CITY OF AKRON, OHIO 2012 ANNUAL INFORMATIONAL STATEMENT



The City of Akron intends that this Annual Informational Statement will be used (1) together with information to be specifically provided by the City for that purpose, in connection with the original offering and issuance by the City of its bonds, notes and other obligations and (2) to provide information concerning the City on a continuing annual basis.

Questions regarding information contained in this Annual Informational Statement should be directed to Diane L. Miller-Dawson, Director of Finance, City of Akron, Municipal Building, 166 South High Street, Akron, Ohio 44308; telephone 330-375-2316; facsimile 330-375-2291; email DMiller-Dawson@akronohio.gov.

The date of this Annual Informational Statement is September 30, 2012

REGARDING THIS ANNUAL INFORMATIONAL STATEMENT

The information and expressions of opinion in this Annual Information Statement are subject to change without notice. Neither the delivery of this Annual Informational Statement nor any sale made in connection with the delivery should, under any circumstances, give rise to any inference that there has been no change in the affairs of the City since the date of this Annual Informational Statement.

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This Annual Informational Statement serves to comply with the City's Continuing Disclosure Agreements entered into in connection with the listed Bonds and Other Obligations of the City (see INTRODUCTORY STATEMENT and Appendix C).

INTRODUCTORY STATEMENT

This Annual Informational Statement (the Annual Statement) has been prepared by the City of Akron, Ohio (the City) to provide, as of its date, financial and other information relating to the City. The City intends that this Annual Statement be used in conjunction with specific offering information to be provided by the City in connection with the original offering and issuance by the City of specific issues of bonds, notes, or other obligations. Such specific offering information, taken together with this Annual Statement, will serve as the Official Statement for each of those issues. Following the distribution of this Annual Statement and concurrently with the original offering by the City of a particular issue of its bonds, notes, or other obligations, the City may distribute or make available the specific offering information relating to that issue along with information updating or revising information contained in this Annual Statement.

The City has prepared and circulated to interested persons an annual informational statement such as this Annual Statement in each year since 1978 and intends to continue that practice. Since 1996, the City has entered into continuing disclosure agreements (the Agreements) pursuant to SEC Rule 15c2-12 in connection with the primary offering by the City of each of its issues of bonds and other obligations subject to that rule. The Agreements require the City to provide annually financial information and operating data for its immediately preceding fiscal year of the type included in the final official statement for each of the respective issues. This Annual Statement is provided in order to satisfy the obligation of the City under the Agreements. It will be filed with the Municipal Securities Rulemaking Board (MSRB) through its Electronic Municipal Market Access (EMMA) system. The list of bonds, notes and other obligations of the City to which this Annual Statement applies is set forth in **Appendix C** and includes the applicable CUSIP numbers for those issues. When completed, the audit of the City's financial statements for fiscal year 2011 will be filed with the State Auditor, the Single Audit Clearing House, the MSRB through its EMMA system, and various grant and other appropriate agencies and will be mailed upon written request.

Questions regarding information contained in this Annual Statement or requests to be placed on the mailing list to receive this Annual Statement should be sent to Diane L. Miller-Dawson, Director of Finance, City of Akron, Municipal Building, 166 South High Street, Akron, Ohio 44308. The Director of Finance is the officer designated by the City to respond to questions concerning the Annual Statement and the financial matters of the City in general. She may be contacted at the above address or by telephone 330-375-2316, facsimile 330-375-2291 or email DMiller-Dawson@akronohio.gov.

All financial and other information in this Annual Statement has been provided by the City from its records, except for information expressly attributed to other sources. The presentation of information, including tables of receipts from taxes and other sources, is intended to show recent historical information and is not intended to indicate future or continuing trends in the financial position or other affairs of the City. No representation is made that past experience, as is shown by that financial and other information, will necessarily continue or be repeated in the future.

This Annual Statement should be considered in its entirety and no one subject considered less important than another by reason of location in the text. Reference should be made to laws, reports, or documents referred to for more complete information regarding their contents.

References to provisions of Ohio law, the Ohio Constitution, or the Charter of the City (the Charter) are references to those current provisions. Those provisions may be amended, repealed, or supplemented.

As used in this Annual Statement, "debt service" means principal of and interest on the obligations referred to, "County" means the County of Summit, "State" or "Ohio" means the State of Ohio, and "JEDD" means a Joint Economic Development District.

THE CITY

GENERAL

The City is located in the County of Summit in northeast Ohio, approximately 35 miles south of Cleveland. The City, which is the county seat, was incorporated in 1836.

