



John S. Knight Convention Center



Main Street Transitway

# 1994 BUDGET PLAN



Inventure Place Groundblasting, September 1993



Lock II Park



Firestone Park Community Center



Childrens Hospital Medical Center



Akron Industrial Incubator



DONALD L. PLUSQUELLIC  
MAYOR



**CITY OF AKRON, OHIO**

**MAYOR**

Donald L. Plusquellic

**CABINET MEMBERS**

Linda A. Sowa, Service Director  
Max Rothal, Law Director  
Richard A. Merolla, Finance Director  
Warren Woolford, Planning Director  
James W. Phelps, Deputy Mayor  
George A. Romanoski, Deputy Mayor  
Dorothy A. Jackson, Deputy Mayor  
Mathew L. Contessa, Deputy Mayor  
Joel Bailey, Executive Assistant to  
the Mayor

**WARD COUNCIL MEMBERS**

Bruce Bolden. . . . .First Ward  
Don Mittiga . . . . .Second Ward  
Marco S. Sommerville. .Third Ward  
Michael Williams. . . Fourth Ward  
Ernie Tarle . . . . .Fifth Ward  
John Otterman . . . . .Sixth Ward  
Dave Bryant . . . . .Seventh Ward  
John V. Frank . . . . .Eighth Ward  
John R. Conti . . . . .Ninth Ward  
Bruce Kilby . . . . .Tenth Ward

**PRESIDENT OF CITY COUNCIL**

Dave Bryant

**MEMBERS OF COUNCIL BUDGET AND  
FINANCE COMMITTEE**

Michael Williams, Chairman  
John R. Conti  
Bruce Bolden  
Robert J. Otterman  
Don Mittiga

**COUNCILMEN-AT-LARGE**

Robert J. Otterman  
John W. Valle  
Jeff Fusco

**BUDGET STAFF**

Richard A. Merolla, Director of Finance  
John R. Wheeler, Audit and Budget Manager  
Roy D. Ferguson, Accounts Analyst III  
Catherine G. Watson, Internal Auditor  
Dan Dyer, Accounts Analyst III  
Cynthia M. Donel, Accounts Analyst II  
Steven Fricker, Accounts Analyst  
Cynthia J. Stefanik, Executive Assistant  
Donna M. Cameron, Clerk Typist III





July 12, 1994

Citizens of Akron  
and Members of Akron City Council:

I am pleased to present for your review the 1994 Operating Budget for the City of Akron. This budget chronicles the responsible management of Akron taxpayers' dollars over the past twelve months and a prudent plan for the allocation and investment of revenues in this current year. While there are uncertain signs of economic recovery in the national economy, our task as the steward of Akron's treasury is to remain fiscally conservative while aggressively pursuing reasonable goals for improving the quality of life in Akron.

The results of activities carried out over the past several years are reflected in this year's Operating Budget Plan. The following is a brief summary of the major activities for 1994.

### Economic Development

1994 will be an historic year in Akron, Summit County, and the State of Ohio. This year marks the beginning of a new era of cooperation between local units of government. Throughout the United States, many cities have come up with innovative solutions to the problems facing central cities in urban counties. Annexations, mergers, and other efforts have been tried. In Akron, however, a completely new method will be voted on in four surrounding townships in November, 1994. Known as Joint Economic Development Districts (JEDDs), this cooperative venture will allow both Akron and its surrounding townships (Coventry, Springfield, Copley, and Bath) to mutually benefit. Voters in each township will vote on whether to participate in the JEDD. In each township in which the voters approve the plan, a JEDD will be formed. The JEDD Board of Directors, to be comprised of elected township and City officials, will be responsible for the day-to-day administration of the district. The JEDD will include most of the land in the township zoned for business use. In the JEDD areas, the City will provide water and sewer lines, and the district will begin collecting a 2% income tax. The proceeds of the tax will support the activities of the district, and the remainder will be passed through to the City of Akron.

This method of cooperation benefits the townships because, unlike annexation, the townships maintain their property tax bases and their identities. The benefits to the City are the expanded utility base and the additional tax revenue. Since townships are not allowed to collect income taxes in Ohio, the tax revenue is revenue that would not be available to the townships with or without the JEDDs.

The township trustees in each of the four townships have already passed resolutions supporting the JEDD concept, and they will be working together with the City administration to achieve a successful outcome in November.

In addition to the JEDDs, 1994 marks the opening year for the John S. Knight Convention Center in downtown. Inventure Place, the home of the National Inventors' Hall of Fame, is under construction and is scheduled to open in early 1995. Other economic development activities include the construction of the new Landmark Plastics facility at the municipal airport and the continued development of the Ascot Industrial Park.



Citizens of Akron  
and Members of Akron City Council:  
July 12, 1994  
Page Two

### Fiscal Condition

The result of the long-range economic development planning in Akron has placed Akron on solid financial ground. Coupled with our conservative investment and debt positions, Akron will be a leader on economic growth in the region. The following is a summary of our fiscal condition.

The end of 1993 marked the fifth consecutive year that the General Fund balance has increased. Our income tax growth has exceeded budget levels and we are now forecasting higher growth for the next four years than we had projected in the past. Although our other sources of income have not grown above budget levels, they are growing at sufficient levels to allow the City to maintain its excellent provision of public services.

Labor costs, a significant part of the budget plan, continue to stay within revenue availability. Our union leadership in the City's five bargaining groups consistently present reasonable salary requests at the bargaining table. Their responsible approach to negotiations has enabled the City to provide continuous service, in an excellent fashion, at reasonable cost to Akron citizens. They are to be commended for their leadership and vision.

Our expenditures continue to stay within inflation. The City, along with the bargaining groups, has instituted a number of medical benefit cost reduction components and that has slowed the growth of our medical costs.

### New Initiatives

The City has embarked on two technology updates to the City of Akron operations. First, the police and fire dispatch operations will be combined in a joint communications center under construction presently. This will be a state of the art facility enabling the safety forces to respond to emergencies in a more coordinated effort and more quickly than in the past. In addition to the combined dispatch center, the police and fire departments' records will be computerized. The computerized record management system will provide two benefits. First, the safety forces will have faster retrieval of information while on duty. Second, the computerization will allow officers to spend more time on the street and less time filling out time-consuming paper work.

The second upgrade will involve all City departments. The City has begun construction of a fiber optic backbone for a City-wide electronic mail system. This system will not only increase efficiency among City managers but will allow for the electronic distribution of paper forms. Our goal is to eliminate some of the City's existing paper work. The fiber optic system will also enable us to initiate some City-wide applications, such as complaint tracking. I have appointed an in-house task force to investigate a computerized complaint tracking system. The committee is now meeting and has arrived at a preliminary design of the system. The system should be operational in 1995.





Citizens of Akron  
and Members of Akron City Council:  
July 12, 1994  
Page Three

While the cost of these two technology upgrades exceeds \$8 million, the operating cost savings are estimated to recover these costs in three to five years.

#### Long-Range Outlook

The City projects a minor drawdown on the General Fund balance in 1994 due to Akron's worst winter in ten years. More than was budgeted was needed for additional salt and snow and ice control operations in January and February. For the years 1995 and 1996, it is projected that we will continue the drawdown of fund balance due to the jail (see below) opening. The City has planned for these expenses over the last several years and should be in a position to add to the fund balance again in 1997.

As mentioned above, a major expense that will face the City beginning in 1995 is the new jail. The City of Akron is under a court order to improve conditions at the City workhouse facility. The City examined a number of solutions to this dilemma and decided to enter into an agreement with Summit County to add a wing to their facility to house Akron misdemeanants. The construction of the new wing is scheduled to be completed in early 1995. At that time, the City will pay a per diem for each City misdemeanor housed at the facility. This arrangement will cost the City substantially more than we are now paying on an annual basis. Even though this cost is higher than existing costs, the joint venture with the County is the least cost alternative to the court order. The City has been building up its fund balance in order to absorb this increased cost without a tax increase. We are confident that we can absorb the first few years of the new jail costs within the fund balance and that by 1997 revenue will have grown sufficiently to enable us to again add to the balance.

#### Conclusion

The City has undertaken a number of goals for the coming year. Inside this document is a full description of the goals for this administration for 1994. Achieving these goals and taking advantage of new opportunities that arise this year will be a significant task, but accomplishing them will greatly improve the quality of life for all Akronites and make our municipal government more effective for the future.

Your local government will continue to be guided by honesty, integrity, and a sense of stewardship for all citizens of Akron.

Sincerely,



DONALD L. PLUSQUELLIC  
Mayor

cjs



## TABLE OF CONTENTS

	<u>SECTION</u>	<u>PAGE NUMBERS</u>
<b>PROFILE OF CITY OF AKRON</b>		i - ii
<b>CITY ADMINISTRATION:</b>	A-1 to A-13	
Budget Resolution . . . . .		A-1
Ordinance to Appropriate. . . . .		A-2
Section 86 of the Charter of The City of Akron . . . . .		A-9
Budgetary Process . . . . .		A-10
Financial Structure and Primary Operations. .		A-11
<b>GOALS:</b>	B-1 to B-8	
Description of Goals for the City of Akron. .		B-1
Fiscal Performance Goals. . . . .		B-2
Status Report on 1993 City of Akron Goals . .		B-5
1994 Budget Goals . . . . .		B-8
<b>CHARTS AND TABLES:</b>	C-1 to C-65	
Major Revenue Categories. . . . .		C-1
Major Expenditure Categories. . . . .		C-2
1994 Appropriated Funds . . . . .		C-3
General Fund Expenditures by Type . . . . .		C-4
General Fund Revenues by Source . . . . .		C-5
General Fund Department Budgets . . . . .		C-6
Historical Analysis of Gross Expenditures . .		C-7
Historical Analysis of Net Expenditures . . .		C-8
Analysis of 1994 Budgeted Gross Revenues. . .		C-9
Analysis of 1994 Budgeted Net Revenues. . . .		C-10
Comparative Statement of Transactions and Balances. . . . .		C-12
<b>DEBT SERVICE:</b>	D-1 to D-13	
Table 1 - Debt. . . . .		D-3
Table 2 - General Obligation Bonds - Inside .		D-4
Table 3 - General Obligation Bonds - Outside.		D-5
Table 4 - Waterworks Bonds. . . . .		D-6
Table 5 - Sewer Bonds . . . . .		D-7
Table 6 - Special Assessment Bonds. . . . .		D-8
Table 7 - Bond Anticipatory G.O. Notes. . . .		D-9
Table 8 - Tax Increment Bonds . . . . .		D-10
Table 9 - Sources & Uses of Funds . . . . .		D-11
Table 10- Comparative and Estimated Receipts, Expenditures and Balances General Bond Retirement Fund. . .		D-12
Table 11- Comparative and Estimated Receipts, Expenditures and Balances Special Assessment Bond Ret. Fund		D-13
<b>CAPITAL BUDGET:</b>	E-1 to E-8	
Five-Year Capital Program Summary . . . . .		E-8

## TABLE OF CONTENTS

	<u>SECTION</u>	<u>PAGE NUMBERS</u>
<b>REVENUE SUMMARY:</b>	F-1 to F-5	
Revenue Assumptions for 1994 Operating Plan .		F-1
Comparative Summary of General Fund Gross		
Revenues. . . . .		F-2
Property Tax Rate-Collection Year 1994. . . .		F-3
Property Tax Levied in Mills. . . . .		F-4
Operating Fund Group Net Revenues . . . . .		F-5
<b>EXPENDITURE SUMMARY:</b>	G-1 to G-24	
Expenditure Assumptions for 1994 Budget Plan.		G-1
Summary of Full-Time Employees. . . . .		G-2
CHART: Budgeted Full-Time Employees by		
Fund Type . . . . .		G-22
1994 General Fund Gross Expenditures. . . . .		G-23
Comparative Summary of General Fund Gross		
Expenditures. . . . .		G-24
<b>CIVIL SERVICE:</b>	H-1 to H-6	
CHART: Department Organization . . . . .		H-1
CHART: Number of Applications Processed		
Compared to Number of Applicants Examined .		H-5
Civil Service . . . . .		H-6
<b>FINANCE:</b>	I-1 to I-14	
CHART: Department Organization . . . . .		I-1
CHART: Income Tax Collections. . . . .		I-5
CHART: Purchase Orders Issued/Dollar Amounts		I-6
Administration. . . . .		I-7
Audit and Budget. . . . .		I-8
City-Wide Administration. . . . .		I-9
General Accounting. . . . .		I-10
Machine Systems . . . . .		I-11
Purchasing. . . . .		I-12
Taxation. . . . .		I-13
Treasury. . . . .		I-14
<b>FIRE:</b>	J-1 to J-7	
CHART: Department Organization . . . . .		J-1
CHART: Fire and E.M.S. Alarms. . . . .		J-5
Emergency Medical Service . . . . .		J-6
Fire. . . . .		J-7
<b>LAW</b>	K-1 to K-9	
CHART: Department Organization . . . . .		K-1
CHART: Felony Filings. . . . .		K-5
Administration. . . . .		K-6
Civil . . . . .		K-7
Criminal. . . . .		K-8
Indigent Defense. . . . .		K-9



## TABLE OF CONTENTS

	SECTION	PAGE NUMBERS
<b>LEGISLATIVE:</b>	L-1 to L-7	
CHART: Department Organization . . . . .		L-1
CHART: Ordinances Passed . . . . .		L-5
Clerk of Council . . . . .		L-6
Council . . . . .		L-7
<b>MUNICIPAL COURT - CLERK'S OFFICE:</b>	M-1 to M-6	
CHART: Department Organization . . . . .		M-1
Jury and Witness Fees . . . . .		M-5
Municipal Court Clerk . . . . .		M-6
<b>MUNICIPAL COURT - JUDGES:</b>	N-1 to N-4	
Judges . . . . .		N-4
<b>OFFICE OF THE MAYOR:</b>	0-1 to 0-12	
CHART: Department Organization . . . . .		0-1
Administration . . . . .		0-5
Deputy Mayor for Administration . . . . .		0-6
Economic Development . . . . .		0-7
Human and Community Relations . . . . .		0-8
Labor Relations . . . . .		0-9
Private Industry Council . . . . .		0-10
Public Utilities Commission . . . . .		0-11
Senior Citizens Commission . . . . .		0-12
<b>PLANNING AND URBAN DEVELOPMENT:</b>	P-1 to P-13	
CHART: Department Organization . . . . .		P-1
Administration . . . . .		P-5
AMATS . . . . .		P-6
Capital Planning . . . . .		P-7
Comprehensive Planning . . . . .		P-8
Design . . . . .		P-9
Development and Real Estate . . . . .		P-10
Housing and Community Services . . . . .		P-11
Tax Receipts and Expenditures . . . . .		P-12
Zoning . . . . .		P-13
<b>POLICE:</b>	Q-1 to Q-8	
CHART: Department Organization . . . . .		Q-1
CHART: Police Calls for Service . . . . .		Q-5
D.A.R.E. Education Fund . . . . .		Q-6
Law Collection Effort . . . . .		Q-7
Police . . . . .		Q-8
<b>PUBLIC HEALTH:</b>	R-1 to R-14	
CHART: Department Organization . . . . .		R-1
CHART: Birth and Death Certificates Issued . . . . .		R-5
Administration . . . . .		R-6
Air Quality Management . . . . .		R-7
Counseling Services . . . . .		R-8
Environmental Health . . . . .		R-9
Health Data Management . . . . .		R-10

## TABLE OF CONTENTS

	<u>SECTION</u>	<u>PAGE NUMBERS</u>
<b>PUBLIC HEALTH: continued</b>		
Health Education . . . . .		R-11
Housing . . . . .		R-12
Laboratory . . . . .		R-13
Medical and Nursing . . . . .		R-14
<b>PUBLIC SAFETY:</b>	<b>S-1 to S-10</b>	
CHART: Department Organization . . . . .		S-1
Building Inspection . . . . .		S-5
Communications . . . . .		S-6
Corrections . . . . .		S-7
Disaster Services . . . . .		S-8
Traffic Engineering . . . . .		S-9
Weights and Measures . . . . .		S-10
<b>PUBLIC SERVICE:</b>	<b>T-1 to T-43</b>	
CHART: Department Organization . . . . .		T-1
CHART: Golf Course Attendance and Revenues . . . . .		T-5
CHART: Recycle Energy System Tipping . . . . .		T-6
CHART: Recycle Energy System Steam Sales . . . . .		T-7
CHART: Sewer Accounts and Billing . . . . .		T-8
CHART: Water Accounts and Billing . . . . .		T-9
Airport . . . . .		T-10
Building Maintenance . . . . .		T-11
Construction Services . . . . .		T-12
Customer Service . . . . .		T-13
Engineering Bureau . . . . .		T-14
Golf Course . . . . .		T-15
Golf Course Concession . . . . .		T-16
Highway Maintenance . . . . .		T-17
Highway Resurfacing . . . . .		T-18
Landfill . . . . .		T-19
Motor Equipment . . . . .		T-20
Off-Street Parking . . . . .		T-21
Oil and Gas . . . . .		T-22
Parks Maintenance . . . . .		T-23
Plans and Permits . . . . .		T-24
Public Works Administration . . . . .		T-25
Recreation . . . . .		T-26
Recycle Energy System . . . . .		T-27
R.E.S. - B.F.G. Annex . . . . .		T-28
Recycling Bureau . . . . .		T-29
Resource Bureau . . . . .		T-30
Sanitation . . . . .		T-31
Service Director's Office . . . . .		T-32
Sewer Bureau Administration . . . . .		T-33
Sewer Maintenance . . . . .		T-34
Street and Highway Lighting . . . . .		T-35
Street Cleaning . . . . .		T-36
Support of Zoo Board . . . . .		T-37

## TABLE OF CONTENTS

	<u>SECTION</u>	<u>PAGE NUMBERS</u>
<b><u>PUBLIC SERVICE:</u> continued</b>		
Wastewater Treatment Lab. . . . .		T-38
Water Bureau Administration . . . . .		T-39
Water Distribution. . . . .		T-40
Water Pollution Control Station . . . . .		T-41
Water Supply. . . . .		T-42
Water Utilities Service . . . . .		T-43
<b><u>GLOSSARY OF TERMS:</u></b>	U-1 to U-3	
<b><u>GOVERNMENT ORGANIZATION:</u></b>	Inside Back Cover	





## CITY OF AKRON, OHIO

## PROFILE

**City:** Incorporated in 1825  
 Seat of Summit County

**Population:** 223,019 (1990 Census)

**Square Miles:** Approximately 63

**Form of Government:** Strong Mayor

**Land Use:**

Residential	37.7%
Commercial	23.1%
Industrial	4.5%
Agriculture	1.0%
Public/Unusable	16.8%
Usable Open Land	19.8%

**Hospitals:** 6 Acute Care Hospitals  
 2,336 Beds

**Banking Deposits:** \$3,828,264,000

**Number of Banks:** 6

**Educational Facilities:**

<b>Public Schools</b>	
58 Schools	
33,000 Students	
<b>Private Schools</b>	
18 Schools	
4,710 Students	
<b>Higher Education</b>	
University of Akron (3rd largest in State of Ohio)	
Number of Students:	
for credit:	26,000
not for credit:	18,100

**Hotel Rooms:** over 4,000 in area

<b>Building Activity:</b>	Number of Permits: 3,735 Valuation of Permits: \$130,545,802
<b>Transportation:</b>	Interstates in Akron I-76 and I-77  Interstates Surrounding Akron I-71, I-271, I-80  Public Transportation Metro Regional Transportation Authority  Airports Akron- Fulton Municipal Airport Akron-Canton Regional Airport Cleveland Hopkins International Airport
<b>Utilities:</b>	Electric Ohio Edison  Gas East Ohio Gas  Water City of Akron  Sewer City of Akron  Telephone Ameritech  Cable TV Warner Cable

Offered by Williams

RESOLUTION NO. 160 -1994, a resolution adopting an annual operating budget for the fiscal year 1994; and declaring an emergency.

WHEREAS, the Mayor of the City of Akron has prepared and submitted to Council an operating budget; and

WHEREAS, it is necessary that Council adopt a budget that an annual appropriation ordinance based on the budget as adopted may be enacted.

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Akron:

Section 1. That there is hereby adopted an annual operating budget identified as the "1994 Operating Budget," classified as to department and division accounts, and made a part of this resolution.

Section 2. That the budget herein as adopted shall neither appropriate nor transfer any money, but shall be used as a base for the annual appropriation ordinance for the expenditure of funds and as a base for interfund transfers.

Section 3. That this resolution is hereby declared to be an emergency measure necessary for the immediate preservation of the public peace, health, and safety, for the reason that it is necessary to provide a uniform classification for the expenditure of funds for the operation of the City departments and divisions, and provided this resolution receives the affirmative vote of two-thirds of the members elected or appointed to Council, it shall take effect and be in force immediately upon its passage and approval by the Mayor; otherwise, it shall take effect and be in force at the earliest time allowed by law.

Passed March 14, 1994

Vincent Ciraco  
Clerk of Council

Dave Bryant  
President of Council

Approved March 17, 1994

DONALD L. PLUSQUELLIC  
MAYOR

Offered by Williams

ORDINANCE NO. 161 -1994 to make the annual appropriation for the current expenses, other expenditures and the capital outlays of the City of Akron for the fiscal year ending December 31, 1994; and declaring an emergency.

WHEREAS, it is provided by law that an appropriation shall be passed by Council; and

WHEREAS, the Charter of the City of Akron and the General Code of Ohio provide for such ordinance.

NOW, THEREFORE, BE IT ENACTED by the Council of the City of Akron:

Section 1. That to provide for the current expenses, other expenditures and the capital outlays of the City of Akron for the fiscal year ending December 31, 1994, the following sums are hereby appropriated and authorized for encumbrance and/or expenditure.

Section 2. That any funds appropriated by Temporary Appropriation for encumbrance and/or expenditure in 1994 are included in the proper funds herein.

Section 3. That there be and hereby are appropriated from the unappropriated balance of the General Fund (001) the following amounts:

Acct. No.	Account Title	Personal Service	Other	Outlay	Total
01	Legislative . . . . .	\$ 554,200	\$ 79,310	\$ 8,000	\$ 641,510
02	Law . . . . .	2,005,720	712,060	15,400	2,733,180
03	Planning & Urban Dev. . . . .	967,380	71,620	5,300	1,044,300
04	Civil Service Comm. . . . .	1,236,380	153,610	7,850	1,397,840
05	Office of the Mayor . . . . .	1,625,140	276,800	5,500	1,907,440
06	Muni. Court - Judges. . . . .	2,179,300	230,650	8,500	2,418,450
07	Muni. Court - Clerk . . . . .	1,687,000	165,570	5,500	1,858,070
10	Finance . . . . .	1,506,340	2,637,420	15,910	4,159,670
20	Public Safety . . . . .	3,632,970	2,709,410	53,000	6,395,380
20-21	Police. . . . .	30,370,610	3,002,710	88,900	33,462,220
20-22	Fire. . . . .	21,501,370	1,159,040	93,710	22,754,120
30	Public Health . . . . .	4,706,960	616,060	---	5,323,020
40	Public Service. . . . .	9,941,260	14,010,610	73,090	24,024,960
TOTAL GENERAL FUND		<u>\$81,914,630</u>	<u>\$25,824,870</u>	<u>\$ 380,660</u>	<u>\$108,120,160</u>

Section 4. That there be and hereby are appropriated from the unappropriated balance of the Garage Operating Fund (002) the following amounts:

Acct. No.	Account Title	Personal Service	Other	Outlay	Total
40-80	Garage . . . . .	<u>\$ 2,490,950</u>	<u>\$ 3,107,880</u>	<u>\$ 15,000</u>	<u>\$ 5,613,830</u>



**1994 BUDGET PLAN**

**Section 5.** That there be and hereby are appropriated from the unappropriated balance of the Income Tax Collection Fund (004) the following amounts:

Acct. No.	Account Title	Personal Service	Other	Outlay	Total
10-50	Administration and Collection . . . . .	<u>\$ 1,398,880</u>	<u>\$76,232,480</u>	<u>\$ 107,500</u>	<u>\$ 77,738,860</u>

**Section 6.** That there be and hereby are appropriated from the unappropriated balance of the Emergency Medical Services Fund (006) the following amounts:

Acct. No.	Account Title	Personal Service	Other	Outlay	Total
20-25	Emergency Medical . .	<u>\$ 5,520,260</u>	<u>\$ 454,750</u>	<u>\$ 13,900</u>	<u>\$ 5,988,910</u>

**Section 7.** That there be and hereby are appropriated from the unappropriated balance of the General Water Operating Fund (021) the following amounts:

Acct. No.	Account Title	Personal Service	Other	Outlay	Total
40-40-10	Water Operation .	<u>\$13,954,240</u>	<u>\$18,511,430</u>	<u>\$ ---</u>	<u>\$ 32,465,670</u>

**Section 8.** That there be and hereby are appropriated from the unappropriated balance of the General Sewer Operating Fund (030) the following amounts:

Acct. No.	Account Title	Personal Service	Other	Outlay	Total
40-40-20	Sewer Operation .	<u>\$ 8,520,880</u>	<u>\$21,420,160</u>	<u>\$ 137,930</u>	<u>\$ 30,078,970</u>

**Section 9.** That there be and hereby are appropriated from the unappropriated balance of the Miscellaneous Proprietary Funds (035-046) the following amounts:

Acct. No.	Account Title	Personal Service	Other	Outlay	Total
05-50	Economic Develop.	<u>\$ ---</u>	<u>\$ 55,000</u>	<u>\$ ---</u>	<u>\$ 55,000</u>
40-85	Oil & Gas (035) .	<u>---</u>	<u>561,060</u>	<u>---</u>	<u>561,060</u>
TOTAL OIL & GAS FUND		<u>\$ ---</u>	<u>\$ 616,060</u>	<u>\$ ---</u>	<u>\$ 616,060</u>
40-50-60	Golf (040) . . .	<u>\$ 353,450</u>	<u>\$ 306,270</u>	<u>\$ ---</u>	<u>\$ 659,720</u>
40-50-61	Golf Con. (041) .	<u>\$ 36,910</u>	<u>\$ 119,650</u>	<u>\$ ---</u>	<u>\$ 156,560</u>
40-30	Airport (042) . .	<u>\$ 258,410</u>	<u>\$ 139,960</u>	<u>\$ 1,200</u>	<u>\$ 399,570</u>

**1994 BUDGET PLAN**

<u>Acct. No.</u>	<u>Account Title</u>	<u>Personal Service</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
40-10	RES Oper. (043) .	<u>\$ 104,470</u>	<u>\$13,586,240</u>	<u>\$ 395,000</u>	<u>\$ 14,085,710</u>
40-25	Off-Street Parking (046) . .	<u>\$ ---</u>	<u>\$ 3,335,300</u>	<u>\$ 7,000</u>	<u>\$ 3,342,300</u>

**Section 10.** That there be and hereby are appropriated from the unappropriated balance of the General Bond Payment Fund (050) the following amounts:

<u>Acct. No.</u>	<u>Account Title</u>	<u>Personal Service</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
10-60	Treasurer's Office. .	<u>\$ 212,100</u>	<u>\$ 338,650</u>	<u>\$ 7,770</u>	<u>\$ 558,520</u>

**Section 11.** That there be and hereby are appropriated from the unappropriated balance of the Special Assessment Levy Transfer Fund (051) the following amounts:

<u>Acct. No.</u>	<u>Account Title</u>	<u>Personal Service</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
10-60	Assessor's Office . .	<u>\$ 289,270</u>	<u>\$10,557,040</u>	<u>\$ 8,400</u>	<u>\$ 10,854,710</u>

**Section 12.** That there be and hereby are appropriated from the unappropriated balance of the Police Pension-Employer's Liability Fund (052) the following amounts:

<u>Acct. No.</u>	<u>Account Title</u>	<u>Personal Service</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
20-10	Police Pension. . . .	<u>\$ ---</u>	<u>\$ 701,750</u>	<u>\$ ---</u>	<u>\$ 701,750</u>

**Section 13.** That there be and hereby are appropriated from the unappropriated balance of the Fire Pension-Employer's Liability Fund (053) the following amounts:

<u>Acct. No.</u>	<u>Account Title</u>	<u>Personal Service</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
20-10	Fire Pension. . . . .	<u>\$ ---</u>	<u>\$ 701,750</u>	<u>\$ ---</u>	<u>\$ 701,750</u>

**Section 14.** That there be and hereby are appropriated from the unappropriated balance of the Capital Investment Program Operating Fund (063) the following amounts:

<u>Acct. No.</u>	<u>Account Title</u>	<u>Personal Service</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
03-10	Capital Investment Prog. Operating Fund	<u>\$ 997,190</u>	<u>\$20,305,840</u>	<u>\$ 18,870</u>	<u>\$ 21,321,900</u>

**1994 BUDGET PLAN**

Section 15. That there be and hereby are appropriated from the unappropriated balance of the Street and Highway Maintenance Fund (073) the following amounts:

<u>Acct. No.</u>	<u>Account Title</u>	<u>Personal Service</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
20-35	Traffic Engineering .	\$ 670,460	\$ 259,700	\$ ---	\$ 930,160
40-65	Highway Maintenance .	<u>4,640,540</u>	<u>2,842,570</u>	<u>2,000</u>	<u>7,485,110</u>
TOTAL HIGHWAY MAINTENANCE FUND		<u>\$ 5,311,000</u>	<u>\$ 3,102,270</u>	<u>\$ 2,000</u>	<u>\$ 8,415,270</u>

Section 16. That there be and hereby are appropriated from the unappropriated balance of the Street Cleaning Operating Fund (080) the following amounts:

<u>Acct. No.</u>	<u>Account Title</u>	<u>Personal Service</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
40-65-90	Street Cleaning .	<u>\$ 1,820,200</u>	<u>\$ 1,459,010</u>	<u>\$ ---</u>	<u>\$ 3,279,210</u>

Section 17. That there be and hereby are appropriated from the unappropriated balance of the Street Lighting Operating Fund (081) the following amounts:

<u>Acct. No.</u>	<u>Account Title</u>	<u>Personal Service</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
40-70	Street Lighting .	<u>\$ 21,560</u>	<u>\$ 2,718,090</u>	<u>\$ ---</u>	<u>\$ 2,739,650</u>

Section 18. That there be and hereby are appropriated from the unappropriated balance of the Engineering Bureau Fund (220) the following amounts:

<u>Acct. No.</u>	<u>Account Title</u>	<u>Personal Service</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
40-60	Engineering Bureau. .	<u>\$ 4,493,530</u>	<u>\$ 3,579,320</u>	<u>\$ 88,300</u>	<u>\$ 8,161,150</u>

Section 19. That there be and hereby are appropriated from the unappropriated balance of the Machine Systems Fund (221) the following amounts:

<u>Acct. No.</u>	<u>Account Title</u>	<u>Personal Service</u>	<u>Other</u>	<u>Outlay</u>	<u>Total</u>
10-30	Data Processing . . .	<u>\$ 1,109,640</u>	<u>\$ 696,530</u>	<u>\$ 871,900</u>	<u>\$ 2,678,070</u>

Section 20. That there be and hereby are appropriated from the unappropriated balance of the Community Development Rotary Fund (222) the following amounts:

**1994 BUDGET PLAN**

Acct. No.	Account Title	Personal Service	Other	Outlay	Total
03-60	Development . . . . .	\$ 2,374,570	\$ 694,880	\$ 13,430	\$ 3,082,880
05-50	Economic Development.	61,340	---	---	61,340
03-05	Health. . . . .	409,700	---	---	409,700
<b>TOTAL COMMUNITY DEVELOPMENT ROTARY FUND</b>		<u>\$ 2,845,610</u>	<u>\$ 694,880</u>	<u>\$ 13,430</u>	<u>\$ 3,553,920</u>

Section 21. That there be and hereby are appropriated from the unappropriated balance of the Air Pollution Control Fund (300) the following amounts:

Acct. No.	Account Title	Personal Service	Other	Outlay	Total
30-05-03	Air Pollution Control . . . . .	<u>\$ 628,350</u>	<u>\$ 109,870</u>	<u>\$ 24,000</u>	<u>\$ 762,220</u>

Section 22. That there be and hereby are appropriated from the unappropriated balance of the Job Training Partnership Act Fund (312) the following amounts:

Acct. No.	Account Title	Personal Service	Other	Outlay	Total
05-70	JTPA. . . . .	<u>\$ 715,580</u>	<u>\$ 5,596,270</u>	<u>\$ 20,000</u>	<u>\$ 6,331,850</u>

Section 23. That there be and hereby are appropriated from the unappropriated balance of the AMATS Fund (320) the following amounts:

Acct. No.	Account Title	Personal Service	Other	Outlay	Total
03-70	AMATS . . . . .	<u>\$ 701,930</u>	<u>\$ 208,790</u>	<u>\$ 7,600</u>	<u>\$ 918,320</u>

Section 24. That all expenditures other than Personal Services, hereinbefore authorized and to the amount authorized, shall be made in accordance with the code accounts according to classifications as set forth in the 1994 Operating Budget and/or the 1994 Capital Budget as amended and adopted by the Council of the City of Akron, and made a part hereof, that the detail of which is set forth under various classes of disbursements, are not severally appropriated as such, but are set forth only for the purpose of explaining how the aggregate of the class was reached, and that any disbursements for any item of a class, whether or not said item is specifically set forth in the Operating Budget and/or the Capital Budget, may be paid out of the appropriation made herein for the class as detailed in the budget herein referred to.

Section 25. That all expenditures for capital improvements shall be funded whenever possible, as determined by the Director of Finance, with tax-exempt debt. Expenditures for such capital improvements made from other funds shall be reimbursed



from the proceeds of such tax-exempt debt as appropriate in accordance with procedures established by the Director of Finance.

Section 26. That any encumbered amount in a year prior to fiscal year 1994 in any and all funds of the City of Akron are hereby appropriated for the purpose of expenditure in 1994 or thereafter.

Section 27. That all funds not individually listed in this ordinance but included in the 1994 Tax Budget of the City of Akron and included in the Amended Official Certificate of Estimated Resources for 1994 as issued by the County of Summit Budget Commission for Other Capital Projects, Other Special Assessment Improvement Fund Activities, Debt Service, General Bond Retirement, Special Assessment Bond Retirement, Federal Grant and Program Support Funds, State Grant Funds, Revolving Funds, and Trust and Agency Funds are hereby appropriated for the purpose of encumbrance and/or expenditure.

Section 28. That transfers of sums of \$5,000.00 or less, within the funds listed in this ordinance, are hereby authorized and approved by City Council as transferred upon the approval of the Director of Finance.

Section 29. That the Finance Director is hereby authorized and directed to pay any and all obligations of the various departments of the City of Akron pertaining to prior years' obligations from current year appropriations up to a maximum of \$5,000.00 per prior year obligation.

Section 30. That the Mayor, as Safety Director or Chief Administrator, the Finance Director, the Law Director, or the Service Director, are hereby authorized to contract for Personal Services, including special and consulting services, Other and Outlay are to be expended in the manner provided by Charter and the General Law in accordance with the code accounts of the 1994 Operating Budget and the 1994 Capital Budget; and that the Director of Finance is hereby authorized to draw checks against the appropriation hereinbefore set forth, whenever payments are required, upon his receipts of proper certificates or vouchers therefor, approved by the officers authorized by law to approve same, or an ordinance or resolution of Council to make the expenditure, and in accordance with the code accounts of the 1994 Operating Budget and the 1994 Capital Budget.

Section 31. That the Finance Director is hereby authorized to set up subfunds, checking accounts, escrow accounts and other such accounts in the City accounting system or in outside financial institutions, from time to time, as needed for proper accounting of City of Akron revenues and expenditures.

Section 32. That this ordinance is hereby declared to be an emergency measure necessary for the immediate preservation of the public peace, health and safety, for the reason that authority is required for the payment of operating, other and capital expense of the City of Akron, and provided this ordinance receives the

1994 BUDGET PLAN

affirmative vote of two-thirds of the members elected or appointed to Council, it shall take effect and be in force immediately upon its passage and approval by the Mayor; otherwise, it shall take effect and be in force at the earliest time allowed by law.

Passed March 14, 1994

Vincent Ciraco  
Clerk of Council

Dave Bryant  
President of Council

Approved March 17, 1994

DONALD L. PLUSQUELLIC  
MAYOR



SECTION 86 OF THE CHARTER OF THE CITY OF AKRON

The Mayor shall cause to be prepared and submitted an annual budget to the Council not later than two months before the end of each fiscal year, which budget shall be based upon detailed estimates by departments and other divisions of the City government according to a classification as nearly uniform as possible. The budget shall present the following information:

- (a) An itemized statement of estimated revenues together with comparative statements of revenues for the last two fiscal years.
- (b) An itemized statement of appropriations recommended by the Mayor for current expenses and for permanent improvements, for each department or division for the ensuing fiscal year, with comparative statements of expenditures for the last two fiscal years.
- (c) A financial statement or balance sheet of the preceding year and of the current year up to date.
- (d) Such other information as may be required by the Council. Copies of such budget shall be printed and available for distribution not later than two weeks after its submission to the Council, and a public hearing shall be given before final action is taken by the Council.

BUDGETARY PROCESS

The City's Department of Finance is responsible for budget preparation. City budgeting for the calendar year formally begins in June of the prior year with preparation and then adoption, after public hearing, of an annual tax budget, as required by state law. The annual tax budget establishes the level of appropriation authority by individual fund. It serves as a planning document and not as a detailed management budget. The appropriation authority is established as a "Certificate of Available Resources" and certified by the County Budget Commission, a group of elected County officials. The Budget Commission is comprised of the County Auditor, County Treasurer, and Prosecuting Attorney. The tax budget requires submission of the actual revenue and expenditure data for the past two years, a projection of the current year's activities and requirements, and the resource availability and requirements for the upcoming budget year starting on January 1.

Using the tax budget as a plan, the Finance Department prepares and releases operating budget request materials that include a time schedule, budget preparation instructions, both manual and computer-prepared request forms, and computerized payroll projections and historic expenditure levels. Using these materials, each of the City's operating departments submits by early September a budget request supported by objectives and detailed explanations of need. The Department of Finance adjusts these requests in accordance with projected resources and then reviews the adjusted requests with each of the departments and the Mayor to determine final funding priorities. This process is completed by mid-October and the budget document is then finalized and submitted to City Council in early November. The Council reviews the budget request as submitted by the Mayor and adopts a permanent appropriation. A temporary appropriation is passed by December 31 if Council decides to continue budget review into the new year. At the conclusion of the budget review, Council adopts the annual appropriation ordinance. This appropriation provides funding for the calendar year commencing January 1 and includes both operating and capital expenditures. Annual appropriations may not exceed the County Budget Commission's official estimate of resources as expressed in the "Certificate of Available Resources." Further, the County Auditor must certify that the City's appropriation measures do not appropriate money in excess of the amounts set forth in that estimate.

The Department of Finance continues to monitor and adjust the appropriations throughout the year. At the request of an operating department, the Director of Finance may transfer funds within objects of expenditure but may not change the total amount of the appropriations for each individual fund. The Department of Finance also regularly compares actual receipts to projected receipts and reduces the rate of expenditure, if such action is necessary. City Council must authorize by ordinance any increase in appropriations. The County Budget Commission issues an "Amended Certificate of Available Resources," as provided under state law.

FINANCIAL STRUCTURE AND PRIMARY OPERATIONS

The City maintains its accounts, appropriations and other fiscal records in accordance with the procedures established and prescribed by the Bureau of Inspection and Supervision of Public Offices (the Bureau) in the office of the Ohio Auditor of State. The Bureau is charged by law with the responsibility of inspecting and supervising the accounts and records of each taxing subdivision and most public agencies and institutions.

These accounting procedures are generally applicable to all Ohio municipal corporations and differ from generally accepted accounting principles as recommended by the Governmental Accounting Standards Board (GASB). Those recommendations, among other things, provide for a modified accrual basis of accounting for the general fund, special revenue funds, debt service fund, capital project funds, special assessment funds, and agency funds for a full accrual basis of accounting for all other funds, and for the preparation for each fund of balance sheets, statements of revenues and expenditures, and statements showing changes in fund balances.

The following is a simplified summary of the more significant policies followed in the financial structure of the City.

<u>FUND</u>	<u>PURPOSE</u>	<u>REVENUE</u>
<u>Governmental Fund Types</u>		
GENERAL	General operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds.	Property tax, 73% of local income taxes, state and local taxes, and service charges.
SPECIAL REVENUE		
Income Tax Collection	To collect City income tax and distribute to General Fund and Income Tax Capital Improvement Fund.	City income tax.
Emergency Medical Service	To provide emergency transportation and treatment to citizens of Akron.	Property tax levy.
Police and Fire Pension	To pay employer share of police and fire pension cost.	Property tax levy.

**1994 BUDGET PLAN**

<u>FUND</u>	<u>PURPOSE</u>	<u>REVENUE</u>
Capital Improvement	To fund construction projects and pay bond and notes principal and interest payments.	27% of local income taxes, grants, and miscellaneous reimbursements.
Street and Highway Improvement	To repair and maintain the streets of Akron.	Gasoline tax, motor vehicle license tax, General Fund subsidy, and miscellaneous sales and service charges.
Community Development	To upgrade and maintain homes in City development areas and to provide services to designated service areas.	Community Development Block Grant funds.
Health Grants	To provide health care to citizens of Akron.	Federal and state grants.
Other Special Revenue	To provide employment training, litter control development and special project funding.	State and federal grants.
DEBT SERVICE	To pay and record transactions involved in general obligation debt financing.	Property taxes, interest earnings, Capital Improvement Fund.
CAPITAL PROJECTS	To build and maintain infrastructure of the City.	State and federal funds, Capital Improvement Fund.
SPECIAL ASSESSMENT	To improve streets, curbs, and gutters of the City.	Special assessment revenues, CDBG funds, Capital Improvement Fund.
<u>Proprietary Fund Types</u>		
ENTERPRISE: MAJOR	Provide water, sewer and Recycle Energy services.	User fees and EPA funds.

**1994 BUDGET PLAN**

FUND	PURPOSE	REVENUE
ENTERPRISE: MINOR	Airport, Golf Course, off-street parking, oil and gas.	User fees, General Fund, and Capital Improvement Fund (income tax).
INTERNAL SERVICE	Self-insurance, data processing, storeroom, graphics, engineering services.	Charges to other City divisions.
AGENCY	Payroll, employee benefits, investment earnings.	Collection of funds within City divisions.





# Goals

FISCAL PERFORMANCE GOALS

PREFACE

These Fiscal Performance Goals represent an initial effort to establish written policies for guiding the City's financial management practices. While some of the performance goals are specific and will limit certain types of financial activity, the goal statements are not intended to restrict the City's ability and responsibility to respond to emergency or unusual service delivery needs above or beyond the limitations established by the Fiscal Performance Goals.

REVENUE PERFORMANCE GOALS

- The City will maintain a diversified and stable revenue system as protection from short-run fluctuations in any one revenue source.
- The City will estimate annual revenues on an objective and reasonable basis.
- The City will project revenues on a multi-year basis.
- The City will use one-time or special purpose revenues (such as grants) for capital expenditures or for expenditures required by the revenue and not to subsidize recurring personnel and operation and maintenance costs.
- The City will establish, and annually reevaluate, all user charges and fees at a level related to the cost of providing the services. User charges will be reviewed and established so that those who directly benefit from a service help pay for it.
- The City will attempt to reduce reliance on the income tax and the property tax by:
  - a. seeking and developing additional revenue sources, and
  - b. attempting to expand and diversify the City tax base with commercial and industrial development.
- Each utility of the City will maintain revenues which will support the full direct and indirect costs of the utility.

RESERVE PERFORMANCE GOALS

- The City will establish a contingency reserve of general operating revenue to:
  - a. provide for temporary funding of unforeseen needs of an emergency or nonrecurring nature,
  - b. permit orderly budgetary adjustments when revenues are lost through the action of other governmental bodies,

- c. as local match for public or private grants, and
- d. to meet unexpected increases in service delivery costs.

- The City will maintain a year-to-year carryover balance in an amount necessary to maintain adequate cash flow.
- The City will develop a motorized equipment reserve fund and will transfer funds to it annually to provide for the timely replacement of motorized equipment. The reserve will be maintained in an amount adequate to finance the replacement of the equipment. The replacement of equipment will be based upon the adopted equipment replacement schedule.
- The City will develop a cash flow analysis of all funds on a regular basis. Collection, deposit and disbursement of all funds will be scheduled to ensure maximum cash availability.
- The City will obtain the maximum possible return on all cash investments in accordance with the City Council's established investment policy.
- Where permitted by law, cash from several separate funds and sources will be pooled to maximize investment yields.
- The Finance Director will provide monthly information to the City Council concerning (1) investment performance, (2) appropriation status, (3) revenue collection, and (4) encumbrance/expenditure activity.


#### CAPITAL IMPROVEMENT PERFORMANCE GOALS

- Capital improvements will be based on long-range projected needs to minimize future maintenance, replacement, and capital costs and to strengthen the City's long-term economic vitality and employment.
- All capital improvements will be made in accordance with the City's adopted capital improvements program.
- The development of the capital improvements program will be coordinated with the operating budget.
- The City will identify the estimated cost and potential funding sources for each capital project proposed before submission to review bodies and the City Council. Future operating costs associated with a proposed capital improvement will be estimated before a decision is made to implement a project.
- Federal, state, and other intergovernmental and private funding sources shall be sought out and used as available to assist in financing capital improvements.

**DEBT PERFORMANCE GOALS**

- The City will limit long-term debt to only those capital improvements that provide a long-term benefit (greater than five years) to its citizens.
- The maturity date for any debt will not exceed the reasonably expected useful life of the expenditure so financed.
- As a means of further minimizing the impact of debt obligations on the City taxpayer:
  - a. long-term general obligation debt shall not exceed \$400 per capita, and
  - b. debt will be issued so that debt service requirements will annually require less than 50% of capital budget funding from the income tax.
- The City will use special assessments, revenue bonds, and/or any other available self-liquidating debt measures instead of general obligation bonds where possible.
- The City shall encourage and maintain good relations with financial and bond rating agencies and will follow a policy of full and open disclosure on every financial report and bond prospectus.

**FINANCIAL REPORTING PERFORMANCE GOALS**

- The budget will be prepared in a manner to maximize its understanding by citizens and elected officials. Copies of financial documents will be made available to all interested parties. Opportunities will be provided for full citizen input prior to final passage.
  - The City's accounting system will maintain records on a basis consistent with accepted municipal accounting standards.
  - The Finance Director will prepare regular monthly and annual financial reports presenting a summary of financial activity by major types of funds and programs.
  - The City will employ an independent public audit firm to perform an annual audit and will make the annual audit available to the general public, bond and financial consultants, and other interested citizens and organizations. The audit shall be completed and submitted to the City within 180 days of the close of the fiscal year.
- 

STATUS REPORT ON 1993 CITY OF AKRON GOALS

**GOAL #1:** Achieve a satisfactory level of service and maintain acceptable fund balances in all appropriated funds.

**Status:** Throughout all of 1993, service levels were at budgeted levels, and balances in all funds were above budgeted levels at year-end.

**GOAL #2:** Begin implementation of Total Quality Management programs in selected City departments.

**Status:** This goal was not reached.

**GOAL #3:** Combine the police and fire dispatch operations and implement an 800 megahertz emergency radio system.

**Status:** A combined dispatch system was designed in 1993, and a contract will be awarded in 1994 to implement the design. The 800 megahertz system will be part of the contract for combined dispatch operations.

**GOAL #4:** Complete the City-wide strategic information management plan and a study of police/fire computerization needs.

**Status:** City-wide strategic information management plan was completed in 1993. A contract was awarded to Unisys Corporation to provide the office automation system for the City. The police/fire computerization system was also designed and will be under contract in 1994. Consultants have been hired to coordinate the implementation of both the City-wide and police/fire systems.

**GOAL #5:** Place under contract 80% of the items identified in the 1993 Capital Investment Program.

**Status:** Over 80% of the items identified in the 1993 Capital Investment Program were placed under contract in 1993.

**GOAL #6:** Enter into a joint economic development agreement with Coventry Township and the Village of Mogadore to promote the development of new commercial and industrial land and the extension of utilities.

**Status:** An agreement was entered into with the Village of Mogadore and the City of Tallmadge in 1993, and agreements are pending with the townships of Coventry, Springfield, Copley and Bath on tax-sharing Joint Economic Development Districts.

**GOAL #7:** Begin construction of two buildings for Ohio Bell expansion in the City of Akron at the corner of Kelly Avenue and Waterloo Road. Issue \$6 million of Industrial Development Bonds to finance the project. Lease payments from Ohio Bell will be used to secure the bonds.



STATUS REPORT ON 1993 CITY OF AKRON GOALS - Continued

Status: Ohio Bell (now Ameritech) has delayed the project. The City has acquired the property to allow the expansion to occur. The financing has changed, with Ameritech now financing the project without the use of Industrial Development Bonds. The project is now scheduled for 1994.

GOAL #8: Begin construction of Inventors' Hall of Fame and associated public parking facilities.

Status: The Inventors' Hall of Fame construction began in August, 1993. Completion is scheduled for early 1995. Land acquisition for parking for the Hall of Fame is nearly complete. Construction drawings are complete and construction will begin in 1994, with completion in 1995.

GOAL #9: Assemble land and provide public improvements to assist Landmark Plastics in the construction of a new manufacturing facility at the Municipal Airport.

Status: All land acquisition has been completed and construction of the Landmark Plastics' new facility is underway. Completion is expected in 1994.

GOAL #10: Work with Summit County to begin construction of a new jail to house City of Akron inmates. The existing jail facility will be closed after completion of the new facility. The new facility is to be attached to the existing Summit County Jail.

Status: The agreement with Summit County was reached and construction of the new jail to house City inmates has begun. Construction is expected to be completed in early 1995.

GOAL #11: Begin rehabilitation of the new Industrial Incubator site. The site is located at Canal Place, the former BFGoodrich site.

Status: Rehabilitation of the new incubator site has begun. The City acquired the former Building 5 at Canal Place and has begun the rehabilitation of the building to house existing and new incubator tenants. Completion is expected in early 1995.

GOAL #12: Refinance existing police and fire pension accrued liability. This liability was created when the Police and Fire Pension and Disability Board was underfunded in the late 1960s. All cities and counties in Ohio had to share in restoring the financial soundness of the fund. The City's accrued liability continues for another 20 years. A state law is being considered to allow cities to issue debt and repay the discounted amount of the entire outstanding liability. If the bill is passed by the General Assembly, it would be financially beneficial to the City of Akron.

Status: The bill was passed by the Ohio General Assembly and the City was prepared to issue debt to refinance its accrued liability. The City of Columbus was the first in Ohio to attempt the refinancing and was told by the IRS that the bonds



STATUS REPORT ON 1993 CITY OF AKRON GOALS - Continued

would not be tax-exempt. This ruling stopped the City of Akron from pursuing the matter any further in 1993. The City is now reviewing the matter again and may issue taxable bonds in 1994 to refinance the liability.

GOAL #13: Publish and begin implementation of the City of Akron Equal Employment Opportunity Plan.

Status: The plan was published in early 1994. Implementation has begun.

GOAL #14: Complete satisfactory negotiations with three City of Akron bargaining groups whose contracts expire December 31, 1994. The contracts for the remaining groups do not expire until December 31, 1994.

Status: Contract negotiations were completed successfully in late 1993. New three-year contracts were ratified by the three groups and Akron City Council.

1994 BUDGET GOALS

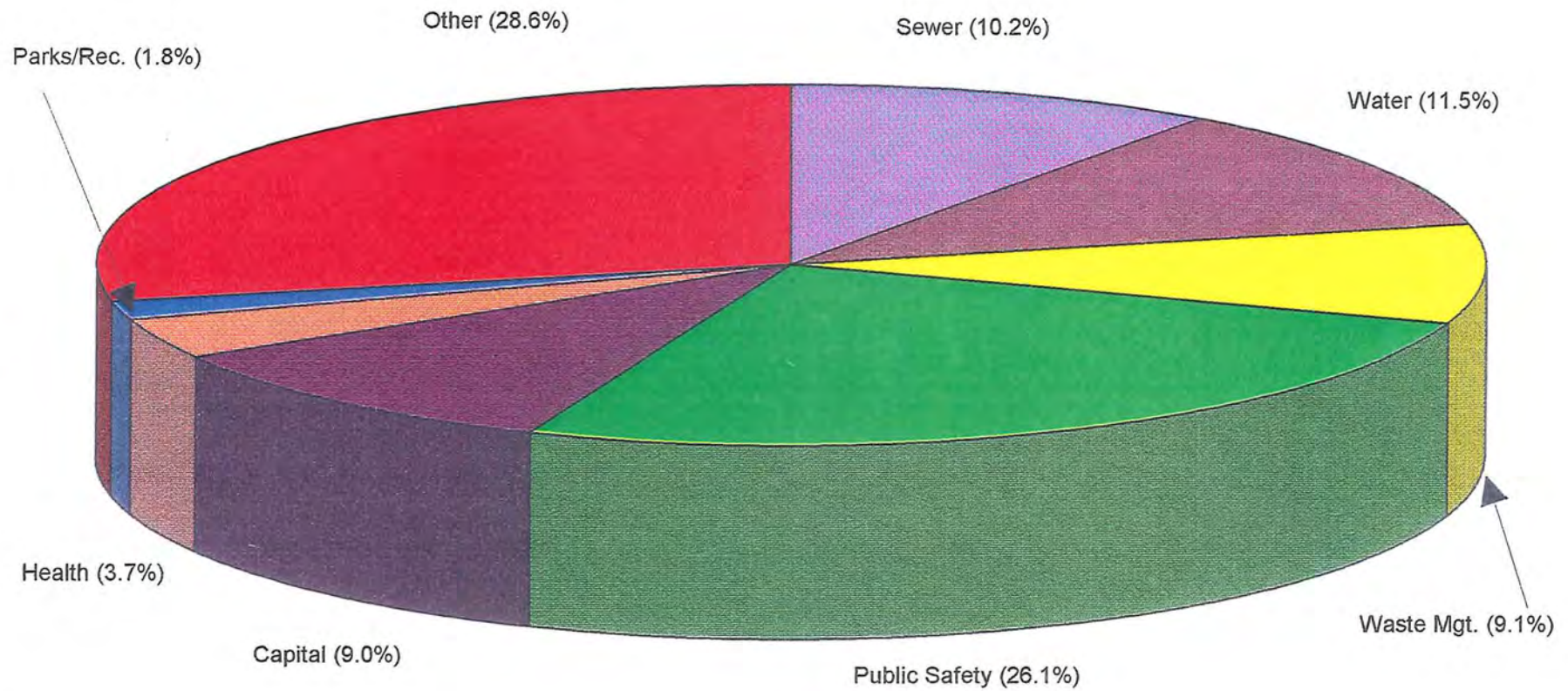
1. Continue increasing General Fund cash balances at the end of the year.
2. Implement an office automation system City-wide. The system is to include an electronic mail system and a document routing system.
3. Implement a records management system in the Police and Fire Departments. The system will tie into the new combined dispatch system that will also be implemented in 1994.
4. Enter into joint economic development districts with surrounding townships of Bath, Copley, Springfield, and Coventry.
5. Complete the construction of the Akron Convention Center (John S. Knight Convention Center).
6. Enter into an agreement with the Summit County Sheriff to take over daily operation of the City of Akron Correctional Facility.
7. Open four new community centers in various wards of the City.
8. Purchase and demolish the abandoned Akron Square Shopping Center in south Akron. Prepare the site for new commercial/industrial development.
9. Continue the development of the Ascot Industrial Park by signing new tenants.
10. Refinance the existing Police and Fire accrued pension liability.
11. Begin construction of the Broadway Parking Deck, which will serve the parking needs of the John S. Knight Convention Center and the Inventors' Hall of Fame.
12. Secure funding for an Enterprise Community under the new Federal Enterprise Zone legislation.
13. Secure funding under the new federal crime bill for a weed and seed program to eliminate high crime areas of the City.
14. Purchase additional equipment for the City's snow and ice control program. 1993-1994 was the worst winter in the last ten years in the City. Shortage of equipment and equipment breakdowns hampered snow and ice control efforts, identifying the need for additional equipment.
15. Complete satisfactory negotiations with the Police and Fire bargaining units by December, 1994.
16. Secure at least \$4 million from the State Capital Budget Bill for the Ohio and Erie Canal Rehabilitation and the Summit Lake Marina projects.

# **Charts & Tables**

Summary by Accounting Funds



**CITY OF AKRON NET EXPENDITURES**  
**TOTAL \$263,463,811**

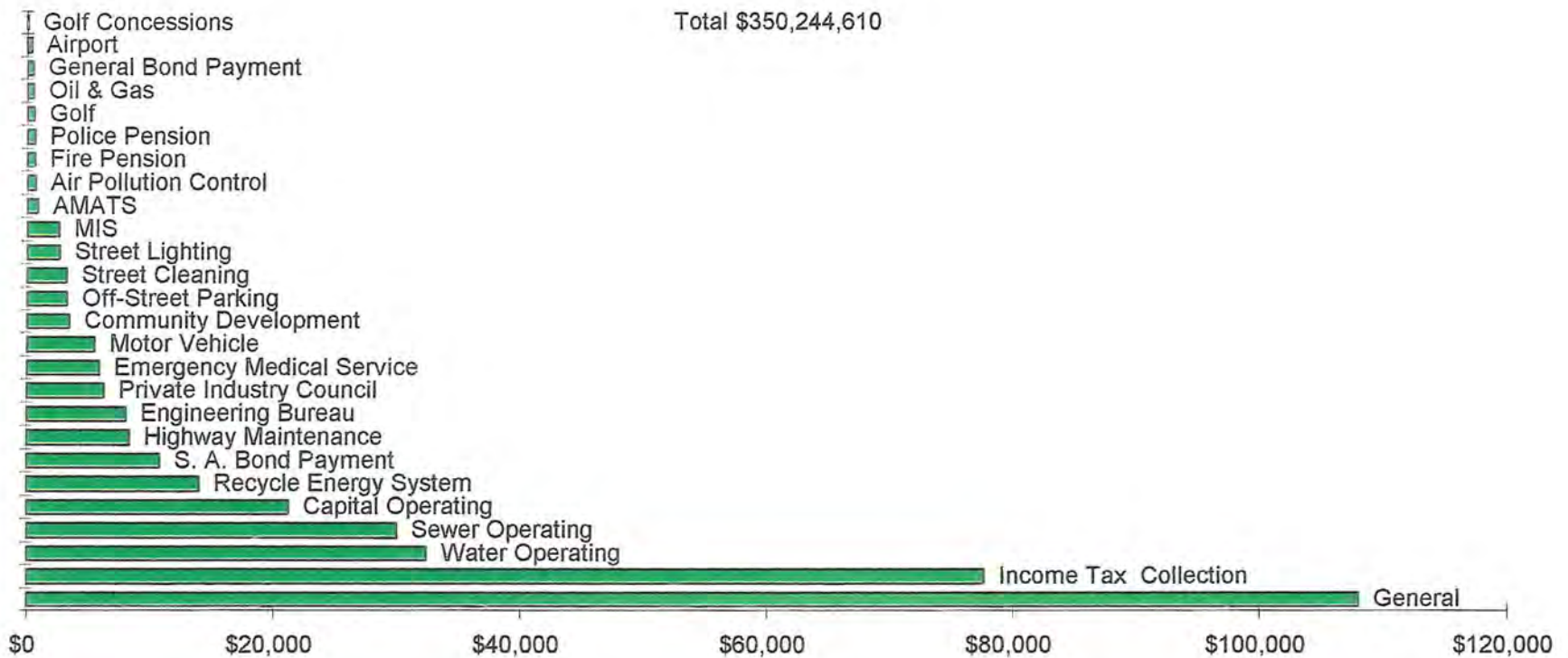




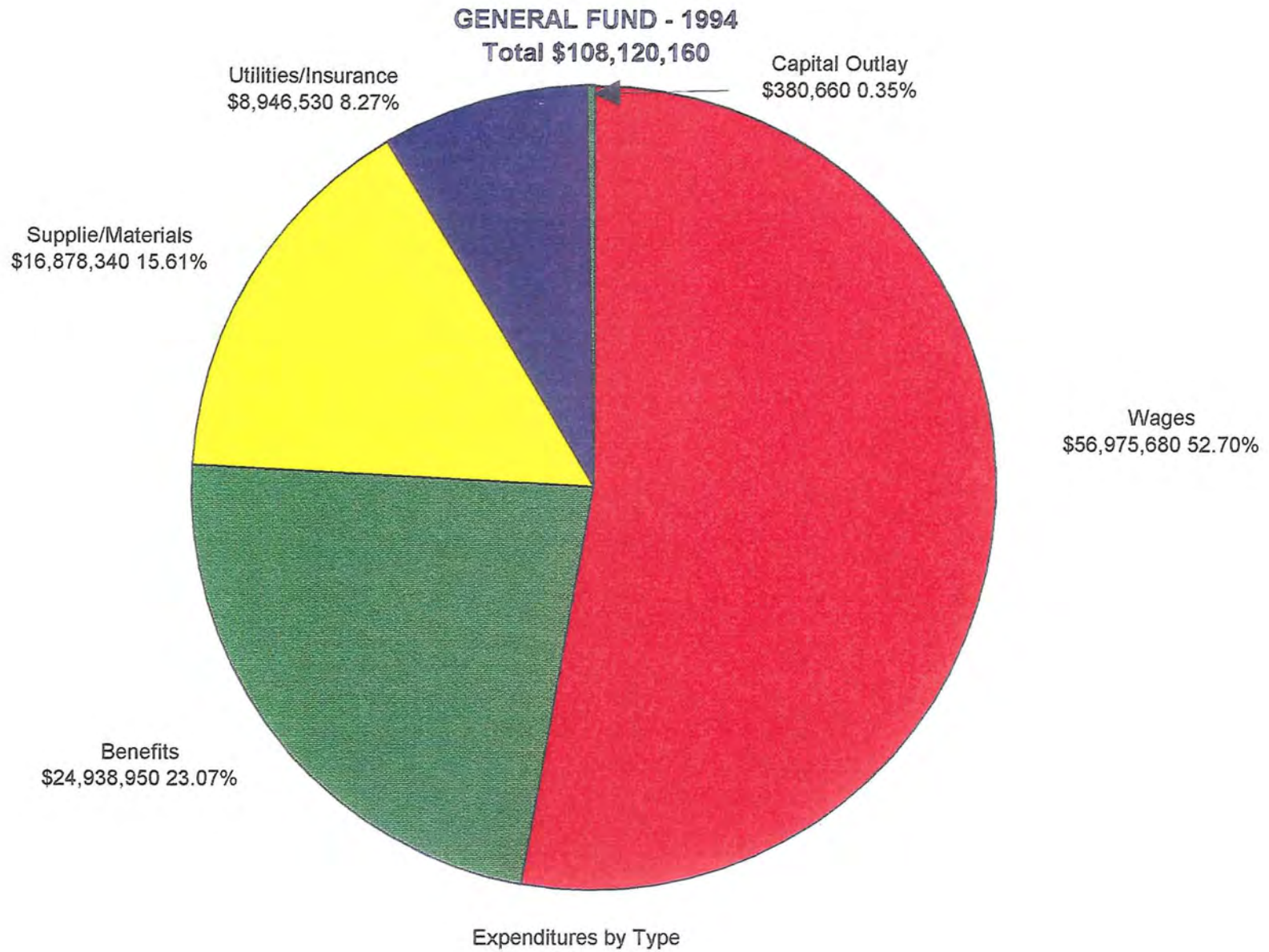


# 1994 APPROPRIATED FUNDS (\$000)

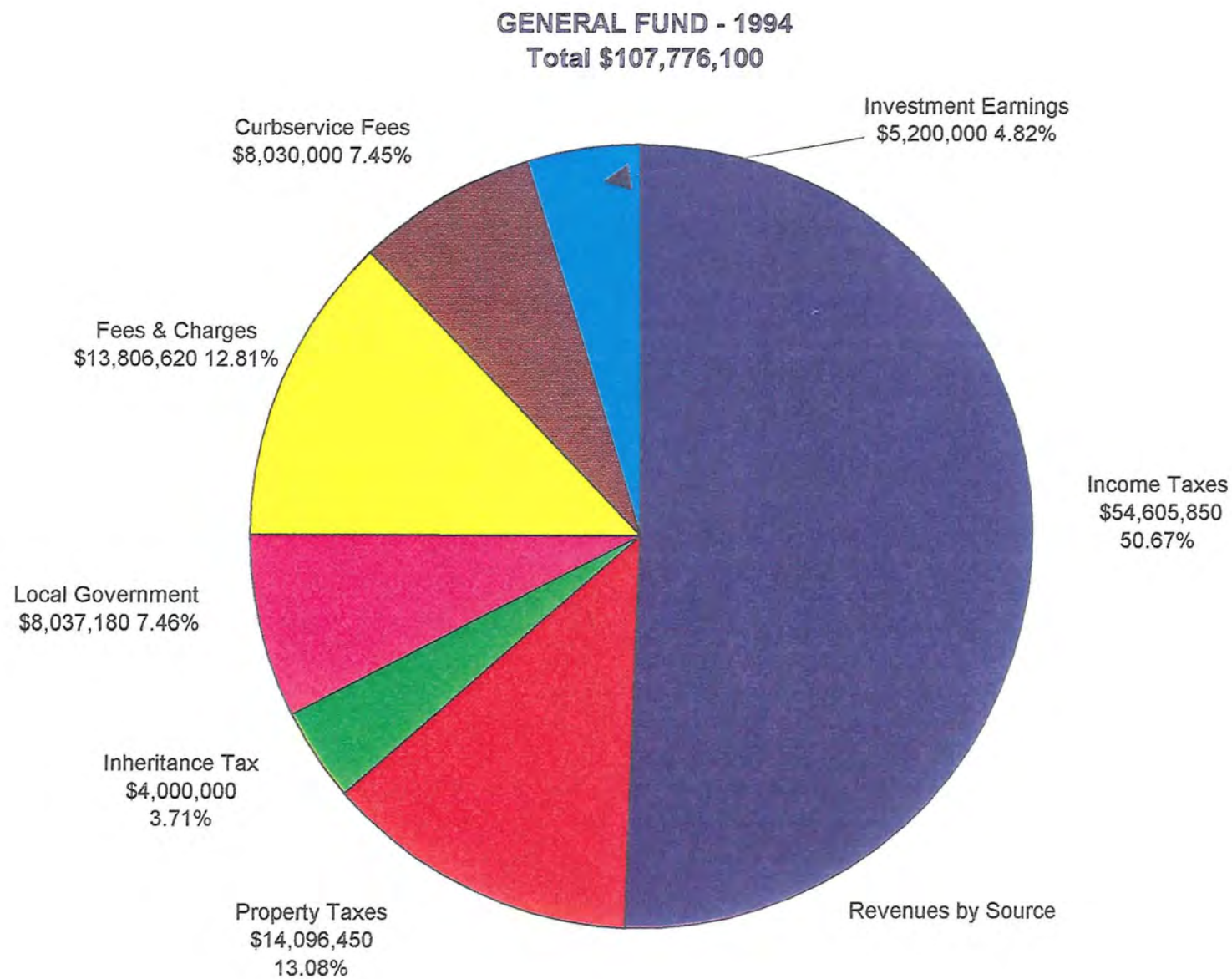
Total \$350,244,610









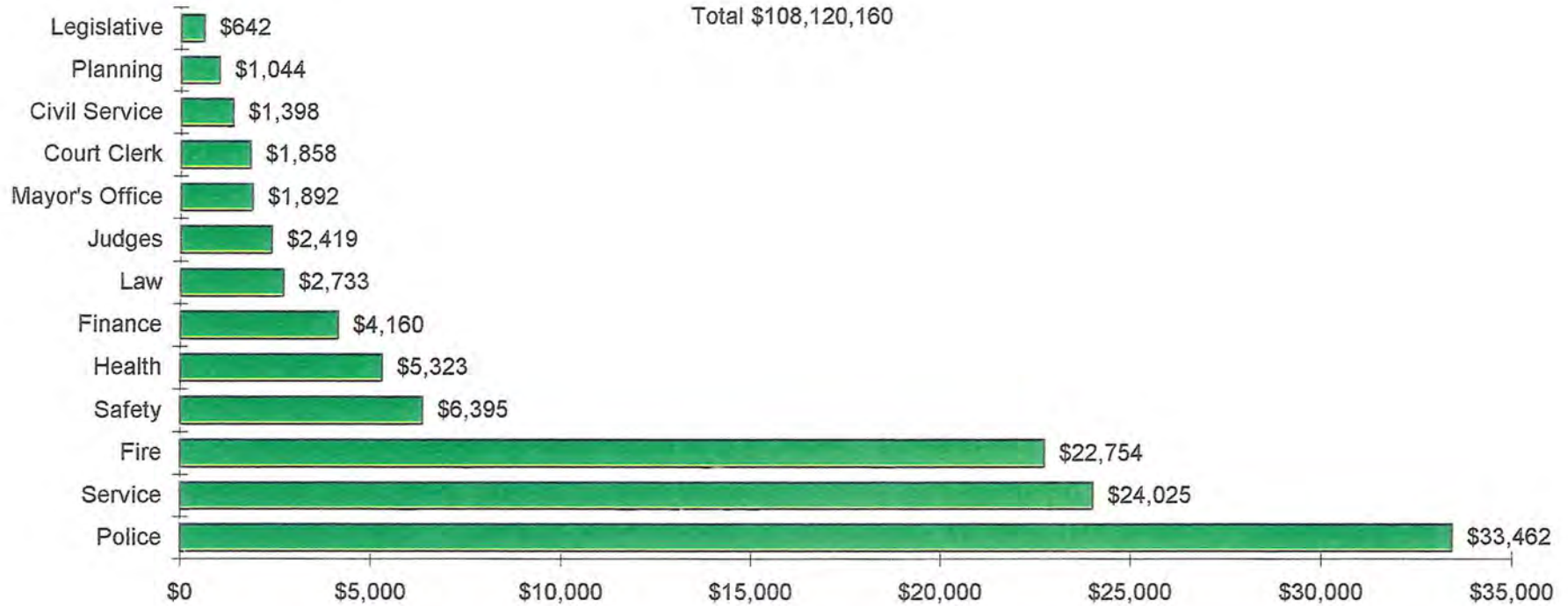






**GENERAL FUND  
1994 DEPARTMENT BUDGETS  
(\$000)**

Total \$108,120,160





CITY OF AKRON, OHIO  
ANALYSIS OF 1994 BUDGETED GROSS EXPENDITURES  
COMPARED TO ACTUAL 1991, 1992 AND 1993  
BY FUND SOURCE AND CATEGORY

