the Operating Plan (73%) and the Capital Plan (27%). This Charter mandate has enabled Akron to always have a steady supply of capital funds available to pay debt service, match grants from federal and state agencies, and make improvements and extensions to the City's infrastructure. Akron has been able to keep pace with an aging infrastructure and even expand it due to the reliability of the revenues from the City's income tax. Since 1963 when the City income tax was first enacted, over \$1 billion has been invested in capital investments.

OBJECTIVES

The 1996 Capital Plan is a key element in the City's overall financial plan. Akron is dedicated to the goal of maintaining its reputation as a financially sound community and the Capital Plan and Operating Budget Plan are integrated to reach that goal.

Specifically, the Capital Plan is prepared in order to meet the following objectives:

- a. Maintain the public facilities vital to both Akron residents and businesses, such as water and sewer lines, parks, streets, bridges, and expressways.
- b. Reduce long-term operating costs by making permanent improvements in areas that otherwise need constant maintenance dollars.
- c. Encourage the economic expansion of Akron's economy. This activity results in an increase in the local tax base, providing additional funds for both capital and operating purposes.
- d. Maintain sound neighborhoods. In cooperation with local banks, millions of dollars have been invested in Akron's housing stock to preserve Akron's true strength - its neighborhoods.

The City has consistently met these objectives over the years, and the projects identified in the 1996 plan will continue that tradition.

#### FUNDING

The changes in federal budget policies have reduced the amount of federal funds Akron receives for capital investments as well as operating expenses. The reductions in funds in the Urban Development Action Grant Program (UDAG), Community Development Program (CD), Economic Development Administration (EDA), and the Environmental Protection Agency (EPA) have reduced our ability to meet the capital needs of the City on a timely basis. However, some state funds for infrastructure are available which have eased the pain of reduced federal funding.

While the City's income tax is the largest single source of revenue in the budget, other sources of revenue contribute to the sizable Capital Plan for 1996. At the end of this section is a listing of all the revenues used in the 1996 Capital Plan, including the amount and a brief description of the source.

#### IMPACT ON OPERATIONS

The following pages contain a description of each category of projects in the 1996 Capital Budget. After each category, a description of the impact that the projects have on the operations of the City is provided. Also included is a description of the major projects for each category and the proposed funding. For a more detailed description of each project, please refer to the City of Akron Five-Year Capital Investment and Community Development Plan.

PROJECT	DESCRIPTION	FUNDING
<b>TRANSPORTATION</b>		
Residential Street Program	New pavement, sidewalks, curbs, and street trees on various streets.	\$ 1,395,000 Income Tax 1,221,000 Special Assessments 682,000 Sewer Capital Funds 663,000 Water Capital Funds <u>337,000</u> Local Transport. Improve. Prog. \$ 4,298,000 Total
Community Development Public Improvements	Public improvements in Community Development neighborhoods to complement home improvements performed by property owners. All but the lowest income property owners are assessed a portion of the cost of the improvements which include walk and curb repair, new paving, street trees, water and sewer line repair, and street resurfacing. Work will be done in the following Community Development areas: Glover, Goodyear, and Mason Park.	\$ 0 Community Development 2,036,000 Special Assessments 3,698,000 State of Ohio 362,000 Sewer Capital Funds <u>409,000</u> Water Capital Funds \$ 6,505,000 Total
Sidewalk Reconstruction	The reconstruction of damaged sidewalks throughout the City on various streets.	\$ 110,000 Private Utilities 575,000 Income Tax <u>400,000</u> Special Assessments \$ 1,085,000 Total
Street Resurfacing	Resurfacing of arterial, collector and local streets throughout the City.	\$ 375,000 Income Tax 1,150,000 Tag Tax <u>1,350,000</u> Special Assessments \$ 2,875,000 Total
Arterial Streets	Miscellaneous improvements to Akron's arterial street system to increase safety and move traffic more efficiently. Includes lane widening, traffic controllers, turn lanes, consulting services, etc.	\$ 400,000 Tag Tax 925,000 Income Tax 8,651,000 Federal Highway Funds 1,389,000 State of Ohio 5,000 Other Local Governments 280,000 Street Lighting Assessments 45,000 Tax Increment Financing <u>130,000</u> Water Capital Funds \$ 11,825,000 Total
Bridges	Throughout the City of Akron.	\$ 895,000 Federal Highway Funds 580,000 Tag Tax <u>100,000</u> Summit County \$ 1,575,000 Total
Expressways	Major reconstruction of expressways throughout Akron.	\$ 1,015,000 Federal Highway Funds 200,000 Special Assessments <u>125,000</u> Income Tax \$ 1,340,000 Total

PROJECT	DESCRIPTION	FUNDING
TOTAL TRANSPORTATION PROGRAM		<u>\$ 29,503,000</u>
<p><u>Impact on Operations:</u> The transportation program has been instrumental in reducing the number of miles of streets that need routine maintenance. Over the past 15 years, improvements have been made to over 81 miles of residential and arterial streets. Each mile that is paved reduces operating costs in the Highway Maintenance Division. Although the Highway Maintenance budget has not been decreased as a result of these improvements, the City has been using its resources to maintain the non-paved streets in Akron. All streets are investigated each year by the Highway Division, and recommendations are made to the Council representatives on which streets will be repaired each year. This list of streets is then repaired using contractual maintenance firms. In this way, the funds not used to maintain newly paved streets are used to maintain non-paved streets. Non-paved street contractual maintenance is assessed against the property owners at a higher rate than the paving, encouraging the property owners to petition for their streets to be paved.</p>		
<u>PARKS</u>		
Cascade Valley Park	Continuation of bikeway design from Bath Road.	\$ 225,000 Income Tax
Firestone Area Ballfields	Development of additional fields for baseball/softball. Includes parking, concession stands, and restrooms.	\$ 375,000 Income Tax <u>750,000</u> Private \$ 1,350,000 Total
Joy Park Community Center	Renovations to the Joy Park Community Center, including roof repair and a new community room. purpose room.	\$ 110,000 Income Tax <u>225,000</u> Federal Funds \$ 335,000 Total
Summit Lake Community Center	Renovations to the Summit Lake Community Center, including a new roof.	\$ 380,000 Income Tax <u>210,000</u> State of Ohio \$ 590,000 Total
Various Small Park Improvements	Miscellaneous improvements at parks throughout the City.	\$ 1,125,000 Income Tax 555,000 General Obligation Debt <u>25,000</u> Other \$ 1,705,000 Total
TOTAL PARKS PROGRAM		<u>\$ 3,980,000</u>
<p><u>Impact on Operations:</u> The park projects noted above for the most part add to the operations of the City. New community centers need additional staff, supplies, and utility costs to operate. These additional operational costs are programmed into the Operating Budget annually. In the various small park improvements, many of the parks are receiving newly resurfaced basketball and tennis courts. These projects do reduce operating costs for those particular parks. This enables the Parks Maintenance Division to concentrate on other parks. The City has used maintenance contracts with small community groups to maintain many of our small parks. This has proven more cost effective than City crews.</p>		
<u>SEWER</u>		
Sewer Distribution System - Akron	Replacement and repair to storm, sanitary sewers, relief sewers, manholes, pump stations, and sewer racks.	\$ 6,550,000 Sewer Capital Funds 1,355,000 State of Ohio 625,000 Income Tax 1,700,000 Private <u>300,000</u> Other \$ 10,530,000 Total



PROJECT	DESCRIPTION	FUNDING
Sewer Distribution System - JEDDs	Provision of new sewers in the newly created Joint Economic Development areas surrounding Akron. The City receives income taxes from the businesses located in these districts.	\$ 4,155,000 Sewer Revenue Debt
Water Pollution Control Station	Various improvements at the Water Pollution Control Station.	\$ 1,975,000 Sewer Capital Funds
TOTAL SEWER PROGRAM		<u>\$ 16,660,000</u>
<u>Impact on Operations:</u> The sewer improvements noted above, except for the JEDD improvements, increase operating costs. The Federal and State Environmental Protection Agencies have mandated many of these improvements, requiring additional staff to maintain the required investments. However, in the Joint Economic Development Districts, operations should be greatly enhanced. The income tax generated from these districts and tap-in fees will be used to pay debt service on the sewer revenue debt, relieving the sewer operating budget from the annual debt service. The extensions of sewer lines will not need to be maintained for many years, thus generating operating income without the corresponding debt service.		
<u>WATER</u>		
Water System Improvements Akron	Various improvements to Akron's water system including new water business office.	\$ 6,250,000 Water Capital Funds <u>1,225,000 Private</u> \$ 7,475,000 Total
Water System Improvements/ JEDDs	Provision of new water lines in the newly created Joint Economic Development areas surrounding Akron. The City receives income taxes from the businesses located in these districts.	\$ 5,260,000 Water Capital Funds
TOTAL WATER PROGRAM		<u>\$ 12,735,000</u>
<u>Impact on Operations:</u> See the comments on the sewer system. The same is true for the water system, including the analysis of the JEDDs.		
<u>PUBLIC FACILITIES</u>		
Harold K. Stubbs Justice Center	Rehabilitation of the plaza surrounding the building, including steps, drainage, and entries.	\$ 550,000 General Obligation Debt 25,000 Summit County <u>35,000 Income Tax</u> \$ 610,000 Total
Police Training Room Relocation	Relocation of the existing police training room from the Harold K. Stubbs Justice Center to the vacated Convention Center space in the Cascade Parking Deck.	\$ 500,000 General Obligation Debt
Other	Miscellaneous repair to several City facilities including ADA compliance improvements.	\$ 1,050,000 General Obligation Debt 525,000 Drug Trust Fund 760,000 Income Tax 265,000 Motor Equipment Fund 22,000 State of Ohio <u>2,048,000 Tax Increment Financing</u> \$ 4,670,000 Total

PROJECT	DESCRIPTION	FUNDING
TOTAL PUBLIC FACILITIES		<u>\$ 5,780,000</u>
<u>Impact on Operations:</u> The above improvements will have minimal effect on operations of the City.		
<u>MISCELLANEOUS EXPENSES</u>		
Administration	Administrative expenses for the Capital Investments Program, the Community Development Program, and a portion of the City-wide graphics operation.	\$ 1,380,000 Income Tax
Debt Service	1996 debt service on general obligations associated with the City of Akron Capital Program.	\$ 12,400,000 Income Tax
Equipment Replacement	Purchase of police cars, fire vehicles, and replacement equipment for various City departments.	\$ 1,515,000 Income Tax <u>285,000</u> Equipment Auction \$ 1,800,000 Total
Other	Miscellaneous capital purchases for all other City departments.	\$ 900,000 General Obligation Debt 75,000 Income Tax <u>45,000</u> Other \$ 1,020,000 Total
TOTAL MISCELLANEOUS EXPENSES		<u>\$ 16,600,000</u>
<u>Impact on Operations:</u> None.		
<u>ECONOMIC DEVELOPMENT</u>		
Ascot Industrial Park	Fourth phase of public improvements to support development.	\$ 845,000 Tax Increment Financing 50,000 State of Ohio 40,000 Water Capital Funds 50,000 Sewer Capital Funds <u>15,000</u> Street Lighting Assessments \$ 1,000,000 Total
Massillon Road Industrial Park	Design and construction of first phase of public improvements. Area is just beginning to be marketed.	\$ 2,000,000 Tax Increment Financing
Baseball Stadium	Construction of a new stadium downtown. The City has signed a lease with the AA Indians of the Eastern League to begin play in Akron in 1997.	\$ 15,000,000 General Obligation Debt 4,500,000 State of Ohio 900,000 Federal Funds <u>400,000</u> Private \$ 20,800,000 Total

PROJECT	DESCRIPTION	FUNDING
Cascade Hotel	Renovation of the hotel above the Cascade Parking Deck that has been vacant since 1993.	\$ 2,000,000 Federal Funds 900,000 Industrial Revenue Bonds \$ 2,900,000 Total
Canal Redevelopment	Completion of first phase of redevelopment of the Ohio and Erie Canal through Downtown. This funding will also include design and construction of Phase II.	\$ 8,000,000 State of Ohio
O'Neil's Parking Conversion	Conversion of the former O'Neil's department store into a parking deck to serve the canal redevelopment and the new baseball stadium.	\$ 1,480,000 UDAG Loan Repayment 3,520,000 General Obligation Debt \$ 5,000,000 Total
Other	Miscellaneous investments to spur economic development in the City of Akron. Includes public improvements, loans, incentive grants, Minority Business Development Center, etc.	\$ 4,625,000 General Obligation Debt 0 Community Development 340,000 Federal Enterprise Community Grant 375,000 Knight Estate Funds 0 Land Sales 1,345,000 State of Ohio 200,000 Oil and Gas Revenues 150,000 EDA 0 Special Assessments 1,000,000 Tax Increment Financing 0 Tag Tax 0 Sewer Capital Funds 0 Water Capital Funds 235,000 Income Tax 895,000 Other \$ 9,165,000 Total
TOTAL ECONOMIC DEVELOPMENT PROGRAM		<u>\$ 48,865,000</u>

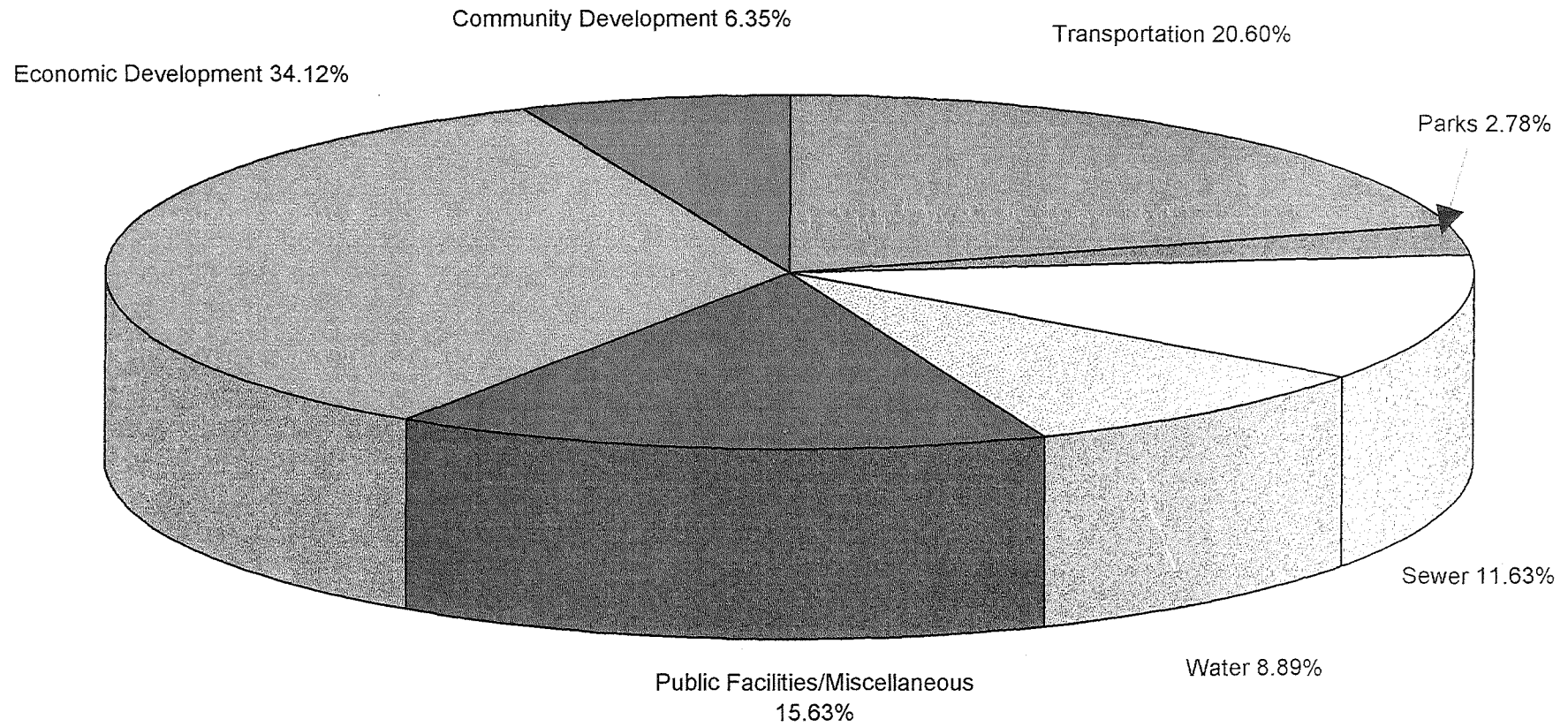
Impact on Operations: The intent of the Economic Development program of the City is specifically to enhance the operating capability of the City. The projects noted above are all aimed at generating additional revenue in the form of municipal income taxes. The City has had growth in all sectors of the economy as a result of our economic development incentives. The City's overall unemployment rate has fallen over 20% since 1993, to a current rate of 6.4%. Our growth rate for new employment has exceeded the state average over the past fifteen years, growing at an annual rate of 1.6%.

#### COMMUNITY DEVELOPMENT

Housing Activities	Continuation of the successful housing rehabilitation program in the following areas: Aqueduct; Big Falls; Fess; Goodyear; Glover; Madison/Peckham; Manchester Road; Noble; and Mason School areas. Also includes petition programs in the following areas: Marcy; Rhodes; Moon/Snyder; Clark; Hart; and Merton Street areas.	\$ 7,612,000 Community Development Funds
Demolition	Demolition of vacant, abandoned, and deteriorated residential dwellings in CD neighborhoods.	\$ 350,000 Community Development Funds

PROJECT	DESCRIPTION	FUNDING
Home Repair	Home repair assistance for elderly, low-income, or handicapped individuals.	\$ 275,000 Community Development Funds
Human Resources	City share of public service programs carried out throughout Akron, including health and environmental services, consumer counseling, youth-related services, senior services, fair housing and neighborhood drug prevention.	\$ 560,000 Community Development Funds
Other	Miscellaneous services to residents in Community Development treatment areas, including transitional housing.	\$ 300,000 Community Development Funds
TOTAL COMMUNITY DEVELOPMENT ACTIVITIES		<u>\$ 9,097,000</u>
<p><u>Impact on Operations:</u> Minimal. The most significant reduction in operations is to the benefit of the homeowners located in the treatment areas. The program of low-interest loans and grants to homeowners for property repair saves homeowners from excessive utility bills and removes dangerous code violations. Highway maintenance savings are achieved from the public improvements identified above in the transportation section.</p>		
TOTAL CAPITAL PLAN		<u>\$143,220,000</u>

# 1996 Capital Budget Expenditures



Total Expenditures \$143,220,000



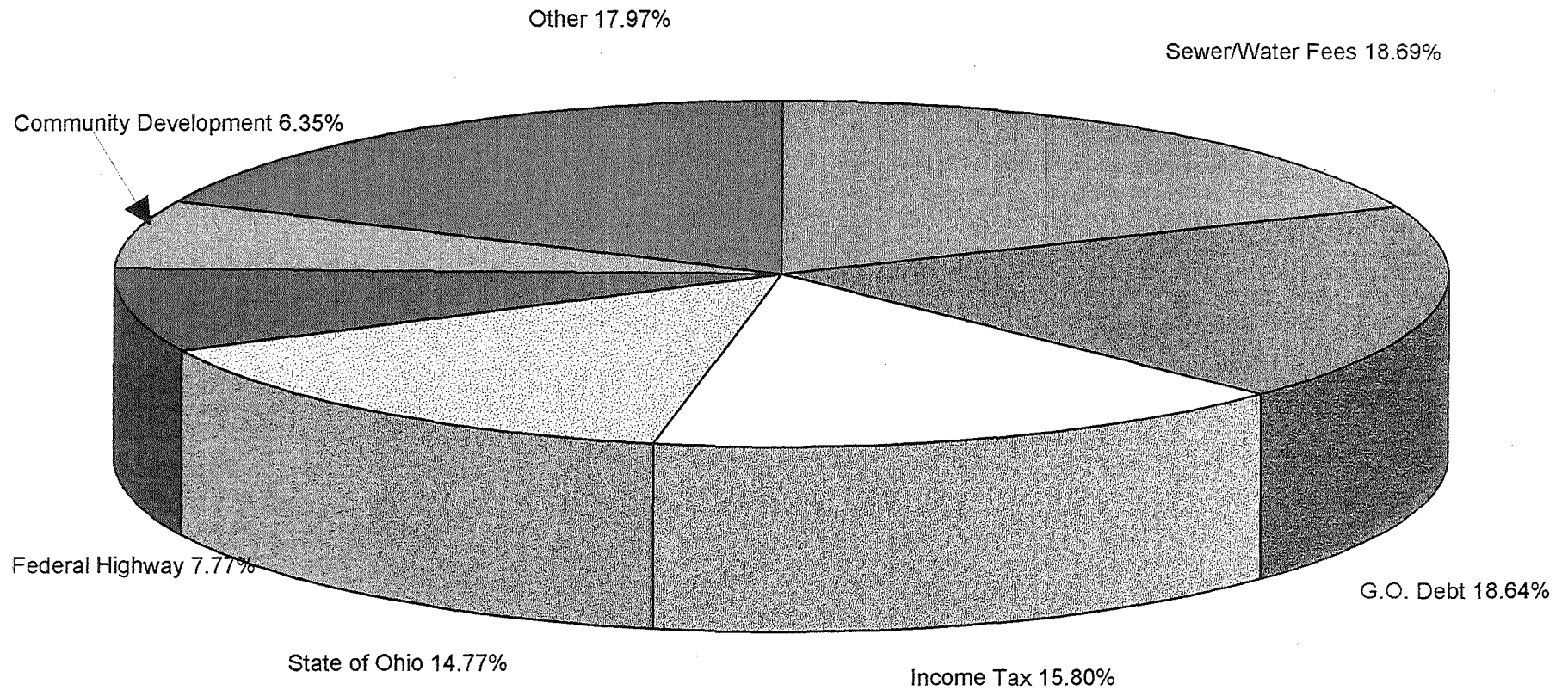
1996 REVENUE BY SOURCE

<u>SOURCE</u>	<u>AMOUNT</u>	<u>COMMENTS</u>
Community Development	\$ 9,097,000	Entitlement of Community Development Funds.
Equipment Auction	100,000	Receipts realized from the sale of obsolete, outdated capital equipment including automobiles, road maintenance equipment and trucks.
Federal Highway Funds	11,133,000	Receipts from federal and state transportation sources available only for improvements to specifically designated streets and highways.
General Obligation Debt	26,700,000	Proceeds from sale of general obligation bonds.
Income Tax	22,635,000	27% of City income tax revenues.
Miscellaneous Revenue	5,978,000	Revenue from various other public agencies outlined in the Capital Program.
Private Funds	4,725,000	Donations from private companies to assist with capital projects.
Sewer Capital Funds	13,774,000	Sewer user fees programmed solely for sanitary sewer-related improvements. Also used for Water Pollution Control Station improvements.
Special Assessments	5,257,000	Proceeds from the assessment of contiguous, abutting or benefitting property for public improvements including walks, curbs and street paving.
State of Ohio	21,156,000	State share of various capital projects, including funds provided by the University of Akron.
Summit County	130,000	County share of various capital projects.
Tag Tax	2,130,000	City of Akron share of Summit County license tag receipts. Devoted exclusively to resurfacing and bridge repair.
Tax Increment Financing	5,938,000	Receipts from payments-in-lieu of taxes from various developments in downtown and throughout other development areas.
Water Fees	12,987,000	Water user fees programmed solely for water supply and treatment improvements.
UDAG Loan Repayment	<u>1,480,000</u>	Repayment of a UDAG loan made in the 1980s.
TOTAL	<u>\$143,220,000</u>	





# 1996 Capital Budget Revenues By Source



Total Revenues \$143,220,000



# Revenue Summaries



*Diane*REVENUE ASSUMPTIONS 1996 OPERATING PLANALL FUNDS

Revenue increases proposed for 1996 are as follows:

1. Income tax revenues to increase 3.0%.
2. Property tax revenues to increase 2%.
3. Local Government Fund to increase 85.0
4. Investment earnings to increase by \$1,400,000.
5. Water fees to increase 5%.
6. Sewer fees to increase 19.5%.
7. No increase in Golf Course green fees.
8. No increase in curbservice fees.
9. No increase in recycling fees.
10. Street Cleaning rates to increase by 16.0%.
11. Various increases in Special Assessments rates.
12. Parking deck rates to remain the same as in 1995.
13. General Fund subsidies:

Airport	\$ 325,000
RES	\$1,000,000
Highway Maintenance	\$1,481,620
EMS	\$ 350,000
14. General increase of 2% for all other revenue.
15. No increase in airport fees.

## COMPARATIVE SUMMARY OF GENERAL FUND GROSS REVENUES

CATEGORY AND DEPARTMENT	ACTUAL				BUDGETED 1996	PERCENTAGE OF TOTAL
	1992	1993	1994	1995		
<u>Local Taxes</u>						
Police & Fire Pension Transfer	\$ 1,324,000	\$ 1,260,000	\$ 1,350,000	\$ 1,350,000	\$ 1,441,990	1.22
General Property Taxes	11,413,043	11,554,955	12,263,357	12,293,403	12,542,240	10.65
73% Income Tax	49,500,000	50,400,000	54,500,000	58,000,000	61,000,000	51.79
<u>State Taxes</u>						
Cigarette	12,914	12,356	11,761	11,204	12,120	0.01
Inheritance	2,265,706	4,096,571	2,813,337	2,748,563	4,000,000	3.40
Liquor Permits	280,748	271,674	283,636	290,694	296,500	0.25
Local Government	7,621,847	8,037,177	8,558,955	12,025,434	10,493,560	8.91
<u>Non-Tax Receipts</u>						
Judicial	2,437,678	3,027,196	3,547,027	3,721,915	3,838,100	3.26
Commissions & Executive	4,560,323	5,242,406	4,459,703	4,465,322	4,622,440	3.92
Treasury Investments	2,000,000	3,000,000	5,200,000	4,340,000	5,700,000	4.84
Safety Department	1,343,975	1,375,886	1,598,426	1,728,047	1,768,610	1.50
Health Department	442,606	470,671	488,318	428,192	434,840	0.37
Service Department	307,715	486,388	599,113	541,075	581,640	0.49
Curbservice Fees	7,793,188	7,607,843	7,828,519	8,557,984	8,777,710	7.45
Recycling Fees	503,824	1,242,949	1,286,690	1,220,608	1,242,460	1.05
Landfill Fees	2,477,194	1,074,821	1,804,995	983,975	1,027,250	0.87
<b>TOTAL GENERAL FUND GROSS REVENUES</b>	<b>\$ 84,287,761</b>	<b>\$ 99,160,893</b>	<b>\$106,593,837</b>	<b>\$112,706,416</b>	<b>\$117,779,460</b>	<b>100.00%</b>

1996 BUDGET PLAN

*John*

CITY OF AKRON, OHIO  
PROPERTY TAX RATE-COLLECTION YEAR 1996  
USING DUPLICATE OF 1995  
BY GOVERNMENTAL UNIT AND PURPOSE

Assessed Valuation. . . \$2,333,055,451

	<u>Inside 10m</u>	<u>Outside 10m</u>	<u>Millage</u>	<u>Percent of Total</u>
School Operating . . . . .	4.20	47.10	51.30	
School Building Fund . . . . .	---	3.56	3.56	
Total School	4.20	50.66	54.86	69.67%
City Operating . . . . .	3.35	---	3.35	
Police Operating Levy. . . . .	2.00	---	2.00	
Emergency Medical Operating Levy . . . . .	2.80	---	2.80	
City Debt. . . . .	.07	.18	.25	
Police Pension . . . . .	.30	---	.30	
Fire Pension . . . . .	.30	---	.30	
Total City	8.82	.18	9.00	11.43%
Library. . . . .	---	.89	.89	
County Operating . . . . .	1.15	---	1.15	
County Debt. . . . .	.60	---	.60	
Child Welfare. . . . .	---	2.77	2.77	
Weaver School Maintenance. . . . .	---	2.50	2.50	
Mental Health Operating. . . . .	---	1.57	1.57	
Mental Health Perm. Imp. . . . .	---	1.00	1.00	
Weaver School Operating. . . . .	---	3.26	3.26	
County Metropolitan Park . . . . .	---	.85	.85	
County Hospital. . . . .	---	.29	.29	
Total County	1.75	13.13	14.88	18.90%
 TOTAL	 14.77	 63.97	 78.74	 100.00%

1996 BUDGET PLAN

*James*

CITY OF AKRON, OHIO  
PROPERTY TAX LEVIED IN MILLS  
BY POLITICAL SUBDIVISION  
1983 to 1996

<u>Collection Year</u>	<u>County</u>	<u>School</u>	<u>City</u>	<u>Transit Authority</u>	<u>Total</u>
1983	11.39	34.55	7.31	1.90	55.15
1984	11.20	34.53	7.24	1.90	54.87
1985	12.97	34.44	7.20	1.90	56.51
1986	13.09	39.44	7.17	1.90	61.60
1987	13.09	39.44	7.17	1.90	61.60
1988	12.69	39.44	7.17	1.90	61.20
1989	12.73	45.94	8.37	1.90	68.94
1990	13.23	45.94	8.60	1.90	69.67
1991	13.48	45.96	8.60	----	68.04
1992	13.48	45.96	8.60	----	68.04
1993	13.48	45.96	8.60	----	68.04
1994	13.20	45.96	8.60	----	67.76
1995	15.05	54.86	8.60	----	78.51
1996	14.88	54.86	9.00	----	78.74



# 1996 BUDGET PLAN

## 1996 OPERATING FUND GROUP NET REVENUES

	PROJECTED REVENUES <u>(NET OF TRANSFERS)</u>	PERCENTAGE <u>OF TOTAL</u>
Income Tax Transfer	\$ 61,000,000	46.45
Property Tax Collections	13,984,230	10.65
Local Government Fund Payments	10,493,560	7.99
Curbservice Revenues	8,777,710	6.68
All Other General Fund	7,407,530	5.64
Emergency Medical Services Millage	6,510,470	4.96
Treasury Investments	5,700,000	4.34
Other State Taxes	4,308,620	3.28
All Other Highway Maintenance Collections	1,492,360	1.14
Municipal Court Fines and Costs	3,838,100	2.92
Gasoline Tax Collections	3,815,470	2.91
Landfill Revenue	1,027,250	0.78
Motor Vehicle License Tax Collections	1,578,770	1.20
Recycling Fees	1,242,460	0.95
Airport Revenue	107,840	0.08
Other EMS Fees	<u>31,990</u>	<u>0.03</u>
 OPERATING FUND GROUP NET REVENUES	 <u>\$131,316,360</u>	 <u>100.00%</u>

### NOTES:

- (1) The Operating Fund Group includes the General Fund (001), the Emergency Medical Services Fund/EMS (006), the Airport Fund (042), the Recycle Energy System Fund/RES (043), and the Highway Maintenance Fund (073). These funds make up the bulk of City services.
- (2) Excluded from net revenues are the transfers from the General Fund to the other funds included above. Those transfers are as follows:

General Fund to Airport	\$ 325,000
General Fund to EMS	350,000
General Fund to Highway Maintenance	1,481,620
General Fund to RES	<u>1,000,000</u>
 TOTAL	 <u>\$3,156,620</u>

## 1996 BUDGET PLAN

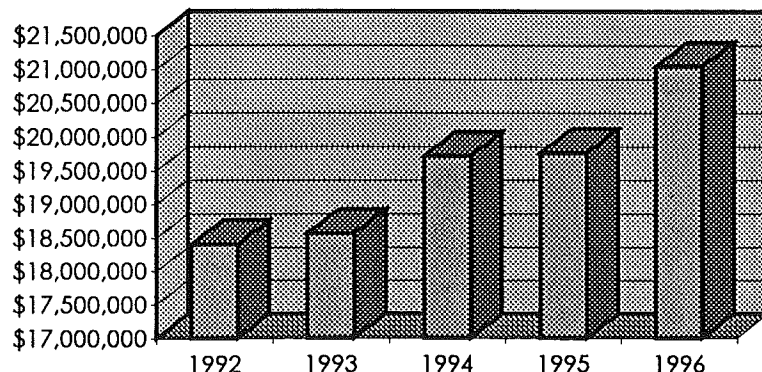
**SOURCE:** Property Taxes

**Summary:** Property taxes are collected by the County and distributed to all political subdivisions. Revenues are lagged one year from the date the taxes are levied. In other words, taxes levied in 1995 are being collected in 1996. Akron currently levies 9.0 mills of property taxes. This represents about 15% of the total property tax bill of Akron taxpayers. The remainder is levied for county and public school operations. Of Akron's levied amount, 2.8 mills is used for EMS operations, .2 mills is used for debt retirement, and the remainder is used for General Fund operations.

**Analysis:** Property tax revenues have been quite predictable over the years. Assessed valuations are performed by the county on a tri-annual and a sexennial basis. Every three years, the county performs an adjustment of property values based on inflation. Every six years, a full reappraisal of every property in the county is done. The county has divided the county into appraisal districts. Each district has a distinct revaluation, based on appraisals in that district. In the past, all property in the county was adjusted by the same amount. This new method makes the changes in value more in line with actual appraisals in each district.

**Projection:** In December, 1995, Akron City Council approved a .4 mill increase in the EMS millage. This raised the total property tax millage collected by the City from 8.6 to 9.0 mills. This increase is expected to raise an additional \$1 million per year. In addition to this increase, the trend in Akron has been a 2% increase in every year there is no revaluation performed by the county. The next sexennial appraisal will be performed in 1996. In 1997, we expect at least a 10% increase in revenues based on the reappraisal done in 1996.

<u>Fiscal</u> <u>Year</u>	<u>Amount</u>	<u>% Increase</u> <u>(Decrease)</u>
1992	\$18,405,347	(0.38)
1993	\$18,565,702	0.87
1994	\$19,713,225	6.18
1995	\$19,761,382	0.24
1996 Budgeted	\$21,048,370	6.51



## 1996 BUDGET PLAN

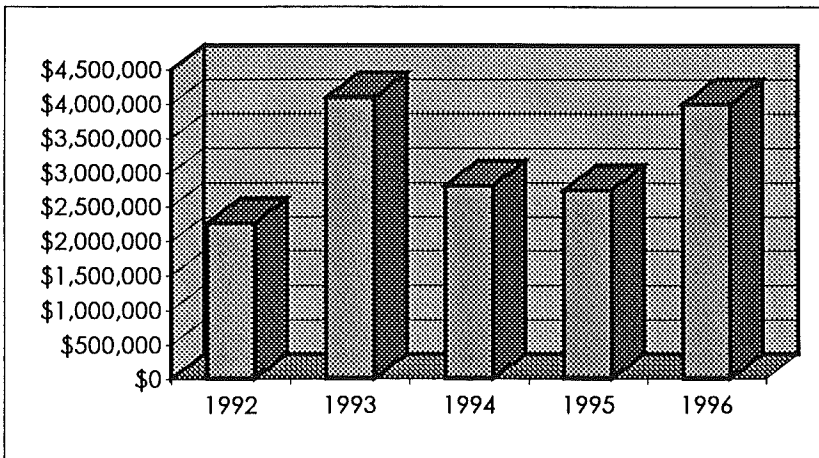
### SOURCE: Inheritance Tax

**Summary:** Estate taxes are levied by the State of Ohio, and collected by the County. Municipalities in Ohio receive 64% of the taxes levied, pro-rated by the amount of time the decedent lived in the municipality. The state received the remaining 36%. Rates range from 2% of taxable estates of less than \$40,000 to \$23,000 + 7% of excess over \$500,000. The City receives two settlements from the County each year. These occur in April and October.

**Analysis:** Inheritance Taxes (Estate taxes) have provided an unsteady source of income for the City of Akron. The amounts range from \$2.2 million to \$4.1 million over the last 5 years (see table below). The funds are used strictly for general funds. The largest estate tax settlement ever received by the City of Akron was \$5.6 million from the estate of John S. Knight. These funds were put into a separate account to be used only for economic development activities.

**Projection:** This revenue source is impossible to accurately forecast. Since it depends on the deaths of Akron residents, there is no way to forecast who will die, and the size of their estate. Toward the end of 1995, a number of large settlements occurred which enabled the City to forecast \$4 million for 1996.

Fiscal Year	Amount	% Increase (Decrease)
1992	\$2,265,706	(45.04)
1993	\$4,096,571	80.81
1994	\$2,813,337	(31.32)
1995	\$2,748,563	(2.30)
1996 Budgeted	\$4,000,000	45.53



## 1996 BUDGET PLAN

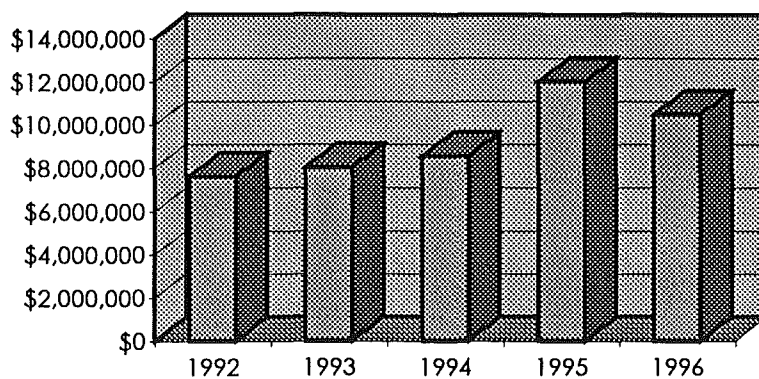
**SOURCE:** Local Government

**Summary:** The local government fund is Ohio's version of Revenue Sharing. The State of Ohio distributes 4.8% of the State's Income tax, corporate franchise tax, and state sales tax to local governments. The cities within each county may use the state generated allocation formula, or work out an alternative formula. In Summit county, where Akron is located, the communities have agreed to an alternative formula.

**Analysis:** This revenue source has been a major source of revenue for the City of Akron. For 1995, it represents nearly 9% of the total general fund revenues. The State sets the percentage of the three taxes to be distributed on an bi-annual basis as part of the State bi-annual budget bill. The State then tells each county the amount of funds to allocate among their jurisdictions. In Akron, the County informs the City each year on the expected revenues according to an allocation formula.

**Projection:** In 1995, an error was discovered in the distribution formula calculated by the County. The County had not lowered its percentage of the local government fund as the incorporated sections of the County grew since 1992. This error resulted in a \$1.7 million additional payment for prior year under allocations to the City of Akron, and smaller increases for most other Summit County municipalities in 1995. Also, higher percentage distributions for future payments were awarded. This error accounts for the large increase in 1995. Because of the continued strong growth of the State of Ohio economy, we expect this fund to continue to grow more than 5 % per year for the next two years (1996 and 1997).

<u>Fiscal</u> <u>Year</u>	<u>Amount</u>	<u>% Increase</u> <u>(Decrease)</u>
1992	\$7,621,847	2.93
1993	\$8,037,177	5.45
1994	\$8,558,955	6.49
1995	\$12,025,434	40.50
1996 Budgeted	\$10,493,560	(12.74)



## 1996 BUDGET PLAN

### SOURCE: Curb service Fees

#### Summary:

The City of Akron charges each trash pick up customer for the weekly pick up of household trash. City residents can choose to have a private hauler pick up their trash, but they must have the contract with the private hauler on file at the City. This insures every Akron resident is having their trash properly disposed. The amount charged by the City is sufficient to pay for the operation of the Sanitation Division. Currently, the charge is \$11.25 per month. The bill is sent as part of the monthly water and sewer bill. This is below the amount charged by private haulers and surrounding cities.

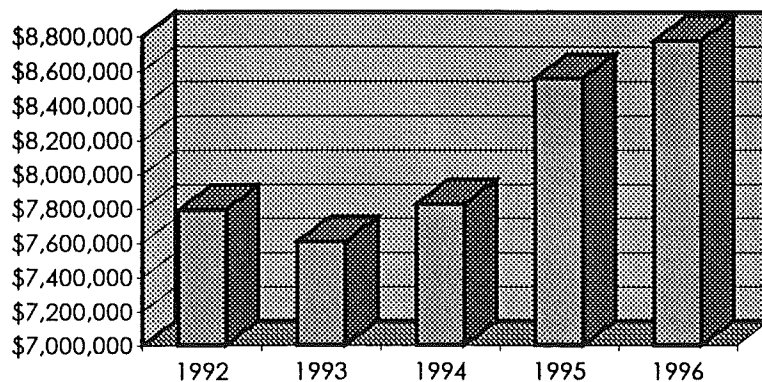
#### Analysis:

The City maintains an efficient trash pick-up operation. About 75% of the City's trash customers are serviced by City crews, and 25% is picked up by a private contractor, under contract to the City. Each year, we compare the rates charged by the private hauler against the city's cost of trash pick-up. Each year, the City's costs are in line with those of the private hauler. The City has always charged sufficient rates for curb service to pay the full cost of the operation. The rates for monthly pick-up are set by City Council.

#### Projection:

Akron City Council last raised the rates for curbside pick up in 1994. At that time, the rate was increased by \$1.25 per month, with the increase taking two years to take effect. In January, 1995, the final part of the increase was implemented (\$.75 per month). We do not expect to increase the rate again until 1997. Therefore, revenues will remain relatively flat through 1996.

Fiscal Year	Amount	% Increase (Decrease)
1992	\$7,793,188	20.43
1993	\$7,607,843	(2.38)
1994	\$7,828,519	2.90
1995	\$8,557,984	9.32
1996 Budgeted	\$8,777,710	2.57



## 1996 BUDGET PLAN

**SOURCE:** Recycling Fees

**Summary:**

The City began curbside recycling in late 1992. The recyclable materials each resident accumulates are picked up every other week on the regular trash pick up date. The City charges \$1.70 per month for this service. Each curbservice customer is charged; however, not all customers have chosen to participate in the program. The charge is separate from the normal trash pick up charge, and is sent monthly as part of the water and sewer bill.

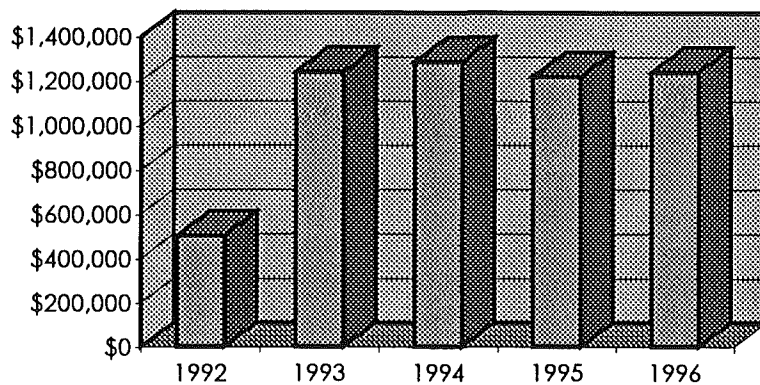
**Analysis:**

The State of Ohio has set a goal of recycling 25% of all trash by 1995. The City of Akron has not reached that goal since instituting the curb side recycling program. In April, 1995, the City began accepting newspaper products in the recyclable material stream. This has increased our percentage of recyclable materials picked up.

**Projection:**

To date, the monthly charge for this service has paid the full cost of the program. We expect the charge to be sufficient for the next few years.

<u>Fiscal</u> <u>Year</u>	<u>Amount</u>	<u>% Increase</u> <u>(Decrease)</u>
1992	\$503,824	N/A
1993	\$1,242,949	146.70
1994	\$1,286,690	3.52
1995	\$1,220,608	(5.14)
1996 Budgeted	\$1,242,460	1.79



## 1996 BUDGET PLAN

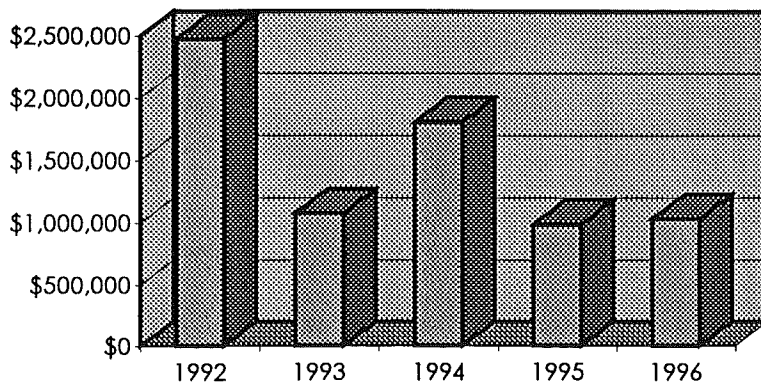
### SOURCE: Landfill Fees

**Summary:** The City owns and operates the Hardy Road Landfill. Until this year, the landfill was limited to industrial and commercial trash. All household waste was disposed of at the City's Recycle Energy Plant. The plant, however, stopped burning trash on April 1, 1995 and the landfill is back in full operation. Currently, the Summit-Akron Solid Waste Management Authority is studying the long range solution to the solid waste disposal issue in the County. The City of Akron is also accepting proposals to privatize the landfill. Until a solution is found, the landfill will be the location that city trash pick up will be disposed. Rates for trash disposal vary by size of the disposal truck, but averages about \$26/ton.

**Analysis:** Landfill revenues have been difficult to forecast in the past. There is no normal year to base projects on because true landfill revenue was dependent on the error free operation of the City's Recycle Energy plant. If the plant was down for any length of time, the landfill revenue would increase dramatically because of the waste being diverted to the landfill from the Recycle Energy system.

**Projection:** As mentioned above, the Recycle Energy System stopped accepting trash on April 1, 1995. The landfill will now receive all waste picked up by the City. Revenue will not increase because of this change because the City does not charge itself for dumping its trash at the landfill. The loss of local flow control by a 1994 Supreme Court decision will has reduced revenue at the landfill. An accurate revenue stream for the landfill will be hard to predict until a decision is made regarding the future of the landfill.

Fiscal Year	Amount	% Increase (Decrease)
1992	\$2,477,194	40.40
1993	\$1,074,821	(56.61)
1994	\$1,804,995	67.93
1995	\$983,975	(45.49)
1996 Budgeted	\$1,027,250	4.40



## 1996 BUDGET PLAN

**SOURCE:** Motor Equipment Charges

**Summary:**

Motor Equipment revenues are derived from fees the City's Motor Equipment division charges other divisions for maintaining City vehicles. The cost of services is the actual cost for labor (including benefits and indirect costs) and parts, including a 8% markup. The Motor Equipment division performs most repairs and maintenance, but does contract for major body and transmission services.

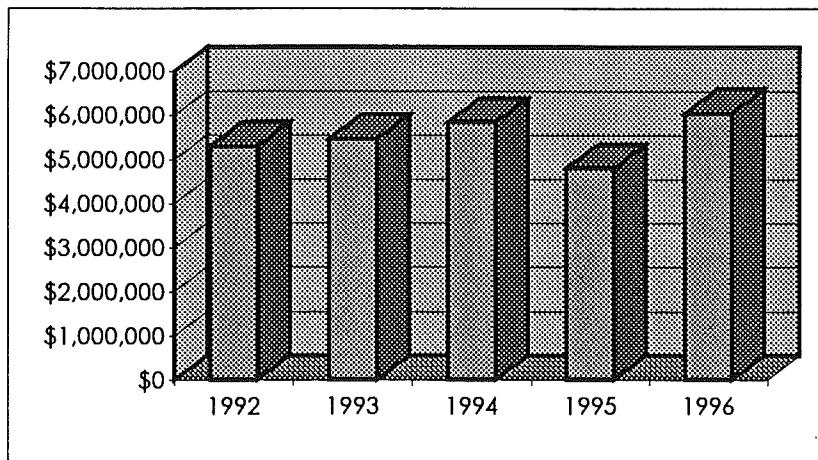
**Analysis:**

The fees charged by the Motor Equipment bureau pay the full cost of operating the bureau.