In the 2000 Census classifications, the City was in the Akron Primary Metropolitan Statistical Area (PMSA), comprised of Summit and Portage Counties. It was also in the Cleveland-Akron-Lorain Consolidated Metropolitan Statistical Area (CMSA). Effective in 2003, the PMSA was renamed the Akron Metropolitan Statistical Area (MSA). The CMSA was reclassified as the Cleveland-Akron-Elyria Combined Statistical Area (CSA). The Office of Budget and Management has announced that new delineation standards will be announced in 2013 and only limited statistics are currently available for the 2010 Census.

CITY GOVERNMENT

The City operates under and is governed by its Charter, which was first adopted by the voters in 1918 and which has been and may be amended by City voters from time to time. The City is also subject to certain general laws applicable to all cities in the State. Under the Ohio Constitution, the City may exercise all powers of local self-government, and may enact police, sanitary, and similar regulations to the extent not in conflict with applicable general laws. The Charter provides for a Mayor-Council form of government.

Legislative authority of the City is vested in a 13-member Council. Three members are elected at-large for four-year terms; ten members are elected from wards for two-year terms. The Council fixes compensation of City officials and employees and enacts ordinances and resolutions relating to City services, tax levies, appropriating and borrowing money, licensing and regulating businesses and trades, and other municipal purposes. The presiding officer is the President of Council, who is elected by the Council to serve until a new President is elected. The Charter establishes certain administrative departments and authorizes the Council, by a two-thirds vote, to establish additional departments and divisions within the departments

The City's chief executive and administrative officer is the Mayor, who is elected by the voters to that office for a four-year term. The Mayor appoints the directors of the City departments. The major appointed officials are the Directors of Finance, Law, Planning, and Public Service and the Deputy Mayors. The Mayor also appoints members to a number of boards and commissions and appoints and removes, in accordance with civil service requirements, all appointed officers and employees, with a few exceptions, such as Council officers and employees and-personnel directors.

The Mayor may veto any legislation passed by the Council. A veto may be overridden by a two-thirds vote of all members of the Council.

All elected officials, except the Mayor, serve part-time. The current elected officials and some of the major appointed officials are set forth in the following tables.

Elected <u>Officials</u>	Name	<u>Ward No.</u>	Date of Beginning <u>of Service</u>	Expiration Date of Present Term
Mayor	Donald L. Plusquellic(a)		January 3, 1987	December 31, 2015
Council: President	Marco Sommerville(b)	Ward 3	February 13, 1984	December 31, 2013
Members	Jeff Fusco(c)	At Large	January 10, 2010	December 31, 2013
	Linda Omobien	At Large	January 10, 2010	December 31, 2013
	Michael Williams	At Large	January 1, 1988	December 31, 2013
	James P. Hurley III	Ward 1	February 12, 2007	December 31, 2013
	Bruce Kilby	Ward 2	January 1, 2006	December 31, 2013
	Russel C. Neal, Jr.	Ward 4	January 1, 2010	December 31, 2013
	Kenneth L. Jones(d)	Ward 5	March 3, 2008	December 31, 2013
	Bob Hoch	Ward 6	January 9, 2011	December 31, 2013
	Donnie Kammer	Ward 7	January 9, 2011	December 31, 2013
	Marilyn Keith	Ward 8	January 9, 2011	December 31, 2013
	Mike Freeman	Ward 9	January 1, 2002	December 31, 2013
	Garry Moneypenny	Ward 10	January 9, 2011	December 31, 2013
	Bob Keith(e)	Clerk		

- (a) Mr. Plusquellic became Mayor upon the resignation of former Mayor Thomas C. Sawyer, who was elected to the U.S. House of Representatives representing the 14th Congressional District. Mr. Plusquellic was re-elected to a seventh full term as Mayor at the November 2011 election. Before becoming Mayor, Mr. Plusquellic served in City Council for 12 years, the last three of which as President of Council.
- (b) Mr. Sommerville became President of Council on January 1, 1999.
- (c) Mr. Fusco previously served on Council from 1986-1997 before resigning to become one of the City's Deputy Service Directors; a post he resigned in December 2007.
- (d) Mr. Jones was appointed by Council to replace Jim Shealey as Ward 5 Council member.
- (e) The Clerk of Council is appointed by Council and is a classified employee. Council appointed Bob Keith, who formerly served as Ward 8 Councilperson for 11 years. He was appointed Clerk of Council effective January 13, 2009. He replaced Cheri Prough who retired with over 30 years of service to the City.