By Funding Source:

	<u>Actual 1991</u>	<u>Actual 1992</u>	<u>Actual 1993</u>	<u>Budgeted 1994</u>
General Fund . . . .	\$ 87,833,011	\$ 93,906,335	\$ 98,696,884	\$108,120,160
Internal Service Fund . . . . .	13,996,710	14,832,055	15,764,903	17,494,960
Enterprise Fund. . .	75,577,401	84,327,437	82,253,787	88,484,580
Special Revenue Fund	96,215,286	101,485,091	104,000,029	131,359,211
Capital Projects Fund . . . . .	21,615,929	19,587,420	56,263,433	39,575,000
Special Assessments Fund . . . . .	7,602,691	6,091,176	7,851,977	9,274,360
Debt Service Fund. .	<u>10,343,068</u>	<u>10,689,443</u>	<u>10,200,810</u>	<u>11,413,230</u>
GRAND TOTAL	<u>\$313,184,096</u>	<u>\$330,918,957</u>	<u>\$375,031,823</u>	<u>\$405,721,501</u>

By Expenditure Category:

	<u>Actual 1991</u>	<u>Actual 1992</u>	<u>Actual 1993</u>	<u>Budgeted 1994</u>
Personal Services:				
Salaries and Wages	\$ 81,151,062	\$ 84,594,006	\$ 87,836,900	\$ 94,407,300
Employee Benefits.	<u>30,715,357</u>	<u>36,481,469</u>	<u>37,374,899</u>	<u>41,620,910</u>
Total Personal Services	\$111,866,419	\$121,075,475	\$125,211,799	\$136,028,210
Operations and Maintenance				
Discretionary. . .	144,364,813	158,232,873	193,842,302	212,783,690
Non-Discretionary.	<u>47,889,692</u>	<u>41,788,001</u>	<u>41,972,194</u>	<u>46,267,701</u>
Total Operations and Maintenance	192,254,505	200,020,874	235,814,496	259,051,391
Capital Outlay	<u>9,063,172</u>	<u>9,822,608</u>	<u>14,005,528</u>	<u>10,641,900</u>
GRAND TOTAL	<u>\$313,184,096</u>	<u>\$330,918,957</u>	<u>\$375,031,823</u>	<u>\$405,721,501</u>

**CITY OF AKRON, OHIO  
ANALYSIS OF 1994 BUDGETED NET EXPENDITURES  
COMPARED TO ACTUAL 1991, 1992 AND 1993  
BY FUND SOURCE AND CATEGORY**

**By Funding Source:**

	<u>Actual 1991</u>	<u>Actual 1992</u>	<u>Actual 1993</u>	<u>Budgeted 1994</u>
General Fund . . . . .	\$ 81,918,728	\$ 87,977,407	\$ 92,232,272	\$101,549,530
Internal Service Fund . . . . .	11,048,083	11,502,900	12,266,227	13,794,500
Enterprise Fund. . .	61,667,935	65,337,784	65,996,131	71,313,460
Special Revenue Fund	27,023,766	30,554,562	31,834,957	33,987,411
Capital Projects Fund . . . . .	10,932,663	1,281,130	28,043,010	23,405,000
Special Assessments Fund	6,920,363	5,384,146	6,930,368	8,177,910
Debt Service Fund. .	<u>10,181,177</u>	<u>10,544,263</u>	<u>10,049,340</u>	<u>11,236,000</u>
GRAND TOTAL	<u>\$209,692,715</u>	<u>\$212,582,192</u>	<u>\$247,352,305</u>	<u>\$263,463,811</u>

**By Expenditure Category:**

	<u>Actual 1991</u>	<u>Actual 1992</u>	<u>Actual 1993</u>	<u>Budgeted 1994</u>
Personal Services:				
Salaries and Wages	\$ 81,151,062	\$ 84,594,006	\$ 87,836,900	\$ 94,407,300
Employee Benefits.	<u>30,715,357</u>	<u>36,481,469</u>	<u>37,374,899</u>	<u>41,620,910</u>
Total Personal Services	\$111,866,419	\$121,075,475	\$125,211,799	\$136,028,210
Operations and Maintenance				
Discretionary. . .	40,873,432	39,896,108	66,162,783	70,526,000
Non-Discretionary.	<u>47,889,692</u>	<u>41,788,001</u>	<u>41,972,194</u>	<u>46,267,701</u>
Total Operations and Maintenance	\$ 88,763,124	\$ 81,684,109	\$108,134,977	\$116,793,701
Capital Outlay	<u>9,063,172</u>	<u>9,822,608</u>	<u>14,005,529</u>	<u>10,641,900</u>
GRAND TOTAL	<u>\$209,692,715</u>	<u>\$212,582,192</u>	<u>\$247,352,305</u>	<u>\$263,463,811</u>

**CITY OF AKRON, OHIO  
ANALYSIS OF 1994 BUDGETED GROSS REVENUES  
COMPARED TO ACTUAL 1991, 1992 AND 1993  
BY FUND TYPE AND SOURCE**

**By Fund Type:**

	<u>Actual 1991</u>	<u>Actual 1992</u>	<u>Actual 1993</u>	<u>Budgeted 1994</u>
General Fund . . . .	\$ 87,737,860	\$ 94,284,761	\$ 99,160,893	\$107,776,100
Internal Service Fund . . . . .	13,799,606	15,041,323	16,814,500	17,327,740
Enterprise Fund . .	80,872,645	76,921,286	82,369,443	83,926,960
Special Revenue Fund	125,447,562	122,252,826	125,107,312	151,276,690
Capital Projects Fund . . . . .	80,070,000	36,277,052	56,263,433	39,575,000
Special Assessments Fund . . . . .	5,328,281	5,596,152	5,630,482	5,995,000
Debt Service Fund . .	10,276,012	10,733,264	10,129,188	11,307,000
<b>TOTAL</b>	<u>\$403,531,966</u>	<u>\$361,106,664</u>	<u>\$395,475,251</u>	<u>\$417,184,490</u>

**By Source:**

	<u>Actual 1991</u>	<u>Actual 1992</u>	<u>Actual 1993</u>	<u>Budgeted 1994</u>
Income Taxes . . . .	\$ 70,715,412	\$ 72,183,698	\$ 76,232,896	\$ 78,519,890
Investment Earnings.	2,000,000	2,000,000	3,000,000	5,200,000
Taxes & Assessments.	50,086,880	49,431,122	46,148,489	49,393,630
License and Permit Revenues . . . . .	447,591	442,606	470,671	580,000
Governmental Revenues . . . . .	78,871,909	42,198,471	55,233,958	44,922,330
Service Revenues . .	78,721,909	79,737,259	83,631,665	87,864,780
Municipal Court Revenues . . . . .	2,544,288	2,437,678	3,027,196	3,100,000
Note & Bond Proceeds	10,663,030	8,172,749	28,043,010	23,405,000
Miscellaneous Revenues . . . . .	3,667,075	6,014,197	459,240	---
Interfund Transfer Credits . . . . .	23,532,269	11,204,872	10,055,536	28,636,210
Interfund Service Revenues . . . . .	14,744,961	15,925,543	18,249,590	18,707,200
General Fund Subsidy	1,865,000	1,870,000	2,123,000	2,249,600
Income Tax Transfers	65,671,642	69,488,469	68,800,000	74,605,850
<b>TOTAL</b>	<u>\$403,531,966</u>	<u>\$361,106,664</u>	<u>\$395,475,251</u>	<u>\$417,184,490</u>

**1994 BUDGET PLAN**

**CITY OF AKRON, OHIO  
ANALYSIS OF 1994 BUDGETED NET REVENUES  
COMPARED TO ACTUAL 1991, 1992 AND 1993  
BY FUND TYPE AND SOURCE**

**By Fund Type:**

	<u>Actual 1991</u>	<u>Actual 1992</u>	<u>Actual 1993</u>	<u>Budgeted 1994</u>
General Fund . . . . .	\$ 42,598,420	\$ 43,460,761	\$ 47,500,893	\$ 51,784,250
Internal Service Fund . . . . .	104,645	215,780	29,492	30,230
Enterprise Fund . . .	69,481,119	68,758,152	72,406,861	75,720,610
Special Revenue Fund	97,424,617	99,256,883	104,286,776	108,573,540
Capital Projects Fund . . . . .	72,505,000	34,596,788	56,263,433	39,575,000
Special Assessments Fund	5,328,281	5,596,152	5,630,482	5,995,000
Debt Service Fund. .	10,276,012	10,733,264	10,129,188	11,307,000
<b>TOTAL</b>	<b><u>\$297,718,094</u></b>	<b><u>\$262,617,780</u></b>	<b><u>\$296,247,125</u></b>	<b><u>\$292,985,630</u></b>

**By Source:**

	<u>Actual 1991</u>	<u>Actual 1992</u>	<u>Actual 1993</u>	<u>Budgeted 1994</u>
Income Taxes . . . . .	\$ 70,715,412	\$ 72,183,698	\$ 76,232,896	\$ 78,519,890
Investment Earnings.	2,000,000	2,000,000	3,000,000	5,200,000
Taxes & Assessments.	50,086,880	49,431,122	46,148,489	49,393,630
License and Permit Revenues . . . . .	447,591	442,606	470,671	580,000
Governmental Revenues . . . . .	78,871,909	42,198,471	55,233,958	44,922,330
Service Revenues . .	78,721,909	79,737,259	83,631,665	87,864,780
Municipal Court Revenues . . . . .	2,544,288	2,437,678	3,027,196	3,100,000
Note & Bond Proceeds	10,663,030	8,172,749	28,043,010	23,405,000
Miscellaneous Revenues . . . . .	3,667,075	6,014,197	459,240	---
<b>TOTAL</b>	<b><u>\$297,718,094</u></b>	<b><u>\$262,617,780</u></b>	<b><u>\$296,247,125</u></b>	<b><u>\$292,985,630</u></b>



The following pages contain financial information on the City's appropriated funds. The City of Akron's accounting system is made up of a series of eight fund types. Within these funds are 151 individual subfunds. The City's funds and subfunds correspond to the National Council on Governmental Accounting Statement #1 fund types and funds. The subfunds fall into two categories - appropriated and non-appropriated. The twenty-seven appropriated subfunds are included in this section. An appropriated subfund is one that has legislative control over the level of expenditure. The ordinance printed in the front of this document is the action of the legislative body to control the level of expenditure in this group of subfunds. As a rule of thumb, the appropriated funds are those that either: (a) receive local tax dollars; (b) have personnel costs included; or (c) are mandated to be appropriated by state law. In order to change the expenditure pattern from that authorized by ordinance in an appropriated subfund, City Council must pass a revised appropriation. This occurs three or four times annually due to unforeseen circumstances that arise during any year. The other 131 subfunds do not require legislative appropriation but are monitored by the Finance Department as if they were appropriated.

The City's budget process is a modified cash basis. Encumbrances outstanding at year-end are carried over into the following year as both an addition to the budget and an encumbrance of the budget along with the appropriation of the current year. For the purpose of monitoring the budget, encumbrances are considered the same as expenditures in determining the balance available for future expenditure.

The City tracks expenses at the line item object code level; however, appropriation control is at the character level, i.e., personal services, other operations and maintenance, and capital outlay.

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE GENERAL FUND (001)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 3,082,019	\$ 2,679,561	\$ 2,947,334	\$ 3,297,632
Receipts - 01/01-12/31 . . . . .	87,737,860	94,284,761	99,160,893	107,776,100
Available Resources. . . . .	\$ 90,819,879	\$ 96,964,322	\$102,108,227	\$111,073,732
Less: Expenditures - 01/01 - 12/31 . . . . .	88,140,318	94,016,988	98,810,595	108,120,160
Cash on Hand as of December 31 . . . . .	\$ 2,679,561	\$ 2,947,334	\$ 3,297,632	\$ 2,953,572
Less: End of-Year Encumbrances. . . . .	1,155,460	1,294,798	1,589,756	1,621,550
Unencumbered Balance as of December 31. . . . .	\$ 1,524,101	\$ 1,652,536	\$ 1,707,876	\$ 1,332,022

**COMPARATIVE GRAND SUMMARY OF RECEIPTS**

CATEGORY/DEPARTMENT	ACTUAL			BUDGETED 1994
	1991	1992	1993	
<b>Local Taxes</b>				
Police & Fire Pension Transfer . . . . .	\$ 1,139,440	\$ 1,324,000	\$ 1,260,000	\$ 1,386,000
General Property Taxes. . . . .	11,462,832	11,413,043	11,554,955	12,710,450
Income Tax. . . . .	44,000,000	49,500,000	50,400,000	54,605,850
Total Local Taxes	\$ 56,602,272	\$ 62,237,043	\$ 63,214,955	\$ 68,702,300
<b>State Taxes</b>				
Cigarette . . . . .	13,883	12,914	12,356	12,600
Inheritance . . . . .	4,122,413	2,265,706	4,096,571	4,000,000
Liquor Permits. . . . .	276,255	280,748	271,674	277,110
Local Government. . . . .	7,404,606	7,621,847	8,037,177	8,037,180
Total State Taxes	11,817,157	10,181,215	12,417,778	12,326,890
Total Tax Receipts	\$ 68,419,429	\$ 72,418,258	\$ 75,632,733	\$ 81,029,190
<b>Non-Tax Receipts</b>				
Judicial. . . . .	\$ 2,544,288	\$ 2,437,678	\$ 3,027,196	\$ 3,100,000
Commission/Executive. . . . .	4,410,886	4,560,323	5,242,406	5,399,690
Treasury Investments. . . . .	2,000,000	2,000,000	3,000,000	5,200,000
Safety Department . . . . .	1,140,928	1,343,975	1,375,886	1,403,560
Health Department . . . . .	447,591	442,606	470,671	580,000
Service Department. . . . .	539,075	307,715	486,388	515,850
Curbservice Fees. . . . .	6,471,308	7,793,188	7,607,843	8,030,000
Recycling Fees. . . . .	---	503,824	1,242,949	1,267,810
Landfill Fees . . . . .	1,764,355	2,477,194	1,074,821	1,250,000
Note Proceeds . . . . .	---	---	---	---
Total Non-Tax Receipts	19,318,431	21,866,503	23,528,160	26,746,910
TOTAL GENERAL FUND RECEIPTS	\$ 87,737,860	\$ 94,284,761	\$ 99,160,893	\$107,776,100

**1994 BUDGET PLAN**

**THE GENERAL FUND (001)**

**COMPARATIVE STATEMENT OF EXPENDITURES**

CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . .	\$ 66,948,915	\$ 72,761,283	\$ 76,643,085	\$ 81,914,630
Other Operations and Maintenance . . . . .	20,894,596	20,962,646	21,904,017	25,824,870
Capital Outlay . . . . .	296,807	293,059	263,493	380,660
<b>TOTAL GENERAL FUND EXPENDITURES</b>	<b>\$ 88,140,318</b>	<b>\$ 94,016,988</b>	<b>\$ 98,810,595</b>	<b>\$108,120,160</b>

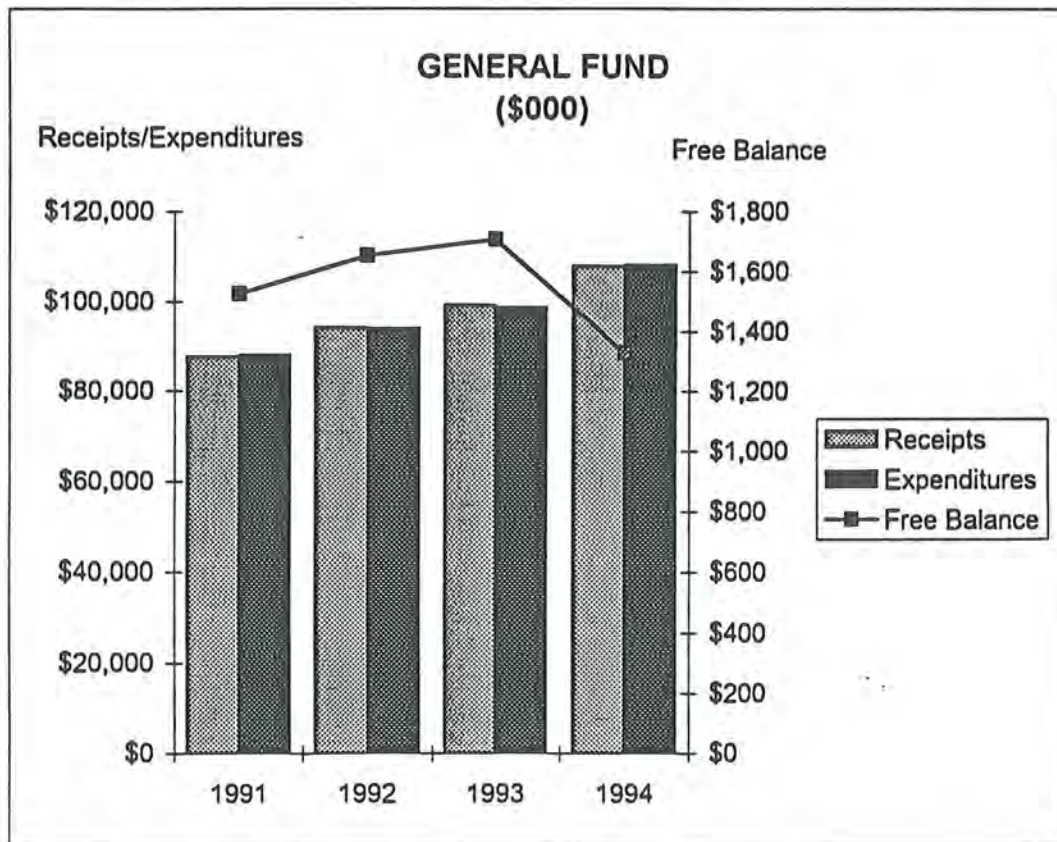


# 1994 BUDGET PLAN

## GENERAL FUND

(\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$3,082	\$2,680	\$2,947	\$3,297
Receipts	\$87,738	\$94,285	\$99,161	\$107,776
Available Resources	\$90,820	\$96,965	\$102,108	\$111,073
Expenditures	\$88,140	\$94,017	\$98,811	\$108,120
Encumbrances	\$1,155	\$1,295	\$1,590	\$1,622
Total Uses	\$89,295	\$95,312	\$100,401	\$109,742
Free Balance December 31	\$1,525	\$1,653	\$1,707	\$1,331



The General Fund is used to account for all financial resources except those required to be accounted for in other funds. The major sources of revenues are 73% of local income tax, property tax, state and local taxes and service charges. Police, fire and service department comprise approximately 72% of the total budget.

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE MOTOR VEHICLE OPERATING FUND (002)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 873,005	\$ 744,801	\$ 853,334	\$ 846,103
Receipts - 01/01-12/31 . . . . .	5,161,891	5,297,729	5,467,253	5,525,450
Available Resources. . . . .	\$ 6,034,896	\$ 6,042,530	\$ 6,320,587	\$ 6,371,553
Less: Expenditures - 01/01 - 12/31 . . . . .	5,290,095	5,189,196	5,474,484	5,613,830
Cash on Hand as of December 31 . . . . .	\$ 744,801	\$ 853,334	\$ 846,103	\$ 757,723
Less: End of-Year Encumbrances. . . . .	989,813	546,905	384,929	392,630
Unencumbered Balance as of December 31. . . . .	\$ (245,012)	\$ 306,429	\$ 461,174	\$ 365,093

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Sales and Service. . . . .	\$ 5,161,891	\$ 5,297,729	\$ 5,467,253	\$ 5,525,450

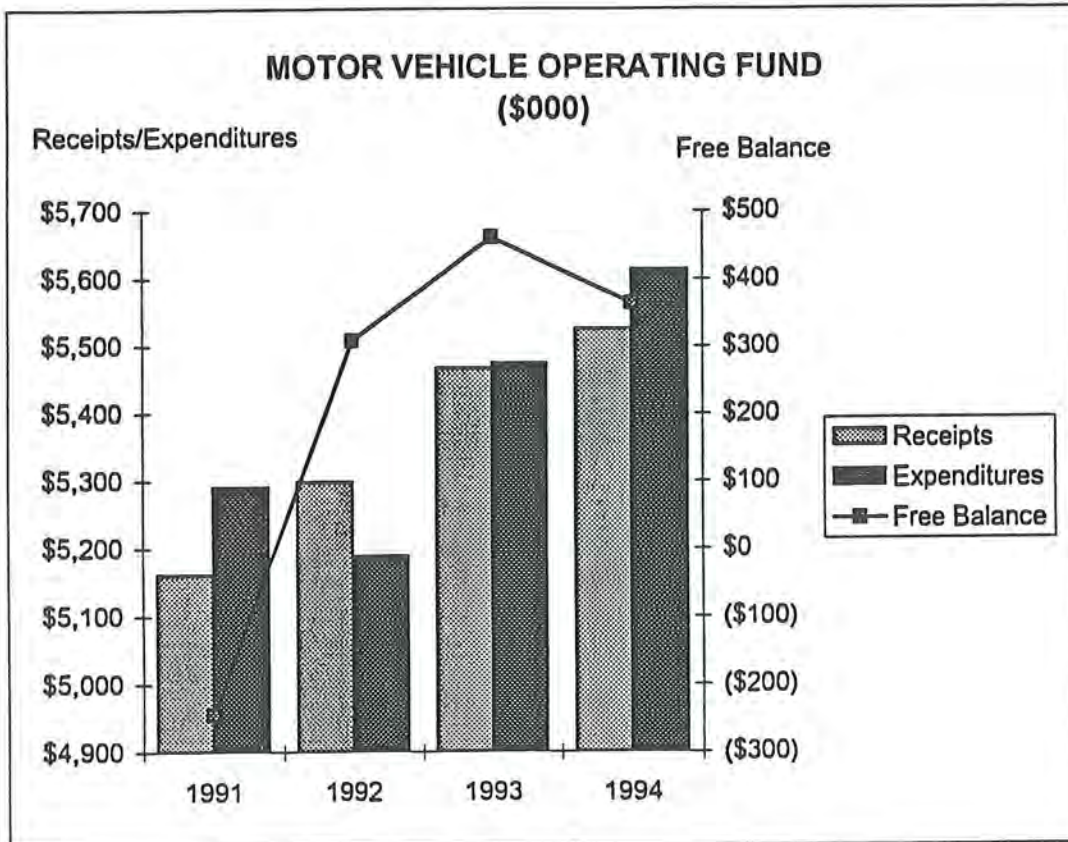
**COMPARATIVE STATEMENT OF EXPENDITURES**

CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . . .	\$ 2,025,585	\$ 2,145,214	\$ 2,290,673	\$ 2,490,950
Other Operations and Maintenance . . . . .	3,244,666	3,030,184	3,175,890	3,107,880
Capital Outlay . . . . .	19,844	13,798	7,921	15,000
<b>TOTAL MOTOR VEHICLE OPERATING FUND EXPENDITURES</b>	<b>\$ 5,290,095</b>	<b>\$ 5,189,196</b>	<b>\$ 5,474,484</b>	<b>\$ 5,613,830</b>

# 1994 BUDGET PLAN

## MOTOR VEHICLE OPERATING FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$873	\$745	\$853	\$846
Receipts	\$5,162	\$5,298	\$5,467	\$5,525
Available Resources	\$6,035	\$6,043	\$6,320	\$6,371
Expenditures	\$5,290	\$5,189	\$5,474	\$5,614
Encumbrances	\$990	\$547	\$385	\$393
Total Uses	\$6,280	\$5,736	\$5,859	\$6,007
Free Balance December 31	(\$245)	\$307	\$461	\$364



Source of revenue is the charges to other city divisions, for maintenance of City fleet and gasoline sales. Most City vehicles are serviced by this division. Exceptions include water, sewer, and fire divisions.



**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE INCOME TAX COLLECTION FUND (004)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 3,431,361	\$ 4,465,392	\$ 5,662,101	\$ 9,537,031
Receipts - 01/01-12/31 . . . . .	70,715,412	72,183,698	76,232,896	78,519,890
Available Resources. . . . .	\$ 74,146,773	\$ 76,649,090	\$ 81,894,997	\$ 88,056,921
Less: Expenditures - 01/01 - 12/31 . . . . .	69,681,381	70,986,989	72,357,966	77,738,860
Cash on Hand as of December 31 . . . . .	\$ 4,465,392	\$ 5,662,101	\$ 9,537,031	\$ 10,318,061
Less: End of-Year Encumbrances. . . . .	29,400	6,696	16,715	17,050
Unencumbered Balance as of December 31. . . . .	\$ 4,435,992	\$ 5,655,405	\$ 9,520,316	\$ 10,301,011

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
City Income Tax. . . . .	\$ 70,715,412	\$ 72,183,698	\$ 76,232,896	\$ 78,519,890

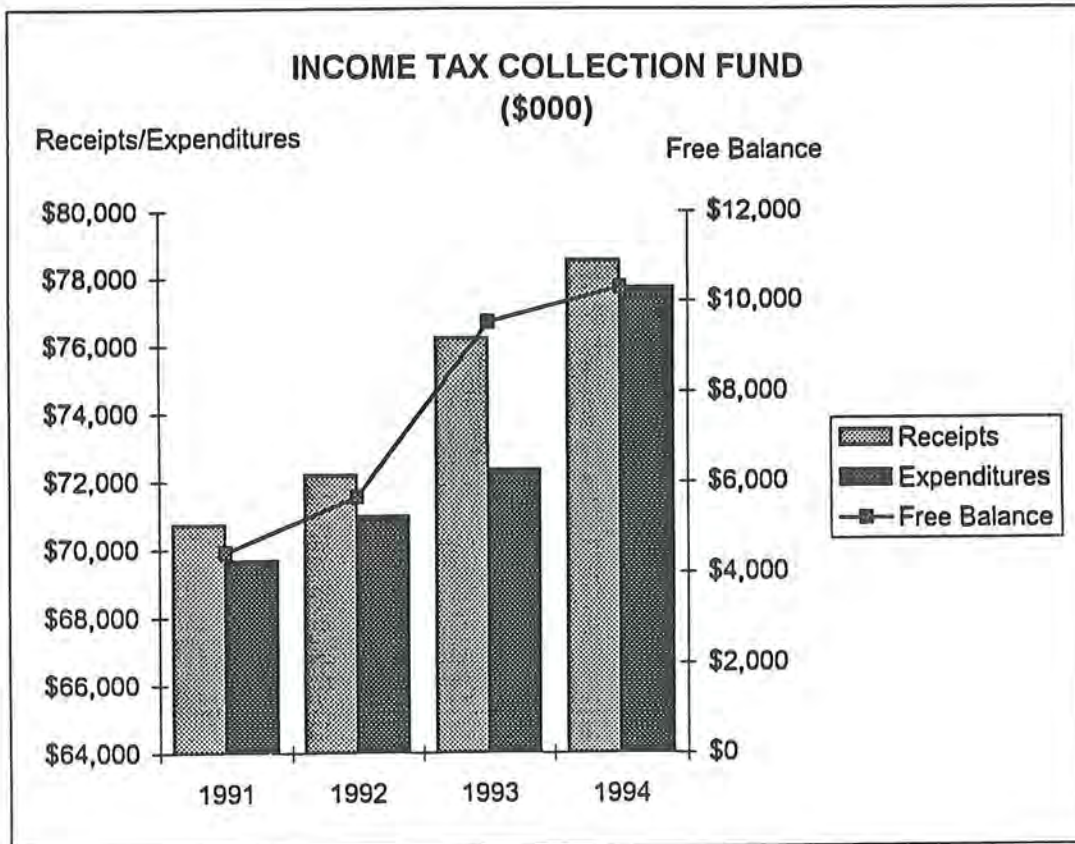
**COMPARATIVE STATEMENT OF EXPENDITURES**

CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . . .	\$ 1,194,745	\$ 1,224,059	\$ 1,257,752	\$ 1,398,880
Other Operations and Maintenance . . . . .	68,480,831	69,761,106	71,095,389	76,232,480
Capital Outlay . . . . .	5,805	1,824	4,825	107,500
 TOTAL INCOME TAX COLLECTION FUND EXPENDITURES	 \$ 69,681,381	 \$ 70,986,989	 \$ 72,357,966	 \$ 77,738,860

# 1994 BUDGET PLAN

## INCOME TAX COLLECTION FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$3,431	\$4,465	\$5,662	\$9,537
Receipts	\$70,715	\$72,184	\$76,233	\$78,520
Available Resources	\$74,146	\$76,649	\$81,895	\$88,057
Expenditures	\$69,681	\$70,987	\$72,358	\$77,739
Encumbrances	\$29	\$7	\$17	\$17
Total Uses	\$69,710	\$70,994	\$72,375	\$77,756
Free Balance December 31	\$4,436	\$5,655	\$9,520	\$10,301



The City of Akron tax rate is 2.0%, and net proceeds are distributed to General Fund (73%) and Capital Investment Program Operating Fund (27%).

**1994 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE EMERGENCY MEDICAL SERVICE FUND (006)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 225,078	\$ 566,262	\$ 546,733	\$ 362,132
Receipts - 01/01-12/31 . . . . .	5,191,298	5,253,987	5,208,962	5,781,950
Available Resources. . . . .	\$ 5,416,376	\$ 5,820,249	\$ 5,755,695	\$ 6,144,082
Less: Expenditures - 01/01 - 12/31 . . . . .	4,850,114	5,273,516	5,393,563	5,988,910
Cash on Hand as of December 31 . . . . .	\$ 566,262	\$ 546,733	\$ 362,132	\$ 155,172
Less: End of-Year Encumbrances. . . . .	56,874	70,115	61,600	62,830
Unencumbered Balance as of December 31. . . . .	\$ 509,388	\$ 476,618	\$ 300,532	\$ 92,342

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
General Property Tax . . . . .	\$ 5,191,298	\$ 5,163,369	\$ 5,177,075	\$ 5,756,950
Non-Resident Billing . . . . .	---	62,885	31,887	25,000
Other. . . . .	---	27,733	---	---
<b>TOTAL EMS REVENUES</b>	<b>\$ 5,191,298</b>	<b>\$ 5,253,987</b>	<b>\$ 5,208,962</b>	<b>\$ 5,781,950</b>

**COMPARATIVE STATEMENT OF EXPENDITURES**

CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . . .	\$ 4,325,093	\$ 4,680,619	\$ 4,947,828	\$ 5,520,260
Other Operations and Maintenance . . . . .	478,366	557,886	427,499	454,750
Capital Outlay . . . . .	46,655	35,011	18,236	13,900
<b>TOTAL EMERGENCY MEDICAL SERVICE FUND EXPENDITURES</b>	<b>\$ 4,850,114</b>	<b>\$ 5,273,516</b>	<b>\$ 5,393,563</b>	<b>\$ 5,988,910</b>

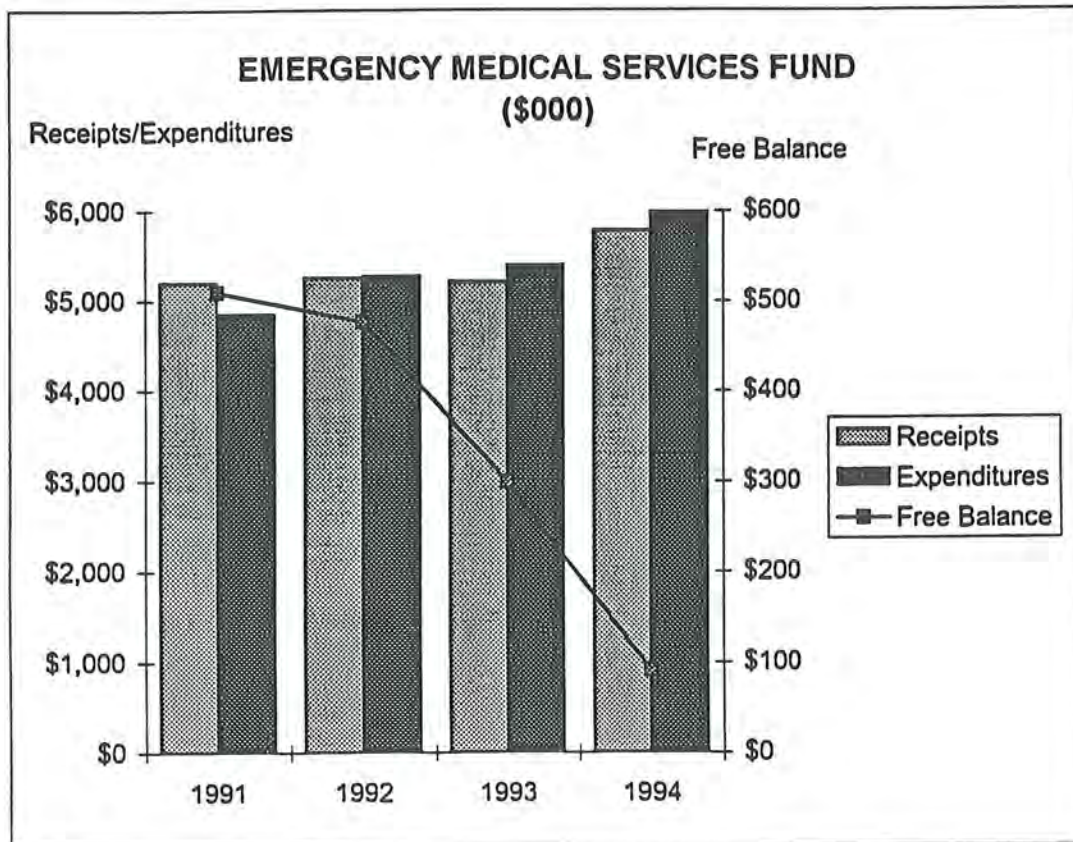


# 1994 BUDGET PLAN

## EMERGENCY MEDICAL SERVICES FUND

(\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$225	\$566	\$546	\$361
Receipts	\$5,191	\$5,254	\$5,209	\$5,782
Available Resources	\$5,416	\$5,820	\$5,755	\$6,143
Expenditures	\$4,850	\$5,274	\$5,394	\$5,989
Encumbrances	\$57	\$70	\$62	\$63
Total Uses	\$4,907	\$5,344	\$5,456	\$6,052
Free Balance December 31	\$509	\$476	\$299	\$91



Major source of revenue is property tax (2.40 mills). City also charges for non-resident transportation and treatment. Non-resident billing generates less than \$50,000 annually.

**1994 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE GENERAL WATER OPERATING FUND (021)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 3,872,717	\$ 7,135,604	\$ 10,030,904	\$ 7,159,234
Receipts - 01/01-12/31 . .	25,604,115	25,606,677	27,580,134	28,657,280
Available Resources. . .	\$ 29,476,832	\$ 32,742,281	\$ 37,611,038	\$ 35,816,514
Less: Expenditures - 01/01 - 12/31 . . . . .	22,341,228	22,711,377	30,451,804	32,465,670
Cash on Hand as of December 31 . . . . .	\$ 7,135,604	\$ 10,030,904	\$ 7,159,234	\$ 3,350,844
Less: End of-Year Encumbrances. . . . .	1,281,702	1,965,912	910,401	928,610
Unencumbered Balance as of December 31. . . . .	\$ 5,853,902	\$ 8,064,992	\$ 6,248,833	\$ 2,422,234

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Bureau Administration:				
Service Charge. . . . .	\$ 22,195,161	\$ 22,222,442	\$ 23,610,983	\$ 24,791,530
Administrative Charge . .	1,150,000	1,200,000	1,250,000	1,312,500
Curbservice Billing Fee . .	263,839	269,042	339,582	262,190
Other . . . . .	1,995,115	1,915,193	2,379,569	2,291,060
<b>TOTAL GENERAL WATER OPERATING FUND RECEIPTS</b>	<b>\$ 25,604,115</b>	<b>\$ 25,606,677</b>	<b>\$ 27,580,134</b>	<b>\$ 28,657,280</b>

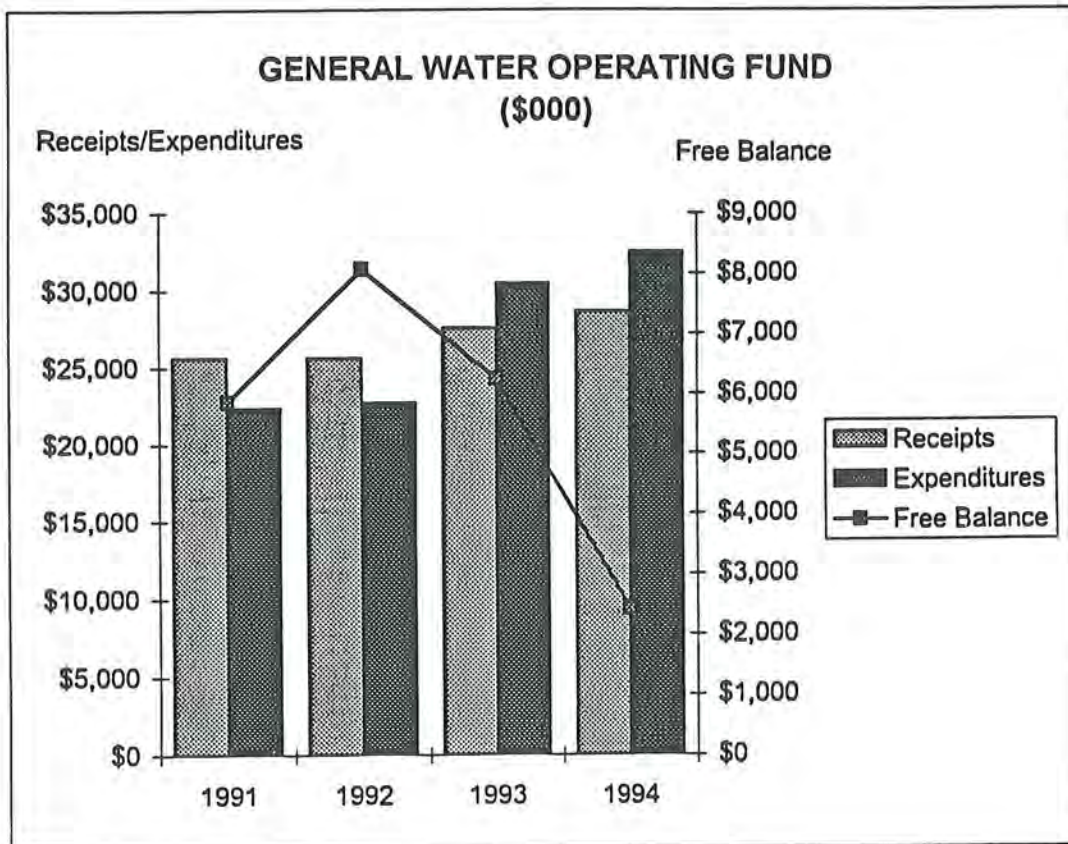
**COMPARATIVE STATEMENT OF EXPENDITURES**

CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . . .	\$ 10,266,118	\$ 10,993,670	\$ 11,017,638	\$ 13,954,240
Other Operations and Maintenance . . . . .	12,075,110	11,717,707	19,434,166	18,511,430
Capital Outlay . . . . .	---	---	---	---
<b>TOTAL GENERAL WATER OPERATING FUND EXPENDITURES</b>	<b>\$ 22,341,228</b>	<b>\$ 22,711,377</b>	<b>\$ 30,451,804</b>	<b>\$ 32,465,670</b>

# 1994 BUDGET PLAN

## GENERAL WATER OPERATING FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$3,873	\$7,136	\$10,032	\$7,160
Receipts	\$25,604	\$25,607	\$27,580	\$28,657
Available Resources	\$29,477	\$32,743	\$37,612	\$35,817
Expenditures	\$22,341	\$22,711	\$30,452	\$32,466
Encumbrances	\$1,282	\$1,966	\$910	\$929
Total Uses	\$23,623	\$24,677	\$31,362	\$33,395
Free Balance December 31	\$5,854	\$8,066	\$6,250	\$2,422



Major source of revenue is water service fee. Expenditures include providing water service to Akron and surrounding areas within the Akron Service District, and debt service on outstanding water debt. Also, funds are transferred from this fund to the Water Capital Fund to fund capital investments into the water system.



**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE GENERAL SEWER OPERATING FUND (030)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 9,608,539	\$ 10,565,753	\$ 2,565,342	\$ 5,894,807
Receipts - 01/01-12/31 . . . . .	26,088,282	25,919,568	28,428,577	30,057,190
Available Resources. . . . .	\$ 35,696,821	\$ 36,485,321	\$ 30,993,919	\$ 35,951,997
Less: Expenditures - 01/01 - 12/31 . . . . .	25,131,068	33,919,979	25,099,112	30,078,970
Cash on Hand as of December 31 . . . . .	\$ 10,565,753	\$ 2,565,342	\$ 5,894,807	\$ 5,873,027
Less: End of-Year Encumbrances. . . . .	2,051,853	1,299,357	1,648,969	1,681,950
Unencumbered Balance as of December 31. . . . .	\$ 8,513,900	\$ 1,265,985	\$ 4,245,838	\$ 4,191,077

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Administrative:				
Sewer Service Charge. . . . .	\$ 21,172,185	\$ 21,094,985	\$ 23,469,004	\$ 24,642,460
Fees (out of town). . . . .	3,883,835	3,986,221	4,769,743	5,316,270
Other . . . . .	1,032,262	838,362	189,830	98,460
<b>TOTAL GENERAL SEWER OPERATING FUND RECEIPTS</b>	<b>\$ 26,088,282</b>	<b>\$ 25,919,568</b>	<b>\$ 28,428,577</b>	<b>\$ 30,057,190</b>

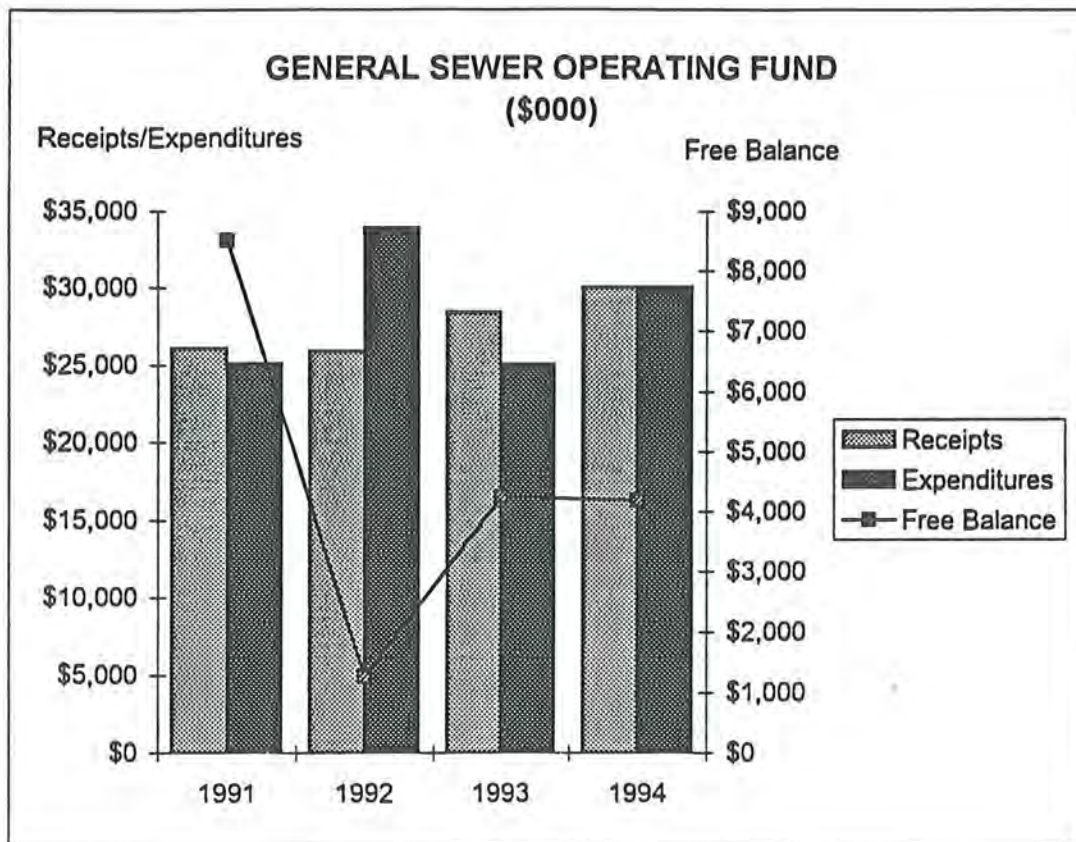
**COMPARATIVE STATEMENT OF EXPENDITURES**

CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . . .	\$ 6,913,547	\$ 7,549,533	\$ 7,415,917	\$ 8,520,880
Other Operations and Maintenance . . . . .	18,165,046	26,292,049	17,566,935	21,420,160
Capital Outlay . . . . .	52,475	78,397	116,260	137,930
<b>TOTAL GENERAL SEWER OPERATING FUND EXPENDITURES</b>	<b>\$ 25,131,068</b>	<b>\$ 33,919,979</b>	<b>\$ 25,099,112</b>	<b>\$ 30,078,970</b>

# 1994 BUDGET PLAN

## GENERAL SEWER OPERATING FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$9,609	\$10,566	\$2,566	\$5,896
Receipts	\$26,088	\$25,920	\$28,429	\$30,057
Available Resources	\$35,697	\$36,486	\$30,995	\$35,953
Expenditures	\$25,131	\$33,920	\$25,099	\$30,079
Encumbrances	\$2,052	\$1,299	\$1,649	\$1,682
Total Uses	\$27,183	\$35,219	\$26,748	\$31,761
Free Balance December 31	\$8,514	\$1,267	\$4,247	\$4,192



Major source of revenue is sewer service fee. Expenditures include providing sewer service to Akron and surrounding area, and debt service on outstanding sewer debt.

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE GAS AND OIL OPERATING FUND (035)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 317,250	\$ 321,598	\$ 132,129	\$ 156,893
Receipts - 01/01-12/31 . . .	835,731	519,020	527,438	605,000
Available Resources. . .	\$ 1,152,981	\$ 840,618	\$ 659,567	\$ 761,893
Less Expenditures - 01/01 - 12/31 . . . . .	831,383	708,489	502,674	616,060
Cash on Hand as of December 31 . . . . .	\$ 321,598	\$ 132,129	\$ 156,893	\$ 145,833
Less: End of-Year Encumbrances. . . . .	64,535	107,020	112,132	113,250
Unencumbered Balance as of December 31. . . . .	\$ 257,063	\$ 25,109	\$ 44,761	\$ 32,583

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Sales. . . . .	\$ 835,731	\$ 519,020	\$ 527,438	\$ 550,000
Other. . . . .	---	---	---	55,000
<b>TOTAL GAS AND OIL OPERATING FUND RECEIPTS</b>	<b>\$ 835,731</b>	<b>\$ 519,020</b>	<b>\$ 527,438</b>	<b>\$ 605,000</b>

**COMPARATIVE STATEMENT OF EXPENDITURES**

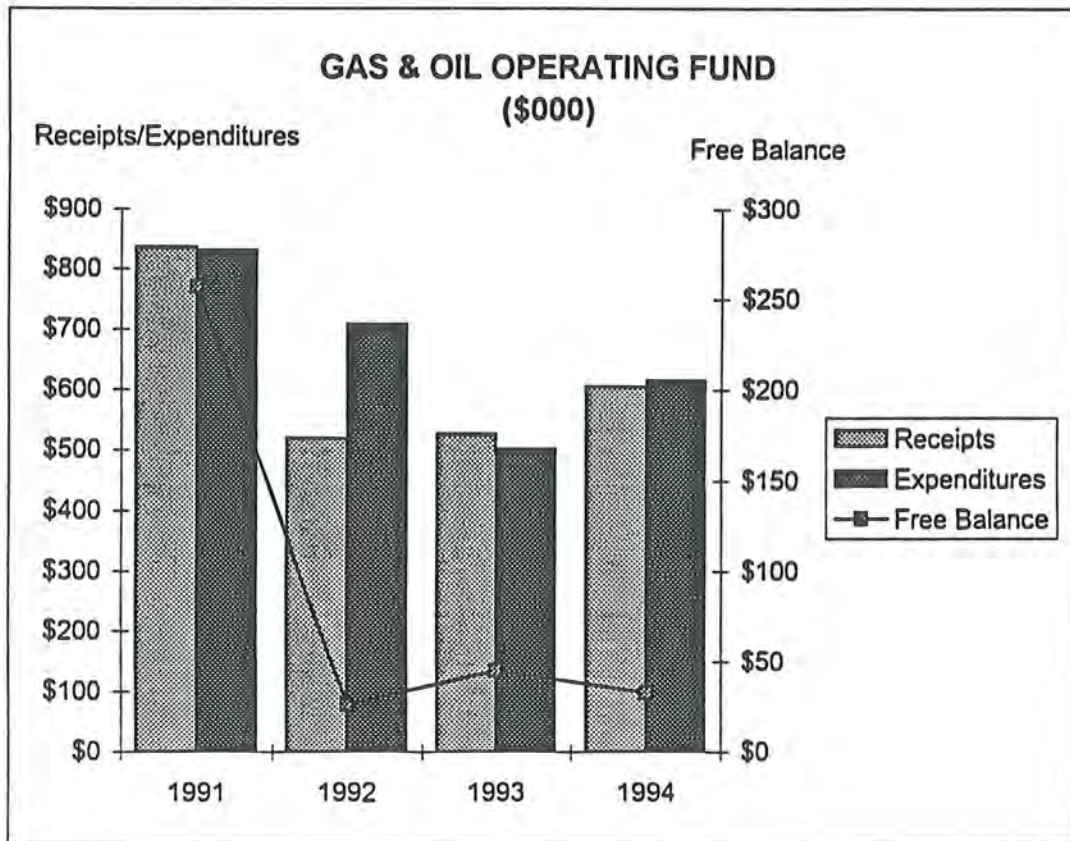
CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . .	\$ 45,404	\$ 17,733	\$ ---	\$ ---
Other Operations and Maintenance . . . . .	785,979	687,976	502,674	616,060
Capital Outlay . . . . .	---	2,780	---	---
<b>TOTAL GAS AND OIL OPERATING FUND EXPENDITURES</b>	<b>\$ 831,383</b>	<b>\$ 708,489</b>	<b>\$ 502,674</b>	<b>\$ 616,060</b>



# 1994 BUDGET PLAN

## GAS & OIL OPERATING FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$317	\$322	\$133	\$157
Receipts	\$836	\$519	\$527	\$605
Available Resources	\$1,153	\$841	\$660	\$762
Expenditures	\$831	\$708	\$503	\$616
Encumbrances	\$65	\$107	\$112	\$113
Total Uses	\$896	\$815	\$615	\$729
Free Balance December 31	\$257	\$26	\$45	\$33



Major source of revenue is from sale of natural gas. Expenditures include operation and maintenance costs of the City's 16 gas and oil wells. Two new wells are scheduled to be drilled in 1994.

**1994 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE GOLF COURSE OPERATING FUND (040)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 661	\$ 32,254	\$ 40,270	\$ 76,463
Receipts - 01/01-12/31 . . . . .	579,390	535,814	635,295	638,240
Available Resources. . . . .	\$ 580,051	\$ 568,068	\$ 675,565	\$ 714,703
Less Expenditures - 01/01 - 12/31 . . . . .	547,797	527,798	599,102	659,720
Cash on Hand as of December 31 . . . . .	\$ 32,254	\$ 40,270	\$ 76,463	\$ 54,983
Less: End of-Year Encumbrances. . . . .	9,727	10,759	8,171	8,340
Unencumbered Balance as of December 31. . . . .	\$ 22,527	\$ 29,511	\$ 68,292	\$ 46,643

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Goodpark Golf Course				
Green Fees. . . . .	\$ 453,781	\$ 439,727	\$ 517,494	\$ 517,490
Cart Rentals. . . . .	123,606	95,370	116,752	119,670
Miscellaneous . . . . .	2,003	717	1,049	1,080
<b>TOTAL GOLF COURSE OPERATING FUND RECEIPTS</b>	<b>\$ 579,390</b>	<b>\$ 535,814</b>	<b>\$ 635,295</b>	<b>\$ 638,240</b>

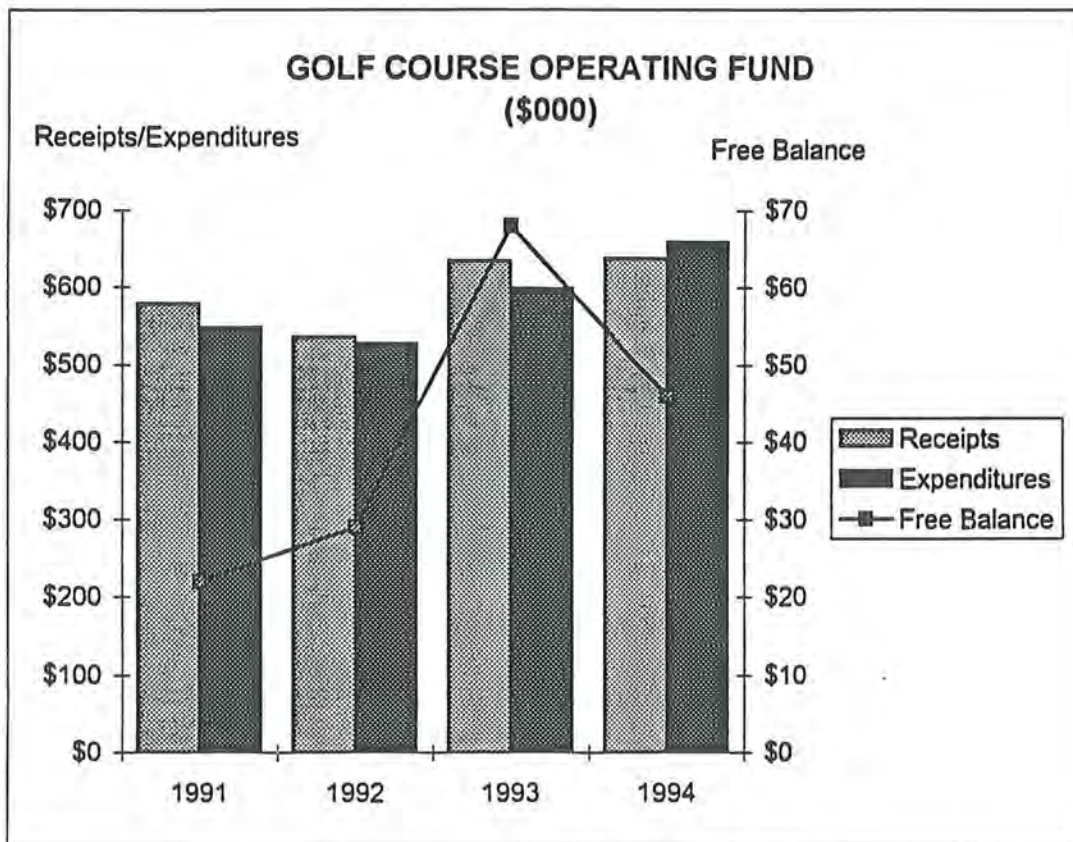
**COMPARATIVE STATEMENT OF EXPENDITURES**

CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . . .	\$ 293,852	\$ 327,357	\$ 335,322	\$ 353,450
Other Operations and Maintenance . . . . .	252,607	193,605	263,780	306,270
Capital Outlay . . . . .	1,338	6,836	---	---
<b>TOTAL GOLF COURSE OPERATING FUND EXPENDITURES</b>	<b>\$ 547,797</b>	<b>\$ 527,798</b>	<b>\$ 599,102</b>	<b>\$ 659,720</b>

# 1994 BUDGET PLAN

## GOLF COURSE OPERATING FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$1	\$32	\$40	\$76
Receipts	\$579	\$536	\$635	\$638
Available Resources	\$580	\$568	\$675	\$714
Expenditures	\$548	\$528	\$599	\$660
Encumbrances	\$10	\$11	\$8	\$8
Total Uses	\$558	\$539	\$607	\$668
Free Balance December 31	\$22	\$29	\$68	\$46



Major sources of revenue are green fees and golf cart rental. Expenditures include operating and maintaining the Good Park Municipal Golf Course.



**1994 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE GOLF COURSE CONCESSION FUND (041)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 17,237	\$ 23,512	\$ 37,432	\$ 53,488
Receipts - 01/01-12/31 . . .	153,515	160,503	163,351	167,430
Available Resources. . . . .	\$ 170,752	\$ 184,015	\$ 200,783	\$ 220,918
Less Expenditures - 01/01 - 12/31 . . . . .	147,240	146,583	147,295	156,560
Cash on Hand as of December 31 . . . . .	\$ 23,512	\$ 37,432	\$ 53,488	\$ 64,358
Less: End of-Year Encumbrances. . . . .	7,066	16,460	17,377	17,720
Unencumbered Balance as of December 31. . . . .	\$ 16,446	\$ 20,972	\$ 36,111	\$ 46,638

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Concessions. . . . .	\$ 153,515	\$ 160,503	\$ 163,351	\$ 167,430

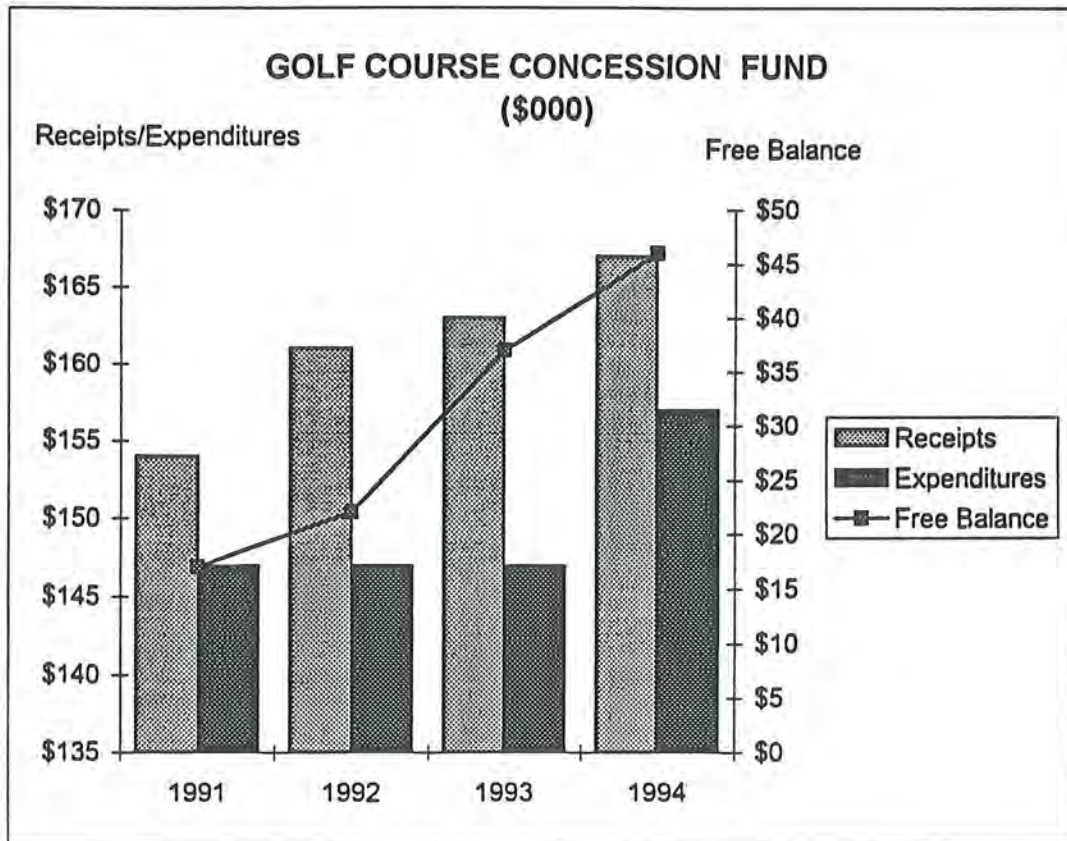
**COMPARATIVE STATEMENT OF EXPENDITURES**

CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . . .	\$ 29,318	\$ 33,646	\$ 34,331	\$ 36,910
Other Operations and Maintenance . . . . .	112,923	111,500	112,964	119,650
Capital Outlay . . . . .	4,999	1,437	---	---
<b>TOTAL GOLF COURSE CONCESSION FUND EXPENDITURES</b>	<b>\$ 147,240</b>	<b>\$ 146,583</b>	<b>\$ 147,295</b>	<b>\$ 156,560</b>

# 1994 BUDGET PLAN

## GOLF COURSE CONCESSION FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$17	\$24	\$38	\$54
Receipts	\$154	\$161	\$163	\$167
Available Resources	\$171	\$185	\$201	\$221
Expenditures	\$147	\$147	\$147	\$157
Encumbrances	\$7	\$16	\$17	\$18
Total Uses	\$154	\$163	\$164	\$175
Free Balance December 31	\$17	\$22	\$37	\$46



Major source of revenue is food and beverage sales. Expenditures include the operation of the Goodpark Municipal Golf Course's concession operation.