**Projection:**

Fees increase each year by the increased cost of labor and parts that is billed to other divisions. In 1995, a few departments did not pay their December billings until January. This resulted in lower than projected 1995 revenue and subsequently a higher than normal percentage increase for 1996. 1996 revenue will also be higher due to the poor winter weather conditions in early 1996, resulting in additional overtime for mechanics to keep salt trucks and plows operating during the frequent storms.

<u>Fiscal</u> <u>Year</u>	<u>Amount</u>	<u>% Increase</u> <u>(Decrease)</u>
1992	\$5,297,729	2.63
1993	\$5,467,253	3.20
1994	\$5,843,629	6.88
1995	\$4,802,407	(17.82)
1996 Budgeted	\$6,055,000	26.08





## 1996 BUDGET PLAN

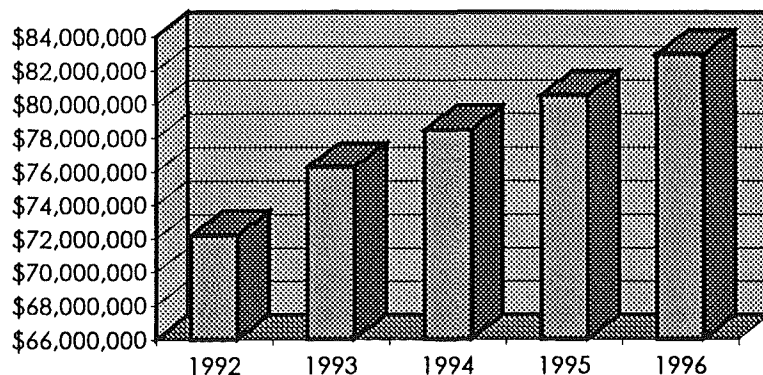
SOURCE: Income Tax

**Summary:** The City of Akron levies a 2% income tax on earned individual and corporate income earned in the City. All residents are required to file a return each year. The State allows cities in Ohio to levy an income tax up to 1% without a vote of the electorate. Akron voters increased the City's tax to 2% in 1982. The tax is distributed according to City Charter into both operations and capital improvements. In 1992, Akron voters amended the tax ordinance by reallocating the amount from 67% to 73% for operations, and from 33% to 27% for capital improvements. This change was approved in order to allocate more funds to the safety forces.

**Analysis:** The Akron income tax is the largest source of operating revenue. An income tax has now been levied outside the City limits through an innovative program called Joint Economic Development Districts. This program, designed by the City of Akron and enabled by the State in 1994, allows cities to enter into contracts with surrounding townships to extend water and sewer lines for development purposes in exchange for the district levying an income tax on businesses in the District. The City and three of the surrounding townships have created these districts to date. The City will extend water and sewer lines in the townships, and the District will transfer all income tax revenues to the City. The revenue from the tax begins in 1995, and the design and construction is now underway for the extension of the utilities.

**Projection:** In Akron, the income tax has grown an average of 3% per year over the last 8 years. The City's successful economic development program has enabled Akron to increase its employment base in a diversified manner. This trend is expected to continue, and in fact, expected to increase to 3.5% per year beginning in 1996. These projections do not include revenue from the Joint Economic Development Districts mentioned above. The Joint Economic Development District income tax collection for 1995 was \$3.5 million, for 3/4 year collection. We project that over \$4 million will be collected in 1996.

Fiscal Year	Amount	% Increase (Decrease)
1992	\$72,183,698	2.08
1993	\$76,232,896	5.61
1994	\$78,467,301	2.93
1995	\$80,512,427	2.61
1996 Budgeted	\$82,927,800	3.00



## 1996 BUDGET PLAN

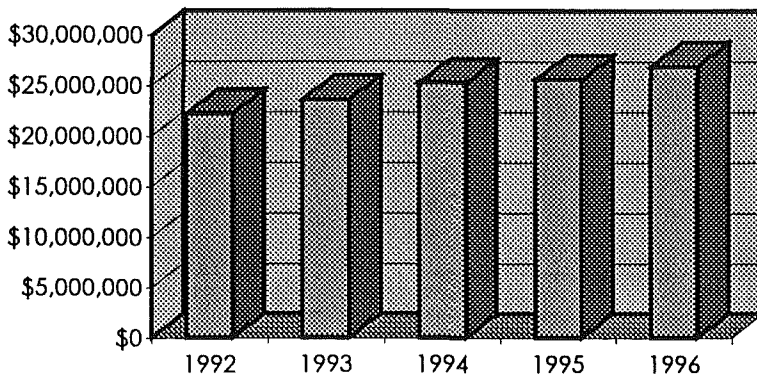
**SOURCE:** Water Service Charge

**Summary:** The City Water Division, part of the Public Utilities Bureau, is a self supported utility that has over 80,000 customers. The City supplies water on a retail basis to Akron and some surrounding jurisdictions. Akron also supplies water on a wholesale basis to Summit County and a few other smaller jurisdictions. Rates are set by the Service Director.

**Analysis:** The Water Bureau has, for the last 10 years, made substantial investment in the water supply and distribution systems. Most of the improvements were the result of EPA regulations. Improvements include a new filter rehabilitation system, new service line installations, and a new water quality laboratory. Rate increases have been driven by the EPA mandated improvements for the last several years.

**Projection:** Rate increases have averaged 5% per year for the last 5 years. However, that does not always generate 5% additional revenue. The most significant factor affecting revenues is the amount of annual rainfall. In 1995, substantial rain fell, resulting in only a 1.26% increase in revenue, despite a 5% rate increase. For 1996, we are anticipating the 5% rate increase to generate 5% revenue growth.

Fiscal Year	Amount	% Increase (Decrease)
1992	\$22,222,442	0.12
1993	\$23,610,983	6.25
1994	\$25,283,294	7.08
1995	\$25,601,821	1.26
1996 Budgeted	\$26,896,990	5.06



## 1996 BUDGET PLAN

### SOURCE: Sewer Service Charge

#### Summary:

The Sewer Division, part of the Public Utility Bureau, is a self supported utility, funded entirely from service fees. Akron serves both Akron customers and surrounding jurisdictions with sewer collection and treatment services. The rates for the sewer division are set by City Council. Rates for outside jurisdictions are set by a sewer user rate formula agreed upon by all served jurisdictions. Rates for Akron customers are set based on local needs. Sewer usage is assumed to equal water usage, and sewer rates are applied to water usage records to arrive at a customer's bill.

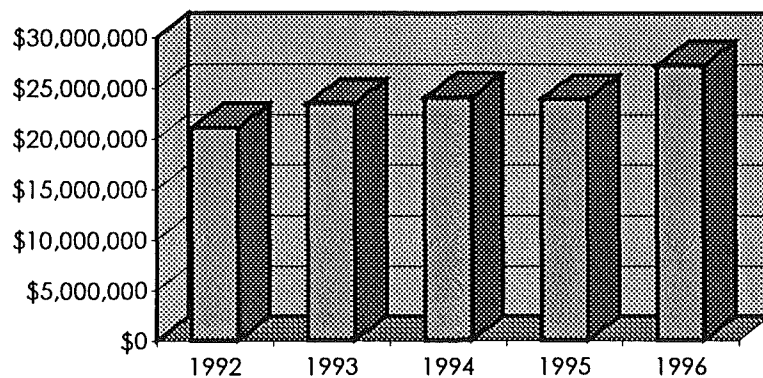
#### Analysis:

Sewer improvements made over the last several years have been mandated by the US EPA. Major improvements include new settling basins at the Water Pollution Control Station, new relief sewers, and a computerized electronic monitoring system.

#### Projection:

Rates for sewer services are set by Akron City Council. Rates for Akron customers have averaged 7% over the last five years. However, in 1996, a 19.5% increase was approved by Akron City Council. Rates to outside users have been slightly less. Since the sewer revenues are based on water usage, the amount of annual rainfall is the main determining factor affecting revenues. Revenue forecasts are based on historical records of water usage.

Fiscal Year	Amount	% Increase (Decrease)
1992	\$21,094,985	(0.36)
1993	\$23,469,004	11.25
1994	\$24,078,351	2.60
1995	\$23,899,345	(0.74)
1996 Budgeted	\$27,305,000	14.25



## 1996 BUDGET PLAN

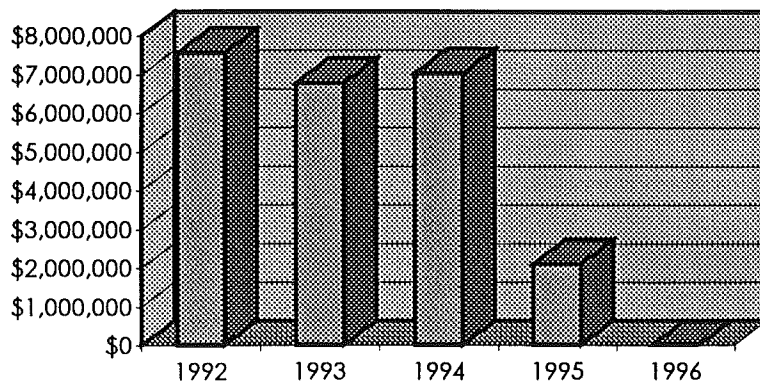
### SOURCE: RES Tipping Fees

**Summary:** The City of Akron owns and operates under an interim operating agreement a Recycle Energy System. Prior to October 1995, the plant received and processed municipal solid waste and produced steam, which was sold to downtown business as their source of heat. The City charged \$48.50 per ton to dump (tip) trash at the plant. In 1995, the City, faced with over \$25 million in additional pollution control equipment mandates, and the loss of flow control legislation, closed the plant. Subsequently, the City received proposals to sell the plant to a private district heating company. In October, 1994, the City entered into an interim operating agreement with a company that is burning coal at the facility, and running the downtown district heating system. The City is proposing to enter into an eventual sale with this company in late 1996.

**Analysis:** The City is no longer accepting trash at the Recycle Energy System.

**Projection:** The City will not collect revenues from tipping fees.

Fiscal Year	Amount	% Increase (Decrease)
1992	\$7,565,679	(3.74)
1993	\$6,780,896	(10.37)
1994	\$7,036,691	3.77
1995	\$2,104,821	(70.09)
1996 Budgeted	\$0	(100.00)



## 1996 BUDGET PLAN

**SOURCE:** RES Steam Fees

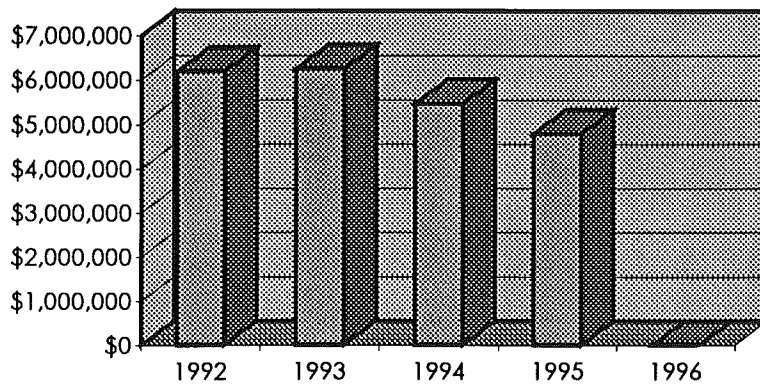
**Summary:** See summary on prior page regarding Tipping Fees

**Analysis:**

The City is no longer selling steam from the Recycle Energy Plant

**Projection:** The City will not collect steam sales revenue.

Fiscal Year	Amount	% Increase (Decrease)
1992	\$6,189,359	4.05
1993	\$6,248,198	0.95
1994	\$5,468,464	(12.48)
1995	\$4,787,889	(12.45)
1996 Budgeted	\$0	(100.00)



## 1996 BUDGET PLAN

### SOURCE: Off-Street Parking Fees

#### Summary:

The City owns and operates under contract six parking decks (a seventh will open in October, 1996) and numerous off street parking lots throughout the downtown area. These decks are managed under contract with a private firm. Parking rates vary from \$40 to \$55 per month for monthly customers, and daily rates are priced competitively with non-City owned lots.

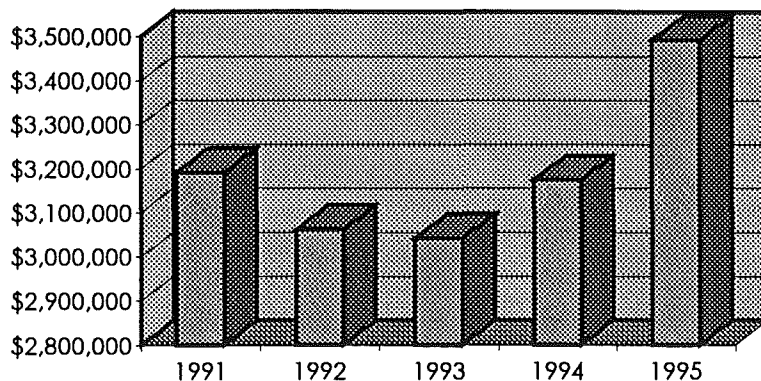
#### Analysis:

Off street parking rates do not generate enough revenue to support all costs of the decks, including debt service. All decks but one produce enough revenue to support operations, and part of debt service. All off street lots generate enough revenue to cover operating expenses. Rates are set by City Council and are set to compete with non-city owned lots and decks. A new City owned parking deck will open in October 1996 that will serve the newly opened convention center and National Inventor's Hall of Fame. An additional deck is being contemplated in a former department store donated to the City in the center of downtown.

#### Projection:

Rates at the city owned decks have not increased for five years. Revenue increases have come from increased usage as the demand for downtown parking continues to escalate. The construction of the new decks mentioned above should relieve some of the congestion in the decks. Rates are expected to increase in late 1996 to keep pace with increased fees at non-City owned parking facilities.

<u>Fiscal</u> <u>Year</u>	<u>Amount</u>	<u>% Increase</u> <u>(Decrease)</u>
1991	\$3,191,126	13.40
1992	\$3,061,087	(4.08)
1993	\$3,041,655	(0.63)
1994	\$3,174,791	4.38
1995 Budgeted	\$3,492,270	10.00



## 1996 BUDGET PLAN

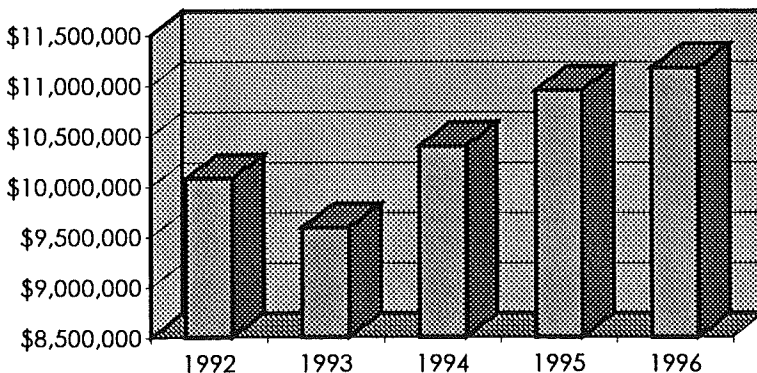
SOURCE: Special Assessments

**Summary:** The City has an aggressive program of special assessments for street and sidewalk construction. Property owners pay a fixed front foot fee that represents approximately 40% of the cost of these improvements. The City covers the remainder of the cost with local or state/federal funds. Property owners who are assessed for public improvements can elect to pay cash or an assessment spread over a number of years, with interest. Most assessments are levied over a 10 year period. Property owners are notified of their assessments, and assessment bills are forwarded to the County, who collects the assessments as part of the annual property tax collection process.

**Analysis:** The special assessment program has been instrumental in paving streets throughout the City. The City determines which streets to pave each year by the petitions received from property owners asking that their street be paved, and that they be assessed their fair share. Approximately \$4 million in residential street paving is done in this manner each year, with approximately \$1.6 million of that cost assessed to the property owners. The amount of special assessment revenue is dependent on how many petitions are received, and the timing of the payments is dependent on whether property owners pay their assessments in cash or opt for the payment plan. The amount collected is transferred to the bond payment fund to pay the debt service on the property owners share of the improvement.

**Projection:** The level of special assessment revenue varies depending on when property owners choose to pay their assessments.

Fiscal Year	Amount	% Increase (Decrease)
1992	\$10,078,699	3.47
1993	\$9,589,786	(4.85)
1994	\$10,399,842	8.45
1995	\$10,955,553	5.34
1996 Budgeted	\$11,176,000	2.01



## 1996 BUDGET PLAN

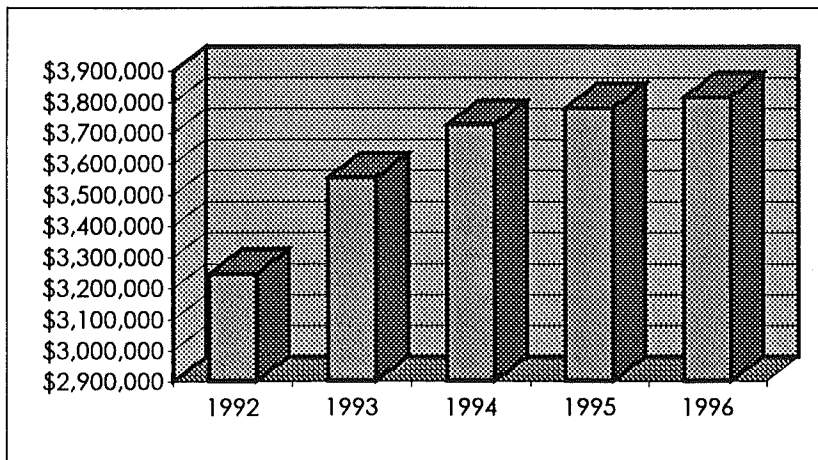
### SOURCE: Gasoline Tax

**Summary:** Gasoline taxes are collected by the state and distributed to cities according to the number of vehicles registered in that city. The rate is currently \$.22/gallon. Of the revenue collected, \$.01 goes to the Local Transportation Improvement Fund (for highway maintenance or new construction), 75% of the remainder to the state highway fund, and 10.7% goes to cities. The remainder is distributed to counties and townships.

**Analysis:** The City uses the proceeds to fund the Highway Maintenance Division of the Public Service Department. Funds are used for street and culvert repairs as well as snow and ice control in the winter.

**Projection:** The revenue stream from this funding source is dependent on the amount of fuel purchased across the state. The City generally budgets an amount based on historical averages. State projections are not used since the state is on a different fiscal year.

Fiscal Year	Amount	% Increase (Decrease)
1992	\$3,246,531	0.00
1993	\$3,555,141	9.51
1994	\$3,726,110	4.81
1995	\$3,780,962	1.47
1996 Budgeted	\$3,815,740	0.92





## 1996 BUDGET PLAN

### SOURCE: Motor Vehicle License Tax

#### Summary:

The State enacts and collects this tax. Cities receive an allocation based on the number of vehicles registered in the particular city. The current annual rate for passenger cars is \$20, and rates for commercial trucks vary from \$45 to \$1,340. The funds are constitutionally earmarked for highway purposes.

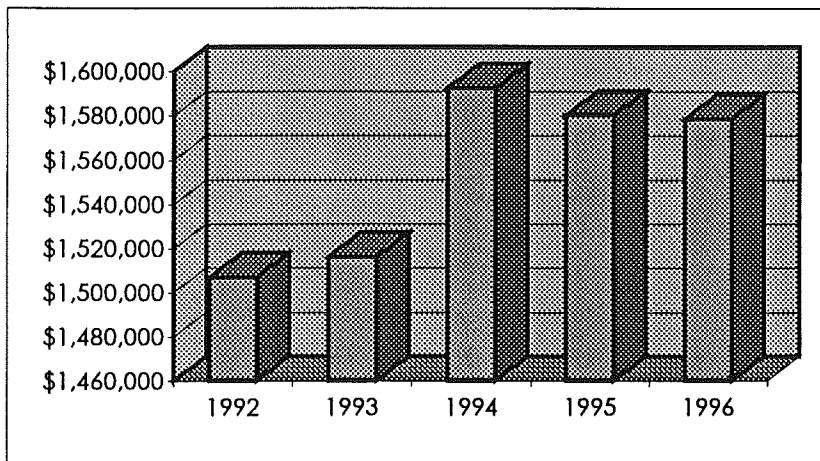
#### Analysis:

The City of Akron uses 100% of these funds for highway maintenance purposes. In addition to these taxes, Summit County has added a permissive license tax of \$15 per vehicle which is returned to Akron based on registered vehicles. The City of Akron has also enacted a \$5 permissive tax. These permissive funds are used for highway construction and major reconstruction projects. These permissive taxes are not used in the operating budget.

#### Projection:

Revenues are based on registrations of vehicles in Akron. Akron forecasts these revenues on historical averages.

Fiscal		% Increase
Year	Amount	(Decrease)
1992	\$1,506,989	2.33
1993	\$1,516,201	0.61
1994	\$1,592,439	5.03
1995	\$1,580,332	(0.76)
1996 Budgeted	\$1,578,770	(0.10)



## 1996 BUDGET PLAN

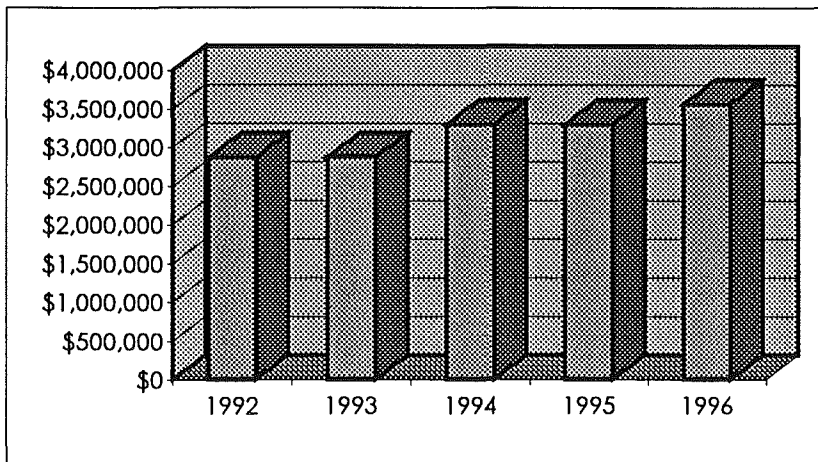
**SOURCE:** Street Cleaning Assessment Note

**Summary:** The City of Akron carries out an extensive street cleaning program, including snow removal. The program is funded by special assessments, levied against each property owner abutting a paved street. Streets are broken into 11 different classes, each with a different cleaning schedule and assessment rate.

**Analysis:** Street Cleaning assessment notes are one year notes that fund the operation of the street cleaning division. The notes are issued at the end of each year to fund that year's program. The notes are then retired by the assessments collected the following year.

**Projection:** Street Cleaning assessment rates were last changed in 1994. The 1996 budget contains a 16% rate increase in all rate classes. This increase was made necessary to cover the costs of overtime and salt purchases for the snow and ice control program of the past winter. The rates are usually adjusted by City Council every three years to allow the program to be self supporting.

<u>Fiscal</u> <u>Year</u>	<u>Amount</u>	<u>% Increase</u> <u>(Decrease)</u>
1992	\$2,870,000	7.89
1993	\$2,875,223	0.18
1994	\$3,300,000	14.77
1995	\$3,300,000	0.00
1996 Budgeted	\$3,564,000	8.00



## 1996 BUDGET PLAN

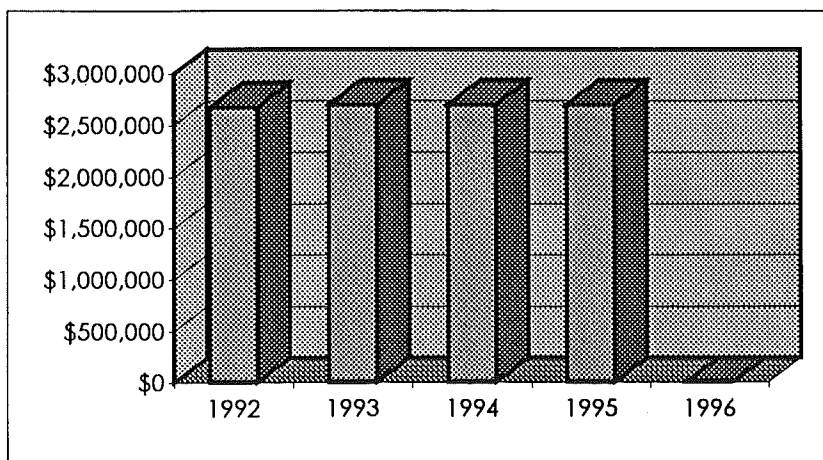
**SOURCE:** Street Lighting Assessment Note

**Summary:** Property owners in Akron pay an assessment each year to cover the cost of electricity and maintenance of the street lighting system. Assessments are levied against each property owner that resides on a street that is served with street lights. Approximately 95% of all streets in Akron are served with street lights. The street lighting system is comprised of many different types of lights. Parts of the system are comprised of underground wiring, ornamental light poles, and the standard wood pole with overhead wiring. Most of the City is now served with high pressure sodium lighting, reducing electricity and maintenance costs over conventional incandescent lights. Most of the lights in the City are owned and maintained by the Ohio Edison Company.

**Analysis:** The costs to operate the system are incurred by the Ohio Edison Company and billed to the City on a monthly basis. In prior years, the City issued notes at the end of each year to cover the payments to Ohio Edison. However, due to a large balance in the fund, the 1996 program will be funded without issuing notes in 1996. Starting in 1997, the program will be funded from the current year special assessment collections.

**Projection:** In 1990, the City entered into a new agreement with Ohio Edison that eliminated the need for rate increases in street lighting rates for the foreseeable future. Ohio Edison took over ownership of many City-owned lights, and reduced the rate of electricity to the City for 10 years. This reduction in the cost of power enabled the City to build up a balance in the fund, which will be used to cover the cost of the program in 1996.

<u>Fiscal Year</u>	<u>Amount</u>	<u>% Increase (Decrease)</u>
1992	\$2,675,000	1.81
1993	\$2,700,000	0.93
1994	\$2,700,000	0.00
1995	\$2,700,000	0.00
1996 Budgeted	\$0	(100.00)



## 1996 BUDGET PLAN

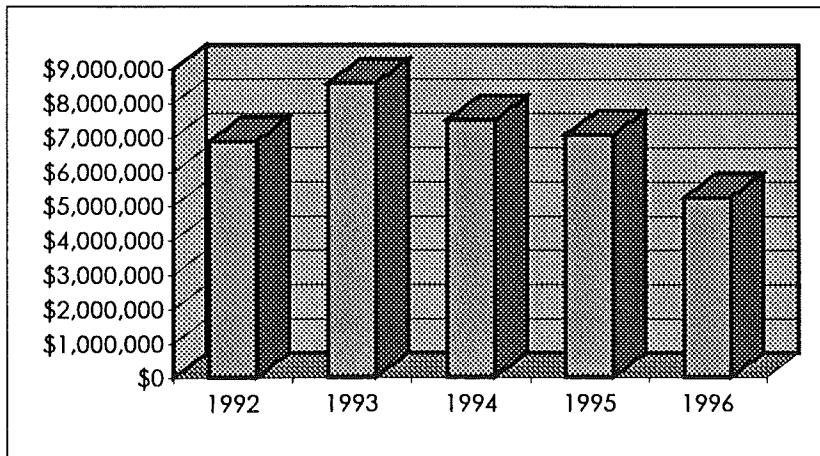
### SOURCE: Engineering Bureau Service Charge

**Summary:** The City's Engineering Bureau is operated as an Internal Service fund. The bureau charges other departments and projects for the costs of their direct and indirect costs

**Analysis:** The Capital Budget and Sewer funds pay the bulk of the charges invoiced by the Engineering Bureau, simply because they involve the largest projects that engineers design and inspect. At times, the City hires outside engineering consultants when a level of expertise is needed and is not available in house. In those cases, the consultant contract is charged directly to the project.

**Projection:** Generally, revenues from this source increase by the amount of wages and salaries. However, in the past few years, the indirect costs of running the bureau have increased dramatically, as the bureau has moved to computer aided design capabilities. The costs of the new computer equipment and software was included as an indirect cost, and charged to all projects. In 1994, the revenues necessary were substantially reduced as the computerization was completed. In mid-1995, the City changed the way it accounted for non-billable time accrued by the Bureau. The unbillable time is now accumulated and charged to a non-appropriated fund, and thus not counted in this analysis.

<u>Fiscal</u> <u>Year</u>	<u>Amount</u>	<u>% Increase</u> <u>(Decrease)</u>
1992	\$6,893,740	11.88
1993	\$8,588,973	24.59
1994	\$7,510,605	(12.56)
1995	\$7,086,305	(5.65)
1996 Budgeted	\$5,250,000	(25.91)



## 1996 BUDGET PLAN

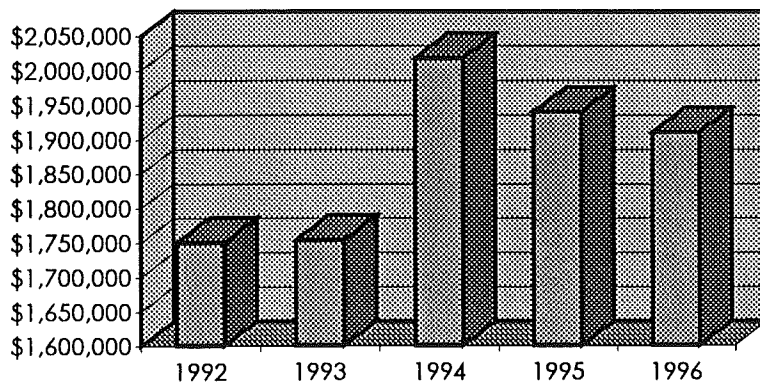
**SOURCE:** EDP Service Charge

**Summary:** The Management information Services ( formerly the Electronic Data Processing Division) is an Internal Service fund. Each department using the main frame computer, or UNIX server , is charged a fee to cover maintenance and depreciation.

**Analysis:** The MIS division has worked diligently to keep the rotary charges the same for the last 5 years. They have reduced maintenance costs, and kept employment to a minimum. The fund had built up a substantial fund balance that was used last year to implement a city-wide electronic mail program. The MIS division is now implementing a new financial management system, which will also be funded through this rotary

**Projection:** The MIS fund is funded by service charges levied against users of the computer system. The City has moved many applications from the main frame to a UNIX based client service system. This has requires a change to the billing system. The revenue to the fund are expected to increase due to the increased number of users

<u>Fiscal</u> <u>Year</u>	<u>Amount</u>	<u>% Increase</u> <u>(Decrease)</u>
1992	\$1,750,220	14.93
1993	\$1,753,778	0.20
1994	\$2,018,097	15.07
1995	\$1,940,181	(3.86)
1996 Budgeted	\$1,910,610	(1.52)



## 1996 BUDGET PLAN

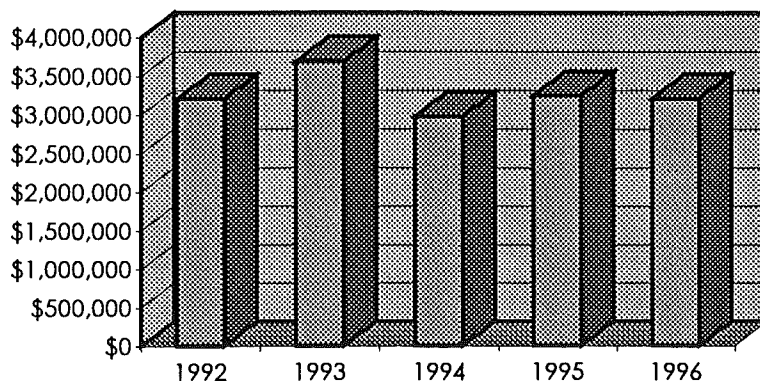
**SOURCE:** Community Development Grant

**Summary:** The City implements a comprehensive housing rehabilitation and social service program with the funds received each year from HUD under the Community Development (CD) program. These funds are received by the City in the form of a letter of credit. The letter of credit is reduced as funds are reimbursed to Akron once proper documentation is submitted to HUD. Expenditures must meet the spending criteria set by HUD for use of these funds. The main criteria is that the funds must be used to benefit low and moderate income families in Akron. Akron has received numerous awards from HUD for innovation in the use of CD funds. The City uses the funds for targeted housing rehabilitation programs that are intended to restore 30 years of useful life to defined housing treatment areas. The City also uses the funds to encourage new housing development, and to support many successful social service agencies. The funds are also used to help finance public improvements in the housing treatment areas.

**Analysis:** The City annually receives approximately \$10 million from the federal CD program. Many of the funds are not appropriated in the operating budget plan. The funds identified below are those that are used for direct and indirect administration of the program. The non appropriated funds are used for direct housing assistance, public improvements, and grants to social service agencies.

**Projection:** Revenues are projected based on the actions of the Federal Government during each federal budget cycle. The current federal budget shows a funding level at the prior fiscal year budget. The federal year is not a calendar year budget, and the projections for the 1996 calendar year City budget show a slight decrease from 1995. Most programs in the City's community development plan will remain intact for 1996.

Fiscal Year	Amount	% Increase (Decrease)
1992	\$3,206,169	25.49
1993	\$3,688,941	15.06
1994	\$2,979,256	(19.24)
1995	\$3,246,382	8.97
1996 Budgeted	\$3,210,760	(1.10)



## 1996 BUDGET PLAN

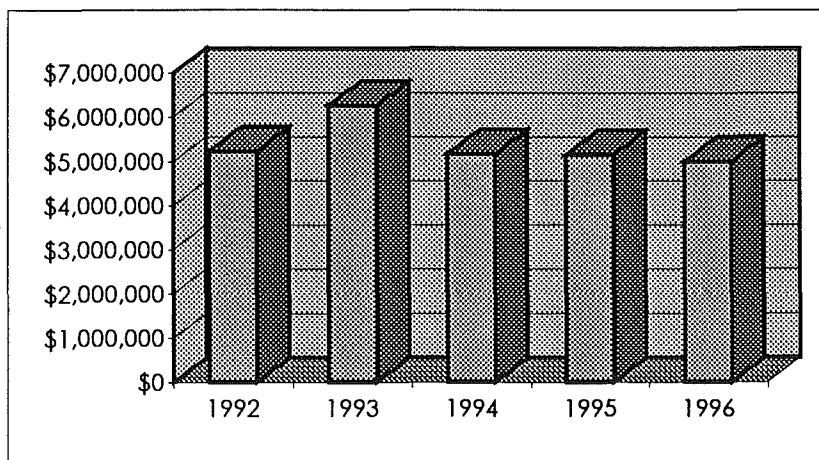
**SOURCE:** JTPA Grant

**Summary:** The City of Akron serves as the Administrative Entity for Service Delivery Area 22 of the Ohio Job Training Partnership Program. The program is funded by the Federal Job Training Partnership Act. SDA 22 carries out a number of job creation and job training activities in Akron, Summit and Medina Counties. The JTPA program is administered by City of Akron employees, but the governing body is the Private Industry Council. This Council is made up of area citizens appointed by the Mayor of Akron, the Summit County Executive, and the Medina County Commissioners.

**Analysis:** Funding for this program is distributed by the State of Ohio Department of Labor under an allocation formula. The distribution is based on the following formula: 66.6% is distributed to the SDA's based on relative unemployment levels, and 33.4% is based on relative numbers of economically disadvantaged adults. The State receives the Federal Funds and distributes them to the various service delivery districts across the state. Unused funds must be returned to the State for redistribution to other districts.

**Projection:** The revenues are determined by Federal budget priorities. In fiscal 1996, we anticipate further reductions in this program. The federal government move block grant to States. This will have a negative effect on the City's JTPA funding program for the next several years. Several changes are now being revisited to seek outside funding for current programs.

<u>Fiscal</u> <u>Year</u>	<u>Amount</u>	<u>% Increase</u> <u>(Decrease)</u>
1992	\$5,227,799	2.90
1993	\$6,258,705	19.72
1994	\$5,163,032	(17.51)
1995	\$5,137,426	(0.50)
1996 Budgeted	\$5,000,000	(2.67)







# **Expenditure Summaries**



*Diane*

EXPENDITURE ASSUMPTIONS 1996 BUDGET PLAN

ALL FUNDS

1. Wages to increase by 3.5% for all employees.
2. Benefits to increase by 5% for 1996.
3. Supplies and materials to increase 3% over 1995.
4. EMS will require a General Fund subsidy of \$350,000 in 1996.

**1996 BUDGET PLAN**

**CITY OF AKRON, OHIO  
1996 BUDGETED FULL-TIME EMPLOYEES  
COMPARED TO ACTUAL DECEMBER 31, 1993  
DECEMBER 31, 1994 & DECEMBER 31, 1995**

<b>By Funding Sources:</b>	<b>As of 12/31/93</b>	<b>As of 12/31/94</b>	<b>As of 12/31/95</b>	<b>Budget 1996</b>
General Fund	1,523.45	1,514.93	1,562.78	1,589.38
Internal Service Fund	155.50	156.00	159.00	167.50
Enterprise Fund	501.50	503.50	498.00	529.00
Special Revenue Fund	401.03	401.75	403.34	409.60
Special Assessment Fund	36.84	38.34	38.35	37.84
Debt Service Fund	12.68	12.48	11.53	12.68
<b>TOTAL</b>	<b>2,631.00</b>	<b>2,627.00</b>	<b>2,673.00</b>	<b>2,746.00</b>

<b>By Department:</b>	<b>As of 12/31/93</b>	<b>As of 12/31/94</b>	<b>As of 12/31/95</b>	<b>Budget 1996</b>
<b>CIVIL SERVICE:</b>				
Personnel Director	1.00	1.00	1.00	1.00
Assistant Personnel Director	1.00	1.00	1.00	1.00
Selection Manager	1.00	1.00	1.00	1.00
Attorney	1.00	1.00	0.00	0.00
Employee Benefits Manager	0.00	0.00	1.00	1.00
Equal Employment Officer	1.00	0.00	1.00	1.00
Personnel Analyst	4.00	5.00	5.00	5.00
Personnel Records Supervisor	1.00	1.00	1.00	1.00
Personnel Aide	2.00	2.00	2.00	1.00
Personnel Technician	4.00	4.00	4.00	5.00
Data Entry Operator	1.00	1.00	1.00	1.00
Secretary	7.00	5.00	8.00	8.00
Executive Assistant	1.00	1.00	1.00	1.00
<b>TOTAL CIVIL SERVICE</b>	<b>25.00</b>	<b>23.00</b>	<b>27.00</b>	<b>27.00</b>

**FINANCE:**

*Administration:*

Finance Director	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	0.00	1.00
Secretary	0.00	0.00	1.00	0.00
<b>Total Administration</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

*Audit & Budget:*

Audit & Budget Manager	1.00	1.00	1.00	1.00
Audit & Budget Supervisor	0.00	1.00	1.00	1.00
Executive Assistant	0.00	0.00	1.00	0.00

**1996 BUDGET PLAN**

<b>By Department:</b>	<b>As of 12/31/93</b>	<b>As of 12/31/94</b>	<b>As of 12/31/95</b>	<b>Budget 1996</b>
Internal Auditor	1.00	0.00	0.00	0.00
Accounts Analyst	4.00	4.00	4.00	5.00
Secretary	0.50	0.50	0.50	0.50
<b>Total Audit &amp; Budget</b>	<b>6.50</b>	<b>6.50</b>	<b>7.50</b>	<b>7.50</b>
<i>General Accounting:</i>				
Accounting Manager	1.00	1.00	1.00	1.00
Accounts Analyst	1.00	1.00	1.00	1.00
Secretary	0.50	0.50	0.50	0.50
Account Clerk	8.00	8.00	8.00	8.00
Accounting Technician	2.00	2.00	2.00	2.00
Data Entry Operator	1.00	1.00	1.00	1.00
<b>Total General Accounting</b>	<b>13.50</b>	<b>13.50</b>	<b>13.50</b>	<b>13.50</b>
<i>Management Information Systems:</i>				
Computer Systems Manager	1.00	1.00	1.00	1.00
Computer Programmer	5.00	5.00	5.00	4.00
Computer Programmer Analyst	6.00	9.00	8.00	8.00
Data Control Coordinator	1.00	1.00	1.00	1.00
Data Control Assistant	1.00	1.00	1.00	1.00
Computer Operator	2.00	3.00	2.00	3.00
Computer Operations Supervisor	1.00	1.00	1.00	1.00
Data Entry Operator	0.00	0.00	0.00	0.00
Secretary	1.00	1.00	1.00	1.00
<b>Total Management Information Systems</b>	<b>18.00</b>	<b>22.00</b>	<b>20.00</b>	<b>20.00</b>
<i>Purchasing:</i>				
Purchasing Agent	1.00	1.00	1.00	1.00
Senior Buyer	1.00	1.00	1.00	1.00
Purchasing Aide	2.00	2.00	2.00	2.00
Secretary	5.00	6.00	5.00	7.00
Data Entry Operator	1.00	1.00	1.00	1.00
Account Clerk	1.00	0.00	0.00	0.00
Stores Clerk	1.00	2.00	1.00	2.00
Storekeeper	1.00	1.00	1.00	1.00
<b>Total Purchasing</b>	<b>13.00</b>	<b>14.00</b>	<b>12.00</b>	<b>15.00</b>
<i>Taxation:</i>				
Tax Commissioner	1.00	1.00	1.00	1.00
Tax Deputy Commissioner	1.00	1.00	1.00	1.00
Tax Coordinator	2.00	2.00	2.00	2.00
Tax Agent	3.00	3.00	4.00	4.00
Tax Auditor	13.00	13.00	16.00	16.00
Assistant Law Director	1.00	1.00	1.00	1.00
Account Clerk	1.00	1.00	1.00	1.00
Cashier	1.00	1.00	1.00	1.00
Data Entry Operator	1.00	1.00	1.00	1.00

**1996 BUDGET PLAN**

<b>By Department:</b>	<b>As of 12/31/93</b>	<b>As of 12/31/94</b>	<b>As of 12/31/95</b>	<b>Budget 1996</b>
Secretary	11.00	11.00	12.00	12.00
Total Taxation	35.00	35.00	40.00	40.00
<i>Treasury:</i>				
Treasurer	1.00	1.00	1.00	1.00
Assistant Treasurer	1.00	1.00	1.00	1.00
Assessor	1.00	1.00	1.00	1.00
City Cashier	1.00	1.00	1.00	1.00
Accounts Analyst	1.00	1.00	1.00	1.00
Assessments & Licenses Supervisor	1.00	1.00	1.00	1.00
Assessment & Licenses Agent	4.00	4.00	3.00	4.00
Data Entry Operator	1.00	1.00	1.00	1.00
Secretary	4.00	3.00	3.00	4.00
Total Treasury	15.00	14.00	13.00	15.00
<b>TOTAL FINANCE</b>	<b>103.00</b>	<b>107.00</b>	<b>108.00</b>	<b>113.00</b>

**FIRE:**

*EMS:*

Fire District Chief	1.00	1.00	1.00	1.00
Fire Lieutenant	13.00	13.00	22.00	22.00
Firefighter/Medic	62.00	62.00	65.00	66.00
Fire Communications Technician	13.00	13.00	0.00	0.00
Fire Equipment Mechanic	1.00	1.00	1.00	1.00
EMS Quality Coordinator	0.00	0.00	1.00	1.00
Secretary	3.00	3.00	3.00	3.00
Total EMS	93.00	93.00	93.00	94.00

*FIRE:*

Fire Chief	1.00	1.00	1.00	1.00
Fire Deputy Chief	3.00	4.00	2.00	3.00
Fire District Chief	9.00	8.00	8.00	8.00
Fire Captain	12.00	7.00	6.00	17.00
Fire Lieutenant	75.00	75.00	79.00	68.00
Firefighter/Medic	223.00	211.00	203.00	205.00
Fire Communications Technician	3.00	3.00	0.00	0.00
Fire Communications Trainee	1.00	1.00	0.00	0.00
Master Fire Equipment Supervisor	0.00	0.00	1.00	1.00
Master Fire Equipment Mechanic	4.00	4.00	4.00	4.00
Fire Equipment Supervisor	1.00	1.00	0.00	0.00
Fire Equipment Foreman	1.00	1.00	1.00	1.00
Fire Equipment Mechanic	3.00	3.00	3.00	3.00
Fire Hydrant Maintenance Worker	3.00	3.00	3.00	3.00
Fire Hydrant Repair Supervisor	1.00	1.00	1.00	1.00
Computer Programmer Analyst	1.00	0.00	2.00	1.00
Secretary	7.00	7.00	7.00	7.00

**1996 BUDGET PLAN**

<b>By Department:</b>	<b>As of 12/31/93</b>	<b>As of 12/31/94</b>	<b>As of 12/31/95</b>	<b>Budget 1996</b>
Stores Clerk	1.00	2.00	2.00	2.00
Storekeeper	1.00	1.00	1.00	1.00
Total Fire	350.00	333.00	324.00	326.00
<b>TOTAL FIRE</b>	<b>443.00</b>	<b>426.00</b>	<b>417.00</b>	<b>420.00</b>

**LAW:**

*Administration:*

Law Director	1.00	1.00	1.00	1.00
Deputy Law Director	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Total Administration	3.00	3.00	3.00	3.00

*Civil:*

Assistant Law Director	9.00	10.00	9.00	12.00
Account Clerk	0.00	1.00	1.00	1.00
Secretary	6.00	6.00	6.00	6.00
Total Civil	15.00	17.00	16.00	19.00

*Criminal:*

Assistant Law Director	11.00	11.00	11.00	10.00
Secretary	3.00	3.00	5.00	5.00
Total Criminal	14.00	14.00	16.00	15.00
Indigent Defense	-	-	-	-

<b>TOTAL LAW</b>	<b>32.00</b>	<b>34.00</b>	<b>35.00</b>	<b>37.00</b>
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**LEGISLATIVE:**

*Clerk of Council:*

Deputy Clerk of Council	1.00	1.00	1.00	1.00
Clerk of Council	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Council Aide	1.00	1.00	1.00	1.00
Total Clerk of Council	4.00	4.00	4.00	4.00

*Council:*

Councilmember	13.00	13.00	13.00	13.00
<b>TOTAL LEGISLATIVE</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>

**MUNICIPAL COURT CLERK:**

Municipal Court Clerk	1.00	1.00	1.00	1.00
Assistant Court Clerk	1.00	1.00	1.00	1.00
Deputy Clerk	45.00	45.00	46.00	47.00
<b>TOTAL MUNICIPAL COURT CLERK</b>	<b>47.00</b>	<b>47.00</b>	<b>48.00</b>	<b>49.00</b>