Mr. Plusquellic, the City's longest serving mayor, served from June 2004 to June 2005 as the 62nd president of the U.S. Conference of Mayors (USCM), a national non-partisan organization of mayors for cities with a population of more than 30,000. Before becoming president of the USCM, Mr. Plusquellic served as chairman of the organization's advisory board as well as vice president of the USCM, and received the prestigious City Livability Award, the highest honor bestowed on city leaders by the USCM. In 2009, a perennial political opponent of the Mayor, organized and led a recall effort. The recall was defeated by the voters, with approximately 74% of the over 28,150 voters supporting the Mayor.

Appointed <u>Officials</u>	<u>Name</u>	Date of Beginning <u>of Service</u>	Years Service <u>with the City</u>
Director of Finance	Diane L. Miller- Dawson(a)	January 10, 2004	28
Director of Law Director of Public	Cheri Cunningham(b)	October 1, 2009	28
Service	Richard A. Merolla(c)	March 26, 2007	29
Director of Planning & Urban Development Deputy Mayor for Intergovernmental	John Moore(d)	January 1, 2009	28
Relations Deputy Mayor for	Laraine Duncan(e)	January 10, 2004	16
Economic Development Deputy Mayor for	Robert Y. Bowman(f)	June 2, 2004	8
Administration	David Lieberth(g)	May 1, 2002	10
Director of Neighborhood Assistance	John Valle (h)	May 18, 2012	26

All appointed officials serve at the pleasure of the Mayor.

- (a) Before her appointment as Director of Finance, Ms. Miller-Dawson served as Deputy Director of Finance for seven years. Before that, she served as the Finance Manager for the Publications/News Services Divisions at the University of Buffalo for six months. She also served in various capacities with the City's Department of Public Service, including Operations Research Manager for four years, Operations Analyst for five years, and Account Clerk for one year.
- (b) Before her appointment as the City's first female Director of Law, Ms. Cunningham served the City intermittently as an Assistant Director of Law for 25 years.
- (c) Before his appointment as Director of Public Service, Mr. Merolla was Chief Operating Officer of Buckingham, Doolittle & Burroughs, LLP and a senior manager for Deloitte Consulting in the company's public sector. Before that, he served as Director of Finance of the City for four years, Budget Director for seven years, and as an economist in the Department of Planning for 13 years.
- (d) Before his appointment as Director of Planning, Mr. Moore served in various positions in the Department of Planning and Urban Development during his career with the City, including Interim Director for four months before his appointment, and Zoning Manager for 12 years.
- (e) Before her appointment as Deputy Mayor for Intergovernmental Relations, Ms. Duncan served as Assistant to the Mayor for Education for three years. Before that, she served for five years as the Executive Director of the Private Industry Council, a federally funded, job-placement agency governed by the Mayor's office and the Summit County Executive.
- (f) Before his appointment as the Deputy Mayor for Economic Development, Mr. Bowman worked at the Greater Akron Chamber for over 16 years, most recently as the vice president of economic development.
- (g) Before his appointment as Deputy Mayor for Administration, Mr. Lieberth was a practicing attorney and president of his own consulting and production company.
- (h) Before his appointment as Director of Neighborhood Assistance, Mr. Valle was a councilmen, serving as President of Council from 1996-1998 before becoming Council Clerk. He served also as a Deputy Service Director for over six years before this appointment.

EMPLOYEES

As of January 1, 2012 the City had 1,740 full-time employees. The number of full-time employees decreased by 211 in 2011. In January 2011, the consolidation of health care services with Summit County contributed 110 to this number. This is an almost 25% reduction in full-time employees since the same time in 2008. A statewide, public-employee, collective-bargaining law applies generally to public-employee relations and collective bargaining.

The following table sets forth the numbers of full-time employees, represented by and covered by agreements with the City negotiated by the bargaining units listed below as of January 1 for years 2008 through 2012, are set forth in the following table. The remaining full-time City employees have not elected to, or are not eligible to join, a bargaining unit.

Bargaining Unit	Expiration Date of <u>Agreement with City</u>	Number of Employees (as of January 1)				
		<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Akron Nurses Association (ANA)	NA	19	20	20	17	0
International Association of Fire Fighters, Local #330 (IAFF)	December 31, 2012	353	375	311	350	340
Fraternal Order of Police Lodge #7 (FOP)	December 31, 2012	474	467	457	443	445
Akron Civil Service Personnel Association (CSPA) American Federation of State,	December 31, 2014	418	388	351	341	279
County and Municipal Employees, Local #1360 (AFSCME)	December 31, 2012	435	395	369	361	352

In May 2010, the IAFF Firefighters Local # 330 approved a three-year contract, having agreed to no raises for two years, with a wage re-opener in 2012. Also approved were no premium pay for those who work five holidays this year, a deferment of longevity payments until 2012, and union assumption of a share of health-care premiums in 2012. In early 2012, American Federation of State, County, and Municipal Employees, local # 1360 (AFSCME) approved the wage reopener of a 1.5% wage increase beginning April 1 of 2012 with the city agreeing to move up the issuance of a longevity paycheck that was to be issued in November of 2012. The Akron Civil Service Personnel Association (CSPA) has also reached agreement. They agreed to a 1.5% increase retroactive to April 1, 2012, to paying a portion of health insurance premiums, and to increases in prescription drug costs. There will be wage reopeners in 2013 and 2014. The City will begin negotiations on full contracts in the Fall of 2012 with the police union, fire union, and AFSCME.