**1994 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE AIRPORT OPERATING FUND (042)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 23,968	\$ 11,261	\$ 6,577	\$ 5,962
Receipts - 01/01-12/31 . .	369,757	364,832	356,348	398,930
Available Resources. . .	\$ 393,725	\$ 376,093	\$ 362,925	\$ 404,892
Less: Expenditures - 01/01 - 12/31 . . . . .	382,464	369,516	356,963	399,570
Cash on Hand as of December 31 . . . . .	\$ 11,261	\$ 6,577	\$ 5,962	\$ 5,322
Less: End of-Year Encumbrances. . . . .	678	1,209	189	190
Unencumbered Balance as of December 31. . . . .	\$ 10,583	\$ 5,368	\$ 5,773	\$ 5,132

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Akron-Fulton International Airport:				
General Fund Subsidy . .	\$ 240,000	\$ 260,000	\$ 273,000	\$ 300,000
Parking Concession . .	---	26,363	28,873	29,590
Miscellaneous . . . . .	54,212	20,276	2,233	2,290
Aircraft Tiedowns. . .	8,900	5,102	2,382	1,000
Land Lease . . . . .	47,711	50,048	48,840	65,000
Terminal Building. . .	18,934	3,043	1,020	1,050
TOTAL AIRPORT OPERATING FUND RECEIPTS	\$ 369,757	\$ 364,832	\$ 356,348	\$ 398,930

**COMPARATIVE STATEMENT OF EXPENDITURES**

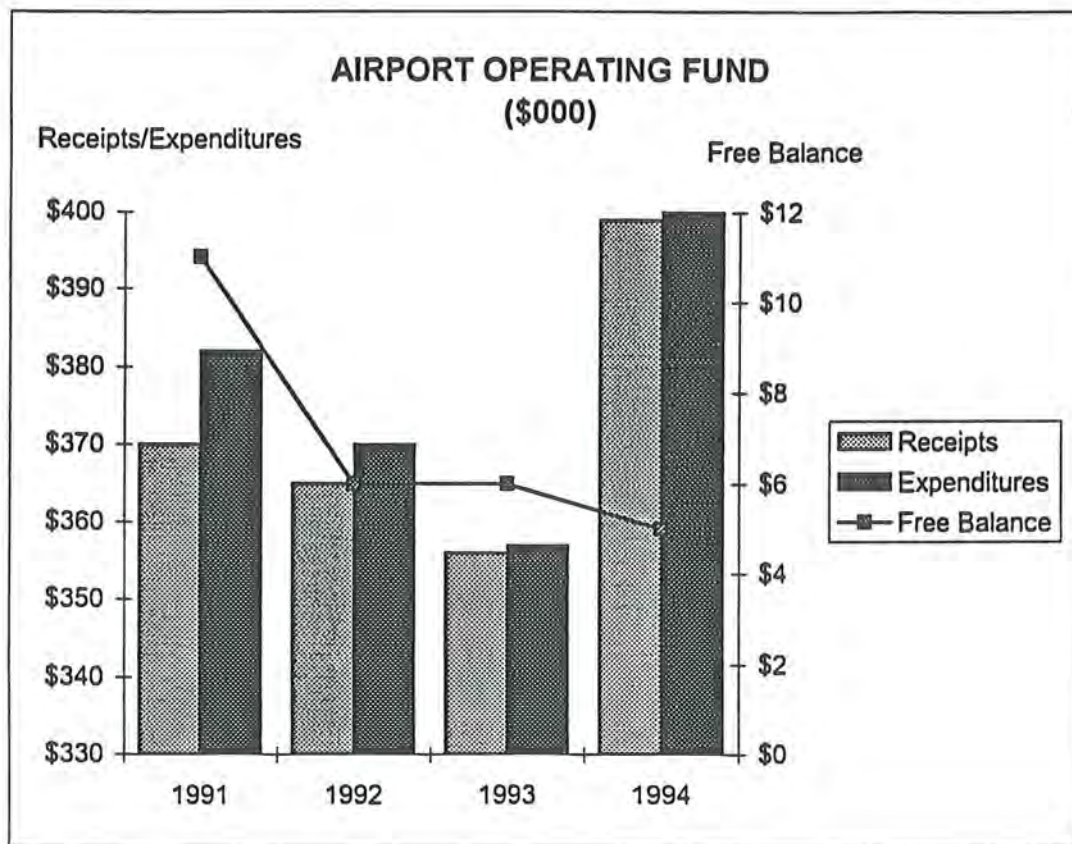
CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . .	\$ 252,424	\$ 230,518	\$ 237,842	\$ 258,410
Other Operations and Maintenance . . . . .	130,040	135,947	119,121	139,960
Capital Outlay . . . . .	---	3,051	---	1,200
TOTAL AIRPORT OPERATING FUND EXPENDITURES	\$ 382,464	\$ 369,516	\$ 356,963	\$ 399,570



# 1994 BUDGET PLAN

## AIRPORT OPERATING FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$24	\$12	\$7	\$6
Receipts	\$370	\$365	\$356	\$399
Available Resources	\$394	\$377	\$363	\$405
Expenditures	\$382	\$370	\$357	\$400
Encumbrances	\$1	\$1	\$0	\$0
Total Uses	\$383	\$371	\$357	\$400
Free Balance December 31	\$11	\$6	\$6	\$5



Major source of revenue is General Fund subsidy. Other revenues include parking revenues from local football games played at adjacent Rubber Bowl, tie down fees, and land leases. Expenditures include the operation and maintenance of the municipal airport, including runways, fields and lights.

**1994 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE RECYCLE ENERGY SYSTEM FUND (043)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 4,523	\$ 846,651	\$ 308,445	\$ 97,653
Receipts - 01/01-12/31 . .	14,549,203	14,550,651	14,286,645	14,211,540
Available Resources. . .	<u>\$ 14,553,726</u>	<u>\$ 15,397,302</u>	<u>\$ 14,595,090</u>	<u>\$ 14,309,193</u>
Less: Expenditures - 01/01 - 12/31 . . . . .	<u>13,707,075</u>	<u>15,088,857</u>	<u>14,497,437</u>	<u>14,085,710</u>
Cash on Hand as of December 31 . . . . .	\$ 846,651	\$ 308,445	\$ 97,653	\$ 223,483
Less: End of-Year Encumbrances. . . . .	<u>698,801</u>	<u>378,644</u>	<u>507,714</u>	<u>517,870</u>
Unencumbered Balance as of December 31. . . . .	<u>\$ 147,850</u>	<u>\$ (70,199)</u>	<u>\$ (410,061)</u>	<u>\$ (294,387)</u>

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
General Fund Subsidy . .	\$ 500,000	\$ 500,000	\$ 750,000	\$ 500,000
Tipping Fee. . . . .	7,859,710	7,565,679	6,780,896	7,003,080
Steam Fee. . . . .	5,948,681	6,189,359	6,248,198	6,206,570
Miscellaneous. . . . .	<u>240,812</u>	<u>295,613</u>	<u>507,551</u>	<u>501,890</u>
<b>TOTAL RECYCLE ENERGY SYSTEM FUND RECEIPTS</b>	<u>\$ 14,549,203</u>	<u>\$ 14,550,651</u>	<u>\$ 14,286,645</u>	<u>\$ 14,211,540</u>

**COMPARATIVE STATEMENT OF EXPENDITURES**

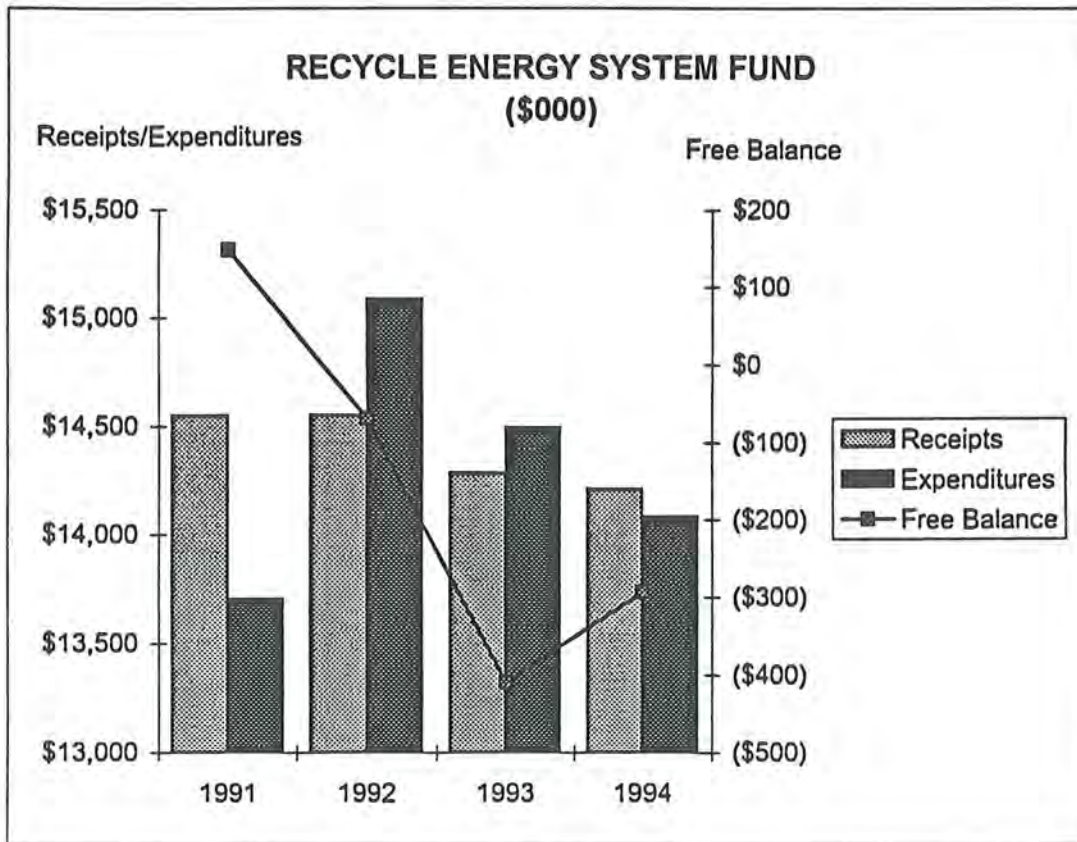
CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . .	\$ ---	\$ ---	\$ 95,416	\$ 104,470
Other Operations and Maintenance . . . . .	13,583,420	13,780,975	14,165,895	13,586,240
Capital Outlay . . . . .	<u>123,655</u>	<u>1,307,882</u>	<u>236,126</u>	<u>395,000</u>
<b>TOTAL RECYCLE ENERGY SYSTEM FUND EXPENDITURES</b>	<u>\$ 13,707,075</u>	<u>\$ 15,088,857</u>	<u>\$ 14,497,437</u>	<u>\$ 14,085,710</u>



# 1994 BUDGET PLAN

## RECYCLE ENERGY SYSTEM FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$5	\$847	\$309	\$99
Receipts	\$14,549	\$14,551	\$14,287	\$14,212
Available Resources	\$14,554	\$15,398	\$14,596	\$14,311
Expenditures	\$13,707	\$15,089	\$14,497	\$14,086
Encumbrances	\$699	\$379	\$508	\$518
Total Uses	\$14,406	\$15,468	\$15,005	\$14,604
Free Balance December 31	\$148	(\$70)	(\$409)	(\$293)



Major sources of revenues are steam sales and tipping fees. Expenditures include the operation and maintenance of the City's Recycle Energy System. This facility disposes refuse and trash from Akron and surrounding communities and converts waste to steam for downtown customers. Operation of the facility is performed under contract by a private operator.

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

OFF-STREET PARKING FACILITIES FUND (046)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 127,276	\$ 439,674	\$ 303,648	\$ 199,232
Receipts - 01/01-12/31 . . .	3,191,126	3,061,087	3,041,655	3,359,690
Available Resources. . .	\$ 3,318,402	\$ 3,500,761	\$ 3,345,303	\$ 3,558,922
Less: Expenditures - 01/01 - 12/31 . . . . .	2,878,728	3,197,113	3,146,071	3,342,300
Cash on Hand as of December 31 . . . . .	\$ 439,674	\$ 303,648	\$ 199,232	\$ 216,622
Less: End of-Year Encumbrances. . . . .	120,872	33,977	37,627	38,380
Unencumbered Balance as of December 31. . . . .	\$ 318,802	\$ 269,671	\$ 161,605	\$ 178,242

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Morley Health Center Deck Parking Fees . . .	\$ 297,998	\$ 307,168	\$ 369,338	\$ 390,500
Cascade Plaza Deck Rental. . . . .	1,277,920	1,412,026	1,265,563	1,447,250
Opportunity Park Deck Parking Fees. . . . .	233,414	238,387	248,357	254,570
O'Neil's Deck. . . . .	103,642	70,941	89,967	92,220
Superblock Decks I & II. . . . .	776,603	758,640	757,534	826,470
Citicenter Deck. . . . .	---	---	104,828	143,260
Other. . . . .	501,549	273,925	206,068	205,420
<b>TOTAL OFF-STREET PARKING FACILITIES FUND RECEIPTS</b>	<b>\$ 3,191,126</b>	<b>\$ 3,061,087</b>	<b>\$ 3,041,655</b>	<b>\$ 3,359,690</b>

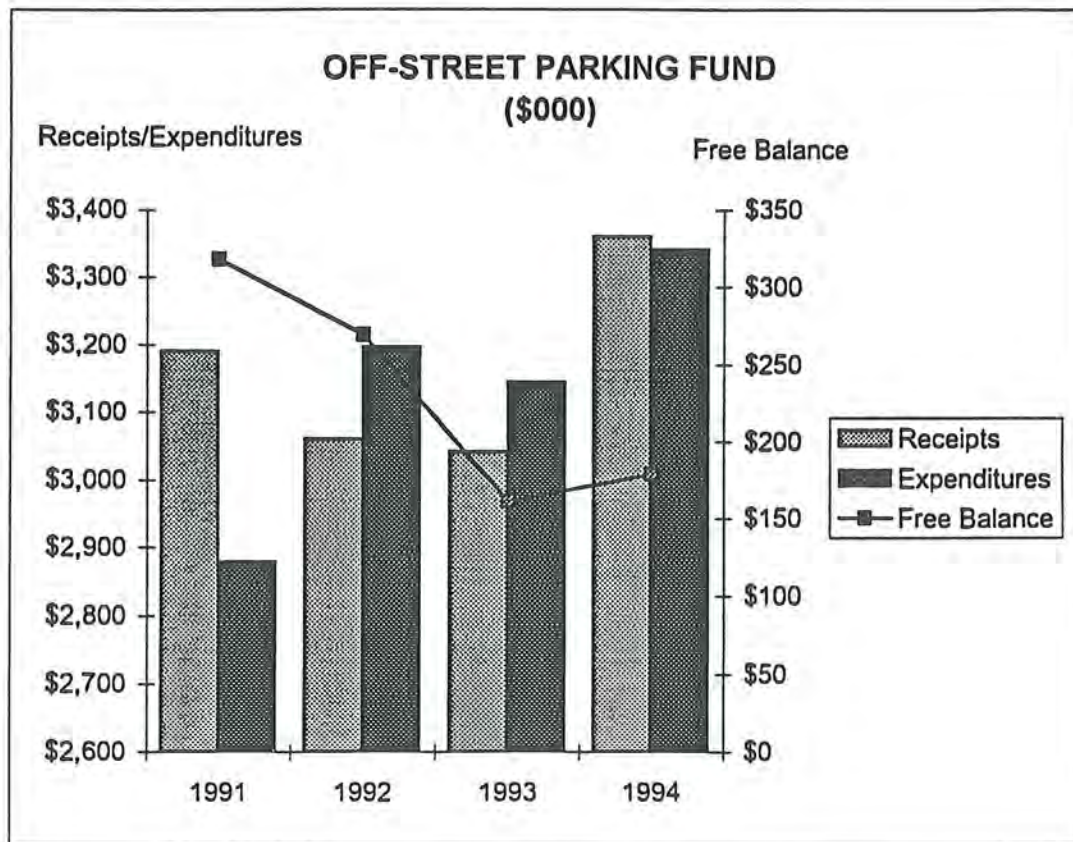
**COMPARATIVE STATEMENT OF EXPENDITURES**

CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . .	\$ ---	\$ ---	\$ ---	\$ ---
Other Operations and Maintenance . . . . .	2,873,488	3,191,375	3,146,071	3,335,300
Capital Outlay . . . . .	5,240	5,738	---	7,000
<b>TOTAL OFF-STREET PARKING FACILITIES FUND EXPENDITURES</b>	<b>\$ 2,878,728</b>	<b>\$ 3,197,113</b>	<b>\$ 3,146,071</b>	<b>\$ 3,342,300</b>

# 1994 BUDGET PLAN

## OFF-STREET PARKING FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$127	\$439	\$303	\$199
Receipts	\$3,191	\$3,061	\$3,042	\$3,360
Available Resources	\$3,318	\$3,500	\$3,345	\$3,559
Expenditures	\$2,879	\$3,197	\$3,146	\$3,342
Encumbrances	\$121	\$34	\$38	\$38
Total Uses	\$3,000	\$3,231	\$3,184	\$3,380
Free Balance December 31	\$318	\$269	\$161	\$179



Major source of revenue is monthly and daily parking fees at 6 existing parking decks and various surface lots. Expenditures include operation, maintenance, and a portion of debt service on the decks.



**1994 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE GENERAL BOND PAYMENT FUND (050)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 111,691	\$ 146,705	\$ 189,877	\$ 217,941
Receipts - 01/01-12/31 . . . . .	535,636	538,095	539,402	557,000
Available Resources. . . . .	\$ 647,327	\$ 684,800	\$ 729,279	\$ 774,941
Less: Expenditures - 01/01 - 12/31 . . . . .	500,622	494,923	511,338	558,520
Cash on Hand as of December 31 . . . . .	\$ 146,705	\$ 189,877	\$ 217,941	\$ 216,421
Less: End of-Year Encumbrances. . . . .	1,646	2,070	1,793	1,830
Unencumbered Balance as of December 31. . . . .	\$ 145,059	\$ 187,807	\$ 216,148	\$ 214,591

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Property Tax Collection. . . . .	\$ 535,636	\$ 538,095	\$ 539,402	\$ 557,000

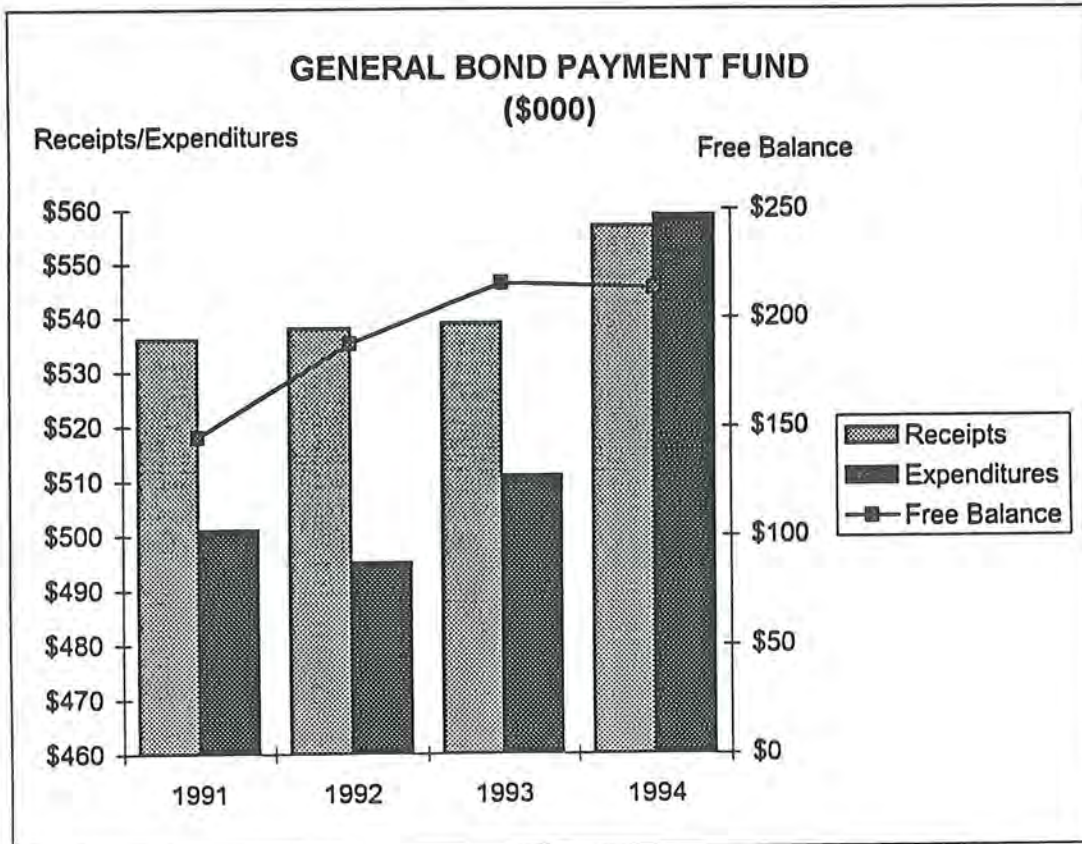
**COMPARATIVE STATEMENT OF EXPENDITURES**

CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . . .	\$ 160,491	\$ 244,714	\$ 189,252	\$ 212,100
Other Operations and Maintenance . . . . .	336,004	246,017	318,860	338,650
Capital Outlay . . . . .	4,127	4,192	3,226	7,770
<b>TOTAL GENERAL BOND PAYMENT FUND EXPENDITURES</b>	<b>\$ 500,622</b>	<b>\$ 494,923</b>	<b>\$ 511,338</b>	<b>\$ 558,520</b>

# 1994 BUDGET PLAN

## GENERAL BOND PAYMENT FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$112	\$147	\$190	\$218
Receipts	\$536	\$538	\$539	\$557
Available Resources	\$648	\$685	\$729	\$775
Expenditures	\$501	\$495	\$511	\$559
Encumbrances	\$2	\$2	\$2	\$2
Total Uses	\$503	\$497	\$513	\$561
Free Balance December 31	\$145	\$188	\$216	\$214



Revenue source is property tax (0.25 mills). Revenue is used to pay portion of City general obligation debt. Remaining debt service paid from City's Capital Investment Program.



**1994 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE SPECIAL ASSESSMENT BOND PAYMENT FUND (051)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 493,816	\$ 390,426	\$ 273,956	\$ 174,108
Receipts - 01/01-12/31 . . .	9,740,376	10,078,699	9,589,786	10,750,000
Available Resources. . . . .	<u>\$ 10,234,192</u>	<u>\$ 10,469,125</u>	<u>\$ 9,863,742</u>	<u>\$ 10,924,108</u>
Less: Expenditures - 01/01 - 12/31 . . . . .	<u>9,843,766</u>	<u>10,195,169</u>	<u>9,689,634</u>	<u>10,854,710</u>
Cash on Hand as of December 31 . . . . .	\$ 390,426	\$ 273,956	\$ 174,108	\$ 69,398
Less: End of-Year Encumbrances. . . . .	<u>1,754</u>	<u>1,868</u>	<u>5,530</u>	<u>5,640</u>
Unencumbered Balance as of December 31. . . . .	<u>\$ 388,672</u>	<u>\$ 272,088</u>	<u>\$ 168,578</u>	<u>\$ 63,758</u>

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Collection from Summit County . . . . .	<u>\$ 9,740,376</u>	<u>\$ 10,078,699</u>	<u>\$ 9,589,786</u>	<u>\$ 10,750,000</u>

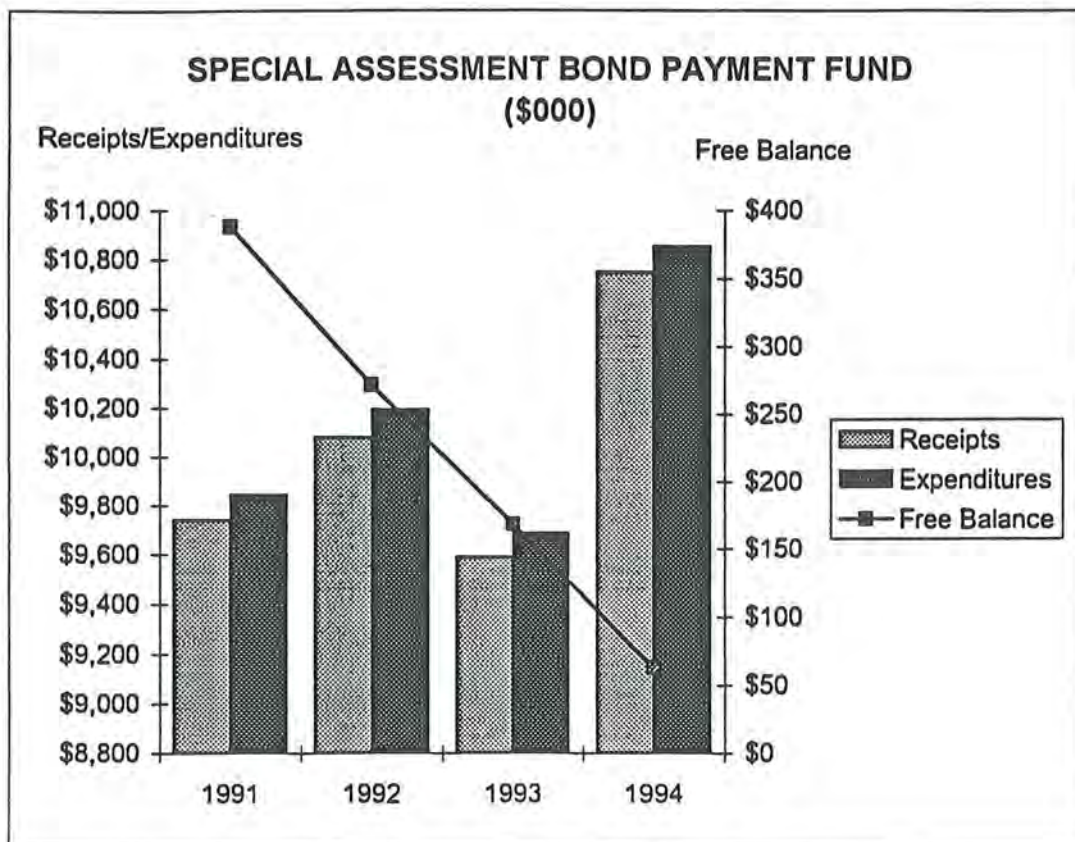
**COMPARATIVE STATEMENT OF EXPENDITURES**

CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . . .	\$ 213,978	\$ 230,348	\$ 248,645	\$ 289,270
Other Operations and Maintenance . . . . .	9,624,676	9,960,756	9,432,033	10,557,040
Capital Outlay . . . . .	<u>5,112</u>	<u>4,065</u>	<u>8,956</u>	<u>8,400</u>
TOTAL SPECIAL ASSESSMENT BOND PAYMENT FUND EXPENDITURES	<u>\$ 9,843,766</u>	<u>\$ 10,195,169</u>	<u>\$ 9,689,634</u>	<u>\$ 10,854,710</u>

# 1994 BUDGET PLAN

## SPECIAL ASSESSMENT BOND PAYMENT FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$494	\$390	\$274	\$174
Receipts	\$9,740	\$10,079	\$9,590	\$10,750
Available Resources	\$10,234	\$10,469	\$9,864	\$10,924
Expenditures	\$9,844	\$10,195	\$9,690	\$10,855
Encumbrances	\$2	\$2	\$6	\$6
Total Uses	\$9,846	\$10,197	\$9,696	\$10,861
Free Balance December 31	\$388	\$272	\$168	\$63



Source of revenue is special assessment collections. County of Summit collects special assessments levied by the City in the semi - annual property tax billings. County then remits payments to the City. Some revenue comes from cash payments made directly to the City by assessed property owners.

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE POLICE PENSION TRANSFER FUND (052)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 7,934	\$ 69,795	\$ 41,940	\$ 48,196
Receipts - 01/01-12/31 . . . . .	642,764	645,420	647,135	668,670
Available Resources. . . . .	\$ 650,698	\$ 715,215	\$ 689,075	\$ 716,866
Less: Expenditures - 01/01 - 12/31 . . . . .	580,903	673,275	640,879	701,750
Cash on Hand as of December 31 . . . . .	\$ 69,795	\$ 41,940	\$ 48,196	\$ 15,116
Less: End of-Year Encumbrances. . . . .	---	---	---	---
Unencumbered Balance as of December 31. . . . .	\$ 69,795	\$ 41,940	\$ 48,196	\$ 15,116

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Property Taxes (.3 mills). . . . .	\$ 642,764	\$ 645,420	\$ 647,135	\$ 668,670

**COMPARATIVE STATEMENT OF EXPENDITURES**

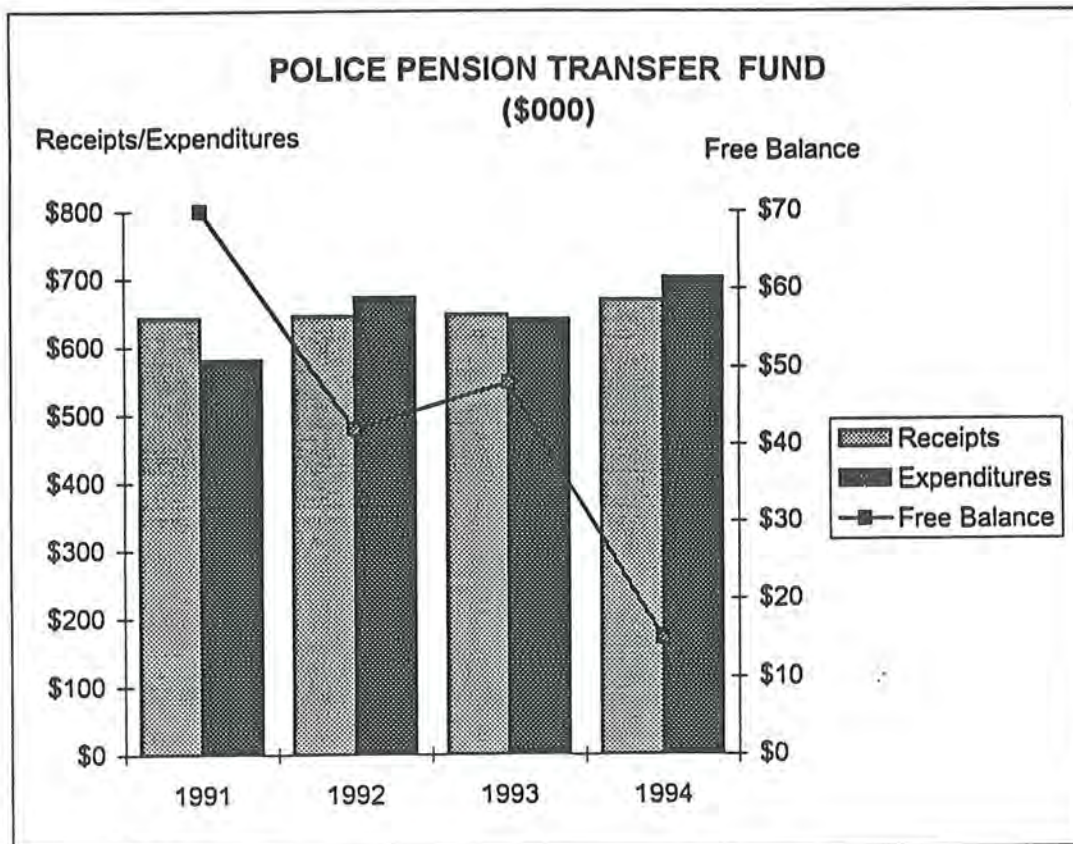
CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . . .	\$ ---	\$ ---	\$ ---	\$ ---
Other Operations and Maintenance . . . . .	580,903	673,275	640,879	701,750
Capital Outlay . . . . .	---	---	---	---
<b>TOTAL POLICE PENSION TRANSFER FUND EXPENDITURES</b>	<b>\$ 580,903</b>	<b>\$ 673,275</b>	<b>\$ 640,879</b>	<b>\$ 701,750</b>



# 1994 BUDGET PLAN

## POLICE PENSION TRANSFER FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$8	\$70	\$42	\$48
Receipts	\$643	\$645	\$647	\$669
Available Resources	\$651	\$715	\$689	\$717
Expenditures	\$581	\$673	\$641	\$702
Encumbrances	\$0	\$0	\$0	\$0
Total Uses	\$581	\$673	\$641	\$702
Free Balance December 31	\$70	\$42	\$48	\$15



Only source of revenue is property tax (0.30 mills). These collections pay a portion of the City share of Police pension cost. Remainder comes from General Fund.

**1994 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE FIRE PENSION TRANSFER FUND (053)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 7,934	\$ 69,795	\$ 41,940	\$ 48,195
Receipts - 01/01-12/31 .	642,764	645,420	647,134	668,670
Available Resources. . .	\$ 650,698	\$ 715,215	\$ 689,074	\$ 716,865
Less: Expenditures - 01/01 - 12/31 . . . . .	580,903	673,275	640,879	701,750
Cash on Hand as of December 31 . . . . .	\$ 69,795	\$ 41,940	\$ 48,195	\$ 15,115
Less: End of-Year Encumbrances. . . . .	---	---	---	---
Unencumbered Balance as of December 31. . . . .	\$ 69,795	\$ 41,940	\$ 48,195	\$ 15,115

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Property Taxes (.3 mills). . . . .	\$ 642,764	\$ 645,420	\$ 647,134	\$ 668,670

**COMPARATIVE STATEMENT OF EXPENDITURES**

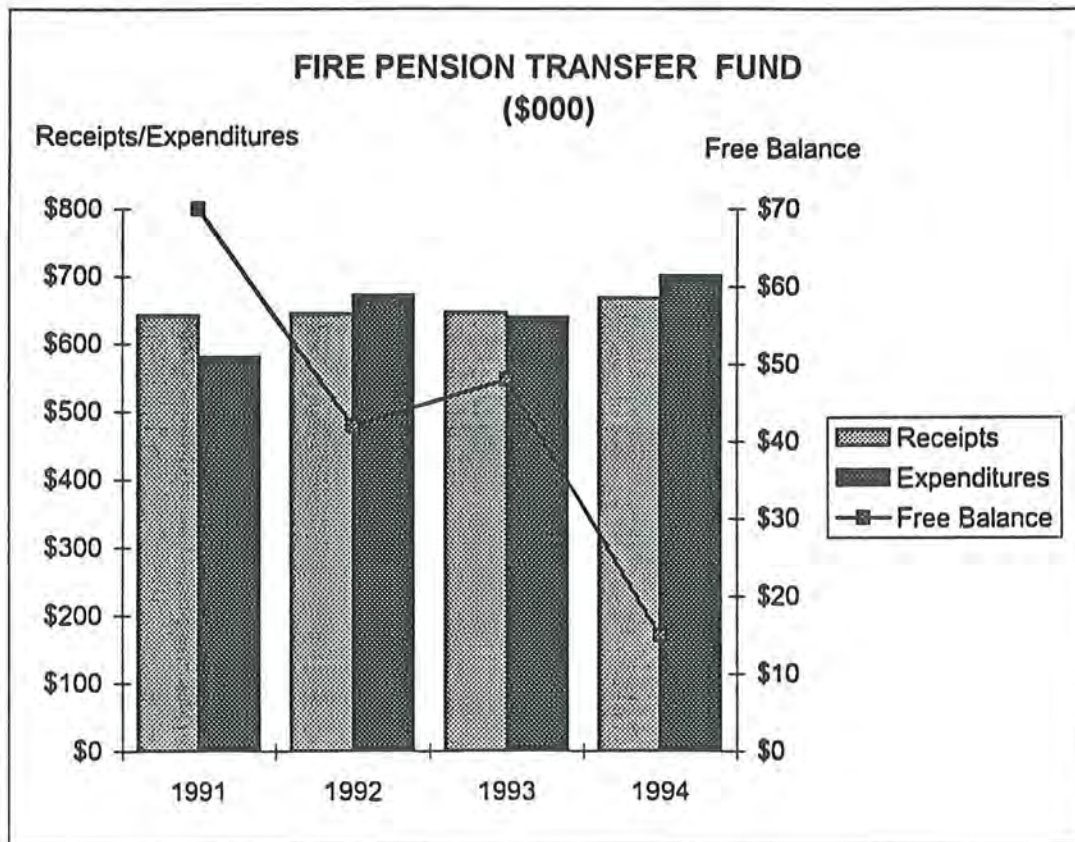
CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . .	\$ ---	\$ ---	\$ ---	\$ ---
Other Operations and Maintenance . . . . .	580,903	673,275	640,879	701,750
Capital Outlay . . . . .	---	---	---	---
<b>TOTAL FIRE PENSION TRANSFER FUND EXPENDITURES</b>	<b>\$ 580,903</b>	<b>\$ 673,275</b>	<b>\$ 640,879</b>	<b>\$ 701,750</b>



# 1994 BUDGET PLAN

## FIRE PENSION TRANSFER FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$8	\$70	\$42	\$48
Receipts	\$643	\$645	\$647	\$669
Available Resources	\$651	\$715	\$689	\$717
Expenditures	\$581	\$673	\$641	\$702
Encumbrances	\$0	\$0	\$0	\$0
Total Uses	\$581	\$673	\$641	\$702
Free Balance December 31	\$70	\$42	\$48	\$15



Only source of revenue is property tax (0.30 mills). These collections pay a portion of the City share of Fire pension cost. Remainder comes from General Fund and the Emergency Medical Services Fund.

## COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE CAPITAL INVESTMENT PROGRAM OPERATING FUND (063)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Unencumbered Balance as of January 1. . . . .	\$ 58,539	\$ 36,295	\$ 126,342	\$ 273,242
Receipts - 01/01-12/31 . . .	1,140,016	1,301,850	1,320,536	21,253,550
Available Resources. . . . .	\$ 1,198,555	\$ 1,338,145	\$ 1,446,878	\$ 21,526,792
Less: Expenditures - 01/01 - 12/31 . . . . .	1,162,260	1,211,803	1,173,636	21,321,900
Cash on Hand as of December 31 . . . . .	\$ 36,295	\$ 126,342	\$ 273,242	\$ 204,892
Less: End of-Year Encumbrances. . . . .	7,250	25,008	37,102	37,850
Unencumbered Balance as of December 31. . . . .	\$ 29,045	\$ 101,334	\$ 236,140	\$ 167,042

## COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Income Tax . . . . .	\$ ---	\$ ---	\$ ---	\$ 20,000,000
C.I.P. Transfer. . . . .	1,140,016	1,301,850	1,320,536	1,253,550
TOTAL C.I.P. OPERATING FUND REVENUES	\$ 1,140,016	\$ 1,301,850	\$ 1,320,536	\$ 21,253,550

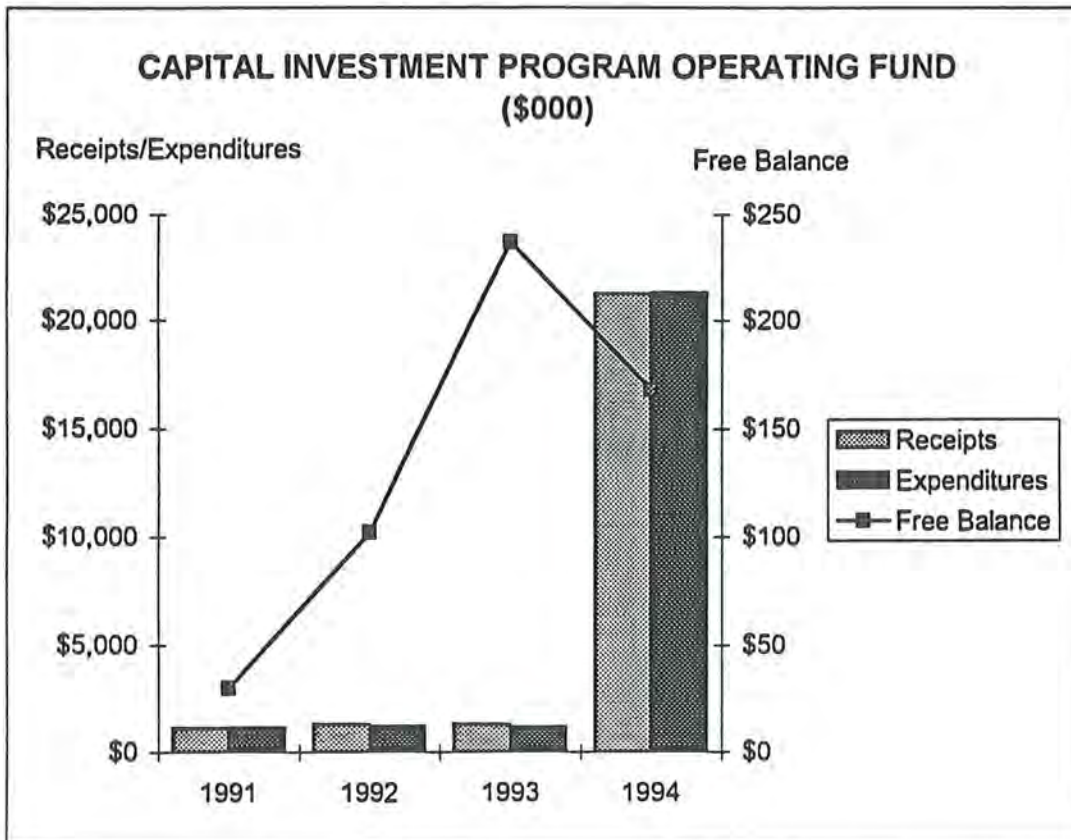
## COMPARATIVE STATEMENT OF EXPENDITURES

CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . . .	\$ 881,135	\$ 939,844	\$ 889,473	\$ 997,190
Other Operations and Maintenance . . . . .	277,650	266,779	277,547	20,305,840
Capital Outlay . . . . .	3,475	5,180	6,616	18,870
TOTAL CAPITAL INVESTMENT PROGRAM OPERATING FUND EXPENDITURES	\$ 1,162,260	\$ 1,211,803	\$ 1,173,636	\$ 21,321,900

# 1994 BUDGET PLAN

## CAPITAL INVESTMENT PROGRAM OPERATING FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$59	\$37	\$127	\$274
Receipts	\$1,140	\$1,302	\$1,321	\$21,254
Available Resources	\$1,199	\$1,339	\$1,448	\$21,528
Expenditures	\$1,162	\$1,212	\$1,174	\$21,322
Encumbrances	\$7	\$25	\$37	\$38
Total Uses	\$1,169	\$1,237	\$1,211	\$21,360
Free Balance December 31	\$30	\$102	\$237	\$168



Major source of revenue is 27% of net local income tax. Funds are used to develop, prepare, and implement an annual five - year capital investment budget for improvements such as parks, streets and bridges. 1994 will be the first year that the capital portion of income tax will be recorded in this fund.



**1994 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE HIGHWAY MAINTENANCE FUND (073)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 218,196	\$ 470,499	\$ 566,250	\$ 589,408
Receipts - 01/01-12/31 . . .	7,380,076	7,198,041	7,353,895	8,350,730
Available Resources. . . . .	\$ 7,598,272	\$ 7,668,540	\$ 7,920,145	\$ 8,940,138
Less: Expenditures - 01/01 - 12/31 . . . . .	7,127,773	7,102,290	7,330,737	8,415,270
Cash on Hand as of December 31 . . . . .	\$ 470,499	\$ 566,250	\$ 589,408	\$ 524,868
Less: End-of-Year Encumbrances. . . . .	191,389	529,769	505,137	510,000
Unencumbered Balance as of December 31. . . . .	\$ 279,110	\$ 36,481	\$ 84,271	\$ 14,868

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Finance Administrative:				
Gasoline Tax. . . . .	\$ 3,246,532	\$ 3,246,531	\$ 3,555,141	\$ 3,750,000
Motor Vehicle License Tax. . . . .	1,472,606	1,506,989	1,516,201	1,650,000
General Fund Subsidy. . . . .	1,125,000	1,100,000	1,100,000	1,449,600
Sales and Service Revenue. . . . .	175,328	676,821	415,737	601,130
Transfer from State of Ohio . . . . .	1,360,610	667,700	766,816	900,000
<b>TOTAL HIGHWAY MAINTENANCE FUND RECEIPTS</b>	<b>\$ 7,380,076</b>	<b>\$ 7,198,041</b>	<b>\$ 7,353,895</b>	<b>\$ 8,350,730</b>

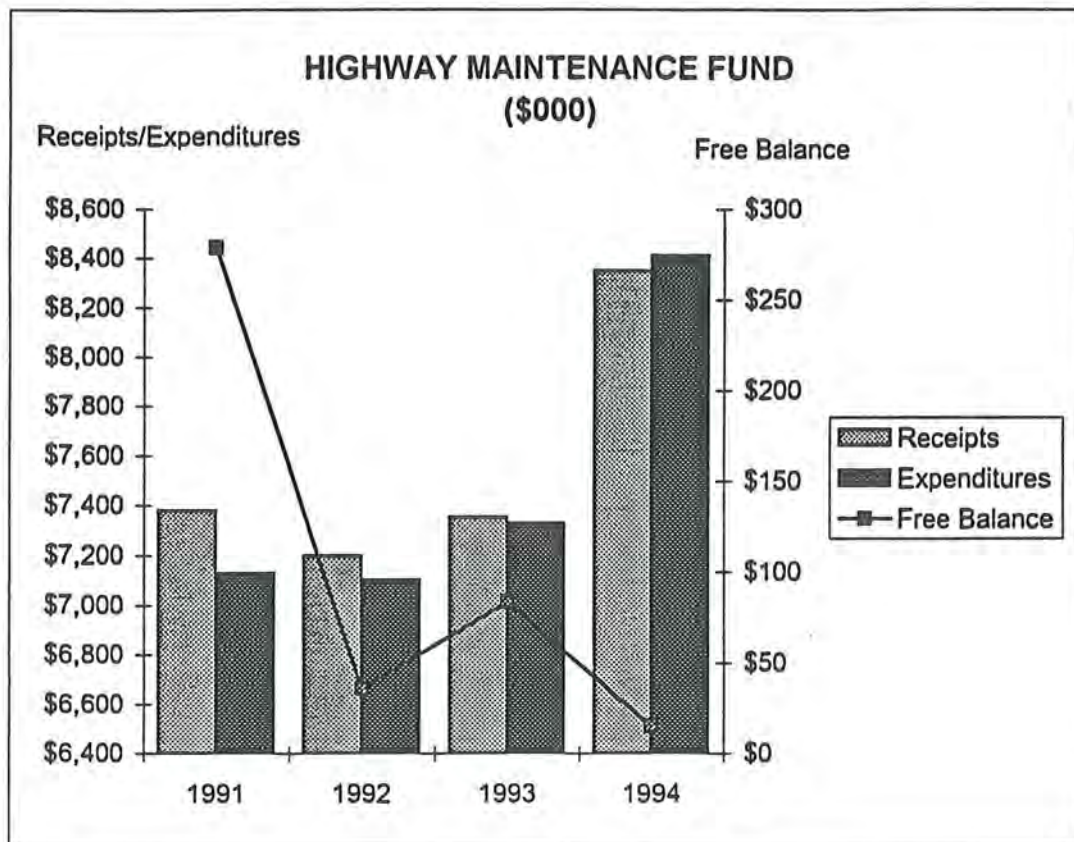
**COMPARATIVE STATEMENT OF EXPENDITURES**

CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . . .	\$ 4,623,831	\$ 4,766,996	\$ 4,615,797	\$ 5,311,000
Other Operations and Maintenance . . . . .	2,498,698	2,331,665	2,712,095	3,102,270
Capital Outlay . . . . .	5,244	3,629	2,845	2,000
<b>TOTAL HIGHWAY MAINTENANCE FUND EXPENDITURES</b>	<b>\$ 7,127,773</b>	<b>\$ 7,102,290</b>	<b>\$ 7,330,737</b>	<b>\$ 8,415,270</b>

# 1994 BUDGET PLAN

## HIGHWAY MAINTENANCE FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$218	\$470	\$566	\$589
Receipts	\$7,380	\$7,198	\$7,354	\$8,351
Available Resources	\$7,598	\$7,668	\$7,920	\$8,940
Expenditures	\$7,128	\$7,102	\$7,331	\$8,415
Encumbrances	\$191	\$530	\$505	\$510
Total Uses	\$7,319	\$7,632	\$7,836	\$8,925
Free Balance December 31	\$279	\$36	\$84	\$15



Major sources of revenue include gasoline tax, motor vehicle license tax and General Fund subsidy. Expenditures include cost to repair and maintain approximately 900 miles of Akron streets.



## COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES

THE GENERAL SPECIAL ASSESSMENTS OPERATING FUND (080)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 269,306	\$ 179,575	\$ 140,314	\$ 140,691
Receipts - 01/01-12/31 .	5,328,281	2,915,136	2,915,527	3,280,000
Available Resources. . .	\$ 5,597,587	\$ 3,094,711	\$ 3,055,841	\$ 3,420,691
Less: Expenditures - 01/01 - 12/31 . . . . .	5,418,012	2,954,397	2,915,150	3,279,210
Cash on Hand as of December 31 . . . . .	\$ 179,575	\$ 140,314	\$ 140,691	\$ 141,481
Less: End of-Year Encumbrances. . . . .	46,536	19,877	41,739	42,580
Unencumbered Balance as of December 31. . . . .	\$ 133,039	\$ 120,437	\$ 98,952	\$ 98,901

## COMPARATIVE SUMMARY OF RECEIPTS

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Street Lighting: Sale of Notes in Anticipation of Following Year's Collection . . . . .	\$ 2,627,500	\$ ---	\$ ---	\$ ---
Street Cleaning: Sale of Notes in Anticipation of Following Year's Collection . . . . .	2,660,105	2,870,000	2,875,223	3,250,000
General Sales and Service. . . . .	40,676	45,136	40,304	30,000
Subtotal	<u>2,700,781</u>	<u>2,915,136</u>	<u>2,915,527</u>	<u>3,280,000</u>
TOTAL GENERAL SPECIAL ASSESSMENTS OPERATING FUND RECEIPTS	<u>\$ 5,328,281</u>	<u>\$ 2,915,136</u>	<u>\$ 2,915,527</u>	<u>\$ 3,280,000</u>

**1994 BUDGET PLAN**

**THE GENERAL SPECIAL ASSESSMENTS OPERATING FUND (080)**

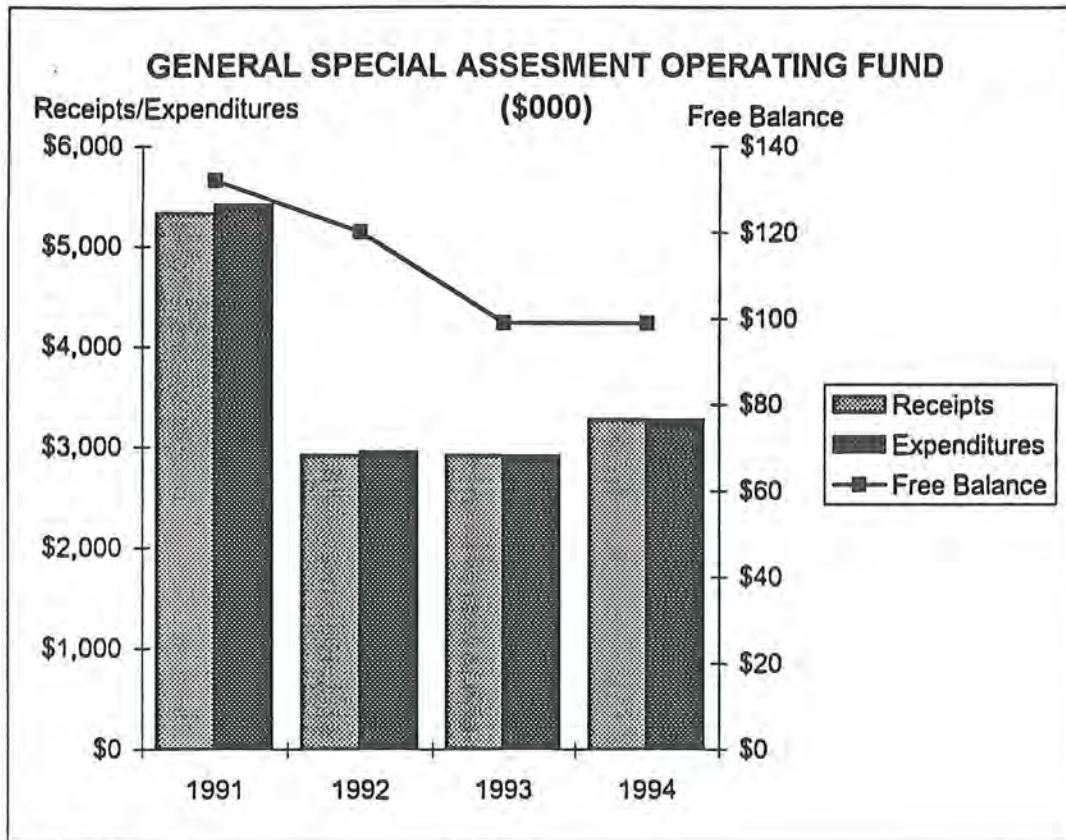
**COMPARATIVE STATEMENT OF EXPENDITURES**

CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . .	\$ 1,503,908	\$ 1,532,674	\$ 1,621,297	\$ 1,820,200
Other Operations and Maintenance . . . . .	3,856,178	1,421,078	1,292,797	1,459,010
Capital Outlay . . . . .	57,926	645	1,056	---
<b>TOTAL GENERAL SPECIAL ASSESSMENTS OPERATING FUND EXPENDITURES</b>	<b>\$ 5,418,012</b>	<b>\$ 2,954,397</b>	<b>\$ 2,915,150</b>	<b>\$ 3,279,210</b>

# 1994 BUDGET PLAN

## GENERAL SPECIAL ASSESMENT OPERATING FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$269	\$179	\$140	\$141
Receipts	\$5,328	\$2,915	\$2,916	\$3,280
Available Resources	\$5,597	\$3,094	\$3,056	\$3,421
Expenditures	\$5,418	\$2,954	\$2,915	\$3,279
Encumbrances	\$47	\$20	\$42	\$43
Total Uses	\$5,465	\$2,974	\$2,957	\$3,322
Free Balance December 31	\$132	\$120	\$99	\$99



Special Assessment Street Cleaning notes are issued in December each year to fund current year expenditures. These notes are paid off from the following years special assessment collections. Expenditures include street cleaning services by sweeping streets, emptying waste containers, removing snow and ice from streets and annual leaf pick-up program. Note prior to 1992 street lighting revenues and expenditures were recorded in this fund. Starting January 1, 1992 street cleaning and lighting were separated to account for revenues and expenditures in their own funds.

**1994 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

STREET LIGHTING ASSESSMENT FUND (081)	1991	ACTUAL 1992	1993	BUDGETED 1994
Cash Balance as of January 1. . . . .	\$ ---	\$ ---	\$ 352,828	\$ 506,715
Receipts - 01/01-12/31 . . . . .	---	2,681,016	2,714,955	2,715,000
Available Resources. . . . .	\$ ---	\$ 2,681,016	\$ 3,067,783	\$ 3,221,715
Less: Expenditures - 01/01 - 12/31 . . . . .	---	2,328,188	2,561,068	2,739,650
Cash on Hand as of December 31 . . . . .	\$ ---	\$ 352,828	\$ 506,715	\$ 482,065
Less: End of-Year Encumbrances. . . . .	---	30,538	57,716	10,000
Unencumbered Balance as of December 31. . . . .	\$ ---	\$ 322,290	\$ 448,999	\$ 472,065

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	1991	ACTUAL 1992	1993	BUDGETED 1994
Street Lighting: Sale of Notes in Anticipation of Following Year's Collection . . . . .	\$ ---	\$ 2,675,000	\$ 2,700,000	\$ 2,705,000
Miscellaneous Reimbursements . . . . .	---	6,016	14,955	10,000
<b>TOTAL STREET LIGHTING ASSESSMENT FUND RECEIPTS</b>	\$ ---	\$ 2,681,016	\$ 2,714,955	\$ 2,715,000

**COMPARATIVE STATEMENT OF EXPENDITURES**

CATEGORY	1991	ACTUAL 1992	1993	BUDGETED 1994
Personal Services. . . . .	\$ ---	\$ 20,504	\$ 20,488	\$ 21,560
Other Operations and Maintenance . . . . .	---	2,245,009	2,540,580	2,718,090
Capital Outlay . . . . .	---	62,675	---	---
<b>TOTAL STREET LIGHTING ASSESSMENT FUND EXPENDITURES</b>	\$ ---	\$ 2,328,188	\$ 2,561,068	\$ 2,739,650

NOTE: This fund was created to separate the street lighting expenses from the street cleaning expenses beginning in 1992.

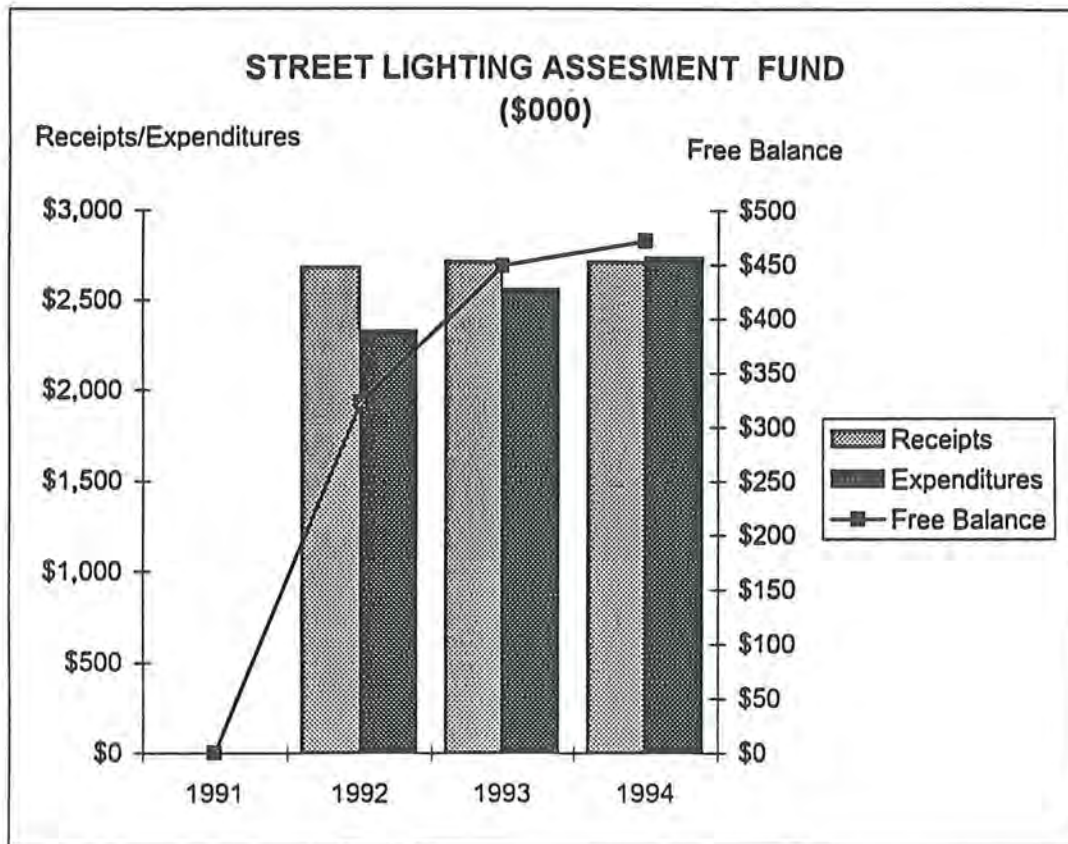


# 1994 BUDGET PLAN

## STREET LIGHTING ASSESMENT FUND

(\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$0	\$0	\$353	\$507
Receipts	\$0	\$2,681	\$2,715	\$2,715
Available Resources	\$0	\$2,681	\$3,068	\$3,222
Expenditures	\$0	\$2,328	\$2,561	\$2,740
Encumbrances	\$0	\$31	\$58	\$10
Total Uses	\$0	\$2,359	\$2,619	\$2,750
Free Balance December 31	\$0	\$322	\$449	\$472



Special Assessment Street Lighting notes are issued in December each year to fund current year expenditures. These notes are paid off from the following years special assessment collections. Expenditures include cost of street lighting for property owners and maintenance of poles and lights. Starting January 1, 1992 this fund was established to account for street lighting revenue and expenditures.

**1994 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE ENGINEERING BUREAU FUND (220)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 710,451	\$ 356,340	\$ 6,342	\$ 979,352
Receipts - 01/01-12/31 . . .	6,266,422	7,109,520	8,618,465	8,962,760
Available Resources. . . . .	\$ 6,976,873	\$ 7,465,860	\$ 8,624,807	9,942,112
Less: Expenditures - 01/01 - 12/31 . . . . .	6,620,533	7,459,518	7,645,455	8,161,150
Cash on Hand as of December 31 . . . . .	\$ 356,340	\$ 6,342	\$ 979,352	\$ 1,780,962
Less: End-of-Year Encumbrances. . . . .	30,813	11,047	5,690	5,800
Unencumbered Balance as of December 31. . . . .	\$ 325,527	\$ (4,705)	\$ 973,662	\$ 1,775,162

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Sales and Services . . . . .	\$ 6,161,944	\$ 6,893,740	\$ 8,588,973	\$ 8,932,530
Miscellaneous. . . . .	104,478	215,780	29,492	30,230
<b>TOTAL ENGINEERING BUREAU FUND RECEIPTS</b>	<b>\$ 6,266,422</b>	<b>\$ 7,109,520</b>	<b>\$ 8,618,465</b>	<b>\$ 8,962,760</b>

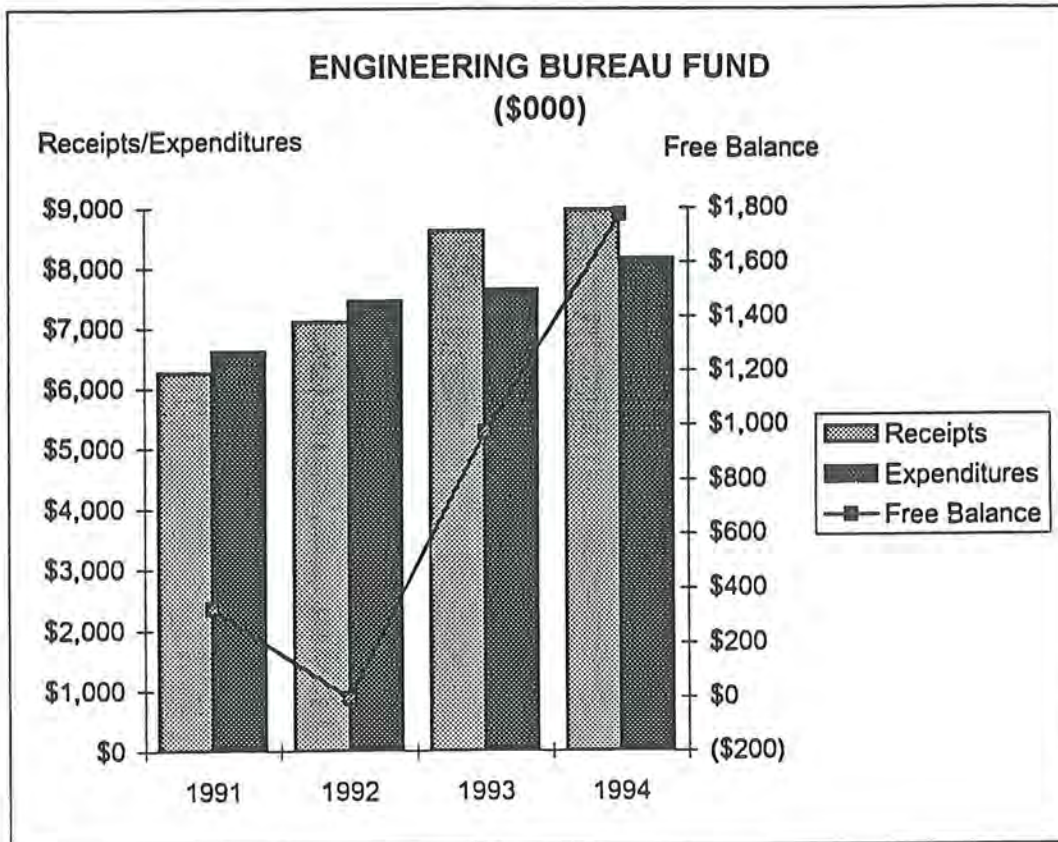
**COMPARATIVE STATEMENT OF EXPENDITURES**

CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . . .	\$ 3,629,518	\$ 4,151,276	\$ 4,188,533	\$ 4,493,530
Other Operations and Maintenance . . . . .	2,955,798	3,279,562	3,389,540	3,579,320
Capital Outlay . . . . .	35,217	28,680	67,382	88,300
<b>TOTAL ENGINEERING BUREAU FUND EXPENDITURES</b>	<b>\$ 6,620,533</b>	<b>\$ 7,459,518</b>	<b>\$ 7,645,455</b>	<b>\$ 8,161,150</b>

# 1994 BUDGET PLAN

## ENGINEERING BUREAU FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$710	\$355	\$6	\$978
Receipts	\$6,266	\$7,110	\$8,618	\$8,963
Available Resources	\$6,976	\$7,465	\$8,624	\$9,941
Expenditures	\$6,621	\$7,459	\$7,646	\$8,161
Encumbrances	\$31	\$11	\$6	\$6
Total Uses	\$6,652	\$7,470	\$7,652	\$8,167
Free Balance December 31	\$324	(\$5)	\$972	\$1,774



Source of revenue is the charges to capital projects for design and construction services related to City facilities and infrastructure.