**MUNICIPAL COURT JUDGES:**

Judge	6.00	6.00	6.00	6.00
Court Administrator	1.00	1.00	1.00	1.00

**1996 BUDGET PLAN**

<b>By Department:</b>	<b>As of 12/31/93</b>	<b>As of 12/31/94</b>	<b>As of 12/31/95</b>	<b>Budget 1996</b>
Executive Assistant	1.00	1.00	1.00	1.00
Bailiff	17.00	17.00	17.00	17.00
Case Auditor	1.00	1.00	1.00	1.00
Community Service Coordinator	0.00	0.00	1.00	1.00
Clerk	5.00	5.00	4.00	4.00
Court Reporter	1.00	1.00	1.00	1.00
Data Processing Manager	1.00	1.00	1.00	1.00
Data Processing Operator	1.00	1.00	1.00	1.00
Data Processing Programmer	1.00	1.00	1.00	1.00
Law Librarian	1.00	1.00	1.00	1.00
Probation Officer	4.00	5.00	5.00	6.00
Secretary	1.00	1.00	2.00	2.00
Small Claims Coordinator	1.00	1.00	1.00	1.00
Traffic Court Referee	1.00	1.00	1.00	1.00
<b>TOTAL MUNICIPAL COURT JUDGES</b>	<b>43.00</b>	<b>44.00</b>	<b>45.00</b>	<b>46.00</b>
<b>MAYOR'S OFFICE:</b>				
<i>Administration:</i>				
Mayor	1.00	1.00	1.00	1.00
Deputy Mayor	1.00	1.00	1.00	1.00
Executive Assistant to the Mayor	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00	1.00
Total Administration	5.00	5.00	5.00	5.00
<i>Deputy Mayor for Administration:</i>				
Deputy Mayor	1.00	1.00	1.00	1.00
Total Deputy Mayor for Administration	1.00	1.00	1.00	1.00
<i>Economic Development:</i>				
Deputy Mayor for Economic Development	1.00	1.00	1.00	1.00
Assistant to the Mayor	1.00	0.00	0.00	1.00
City Planner	3.00	3.00	3.00	3.00
Economist	1.00	1.00	1.00	1.00
Economic Development Manager	0.00	1.00	1.00	1.00
Development & Construction Manager	1.00	1.00	0.00	0.00
Economic Development Analyst	1.00	0.00	0.00	0.00
Economic Development Specialist	0.00	2.00	2.00	2.00
Real Estate Administrator	1.00	0.00	0.00	0.00
Secretary	2.00	3.00	3.00	3.00
Total Economic Development	11.00	12.00	11.00	12.00
<i>Human &amp; Community Relations:</i>				
Human & Communications Coordinator	1.00	1.00	1.00	1.00
Program Coordinator	1.00	1.00	1.00	1.00



**1996 BUDGET PLAN**

<b>By Department:</b>	<b>As of 12/31/93</b>	<b>As of 12/31/94</b>	<b>As of 12/31/95</b>	<b>Budget 1996</b>
Secretary	1.00	1.00	1.00	2.00
Total Human & Community Relations	3.00	3.00	3.00	4.00
<i>Labor Relations:</i>				
Deputy Mayor for Labor Relations	1.00	1.00	1.00	1.00
Labor Relations Officer	1.00	1.00	1.00	1.00
Safety Officer	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Total Labor Relations	4.00	4.00	4.00	4.00
<i>Public Utilities Commission:</i>				
Customer Complaint Clerk	1.00	1.00	1.00	1.00
Total Public Utilities Commission	1.00	1.00	1.00	1.00
<i>Private Industry Council:</i>				
PIC Executive Director	1.00	0.00	1.00	1.00
Planning Deputy Director	0.00	0.50	0.00	0.00
Manpower Program Analyst	2.00	3.00	1.00	1.00
Manpower Program Assistant	3.00	3.00	3.00	3.00
Manpower Program Aide	3.00	2.00	0.00	0.00
Accounts Analyst	0.00	0.00	1.00	1.00
Computer Programmer Analyst	1.00	1.00	1.00	1.00
Data Entry Operator	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	2.00	2.00
Total Private Industry Council	13.00	12.50	10.00	10.00
<b>TOTAL MAYOR'S OFFICE</b>	<b>38.00</b>	<b>38.50</b>	<b>35.00</b>	<b>37.00</b>

**PLANNING:**

<i>Administration:</i>				
Planning Director	1.00	0.40	0.40	0.40
Planning Deputy Director	0.80	0.15	0.30	0.30
Human Resource Administrator	0.65	0.35	0.35	0.35
Total Administration	2.45	0.90	1.05	1.05
<i>AMATS:</i>				
Transportation Study Director	1.00	1.00	1.00	1.00
City Planner	3.00	3.00	4.00	4.00
Civil Engineer	0.00	1.00	1.00	1.00
Engineer Designer	2.00	1.00	0.00	0.00
Planning Aide	1.00	1.00	1.00	1.00
Public Information Specialist	1.00	1.00	1.00	1.00
Transportation Engineer	0.00	1.00	1.00	1.00
Transportation Designer	1.00	0.00	0.00	0.00
Transportation Planner	2.00	2.00	2.00	2.00
Account Clerk	0.00	0.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Total AMATS	12.00	12.00	13.00	13.00

**1996 BUDGET PLAN**

<b>By Department:</b>	<b>As of 12/31/93</b>	<b>As of 12/31/94</b>	<b>As of 12/31/95</b>	<b>Budget 1996</b>
<i>Capital Planning:</i>				
Planning Director	0.00	0.60	0.60	0.60
Planning Deputy Director	0.00	0.25	0.50	0.50
Human Resource Administrator	0.00	0.30	0.30	0.30
Capital Planning Manager	1.00	1.00	1.00	1.00
City Planner	2.00	2.00	2.00	2.00
Drafter	1.00	1.00	1.00	1.00
Economist	3.00	3.00	3.00	3.00
Graphic Artist	2.00	2.00	2.00	2.00
Graphics Coordinator	1.00	1.00	1.00	1.00
Librarian	1.00	1.00	1.00	1.00
Assistant Librarian	1.00	1.00	0.00	1.00
Press Operator	1.00	1.00	1.00	1.00
Site Improvement Administrator	0.50	0.50	0.50	0.50
Secretary	2.50	3.00	3.00	3.00
<b>Total Capital Planning</b>	<b>16.00</b>	<b>17.65</b>	<b>16.90</b>	<b>17.90</b>
<i>Comprehensive Planning:</i>				
Comprehensive Planning Administrator	1.00	1.00	1.00	1.00
Site Improvement Administrator	0.30	0.00	0.00	0.00
Human Resource Administrator	0.35	0.35	0.35	0.35
Zoning Administrator	1.00	0.00	0.00	0.00
Cartographer	1.00	1.00	1.00	1.00
City Planner	5.00	2.00	3.00	4.00
Planning Aide	2.00	0.00	0.00	0.00
Zoning Technician	2.00	0.00	0.00	0.00
Secretary	3.00	1.00	1.00	1.00
<b>Total Comprehensive Planning</b>	<b>15.65</b>	<b>5.35</b>	<b>6.35</b>	<b>7.35</b>
<i>Design</i>				
City Design Administrator	1.00	1.00	1.00	1.00
Landscape Planner	1.00	1.00	1.00	1.00
Landscape Designer	1.00	1.00	1.00	1.00
Landscape Architect	1.00	1.00	1.00	1.00
Drafter	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
<b>Total Design</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>
<i>Development Services:</i>				
Site Improvement Administrator	0.20	0.20	0.20	0.20
Acquisition Officer	1.00	2.00	2.00	2.00
City Planner	1.68	2.00	2.00	2.00
Community Resource Specialist	1.00	1.00	1.00	1.00
Demolition Site Improvement Inspector	2.00	2.00	2.00	2.00
Real Estate Negotiator	1.00	0.00	0.00	0.00
Relocation Officer	1.00	1.00	1.00	1.00

**1996 BUDGET PLAN**

<b>By Department:</b>	<b>As of 12/31/93</b>	<b>As of 12/31/94</b>	<b>As of 12/31/95</b>	<b>Budget 1996</b>
Secretary	1.00	1.00	1.00	1.00
Total Development Services	8.88	9.20	9.20	9.20
<i>Housing and Community Services:</i>				
Planning Deputy Director	0.20	0.10	0.20	0.20
Housing Rehabilitation Manager	1.00	1.00	1.00	1.00
Human Resources Administrator	1.00	1.00	1.00	1.00
City Planner	2.32	2.00	0.40	0.40
Community Resource Specialist	3.00	3.00	3.00	3.00
Equal Employment Officer	1.00	1.00	1.00	1.00
Housing Rehabilitation Administrator	1.00	1.00	1.00	1.00
Housing Rehabilitation Specialist	14.00	15.00	15.00	17.00
Housing Rehabilitation Supervisor	3.00	3.00	3.00	3.00
Investment Program Administrator	1.00	1.00	1.00	1.00
Loan and Grant Specialist	5.00	4.00	5.00	5.00
Secretary	5.50	5.00	5.00	5.00
Total Housing and Community Services	38.02	37.10	36.60	38.60
<i>Zoning:</i>				
City Planner	0.00	3.00	3.60	3.60
Zoning Administrator	0.00	1.00	1.00	1.00
Planning Aide	0.00	2.00	1.00	2.00
Zoning Technician	0.00	2.00	1.00	1.00
Site Improvement Administrator	0.00	0.30	0.30	0.30
Secretary	0.00	2.00	2.00	2.00
Total Zoning	0.00	10.30	8.90	9.90
<b>TOTAL PLANNING</b>	<b>99.00</b>	<b>98.50</b>	<b>98.00</b>	<b>103.00</b>
 <b>POLICE:</b>				
Police Chief	1.00	1.00	1.00	1.00
Deputy Chief	4.00	4.00	4.00	4.00
Captain	7.00	7.00	7.00	7.00
Lieutenant	22.00	22.00	22.00	22.00
Sergeant	61.00	65.00	64.00	65.00
Officer	392.00	398.00	416.00	415.00
Police Records Supervisor	1.00	1.00	1.00	1.00
Account Clerk	2.00	2.00	2.00	2.00
Police Communications Technician	38.00	42.00	2.00	2.00
Computer Programmer Analyst	0.00	0.00	0.00	0.00
Data Entry Operator	2.00	2.00	2.00	2.00
Secretary	28.00	29.00	38.00	38.00
Computer Programmer	0.00	0.00	0.00	2.00
Health Education Specialist	0.00	0.00	0.00	0.50
Semi-Skilled Laborer	0.00	0.00	0.00	0.50
<b>TOTAL POLICE</b>	<b>558.00</b>	<b>573.00</b>	<b>559.00</b>	<b>562.00</b>

# 1996 BUDGET PLAN

By Department:	As of 12/31/93	As of 12/31/94	As of 12/31/95	Budget 1996
<b>PUBLIC HEALTH:</b>				
<i>Administration:</i>				
Account Clerk	1.00	1.00	1.00	1.00
Accounts Analyst	0.75	0.75	0.75	0.75
Case Management Nurse	1.00	1.00	1.00	1.00
Computer Programmer	1.00	0.00	0.00	0.00
Deputy Director	1.00	1.00	1.00	1.00
Director	1.00	1.00	1.00	1.00
Disease Control Officer	1.00	1.00	0.00	0.00
Environmental Services Aide	0.00	0.00	0.50	0.50
Executive Assistant	1.00	1.00	1.00	1.00
Health Education Specialist	1.00	2.00	2.00	3.00
Health Services Grants Coordinator	1.00	0.25	1.00	0.63
Medical Officer	2.00	2.00	2.00	2.00
Nutritionist	1.00	1.00	1.00	1.00
Public Health Nurse	0.10	1.25	1.40	1.50
Sanitarian	1.00	1.00	2.00	2.00
Secretary	2.50	3.10	3.60	3.60
Semi-Skilled Laborer	0.00	0.00	0.10	0.10
Total Administration	16.35	17.35	19.35	20.08
<i>Air Quality Management:</i>				
Account Analyst	0.25	0.25	0.25	0.25
Account Clerk	1.00	1.00	1.00	1.00
Air Pollution Engineer	4.00	5.00	5.00	5.00
Air Quality Management Administrator	1.00	1.00	1.00	1.00
Chief Air Pollution Engineer	1.00	0.00	1.00	1.00
Environmental Services Aide	1.00	1.00	1.00	1.00
Health Education Specialist	0.10	0.00	0.00	0.00
Lab Analyst	1.00	2.00	2.00	2.00
Sanitarian	3.00	3.00	3.00	3.00
Secretary	1.00	1.17	1.17	1.17
Semi-Skilled Laborer	0.00	0.00	0.00	0.00
Total Air Quality Management	13.35	14.42	15.42	15.42
<i>Counseling Services:</i>				
Alcoholic/Drug Prevention Specialist	3.00	3.00	3.00	3.00
Alcoholism Counselor	5.00	6.00	6.00	6.00
Alcoholism Program Manager	1.00	1.00	1.00	1.00
Health Services Grant Assistant	1.00	1.00	1.00	1.00
Public Health Psychologist	1.00	1.00	1.00	1.00
Secretary	3.00	3.00	3.00	3.00
Total Counseling Services	14.00	15.00	15.00	15.00
<i>Environmental Health:</i>				
Environmental Health Administrator	1.00	1.00	1.00	1.00

**1996 BUDGET PLAN**

<b>By Department:</b>	<b>As of 12/31/93</b>	<b>As of 12/31/94</b>	<b>As of 12/31/95</b>	<b>Budget 1996</b>
Environmental Services Aide	0.00	0.00	0.75	0.75
Sanitarian	13.00	13.00	13.00	13.00
Sanitarian Supervisor	3.00	3.00	3.00	3.00
Secretary	3.00	3.00	3.00	3.00
<b>Total Environmental Health</b>	<b>20.00</b>	<b>20.00</b>	<b>20.75</b>	<b>20.75</b>
<i>Health Data Management:</i>				
Biostatistician	1.00	1.00	1.00	1.00
Computer Programmer Analyst	1.00	1.00	1.00	1.00
Data Entry Operator	1.00	1.00	1.00	1.00
Public Health Nurse	0.00	0.50	0.50	0.50
Secretary	4.00	4.50	4.50	4.50
Vital Statistics Supervisor	1.00	1.00	1.00	1.00
<b>Total Health Data Management</b>	<b>8.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>
<i>Health Education:</i>				
Health Education Specialist	3.00	4.00	4.00	2.50
Health Services Grants Coordinator	0.00	0.75	0.00	0.37
Public Health Educator	1.25	1.00	1.00	1.00
Secretary	0.00	0.63	0.63	0.63
<b>Total Health Education</b>	<b>4.25</b>	<b>6.38</b>	<b>5.63</b>	<b>4.50</b>
<i>Housing:</i>				
Environmental Services Aide	0.00	0.00	0.75	0.75
Housing Administrator	1.00	1.00	1.00	1.00
Sanitarian	15.00	14.00	12.00	13.00
Sanitarian Supervisor	2.00	3.00	3.00	3.00
Secretary	4.00	4.60	4.60	4.60
Semi-Skilled Laborer	0.00	0.00	0.40	0.40
<b>Total Housing</b>	<b>22.00</b>	<b>22.60</b>	<b>21.75</b>	<b>22.75</b>
<i>Laboratory:</i>				
Medical Technician	1.00	1.00	1.00	1.00
Microbiologist	2.00	1.00	2.00	2.00
Public Health Lab Manager	1.00	1.00	1.00	1.00
Secretary	1.00	2.00	1.00	1.00
<b>Total Laboratory</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
<i>Medical &amp; Nursing:</i>				
Account Clerk	1.00	1.00	1.00	1.00
Activities Coordinator	1.00	1.00	1.00	1.00
Health Education Specialist	1.65	2.00	1.50	2.00
Intake Clerk	2.00	2.00	2.00	2.00
Nutrition Aide	1.00	0.00	0.00	0.00
Office Manager	1.00	1.00	1.00	1.00
Public Health Nurse	18.40	18.25	17.10	17.00
Public Health Nurse Practitioner	3.00	3.00	3.00	3.00
Public Health Nursing Manager	1.00	0.00	1.00	1.00

**1996 BUDGET PLAN**

<b>By Department:</b>	<b>As of 12/31/93</b>	<b>As of 12/31/94</b>	<b>As of 12/31/95</b>	<b>Budget 1996</b>
Public Health Nursing Supervisor	3.00	2.00	2.00	2.00
Public Health Nutritionist	8.00	8.00	7.00	7.00
Secretary	11.50	11.00	11.50	11.50
W.I.C. Nutrition Supervisor	0.00	1.00	1.00	1.00
W.I.C. Program Coordinator	0.00	1.00	1.00	1.00
X-Ray Technologist	1.00	1.00	1.00	1.00
Total Medical & Nursing	53.55	52.25	51.10	51.50
<b>TOTAL PUBLIC HEALTH</b>	<b>156.50</b>	<b>162.00</b>	<b>163.00</b>	<b>164.00</b>

**PUBLIC SAFETY:**

*Building Inspection:*

Building Inspection Superintendent	1.00	1.00	1.00	1.00
Building Permits Supervisor	1.00	1.00	1.00	1.00
Building Inspector	5.00	6.00	6.00	6.00
Electrical Inspector	4.00	4.00	4.00	4.00
Plans Examiner	1.00	1.00	1.00	1.00
Chief Plans Examiner	1.00	1.00	1.00	1.00
Building Chief Inspector	1.00	1.00	1.00	1.00
Electrical Chief Inspector	1.00	1.00	1.00	1.00
Mechanical Inspector	3.00	2.00	3.00	4.00
Mechanical Chief Inspector	1.00	1.00	1.00	1.00
Permit Clerk	3.00	3.00	3.00	3.00
Total Building Inspection	22.00	22.00	23.00	24.00

*Communications:*

Communications Manager	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	2.00	2.00
Telephone Technician	5.00	6.00	6.00	7.00
Cable & Line Utilityworker	1.00	1.00	1.00	1.00
Signal Lineworker	2.00	2.00	1.00	2.00
Radio Technician	4.00	4.00	4.00	4.00
Signal Line Foreman	1.00	1.00	1.00	1.00
Communications Supervisor	1.00	1.00	1.00	1.00
Radio Communications Supervisor	1.00	1.00	1.00	1.00
Total Communications	18.00	19.00	18.00	20.00

*Corrections:*

Detention Facilities Superintendent	1.00	1.00	0.00	0.00
Detention Facilities Lieutenant	1.00	0.00	0.00	0.00
Detention Facilities Sergeant	6.00	0.00	0.00	0.00
Detention Officer	11.00	0.00	0.00	0.00
Public Health Nurse	0.50	0.00	0.00	0.00
Recreation Supervisor	0.00	0.00	0.00	0.00
Secretary	1.00	1.00	0.00	0.00
Total Corrections	20.50	2.00	0.00	0.00

**1996 BUDGET PLAN**

<b>By Department:</b>	<b>As of 12/31/93</b>	<b>As of 12/31/94</b>	<b>As of 12/31/95</b>	<b>Budget 1996</b>
<i>Police-Fire Communications Center</i>				
Fire Deputy Chief	0.00	0.00	1.00	1.00
Safety Communications Technician	0.00	0.00	49.00	49.00
Safety Communications Trainee	0.00	0.00	11.00	13.00
Secretary	0.00	0.00	1.00	2.00
<b>Total Police-Fire Communications Center</b>	<b>0.00</b>	<b>0.00</b>	<b>62.00</b>	<b>65.00</b>
<i>Traffic Engineering:</i>				
Traffic Engineer	1.00	1.00	1.00	1.00
Civil Engineer	0.00	1.00	2.00	2.00
Traffic Technician	1.00	1.00	1.00	1.00
Traffic Engineering Aide	1.00	1.00	1.00	1.00
Traffic Technician Supervisor	1.00	1.00	0.00	0.00
Secretary	2.00	2.00	2.00	2.00
Cable & Line Utilityworker	1.00	1.00	0.00	0.00
Signal Lineworker	3.00	3.00	2.00	3.00
Electronics Technician	6.00	5.00	6.00	6.00
Signal Line Foreman	2.00	2.00	2.00	2.00
Signal Equipment Supervisor	1.00	0.00	1.00	1.00
Traffic Signal Technician	1.00	1.00	1.00	1.00
Signal System Design Technician	1.00	0.00	1.00	1.00
Parking Meterworker	3.00	3.00	3.00	3.00
Parking Meter Foreman	1.00	1.00	1.00	1.00
Traffic Marker	8.00	8.00	9.00	9.00
Traffic Sign Painter	1.00	1.00	1.00	1.00
Traffic Operations Supervisor	1.00	1.00	1.00	1.00
<b>Total Traffic Engineering</b>	<b>35.00</b>	<b>33.00</b>	<b>35.00</b>	<b>36.00</b>
<i>Weights &amp; Measures:</i>				
Weights & Measures Superintendent	1.00	1.00	1.00	1.00
Weights & Measures Inspector	1.00	1.00	1.00	2.00
Secretary	1.00	1.00	1.00	1.00
<b>Total Weights &amp; Measures</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>4.00</b>
<b>TOTAL PUBLIC SAFETY</b>	<b>98.50</b>	<b>79.00</b>	<b>141.00</b>	<b>149.00</b>

**PUBLIC SERVICE:**

*Airport:*

Account Clerk	1.00	1.00	1.00	1.00
Airport Maintenance Worker	2.00	2.00	2.00	2.00
Airport Operations Agent	1.00	1.00	1.00	1.00
Airport Supervisor	1.00	1.00	1.00	1.00
Semi-Skilled Laborer	1.00	1.00	1.00	1.00
<b>Total Airport</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>

*Building Maintenance:*

Building Electrician	1.00	1.00	2.00	2.00
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**1996 BUDGET PLAN**

<b>By Department:</b>	<b>As of 12/31/93</b>	<b>As of 12/31/94</b>	<b>As of 12/31/95</b>	<b>Budget 1996</b>
Building Maintenance Foreman	2.00	1.00	2.00	2.00
Clerk	1.00	0.00	0.00	0.00
Custodial Foreman	1.00	1.00	1.00	1.00
Custodial Worker	15.00	15.00	15.00	15.00
Custodian	2.00	2.00	2.00	2.00
Facilities & Maintenance Supervisor	1.00	1.00	1.00	1.00
Facilities Maintenance Manager	1.00	1.00	1.00	1.00
Garage Attendant	1.00	1.00	1.00	1.00
Heating & Air Conditioning Repairer	1.00	1.00	1.00	1.00
Maintenance Repairer	5.00	7.00	7.00	7.00
Secretary	1.00	1.00	2.00	2.00
Semi-Skilled Laborer	2.00	3.00	2.00	2.00
<b>Total Building Maintenance</b>	<b>34.00</b>	<b>35.00</b>	<b>37.00</b>	<b>37.00</b>
<i>Customer Services:</i>				
Customer Service Administrator	1.00	1.00	1.00	1.00
Public Projects Crew Leader	3.00	3.00	2.00	2.00
Community Service Coordinator	0.00	1.00	0.00	0.00
Messenger	1.00	1.00	1.00	1.00
Customer Complaint Clerk	3.00	5.00	5.00	5.00
Customer Services Coordinator	1.00	0.00	1.00	1.00
Animal Control Warden	4.00	5.00	5.00	5.00
<b>Total Customer Services</b>	<b>13.00</b>	<b>16.00</b>	<b>15.00</b>	<b>15.00</b>
<i>Engineering Bureau:</i>				
City Engineer	1.00	1.00	1.00	1.00
Engineering Construction Manager	1.00	1.00	1.00	1.00
Engineering Design Manager	0.00	0.00	1.00	1.00
Engineering Division Manager	4.00	4.00	1.00	1.00
Engineering Environmental Manager	0.00	0.00	1.00	1.00
Resource Manager	0.00	0.00	1.00	1.00
Senior Engineer	3.00	3.00	4.00	4.00
Civil Engineer	12.00	12.00	14.00	14.00
Engineering Project Coordinator	1.00	2.00	3.00	3.00
Engineering Technician	33.00	32.00	34.00	36.00
Survey Projects Supervisor	1.00	1.00	1.00	1.00
Surveyor	2.00	2.00	2.00	2.00
Survey Party Chief	1.00	1.00	1.00	1.00
Surveyor Aide	3.00	3.00	2.00	2.00
City Arborist & Horticulturist	1.00	1.00	1.00	1.00
Architectural Designer	1.00	0.00	0.00	0.00
Landscape Designer	1.00	1.00	1.00	1.00
Transportation Designer	2.00	1.00	0.00	0.00
Drafter	4.00	4.00	4.00	4.00
Account Clerk	1.00	1.00	1.00	2.00



**1996 BUDGET PLAN**

<b>By Department:</b>	<b>As of 12/31/93</b>	<b>As of 12/31/94</b>	<b>As of 12/31/95</b>	<b>Budget 1996</b>
Secretary	4.00	4.00	4.00	4.00
Total Engineering Bureau	76.00	74.00	78.00	81.00
<i>Golf Course</i>				
Golf Course Maintenance Worker	2.00	2.00	1.00	1.00
Golf Course Superintendent	1.00	1.00	1.00	1.00
Golf Course Supervisor	0.00	0.00	1.00	1.00
Greenskeeper	1.00	1.00	1.00	1.00
Total Golf Course	4.00	4.00	4.00	4.00
<i>Highway Maintenance</i>				
Highway Maintenance Superintendent	1.00	1.00	1.00	1.00
Highway Maintenance Supervisor	3.00	3.00	3.00	3.00
Drafter	0.00	1.00	1.00	1.00
Engineer	1.50	1.50	1.50	1.00
Public Works Supervisor	2.00	2.00	2.00	2.00
Highway Maintenance Emergency Worker	3.00	3.00	3.00	3.00
Master Equipment Operator	3.00	1.00	1.00	1.00
Surveyor	1.00	0.00	0.00	0.00
Surveyor Aide	1.00	1.00	1.00	1.00
Engineering Technician	2.00	2.00	2.00	2.00
Permit Inspector	1.00	1.00	1.00	1.00
Secretary	2.00	3.00	3.00	3.00
Highway Maintenance Foreman	11.00	11.00	11.00	11.00
Equipment Operator	24.00	24.00	24.00	24.00
Mason	4.00	4.00	4.00	4.00
Landscaper	1.00	2.00	2.00	2.00
Maintenance Repairer	1.00	1.00	1.00	1.00
Recycling Operator	0.00	1.00	1.00	1.00
Stores Clerk	1.00	0.00	0.00	0.00
Storekeeper	1.00	1.00	1.00	1.00
Semi-Skilled Laborer	40.00	40.00	40.00	40.00
Total Highway Maintenance	103.50	103.50	103.50	103.00
<i>Landfill</i>				
Civil Engineer III	0.00	0.00	0.00	0.50
Landfill Foreman	1.00	0.00	0.00	0.00
Equipment Operator	3.00	4.00	4.00	4.00
Landfill Supervisor	1.00	1.00	1.00	1.00
Landfill Attendant	2.00	2.00	2.00	2.00
Semi-Skilled Laborer	1.00	1.00	0.00	0.00
Total Landfill	8.00	8.00	7.00	7.50
<i>Motor Equipment</i>				
Motor Equipment Manager	0.00	1.00	1.00	1.00
Motor Equipment Superintendent	1.00	0.00	0.00	0.00
Motor Equipment Shop Supervisor	2.00	2.00	1.00	1.00

**1996 BUDGET PLAN**

<b>By Department:</b>	<b>As of 12/31/93</b>	<b>As of 12/31/94</b>	<b>As of 12/31/95</b>	<b>Budget 1996</b>
Master Equipment Mechanic Foreman	2.00	1.00	4.00	1.00
Master Equipment Mechanic	12.00	13.00	9.00	13.00
Equipment Mechanic Foreman	2.00	2.00	1.00	4.00
Equipment Mechanic	14.00	13.00	17.00	15.00
Welder	1.00	0.00	1.00	1.00
Equipment Serviceworker	10.00	10.00	9.00	11.00
Office Manager	1.00	1.00	1.00	1.00
Account Clerk	2.00	2.00	2.00	2.00
Secretary	2.00	3.00	3.00	3.00
Data Entry Operator	1.00	0.00	0.00	0.00
Equipment Storekeeper	2.00	2.00	2.00	2.00
Garage Attendant	1.00	1.00	2.00	2.00
<b>Total Motor Equipment</b>	<b>53.00</b>	<b>51.00</b>	<b>53.00</b>	<b>57.00</b>
<i>Parks Maintenance</i>				
Parks Maintenance Superintendent	1.00	1.00	1.00	1.00
Public Works Supervisor	3.00	3.00	3.00	3.00
Parks Maintenance Foreman	2.00	2.00	2.00	2.00
Forestry Foreman	1.00	1.00	1.00	1.00
Urban Forestry Specialist	1.00	1.00	1.00	1.00
Master Equipment Operator	1.00	1.00	1.00	1.00
Equipment Operator	13.00	12.00	13.00	13.00
Secretary	1.00	1.00	1.00	1.00
Tree Trimmer	2.00	3.00	3.00	3.00
Landscaper	5.00	5.00	5.00	6.00
Semi-Skilled Laborer	2.00	3.00	3.00	3.00
<b>Total Parks Maintenance</b>	<b>32.00</b>	<b>33.00</b>	<b>34.00</b>	<b>35.00</b>
<i>Plans &amp; Permits</i>				
Plans & Permits Manager	1.00	1.00	1.00	1.00
Plans Examiner	1.00	1.00	1.00	1.00
Drafter	1.00	1.00	1.00	1.00
Permit Clerk	3.00	3.00	3.00	4.00
<b>Total Plans &amp; Permits</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>7.00</b>
<i>Public Works Administration</i>				
Public Works Manager	1.00	1.00	1.00	1.00
Public Works Deputy Manager	1.00	0.00	0.00	0.00
Civil Engineer	1.00	0.50	0.50	0.50
Secretary	1.00	1.00	1.00	1.00
Equipment Operator	0.00	0.00	0.00	0.50
Office Manager	0.00	1.00	1.00	1.00
Accountant	1.00	0.00	0.00	0.00
Account Clerk	3.00	3.00	3.00	3.00
<b>Total Public Works Administration</b>	<b>8.00</b>	<b>6.50</b>	<b>6.50</b>	<b>7.00</b>

**1996 BUDGET PLAN**

<b>By Department:</b>	<b>As of 12/31/93</b>	<b>As of 12/31/94</b>	<b>As of 12/31/95</b>	<b>Budget 1996</b>
<i>Recreation</i>				
Recreation Manager	1.00	1.00	1.00	1.00
Recreation Supervisor	10.00	12.00	12.00	13.00
Sports & Athletic Coordinator	1.00	1.00	1.00	1.00
Senior Program Coordinator	1.00	1.00	1.00	1.00
Community Events Coordinator	0.00	1.00	1.00	1.00
Accountant	1.00	0.00	0.00	0.00
Account Clerk	1.00	1.00	1.00	1.00
Secretary	3.00	3.00	3.00	3.00
<b>Total Recreation</b>	<b>18.00</b>	<b>20.00</b>	<b>20.00</b>	<b>21.00</b>
<i>Recycle Energy System</i>				
Resource Manager	0.50	0.50	0.00	0.00
Senior Engineer	1.00	1.00	0.00	0.00
<b>Total Recycle Energy System</b>	<b>1.50</b>	<b>1.50</b>	<b>0.00</b>	<b>0.00</b>
<i>Recycling Bureau</i>				
Sanitation Services Superintendent	0.00	0.00	0.25	0.25
Recycling Coordinator	1.00	1.00	0.00	0.00
Collection Supervisor	1.00	1.00	1.00	1.00
Recycling Operator	6.00	7.00	5.00	5.00
Equipment Operator	0.00	0.00	1.00	1.00
Sanitation Service Worker	0.00	0.00	1.00	1.00
<b>Total Recycling Bureau</b>	<b>8.00</b>	<b>9.00</b>	<b>8.25</b>	<b>8.25</b>
<i>Resource Bureau</i>				
Resource Manager	0.50	0.50	0.00	0.00
Senior Engineer	0.00	0.00	0.00	0.00
<b>Total Resource Bureau</b>	<b>0.50</b>	<b>0.50</b>	<b>0.00</b>	<b>0.00</b>
<i>Sanitation</i>				
Sanitation Services Superintendent	1.00	1.00	0.75	0.75
Collection Supervisor	1.00	1.00	1.00	1.00
Collection Foreman	3.00	3.00	3.00	3.00
Sanitation Services Dispatcher	1.00	1.00	1.00	1.00
Sanitation Service Worker	34.00	34.00	35.00	35.00
Equipment Operator	18.00	18.00	16.00	16.00
Recycling Operator	0.00	0.00	2.00	2.00
<b>Total Sanitation</b>	<b>58.00</b>	<b>58.00</b>	<b>58.75</b>	<b>58.75</b>
<i>Service Director's Office</i>				
Deputy Service Director	2.00	2.00	2.00	2.00
Executive Assistant	1.00	1.00	1.00	1.00
Operations Research Analyst	0.00	0.00	1.00	1.00
Operations Research Manager	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Service Director	1.00	1.00	1.00	1.00
<b>Total Service Director's Office</b>	<b>6.00</b>	<b>6.00</b>	<b>7.00</b>	<b>7.00</b>

**1996 BUDGET PLAN**

<b>By Department:</b>	<b>As of 12/31/93</b>	<b>As of 12/31/94</b>	<b>As of 12/31/95</b>	<b>Budget 1996</b>
<i>Sewer Maintenance</i>				
Account Clerk	2.00	2.00	2.00	2.00
Civil Engineer	0.00	0.00	1.00	1.00
Custodian	1.00	1.00	1.00	1.00
Engineering Technician	1.00	1.00	1.00	1.00
Equipment Mechanic	2.00	3.00	3.00	3.00
Equipment Mechanic Foreman	0.00	0.00	1.00	1.00
Equipment Operator	4.00	5.00	5.00	5.00
Equipment Service Worker	1.00	1.00	1.00	1.00
Garage Attendant	1.00	1.00	0.00	1.00
Maintenance Repairer	1.00	1.00	1.00	1.00
Plant Electrician	1.00	1.00	1.00	1.00
Pumping System Maintenance Foreman	1.00	1.00	1.00	1.00
Pumping System Mechanic	5.00	5.00	5.00	5.00
Secretary	1.00	1.50	1.50	1.50
Sewer Cleaning Foreman	1.00	1.00	1.00	1.00
Sewer Maintenance Dispatcher	3.00	4.00	4.00	4.00
Sewer Maintenance Foreman	5.00	5.00	4.00	5.00
Sewer Maintenance Superintendent	1.00	1.00	0.00	1.00
Sewer Maintenance Supervisor	4.00	4.00	4.00	4.00
Sewer Maintenance Worker	28.00	27.00	24.00	27.00
Sewer Service Worker	16.00	17.00	17.00	17.00
Sewer Telemonitoring Technician	2.00	2.00	2.00	5.00
Storekeeper	1.00	1.00	1.00	1.00
Water & Sewer Systems Manager	0.00	0.50	0.50	0.50
<b>Total Sewer Maintenance</b>	<b>82.00</b>	<b>86.00</b>	<b>82.00</b>	<b>91.00</b>
<i>Street &amp; Highway Lighting</i>				
Engineer	1.00	1.00	1.00	1.00
<b>Total Street &amp; Highway Lighting</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<i>Street Cleaning</i>				
Street Cleaning Superintendent	1.00	1.00	1.00	1.00
Public Works Supervisor	1.00	1.00	1.00	1.00
Street Cleaning Foreman	3.00	3.00	3.00	3.00
Master Equipment Operator	2.00	2.00	2.00	2.00
Landscaper	1.50	2.00	2.00	2.00
Equipment Operator	18.00	19.00	19.00	18.50
Semi-Skilled Laborer	9.00	9.00	9.00	9.00
Broommaker -Equipment Operator	1.00	1.00	1.00	1.00
<b>Total Street Cleaning</b>	<b>36.50</b>	<b>38.00</b>	<b>38.00</b>	<b>37.50</b>
<i>Water Pollution Control</i>				
Civil Engineer	1.00	1.00	1.00	1.00
Engineering Technician	0.00	1.00	1.00	1.00
Environmental Services Aide	0.00	0.00	2.00	2.00

**1996 BUDGET PLAN**

<b>By Department:</b>	<b>As of 12/31/93</b>	<b>As of 12/31/94</b>	<b>As of 12/31/95</b>	<b>Budget 1996</b>
Equipment Operator	1.00	0.00	1.00	1.00
Facilities Maintenance Foreman	1.00	1.00	1.00	1.00
Lab Analyst	3.00	3.00	1.00	1.00
Lab Analyst Wastewater	7.00	8.00	9.00	9.00
Machinist	1.00	1.00	0.00	1.00
Maintenance Repairer	2.00	2.00	2.00	2.00
Plant Electrician	2.00	3.00	2.00	3.00
Secretary	3.00	3.00	2.00	3.00
Senior Engineer	0.00	0.00	1.00	1.00
Storekeeper	1.00	1.00	1.00	1.00
Stores Clerk	2.00	2.00	2.00	3.00
Treatment Plant Mechanic	10.00	9.00	10.00	10.00
Treatment Plant Utilityworker	31.00	30.00	27.00	30.00
Wastewater Plant Lead Operator	0.00	0.00	11.00	11.00
Wastewater Plant Maintenance Foreman	2.00	3.00	2.00	3.00
Wastewater Plant Maintenance Supervisor	1.00	1.00	1.00	1.00
Wastewater Plant Operations Foreman	6.00	6.00	6.00	6.00
Wastewater Plant Operations Supervisor	2.00	2.00	2.00	2.00
Wastewater Plant Operator	33.00	31.00	21.00	21.00
Wastewater Plant Superintendent	1.00	1.00	0.00	1.00
Wastewater Quality Coordinator	1.00	1.00	1.00	1.00
Water Pollution Control Manager	1.00	1.00	1.00	1.00
<b>Total Water Pollution Control</b>	<b>112.00</b>	<b>111.00</b>	<b>108.00</b>	<b>117.00</b>
<i>Water Bureau Administration</i>				
Civil Engineer	0.00	1.00	1.00	1.00
Public Utilities Manager	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	2.00	2.00
<b>Total Water Bureau Administration</b>	<b>3.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<i>Water Distribution</i>				
Account Clerk	0.00	1.00	1.00	1.00
Blacksmith Welder	1.00	1.00	1.00	1.00
Building Permits Supervisor	0.00	0.00	1.00	1.00
Consumer Services Clerk	0.00	2.00	2.00	2.00
Custodian	1.00	1.00	1.00	1.00
Domestic Meter Reading Supervisor	1.00	1.00	1.00	1.00
Domestic Meter Route Foreman	0.00	1.00	1.00	1.00
Domestic Meter Service Foreman	0.00	1.00	1.00	1.00
Domestic Meter Worker	0.00	12.00	12.00	12.00
Engineering Aide	0.00	0.00	1.00	1.00
Engineering Technician	1.00	1.00	0.00	0.00
Equipment Mechanic	0.00	0.00	2.00	2.00
Equipment Mechanic Foreman	1.00	1.00	1.00	1.00
Equipment Operator	8.00	8.00	8.00	9.00

**1996 BUDGET PLAN**

<b>By Department:</b>	<b>As of 12/31/93</b>	<b>As of 12/31/94</b>	<b>As of 12/31/95</b>	<b>Budget 1996</b>
Equipment Service Worker	3.00	2.00	3.00	3.00
Facilities Maintenance Foreman	1.00	1.00	1.00	1.00
Industrial Meter Foreman	1.00	1.00	1.00	1.00
Industrial Meter Worker	6.00	6.00	6.00	6.00
Laborer	1.00	1.00	1.00	1.00
Maintenance Repairer	3.00	3.00	3.00	3.00
Master Equipment Mechanic	4.00	4.00	2.00	2.00
Plant Electrician	1.00	1.00	2.00	2.00
Pumping System Maintenance Foreman	1.00	1.00	1.00	1.00
Pumping System Mechanic	1.00	1.00	0.00	0.00
Secretary	3.00	2.50	2.50	2.50
Storekeeper	1.00	1.00	0.00	1.00
Stores Clerk	1.00	1.00	1.00	1.00
Utilities Operations Assistant	1.00	1.00	1.00	1.00
Water & Sewer Systems Manager	1.00	0.50	0.50	0.50
Water Customer Serviceworker	0.00	13.00	13.00	13.00
Water Distribution Crew Leader	14.00	14.00	12.00	13.00
Water Distribution Dispatcher	4.00	5.00	5.00	5.00
Water Distribution Foreman	9.00	10.00	9.00	10.00
Water Distribution Superintendent	0.00	1.00	1.00	1.00
Water Distribution Supervisor	3.00	3.00	3.00	3.00
Water Maintenance Worker	40.00	41.00	40.00	40.00
Water Meter Supervisor	0.00	0.00	1.00	1.00
<b>Total Water Distribution</b>	<b>112.00</b>	<b>144.00</b>	<b>142.00</b>	<b>146.00</b>
<i>Water Supply</i>				
Equipment Operator	5.00	5.00	5.00	5.00
Facilities Maintenance Foreman	1.00	1.00	1.00	1.00
Forestry Crew Leader	0.00	0.00	1.00	1.00
Forestry Worker	2.00	2.00	1.00	2.00
Lab Analyst Water	5.00	5.00	5.00	5.00
Maintenance Repairer	2.00	1.00	1.00	1.00
Master Equipment Operator	0.00	0.00	1.00	1.00
Plant Electrician	1.00	2.00	2.00	2.00
Recreation Supervisor	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	1.00	2.00
Semi-Skilled Laborer	4.00	4.00	4.00	4.00
Treatment Plant Mechanic	2.00	2.00	2.00	2.00
Treatment Plant Utilityworker	3.00	3.00	3.00	3.00
Water Plant Maintenance Supervisor	1.00	1.00	1.00	1.00
Water Plant Operations Foreman	5.00	5.00	5.00	5.00
Water Plant Operator	15.00	15.00	15.00	16.00
Water Plant Superintendent	1.00	1.00	1.00	1.00
Water Supply Maintenance Foreman	2.00	2.00	2.00	2.00

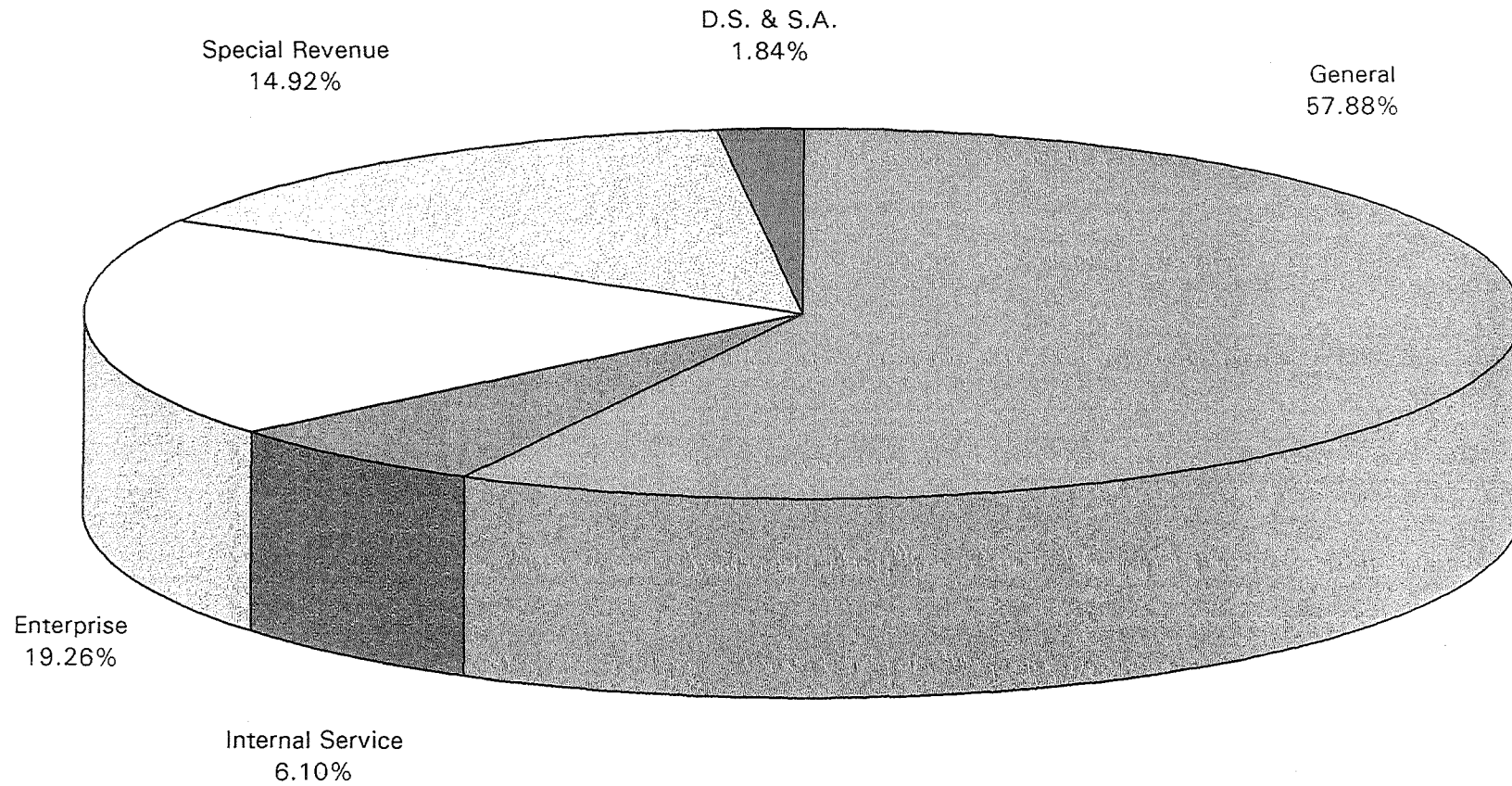
**1996 BUDGET PLAN**

<b>By Department:</b>	<b>As of 12/31/93</b>	<b>As of 12/31/94</b>	<b>As of 12/31/95</b>	<b>Budget 1996</b>
Water Supply Manager	1.00	1.00	1.00	1.00
Watershed Assistant Superintendent	1.00	1.00	1.00	1.00
Watershed Chief Ranger	1.00	1.00	1.00	1.00
Watershed Property Maintenance Worker	5.00	5.00	5.00	5.00
Watershed Ranger	7.00	7.00	7.00	7.00
Watershed Ranger Supervisor	1.00	1.00	1.00	1.00
Watershed Superintendent	1.00	1.00	1.00	1.00
<b>Total Water Supply</b>	<b>69.00</b>	<b>69.00</b>	<b>69.00</b>	<b>72.00</b>
<i>Water Utilities Services</i>				
Account Clerk	16.00	13.00	14.00	17.00
Accounts Analyst	1.00	1.00	1.00	1.00
Assistant Law Director	1.00	1.00	1.00	1.00
Cashier	3.00	3.00	3.00	3.00
Civil Engineer	6.00	4.00	4.00	4.00
Clerk	1.00	1.00	1.00	1.00
Consumer Services Clerk	17.00	16.00	19.00	21.00
Domestic Meter Reading Supervisor	1.00	0.00	0.00	0.00
Domestic Meter Route Foreman	1.00	0.00	0.00	0.00
Domestic Meter Service Foreman	1.00	0.00	0.00	0.00
Domestic Meter Worker	11.00	0.00	0.00	0.00
Drafter	3.00	3.00	3.00	3.00
Electrical Engineer	1.00	1.00	0.00	1.00
Engineering Project Coordinator	0.00	1.00	1.00	1.00
Engineering Technician	21.00	21.00	20.00	20.00
Enterprise Accounting Manager	1.00	1.00	0.00	1.00
Industrial Pretreatment Engineer	1.00	1.00	1.00	1.00
Secretary	6.00	7.00	7.00	7.00
Survey Party Chief	0.00	0.00	1.00	1.00
Surveyor	1.00	1.00	1.00	1.00
Surveyor Aide	2.00	0.00	3.00	3.00
Utilities Analyst	3.00	3.00	3.00	3.00
Utilities Deputy Engineer	1.00	1.00	1.00	1.00
Utilities Engineer	1.00	1.00	1.00	1.00
Utilities Field Supervisor	1.00	1.00	1.00	1.00
Utilities Office Manager	1.00	1.00	1.00	1.00
Utilities Office Supervisor	3.00	4.00	4.00	4.00
Utilities Services Manager	1.00	1.00	1.00	1.00
Water Customer Serviceworker	13.00	0.00	0.00	0.00
Water Meter Supervisor	1.00	0.00	0.00	0.00
<b>Total Water Utilities Services</b>	<b>120.00</b>	<b>87.00</b>	<b>92.00</b>	<b>99.00</b>
<b>TOTAL PUBLIC SERVICE</b>	<b>971.00</b>	<b>978.00</b>	<b>980.00</b>	<b>1022.00</b>
 <b>GRAND TOTAL</b>	 <b>2,631.00</b>	 <b>2,627.00</b>	 <b>2,673.00</b>	 <b>2,746.00</b>

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BUDGETED FULL - TIME EMPLOYEES  
BY FUND TYPE



1996 Full-Time Employees 2,746



# 1996 BUDGET PLAN

## 1996 GENERAL FUND GROSS EXPENDITURES

<u>DEPARTMENTAL UNIT</u>	<u>BUDGETED EXPENDITURES</u>	<u>PERCENTAGE OF TOTAL</u>
Police	\$ 35,582,700	29.99
Fire	23,507,960	19.81
Public Service	19,779,850	16.67
Public Safety	12,186,100	10.27
Public Health	6,044,850	5.09
City-wide Administration	3,271,450	2.76
Law	3,075,900	2.59
Judges	2,621,910	2.21
Mayor's Office	2,288,070	1.93
Clerk of Court	2,082,330	1.76
Finance	1,887,470	1.59
Civil Service	1,375,900	1.16
Highway Maintenance Subsidy	1,481,620	1.25
Planning	1,098,670	0.93
RES Subsidy	1,000,000	0.84
Legislative	683,660	0.58
EMS Subsidy	350,000	0.30
Airport Subsidy	<u>325,000</u>	<u>0.27</u>
TOTAL GENERAL FUND EXPENDITURES	<u>\$118,643,440</u>	<u>100.00%</u>

## COMPARATIVE SUMMARY OF GENERAL FUND GROSS EXPENDITURES

	ACTUAL					BUDGETED
	1991	1992	1993	1994	1995	1996
Police	\$ 26,596,144	\$ 28,947,648	\$ 30,689,330	\$ 32,321,989	\$ 33,817,924	\$ 35,582,700
Public Service	20,098,265	20,622,093	21,737,281	24,092,231	23,526,138	22,586,470
Fire	18,224,004	19,496,193	20,845,600	22,672,934	23,164,921	23,857,960
Public Safety	4,992,828	5,659,358	5,621,553	6,277,106	8,920,610	12,186,100
Public Health	4,466,166	4,763,689	5,021,902	5,345,587	5,593,971	6,044,850
Law	2,259,762	2,506,945	2,523,726	2,510,175	2,791,388	3,075,900
Judges	1,946,955	2,174,133	2,230,101	2,323,651	2,365,608	2,621,910
City-wide Administration	2,231,932	2,161,564	2,225,530	2,286,191	2,088,000	3,271,450
Mayor's Office	1,301,689	1,448,522	1,647,839	1,746,364	1,888,194	2,288,070
Clerk of Courts	1,648,458	1,763,552	1,674,342	1,812,636	1,890,696	2,082,330
Finance	1,413,641	1,557,397	1,529,753	1,554,785	1,673,655	1,887,470
Civil Service	1,160,643	1,242,009	1,375,394	1,290,349	1,365,487	1,375,900
Planning	942,000	986,144	1,006,567	986,515	1,041,067	1,098,670
Legislative	<u>550,528</u>	<u>577,127</u>	<u>567,783</u>	<u>579,054</u>	<u>630,899</u>	<u>683,660</u>
GENERAL FUND TOTAL EXPENDITURES	<u>\$ 87,833,015</u>	<u>\$ 93,906,374</u>	<u>\$ 98,696,701</u>	<u>\$105,799,567</u>	<u>\$110,758,558</u>	<u>\$118,643,440</u>

# **Civil Service Commission**



## CIVIL SERVICE

### DESCRIPTION OF THE DEPARTMENT:

The Civil Service (Personnel) Department works under the directions of the Civil Service Commission. The Civil Service Commission is a three-member commission appointed by the Mayor with the consent of Council. No more than two members shall be of the same political party. The commissioners serve for six-year staggered terms.