Generally, the terms of salaries, wages, and other economic benefits for City employees have been the products of negotiations with representatives of the stated bargaining units. All of the bargaining units have formal written agreements with the City covering working conditions, employee rights, grievance procedures, and other standard features of collective bargaining agreements.

The Mayor has proposed, and the City has undertaken, the consolidation of certain services on a regional basis by entering into contracts with the County of Summit for Weights and Measures, copying and mailing services and, Building, Plans, Permits, and Inspections. In September 2010, an agreement was signed to consolidate public health services with the City contracting with the County to provide all services starting in January 2011. Additionally, the City's Motor Equipment division handles repairs for the County's Health District fleet and sells fuel/washes to various County divisions. In the newest collaboration, City Council approved a partnership with the County for the 2011 road maintenance program. The consolidation of services will result in cost-savings for the provision of these services and will result in reduction of the number of city employees. The Housing Division merged into the Customer Service Division to enhance efficiencies for nuisance removal

service and there have been further consolidations within the City's Service Department, including water and sewer, to increase efficiencies in workflow combined with the reduction of personnel. The creation of the new Neighborhood Assistance Department will more efficiently address processes and concerns in the City's neighborhoods and will further increase efficiencies and personnel streamlining in various divisions, including service.

In order to improve the effects of the economic downturn and the resulting decrease in municipal revenues, the City took the following steps relating to employment in 2009:

In August 2009, the City offered a Voluntary Separation Plan to employees, which consisted of a retirement bonus equal to 30% of the first \$50,000 of annual salary and 5% of annual salary in excess of \$50,000. 123 City employees took early retirement under the program, at a cost to the City of \$1,765,235 in bonus payments. Salary and benefit savings under the program was \$2,085,000 in 2009, and the City estimates savings of \$10,300,000 in 2010. The total cost to the City, including the bonus payments and payment of accrued sick leave and vacation time is expected to be \$8,200,000, which is payable over a period of 6 months.

After the Voluntary Separation Plan election period expired, the City laid off 92 employees, including 38 fire personnel. A SAFER grant was subsequently awarded to the City in the amount of \$ 6,017,559, which was sufficient to bring all 38 firefighters back to work for two years. Salary and benefit savings resulting from the layoffs was \$767,000 in 2009, and the City estimates savings of \$3,068,000 in 2010. The City received a SAFER grant for 2011. The City has applied for a 2012 SAFER grant and is anticipating its award. In 2010, non-bargaining City employees were required to take 34 unpaid furlough hours between March 1 and June 30. The savings associated with these furlough hours was approximately \$372,000. The City continues to review its financial status to determine if/what other cost saving measures will be necessary.

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FACILITIES

The City's buildings and facilities are briefly described in the following table. For discussion of other City facilities, see also **Capital Investment Program** and **Community and Economic Development Programs - Canal Park Stadium, Sewer System, Water System, and Recreation and Entertainment**.

Facility	Date Built or Purchased	Size (sq. ft.)	Use
Municipal Building	Built 1925	99,000	Administrative Offices (Mayor's Office, Council, Finance, Public Service, Planning)
CitiCenter Building and Parking Deck	Purchased 1993	200,000	Administrative Offices (Fire, Personnel, Public Utilities, Mayor's Neighborhood Assistance, AMATS)
H. K. Stubbs Justice Center	Built 1968	160,220	Police Department, Municipal Courts, and Prosecutor's Office
Morley Health Center & Parking Deck	Built 1969	90,000	Public Parking
Cascade Parking Deck & Plaza; Main St. Tunnel & Transition Building/Walk	Built 1970	630,000	Public Parking; Pedestrian Access
Opportunity Park Parking Deck & Skywalk	Built 1973 Rebuilt 2002	318,100	Public Parking; Pedestrian Access
Broadway Parking Deck & Skywalk	Built 1996	166,150	Public Parking;
Akron Centre Parking Deck	Built 1971 Expanded 2007	590,740	Public Parking
State Street Parking Deck	Built 1998	151,000	Public Parking
Municipal Service Center Complex (three buildings)	Built 1976	87,910 (total)	Administrative Offices (Public Works, Motor Equipment, Traffic Engineering); Fueling and repair of City vehicles
Motor Equipment Garage	Purchased 1985	43,600	Fueling and repair of City vehicles
Westside Depot Garage	Built 1965	12,660	Fueling and repair of City vehicles
Fire Stations (13)	Built 1920 to 1995	126,790 (total)	Fire-fighting personnel and equipment
Fire Maintenance Facility	Built 1963	21,190	Equipment maintenance storeroom; hydrant repair and maintenance
High-Market Parking Deck	Built 2004	265,090	Public Parking