**1994 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE MACHINE SYSTEMS FUND (221)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 902,924	\$ 1,108,772	\$ 1,532,812	\$ 1,617,519
Receipts - 01/01-12/31 . . .	1,522,897	1,750,220	1,753,778	1,797,620
Available Resources. . . .	\$ 2,425,821	\$ 2,858,992	\$ 3,286,590	3,415,139
Less: Expenditures - 01/01 - 12/31 . . . . .	1,317,049	1,326,180	1,669,071	2,678,070
Cash on Hand as of December 31 . . . . .	\$ 1,108,772	\$ 1,532,812	\$ 1,617,519	\$ 737,069
Less: End of-Year Encumbrances. . . . .	35,501	138,050	77,831	79,390
Unencumbered Balance as of December 31. . . . .	\$ 1,073,271	\$ 1,394,762	\$ 1,539,688	\$ 657,679

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Sales and Services . . . .	\$ 1,522,897	\$ 1,750,220	\$ 1,753,778	\$ 1,797,620

**COMPARATIVE STATEMENT OF EXPENDITURES**

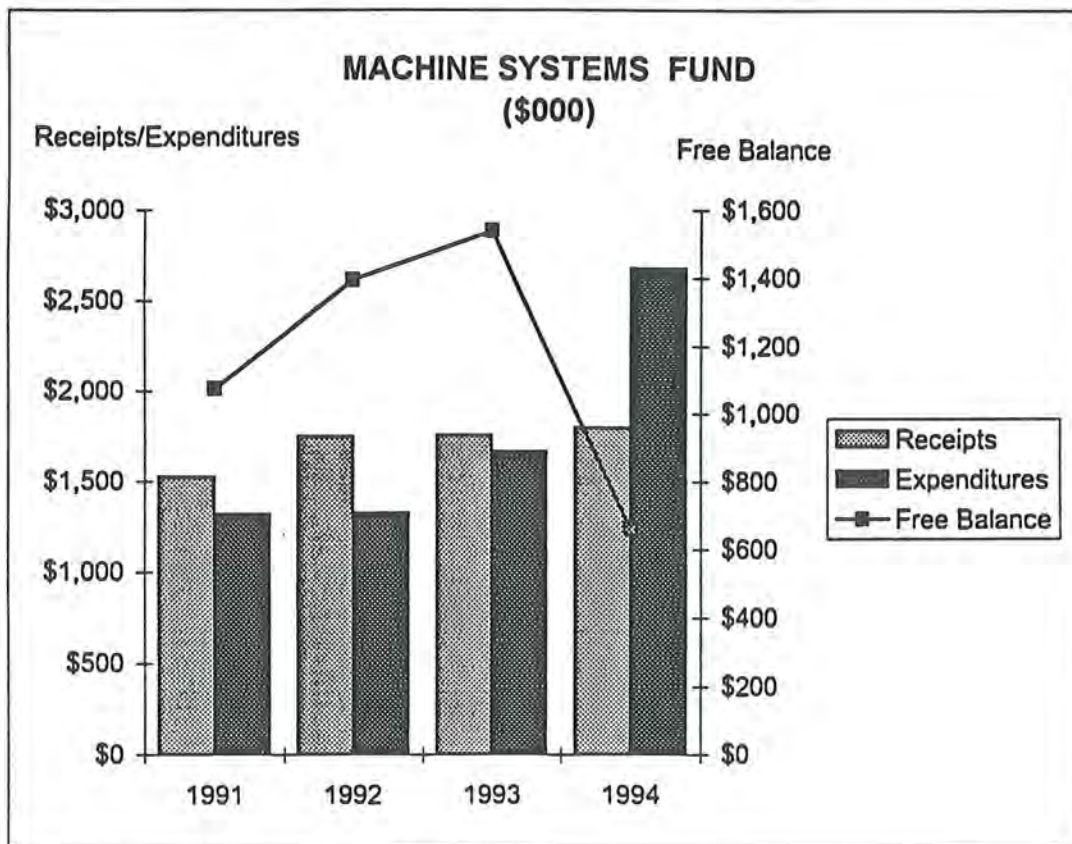
CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . . .	\$ 780,043	\$ 773,623	\$ 776,178	\$ 1,109,640
Other Operations and Maintenance . . . . .	506,298	502,224	697,868	696,530
Capital Outlay . . . . .	30,708	50,333	195,025	871,900
TOTAL MACHINE SYSTEMS FUND EXPENDITURES	\$ 1,317,049	\$ 1,326,180	\$ 1,669,071	\$ 2,678,070



# 1994 BUDGET PLAN

## MACHINE SYSTEMS FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$903	\$1,109	\$1,533	\$1,618
Receipts	\$1,523	\$1,750	\$1,754	\$1,798
Available Resources	\$2,426	\$2,859	\$3,287	\$3,416
Expenditures	\$1,317	\$1,326	\$1,669	\$2,678
Encumbrances	\$36	\$138	\$78	\$79
Total Uses	\$1,353	\$1,464	\$1,747	\$2,757
Free Balance December 31	\$1,073	\$1,395	\$1,540	\$659



Source of revenue is interfund EDP charges. Expenditures include all central data processing and computer operations of the City.

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

COMMUNITY DEVELOPMENT ROTARY FUND (222)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ (747,048)	\$ (1,004,796)	\$ (845,706)	\$ (292,798)
Receipts - 01/01-12/31 . . .	2,554,832	3,206,169	3,688,941	3,700,000
Available Resources. . . . .	\$ 1,807,784	\$ 2,201,373	\$ 2,843,235	\$ 3,407,202
Less: Expenditures - 01/01 - 12/31 . . . . .	2,812,580	3,047,079	3,136,033	3,553,920
Cash on Hand as of December 31 . . . . .	\$ (1,004,796)	\$ (845,706)	\$ (292,798)	\$ (146,718)
Less: End of-Year Encumbrances. . . . .	9,100	12,735	7,571	7,720
Unencumbered Balance as of December 31. . . . .	\$ (1,013,896)	\$ (858,441)	\$ (300,369)	\$ (154,438)

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Federal Grant. . . . .	\$ 2,554,832	\$ 3,206,169	\$ 3,688,941	\$ 3,700,000

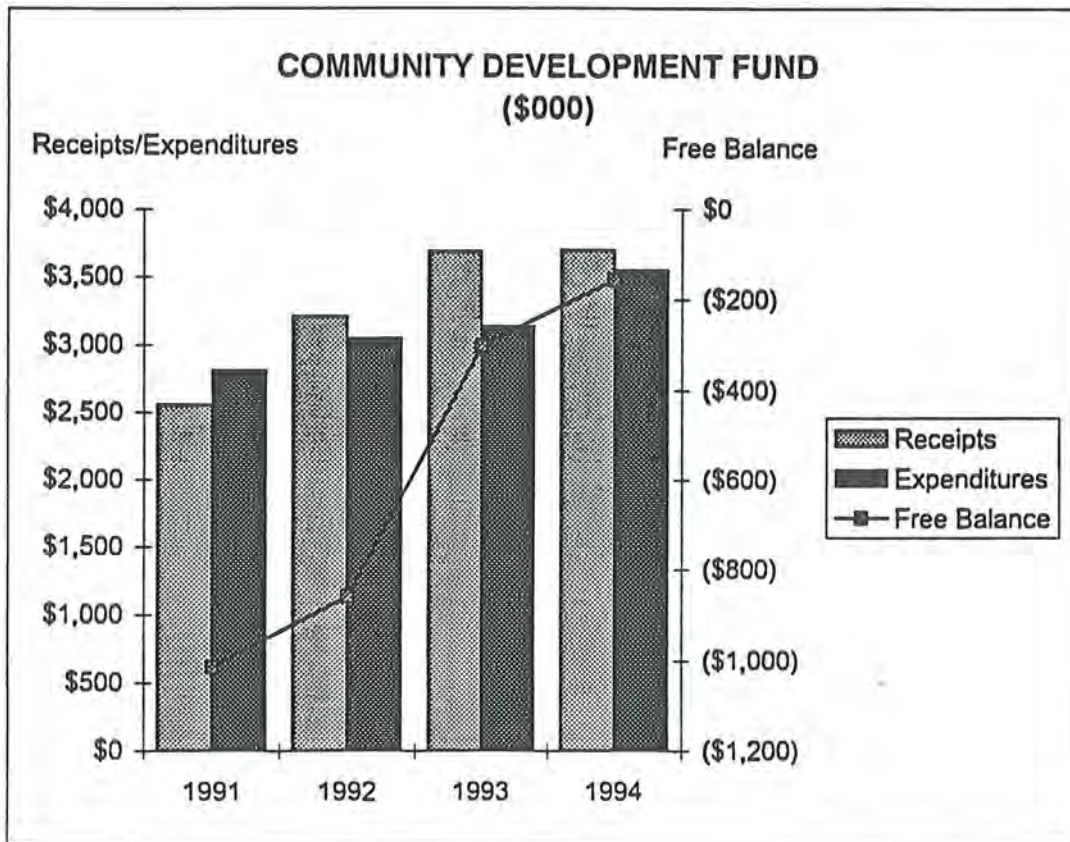
**COMPARATIVE STATEMENT OF EXPENDITURES**

CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . . .	\$ 2,416,790	\$ 2,533,094	\$ 2,544,090	\$ 2,845,610
Other Operations and Maintenance . . . . .	374,214	509,303	578,518	694,880
Capital Outlay . . . . .	21,576	4,682	13,425	13,430
<b>TOTAL COMMUNITY DEVELOPMENT ROTARY FUND EXPENDITURES</b>	<b>\$ 2,812,580</b>	<b>\$ 3,047,079</b>	<b>\$ 3,136,033</b>	<b>\$ 3,553,920</b>

# 1994 BUDGET PLAN

## COMMUNITY DEVELOPMENT FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	(\$747)	(\$1,005)	(\$846)	(\$293)
Receipts	\$2,555	\$3,206	\$3,689	\$3,700
Available Resources	\$1,808	\$2,201	\$2,843	\$3,407
Expenditures	\$2,813	\$3,047	\$3,136	\$3,554
Encumbrances	\$9	\$13	\$8	\$8
Total Uses	\$2,822	\$3,060	\$3,144	\$3,562
Free Balance December 31	(\$1,014)	(\$859)	(\$301)	(\$155)



Source of revenue is federal community development block grant funds. Expenditures include loans and grants to provide and maintain homes in City development areas and to provide services to designated service areas. Also, funds are used to make public improvements in designated areas.



**1994 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE AIR POLLUTION CONTROL FUND (300)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ 16,446	\$ (46,645)	\$ 92,450	\$ 324,662
Receipts - 01/01-12/31 .	550,407	871,587	995,364	1,020,250
Available Resources. . .	\$ 566,853	\$ 824,942	\$ 1,087,814	\$ 1,344,912
Less: Expenditures - 01/01 - 12/31 . . . . .	613,498	732,492	763,152	762,220
Cash on Hand as of December 31 . . . . .	\$ (46,645)	\$ 92,450	\$ 324,662	\$ 582,692
Less: End of-Year Encumbrances. . . . .	18,082	3,058	1,585	1,610
Unencumbered Balance as of December 31. . . . .	\$ (64,727)	\$ 89,392	\$ 323,077	\$ 581,082

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Federal Grant. . . . .	\$ 550,407	\$ 871,587	\$ 995,364	\$ 1,020,250

**COMPARATIVE STATEMENT OF EXPENDITURES**

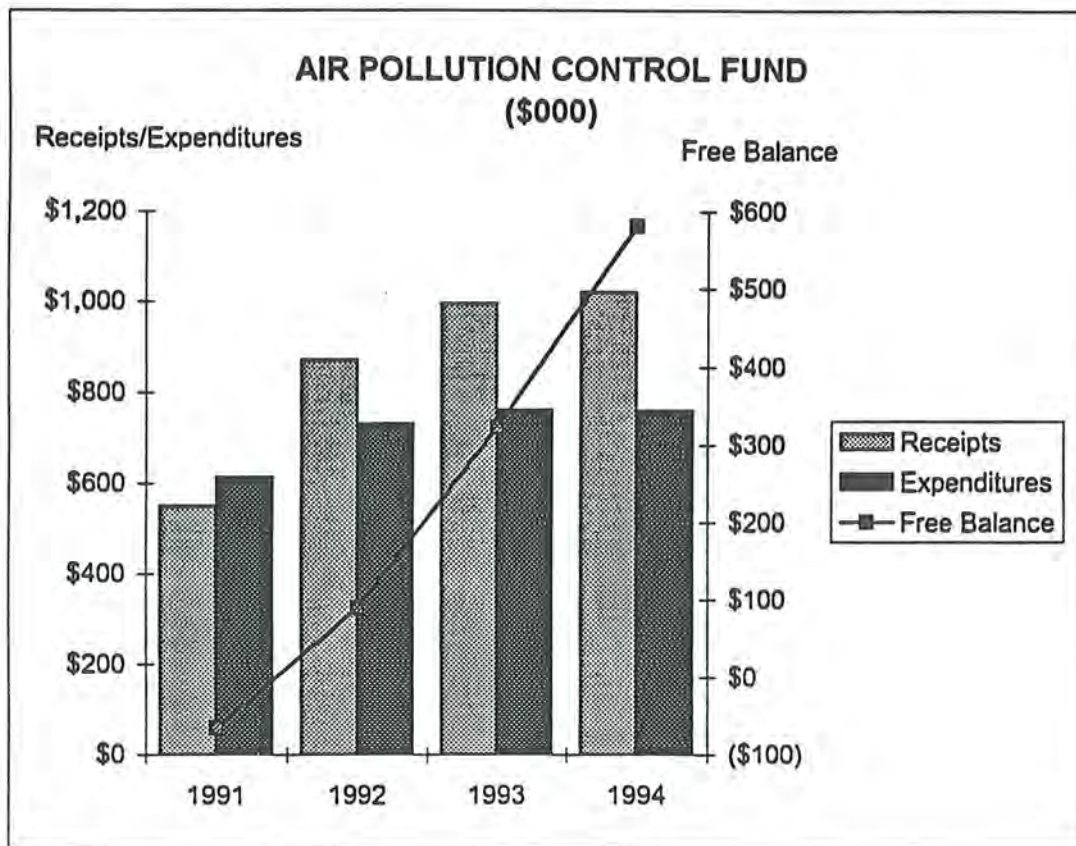
CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . .	\$ 526,040	\$ 599,212	\$ 597,186	\$ 628,350
Other Operations and Maintenance . . . . .	78,398	71,452	114,675	109,870
Capital Outlay . . . . .	9,060	61,828	51,291	24,000
<b>TOTAL AIR POLLUTION CONTROL FUND EXPENDITURES</b>	<b>\$ 613,498</b>	<b>\$ 732,492</b>	<b>\$ 763,152</b>	<b>\$ 762,220</b>



# 1994 BUDGET PLAN

## AIR POLLUTION CONTROL FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	\$16	(\$47)	\$93	\$325
Receipts	\$550	\$872	\$995	\$1,020
Available Resources	\$566	\$825	\$1,088	\$1,345
Expenditures	\$613	\$732	\$763	\$762
Encumbrances	\$18	\$3	\$2	\$2
Total Uses	\$631	\$735	\$765	\$764
Free Balance December 31	(\$65)	\$90	\$323	\$581



Major source of revenues are federal and state grants. The City Air Pollution Control Division of the Health Department serves all of Summit, Portage and Medina counties. Expenditures include operation of an ambient air monitoring network, enforcing state and local air pollution regulations, investigating complaints of air pollution problems and enforcing asbestos regulations.

**1994 BUDGET PLAN**

**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE MANPOWER FUND (312)	<u>1991</u>	<u>ACTUAL 1992</u>	<u>1993</u>	<u>BUDGETED 1994</u>
Cash Balance as of January 1. . . . .	\$ (12,257)	\$ (54,088)	\$ (264,322)	\$ 157,098
Receipts - 01/01-12/31 . . . . .	<u>5,080,319</u>	<u>5,227,799</u>	<u>6,258,705</u>	<u>6,447,000</u>
Available Resources. . . . .	\$ <u>5,068,062</u>	\$ <u>5,173,711</u>	\$ <u>5,994,383</u>	\$ <u>6,604,098</u>
Less: Expenditures - 01/01 - 12/31 . . . . .	<u>5,122,150</u>	<u>5,438,033</u>	<u>5,837,285</u>	<u>6,331,850</u>
Cash on Hand as of December 31 . . . . .	\$ (54,088)	\$ (264,322)	\$ 157,098	\$ 272,248
Less: End of-Year Encumbrances. . . . .	<u>1,525,519</u>	<u>1,646,749</u>	<u>2,537,843</u>	<u>2,588,600</u>
Unencumbered Balance as of December 31. . . . .	\$ <u>(1,579,607)</u>	\$ <u>(1,911,071)</u>	\$ <u>(2,380,745)</u>	\$ <u>(2,316,352)</u>

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	<u>1991</u>	<u>ACTUAL 1992</u>	<u>1993</u>	<u>BUDGETED 1994</u>
Federal Grant. . . . .	\$ <u>5,080,319</u>	\$ <u>5,227,799</u>	\$ <u>6,258,708</u>	\$ <u>6,447,000</u>

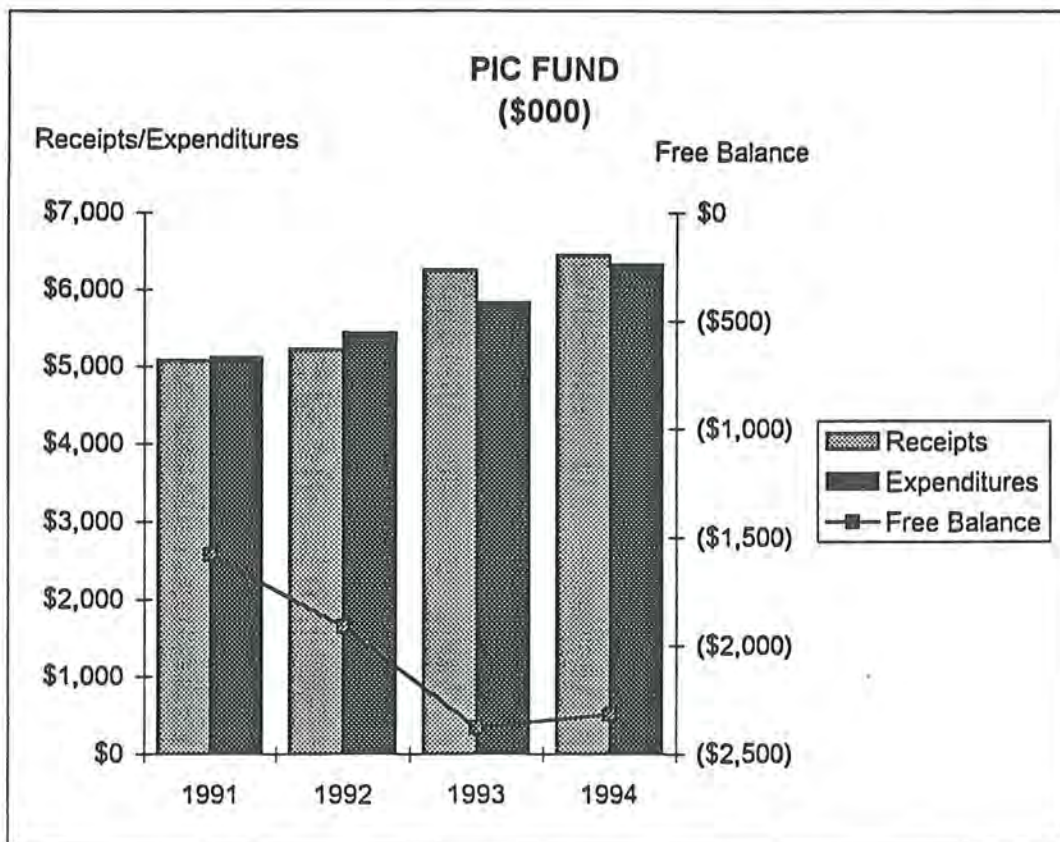
**COMPARATIVE STATEMENT OF EXPENDITURES**

CATEGORY	<u>1991</u>	<u>ACTUAL 1992</u>	<u>1993</u>	<u>BUDGETED 1994</u>
Personal Services. . . . .	\$ 515,434	\$ 615,022	\$ 605,473	\$ 715,580
Other Operations and Maintenance . . . . .	4,604,163	4,818,004	5,224,976	5,596,270
Capital Outlay . . . . .	<u>2,553</u>	<u>5,007</u>	<u>6,836</u>	<u>20,000</u>
<b>TOTAL MANPOWER FUND EXPENDITURES</b>	\$ <u>5,122,150</u>	\$ <u>5,438,033</u>	\$ <u>5,837,285</u>	\$ <u>6,331,850</u>

# 1994 BUDGET PLAN

## PIC FUND (\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	(\$12)	(\$54)	(\$264)	\$158
Receipts	\$5,080	\$5,228	\$6,259	\$6,447
Available Resources	\$5,068	\$5,174	\$5,995	\$6,605
Expenditures	\$5,122	\$5,438	\$5,837	\$6,332
Encumbrances	\$1,526	\$1,647	\$2,538	\$2,589
Total Uses	\$6,648	\$7,085	\$8,375	\$8,921
Free Balance December 31	(\$1,580)	(\$1,911)	(\$2,380)	(\$2,316)



Sources of revenue are federal grants. Expenditures provide for administering federal funds received from the Job Partnership Training Act. City of Akron is pass through agency for funds. PIC (Private Industry Council) contracts with private intake and placement agencies to provide job training.



**COMPARATIVE STATEMENT OF TRANSACTIONS AND BALANCES**

THE AMATS FUND (320)	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Cash Balance as of January 1. . . . .	\$ (82,217)	\$ (57,010)	\$ (75,798)	\$ (37,186)
Receipts - 01/01-12/31 . . . . .	581,554	596,982	757,119	876,040
Available Resources. . . . .	\$ 499,337	\$ 539,972	\$ 681,321	\$ 838,854
Less: Expenditures - 01/01 - 12/31 . . . . .	556,347	615,770	718,507	918,320
Cash on Hand as of December 31 . . . . .	\$ (57,010)	\$ (75,798)	\$ (37,186)	\$ (79,466)
Less: End of-Year Encumbrances. . . . .	22,918	22,335	11,366	11,590
Unencumbered Balance as of December 31. . . . .	\$ (79,928)	\$ (98,133)	\$ (48,552)	\$ (91,056)

**COMPARATIVE SUMMARY OF RECEIPTS**

SOURCE	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Federal/State Grants . . . . .	\$ 355,684	\$ 407,245	\$ 633,545	\$ 749,380
Dues and Memberships . . . . .	225,870	189,737	123,574	126,660
<b>TOTAL AMATS FUND RECEIPTS</b>	<b>\$ 581,554</b>	<b>\$ 596,982</b>	<b>\$ 757,119</b>	<b>\$ 876,040</b>

**COMPARATIVE STATEMENT OF EXPENDITURES**

CATEGORY	ACTUAL			BUDGETED 1994
	1991	1992	1993	
Personal Services. . . . .	\$ 467,926	\$ 512,991	\$ 579,594	\$ 701,930
Other Operations and Maintenance . . . . .	84,630	99,185	130,814	208,790
Capital Outlay . . . . .	3,791	3,594	8,099	7,600
<b>TOTAL AMATS FUND EXPENDITURES</b>	<b>\$ 556,347</b>	<b>\$ 615,770</b>	<b>\$ 718,507</b>	<b>\$ 918,320</b>

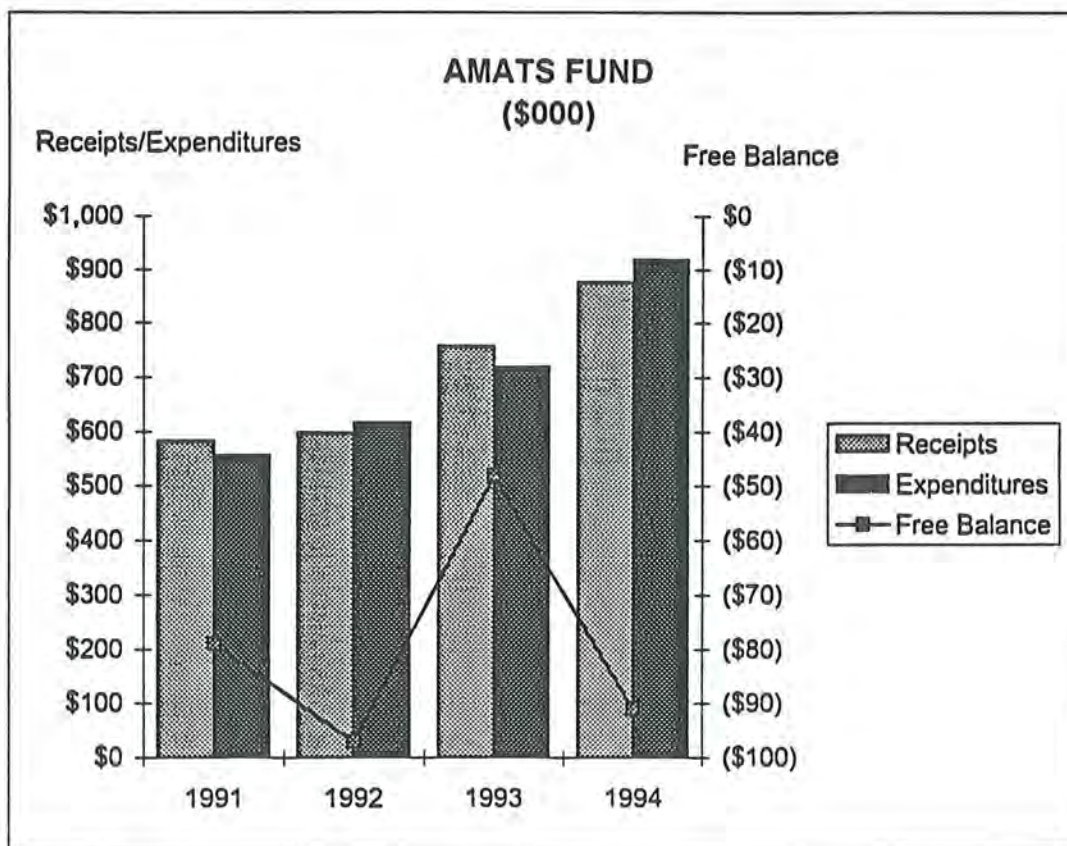


# 1994 BUDGET PLAN

## AMATS FUND

(\$000)

	Actual 1991	Actual 1992	Actual 1993	Budgeted 1994
Cash Balance January 1	(\$82)	(\$56)	(\$75)	(\$37)
Receipts	\$582	\$597	\$757	\$876
Available Resources	\$500	\$541	\$682	\$839
Expenditures	\$556	\$616	\$719	\$918
Encumbrances	\$23	\$22	\$11	\$12
Total Uses	\$579	\$638	\$730	\$930
Free Balance December 31	(\$79)	(\$97)	(\$48)	(\$91)



Major sources of revenues are federal/state grants and dues and membership fees. AMATS (Akron Metropolitan Area Transportation Agency) insures that transportation planning is conducted in a comprehensive, coordinated and continuing manner to insure that the Akron metropolitan area receives federal funding for highway and mass transit.



# Debt

burden for the taxes that are due from the increase in assessed valuation of the business as a result of its investment. Instead, the business makes a payment in lieu of taxes to the City equal to the amount of taxes that would have been paid without this financing scheme. These payments are the sole security for the debt. The table outlines the four issues that are currently outstanding.

As previously mentioned, the income tax is the largest source of revenue used to repay the City's debt obligations. However, the complexity of issues and the variety of funds available for debt service have enabled the City to repay its debts from a variety of sources. Table 9 identifies all the sources of repayment for the City's obligations as well as the uses of the funds.

The City of Akron pays all debt service payments from its Bond Payment Fund. The debt service payments are transferred from the sources identified in Table 9 into the Bond Payment Fund at the time principal or interest payments are due. Tables 10 and 11 show the actual activity of the Bond Payment Fund for both general obligation and special assessment debt.



# Capital Budget

Specifically, the Capital Plan is prepared in order to meet the following objectives:

- a. Maintain the public facilities vital to both Akron residents and businesses, such as water and sewer lines, parks, streets, bridges, and expressways.
- b. Reduce long-term operating costs by making permanent improvements in areas that otherwise need constant maintenance dollars.
- c. Encourage the economic expansion of Akron's economy. This activity results in an increase in the local tax base, providing additional funds for both capital and operating purposes.
- d. Maintain sound neighborhoods. In cooperation with local banks, millions of dollars have been invested in Akron's housing stock to preserve Akron's true strength - its neighborhoods.

The City has consistently met these objectives over the years, and the projects identified in the 1994 plan will continue that tradition.

#### FUNDING

The changes in federal budget policies have reduced the amount of federal funds Akron receives for capital investments as well as operating expenses. The reductions in funds in the Urban Development Action Grant Program (UDAG), Community Development Program (CD), Economic Development Administration (EDA), and the Environmental Protection Agency (EPA) have reduced our ability to meet the capital needs of the City on a timely basis. However, some state funds for infrastructure are available which have eased the pain of reduced federal funding.

While the City's income tax is the largest single source of revenue in the budget, other sources of revenue contribute to the sizable Capital Plan for 1994. At the end of this section is a listing of all the revenues used in the 1994 Capital Plan, including the amount and a brief description of the source.

#### THE 1994 CAPITAL PLAN

The following pages contain general descriptions of the projects funded for the 1994 Capital Program. Each project is listed categorically within a funding summary and includes a brief description of the project. For more detailed information, please see the 1994-1998 Capital Investment and Community Development Program.

PROJECT	DESCRIPTION	FUNDING
<u>TRANSPORTATION</u>		
Residential Street Program	New pavement, sidewalks, curbs, sewers and street trees on various streets. Includes brick street repair where petitioned.	\$ 1,170,000 Income Tax <u>445,000</u> Special Assessments \$ 1,615,000 Total
Community Development Public Improvements	Public improvements in Community Development neighborhoods to complement home improvements performed by property owners. All but the lowest income property owners are assessed a portion of the cost of the improvements which include walk and curb repair, new paving, street trees, water and sewer line repair, and street resurfacing. Work will be done in the following Community Development areas: Big Falls, Fess, Goodyear, Manchester, Cuyahoga Falls, and Noble.	\$ 2,150,000 Community Development 407,000 Income Tax 1,831,000 Special Assessments 3,953,000 State Bond Issue <u>871,000</u> Public Utilities \$ 9,212,000 Total
Sidewalk Reconstruction	The reconstruction of damaged sidewalks throughout the City on various streets.	\$ 588,000 Income Tax 20,000 Private Utilities 22,000 Public Utilities <u>208,000</u> Special Assessments \$ 838,000 Total
Street Resurfacing	Resurfacing of arterial, collector and local streets throughout the City.	\$ 375,000 Income Tax 1,150,000 Tag Tax 450,000 Federal/State Transportation Fund <u>1,350,000</u> Special Assessments \$ 3,325,000 Total
Arterial Streets	Miscellaneous improvements to Akron's arterial street system to increase safety and move traffic more efficiently. Includes lane widenings, traffic controllers, turn lanes, consulting services, etc.	\$ 326,000 Tag Tax 1,475,000 Income Tax 1,725,000 Special Assessments 3,335,000 Federal/State Transportation Fund 574,000 State Bond Issue 52,000 Other <u>430,000</u> Utilities \$ 7,917,000 Total
Bridges	Throughout the City of Akron.	\$ 5,000 Income Tax 724,000 Tag Tax 545,000 Local Transportation Improvement Prog. 285,000 Summit County 45,000 Special Assessments 30,000 Private Utilities 80,000 Sewer <u>5,440,000</u> Federal/State Transportation Fund \$ 7,154,000 Total
Expressways	Major reconstruction of expressways throughout Akron.	\$ 205,000 Income Tax <u>8,350,000</u> Federal/State Transportation Fund \$ 8,555,000 Total

PROJECT	DESCRIPTION	FUNDING
Commercial Right-of-Way Improvements	Sidewalk reconstruction, utility relocation, and street widening along E. Market Street.	\$ 25,000 Income Tax 25,000 Other \$ 50,000 Total
TOTAL TRANSPORTATION PROGRAM		<u>\$ 38,666,000</u>
<u>PARKS</u>		
Good Park Golf Course	Clubhouse remodeling.	\$ 350,000 General Obligation Bond
West Akron Y.M.C.A.	Interior renovation of former Y.M.C.A. into community center.	\$ 1,100,000 General Obligation Bond
Various Small Park Improvements	Miscellaneous improvements at parks throughout the City.	\$ 830,000 Income Tax 200,000 General Obligation Debt \$ 1,030,000 Total
Summit Lake	Rehabilitation of pump house buildings for boating purposes.	\$ 75,000 Income Tax 25,000 Water Funds \$ 100,000 Total
TOTAL PARKS PROGRAM		<u>\$ 2,580,000</u>
<u>SEWER</u>		
Sewer Distribution System	Replacement and repair to storm, sanitary sewers, relief sewers, manholes, pump stations, and sewer racks.	\$ 9,934,000 Sewer User Fees 2,124,000 State Bond Issue 232,000 Special Assessment 765,000 Income Tax 35,000 Other \$ 13,090,000 Total
Water Pollution Control Station	Various improvements at the Water Pollution Control Station. Includes installation of a centralized data monitoring system to automate control of specific plant systems.	\$ 14,980,000 Sewer User Fees 2,785,000 State Bond Issue \$ 17,765,000 Total
TOTAL SEWER PROGRAM		<u>\$ 30,855,000</u>
<u>WATER</u>		
Water System Improvements	Various improvements to Akron's water system including new water mains, equipment replacement, new laboratory, and relocation of the business office.	\$ 23,905,000 Water User Fees 270,000 State Bond Issue \$ 24,175,000 Total
TOTAL WATER PROGRAM		<u>\$ 24,175,000</u>



PROJECT	DESCRIPTION	FUNDING
<u>RECYCLE ENERGY SYSTEM</u>		
Steam Line and Manhole Repair	Completion of second phase of repair of the steam distribution system serving the Central Business District.	\$ 200,000 Income Tax 50,000 State Bond Issue \$ 250,000 Total
TOTAL RECYCLE ENERGY SYSTEM		<u>\$ 250,000</u>
<u>PUBLIC FACILITIES</u>		
Combined Dispatch/Police Information System	Remodeling of space for combined Police and Fire dispatch. Purchase and installation of a computerized recordkeeping system for Police.	\$ 6,800,000 General Obligation Debt
Fire Administration	New office space for Fire Administration.	\$ 200,000 General Obligation Debt
Airport Upgrade	Elevating and resurfacing of runway 7/25. Construction of storm water outlet.	\$ 265,000 Tax Increment Financing 265,000 State of Ohio 4,770,000 Federal Aviation Administration \$ 5,300,000 Total
Other	Miscellaneous repair to several City facilities.	\$ 1,430,000 Income Tax 465,000 Other 2,615,000 General Obligation Debt 250,000 Summit County \$ 4,760,000 Total
Office Automation	Acquisition of hardware and software to enable computerized communication throughout all City departments.	\$ 1,500,000 Data Processing Fund
TOTAL PUBLIC FACILITIES		<u>\$ 18,560,000</u>
<u>MISCELLANEOUS EXPENSES</u>		
Administration	Administrative expenses for the Capital Investments Program, the Community Development Program, and a portion of the City-wide graphics operation.	\$ 1,320,000 Income Tax 488,000 Community Development \$ 1,808,000 Total
Debt Service	1993 debt service on general obligations associated with the City of Akron Capital Program.	\$ 10,550,000 Income Tax
Equipment Replacement	Purchase of police cars, fire vehicles, and replacement equipment for various City departments.	\$ 1,450,000 Income Tax 75,000 Equipment Auction \$ 1,525,000 Total

PROJECT	DESCRIPTION	FUNDING
Street Trees	Replacement of dead street trees and planting new trees along paved streets.	\$ 75,000 Income Tax
TOTAL MISCELLANEOUS EXPENSES		<u>\$ 13,958,000</u>
<u>ECONOMIC DEVELOPMENT</u>		
Canal Place Incubator	Rehabilitation of building to house second Industrial Incubator.	\$ 626,000 Economic Development 142,000 Knight Estate 590,000 State of Ohio <u>142,000</u> UDAG Loan Repayment \$ 1,500,000 Total
Massillon Road Industrial Park	Design and development of first phase of industrial park.	\$ 60,000 Tax Increment Financing
Broadway Parking Lot	Site acquisition and construction of parking lot.	\$ 8,000,000 General Obligation Debt
Convention Center	Purchase of furniture and fixtures for Convention Center	\$ 790,000 Private Funds <u>790,000</u> General Obligation Debt \$ 1,580,000 Total
Akron Square	Purchase and demolition of former Akron Square shopping center for use as new commercial development.	\$ 3,050,000 General Obligation Debt
Other	Miscellaneous investments to spur economic development in the City of Akron. Includes public improvements, loans, incentive grants, Minority Business Development Center, etc.	\$ 345,000 Knight Estate 1,090,000 General Obligation Debt 155,000 Income Tax 15,000 Special Assessments 75,000 Revolving Loan Fund 150,000 Community Development <u>1,150,000</u> Other \$ 2,980,000 Total
TOTAL ECONOMIC DEVELOPMENT PROGRAM		<u>\$ 17,170,000</u>
<u>HOUSING</u>		
Housing Activities	Continuation of the successful housing rehabilitation program in the following areas: Big Falls Avenue; Cole Avenue; Fess Avenue; Goodyear Boulevard; Madison/Peckham; Manchester Road; Noble; Crouse; Aqueduct.	\$ 5,890,000 Community Development
Demolition	Demolition of vacant, abandoned, and deteriorated residential dwellings in CD neighborhoods.	\$ 300,000 Community Development

PROJECT	DESCRIPTION	FUNDING
Home Repair	Home repair assistance for elderly, low-income, or handicapped individuals.	\$ 275,000 Community Development
Housing Petition Program	Code enforcement in areas petitioned by property owners.	\$ 1,250,000 Community Development
Human Resources	City share of public service programs carried out throughout Akron, including health and environmental services, consumer counseling, youth-related services, senior services, fair housing and neighborhood drug prevention.	\$ 540,000 Community Development
Other	Miscellaneous services to residents in Community Development treatment areas, including transitional housing.	\$ 727,000 Community Development
TOTAL HOUSING ACTIVITIES		<u>\$ 8,982,000</u>
 TOTAL CAPITAL PLAN		 <u>\$155,196,000</u>

SOURCE	AMOUNT	1994 REVENUE BY SOURCE	COMMENTS
Community Development	\$ 11,770,000	Entitlement of Community Development Funds.	
Equipment Auction	75,000	Receipts realized from the sale of obsolete, outdated capital equipment including automobiles, road maintenance equipment and trucks.	
Federal/State Transportation Fund	17,575,000	Receipts from federal and state transportation sources available only for improvements to specifically designated streets and highways.	
Federal Aviation Administration	4,770,000	Grant to upgrade runway 7/25 of Akron Municipal Airport.	
General Obligation Debt	23,405,000	Proceeds from sale of general obligation bonds.	
Income Tax	20,850,000	27% of City income tax revenues.	
Miscellaneous Revenue	2,265,000	Revenue from various other public agencies outlined in the Capital Program.	
Private Funds	1,002,000	Donations from private companies to assist with capital projects.	
Revolving Loan Funds	75,000	Proceeds from repayments of previously made revolving loans. Funded originally from Economic Development Administration.	
Sewer Fees	25,194,000	Sewer user fees programmed solely for sanitary sewer-related improvements. Also used for Water Pollution Control Station improvements.	
Special Assessments	5,241,000	Proceeds from the assessment of contiguous, abutting or benefitting property for public improvements including walks, curbs and street paving.	
State of Ohio	11,846,000	State share of various capital projects, including funds provided by the University of Akron.	
Summit County	596,000	County share of various capital projects.	
Tag Tax	2,200,000	City of Akron share of Summit County license tag receipts. Devoted exclusively to resurfacing and bridge repair.	
Tax Increment Financing	1,030,000	Receipts from payments-in-lieu of taxes from various developments in downtown and throughout other development areas.	
Economic Development Administration	626,000	Grant from federal agency to assist in implementation of City's second Industrial Incubator.	
Water Fees	25,176,000	Water user fees programmed solely for water supply and treatment improvements.	
Data Processing Funds	<u>1,500,000</u>	Funds generated internally from Data Processing chargebacks.	
TOTAL	<u>\$155,196,000*</u>		

\*Of this total, only \$101,734,000 will go through City of Akron accounts. The remainder will be spent on projects by agencies contracting for the work to be done. For example, 100% of the funds identified as Federal/State Transportation Fund will not go through the City's accounting system. These funds are not included in the 1994 Budget Plan totals but are shown here as part of the public investments in the City of Akron for 1994.



# Revenue Summaries

COMPARATIVE SUMMARY OF GENERAL FUND GROSS REVENUES

<u>CATEGORY AND DEPARTMENT</u>	<u>ACTUAL</u>				<u>BUDGETED 1994</u>	<u>PERCENTAGE OF TOTAL</u>
	<u>1990</u>	<u>1991</u>	<u>1992</u>	<u>1993</u>		
<u>Local Taxes</u>						
Police & Fire Pension Transfer	\$ 1,104,000	\$ 1,139,440	\$ 1,324,000	\$ 1,260,000	\$ 1,386,000	1.29
General Property Taxes	10,102,246	11,462,832	11,413,043	11,554,955	12,710,450	11.79
73% Income Tax	43,700,000	44,000,000	49,500,000	50,400,000	54,605,850	50.67
<u>State Taxes</u>						
Cigarette	14,304	13,883	12,914	12,356	12,600	0.01
Inheritance	2,396,658	4,122,413	2,265,706	4,096,571	4,000,000	3.71
Liquor Permits	295,616	276,255	280,748	271,674	277,110	0.26
Local Government	7,046,176	7,404,606	7,621,847	8,037,177	8,037,180	7.46
<u>Non-Tax Receipts</u>						
Judicial	2,779,067	2,544,288	2,437,678	3,027,196	3,100,000	2.88
Commissions & Executive	3,437,801	4,410,736	4,560,323	5,242,406	5,399,690	5.01
Treasury Investments	3,500,000	2,000,000	2,000,000	3,000,000	5,200,000	4.82
Safety Department	1,053,166	1,140,928	1,343,975	1,375,886	1,403,560	1.30
Health Department	516,228	447,591	442,606	470,671	580,000	0.54
Service Department	8,147,139	539,225	307,715	486,388	515,850	0.48
Note Proceeds	2,700,000	---	---	---	---	---
Curbservice Fees	---	6,471,308	7,793,188	7,607,843	8,030,000	7.45
Recycling Fees	---	---	503,824	1,242,949	1,267,810	1.18
Landfill Fees	---	1,764,355	2,477,194	1,074,821	1,250,000	1.16
<b>TOTAL GENERAL FUND GROSS REVENUES</b>	<b><u>\$ 86,792,401</u></b>	<b><u>\$ 87,737,860</u></b>	<b><u>\$ 94,284,761</u></b>	<b><u>\$ 99,160,893</u></b>	<b><u>\$107,776,100</u></b>	<b><u>100.00%</u></b>

**1994 BUDGET PLAN**

CITY OF AKRON, OHIO  
PROPERTY TAX RATE-COLLECTION YEAR 1994  
USING DUPLICATE OF 1993  
BY GOVERNMENTAL UNIT AND PURPOSE

Assessed Valuation. . . \$2,313,611,376

	<u>Inside 10m</u>	<u>Outside 10m</u>	<u>Millage</u>	<u>Percent of Total</u>
School Operating . . . . .	4.20	38.20	42.40	
School Building Fund . . . . .	---	3.56	3.56	
Total School	<u>4.20</u>	<u>41.76</u>	<u>45.96</u>	<u>67.83%</u>
City Operating . . . . .	3.35	---	3.35	
Police Operating Levy. . . . .	2.00	---	2.00	
Emergency Medical Operating Levy	2.40	---	2.40	
City Debt. . . . .	.07	.18	.25	
Police Pension . . . . .	.30	---	.30	
Fire Pension . . . . .	.30	---	.30	
Total City	<u>8.42</u>	<u>.18</u>	<u>8.60</u>	<u>12.69%</u>
Library. . . . .	---	.89	.89	
County Operating . . . . .	1.25	---	1.25	
County Debt. . . . .	.67	---	.67	
Child Welfare. . . . .	---	2.77	2.77	
Weaver School Maintenance. . . . .	---	2.50	2.50	
Mental Health Operating. . . . .	---	1.57	1.57	
Mental Health Perm. Imp. . . . .	---	1.00	1.00	
Weaver School Operating. . . . .	---	1.51	1.51	
County Metropolitan Park . . . . .	---	.75	.75	
County Hospital. . . . .	---	.29	.29	
Total County	<u>1.92</u>	<u>11.28</u>	<u>13.20</u>	<u>19.48%</u>
 TOTAL	 <u>14.54</u>	 <u>53.22</u>	 <u>67.76</u>	 <u>100.00%</u>

**1994 BUDGET PLAN**

CITY OF AKRON, OHIO  
PROPERTY TAX LEVIED IN MILLS  
BY POLITICAL SUBDIVISION  
1981 to 1994

<u>Collection Year</u>	<u>County</u>	<u>School</u>	<u>City</u>	<u>Transit Authority</u>	<u>Total</u>
1981	10.20	34.55	7.40	0.90	53.05
1982	11.18	34.55	7.53	1.90	55.16
1983	11.39	34.55	7.31	1.90	55.15
1984	11.20	34.53	7.24	1.90	54.87
1985	12.97	34.44	7.20	1.90	56.51
1986	13.09	39.44	7.17	1.90	61.60
1987	13.09	39.44	7.17	1.90	61.60
1988	12.69	39.44	7.17	1.90	61.20
1989	12.73	45.94	8.37	1.90	68.94
1990	13.23	45.94	8.60	1.90	69.67
1991	13.48	45.96	8.60	----	68.04
1992	13.48	45.96	8.60	----	68.04
1993	13.48	45.96	8.60	----	68.04
1994	13.20	45.96	8.60	----	67.76



1994 OPERATING FUND GROUP NET REVENUES

	<u>PROJECTED REVENUES</u> <u>(NET OF TRANSFERS)</u>	<u>PERCENTAGE</u> <u>OF TOTAL</u>
Income Tax Transfer	\$ 54,605,850	40.67
Property Tax Collections	14,096,450	10.50
Local Government Fund Payments	8,037,180	5.99
Tipping Fees	7,003,080	5.22
Curbservice Revenues	8,030,000	5.98
All Other General Fund	7,899,100	5.88
Steam Sales	6,206,570	4.62
Emergency Medical Services Millage	5,781,950	4.31
Treasury Investments	5,200,000	3.87
Other State Taxes	4,289,710	3.19
All Other Highway Maintenance Collections	1,501,130	1.12
Municipal Court Fines and Costs	3,100,000	2.31
Gasoline Tax Collections	3,750,000	2.79
Landfill Revenue	1,250,000	0.93
Motor Vehicle License Tax Collections	1,650,000	1.23
Recycling Fees	1,267,810	0.94
Other Recycle Energy System Fees	501,890	0.37
Airport Revenue	<u>98,930</u>	<u>0.07</u>
 OPERATING FUND GROUP NET REVENUES	 <u>\$134,269,650</u>	 <u>100.00%</u>

NOTES:

(1) The Operating Fund Group includes the General Fund (001), the Emergency Medical Services Fund/EMS (006), the Airport Fund (042), the Recycle Energy System Fund/RES (043), and the Highway Maintenance Fund (073). These funds make up the bulk of City services.

(2) Excluded from net revenues are the transfers from the General Fund to the other funds included above. Those transfers are as follows:

General Fund to Airport	\$ 300,000
General Fund to RES	\$ 500,000
General Fund to Highway Maintenance	\$1,449,600



# **Expenditure Summaries**

**1994 BUDGET PLAN**

CITY OF AKRON, OHIO  
1994 BUDGETED FULL-TIME EMPLOYEES  
COMPARED TO ACTUAL DECEMBER 1, 1991,  
DECEMBER 1, 1992, AND DECEMBER 1, 1993

**By Funding Source:**

	As of 12/31/91	As of 12/31/92	As of 12/31/93	Budgeted 1994
General Fund	1,446.83	1,475.58	1,523.45	1,539.45
Internal Service Fund	159.00	155.00	155.50	166.50
Enterprise Fund	499.25	498.25	501.50	513.50
Special Revenue Fund	393.08	402.43	401.03	410.03
Special Assessments Fund	39.84	37.84	36.84	37.84
Debt Service Fund	11.00	10.90	12.68	12.68
<b>TOTAL</b>	<b>2,549.00</b>	<b>2,580.00</b>	<b>2,631.00</b>	<b>2,680.00</b>

**By Department:**

	As of 12/31/91	As of 12/31/92	As of 12/31/93	Budgeted 1994
<b><u>CIVIL SERVICE:</u></b>				
Personnel Director	1.00	1.00	1.00	1.00
Assistant Personnel Director	1.00	1.00	1.00	1.00
Selection Manager	1.00	1.00	1.00	1.00
Attorney	1.00	1.00	1.00	1.00
Employee Benefits Manager	1.00	1.00	0.00	0.00
Equal Employment Officer	0.00	0.00	1.00	1.00
Personnel Analyst	4.00	4.00	4.00	4.00
Personnel Records Supervisor	1.00	1.00	1.00	1.00
Personnel Aide	3.00	3.00	2.00	2.00
Personnel Technician	4.00	4.00	4.00	3.00
Data Entry Operator	0.00	0.00	1.00	1.00
Clerk Typist	1.00	1.00	6.00	6.00
Clerk Stenographer	5.00	5.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
<b>TOTAL CIVIL SERVICE</b>	<b>24.00</b>	<b>24.00</b>	<b>25.00</b>	<b>24.00</b>

**FINANCE:**

<b><u>Administration:</u></b>				
Finance Director	1.00	1.00	1.00	1.00
Finance Assistant Director	1.00	1.00	0.00	0.00
Executive Assistant	1.00	1.00	1.00	1.00
<b>Total Administration</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>2.00</b>
<b><u>Audit and Budget:</u></b>				
Audit and Budget Manager	1.00	1.00	1.00	1.00

**1994 BUDGET PLAN**

	<u>As of 12/31/91</u>	<u>As of 12/31/92</u>	<u>As of 12/31/93</u>	<u>Budgeted 1994</u>
<b>Audit and Budget: continued</b>				
Internal Auditor	1.00	1.00	1.00	1.00
Accounts Analyst	3.00	3.00	4.00	4.00
PIC Fiscal Officer	0.00	1.00	0.00	0.00
Clerk Typist	0.50	0.50	0.50	0.50
Total Audit and Budget	<u>5.50</u>	<u>6.50</u>	<u>6.50</u>	<u>6.50</u>
<b>General Accounting:</b>				
Accounting Manager	1.00	1.00	1.00	1.00
Accounts Analyst	1.00	1.00	1.00	1.00
Clerk Typist	0.50	0.50	0.50	0.50
Account Clerk	7.00	7.00	8.00	8.00
Accounting Technician	2.00	2.00	2.00	2.00
Data Entry Operator	1.00	1.00	1.00	1.00
Accountant	1.00	1.00	0.00	0.00
Total General Accounting	<u>13.50</u>	<u>13.50</u>	<u>13.50</u>	<u>13.50</u>
<b>Machine Systems:</b>				
Computer Systems Manager	1.00	1.00	1.00	1.00
Computer Programmer	2.00	2.00	5.00	5.00
Computer Programmer Analyst	6.00	8.00	6.00	10.00
Data Control Coordinator	1.00	1.00	1.00	1.00
Data Control Assistant	0.00	0.00	1.00	1.00
Computer Operator	4.00	2.00	2.00	3.00
Computer Operations Supervisor	1.00	1.00	1.00	1.00
Data Entry Operator	1.00	1.00	0.00	1.00
Clerk Typist	1.00	1.00	1.00	1.00
Total Machine Systems	<u>17.00</u>	<u>17.00</u>	<u>18.00</u>	<u>24.00</u>
<b>Purchasing:</b>				
Purchasing Agent	1.00	1.00	1.00	1.00
Senior Buyer	1.00	1.00	1.00	1.00
Technical Buyer	1.00	1.00	0.00	0.00
Buyer	1.00	1.00	0.00	0.00
Purchasing Aide	1.00	1.00	2.00	2.00
Clerk Typist	5.00	5.00	5.00	6.00
Clerk Stenographer	1.00	1.00	0.00	0.00
Data Entry Operator	0.00	0.00	1.00	1.00
Account Clerk	0.00	0.00	1.00	1.00
Stores Clerk	1.00	1.00	1.00	1.00
Storekeeper	1.00	1.00	1.00	1.00
Total Purchasing	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>	<u>14.00</u>
<b>Taxation:</b>				
Tax Commissioner	1.00	1.00	1.00	1.00
Tax Deputy Commissioner	1.00	1.00	1.00	1.00
Tax Coordinator	2.00	2.00	2.00	2.00
Tax Agent	3.00	3.00	3.00	3.00
Tax Auditor	12.00	12.00	13.00	13.00
Assistant Law Director	1.00	1.00	1.00	1.00
Account Clerk	1.00	1.00	1.00	1.00
Cashier	1.00	1.00	1.00	1.00



**1994 BUDGET PLAN**

	As of 12/31/91	As of 12/31/92	As of 12/31/93	Budgeted 1994
<b>Taxation: continued</b>				
Data Entry Operator	1.00	1.00	1.00	1.00
Clerk Typist	7.00	7.00	11.00	11.00
Clerk Stenographer	4.00	4.00	0.00	0.00
<b>Total Taxation</b>	<b>34.00</b>	<b>34.00</b>	<b>35.00</b>	<b>35.00</b>
<b>Treasury:</b>				
Treasurer	1.00	1.00	1.00	1.00
Assistant Treasurer	1.00	0.00	1.00	1.00
Assessor	1.00	1.00	1.00	1.00
City Cashier	1.00	1.00	1.00	1.00
Accounts Analyst	0.00	1.00	1.00	1.00
Assessments and Licenses Supervisor	0.00	1.00	1.00	1.00
Account Clerk	1.00	1.00	0.00	0.00
Accounting Technician	0.00	1.00	0.00	0.00
Assessments and Licenses Agent	4.00	4.00	4.00	4.00
Data Entry Operator	1.00	1.00	1.00	1.00
Clerk Typist	1.00	1.00	3.00	3.00
Clerk Stenographer	0.00	1.00	1.00	1.00
<b>Total Treasury</b>	<b>11.00</b>	<b>14.00</b>	<b>15.00</b>	<b>15.00</b>
<b>TOTAL FINANCE</b>	<b>97.00</b>	<b>101.00</b>	<b>103.00</b>	<b>110.00</b>
<b><u>FIRE:</u></b>				
<b><u>EMS:</u></b>				
Fire District Chief	1.00	1.00	1.00	1.00
Fire Lieutenant	16.00	16.00	13.00	13.00
Firefighter/Medic	56.00	59.00	62.00	62.00
Fire Communication Technician	13.00	13.00	13.00	13.00
Fire Equipment Mechanic	1.00	1.00	1.00	1.00
Clerk Typist	3.00	3.00	3.00	3.00
<b>Total EMS</b>	<b>90.00</b>	<b>93.00</b>	<b>93.00</b>	<b>93.00</b>
<b><u>Fire:</u></b>				
Fire Chief	1.00	1.00	1.00	1.00
Fire Deputy Chief	3.00	3.00	3.00	3.00
Fire District Chief	9.00	9.00	9.00	9.00
Fire Captain	12.00	12.00	12.00	12.00
Fire Lieutenant	72.00	72.00	75.00	75.00
Firefighter/Medic	196.00	219.00	223.00	216.00
Fire Communications Technician	3.00	3.00	3.00	3.00
Fire Communication Trainee	0.00	0.00	1.00	1.00
Fire Equipment Foreman	1.00	1.00	1.00	1.00
Master Fire Equipment Mechanic	4.00	4.00	4.00	4.00
Fire Equipment Mechanic	3.00	3.00	3.00	3.00
Fire Equipment Supervisor	1.00	1.00	1.00	1.00
Computer Programmer Analyst	1.00	1.00	1.00	1.00
Clerk Typist	3.00	3.00	4.00	4.00
Clerk Stenographer	3.00	3.00	3.00	3.00
Fire Hydrant Maintenance Worker	3.00	3.00	3.00	3.00

**1994 BUDGET PLAN**

	<u>As of</u> <u>12/31/91</u>	<u>As of</u> <u>12/31/92</u>	<u>As of</u> <u>12/31/93</u>	<u>Budgeted</u> <u>1994</u>
<b>Fire: continued</b>				
Fire Hydrant Repair Supervisor	1.00	1.00	1.00	1.00
Stores Clerk	1.00	1.00	1.00	1.00
Storekeeper	1.00	1.00	1.00	2.00
Total Fire	<u>318.00</u>	<u>341.00</u>	<u>350.00</u>	<u>344.00</u>
<b>TOTAL FIRE</b>	<b>408.00</b>	<b>434.00</b>	<b>443.00</b>	<b>437.00</b>
 <b><u>LAW:</u></b>				
<b><u>Administration:</u></b>				
Law Director	1.00	1.00	1.00	1.00
Deputy Law Director	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Total Administration	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
 <b><u>Civil:</u></b>				
Deputy Law Director	0.00	0.00	0.00	0.00
Assistant Law Director	8.00	9.00	9.00	9.00
Claims Investigator	0.00	1.00	0.00	0.00
Clerk Typist	0.00	0.00	1.00	1.00
Clerk Stenographers	6.00	5.00	5.00	6.00
Total Civil	<u>14.00</u>	<u>15.00</u>	<u>15.00</u>	<u>16.00</u>
 <b><u>Criminal:</u></b>				
Assistant Law Director	11.00	12.00	11.00	11.00
Clerk Typist	1.00	1.00	1.00	1.00
Clerk Stenographer	2.00	2.00	2.00	2.00
Total Criminal	<u>14.00</u>	<u>15.00</u>	<u>14.00</u>	<u>14.00</u>
 <b><u>Indigent Defense:</u></b>	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>
<b>TOTAL LAW</b>	<b>31.00</b>	<b>33.00</b>	<b>32.00</b>	<b>33.00</b>
 <b><u>LEGISLATIVE:</u></b>				
<b><u>Clerk of Council:</u></b>				
Deputy Clerk of Council	1.00	1.00	1.00	1.00
Clerk of Council	1.00	1.00	1.00	1.00
Clerk Typist	1.00	1.00	1.00	1.00
Council Aide	1.00	1.00	1.00	1.00
Total Clerk of Council	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
 <b><u>Council:</u></b>				
Councilmembers	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>
<b>TOTAL LEGISLATIVE</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>

**1994 BUDGET PLAN**

	<u>As of 12/31/91</u>	<u>As of 12/31/92</u>	<u>As of 12/31/93</u>	<u>Budgeted 1994</u>
<b><u>MUNICIPAL COURT CLERK:</u></b>				
Municipal Court Clerk	1.00	1.00	1.00	1.00
Assistant Court Clerk	1.00	1.00	1.00	1.00
Deputy Clerk	<u>50.00</u>	<u>45.00</u>	<u>45.00</u>	<u>45.00</u>
<b>TOTAL MUNICIPAL COURT CLERK</b>	<b>52.00</b>	<b>47.00</b>	<b>47.00</b>	<b>47.00</b>
<b><u>MUNICIPAL COURT JUDGES:</u></b>				
Judge	6.00	6.00	6.00	6.00
Court Administrator	1.00	1.00	1.00	1.00
Deputy Court Administrator	1.00	1.00	1.00	1.00
Bailiff	17.00	17.00	17.00	17.00
Case Auditor	1.00	1.00	1.00	1.00
Clerk	5.00	5.00	5.00	5.00
Court Reporter	1.00	1.00	1.00	1.00
Data Processing Manager	0.00	1.00	1.00	1.00
Data Processing Operator	0.00	1.00	1.00	1.00
Data Processing Programmer	0.00	1.00	1.00	1.00
Law Librarian	1.00	1.00	1.00	1.00
Probation Officer	5.00	5.00	4.00	5.00
Secretary	1.00	1.00	1.00	1.00
Small Claims Supervisor	1.00	1.00	1.00	1.00
Traffic Court Referee	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
<b>TOTAL MUNICIPAL COURT JUDGES</b>	<b>41.00</b>	<b>44.00</b>	<b>43.00</b>	<b>44.00</b>
<b><u>MAYOR'S OFFICE:</u></b>				
<b><u>Administration:</u></b>				
Mayor	1.00	1.00	1.00	1.00
Deputy Mayor	1.00	1.00	1.00	1.00
Executive Assistant to the Mayor	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00	1.00
Clerk Stenographer	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
<b>Total Administration</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
<b><u>Deputy Mayor for Administration:</u></b>				
Deputy Mayor	1.00	1.00	1.00	1.00
<b><u>Economic Development:</u></b>				
Deputy Mayor for Economic Development	1.00	1.00	1.00	1.00
Assistant to the Mayor	0.00	0.00	1.00	1.00
City Planner	0.00	3.00	3.00	3.00
Economist	1.00	2.00	1.00	1.00
Economic Development Administrator	1.00	0.00	0.00	0.00
Development and Construction Manager	0.00	1.00	1.00	1.00
Economic Development Analyst	1.00	1.00	1.00	1.00

**1994 BUDGET PLAN**

	<u>As of</u> <u>12/31/91</u>	<u>As of</u> <u>12/31/92</u>	<u>As of</u> <u>12/31/93</u>	<u>Budgeted</u> <u>1994</u>
<b>Economic Development: continued</b>				
Economic Development Specialist	0.00	0.00	0.00	1.00
Planning Aide	0.00	0.00	0.00	1.00
Real Estate Administrator	1.00	1.00	1.00	1.00
Clerk Stenographer	2.00	0.00	1.00	2.00
Clerk Typist	0.00	0.00	1.00	1.00
<b>Total Economic Development</b>	<u>7.00</u>	<u>9.00</u>	<u>11.00</u>	<u>14.00</u>
<b>Human and Community Relations:</b>				
Human and Communications Coordinator	1.00	1.00	1.00	1.00
Program Coordinator	1.00	1.00	1.00	1.00
Clerk Stenographer	1.00	1.00	1.00	1.00
<b>Total Human and Community Relations</b>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
<b>Labor Relations:</b>				
Deputy Mayor for Labor Relations	1.00	1.00	1.00	1.00
Labor Relations Officer	1.00	1.00	1.00	1.00
Safety Officer	1.00	1.00	1.00	1.00
Clerk Stenographer	1.00	1.00	1.00	1.00
<b>Total Labor Relations</b>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
<b>Private Industry Council:</b>				
PIC Executive Director	0.00	0.00	1.00	1.00
Planning Deputy Director	0.20	0.20	0.00	0.00
Manpower Program Analyst	2.00	2.00	2.00	2.00
Manpower Program Assistant	4.00	4.00	3.00	5.00
Manpower Program Aide	2.00	2.00	3.00	3.00
Human Resource Administrator	1.00	1.00	0.00	0.00
Computer Programmer Analyst	1.00	1.00	1.00	1.00
Data Entry Operator	1.00	1.00	1.00	1.00
Clerk Typist	1.00	1.00	1.00	1.00
Clerk Stenographer	2.00	2.00	1.00	1.00
<b>Total Private Industry Council</b>	<u>14.20</u>	<u>14.20</u>	<u>13.00</u>	<u>15.00</u>
<b>Public Utilities Commission:</b>				
Customer Complaint Clerk	0.00	0.00	1.00	1.00
Clerk Stenographer	1.00	1.00	0.00	0.00
<b>Total Public Utilities Commission</b>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
<b>TOTAL MAYOR'S OFFICE</b>	<b>35.20</b>	<b>37.20</b>	<b>38.00</b>	<b>43.00</b>

**PLANNING:**

<b>Administration:</b>				
Planning Director	1.00	1.00	1.00	1.00
Planning Deputy Director	0.80	0.80	0.80	0.80
Human Resource Administrator	0.00	0.00	0.65	0.65
Clerk Stenographer	0.00	0.00	0.00	0.00
<b>Total Administration</b>	<u>1.80</u>	<u>1.80</u>	<u>2.45</u>	<u>2.45</u>

**1994 BUDGET PLAN**

	<u>As of 12/31/91</u>	<u>As of 12/31/92</u>	<u>As of 12/31/93</u>	<u>Budgeted 1994</u>
<b>AMATS:</b>				
Transportation Study Director	1.00	1.00	1.00	1.00
City Planner	3.00	4.00	3.00	3.00
Economist	0.00	0.00	0.00	1.00
Engineer Designer	2.00	2.00	2.00	2.00
Planning Aide	1.00	2.00	1.00	1.00
Public Information Specialist	0.00	0.00	1.00	1.00
Transportation Designer	1.00	1.00	1.00	1.00
Transportation Planner	1.00	1.00	2.00	2.00
Clerk Stenographer	1.00	1.00	1.00	2.00
<b>Total AMATS</b>	<b>10.00</b>	<b>12.00</b>	<b>12.00</b>	<b>14.00</b>
<b>Capital Planning:</b>				
Capital Planning Manager	1.00	1.00	1.00	1.00
City Design Administrator	1.00	1.00	0.00	0.00
Investment Program Administrator	1.00	1.00	0.00	0.00
City Planner	2.00	2.00	2.00	2.00
Drafter	2.00	1.00	1.00	1.00
Economist	3.00	3.00	3.00	3.00
Graphic Artist	2.00	2.00	2.00	2.00
Graphics Coordinator	1.00	1.00	1.00	1.00
Landscape Architect	1.00	1.00	0.00	0.00
Landscape Designer	2.00	2.00	0.00	0.00
Landscape Planner	1.00	1.00	0.00	0.00
Librarian	1.00	1.00	1.00	1.00
Assistant Librarian	1.00	1.00	1.00	1.00
Press Operator	1.00	1.00	1.00	1.00
Site Improvement Administrator	0.00	0.00	0.50	0.50
Clerk Typist	2.00	2.00	2.00	2.00
Clerk Stenographer	2.00	1.00	0.50	0.50
<b>Total Capital Planning</b>	<b>24.00</b>	<b>22.00</b>	<b>16.00</b>	<b>16.00</b>
<b>Comprehensive Planning:</b>				
Comprehensive Planning Manager	1.00	1.00	0.00	0.00
Comprehensive Planning Administrator	1.00	1.00	1.00	1.00
Site Improvement Administrator	0.00	0.00	0.30	0.00
Human Resource Administrator	0.00	0.00	0.35	0.35
Zoning Administrator	1.00	1.00	1.00	0.00
Cartographer	1.00	1.00	1.00	1.00
City Planner	5.00	5.00	5.00	3.00
Community Resource Specialist	1.00	1.00	0.00	0.00
Economist	1.00	1.00	0.00	0.00
Planning Aide	2.00	1.00	2.00	0.00
Zoning Technician	2.00	2.00	2.00	0.00
Clerk Stenographer	2.00	2.00	3.00	1.00
<b>Total Comprehensive Planning</b>	<b>17.00</b>	<b>16.00</b>	<b>15.65</b>	<b>6.35</b>
<b>Design:</b>				
City Design Administrator	0.00	0.00	1.00	1.00
Landscape Planner	0.00	0.00	1.00	1.00
Landscape Designer	0.00	0.00	1.00	1.00
Landscape Architect	0.00	0.00	1.00	1.00