The commission designates one of its members as president and appoints a personnel director. The director serves for a term of three years, subject to reappointment. Through the Civil Service process, the director appoints all employees of the Personnel Department. The director carries out the executive and administrative responsibilities of the department.

### 1996 Goals

1. Begin the classification study of 107 operations, maintenance and supervisory positions in the Public Service Department.
2. Implement Commercial Driver's License Training.
3. Develop a career awareness program that will provide both a recruitment outreach component and an employee counseling service.
4. Complete the administration and hiring process for new Police Officer class.
5. Develop an employee benefits counseling and orientation program.
6. Develop and implement policies and procedures to manage worker's comp and other disability/lost time claims.

### 1995 Accomplishments

1. Conducted a job content validation study of the office support selection and promoting programs resulting in revisions to the written clerical exams. These revised exams were administered to over 350 candidates.
2. Published the biennial pay report.
3. Completed Phase II of the office support study.
4. In conjunction with the Society for Human Resource Management, completed and published the local pay survey for professional, technical and office support classifications.
5. Conducted promotional exams for the positions of Fire & Police Lieutenant, Police Captain and Fire Deputy Chief.
6. Provided training, per DOT regulations, on drug and alcohol testing.

## CIVIL SERVICE

### DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	<u>1993 Actual Expenditures</u>	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Original Budget</u>
Civil Service	1,375,398	1,290,350	1,365,487	1,375,900
Total	1,375,398	1,290,350	1,365,487	1,375,900



# CIVIL SERVICE

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
Personal Services				
Salaries and Wages	875,559	879,341	907,657	959,080
Employee Benefits	393,495	328,329	364,171	363,970
<u>Total - Personal Services</u>	<u>1,269,054</u>	<u>1,207,670</u>	<u>1,271,828</u>	<u>1,323,050</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	8,678	8,429	7,511	6,250
Contractual Services	53,274	16,290	16,801	9,500
Maintenance	3,525	8,164	4,370	5,000
Interfund Charges	17,555	18,659	25,228	19,250
All other	17,415	17,672	25,068	6,780
<u>Total - Discretionary</u>	<u>100,447</u>	<u>69,214</u>	<u>78,978</u>	<u>46,780</u>
Non-Discretionary				
Utilities	3,581	7,868	5,251	5,000
All other	1,182	1,089	1,619	1,070
<u>Total - Non-Discretionary</u>	<u>4,763</u>	<u>8,957</u>	<u>6,870</u>	<u>6,070</u>
<u>Total Operations and Maintenance</u>	<u>105,210</u>	<u>78,171</u>	<u>85,848</u>	<u>52,850</u>
Capital Outlay	1,134	4,509	7,811	
<u>GRAND TOTAL</u>	<u>1,375,398</u>	<u>1,290,350</u>	<u>1,365,487</u>	<u>1,375,900</u>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1996

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	1,323,050	52,850		1,375,900
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<u>Total</u>	<u>1,323,050</u>	<u>52,850</u>		<u>1,375,900</u>

# CIVIL SERVICE

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	<u>1993 Actual Expenditures</u>	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Original Budget</u>
General Fund	1,375,398	1,290,350	1,365,487	1,375,900
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
	<hr/>	<hr/>	<hr/>	<hr/>
Total	1,375,398	1,290,350	1,365,487	1,375,900

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	<u>1993 Actual Employees</u>	<u>1994 Actual Employees</u>	<u>1995 Actual Employees</u>	<u>1996 Original Employees</u>
General Fund	25.00	23.00	27.00	27.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
	<hr/>	<hr/>	<hr/>	<hr/>
Total	25.00	23.00	27.00	27.00

## CIVIL SERVICE

Department: Civil Service  
Division: Civil Service

### Description of Divisional Function:

The Civil Service Department is responsible to the three member Civil Service Commission. This Commission is appointed by the Mayor and is approved by Council. The Personnel Director and his staff work under the policies set by the commission. The role of this department is to classify positions, establish pay ranges, recruit, test, administer employee benefits, and keep all personnel records and files

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	875,559	879,341	907,657	959,080
Employee Benefits	393,495	328,329	364,171	363,970
<u>Total - Personal Services</u>	1,269,054	1,207,670	1,271,828	1,323,050
Operations and Maintenance				
Discretionary	100,447	69,214	78,978	46,780
Non-Discretionary	4,763	8,957	6,870	6,070
<u>Total Operations and Maintenance</u>	105,210	78,171	85,848	52,850
Capital Outlay	1,134	4,509	7,811	
 GRAND TOTAL	 <u>1,375,398</u>	 <u>1,290,350</u>	 <u>1,365,487</u>	 <u>1,375,900</u>

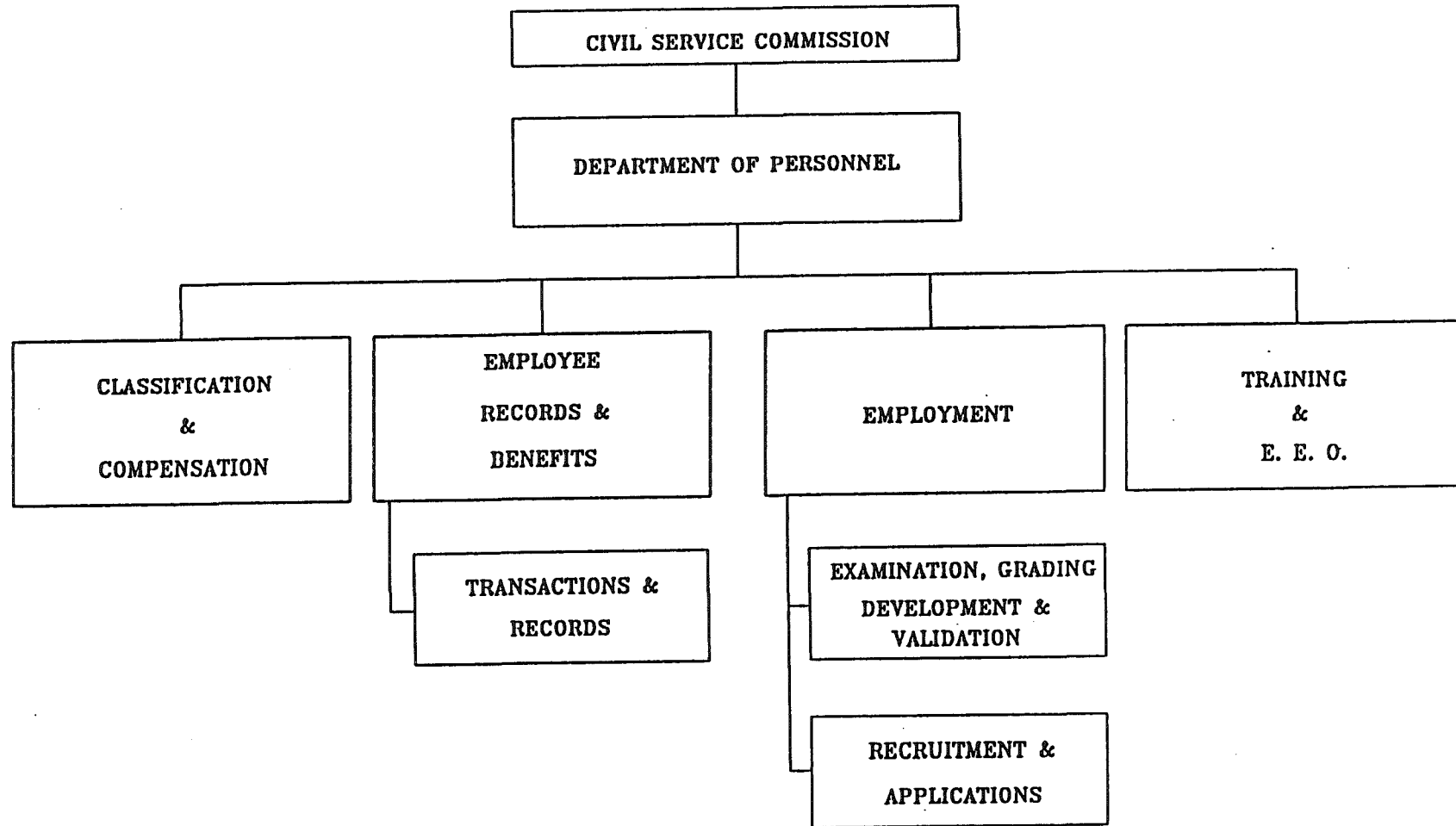
### SOURCES OF FUNDS:

General Fund	1,375,398	1,290,350	1,365,487	1,375,900
 Total	 1,375,398	 1,290,350	 1,365,487	 1,375,900

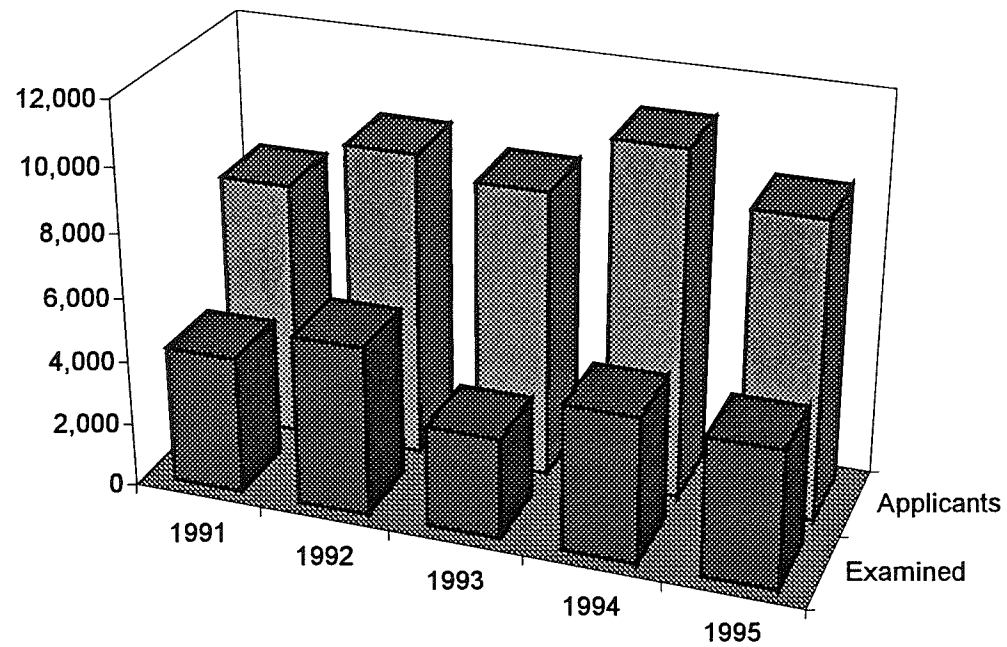
### DIVISION BUDGETED POSITIONS:

Full-Time	25.00	23.00	27.00	27.00
Part-Time	5.00	4.00	1.00	1.00
 Total	 30.00	 27.00	 28.00	 28.00

# Personnel Department



**NUMBER OF APPLICATIONS PROCESSED  
COMPARED TO NUMBER OF APPLICANTS EXAMINED**





# Finance





## FINANCE

### DESCRIPTION OF THE DEPARTMENT:

The Department of Finance is responsible for installation, supervision and control of all the accounts of the City of Akron. The department is also responsible for examining and auditing all accounts and claims against the City; the custody and disbursement of all money in the City; the collection of licenses, fees, taxes, special assessments, and all other revenues accruing to the City; and control over the issuance of bonds and notes.

In addition, the department annually publishes three important documents: the Annual Budget Plan, the Comprehensive Annual Financial Report, and the City's Annual Informational Statement. The Finance Department also publishes official statements for each bond and note issue.

The department also provides the purchasing functions for all City departments and central computer operations.

### 1996 Goals

1. Complete vendor selection process and begin implementation of new Automated Financial System.
2. Complete financing for the Stadium project.
3. Complete conversion of the alarm billing system to the new Police/Fire/EMS computer center.
4. Implementation of computerized requisition process as part of a continuing effort to reduce costs and improve efficiency in the Purchasing Department.
5. Finalize settlement with the OWDA regarding the R.E.S. lawsuit.

### 1995 Accomplishments

1. Completed, in conjunction with Deloitte & Touche, study of current financial system processes. These processes were incorporated with ideas for improvement to form a specific list of vendor requirements for a new automated financial system. All vendors reviewed in 1995 were rejected.
2. Incorporated a JIT (Just In Time) inventory system in the Purchasing Division Storeroom.
3. Completed the new ACH (Automatic Clearing House) billing system for payment of utility bills.
4. Worked with Police and Fire personnel in the implementation of their new CAD and records system.
5. Provided a return on all City investments of 6.14% with no loss of principal.

# FINANCE

## DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
Administration	384,835	323,534	333,275	342,470
Audit and Budget	336,850	345,656	400,096	453,770
City-Wide Administration	2,225,530	2,286,191	2,088,000	3,271,450
General Accounting	503,955	520,448	536,805	576,500
Machine Systems	1,670,071	3,035,604	3,413,371	2,797,360
Purchasing	985,156	1,138,930	1,536,738	1,380,650
Taxation	72,357,742	78,192,505	83,121,297	88,097,080
Treasury	10,286,455	11,140,300	11,525,455	11,581,730
Total	88,750,594	96,983,168	102,955,037	108,501,010

# FINANCE

## DETAILED SUMMARY OF EXPENDITURES - BY SPENDING CATEGORY

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
Personal Services				
Salaries and Wages	2,814,891	3,004,464	3,292,489	3,591,290
Employee Benefits	1,147,617	1,095,828	1,168,939	1,455,520
<u>Total - Personal Services</u>	<u>3,962,508</u>	<u>4,100,292</u>	<u>4,461,428</u>	<u>5,046,810</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	467,150	541,525	698,053	577,550
Contractual Services	702,599	2,329,859	2,238,323	1,792,070
Maintenance	240,116	247,409	385,522	325,250
Interfund Charges	1,358,859	1,364,777	1,491,808	1,598,670
All other	70,914,350	76,528,089	81,400,442	86,462,410
<u>Total - Discretionary</u>	<u>73,683,074</u>	<u>81,011,659</u>	<u>86,214,148</u>	<u>90,755,950</u>
Non-Discretionary				
Utilities	17,065	21,194	23,290	20,900
All other	10,679,510	11,684,784	11,878,362	11,957,860
<u>Total - Non-Discretionary</u>	<u>10,696,575</u>	<u>11,705,978</u>	<u>11,901,652</u>	<u>11,978,760</u>
<u>Total Operations and Maintenance</u>	<u>84,379,649</u>	<u>92,717,637</u>	<u>98,115,800</u>	<u>102,734,710</u>
Capital Outlay	408,435	165,240	377,809	719,490
GRAND TOTAL	<u>88,750,592</u>	<u>96,983,169</u>	<u>102,955,037</u>	<u>108,501,010</u>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1996

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	1,724,200	3,421,020	13,700	5,158,920
Internal Service Fund	1,127,880	2,366,740	121,860	3,616,480
Enterprise Fund				
Special Revenue Fund	1,637,760	86,025,440	573,930	88,237,130
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund	556,970	10,921,510	10,000	11,488,480
Total	5,046,810	102,734,710	719,490	108,501,010

# FINANCE

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
General Fund	3,755,283	3,840,976	3,761,655	5,158,920
Internal Service Fund	2,242,245	3,719,776	4,458,487	3,616,480
Enterprise Fund				
Special Revenue Fund	72,552,254	78,347,324	83,286,219	88,237,130
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund	10,200,811	11,075,091	11,448,675	11,488,480
Total	88,750,593	96,983,167	102,955,036	108,501,010

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	1993 Actual Employees	1994 Actual Employees	1995 Actual Employees	1996 Original Employees
General Fund	34.32	34.52	35.47	36.82
Internal Service Fund	21.00	25.00	23.00	23.50
Enterprise Fund				
Special Revenue Fund	35.00	35.00	39.00	39.00
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund	12.68	12.48	11.53	12.68
Total	103.00	107.00	109.00	112.00

# FINANCE

Department: Finance  
Division: Administration

Description of Divisional Function:  
Supervision of departmental financial activities.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	138,197	115,187	123,325	141,940
Employee Benefits	39,523	33,727	33,610	38,610
<u>Total - Personal Services</u>	177,720	148,914	156,935	180,550
Operations and Maintenance				
Discretionary	19,929	40,779	56,916	56,770
Non-Discretionary	1,028	29,294	28,717	27,520
<u>Total Operations and Maintenance</u>	20,957	70,073	85,633	84,290
Capital Outlay	186,159	104,547	90,707	77,630
GRAND TOTAL	<u>384,836</u>	<u>323,534</u>	<u>333,275</u>	<u>342,470</u>

**SOURCES OF FUNDS:**

General Fund	200,206	168,715	180,101	202,420
Special Revenue Fund	184,630	154,819	153,173	140,050
Total	384,836	323,534	333,274	342,470

**DIVISION BUDGETED POSITIONS:**

Full-Time	2.00	2.00	2.00	2.00
Part-Time		1.00	1.00	1.00
Total	2.00	3.00	3.00	3.00

# FINANCE

Department: Finance  
Division: Audit and Budget

**Description of Divisional Function:**

Prepare financial statements in accordance with generally accepted accounting principles, audit various city departments, and prepare operating expenditure budgets.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	229,947	252,733	283,536	319,580
Employee Benefits	82,083	80,623	86,449	115,310
<u>Total - Personal Services</u>	312,030	333,356	369,985	434,890
Operations and Maintenance				
Discretionary	20,449	11,600	20,241	14,700
Non-Discretionary	529	700	506	820
<u>Total Operations and Maintenance</u>	20,978	12,300	20,747	15,520
Capital Outlay	3,843		9,365	3,360
GRAND TOTAL	<u>336,851</u>	<u>345,656</u>	<u>400,097</u>	<u>453,770</u>

**SOURCES OF FUNDS:**

General Fund	326,967	345,656	400,096	453,770
Special Revenue Fund	9,882			
Total	336,849	345,656	400,096	453,770

**DIVISION BUDGETED POSITIONS:**

Full-Time	6.50	6.50	7.50	7.50
Part-Time				
Total	6.50	6.50	7.50	7.50

# FINANCE

Department: Finance  
Division: City-Wide Administration

**Description of Divisional Function:**

Provide funding for City-Wide responsibilities outside departmental/divisional control.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages				
Employee Benefits		(531)		
<u>Total - Personal Services</u>		(531)		
Operations and Maintenance				
Discretionary	1,640,240	1,545,058	1,504,319	2,506,200
Non-Discretionary	585,290	741,665	583,680	765,250
<u>Total Operations and Maintenance</u>	2,225,530	2,286,723	2,087,999	3,271,450
Capital Outlay				
GRAND TOTAL	<u>2,225,530</u>	<u>2,286,192</u>	<u>2,087,999</u>	<u>3,271,450</u>

**SOURCES OF FUNDS:**

General Fund	2,225,530	2,286,191	2,088,000	3,271,450
Total	2,225,530	2,286,191	2,088,000	3,271,450

**DIVISION BUDGETED POSITIONS:**

Full-Time				
Part-Time				
Total				

# FINANCE

Department: Finance  
Division: General Accounting

**Description of Divisional Function:**

Provide control over accounts and financial records. Responsible for the disbursements of all public moneys in the City.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b>DIVISION EXPENDITURES:</b>				
Personal Services				
Salaries and Wages	339,457	356,731	373,814	389,810
Employee Benefits	143,220	136,625	139,070	161,710
<u>Total - Personal Services</u>	482,677	493,356	512,884	551,520
Operations and Maintenance				
Discretionary	17,410	23,247	20,214	20,540
Non-Discretionary	604	567	770	800
<u>Total Operations and Maintenance</u>	18,014	23,814	20,984	21,340
Capital Outlay	3,265	3,278	2,938	3,640
 GRAND TOTAL	 <u>503,956</u>	 <u>520,448</u>	 <u>536,806</u>	 <u>576,500</u>

**SOURCES OF FUNDS:**

General Fund	503,955	520,448	536,805	576,500
 Total	 503,955	 520,448	 536,805	 576,500

**DIVISION BUDGETED POSITIONS:**

Full-Time	13.50	13.50	13.50	13.50
Part-Time				
 Total	 <u>13.50</u>	 <u>13.50</u>	 <u>13.50</u>	 <u>13.50</u>



# FINANCE

Department: Finance  
Division: Management Information Systems

**Description of Divisional Function:**

Responsible for all data processing and computer operations of the City.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	551,832	597,372	701,410	725,570
Employee Benefits	224,346	198,175	229,877	271,500
<u>Total - Personal Services</u>	776,178	795,547	931,287	997,070
Operations and Maintenance				
Discretionary	450,451	1,968,369	1,985,346	1,439,930
Non-Discretionary	248,416	247,186	246,455	240,360
<u>Total Operations and Maintenance</u>	698,867	2,215,555	2,231,801	1,680,290
Capital Outlay	195,025	24,502	250,282	120,000
GRAND TOTAL	<u>1,670,070</u>	<u>3,035,604</u>	<u>3,413,370</u>	<u>2,797,360</u>

**SOURCES OF FUNDS:**

Internal Service Fund	1,670,071	3,035,604	3,413,371	2,797,360
Total	1,670,071	3,035,604	3,413,371	2,797,360

**DIVISION BUDGETED POSITIONS:**

Full-Time	18.00	22.00	20.00	20.00
Part-Time				
Total	18.00	22.00	20.00	20.00

# FINANCE

Department: Finance  
Division: Purchasing

## Description of Divisional Function:

Requisition and purchase of supplies and materials and contract administration. Also includes the City-wide copy center, City-wide mailing operation, and the Central Storeroom.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	302,905	344,736	367,472	420,270
Employee Benefits	133,044	134,645	142,300	180,140
<u>Total - Personal Services</u>	435,949	479,381	509,772	600,410
Operations and Maintenance				
Discretionary	515,872	620,636	993,646	743,700
Non-Discretionary	30,197	27,713	27,338	31,680
<u>Total Operations and Maintenance</u>	546,069	648,349	1,020,984	775,380
Capital Outlay	3,137	11,200	5,983	4,860
GRAND TOTAL	985,155	1,138,930	1,536,739	1,380,650

## SOURCES OF FUNDS:

General Fund	412,982	454,758	491,622	561,530
Internal Service Fund	572,174	684,172	1,045,116	819,120
Total	985,156	1,138,930	1,536,738	1,380,650

## DIVISION BUDGETED POSITIONS:

Full-Time	13.00	14.00	14.00	15.00
Part-Time	1.00	1.00	1.00	2.00
Total	14.00	15.00	15.00	17.00

# FINANCE

Department: Finance  
Division: Taxation

**Description of Divisional Function:**

Collecting, auditing, and accounting of income tax money.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	885,039	942,866	1,041,205	1,136,280
Employee Benefits	372,713	363,335	389,703	501,480
<u>Total - Personal Services</u>	1,257,752	1,306,201	1,430,908	1,637,760
Operations and Maintenance				
Discretionary	70,844,006	76,647,975	81,456,763	85,755,810
Non-Discretionary	251,160	230,763	229,823	203,510
<u>Total Operations and Maintenance</u>	71,095,166	76,878,738	81,686,586	85,959,320
Capital Outlay	4,825	7,567	3,802	500,000
 GRAND TOTAL	 <u>72,357,743</u>	 <u>78,192,506</u>	 <u>83,121,296</u>	 <u>88,097,080</u>

**SOURCES OF FUNDS:**

Special Revenue Fund	72,357,742	78,192,505	83,121,297	88,097,080
 Total	 72,357,742	 78,192,505	 83,121,297	 88,097,080

**DIVISION BUDGETED POSITIONS:**

Full-Time	35.00	35.00	39.00	39.00
Part-Time	1.00	3.00	1.00	3.00
 Total	 36.00	 38.00	 40.00	 42.00

# FINANCE

Department: Finance  
Division: Treasury

**Description of Divisional Function:**

Collect and deposit all city moneys; issue and pay City debt; invest funds; and collect tax assessments and licenses.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	367,515	394,838	401,727	457,840
Employee Benefits	152,688	149,231	147,930	186,770
<u>Total - Personal Services</u>	520,203	544,069	549,657	644,610
Operations and Maintenance				
Discretionary	174,718	153,994	176,702	218,300
Non-Discretionary	9,579,352	10,428,090	10,784,364	10,708,820
<u>Total Operations and Maintenance</u>	9,754,070	10,582,084	10,961,066	10,927,120
Capital Outlay	12,182	14,147	14,731	10,000
 GRAND TOTAL	 <u>10,286,455</u>	 <u>11,140,300</u>	 <u>11,525,454</u>	 <u>11,581,730</u>

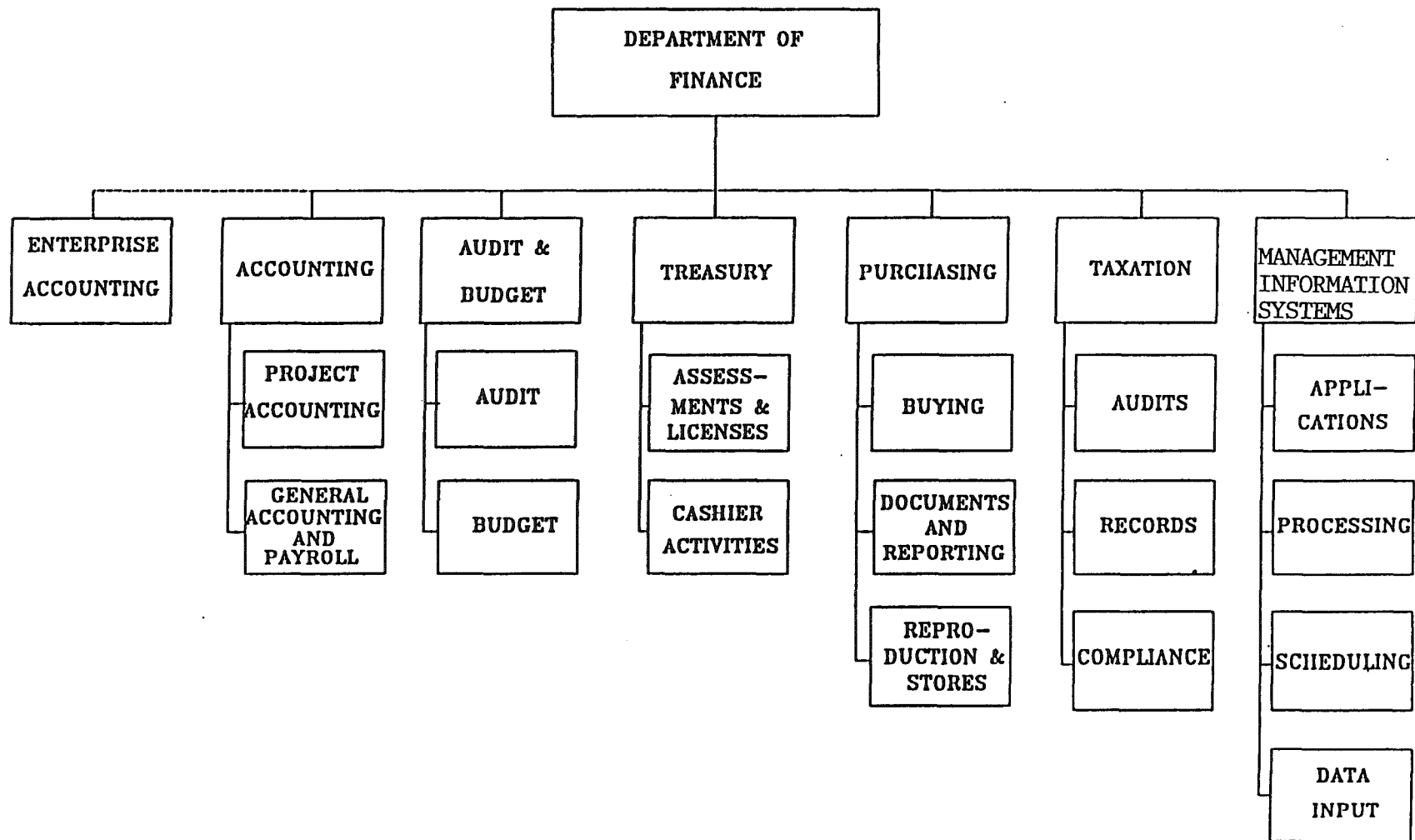
**SOURCES OF FUNDS:**

General Fund	85,643	65,209	65,031	93,250
Debt Service Fund	10,200,811	11,075,091	11,448,675	11,488,480
 Total	 10,286,454	 11,140,300	 11,513,706	 11,581,730

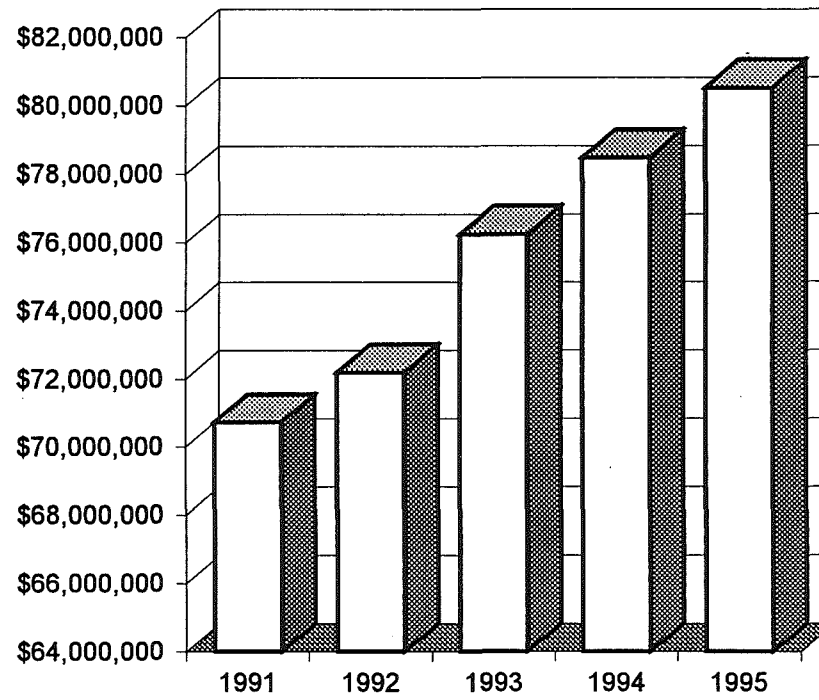
**DIVISION BUDGETED POSITIONS:**

Full-Time	15.00	14.00	13.00	15.00
Part-Time				
 Total	 15.00	 14.00	 13.00	 15.00

# Finance Department



### INCOME TAX COLLECTIONS



# Fire





# FIRE

## DESCRIPTION OF THE DEPARTMENT:

The Fire Department consists of a chief, four deputy chiefs, ten district chiefs, a series of battalion captains, lieutenants and firefighter/medics, and various other non-uniformed personnel necessary for support functions such as clerical staff, dispatchers, and mechanics. The department and the union have adopted a policy of training all new recruits to become both firefighters and paramedics. This allows the formation of combination companies whereby a firefighter/medic can function as both a paramedic and a firefighter. Following are the three subdivisions of the Fire Department and the bureaus within each subdivision:

Special Services Subdivision  
Bureau of Fire Prevention  
Bureau of Emergency Medical Service  
Bureau of Training

Operations Subdivision

Administrative Subdivision  
Bureau of Communications  
Bureau of Hazardous Materials/Rescue  
Bureau of Accounting Services

## 1996 Goals

1. Facilitate the building of a new fire station in the valley and staff it with a paramedic squad and fire company in order to quicken the response times into recently annexed communities.
2. To complete the programming of the equipment necessary to facilitate interdepartmental communications and record keeping.
3. To hire eight new firefighter/medics to fill vacancies.

## 1995 Accomplishments

1. Relocated administrative offices to the CitiCenter Building.
2. Implemented the operational startup of the combined Police/Fire dispatch center.
3. Assisted in the on-going implementation and setup of a county-wide Emergency Operations Center.

# FIRE

## DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	<u>1993 Actual Expenditures</u>	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Original Budget</u>
E.M.S.	5,626,807	5,719,867	6,971,512	7,244,860
Fire	<u>21,758,927</u>	<u>24,141,492</u>	<u>23,733,706</u>	<u>24,228,960</u>
Total	27,385,734	29,861,359	30,705,218	31,473,820

# FIRE

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
Personal Services				
Salaries and Wages	17,169,581	18,260,657	18,598,406	19,494,700
Employee Benefits	7,583,480	8,451,613	8,361,327	8,909,910
<u>Total - Personal Services</u>	<u>24,753,061</u>	<u>26,712,270</u>	<u>26,959,733</u>	<u>28,404,610</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	308,272	339,148	293,823	340,800
Contractual Services	149,224	187,539	230,394	202,200
Maintenance	191,646	202,136	138,795	196,000
Interfund Charges	199,863	237,124	244,012	291,900
All other	749,986	787,171	1,618,007	1,277,110
<u>Total - Discretionary</u>	<u>1,598,991</u>	<u>1,753,118</u>	<u>2,525,031</u>	<u>2,308,010</u>
Non-Discretionary				
Utilities	250,256	274,765	250,457	302,630
All other	215,187	271,016	292,634	299,570
<u>Total - Non-Discretionary</u>	<u>465,443</u>	<u>545,781</u>	<u>543,091</u>	<u>602,200</u>
<u>Total Operations and Maint.</u>	<u>2,064,434</u>	<u>2,298,899</u>	<u>3,068,122</u>	<u>2,910,210</u>
Capital Outlay	568,239	850,191	677,362	159,000
GRAND TOTAL	<u>27,385,734</u>	<u>29,861,360</u>	<u>30,705,217</u>	<u>31,473,820</u>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1996

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	22,022,370	1,723,590	112,000	23,857,960
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	6,382,240	1,186,620	47,000	7,615,860
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	28,404,610	2,910,210	159,000	31,473,820

# FIRE

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
General Fund	20,845,600	22,672,934	23,164,921	23,857,960
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	6,540,135	7,188,425	7,540,297	7,615,860
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	27,385,735	29,861,359	30,705,218	31,473,820

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	1993 Actual Employees	1994 Actual Employees	1995 Actual Employees	1996 Original Employees
General Fund	350.00	333.00	324.00	326.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	93.00	93.00	94.00	94.00
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	443.00	426.00	418.00	420.00

# FIRE

Department: Fire  
Division: Emergency Medical Services

**Description of Divisional Function:**

This division is responsible for paramedic services in the event of medical emergencies.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	3,473,600	3,693,258	4,085,833	4,357,700
Employee Benefits	1,474,227	1,558,406	1,727,871	2,024,540
<u>Total - Personal Services</u>	4,947,827	5,251,664	5,813,704	6,382,240
Operations and Maintenance				
Discretionary	319,901	365,559	969,833	702,000
Non-Discretionary	99,952	102,644	85,354	113,620
<u>Total Operations and Maintenance</u>	419,853	468,203	1,055,187	815,620
Capital Outlay	259,127		102,620	47,000
 GRAND TOTAL	 <u>5,626,807</u>	 <u>5,719,867</u>	 <u>6,971,511</u>	 <u>7,244,860</u>

**SOURCES OF FUNDS:**

Special Revenue Fund	5,626,807	5,719,867	6,321,512	6,894,860
 Total	 5,626,807	 5,719,867	 6,321,512	 6,894,860

**DIVISION BUDGETED POSITIONS:**

Full-Time	93.00	93.00	94.00	94.00
Part-Time				
 Total	 <u>93.00</u>	 <u>93.00</u>	 <u>94.00</u>	 <u>94.00</u>

# FIRE

Department: Fire  
Division: Fire

**Description of Divisional Function:**

This division is responsible for fighting fires, arson investigation, fire prevention, hydrant repair, vehicle maintenance, and communications.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	13,695,981	14,567,399	14,512,572	15,137,000
Employee Benefits	6,109,253	6,893,207	6,633,456	6,885,370
<u>Total - Personal Services</u>	19,805,234	21,460,606	21,146,028	22,022,370
Operations and Maintenance				
Discretionary	1,279,090	1,387,559	1,555,199	1,606,010
Non-Discretionary	365,491	443,136	457,736	488,580
<u>Total Operations and Maintenance</u>	1,644,581	1,830,695	2,012,935	2,094,590
Capital Outlay	309,112	850,191	574,742	112,000
GRAND TOTAL	<u>21,758,927</u>	<u>24,141,492</u>	<u>23,733,705</u>	<u>24,228,960</u>

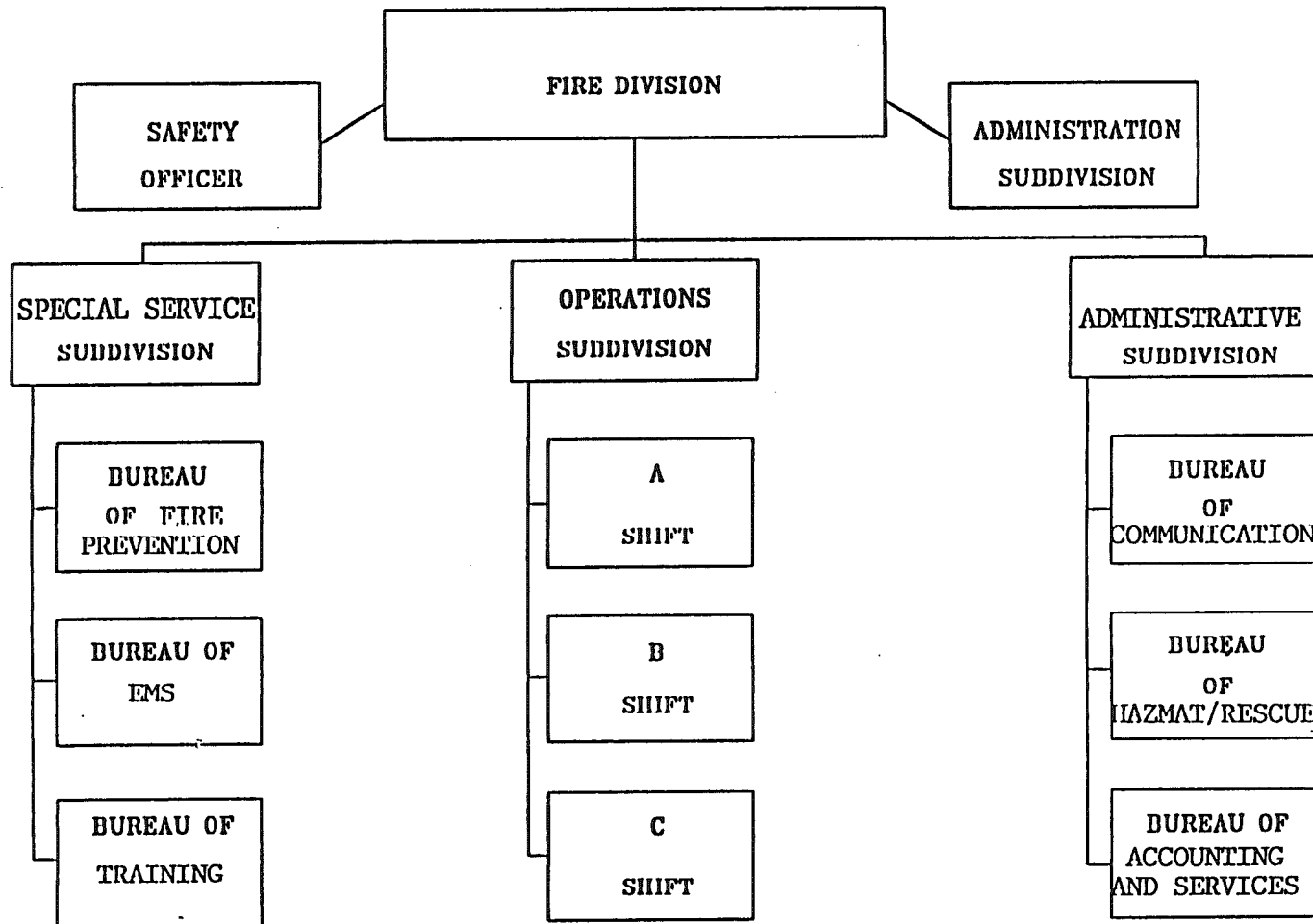
**SOURCES OF FUNDS:**

General Fund	20,845,600	22,672,934	23,164,921	23,857,960
Special Revenue Fund	881,770	686,786	775,970	721,000
Total	21,727,370	23,359,720	23,940,891	24,578,960

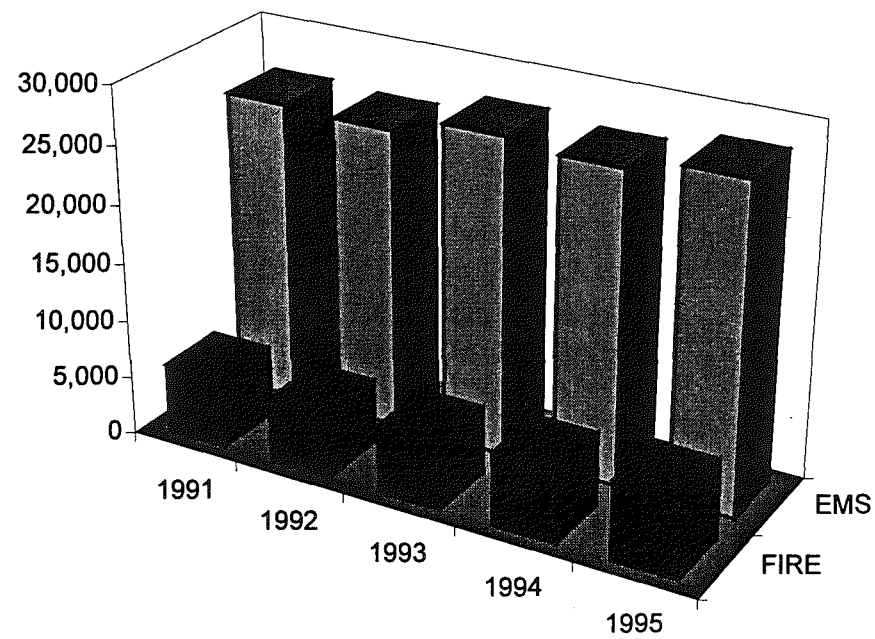
**DIVISION BUDGETED POSITIONS:**

Full-Time	350.00	333.00	324.00	326.00
Part-Time	1.00		1.00	
Total	351.00	333.00	325.00	326.00

# Fire Division



**FIRE DEPARTMENT  
FIRE & EMS ALARMS**





# Law



## LAW

### DESCRIPTION OF DEPARTMENT:

The Department of Law is made up of a director and a staff of assistant directors, all serving at the pleasure of the Mayor. The department serves as the legal area of the City of Akron, advising and representing the officers and departments of the City. The Law Department is composed of two divisions - Criminal and Civil. The members of the Criminal Division serve as the City's prosecuting attorneys in Municipal Court. The Civil Division employees defend all suits for or on behalf of the City and prepare all contracts, bonds, and other instruments in writing with which the City is concerned.