The City purchases fire and extended coverage insurance on all buildings and contents to \$175,000,000 (loss) per occurrence, with a deductible of \$250,000. Coverage is purchased on approximately 1,063 vehicles for combined single-limit liability of \$1,000,000. Settled claims have not exceeded the City's insurance coverage in any of the past three years.

CAPITAL INVESTMENT PROGRAM

The City's Department of Planning and Urban Development annually studies the future capital improvement needs of the City and prepares a five-year forecast of capital improvements. This Capital Investment Program establishes a long-range capital budget and provides for an annual review of progress and programs. The major source of funding for the Capital Investment Program is the 27% of municipal income tax revenue allocated to capital expenditures (see **Municipal Income Tax**). Other major sources of funding include Water System and Sewer System service fees, special assessments, federal and State transportation funds and Community Development Block Grant (CDBG) Program funds. The award of grants, loans, and allocations through the American Recovery and Reinvestment Act of 2009 (ARRA) have allowed multiple projects to proceed ahead of schedule and significantly reduced the necessary local funding essential to complete these projects.

Since its inception in 1963, the Capital Investment Program has provided over \$3.7 billion in permanent public improvements for the City, including storm and sanitary sewers, street improvements (paving, curbs, sidewalks, and shade trees), water mains and services, bridges, parks, and many other public facility improvements. The Capital Investment Program has stimulated millions of dollars of private investment. This program has also been successful in maintaining and improving the City's many fine residential neighborhoods. While continuing these neighborhood improvements, the Capital Investment Program will also continue to emphasize improvements that encourage further industrial and commercial growth within the City.

The Director of Public Service is responsible for the construction, maintenance, and operation of the City's capital facilities. Maintaining and preserving the City's basic public facilitiesits infrastructure- has been, and continues to be, a major priority for the City. As a result, the City considers its capital facilities to be in good condition. An example of the City's commitment to the preservation of its infrastructure is its investment in the City's street and expressway system, including bridges, highways, and local and arterial streets.

The City is responsible for 258 bridges on its streets and highways, some of which are railroad or State-owned bridges for which the City is only responsible for inspection and minor maintenance. Major bridge problems have been avoided through an active bridge rehabilitation and replacement program. The City conducts an annual inspection and assessment of all bridges. Since 1980, the City has spent over \$10.4 million on bridge maintenance and over \$125 million on major bridge reconstruction, replacement, and repair. The City has used the maximum federal funds available for these projects. In addition to continuing bridge maintenance, the City has programmed approximately \$30.1 million for major repairs or replacement in the next five years. The City anticipates that \$22 million of these improvements will be funded through federal and state sources.

The City is served by a number of interstate and State expressways, as well as by an inner belt freeway. In cooperation with the State Department of Transportation, the City is continuing the rehabilitation of the 26 miles of expressway within the City by paving, repairing or replacing bridges, and making safety improvements at an estimated cost over the next five years of \$94 million. Approximately 99% of the total funding for these improvements will be provided by various federal and state programs.

In addition to maintaining and improving the bridges and expressways, the City has made a major investment in its residential and arterial street network. Since 1980, the City has made improvements- including new pavement, curbs, drainage, sidewalks, and storm sewers- to over 125 miles of formerly unimproved streets, as well as reconstruction and repair of existing streets. Various local and highway funds were used to pay the cost of these projects. The City's five-year capital budget provides approximately \$44.9 million for residential and arterial/collector street improvements. An additional \$11.5 million is budgeted for public improvements within the City's Community

Development Housing treatment areas and housing petition areas. In addition, \$17.5 million is to be used for street resurfacing throughout the City.