**1994 BUDGET PLAN**

	<u>As of 12/31/91</u>	<u>As of 12/31/92</u>	<u>As of 12/31/93</u>	<u>Budgeted 1994</u>
<b>Design: continued</b>				
Drafter	0.00	0.00	1.00	1.00
Clerk Stenographer	0.00	0.00	1.00	1.00
Total Design	<u>0.00</u>	<u>0.00</u>	<u>6.00</u>	<u>6.00</u>
<b>Development and Real Estate:</b>				
Site Improvement Administrator	0.00	0.00	0.20	0.20
Acquisition Officer	0.00	0.00	1.00	1.00
City Planner	0.00	0.00	1.68	2.00
Community Resource Specialist	0.00	0.00	1.00	1.00
Demolition Site Improvement Inspector	0.00	0.00	2.00	2.00
Real Estate Negotiator	0.00	0.00	1.00	1.00
Relocation Officer	0.00	0.00	1.00	1.00
Clerk Stenographer	0.00	0.00	1.00	1.00
Total Development and Real Estate	<u>0.00</u>	<u>0.00</u>	<u>8.88</u>	<u>9.20</u>
<b>Housing and Community Services:</b>				
Planning Deputy Director	0.00	0.00	0.20	0.20
Development Manager	0.00	0.00	0.00	0.00
Housing Rehabilitation Manager	0.00	1.00	1.00	1.00
Human Resources Administrator	1.00	1.00	1.00	1.00
Site Improvement Administrator	1.00	1.00	0.00	0.00
Acquisition Officer	1.00	1.00	0.00	0.00
City Planner	4.00	4.00	2.32	2.00
Community Resource Specialist	4.00	4.00	3.00	3.00
Demolition Site Improvement Inspector	2.00	2.00	0.00	0.00
Equal Employment Officer	1.00	1.00	1.00	1.00
Housing Rehabilitation Administrator	1.00	1.00	1.00	1.00
Housing Rehabilitation Specialist	12.00	14.00	14.00	15.00
Housing Rehabilitation Supervisor	2.00	3.00	3.00	3.00
Investment Program Administrator	0.00	1.00	1.00	1.00
Loan and Grant Specialist	5.00	5.00	5.00	5.00
Real Estate Administrator	1.00	1.00	0.00	0.00
Real Estate Negotiator	1.00	1.00	0.00	0.00
Relocation Officer	1.00	1.00	0.00	0.00
Semi-Skilled Laborer	1.00	1.00	0.00	0.00
Clerk Typist	6.00	5.00	3.00	5.00
Clerk Stenographer	3.00	4.00	2.50	3.50
Total Housing and Community Services	<u>47.00</u>	<u>52.00</u>	<u>38.02</u>	<u>41.70</u>
<b>Zoning:</b>				
Comprehensive Planning Manager	0.00	0.00	0.00	0.00
City Planner	0.00	0.00	0.00	3.00
Zoning Administrator	0.00	0.00	0.00	1.00
Economist	0.00	0.00	0.00	0.00
Planning Aide	0.00	0.00	0.00	2.00
Zoning Technician	0.00	0.00	0.00	2.00
Community Resource Specialist	0.00	0.00	0.00	0.00
Comprehensive Planning Administrator	0.00	0.00	0.00	0.00
Cartographer	0.00	0.00	0.00	0.00
Site Improvement Administrator	0.00	0.00	0.00	0.30
Human Resource Administrator	0.00	0.00	0.00	0.00

**1994 BUDGET PLAN**

	<u>As of 12/31/91</u>	<u>As of 12/31/92</u>	<u>As of 12/31/93</u>	<u>Budgeted 1994</u>
<b>Zoning: continued</b>				
Clerk Stenographer	0.00	0.00	0.00	2.00
<b>Total Zoning</b>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>10.30</u>
<b>TOTAL PLANNING</b>	<b>99.80</b>	<b>103.80</b>	<b>99.00</b>	<b>106.00</b>
 <b>POLICE</b>				
Police Chief	1.00	1.00	1.00	1.00
Deputy Chief	4.00	3.00	4.00	4.00
Captain	4.00	7.00	7.00	7.00
Lieutenant	15.00	22.00	22.00	22.00
Sergeant	61.00	65.00	61.00	65.00
Officer	345.00	338.00	392.00	398.00
Police Records Supervisor	0.00	0.00	1.00	1.00
Account Clerk	1.00	2.00	2.00	2.00
Police Communications Technician	36.00	37.00	38.00	42.00
Computer Programmer Analyst	0.00	0.00	0.00	0.00
Data Entry Operator	2.00	2.00	2.00	2.00
Clerk Typist	23.00	26.00	27.00	28.00
Clerk Stenographer	1.00	1.00	1.00	1.00
<b>TOTAL POLICE</b>	<u>493.00</u>	<u>504.00</u>	<u>558.00</u>	<u>573.00</u>
 <b>PUBLIC HEALTH:</b>				
<b>Administration:</b>				
Director	1.00	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00	1.00
Nutritionist	1.00	1.00	1.00	1.00
Accounts Analyst	0.75	0.75	0.75	0.75
Account Clerk	1.00	1.00	1.00	1.00
Medical Officer	2.00	2.00	2.00	2.00
Case Management Nurse	1.00	1.00	1.00	1.00
Public Health Nurse	0.10	0.10	0.10	0.10
Health Education Specialist	0.00	0.50	1.00	1.00
Disease Control Officer	0.62	1.00	1.00	1.00
Sanitarian	1.00	1.00	1.00	1.00
Computer Programmer	1.00	1.00	1.00	1.00
Health Services Grants Coordinator	1.00	1.00	1.00	1.00
Clerk Typist	3.00	3.00	2.50	2.50
Semi-Skilled Laborer	0.05	0.05	0.00	0.00
Executive Assistant	1.00	1.00	1.00	1.00
<b>Total Administration</b>	<u>15.52</u>	<u>16.40</u>	<u>16.35</u>	<u>16.35</u>
 <b>Air Quality Management:</b>				
Sanitarian	3.00	3.00	3.00	3.00
Lab Analyst	2.00	2.00	1.00	1.00
Air Pollution Engineer	3.00	3.00	4.00	4.00
Chief Air Pollution Engineer	1.00	1.00	1.00	1.00
Air Quality Management Administrator	1.00	1.00	1.00	1.00
Sanitarian Aide	0.00	0.00	1.00	0.00

**1994 BUDGET PLAN**

	<u>As of</u> <u>12/31/91</u>	<u>As of</u> <u>12/31/92</u>	<u>As of</u> <u>12/31/93</u>	<u>Budgeted</u> <u>1994</u>
<b>Air Quality Management: continued</b>				
Clerk Typist	1.00	1.00	1.00	1.00
Account Clerk	1.00	1.00	1.00	1.00
Health Education Specialist	0.00	0.10	0.10	0.00
Semi-Skilled Laborer	0.95	0.95	0.00	0.00
Accounts Analyst	0.25	0.25	0.25	0.25
Total Air Quality Management	<u>13.20</u>	<u>13.30</u>	<u>13.35</u>	<u>12.25</u>
<b>Counseling Services:</b>				
Health Services Grant Assistant	0.00	0.00	1.00	1.00
Alcoholic/Drug Prevention Specialist	2.00	3.00	3.00	3.00
Alcoholism Counselor	6.00	6.00	5.00	6.00
Alcoholism Program Manager	1.00	1.00	1.00	1.00
Public Health Psychologist	1.00	1.00	1.00	1.00
Clerk Typist	2.00	2.00	2.00	2.00
Clerk Stenographer	1.00	1.00	1.00	1.00
Total Counseling Services	<u>13.00</u>	<u>14.00</u>	<u>14.00</u>	<u>15.00</u>
<b>Environmental Health:</b>				
Sanitarian	13.00	13.00	13.00	13.00
Sanitarian Supervisor	3.00	3.00	3.00	3.00
Environmental Health Administrator	1.00	1.00	1.00	1.00
Clerk Stenographer	2.00	2.00	3.00	3.00
Clerk Typist	1.00	1.00	0.00	0.00
Total Environmental Health	<u>20.00</u>	<u>20.00</u>	<u>20.00</u>	<u>20.00</u>
<b>Health Data Management:</b>				
Biostatistician	1.00	1.00	1.00	1.00
Computer Programmer Analyst	1.00	1.00	1.00	1.00
Data Entry Operator	2.00	1.00	1.00	1.00
Clerk Typist	3.00	3.00	4.00	4.00
Vital Statistics Supervisor	1.00	1.00	1.00	1.00
Total Health Data Management	<u>8.00</u>	<u>7.00</u>	<u>8.00</u>	<u>8.00</u>
<b>Health Education:</b>				
Public Health Educator	1.00	1.00	1.25	1.25
Health Services Grants Coordinator	0.00	0.00	0.00	0.00
Disease Control Officer	0.00	0.00	0.00	0.00
Health Education Specialist	2.00	2.00	3.00	3.00
Total Health Education	<u>3.00</u>	<u>3.00</u>	<u>4.25</u>	<u>4.25</u>
<b>Housing:</b>				
Sanitarian	15.00	15.00	15.00	15.00
Sanitarian Supervisor	2.00	2.00	2.00	2.00
Housing Administrator	1.00	1.00	1.00	1.00
Public Health Nurse	1.00	0.00	0.00	0.00
Health Education Specialist	1.00	0.00	0.00	0.00
Clerk Stenographer	2.00	2.00	3.00	3.00
Clerk Typist	3.00	1.00	1.00	1.00
Total Housing	<u>25.00</u>	<u>21.00</u>	<u>22.00</u>	<u>22.00</u>

**1994 BUDGET PLAN**

	<u>As of 12/31/91</u>	<u>As of 12/31/92</u>	<u>As of 12/31/93</u>	<u>Budgeted 1994</u>
<b>Laboratory:</b>				
Public Health Lab Manager	1.00	1.00	1.00	1.00
Microbiologist	2.00	2.00	2.00	2.00
Medical Technician	1.00	1.00	1.00	1.00
Clerk Typist	1.00	1.00	1.00	1.00
Total Laboratory	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>
<b>Medical and Nursing:</b>				
Public Health Nursing Manager	1.00	1.00	1.00	1.00
Public Health Nursing Supervisor	3.00	3.00	3.00	3.00
X-Ray Technologist	1.00	1.00	1.00	1.00
Public Health Nutritionist	6.00	6.00	8.00	7.00
Nutrition Aide	2.00	2.00	1.00	2.00
Account Clerk	0.00	0.00	1.00	1.00
Office Manager	1.00	1.00	1.00	1.00
Public Health Nurse	19.20	16.40	18.40	21.90
Health Education Specialist	2.58	2.40	1.65	1.75
Activities Coordinator	1.00	1.00	1.00	1.00
Clerk Typist	9.00	8.00	11.50	10.50
Intake Clerk	4.00	4.00	2.00	3.00
Public Health Nurse Practitioner	3.00	3.00	3.00	1.00
Total Medical and Nursing	<u>52.78</u>	<u>48.80</u>	<u>53.55</u>	<u>55.15</u>
<b>TOTAL PUBLIC HEALTH</b>	<b>155.50</b>	<b>148.50</b>	<b>156.50</b>	<b>158.00</b>
<b><u>PUBLIC SAFETY:</u></b>				
<b>Building Inspection:</b>				
Building Inspection Superintendent	1.00	1.00	1.00	1.00
Building Permits Supervisor	1.00	1.00	1.00	1.00
Building Inspector	6.00	5.00	5.00	6.00
Electrical Inspector	4.00	4.00	4.00	4.00
Plans Examiner	1.00	1.00	1.00	1.00
Chief Plans Examiner	1.00	1.00	1.00	1.00
Building Chief Inspector	1.00	1.00	1.00	1.00
Electrical Chief Inspector	1.00	1.00	1.00	1.00
Mechanical Inspector	4.00	4.00	3.00	4.00
Mechanical Chief Inspector	1.00	1.00	1.00	1.00
Clerk Typist	0.00	0.00	0.00	0.00
Permit Clerk	2.00	3.00	3.00	3.00
Total Building Inspection	<u>23.00</u>	<u>23.00</u>	<u>22.00</u>	<u>24.00</u>
<b>Communications:</b>				
Communications Manager	1.00	1.00	1.00	1.00
Clerk Typist	2.00	2.00	2.00	2.00
Telephone Technician	5.00	5.00	5.00	6.00
Cable and Line Utilityworker	1.00	1.00	1.00	1.00
Signal Lineworker	2.00	2.00	2.00	2.00
Radio Technician	4.00	4.00	4.00	4.00
Signal Line Foreman	1.00	1.00	1.00	1.00

**1994 BUDGET PLAN**

	<u>As of 12/31/91</u>	<u>As of 12/31/92</u>	<u>As of 12/31/93</u>	<u>Budgeted 1994</u>
<b>Communications: continued</b>				
Communications Supervisor	1.00	1.00	1.00	1.00
Radio Communications Supervisor	1.00	1.00	1.00	1.00
<b>Total Communications</b>	<u>18.00</u>	<u>18.00</u>	<u>18.00</u>	<u>19.00</u>
<b>Corrections: (1)</b>				
Detention Facilities Superintendent	1.00	1.00	1.00	1.00
Detention Facilities Lieutenant	1.00	1.00	1.00	0.00
Detention Facilities Sergeant	6.00	6.00	6.00	0.00
Detention Officer	24.00	17.00	11.00	0.00
Public Health Nurse	1.50	0.50	0.50	0.00
Recreation Supervisor	0.00	1.00	0.00	0.00
Clerk Typist	2.00	1.00	1.00	1.00
<b>Total Corrections</b>	<u>35.50</u>	<u>27.50</u>	<u>20.50</u>	<u>2.00</u>
<b>Traffic Engineering:</b>				
Traffic Engineer	1.00	1.00	1.00	1.00
Traffic Technician	1.00	1.00	1.00	1.00
Traffic Engineering Aide	1.00	1.00	1.00	1.00
Traffic Technician Supervisor	1.00	1.00	1.00	1.00
Clerk Typist	2.00	2.00	2.00	2.00
Cable and Line Utilityworker	1.00	1.00	1.00	1.00
Signal Lineworker	3.00	3.00	3.00	3.00
Electronics Technician	6.00	6.00	6.00	6.00
Signal Line Foreman	2.00	2.00	2.00	2.00
Signal Equipment Supervisor	1.00	1.00	1.00	1.00
Traffic Signal Technician	1.00	1.00	1.00	1.00
Signal System Design Technician	1.00	1.00	1.00	1.00
Parking Meterworker	3.00	3.00	3.00	3.00
Parking Meter Foreman	1.00	1.00	1.00	1.00
Traffic Marker	8.00	8.00	8.00	8.00
Traffic Sign Painter	1.00	1.00	1.00	1.00
Traffic Marking Foreman	1.00	0.00	0.00	0.00
Traffic Operations Supervisor	1.00	1.00	1.00	1.00
<b>Total Traffic Engineering</b>	<u>36.00</u>	<u>35.00</u>	<u>35.00</u>	<u>35.00</u>
<b>Weights and Measures:</b>				
Weights and Measures Superintendent	1.00	1.00	1.00	1.00
Weights and Measures Inspector	1.00	1.00	1.00	1.00
Clerk Stenographer	1.00	1.00	1.00	1.00
<b>Total Weights and Measures</b>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
<b>TOTAL PUBLIC SAFETY</b>	<b>115.50</b>	<b>106.50</b>	<b>98.50</b>	<b>83.00</b>

(1) Effective April, 1994, Summit County will take over the operation of the Corrections facility. The County will provide personnel to run the Corrections Facility.

**PUBLIC SERVICE:**

<b>Airport:</b>				
Airport Supervisor	1.00	1.00	1.00	1.00



**1994 BUDGET PLAN**

	As of 12/31/91	As of 12/31/92	As of 12/31/93	Budgeted 1994
<b>Airport: continued</b>				
Public Works Supervisor	0.00	0.00	0.00	0.00
Account Clerk	1.00	1.00	1.00	1.00
Semi-Skilled Laborer	0.00	0.00	1.00	1.00
Airport Maintenance Worker	3.00	3.00	2.00	2.00
Airport Operations Agent	1.00	1.00	1.00	1.00
<b>Total Airport</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>
<b>Building Maintenance:</b>				
Facilities Maintenance Manager	1.00	1.00	1.00	1.00
Facilities and Maintenance Supervisor	1.00	1.00	1.00	1.00
Building Electrician	1.00	1.00	1.00	1.00
Plant Electrician	0.00	0.00	0.00	1.00
Clerk Stenographer	1.00	1.00	1.00	1.00
Custodial Worker	15.00	15.00	15.00	15.00
Custodian	2.00	2.00	2.00	2.00
Custodial Crew Leader	0.00	0.00	0.00	0.00
Garage Attendant	0.00	0.00	1.00	1.00
Maintenance Repairer	7.00	8.00	5.00	7.00
Heating and Air Conditioning Repairer	1.00	1.00	1.00	1.00
Custodial Foreman	1.00	1.00	1.00	1.00
Building Maintenance Foreman	2.00	2.00	2.00	2.00
Semi-Skilled Laborer	1.00	1.00	2.00	2.00
Clerk	1.00	1.00	1.00	1.00
<b>Total Building Maintenance</b>	<b>34.00</b>	<b>35.00</b>	<b>34.00</b>	<b>37.00</b>
<b>Construction Services:</b>				
Development and Construction Manager	1.00	0.00	0.00	0.00
<b>Customer Service:</b>				
Customer Service Administrator	1.00	1.00	1.00	1.00
Clerk Typist	1.00	1.00	0.00	1.00
Public Projects Crew Leader	3.00	3.00	3.00	3.00
Community Service Coordinator	0.00	0.00	0.00	1.00
Messenger	1.00	1.00	1.00	1.00
Customer Complaint Clerk	3.00	3.00	3.00	3.00
Customer Services Coordinator	1.00	1.00	1.00	1.00
Animal Control Warden	5.00	5.00	4.00	5.00
<b>Total Customer Service</b>	<b>15.00</b>	<b>15.00</b>	<b>13.00</b>	<b>16.00</b>
<b>Engineering Bureau:</b>				
City Engineer	1.00	1.00	1.00	1.00
Engineering Construction Manager	1.00	1.00	1.00	1.00
Engineering Division Manager	4.00	4.00	4.00	4.00
Senior Engineer	3.00	3.00	3.00	3.00
Civil Engineer	0.00	0.00	12.00	12.00
Engineer	3.00	3.00	0.00	0.00
Engineering Project Coordinator	1.00	1.00	1.00	1.00
Engineering Designer	9.00	8.00	0.00	0.00
Engineering Technician	36.00	35.00	33.00	34.00
Survey Projects Supervisor	1.00	1.00	1.00	1.00
Surveyor	2.00	2.00	2.00	2.00

**1994 BUDGET PLAN**

	As of 12/31/91	As of 12/31/92	As of 12/31/93	Budgeted 1994
<b>Engineering Bureau: continued</b>				
Survey Party Chief	1.00	1.00	1.00	1.00
Surveyor Aide	3.00	3.00	3.00	3.00
City Arborist and Horticulturist	1.00	1.00	1.00	1.00
Architectural Designer	1.00	1.00	1.00	1.00
Landscape Designer	1.00	1.00	1.00	1.00
Transportation Designer	2.00	2.00	2.00	2.00
Drafter	2.00	2.00	4.00	4.00
Account Clerk	1.00	1.00	1.00	1.00
Clerk Stenographer	1.00	1.00	2.00	2.00
Clerk Typist	3.00	3.00	2.00	2.00
<b>Total Engineering Bureau</b>	<b>77.00</b>	<b>75.00</b>	<b>76.00</b>	<b>77.00</b>
<b>Golf Course:</b>				
Golf Course Superintendent	1.00	1.00	1.00	1.00
Golf Course Maintenance Worker	2.00	2.00	2.00	2.00
Greenskeeper	1.00	1.00	1.00	1.00
<b>Total Golf Course</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<b>Highway Maintenance:</b>				
Highway Maintenance Superintendent	1.00	1.00	1.00	1.00
Highway Maintenance Assistant Supt.	1.00	1.00	0.00	0.00
Highway Maintenance Supervisor	3.00	3.00	3.00	3.00
Engineer	1.00	1.00	1.50	1.50
Public Works Supervisor	0.00	0.50	2.00	2.00
Highway Maintenance Emergency Worker	3.00	3.00	3.00	3.00
Master Equipment Operator	2.00	2.00	3.00	3.00
Surveyor	1.00	1.00	1.00	0.00
Surveyor Aide	1.00	1.00	1.00	1.00
Engineering Technician	1.00	1.00	2.00	2.00
Permit Inspector	2.00	2.00	1.00	1.00
Clerk Typist	2.00	2.00	2.00	3.00
Highway Maintenance Foreman	11.00	11.00	11.00	11.00
Equipment Operator	26.00	25.00	24.00	24.00
Mason	3.00	4.00	4.00	4.00
Landscaper	1.00	1.00	1.00	2.00
Maintenance Repairer	1.00	1.00	1.00	1.00
Stores Clerk	1.00	1.00	1.00	0.00
Storekeeper	1.00	1.00	1.00	1.00
Semi-Skilled Laborer	38.50	41.00	40.00	40.00
<b>Total Highway Maintenance</b>	<b>100.50</b>	<b>103.50</b>	<b>103.50</b>	<b>103.50</b>
<b>Highway Resurfacing:</b>				
Semi-Skilled Laborer	3.00	0.00	0.00	0.00
<b>Landfill:</b>				
Landfill Foreman	1.00	1.00	1.00	0.00
Master Equipment Operator	6.00	4.00	3.00	4.00
Landfill Supervisor	0.00	1.00	1.00	1.00
Landfill Attendant	1.00	2.00	2.00	2.00
Semi-Skilled Laborer	1.00	1.00	1.00	1.00
<b>Total Landfill</b>	<b>9.00</b>	<b>9.00</b>	<b>8.00</b>	<b>8.00</b>

**1994 BUDGET PLAN**

	<u>As of</u> <u>12/31/91</u>	<u>As of</u> <u>12/31/92</u>	<u>As of</u> <u>12/31/93</u>	<u>Budgeted</u> <u>1994</u>
<b>Motor Equipment:</b>				
Motor Equipment Manager	1.00	1.00	0.00	1.00
Motor Equipment Superintendent	1.00	1.00	1.00	1.00
Motor Equipment Shop Supervisor	2.00	2.00	2.00	2.00
Master Equipment Mechanic Foreman	2.00	2.00	2.00	2.00
Master Equipment Mechanic	9.00	9.00	12.00	12.00
Equipment Shop Supervisor	1.00	1.00	0.00	1.00
Equipment Mechanic Foreman	2.00	2.00	2.00	2.00
Equipment Mechanic	18.00	18.00	14.00	15.00
Welder	1.00	1.00	1.00	1.00
Equipment Serviceworker	12.00	11.00	10.00	11.00
Office Manager	1.00	1.00	1.00	1.00
Account Clerk	1.00	1.00	2.00	2.00
Clerk Typist	2.00	2.00	2.00	2.00
Data Entry Operator	1.00	1.00	1.00	1.00
Equipment Storekeeper	0.00	0.00	2.00	2.00
Stores Clerk	1.00	1.00	0.00	0.00
Garage Attendant	1.00	1.00	1.00	1.00
<b>Total Motor Equipment</b>	<b>56.00</b>	<b>55.00</b>	<b>53.00</b>	<b>57.00</b>
<b>Oil and Gas:</b>				
Gas Well Technician	0.25	0.25	0.00	0.00
<b>Parks Maintenance:</b>				
Parks Maintenance Superintendent	1.00	1.00	1.00	1.00
Public Works Supervisor	3.00	3.00	3.00	3.00
Parks Maintenance Foreman	3.00	3.00	2.00	2.00
Landscape Crew Leader	0.00	0.00	0.00	0.00
Forestry Foreman	0.00	0.00	1.00	1.00
Urban Forestry Specialist	1.00	1.00	1.00	1.00
Master Equipment Operator	4.00	4.00	1.00	1.00
Equipment Operator	9.00	10.00	13.00	13.00
Clerk Typist	1.00	1.00	1.00	1.00
Tree Trimmer	3.00	2.00	2.00	3.00
Landscaper	5.00	5.00	5.00	5.00
Semi-Skilled Laborer	4.00	4.00	2.00	3.00
<b>Total Parks Maintenance</b>	<b>34.00</b>	<b>34.00</b>	<b>32.00</b>	<b>34.00</b>
<b>Plans and Permits:</b>				
Plans and Permits Manager	1.00	1.00	1.00	1.00
Plans Examiner	1.00	1.00	1.00	1.00
Clerk Stenographer	1.00	1.00	0.00	0.00
Drafter	1.00	1.00	1.00	1.00
Permit Clerk	2.00	2.00	3.00	3.00
<b>Total Plans and Permits</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>
<b>Public Works Administration:</b>				
Public Works Manager	1.00	1.00	1.00	1.00
Public Works Deputy Manager	0.00	1.00	1.00	1.00
Civil Engineer	1.00	1.00	1.00	1.00
Clerk Stenographer	1.00	1.00	1.00	1.00

**1994 BUDGET PLAN**

	<u>As of 12/31/91</u>	<u>As of 12/31/92</u>	<u>As of 12/31/93</u>	<u>Budgeted 1994</u>
<b>Public Works Administration: continued</b>				
Office Manager	1.00	1.00	0.00	0.00
Accountant	0.00	0.00	1.00	1.00
Account Clerk	4.00	3.00	3.00	3.00
<b>Total Public Works Administration</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>
<b>Recreation:</b>				
Recreation Manager	1.00	1.00	1.00	1.00
Recreation Supervisor	10.00	10.00	10.00	14.00
Sports & Athletic Supervisor	1.00	1.00	1.00	1.00
Senior Program Coordinator	1.00	1.00	1.00	1.00
Accountant	1.00	1.00	1.00	1.00
Account Clerk	1.00	1.00	1.00	1.00
Clerk Typist	3.00	3.00	3.00	3.00
<b>Total Recreation</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>22.00</b>
<b>Recycle Energy System:</b>				
Resource Manager	0.00	0.00	0.50	0.50
Senior Engineer	0.00	0.00	1.00	1.00
<b>Total Recycle Energy System</b>	<b>0.00</b>	<b>0.00</b>	<b>1.50</b>	<b>1.50</b>
<b>Recycling Bureau:</b>				
Recycling Coordinator	0.00	1.00	1.00	1.00
Collection Supervisor	0.00	1.00	1.00	1.00
Recycling Operator	0.00	7.00	6.00	7.00
Recycle/Curb service Monitor	0.00	0.00	0.00	0.00
<b>Total Recycling Bureau</b>	<b>0.00</b>	<b>9.00</b>	<b>8.00</b>	<b>9.00</b>
<b>Resource Bureau:</b>				
Resource Manager	1.00	1.00	0.50	0.50
Senior Engineer	0.75	0.75	0.00	0.00
<b>Total Resource Bureau</b>	<b>1.75</b>	<b>1.75</b>	<b>0.50</b>	<b>0.50</b>
<b>Sanitation:</b>				
Sanitation Services Superintendent	1.00	1.00	1.00	1.00
Collection Supervisor	1.00	0.00	1.00	1.00
Collection Foreman	4.00	4.00	3.00	3.00
Sanitation Services Dispatcher	1.00	1.00	1.00	1.00
Sanitation Serviceworker	38.00	32.00	34.00	34.00
Equipment Operator	20.00	20.00	18.00	18.00
<b>Total Sanitation</b>	<b>65.00</b>	<b>58.00</b>	<b>58.00</b>	<b>58.00</b>
<b>Service Director's Office:</b>				
Service Director	1.00	1.00	1.00	1.00
Deputy Service Director	2.00	2.00	2.00	2.00
Development and Construction Manager	0.00	0.00	0.00	0.00
Operations Research Manager	0.00	0.00	1.00	1.00
Operations Research Analyst	1.00	1.00	0.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Clerk Stenographer	1.00	1.00	1.00	1.00
<b>Total Service Director's Office</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>7.00</b>



**1994 BUDGET PLAN**

	<u>As of 12/31/91</u>	<u>As of 12/31/92</u>	<u>As of 12/31/93</u>	<u>Budgeted 1994</u>
<b>Sewer Maintenance:</b>				
Water and Sewer Systems Manager	0.00	0.00	0.00	0.00
Sewer Maintenance Superintendent	1.00	1.00	1.00	1.00
Sewer Maintenance Supervisor	4.00	4.00	4.00	4.00
Master Equipment Operator	0.00	0.00	0.00	0.00
Engineering Technician	0.00	0.00	1.00	1.00
Account Clerk	2.00	2.00	2.00	2.00
Equipment Mechanic	3.00	3.00	2.00	3.00
Equipment Mechanic Foreman	1.00	1.00	0.00	1.00
Sewer Telemonitoring Technician	2.00	2.00	2.00	2.00
Clerk Typist	1.00	1.00	1.00	1.00
Sewer Maintenance Worker	27.00	29.00	28.00	29.00
Sewer Serviceworker	17.00	17.00	16.00	17.00
Sewer Maintenance Dispatcher	4.00	4.00	3.00	3.00
Sewer Cleaning Foreman	1.00	1.00	1.00	1.00
Sewer Maintenance Foreman	5.00	5.00	5.00	5.00
Pumping System Mechanic	4.00	5.00	5.00	5.00
Plant Electrician	1.00	1.00	1.00	1.00
Pumping System Maintenance Foreman	1.00	1.00	1.00	1.00
Equipment Operator	4.00	5.00	4.00	4.00
Custodian	1.00	1.00	1.00	1.00
Equipment Serviceworker	1.00	1.00	1.00	1.00
Maintenance Repairer	1.00	1.00	1.00	1.00
Storekeeper	1.00	0.00	1.00	1.00
Garage Attendant	1.00	1.00	1.00	1.00
<b>Total Sewer Maintenance</b>	<b>83.00</b>	<b>86.00</b>	<b>82.00</b>	<b>86.00</b>
<b>Street and Highway Lighting:</b>				
Engineer	1.00	1.00	1.00	1.00
<b>Street Cleaning:</b>				
Street Cleaning Superintendent	1.00	1.00	1.00	1.00
Public Works Supervisor	1.00	1.00	1.00	1.00
Street Cleaning Foreman	4.00	4.00	3.00	3.50
Master Equipment Operator	2.00	2.00	2.00	2.00
Landscaper	1.50	1.50	1.50	2.00
Equipment Operator	17.00	18.00	18.00	18.00
Semi-Skilled Laborer	9.00	9.00	9.00	9.00
Broommaker-Equipment Operator	1.00	1.00	1.00	1.00
<b>Total Street Cleaning</b>	<b>36.50</b>	<b>37.50</b>	<b>36.50</b>	<b>37.50</b>
<b>Support of Zoo Board:</b>				
Zoo Supervisor	1.00	0.00	0.00	0.00
<b>Water Pollution Control Station:</b>				
Water Pollution Control Manager	1.00	1.00	1.00	1.00
Compost Plant Superintendent	0.00	1.00	0.00	1.00
Equipment Operator	1.00	1.00	1.00	1.00
Civil Engineer	1.00	1.00	1.00	1.00
Engineering Technician	0.00	0.00	0.00	0.00
Clerk Typist	2.00	2.00	3.00	3.00
Clerk Stenographer	1.00	1.00	0.00	0.00



**1994 BUDGET PLAN**

	As of 12/31/91	As of 12/31/92	As of 12/31/93	Budgeted 1994
<b>Water Pollution Control Station: continued</b>				
Treatment Plant Mechanic	10.00	10.00	10.00	10.00
Plant Electrician	3.00	3.00	2.00	2.00
Wastewater Plant Maintenance Foreman	2.00	2.00	2.00	2.00
Wastewater Plant Maintenance Supervisor	1.00	1.00	1.00	1.00
Treatment Plant Utilityworker	28.00	31.00	31.00	31.00
Wastewater Plant Operator	35.00	36.00	33.00	33.00
Wastewater Plant Operator Foreman	7.00	6.00	6.00	6.00
Wastewater Plant Operator Supervisor	1.00	1.00	2.00	2.00
Wastewater Plant Superintendent	1.00	1.00	1.00	1.00
Machinist	1.00	1.00	1.00	1.00
Maintenance Repairer	2.00	2.00	2.00	2.00
Facilities Maintenance Foreman	1.00	1.00	1.00	1.00
Wastewater Quality Coordinator	0.00	0.00	0.00	0.00
Wastewater Quality Supervisor	0.00	0.00	0.00	0.00
Lab Analyst Wastewater	0.00	0.00	0.00	0.00
Lab Analyst	0.00	0.00	0.00	0.00
Wastewater Quality Aide	0.00	0.00	0.00	0.00
Stores Clerk	2.00	2.00	2.00	2.00
Storekeeper	1.00	1.00	1.00	1.00
Instrument Technician	0.00	0.00	0.00	0.00
<b>Total Water Pollution Control Station</b>	<b>101.00</b>	<b>105.00</b>	<b>101.00</b>	<b>102.00</b>
<b>Water Bureau Administration:</b>				
Public Utilities Manager	1.00	1.00	1.00	1.00
Clerk Stenographer	1.00	1.00	0.00	0.00
Clerk Typist	1.00	1.00	2.00	2.00
Plant Operations Manager	0.00	0.00	0.00	1.00
<b>Total Water Bureau Administration</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>4.00</b>
<b>Water Distribution:</b>				
Water and Sewer Systems Manager	1.00	1.00	1.00	1.00
Master Equipment Operator	0.00	0.00	0.00	0.00
Water Distribution Lead Dispatcher	1.00	1.00	0.00	0.00
Master Equipment Mechanic	4.00	4.00	4.00	4.00
Equipment Mechanic Foreman	1.00	0.00	1.00	1.00
Water Maintenance Worker	32.00	35.00	40.00	40.00
Engineering Technician	1.00	1.00	1.00	1.00
Clerk Typist	1.00	1.00	3.00	2.00
Clerk Stenographer	1.00	1.00	0.00	0.00
Utilities Operations Assistant	1.00	1.00	1.00	1.00
Water Distribution Dispatcher	4.00	4.00	4.00	4.00
Water Distribution Foreman	11.00	11.00	9.00	9.00
Water Distribution Supervisor	3.00	2.00	3.00	3.00
Water Distribution Superintendent	1.00	0.00	0.00	1.00
Water Distribution Crew Leader	15.00	14.00	14.00	14.00
Plant Electrician	2.00	2.00	1.00	1.00
Pumping System Maintenance Foreman	1.00	1.00	1.00	1.00
Pumping System Mechanic	0.00	0.00	1.00	1.00
Industrial Meterworker	6.00	6.00	6.00	6.00
Industrial Meter Foreman	1.00	1.00	1.00	1.00
Equipment Operator	10.00	8.00	8.00	8.00

**1994 BUDGET PLAN**

	<u>As of</u> <u>12/31/91</u>	<u>As of</u> <u>12/31/92</u>	<u>As of</u> <u>12/31/93</u>	<u>Budgeted</u> <u>1994</u>
<b>Water Distribution: continued</b>				
Painter	1.00	1.00	0.00	0.00
Blacksmith Welder	1.00	1.00	1.00	1.00
Custodian	1.00	1.00	1.00	1.00
Equipment Serviceworker	3.00	3.00	3.00	3.00
Maintenance Repairer	2.00	2.00	3.00	2.00
Facilities Maintenance Foreman	1.00	1.00	1.00	1.00
Consumer Services Clerk	1.00	1.00	0.00	0.00
Water Customer Serviceworker	0.00	0.00	0.00	0.00
Account Clerk	0.00	0.00	0.00	0.00
Domestic Meter Worker	0.00	0.00	0.00	0.00
Domestic Meter Route Foreman	0.00	0.00	0.00	0.00
Domestic Meter Service Foreman	0.00	0.00	0.00	0.00
Water Meter Supervisor	0.00	0.00	0.00	0.00
Domestic Meter Reading Supervisor	0.00	0.00	1.00	1.00
Storekeeper	2.00	1.00	1.00	1.00
Stores Clerk	0.00	0.00	1.00	1.00
Semi-Skilled Laborer	1.00	1.00	1.00	1.00
<b>Total Water Distribution</b>	<b>110.00</b>	<b>106.00</b>	<b>112.00</b>	<b>111.00</b>
<b>Water Quality Control Lab</b>				
Wastewater Quality Coordinator	1.00	1.00	1.00	1.00
Wastewater Quality Supervisor	1.00	1.00	0.00	1.00
Lab Analyst Wastewater	7.00	7.00	7.00	8.00
Lab Analyst	4.00	3.00	3.00	4.00
Wastewater Quality Aide	0.00	1.00	0.00	0.00
<b>Total Water Quality Control Lab</b>	<b>13.00</b>	<b>13.00</b>	<b>11.00</b>	<b>14.00</b>
<b>Water Supply:</b>				
Water Supply Manager	1.00	1.00	1.00	1.00
Water Plant Superintendent	1.00	1.00	1.00	1.00
Watershed Superintendent	1.00	1.00	1.00	1.00
Watershed Assistant Superintendent	1.00	1.00	1.00	1.00
Master Equipment Operator	0.00	0.00	0.00	0.00
Water Supply Maintenance Foreman	3.00	3.00	2.00	3.00
Watershed Ranger	7.00	7.00	7.00	7.00
Account Clerk	0.00	0.00	0.00	1.00
Forestry Worker	2.00	2.00	2.00	2.00
Forestry Crew Leader	1.00	1.00	0.00	1.00
Lab Analyst Water	4.00	4.00	5.00	5.00
Engineer	0.00	0.00	0.00	0.00
Clerk Typist	1.00	1.00	2.00	2.00
Clerk Stenographer	1.00	1.00	0.00	0.00
Treatment Plant Mechanic	1.00	0.00	2.00	2.00
Water Plant Mechanic	1.00	1.00	0.00	0.00
Plant Electrician	2.00	2.00	1.00	1.00
Water Plant Maintenance Supervisor	1.00	1.00	1.00	1.00
Equipment Operator	4.00	5.00	5.00	5.00
Treatment Plant Utilityworker	2.00	2.00	3.00	3.00
Water Plant Operator	15.00	14.00	15.00	15.00

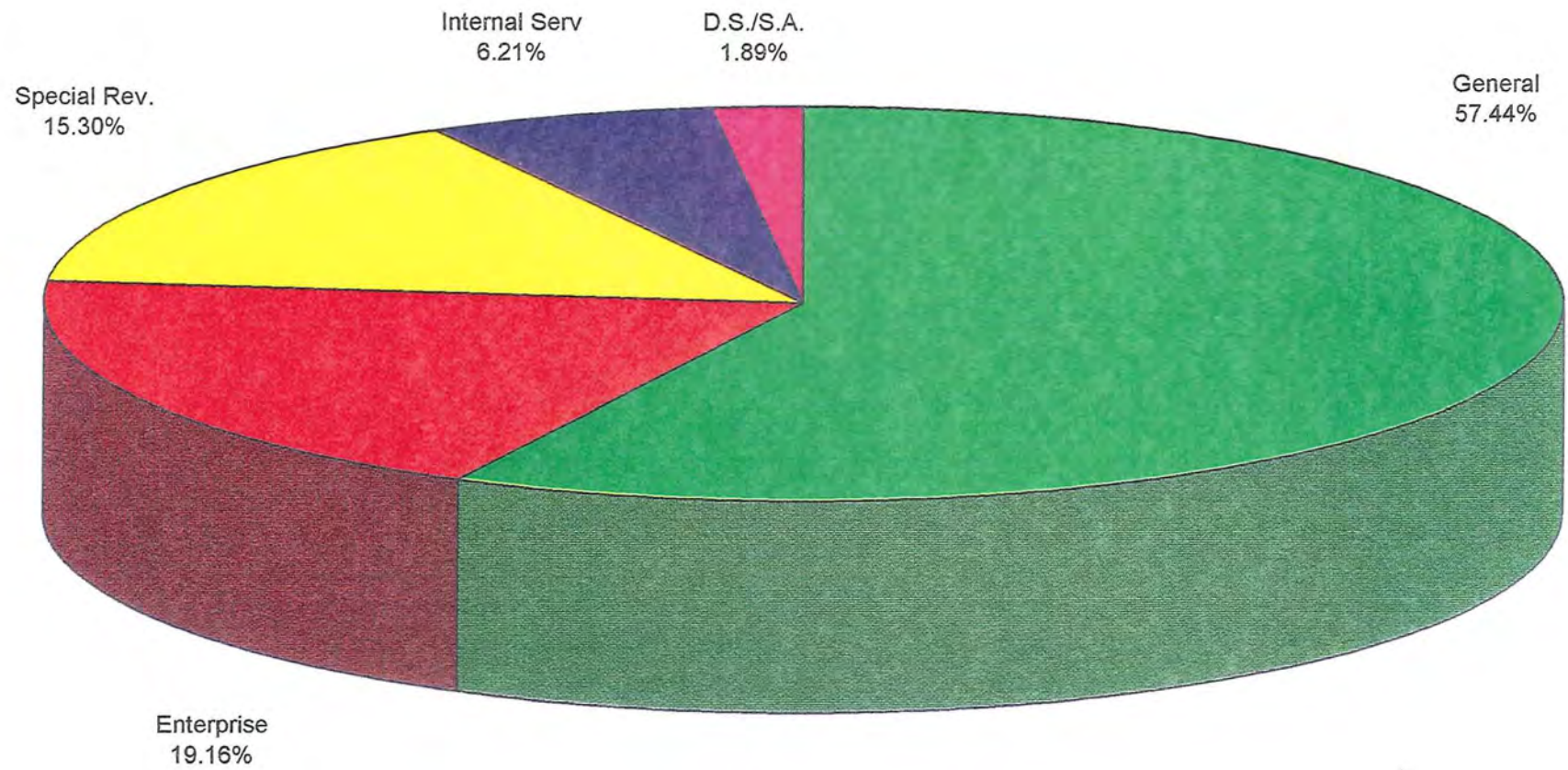
**1994 BUDGET PLAN**

	<u>As of</u> <u>12/31/91</u>	<u>As of</u> <u>12/31/92</u>	<u>As of</u> <u>12/31/93</u>	<u>Budgeted</u> <u>1994</u>
<b>Water Supply: continued</b>				
Water Plant Operations Foreman	6.00	6.00	5.00	5.00
Water Plant Operations Supervisor	0.00	0.00	0.00	0.00
Watershed Property Maintenance Worker	6.00	5.00	5.00	5.00
Maintenance Repairer	2.00	2.00	2.00	2.00
Watershed Chief Ranger	1.00	1.00	1.00	1.00
Watershed Ranger Supervisor	1.00	1.00	1.00	1.00
Watershed Property Manager	0.00	0.00	0.00	0.00
Recreation Supervisor	0.00	0.00	1.00	1.00
Facilities Maintenance Foreman	0.00	0.00	1.00	1.00
Semi-Skilled Laborer	4.00	4.00	4.00	4.00
<b>Total Water Supply</b>	<u>69.00</u>	<u>67.00</u>	<u>69.00</u>	<u>72.00</u>
<b>Water Utilities Services:</b>				
Utilities Services Manager	1.00	1.00	1.00	1.00
Utilities Engineer	1.00	1.00	1.00	1.00
Utilities Deputy Engineer	1.00	1.00	1.00	1.00
Enterprise Accounting Manager	1.00	1.00	1.00	1.00
Utilities Office Manager	0.00	0.00	1.00	1.00
Utilities Advisor	1.00	1.00	1.00	1.00
Mechanical Engineer	0.00	0.00	0.00	0.00
Utilities Analyst	3.00	3.00	3.00	3.00
Accounts Analyst	1.00	1.00	1.00	1.00
Consumer Services Clerk	17.00	17.00	17.00	17.00
Surveyor	1.00	1.00	1.00	1.00
Surveyor Aide	2.00	1.00	2.00	2.00
Account Clerk	16.00	15.00	16.00	18.00
Cashier	3.00	3.00	3.00	3.00
Utilities Office Supervisor	3.00	3.00	3.00	3.00
Accounting Technician	0.00	0.00	0.00	0.00
Water Customer Serviceworker	13.00	13.00	13.00	13.00
Domestic Meter Worker	12.00	12.00	11.00	12.00
Domestic Meter Route Foreman	1.00	1.00	1.00	1.00
Domestic Meter Service Foreman	1.00	1.00	1.00	1.00
Water Meter Supervisor	1.00	1.00	1.00	1.00
Domestic Meter Reading Supervisor	1.00	1.00	1.00	1.00
Engineering Designer	2.00	2.00	0.00	0.00
Engineer	3.00	4.00	6.00	6.00
Electrical Engineer	1.00	1.00	1.00	1.00
Industrial Pretreatment Engineer	1.00	1.00	1.00	1.00
Engineering Technician	22.00	23.00	21.00	21.00
Drafter	1.00	1.00	3.00	3.00
Utilities Field Supervisor	1.00	1.00	1.00	1.00
Clerk Typist	5.00	5.00	6.00	6.00
Transportation Designer I	0.00	0.00	0.00	0.00
Clerk II	0.00	0.00	1.00	1.00
Clerk Stenographer	2.00	2.00	0.00	0.00
<b>Total Water Utilities Services</b>	<u>118.00</u>	<u>118.00</u>	<u>120.00</u>	<u>123.00</u>
<b>TOTAL PUBLIC SERVICE</b>	<b>980.00</b>	<b>980.00</b>	<b>971.00</b>	<b>1,005.00</b>
<b>GRAND TOTAL</b>	<u><b>2,549.00</b></u>	<u><b>2,580.00</b></u>	<u><b>2,631.00</b></u>	<u><b>2,680.00</b></u>





# BUDGETED FULL TIME EMPLOYEES BY FUND TYPE



1994 Full Time Employees 2,680





1994 GENERAL FUND GROSS EXPENDITURES

<u>DEPARTMENTAL UNIT</u>	<u>BUDGETED EXPENDITURES</u>	<u>PERCENTAGE OF TOTAL</u>
Police	\$ 33,462,220	30.95
Fire	22,754,120	21.05
Public Service	21,775,360	20.14
Public Safety	6,395,380	5.92
Public Health	5,323,020	4.92
Law	2,733,180	2.53
City-wide Administration	2,521,660	2.33
Judges	2,418,450	2.24
Mayor's Office	1,907,440	1.76
Clerk of Court	1,858,070	1.72
Finance	1,638,010	1.51
Highway Maintenance Subsidy	1,449,600	1.34
Civil Service	1,397,840	1.29
Planning	1,044,300	0.97
Legislative	641,510	0.59
RES Subsidy	500,000	0.46
Airport Subsidy	<u>300,000</u>	<u>0.28</u>
 TOTAL GENERAL FUND EXPENDITURES	 <u>\$108,120,160</u>	 <u>100.00%</u>

COMPARATIVE SUMMARY OF GENERAL FUND GROSS EXPENDITURES

	<u>ACTUAL</u>					<u>BUDGETED</u>
	<u>1989</u>	<u>1990</u>	<u>1991</u>	<u>1992</u>	<u>1993</u>	<u>1994</u>
Police	\$ 23,688,121	\$ 25,733,349	\$ 26,596,144	\$ 28,947,648	\$ 30,689,330	\$ 33,462,220
Public Service	18,261,368	20,374,307	20,098,265	20,622,093	21,737,281	24,024,960
Fire	17,326,031	17,122,436	18,224,004	19,496,193	20,845,600	22,754,120
Law	2,059,397	2,253,855	2,259,762	2,506,945	2,523,726	2,733,180
Finance	1,246,487	1,287,413	1,413,641	1,557,397	1,529,753	1,638,010
Civil Service	1,035,059	1,089,006	1,160,643	1,242,009	1,375,394	1,397,840
Mayor's Office	1,307,251	1,262,792	1,301,689	1,448,522	1,647,839	1,907,440
Legislative	481,076	551,145	550,528	577,127	567,783	641,510
Planning	849,032	932,654	942,000	986,144	1,006,567	1,044,300
Public Safety	4,394,130	4,981,209	4,992,828	5,659,358	5,621,553	6,395,380
City-wide Administration	2,295,503	2,957,140	2,231,932	2,161,564	2,225,530	2,521,660
Judges	1,821,630	1,884,627	1,946,955	2,174,133	2,230,101	2,418,450
Clerk of Courts	1,557,583	1,646,731	1,648,458	1,763,552	1,674,342	1,858,070
Public Health	<u>3,982,792</u>	<u>4,301,422</u>	<u>4,466,166</u>	<u>4,763,689</u>	<u>5,021,902</u>	<u>5,323,020</u>
GENERAL FUND TOTAL EXPENDITURES	<u>\$ 80,305,460</u>	<u>\$ 86,378,086</u>	<u>\$ 87,833,015</u>	<u>\$ 93,906,374</u>	<u>\$ 98,696,701</u>	<u>\$108,120,160</u>

# **Civil Service Commission**

## CIVIL SERVICE

### DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
Civil Service	1,160,643	1,243,774	1,375,394	1,397,840
Total	1,160,643	1,243,774	1,375,394	1,397,840

### DESCRIPTION OF DEPARTMENT:

The Civil Service (Personnel) Department works under the directions of the Civil Service Commission. The Civil Service Commission is a three-member commission appointed by the Mayor with the consent of Council. No more than two members shall be of the same political party. The commissioners serve for six-year staggered terms.

The commission designates one of its members as president and appoints a personnel director. The director serves for a term of three years, subject to reappointment. Through the Civil Service process, the director appoints all employees of the Personnel Department. The director carries out the executive and administrative responsibilities of the department.



# CIVIL SERVICE

## DETAILED SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	804,409	864,261	875,559	889,160
Employee Benefits	272,211	299,526	393,495	347,220
<u>Total - Personal Services</u>	<u>1,076,620</u>	<u>1,163,787</u>	<u>1,269,054</u>	<u>1,236,380</u>
<b>Operations and Maintenance</b>				
Discretionary				
Supplies and Materials	11,103	8,989	8,678	10,650
Contractual Services	31,371	22,824	53,274	80,000
Maintenance	5,078	4,498	3,525	10,000
Interfund Charges	14,465	19,063	17,555	21,900
All other	14,176	16,301	17,414	23,030
<u>Total - Discretionary</u>	<u>76,193</u>	<u>71,675</u>	<u>100,446</u>	<u>145,580</u>
Non-Discretionary				
Utilities	3,161	2,986	3,580	3,200
All other	2,192	2,081	1,181	4,830
<u>Total - Non-Discretionary</u>	<u>5,353</u>	<u>5,067</u>	<u>4,761</u>	<u>8,030</u>
<u>Total Operations and Maint.</u>	<u>81,546</u>	<u>76,742</u>	<u>105,207</u>	<u>153,610</u>
<b>Capital Outlay</b>	2,477	3,245	1,133	7,850
<b>GRAND TOTAL</b>	<u>1,160,643</u>	<u>1,243,774</u>	<u>1,375,394</u>	<u>1,397,840</u>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1994

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	1,236,380	153,610	7,850	1,397,840
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<u>1,236,380</u>	<u>153,610</u>	<u>7,850</u>	<u>1,397,840</u>

# CIVIL SERVICE

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
General Fund	1,160,643	1,243,774	1,375,394	1,397,840
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<b>1,160,643</b>	<b>1,243,774</b>	<b>1,375,394</b>	<b>1,397,840</b>

### DEPARTMENTAL HIGHLIGHTS:

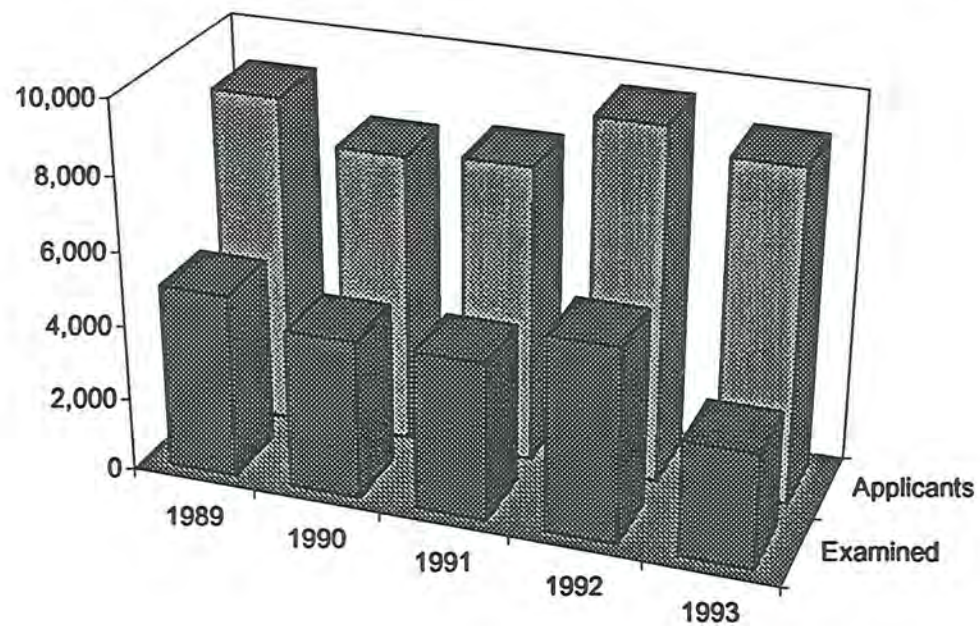
The Personnel Department plans to undertake the recruitment and hiring of entrance level Police Officer and Firefighter/Medic classes to replace retirees. Promotional programs will be conducted in the Police and Fire Departments. The comprehensive review of the City's health services and employee benefits program will be expanded to include financial and provider analysis. Training courses for City employees will continue to be offered in the areas of computer software, productivity and leadership. The publication of a bi-annual pay survey to determine the City's competitive wage status in this area is also planned.

Each year the department is required to process thousands of applications and examine many applicants with a limited staff. The testing of both Police and Firefighter/Medic classes during 1992 required an even larger effort. See the following chart for the history of applications and examinations processed annually.

### DEPARTMENT FULL-TIME EMPLOYEES

	1991 Actual Employees	1992 Actual Employees	1993 Actual Employees	1994 Original Employees
General Fund	24.00	24.00	25.00	24.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<b>24.00</b>	<b>24.00</b>	<b>25.00</b>	<b>24.00</b>

**NUMBER OF APPLICATIONS PROCESSED  
COMPARED TO NUMBER OF APPLICANTS EXAMINED**





# CIVIL SERVICE

Department: Civil Service

Division: Civil Service

## Description of Divisional Function:

The Civil Service Department is responsible to the three member Civil Service Commission. This Commission is appointed by the Mayor and is approved by council. The Personnel Director and his staff work under the policies set by the commission. The role of this department is to classify positions, establish pay ranges, recruit, test, administer employee benefits, and keep all personnel records and files.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	804,409	864,261	875,559	889,160
Employee Benefits	272,211	299,526	393,495	347,220
<u>Total - Personal Services</u>	<u>1,076,620</u>	<u>1,163,787</u>	<u>1,269,054</u>	<u>1,236,380</u>
<b>Operations and Maintenance</b>				
Discretionary	76,193	71,675	100,446	145,580
Non-Discretionary	5,353	5,067	4,761	8,030
<u>Total Operations and Maint.</u>	<u>81,546</u>	<u>76,742</u>	<u>105,207</u>	<u>153,610</u>
<b>Capital Outlay</b>	2,477	3,245	1,133	7,850
<b>GRAND TOTAL</b>	<u><u>1,160,643</u></u>	<u><u>1,243,774</u></u>	<u><u>1,375,394</u></u>	<u><u>1,397,840</u></u>

## Sources of Funds:

General Fund	1,160,643	1,243,774	1,375,394	1,397,840
<b>Total</b>	<b>1,160,643</b>	<b>1,243,774</b>	<b>1,375,394</b>	<b>1,397,840</b>

## Division Budgeted Positions:

Full-Time	24.00	24.00	25.00	24.00
Part-Time	6.00	6.00	5.00	5.00
<b>Total</b>	<b>30.00</b>	<b>30.00</b>	<b>30.00</b>	<b>29.00</b>

## Expenditure Explanation:

No service level changes.

# Finance



# FINANCE

## DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
Administration	234,436	242,875	384,836	430,660
Audit and Budget	266,976	360,726	336,850	359,490
City-Wide Administration	2,231,932	2,161,563	2,225,530	2,521,660
General Accounting	493,785	487,393	503,955	544,470
Machine Systems	1,314,549	1,326,440	1,670,071	2,678,070
Purchasing	877,538	943,923	985,157	1,068,960
Taxation	69,681,496	70,984,548	72,357,743	77,738,860
Treasury	10,343,068	10,746,510	10,286,453	11,501,410
<b>Total</b>	85,443,780	87,253,978	88,750,595	96,843,580

### DESCRIPTION OF DEPARTMENT:

The Department of Finance is responsible for installation, supervision and control of all the accounts of the City of Akron. The department is also responsible for examining and auditing all accounts and claims against the City; the custody and disbursement of all public money in the City; the collection of licenses, fees, taxes, special assessments, and all other revenues accruing to the City; and control over the issuance of bonds and notes.

In addition, the department annually publishes three important documents: the Annual Budget Plan, the Comprehensive Annual Financial Report, and the City's Annual Informational statement. The Finance Department also publishes official statements for each bond and note issue.

The department also provides the purchasing functions for all City departments and central computer operations.

# FINANCE

## DETAILED SUMMARY OF EXPENDITURES - BY YEAR

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
<b>Personal Services</b>				
Salaries and Wages	2,713,396	2,867,629	2,814,893	3,222,290
Employee Benefits	992,701	1,181,025	1,147,616	1,397,090
<u>Total - Personal Services</u>	<u>3,706,097</u>	<u>4,048,654</u>	<u>3,962,509</u>	<u>4,619,380</u>
<b>Operations and Maintenance</b>				
Discretionary				
Supplies and Materials	388,965	371,419	467,151	502,640
Contractual Services	764,050	450,331	702,601	845,560
Maintenance	138,440	228,379	240,116	235,150
Interfund Charges	1,080,989	1,345,971	1,358,857	1,417,110
All other	68,488,216	69,490,557	70,914,349	75,813,530
<u>Total - Discretionary</u>	<u>70,860,660</u>	<u>71,886,657</u>	<u>73,683,076</u>	<u>78,813,990</u>
Non-Discretionary				
Utilities	31,836	16,116	17,065	21,850
All other	10,790,961	11,226,192	10,679,509	12,155,080
<u>Total - Non-Discretionary</u>	<u>10,822,797</u>	<u>11,242,308</u>	<u>10,696,575</u>	<u>12,176,930</u>
<u>Total Operations and Maint.</u>	<u>81,683,457</u>	<u>83,128,965</u>	<u>84,379,650</u>	<u>90,990,920</u>
<b>Capital Outlay</b>	54,226	76,359	408,436	1,233,280
<b>GRAND TOTAL</b>	<u><u>85,443,780</u></u>	<u><u>87,253,978</u></u>	<u><u>88,750,595</u></u>	<u><u>96,843,580</u></u>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1994

	<u>Personal Services</u>	<u>Operations &amp; Maintenance</u>	<u>Capital Outlay</u>	<u>Total</u>
General Fund	1,506,340	2,637,420	15,910	4,159,670
Internal Service Fund	1,212,790	1,177,510	883,700	3,274,000
Enterprise Fund				
Special Revenue Fund	1,398,880	76,280,300	317,500	77,996,680
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund	501,370	10,895,690	16,170	11,413,230
<b>Total</b>	4,619,380	90,990,920	1,233,280	96,843,580

# FINANCE

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND YEAR

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
General Fund	3,645,574	3,718,962	3,755,283	4,159,670
Internal Service Fund	1,773,642	1,808,986	2,242,246	3,274,000
Enterprise Fund				
Special Revenue Fund	69,681,496	71,036,587	72,552,256	77,996,680
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund	<u>10,343,068</u>	<u>10,689,443</u>	<u>10,200,810</u>	<u>11,413,230</u>
<b>Total</b>	85,443,780	87,253,978	88,750,595	96,843,580

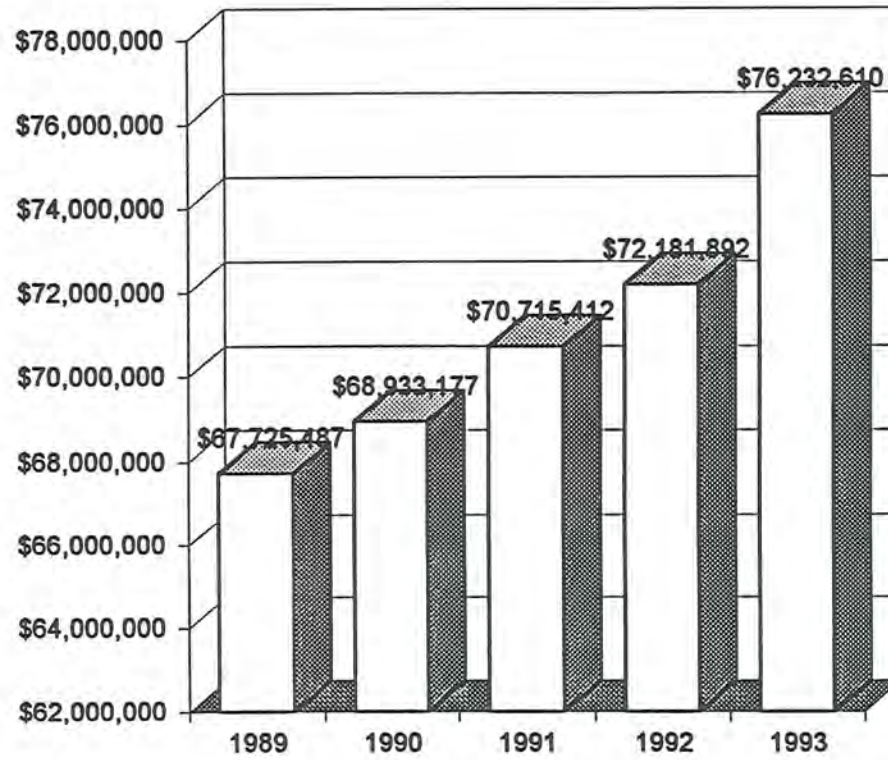
### DEPARTMENTAL HIGHLIGHTS:

The Finance Department will take bids and award a contract for medical benefit coverage for city employees. The Finance Department will purchase a city-wide office automation system and begin training and installation of necessary wiring. The Machines Systems Division will continue to work with the Police and Fire Departments and their consultants toward the goal of a combined Police, Fire, and EMS dispatching and records system. More blanket orders will be issued by the Purchasing Division to reduce costs and increase turnaround time and delivery. The Taxation Division will produce a newsletter for use by the business community and accounting firms. See the following charts for historical information on purchase orders issued and tax revenues.

## DEPARTMENT FULL-TIME EMPLOYEES

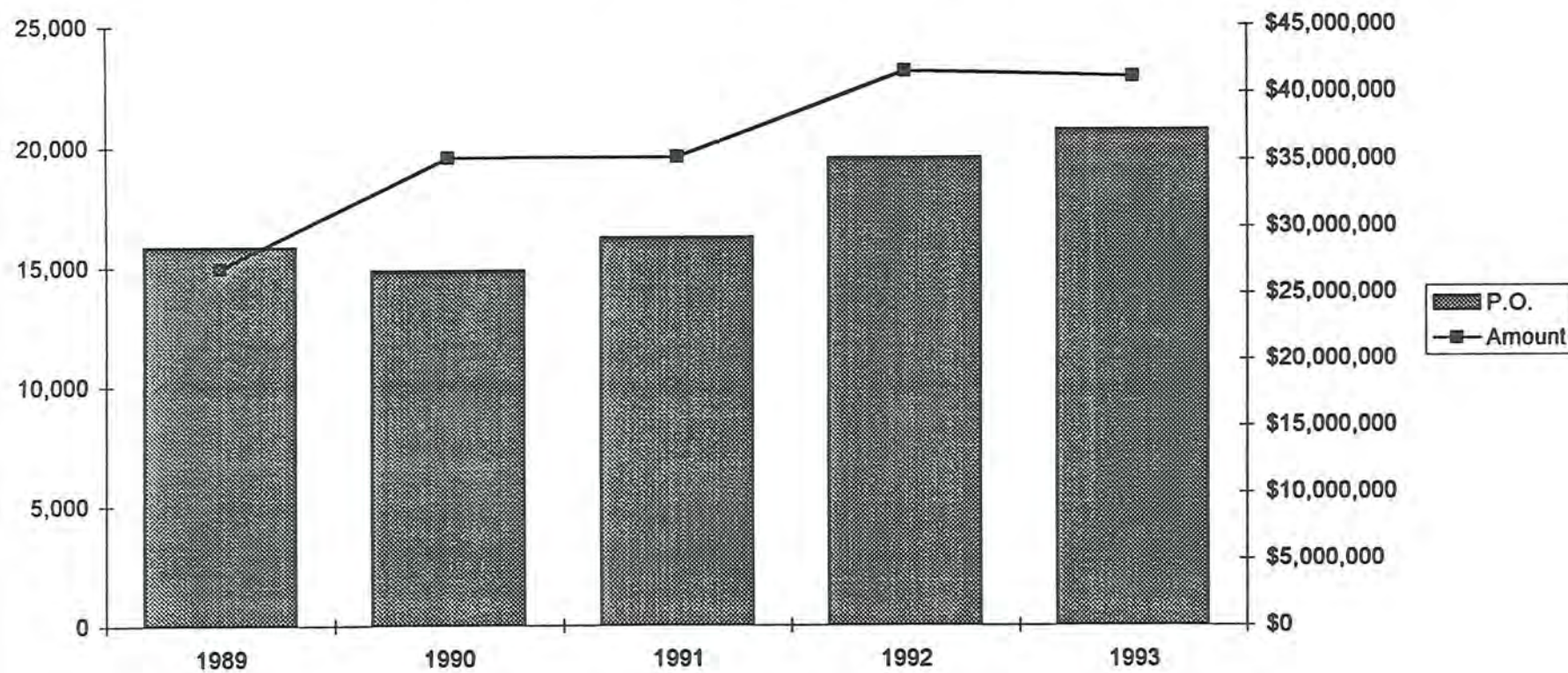
	<u>1991 Actual Employees</u>	<u>1992 Actual Employees</u>	<u>1993 Actual Employees</u>	<u>1994 Original Employees</u>
General Fund	32.00	35.10	34.32	35.32
Internal Service Fund	20.00	20.00	21.00	27.00
Enterprise Fund				
Special Revenue Fund	34.00	35.00	35.00	35.00
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund	<u>11.00</u>	<u>10.90</u>	<u>12.68</u>	<u>12.68</u>
<b>Total</b>	97.00	101.00	103.00	110.00

### INCOME TAX COLLECTIONS





# PURCHASE ORDERS ISSUED & DOLLAR AMOUNT





# FINANCE

Department: Finance  
Division: Administration

Description of Divisional Function:  
Supervision of departmental financial activities.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
Personal Services				
Salaries and Wages	163,173	176,706	138,197	113,340
Employee Benefits	45,981	50,190	39,523	37,470
<u>Total - Personal Services</u>	<u>209,154</u>	<u>226,896</u>	<u>177,720</u>	<u>150,810</u>
Operations and Maintenance				
Discretionary	16,692	11,137	19,929	38,750
Non-Discretionary	8,590	4,842	1,028	29,100
<u>Total Operations and Maint.</u>	<u>25,282</u>	<u>15,979</u>	<u>20,957</u>	<u>67,850</u>
Capital Outlay			186,159	212,000
GRAND TOTAL	<u>234,436</u>	<u>242,875</u>	<u>384,836</u>	<u>430,660</u>

### Sources of Funds:

General Fund	234,436	242,375	200,206	172,840
Special Revenue Fund		500	184,630	257,820
<b>Total</b>	<b>234,436</b>	<b>242,875</b>	<b>384,836</b>	<b>430,660</b>

### Division Budgeted Positions:

Full-Time	3.00	3.00	2.00	2.00
Part-Time				
<b>Total</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>2.00</b>

### Expenditure Explanation:

No service level changes.