The Law Department provides written opinions to officials and departments of the City. The Law Department also is responsible for codifying all City ordinances at least once every five years.

Occasionally, the Law Department will call on outside counsel to assist in complex legal matters.

### 1996 Goals

1. Provide law clerk services for prosecutors to assist in processing greater case loads.
2. Continue to represent the City zealously in litigation.
3. Continue to improve the quality of legal advice and services provided to the Administration and City Council.
4. Obtain office and waiting room space at the Harold K. Stubbs Justice Center for felony court prosecutors, victims, and witnesses.

### 1995 Accomplishments

1. Purchased new computers and provided a link to the Court's data base for several computers.
2. Continued discussions regarding office and waiting room space for felony court prosecutors, victims, and witnesses.
3. Equipped the Chief Prosecutor with a pager and both PLA's with cellular phones.

## LAW

DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	<u>1993 Actual Expenditures</u>	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Original Budget</u>
Administration	542,814	523,564	511,254	595,000
Civil	1,032,413	1,037,951	1,163,164	1,365,170
Criminal	791,103	811,042	915,777	932,790
Indigent Defense	157,398	137,617	201,192	182,940
Total	2,523,728	2,510,174	2,791,387	3,075,900

## LAW

DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
Personal Services				
Salaries and Wages	1,375,963	1,441,469	1,611,044	1,741,310
Employee Benefits	477,129	454,401	491,212	592,190
<u>Total - Personal Services</u>	<u>1,853,092</u>	<u>1,895,870</u>	<u>2,102,256</u>	<u>2,333,500</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	11,545	5,808	3,397	9,840
Contractual Services	177,691	159,593	226,920	206,040
Maintenance	6,764	8,894	5,933	7,300
Interfund Charges	35,527	33,642	44,928	45,510
All other	116,828	107,665	105,720	132,390
<u>Total - Discretionary</u>	<u>348,355</u>	<u>315,602</u>	<u>386,898</u>	<u>401,080</u>
Non-Discretionary				
Utilities	12,423	11,979	12,863	13,900
All other	293,606	280,501	262,592	327,420
<u>Total - Non-Discretionary</u>	<u>306,029</u>	<u>292,480</u>	<u>275,455</u>	<u>341,320</u>
<u>Total Operations and Maintenance</u>	<u>654,384</u>	<u>608,082</u>	<u>662,353</u>	<u>742,400</u>
Capital Outlay	16,252	6,223	26,778	
GRAND TOTAL	<u>2,523,728</u>	<u>2,510,175</u>	<u>2,791,387</u>	<u>3,075,900</u>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1996

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	2,333,500	742,400		3,075,900
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	2,333,500	742,400		3,075,900

## LAW

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	<u>1993 Actual Expenditures</u>	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Original Budget</u>
General Fund	2,523,728	2,510,174	2,791,387	3,075,900
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
	<hr/>	<hr/>	<hr/>	<hr/>
Total	2,523,728	2,510,174	2,791,387	3,075,900

DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	<u>1993 Actual Employees</u>	<u>1994 Actual Employees</u>	<u>1995 Actual Employees</u>	<u>1996 Original Employees</u>
General Fund	32.00	34.00	35.00	37.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
	<hr/>	<hr/>	<hr/>	<hr/>
Total	32.00	34.00	35.00	37.00

# LAW

Department: Law  
Division: Administration

## Description of Divisional Function:

Oversee the Civil and Criminal Divisions of the department. Provide legal advice to all departments.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	179,812	187,573	194,023	202,010
Employee Benefits	61,923	50,886	52,766	58,510
<u>Total - Personal Services</u>	241,735	238,459	246,789	260,520
Operations and Maintenance				
Discretionary	5,624	3,340	1,524	6,700
Non-Discretionary	295,455	281,765	262,941	327,780
<u>Total Operations and Maintenance</u>	301,079	285,105	264,465	334,480
Capital Outlay				
GRAND TOTAL	<u>542,814</u>	<u>523,564</u>	<u>511,254</u>	<u>595,000</u>

## SOURCES OF FUNDS:

General Fund	542,814	523,564	511,254	595,000
Special Revenue Fund				
Total	542,814	523,564	511,254	595,000

## DIVISION BUDGETED POSITIONS:

Full-Time	3.00	3.00	3.00	3.00
Part-Time				
Total	3.00	3.00	3.00	3.00

# LAW

Department: Law  
Division: Civil

## Description of Divisional Function:

Prepare all contracts, bonds, legislation, and legal documents for the City of Akron. Codify all ordinances passed by Akron City Council. Provide written legal opinions on issues facing the City of Akron.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	653,440	672,070	763,411	896,880
Employee Benefits	220,570	211,604	228,032	305,380
<u>Total - Personal Services</u>	874,010	883,674	991,443	1,202,260
Operations and Maintenance				
Discretionary	135,444	143,350	145,042	154,210
Non-Discretionary	7,407	7,944	7,863	8,700
<u>Total Operations and Maintenance</u>	142,851	151,294	152,905	162,910
Capital Outlay	15,552	2,983	18,816	
GRAND TOTAL	<u>1,032,413</u>	<u>1,037,951</u>	<u>1,163,164</u>	<u>1,365,170</u>

## **SOURCES OF FUNDS:**

General Fund	1,032,413	1,037,951	1,163,164	1,365,170
Total	1,032,413	1,037,951	1,163,164	1,365,170

## **DIVISION BUDGETED POSITIONS:**

Full-Time	15.00	17.00	16.00	19.00
Part-Time	17.00	10.00	15.00	16.00
Total	32.00	27.00	31.00	35.00



## LAW

Department: Law  
 Division: Criminal

## Description of Divisional Function:

Provide prosecutorial services for the City of Akron.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	542,711	581,826	653,610	642,420
Employee Benefits	194,635	191,911	210,414	228,300
<u>Total - Personal Services</u>	<u>737,346</u>	<u>773,737</u>	<u>864,024</u>	<u>870,720</u>
Operations and Maintenance				
Discretionary	49,889	31,294	39,140	57,230
Non-Discretionary	3,167	2,771	4,651	4,840
<u>Total Operations and Maintenance</u>	<u>53,056</u>	<u>34,065</u>	<u>43,791</u>	<u>62,070</u>
Capital Outlay	700	3,240	7,962	
 GRAND TOTAL	 <u>791,102</u>	 <u>811,042</u>	 <u>915,777</u>	 <u>932,790</u>

**SOURCES OF FUNDS:**

General Fund	791,103	811,042	915,777	932,790
 Total	 791,103	 811,042	 915,777	 932,790

**DIVISION BUDGETED POSITIONS:**

Full-Time	14.00	14.00	16.00	15.00
Part-Time	8.00	7.00	7.00	8.00
 Total	 22.00	 21.00	 23.00	 23.00

## LAW

Department: Law  
 Division: Indigent Defense

**Description of Divisional Function:**

This expenditure represents payments to the Legal Defense Office to support the legal defense of indigents in Akron.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages				
Employee Benefits				
<u>Total - Personal Services</u>				
Operations and Maintenance				
Discretionary	157,398	137,617	201,192	182,940
Non-Discretionary				
<u>Total Operations and Maintenance</u>	157,398	137,617	201,192	182,940
Capital Outlay				
GRAND TOTAL	<u>157,398</u>	<u>137,617</u>	<u>201,192</u>	<u>182,940</u>

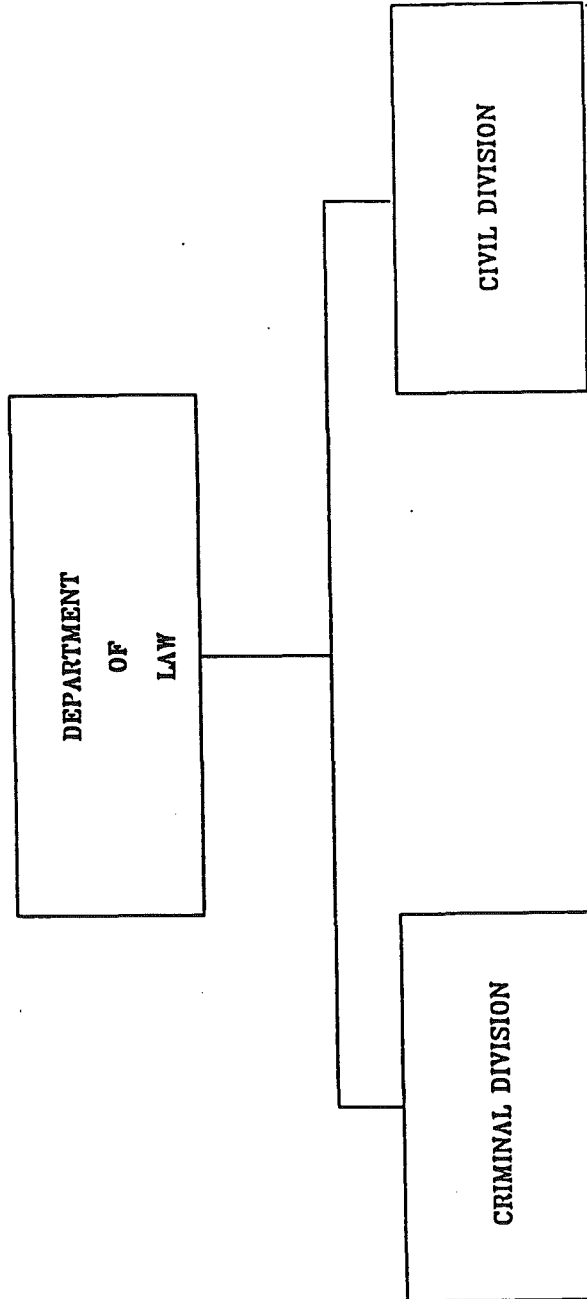
**SOURCES OF FUNDS:**

General Fund	157,398	137,617	201,192	182,940
Total	157,398	137,617	201,192	182,940

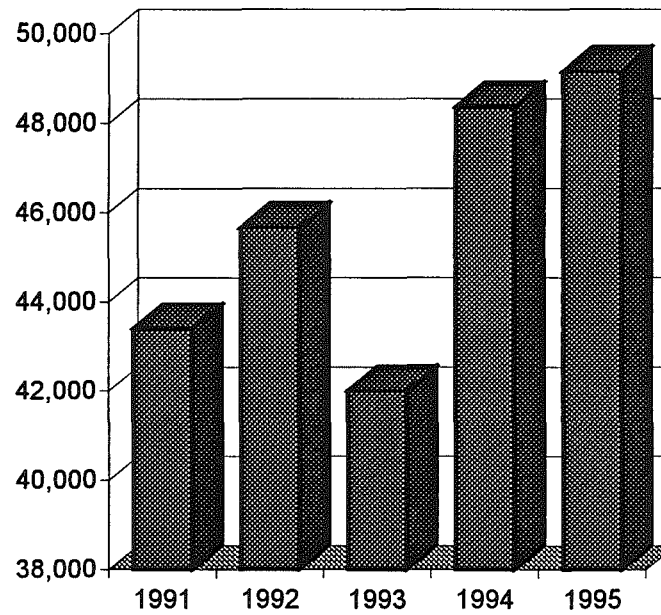
**DIVISION BUDGETED POSITIONS:**

Full-Time				
Part-Time				
Total				

# Law Department



# **AKRON MUNICIPAL COURT ANNUAL REPORT TO OHIO SUPREME COURT MISDEMEANOR & FELONY FILINGS**



# Legislative



## LEGISLATIVE

### DESCRIPTION OF DEPARTMENT:

Akron City Council consists of thirteen members, ten of whom are elected on a ward basis and three at large. Ward Council persons are elected for two-year terms, and at-large members receive four-year terms. Officers of Council include a president, vice president, and a president pro tempore elected by the members of Council. The City Council Office also includes a Clerk of Council (a Civil Service position) and other employees as deemed necessary.

Akron City Council has full power and authority, as identified in the City Charter, to exercise all powers conferred upon municipalities by the Constitution of the State of Ohio and any additional powers conferred upon municipalities by the Ohio General Assembly.

At present, Council Meetings take place each Monday at 7 p.m. in the Council Chambers (except during August and on Monday holidays). Committees of Council meet weekly, or as needed, during the day on Mondays.

### 1996 Goals

1. Proceed with the installation of optical storage system.
2. Upgrade Council computers with Council's recommendations.
3. Re-carpet the Council library.

### 1995 Accomplishments

1. Began indexing legislation on the mainframe and explored several optical storage systems.
2. Refurnished the Council library.
3. Reupholstered Council chairs.
4. Hired a new Deputy Clerk and filled Council Aide positions.

### DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
Clerk of Council	221,272	227,780	264,808	257,080
Council	346,509	351,274	366,091	426,580
Total	567,781	579,054	630,899	683,660

# LEGISLATIVE

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
Personal Services				
Salaries and Wages	345,681	362,391	368,191	387,990
Employee Benefits	167,755	158,231	195,627	185,160
<u>Total - Personal Services</u>	<u>513,436</u>	<u>520,622</u>	<u>563,818</u>	<u>573,150</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	2,176	2,222	1,158	1,500
Contractual Services	565	9,509	2,486	5,250
Maintenance	7,609	2,841	3,814	5,500
Interfund Charges	16,977	16,197	18,306	22,000
All other	21,190	20,013	23,851	59,900
<u>Total - Discretionary</u>	<u>48,517</u>	<u>50,782</u>	<u>49,615</u>	<u>94,150</u>
Non-Discretionary				
Utilities	3,733	3,408	3,537	5,300
All other	251	527	467	1,060
<u>Total - Non-Discretionary</u>	<u>3,984</u>	<u>3,935</u>	<u>4,004</u>	<u>6,360</u>
<u>Total Operations and Maintenance</u>	<u>52,501</u>	<u>54,717</u>	<u>53,619</u>	<u>100,510</u>
Capital Outlay	1,844	3,715	13,461	10,000
<u>GRAND TOTAL</u>	<u>567,781</u>	<u>579,054</u>	<u>630,898</u>	<u>683,660</u>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1996

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	573,150	100,510	10,000	683,660
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<u>Total</u>	<u>573,150</u>	<u>100,510</u>	<u>10,000</u>	<u>683,660</u>



# LEGISLATIVE

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	<u>1993 Actual Expenditures</u>	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Original Budget</u>
General Fund	567,781	579,054	630,899	683,660
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
	<hr/>	<hr/>	<hr/>	<hr/>
Total	567,781	579,054	630,899	683,660

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	<u>1993 Actual Employees</u>	<u>1994 Actual Employees</u>	<u>1995 Actual Employees</u>	<u>1996 Original Employees</u>
General Fund	17.00	17.00	17.00	17.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
	<hr/>	<hr/>	<hr/>	<hr/>
Total	17.00	17.00	17.00	17.00

# LEGISLATIVE

Department: Legislative  
Division: City Council

## Description of Divisional Function:

Enact ordinances and resolutions to provide for City services, levy taxes, make appropriations and borrow money.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	221,631	231,058	239,451	247,830
Employee Benefits	118,921	112,218	115,425	132,320
<u>Total - Personal Services</u>	340,552	343,276	354,876	380,150
Operations and Maintenance				
Discretionary	3,305	5,682	9,052	41,900
Non-Discretionary	2,652	2,316	2,163	4,530
<u>Total Operations and Maintenance</u>	5,957	7,998	11,215	46,430
Capital Outlay				
GRAND TOTAL	<u>346,509</u>	<u>351,274</u>	<u>366,091</u>	<u>426,580</u>

## SOURCES OF FUNDS:

General Fund	346,509	351,274	366,091	426,580
Total	346,509	351,274	366,091	426,580

## DIVISION BUDGETED POSITIONS:

Full-Time	13.00	13.00	13.00	13.00
Part-Time			1.00	
Total	13.00	13.00	14.00	13.00

# LEGISLATIVE

Department: Legislative  
Division: Clerk of Council

## Description of Divisional Function:

Carry out administrative functions of the 13-member legislative body by sending letters and memos from Council members; prepare a weekly resume of Council proceedings; file all ordinances and resolutions passed by Council; and record all ordinances and minutes of Council meetings.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	124,050	131,333	128,740	140,160
Employee Benefits	48,834	46,013	80,202	52,840
<u>Total - Personal Services</u>	172,884	177,346	208,942	193,000
Operations and Maintenance				
Discretionary	45,212	45,100	40,563	52,250
Non-Discretionary	1,332	1,619	1,841	1,830
<u>Total Operations and Maintenance</u>	46,544	46,719	42,404	54,080
Capital Outlay	1,844	3,715	13,461	10,000
GRAND TOTAL	<u>221,272</u>	<u>227,780</u>	<u>264,807</u>	<u>257,080</u>

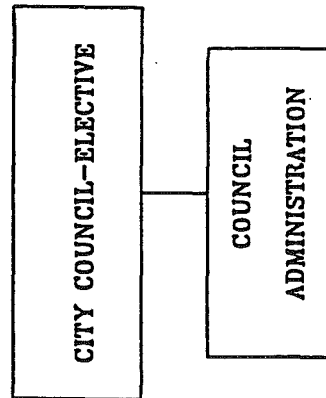
## **SOURCES OF FUNDS:**

General Fund	221,272	227,780	264,808	257,080
Total	221,272	227,780	264,808	257,080

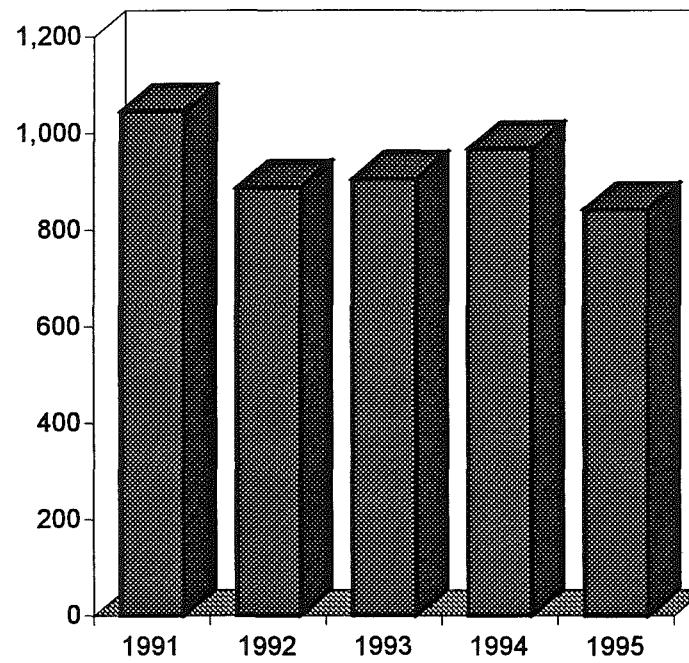
## **DIVISION BUDGETED POSITIONS:**

Full-Time	4.00	4.00	4.00	4.00
Part-Time				
Total	4.00	4.00	4.00	4.00

# City Council



### CITY COUNCIL ORDINANCES PASSED





# **Municipal Court Clerk's Office**





## MUNICIPAL COURTS - CLERK'S OFFICE

### DESCRIPTION OF DEPARTMENT:

The Clerk of Courts is charged by law with: (1) safely keeping the Court records; and (2) receiving and disbursing all moneys pertaining to the Court. The Clerk's Office has four major divisions: Civil, Criminal, Traffic and Parking. Each division is responsible for preparing and maintaining its own records, including an index and docket (summary of major activity on each court case). Since 1987, the various court records have been maintained electronically by computer. In addition, the Clerk's employees prepare a separate case file for every civil, criminal and traffic case. The Parking Division maintains records of all parking violations. The Clerk's cashiers operate a Violations Bureau which is open twenty-four hours a day, seven days a week for the convenience of those who must post bond and pay courts costs and fines.

### 1996 Goals

1. Improve records management procedures, enhancing automation wherever possible, and develop new computer applications to assist in preparing parking tickets and other documents.
2. Continue increasing revenue collection on delinquent accounts in the areas of criminal, traffic, and parking costs, fines, and penalties.
3. Seek and implement solutions to impending problems related to storage of court records, and in particular, use some method of microfilm to store older court records.

### 1995 Accomplishments

1. Increased collections by nearly 7 percent over 1994 collections.
2. Reduced the percentage underwritten by the City (difference between cost of operations versus revenue to the City) by 33 percent over a four year period.
3. Increased interest income paid to the City from \$9,710.00 in 1994 to \$37,682.00 in 1995.

### DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
Jury and Witness Fees	15,843	15,060	17,896	18,000
Municipal Court Clerk	1,658,500	1,784,517	1,870,780	2,061,830
Delinquent Fines Collection		13,059	2,020	2,500
Total	1,674,343	1,812,636	1,890,696	2,082,330

# MUNICIPAL COURTS - CLERK'S OFFICE

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
Personal Services				
Salaries and Wages	1,052,254	1,155,433	1,167,332	1,297,000
Employee Benefits	466,557	490,596	503,911	573,300
<u>Total - Personal Services</u>	<u>1,518,811</u>	<u>1,646,029</u>	<u>1,671,243</u>	<u>1,870,300</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	89,245	89,017	89,551	84,810
Contractual Services	8,477	21,888	23,775	33,860
Maintenance	6,149	3,937	5,907	8,250
Interfund Charges	7,631	14,515	16,771	32,970
All other	22,573	25,059	62,014	28,710
<u>Total - Discretionary</u>	<u>134,075</u>	<u>154,416</u>	<u>198,018</u>	<u>188,600</u>
Non-Discretionary				
Utilities	2,779	2,689	7,917	8,300
All other	18,677	3,791	6,577	4,130
<u>Total - Non-Discretionary</u>	<u>21,456</u>	<u>6,480</u>	<u>14,494</u>	<u>12,430</u>
<u>Total Operations and Maintenance</u>	<u>155,531</u>	<u>160,896</u>	<u>212,512</u>	<u>201,030</u>
Capital Outlay		5,711	6,942	11,000
GRAND TOTAL	<u>1,674,342</u>	<u>1,812,636</u>	<u>1,890,697</u>	<u>2,082,330</u>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1996

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	1,870,300	201,030	11,000	2,082,330
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	1,870,300	201,030	11,000	2,082,330

# MUNICIPAL COURTS - CLERK'S OFFICE

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	<u>1993 Actual Expenditures</u>	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Original Budget</u>
General Fund	1,674,342	1,812,636	1,890,696	2,082,330
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	1,674,342	1,812,636	1,890,696	2,082,330

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	<u>1993 Actual Employees</u>	<u>1994 Actual Employees</u>	<u>1995 Actual Employees</u>	<u>1996 Original Employees</u>
General Fund	47.00	47.00	48.00	49.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	47.00	47.00	48.00	49.00

# MUNICIPAL COURTS - CLERK'S OFFICE

Department: Municipal Court Clerk's Office  
 Division: Clerk of Courts

## Description of Divisional Function:

The Clerk of Courts is responsible for the administration of Akron's judicial system. The Clerk's Office files and docketts lawsuits for money (up to \$10,000), traffic violations, and criminal cases. They also collect and disburse court filing fees and fines.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	1,052,254	1,155,433	1,167,332	1,297,000
Employee Benefits	466,557	490,596	503,911	573,300
<u>Total - Personal Services</u>	1,518,811	1,646,029	1,671,243	1,870,300
Operations and Maintenance				
Discretionary	118,232	126,296	178,101	168,100
Non-Discretionary	21,456	6,480	14,494	12,430
<u>Total Operations and Maintenance</u>	139,688	132,776	192,595	180,530
Capital Outlay		5,711	6,942	11,000
 GRAND TOTAL	 <u>1,658,499</u>	 <u>1,784,516</u>	 <u>1,870,780</u>	 <u>2,061,830</u>

## SOURCES OF FUNDS:

General Fund	1,658,500	1,784,517	1,870,780	2,061,830
 Total	 1,658,500	 1,784,517	 1,870,780	 2,061,830

## DIVISION BUDGETED POSITIONS:

Full-Time	47.00	47.00	48.00	49.00
Part-Time	3.00	3.00	2.00	3.00
 Total	 50.00	 50.00	 50.00	 52.00

# MUNICIPAL COURTS - CLERK'S OFFICE

Department: Municipal Court Clerk's Office

Division: Delinquent Fines Collection

## Description of Divisional Function:

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages				
Employee Benefits				
<u>Total - Personal Services</u>				
Operations and Maintenance				
Discretionary		13,059	2,020	2,500
Non-Discretionary				
<u>Total Operations and Maintenance</u>		13,059	2,020	2,500
Capital Outlay				
GRAND TOTAL		13,059	2,020	2,500

## SOURCES OF FUNDS:

General Fund	13,059	2,020	2,500
Total	13,059	2,020	2,500

## DIVISION BUDGETED POSITIONS:

Full-Time				
Part-Time				
Total				

# MUNICIPAL COURTS - CLERK'S OFFICE

Department: Municipal Court Clerk's Office

Division: Jury and Witness Fees

## Description of Divisional Function:

Fees paid to jurors and witnesses during court proceedings in the Municipal Court.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages				
Employee Benefits				
<u>Total - Personal Services</u>				
Operations and Maintenance				
Discretionary	15,843	15,060	17,896	18,000
Non-Discretionary				
<u>Total Operations and Maintenance</u>	15,843	15,060	17,896	18,000
Capital Outlay				
GRAND TOTAL	<u>15,843</u>	<u>15,060</u>	<u>17,896</u>	<u>18,000</u>

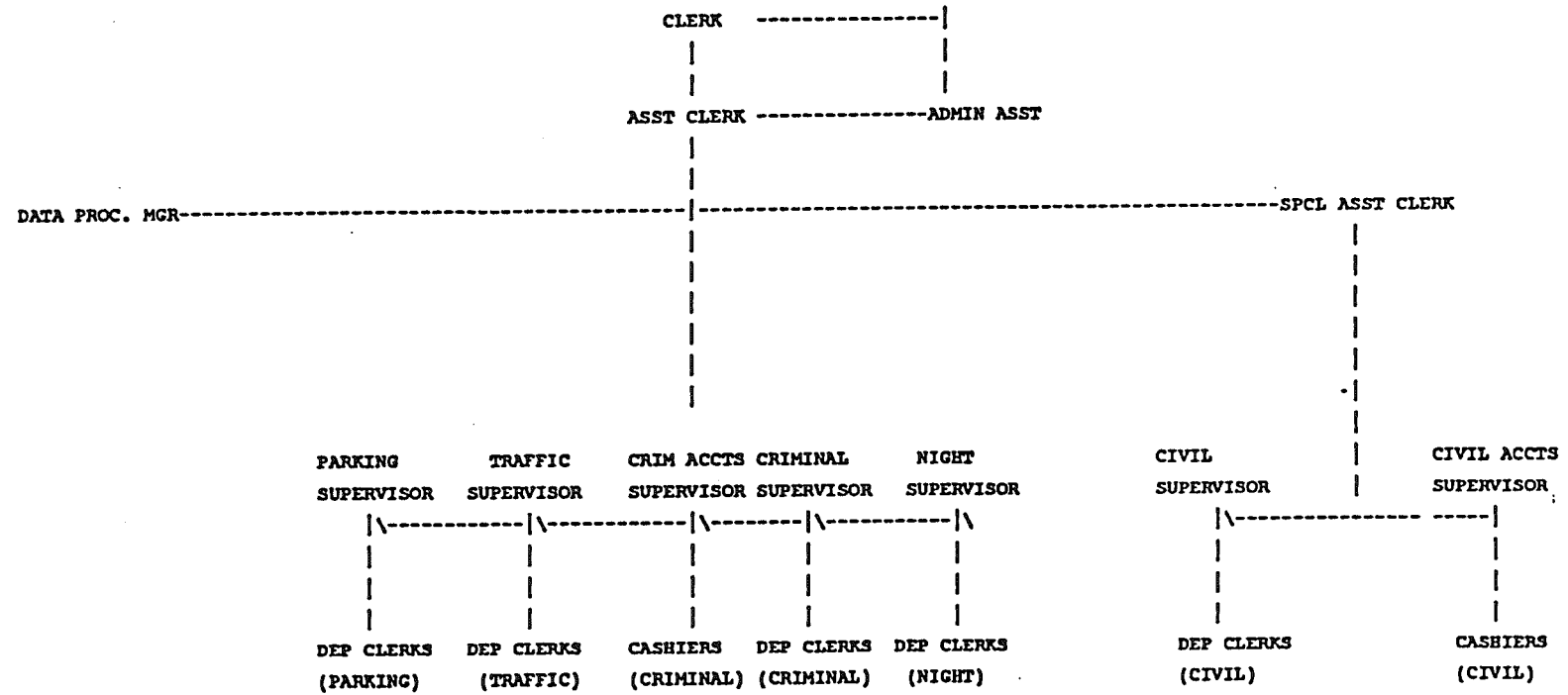
## SOURCES OF FUNDS:

General Fund	15,843	15,060	17,896	18,000
Total	15,843	15,060	17,896	18,000

## DIVISION BUDGETED POSITIONS:

Full-Time				
Part-Time				
Total				

AKRON MUNICIPAL COURT  
CLERK'S OFFICE  
ORGANIZATIONAL CHART







# **Municipal Court Judges**



## JUDGES

### DESCRIPTION OF DEPARTMENT:

The Akron Municipal Court was created by the Ohio General Assembly on April 3, 1919. From the original three judges, there are now six judges and three referees. One referee is assigned to hear traffic cases while the other two referees are assigned to small claims cases and supplemental civil proceedings.

The jurisdiction of the court encompasses the cities of Akron and Fairlawn, the townships of Bath, Richfield, and Springfield, the villages of Lakemore and Richfield, and that part of Mogadore in Summit County. The maximum amount of a civil lawsuit which can be considered by the court is \$10,000. The court can dispose of felony and misdemeanor cases which do not involve imprisonment of more than one year.

### 1996 Goals

1. Develop new computer applications to expedite and assess the processing of court business and to provide the ability to conduct valid research.
2. Continue developing a cross-training program for personnel.
3. Keep the number of overage cases as defined by Ohio Rules of Superintendency to an absolute minimum.
4. Provide computer terminals wherever possible to assist in expediting arraignments, preliminary hearings, and all other matters brought before the court.
5. Develop and/or enhance realistic and viable sentencing alternatives to assist in alleviating jail overcrowding.
6. Continue developing an automated probation tracking and monitoring system with current cases and better track restitution cases.
7. To remain in the forefront of the Ohio Court System in administering DUI legislation, the proposed Summit County Domestic Violence protocols, the new Drug Court, and other innovative laws.

## JUDGES

### 1995 Accomplishments

1. Implemented the first Akron Municipal Court Drug Court for non-violent drug users. The Court places an emphasis on drug treatment.
2. Under the Oriana House, Inc. umbrella, the ADM Board/Oriana House Drop-in Center was opened to address treatment of intoxication and other alcohol related offenses.
3. Designed, implemented, and maintained a building-wide court security program.
4. Expanded the CCTV operation to include all misdemeanor and traffic arraignments on Saturdays to eliminate all prisoner transport on Saturdays.
5. Drafted a Mediation Program/Mediation Handbook for expected implementation this spring in Small Claims Court.
6. Worked closely with City architects to structure a plan to convert usable space on the second floor to office space for the probation department.

### DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	<u>1993 Actual Expenditures</u>	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Original Budget</u>
Judges	2,238,926	2,323,651	2,377,357	2,621,910
<b>Total</b>	2,238,926	2,323,651	2,377,357	2,621,910

# JUDGES

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b>Personal Services</b>				
Salaries and Wages	1,469,168	1,516,721	1,592,204	1,693,390
Employee Benefits	545,794	574,437	568,310	634,220
<u>Total - Personal Services</u>	<u>2,014,962</u>	<u>2,091,158</u>	<u>2,160,514</u>	<u>2,327,610</u>
<b>Operations and Maintenance</b>				
Discretionary				
Supplies and Materials	30,147	38,637	20,202	34,100
Contractual Services	5,849	19,743	19,457	28,000
Maintenance	29,868	7,272	3,329	11,000
Interfund Charges	32,975	45,174	41,149	49,000
All other	73,752	96,039	90,310	118,820
<u>Total - Discretionary</u>	<u>172,591</u>	<u>206,865</u>	<u>174,447</u>	<u>240,920</u>
Non-Discretionary				
Utilities	8,399	9,637	13,667	15,000
All other	24,492	7,139	7,947	10,380
<u>Total - Non-Discretionary</u>	<u>32,891</u>	<u>16,776</u>	<u>21,614</u>	<u>25,380</u>
<u>Total Operations and Maintenance</u>	<u>205,482</u>	<u>223,641</u>	<u>196,061</u>	<u>266,300</u>
<b>Capital Outlay</b>	18,482	8,853	20,784	28,000
<b>GRAND TOTAL</b>	<u>2,238,926</u>	<u>2,323,652</u>	<u>2,377,359</u>	<u>2,621,910</u>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1996

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	2,327,610	266,300	28,000	2,621,910
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<u>2,327,610</u>	<u>266,300</u>	<u>28,000</u>	<u>2,621,910</u>

# JUDGES

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	<u>1993 Actual Expenditures</u>	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Original Budget</u>
General Fund	2,230,101	2,323,651	2,365,608	2,621,910
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	8,825		11,749	
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<u>2,238,926</u>	<u>2,323,651</u>	<u>2,377,357</u>	<u>2,621,910</u>

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	<u>1993 Actual Employees</u>	<u>1994 Actual Employees</u>	<u>1995 Actual Employees</u>	<u>1996 Original Employees</u>
General Fund	43.00	44.00	45.00	46.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<u>43.00</u>	<u>44.00</u>	<u>45.00</u>	<u>46.00</u>

# JUDGES

Department: Municipal Court Judges  
Division: Judges

## Description of Divisional Function:

Administration of justice through court proceedings of criminal and civil cases. The Akron Municipal Court has jurisdiction of the City of Akron, Springfield Township, Richfield Township, Bath Township, the City of Fairlawn, the Village of Lakemore, and the portion of the City of Mogadore within Summit County.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	1,469,168	1,516,721	1,592,204	1,693,390
Employee Benefits	545,794	574,437	568,310	634,220
<u>Total - Personal Services</u>	2,014,962	2,091,158	2,160,514	2,327,610
Operations and Maintenance				
Discretionary	172,592	206,865	174,445	240,920
Non-Discretionary	32,890	16,775	21,614	25,380
<u>Total Operations and Maint.</u>	205,482	223,640	196,059	266,300
Capital Outlay	18,482	8,853	20,784	28,000
GRAND TOTAL	2,238,926	2,323,651	2,377,357	2,621,910
<b><u>SOURCES OF FUNDS:</u></b>				
General Fund	2,230,101	2,323,651	2,365,608	2,621,910
Special Revenue Fund	8,825		11,749	
Total	2,238,926	2,323,651	2,377,357	2,621,910
<b><u>DIVISION BUDGETED POSITIONS:</u></b>				
Full-Time	43.00	44.00	45.00	46.00
Part-Time	12.00	10.00	10.00	9.00
Total	55.00	54.00	55.00	55.00





# **Office of the Mayor**



## OFFICE OF THE MAYOR

### DESCRIPTION OF DEPARTMENT:

The Mayor is recognized as the official head of the City by the court system. His duties and powers are as follows: to ensure that the laws and ordinances are enforced; to prepare and submit to the Council the annual budget; to keep the Council fully advised as to the financial condition and needs of the City; to appoint and remove all employees in both the classified and unclassified service (except elected officials); to exercise control over all departments and divisions; to see that all terms and conditions favorable to the City or its inhabitants in any franchise or contract to which the City is a party are faithfully kept and performed; and to introduce ordinances and take part in the discussion of all matters coming before Council.

The Mayor's Office has been restructured by Council over the years to include Deputy Mayors for Administration, Intergovernmental Relations, Labor Relations, and the most recent incorporation of the Construction Services Division with the existing Economic Development Division. In addition, a number of smaller divisions are included in the Mayor's Office.

### 1996 Goals

1. To capitalize on recent successes in our downtown and neighborhoods along with Akron's All-America City designation to encourage further investment and job opportunities for our residents.
2. Expand the role of Economic Development as a liaison to the business community.
3. Promote the development of under-utilized land to commercial and industrial businesses looking to expand or relocate in the City of Akron.
4. Prepare a development plan for the establishment of a research and/or corporate office park in the White Pond/I77 Ridgewood Road area.
5. Expand efforts to enhance Akron's potential for participation and visibility in international trade markets.
6. Reintroduce the Minority Business Lending Guarantee Program in conjunction with local banks.
7. Coordinate with private developers and other governmental agencies, as needed, to implement special urban economic development projects.
8. Publish a new Spirit of Akron book with emphasis on the All America theme.
9. Implement Minority Business Sub-Contractor Preference Program.
10. Complete contract negotiations with local bargaining units in a timely manner.
11. Work with Ohio Bureau of Employment Services to establish a "One-Stop Center" through the Private Industry Council where the unemployed can receive information and services.

# OFFICE OF THE MAYOR

## 1995 Accomplishments

1. Selected as an All-America City.
2. Completed land acquisition and began construction of downtown baseball stadium.
3. The AES project was completed as Advanced Elastomer Systems moved its corporate headquarters to the renovated B.F. Goodrich Building 41 on August 1.
4. Misdemeanant operations were transferred from the Akron Corrections Facility to the Summit County Jail on June 1.
5. Assisted new retail businesses opening in vacant Downtown storefronts through matching lease/purchase and improvement grants.
6. Provided financial assistance to property/business owners for rehabilitation or expansion through the low-interest Downtown Development Loan and Facade Improvement Grant programs.
7. Negotiated a Fire and EMS mutual aid agreement with the City of Cuyahoga Falls.
8. Provided to approximately 1,000 youth, exposure to the world of work and/or educational services through Job Training Partnership Act (JTPA) services.

## DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
Administration	466,249	529,243	553,841	635,370
Deputy Mayor for Administration	94,679	98,662	101,082	108,370
Economic Development	766,682	852,369	926,522	1,054,470
Human and Community Relations	133,580	141,241	147,035	201,400
Labor Relations	252,356	259,183	267,144	305,440
Public Utilities Commission	20,390	29,213	31,771	135,450
Senior Citizens Commission	14,520		3,630	10,890
Private Industry Council	5,763,790	5,533,257	5,010,316	5,078,280
Total	7,512,246	7,443,168	7,041,341	7,529,670

# OFFICE OF THE MAYOR

## DETAILED SUMMARY OF EXPENDITURES - BY YEAR

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
Personal Services				
Salaries and Wages	1,534,698	1,594,944	1,569,878	1,771,790
Employee Benefits	547,938	504,554	644,982	609,340
<u>Total - Personal Services</u>	<u>2,082,636</u>	<u>2,099,498</u>	<u>2,214,860</u>	<u>2,381,130</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	12,799	11,162	18,635	22,090
Contractual Services	5,088,464	4,937,125	4,373,922	4,675,390
Maintenance	1,249	1,760	2,724	2,330
Interfund Charges	86,376	103,310	84,095	96,930
All other	71,887	98,604	190,915	160,110
<u>Total - Discretionary</u>	<u>5,260,775</u>	<u>5,151,961</u>	<u>4,670,291</u>	<u>4,956,850</u>
Non-Discretionary				
Utilities	18,988	16,033	14,905	17,550
All other	136,511	139,726	121,117	147,960
<u>Total - Non-Discretionary</u>	<u>155,499</u>	<u>155,759</u>	<u>136,022</u>	<u>165,510</u>
<u>Total Operations and Maintenance</u>	<u>5,416,274</u>	<u>5,307,720</u>	<u>4,806,313</u>	<u>5,122,360</u>
Capital Outlay	13,337	35,952	20,168	26,180
<u>GRAND TOTAL</u>	<u>7,512,247</u>	<u>7,443,170</u>	<u>7,041,341</u>	<u>7,529,670</u>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1995

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	1,793,460	485,110	9,500	2,288,070
Internal Service Fund				
Enterprise Fund		100,000		100,000
Special Revenue Fund	587,670	4,537,250	16,680	5,141,600
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<u>Total</u>	<u>2,381,130</u>	<u>5,122,360</u>	<u>26,180</u>	<u>7,529,670</u>

# OFFICE OF THE MAYOR

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND YEAR

	<u>1993 Actual Expenditures</u>	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Original Budget</u>
General Fund	1,647,839	1,746,364	1,888,194	2,288,070
Internal Service Fund				
Enterprise Fund	51,818	71,955	71,250	100,000
Special Revenue Fund	5,812,590	5,624,851	5,081,897	5,141,600
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	7,512,247	7,443,170	7,041,341	7,529,670

## DEPARTMENT FULL-TIME EMPLOYEES

	<u>1993 Actual Employees</u>	<u>1994 Actual Employees</u>	<u>1995 Actual Employees</u>	<u>1996 Original Employees</u>
General Fund	24.00	25.00	24.00	26.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	14.00	13.50	11.00	11.00
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	38.00	38.50	35.00	37.00

# OFFICE OF THE MAYOR

Department: Office of the Mayor  
Division: Administration

**Description of Divisional Function:**

Exercise control over all departments and divisions of the City as well as manage the Public Safety Department.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	261,517	266,123	285,693	301,800
Employee Benefits	84,935	76,823	80,016	92,360
<u>Total - Personal Services</u>	346,452	342,946	365,709	394,160
Operations and Maintenance				
Discretionary	106,644	154,208	161,860	217,640
Non-Discretionary	9,578	10,113	12,282	14,070
<u>Total Operations and Maintenance</u>	116,222	164,321	174,142	231,710
Capital Outlay	3,575	21,977	13,990	9,500
GRAND TOTAL	<u>466,249</u>	<u>529,244</u>	<u>553,841</u>	<u>635,370</u>

**SOURCES OF FUNDS:**

General Fund	466,249	507,266	539,851	635,370
Special Revenue Fund		21,977	13,990	
Total	<u>466,249</u>	<u>529,243</u>	<u>553,841</u>	<u>635,370</u>

**DIVISION BUDGETED POSITIONS:**

Full-Time	5.00	5.00	5.00	5.00
Part-Time		1.00	1.00	1.00
Total	<u>5.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>

# OFFICE OF THE MAYOR

Department: Office of the Mayor  
Division: Deputy Mayor for Administration

## Description of Divisional Function:

Assumes the responsibilities and authority of the Public Safety Director in directing the City's safety forces to implement public safety policies and promote public safety community wide.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	72,051	74,891	77,492	80,450
Employee Benefits	19,822	19,319	19,897	22,090
<u>Total - Personal Services</u>	91,873	94,210	97,389	102,540
Operations and Maintenance				
Discretionary	2,101	3,825	2,405	3,800
Non-Discretionary	705	627	1,288	2,030
<u>Total Operations and Maintenance</u>	2,806	4,452	3,693	5,830
Capital Outlay				
GRAND TOTAL	94,679	98,662	101,082	108,370

## **SOURCES OF FUNDS:**

General Fund	94,679	98,662	101,082	108,370
Total	94,679	98,662	101,082	108,370

## **DIVISION BUDGETED POSITIONS:**

Full-Time	1.00	1.00	1.00	1.00
Part-Time				
Total	1.00	1.00	1.00	1.00



# OFFICE OF THE MAYOR

**Department:** Office of the Mayor  
**Division:** Economic Development

**Description of Divisional Function:**

Serve as a marketing arm for the City of Akron to retain and attract business and industry and to assist contractors desiring to build.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	512,481	527,889	478,864	568,180
Employee Benefits	150,504	158,194	241,887	189,010
<u>Total - Personal Services</u>	662,985	686,083	720,751	757,190
Operations and Maintenance				
Discretionary	98,332	149,156	197,681	289,450
Non-Discretionary	5,366	4,789	7,109	7,830
<u>Total Operations and Maintenance</u>	103,698	153,945	204,790	297,280
Capital Outlay		12,341	983	
 GRAND TOTAL	 766,683	 852,369	 926,524	 1,054,470

**SOURCES OF FUNDS:**

General Fund	666,065	710,798	797,682	891,150
Enterprise Fund	51,818	71,955	71,250	100,000
Special Revenue Fund	48,800	57,275	57,590	63,320
 Total	 766,683	 840,028	 926,522	 1,054,470

**DIVISION BUDGETED POSITIONS:**

Full-Time	11.00	12.00	11.00	12.00
Part-Time	2.00		2.00	2.00
 Total	 13.00	 12.00	 13.00	 14.00

# OFFICE OF THE MAYOR

Department: Office of the Mayor  
Division: Human and Community Relations

## Description of Divisional Function:

Act as a liaison between the City and the community by assuring equal opportunity to all.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	90,956	99,383	104,950	137,590
Employee Benefits	34,644	34,111	35,419	52,660
<u>Total - Personal Services</u>	125,600	133,494	140,369	190,250
Operations and Maintenance				
Discretionary	6,535	5,390	6,185	10,400
Non-Discretionary	718	723	481	750
<u>Total Operations and Maintenance</u>	7,253	6,113	6,666	11,150
Capital Outlay	727	1,634		
GRAND TOTAL	133,580	141,241	147,035	201,400

## **SOURCES OF FUNDS:**

General Fund	133,580	141,241	147,035	201,400
Total	133,580	141,241	147,035	201,400

## **DIVISION BUDGETED POSITIONS:**

Full-Time	3.00	3.00	3.00	4.00
Part-Time				
Total	3.00	3.00	3.00	4.00

# OFFICE OF THE MAYOR

Department: Office of the Mayor  
Division: Labor Relations

**Description of Divisional Function:**

Handle City labor-management concerns including contracts, job safety, and grievances.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	181,625	189,955	197,264	210,830
Employee Benefits	58,121	56,117	57,773	66,560
<u>Total - Personal Services</u>	239,746	246,072	255,037	277,390
Operations and Maintenance				
Discretionary	9,776	12,546	10,882	26,450
Non-Discretionary	635	565	1,225	1,600
<u>Total Operations and Maintenance</u>	10,411	13,111	12,107	28,050
Capital Outlay	2,199			
GRAND TOTAL	<u>252,356</u>	<u>259,183</u>	<u>267,144</u>	<u>305,440</u>

**SOURCES OF FUNDS:**

General Fund	252,356	259,183	267,144	305,440
Total	252,356	259,183	267,144	305,440

**DIVISION BUDGETED POSITIONS:**

Full-Time	4.00	4.00	4.00	4.00
Part-Time				
Total	4.00	4.00	4.00	4.00

# OFFICE OF THE MAYOR

Department: Office of the Mayor  
 Division: Private Industry Council

**Description of Divisional Function:**

Administer federal funds received for the Job Training Partnership Act.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	403,425	415,682	403,183	364,940
Employee Benefits	192,166	151,813	200,653	159,410
<u>Total - Personal Services</u>	595,591	567,495	603,836	524,350
Operations and Maintenance				
Discretionary	5,022,866	4,826,821	4,287,650	4,398,020
Non-Discretionary	138,497	138,941	113,635	139,230
<u>Total Operations and Maintenance</u>	5,161,363	4,965,762	4,401,285	4,537,250
Capital Outlay	6,836		5,195	16,680
 GRAND TOTAL	 <u>5,763,790</u>	 <u>5,533,257</u>	 <u>5,010,316</u>	 <u>5,078,280</u>

**SOURCES OF FUNDS:**

Special Revenue Fund	5,763,790	5,533,257	5,010,316	5,078,280
 Total	 5,763,790	 5,533,257	 5,010,316	 5,078,280

**DIVISION BUDGETED POSITIONS:**

Full-Time	13.00	12.50	10.00	10.00
Part-Time	1.00	1.00		1.00
 Total	 14.00	 13.50	 10.00	 11.00

# OFFICE OF THE MAYOR

Department: Office of the Mayor  
Division: Public Utilities Commission

## Description of Divisional Function:

Represent the City of Akron and its citizens in rate hearings before the Public Utilities Commission of Ohio (PUCO).