COMMUNITY AND ECONOMIC DEVELOPMENT PROGRAMS

(See Selected Updates at page 16)

Industrial Development Program

(See Map 1)

Grant Washington Renewal Project. Initiated in 1962 as the City's first urban renewal project, the Grant Washington Renewal Project includes approximately 105 acres located just southeast of the central business district (CBD). This project converted an area dominated by obsolete factories, derelict structures, and overcrowded and substandard housing into an attractive industrial and commercial park including 44 new buildings, with an adjoining new, low- and medium- income, residential development of 208 dwelling units. Private development in this area exceeded \$27.5 million by 2009. The Crown Apartments were renovated starting in 2010 and will invest a total of approximately \$10M by its completion in 2011. The University of Akron also acquired facilities in this project area to provide student housing, offices, and classrooms and most recently the University of Akron's Research Foundation's Business and Technology Incubator. Since the completion of the initial construction, Buckeye State Credit Union purchased land in the project area and completed construction of a 2,000 square-foot customer service facility. Akron's Main Post Office constructed a 49,200 square-foot expansion with a new parking garage and Neighborhood Development Corporation (NDC) made \$ 800,000 worth of improvements to its headquarters/office space on Wolf ledges Parkway.

Opportunity Park Renewal Project. The Opportunity Park Renewal Project encompasses residential, industrial, and commercial redevelopment within its 530 acres. Over \$57M dollars was invested in the Channelwood Village Redevelopment Project. Channelwood Village, a residential community, is located in the project area and includes 961 housing units, a swing facility owned by the Akron Public Schools, a parochial elementary school, underground utilities, a modern street system, and 17 acres of City Park, including a renovated portion of the Ohio & Erie Canal Historic Corridor, which runs through the City. Pursuant to an Urban Development Action Grant (UDAG) Agreement, Alpha Phi Alpha Homes, Inc., a nonprofit corporation and a subsidiary of the local alumni chapter of Alpha Phi Alpha Fraternity, built a townhouse development- The Landings Condominiums- in Opportunity Park. The City received a \$2.4 million UDAG for use as low-interest second mortgage loans to qualified purchasers of the 156 condominium units at the Landings. Alpha Phi Alpha also constructed 50 units east of the canal. The City, in partnership with private developers and the Home Builders Association of Akron, constructed and sold nine new homes in the Opportunity Park area.

GOJO Industries, which began over 50 years ago in the City, acquired and renovated the former B.F. Goodrich Company headquarters building as its corporate headquarters. This project has resulted in over 450 employees at this site. The City acquired the building from Goodrich for \$2.5 million, and Goodrich donated the land to the City. In accordance with the City's contract with GOJO, the City completed asbestos removal and additional environmental remediation in 1999. GOJO invested over \$23.5 million in renovations; it moved into its new headquarters in May 2000 and currently has 430 employees.

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Since its inception, there have been a variety of other developments constructed in Opportunity Park, resulting in approximately \$171 million of investment in the project area, including:

- \$15 million SBC regional computer data-processing center, employing 96 people, plus a \$1.5 million addition to its facility to house a computerized billing operation
- \$14.5 million FirstMerit Bank computer and operations center, employing approximately 500 people
- \$1.9 million United Disability Services building
- \$350,000 Automotive Design building
- \$400,000 Monitor Mold building (plastic mold manufacturer)
- \$450,000 Northeast Tire Mold Company building and expansion
- \$2.1 million Akron Business Centre complex
- \$750,000 Commercial Color Lab building
- \$2.5 million B.F. Goodrich Credit Union building and parking expansion
- \$700,000 Aldi Grocery Store, 16,000 square-foot building
- \$600,000 American Analytical Laboratories, Inc. building
- \$6 million renovation of former House of LaRose distribution center to be used by Akron/Canton Regional Food Bank
- \$120 million invested in the new AT & T Mobility Data Center for 3G and 4G network services
- Projected \$4 million for a new office/McDonalds complex by Rubber City McDonalds, as a new northern entry to the "Bridgestone Technology Corridor"

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Community and Economic Development Programs - Selected Updates for 2010 (for additional information, see pages referenced below)