# FINANCE

Department: Finance  
Division: Audit and Budget

**Description of Divisional Function:**

Prepare financial statements in accordance with generally accepted accounting principles, audit various city departments, and prepare operating expenditure budgets.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	184,204	255,958	229,947	244,300
Employee Benefits	58,539	80,699	82,083	93,250
<u>Total - Personal Services</u>	<u>242,743</u>	<u>336,657</u>	<u>312,030</u>	<u>337,550</u>
<b>Operations and Maintenance</b>				
Discretionary	20,044	18,799	20,449	17,920
Non-Discretionary	970	813	529	660
<u>Total Operations and Maint.</u>	<u>21,014</u>	<u>19,612</u>	<u>20,978</u>	<u>18,580</u>
<b>Capital Outlay</b>	3,219	4,457	3,843	3,360
<b>GRAND TOTAL</b>	<u><u>266,976</u></u>	<u><u>360,726</u></u>	<u><u>336,850</u></u>	<u><u>359,490</u></u>

**Sources of Funds:**

General Fund	266,976	309,187	326,967	359,490
Special Revenue Fund	<u>51,539</u>	<u>9,883</u>	<u>9,883</u>	<u>9,883</u>
<b>Total</b>	266,976	360,726	336,850	359,490

**Division Budgeted Positions:**

Full-Time	5.50	6.50	6.50	6.50
Part-Time	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
<b>Total</b>	6.50	7.50	6.50	6.50

**Expenditure Explanation:**

No service level changes.

# FINANCE

Department: Finance  
Division: City-Wide Administration

**Description of Divisional Function:**

Provide funding for City-wide responsibilities outside departmental/divisional control.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages				10,000
Employee Benefits				10,000
<u>Total - Personal Services</u>				20,000
<b>Operations and Maintenance</b>				
Discretionary	1,580,938	1,428,159	1,640,240	1,629,000
Non-Discretionary	649,155	730,589	585,290	868,750
<u>Total Operations and Maint.</u>	2,230,093	2,158,748	2,225,530	2,497,750
<b>Capital Outlay</b>	1,839	2,815		3,910
<b>GRAND TOTAL</b>	<u>2,231,932</u>	<u>2,161,563</u>	<u>2,225,530</u>	<u>2,521,660</u>

**Sources of Funds:**

General Fund	2,231,932	2,161,563	2,225,530	2,521,660
<b>Total</b>	2,231,932	2,161,563	2,225,530	2,521,660

**Division Budgeted Positions:**

Full-Time  
Part-Time

**Total**

**Expenditure Explanation:**

No service level changes.

# FINANCE

Department: Finance  
Division: General Accounting

**Description of Divisional Function:**

Provide control over accounts and financial records. Responsible for the disbursements of all public monies in the City.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	344,148	328,941	339,457	357,210
Employee Benefits	128,786	141,085	143,220	163,040
<u>Total - Personal Services</u>	<u>472,934</u>	<u>470,026</u>	<u>482,677</u>	<u>520,250</u>
<b>Operations and Maintenance</b>				
Discretionary	18,336	16,759	17,410	19,780
Non-Discretionary	1,121	608	604	800
<u>Total Operations and Maint.</u>	<u>19,457</u>	<u>17,367</u>	<u>18,014</u>	<u>20,580</u>
<b>Capital Outlay</b>	1,394		3,265	3,640
<b>GRAND TOTAL</b>	<u><u>493,785</u></u>	<u><u>487,393</u></u>	<u><u>503,955</u></u>	<u><u>544,470</u></u>

**Sources of Funds:**

General Fund	493,785	487,393	503,955	544,470
<b>Total</b>	493,785	487,393	503,955	544,470

**Division Budgeted Positions:**

Full-Time	13.50	13.50	13.50	13.50
Part-Time				
<b>Total</b>	13.50	13.50	13.50	13.50

**Expenditure Explanation:**

No service level changes.

# FINANCE

Department: Finance  
Division: Machine Systems

Description of Divisional Function:  
Responsible for all data processing and computer operations of the City.

## SUMMARY OF EXPENDITURES - BY YEAR

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
<b>Personal Services</b>				
Salaries and Wages	580,380	569,541	551,832	797,690
Employee Benefits	199,663	204,081	224,346	311,950
<u>Total - Personal Services</u>	<u>780,043</u>	<u>773,622</u>	<u>776,178</u>	<u>1,109,640</u>
<b>Operations and Maintenance</b>				
Discretionary	277,722	280,341	450,451	451,180
Non-Discretionary	226,077	222,144	248,416	245,350
<u>Total Operations and Maint.</u>	<u>503,799</u>	<u>502,485</u>	<u>698,867</u>	<u>696,530</u>
<b>Capital Outlay</b>	30,707	50,333	195,025	871,900
<b>GRAND TOTAL</b>	<u><u>1,314,549</u></u>	<u><u>1,326,440</u></u>	<u><u>1,670,071</u></u>	<u><u>2,678,070</u></u>

### Sources of Funds:

Internal Service Fund	1,314,549	1,326,440	1,670,071	2,678,070
<b>Total</b>	1,314,549	1,326,440	1,670,071	2,678,070

### Division Budgeted Positions:

Full-Time	17.00	17.00	18.00	24.00
Part-Time	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
<b>Total</b>	17.00	17.00	18.00	24.00

### Expenditure Explanation:

Increased appropriations for the implementation of the office automation system.



# FINANCE

Department: Finance  
Division: Purchasing

**Description of Divisional Function:**

Requisition and purchase of supplies and materials and contract administration. Also includes the City-wide copy center, City-wide mailing operation, and the Central Storeroom.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	306,425	351,821	302,906	338,550
Employee Benefits	125,581	135,975	133,043	162,110
<u>Total - Personal Services</u>	<u>432,006</u>	<u>487,796</u>	<u>435,949</u>	<u>500,660</u>
<b>Operations and Maintenance</b>				
Discretionary	395,630	413,106	515,874	518,630
Non-Discretionary	47,877	34,348	30,197	34,870
<u>Total Operations and Maint.</u>	<u>443,507</u>	<u>447,454</u>	<u>546,071</u>	<u>553,500</u>
<b>Capital Outlay</b>	2,025	8,673	3,137	14,800
<b>GRAND TOTAL</b>	<u><u>877,538</u></u>	<u><u>943,923</u></u>	<u><u>985,157</u></u>	<u><u>1,068,960</u></u>

**Sources of Funds:**

General Fund	418,445	461,377	412,982	473,030
Internal Service Fund	459,093	482,546	572,175	595,930
<b>Total</b>	877,538	943,923	985,157	1,068,960

**Division Budgeted Positions:**

Full-Time	13.00	13.00	13.00	14.00
Part-Time	3.00	3.00	1.00	1.00
<b>Total</b>	16.00	16.00	14.00	15.00

**Expenditure Explanation:**

No service level changes.

# FINANCE

Department: Finance  
Division: Taxation

**Description of Divisional Function:**

Collecting, auditing, and accounting of income tax money.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	861,300	866,128	885,039	961,350
Employee Benefits	333,445	357,932	372,712	437,530
<u>Total - Personal Services</u>	<u>1,194,745</u>	<u>1,224,060</u>	<u>1,257,751</u>	<u>1,398,880</u>
<b>Operations and Maintenance</b>				
Discretionary	68,375,588	69,547,192	70,844,008	75,925,650
Non-Discretionary	105,358	211,472	251,159	306,830
<u>Total Operations and Maint.</u>	<u>68,480,946</u>	<u>69,758,664</u>	<u>71,095,167</u>	<u>76,232,480</u>
<b>Capital Outlay</b>	5,805	1,824	4,825	107,500
<b>GRAND TOTAL</b>	<u><u>69,681,496</u></u>	<u><u>70,984,548</u></u>	<u><u>72,357,743</u></u>	<u><u>77,738,860</u></u>

**Sources of Funds:**

Special Revenue Fund	69,681,496	70,984,548	72,357,743	77,738,860
<b>Total</b>	<b>69,681,496</b>	<b>70,984,548</b>	<b>72,357,743</b>	<b>77,738,860</b>

**Division Budgeted Positions:**

Full-Time	34.00	34.00	35.00	35.00
Part-Time	<u>2.00</u>	<u>4.00</u>	<u>1.00</u>	<u>6.00</u>
<b>Total</b>	<b>36.00</b>	<b>38.00</b>	<b>36.00</b>	<b>41.00</b>

**Expenditure Explanation:**

Service level will increase by one additional staff member: an account clerk will be hired to assist in expanded compliance activities.

# FINANCE

Department: Finance  
Division: Treasury

## Description of Divisional Function:

Collect and deposit all city monies; issue and pay City debt; invest funds; and collect tax assessments and licenses.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	273,766	318,534	367,516	399,850
Employee Benefits	100,706	211,063	152,688	181,740
<u>Total - Personal Services</u>	<u>374,472</u>	<u>529,597</u>	<u>520,204</u>	<u>581,590</u>
<b>Operations and Maintenance</b>				
Discretionary	175,710	170,664	174,715	213,080
Non-Discretionary	9,783,649	10,037,992	9,579,352	10,690,570
<u>Total Operations and Maint.</u>	<u>9,959,359</u>	<u>10,208,656</u>	<u>9,754,067</u>	<u>10,903,650</u>
<b>Capital Outlay</b>	9,237	8,257	12,182	16,170
<b>GRAND TOTAL</b>	<u><u>10,343,068</u></u>	<u><u>10,746,510</u></u>	<u><u>10,286,453</u></u>	<u><u>11,501,410</u></u>

## Sources of Funds:

General Fund	57,067	85,643	88,180
Debt Service Fund	10,343,068	10,689,443	11,413,230
<b>Total</b>	10,343,068	10,746,510	11,501,410

## Division Budgeted Positions:

Full-Time	11.00	14.00	15.00	15.00
Part-Time	1.00	1.00		
<b>Total</b>	12.00	15.00	15.00	15.00

## Expenditure Explanation:

No service level changes.

# Fire

# FIRE

## DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
E.M.S.	4,849,637	5,389,772	5,626,806	5,988,910
Fire	<u>18,804,907</u>	<u>20,578,534</u>	<u>21,758,929</u>	<u>23,455,870</u>
<b>Total</b>	23,654,544	25,968,306	27,385,735	29,444,780

### DESCRIPTION OF DEPARTMENT:

The Fire Department consists of a chief, four deputy chiefs, ten district chiefs, a series of battalion captains, lieutenants, and firefighter/medics, and various other non-uniformed personnel necessary for support functions such as clerical staff, dispatchers, and mechanics. The department and the union have adopted a policy of training all new recruits to become both firefighters and paramedics. This allows the formation of combination companies whereby a firefighter/medic can function as both a paramedic and a firefighter. Following are the three subdivisions of the Fire Department and the bureaus within each subdivision:

#### Special Services Subdivision

- Bureau of Fire Prevention
- Bureau of Emergency Medical Service
- Bureau of Training

#### Operations Subdivision

#### Administrative Subdivision

- Bureau of Communications
- Bureau of Hazardous Materials/Rescue
- Bureau of Accounting and Services



# FIRE

## DETAILED SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
Personal Services				
Salaries and Wages	14,838,420	15,316,689	17,169,580	18,399,030
Employee Benefits	6,390,955	7,407,459	7,583,481	8,622,600
<u>Total - Personal Services</u>	<u>21,229,375</u>	<u>22,724,148</u>	<u>24,753,061</u>	<u>27,021,630</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	350,512	311,367	308,272	317,920
Contractual Services	105,900	137,101	149,225	180,900
Maintenance	208,586	262,191	191,646	245,200
Interfund Charges	196,314	198,106	199,863	208,150
All other	729,530	774,883	749,987	826,570
<u>Total - Discretionary</u>	<u>1,590,842</u>	<u>1,683,648</u>	<u>1,598,992</u>	<u>1,778,740</u>
Non-Discretionary				
Utilities	253,572	244,581	250,256	277,250
All other	473,292	671,806	215,187	259,550
<u>Total - Non-Discretionary</u>	<u>726,864</u>	<u>916,387</u>	<u>465,443</u>	<u>536,800</u>
<u>Total Operations and Maint.</u>	<u>2,317,706</u>	<u>2,600,035</u>	<u>2,064,434</u>	<u>2,315,540</u>
Capital Outlay	107,463	644,123	568,239	107,610
GRAND TOTAL	<u>23,654,544</u>	<u>25,968,306</u>	<u>27,385,735</u>	<u>29,444,780</u>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1994

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	21,501,370	1,159,040	93,710	22,754,120
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	5,520,260	1,156,500	13,900	6,690,660
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	<u>27,021,630</u>	<u>2,315,540</u>	<u>107,610</u>	<u>29,444,780</u>

# FIRE

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND YEAR

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
General Fund	18,224,004	19,496,192	20,845,601	22,754,120
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	5,430,540	6,472,114	6,540,134	6,690,660
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<u>23,654,544</u>	<u>25,968,306</u>	<u>27,385,735</u>	<u>29,444,780</u>

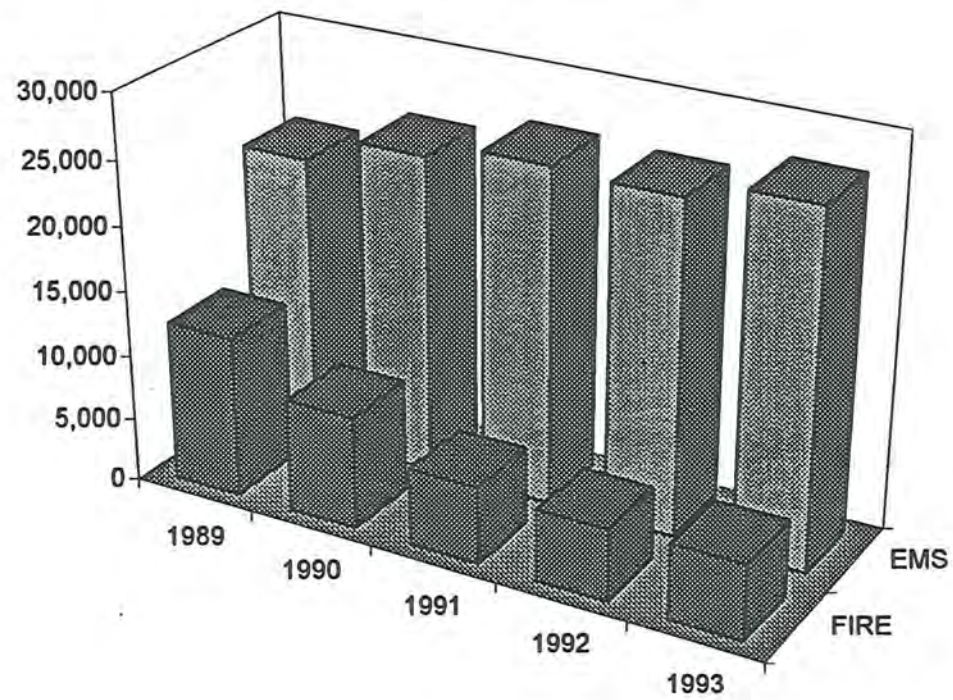
### DEPARTMENTAL HIGHLIGHTS:

The department continues to maintain its goal of 392 uniformed Fire personnel and will give examinations to replace retiring personnel. The department's administrative offices will move from Station #1 (Broadway Street) to the Citicenter building (High Street). A physical fitness program will be instituted in 1994 for all firefighter/medics. An updated procedures manual will be provided to personnel. An update of the Rules and Regulations manual will be undertaken. A medic unit for the newly expanded Station #14 will be placed into service. The department will continue its excellence in developing and implementing public education programs and will continue sensitivity training in progress. The Communications Bureau will continue to work with the Akron Police Department to develop a new combined communications center to better serve the citizens of Akron.

## DEPARTMENT FULL-TIME EMPLOYEES

	<u>1991 Actual Employees</u>	<u>1992 Actual Employees</u>	<u>1993 Actual Employees</u>	<u>1994 Original Employees</u>
General Fund	318.00	341.00	350.00	344.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	90.00	93.00	93.00	93.00
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<u>408.00</u>	<u>434.00</u>	<u>443.00</u>	<u>437.00</u>

# FIRE DEPARTMENT FIRE & EMS ALARMS



# FIRE

Department: Fire  
Division: E.M.S.

**Description of Divisional Function:**

This division is responsible for paramedic services in the event of medical emergencies.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	2,997,562	3,214,077	3,473,600	3,758,100
Employee Benefits	1,327,531	1,466,543	1,474,227	1,762,160
<u>Total - Personal Services</u>	<u>4,325,093</u>	<u>4,680,620</u>	<u>4,947,827</u>	<u>5,520,260</u>
<b>Operations and Maintenance</b>				
Discretionary	322,423	309,318	319,900	342,550
Non-Discretionary	155,466	239,508	99,952	112,200
<u>Total Operations and Maint.</u>	<u>477,889</u>	<u>548,826</u>	<u>419,851</u>	<u>454,750</u>
<b>Capital Outlay</b>	46,655	160,326	259,127	13,900
<b>GRAND TOTAL</b>	<u><u>4,849,637</u></u>	<u><u>5,389,772</u></u>	<u><u>5,626,806</u></u>	<u><u>5,988,910</u></u>

**Sources of Funds:**

Special Revenue Fund	4,849,637	5,389,772	5,626,806	5,988,910
<b>Total</b>	<b>4,849,637</b>	<b>5,389,772</b>	<b>5,626,806</b>	<b>5,988,910</b>

**Division Budgeted Positions:**

Full-Time	90.00	93.00	93.00	93.00
Part-Time				
<b>Total</b>	<b>90.00</b>	<b>93.00</b>	<b>93.00</b>	<b>93.00</b>

**Expenditure Explanation:**

No service level changes.



# FIRE

Department: Fire  
Division: Fire

## Description of Divisional Function:

This division is responsible for fighting fires, arson investigation, fire prevention, hydrant repair, vehicle maintenance, and communications.

### SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	11,840,858	12,102,612	13,695,980	14,640,930
Employee Benefits	5,063,424	5,940,916	6,109,254	6,860,440
<u>Total - Personal Services</u>	<u>16,904,282</u>	<u>18,043,528</u>	<u>19,805,234</u>	<u>21,501,370</u>
<b>Operations and Maintenance</b>				
Discretionary	1,268,419	1,372,420	1,279,092	1,436,190
Non-Discretionary	571,398	678,789	365,491	424,600
<u>Total Operations and Maint.</u>	<u>1,839,817</u>	<u>2,051,209</u>	<u>1,644,583</u>	<u>1,860,790</u>
<b>Capital Outlay</b>	60,808	483,797	309,112	93,710
<b>GRAND TOTAL</b>	<u><u>18,804,907</u></u>	<u><u>20,578,534</u></u>	<u><u>21,758,929</u></u>	<u><u>23,455,870</u></u>

## Sources of Funds:

General Fund	18,224,004	19,496,192	20,845,601	22,754,120
Special Revenue Fund	580,903	1,082,342	913,328	701,750
<b>Total</b>	18,804,907	20,578,534	21,758,929	23,455,870

## Division Budgeted Positions:

Full-Time	318.00	341.00	350.00	344.00
Part-Time	2.00	1.00	1.00	
<b>Total</b>	320.00	342.00	351.00	344.00

## Expenditure Explanation:

Year-end personnel for 1993 exceeded budget because there were no retirements as anticipated during recruitment of new firefighter/medics. However, it is expected that the number of positions in 1994 will return to proper service level due to retirements. In addition, two positions have been added: a stores clerk to assist at the Fire Maintenance consolidated storeroom facility and a clerk/typist to assist in EMS data entry.





# Law

# LAW

## DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
Administration	448,231	534,926	542,812	538,890
Civil	924,106	1,022,499	1,032,412	892,840
Criminal	733,287	810,364	791,101	1,118,760
Indigent Defense	154,136	149,903	157,398	182,690
<b>Total</b>	<b>2,259,760</b>	<b>2,517,692</b>	<b>2,523,723</b>	<b>2,733,180</b>

### DESCRIPTION OF DEPARTMENT:

The Department of Law is made up of a director and a staff of assistant directors, all serving at the pleasure of the Mayor. The department serves as the legal arm of the City of Akron, advising and representing the officers and departments of the City. The Law Department is composed of two divisions - Criminal and Civil. The members of the Criminal Division serve as the City's prosecuting attorneys in Municipal Court. The Civil Division employees defend all suits for or on behalf of the City and prepare all contracts, bonds, and other instruments in writing with which the City is concerned.

The Law Department provides written opinions to officials and departments of the City. The Law Department also is responsible for codifying all City ordinances at least once every five years.

Occasionally, the Law Department will call on outside counsel to assist in complex legal matters.

DETAILED SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	1,233,259	1,384,701	1,375,964	1,494,350
Employee Benefits	384,238	443,750	477,128	511,370
<u>Total - Personal Services</u>	<u>1,617,497</u>	<u>1,828,451</u>	<u>1,853,092</u>	<u>2,005,720</u>
<b>Operations and Maintenance</b>				
Discretionary				
Supplies and Materials	12,013	11,745	11,545	14,440
Contractual Services	188,028	172,057	177,691	212,430
Maintenance	12,132	8,459	6,765	8,000
Interfund Charges	36,625	39,788	35,528	42,160
All other	93,936	112,858	116,824	131,520
<u>Total - Discretionary</u>	<u>342,734</u>	<u>344,907</u>	<u>348,353</u>	<u>408,550</u>
Non-Discretionary				
Utilities	12,461	11,372	12,421	14,480
All other	276,341	286,716	293,605	289,030
<u>Total - Non-Discretionary</u>	<u>288,802</u>	<u>298,088</u>	<u>306,026</u>	<u>303,510</u>
<u>Total Operations and Maint.</u>	<u>631,536</u>	<u>642,995</u>	<u>654,379</u>	<u>712,060</u>
<b>Capital Outlay</b>	10,727	46,246	16,252	15,400
<b>GRAND TOTAL</b>	<u><u>2,259,760</u></u>	<u><u>2,517,692</u></u>	<u><u>2,523,723</u></u>	<u><u>2,733,180</u></u>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1994

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	2,005,720	712,060	15,400	2,733,180
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<u>2,005,720</u>	<u>712,060</u>	<u>15,400</u>	<u>2,733,180</u>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
General Fund	2,259,760	2,506,937	2,523,723	2,733,180
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund		10,755		
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<b>2,259,760</b>	<b>2,517,692</b>	<b>2,523,723</b>	<b>2,733,180</b>

DEPARTMENTAL HIGHLIGHTS:

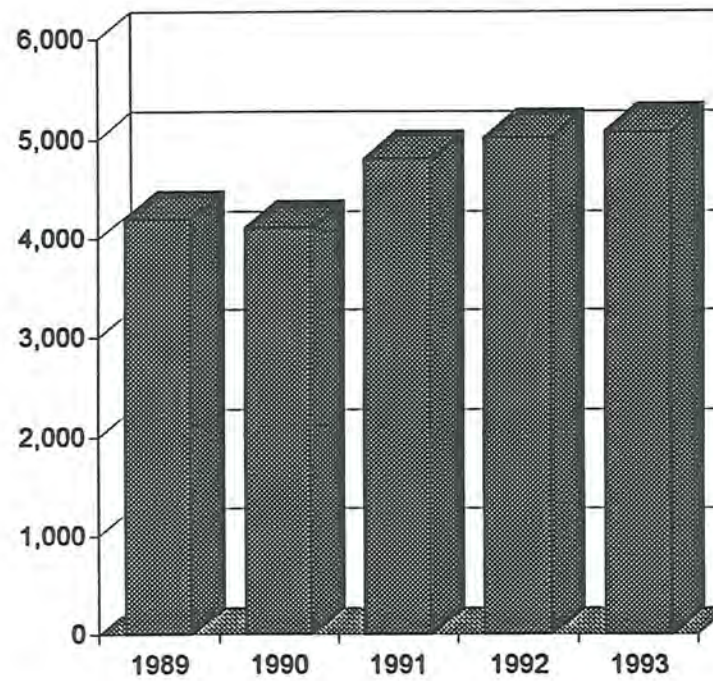
The department will continue to increase productivity of the clerical staff. Planned activities include decreasing response time for publishing legal opinions, increased training for Assistant Law Directors, and establishing a speakers program for schools and community organizations. The department will improve recruitment and retention of full-time, long-term law clerks and interns in an effort to decrease the need for outside counsel. The Prosecutor's Office will search for office space conducive to the performance of their responsibilities and supportive of their clientele. They will continue to process the large number of felony filings recorded in the Akron Municipal Court Annual Report to the Ohio Supreme Court (see the chart on the next page).

DEPARTMENT FULL-TIME EMPLOYEES

	1991 Actual Employees	1992 Actual Employees	1993 Actual Employees	1994 Original Employees
General Fund	31.00	33.00	32.00	33.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<b>31.00</b>	<b>33.00</b>	<b>32.00</b>	<b>33.00</b>



**AKRON MUNICIPAL COURT ANNUAL REPORT  
TO OHIO SUPREME COURT  
FELONY FILINGS**



## LAW

Department: Law  
 Division: Administration

## Description of Divisional Function:

Oversee the Civil and Criminal Divisions of the department. Provide legal advice to all departments.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	138,556	176,292	179,812	202,580
Employee Benefits	33,292	48,568	61,923	42,020
<u>Total - Personal Services</u>	<u>171,848</u>	<u>224,860</u>	<u>241,735</u>	<u>244,600</u>
<b>Operations and Maintenance</b>				
Discretionary	3,424	5,196	5,623	7,860
Non-Discretionary	272,959	281,915	295,454	286,430
<u>Total Operations and Maint.</u>	<u>276,383</u>	<u>287,111</u>	<u>301,077</u>	<u>294,290</u>
<b>Capital Outlay</b>		22,955		
<b>GRAND TOTAL</b>	<u>448,231</u>	<u>534,926</u>	<u>542,812</u>	<u>538,890</u>

## Sources of Funds:

General Fund	448,231	524,171	542,812	538,890
Special Revenue Fund		10,755		
<b>Total</b>	<u>448,231</u>	<u>534,926</u>	<u>542,812</u>	<u>538,890</u>

## Division Budgeted Positions:

Full-Time	3.00	3.00	3.00	3.00
Part-Time				
<b>Total</b>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>

## Expenditure Explanation:

No service level changes.

## LAW

Department: Law  
Division: Civil

## Description of Divisional Function:

Prepare all contracts, bonds, legislation, and legal documents for the City of Akron. Codify all ordinances passed by Akron City Council. Provide written legal opinions on issues facing the City of Akron.

SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	579,776	647,230	653,440	599,590
Employee Benefits	188,410	206,756	220,570	218,400
<u>Total - Personal Services</u>	<u>768,186</u>	<u>853,986</u>	<u>874,010</u>	<u>817,990</u>
<b>Operations and Maintenance</b>				
Discretionary	134,769	140,975	135,445	62,740
Non-Discretionary	12,177	12,849	7,405	3,610
<u>Total Operations and Maint.</u>	<u>146,946</u>	<u>153,824</u>	<u>142,850</u>	<u>66,350</u>
<b>Capital Outlay</b>	8,974	14,689	15,552	8,500
<b>GRAND TOTAL</b>	<u>924,106</u>	<u>1,022,499</u>	<u>1,032,412</u>	<u>892,840</u>

## Sources of Funds:

General Fund	924,106	1,022,499	1,032,412	892,840
<b>Total</b>	<b>924,106</b>	<b>1,022,499</b>	<b>1,032,412</b>	<b>892,840</b>

## Division Budgeted Positions:

Full-Time	14.00	15.00	15.00	16.00
Part-Time	10.00	14.00	17.00	16.00
<b>Total</b>	<b>24.00</b>	<b>29.00</b>	<b>32.00</b>	<b>32.00</b>

## Expenditure Explanation:

No service level changes.



## LAW

Department: Law  
Division: Criminal

Description of Divisional Function:  
Provide prosecutorial serves for the City of Akron.

SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	514,927	561,179	542,712	692,180
Employee Benefits	162,536	188,426	194,635	250,950
<u>Total - Personal Services</u>	<u>677,463</u>	<u>749,605</u>	<u>737,347</u>	<u>943,130</u>
<b>Operations and Maintenance</b>				
Discretionary	50,405	48,833	49,887	155,260
Non-Discretionary	3,666	3,324	3,167	13,470
<u>Total Operations and Maint.</u>	<u>54,071</u>	<u>52,157</u>	<u>53,054</u>	<u>168,730</u>
<b>Capital Outlay</b>	1,753	8,602	700	6,900
<b>GRAND TOTAL</b>	<u><u>733,287</u></u>	<u><u>810,364</u></u>	<u><u>791,101</u></u>	<u><u>1,118,760</u></u>

**Sources of Funds:**

General Fund	733,287	810,364	791,101	1,118,760
<b>Total</b>	<b>733,287</b>	<b>810,364</b>	<b>791,101</b>	<b>1,118,760</b>

**Division Budgeted Positions:**

Full-Time	14.00	15.00	14.00	14.00
Part-Time	<u>8.00</u>	<u>8.00</u>	<u>8.00</u>	<u>9.00</u>
<b>Total</b>	<b>22.00</b>	<b>23.00</b>	<b>22.00</b>	<b>23.00</b>

**Expenditure Explanation:**

No service level changes.

## LAW

Department: Law  
 Division: Indigent Defense

## Description of Divisional Function:

This expenditure represents payments to the Legal Defenders Office to support the legal defense of indigents in Akron.

SUMMARY OF EXPENDITURES - BY YEAR

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
Personal Services				
Salaries and Wages				
Employee Benefits				
<u>Total - Personal Services</u>				
Operations and Maintenance				
Discretionary	154,136	149,903	157,398	182,690
Non-Discretionary				
<u>Total Operations and Maint.</u>	<u>154,136</u>	<u>149,903</u>	<u>157,398</u>	<u>182,690</u>
Capital Outlay				
GRAND TOTAL	<u>154,136</u>	<u>149,903</u>	<u>157,398</u>	<u>182,690</u>

## Sources of Funds:

General Fund	154,136	149,903	157,398	182,690
Total	154,136	149,903	157,398	182,690

## Division Budgeted Positions:

Full-Time  
 Part-Time

Total

## Expenditure Explanation:

Inflationary increase has been budgeted.





# Legislative

# LEGISLATIVE

## DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
Clerk of Council	231,431	236,069	221,272	380,660
Council	319,097	341,057	346,509	260,850
<b>Total</b>	<b>550,528</b>	<b>577,126</b>	<b>567,781</b>	<b>641,510</b>

### DESCRIPTION OF DEPARTMENT:

Akron City Council consists of thirteen members, ten of whom are elected on a ward basis and three at large. Ward Council persons are elected for two-year terms, and at-large members receive four-year terms. Officers of Council include a president, vice president, and a president pro tempore elected by the members of Council. The City Council Office also includes a Clerk of Council, (a Civil Service position) and other employees as deemed necessary.

Akron City Council has full power and authority, as identified in the City Charter, to exercise all powers conferred upon municipalities by the Constitution of the State of Ohio and any additional powers conferred upon municipalities by the Ohio General Assembly.

At present, Council meetings take place each Monday at 7 p.m. in Council Chambers (except during August and on Monday holidays). Committees of Council meet weekly, or as needed, during the day on Mondays.

## LEGISLATIVE

DETAILED SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	320,083	340,127	345,681	364,070
Employee Benefits	148,389	158,687	167,755	190,130
<u>Total - Personal Services</u>	<u>468,472</u>	<u>498,814</u>	<u>513,436</u>	<u>554,200</u>
<b>Operations and Maintenance</b>				
Discretionary				
Supplies and Materials	2,458	1,375	2,177	2,030
Contractual Services	782	26,398	565	8,100
Maintenance	3,984	6,151	7,609	10,000
Interfund Charges	17,055	18,506	16,978	21,500
All other	45,822	21,160	21,188	31,650
<u>Total - Discretionary</u>	<u>70,101</u>	<u>73,590</u>	<u>48,517</u>	<u>73,280</u>
Non-Discretionary				
Utilities	1,044	3,378	3,733	5,500
All other	909	375	251	530
<u>Total - Non-Discretionary</u>	<u>1,953</u>	<u>3,753</u>	<u>3,984</u>	<u>6,030</u>
<u>Total Operations and Maint.</u>	<u>72,054</u>	<u>77,343</u>	<u>52,501</u>	<u>79,310</u>
Capital Outlay	10,002	969	1,844	8,000
<b>GRAND TOTAL</b>	<u><u>550,528</u></u>	<u><u>577,126</u></u>	<u><u>567,781</u></u>	<u><u>641,510</u></u>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1994

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	554,200	79,310	8,000	641,510
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<u>554,200</u>	<u>79,310</u>	<u>8,000</u>	<u>641,510</u>

# LEGISLATIVE

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
General Fund	550,528	577,126	567,781	641,510
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<b>550,528</b>	<b>577,126</b>	<b>567,781</b>	<b>641,510</b>

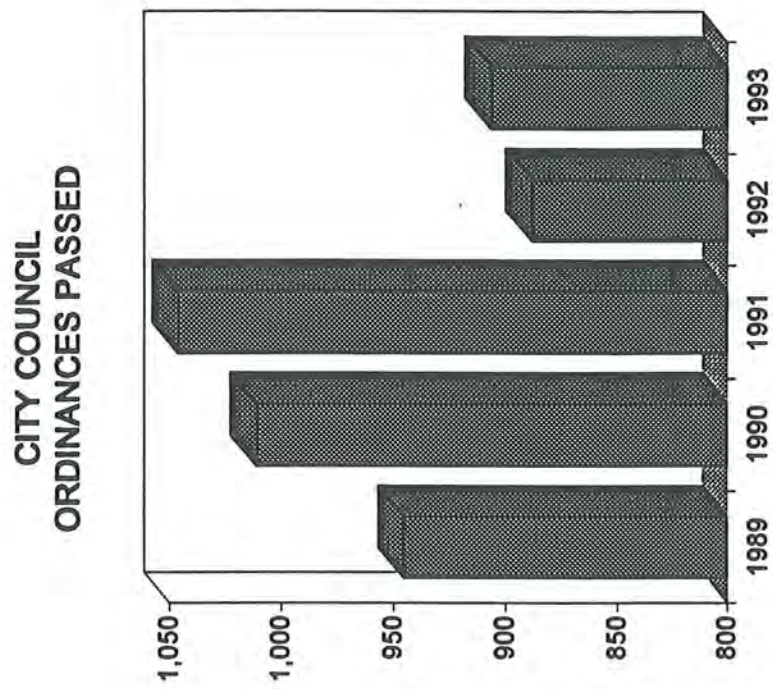
### DEPARTMENTAL HIGHLIGHTS:

City Council will recommend a consultant to investigate every aspect for computerization, records storage and retrieval, and networking with other divisions. The department will continue the microfilming process until computerization of the records is implemented. Record management is a critical concern in this department. The following chart shows the large number of ordinances/resolutions passed each year by City Council. Many of these ordinances relate to ordinances passed in earlier years, and an efficient cross-reference system needs to be put in place. This system will ease information gathering for Council, other City departments, and Akron citizens.

## DEPARTMENT FULL-TIME EMPLOYEES

	1991 Actual Employees	1992 Actual Employees	1993 Actual Employees	1994 Original Employees
General Fund	17.00	17.00	17.00	17.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>





# LEGISLATIVE

Department: Legislative  
Division: Clerk of Council

## Description of Divisional Function:

Carry out administrative functions of the 13-member legislative body by sending letters and memos from Council members; prepare a weekly resume of Council proceedings; file all ordinances and resolutions passed by Council; and record all ordinances and minutes of Council meetings.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	112,483	120,227	124,050	231,700
Employee Benefits	43,372	48,146	48,834	136,460
<u>Total - Personal Services</u>	<u>155,855</u>	<u>168,373</u>	<u>172,884</u>	<u>368,160</u>
<b>Operations and Maintenance</b>				
Discretionary	66,643	66,057	45,212	8,500
Non-Discretionary	1,953	1,639	1,332	4,000
<u>Total Operations and Maint.</u>	<u>68,596</u>	<u>67,696</u>	<u>46,544</u>	<u>12,500</u>
<b>Capital Outlay</b>	6,980		1,844	
<b>GRAND TOTAL</b>	<u><u>231,431</u></u>	<u><u>236,069</u></u>	<u><u>221,272</u></u>	<u><u>380,660</u></u>

## Sources of Funds:

General Fund	231,431	236,069	221,272	380,660
<b>Total</b>	231,431	236,069	221,272	380,660

## Division Budgeted Positions:

Full-Time	4.00	4.00	4.00	4.00
Part-Time				
<b>Total</b>	4.00	4.00	4.00	4.00

## Expenditure Explanation:

No service level changes.

# LEGISLATIVE

Department: Legislative  
Division: Council

**Description of Divisional Function:**

Enact ordinances and resolutions to provide for City services, levy taxes, make appropriations and borrow money.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	207,600	219,900	221,631	132,370
Employee Benefits	105,017	110,541	118,921	53,670
<u>Total - Personal Services</u>	<u>312,617</u>	<u>330,441</u>	<u>340,552</u>	<u>186,040</u>
<b>Operations and Maintenance</b>				
Discretionary	3,458	7,533	3,305	64,780
Non-Discretionary		2,114	2,652	2,030
<u>Total Operations and Maint.</u>	<u>3,458</u>	<u>9,647</u>	<u>5,957</u>	<u>66,810</u>
<b>Capital Outlay</b>	3,022	969		8,000
<b>GRAND TOTAL</b>	<u><u>319,097</u></u>	<u><u>341,057</u></u>	<u><u>346,509</u></u>	<u><u>260,850</u></u>

**Sources of Funds:**

General Fund	319,097	341,057	346,509	260,850
<b>Total</b>	319,097	341,057	346,509	260,850

**Division Budgeted Positions:**

Full-Time	13.00	13.00	13.00	13.00
Part-Time				
<b>Total</b>	13.00	13.00	13.00	13.00

**Expenditure Explanation:**

No service level changes.



# **Municipal Court Clerk's Office**



# MUNICIPAL COURT CLERK'S OFFICE

## DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
Jury and Witness Fees	26,363	20,981	15,843	25,000
Municipal Court Clerk	<u>1,622,094</u>	<u>1,742,572</u>	<u>1,658,500</u>	<u>1,833,070</u>
<b>Total</b>	1,648,457	1,763,553	1,674,342	1,858,070

### DESCRIPTION OF DEPARTMENT:

The Clerk of Courts is charged by law with: (1) safely keeping the Court records; and (2) receiving and disbursing all monies pertaining to the Court. The clerk's Office has four major divisions: Civil, Criminal, Traffic and Parking. Each division is responsible for preparing and maintaining its own records, including an index and docket (summary of major activity on each court case). Since 1987, the various court records have been maintained electronically by computer. In addition, the Clerk's employees prepare a separate case file for every civil, criminal and traffic case. The Parking Division maintains records of all parking violations. The Clerk's cashiers operate a Violations Bureau which is open twenty-four hours a day, seven days a week for the convenience of those who must post bond and pay courts costs and fines.

**MUNICIPAL COURT CLERK'S OFFICE**

DETAILED SUMMARY OF EXPENDITURES - BY YEAR

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
<b>Personal Services</b>				
Salaries and Wages	1,023,998	1,021,618	1,052,254	1,141,730
Employee Benefits	433,325	565,189	466,557	545,270
<u>Total - Personal Services</u>	<u>1,457,323</u>	<u>1,586,807</u>	<u>1,518,811</u>	<u>1,687,000</u>
<b>Operations and Maintenance</b>				
Discretionary				
Supplies and Materials	79,325	84,624	89,245	96,280
Contractual Services	11,227	14,171	8,477	13,910
Maintenance	16,645	17,072	6,149	8,900
Interfund Charges	8,350	8,325	7,631	6,340
All other	33,118	27,392	22,573	33,490
<u>Total - Discretionary</u>	<u>148,665</u>	<u>151,584</u>	<u>134,075</u>	<u>158,920</u>
Non-Discretionary				
Utilities	3,640	2,690	2,779	2,800
All other	20,183	21,627	18,677	3,850
<u>Total - Non-Discretionary</u>	<u>23,823</u>	<u>24,317</u>	<u>21,456</u>	<u>6,650</u>
<u>Total Operations and Maint.</u>	172,488	175,901	155,531	165,570
<b>Capital Outlay</b>	18,646	845		5,500
<b>GRAND TOTAL</b>	<u><u>1,648,457</u></u>	<u><u>1,763,553</u></u>	<u><u>1,674,342</u></u>	<u><u>1,858,070</u></u>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1994

	<u>Personal Services</u>	<u>Operations &amp; Maintenance</u>	<u>Capital Outlay</u>	<u>Total</u>
General Fund	1,687,000	165,570	5,500	1,858,070
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	1,687,000	165,570	5,500	1,858,070

# MUNICIPAL COURT CLERK'S OFFICE

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND YEAR

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
General Fund	1,648,457	1,763,553	1,674,342	1,858,070
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
	<hr/>	<hr/>	<hr/>	<hr/>
<b>Total</b>	1,648,457	1,763,553	1,674,342	1,858,070

### DEPARTMENTAL HIGHLIGHTS:

The Clerk of Courts has continued to address their needs based on an increase in volume, particularly due to the implementation of new laws and court orders associated with the introduction of the D.U.I./D.U.S. laws introduced 1993. They also instituted an aggressive collection procedures involving past due parking violations by utilizing outside collection agencies with the resources and experience necessary to increase collections to the City. Based on experience thus far, these efforts have been successful. The Clerks office also continues working towards implementation of formal work procedures designed to ensure fair treatment of the Clerk of Court employees in all aspects of job performance including hiring, job performance evaluation, compensation, promotion and discipline.

## DEPARTMENT FULL-TIME EMPLOYEES

	<u>1991 Actual Employees</u>	<u>1992 Actual Employees</u>	<u>1993 Actual Employees</u>	<u>1994 Original Employees</u>
General Fund	52.00	47.00	47.00	47.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
	<hr/>	<hr/>	<hr/>	<hr/>
<b>Total</b>	52.00	47.00	47.00	47.00

# MUNICIPAL COURT CLERK'S OFFICE

Department: Municipal Court Clerk's Office

Division: Jury and Witness Fees

**Description of Divisional Function:**

Fees paid to jurors and witnesses during court proceedings in the Municipal Court.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages				
Employee Benefits				
<u>Total - Personal Services</u>				
<b>Operations and Maintenance</b>				
Discretionary	26,363	20,981	15,843	25,000
Non-Discretionary				
<u>Total Operations and Maint.</u>	26,363	20,981	15,843	25,000
<b>Capital Outlay</b>				
<b>GRAND TOTAL</b>	<u>26,363</u>	<u>20,981</u>	<u>15,843</u>	<u>25,000</u>

**Sources of Funds:**

General Fund	26,363	20,981	15,843	25,000
<b>Total</b>	26,363	20,981	15,843	25,000

**Division Budgeted Positions:**

Full-Time  
Part-Time

**Total**

**Expenditure Explanation:**

No service level changes.



# MUNICIPAL COURT CLERK'S OFFICE

Department: Municipal Court Clerk's Office

Division: Municipal Court Clerk

**Description of Divisional Function:**

The Clerk of Courts is responsible for the administration of Akron's judicial system. The Clerk's Office files and docket, lawsuits for money (up to \$10,000), traffic violations, and criminal cases. They also collect and disburse court filing fees and fines.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	1,023,998	1,021,618	1,052,254	1,141,730
Employee Benefits	433,325	565,189	466,557	545,270
<u>Total - Personal Services</u>	<u>1,457,323</u>	<u>1,586,807</u>	<u>1,518,811</u>	<u>1,687,000</u>
<b>Operations and Maintenance</b>				
Discretionary	122,302	130,603	118,232	133,920
Non-Discretionary	23,823	24,317	21,456	6,650
<u>Total Operations and Maint.</u>	<u>146,125</u>	<u>154,920</u>	<u>139,689</u>	<u>140,570</u>
<b>Capital Outlay</b>	18,646	845		5,500
<b>GRAND TOTAL</b>	<u>1,622,094</u>	<u>1,742,572</u>	<u>1,658,500</u>	<u>1,833,070</u>

**Sources of Funds:**

General Fund	1,622,094	1,742,572	1,658,500	1,833,070
<b>Total</b>	<b>1,622,094</b>	<b>1,742,572</b>	<b>1,658,500</b>	<b>1,833,070</b>

**Division Budgeted Positions:**

Full-Time	52.00	47.00	47.00	47.00
Part-Time	1.00	2.00	3.00	3.00
<b>Total</b>	<b>53.00</b>	<b>49.00</b>	<b>50.00</b>	<b>50.00</b>

**Expenditure Explanation:**



# **Municipal Court Judges**

# MUNICIPAL COURT JUDGES

## DETAILED SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
Personal Services				
Salaries and Wages	1,279,180	1,421,846	1,469,168	1,554,120
Employee Benefits	451,135	529,510	545,794	625,180
<u>Total - Personal Services</u>	<u>1,730,315</u>	<u>1,951,356</u>	<u>2,014,962</u>	<u>2,179,300</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	26,163	34,668	30,147	38,000
Contractual Services	7,934	4,464	5,849	32,700
Maintenance	16,638	18,113	29,868	11,500
Interfund Charges	33,431	32,564	32,975	37,460
All other	67,103	62,585	73,752	89,280
<u>Total - Discretionary</u>	<u>151,269</u>	<u>152,394</u>	<u>172,592</u>	<u>208,940</u>
Non-Discretionary				
Utilities	7,873	7,301	8,399	9,850
All other	24,486	25,116	24,492	11,860
<u>Total - Non-Discretionary</u>	<u>32,359</u>	<u>32,417</u>	<u>32,890</u>	<u>21,710</u>
<u>Total Operations and Maint.</u>	183,628	184,811	205,482	230,650
Capital Outlay	33,012	64,626	18,482	8,500
GRAND TOTAL	<u><u>1,946,955</u></u>	<u><u>2,200,793</u></u>	<u><u>2,238,926</u></u>	<u><u>2,418,450</u></u>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1994

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	2,179,300	230,650	8,500	2,418,450
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	2,179,300	230,650	8,500	2,418,450

# MUNICIPAL COURT JUDGES

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND YEAR

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
General Fund	1,946,955	2,174,129	2,230,101	2,418,450
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund		26,664	8,825	
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<u>1,946,955</u>	<u>2,200,793</u>	<u>2,238,926</u>	<u>2,418,450</u>

### DEPARTMENTAL HIGHLIGHTS:

Our Court system continues to experience increases in the volume of cases and addresses, on a continual basis, the methods of dealing with this increased volume. In 1993, the City established a Court computerization account which is funded entirely through fines and fees imposed on court cases. The goal is to provide a system that will be networked with other local law enforcement agencies and provide reliable, more timely data necessary to carry out the functions of the court, all in an effort to handle this increase in volume. Continued efforts towards cross-training employees is also vital to the overall success of our Court system in general.

## DEPARTMENT FULL-TIME EMPLOYEES

	<u>1991 Actual Employees</u>	<u>1992 Actual Employees</u>	<u>1993 Actual Employees</u>	<u>1994 Original Employees</u>
General Fund	41.00	44.00	43.00	44.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund				
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<u>41.00</u>	<u>44.00</u>	<u>43.00</u>	<u>44.00</u>

# MUNICIPAL COURT JUDGES

Department: Municipal Court Judges  
Division: Judges

**Description of Divisional Function:**

Administration of justice through court proceedings of criminal and civil cases. The Akron Municipal Court has jurisdiction of the City of Akron, Springfield Township, Richfield Township, Bath Township, the City of Fairlawn, the Village of Lakemore, and the portion of the City of Mogadore within Summit County.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	1,279,180	1,421,846	1,469,168	1,554,120
Employee Benefits	451,135	529,510	545,794	625,180
<u>Total - Personal Services</u>	<u>1,730,315</u>	<u>1,951,356</u>	<u>2,014,962</u>	<u>2,179,300</u>
<b>Operations and Maintenance</b>				
Discretionary	151,269	152,394	172,592	208,940
Non-Discretionary	32,359	32,417	32,890	21,710
<u>Total Operations and Maint.</u>	<u>183,628</u>	<u>184,811</u>	<u>205,482</u>	<u>230,650</u>
<b>Capital Outlay</b>	33,012	64,626	18,482	8,500
<b>GRAND TOTAL</b>	<u><u>1,946,955</u></u>	<u><u>2,200,793</u></u>	<u><u>2,238,926</u></u>	<u><u>2,418,450</u></u>

**Sources of Funds:**

General Fund	1,946,955	2,174,129	2,230,101	2,418,450
Special Revenue Fund	<u>26,664</u>	<u>8,825</u>	<u>8,825</u>	<u>26,664</u>
<b>Total</b>	1,946,955	2,200,793	2,238,926	2,418,450

**Division Budgeted Positions:**

Full-Time	41.00	44.00	43.00	44.00
Part-Time	<u>6.00</u>	<u>9.00</u>	<u>12.00</u>	<u>10.00</u>
<b>Total</b>	47.00	53.00	55.00	54.00

**Expenditure Explanation:**

No service level changes.

# **Office of the Mayor**



# OFFICE OF THE MAYOR

## DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
Administration	416,256	435,916	466,250	525,550
Deputy Mayor for Administration	52,310	92,174	94,678	100,750
Economic Development	433,502	642,092	766,682	940,180
Human and Community Relations	118,154	123,696	133,579	145,080
Labor Relations	253,032	256,482	252,355	274,650
Public Utilities Commission	17,545	24,539	20,390	26,680
Senior Citizens Commission	10,890	7,260	14,520	10,890
Private Industry Council	4,969,715	5,312,134	5,801,380	6,331,850
<b>Total</b>	<b>6,271,404</b>	<b>6,894,293</b>	<b>7,549,834</b>	<b>8,355,630</b>

### DESCRIPTION OF DEPARTMENT:

The mayor is recognized as the official head of the City by the court system. His duties and powers are as follows: to ensure that the laws and ordinances are enforced; to prepare and submit to the Council the annual budget; to keep the Council fully advised as to the financial condition and needs of the City; to appoint and remove all employees in both the classified and unclassified service (except elected officials); to exercise control over all departments and divisions; to see that all terms and conditions favorable to the City or its inhabitants in any franchise or contract to which the City is a party are faithfully kept and performed; and to introduce ordinances and take part in the discussion of all matters coming before Council.

The Mayor's Office has been restructured by Council over the years to include Deputy Mayors for Administration, Intergovernmental Relations, Labor Relations, and the most recent incorporation of the Construction Services Division with the existing Economic Development Division. In addition, a number of smaller divisions are included in the Mayor's Office.

# OFFICE OF THE MAYOR

## DETAILED SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	1,178,460	1,380,091	1,534,699	1,723,900
Employee Benefits	374,840	451,012	547,936	678,160
<u>Total - Personal Services</u>	<u>1,553,300</u>	<u>1,831,103</u>	<u>2,082,635</u>	<u>2,402,060</u>
<b>Operations and Maintenance</b>				
Discretionary				
Supplies and Materials	29,062	21,020	12,795	15,190
Contractual Services	4,299,588	4,660,765	5,126,065	5,545,390
Maintenance	3,848	1,695	1,248	1,170
Interfund Charges	94,741	108,825	86,375	97,700
All other	106,302	84,195	71,885	113,180
<u>Total - Discretionary</u>	<u>4,533,541</u>	<u>4,876,500</u>	<u>5,298,368</u>	<u>5,772,630</u>
Non-Discretionary				
Utilities	16,206	15,276	18,986	20,320
All other	160,229	132,592	136,510	135,120
<u>Total - Non-Discretionary</u>	<u>176,435</u>	<u>147,868</u>	<u>155,496</u>	<u>155,440</u>
<u>Total Operations and Maint.</u>	<u>4,709,976</u>	<u>5,024,368</u>	<u>5,453,864</u>	<u>5,928,070</u>
<b>Capital Outlay</b>	8,128	38,822	13,335	25,500
<b>GRAND TOTAL</b>	<u><u>6,271,404</u></u>	<u><u>6,894,293</u></u>	<u><u>7,549,834</u></u>	<u><u>8,355,630</u></u>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1994

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	1,625,140	276,800	5,500	1,907,440
Internal Service Fund				
Enterprise Fund		55,000		55,000
Special Revenue Fund	776,920	5,596,270	20,000	6,393,190
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<u>2,402,060</u>	<u>5,928,070</u>	<u>25,500</u>	<u>8,355,630</u>

# OFFICE OF THE MAYOR

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
General Fund	1,301,689	1,448,507	1,647,836	1,907,440
Internal Service Fund				
Enterprise Fund		112,142	51,818	55,000
Special Revenue Fund	4,969,715	5,333,644	5,850,180	6,393,190
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<b>6,271,404</b>	<b>6,894,293</b>	<b>7,549,834</b>	<b>8,355,630</b>

### DEPARTMENTAL HIGHLIGHTS:

The Mayor's Office will improve the efficiency and quality of service rendered to citizens through the Mayor's Office and throughout the entire city and increase accessibility of municipal government. The Deputy Mayor for Administration will monitor the scheduled construction of the Police, Fire and EMS combined and centralized dispatch center with an early 1995 completion date. As the liaison to the business community, The Economic Development Division will continue to provide accessible staff assistance to help businesses meet their objectives. The Deputy Mayor for Labor Relations negotiated C.W.A. collective bargaining agreement and will negotiate Police and Fire collective bargaining agreements which expire in December. The Private Industry Council (PIC) will continue to provide employment and training services to economically disadvantaged youth and adults, and dislocated workers with funds and provisions of the Federal Job Training Partnership Act.

### DEPARTMENT FULL-TIME EMPLOYEES

	1991 Actual Employees	1992 Actual Employees	1993 Actual Employees	1994 Original Employees
General Fund	21.00	23.00	24.00	27.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	14.20	14.20	14.00	16.00
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<b>35.20</b>	<b>37.20</b>	<b>38.00</b>	<b>43.00</b>

# OFFICE OF THE MAYOR

Department: Office of the Mayor

Division: Administration

**Description of Divisional Function:**

Exercise control over all departments and divisions of the City as well as manage the Public Safety Department.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	236,489	270,117	261,516	270,870
Employee Benefits	76,460	82,127	84,936	88,920
<u>Total - Personal Services</u>	<u>312,949</u>	<u>352,244</u>	<u>346,452</u>	<u>359,790</u>
<b>Operations and Maintenance</b>				
Discretionary	80,946	59,776	106,646	150,360
Non-Discretionary	20,670	8,834	9,577	12,400
<u>Total Operations and Maint.</u>	<u>101,616</u>	<u>68,610</u>	<u>116,223</u>	<u>162,760</u>
<b>Capital Outlay</b>	1,691	15,062	3,575	3,000
<b>GRAND TOTAL</b>	<u><u>416,256</u></u>	<u><u>435,916</u></u>	<u><u>466,250</u></u>	<u><u>525,550</u></u>

**Sources of Funds:**

General Fund	416,256	425,161	466,250	525,550
Special Revenue Fund		10,755		
<b>Total</b>	<u>416,256</u>	<u>435,916</u>	<u>466,250</u>	<u>525,550</u>

**Division Budgeted Positions:**

Full-Time	5.00	5.00	5.00	5.00
Part-Time				1.00
<b>Total</b>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>6.00</u>

**Expenditure Explanation:**

No service level changes.



# OFFICE OF THE MAYOR

Department: Office of the Mayor  
 Division: Deputy Mayor for Administration

## Description of Divisional Function:

Assumes the responsibilities and authority of the Public Safety Director in directing the City's safety forces to implement public safety policies and promote public safety community-wide.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	44,091	71,220	72,051	75,050
Employee Benefits	5,634	17,717	19,822	21,590
<u>Total - Personal Services</u>	<u>49,725</u>	<u>88,937</u>	<u>91,873</u>	<u>96,640</u>
<b>Operations and Maintenance</b>				
Discretionary	2,546	2,272	2,100	2,910
Non-Discretionary	39	965	705	1,200
<u>Total Operations and Maint.</u>	<u>2,585</u>	<u>3,237</u>	<u>2,805</u>	<u>4,110</u>
<b>Capital Outlay</b>				
<b>GRAND TOTAL</b>	<u>52,310</u>	<u>92,174</u>	<u>94,678</u>	<u>100,750</u>

## Sources of Funds:

General Fund	52,310	92,174	94,678	100,750
<b>Total</b>	<b>52,310</b>	<b>92,174</b>	<b>94,678</b>	<b>100,750</b>

## Division Budgeted Positions:

Full-Time	1.00	1.00	1.00	1.00
Part-Time				
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

## Expenditure Explanation:

No service level changes.



# OFFICE OF THE MAYOR

Department: Office of the Mayor  
Division: Economic Development

## Description of Divisional Function:

Serve as a marketing arm for the City of Akron to retain and attract business and industry and to assist contractors desiring to build.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	240,330	339,069	512,481	595,110
Employee Benefits	82,563	111,036	150,504	214,550
<u>Total - Personal Services</u>	<u>322,893</u>	<u>450,105</u>	<u>662,985</u>	<u>809,660</u>
<b>Operations and Maintenance</b>				
Discretionary	91,711	189,906	98,331	121,030
Non-Discretionary	18,003	444	5,366	6,990
<u>Total Operations and Maint.</u>	<u>109,714</u>	<u>190,350</u>	<u>103,697</u>	<u>128,020</u>
<b>Capital Outlay</b>	895	1,637		2,500
<b>GRAND TOTAL</b>	<u><u>433,502</u></u>	<u><u>642,092</u></u>	<u><u>766,682</u></u>	<u><u>940,180</u></u>

## Sources of Funds:

General Fund	433,502	529,950	666,064	823,840
Enterprise Fund		112,142	51,818	55,000
Special Revenue Fund			48,800	61,340
<b>Total</b>	<b>433,502</b>	<b>642,092</b>	<b>766,682</b>	<b>940,180</b>

## Division Budgeted Positions:

Full-Time	7.00	9.00	11.00	14.00
Part-Time			2.00	3.00
<b>Total</b>	<b>7.00</b>	<b>9.00</b>	<b>13.00</b>	<b>17.00</b>

## Expenditure Explanation:

Three full-time staff positions will be added, enabling the division to meet its demands. In 1992, the Construction Services Division was incorporated into the Economic Development Division.

# OFFICE OF THE MAYOR

Department: Office of the Mayor  
 Division: Human and Community Relations

**Description of Divisional Function:**

Act as liaison between the City and the community by assuring equal opportunity to all.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	84,459	87,640	90,956	98,400
Employee Benefits	26,890	31,210	34,643	40,190
<u>Total - Personal Services</u>	<u>111,349</u>	<u>118,850</u>	<u>125,599</u>	<u>138,590</u>
<b>Operations and Maintenance</b>				
Discretionary	5,100	4,226	6,536	5,600
Non-Discretionary	452	620	717	890
<u>Total Operations and Maint.</u>	<u>5,552</u>	<u>4,846</u>	<u>7,253</u>	<u>6,490</u>
<b>Capital Outlay</b>	1,253		727	
<b>GRAND TOTAL</b>	<u><u>118,154</u></u>	<u><u>123,696</u></u>	<u><u>133,579</u></u>	<u><u>145,080</u></u>

**Sources of Funds:**

General Fund	118,154	123,696	133,579	145,080
<b>Total</b>	<b>118,154</b>	<b>123,696</b>	<b>133,579</b>	<b>145,080</b>

**Division Budgeted Positions:**

Full-Time	3.00	3.00	3.00	3.00
Part-Time				
<b>Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**Expenditure Explanation:**

No service level changes.

# OFFICE OF THE MAYOR

Department: Office of the Mayor

Division: Labor Relations

**Description of Divisional Function:**

Handle City labor-management concerns including contracts, job safety, and grievances.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	172,638	177,200	181,626	190,950
Employee Benefits	52,445	56,308	58,120	64,930
<u>Total - Personal Services</u>	<u>225,083</u>	<u>233,508</u>	<u>239,746</u>	<u>255,880</u>
<b>Operations and Maintenance</b>				
Discretionary	21,746	10,482	9,776	17,740
Non-Discretionary	4,467	651	635	1,030
<u>Total Operations and Maint.</u>	<u>26,213</u>	<u>11,133</u>	<u>10,411</u>	<u>18,770</u>
<b>Capital Outlay</b>	1,736	11,841	2,198	
<b>GRAND TOTAL</b>	<u>253,032</u>	<u>256,482</u>	<u>252,355</u>	<u>274,650</u>

**Sources of Funds:**

General Fund	253,032	245,727	252,355	274,650
<b>Total</b>	<b>253,032</b>	<b>245,727</b>	<b>252,355</b>	<b>274,650</b>

**Division Budgeted Positions:**

Full-Time	4.00	4.00	4.00	4.00
Part-Time				1.00
<b>Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>5.00</b>

**Expenditure Explanation:**

No service level changes.



# OFFICE OF THE MAYOR

Department: Office of the Mayor  
Division: Private Industry Council

## Description of Divisional Function:

Administer federal funds received for the Job Training Partnership Act.

### SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
Personal Services				
Salaries and Wages	388,692	419,496	403,425	477,780
Employee Benefits	126,741	143,983	192,165	237,800
<u>Total - Personal Services</u>	<u>515,433</u>	<u>563,479</u>	<u>595,590</u>	<u>715,580</u>
Operations and Maintenance				
Discretionary	4,318,925	4,602,019	5,060,459	5,463,340
Non-Discretionary	132,804	136,354	138,496	132,930
<u>Total Operations and Maint.</u>	<u>4,451,729</u>	<u>4,738,373</u>	<u>5,198,955</u>	<u>5,596,270</u>
Capital Outlay	2,553	10,282	6,835	20,000
GRAND TOTAL	<u>4,969,715</u>	<u>5,312,134</u>	<u>5,801,380</u>	<u>6,331,850</u>

### Sources of Funds:

Special Revenue Fund	4,969,715	5,312,134	5,801,380	6,331,850
Total	4,969,715	5,312,134	5,801,380	6,331,850

### Division Budgeted Positions:

Full-Time	14.20	14.20	13.00	15.00
Part-Time	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total	15.20	14.20	14.00	16.00

### Expenditure Explanation:

Two full-time staff positions will be added, enabling the division to meet its demands.

# OFFICE OF THE MAYOR

Department: Office of the Mayor  
 Division: Public Utilities Commission

**Description of Divisional Function:**

Represent the City of Akron and its citizens in rate hearings before the Public Utilities Commission of Ohio (PUCO).

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	11,761	15,349	12,644	15,740
Employee Benefits	4,107	8,631	7,746	10,180
<u>Total - Personal Services</u>	<u>15,868</u>	<u>23,980</u>	<u>20,390</u>	<u>25,920</u>
<b>Operations and Maintenance</b>				
Discretionary	1,677	559		760
Non-Discretionary				
<u>Total Operations and Maint.</u>	<u>1,677</u>	<u>559</u>	<u>          </u>	<u>760</u>
<b>Capital Outlay</b>				
<b>GRAND TOTAL</b>	<u><u>17,545</u></u>	<u><u>24,539</u></u>	<u><u>20,390</u></u>	<u><u>26,680</u></u>

**Sources of Funds:**

General Fund	17,545	24,539	20,390	26,680
<b>Total</b>	<b>17,545</b>	<b>24,539</b>	<b>20,390</b>	<b>26,680</b>

**Division Budgeted Positions:**

Full-Time	1.00	1.00	1.00	1.00
Part-Time	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**Expenditure Explanation:**

No service level changes.



# OFFICE OF THE MAYOR

Department: Office of the Mayor  
Division: Senior Citizens' Commission

Description of Divisional Function:  
Support by the City of the Senior Citizens' Commission.

## SUMMARY OF EXPENDITURES - BY YEAR

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
Personal Services				
Salaries and Wages				
Employee Benefits				
<u>Total - Personal Services</u>				
Operations and Maintenance				
Discretionary	10,890	7,260	14,520	10,890
Non-Discretionary				
<u>Total Operations and Maint.</u>	<u>10,890</u>	<u>7,260</u>	<u>14,520</u>	<u>10,890</u>
Capital Outlay				
GRAND TOTAL	<u>10,890</u>	<u>7,260</u>	<u>14,520</u>	<u>10,890</u>

### Sources of Funds:

General Fund	10,890	7,260	14,520	10,890
Total	10,890	7,260	14,520	10,890

### Division Budgeted Positions:

Full-Time				
Part-Time				
Total				

### Expenditure Explanation:

No service level changes.

# **Planning & Urban Development**

# PLANNING AND URBAN DEVELOPMENT

## DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
Administration	74,707	90,973	130,290	93,690
AMATS	556,287	615,041	717,594	918,320
Capital Planning	1,511,916	1,734,681	1,222,292	1,355,440
Comprehensive Planning	818,730	829,910	848,125	380,300
Design			364,452	412,440
Development and Real Estate	52,231	83,020	557,522	597,810
Housing and Community Services	2,446,126	2,666,446	2,187,992	2,534,630
Tax Receipts and Expenditures				20,000,000
Zoning				520,750
<b>Total</b>	<b>5,459,997</b>	<b>6,020,071</b>	<b>6,028,267</b>	<b>26,813,380</b>

### DESCRIPTION OF DEPARTMENT:

The City Charter outlines the areas of responsibility for the department. They are as follows: provide plans for landscape work to be done by the City in parks and streets; study and investigate the general plan of the City; formulate zoning plans; investigate the need of and suggest plans for the extension of water supply and sewage disposal, coordination of transportation, relief of traffic congestion, and the extension and distribution of public utilities; advise the Council on location for public buildings, structures, bridges, approaches, or other structures; provide the Planning Commission with technical advice and assistance; and annually prepare a five-year Capital Investment Program. For the first time, the capital portion of local income tax will be recorded by the department.

The department carries out these duties with seven operating divisions: AMATS (Akron Metropolitan Area Transportation Study), Capital Planning, Comprehensive Planning, Design, Development and Real Estate Services, Housing and Community Services, and Zoning.