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	12,644	21,021	22,433	108,000
Employee Benefits	7,746	8,177	9,337	27,250
<u>Total - Personal Services</u>	20,390	29,198	31,770	135,250
Operations and Maintenance				
Discretionary		15		200
Non-Discretionary				
<u>Total Operations and Maintenance</u>		15		200
Capital Outlay				
GRAND TOTAL	20,390	29,213	31,770	135,450

## **SOURCES OF FUNDS:**

General Fund	20,390	29,213	31,771	135,450
Total	20,390	29,213	31,771	135,450

## **DIVISION BUDGETED POSITIONS:**

Full-Time	1.00	1.00	1.00	1.00
Part-Time				
Total	1.00	1.00	1.00	1.00

# OFFICE OF THE MAYOR

Department: Office of the Mayor  
Division: Senior Citizens Commission

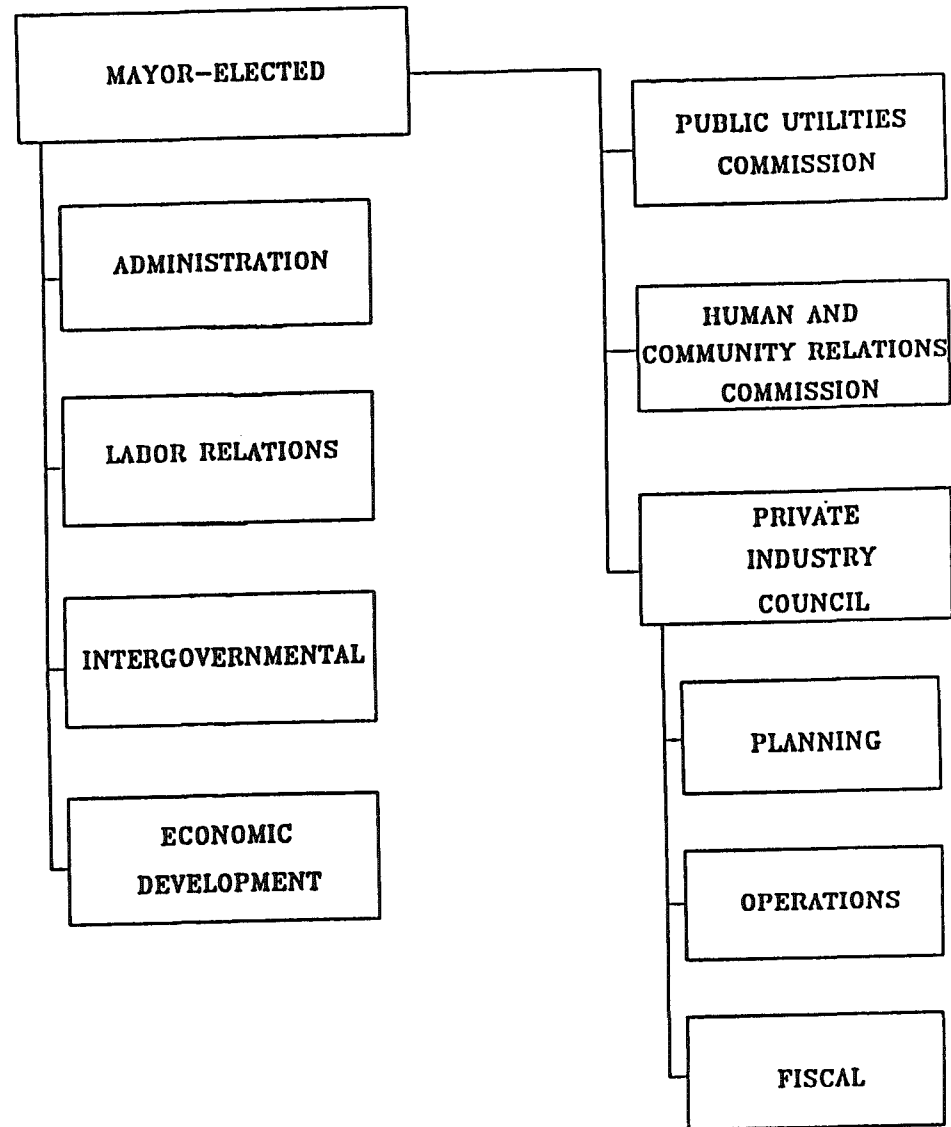
Description of Divisional Function:  
Support by the City of the Senior Citizens' Commission.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages				
Employee Benefits				
<u>Total - Personal Services</u>				
Operations and Maintenance				
Discretionary	14,520		3,630	10,890
Non-Discretionary				
<u>Total Operations and Maintenance</u>	14,520		3,630	10,890
Capital Outlay				
GRAND TOTAL	<u>14,520</u>	<u></u>	<u>3,630</u>	<u>10,890</u>

<b><u>SOURCES OF FUNDS:</u></b>				
General Fund	14,520		3,630	10,890
Total	14,520		3,630	10,890

<b><u>DIVISION BUDGETED POSITIONS:</u></b>				
Full-Time				
Part-Time				
Total				

# Administration







# **Planning & Urban Development**



## PLANNING AND URBAN DEVELOPMENT

### DESCRIPTION OF DEPARTMENT:

The City Charter outlines the areas of responsibility for the department. They are as follows: provide plans for landscape work to be done by the City in parks and streets; study and investigate the general plan of the city; formulate zoning plans; investigate the need of and suggest plans for the extension of water supply and sewage disposal, coordination of transportation, relief of traffic congestion, and the extension and distribution of public utilities; advise the Council on location for public buildings, structures, bridges, approaches, or other structures; provide the Planning Commission with technical advice and assistance; and annually prepare a five-year Capital Investment Program. For the first time, the capital portion of local income tax will be recorded by the department.

The department carries out these duties with seven operating divisions: AMATS (Akron Metropolitan Area Transportation Study), Capital Planning, Comprehensive Planning, Design, Development Services, Housing and Community Services, Income Tax Receipts and Transfers, and Zoning.

### 1996 Goals

1. Work with local officials to determine the feasibility of operating a Commuter Rail Demonstration Project which would provide service between Canton, Akron, and Cleveland.
2. Develop a Capital Investment Program to provide improvements during 1997 to the City's transportation system, parks, public facilities, public utilities, and economic development projects.
3. Facilitate the opening of the Mason Park neighborhood development area.
4. Guide implementation of the land revitalization program and evaluate its first year of operation.
5. Acquire real estate for improvements to streets, highways, sidewalks, water, sewer, parks, airports, neighborhood renewal, and economic development projects.
6. In conjunction with the Akron Health Department, perform original code inspections on 750 homes. Bring 500 homes and apartment buildings into compliance with the Environmental Health Housing Code in Community Development target neighborhoods and an additional 125 in petitioned areas.
7. Through contracts with existing agencies, provide emergency shelter, counseling and support services to 1,500 homeless persons.
8. Update 1975 land use maps for the entire City. Estimated two year project.

## PLANNING AND URBAN DEVELOPMENT

### 1995 Accomplishments

1. Developed and published a four-year priority listing of those highway and transit improvements scheduled to use federal funds.
2. Obtained funding for major downtown projects including \$3.1 million for Canal Redevelopment and \$800,000 for the Polskey's Skywalk.
3. Obtained funding for major economic development projects including \$1.2 million for the Ascot Park development and \$2.465 million for improvements to BFG buildings 40 & 41.
4. Initiated a "kick-off" meeting, organized a citizen's committee and prepared a renewal plan for a new community development area in the Aqueduct neighborhood.
5. Began implementation of Akron's Enterprise Community Project.
6. Arranged for the construction and sale of 15 new homes in older neighborhoods and oversaw the demolition of 260 vacant or deteriorated structures.
7. Received and processed applications from 392 homeowners in Community Development target neighborhoods for available financial benefits and technical assistance for necessary home repairs. Received and processed an additional 89 applications from homeowners in selected housing improvement petitioned neighborhoods.
8. Provide funding and technical assistance needed to contract for the renovation of 345 homes and apartment buildings and an additional 79 structures in petitioned areas.

### DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
Administration	130,290	132,740	136,090	97,040
AMATS	717,598	820,768	891,961	991,620
Capital Planning	1,188,966	1,276,833	1,423,387	1,416,030
Comprehensive Planning	848,125	440,158	379,038	428,520
Design	364,453	365,839	383,910	412,890
Development Services	557,523	542,676	562,807	632,580
Housing and Community Services	2,188,010	2,337,089	2,344,615	2,564,030
Tax Receipts and Expenditures		19,066,139	20,164,055	21,161,640
Zoning		410,325	512,360	519,400
Total	5,994,965	25,392,567	26,798,223	28,223,750

# PLANNING AND URBAN DEVELOPMENT

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
Personal Services				
Salaries and Wages	3,446,455	3,684,042	3,755,824	4,021,900
Employee Benefits	1,242,829	1,207,733	1,338,001	1,454,470
<u>Total - Personal Services</u>	<u>4,689,284</u>	<u>4,891,775</u>	<u>5,093,825</u>	<u>5,476,370</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	96,369	89,282	71,838	100,180
Contractual Services	45,457	102,651	136,334	145,350
Maintenance	25,798	20,506	38,834	38,500
Interfund Charges	253,601	202,343	196,311	210,280
All other	275,282	19,398,473	20,575,638	21,557,750
<u>Total - Discretionary</u>	<u>696,507</u>	<u>19,813,255</u>	<u>21,018,955</u>	<u>22,052,060</u>
Non-Discretionary				
Utilities	18,494	23,959	25,684	34,600
All other	541,407	551,344	539,056	605,220
<u>Total - Non-Discretionary</u>	<u>559,901</u>	<u>575,303</u>	<u>564,740</u>	<u>639,820</u>
<u>Total Operations and Maintenance</u>	<u>1,256,408</u>	<u>20,388,558</u>	<u>21,583,695</u>	<u>22,691,880</u>
Capital Outlay	49,275	112,233	120,704	55,500
<u>GRAND TOTAL</u>	<u>5,994,967</u>	<u>25,392,566</u>	<u>26,798,224</u>	<u>28,223,750</u>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1996

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	990,250	103,420	5,000	1,098,670
Internal Service Fund	282,690	138,930	6,000	427,620
Enterprise Fund				
Special Revenue Fund	4,203,430	22,449,530	44,500	26,697,460
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<u>Total</u>	<u>5,476,370</u>	<u>22,691,880</u>	<u>55,500</u>	<u>28,223,750</u>

# PLANNING AND URBAN DEVELOPMENT

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	<u>1993 Actual Expenditures</u>	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Original Budget</u>
General Fund	1,006,567	986,515	1,041,067	1,098,670
Internal Service Fund	380,660	398,067	401,761	427,620
Enterprise Fund				
Special Revenue Fund	4,607,740	24,007,984	25,355,395	26,697,460
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	5,994,967	25,392,566	26,798,223	28,223,750

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	<u>1993 Actual Employees</u>	<u>1994 Actual Employees</u>	<u>1995 Actual Employees</u>	<u>1996 Original Employees</u>
General Fund	17.70	17.55	17.30	19.30
Internal Service Fund	5.50	6.00	6.00	6.00
Enterprise Fund				
Special Revenue Fund	75.80	74.95	74.70	77.70
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	99.00	98.50	98.00	103.00

# PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development

Division: Administration

## Description of Divisional Function:

Responsible for mid- and long-range planning of the City and providing administrative support to the department.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	96,349	69,826	78,066	75,600
Employee Benefits	16,298	20,437	22,777	21,440
<u>Total - Personal Services</u>	112,647	90,263	100,843	97,040
Operations and Maintenance				
Discretionary	29	298		
Non-Discretionary	(35)			
<u>Total Operations and Maintenance</u>	(6)	298		
Capital Outlay	17,650	42,180	35,247	
GRAND TOTAL	130,291	132,741	136,090	97,040

## **SOURCES OF FUNDS:**

General Fund	112,640	90,561	100,843	97,040
Special Revenue Fund	17,650	42,180	35,247	
Total	130,290	132,741	136,090	97,040

## **DIVISION BUDGETED POSITIONS:**

Full-Time	1.05	0.90	1.05	1.05
Part-Time				
Total	1.05	0.90	1.05	1.05

# PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development  
Division: A.M.A.T.S.

## Description of Divisional Function:

Insure that transportation planning is conducted in a comprehensive, coordinated, and continuing manner to insure that the Akron metropolitan area receives its "fair share" of federal funding for highway and mass transit.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	429,383	457,554	483,368	522,980
Employee Benefits	150,211	149,336	156,264	188,130
<u>Total - Personal Services</u>	579,594	606,890	639,632	711,110
Operations and Maintenance				
Discretionary	74,500	132,879	131,205	164,330
Non-Discretionary	55,405	71,286	81,868	91,180
<u>Total Operations and Maintenance</u>	129,905	204,165	213,073	255,510
Capital Outlay	8,099	9,712	39,257	25,000
 GRAND TOTAL	 717,598	 820,767	 891,962	 991,620

## **SOURCES OF FUNDS:**

Special Revenue Fund	717,598	820,768	876,736	991,620
 Total	 717,598	 820,768	 876,736	 991,620

## **DIVISION BUDGETED POSITIONS:**

Full-Time	12.00	12.00	13.00	13.00
Part-Time	1.00	1.00	1.00	3.00
 Total	 13.00	 13.00	 14.00	 16.00



# PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development  
Division: Capital Planning

## Description of Divisional Function:

Develop and prepare an annual five-year capital investment budget for improvements such as parks, sewers, streets and bridges.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	582,502	644,342	668,634	734,960
Employee Benefits	217,617	208,974	267,526	259,690
<u>Total - Personal Services</u>	800,119	853,316	936,160	994,650
Operations and Maintenance				
Discretionary	317,926	335,711	407,899	360,090
Non-Discretionary	65,647	54,569	60,822	46,790
<u>Total Operations and Maintenance</u>	383,573	390,280	468,721	406,880
Capital Outlay	5,273	33,237	18,506	14,500
GRAND TOTAL	<u>1,188,965</u>	<u>1,276,833</u>	<u>1,423,387</u>	<u>1,416,030</u>

## SOURCES OF FUNDS:

Internal Service Fund	380,660	398,067	401,761	427,620
Special Revenue Fund	808,306	878,766	1,021,626	988,410
Total	1,188,966	1,276,833	1,423,387	1,416,030

## DIVISION BUDGETED POSITIONS:

Full-Time	17.40	17.65	16.90	17.90
Part-Time	1.00		2.00	2.00
Total	18.40	17.65	18.90	19.90

# PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development  
Division: Comprehensive Planning

## Description of Divisional Function:

Provide long-range strategies for land use, housing and socio-economic activities within the City.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	550,789	265,024	246,593	270,760
Employee Benefits	197,027	110,382	79,690	100,090
<u>Total - Personal Services</u>	747,816	375,406	326,283	370,850
Operations and Maintenance				
Discretionary	94,215	58,029	48,847	55,570
Non-Discretionary	2,609	2,461	1,350	2,100
<u>Total Operations and Maintenance</u>	96,824	60,490	50,197	57,670
Capital Outlay	3,485	4,262	2,558	
 GRAND TOTAL	<u>848,125</u>	<u>440,158</u>	<u>379,038</u>	<u>428,520</u>

## **SOURCES OF FUNDS:**

General Fund	848,125	440,158	379,038	428,520
 Total	848,125	440,158	379,038	428,520

## **DIVISION BUDGETED POSITIONS:**

Full-Time	15.65	5.35	6.35	7.35
Part-Time	2.00	1.00		1.00
 Total	17.65	6.35	6.35	8.35

## PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development  
Division: Design

### Description of Divisional Function:

Review architecture, site layout, signage, and landscaping and plans are developed in order to establish appropriate aesthetic treatment, set standards for design, and to promote and encourage private sector improvement.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	231,396	235,873	245,004	253,680
Employee Benefits	84,117	75,546	77,138	87,460
<u>Total - Personal Services</u>	315,513	311,419	322,142	341,140
Operations and Maintenance				
Discretionary	10,737	12,750	21,878	37,650
Non-Discretionary	36,860	35,765	33,454	34,100
<u>Total Operations and Maintenance</u>	47,597	48,515	55,332	71,750
Capital Outlay	1,343	5,904	6,436	
 GRAND TOTAL	 364,453	 365,838	 383,910	 412,890

### SOURCES OF FUNDS:

Special Revenue Fund	364,453	365,839	383,910	412,890
 Total	 364,453	 365,839	 383,910	 412,890

### DIVISION BUDGETED POSITIONS:

Full-Time	6.00	6.00	6.00	6.00
Part-Time	1.00			
 Total	 7.00	 6.00	 6.00	 6.00

# PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development  
Division: Development Services

## Description of Divisional Function:

Implements programs and activities under Community Development and other sources through land acquisition, site improvements, relocation, and land marketing.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	302,030	331,254	334,756	391,680
Employee Benefits	126,231	106,826	112,787	136,030
<u>Total - Personal Services</u>	428,261	438,080	447,543	527,710
Operations and Maintenance				
Discretionary	61,110	44,944	53,918	46,480
Non-Discretionary	59,394	55,335	55,225	58,390
<u>Total Operations and Maintenance</u>	120,504	100,279	109,143	104,870
Capital Outlay	8,757	4,316	6,121	
 GRAND TOTAL	<u>557,522</u>	<u>542,675</u>	<u>562,807</u>	<u>632,580</u>

## **SOURCES OF FUNDS:**

General Fund	45,801	45,471	48,826	53,710
Special Revenue Fund	511,722	497,205	513,981	578,870
 Total	557,523	542,676	562,807	632,580

## **DIVISION BUDGETED POSITIONS:**

Full-Time	8.88	9.20	9.20	9.20
Part-Time	2.00	1.00	3.00	3.00
 Total	10.88	10.20	12.20	12.20

# PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development  
Division: Housing and Community Services

## Description of Divisional Function:

Implements various housing and related programs and activities under Community Development, HOME, and other funding sources by means of housing rehabilitation programs, service contracts with local social agencies, and neighborhood housing groups.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	1,254,006	1,375,187	1,367,059	1,434,310
Employee Benefits	451,327	456,784	479,333	530,910
<u>Total - Personal Services</u>	1,705,333	1,831,971	1,846,392	1,965,220
Operations and Maintenance				
Discretionary	137,990	136,804	156,731	182,350
Non-Discretionary	340,020	355,692	330,248	405,460
<u>Total Operations and Maintenance</u>	478,010	492,496	486,979	587,810
Capital Outlay	4,668	12,621	11,244	11,000
 GRAND TOTAL	 2,188,011	 2,337,088	 2,344,615	 2,564,030

## SOURCES OF FUNDS:

Special Revenue Fund	2,188,010	2,337,089	2,344,615	2,564,030
 Total	 2,188,010	 2,337,089	 2,344,615	 2,564,030

## DIVISION BUDGETED POSITIONS:

Full-Time	38.02	37.10	36.60	38.60
Part-Time	4.00		6.00	5.00
 Total	 42.02	 37.10	 42.60	 43.60

# PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development

Division: Tax Receipts and Expenditures

## Description of Divisional Function:

The capital portion of local income tax is used to develop, prepare, and implement an annual five year capital investment budget for improvements such as parks, streets and bridges.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages				
Employee Benefits				
<u>Total - Personal Services</u>				
Operations and Maintenance				
Discretionary		19,066,139	20,164,055	21,161,640
Non-Discretionary				
<u>Total Operations and Maintenance</u>		19,066,139	20,164,055	21,161,640
Capital Outlay				
GRAND TOTAL		19,066,139	20,164,055	21,161,640

## SOURCES OF FUNDS:

Special Revenue Fund	19,066,139	20,164,055	21,161,640
Total	19,066,139	20,164,055	21,161,640

## DIVISION BUDGETED POSITIONS:

Full-Time				
Part-Time				
Total				

# PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development  
Division: Zoning

## Description of Divisional Function:

Formulate long-range strategies for zoning, land use, housing, and socioeconomic activities within the City, administer the Zoning Code, Subdivision Regulations, and street dedications.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages		304,982	332,344	337,930
Employee Benefits		79,447	142,485	130,720
<u>Total - Personal Services</u>		384,429	474,829	468,650
Operations and Maintenance				
Discretionary		25,701	34,422	43,950
Non-Discretionary		195	1,774	1,800
<u>Total Operations and Maintenance</u>		25,896	36,196	45,750
Capital Outlay			1,335	5,000
GRAND TOTAL		410,325	512,360	519,400

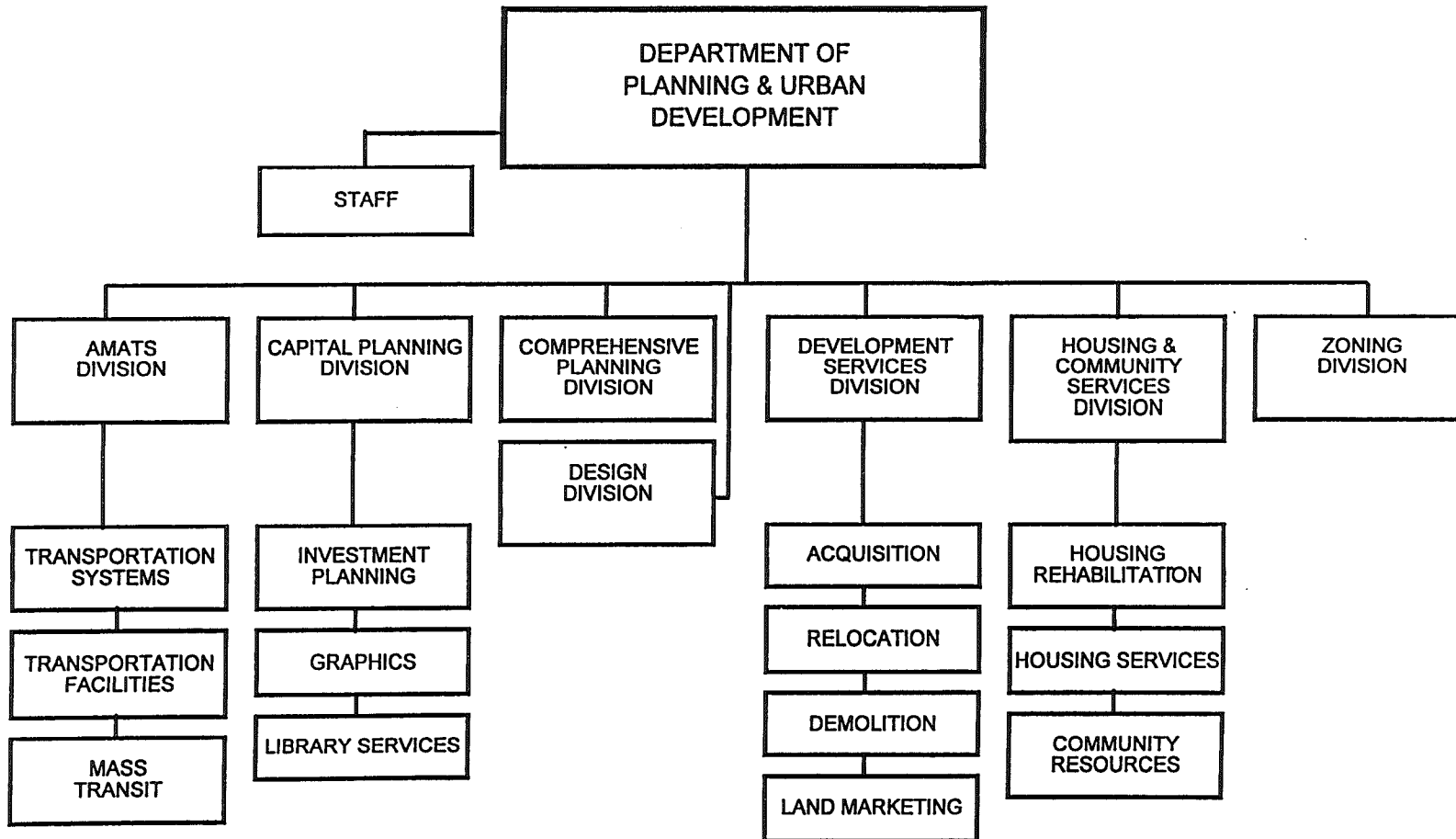
## **SOURCES OF FUNDS:**

General Fund	410,325	512,360	519,400
Total	410,325	512,360	519,400

## **DIVISION BUDGETED POSITIONS:**

Full-Time	10.30	8.90	9.90
Part-Time	1.00	2.00	2.00
Total	11.30	10.90	11.90

## Department of Planning & Urban Development





**Police**



## POLICE

### DESCRIPTION OF DEPARTMENT:

By Charter, this is a division within the Department of Public Safety. For Budget purposes, however, this division is treated as a department.

The Police Department is divided into three subdivisions. These subdivisions are described as follows:

Uniform Subdivision: This subdivision is divided into two bureaus: (1) Patrol, and (2) Traffic. The Patrol Bureau has five overlapping shifts to insure police protection for Akron citizens 24 hours a day and is responsible for basic police patrol work. The Traffic Bureau is responsible for traffic law enforcement and the Police Reserve Unit. The Uniform Subdivision is the largest subdivision, comprising nearly 65% of the Police Department Employees.

Investigative Subdivision: This subdivision is responsible for investigation of unsolved crimes, apprehending offenders, and recovering stolen property. Also included in the responsibilities of this subdivision are missing persons, vice, narcotics, forgery, polygraph, and the Property/Evidence Bureau.

Services Subdivision: This subdivision provides technical and administrative support services to the entire division. The subdivision is responsible for technical services (i.e., crime prevention, data processing, communications, community relations, training, civil liabilities, etc.).

### 1996 Goals

1. Increase inspections of Permit Premises to reduce violations of Liquor Laws, especially focus on sales to minors.
2. Increase neighborhood traffic enforcement effectiveness efforts with use of uniform officers on motorcycles/bicycles in conjunction with the S.M.A.R.T. Machines.
3. Complete the implementation of the Police Record Management System and expand the Computer Aided Dispatch System with the installation of the enhanced custom interfaces.
4. Expand the K-9 Unit to include dogs that track humans, both missing persons and criminals.
5. Improve performance of all officers by increasing the level of training in areas of officer safety, performance, and service to the community.

## POLICE

### 1995 Accomplishments

1. The Akron Police Forensic Lab was established to eliminate costly transportation of drugs back and forth to BCI. Results of analysis from the new lab can be determined in days instead of months.
2. A newly created Diversion Unit within the Juvenile Bureau held 466 hearings in 1995 with only 39 first time offenders failing to meet the program's criteria. Successful completion of the program avoids a juvenile record and steers the juvenile toward a positive future.
3. The Narcotics Unit in conjunction with numerous federal agencies was responsible for the arrest of 77 people on federal warrants. These defendants were alleged to have been responsible for the distribution of 520 kilos of cocaine into the City of Akron.
4. Computerization of the Police Record Room allowed for the creation of databases for Payroll, Missing Persons, Traffic Accidents, and Incident Reports eliminating the need to prepare, file and maintain costly index card records.
5. The implementations of the new 800 MHz radio system and the new Computer Aided Dispatch system have greatly improved the amount of information available to officers in the field and provided needed management tools to front line field supervisors.

### DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	<u>1993 Actual Expenditures</u>	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Original Budget</u>
Administration	32,342,842	34,045,411	35,801,519	36,873,720
Law Collection Effort	66,696	60,562	71,314	82,040
D.A.R.E. Education Fund	40,883	42,054	46,572	47,640
Total	32,450,421	34,148,027	35,919,405	37,003,400

# POLICE

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
Personal Services				
Salaries and Wages	19,160,092	20,505,427	21,504,396	22,555,850
Employee Benefits	8,988,491	8,929,123	9,335,925	9,635,470
<u>Total - Personal Services</u>	<u>28,148,583</u>	<u>29,434,550</u>	<u>30,840,321</u>	<u>32,191,320</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	235,333	164,453	252,642	263,000
Contractual Services	170,288	256,390	369,990	409,000
Maintenance	93,449	75,870	110,428	138,850
Interfund Charges	1,033,820	1,216,780	1,001,586	1,211,600
All other	1,145,030	1,205,748	1,125,449	1,106,730
<u>Total - Discretionary</u>	<u>2,677,920</u>	<u>2,919,241</u>	<u>2,860,095</u>	<u>3,129,180</u>
Non-Discretionary				
Utilities	61,147	62,071	79,803	94,900
All other	850,824	853,559	980,997	1,250,500
<u>Total - Non-Discretionary</u>	<u>911,971</u>	<u>915,630</u>	<u>1,060,800</u>	<u>1,345,400</u>
<u>Total Operations and Maintenance</u>	<u>3,589,891</u>	<u>3,834,871</u>	<u>3,920,895</u>	<u>4,474,580</u>
Capital Outlay	711,946	878,606	1,158,188	337,500
<u>GRAND TOTAL</u>	<u>32,450,420</u>	<u>34,148,027</u>	<u>35,919,404</u>	<u>37,003,400</u>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1996

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	32,051,570	3,412,130	119,000	35,582,700
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	139,750	1,062,450	218,500	1,420,700
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<u>Total</u>	<u>32,191,320</u>	<u>4,474,580</u>	<u>337,500</u>	<u>37,003,400</u>

# POLICE

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	<u>1993 Actual Expenditures</u>	<u>1994 Actual Expenditures</u>	<u>1995 Actual Expenditures</u>	<u>1996 Original Budget</u>
General Fund	30,689,330	32,321,989	33,817,924	35,582,700
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	1,761,090	1,826,038	2,101,480	1,420,700
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	<u>32,450,420</u>	<u>34,148,027</u>	<u>35,919,404</u>	<u>37,003,400</u>

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	<u>1993 Actual Employees</u>	<u>1994 Actual Employees</u>	<u>1995 Actual Employees</u>	<u>1996 Original Employees</u>
General Fund	555.00	570.00	552.00	554.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	3.00	3.00	3.00	3.00
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	<u>558.00</u>	<u>573.00</u>	<u>555.00</u>	<u>557.00</u>

# POLICE

Department: Police  
Division: Administration

## Description of Divisional Function:

Provide protection of persons and property of Akron residents and businesses.  
Apprehension and detention of criminals and the general maintenance of order for all Akron residents.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	19,093,239	20,436,243	21,432,775	22,480,660
Employee Benefits	8,961,390	8,901,819	9,308,459	9,603,930
<u>Total - Personal Services</u>	28,054,629	29,338,062	30,741,234	32,084,590
Operations and Maintenance				
Discretionary	2,664,295	2,913,938	2,843,222	3,109,730
Non-Discretionary	911,971	915,629	1,060,695	1,345,400
<u>Total Operations and Maintenance</u>	3,576,266	3,829,567	3,903,917	4,455,130
Capital Outlay	711,946	877,781	1,156,368	334,000
GRAND TOTAL	<u>32,342,841</u>	<u>34,045,410</u>	<u>35,801,519</u>	<u>36,873,720</u>

## SOURCES OF FUNDS:

General Fund	30,689,330	32,321,989	33,817,924	35,582,700
Special Revenue Fund	1,653,511	1,723,422	1,983,595	1,291,020
Total	32,342,841	34,045,411	35,801,519	36,873,720

## DIVISION BUDGETED POSITIONS:

Full-Time	556.00	571.00	553.00	555.00
Part-Time	144.00	160.55	142.05	144.00
Total	700.00	731.55	695.05	699.00

# POLICE

Department: Police  
Division: D.A.R.E. Education Fund

**Description of Divisional Function:**

To increase knowledge and awareness of substance abuse through educational efforts and practices.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	37,489	38,560	38,671	41,040
Employee Benefits	15,583	15,875	15,665	18,050
<u>Total - Personal Services</u>	53,072	54,435	54,336	59,090
Operations and Maintenance				
Discretionary	13,625	5,303	16,874	19,450
Non-Discretionary			105	
<u>Total Operations and Maintenance</u>	13,625	5,303	16,979	19,450
Capital Outlay		825		3,500
GRAND TOTAL	<u>66,697</u>	<u>60,563</u>	<u>71,315</u>	<u>82,040</u>

**SOURCES OF FUNDS:**

Special Revenue Fund	306,794	352,625	615,499	475,790
Total	306,794	352,625	615,499	475,790

**DIVISION BUDGETED POSITIONS:**

Full-Time	1.00	1.00	1.00	1.00
Part-Time				
Total	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>



# POLICE

Department: Police  
Division: Law Collection Effort

**Description of Divisional Function:**

To pursue aggressive collection efforts on outstanding, mandatory drug fines.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	29,364	30,624	32,950	34,150
Employee Benefits	11,518	11,429	11,801	13,490
<u>Total - Personal Services</u>	40,882	42,053	44,751	47,640
Operations and Maintenance				
Discretionary				
Non-Discretionary				
<u>Total Operations and Maintenance</u>				
Capital Outlay			1,820	
GRAND TOTAL	40,882	42,053	46,571	47,640

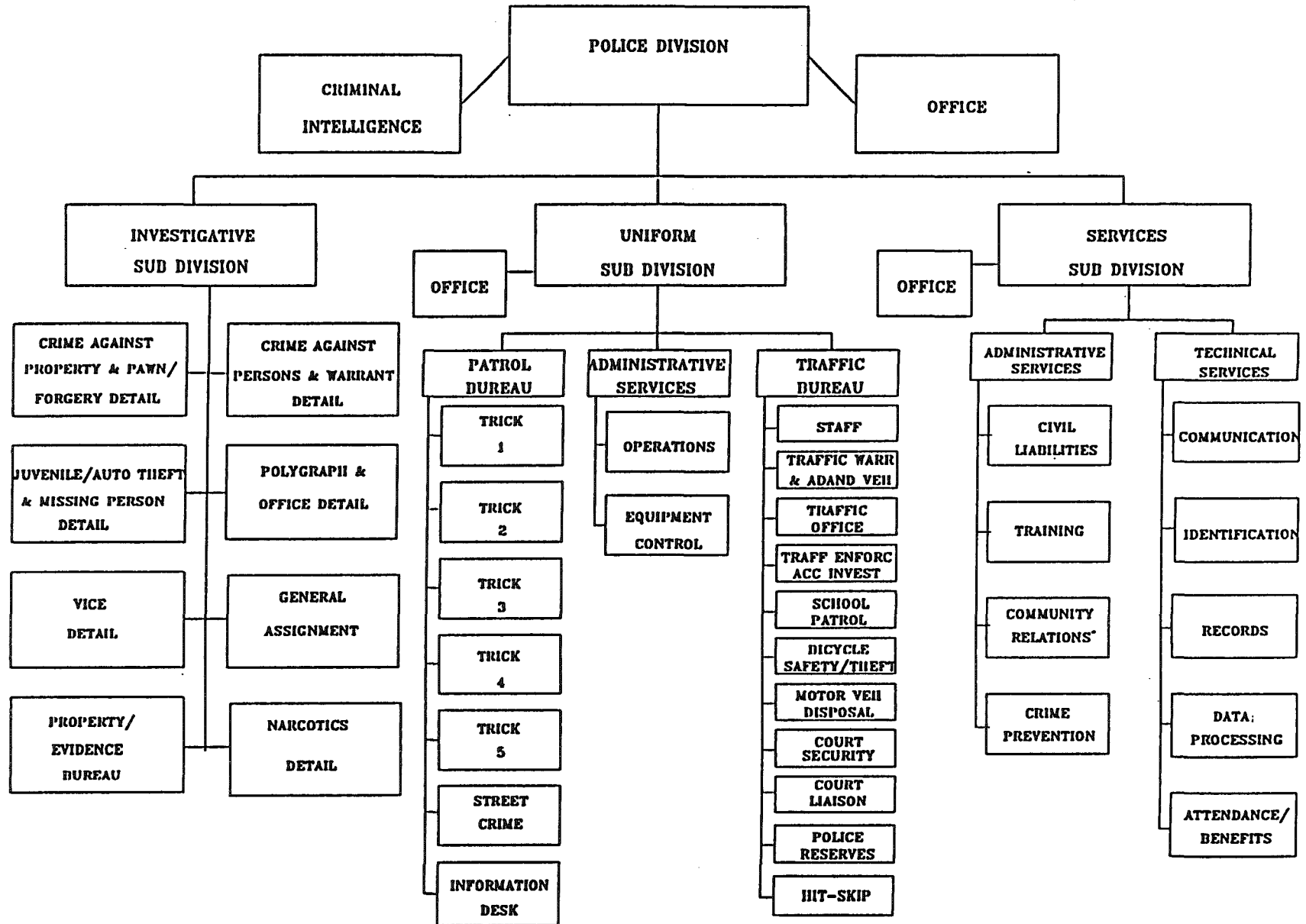
**SOURCES OF FUNDS:**

Special Revenue Fund	177,057	236,126	154,133	154,590
Total	177,057	236,126	154,133	154,590

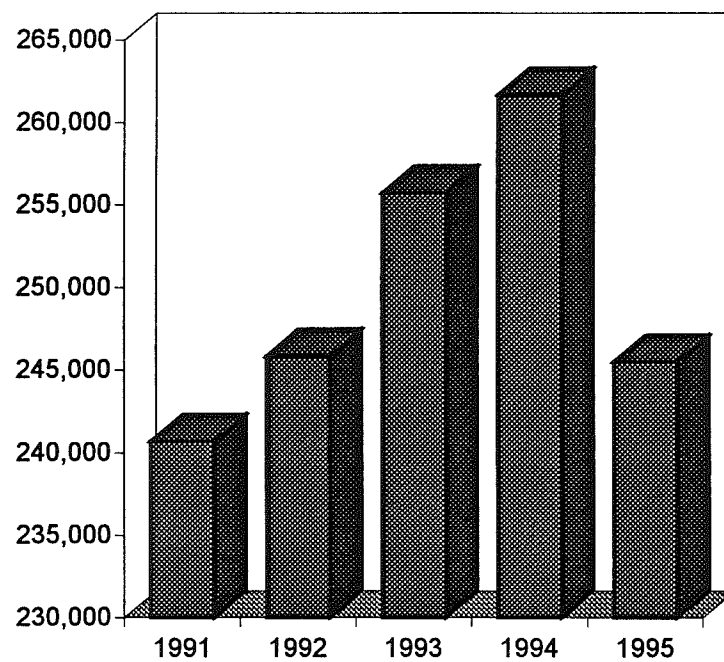
**DIVISION BUDGETED POSITIONS:**

Full-Time	1.00	1.00	1.00	1.00
Part-Time				
Total	1.00	1.00	1.00	1.00

# Police Division



### POLICE CALLS FOR SERVICE





# Public Health



## PUBLIC HEALTH

### DESCRIPTION OF DEPARTMENT:

The Department of Health consists of a Health Commission made up of five electors of the City of Akron, appointed by the Mayor and with the consent of City Council. The Health Commission has full legislative power in all matters concerning public health and sanitation. The Health Commission also has police power to enforce its rules and regulations.

The Health Commission is responsible for appointing the Director of Health. The Health Director has full administrative and executive powers and is responsible for protecting the City and its citizens against all forms of diseases and unsanitary conditions. The Akron Health Department offers preventive measures necessary for public health, provides education on health promotion and disease prevention, and enforces medical inspection and compulsory corrective measures among the children in Akron Public Schools.

### 1996 Goals

1. Continue to expand prenatal outreach services increasing the number of women enrolled in prenatal care early in their pregnancy.
2. Continue the coordination of HIV services in Summit County.
3. Expand clinic and WIC services in locations to meet the needs of Akron's residents.
4. Participate in Ohio's Medicaid Managed Care Program as a service provider.
5. Implement health services and programs identified as community priorities from Health Summit 2000 community based assessment process.
6. Continue to expand alcohol/drug treatment and prevention services in Summit County.
7. Assist in the continued development of the federally-funded community health center, Akron Community Health Center, Inc., and offer basic primary health care to Akron's medically underserved.

## PUBLIC HEALTH

### 1995 Accomplishments

1. During 1995 the Rolling Acres HEALTHWISE Center was opened offering evening and weekend WIC preventive health services.
2. Provided screening and education service to 4,040 clients through the HIV counseling and testing programs.
3. During 1995 a new Nursing/WIC clinic was opened at 734 Copley Road.
4. During 1995, Medicaid HMO provider contracts were signed with SUMMA Care and Super Blue and postpartum home visits were started.
5. Provided alcohol treatment service to 521 new clients through the court program.
6. Served 6100 Akron women, infants and children through the WIC program.
7. Provided prenatal service to 235 Akron women.
8. Through a special prenatal outreach program, 68 women were enrolled in prenatal care in their first trimester and 33 were enrolled in their second trimester of pregnancy.

### DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
Administration	1,313,627	1,391,706	1,623,242	1,895,370
Air Quality Management	761,722	749,537	829,850	1,091,100
Counseling Services	686,578	764,035	833,996	882,450
Environmental Health	1,016,854	1,270,232	1,168,688	1,335,370
Health Data Management	470,862	507,990	596,807	602,730
Health Education	339,121	402,108	432,681	317,910
Housing	936,768	978,937	998,481	1,133,160
Laboratory	251,063	309,880	262,233	289,190
Medical and Nursing	3,232,027	3,373,695	3,581,943	3,501,450
Total	9,008,622	9,748,120	10,327,921	11,048,730



# PUBLIC HEALTH

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
Personal Services				
Salaries and Wages	4,913,393	5,192,286	5,587,019	5,871,790
Employee Benefits	1,900,836	2,024,660	1,973,398	2,222,400
<u>Total - Personal Services</u>	<u>6,814,229</u>	<u>7,216,946</u>	<u>7,560,417</u>	<u>8,094,190</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	280,254	270,486	298,676	352,550
Contractual Services	1,102,716	1,427,338	1,632,821	1,638,380
Maintenance	23,706	32,989	28,887	32,620
Interfund Charges	162,111	167,197	187,909	170,700
All other	327,348	345,608	237,562	371,610
<u>Total - Discretionary</u>	<u>1,896,135</u>	<u>2,243,618</u>	<u>2,385,855</u>	<u>2,565,860</u>
Non-Discretionary				
Utilities	32,101	34,137	55,801	54,860
All other	116,562	126,310	153,382	343,820
<u>Total - Non-Discretionary</u>	<u>148,663</u>	<u>160,447</u>	<u>209,183</u>	<u>398,680</u>
<u>Total Operations and Maintenance</u>	<u>2,044,798</u>	<u>2,404,065</u>	<u>2,595,038</u>	<u>2,964,540</u>
Capital Outlay	149,595	130,155	177,816	
<u>GRAND TOTAL</u>	<u>9,008,622</u>	<u>9,751,166</u>	<u>10,333,271</u>	<u>11,058,730</u>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1996

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	5,099,930	944,920		6,044,850
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	2,994,260	2,019,620		5,013,880
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<u>Total</u>	<u>8,094,190</u>	<u>2,964,540</u>		<u>11,058,730</u>

# PUBLIC HEALTH

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
General Fund	5,021,902	5,345,587	5,593,971	6,044,850
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	3,986,720	4,405,579	4,739,298	5,013,880
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	9,008,622	9,751,166	10,333,269	11,058,730

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	1993 Actual Employees	1994 Actual Employees	1995 Actual Employees	1996 Original Employees
General Fund	95.10	96.53	99.18	98.43
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	61.40	65.47	63.82	65.57
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	156.50	162.00	163.00	164.00

# PUBLIC HEALTH

Department: Public Health  
Division: Administration

**Description of Divisional Function:**

Provide administrative support and direction to all divisions of the Akron Health Department. Provide administrative support to the Akron Health Commission.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	664,940	698,984	803,233	893,800
Employee Benefits	226,408	211,038	239,464	306,630
<u>Total - Personal Services</u>	891,348	910,022	1,042,697	1,200,430
Operations and Maintenance				
Discretionary	279,787	379,635	427,101	612,570
Non-Discretionary	63,910	70,475	83,748	82,370
<u>Total Operations and Maint.</u>	343,697	450,110	510,849	694,940
Capital Outlay	78,583	31,574	69,697	
GRAND TOTAL	<u>1,313,628</u>	<u>1,391,706</u>	<u>1,623,243</u>	<u>1,895,370</u>

**SOURCES OF FUNDS:**

General Fund	1,003,207	1,036,122	1,094,838	1,130,210
Special Revenue Fund	310,420	355,584	528,404	765,160
Total	1,313,627	1,391,706	1,623,242	1,895,370

**DIVISION BUDGETED POSITIONS:**

Full-Time	15.25	17.35	19.35	20.08
Part-Time	1.25	1.75	2.25	2.25
Total	16.50	19.10	21.60	22.33

# PUBLIC HEALTH

Department: Public Health  
Division: Air Quality Management

## Description of Divisional Function:

Delegate agency of the Ohio Environmental Protection Agency, serving all of Summit, Portage and Medina counties. Operate an ambient air monitoring network, enforce state and local air pollution regulations, investigate complaints of air pollution problems and enforce asbestos regulations.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	435,813	445,624	516,641	555,750
Employee Benefits	161,373	218,720	177,159	210,030
<u>Total - Personal Services</u>	597,186	664,344	693,800	765,780
Operations and Maintenance				
Discretionary	100,320	56,364	52,952	108,210
Non-Discretionary	12,924	10,746	16,392	217,110
<u>Total Operations and Maint.</u>	113,244	67,110	69,344	325,320
Capital Outlay	51,291	18,083	66,705	
GRAND TOTAL	761,721	749,537	829,849	1,091,100

## **SOURCES OF FUNDS:**

Special Revenue Fund	761,722	749,537	829,850	1,091,100
Total	761,722	749,537	829,850	1,091,100

## **DIVISION BUDGETED POSITIONS:**

Full-Time	13.35	14.42	15.42	15.42
Part-Time	3.00	1.00	1.00	1.00
Total	16.35	15.42	16.42	16.42

# PUBLIC HEALTH

Department: Public Health  
Division: Counseling Services

**Description of Divisional Function:**

Provide alcohol and drug prevention programs. Counsel the public for treatment of alcoholism. participate in Court Outreach Program by providing alcohol/drug addiction treatment to juvenile offenders. Conduct City of Akron Employee Assistance Program to help employees with a wide range of personal problems.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	385,502	435,172	504,631	531,270
Employee Benefits	198,261	154,104	173,768	203,440
<u>Total - Personal Services</u>	583,763	589,276	678,399	734,710
Operations and Maintenance				
Discretionary	77,498	146,371	126,041	119,240
Non-Discretionary	15,356	24,162	22,799	28,500
<u>Total Operations and Maint.</u>	92,854	170,533	148,840	147,740
Capital Outlay	9,960	4,226	6,758	
 GRAND TOTAL	686,577	764,035	833,997	882,450

**SOURCES OF FUNDS:**

General Fund	255,588	230,483	244,750	271,960
Special Revenue Fund	430,989	533,552	589,246	610,490
 Total	686,577	764,035	833,996	882,450

**DIVISION BUDGETED POSITIONS:**

Full-Time	14.00	15.00	15.00	15.00
Part-Time				
 Total	14.00	15.00	15.00	15.00

# PUBLIC HEALTH

Department: Public Health  
Division: Environmental Health

**Description of Divisional Function:**

Inspect food service operations in the City of Akron, respond to nuisance and rodent complaints. Maintain and expand computerized Right-to-know (chemical storage) database. Conduct City-wide mosquito spraying program. Eliminate litter, unsanitary and blighting conditions through a special private property cleanup program. Inspect swimming pools and spas for compliance with State of Ohio regulations.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	668,994	718,096	733,027	780,060
Employee Benefits	244,837	239,492	321,319	285,160
<u>Total - Personal Services</u>	913,831	957,588	1,054,346	1,065,220
Operations and Maintenance				
Discretionary	97,569	263,976	113,570	269,050
Non-Discretionary	2,453	514	771	1,100
<u>Total Operations and Maint.</u>	100,022	264,490	114,341	270,150
Capital Outlay	3,000	48,154		
 GRAND TOTAL	 1,016,853	 1,270,232	 1,168,687	 1,335,370

**SOURCES OF FUNDS:**

General Fund	949,440	1,004,800	1,106,029	1,160,170
Special Revenue Fund	67,414	265,432	62,659	175,200
 Total	 1,016,854	 1,270,232	 1,168,688	 1,335,370

**DIVISION BUDGETED POSITIONS:**

Full-Time	20.00	20.00	20.75	20.75
Part-Time	4.00	3.00	2.00	3.00
 Total	 24.00	 23.00	 22.75	 23.75

# PUBLIC HEALTH

Department: Public Health  
Division: Health Data Management

**Description of Divisional Function:**

Maintain all birth and death records for the City of Akron. Issue certified copies of birth and death certificates to the public. Maintain a database of community statistics on births, deaths, disease, etc.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	233,330	228,711	265,528	278,700
Employee Benefits	95,389	104,477	95,892	112,780
<u>Total - Personal Services</u>	328,719	333,188	361,420	391,480
Operations and Maintenance				
Discretionary	142,142	173,497	233,959	211,250
Non-Discretionary				
<u>Total Operations and Maint.</u>	142,142	173,497	233,959	211,250
Capital Outlay		1,305	1,428	
 GRAND TOTAL	 470,861	 507,990	 596,807	 602,730

**SOURCES OF FUNDS:**

General Fund	418,292	424,687	438,936	461,750
Special Revenue Fund	52,570	83,303	157,871	140,980
 Total	 470,862	 507,990	 596,807	 602,730

**DIVISION BUDGETED POSITIONS:**

Full-Time	8.50	9.00	9.00	9.00
Part-Time	1.25	1.00	1.00	1.00
 Total	 9.75	 10.00	 10.00	 10.00

# PUBLIC HEALTH

Department: Public Health  
Division: Health Education

**Description of Divisional Function:**

Provide a variety of health education programs and information to schools, the community, and City employees by working with other divisions of the Health Department, City government, community agencies and school districts that will enable people to make knowledgeable decisions about their health and inform the public about current health issues.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	149,520	189,215	212,068	177,140
Employee Benefits	53,758	61,221	73,528	64,380
<u>Total - Personal Services</u>	203,278	250,436	285,596	241,520
Operations and Maintenance				
Discretionary	134,769	151,672	145,586	76,390
Non-Discretionary			35	
<u>Total Operations and Maint.</u>	134,769	151,672	145,621	76,390
Capital Outlay	1,074		1,465	
 GRAND TOTAL	 339,121	 402,108	 432,682	 317,910

**SOURCES OF FUNDS:**

General Fund	177,757	186,232	203,343	216,470
Special Revenue Fund	161,364	215,876	229,338	101,440
 Total	 339,121	 402,108	 432,681	 317,910

**DIVISION BUDGETED POSITIONS:**

Full-Time	4.75	6.38	5.63	4.50
Part-Time	1.50	1.00	1.50	1.50
 Total	 6.25	 7.38	 7.13	 6.00



# PUBLIC HEALTH

Department: Public Health  
Division: Housing

**Description of Divisional Function:**

Inspect housing in Akron for compliance with Akron's Environmental Health and Housing code. Respond to complaints about dilapidated housing. Work with the Housing Appeals Board to raze unsafe, unsanitary houses in Akron and to repair rundown houses. Conduct lead poisoning prevention program.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	656,663	708,857	713,758	749,320
Employee Benefits	252,777	242,425	246,990	294,780
<u>Total - Personal Services</u>	909,440	951,282	960,748	1,044,100
Operations and Maintenance				
Discretionary	24,478	27,655	37,733	89,060
Non-Discretionary	(30)			
<u>Total Operations and Maint.</u>	24,448	27,655	37,733	89,060
Capital Outlay	2,880			
 GRAND TOTAL	936,768	978,937	998,481	1,133,160

**SOURCES OF FUNDS:**

General Fund	497,894	558,488	613,673	687,680
Special Revenue Fund	438,875	420,449	384,808	445,480
 Total	936,769	978,937	998,481	1,133,160

**DIVISION BUDGETED POSITIONS:**

Full-Time	22.00	22.60	21.75	22.75
Part-Time	2.00	1.50		
 Total	24.00	24.10	21.75	22.75

# PUBLIC HEALTH

Department: Public Health  
Division: Laboratory

**Description of Divisional Function:**

Provide laboratory services and consultation as needed by the various division of the Health Department, other City departments, health-related agencies and industries with health-related problems to supplement or confirm clinical or environmental observations.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	166,867	144,636	153,277	171,550
Employee Benefits	61,426	123,085	50,649	65,880
<u>Total - Personal Services</u>	228,293	267,721	203,926	237,430
Operations and Maintenance				
Discretionary	22,770	42,159	54,557	51,760
Non-Discretionary				
<u>Total Operations and Maint.</u>	22,770	42,159	54,557	51,760
Capital Outlay			3,750	
 GRAND TOTAL	 251,063	 309,880	 262,233	 289,190

**SOURCES OF FUNDS:**

General Fund	1,468,660	1,591,848	1,624,821	1,817,420
 Total	 1,468,660	 1,591,848	 1,624,821	 1,817,420

**DIVISION BUDGETED POSITIONS:**

Full-Time	5.00	5.00	5.00	5.00
Part-Time				
 Total	 5.00	 5.00	 5.00	 5.00

# PUBLIC HEALTH

Department: Public Health  
Division: Medical and Nursing

**Description of Divisional Function:**

Operate clinics for pregnant women in need of prenatal care, for children requiring health services, for WIC (Women/Infants/Children) supplemental food program, and for persons afflicted with sexually transmitted diseases. Conduct HIV antibody testing and AIDS counseling. Provide services for children with medical handicaps. Immunize children and adults.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	1,551,763	1,622,991	1,684,172	1,734,200
Employee Benefits	606,606	670,098	594,620	679,320
<u>Total - Personal Services</u>	<u>2,158,369</u>	<u>2,293,089</u>	<u>2,278,792</u>	<u>2,413,520</u>
Operations and Maintenance				
Discretionary	1,016,801	999,242	1,189,701	1,018,330
Non-Discretionary	54,049	54,550	85,437	69,600
<u>Total Operations and Maint.</u>	<u>1,070,850</u>	<u>1,053,792</u>	<u>1,275,138</u>	<u>1,087,930</u>
Capital Outlay	2,807	26,814	28,013	
 GRAND TOTAL	 3,232,026	 3,373,695	 3,581,943	 3,501,450

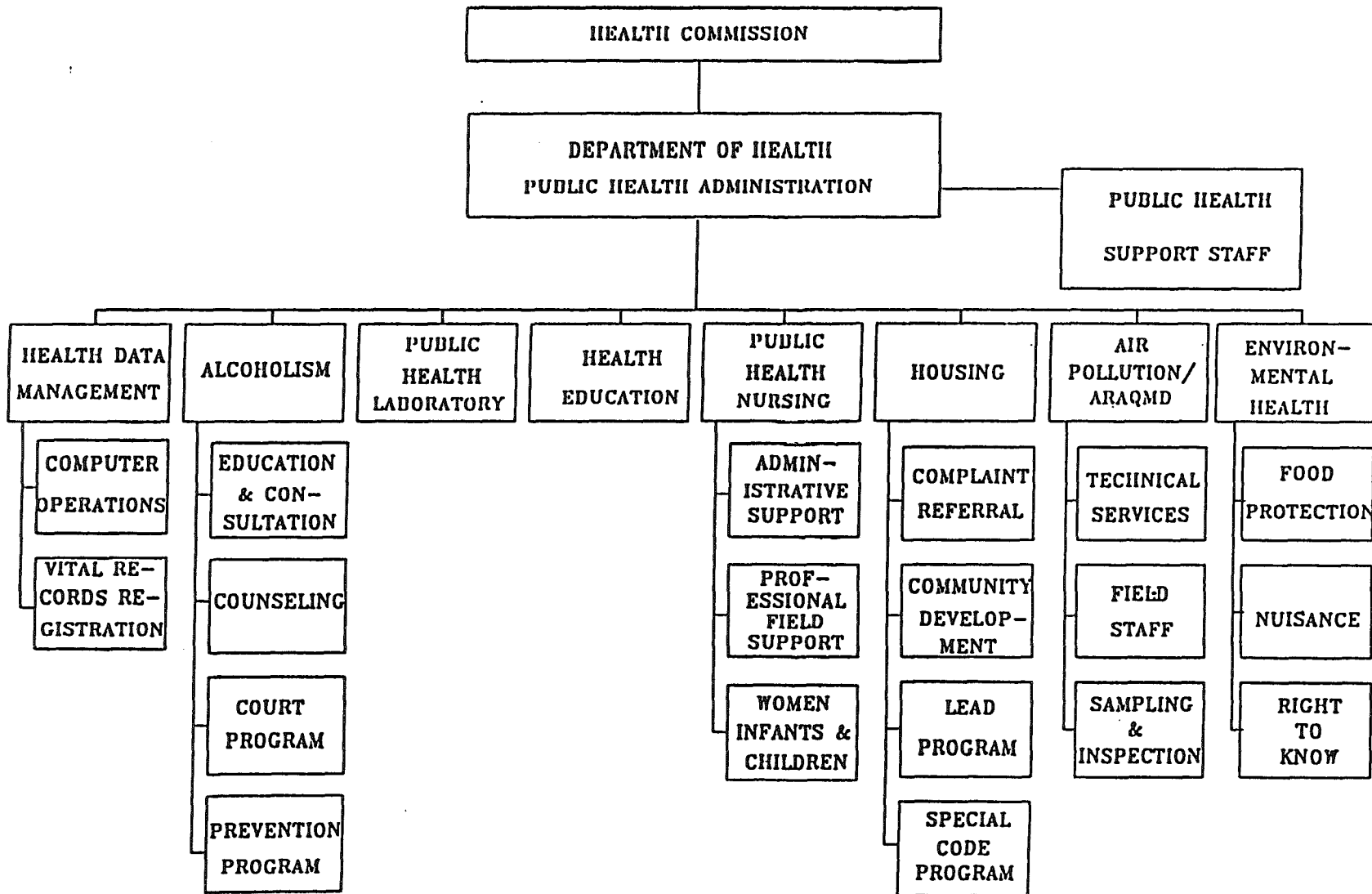
**SOURCES OF FUNDS:**

General Fund	1,468,660	1,591,848	1,624,821	1,817,420
Special Revenue Fund	1,763,366	1,781,846	1,957,122	1,684,030
 Total	 3,232,026	 3,373,694	 3,581,943	 3,501,450

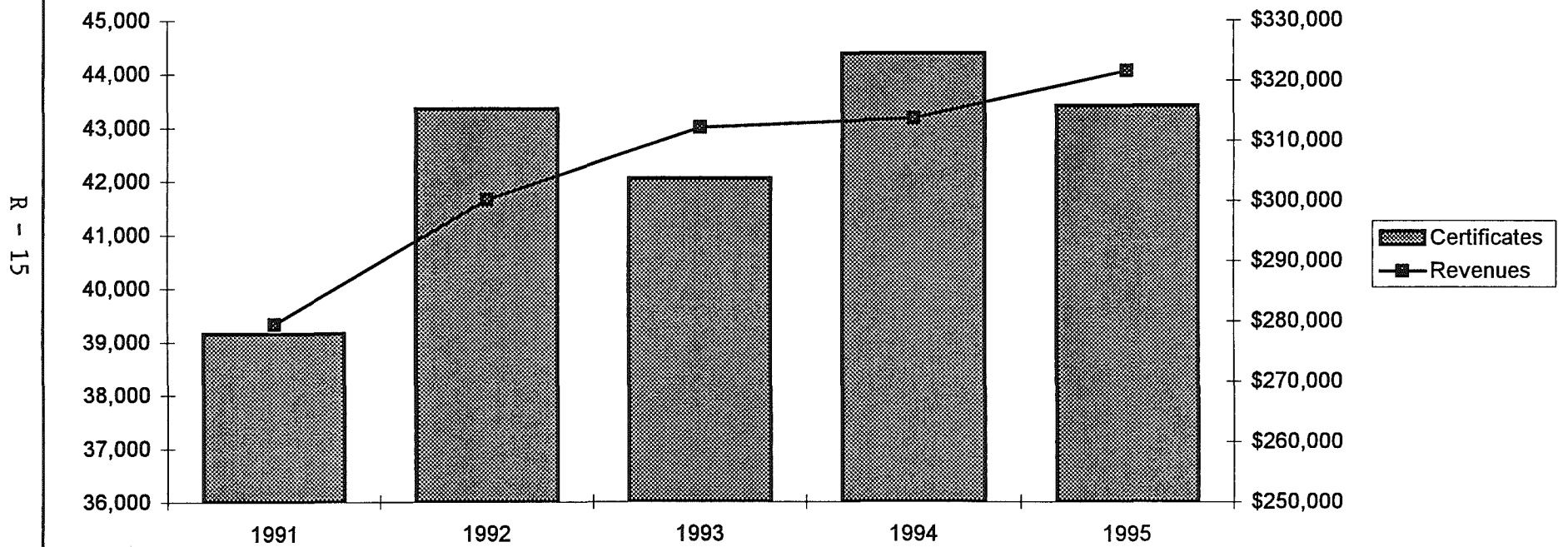
**DIVISION BUDGETED POSITIONS:**

Full-Time	53.65	52.25	51.10	51.50
Part-Time	6.00	8.20	4.20	5.25
 Total	 59.65	 60.45	 55.30	 56.75

# Health Department



**AKRON HEALTH DEPARTMENT  
BIRTH & DEATH CERTIFICATES ISSUED**





# Public Safety





## PUBLIC SAFETY

### DESCRIPTION OF DEPARTMENT:

By charter, the Department of Public Safety is under the immediate supervision of the Mayor. The department also includes the Police and Fire Divisions, but for budget purposes, Police and Fire are considered to be separate departments due to their size.

Each of the divisions identified below is managed on a daily basis by a division manager or superintendent.

### 1996 Goals

1. Provide design and installation services for the telecommunications system for the downtown baseball stadium.
2. Provide design and installation services for the telecommunications system at the new Fire Station in the Merriman Valley.
3. Provide voice and data relocation services for the Rehabilitation, Taxation, Graphics, and Water Business Office Divisions.
4. Install a new telephone system at the Akron Water Plant.
5. Assist the Service Director's Office in the design and installation of the security system at the Justice Center.
6. Improve response to contractors with a radio link to the Building Inspection computer database.
7. Upgrade ten year old computer software in Building Inspection.
8. Highlight additional inspections in problem areas by the Weights and Measures Division.
9. Design, upgrade and maintain the City's traffic control system.

## PUBLIC SAFETY

### 1995 Accomplishments

1. The Police and Fire Departments began using the new 800 MHz digital radio system in June and the transition of nearly 200 radios in Police and Fire vehicles was completed by the end of July.
2. The new combined communications center became functional on November 5, 1995, and all telephone, 9-1-1, alarm, and other communications circuits were shifted from the old centers to the new center without the loss of a single call or alarm.
3. The Good Park Golf Course, Copley Road Clinic and Lawton Street Community Center were added to the City's wide area cable network saving the City thousands of dollars a year.
4. Parking Meter personnel wrote over 9,331 parking tickets which produced an estimated \$108,285 in fine revenue.
5. Furthered the training and education of the weights and measures inspectors with attendance at two state mandated training seminars and two local regional training seminars.
6. Inspected 736 small scales and balances at 315 businesses and 1,520 gasoline pumps at 83 stations.
7. Misdemeanant operations were transferred from the Akron Corrections Facility to the Summit County Jail on June 1.

### DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
Building Inspection	1,235,199	1,380,605	1,414,790	1,427,550
Communications	957,069	985,916	1,067,171	1,235,290
Corrections	2,246,976	2,708,381	2,647,598	5,025,000
Disaster Services				35,000
Traffic Engineering	2,022,706	2,060,738	2,305,682	2,194,660
Weights and Measures	135,979	147,248	149,394	186,430
Police-Fire Communicaitons			2,356,454	3,080,460
Total	6,597,929	7,282,888	9,941,089	13,184,390

# PUBLIC SAFETY

## DETAILED SUMMARY OF EXPENDITURES - BY CATEGORY

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
Personal Services				
Salaries and Wages	3,666,412	3,085,621	4,510,800	4,911,930
Employee Benefits	1,355,934	1,325,775	1,654,478	1,925,290
<u>Total - Personal Services</u>	<u>5,022,346</u>	<u>4,411,396</u>	<u>6,165,278</u>	<u>6,837,220</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	267,908	262,788	255,826	232,650
Contractual Services	570,798	1,828,916	2,483,237	5,116,800
Maintenance	30,878	40,573	27,490	279,400
Interfund Charges	166,290	192,557	167,785	159,150
All other	63,121	103,098	318,113	134,060
<u>Total - Discretionary</u>	<u>1,098,995</u>	<u>2,427,932</u>	<u>3,252,451</u>	<u>5,922,060</u>
Non-Discretionary				
Utilities	297,521	320,603	319,194	313,670
All other	43,807	36,762	30,231	53,540
<u>Total - Non-Discretionary</u>	<u>341,328</u>	<u>357,365</u>	<u>349,425</u>	<u>367,210</u>
<u>Total Operations and Maintenance</u>	<u>1,440,323</u>	<u>2,785,297</u>	<u>3,601,876</u>	<u>6,289,270</u>
Capital Outlay	135,258	86,193	173,938	57,900
GRAND TOTAL	<u>6,597,927</u>	<u>7,282,886</u>	<u>9,941,092</u>	<u>13,184,390</u>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1996

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	6,105,480	6,035,220	45,400	12,186,100
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	731,740	254,050	12,500	998,290
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	<u>6,837,220</u>	<u>6,289,270</u>	<u>57,900</u>	<u>13,184,390</u>

# PUBLIC SAFETY

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
General Fund	5,621,553	6,277,106	8,920,610	12,186,100
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	976,376	1,005,782	1,020,480	998,290
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
 Total	 6,597,929	 7,282,888	 9,941,090	 13,184,390

## DEPARTMENT FULL-TIME EMPLOYEES - BY FUND

	1993 Actual Employees	1994 Actual Employees	1995 Actual Employees	1996 Original Employees
General Fund	83.50	66.00	128.00	134.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	15.00	13.00	14.00	15.00
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
 Total	 98.50	 79.00	 142.00	 149.00

# PUBLIC SAFETY

Department: Public Safety  
Division: Building Inspection

## Description of Divisional Function:

Responsible for inspecting all new buildings and alterations to existing facilities, receiving Building and Zoning Code complaints, and issuing licenses and permits for building, plumbing, electrical and heating improvements.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	818,761	878,070	882,699	931,330
Employee Benefits	292,563	330,178	287,714	337,490
<u>Total - Personal Services</u>	1,111,324	1,208,248	1,170,413	1,268,820
Operations and Maintenance				
Discretionary	83,071	120,241	184,089	141,150
Non-Discretionary	13,009	12,324	11,457	17,580
<u>Total Operations and Maintenance</u>	96,080	132,565	195,546	158,730
Capital Outlay	27,795	39,792	48,831	
 GRAND TOTAL	<u>1,235,199</u>	<u>1,380,605</u>	<u>1,414,790</u>	<u>1,427,550</u>

## SOURCES OF FUNDS:

General Fund	1,208,724	1,342,082	1,367,794	1,427,550
Special Revenue Fund	26,475	38,523	46,996	
 Total	1,235,199	1,380,605	1,414,790	1,427,550

## DIVISION BUDGETED POSITIONS:

Full-Time	22.00	22.00	23.00	24.00
Part-Time	2.00	2.00	2.00	2.00
 Total	24.00	24.00	25.00	26.00

# PUBLIC SAFETY

Department: Public Safety  
Division: Communications

**Description of Divisional Function:**

Design, construct, and maintain radio and telephone communications systems and fire alarm signal systems for all city departments.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	543,684	584,011	623,723	680,490
Employee Benefits	213,128	204,503	221,528	261,570
<u>Total - Personal Services</u>	756,812	788,514	845,251	942,060
Operations and Maintenance				
Discretionary	117,503	121,420	124,401	188,950
Non-Discretionary	41,725	43,909	48,601	61,680
<u>Total Operations and Maintenance</u>	159,228	165,329	173,002	250,630
Capital Outlay	41,029	32,074	48,919	42,600
GRAND TOTAL	<u>957,069</u>	<u>985,917</u>	<u>1,067,172</u>	<u>1,235,290</u>

**SOURCES OF FUNDS:**

General Fund	945,565	973,319	1,055,422	1,235,290
Special Revenue Fund	11,504	12,597	11,749	
Total	957,069	985,916	1,067,171	1,235,290

**DIVISION BUDGETED POSITIONS:**

Full-Time	18.00	19.00	18.00	20.00
Part-Time				
Total	18.00	19.00	18.00	20.00

# PUBLIC SAFETY

Department: Public Safety  
Division: Corrections

**Description of Divisional Function:**

Provide minimum-security detention for persons arrested in Akron on misdemeanor charges.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	1,124,519	439,728	30,175	
Employee Benefits	400,679	260,278	51,945	
<u>Total - Personal Services</u>	1,525,198	700,006	82,120	
Operations and Maintenance				
Discretionary	656,867	1,938,021	2,530,651	5,025,000
Non-Discretionary	64,911	65,655	34,827	
<u>Total Operations and Maintenance</u>	721,778	2,003,676	2,565,478	5,025,000
Capital Outlay		4,697		
GRAND TOTAL	<u>2,246,976</u>	<u>2,708,379</u>	<u>2,647,598</u>	<u>5,025,000</u>

**SOURCES OF FUNDS:**

General Fund	2,246,976	2,708,381	2,647,598	5,025,000
Total	2,246,976	2,708,381	2,647,598	5,025,000

**DIVISION BUDGETED POSITIONS:**

Full-Time	20.50	2.00		
Part-Time	20.00			
Total	40.50	2.00		

# PUBLIC SAFETY

Department: Public Safety  
Division: Disaster Services

**Description of Divisional Function:**

This divisional category represents the City's share of a disaster vehicle used by the Summit County Disaster Service Coordinator. The City pays the cost of repairs, while the County pays for operating expenses.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages				
Employee Benefits				
<u>Total - Personal Services</u>				
Operations and Maintenance				
Discretionary				35,000
Non-Discretionary				
<u>Total Operations and Maintenance</u>				35,000
Capital Outlay				
GRAND TOTAL				35,000

**SOURCES OF FUNDS:**

General Fund	35,000
Total	35,000

**DIVISION BUDGETED POSITIONS:**

Full-Time	
Part-Time	
Total	



# PUBLIC SAFETY

Department: Public Safety  
Division: Police-Fire Communications Center

## Description of Divisional Function:

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages			1,760,652	1,945,510
Employee Benefits			441,994	815,670
<u>Total - Personal Services</u>			2,202,646	2,761,180
Operations and Maintenance				
Discretionary			121,444	272,750
Non-Discretionary			17,860	46,530
<u>Total Operations and Maintenance</u>			139,304	319,280
Capital Outlay			14,504	
GRAND TOTAL			2,356,454	3,080,460

## SOURCES OF FUNDS:

General Fund	2,344,705	3,080,460
Total	2,344,705	3,080,460

## DIVISION BUDGETED POSITIONS:

Full-Time	62.00	65.00
Part-Time	3.00	5.00
Total	65.00	70.00

# PUBLIC SAFETY

Department: Public Safety  
Division: Traffic Engineering

**Description of Divisional Function:**

Maintain the City's traffic and emergency signal system, street name signs, lane and crosswalk markings, and all parking meters.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	1,093,855	1,091,116	1,113,042	1,232,590
Employee Benefits	415,939	497,532	617,096	460,810
<u>Total - Personal Services</u>	1,509,794	1,588,648	1,730,138	1,693,400
Operations and Maintenance				
Discretionary	234,018	240,214	282,920	249,830
Non-Discretionary	217,677	231,876	232,850	236,130
<u>Total Operations and Maintenance</u>	451,695	472,090	515,770	485,960
Capital Outlay	61,217		59,775	15,300
GRAND TOTAL	<u>2,022,706</u>	<u>2,060,738</u>	<u>2,305,683</u>	<u>2,194,660</u>

**SOURCES OF FUNDS:**

General Fund	1,084,309	1,115,707	1,355,697	1,196,370
Special Revenue Fund	938,397	945,031	949,986	998,290
Total	2,022,706	2,060,738	2,305,683	2,194,660

**DIVISION BUDGETED POSITIONS:**

Full-Time	35.00	33.00	35.00	36.00
Part-Time	11.00		9.00	11.00
Total	46.00	33.00	44.00	47.00

# PUBLIC SAFETY

Department: Public Safety  
Division: Weights and Measures

**Description of Divisional Function:**

Responsible for checking accuracy of all measuring devices used for sales to the public.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	85,593	92,695	100,509	122,010
Employee Benefits	33,626	33,284	34,202	49,750
<u>Total - Personal Services</u>	119,219	125,979	134,711	171,760
Operations and Maintenance				
Discretionary	7,537	8,037	8,943	9,380
Non-Discretionary	4,005	3,601	3,830	5,290
<u>Total Operations and Maintenance</u>	11,542	11,638	12,773	14,670
Capital Outlay	5,217	9,631	1,909	
GRAND TOTAL	<u>135,978</u>	<u>147,248</u>	<u>149,393</u>	<u>186,430</u>

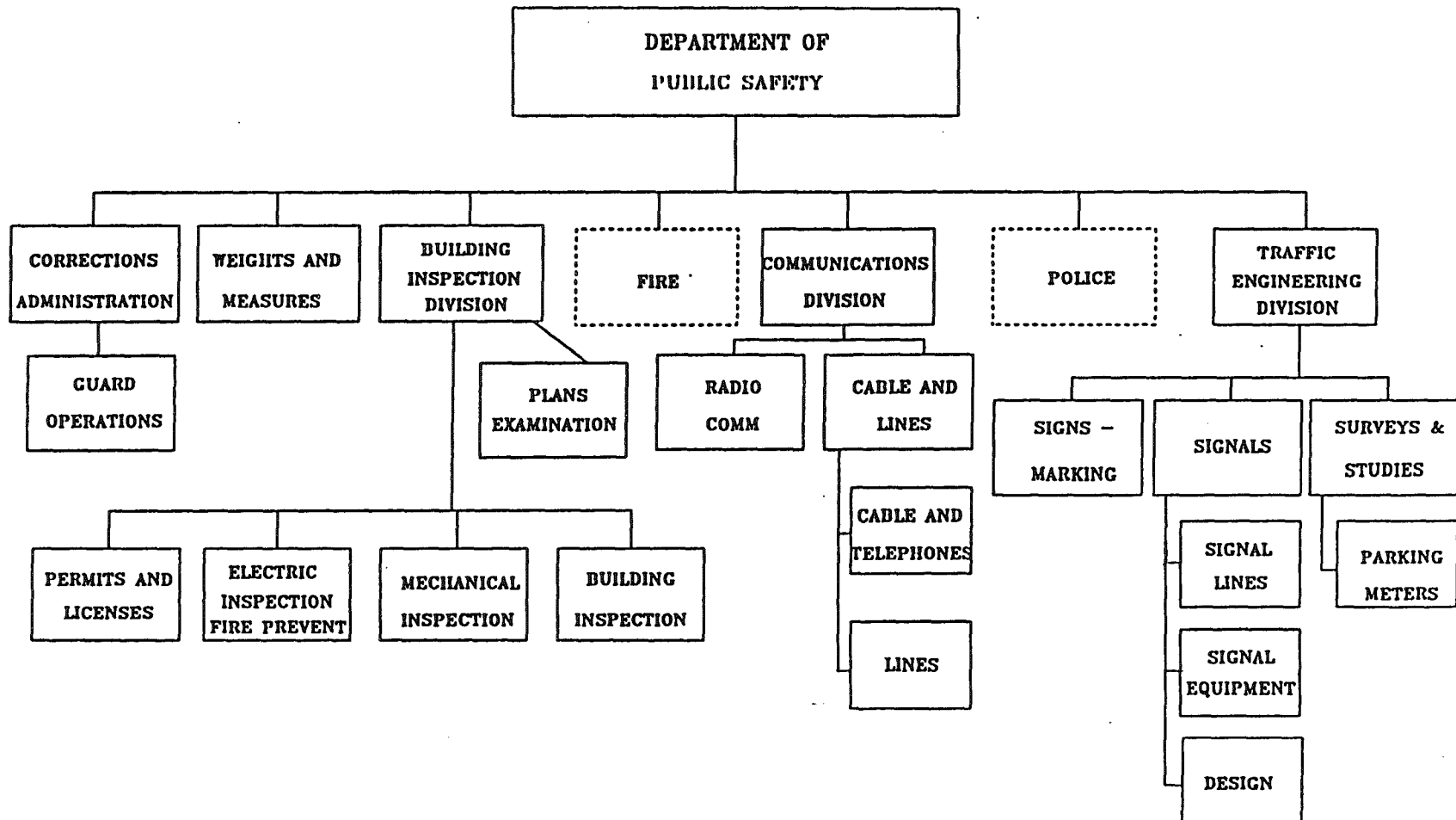
**SOURCES OF FUNDS:**

General Fund	135,979	137,617	149,394	186,430
Total	135,979	137,617	149,394	186,430

**DIVISION BUDGETED POSITIONS:**

Full-Time	3.00	3.00	4.00	4.00
Part-Time	1.00	1.00		
Total	4.00	4.00	4.00	4.00

# Department of Public Safety



# Public Service



## PUBLIC SERVICE

### DESCRIPTION OF DEPARTMENT:

The Department of Public Service is the largest City department, making up nearly 25% of the City workforce. The department is responsible for the provision of water and sewer utilities, highway maintenance, municipal airport, municipal golf course, motor vehicle maintenance, sanitation services, landfill operations, the Recycle Energy System, maintenance of parks, provision of recreational services, engineering services, maintenance of all public buildings, oil and gas wells, and the City's off-street parking facilities.

### 1996 Goals

1. Install fencing to secure airport property in the approach to runway 1 with 50% of the cost paid from the State's Capital Airport Improvement Grant Program.
2. Continue efforts to generate additional revenue by leasing land surrounding the airport for corporate hangars, tiedowns, and commercial and industrial development.
3. Re-establish Airport Terminal Building/Administration office on the airfield.
4. Implement all registration requirements as mandated by City of Akron Ordinance subjecting the American Bull Dog and their owners to the Pit Bull Law.
5. Implement the capital improvement projects related to the JEDD's and other capital projects in a timely manner and in budget.
6. Continue to expand the ACCEPT program.
7. Improve landscape maintenance on the highways.
8. Work to raise \$950,000 to construct new endangered bear, tiger and primate exhibits called "Jungle Prescriptions Trail" at the Akron Zoological Park.
9. Plan, develop and direct free swimming lessons for all Akron children and adults through grant funding and co-sponsorships.
10. Plan, develop and direct a year-round concert series at the Balch Street Community Center.
11. Installation of a new computer system to allow for improved cost monitoring, efficiency measures, and critical equipment tracking by the Motor Equipment Bureau.
12. Continue to pursue State and Federal Transportation funds that have become available through the enactment of the Intermodal Surface Transportation Act.
13. Compile an index map and catalog of all environmental site screening and Phase I and II assessment reports.

## PUBLIC SERVICE

### 1996 Goals (continued)

14. Closely monitor the Broadway Parking Deck project and Mill Street Pedestrian Bridge project to keep them on schedule and within budget.
15. Complete study in identification of cost effective methods of reducing clean water flow in sanitary sewers in selected areas.
16. Coordinate final study and design of sanitary sewer and water main improvements for the 1996 year of approved Joint Economic Development Districts Capital Program.
17. Continue the development of computer mapping of underground records so as to make the entire system available for general use by the end of 1997.
18. Renovate selected tees and fairways at the Good Park Golf Course.
19. Conduct periodic inspections of parking decks and lots to report on safety, operations and security.
20. Develop a program in the Street Cleaning Division which will administer the purchase, assignment, training and monitoring of the correct use of personal protective apparel and equipment.
21. Oversee the operation and maintenance of over 21,000 street lights and 2,200 expressway lights in the City of Akron.
22. The installation of eleven replacement high mast light poles on the MLK Freeway.
23. Install perimeter fencing around the Hardy Road Landfill to decrease the potential for trespassers and increase security.
24. Perform clearing and earthwork required to begin liner installation in the northeast cell of the landfill.
25. Perform garage building repairs at the landfill, including gutters, downspouts, foundation at broken downspout and toilet partitions.
26. The mapping of at least one mile of underground pipelines of the City's oil and gas well system.
27. Decrease the volume of residential solid waste disposed in landfills
28. Complete a leak detection survey of the water distribution system.
29. Continue an aggressive cleaning and lining program in order to improve water quality and flow characteristics in the water distribution system.
30. Continue a systematic water meter change-out program in order to reduce the unaccounted-for water rate.



## PUBLIC SERVICE

### 1996 Goals (continued)

31. Participate as a member of the Cuyahoga Community Council to formulate and recommend a Remedial Action Plan for the Cuyahoga River by revising and updating the Stage I Plan (by June 30, 1996) and beginning development of the Stage II Plan.
32. Complete and negotiate with tributary communities the Community Compliance Plan to include Best Management Practices (BMP's) for their sewer system Operation and Maintenance (O&M) and corrective action plan/schedule for SSO and CSO elimination.
33. Successfully negotiate an acceptable Storm Water NPDES Permit or recommend to the Administration an appeal the Ohio Environmental Board of Review and/or court action by Akron or jointly with other affected Ohio Municipalities.
34. Complete negotiations with the U. S. EPA on the proposed Great Lakes Water Quality Initiative or recommend Akron's continued involvement in a joint AMASS and others court action.
35. Complete and finalize the Water Master Treatability Study.
36. Complete the computerized preventative maintenance program for all equipment within the wastewater treatment plant and wastewater quality laboratory.

### 1995 Accomplishments

1. Renegotiated the Network Polymer Company lease to provide them an additional six acres of land to the west and north of the Akron-Fulton Airport. Also, construction began on the new Advanced Poly-Packaging building located at the southwest corner of the airport.
2. Completed the second phase of runway improvements at the Akron-Fulton Airport.
3. Implemented a PC database of records and statistics to improve tracking and retrieval of animal control and related data.
4. Completed the land acquisition phase of the downtown baseball stadium and began the necessary demolition of existing buildings.
5. Completed negotiations with Akron Thermal Ventures, Inc. to privatize the Recycle Energy Plant. TVI began operation of the plant November 4, 1995.
6. Bid capital improvement projects in 1995 totaling \$45 million.
7. Litter crews were responsible for collecting 3,973 bags of litter from city expressways and cleaning 43 parks and 442 miles of roadsides.
8. Opened the Roger J. Sherman Center for Animal Care and restrooms and picnic areas for the disabled at the Akron Zoological Park.

## PUBLIC SERVICE

### 1995 Accomplishments (continued)

9. Opened a new eagle exhibit and Chinese alligator exhibit and renovated the turtle marsh/archaeological dig site and trumpeter swan exhibit at the zoo.
10. Improved the quality and quantity of the Summer Concert Series at three park sites and conducted outreach concerts at other park sites which were well received.
11. Computerization of the Recreation Field Permit system.
12. Completion of extensive hydraulics training program by four Motor Equipment Bureau Mechanics.
13. The Goodrich complex development (AES) was successfully completed and the Broadway Parking deck remains on schedule and within budget.
14. Through the efforts of the Engineering Design staff, an ISTE A Enhancement grant for \$2,000,000 was awarded to the City of Akron to construct the Ohio and Erie Lock II Bikeway and Pedestrian Path.
15. Obtained the Corps of Engineers 404 permit for the Springfield Lake Outlet project.
16. Completed the design of the Erie Island Sports Complex but ran into delays at the Patterson Park complex due to environmental concerns over the discovery of a major structural problem in a 72-inch sewer line.
17. Completed the design of Muffin Lane in Ascot Park.
18. I-76 rehabilitation was completed nine months ahead of schedule.
19. The Good Park Golf course was the host for the 1995 Edwin Shaw Hospital Benefit which raised over \$20K for the golf program at Edwin Shaw.
20. Completed repairs and sealing of deck surfaces on the 4th and 5th levels of the Cascade Parking Deck.
21. Redesignated & simplified Sweeping service records so that computerization is no longer necessary.
22. Completed the eight year project of converting mercury street lighting to HPS units with the installation of 1,800 HPS units.
23. Substantially completed the construction of the north and south sediment basins at the Hardy Road Landfill in compliance with EPA standards.

## PUBLIC SERVICE

### 1995 Accomplishments (continued)

24. Began negotiations to reconstruct the west end of the methane gas collection system to remedy the decreasing draw on gas wells that protect landfill buildings. Current negotiations call for the work to be performed by an outside party in exchange for methane gas rights. The outside party would also be required to provide capital for EPA required methane recovery systems and royalty income from the sale of methane gas.
25. Substantially completed the installation of five gas monitoring wells at the Hardy Road Landfill in compliance with EPA standards.
26. City oil and gas wells produced 2,493 barrels of oil and 56,147 MCF(Thousand Cubic Feet) of natural gas during 1995.
27. In 1995 the Watershed monitored the elimination of 82 sources of pollution including 58 malfunctioning septic systems, 17 erosion problems and four hazardous material spills.
28. The Water Supply Division constructed two sediment retention basins, one each at the Wendell R. LaDue Reservoir and the East Branch Reservoir.
29. Replaced 3,771 water meters in the City in order to help reduce the unaccounted-for water rate.
30. Completed the new ACH (Automatic Clearing House) billing system for payment of utility bills with over 4,600 customers participating in the program.
31. Participated in the Cuyahoga Community Council to formulate and recommend a Remedial Action Plan for the Cuyahoga River. The Stage I Plan Update has been delayed due to errors, an inaccurate portrayal of river degradation, and the exclusion of Akron's CSO study.
32. Completed the hardware installation of the sewer monitoring system.
33. Cleaned 10,121 storm sewer inlets and repaired an additional 124.
34. Installed a sodium hypochlorite system at the water pollution control station for disinfecting of the final effluent. The new system eliminates the need of the liquid/gas chlorine feed system thus eliminating a considerable safety concern.
35. Completed the distributed control system at the Water Pollution Control Plant. This system allows the monitoring of various utilities at the plant hopefully creating a reduction in costs through more efficient operations.

# PUBLIC SERVICE

## DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
Airport	629,589	649,545	630,760	756,170
Building Maintenance	2,413,962	2,491,154	2,654,009	2,966,650
Construction Services				
Customer Service	819,511	807,911	876,685	914,600
Engineering Bureau	7,674,639	8,052,236	8,379,988	5,723,050
Golf Course	745,833	828,514	884,622	1,013,610
Highway Maintenance	7,139,940	9,287,728	7,617,324	8,873,130
Highway Resurfacing	1,993,303	22,427,545		
Landfill	2,322,772	1,532,293	2,663,377	2,270,820
Motor Equipment	5,466,714	5,612,893	5,781,357	6,255,480
Off-Street Parking	3,146,071	3,067,348	3,370,486	3,484,800
Oil and Gas	434,666	323,413	313,680	399,700
Parks Maintenance	2,453,389	2,961,263	2,585,110	2,672,720
Plans and Permits	280,220	303,860	330,662	361,160
Public Works Administration	521,061	447,650	424,726	481,520
Recreation	2,255,247	2,527,302	2,852,431	3,246,770
Recycle Energy System	15,237,890	17,937,209	13,650,718	2,000,000
Recycling Bureau	705,873	699,000	814,976	843,420
Resource Bureau	110,685	95,258	8,472	
Sanitation	6,938,669	7,678,660	5,491,996	4,922,780
Service Director's Office	460,412	550,453	595,479	640,810
Sewer Bureau	25,984,845	28,826,619	30,947,269	32,012,820
Street and Highway Lighting	3,325,911	3,374,968	2,225,790	2,460,580
Street Cleaning	3,083,021	3,737,876	3,510,500	4,025,850
Support of Zoo Board	260,098	273,500	277,600	287,830
Water Bureau	37,948,806	35,687,340	38,022,676	40,755,010
Total	132,353,127	160,181,538	134,910,693	127,369,280

# PUBLIC SERVICE

## DETAILED SUMMARY OF EXPENDITURES - BY YEAR

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
Personal Services				
Salaries and Wages	29,834,851	32,069,007	33,561,532	35,913,810
Employee Benefits	12,487,344	11,934,991	12,291,816	14,529,890
<u>Total - Personal Services</u>	<u>42,322,195</u>	<u>44,003,998</u>	<u>45,853,348</u>	<u>50,443,700</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	8,280,854	8,492,574	7,354,600	7,707,560
Contractual Services	15,843,930	17,218,357	13,850,385	8,744,330
Maintenance	4,142,510	4,957,889	5,247,734	5,226,190
Interfund Charges	13,383,214	21,852,059	14,179,836	11,883,360
All other	13,001,433	13,915,825	15,407,207	13,443,020
<u>Total - Discretionary</u>	<u>54,651,941</u>	<u>66,436,704</u>	<u>56,039,762</u>	<u>47,004,460</u>
Non-Discretionary				
Utilities	15,345,294	16,976,847	12,564,909	8,954,010
All other	12,976,297	14,434,306	15,841,136	17,357,550
<u>Total - Non-Discretionary</u>	<u>28,321,591</u>	<u>31,411,153</u>	<u>28,406,045</u>	<u>26,311,560</u>
<u>Total Operations and Maintenance</u>	<u>82,973,532</u>	<u>97,847,857</u>	<u>84,445,807</u>	<u>73,316,020</u>
Capital Outlay	7,057,401	18,329,682	4,611,535	3,609,560
GRAND TOTAL	<u>132,353,128</u>	<u>160,181,537</u>	<u>134,910,690</u>	<u>127,369,280</u>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1995

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	10,726,540	11,476,030	433,900	22,636,470
Internal Service Fund	7,542,140	4,170,390	266,000	11,978,530
Enterprise Fund	25,147,800	50,525,800	2,908,160	78,581,760
Special Revenue Fund	5,088,150	2,979,380	1,500	8,069,030
Special Assessments Fund	1,939,070	4,164,420		6,103,490
Capital Projects Fund				
Debt Service Fund				
Total	50,443,700	73,316,020	3,609,560	127,369,280

# PUBLIC SERVICE

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND YEAR

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
General Fund	21,737,281	24,092,231	23,526,138	22,636,470
Internal Service Fund	13,108,667	13,643,802	14,137,847	11,978,530
Enterprise Fund	82,199,880	84,044,865	83,321,913	78,581,760
Special Revenue Fund	7,732,558	9,732,827	8,715,382	8,069,030
Special Assessments Fund	7,574,742	28,667,812	5,209,411	6,103,490
Capital Projects Fund				
Debt Service Fund				
Total	132,353,128	160,181,537	134,910,691	127,369,280

## DEPARTMENT FULL-TIME EMPLOYEES

	1992 Actual Employees	1993 Actual Employees	1994 Actual Employees	1995 Original Employees
General Fund	199.83	207.33	208.83	213.83
Internal Service Fund	129.00	125.00	131.00	138.00
Enterprise Fund	501.50	503.50	498.00	529.00
Special Revenue Fund	103.83	103.83	103.82	103.33
Special Assessments Fund	36.84	38.34	38.35	37.84
Capital Projects Fund				
Debt Service Fund				
Total	971.00	978.00	980.00	1022.00

# PUBLIC SERVICE

Department: Public Service  
Division: Airport

**Description of Divisional Function:**

Operation and maintenance of Airport, including runways, fields, lights and buildings.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	159,120	183,542	184,340	196,760
Employee Benefits	78,722	64,510	66,326	76,780
Total - Personal Services	237,842	248,052	250,666	273,540
Operations and Maintenance				
Discretionary	359,838	369,988	343,572	440,850
Non-Discretionary	30,910	30,537	35,658	41,780
Total Operations and Maintenance	390,748	400,525	379,230	482,630
Capital Outlay	1,000	968	864	
GRAND TOTAL	629,590	649,545	630,760	756,170

**SOURCES OF FUNDS:**

General Fund	273,000	275,000	262,500	325,000
Enterprise Fund	355,589	374,545	368,260	431,170
Special Revenue Fund	1,000			
Total	628,589	649,545	630,760	756,170

**DIVISION BUDGETED POSITIONS:**

Full-Time	6.00	6.00	6.00	6.00
Part-Time				
Total	6.00	6.00	6.00	6.00

# PUBLIC SERVICE

Department: Public Service  
Division: Building Maintenance

**Description of Divisional Function:**

Provide total and partial maintenance for City-owned buildings, park buildings, recreation equipment and parking decks.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	850,323	896,108	971,987	1,044,590
Employee Benefits	416,683	404,851	371,886	443,260
Total - Personal Services	1,267,006	1,300,959	1,343,873	1,487,850
Operations and Maintenance				
Discretionary	470,699	491,497	540,235	743,300
Non-Discretionary	658,602	680,998	714,530	727,100
Total Operations and Maintenance	1,129,301	1,172,495	1,254,765	1,470,400
Capital Outlay	17,656	17,699	55,370	8,400
GRAND TOTAL	2,413,963	2,491,153	2,654,008	2,966,650

**SOURCES OF FUNDS:**

General Fund	2,398,936	2,474,716	2,608,685	2,966,650
Special Revenue Fund	15,026	16,438	45,324	
Total	2,413,962	2,491,154	2,654,009	2,966,650

**DIVISION BUDGETED POSITIONS:**

Full-Time	34.00	35.00	37.00	37.00
Part-Time	2.00			4.00
Total	36.00	35.00	37.00	41.00



# PUBLIC SERVICE

Department: Public Service  
Division: Construction Services

**Description of Divisional Function:**

Assist contractors desiring to build in the City of Akron to understand the applicable building codes and techniques needed for a successful project.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages				
Employee Benefits				
Total - Personal Services				
Operations and Maintenance				
Discretionary				
Non-Discretionary				
Total Operations and Maintenance				
Capital Outlay				
GRAND TOTAL				