- The City received \$33 million of federal stimulus funds under ARRA to improve bridges, roadways, and other public infrastructure (page 13). The City is in constant pursuit of additional stimulus funds.
- Bridgestone/Firestone has completed construction its new technical center in the City. This \$100 million investment (including \$10 million by the City) will retain 1,000 jobs. The City received \$8 million of federal stimulus funds for major street improvements as part of the project (page 19).
- The Goodyear Tire & Rubber Company was part of the groundbreaking by Industrial Realty Group (the developer) in cooperation with the City, the County, and the State in order to locate the company's global and North America headquarters in the City in new state-of-the-art facilities connecting with the company's Akron Innovation Center on Martha Avenue; 2,900 jobs will be retained (page 20).
- Akron Global Business Accelerator's 80,000 square-foot building is now available to house technology-driven companies; 53 early stage businesses with more than 380 employees occupying the facility (page 21).
- Ascot Industrial Park projects initiated include Ultra Tech purchasing the former Arch Aluminum and Glass building. They intend to relocate a minimum of 35 jobs to Akron and create an additional 10 new jobs by the end on 2015. In addition, their sister company, Motch & Eichele Company LLC, will relocate their 7 employees to the facility.
- Summa Health has completed its plans for expanded emergency services, with a two-story, \$43 million expansion at Akron City Hospital, and expanding emergency room size from 43 beds to 75. It should take two years to complete. In addition, Summa and a national specialty hospital chain have completed construction of the new 60-bed rehabilitation hospital on the City campus. This expansion was estimated at \$25 million.
- Trans-Foam, opened a new location on Bauer. The company moved its 40 employees into the 56,000 square foot facility and invested \$ 2.5 M in acquisition and rehabilitation of the building. They plan to double employment over the next 12-18 months.
- Involta Data Services announced that it will spend \$ 20 million to build a new secure data center with technical expertise for disaster recovery business services and will employ 60 people in high technology jobs on the former Brown graves site at Miller and Sweitzer Avenues. Construction is complete and this is the first investment in this historic production area in several decades.
- Marriott Hotels and Testa Builders will build a new Northside business services and convention hotel on Furnace Street and will spend \$16 million for the 10 floor, 120 room property.
- In late 2011, the City officially opened the last section of the Ohio & Erie Canal Towpath, completing the 40 year vision. Akron is the first major City in the state of Ohio to have the entire length of the trail constructed within its corporate limits. It was also announced the City plans to construct a pedestrian/bicycle connector from the Northside Train Station to the towpath trail.
- FMI Medical, fueled by \$18 million of direct foreign investment, began producing high resolution internal imaging equipment in Akron. Currently employing 33 in the 30,000 square foot facility, the Chinese led investment will create 200 jobs over the next three years.
- AT & T chose Akron to house its ninth mobility center in the country with an investment of \$120 million in high-tech equipment. It is housed in the former Ohio Bell data center off Opportunity Parkway. When it became operational, the center handled text and data services for Ohio and the East Coast. This center could accommodate further growth.



Map # 1

Canal Place. In 1988, Covington Capital Corporation purchased 27 buildings in the 3.2 million square-foot B.F. Goodrich Company manufacturing complex. Several of the buildings in the complex, now renamed Canal Place, have been adapted for offices and light manufacturing; others have been removed to provide parking and open space. Canal Place, with over 1.5 million square feet of space, is now at approximately 73% occupancy. The 12 buildings in the complex house over 1,800 employees. Perkins Elmer, Radiant Research, and Old Republic Title have recently combined to lease a 43,000 sq section of the facility and have invested over \$ 300,000 in new renovations and improvements in 2010.

In 1993, Spaghetti Warehouse opened a restaurant in 14,000 square feet of renovated space in Canal Place with 90 employees. GPD Associates, an architectural and engineering firm, now occupies 50,000 square feet on more than three floors in Building #25 with approximately 200 employees. Time Warner Cable Regional Headquarters invested over \$1.0 million to locate in Building #17 occupying approximately 78,000 square feet with 450 employees. Other Canal Place tenants have included: The Ohio & Erie Canal Corridor Coalition, West Point Market's gift-basket business, American Medical Response with approximately 460 employees, Vera Wang Bridal House, Hardesty, Kaffen & Zimmerman (a law firm), Millenial Group, Right Idea (formerly Plastic Lumber), Arcadis, Appeteazers Deli, Canal Place Barber Shop, Curtis Software, Comunale Sculptural, Northcoast Theatrical, Energen, Hattie Larlham, Weaver Industries, BGI, Bureau Veritas, Fraternal Order of Police #139, Sacs Consulting & Investigative Services, United Security Management Services, Klassic Kuts, Kozmic Korners Daycare Center, LEK Computer Systems, Summit County Republican Headquarters, Level 3 Communications, Invent Now Kids, Quickey Computer, Fleet Electric, Summit Education Initiative, SE Blueprint, Team 4, Tri-County Employee Assistance Program, Berresford Industries, and Ayalogic Inc. Other recent additions include: Homesite Insurance, National Inventors Hall of Fame, Bish Court Reporters, Interstate First Financial, and Brunsdon & Shade, LLC.