# PLANNING AND URBAN DEVELOPMENT

## DETAILED SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	3,267,373	3,497,488	3,446,450	3,803,450
Employee Benefits	1,150,624	1,282,556	1,242,812	1,489,050
<u>Total - Personal Services</u>	<u>4,417,997</u>	<u>4,780,044</u>	<u>4,689,262</u>	<u>5,292,500</u>
<b>Operations and Maintenance</b>				
Discretionary				
Supplies and Materials	98,083	91,080	96,367	102,150
Contractual Services	48,566	46,854	45,457	163,540
Maintenance	22,531	22,432	25,798	29,000
Interfund Charges	307,185	315,561	253,513	182,810
All other	175,111	203,403	275,369	20,353,640
<u>Total - Discretionary</u>	<u>651,476</u>	<u>679,330</u>	<u>696,503</u>	<u>20,831,140</u>
Non-Discretionary				
Utilities	34,016	17,000	18,492	26,020
All other	323,277	501,491	541,405	591,420
<u>Total - Non-Discretionary</u>	<u>357,293</u>	<u>518,491</u>	<u>559,897</u>	<u>617,440</u>
<u>Total Operations and Maint.</u>	<u>1,008,769</u>	<u>1,197,821</u>	<u>1,256,400</u>	<u>21,448,580</u>
<b>Capital Outlay</b>	<b>33,231</b>	<b>42,206</b>	<b>82,605</b>	<b>72,300</b>
<b>GRAND TOTAL</b>	<u><u>5,459,997</u></u>	<u><u>6,020,071</u></u>	<u><u>6,028,267</u></u>	<u><u>26,813,380</u></u>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1994

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	967,380	71,620	5,300	1,044,300
Internal Service Fund	251,430	167,450	27,100	445,980
Enterprise Fund				
Special Revenue Fund	4,073,690	21,209,510	39,900	25,323,100
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<u>Total</u>	<u>5,292,500</u>	<u>21,448,580</u>	<u>72,300</u>	<u>26,813,380</u>

# PLANNING AND URBAN DEVELOPMENT

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
General Fund	942,000	986,127	1,006,567	1,044,300
Internal Service Fund	350,494	386,187	413,990	445,980
Enterprise Fund				
Special Revenue Fund	4,167,503	4,647,757	4,607,710	25,323,100
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<b>5,459,997</b>	<b>6,020,071</b>	<b>6,028,267</b>	<b>26,813,380</b>

### DEPARTMENTAL HIGHLIGHTS:

The department will formulate long-range strategies for land use, housing, and socio-economic activities within the City. AMATS will develop a four-year priority listing of those highway and transit improvements scheduled to use federal funds. The Design division provides technical advice and design assistance, and concept drawings concerning Capital Investment Program improvements. Development and Real Estate will continue to implement programs and activities through land acquisition, site improvements, relocation, and land marketing. Zoning will prepare land use plans and development controls for areas newly annexed to the City and special study areas.

## DEPARTMENT FULL-TIME EMPLOYEES

	1991 Actual Employees	1992 Actual Employees	1993 Actual Employees	1994 Original Employees
General Fund	17.70	16.70	17.70	18.70
Internal Service Fund	6.00	5.00	5.50	5.50
Enterprise Fund				
Special Revenue Fund	76.10	82.10	75.80	81.80
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<b>99.80</b>	<b>103.80</b>	<b>99.00</b>	<b>106.00</b>



# PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development  
Division: Administration

## Description of Divisional Function:

Responsible for mid- and long-range planning of the City and providing administrative support to the department.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	51,850	57,827	96,349	72,170
Employee Benefits	19,189	15,030	16,297	21,370
<u>Total - Personal Services</u>	<u>71,039</u>	<u>72,857</u>	<u>112,646</u>	<u>93,540</u>
<b>Operations and Maintenance</b>				
Discretionary	3,668	340	29	150
Non-Discretionary			(35)	
<u>Total Operations and Maint.</u>	<u>3,668</u>	<u>340</u>	<u>(6)</u>	<u>150</u>
<b>Capital Outlay</b>		17,776	17,650	
<b>GRAND TOTAL</b>	<u><u>74,707</u></u>	<u><u>90,973</u></u>	<u><u>130,290</u></u>	<u><u>93,690</u></u>

## Sources of Funds:

General Fund	71,039	73,197	112,640	93,690
Special Revenue Fund	3,668	17,776	17,650	
<b>Total</b>	<u>74,707</u>	<u>90,973</u>	<u>130,290</u>	<u>93,690</u>

## Division Budgeted Positions:

Full-Time	0.70	0.70	1.05	1.05
Part-Time				
<b>Total</b>	<u>0.70</u>	<u>0.70</u>	<u>1.05</u>	<u>1.05</u>

## Expenditure Explanation:

No service level changes.

# PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development  
Division: A.M.A.T.S.

## Description of Divisional Function:

Insure that transportation planning is conducted in a comprehensive, coordinated, and continuing manner to insure that the Akron metropolitan area receives its "fair share" of federal funding for highway and mass transit.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	353,328	381,132	429,383	503,200
Employee Benefits	114,599	131,856	150,209	198,730
<u>Total - Personal Services</u>	<u>467,927</u>	<u>512,988</u>	<u>579,592</u>	<u>701,930</u>
<b>Operations and Maintenance</b>				
Discretionary	37,761	49,523	74,498	134,440
Non-Discretionary	46,808	48,936	55,405	74,350
<u>Total Operations and Maint.</u>	<u>84,569</u>	<u>98,459</u>	<u>129,903</u>	<u>208,790</u>
<b>Capital Outlay</b>	3,791	3,594	8,099	7,600
<b>GRAND TOTAL</b>	<u>556,287</u>	<u>615,041</u>	<u>717,594</u>	<u>918,320</u>

## Sources of Funds:

Special Revenue Fund	556,287	615,041	717,594	918,320
<b>Total</b>	<b>556,287</b>	<b>615,041</b>	<b>717,594</b>	<b>918,320</b>

## Division Budgeted Positions:

Full-Time	10.00	12.00	12.00	14.00
Part-Time	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>3.00</u>
<b>Total</b>	<b>11.00</b>	<b>13.00</b>	<b>13.00</b>	<b>17.00</b>

## Expenditure Explanation:

Two additional full-time positions will be federally funded to enable the division to perform the designated duties.

# PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development

Division: Capital Planning

## Description of Divisional Function:

Develop and prepare an annual five-year capital investment budget for improvements such as parks, sewers, streets and bridges.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	818,338	963,811	582,502	660,400
Employee Benefits	294,465	328,909	217,614	251,560
<u>Total - Personal Services</u>	<u>1,112,803</u>	<u>1,292,720</u>	<u>800,116</u>	<u>911,960</u>
<b>Operations and Maintenance</b>				
Discretionary	339,620	333,829	317,925	336,300
Non-Discretionary	52,338	91,977	65,647	68,580
<u>Total Operations and Maint.</u>	<u>391,958</u>	<u>425,806</u>	<u>383,572</u>	<u>404,880</u>
<b>Capital Outlay</b>	7,155	16,155	38,604	38,600
<b>GRAND TOTAL</b>	<u><u>1,511,916</u></u>	<u><u>1,734,681</u></u>	<u><u>1,222,292</u></u>	<u><u>1,355,440</u></u>

## Sources of Funds:

Internal Service Fund	350,494	386,187	413,990	445,980
Special Revenue Fund	<u>1,161,422</u>	<u>1,348,494</u>	<u>808,302</u>	<u>909,460</u>
<b>Total</b>	1,511,916	1,734,681	1,222,292	1,355,440

## Division Budgeted Positions:

Full-Time	25.10	23.10	17.40	17.40
Part-Time	<u>          </u>	<u>2.00</u>	<u>1.00</u>	<u>1.00</u>
<b>Total</b>	25.10	25.10	18.40	18.40

## Expenditure Explanation:

No service level changes.

# PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development

Division: Comprehensive Planning

## Description of Divisional Function:

Provide long-range strategies for land use, housing and socio-economic activities within the City.

### SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	534,033	549,554	550,788	254,810
Employee Benefits	190,431	195,859	197,027	94,040
<u>Total - Personal Services</u>	<u>724,464</u>	<u>745,413</u>	<u>747,815</u>	<u>348,850</u>
<b>Operations and Maintenance</b>				
Discretionary	85,721	81,605	94,218	27,180
Non-Discretionary	7,836	2,892	2,608	1,770
<u>Total Operations and Maint.</u>	<u>93,557</u>	<u>84,497</u>	<u>96,826</u>	<u>28,950</u>
<b>Capital Outlay</b>	709		3,484	2,500
<b>GRAND TOTAL</b>	<u><u>818,730</u></u>	<u><u>829,910</u></u>	<u><u>848,125</u></u>	<u><u>380,300</u></u>

## Sources of Funds:

General Fund	818,730	829,910	848,125	380,300
<b>Total</b>	<b>818,730</b>	<b>829,910</b>	<b>848,125</b>	<b>380,300</b>

## Division Budgeted Positions:

Full-Time	17.00	16.00	15.65	6.35
Part-Time	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>1.00</u>
<b>Total</b>	<b>19.00</b>	<b>18.00</b>	<b>17.65</b>	<b>7.35</b>

## Expenditure Explanation:

The Zoning division will be broken out separately for the first time in the 1994 budget.



# PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development  
Division: Design

## Description of Divisional Function:

Review architecture, site layout, signage, and landscaping and plans are developed in order to establish appropriate aesthetic treatment, set standards for design, and to promote and encourage private sector improvement.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
Personal Services				
Salaries and Wages			231,396	246,940
Employee Benefits			84,116	89,720
<u>Total - Personal Services</u>			<u>315,512</u>	<u>336,660</u>
Operations and Maintenance				
Discretionary			10,737	35,680
Non-Discretionary			36,860	32,730
<u>Total Operations and Maint.</u>			<u>47,597</u>	<u>68,410</u>
Capital Outlay			1,343	7,370
GRAND TOTAL			<u>364,452</u>	<u>412,440</u>

## Sources of Funds:

Special Revenue Fund	364,452	412,440
Total	364,452	412,440

## Division Budgeted Positions:

Full-Time	6.00	6.00
Part-Time	1.00	1.00
Total	7.00	7.00

## Expenditure Explanation:

No service level changes.



# PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development

Division: Development and Real Estate

## Description of Divisional Function:

Implements programs and activities under Community Development and other sources through land acquisition, site improvements, relocation, and land marketing.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages		(70)	302,030	344,470
Employee Benefits		596	126,233	131,760
<u>Total - Personal Services</u>		<u>526</u>	<u>428,263</u>	<u>476,230</u>
<b>Operations and Maintenance</b>				
Discretionary	52,231	82,491	61,110	63,200
Non-Discretionary		3	59,392	56,580
<u>Total Operations and Maint.</u>	<u>52,231</u>	<u>82,494</u>	<u>120,502</u>	<u>119,780</u>
<b>Capital Outlay</b>			8,757	1,800
<b>GRAND TOTAL</b>	<u>52,231</u>	<u>83,020</u>	<u>557,522</u>	<u>597,810</u>

## Sources of Funds:

General Fund	52,231	83,020	45,802	49,560
Special Revenue Fund			511,720	548,250
<b>Total</b>	<u>52,231</u>	<u>83,020</u>	<u>557,522</u>	<u>597,810</u>

## Division Budgeted Positions:

Full-Time			8.88	9.20
Part-Time			2.00	3.00
<b>Total</b>			<u>10.88</u>	<u>12.20</u>

## Expenditure Explanation:

No service level changes.

# PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development

Division: Housing and Community Services

## Description of Divisional Function:

Implements various housing and related programs and activities under Community Development, HOME, and other funding sources by means of housing rehabilitation programs, service contracts with local social agencies, and neighborhood housing groups.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	1,509,824	1,545,234	1,254,002	1,384,080
Employee Benefits	531,940	610,306	451,316	563,820
<u>Total - Personal Services</u>	<u>2,041,764</u>	<u>2,155,540</u>	<u>1,705,318</u>	<u>1,947,900</u>
<b>Operations and Maintenance</b>				
Discretionary	132,475	131,542	137,986	193,640
Non-Discretionary	250,311	374,683	340,020	381,460
<u>Total Operations and Maint.</u>	<u>382,786</u>	<u>506,225</u>	<u>478,006</u>	<u>575,100</u>
<b>Capital Outlay</b>	21,576	4,681	4,668	11,630
<b>GRAND TOTAL</b>	<u><u>2,446,126</u></u>	<u><u>2,666,446</u></u>	<u><u>2,187,992</u></u>	<u><u>2,534,630</u></u>

## Sources of Funds:

Special Revenue Fund	2,446,126	2,666,446	2,187,992	2,534,630
<b>Total</b>	<b>2,446,126</b>	<b>2,666,446</b>	<b>2,187,992</b>	<b>2,534,630</b>

## Division Budgeted Positions:

Full-Time	47.00	52.00	38.02	41.70
Part-Time	6.00	6.00	4.00	4.00
<b>Total</b>	<b>53.00</b>	<b>58.00</b>	<b>42.02</b>	<b>45.70</b>

## Expenditure Explanation:

No service level changes.

# PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development  
Division: Tax Receipts and Expenditures

## Description of Divisional Function:

The capital portion of local income tax is used to develop, prepare, and implement an annual five year capital investment budget for improvements such as parks, streets and bridges.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
Personal Services				
Salaries and Wages				
Employee Benefits				
<u>Total - Personal Services</u>				
Operations and Maintenance				
Discretionary				20,000,000
Non-Discretionary				
<u>Total Operations and Maint.</u>				20,000,000
Capital Outlay				
GRAND TOTAL				20,000,000

## Sources of Funds:

Special Revenue Fund	20,000,000
Total	20,000,000

## Division Budgeted Positions:

Full-Time				
Part-Time				
Total				

## Expenditure Explanation:

No service level changes.

# PLANNING AND URBAN DEVELOPMENT

Department: Planning and Urban Development

Division: Zoning

## Description of Divisional Function:

Formulate long-range strategies for zoning, land use, housing, and socioeconomic activities within the City, administer the Zoning Code, Subdivision Regulations, and street dedications.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages				337,380
Employee Benefits				138,050
<u>Total - Personal Services</u>				475,430
<b>Operations and Maintenance</b>				
Discretionary				40,550
Non-Discretionary				1,970
<u>Total Operations and Maint.</u>				42,520
<b>Capital Outlay</b>				2,800
<b>GRAND TOTAL</b>				520,750

## Sources of Funds:

General Fund	520,750
<b>Total</b>	520,750

## Division Budgeted Positions:

Full-Time	10.30
Part-Time	1.00
<b>Total</b>	11.30

## Expenditure Explanation:

The Zoning division will be broken out separately for the first time in the 1994 budget.





**Police**

# POLICE

## DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
Administration	27,344,944	30,346,277	32,340,675	35,368,281
Law Collection Effort		45,278	40,883	46,080
D.A.R.E. Education Fund		51,781	66,696	76,100
<b>Total</b>	<b>27,344,944</b>	<b>30,443,336</b>	<b>32,448,254</b>	<b>35,490,461</b>

### DESCRIPTION OF DEPARTMENT:

By Charter, this is a division within the Department of Public Safety. For Budget purposes, however, this division is treated as a department.

The Police Department is divided into three subdivisions. These subdivisions are described as follows:

Uniform Subdivision: This subdivision is divided into two bureaus: (1) Patrol, and (2) Traffic. The Patrol Bureau has five overlapping shifts to insure police protection for Akron citizens 24 hours a day and is responsible for basic police patrol work. The Traffic Bureau is responsible for traffic law enforcement and the Police Reserve Unit. The Uniform Subdivision is the largest subdivision, comprising nearly 65% of the Police Department Employees.

Investigative Subdivision: This subdivision is responsible for investigation unsolved crimes, apprehending offenders, and recovering stolen property. Also included in the responsibilities of this subdivision are missing persons, vice, narcotics, forgery, polygraph, and the Property/Evidence Bureau.

Services Subdivision: This subdivision provides technical and administrative support services to the entire division. The subdivision is responsible for technical services (i.e., crime prevention, data processing, communications, community relations, training, civil liabilities, etc.).

POLICE

DETAILED SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
Personal Services				
Salaries and Wages	17,571,914	18,456,285	19,160,092	21,030,060
Employee Benefits	6,763,382	8,368,220	8,988,491	9,476,390
<u>Total - Personal Services</u>	<u>24,335,296</u>	<u>26,824,505</u>	<u>28,148,584</u>	<u>30,506,450</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	164,592	160,221	235,333	261,850
Contractual Services	193,919	193,703	170,288	285,020
Maintenance	102,085	61,007	93,449	101,260
Interfund Charges	1,053,920	931,148	1,033,820	1,149,480
All other	737,408	926,454	1,142,864	1,096,400
<u>Total - Discretionary</u>	<u>2,251,924</u>	<u>2,272,533</u>	<u>2,675,753</u>	<u>2,894,010</u>
Non-Discretionary				
Utilities	50,443	54,044	61,147	84,200
All other	659,916	760,690	850,824	951,721
<u>Total - Non-Discretionary</u>	<u>710,359</u>	<u>814,734</u>	<u>911,971</u>	<u>1,035,921</u>
<u>Total Operations and Maint.</u>	<u>2,962,283</u>	<u>3,087,267</u>	<u>3,587,725</u>	<u>3,929,931</u>
Capital Outlay	47,365	531,564	711,946	1,054,080
GRAND TOTAL	<u>27,344,944</u>	<u>30,443,336</u>	<u>32,448,254</u>	<u>35,490,461</u>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1994

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	30,370,610	3,002,710	88,900	33,462,220
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	135,840	927,221	965,180	2,028,241
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
Total	30,506,450	3,929,931	1,054,080	35,490,461

# POLICE

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND YEAR

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
General Fund	26,596,144	28,947,681	30,689,330	33,462,220
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	748,800	1,495,655	1,758,924	2,028,241
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<u>27,344,944</u>	<u>30,443,336</u>	<u>32,448,254</u>	<u>35,490,461</u>

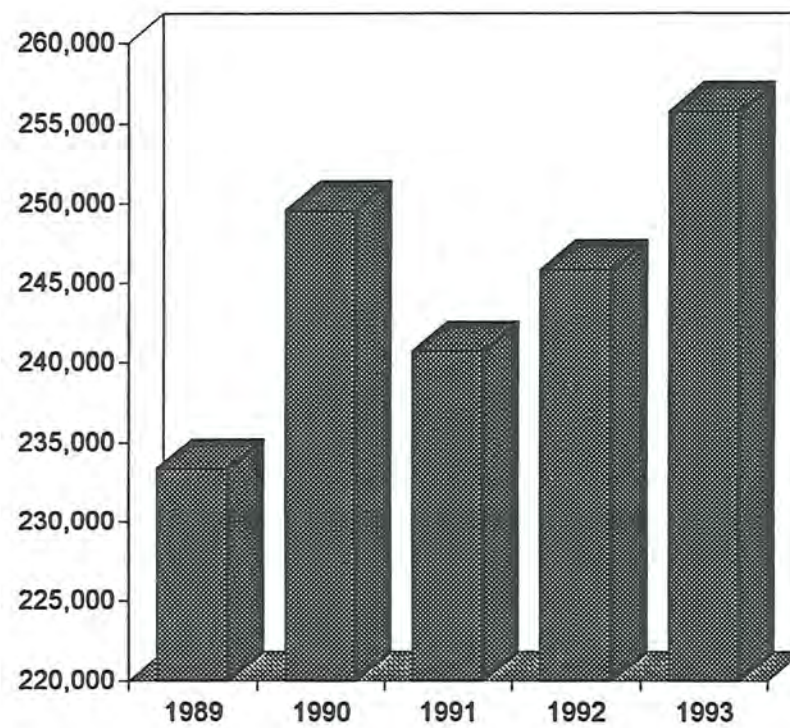
### DEPARTMENTAL HIGHLIGHTS:

A new class of 35 recruits is expected to be in training during 1994 which will enable the City to maintain an effective staffing level of sworn personnel while attempting to offset and anticipated number of expected retirements. The Department continues to focus their efforts in areas especially sensitive to public concern. Drug Enforcement efforts continue by utilizing all resources available to the Police Department including involvement in multi-jurisdictional law enforcement operations. The Department has also continued increased enforcement with the D.U.I. laws by increasing public awareness through educational efforts in addition to priority emphasis by uniformed personnel. The Department has also started an overall comprehensive plan to reduce crime in our neighborhoods through the efforts of Community Policing with an increased awareness and involvement of neighborhood residents through educational efforts.

## DEPARTMENT FULL-TIME EMPLOYEES

	<u>1991 Actual Employees</u>	<u>1992 Actual Employees</u>	<u>1993 Actual Employees</u>	<u>1994 Original Employees</u>
General Fund	493.00	502.00	555.00	570.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund		2.00	3.00	3.00
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<u>493.00</u>	<u>504.00</u>	<u>558.00</u>	<u>573.00</u>

### POLICE CALLS FOR SERVICE





# POLICE

Department: Police  
Division: D.A.R.E. Education Fund

## Description of Divisional Function:

To increase knowledge and awareness of substance abuse through educational efforts and practices.

### SUMMARY OF EXPENDITURES - BY YEAR

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
<b>Personal Services</b>				
Salaries and Wages		37,085	37,489	40,000
Employee Benefits		11,676	15,583	17,850
<u>Total - Personal Services</u>		<u>48,761</u>	<u>53,071</u>	<u>57,850</u>
<b>Operations and Maintenance</b>				
Discretionary		3,020	13,625	18,250
Non-Discretionary				
<u>Total Operations and Maint.</u>		<u>3,020</u>	<u>13,625</u>	<u>18,250</u>
<b>Capital Outlay</b>				
<b>GRAND TOTAL</b>		<u><u>51,781</u></u>	<u><u>66,696</u></u>	<u><u>76,100</u></u>

## Sources of Funds:

Special Revenue Fund	51,781	66,696	76,100
<b>Total</b>	<b>51,781</b>	<b>66,696</b>	<b>76,100</b>

## Division Budgeted Positions:

Full-Time	1.00	1.00	1.00
Part-Time			
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

## Expenditure Explanation:

No service level changes.

# POLICE

Department: Police  
Division: Law Collection Effort

**Description of Divisional Function:**

To pursue aggressive collection efforts on outstanding, mandatory drug fines.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages		27,535	29,364	32,300
Employee Benefits		17,743	11,518	13,780
<u>Total - Personal Services</u>		<u>45,278</u>	<u>40,883</u>	<u>46,080</u>
<b>Operations and Maintenance</b>				
Discretionary				
Non-Discretionary				
<u>Total Operations and Maint.</u>				
<b>Capital Outlay</b>				
<b>GRAND TOTAL</b>		<u>45,278</u>	<u>40,883</u>	<u>46,080</u>

**Sources of Funds:**

Special Revenue Fund	45,278	40,883	46,080
<b>Total</b>	<b>45,278</b>	<b>40,883</b>	<b>46,080</b>

**Division Budgeted Positions:**

Full-Time		1.00	1.00
Part-Time		1.00	
<b>Total</b>		<b>1.00</b>	<b>1.00</b>

**Expenditure Explanation:**

No service level changes.

# POLICE

Department: Police

Division: Police

## Description of Divisional Function:

Provide protection of persons and property of Akron residents and businesses. Apprehension and detention of criminals and the general maintenance or order for all Akron residents.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	17,571,914	18,391,665	19,093,239	20,957,760
Employee Benefits	6,763,382	8,338,801	8,961,390	9,444,760
<u>Total - Personal Services</u>	<u>24,335,296</u>	<u>26,730,466</u>	<u>28,054,629</u>	<u>30,402,520</u>
<b>Operations and Maintenance</b>				
Discretionary	2,251,924	2,269,513	2,662,128	2,875,760
Non-Discretionary	710,359	814,734	911,971	1,035,921
<u>Total Operations and Maint.</u>	<u>2,962,283</u>	<u>3,084,247</u>	<u>3,574,100</u>	<u>3,911,681</u>
<b>Capital Outlay</b>	47,365	531,564	711,946	1,054,080
<b>GRAND TOTAL</b>	<u>27,344,944</u>	<u>30,346,277</u>	<u>32,340,675</u>	<u>35,368,281</u>

## Sources of Funds:

General Fund	26,596,144	28,947,681	30,689,330	33,462,220
Special Revenue Fund	748,800	1,398,596	1,651,345	1,906,061
<b>Total</b>	<u>27,344,944</u>	<u>30,346,277</u>	<u>32,340,675</u>	<u>35,368,281</u>

## Division Budgeted Positions:

Full-Time	493.00	503.00	556.00	571.00
Part-Time	142.00	138.00	144.00	144.00
<b>Total</b>	<u>635.00</u>	<u>641.00</u>	<u>700.00</u>	<u>715.00</u>

## Expenditure Explanation:

No service level changes.

# Public Health

# PUBLIC HEALTH

## DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
Administration	1,199,268	1,220,226	1,529,738	1,395,220
Air Quality Management	613,287	731,206	761,725	762,220
Counseling Services	584,857	649,557	712,648	741,580
Environmental Health	953,764	955,872	1,017,004	1,136,780
Health Data Management	358,334	408,375	418,293	432,950
Health Education	155,146	182,834	210,539	255,400
Housing	989,933	983,750	933,141	1,034,300
Laboratory	229,260	245,782	251,065	264,940
Medical and Nursing	2,899,765	3,003,224	3,161,716	3,663,380
<b>Total</b>	7,983,614	8,380,826	8,995,869	9,686,770

### DESCRIPTION OF DEPARTMENT:

The Department of Health consists of a Health Commission made up of five electors of the City of Akron, appointed by the Mayor and with the consent of City Council. The Health Commission has full legislative power in all matters concerning public health and sanitation. The Health Commission also has police power to enforce its rules and regulations.

The Health Commission is responsible for appointing the Director of Health. The Health Director has full administrative and executive powers and is responsible for protecting the City and its citizens against all forms of diseases and unsanitary conditions. The Akron Health Department offers preventive measures necessary for public health, provides education on health promotion and disease prevention, and enforces medical inspection and compulsory corrective measures among the children in Akron Public Schools.



## PUBLIC HEALTH

DETAILED SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	4,493,239	4,695,610	4,918,551	5,231,970
Employee Benefits	1,618,697	1,810,491	1,905,298	2,248,340
<u>Total - Personal Services</u>	<u>6,111,936</u>	<u>6,506,101</u>	<u>6,823,850</u>	<u>7,480,310</u>
<b>Operations and Maintenance</b>				
Discretionary				
Supplies and Materials	185,067	232,464	277,586	287,200
Contractual Services	1,095,839	1,000,765	1,083,363	1,285,870
Maintenance	24,247	30,760	23,708	28,030
Interfund Charges	159,019	177,607	161,927	154,030
All other	217,109	138,467	327,177	248,070
<u>Total - Discretionary</u>	<u>1,681,281</u>	<u>1,580,063</u>	<u>1,873,762</u>	<u>2,003,200</u>
Non-Discretionary				
Utilities	29,078	26,537	32,101	36,000
All other	85,676	135,069	116,562	127,900
<u>Total - Non-Discretionary</u>	<u>114,754</u>	<u>161,606</u>	<u>148,662</u>	<u>163,900</u>
<u>Total Operations and Maint.</u>	<u>1,796,035</u>	<u>1,741,669</u>	<u>2,022,424</u>	<u>2,167,100</u>
<b>Capital Outlay</b>	<b>75,643</b>	<b>133,056</b>	<b>149,595</b>	<b>39,360</b>
<b>GRAND TOTAL</b>	<b><u>7,983,614</u></b>	<b><u>8,380,826</u></b>	<b><u>8,995,869</u></b>	<b><u>9,686,770</u></b>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1994

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	4,706,960	616,060		5,323,020
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	2,773,350	1,551,040	39,360	4,363,750
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<b>7,480,310</b>	<b>2,167,100</b>	<b>39,360</b>	<b>9,686,770</b>

# PUBLIC HEALTH

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND YEAR

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
General Fund	4,466,165	4,763,689	5,021,910	5,323,020
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	3,517,449	3,617,137	3,973,959	4,363,750
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<u>7,983,614</u>	<u>8,380,826</u>	<u>8,995,869</u>	<u>9,686,770</u>

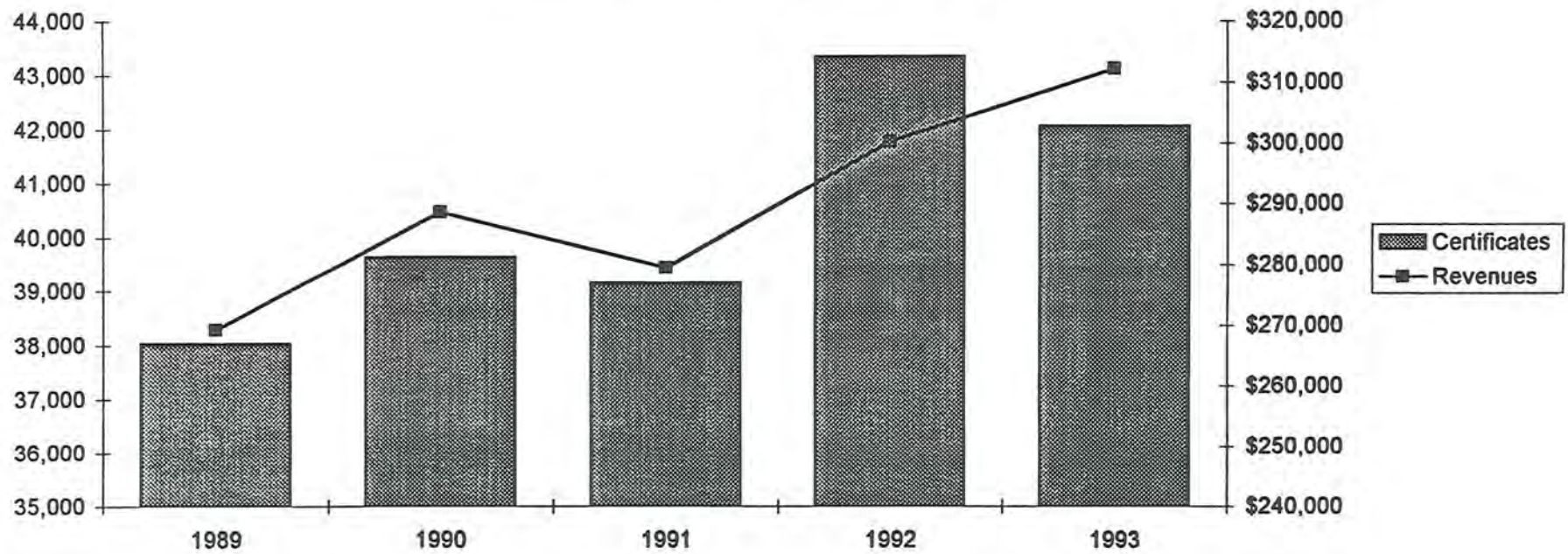
### DEPARTMENTAL HIGHLIGHTS:

The Nursing Division continues to see a rise in demand for prenatal outreach services and prenatal clinic services. A goal for 1994 will be a community assessment of health issues through the Assessment Protocol for Excellence in Public Health (APEX-PH) program. An attempt will be made for greater coordination and communication with other Health organizations in Summit County concerning HIV services. Efforts will be made to develop an Occupational Health Program for employees of the City of Akron. This measure should help to reduce the city's cost of medical benefits. Again, increased WIC caseload authorization and computerization of the WIC Program will occur.

## DEPARTMENT FULL-TIME EMPLOYEES

	<u>1991 Actual Employees</u>	<u>1992 Actual Employees</u>	<u>1993 Actual Employees</u>	<u>1994 Original Employees</u>
General Fund	91.55	91.20	95.10	95.60
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	63.95	57.30	61.40	62.40
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<u>155.50</u>	<u>148.50</u>	<u>156.50</u>	<u>158.00</u>

**AKRON HEALTH DEPARTMENT  
BIRTH & DEATH CERTIFICATES ISSUED**



# PUBLIC HEALTH

Department: Public Health  
Division: Administration

**Description of Divisional Function:**

Provide administrative support and direction to all divisions of the Akron Health Department.  
Provide administrative support to the Akron Health Commission.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	600,612	607,653	686,639	704,660
Employee Benefits	198,098	203,051	241,421	259,310
<u>Total - Personal Services</u>	<u>798,710</u>	<u>810,704</u>	<u>928,060</u>	<u>963,970</u>
<b>Operations and Maintenance</b>				
Discretionary	318,236	294,516	462,617	340,110
Non-Discretionary	61,747	65,981	63,910	76,680
<u>Total Operations and Maint.</u>	<u>379,983</u>	<u>360,497</u>	<u>526,527</u>	<u>416,790</u>
<b>Capital Outlay</b>	20,575	49,025	75,151	14,460
<b>GRAND TOTAL</b>	<u><u>1,199,268</u></u>	<u><u>1,220,226</u></u>	<u><u>1,529,738</u></u>	<u><u>1,395,220</u></u>

**Sources of Funds:**

General Fund	856,958	900,590	1,003,210	1,011,450
Special Revenue Fund	342,310	319,636	526,528	383,770
<b>Total</b>	<u>1,199,268</u>	<u>1,220,226</u>	<u>1,529,738</u>	<u>1,395,220</u>

**Division Budgeted Positions:**

Full-Time	15.52	16.40	16.35	16.35
Part-Time	2.00	2.00	1.25	1.00
<b>Total</b>	<u>17.52</u>	<u>18.40</u>	<u>17.60</u>	<u>17.35</u>

**Expenditure Explanation:**

The Aids Education Program (formerly in the Education Division) and the Glaxo Study program (formerly in the Nursing Division) were incorporated into the Health Administration Division.

# PUBLIC HEALTH

Department: Public Health  
Division: Air Quality Management

**Description of Divisional Function:**

Delegate agency of the Ohio Environmental Protection Agency, serving all of Summit, Portage and Medina counties. Operate an ambient air monitoring network, enforce state and local air pollution regulations, investigate complaints of air pollution problems and enforce asbestos regulations.

## SUMMARY OF EXPENDITURES - BY YEAR

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
<b>Personal Services</b>				
Salaries and Wages	384,747	416,963	435,814	453,680
Employee Benefits	138,844	182,248	161,374	174,670
<u>Total - Personal Services</u>	<u>523,591</u>	<u>599,211</u>	<u>597,188</u>	<u>628,350</u>
<b>Operations and Maintenance</b>				
Discretionary	67,703	57,865	100,322	91,800
Non-Discretionary	12,935	12,302	12,924	18,070
<u>Total Operations and Maint.</u>	<u>80,638</u>	<u>70,167</u>	<u>113,246</u>	<u>109,870</u>
<b>Capital Outlay</b>	9,058	61,828	51,291	24,000
<b>GRAND TOTAL</b>	<u><u>613,287</u></u>	<u><u>731,206</u></u>	<u><u>761,725</u></u>	<u><u>762,220</u></u>

**Sources of Funds:**

Special Revenue Fund	613,287	731,206	761,725	762,220
<b>Total</b>	613,287	731,206	761,725	762,220

**Division Budgeted Positions:**

Full-Time	13.20	13.30	13.35	12.25
Part-Time	<u>          </u>	<u>2.00</u>	<u>3.00</u>	<u>3.00</u>
<b>Total</b>	13.20	15.30	16.35	15.25

**Expenditure Explanation:**

No service level changes.



# PUBLIC HEALTH

Department: Public Health  
Division: Counseling Services

**Description of Divisional Function:**

Provide alcohol and drug prevention programs. Counsel the public for treatment of alcoholism. Participate in Court Outreach Program by providing alcohol/drug addiction treatment to juvenile offenders. Conduct City of Akron Employee Assistance Program to help employees with a wide range of personal problems.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	340,267	396,104	394,185	451,660
Employee Benefits	112,216	153,928	202,720	224,530
<u>Total - Personal Services</u>	<u>452,483</u>	<u>550,032</u>	<u>596,906</u>	<u>676,190</u>
<b>Operations and Maintenance</b>				
Discretionary	117,428	84,058	90,426	39,950
Non-Discretionary	9,530	15,467	15,356	25,440
<u>Total Operations and Maint.</u>	<u>126,958</u>	<u>99,525</u>	<u>105,782</u>	<u>65,390</u>
<b>Capital Outlay</b>	5,416		9,960	
<b>GRAND TOTAL</b>	<u><u>584,857</u></u>	<u><u>649,557</u></u>	<u><u>712,648</u></u>	<u><u>741,580</u></u>

**Sources of Funds:**

General Fund	226,498	229,368	255,588	229,130
Special Revenue Fund	358,359	420,189	457,060	512,450
<b>Total</b>	584,857	649,557	712,648	741,580

**Division Budgeted Positions:**

Full-Time	13.00	14.00	14.00	15.00
Part-Time	1.00			
<b>Total</b>	14.00	14.00	14.00	15.00

**Expenditure Explanation:**

No service level changes.

# PUBLIC HEALTH

Department: Public Health  
Division: Environmental Health

**Description of Divisional Function:**

Inspect food service operations in the City of Akron. respond to nuisance and rodent complaints. Maintain and expand computerized Right-to-know (chemical storage disposal) database. Conduct City-wide mosquito spraying program. Eliminate litter, unsanitary and blighting conditions through a special private property cleanup program. Inspect swimming pools and spas for compliance with State of Ohio regulations.

## SUMMARY OF EXPENDITURES - BY YEAR

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
<b>Personal Services</b>				
Salaries and Wages	649,934	648,028	668,994	706,700
Employee Benefits	226,983	233,761	244,838	277,120
<u>Total - Personal Services</u>	<u>876,917</u>	<u>881,789</u>	<u>913,832</u>	<u>983,820</u>
<b>Operations and Maintenance</b>				
Discretionary	50,522	66,813	97,719	151,910
Non-Discretionary	750	750	2,453	1,050
<u>Total Operations and Maint.</u>	<u>51,272</u>	<u>67,563</u>	<u>100,172</u>	<u>152,960</u>
<b>Capital Outlay</b>	25,575	6,520	3,000	
<b>GRAND TOTAL</b>	<u><u>953,764</u></u>	<u><u>955,872</u></u>	<u><u>1,017,004</u></u>	<u><u>1,136,780</u></u>

**Sources of Funds:**

General Fund	906,059	935,441	949,441	1,025,780
Special Revenue Fund	47,705	20,431	67,563	111,000
<b>Total</b>	<u>953,764</u>	<u>955,872</u>	<u>1,017,004</u>	<u>1,136,780</u>

**Division Budgeted Positions:**

Full-Time	20.00	20.00	20.00	20.00
Part-Time	4.00	4.00	4.00	4.00
<b>Total</b>	<u>24.00</u>	<u>24.00</u>	<u>24.00</u>	<u>24.00</u>

**Expenditure Explanation:**

No service level changes.

# PUBLIC HEALTH

Department: Public Health  
Division: Health Data Management

**Description of Divisional Function:**

Maintain all birth and death records for the City of Akron. Issue certified copies of birth and death certificates to the public. Maintain a database of community statistics on births, deaths, disease, etc.

## SUMMARY OF EXPENDITURES - BY YEAR

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
<b>Personal Services</b>				
Salaries and Wages	184,354	213,905	213,014	216,090
Employee Benefits	72,663	84,678	88,642	97,990
<u>Total - Personal Services</u>	<u>257,017</u>	<u>298,583</u>	<u>301,656</u>	<u>314,080</u>
<b>Operations and Maintenance</b>				
Discretionary	97,258	107,108	116,637	118,870
Non-Discretionary				
<u>Total Operations and Maint.</u>	<u>97,258</u>	<u>107,108</u>	<u>116,637</u>	<u>118,870</u>
<b>Capital Outlay</b>	4,059	2,684		
<b>GRAND TOTAL</b>	<u><u>358,334</u></u>	<u><u>408,375</u></u>	<u><u>418,293</u></u>	<u><u>432,950</u></u>

**Sources of Funds:**

General Fund	358,334	408,375	418,293	432,950
<b>Total</b>	358,334	408,375	418,293	432,950

**Division Budgeted Positions:**

Full-Time	8.00	7.00	8.00	8.00
Part-Time	1.00	1.00	1.25	1.00
<b>Total</b>	9.00	8.00	9.25	9.00

**Expenditure Explanation:**

No service level changes.



# PUBLIC HEALTH

Department: Public Health  
Division: Health Education

**Description of Divisional Function:**

Provide a variety of health education programs and information to schools, the community, and City employees by working with other divisions of the Health Department, City government, community agencies and school districts that will enable people to make knowledgeable decisions about their health and inform the public about current health issues.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	106,725	121,089	134,924	160,280
Employee Benefits	35,116	41,588	46,931	62,670
<u>Total - Personal Services</u>	<u>141,841</u>	<u>162,677</u>	<u>181,855</u>	<u>222,950</u>
<b>Operations and Maintenance</b>				
Discretionary	12,390	13,797	27,610	32,450
Non-Discretionary	915			
<u>Total Operations and Maint.</u>	<u>13,305</u>	<u>13,797</u>	<u>27,610</u>	<u>32,450</u>
<b>Capital Outlay</b>		6,360	1,074	
<b>GRAND TOTAL</b>	<u>155,146</u>	<u>182,834</u>	<u>210,539</u>	<u>255,400</u>

**Sources of Funds:**

General Fund	155,146	182,834	177,758	203,940
Special Revenue Fund			32,781	51,460
<b>Total</b>	<u>155,146</u>	<u>182,834</u>	<u>210,539</u>	<u>255,400</u>

**Division Budgeted Positions:**

Full-Time	3.00	3.00	4.25	4.25
Part-Time	2.00	3.00	1.50	2.50
<b>Total</b>	<u>5.00</u>	<u>6.00</u>	<u>5.75</u>	<u>6.75</u>

**Expenditure Explanation:**

The Aids Education Program was incorporated into the Health Administration Division.

## PUBLIC HEALTH

Department: Public Health  
Division: Housing

## Description of Divisional Function:

Inspect housing in Akron for compliance with Akron's Environmental Health and Housing Code. Respond to complaints about dilapidated housing. Work with the Housing Appeals Board to raze unsafe, unsanitary houses in Akron and to repair rundown houses. Conduct lead poisoning prevention program.

SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	677,945	678,071	653,136	718,840
Employee Benefits	251,076	261,533	252,777	294,650
<u>Total - Personal Services</u>	<u>929,021</u>	<u>939,604</u>	<u>905,913</u>	<u>1,013,490</u>
<b>Operations and Maintenance</b>				
Discretionary	60,638	44,146	24,378	20,810
Non-Discretionary	50		(30)	
<u>Total Operations and Maint.</u>	<u>60,688</u>	<u>44,146</u>	<u>24,348</u>	<u>20,810</u>
<b>Capital Outlay</b>	224		2,880	
<b>GRAND TOTAL</b>	<u><u>989,933</u></u>	<u><u>983,750</u></u>	<u><u>933,141</u></u>	<u><u>1,034,300</u></u>

## Sources of Funds:

General Fund	457,446	456,095	497,894	577,700
Special Revenue Fund	532,487	527,655	435,247	456,600
<b>Total</b>	<u>989,933</u>	<u>983,750</u>	<u>933,141</u>	<u>1,034,300</u>

## Division Budgeted Positions:

Full-Time	25.00	21.00	22.00	22.00
Part-Time	<u>1.00</u>	<u>1.00</u>	<u>2.00</u>	<u>3.00</u>
<b>Total</b>	<u>26.00</u>	<u>22.00</u>	<u>24.00</u>	<u>25.00</u>

## Expenditure Explanation:

No service level changes.



## PUBLIC HEALTH

Department: Public Health  
 Division: Laboratory

## Description of Divisional Function:

Provide laboratory services and consultations as needed by the various divisions of the Health Department, other City departments, health-related agencies and industries with health-related problems to supplement or confirm clinical or environmental observations.

SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	153,025	163,414	166,868	171,960
Employee Benefits	55,058	58,874	61,426	68,470
<u>Total - Personal Services</u>	<u>208,083</u>	<u>222,288</u>	<u>228,294</u>	<u>240,430</u>
<b>Operations and Maintenance</b>				
Discretionary	21,177	23,494	22,771	24,510
Non-Discretionary				
<u>Total Operations and Maint.</u>	<u>21,177</u>	<u>23,494</u>	<u>22,771</u>	<u>24,510</u>
<b>Capital Outlay</b>				
<b>GRAND TOTAL</b>	<u>229,260</u>	<u>245,782</u>	<u>251,065</u>	<u>264,940</u>

## Sources of Funds:

General Fund	229,260	245,782	251,065	264,940
<b>Total</b>	<b>229,260</b>	<b>245,782</b>	<b>251,065</b>	<b>264,940</b>

## Division Budgeted Positions:

Full-Time	5.00	5.00	5.00	5.00
Part-Time				
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

## Expenditure Explanation:

No service level changes.

## PUBLIC HEALTH

Department: Public Health  
 Division: Medical and Nursing

## Description of Divisional Function:

Operate clinics for pregnant women in need of prenatal care, for children requiring health services, for WIC (Women/Infants/Children) supplemental food program, and for persons afflicted with sexually transmitted diseases. Conduct HIV antibody testing and AIDS counseling. Provide services for children with medical handicaps. Immunize children and adults.

SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	1,395,630	1,450,383	1,564,977	1,648,100
Employee Benefits	528,643	590,830	605,169	788,930
<u>Total - Personal Services</u>	<u>1,924,273</u>	<u>2,041,213</u>	<u>2,170,146</u>	<u>2,437,030</u>
<b>Operations and Maintenance</b>				
Discretionary	935,929	888,266	931,282	1,182,790
Non-Discretionary	28,827	67,106	54,049	42,660
<u>Total Operations and Maint.</u>	<u>964,756</u>	<u>955,372</u>	<u>985,331</u>	<u>1,225,450</u>
<b>Capital Outlay</b>	10,736	6,639	6,239	900
<b>GRAND TOTAL</b>	<u><u>2,899,765</u></u>	<u><u>3,003,224</u></u>	<u><u>3,161,716</u></u>	<u><u>3,663,380</u></u>

## Sources of Funds:

General Fund	1,276,464	1,405,204	1,468,661	1,577,130
Special Revenue Fund	1,623,301	1,598,020	1,693,055	2,086,250
<b>Total</b>	<u>2,899,765</u>	<u>3,003,224</u>	<u>3,161,716</u>	<u>3,663,380</u>

## Division Budgeted Positions:

Full-Time	52.78	48.80	53.55	55.15
Part-Time	2.00	2.00	6.00	4.50
<b>Total</b>	<u>54.78</u>	<u>50.80</u>	<u>59.55</u>	<u>59.65</u>

## Expenditure Explanation:

The Glaxo Study program was incorporated into the Health Administration Division.

# Public Safety

# PUBLIC SAFETY

## DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
Building Inspection	1,037,148	1,232,537	1,235,175	1,339,650
Communications	790,976	911,898	957,114	1,034,750
Corrections	1,920,885	2,367,753	2,246,980	2,662,670
Disaster Services	1,052	33,452		35,000
Traffic Engineering	1,937,011	1,940,762	2,023,323	2,097,130
Weights and Measures	113,471	120,520	136,010	156,340
<b>Total</b>	5,800,543	6,606,922	6,598,602	7,325,540

### DESCRIPTION OF DEPARTMENT:

By charter, the Department of Public Safety is under the immediate supervision of the Mayor. The department also includes the Police and Fire Divisions, but for budget purposes, Police and Fire are considered to be separate departments due to their size.

Each of the divisions identified above is managed on a daily basis by a division manger or superintendent. Descriptions of each division are included in the budget information found on the following pages.

## PUBLIC SAFETY

DETAILED SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
Personal Services				
Salaries and Wages	3,426,381	3,608,066	3,666,420	3,088,580
Employee Benefits	1,233,993	1,363,067	1,355,940	1,214,850
<u>Total - Personal Services</u>	<u>4,660,374</u>	<u>4,971,133</u>	<u>5,022,360</u>	<u>4,303,430</u>
Operations and Maintenance				
Discretionary				
Supplies and Materials	266,747	240,878	267,920	280,730
Contractual Services	170,540	591,487	570,810	1,994,570
Maintenance	35,712	26,193	30,890	37,520
Interfund Charges	190,289	179,467	166,300	172,100
All other	67,119	52,797	63,150	103,130
<u>Total - Discretionary</u>	<u>730,407</u>	<u>1,090,822</u>	<u>1,099,070</u>	<u>2,588,050</u>
Non-Discretionary				
Utilities	267,732	298,102	297,530	319,000
All other	45,921	96,279	43,820	62,060
<u>Total - Non-Discretionary</u>	<u>313,653</u>	<u>394,381</u>	<u>341,350</u>	<u>381,060</u>
<u>Total Operations and Maint.</u>	<u>1,044,060</u>	<u>1,485,203</u>	<u>1,440,420</u>	<u>2,969,110</u>
Capital Outlay	96,109	150,586	135,822	53,000
<u>GRAND TOTAL</u>	<u>5,800,543</u>	<u>6,606,922</u>	<u>6,598,602</u>	<u>7,325,540</u>

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1994

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	3,632,970	2,709,410	53,000	6,395,380
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	670,460	259,700		930,160
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<u>Total</u>	<u>4,303,430</u>	<u>2,969,110</u>	<u>53,000</u>	<u>7,325,540</u>



# PUBLIC SAFETY

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND YEAR

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
General Fund	4,992,828	5,657,579	5,621,660	6,395,380
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	807,715	949,343	976,942	930,160
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<u>5,800,543</u>	<u>6,606,922</u>	<u>6,598,602</u>	<u>7,325,540</u>

### DEPARTMENTAL HIGHLIGHTS:

The Building Inspection division plans to deliver a proposed reconstituted Akron Building Code to City Council for consideration and adoption in 1994. The Communications division will provide the design, installation and day to day support for various communication systems at the John S. Knight Convention Center. They will also assist in the development and design of a communications network to support city-wide office automation and record management systems for the Police and Fire departments. A contract between the City of Akron and Summit County which transferred control of operations at the Akron Correctional Facility to the Summit County Sheriff's office became effective as of April 1, 1994. Detention guards were offered employment opportunities with other city departments. The Traffic Engineering Division will increase ticketing through additional enforcement of restricted area parking. The Weights and Measures division plans to upgrade package checking procedures and continue the process of state certification of their inspector.

## DEPARTMENT FULL-TIME EMPLOYEES

	<u>1991 Actual Employees</u>	<u>1992 Actual Employees</u>	<u>1993 Actual Employees</u>	<u>1994 Original Employees</u>
General Fund	101.50	91.50	83.50	68.00
Internal Service Fund				
Enterprise Fund				
Special Revenue Fund	14.00	15.00	15.00	15.00
Special Assessments Fund				
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<u>115.50</u>	<u>106.50</u>	<u>98.50</u>	<u>83.00</u>

# PUBLIC SAFETY

Department: Public Safety  
Division: Building Inspection

**Description of Divisional Function:**

Responsible for inspecting all new buildings and alterations to existing facilities, receiving Building and Zoning Code complaints, and issuing licenses and permits for building, plumbing, electrical and heating improvements.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	702,591	804,315	818,750	875,590
Employee Benefits	243,483	285,363	292,560	340,710
<u>Total - Personal Services</u>	<u>946,074</u>	<u>1,089,678</u>	<u>1,111,310</u>	<u>1,216,300</u>
<b>Operations and Maintenance</b>				
Discretionary	73,958	80,934	83,070	106,400
Non-Discretionary	12,702	14,325	13,000	16,950
<u>Total Operations and Maint.</u>	<u>86,660</u>	<u>95,259</u>	<u>96,070</u>	<u>123,350</u>
<b>Capital Outlay</b>	4,414	47,600	27,795	
<b>GRAND TOTAL</b>	<u><u>1,037,148</u></u>	<u><u>1,232,537</u></u>	<u><u>1,235,175</u></u>	<u><u>1,339,650</u></u>

**Sources of Funds:**

General Fund	1,037,148	1,188,097	1,208,700	1,339,650
Special Revenue Fund		44,440	26,475	
<b>Total</b>	<u>1,037,148</u>	<u>1,232,537</u>	<u>1,235,175</u>	<u>1,339,650</u>

**Division Budgeted Positions:**

Full-Time	23.00	23.00	22.00	24.00
Part-Time	<u>2.00</u>	<u>3.00</u>	<u>2.00</u>	<u>3.00</u>
<b>Total</b>	<u>25.00</u>	<u>26.00</u>	<u>24.00</u>	<u>27.00</u>

**Expenditure Explanation:**

No service level changes.

**PUBLIC SAFETY**

**Department:** Public Safety  
**Division:** Communications

**Description of Divisional Function:**

Design, construct, and maintain radio and telephone communications systems and fire alarm signal systems for all City departments.

**SUMMARY OF EXPENDITURES - BY YEAR**

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
<b>Personal Services</b>				
Salaries and Wages	463,179	540,138	543,690	597,320
Employee Benefits	175,619	201,879	213,120	247,220
<u>Total - Personal Services</u>	<u>638,798</u>	<u>742,017</u>	<u>756,810</u>	<u>844,540</u>
<b>Operations and Maintenance</b>				
Discretionary	100,619	106,191	117,540	121,080
Non-Discretionary	7,941	37,477	41,730	49,830
<u>Total Operations and Maint.</u>	<u>108,560</u>	<u>143,668</u>	<u>159,270</u>	<u>170,910</u>
<b>Capital Outlay</b>	43,618	26,213	41,034	19,300
<b>GRAND TOTAL</b>	<u><u>790,976</u></u>	<u><u>911,898</u></u>	<u><u>957,114</u></u>	<u><u>1,034,750</u></u>

**Sources of Funds:**

General Fund	790,976	911,898	945,610	1,034,750
Special Revenue Fund			11,504	
<b>Total</b>	<u>790,976</u>	<u>911,898</u>	<u>957,114</u>	<u>1,034,750</u>

**Division Budgeted Positions:**

Full-Time	18.00	18.00	18.00	19.00
Part-Time				
<b>Total</b>	<u>18.00</u>	<u>18.00</u>	<u>18.00</u>	<u>19.00</u>

**Expenditure Explanation:**

A Communications Technician II position has been added.

# PUBLIC SAFETY

Department: Public Safety  
Division: Corrections

**Description of Divisional Function:**

Provide minimum-security detention for persons arrested in Akron on misdemeanor charges.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	1,123,294	1,160,705	1,124,530	382,800
Employee Benefits	391,032	443,294	400,680	122,650
<u>Total - Personal Services</u>	<u>1,514,326</u>	<u>1,603,999</u>	<u>1,525,210</u>	<u>505,450</u>
<b>Operations and Maintenance</b>				
Discretionary	312,607	684,467	656,850	2,058,520
Non-Discretionary	60,195	71,887	64,920	66,200
<u>Total Operations and Maint.</u>	<u>372,802</u>	<u>756,354</u>	<u>721,770</u>	<u>2,124,720</u>
<b>Capital Outlay</b>	33,757	7,400		32,500
<b>GRAND TOTAL</b>	<u><u>1,920,885</u></u>	<u><u>2,367,753</u></u>	<u><u>2,246,980</u></u>	<u><u>2,662,670</u></u>

**Sources of Funds:**

General Fund	1,920,885	2,367,753	2,246,980	2,662,670
<b>Total</b>	1,920,885	2,367,753	2,246,980	2,662,670

**Division Budgeted Positions:**

Full-Time	35.50	27.50	20.50	2.00
Part-Time	2.00	10.00	20.00	
<b>Total</b>	37.50	37.50	40.50	2.00

**Expenditure Explanation:**

In 1993, the city established a contractual agreement with Summit County for the Summit County Sheriff's Department to run the day to day operations at the Akron Correctional Facility. Detention officers that were previously employed at the Corrections facility were transferred to other departments or released.

# PUBLIC SAFETY

Department: Public Safety  
Division: Disaster Services

**Description of Divisional Function:**

This divisional category represents the City's share of a disaster vehicle used by the Summit County Disaster Service Coordinator. The City pays the cost of repairs, while the County pays for operating expenses.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages				
Employee Benefits				
<u>Total - Personal Services</u>				
<b>Operations and Maintenance</b>				
Discretionary	1,052			35,000
Non-Discretionary		33,452		
<u>Total Operations and Maint.</u>	1,052	33,452		35,000
<b>Capital Outlay</b>				
<b>GRAND TOTAL</b>	<u>1,052</u>	<u>33,452</u>		<u>35,000</u>

**Sources of Funds:**

General Fund	1,052	33,452	35,000
<b>Total</b>	1,052	33,452	35,000

**Division Budgeted Positions:**

Full-Time  
Part-Time

**Total**

**Expenditure Explanation:**



## PUBLIC SAFETY

Department: Public Safety  
 Division: Traffic Engineering

## Description of Divisional Function:

Maintain the City's traffic and emergency signal system, street name signs, lane and crosswalk markings, and all parking meters.

SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	1,068,025	1,023,488	1,093,860	1,137,450
Employee Benefits	389,195	400,221	415,950	464,500
<u>Total - Personal Services</u>	<u>1,457,220</u>	<u>1,423,709</u>	<u>1,509,810</u>	<u>1,601,950</u>
<b>Operations and Maintenance</b>				
Discretionary	236,134	213,714	234,050	251,380
Non-Discretionary	229,337	233,966	217,690	242,600
<u>Total Operations and Maint.</u>	<u>465,471</u>	<u>447,680</u>	<u>451,740</u>	<u>493,980</u>
<b>Capital Outlay</b>	14,320	69,373	61,773	1,200
<b>GRAND TOTAL</b>	<u><u>1,937,011</u></u>	<u><u>1,940,762</u></u>	<u><u>2,023,323</u></u>	<u><u>2,097,130</u></u>

## Sources of Funds:

General Fund	1,129,296	1,035,859	1,084,360	1,166,970
Special Revenue Fund	807,715	904,903	938,963	930,160
<b>Total</b>	<u>1,937,011</u>	<u>1,940,762</u>	<u>2,023,323</u>	<u>2,097,130</u>

## Division Budgeted Positions:

Full-Time	36.00	35.00	35.00	35.00
Part-Time	11.00	11.00	11.00	11.00
<b>Total</b>	<u>47.00</u>	<u>46.00</u>	<u>46.00</u>	<u>46.00</u>

## Expenditure Explanation:

No service level changes.

# PUBLIC SAFETY

Department: Public Safety  
Division: Weights and Measures

**Description of Divisional Function:**

Responsible for checking accuracy of all measuring devices used for sales to the public.

## SUMMARY OF EXPENDITURES - BY YEAR

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
<b>Personal Services</b>				
Salaries and Wages	69,292	79,420	85,590	95,420
Employee Benefits	34,664	32,310	33,630	39,770
<u>Total - Personal Services</u>	<u>103,956</u>	<u>111,730</u>	<u>119,220</u>	<u>135,190</u>
<b>Operations and Maintenance</b>				
Discretionary	6,037	5,516	7,560	15,670
Non-Discretionary	3,478	3,274	4,010	5,480
<u>Total Operations and Maint.</u>	<u>9,515</u>	<u>8,790</u>	<u>11,570</u>	<u>21,150</u>
<b>Capital Outlay</b>			5,220	
<b>GRAND TOTAL</b>	<u><u>113,471</u></u>	<u><u>120,520</u></u>	<u><u>136,010</u></u>	<u><u>156,340</u></u>

**Sources of Funds:**

General Fund	113,471	120,520	136,010	156,340
<b>Total</b>	113,471	120,520	136,010	156,340

**Division Budgeted Positions:**

Full-Time	3.00	3.00	3.00	3.00
Part-Time	1.00	1.00	1.00	1.00
<b>Total</b>	4.00	3.00	4.00	4.00

**Expenditure Explanation:**

No service level changes.

# Public Service

## PUBLIC SERVICE

DEPARTMENTAL SUMMARY OF EXPENDITURES - BY DIVISION

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
Airport	620,613	628,268	629,587	699,570
Building Maintenance	2,241,527	2,276,503	2,413,964	2,788,590
Construction Services	93,220	3,568		
Customer Service	736,317	795,660	818,135	886,370
Engineering Bureau	6,618,982	7,480,058	7,662,545	8,161,150
Golf Course	547,798	543,592	598,357	659,720
Golf Course Concession	147,240	146,635	147,480	156,560
Highway Maintenance	7,389,563	7,208,109	7,139,923	8,464,330
Highway Resurfacing	2,187,084	698,674	2,270,533	3,071,500
Landfill	2,332,514	2,165,529	2,322,772	2,144,260
Motor Equipment	5,253,592	5,191,779	5,466,713	5,613,830
Off-Street Parking	2,803,729	3,180,997	3,148,144	3,342,300
Oil and Gas	831,383	596,269	446,760	561,060
Parks Maintenance	2,170,794	2,288,896	2,453,393	2,424,180
Plans and Permits	249,202	270,858	280,210	309,620
Public Works Administration	354,183	422,955	521,075	469,370
Recreation	2,252,066	2,328,978	2,255,246	2,686,670
Recycle Energy System	13,306,342	14,670,078	14,270,766	13,604,710
R.E.S. - B.F.G. Annex	896,086	925,559	967,124	981,000
Recycling Bureau		406,492	705,873	802,880
Resource Bureau	165,484	179,255	110,685	44,350
Sanitation	6,578,538	6,991,495	6,938,669	7,886,880
Service Director's Office	476,558	493,071	460,413	582,420
Sewer Bureau Administration	10,739,002	19,072,534	9,266,230	11,352,250
Sewer Maintenance	4,035,029	4,643,926	4,394,173	5,194,820
Street and Highway Lighting	3,223,559	3,028,738	3,325,912	3,531,330
Street Cleaning	2,788,712	2,962,147	3,083,024	3,279,210
Support of Zoo Board	260,948	311,492	260,098	270,060
Water Bureau Administration	254,606	422,671	589,539	567,670
Water Distribution	12,704,765	12,088,531	11,548,149	13,279,940
Water Pollution Control	10,035,235	10,277,397	11,594,006	13,173,520
Water Quality Control Lab	654,618	675,437	730,445	849,110
Water Supply	8,235,726	7,102,619	7,418,522	7,540,240
Water Utilities Services	10,857,983	10,982,097	18,392,603	17,757,840
Total	122,042,998	131,460,867	132,631,068	143,137,310

DESCRIPTION OF DEPARTMENT:

The Department of Public Service is the largest City department, making up nearly 25% of the City workforce. The department is responsible for the provision of water and sewer utilities, highway maintenance, municipal airport, municipal golf course, motor vehicle maintenance, sanitation services, landfill operations, the Recycle Energy System, maintenance of parks, provision of recreational services, engineering services, maintenance of all public buildings, oil and gas wells, and the City's off-street parking facilities.



# PUBLIC SERVICE

## DETAILED SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	29,000,950	29,739,595	30,007,589	32,464,590
Employee Benefits	10,500,867	12,620,977	12,552,594	14,275,260
<u>Total - Personal Services</u>	<u>39,501,817</u>	<u>42,360,572</u>	<u>42,560,183</u>	<u>46,739,850</u>
<b>Operations and Maintenance</b>				
Discretionary				
Supplies and Materials	8,622,477	8,057,197	8,293,090	8,793,410
Contractual Services	14,175,009	14,651,835	15,844,471	15,882,725
Maintenance	4,846,580	4,258,961	4,143,564	5,252,030
Interfund Charges	12,846,243	13,410,998	13,383,189	14,520,510
All other	10,102,145	14,683,889	13,025,475	13,082,985
<u>Total - Discretionary</u>	<u>50,592,454</u>	<u>55,062,880</u>	<u>54,689,789</u>	<u>57,531,660</u>
Non-Discretionary				
Utilities	14,346,068	14,204,009	15,347,375	16,595,910
All other	10,543,197	13,024,575	12,976,307	14,258,370
<u>Total - Non-Discretionary</u>	<u>24,889,265</u>	<u>27,228,584</u>	<u>28,323,682</u>	<u>30,854,280</u>
<u>Total Operations and Maint.</u>	<u>75,481,719</u>	<u>82,291,464</u>	<u>83,013,471</u>	<u>88,385,940</u>
Capital Outlay	7,059,462	6,808,831	7,057,414	8,011,520
<b>GRAND TOTAL</b>	<u><u>122,042,998</u></u>	<u><u>131,460,867</u></u>	<u><u>132,631,068</u></u>	<u><u>143,137,310</u></u>

## DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND AND CATEGORY, 1994

	Personal Services	Operations & Maintenance	Capital Outlay	Total
General Fund	9,941,260	14,010,610	73,090	24,024,960
Internal Service Fund	6,984,480	6,687,200	103,300	13,774,980
Enterprise Fund	23,228,360	60,368,090	4,833,130	88,429,580
Special Revenue Fund	4,683,490	2,947,940	2,000	7,633,430
Special Assessments Fund	1,902,260	4,372,100	3,000,000	9,274,360
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<u>46,739,850</u>	<u>88,385,940</u>	<u>8,011,520</u>	<u>143,137,310</u>



## PUBLIC SERVICE

DEPARTMENT SOURCES AND USES OF FUNDS - BY FUND YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
General Fund	20,098,264	20,622,079	21,737,355	24,024,960
Internal Service Fund	11,872,574	12,636,882	13,108,667	13,774,980
Enterprise Fund	75,577,401	84,215,295	82,201,969	88,429,580
Special Revenue Fund	6,892,068	7,895,435	7,731,100	7,633,430
Special Assessments Fund	7,602,691	6,091,176	7,851,977	9,274,360
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<b>122,042,998</b>	<b>131,460,867</b>	<b>132,631,068</b>	<b>143,137,310</b>

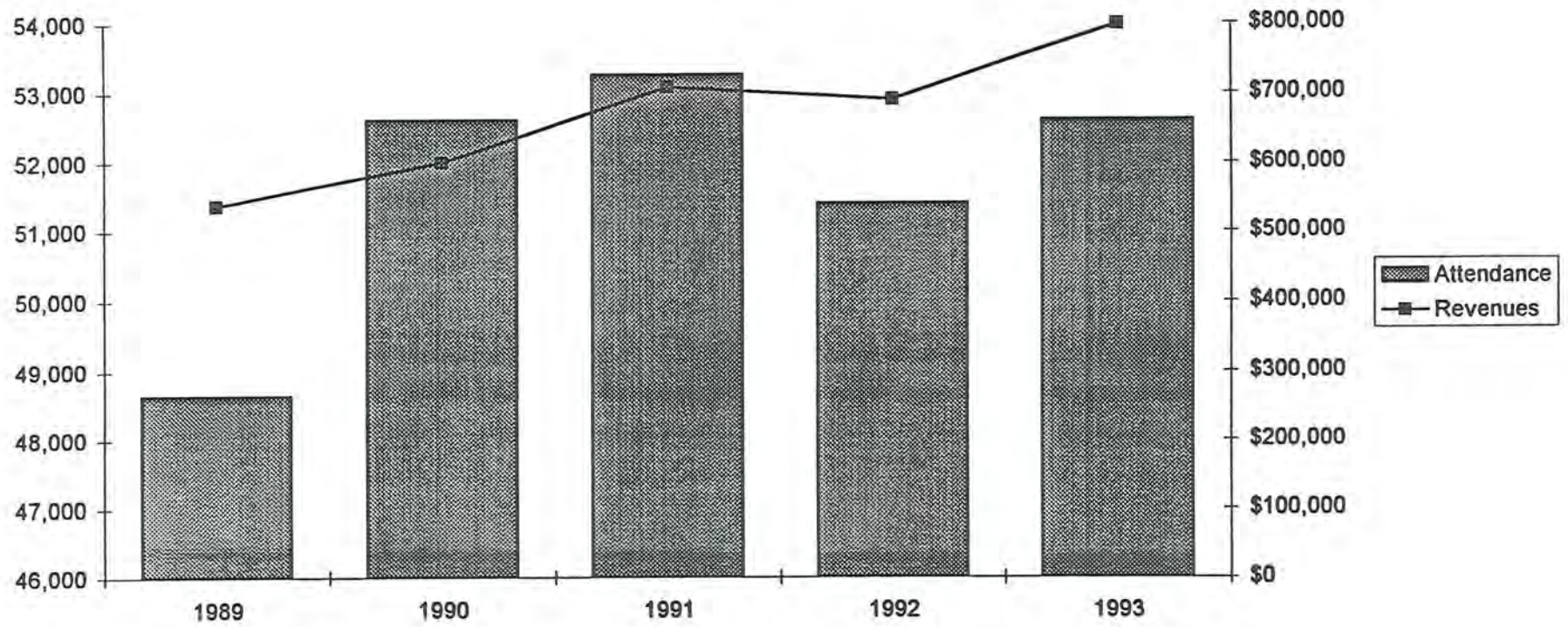
DEPARTMENTAL HIGHLIGHTS:

The Airport will install a precision approach path indicator for runway seven in the spring of this year. The Building Maintenance Division is adding two full time employees. These new employees are needed due to increased workload when the new community centers open this year. The Community Service coordinator was established as a full-time position in the Customer Service Division. The Golf Course will automate the irrigation system this year. The Oil and Gas Division will drill two new wells this year. Recreation will add four additional full-time employees to staff the new community centers that will open this year. The Recycle Energy System will complete the water conservation project this year. The completion of this project will result in the reduction of water costs paid by the plant. Golf Course attendance and revenues in 1993 increased over 1992. Bad weather in the summer of 1992 limited the number of golfers at the Golf Course (see the following chart). The Sewer and Water Divisions are two of the largest divisions in the City. Each receives over \$24,000,000 in revenues annually from approximately 80,000 accounts.