**SOURCES OF FUNDS:**

General Fund	3,568
Total	3,568

**DIVISION BUDGETED POSITIONS:**

Full-Time				
Part-Time				
Total				

# PUBLIC SERVICE

Department: Public Service  
Division: Customer Service

**Description of Divisional Function:**

Resource center for public service information requests, complaints, and special projects.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	417,543	425,856	457,479	477,460
Employee Benefits	168,996	160,411	162,086	190,590
Total - Personal Services	586,539	586,267	619,565	668,050
Operations and Maintenance				
Discretionary	201,181	203,407	209,110	230,170
Non-Discretionary	16,829	17,002	13,334	14,880
Total Operations and Maintenance	218,010	220,409	222,444	245,050
Capital Outlay	14,963	1,234	34,675	1,500
GRAND TOTAL	819,512	807,910	876,684	914,600

**SOURCES OF FUNDS:**

General Fund	745,635	727,063	750,960	812,490
Special Revenue Fund	73,876	80,847	125,725	102,110
Total	819,511	807,910	876,685	914,600

**DIVISION BUDGETED POSITIONS:**

Full-Time	13.00	16.00	15.00	15.00
Part-Time	3.00	2.00	2.00	4.00
Total	16.00	18.00	17.00	19.00

# PUBLIC SERVICE

Department: Public Service  
Division: Engineering Bureau

**Description of Divisional Function:**

Design and construction activities related to City streets, sidewalks, bridges and facilities, and properties.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	3,103,220	3,292,950	3,474,362	3,538,250
Employee Benefits	1,085,313	1,050,850	1,187,611	1,483,480
Total - Personal Services	4,188,533	4,343,800	4,661,973	5,021,730
Operations and Maintenance				
Discretionary	3,356,581	3,560,321	3,537,712	571,920
Non-Discretionary	41,553	45,692	51,788	74,400
Total Operations and Maintenance	3,398,134	3,606,013	3,589,500	646,320
Capital Outlay	87,973	102,423	128,515	55,000
GRAND TOTAL	7,674,640	8,052,236	8,379,988	5,723,050

**SOURCES OF FUNDS:**

Enterprise Fund	12,095	2,065		
Internal Service Fund	7,641,953	8,030,909	8,356,490	5,723,050
Special Revenue Fund	20,591	19,262	23,498	
Total	7,674,639	8,052,236	8,379,988	5,723,050

**DIVISION BUDGETED POSITIONS:**

Full-Time	76.00	74.00	78.00	81.00
Part-Time	16.00	10.00	28.00	21.00
Total	92.00	84.00	106.00	102.00

# PUBLIC SERVICE

Department: Public Service  
Division: Golf Course

**Description of Divisional Function:**

Operate Goodpark Municipal Golf Course and golf course concessions.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	283,005	304,028	303,262	327,090
Employee Benefits	86,648	93,155	122,254	115,320
Total - Personal Services	369,653	397,183	425,516	442,410
Operations and Maintenance				
Discretionary	283,194	307,918	267,164	439,600
Non-Discretionary	92,986	99,486	181,206	121,100
Total Operations and Maintenance	376,180	407,404	448,370	560,700
Capital Outlay		23,927	10,735	10,500
GRAND TOTAL	745,833	828,514	884,621	1,013,610

**SOURCES OF FUNDS:**

Enterprise Fund	745,833	792,605	858,625	1,013,610
Special Revenue Fund		35,908	25,997	
Total	745,833	828,513	884,622	1,013,610

**DIVISION BUDGETED POSITIONS:**

Full-Time	4.00	4.00	4.00	4.00
Part-Time	20.00	1.00		23.00
Total	24.00	5.00	4.00	27.00

# PUBLIC SERVICE

Department: Public Service  
Division: Highway Maintenance

**Description of Divisional Function:**

Maintain approximately 900 miles of streets, expressway and bridges, including fence-guardrail maintenance pavement repairs, mowing, bridge maintenance, crack sealing, resurfacing, sealing, and snow and ice control.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	2,753,557	3,047,023	3,337,311	3,658,140
Employee Benefits	1,215,594	1,362,780	1,212,993	1,371,120
Total - Personal Services	3,969,151	4,409,803	4,550,304	5,029,260
Operations and Maintenance				
Discretionary	2,588,628	3,115,984	2,286,418	2,927,220
Non-Discretionary	393,348	1,089,173	664,972	916,650
Total Operations and Maintenance	2,981,976	4,205,157	2,951,390	3,843,870
Capital Outlay	188,813	672,768	115,630	
GRAND TOTAL	7,139,940	9,287,728	7,617,324	8,873,130

**SOURCES OF FUNDS:**

General Fund	1,100,000	1,529,600	1,000,000	1,481,620
Special Revenue Fund	6,039,940	7,758,128	6,617,324	7,391,510
Total	7,139,940	9,287,728	7,617,324	8,873,130

**DIVISION BUDGETED POSITIONS:**

Full-Time	103.50	103.50	103.50	103.00
Part-Time	13.00		17.00	25.00
Total	116.50	103.50	120.50	128.00

# PUBLIC SERVICE

Department: Public Service  
Division: Highway Resurfacing

**Description of Divisional Function:**

Long-term repairs to improved streets. All work is done under contract. Property owners share in the cost of improvements.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	33	229,091		
Employee Benefits	12,049	43,915		
Total - Personal Services	12,082	273,006		
Operations and Maintenance				
Discretionary	5,731	9,063,197		
Non-Discretionary		241,656		
Total Operations and Maintenance	5,731	9,304,853		
Capital Outlay	1,975,490	12,849,686		
GRAND TOTAL	1,993,303	22,427,545		

**SOURCES OF FUNDS:**

Special Assessment Fund	1,993,303	22,427,545		
Total	1,993,303	22,427,545		

**DIVISION BUDGETED POSITIONS:**

Full-Time				
Part-Time				
Total				

# PUBLIC SERVICE

Department: Public Service  
Division: Landfill

Description of Divisional Function:  
Disposal of solid waste.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	234,370	228,587	280,514	272,700
Employee Benefits	89,967	80,742	87,783	102,200
Total - Personal Services	324,337	309,329	368,297	374,900
Operations and Maintenance				
Discretionary	1,267,903	1,152,193	1,489,932	1,243,750
Non-Discretionary	635,666	68,856	466,392	238,170
Total Operations and Maintenance	1,903,569	1,221,049	1,956,324	1,481,920
Capital Outlay	94,865	1,915	338,756	414,000
GRAND TOTAL	<u>2,322,771</u>	<u>1,532,293</u>	<u>2,663,377</u>	<u>2,270,820</u>

**SOURCES OF FUNDS:**

General Fund	2,102,115	1,301,886	2,205,870	1,870,820
Special Revenue Fund	110,409			
Special Assessments Fund	110,248	230,408	442,706	400,000
Total	2,322,772	1,532,294	2,648,576	2,270,820

**DIVISION BUDGETED POSITIONS:**

Full-Time	8.00	8.00	7.00	7.50
Part-Time				
Total	8.00	8.00	7.00	7.50

# PUBLIC SERVICE

Department: Public Service  
Division: Motor Equipment

**Description of Divisional Function:**

Maintenance, repair, and preventative maintenance of City equipment.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	1,556,321	1,572,606	1,586,343	1,798,590
Employee Benefits	734,352	572,256	623,354	721,820
Total - Personal Services	2,290,673	2,144,862	2,209,697	2,520,410
Operations and Maintenance				
Discretionary	3,065,439	3,327,945	3,263,532	3,384,400
Non-Discretionary	102,681	123,248	117,276	139,670
Total Operations and Maintenance	3,168,120	3,451,193	3,380,808	3,524,070
Capital Outlay	7,921	16,839	190,852	211,000
GRAND TOTAL	5,466,714	5,612,894	5,781,357	6,255,480

**SOURCES OF FUNDS:**

Internal Service Fund	5,466,714	5,612,893	5,781,357	6,255,480
Special Revenue Fund				
Total	5,466,714	5,612,893	5,781,357	6,255,480

**DIVISION BUDGETED POSITIONS:**

Full-Time	53.00	51.00	53.00	57.00
Part-Time	1.00			2.00
Total	54.00	51.00	53.00	59.00



# PUBLIC SERVICE

Department: Public Service  
Division: Off-Street Parking

**Description of Divisional Function:**

Provide parking facilities throughout the downtown area.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages				
Employee Benefits				
Total - Personal Services				
Operations and Maintenance				
Discretionary	2,141,988	1,976,872	2,259,226	2,312,800
Non-Discretionary	1,004,083	1,090,476	976,260	1,172,000
Total Operations and Maintenance	3,146,071	3,067,348	3,235,486	3,484,800
Capital Outlay			135,000	
GRAND TOTAL	<u>3,146,071</u>	<u>3,067,348</u>	<u>3,370,486</u>	<u>3,484,800</u>

**SOURCES OF FUNDS:**

Enterprise Fund	3,146,071	3,067,348	3,370,486	3,484,800
Total	3,146,071	3,067,348	3,370,486	3,484,800

**DIVISION BUDGETED POSITIONS:**

Full-Time				
Part-Time				
Total				

# PUBLIC SERVICE

Department: Public Service  
Division: Oil and Gas

**Description of Divisional Function:**

Operation and maintenance of the City's twelve oil and gas wells.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages				
Employee Benefits				
Total - Personal Services				
Operations and Maintenance				
Discretionary	56,278	39,480	90,250	353,700
Non-Discretionary	378,388	283,933	223,430	39,000
Total Operations and Maintenance	434,666	323,413	313,680	392,700
Capital Outlay				7,000
GRAND TOTAL	<u>434,666</u>	<u>323,413</u>	<u>313,680</u>	<u>399,700</u>

**SOURCES OF FUNDS:**

Enterprise Fund	434,666	323,413	313,680	399,700
Total	434,666	323,413	313,680	399,700

**DIVISION BUDGETED POSITIONS:**

Full-Time				
Part-Time				
Total				

# PUBLIC SERVICE

Department: Public Service  
Division: Parks Maintenance

**Description of Divisional Function:**

Provide clean, safe and functional park facilities. Activities include mowing grass, cleaning parking lots and tennis courts, preparation of ballfields, debris and litter pickup, removal of weeds, planting flowers, snow and ice control, and tree trimming.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	1,074,982	1,136,280	1,293,952	1,293,330
Employee Benefits	421,028	415,990	427,988	476,940
Total - Personal Services	1,496,010	1,552,270	1,721,940	1,770,270
Operations and Maintenance				
Discretionary	836,533	851,138	793,831	837,950
Non-Discretionary	48,985	52,514	50,420	58,500
Total Operations and Maintenance	885,518	903,652	844,251	896,450
Capital Outlay	71,862	505,342	18,919	6,000
GRAND TOTAL	2,453,390	2,961,264	2,585,110	2,672,720

**SOURCES OF FUNDS:**

General Fund	2,387,105	2,462,875	2,573,361	2,672,720
Special Revenue Fund	66,284	498,388	11,749	
Total	2,453,389	2,961,263	2,585,110	2,672,720

**DIVISION BUDGETED POSITIONS:**

Full-Time	32.00	33.00	34.00	35.00
Part-Time	11.00		1.00	13.00
Total	43.00	33.00	35.00	48.00

# PUBLIC SERVICE

Department: Public Service  
Division: Plans and Permits

**Description of Divisional Function:**

Review of all plans and facilitation of the issuance of permits for developers and Akron.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	190,088	204,042	211,731	232,470
Employee Benefits	70,648	69,202	71,803	90,280
Total - Personal Services	260,736	273,244	283,534	322,750
Operations and Maintenance				
Discretionary	16,916	19,756	32,619	36,760
Non-Discretionary	1,248	1,229	1,360	1,650
Total Operations and Maintenance	18,164	20,985	33,979	38,410
Capital Outlay	1,320	9,631	13,148	
GRAND TOTAL	280,220	303,860	330,661	361,160

**SOURCES OF FUNDS:**

General Fund	280,220	294,229	318,913	361,160
Special Revenue Fund		9,631	11,749	
Total	280,220	303,860	330,662	361,160

**DIVISION BUDGETED POSITIONS:**

Full-Time	6.00	6.00	6.00	7.00
Part-Time	1.00	1.00	1.00	
Total	7.00	7.00	7.00	7.00

# PUBLIC SERVICE

Department: Public Service  
Division: Public Works Administration

**Description of Divisional Function:**

Manage and provide clerical support for all divisions within the Public Works Bureau.  
Operate Public Works night shift from April to November.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	308,166	287,389	292,734	317,660
Employee Benefits	169,102	122,552	92,172	106,000
Total - Personal Services	477,268	409,941	384,906	423,660
Operations and Maintenance				
Discretionary	24,214	24,261	32,052	48,410
Non-Discretionary	10,753	13,448	6,037	6,950
Total Operations and Maintenance	34,967	37,709	38,089	55,360
Capital Outlay	8,825		1,732	2,500
GRAND TOTAL	521,060	447,650	424,727	481,520

**SOURCES OF FUNDS:**

General Fund	512,236	447,650	424,726	481,520
Special Revenue Fund	8,825			
Total	521,061	447,650	424,726	481,520

**DIVISION BUDGETED POSITIONS:**

Full-Time	8.00	6.50	6.50	7.00
Part-Time	7.00	2.00	1.00	7.00
Total	15.00	8.50	7.50	14.00

# PUBLIC SERVICE

Department: Public Service  
Division: Recreation

**Description of Divisional Function:**

Provide a wide variety of recreational activities such as City-wide sports and athletic programs, special programs, performing and creative arts and senior citizen activities.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	1,011,849	1,169,251	1,297,156	1,403,230
Employee Benefits	310,035	334,340	357,691	424,300
Total - Personal Services	1,321,884	1,503,591	1,654,847	1,827,530
Operations and Maintenance				
Discretionary	488,556	537,418	724,984	836,640
Non-Discretionary	442,287	476,630	455,119	579,600
Total Operations and Maintenance	930,843	1,014,048	1,180,103	1,416,240
Capital Outlay	2,520	9,664	17,481	3,000
GRAND TOTAL	2,255,247	2,527,303	2,852,431	3,246,770

**SOURCES OF FUNDS:**

General Fund	2,176,944	2,439,229	2,756,818	3,157,830
Special Revenue	78,303	88,073	95,613	88,940
Total	2,255,247	2,527,302	2,852,431	3,246,770

**DIVISION BUDGETED POSITIONS:**

Full-Time	18.00	20.00	20.00	21.00
Part-Time	2.00	30.00	39.00	85.00
Total	20.00	50.00	59.00	106.00

# PUBLIC SERVICE

Department: Public Service  
Division: Recycle Energy System

**Description of Divisional Function:**

Dispose of refuse and trash from Akron and surrounding communities and produce energy through hot water for downtown customers.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	77,890	85,469	63,590	
Employee Benefits	17,526	23,273	20,196	6,500
Total - Personal Services	95,416	108,742	83,786	6,500
Operations and Maintenance				
Discretionary	10,394,416	12,224,441	8,897,727	1,346,920
Non-Discretionary	4,511,932	5,289,964	4,528,835	646,580
Total Operations and Maintenance	14,906,348	17,514,405	13,426,562	1,993,500
Capital Outlay	236,126	314,061	140,370	
GRAND TOTAL	15,237,890	17,937,208	13,650,718	2,000,000

**SOURCES OF FUNDS:**

General Fund	750,000	2,200,000	3,050,000	1,000,000
Enterprise Fund	14,487,890	15,737,209	10,600,718	1,000,000
Special Revenue Fund				
Total	15,237,890	17,937,209	13,650,718	2,000,000

**DIVISION BUDGETED POSITIONS:**

Full-Time	1.50	1.50		
Part-Time				
Total	1.50	1.50		

# PUBLIC SERVICE

Department: Public Service  
Division: Recycling Bureau

**Description of Divisional Function:**

The Recycle Bureau was created to reduce solid waste disposal in the City of Akron.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	239,038	227,289	286,242	279,180
Employee Benefits	95,552	85,042	96,384	109,090
Total - Personal Services	334,590	312,331	382,626	388,270
Operations and Maintenance				
Discretionary	319,858	327,684	378,398	397,400
Non-Discretionary	51,424	58,984	53,951	57,750
Total Operations and Maintenance	371,282	386,668	432,349	455,150
Capital Outlay				
GRAND TOTAL	705,872	698,999	814,975	843,420

**SOURCES OF FUNDS:**

General Fund	705,873	699,000	814,976	843,420
Total	705,873	699,000	814,976	843,420

**DIVISION BUDGETED POSITIONS:**

Full-Time	8.00	9.00	8.25	8.25
Part-Time	1.00	2.00	1.00	1.00
Total	9.00	11.00	9.25	9.25



# PUBLIC SERVICE

Department: Public Service  
Division: Resource Bureau

**Description of Divisional Function:**

Manage, direct and coordinate the disposal of trash through monitoring activities of the City's Sanitation Services Division and the Recycle Energy System.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	29,580	33,874	4,396	
Employee Benefits	14,228	8,844	3,859	
Total - Personal Services	43,808	42,718	8,255	
Operations and Maintenance				
Discretionary	4,548	51,807	151	
Non-Discretionary	62,329	733	67	
Total Operations and Maintenance	66,877	52,540	218	
Capital Outlay				
GRAND TOTAL	110,685	95,258	8,473	

**SOURCES OF FUNDS:**

General Fund	110,685	95,258	8,472
Total	110,685	95,258	8,472

**DIVISION BUDGETED POSITIONS:**

Full-Time	0.50	0.50	
Part-Time	1.00		
Total	1.50	0.50	

# PUBLIC SERVICE

Department: Public Service  
Division: Sanitation

Description of Divisional Function:  
Curbside collection of solid waste.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	1,578,058	1,545,904	1,643,733	1,844,450
Employee Benefits	711,887	695,601	633,024	739,600
Total - Personal Services	2,289,945	2,241,505	2,276,757	2,584,050
Operations and Maintenance				
Discretionary	1,485,315	1,704,794	1,508,558	1,395,060
Non-Discretionary	2,960,979	3,619,417	1,312,349	943,670
Total Operations and Maintenance	4,446,294	5,324,211	2,820,907	2,338,730
Capital Outlay	202,429	112,945	394,331	
GRAND TOTAL	<u>6,938,668</u>	<u>7,678,661</u>	<u>5,491,995</u>	<u>4,922,780</u>

**SOURCES OF FUNDS:**

General Fund	6,736,339	7,565,715	5,097,665	4,922,780
Special Revenue Fund	202,330	112,945	394,331	
Total	6,938,669	7,678,660	5,491,996	4,922,780

**DIVISION BUDGETED POSITIONS:**

Full-Time	58.00	58.00	58.75	58.75
Part-Time	12.00	11.00	12.00	12.00
Total	70.00	69.00	70.75	70.75

# PUBLIC SERVICE

**Department:** Public Service  
**Division:** Service Director's Office

**Description of Divisional Function:**

Establish policies and provide direction for all bureaus and divisions within the Service Department.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	292,905	310,261	327,319	342,810
Employee Benefits	115,611	90,118	88,919	112,500
Total - Personal Services	408,516	400,379	416,238	455,310
Operations and Maintenance				
Discretionary	32,874	138,446	168,107	175,500
Non-Discretionary	11,160	7,479	8,883	10,000
Total Operations and Maintenance	44,034	145,925	176,990	185,500
Capital Outlay	7,862	4,150	2,250	
GRAND TOTAL	460,412	550,454	595,478	640,810

**SOURCES OF FUNDS:**

General Fund	460,412	546,303	595,479	640,810
Total	460,412	546,303	595,479	640,810

**DIVISION BUDGETED POSITIONS:**

Full-Time	6.00	6.00	7.00	7.00
Part-Time				
Total	6.00	6.00	7.00	7.00

# PUBLIC SERVICE

Department: Public Service  
Division: Sewer

**Description of Divisional Function:**

Responsible for maintenance, debt payment, water quality control and treatment of wastewater for the City of Akron sewer system.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	5,422,867	5,773,513	5,995,398	6,545,620
Employee Benefits	2,341,301	2,170,549	2,384,524	2,889,700
Total - Personal Services	7,764,168	7,944,062	8,379,922	9,435,320
Operations and Maintenance				
Discretionary	9,546,441	12,715,286	13,793,251	11,991,200
Non-Discretionary	8,356,664	7,980,217	8,273,242	9,699,600
Total Operations and Maintenance	17,903,105	20,695,503	22,066,493	21,690,800
Capital Outlay	317,573	187,054	500,854	886,700
GRAND TOTAL	25,984,846	28,826,619	30,947,269	32,012,820

**SOURCES OF FUNDS:**

General Fund	418,039	440,420	459,661	515,350
Enterprise Fund	25,365,493	28,338,483	30,067,224	31,497,470
Special Revenue Fund	201,313	47,716	420,383	
Total	25,984,845	28,826,619	30,947,268	32,012,820

**DIVISION BUDGETED POSITIONS:**

Full-Time	194.00	197.00	190.00	208.00
Part-Time	15.00	15.00	13.00	15.00
Total	209.00	212.00	203.00	223.00

# PUBLIC SERVICE

Department: Public Service  
Division: Street Cleaning

**Description of Divisional Function:**

Provide street cleaning services by sweeping streets, emptying street water containers and removing snow and ice from residential streets.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	1,163,022	1,279,700	1,350,405	1,393,520
Employee Benefits	458,275	504,877	458,578	522,540
Total - Personal Services	1,621,297	1,784,577	1,808,983	1,916,060
Operations and Maintenance				
Discretionary	721,348	938,262	834,162	950,880
Non-Discretionary	566,423	574,112	675,737	1,158,910
Total Operations and Maintenance	1,287,771	1,512,374	1,509,899	2,109,790
Capital Outlay	173,953	440,925	191,617	
GRAND TOTAL	3,083,021	3,737,876	3,510,499	4,025,850

**SOURCES OF FUNDS:**

Special Revenue Fund	172,898	437,613	190,784	
Special Assessments Fund	2,910,124	3,300,263	3,319,716	4,025,850
Total	3,083,022	3,737,876	3,510,500	4,025,850

**DIVISION BUDGETED POSITIONS:**

Full-Time	36.50	38.00	38.00	37.50
Part-Time	4.00		4.00	4.00
Total	40.50	38.00	42.00	41.50

# PUBLIC SERVICE

Department: Public Service  
Division: Street and Highway Lighting

**Description of Divisional Function:**

Provide lighting to enhance and light the City's street right-of-way for the adjacent property owners and the citizens of Akron.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	44,503	46,098	50,961	49,880
Employee Benefits	14,351	13,813	14,585	16,070
Total - Personal Services	58,854	59,911	65,546	65,950
Operations and Maintenance				
Discretionary	904,589	888,217	873,466	1,104,100
Non-Discretionary	2,362,468	2,426,839	1,284,319	1,290,530
Total Operations and Maintenance	3,267,057	3,315,056	2,157,785	2,394,630
Capital Outlay			2,459	
GRAND TOTAL	3,325,911	3,374,967	2,225,790	2,460,580

**SOURCES OF FUNDS:**

General Fund	319,642	319,786	320,451	296,470
Special Revenue Fund	445,201	345,587	458,350	486,470
Special Assessments	2,561,068	2,709,596	1,446,989	1,677,640
Total	3,325,911	3,374,969	2,225,790	2,460,580

**DIVISION BUDGETED POSITIONS:**

Full-Time	1.00	1.00	1.00	1.00
Part-Time				
Total	1.00	1.00	1.00	1.00

# PUBLIC SERVICE

Department: Public Service  
Division: Support of Zoo Board

**Description of Divisional Function:**

Provide staff support to the operation of the Akron Zoological Park.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages				
Employee Benefits				
Total - Personal Services				
Operations and Maintenance				
Discretionary	245,269	255,003	259,864	270,830
Non-Discretionary	14,830	18,497	17,736	17,000
Total Operations and Maintenance	260,099	273,500	277,600	287,830
Capital Outlay				
GRAND TOTAL	260,099	273,500	277,600	287,830

**SOURCES OF FUNDS:**

General Fund	260,098	273,500	277,600	287,830
Total	260,098	273,500	277,600	287,830

**DIVISION BUDGETED POSITIONS:**

Full-Time				
Part-Time				
Total				

# PUBLIC SERVICE

Department: Public Service  
Division: Water

**Description of Divisional Function:**

Responsible for administration, distribution, supply, accounting and customer service for the City of Akron water system.

	1993 Actual Expenditures	1994 Actual Expenditures	1995 Actual Expenditures	1996 Original Budget
<b><u>DIVISION EXPENDITURES:</u></b>				
Personal Services				
Salaries and Wages	9,044,412	9,790,148	10,148,316	10,898,080
Employee Benefits	3,859,475	3,567,320	3,807,799	4,531,800
Total - Personal Services	12,903,887	13,357,468	13,956,115	15,429,880
Operations and Maintenance				
Discretionary	15,833,603	12,151,387	13,455,440	14,965,100
Non-Discretionary	5,565,065	7,120,033	8,293,143	8,356,070
Total Operations and Maintenance	21,398,668	19,271,420	21,748,583	23,321,170
Capital Outlay	3,646,251	3,058,452	2,317,977	2,003,960
GRAND TOTAL	37,948,806	35,687,340	38,022,675	40,755,010

**SOURCES OF FUNDS:**

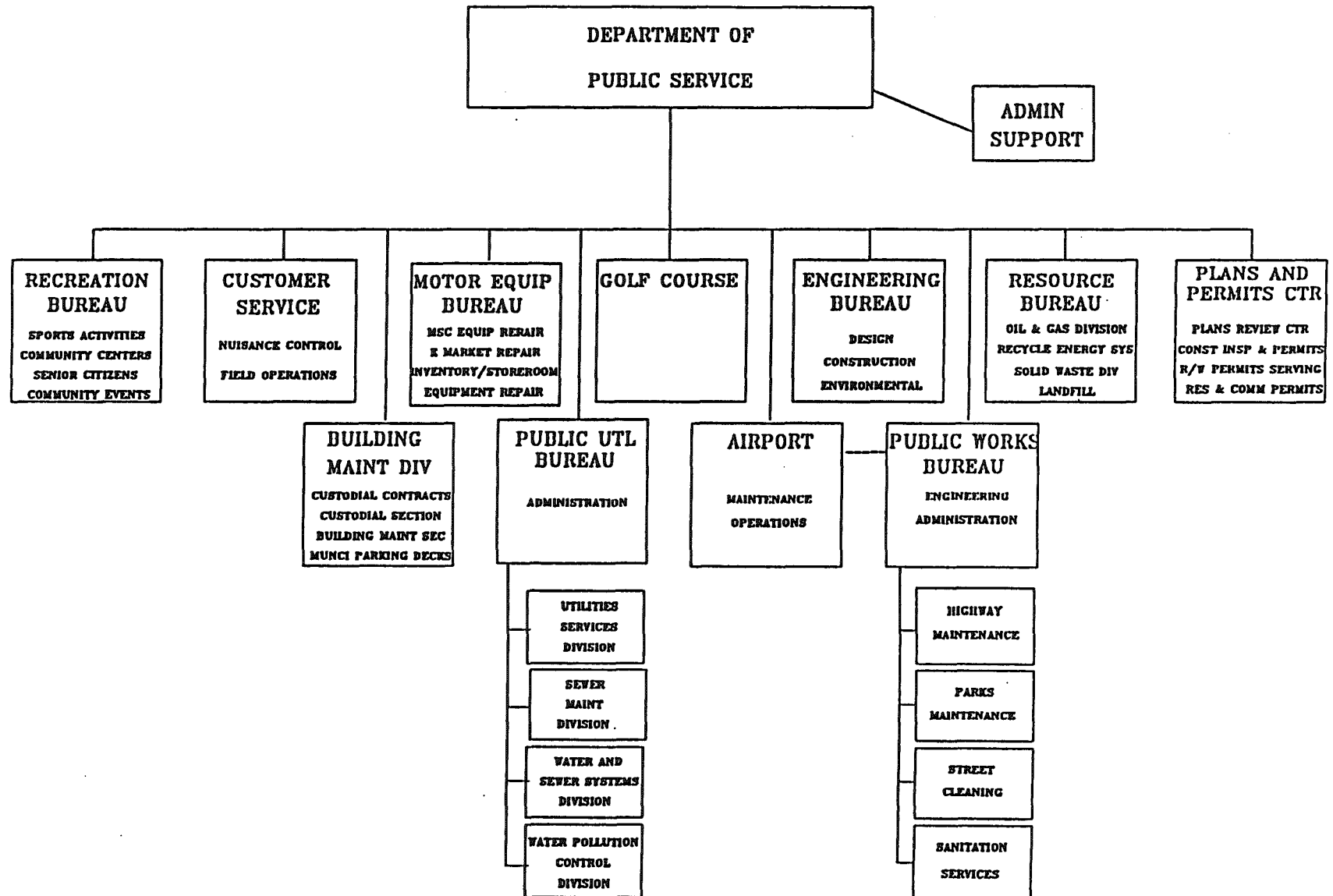
Enterprise Fund	37,652,243	35,409,197	37,742,920	40,755,010
Special Revenue Funds	296,563	278,143	279,756	
Total	37,948,806	35,687,340	38,022,676	40,755,010

**DIVISION BUDGETED POSITIONS:**

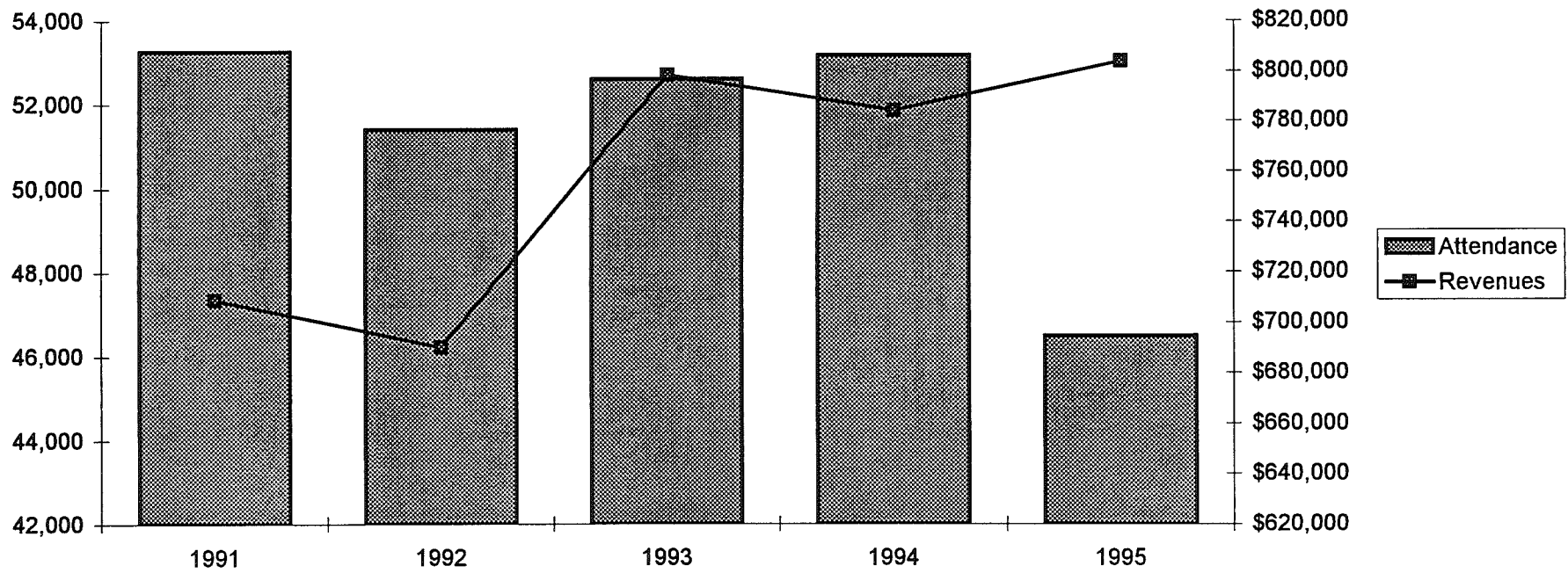
Full-Time	304.00	304.00	307.00	321.00
Part-Time	78.00	76.00	49.00	77.00
Total	382.00	380.00	356.00	398.00



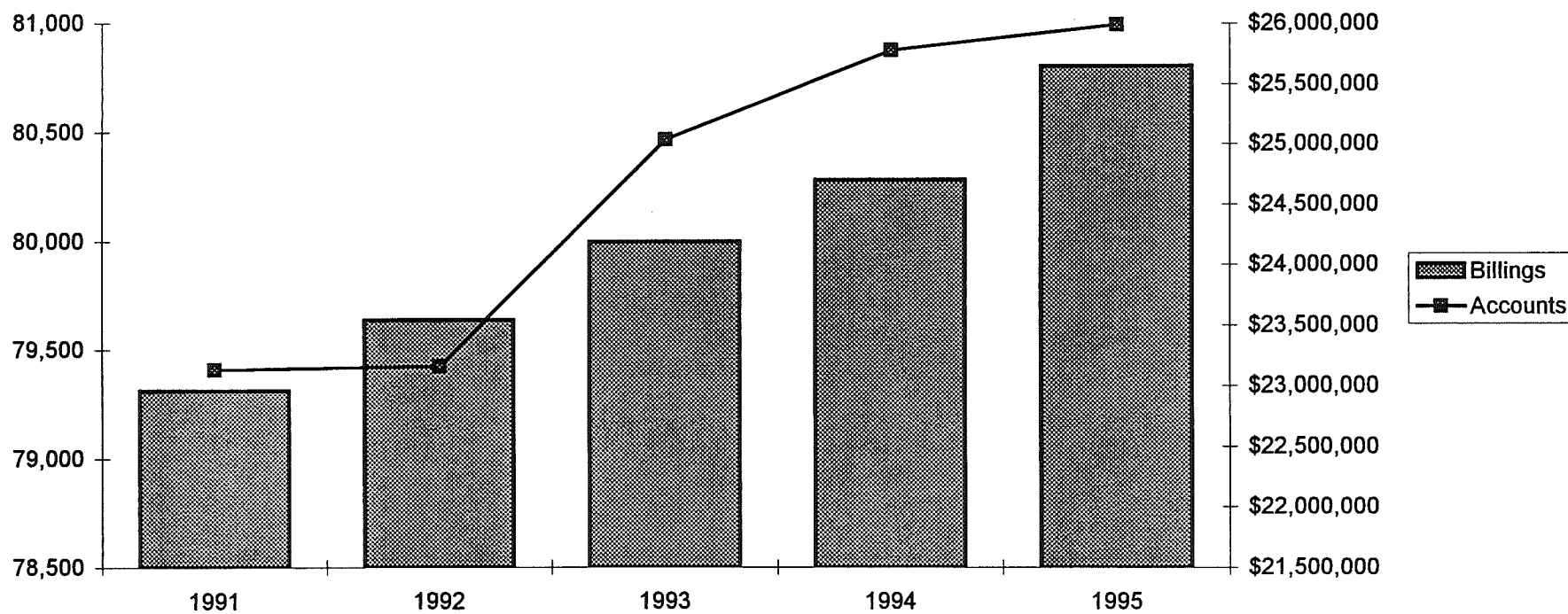
# Department of Public Service



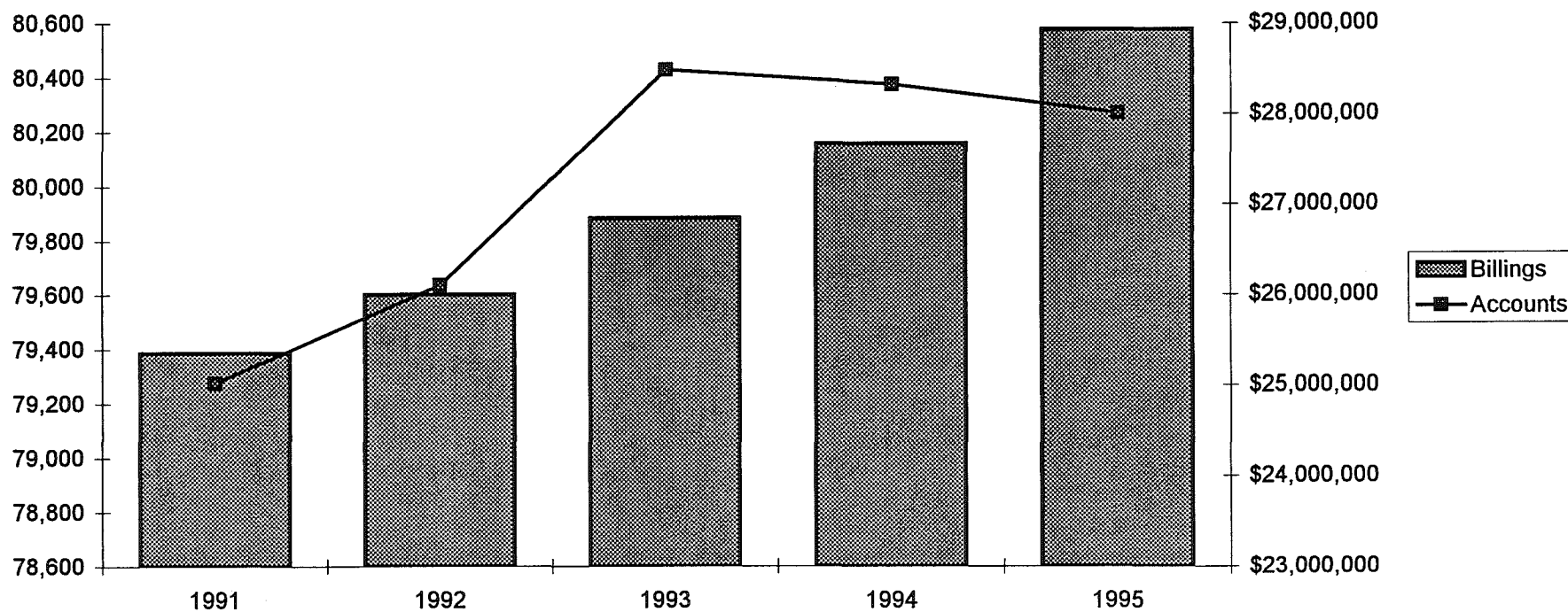
### GOLF COURSE ATTENDANCE & REVENUES



## WATER ACCOUNTS &amp; BILLINGS



## SEWER ACCOUNTS &amp; BILLINGS



# Glossary



## 1996 BUDGET PLAN

### GLOSSARY OF TERMS

APPROPRIATION - An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is limited in amount and to the time when it may be expended.

ASSESSED VALUATION - A valuation set upon real estate or other property by a government as a basis for levying taxes.

CAPITAL OUTLAY - The purchase of lands, buildings, furniture, or equipment where the asset has an estimated useful life of one year or more or extends the useful life of an existing capital asset one year or more and has an individual unit purchase price of \$500 or more.

CAPITAL PROJECTS FUNDS - Established to account for all resources, principally bond proceeds and construction grants, which are used for the acquisition of capital facilities.

CATEGORY AND CLASSIFICATION ITEMS - These items are broken down by object codes in the following manner:

<u>Character</u>	<u>Description</u>	<u>Object Codes</u>
10	Wages, Salaries	.100 - .119
20	Benefits	.120 - .199
40	Other - Discretionary	.400 - .699
70	Other - Non-Discretionary	.700 - .799
80	Outlay	.800 - .899

DEBT SERVICE FUNDS - Debt Service Funds are used to account for the accumulation of financial resources for, and the payment of, general long-term debt principal, interest and related costs.

DISCRETIONARY EXPENDITURES - Expenditures by an operating division in which the division has control over the level of expenditure. Examples are office supplies, travel, consulting contracts.

ENCUMBRANCES - Commitments related to unperformed contracts for goods or services.

ENTERPRISE FUNDS - Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.





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## 1996 BUDGET PLAN

EXPENDABLE TRUST AND AGENCY FUNDS - Disbursements from Expendable Trust Funds are made in accordance with the applicable trust agreements. Agency Funds include assets held for other funds or governments, largely payroll taxes and other employee withholdings, which are consolidated into one agency fund for ease of payment.

EXPENDITURES - Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service and capital outlays.

FULL-TIME EQUIVALENT POSITION - A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 690 hours, would be equivalent to .3 of a full-time position.

FUND - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND TYPE - In governmental accounting, all funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, Special Assessment, Enterprise, Internal Service, and Trust and Agency.

GENERAL FUND - The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds.

GOAL - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a specific achievement in a given time period.

INCOME TAX RATE - The City of Akron, pursuant to Council action and vote authorization, currently levies the tax at a rate of 2% on both corporate income and employee wages and salaries.

INTERFUND TRANSFERS - During the course of normal operations, the City records numerous transactions between funds including expenditures and transfers of resources to provide services, subsidize operations and service debt. The Governmental Fund Types and Enterprise Funds financial statements generally reflect such transactions as transfers. The Internal Service Funds record charges for service to City departments as operating revenue. All City funds record these payments to the Internal Service Funds as operating expenses. Transfers are appropriated as "Other Operations and Maintenance" (Character 2). The primary interfund transfer by dollar value and City importance is the transfer of income tax collected to the General Fund (73%) and to the Capital Improvements Fund (27%).

INTERNAL SERVICE FUNDS - Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis.

## 1996 BUDGET PLAN

NON-DISCRETIONARY EXPENDITURES - Expenditures by an operating division in which the division has no control over the level of expenditures. Examples are lease payments, principal and interest payments, and insurance.

OBJECTIVE - Desired output oriented accomplishments which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

OPERATING BUDGET - Plans of current expenditures and the proposed means of financing them. The annual operating budget (or, in the case of some state governments, the biennial operating budget) is the primary means by which most of the financing acquisition, spending, and service delivery activities of a government are controlled. The use of annual operating budgets is usually required by law.

PROPERTY TAX LEVY - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

PROPERTY TAX RATE - The amount of tax levied for each \$100 of assessed valuation.

REVENUES - (1) Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers. (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers.

ROLLING STOCK - Motor equipment that can be used on and off roads (e.g., passenger cars, pickup trucks, fire trucks, air compressors on trailers).

SPECIAL ASSESSMENT FUNDS - Special Assessment Funds are used to account for the financing of public improvements or services deemed to benefit the properties against which special assessments are levied.

SPECIAL REVENUE FUNDS - Special Revenue Funds are used to account for the proceeds of specific revenue sources. The uses and limitations of each Special Revenue Fund are specified by City ordinances and/or federal and state statutes.

TAX DUPLICATE - List of property tax rate assessments by taxing districts within a county unit.

USER FEES - The payment of a fee for direct receipt of a public service by the party benefiting from the service.



JULY 1996

# CITY OF AKRON GOVERNMENT ORGANIZATION

VOTERS

**COUNCIL**  
13 Members • 3 At-Large  
10 Wards

**CLERK OF COUNCIL**  
Vince Ciraco

**MAYOR**  
Donald L. Plusquellic

**DEPUTY MAYORS**

**ADMINISTRATION**  
George A. Romanoski

**ECONOMIC  
DEVELOPMENT**  
James W. Phelps

**INTERGOVERNMENTAL  
RELATIONS**  
Dorothy O. Jackson

**LABOR RELATIONS**  
Mathew L. Cortessa

**HUMAN & COMMUNITY  
RELATIONS COMMISSION**  
Richard K. Johnson, Coordinator

**CHIEF OF STAFF**  
Joel D. Bailey

**ADMINISTRATIVE STAFF**

**COMMUNICATIONS  
DIRECTOR**  
Mark Williamson

**EQUAL OPPORTUNITY  
OFFICER**  
Ronald Smith

**PUBLIC UTILITIES  
COMMISSION**  
Linda Sowa, Commissioner

**HEALTH  
COMMISSION**

**CIVIL SERVICE  
COMMISSION**

**OTHER BOARDS  
& COMMISSIONS**

**DEPARTMENT OF  
HEALTH**  
C. William Keck, Director  
Gregory Ervin, Deputy Director

**ENVIRONMENTAL  
HEALTH DIVISION**  
Donald Manson

**HOUSING DIVISION**  
Ralph Christ

**AIR POLLUTION  
DIVISION**  
Lyn Malcolm

**COUNSELING/  
ALCOHOLISM**  
Ronald Zumpano

**LABORATORIES DIVISION**  
Fred Leipold

**PUBLIC HEALTH  
NURSING DIVISION**  
Judy Cazzolli

**HEALTH DATA  
MANAGEMENT DIVISION**  
Neil Casey

**HEALTH EDUCATION  
DIVISION**  
Jon Jenney

**DEPARTMENT OF  
PERSONNEL**  
Richard Pamley, Director  
Stan Urycki, Assistant Director

**CLASSIFICATION,  
COMPENSATION &  
TRAINING DIVISION**  
Stan Urycki

**EMPLOYEE BENEFITS  
& RECORDS DIVISION**  
Mark McLeod

**EMPLOYMENT DIVISION**  
Pat Ramsey

**DEPARTMENT OF  
FINANCE**  
Richard A. Merolla, Director  
Catherine G. Watson,  
Deputy Director

**ACCOUNTING DIVISION**  
Robert J. White

**MANAGEMENT INFORMATION  
SYSTEMS DIVISION**  
Joe Mesek

**PURCHASING DIVISION**  
Patricia Ashbrook

**TAXATION DIVISION**  
James Neusser

**TREASURY DIVISION**  
John G. Tomei

**AUDIT & BUDGET  
DIVISION**  
John Wheeler

**DEPARTMENT OF  
PLANNING & URBAN  
DEVELOPMENT**  
Warren Woolford, Director  
Joseph Incorvia, Deputy Director

**CAPITAL PLANNING  
DIVISION**  
James McClure

**DEVELOPMENT SERVICES  
DIVISION**  
W. W. Gustafson

**HOUSING & COMMUNITY  
SERVICES DIVISION**  
Gregory McPeake

**DESIGN DIVISION**  
Thomas Long

**COMPREHENSIVE  
PLANNING**  
Thomas King

**ZONING DIVISION**  
John Moore, Acting

**AMATS DIVISION**  
Kenneth Hanson

**DEPARTMENT OF  
PUBLIC SERVICE**  
Joseph Kidder, Director  
Carl Palmisano, Deputy Director  
Lunzy Armstrong, Deputy Director

**ENGINEERING BUREAU**  
C. David Haugh

**PUBLIC UTILITIES BUREAU**  
David Grandell  
• Utilities Services • Water Distribution  
• Water Supply • Water Pollution Control  
• Sewer Maintenance

**PUBLIC WORKS BUREAU**  
William Mullen  
• Airport • Landfill  
• Highway Maintenance • Sanitation Services  
• Parks Maintenance • Street Cleaning

**BUILDING INSPECTION  
DIVISION**  
Greg Burgoon

**RECREATION BUREAU**  
Pattie Urdzik

**CUSTOMER SERVICE**  
Vic Giannini

**MOTOR EQUIPMENT  
BUREAU**  
Walter Savick

**BUILDING MAINTENANCE**  
Frank Harpster

**GOLF COURSE**  
Larry Zimmerman

**DEPARTMENT OF  
PUBLIC SAFETY**  
Donald L. Plusquellic, Director

**COMMUNICATIONS  
DIVISION**  
Bob Scarlatelli

**FIRE DIVISION**  
Thomas W. Alexander, Chief

**POLICE DIVISION**  
Edward Irvine, Chief

**SAFETY COMMUNICATIONS**  
Charles Strum  
Fire Deputy Chief

**WEIGHTS & MEASURES  
DIVISION**  
Ron Miletich

**TRAFFIC ENGINEERING  
DIVISION**  
Byron Sturm

**PLANS & PERMITS  
CENTER**  
George Jumbert

**DEPARTMENT OF  
LAW**  
Max Rothal, Director  
James E. Payne, Deputy Director

**CIVIL DIVISION**  
James Payne

**CRIMINAL DIVISION**  
Douglas Powley