DEPARTMENT FULL-TIME EMPLOYEES

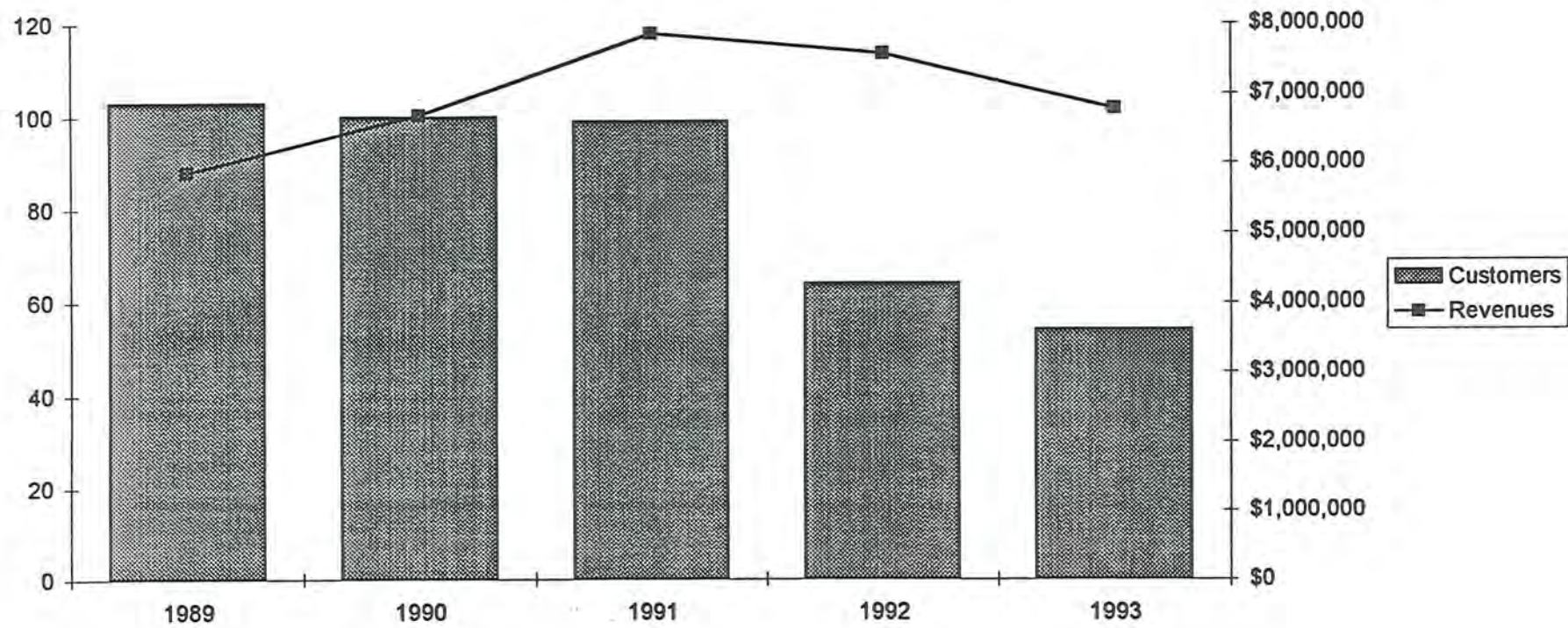
	1991 Actual Employees	1992 Actual Employees	1993 Actual Employees	1994 Original Employees
General Fund	207.08	210.08	199.83	215.83
Internal Service Fund	133.00	130.00	129.00	134.00
Enterprise Fund	499.25	498.25	501.50	513.50
Special Revenue Fund	100.83	103.83	103.83	103.83
Special Assessments Fund	39.84	37.84	36.84	37.84
Capital Projects Fund				
Debt Service Fund				
<b>Total</b>	<b>980.00</b>	<b>980.00</b>	<b>971.00</b>	<b>1005.00</b>

# GOLF COURSE ATTENDANCE & REVENUES

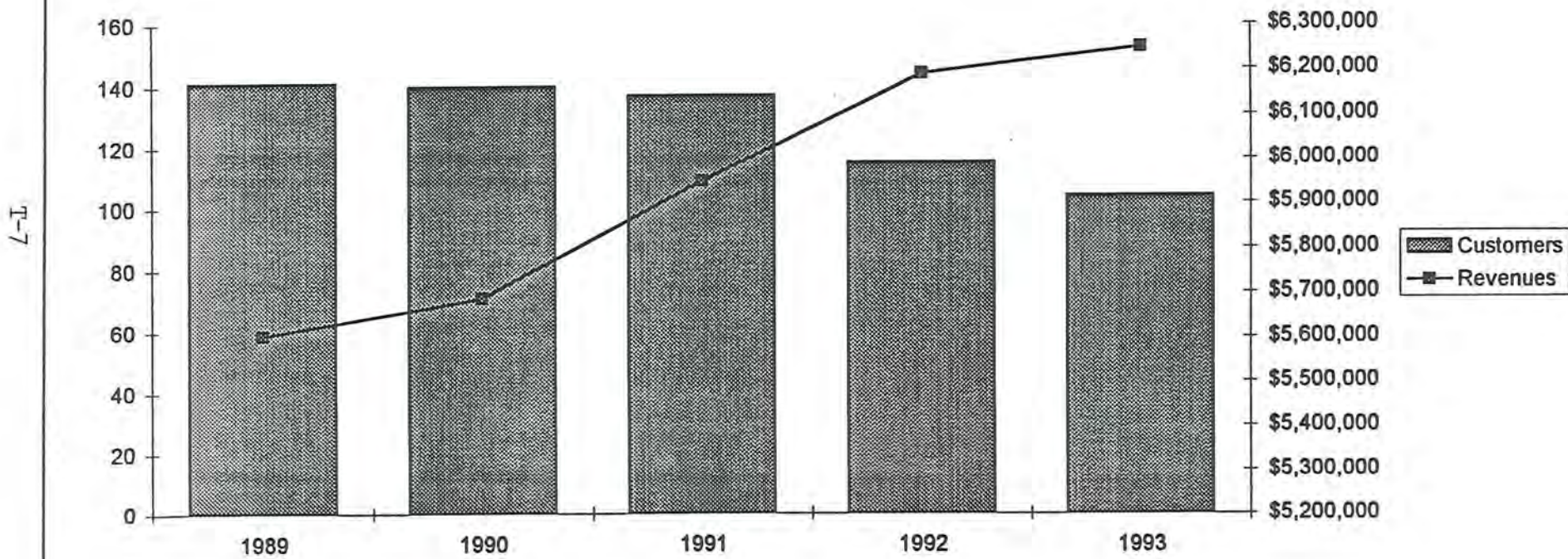




# RECYCLE ENERGY SYSTEM TIPPING

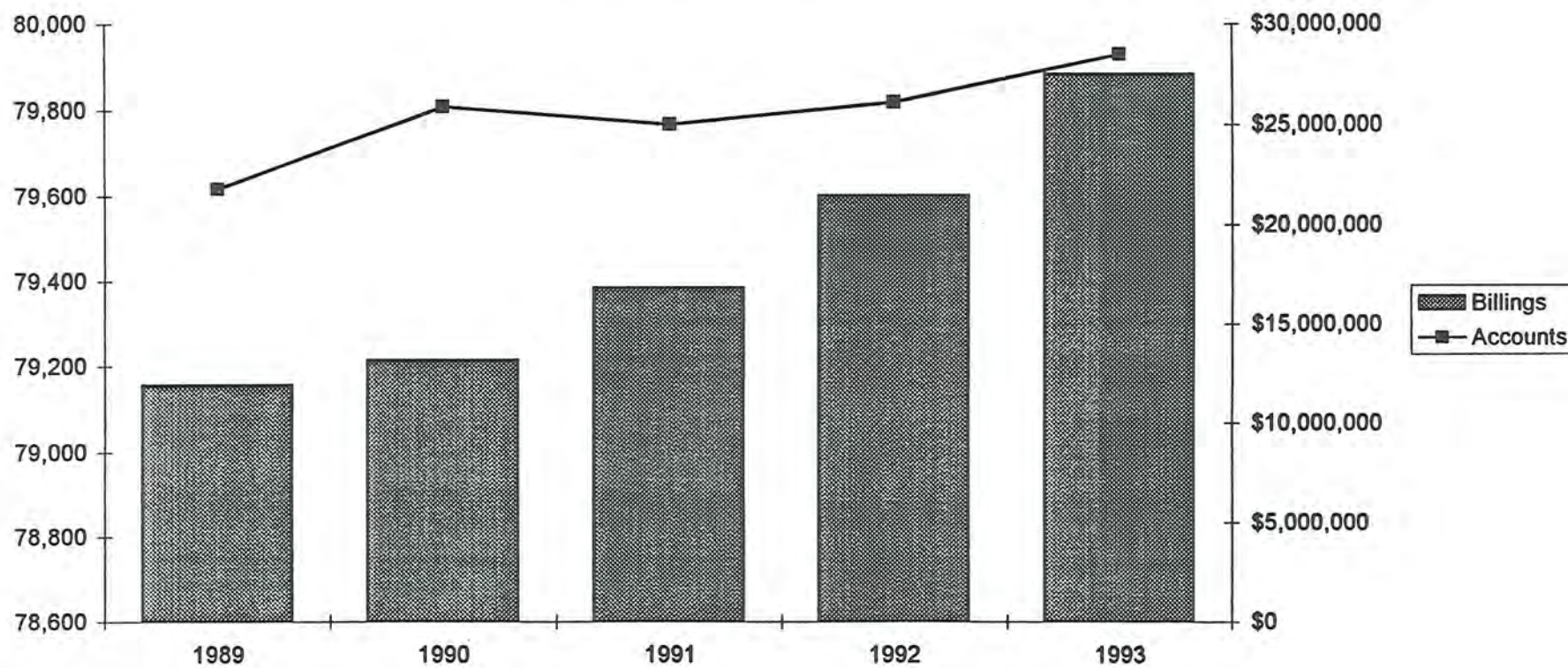


# RECYCLE ENERGY SYSTEM STEAM SALES



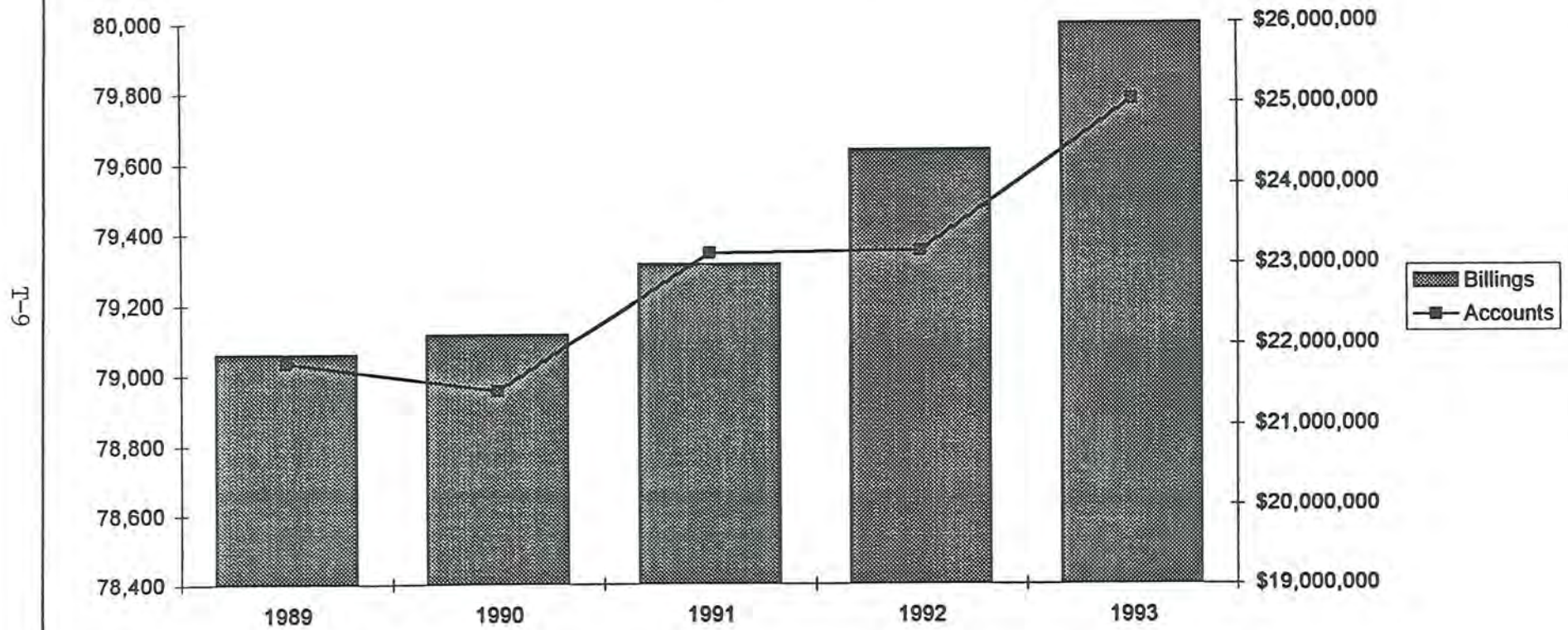


# SEWER ACCOUNTS & BILLINGS





# WATER ACCOUNTS & BILLINGS



# PUBLIC SERVICE

Department: Public Service  
Division: Airport

**Description of Divisional Function:**

Operation and maintenance of Airport, including runways, fields, lights and buildings.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	185,058	162,402	159,119	181,200
Employee Benefits	65,516	68,114	78,721	77,210
Total - Personal Services	<u>250,574</u>	<u>230,516</u>	<u>237,840</u>	<u>258,410</u>
<b>Operations and Maintenance</b>				
Discretionary	323,079	350,292	359,836	398,560
Non-Discretionary	46,960	44,410	30,911	41,400
Total Operations and Maint.	<u>370,039</u>	<u>394,702</u>	<u>390,747</u>	<u>439,960</u>
<b>Capital Outlay</b>		3,050	1,000	1,200
<b>GRAND TOTAL</b>	<u><u>620,613</u></u>	<u><u>628,268</u></u>	<u><u>629,587</u></u>	<u><u>699,570</u></u>

**Sources of Funds:**

General Fund	240,000	260,000	273,000	300,000
Enterprise Fund	380,613	368,268	355,587	399,570
Special Revenue Fund			1,000	
Total	<u>620,613</u>	<u>628,268</u>	<u>628,587</u>	<u>699,570</u>

**Division Budgeted Positions:**

Full-Time	6.00	6.00	6.00	6.00
Part-Time	<u>1.00</u>			
Total	7.00	6.00	6.00	6.00

**Expenditure Explanation:**

No service level changes.

# PUBLIC SERVICE

Department: Public Service  
Division: Building Maintenance

**Description of Divisional Function:**

Provide total and partial maintenance for City-owned buildings, park buildings, recreation equipment and parking decks.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	788,617	849,824	850,323	994,690
Employee Benefits	323,549	370,489	416,683	453,360
Total - Personal Services	<u>1,112,166</u>	<u>1,220,313</u>	<u>1,267,006</u>	<u>1,448,050</u>
<b>Operations and Maintenance</b>				
Discretionary	454,942	435,763	470,701	590,550
Non-Discretionary	662,788	612,569	658,602	736,400
Total Operations and Maint.	<u>1,117,730</u>	<u>1,048,332</u>	<u>1,129,303</u>	<u>1,326,950</u>
<b>Capital Outlay</b>	11,631	7,858	17,655	13,590
<b>GRAND TOTAL</b>	<u><u>2,241,527</u></u>	<u><u>2,276,503</u></u>	<u><u>2,413,964</u></u>	<u><u>2,788,590</u></u>

**Sources of Funds:**

General Fund	2,241,527	2,276,503	2,398,938	2,788,590
Special Revenue Fund			15,026	
Total	<u>2,241,527</u>	<u>2,276,503</u>	<u>2,413,964</u>	<u>2,788,590</u>

**Division Budgeted Positions:**

Full-Time	34.00	35.00	34.00	37.00
Part-Time	<u>2.00</u>	<u>3.00</u>	<u>2.00</u>	<u>4.00</u>
Total	36.00	38.00	36.00	41.00

**Expenditure Explanation:**

No service level changes.



## PUBLIC SERVICE

Department: Public Service  
 Division: Construction Services

## Description of Divisional Function:

Assist contractors desiring to build in the City of Akron to understand the applicable building codes and techniques needed for a successful project.

SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	70,496	3,112		
Employee Benefits	18,394	(138)		
Total - Personal Services	<u>88,890</u>	<u>2,974</u>		
<b>Operations and Maintenance</b>				
Discretionary	4,330	594		
Non-Discretionary				
Total Operations and Maint.	<u>4,330</u>	<u>594</u>		
<b>Capital Outlay</b>				
<b>GRAND TOTAL</b>	<u><u>93,220</u></u>	<u><u>3,568</u></u>		
<b>Sources of Funds:</b>				
General Fund	93,220	3,568		
Total	93,220	3,568		
<b>Division Budgeted Positions:</b>				
Full-Time	1.00			
Part-Time				
Total	<u>1.00</u>			

## Expenditure Explanation:

No service level changes.

# PUBLIC SERVICE

Department: Public Service  
Division: Customer Service

**Description of Divisional Function:**

Resource center for public service information requests, complaints, and special projects.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	372,750	393,148	417,280	461,320
Employee Benefits	149,677	167,579	169,010	205,030
Total - Personal Services	<u>522,427</u>	<u>560,727</u>	<u>586,290</u>	<u>666,350</u>
<b>Operations and Maintenance</b>				
Discretionary	197,276	196,147	200,050	200,220
Non-Discretionary	12,983	20,111	16,830	19,800
Total Operations and Maint.	<u>210,259</u>	<u>216,258</u>	<u>216,880</u>	<u>220,020</u>
<b>Capital Outlay</b>	3,631	18,675	14,965	
<b>GRAND TOTAL</b>	<u><u>736,317</u></u>	<u><u>795,660</u></u>	<u><u>818,135</u></u>	<u><u>886,370</u></u>
<b>Sources of Funds:</b>				
General Fund	651,351	702,475	745,700	816,370
Special Revenue Fund	84,966	93,185	72,435	70,000
Total	<u>736,317</u>	<u>795,660</u>	<u>818,135</u>	<u>886,370</u>
<b>Division Budgeted Positions:</b>				
Full-Time	15.00	15.00	13.00	16.00
Part-Time	<u>1.00</u>	<u>1.00</u>	<u>3.00</u>	<u>5.00</u>
Total	16.00	16.00	16.00	21.00

**Expenditure Explanation:**

The Community Service Coordinator position changed from temporary to full-time.



# PUBLIC SERVICE

Department: Public Service  
Division: Engineering Bureau

**Description of Divisional Function:**

Design and construction activities related to City streets, sidewalks, bridges and facilities, and properties.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	2,758,591	2,905,879	3,103,220	3,059,920
Employee Benefits	870,926	1,245,397	1,085,313	1,433,610
Total - Personal Services	<u>3,629,517</u>	<u>4,151,276</u>	<u>4,188,533</u>	<u>4,493,530</u>
<b>Operations and Maintenance</b>				
Discretionary	2,930,368	3,239,907	3,350,666	3,520,490
Non-Discretionary	23,880	34,209	35,373	58,830
Total Operations and Maint.	<u>2,954,248</u>	<u>3,274,116</u>	<u>3,386,039</u>	<u>3,579,320</u>
<b>Capital Outlay</b>	35,217	54,666	87,973	88,300
<b>GRAND TOTAL</b>	<u><u>6,618,982</u></u>	<u><u>7,480,058</u></u>	<u><u>7,662,545</u></u>	<u><u>8,161,150</u></u>

**Sources of Funds:**

Internal Service Fund	6,618,982	7,454,072	7,641,954	8,161,150
Special Revenue Fund	<u>25,986</u>	<u>20,591</u>	<u>20,591</u>	<u>20,591</u>
Total	6,618,982	7,480,058	7,662,545	8,161,150

**Division Budgeted Positions:**

Full-Time	77.00	75.00	76.00	77.00
Part-Time	<u>19.00</u>	<u>18.00</u>	<u>16.00</u>	<u>21.00</u>
Total	96.00	93.00	92.00	98.00

**Expenditure Explanation:**

No service level changes.

# PUBLIC SERVICE

Department: Public Service

Division: Golf Course

Description of Divisional Function:

Operate Goodpark Municipal Golf Course.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	230,235	249,938	254,336	265,480
Employee Benefits	63,619	77,419	80,987	87,970
Total - Personal Services	<u>293,854</u>	<u>327,357</u>	<u>335,323</u>	<u>353,450</u>
<b>Operations and Maintenance</b>				
Discretionary	212,850	155,660	170,907	217,120
Non-Discretionary	39,759	37,498	92,127	89,150
Total Operations and Maint.	<u>252,609</u>	<u>193,158</u>	<u>263,034</u>	<u>306,270</u>
<b>Capital Outlay</b>	1,335	23,077		
<b>GRAND TOTAL</b>	<u><u>547,798</u></u>	<u><u>543,592</u></u>	<u><u>598,357</u></u>	<u><u>659,720</u></u>
<b>Sources of Funds:</b>				
Enterprise Fund	547,798	527,351	598,357	659,720
Special Revenue Fund		16,241		
Total	<u>547,798</u>	<u>543,592</u>	<u>598,357</u>	<u>659,720</u>
<b>Division Budgeted Positions:</b>				
Full-Time	4.00	4.00	4.00	4.00
Part-Time	<u>15.00</u>	<u>15.00</u>	<u>14.00</u>	<u>15.00</u>
Total	19.00	19.00	18.00	19.00

Expenditure Explanation:

No service level changes.

# PUBLIC SERVICE

Department: Public Service  
Division: Golf Course Concessions

Description of Divisional Function:  
Operate Goodpark Municipal Golf Course's concession stand.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
Personal Services				.
Salaries and Wages	22,774	24,723	28,670	27,500
Employee Benefits	6,545	8,923	5,661	9,410
Total - Personal Services	<u>29,319</u>	<u>33,646</u>	<u>34,331</u>	<u>36,910</u>
Operations and Maintenance				
Discretionary	112,129	110,945	112,290	118,650
Non-Discretionary	793	607	859	1,000
Total Operations and Maint.	<u>112,922</u>	<u>111,552</u>	<u>113,149</u>	<u>119,650</u>
Capital Outlay	4,999	1,437		
GRAND TOTAL	<u><u>147,240</u></u>	<u><u>146,635</u></u>	<u><u>147,480</u></u>	<u><u>156,560</u></u>

### Sources of Funds:

Enterprise Fund	147,240	146,635	147,480	156,560
Total	147,240	146,635	147,480	156,560

### Division Budgeted Positions:

Full-Time				
Part-Time	<u>7.00</u>	<u>7.00</u>	<u>6.00</u>	<u>6.00</u>
Total	7.00	7.00	6.00	6.00

### Expenditure Explanation:

No service level changes.



# PUBLIC SERVICE

Department: Public Service  
Division: Highway Maintenance

**Description of Divisional Function:**

Maintain approximately 900 miles of streets, expressway and bridges, including fence-guardrail maintenance, pavement repairs, mowing, bridge maintenance, crack sealing, resurfacing, sealing, and snow and ice control.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	2,854,567	2,811,608	2,753,560	3,249,560
Employee Benefits	1,116,243	1,348,682	1,215,600	1,370,600
Total - Personal Services	<u>3,970,810</u>	<u>4,160,290</u>	<u>3,969,160</u>	<u>4,620,160</u>
<b>Operations and Maintenance</b>				
Discretionary	2,729,513	2,433,343	2,588,580	3,203,920
Non-Discretionary	241,239	449,245	393,360	638,250
Total Operations and Maint.	<u>2,970,752</u>	<u>2,882,588</u>	<u>2,981,940</u>	<u>3,842,170</u>
<b>Capital Outlay</b>	448,001	165,231	188,823	2,000
<b>GRAND TOTAL</b>	<u><u>7,389,563</u></u>	<u><u>7,208,109</u></u>	<u><u>7,139,923</u></u>	<u><u>8,464,330</u></u>

**Sources of Funds:**

General Fund	1,125,000	1,100,000	1,100,000	1,449,600
Special Revenue Fund	<u>6,264,563</u>	<u>6,108,109</u>	<u>6,039,923</u>	<u>7,014,730</u>
Total	7,389,563	7,208,109	7,139,923	8,464,330

**Division Budgeted Positions:**

Full-Time	100.50	103.50	103.50	103.50
Part-Time	<u>25.00</u>	<u></u>	<u>13.00</u>	<u>13.00</u>
Total	125.50	103.50	116.50	116.50

**Expenditure Explanation:**

Funding for the purchase of road salt was increased due to heavier than expected snowfall during the winter months.

# PUBLIC SERVICE

Department: Public Service  
Division: Highway Resurfacing

**Description of Divisional Function:**

Long-term repairs to improved streets. All work is done under contract. Property owners share in the cost of the improvements.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	148,230	122,998	173,043	33,000
Employee Benefits	14,770	41,362	77,269	27,500
Total - Personal Services	<u>163,000</u>	<u>164,360</u>	<u>250,312</u>	<u>60,500</u>
<b>Operations and Maintenance</b>				
Discretionary	66,085	58,375	44,731	9,000
Non-Discretionary				2,000
Total Operations and Maint.	<u>66,085</u>	<u>58,375</u>	<u>44,731</u>	<u>11,000</u>
<b>Capital Outlay</b>	1,957,999	475,939	1,975,490	3,000,000
<b>GRAND TOTAL</b>	<u><u>2,187,084</u></u>	<u><u>698,674</u></u>	<u><u>2,270,533</u></u>	<u><u>3,071,500</u></u>

**Sources of Funds:**

Special Assessment Fund	2,187,084	698,674	2,270,533	3,071,500
Total	2,187,084	698,674	2,270,533	3,071,500

**Division Budgeted Positions:**

Full-Time	3.00			
Part-Time				
Total	<u>3.00</u>			

**Expenditure Explanation:**

No service level changes.



## PUBLIC SERVICE

Department: Public Service

Division: Landfill

Description of Divisional Function:

Disposal of solid waste.

SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	182,383	198,495	234,370	212,600
Employee Benefits	72,596	72,587	89,967	91,160
Total - Personal Services	254,979	271,082	324,337	303,760
<b>Operations and Maintenance</b>				
Discretionary	1,306,306	1,101,350	1,267,904	1,319,800
Non-Discretionary	764,393	789,713	635,667	469,200
Total Operations and Maint.	2,070,699	1,891,063	1,903,570	1,789,000
<b>Capital Outlay</b>	6,836	3,384	94,865	51,500
<b>GRAND TOTAL</b>	<u>2,332,514</u>	<u>2,165,529</u>	<u>2,322,772</u>	<u>2,144,260</u>

**Sources of Funds:**

General Fund	2,332,514	1,940,733	2,102,115	1,960,260
Special Revenue Fund		110,409	110,409	
Special Assessments Fund		114,387	110,248	184,000
Total	2,332,514	2,165,529	2,322,772	2,144,260

**Division Budgeted Positions:**

Full-Time	9.00	9.00	8.00	8.00
Part-Time				
Total	9.00	9.00	8.00	8.00

**Expenditure Explanation:**

No service level changes.

PUBLIC SERVICE

Department: Public Service  
Division: Motor Equipment

Description of Divisional Function:  
Maintenance, repair, and preventative maintenance of City equipment.

SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
Personal Services				
Salaries and Wages	1,467,039	1,539,242	1,556,320	1,719,560
Employee Benefits	558,546	605,974	734,352	771,390
Total - Personal Services	<u>2,025,585</u>	<u>2,145,216</u>	<u>2,290,672</u>	<u>2,490,950</u>
Operations and Maintenance				
Discretionary	3,088,962	2,901,012	3,065,439	2,980,230
Non-Discretionary	119,201	122,784	102,681	127,650
Total Operations and Maint.	<u>3,208,163</u>	<u>3,023,796</u>	<u>3,168,120</u>	<u>3,107,880</u>
Capital Outlay	19,844	22,767	7,921	15,000
GRAND TOTAL	<u><u>5,253,592</u></u>	<u><u>5,191,779</u></u>	<u><u>5,466,713</u></u>	<u><u>5,613,830</u></u>

Sources of Funds:

Internal Service Fund	5,253,592	5,182,810	5,466,713	5,613,830
Special Revenue Fund		8,969		
Total	<u>5,253,592</u>	<u>5,191,779</u>	<u>5,466,713</u>	<u>5,613,830</u>

Division Budgeted Positions:

Full-Time	56.00	55.00	53.00	57.00
Part-Time		1.00	1.00	2.00
Total	<u>56.00</u>	<u>56.00</u>	<u>54.00</u>	<u>59.00</u>

Expenditure Explanation:

No service level changes.

# PUBLIC SERVICE

Department: Public Service  
Division: Off-Street Parking

Description of Divisional Function:  
Provide parking facilities throughout the downtown area.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages				
Employee Benefits				
Total - Personal Services				
<b>Operations and Maintenance</b>				
Discretionary	1,836,449	2,317,145	2,141,987	2,242,930
Non-Discretionary	962,040	858,114	1,006,157	1,092,370
Total Operations and Maint.	<u>2,798,489</u>	<u>3,175,259</u>	<u>3,148,144</u>	<u>3,335,300</u>
<b>Capital Outlay</b>	5,240	5,738		7,000
<b>GRAND TOTAL</b>	<u><u>2,803,729</u></u>	<u><u>3,180,997</u></u>	<u><u>3,148,144</u></u>	<u><u>3,342,300</u></u>

### Sources of Funds:

Enterprise Fund	2,803,729	3,180,997	3,148,144	3,342,300
Total	2,803,729	3,180,997	3,148,144	3,342,300

### Division Budgeted Positions:

Full-Time				
Part-Time				
Total				

### Expenditure Explanation:

No service level changes.

# PUBLIC SERVICE

Department: Public Service

Division: Oil and Gas

**Description of Divisional Function:**

Operation and maintenance of the City's twelve oil and gas wells.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	32,735	12,130		
Employee Benefits	12,670	5,606		
Total - Personal Services	<u>45,405</u>	<u>17,736</u>		
<b>Operations and Maintenance</b>				
Discretionary	281,613	132,146	62,192	104,440
Non-Discretionary	504,365	443,607	384,567	456,620
Total Operations and Maint.	<u>785,978</u>	<u>575,753</u>	<u>446,760</u>	<u>561,060</u>
<b>Capital Outlay</b>		2,780		
<b>GRAND TOTAL</b>	<u><u>831,383</u></u>	<u><u>596,269</u></u>	<u><u>446,760</u></u>	<u><u>561,060</u></u>

**Sources of Funds:**

Enterprise Fund	831,383	596,269	446,760	561,060
<b>Total</b>	831,383	596,269	446,760	561,060

**Division Budgeted Positions:**

Full-Time	0.25	0.25		
Part-Time				
<b>Total</b>	<u>0.25</u>	<u>0.25</u>		

**Expenditure Explanation:**

No service level changes.



# PUBLIC SERVICE

Department: Public Service  
Division: Parks Maintenance

**Description of Divisional Function:**

Provide clean, safe and functional park facilities. Activities include mowing grass, cleaning parking lots and tennis courts, preparation of ballfields, debris and litter pickup, removal of weeds, planting flowers, snow and ice control, and tree trimming.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	983,816	1,003,089	1,074,982	1,100,070
Employee Benefits	362,432	402,660	421,029	453,910
Total - Personal Services	<u>1,346,248</u>	<u>1,405,749</u>	<u>1,496,011</u>	<u>1,553,980</u>
<b>Operations and Maintenance</b>				
Discretionary	761,652	755,190	836,534	801,730
Non-Discretionary	55,991	57,058	48,986	64,470
Total Operations and Maint.	<u>817,643</u>	<u>812,248</u>	<u>885,520</u>	<u>866,200</u>
<b>Capital Outlay</b>	6,903	70,899	71,862	4,000
<b>GRAND TOTAL</b>	<u><u>2,170,794</u></u>	<u><u>2,288,896</u></u>	<u><u>2,453,393</u></u>	<u><u>2,424,180</u></u>

**Sources of Funds:**

General Fund	2,170,794	2,224,323	2,387,109	2,424,180
Special Revenue Fund		64,573	66,284	
Total	<u>2,170,794</u>	<u>2,288,896</u>	<u>2,453,393</u>	<u>2,424,180</u>

**Division Budgeted Positions:**

Full-Time	34.00	34.00	32.00	34.00
Part-Time	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
Total	45.00	45.00	43.00	45.00

**Expenditure Explanation:**



## PUBLIC SERVICE

Department: Public Service  
 Division: Plans and Permits

## Description of Divisional Function:

Review of all plans and facilitation of the issuance of permits for developers in Akron.

SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	179,517	178,436	190,080	201,950
Employee Benefits	59,889	62,966	70,650	81,220
Total - Personal Services	<u>239,406</u>	<u>241,402</u>	<u>260,730</u>	<u>283,170</u>
<b>Operations and Maintenance</b>				
Discretionary	6,729	8,066	16,910	24,450
Non-Discretionary	1,972	1,859	1,250	2,000
Total Operations and Maint.	<u>8,701</u>	<u>9,925</u>	<u>18,160</u>	<u>26,450</u>
<b>Capital Outlay</b>	1,095	19,531	1,320	
<b>GRAND TOTAL</b>	<u><u>249,202</u></u>	<u><u>270,858</u></u>	<u><u>280,210</u></u>	<u><u>309,620</u></u>
<b>Sources of Funds:</b>				
General Fund	249,202	253,082	280,210	309,620
Special Revenue Fund		17,776		
Total	<u>249,202</u>	<u>270,858</u>	<u>280,210</u>	<u>309,620</u>
<b>Division Budgeted Positions:</b>				
Full-Time	6.00	6.00	6.00	6.00
Part-Time			1.00	1.00
Total	<u>6.00</u>	<u>6.00</u>	<u>7.00</u>	<u>7.00</u>

## Expenditure Explanation:

No service level changes.

# PUBLIC SERVICE

Department: Public Service  
Division: Public Works Administration

**Description of Divisional Function:**

Manage and provide clerical support for all divisions within the Public Works Bureau. Operate Public Works night shift from April to November.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	238,807	288,368	308,160	312,780
Employee Benefits	84,793	91,163	169,110	117,180
Total - Personal Services	<u>323,600</u>	<u>379,531</u>	<u>477,270</u>	<u>429,960</u>
<b>Operations and Maintenance</b>				
Discretionary	18,009	24,771	24,230	26,330
Non-Discretionary	10,408	9,765	10,750	13,080
Total Operations and Maint.	<u>28,417</u>	<u>34,536</u>	<u>34,980</u>	<u>39,410</u>
<b>Capital Outlay</b>	2,166	8,888	8,825	
<b>GRAND TOTAL</b>	<u><u>354,183</u></u>	<u><u>422,955</u></u>	<u><u>521,075</u></u>	<u><u>469,370</u></u>

**Sources of Funds:**

General Fund	354,183	414,067	512,250	469,370
Special Revenue Fund	<u>8,888</u>	<u>8,888</u>	<u>8,825</u>	<u>8,825</u>
Total	354,183	422,955	521,075	469,370

**Division Budgeted Positions:**

Full-Time	8.00	8.00	8.00	8.00
Part-Time	<u>7.00</u>	<u>9.00</u>	<u>7.00</u>	<u>7.00</u>
Total	15.00	17.00	15.00	15.00

**Expenditure Explanation:**

No service level changes.

# PUBLIC SERVICE

Department: Public Service  
Division: Recreation

**Description of Divisional Function:**

Provide a wide variety of recreational activities such as City-wide sports and athletic programs, special programs, performing and creative arts and senior citizen activities.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	975,763	972,612	1,011,849	1,172,120
Employee Benefits	258,753	408,074	310,034	382,150
Total - Personal Services	<u>1,234,516</u>	<u>1,380,686</u>	<u>1,321,883</u>	<u>1,554,270</u>
<b>Operations and Maintenance</b>				
Discretionary	608,497	534,944	488,555	587,920
Non-Discretionary	406,554	400,813	442,288	541,480
Total Operations and Maint.	<u>1,015,051</u>	<u>935,757</u>	<u>930,843</u>	<u>1,129,400</u>
<b>Capital Outlay</b>	2,499	12,535	2,520	3,000
<b>GRAND TOTAL</b>	<u><u>2,252,066</u></u>	<u><u>2,328,978</u></u>	<u><u>2,255,246</u></u>	<u><u>2,686,670</u></u>

**Sources of Funds:**

General Fund	2,155,853	2,222,925	2,176,943	2,608,350
Special Revenue	96,213	106,053	78,303	78,320
Total	<u>2,252,066</u>	<u>2,328,978</u>	<u>2,255,246</u>	<u>2,686,670</u>

**Division Budgeted Positions:**

Full-Time	18.00	18.00	18.00	22.00
Part-Time	3.00	1.00	2.00	
Total	<u>21.00</u>	<u>19.00</u>	<u>20.00</u>	<u>22.00</u>

**Expenditure Explanation:**

No service level changes.

# PUBLIC SERVICE

Department: Public Service  
Division: Recycle Energy System

**Description of Divisional Function:**

Dispose of refuse and trash from Akron and surrounding communities and produce energy through hot water for downtown customers.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages			77,890	78,740
Employee Benefits			17,526	25,730
Total - Personal Services			95,416	104,470
<b>Operations and Maintenance</b>				
Discretionary	9,669,196	10,070,282	10,323,386	9,578,240
Non-Discretionary	3,513,491	3,308,979	3,662,174	3,527,000
Total Operations and Maint.	13,182,687	13,379,261	13,985,560	13,105,240
<b>Capital Outlay</b>	123,655	1,290,817	189,790	395,000
<b>GRAND TOTAL</b>	13,306,342	14,670,078	14,270,766	13,604,710

**Sources of Funds:**

General Fund	500,000	500,000	750,000	500,000
Enterprise Fund	12,806,342	14,153,512	13,520,766	13,104,710
Special Revenue Fund		16,566		
Total	13,306,342	14,670,078	14,270,766	13,604,710

**Division Budgeted Positions:**

Full-Time			1.50	1.50
Part-Time				
Total			1.50	1.50

**Expenditure Explanation:**

No service level changes.

# PUBLIC SERVICE

Department: Public Service  
Division: R.E.S. BFG-Annex

**Description of Divisional Function:**

Back-up steam generating facility used during scheduled and unscheduled outages at the Recycle Energy System.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages				
Employee Benefits				
Total - Personal Services				
<b>Operations and Maintenance</b>				
Discretionary	76,254	78,682	71,030	61,500
Non-Discretionary	819,832	813,247	849,758	919,500
Total Operations and Maint.	<u>896,086</u>	<u>891,929</u>	<u>920,788</u>	<u>981,000</u>
<b>Capital Outlay</b>		33,630	46,336	
<b>GRAND TOTAL</b>	<u><u>896,086</u></u>	<u><u>925,559</u></u>	<u><u>967,124</u></u>	<u><u>981,000</u></u>

**Sources of Funds:**

Enterprise Fund	896,086	925,559	967,124	981,000
Total	896,086	925,559	967,124	981,000

**Division Budgeted Positions:**

Full-Time				
Part-Time				
Total				

**Expenditure Explanation:**

No service level changes.



# PUBLIC SERVICE

Department: Public Service  
Division: Recycling Bureau

**Description of Divisional Function:**

The Recycle Bureau was created to reduce solid waste disposal in the City of Akron.

## SUMMARY OF EXPENDITURES - BY YEAR

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
<b>Personal Services</b>				
Salaries and Wages		167,603	239,038	251,740
Employee Benefits		46,572	95,552	112,790
Total - Personal Services		<u>214,175</u>	<u>334,591</u>	<u>364,530</u>
<b>Operations and Maintenance</b>				
Discretionary		192,231	319,859	371,750
Non-Discretionary		86	51,424	66,600
Total Operations and Maint.		<u>192,317</u>	<u>371,283</u>	<u>438,350</u>
<b>Capital Outlay</b>				
<b>GRAND TOTAL</b>		<u><u>406,492</u></u>	<u><u>705,873</u></u>	<u><u>802,880</u></u>
<b>Sources of Funds:</b>				
General Fund		406,492	705,873	802,880
Total		406,492	705,873	802,880
<b>Division Budgeted Positions:</b>				
Full-Time		9.00	8.00	9.00
Part-Time		1.00	1.00	1.00
Total		10.00	9.00	10.00

**Expenditure Explanation:**

No service level changes.

# PUBLIC SERVICE

Department: Public Service  
Division: Resource Bureau

**Description of Divisional Function:**

Manage, direct and coordinate the disposal of trash through monitoring activities of the City's Sanitation Services Division and the Recycle Energy System.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	78,079	86,042	29,580	29,440
Employee Benefits	21,803	25,926	14,228	9,260
Total - Personal Services	<u>99,882</u>	<u>111,968</u>	<u>43,808</u>	<u>38,700</u>
<b>Operations and Maintenance</b>				
Discretionary	3,309	4,869	4,548	4,600
Non-Discretionary	62,293	62,418	62,329	1,050
Total Operations and Maint.	<u>65,602</u>	<u>67,287</u>	<u>66,877</u>	<u>5,650</u>
<b>Capital Outlay</b>				
<b>GRAND TOTAL</b>	<u><u>165,484</u></u>	<u><u>179,255</u></u>	<u><u>110,685</u></u>	<u><u>44,350</u></u>
<b>Sources of Funds:</b>				
General Fund	165,484	179,255	110,685	44,350
Total	165,484	179,255	110,685	44,350
<b>Division Budgeted Positions:</b>				
Full-Time	1.75	1.75	0.50	0.50
Part-Time	<u>          </u>	<u>          </u>	<u>1.00</u>	<u>1.00</u>
Total	1.75	1.75	1.50	1.50

**Expenditure Explanation:**

No service level changes.

## PUBLIC SERVICE

Department: Public Service

Division: Sanitation

Description of Divisional Function:

Curbside collection of solid waste.

SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	1,695,116	1,633,924	1,578,058	1,741,850
Employee Benefits	666,243	730,949	711,887	741,200
Total - Personal Services	<u>2,361,359</u>	<u>2,364,873</u>	<u>2,289,945</u>	<u>2,483,050</u>
<b>Operations and Maintenance</b>				
Discretionary	1,667,382	1,462,908	1,485,315	1,586,750
Non-Discretionary	2,548,103	2,842,811	2,960,979	3,817,080
Total Operations and Maint.	<u>4,215,485</u>	<u>4,305,719</u>	<u>4,446,295</u>	<u>5,403,830</u>
<b>Capital Outlay</b>	1,694	320,903	202,429	
<b>GRAND TOTAL</b>	<u><u>6,578,538</u></u>	<u><u>6,991,495</u></u>	<u><u>6,938,669</u></u>	<u><u>7,886,880</u></u>
<b>Sources of Funds:</b>				
General Fund	6,578,538	6,671,940	6,736,339	7,886,880
Special Revenue Fund		319,555	202,330	
Total	<u>6,578,538</u>	<u>6,991,495</u>	<u>6,938,669</u>	<u>7,886,880</u>
<b>Division Budgeted Positions:</b>				
Full-Time	65.00	58.00	58.00	58.00
Part-Time	<u>11.00</u>	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>
Total	76.00	70.00	70.00	70.00

Expenditure Explanation:

No service level changes.

## PUBLIC SERVICE

Department: Public Service  
 Division: Service Director's Office

## Description of Divisional Function:

Establish policies and provide direction for all bureaus and divisions within the Service Department.

SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	252,987	273,238	292,904	314,690
Employee Benefits	81,394	86,253	115,612	110,720
Total - Personal Services	<u>334,381</u>	<u>359,491</u>	<u>408,516</u>	<u>425,410</u>
<b>Operations and Maintenance</b>				
Discretionary	122,257	122,282	32,875	143,290
Non-Discretionary	19,095	10,639	11,160	12,720
Total Operations and Maint.	<u>141,352</u>	<u>132,921</u>	<u>44,035</u>	<u>156,010</u>
<b>Capital Outlay</b>	825	659	7,862	1,000
<b>GRAND TOTAL</b>	<u><u>476,558</u></u>	<u><u>493,071</u></u>	<u><u>460,413</u></u>	<u><u>582,420</u></u>

## Sources of Funds:

General Fund	476,558	493,071	460,413	582,420
Total	476,558	493,071	460,413	582,420

## Division Budgeted Positions:

Full-Time	6.00	6.00	6.00	7.00
Part-Time				
Total	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>7.00</u>

## Expenditure Explanation:

No service level changes.

# PUBLIC SERVICE

Department: Public Service  
Division: Sewer Bureau Administration

Description of Divisional Function:  
Payment of sewer debt and transfer to capital funds.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
Personal Services				
Salaries and Wages				
Employee Benefits				
Total - Personal Services				
Operations and Maintenance				
Discretionary	5,807,914	14,046,353	4,269,789	6,393,450
Non-Discretionary	4,922,055	5,015,313	4,994,123	4,958,800
Total Operations and Maint.	10,729,969	19,061,666	9,263,912	11,352,250
Capital Outlay	9,033	10,868	2,318	
GRAND TOTAL	10,739,002	19,072,534	9,266,230	11,352,250
Sources of Funds:				
Enterprise Fund	10,739,002	19,072,534	9,266,230	11,352,250
Total	10,739,002	19,072,534	9,266,230	11,352,250
Division Budgeted Positions:				
Full-Time				
Part-Time				
Total				

### Expenditure Explanation:

No service level changes.



# PUBLIC SERVICE

Department: Public Service  
Division: Sewer Maintenance

**Description of Divisional Function:**

Responsible for sewers, manholes, storm inlets, and maintenance of sewer pumping stations.

## SUMMARY OF EXPENDITURES - BY YEAR

	<u>1991 Actual Expenditures</u>	<u>1992 Actual Expenditures</u>	<u>1993 Actual Expenditures</u>	<u>1994 Original Budget</u>
<b>Personal Services</b>				
Salaries and Wages	2,219,100	2,321,208	2,222,138	2,531,820
Employee Benefits	855,490	1,019,599	1,014,481	1,311,850
Total - Personal Services	<u>3,074,590</u>	<u>3,340,807</u>	<u>3,236,619</u>	<u>3,843,670</u>
<b>Operations and Maintenance</b>				
Discretionary	716,847	806,177	681,884	968,220
Non-Discretionary	234,590	217,204	213,577	299,630
Total Operations and Maint.	<u>951,437</u>	<u>1,023,381</u>	<u>895,461</u>	<u>1,267,850</u>
<b>Capital Outlay</b>	9,002	279,738	262,093	83,300
<b>GRAND TOTAL</b>	<u><u>4,035,029</u></u>	<u><u>4,643,926</u></u>	<u><u>4,394,173</u></u>	<u><u>5,194,820</u></u>
<b>Sources of Funds:</b>				
General Fund	352,754	411,297	418,039	490,730
Enterprise Fund	3,682,275	3,969,612	3,800,291	4,704,090
Special Revenue Fund	<u>263,017</u>	<u>263,017</u>	<u>175,843</u>	<u>175,843</u>
Total	4,035,029	4,643,926	4,394,173	5,194,820
<b>Division Budgeted Positions:</b>				
Full-Time	83.00	86.00	82.00	86.00
Part-Time	<u>8.00</u>	<u>8.00</u>	<u>8.00</u>	<u>8.00</u>
Total	91.00	94.00	90.00	94.00

**Expenditure Explanation:**

No service level changes.

# PUBLIC SERVICE

Department: Public Service  
Division: Street and Highway Lighting

**Description of Divisional Function:**

Provide lighting to enhance and light the City's street right-of-way for the adjacent property owners and the citizens of Akron.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	40,528	43,674	44,504	46,890
Employee Benefits	12,728	13,827	14,351	16,050
Total - Personal Services	<u>53,256</u>	<u>57,501</u>	<u>58,855</u>	<u>62,940</u>
<b>Operations and Maintenance</b>				
Discretionary	568,252	496,520	904,589	1,007,560
Non-Discretionary	2,549,649	2,412,042	2,362,468	2,460,830
Total Operations and Maint.	<u>3,117,901</u>	<u>2,908,562</u>	<u>3,267,057</u>	<u>3,468,390</u>
<b>Capital Outlay</b>	52,402	62,675		
<b>GRAND TOTAL</b>	<u><u>3,223,559</u></u>	<u><u>3,028,738</u></u>	<u><u>3,325,912</u></u>	<u><u>3,531,330</u></u>

**Sources of Funds:**

General Fund	150,338	250,856	319,642	321,300
Special Revenue Fund	446,326	452,043	445,200	470,380
Special Assessments	<u>2,626,895</u>	<u>2,325,839</u>	<u>2,561,070</u>	<u>2,739,650</u>
Total	3,223,559	3,028,738	3,325,912	3,531,330

**Division Budgeted Positions:**

Full-Time	1.00	1.00	1.00	1.00
Part-Time				
Total	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>

**Expenditure Explanation:**

No service level changes.

# PUBLIC SERVICE

Department: Public Service  
Division: Street Cleaning

**Description of Divisional Function:**

Provide street cleaning services by sweeping streets, emptying street water containers and removing snow and ice from residential streets.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	1,094,697	1,071,588	1,163,022	1,304,760
Employee Benefits	390,589	461,080	458,275	515,440
Total - Personal Services	<u>1,485,286</u>	<u>1,532,668</u>	<u>1,621,297</u>	<u>1,820,200</u>
<b>Operations and Maintenance</b>				
Discretionary	1,250,653	936,413	721,349	863,450
Non-Discretionary	47,252	482,551	566,424	595,560
Total Operations and Maint.	<u>1,297,905</u>	<u>1,418,964</u>	<u>1,287,773</u>	<u>1,459,010</u>
<b>Capital Outlay</b>	5,521	10,515	173,954	
<b>GRAND TOTAL</b>	<u><u>2,788,712</u></u>	<u><u>2,962,147</u></u>	<u><u>3,083,024</u></u>	<u><u>3,279,210</u></u>

**Sources of Funds:**

Special Revenue Fund		9,871	172,898	
Special Assessments Fund	<u>2,788,712</u>	<u>2,952,276</u>	<u>2,910,126</u>	<u>3,279,210</u>
Total	2,788,712	2,962,147	3,083,024	3,279,210

**Division Budgeted Positions:**

Full-Time	36.50	37.50	36.50	37.50
Part-Time	<u>4.00</u>	<u>5.00</u>	<u>4.00</u>	<u>4.00</u>
Total	40.50	42.50	40.50	41.50

**Expenditure Explanation:**

No service level changes.

# PUBLIC SERVICE

Department: Public Service  
Division: Support of Zoo Board

**Description of Divisional Function:**

Provide staff support to the operation of the Akron Zoological Park.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	34,134	2,507		
Employee Benefits	11,628	56,293		
Total - Personal Services	45,762	58,800		
<b>Operations and Maintenance</b>				
Discretionary	202,480	238,351	245,269	252,060
Non-Discretionary	12,706	14,341	14,829	18,000
Total Operations and Maint.	215,186	252,692	260,098	270,060
<b>Capital Outlay</b>				
<b>GRAND TOTAL</b>	260,948	311,492	260,098	270,060

**Sources of Funds:**

General Fund	260,948	311,492	260,098	270,060
Total	260,948	311,492	260,098	270,060

**Division Budgeted Positions:**

Full-Time	1.00			
Part-Time				
Total	1.00			

**Expenditure Explanation:**

No service level changes.



# PUBLIC SERVICE

Department: Public Service  
Division: Wastewater Treatment Lab

Description of Divisional Function:  
Responsible for water quality control through the sewage plant.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	365,540	396,799	397,746	466,490
Employee Benefits	133,726	151,969	196,501	190,030
Total - Personal Services	<u>499,266</u>	<u>548,768</u>	<u>594,247</u>	<u>656,520</u>
<b>Operations and Maintenance</b>				
Discretionary	83,708	69,147	79,160	104,650
Non-Discretionary	68,933	53,523	54,822	76,440
Total Operations and Maint.	<u>152,641</u>	<u>122,670</u>	<u>133,982</u>	<u>181,090</u>
<b>Capital Outlay</b>	2,711	3,999	2,216	11,500
<b>GRAND TOTAL</b>	<u><u>654,618</u></u>	<u><u>675,437</u></u>	<u><u>730,445</u></u>	<u><u>849,110</u></u>
<b>Sources of Funds:</b>				
Enterprise Fund	654,618	675,437	730,445	849,110
Total	654,618	675,437	730,445	849,110
<b>Division Budgeted Positions:</b>				
Full-Time	13.00	13.00	11.00	14.00
Part-Time	<u>          </u>	<u>          </u>	<u>1.00</u>	<u>1.00</u>
Total	13.00	13.00	12.00	15.00

### Expenditure Explanation:

An additional Lab Analyst was added due to increased workload.



# PUBLIC SERVICE

Department: Public Service  
Division: Water Bureau Administration

**Description of Divisional Function:**

Plan, direct and administer the operations of the Water Division of the Public Utilities Bureau.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	98,838	109,701	150,151	159,280
Employee Benefits	27,974	35,223	48,871	58,880
Total - Personal Services	<u>126,812</u>	<u>144,924</u>	<u>199,022</u>	<u>218,160</u>
<b>Operations and Maintenance</b>				
Discretionary	125,873	66,068	110,851	26,510
Non-Discretionary	1,921	211,679	279,666	323,000
Total Operations and Maint.	<u>127,794</u>	<u>277,747</u>	<u>390,517</u>	<u>349,510</u>
<b>Capital Outlay</b>				
<b>GRAND TOTAL</b>	<u><u>254,606</u></u>	<u><u>422,671</u></u>	<u><u>589,539</u></u>	<u><u>567,670</u></u>
<b>Sources of Funds:</b>				
Enterprise Fund	254,606	422,671	589,539	567,670
Total	254,606	422,671	589,539	567,670
<b>Division Budgeted Positions:</b>				
Full-Time	3.00	3.00	3.00	4.00
Part-Time				
Total	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>4.00</u>

**Expenditure Explanation:**

No service level changes.

## PUBLIC SERVICE

Department: Public Service  
 Division: Water Distribution

## Description of Divisional Function:

Provide maintenance, construction and replacement of the City's transmission and water distribution system.

SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	3,693,884	3,606,191	3,246,952	3,574,560
Employee Benefits	1,280,798	1,595,062	1,501,192	1,476,620
Total - Personal Services	<u>4,974,682</u>	<u>5,201,253</u>	<u>4,748,144</u>	<u>5,051,180</u>
<b>Operations and Maintenance</b>				
Discretionary	4,262,207	3,799,275	3,282,787	4,287,340
Non-Discretionary	426,420	420,676	391,442	441,420
Total Operations and Maint.	<u>4,688,627</u>	<u>4,219,951</u>	<u>3,674,229</u>	<u>4,728,760</u>
<b>Capital Outlay</b>	3,041,456	2,667,327	3,125,776	3,500,000
<b>GRAND TOTAL</b>	<u><u>12,704,765</u></u>	<u><u>12,088,531</u></u>	<u><u>11,548,149</u></u>	<u><u>13,279,940</u></u>

## Sources of Funds:

Enterprise Fund	12,704,765	11,969,871	11,411,036	13,279,940
Special Revenue Fund	<u>                    </u>	<u>118,660</u>	<u>137,113</u>	<u>                    </u>
Total	12,704,765	12,088,531	11,548,149	13,279,940

## Division Budgeted Positions:

Full-Time	110.00	106.00	112.00	111.00
Part-Time	<u>31.00</u>	<u>24.00</u>	<u>24.00</u>	<u>24.00</u>
Total	141.00	130.00	136.00	135.00

## Expenditure Explanation:

No service level changes.

# PUBLIC SERVICE

Department: Public Service  
Division: Water Pollution Control Station

Description of Divisional Function:  
Responsible for treatment of wastewater through the sewage plant.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	2,623,038	2,775,008	2,802,983	3,039,360
Employee Benefits	1,011,112	1,231,264	1,130,319	1,393,310
Total - Personal Services	3,634,150	4,006,272	3,933,302	4,432,670
<b>Operations and Maintenance</b>				
Discretionary	3,871,603	3,521,587	4,515,617	5,451,970
Non-Discretionary	2,497,744	2,633,929	3,094,141	3,245,750
Total Operations and Maint.	6,369,347	6,155,516	7,609,758	8,697,720
<b>Capital Outlay</b>	31,738	115,609	50,946	43,130
<b>GRAND TOTAL</b>	<u>10,035,235</u>	<u>10,277,397</u>	<u>11,594,006</u>	<u>13,173,520</u>
<b>Sources of Funds:</b>				
Enterprise Fund	10,035,235	10,208,596	11,568,536	13,173,520
Special Revenue Fund		68,801	25,470	
Total	10,035,235	10,277,397	11,594,006	13,173,520
<b>Division Budgeted Positions:</b>				
Full-Time	101.00	105.00	101.00	102.00
Part-Time	7.00	7.00	6.00	6.00
Total	108.00	112.00	107.00	108.00

### Expenditure Explanation:

No service level changes.

## PUBLIC SERVICE

Department: Public Service  
Division: Water Supply

## Description of Divisional Function:

Operate and maintain the City's reservoir system in Portage and Geauga Counties to provide a high quality and dependable water service to Akron water customers. Also, provide recreational facilities at Mogadore, LaDue and East Branch Reservoirs.

SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	2,264,695	2,336,569	2,394,199	2,468,750
Employee Benefits	798,772	882,950	927,808	1,088,710
Total - Personal Services	<u>3,063,467</u>	<u>3,219,519</u>	<u>3,322,007</u>	<u>3,557,460</u>
<b>Operations and Maintenance</b>				
Discretionary	2,889,940	2,098,533	2,566,350	2,155,160
Non-Discretionary	1,148,802	1,186,251	1,127,207	1,185,620
Total Operations and Maint.	<u>4,038,742</u>	<u>3,284,784</u>	<u>3,693,557</u>	<u>3,340,780</u>
<b>Capital Outlay</b>	1,133,517	598,316	402,958	642,000
<b>GRAND TOTAL</b>	<u><u>8,235,726</u></u>	<u><u>7,102,619</u></u>	<u><u>7,418,522</u></u>	<u><u>7,540,240</u></u>

## Sources of Funds:

Enterprise Fund	8,235,726	7,024,774	7,259,072	7,540,240
Special Revenue Fund	<u>77,845</u>	<u>77,845</u>	<u>159,450</u>	<u>159,450</u>
Total	8,235,726	7,102,619	7,418,522	7,540,240

## Division Budgeted Positions:

Full-Time	69.00	67.00	69.00	72.00
Part-Time	<u>44.00</u>	<u>45.00</u>	<u>45.00</u>	<u>45.00</u>
Total	113.00	112.00	114.00	117.00

## Expenditure Explanation:

No service level changes.



# PUBLIC SERVICE

Department: Public Service  
Division: Water Utilities Services

**Description of Divisional Function:**

Provide the administration, engineering, accounting, billing, collection, and customer service for the Public Utilities Bureau.

## SUMMARY OF EXPENDITURES - BY YEAR

	1991 Actual Expenditures	1992 Actual Expenditures	1993 Actual Expenditures	1994 Original Budget
<b>Personal Services</b>				
Salaries and Wages	3,048,936	3,199,539	3,253,112	3,464,470
Employee Benefits	1,169,692	1,307,153	1,381,604	1,662,970
Total - Personal Services	<u>4,218,628</u>	<u>4,506,692</u>	<u>4,634,716</u>	<u>5,127,440</u>
<b>Operations and Maintenance</b>				
Discretionary	4,335,790	2,297,552	9,873,619	7,928,820
Non-Discretionary	2,163,053	3,660,533	3,766,751	4,551,580
Total Operations and Maint.	<u>6,498,843</u>	<u>5,958,085</u>	<u>13,640,370</u>	<u>12,480,400</u>
<b>Capital Outlay</b>	140,512	517,320	117,517	150,000
<b>GRAND TOTAL</b>	<u><u>10,857,983</u></u>	<u><u>10,982,097</u></u>	<u><u>18,392,603</u></u>	<u><u>17,757,840</u></u>

**Sources of Funds:**

Enterprise Fund	10,857,983	10,973,209	18,392,603	17,757,840
Special Revenue Fund		8,888		
Total	<u>10,857,983</u>	<u>10,982,097</u>	<u>18,392,603</u>	<u>17,757,840</u>

**Division Budgeted Positions:**

Full-Time	118.00	118.00	120.00	123.00
Part-Time	<u>8.00</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>
Total	126.00	127.00	129.00	132.00

**Expenditure Explanation:**

No service level changes.





# Glossary

EXPENDABLE TRUST AND AGENCY FUNDS - Disbursements from Expendable Trust Funds are made in accordance with the applicable trust agreements. Agency Funds include assets held for other funds or governments, largely payroll taxes and other employee withholdings, which are consolidated into one agency fund for ease of payment.

EXPENDITURES - Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service and capital outlays.

FULL-TIME EQUIVALENT POSITION - A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 690 hours, would be equivalent to .3 of a full-time position.

FUND - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND TYPE - In governmental accounting, all funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, Special Assessment, Enterprise, Internal Service, and Trust and Agency.

GENERAL FUND - The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds.

GOAL - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a specific achievement in a given time period.

INCOME TAX RATE - The City of Akron, pursuant to Council action and vote authorization, currently levies the tax at a rate of 2% on both corporate income and employee wages and salaries.

INTERFUND TRANSFERS - During the course of normal operations, the City records numerous transactions between funds including expenditures and transfers of resources to provide services, subsidize operations and service debt. The Governmental Fund Types and Enterprise Funds financial statements generally reflect such transactions as transfers. The Internal Service Funds record charges for service to City departments as operating revenue. All City funds record these payments to the Internal Service Funds as operating expenses. Transfers are appropriated as "Other Operations and Maintenance" (Character 2). The primary interfund transfer by dollar value and City importance is the transfer of income tax collected to the General Fund (73%) and to the Capital Improvements Fund (27%).

INTERNAL SERVICE FUNDS - Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis.

NON-DISCRETIONARY EXPENDITURES - Expenditures by an operating division in which the division has no control over the level of expenditures. Examples are lease payments, principal and interest payments, and insurance.

OBJECTIVE - Desired output oriented accomplishments which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

OPERATING BUDGET - Plans of current expenditures and the proposed means of financing them. The annual operating budget (or, in the case of some state governments, the biennial operating budget) is the primary means by which most of the financing acquisition, spending, and service delivery activities of a government are controlled. The use of annual operating budgets is usually required by law.

PROPERTY TAX LEVY - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

PROPERTY TAX RATE - The amount of tax levied for each \$100 of assessed valuation.

REVENUES - (1) Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers. (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers.

ROLLING STOCK - Motor equipment that can be used on and off roads (e.g., passenger cars, pickup trucks, fire trucks, air compressors on trailers).

SPECIAL ASSESSMENT FUNDS - Special Assessment Funds are used to account for the financing of public improvements or services deemed to benefit the properties against which special assessments are levied.

SPECIAL REVENUE FUNDS - Special Revenue Funds are used to account for the proceeds of specific revenue sources. The uses and limitations of each Special Revenue Fund are specified by City ordinances and/or federal and state statutes.

TAX DUPLICATE - List of property tax rate assessments by taxing districts within a county unit.

USER FEES - The payment of a fee for direct receipt of a public service by the party benefiting from the service.





MAY 1994

# CITY OF AKRON GOVERNMENT ORGANIZATION