In 1995, Advanced Elastomer Systems (AES) relocated its corporate headquarters from St. Louis to the City. The company occupies a portion of the former Goodrich manufacturing facilities that were renovated by Tell Companies for AES. AES (ExxonMobil Chemical is its parent company) is a world leader in thermoplastic elastomers, the core technology for which was started in the City in the early 1980s. The AES facilities include office, laboratory, and prototype manufacturing space. AES now employs 150 people, including employees who were transferred from St. Louis. Currently, AES leases 152,500 square feet and plans to expand into an additional 74,000 square feet over the next several years. The City assisted with this project by preparing the site for renovations including demolition of one building and extensive environmental clean-up of another. Other City improvements included new sidewalks, landscaping and restoration of the adjacent Ohio & Erie Canal. Renovation and development costs were approximately \$30 million. In 2002, Tell Companies increased parking capacity for the 465,000 square-foot facility by constructing a new 440-car parking lot and a new skywalk providing access into the building. In 1997, MBNA America Bank, N.A., a national credit card company, leased 37,000 square feet in the AES building, creating over 175 new jobs. In order to fully serve the needs of building tenants, the first level of the building houses a Kid's Play, Inc. childcare center and a food court. Malone Advertising became a tenant in 1999 and now has a total of 176 employees. NuVox Communications, a telephone service provider originally based in St. Louis, moved into the building in February 2000 and has six employees. A sports medicine and rehabilitation center opened in the AES Building in 2001, providing a 13,000 square-foot state-of-the-art therapy pool and physical training facility. Brouse McDowell, a regional law firm that employs 126 people, moved into the AES business campus in 2004 and occupies 75,000 square feet in the facility. Other tenants include: Woods Assoc., KCI McCoy, CT Consultants, Evanchan & Palmisano, Akron Children's Hospital, UDS Low Vision, Brown Mackie College, Bruner-Cox, Summa Orthopedics, Parker, Leiby, Hanna & Rasnick, Allied Health, Tell Companies, and EG&G Inc., a landscape architectural and design group. The AES Building is nearly fully occupied at 94.7%, with total employment exceeding 625 people.

In 1996, GTE Mobilnet (now Verizon) constructed a \$7 million regional wireless switching office and tower in Opportunity Park. This communications center is the base for an 18-county service region. The Akron Metropolitan Housing Authority has its offices in the area employing 355 people.

The key to successful development in this area just south of downtown, and projects such as AES, GOJO and future development, is parking. The City purchased three groupings of property from Canal Place for \$2.2 million and developed approximately 850 public parking spaces to serve this area. A 925-car public parking deck was completed in 2002. The former Feeney McIntrye site is currently being converted to additional parking and a developable site for Phase III of a future housing development.

Sweitzer Avenue Industrial Development Project. The redevelopment of the Sweitzer Avenue Industrial Area involved the improvement of an old, mixed residential and industrial neighborhood. The project area of approximately 114 acres is located adjacent to the Bridgestone/Firestone facilities. Using \$6.9 million of federal grants, the City, in 1980, acquired over 150 dilapidated houses, relocated the occupants to better housing, and sold the cleared land to existing industry in the area for industrial expansion. In addition, the City made improvements to the streets, sidewalks, and water and sewer lines within the project area. Total private investment to date in new plants, equipment, and employee parking in the area was \$10 million. The project created new jobs as well as helped preserve the 1,200 existing jobs located in the project area. In 2010, the Involta Secure Data Systems Group of Des Mines, Iowa announced its plans for a \$20 million secure data center to be constructed on Miller Avenue adjacent to the original Firestone Tire manufacturing facility. This project will see investment in a brownfield site that has previously been dormant for several decades and create 60 high-paying technology jobs in this redevelopment area.

The County has constructed a \$40 million jail facility in this area of the City. Begun in 1990, this multiphase project has resulted in approximately 715 total beds. Of these beds, approximately 100 are reserved for use by the City (for a discussion of the City's payment to the County, see **Long-Term Obligations other than Bonds and Notes**). A state-sponsored, 100-bed community-based correctional facility, located across from the County's facility, was dedicated in March 1992. There are approximately 214 people employed at these facilities.

Bridgestone/Firestone Project. In 1984, Firestone Tire & Rubber Company completed the renovation of its Plant 1 building, converting that facility into office space at a cost of over \$30 million. The City constructed and repaired sidewalks, curbs, and streets throughout the Firestone Parkway area sharing in costs of those public improvements. This building is currently being used for offices by Bridgestone Firestone North American Tire, LLC ("Bridgestone/Firestone") following the relocation of its headquarters to Nashville, Tennessee in 1992. In 1996 and 1997, Bridgestone/Firestone located a new advanced tire pilot plant in the City at an estimated investment of approximately \$10 million. This facility builds prototype tires for concept and new vehicle development and conducts research in a variety of areas, including tire recycling technology.

Bridgestone/Firestone Technical Center. Currently, Bridgestone/Firestone has completed its new 246,500 square-foot technical center at the corner of South Main Street and Firestone Boulevard. In addition, a new 400-space parking deck has been constructed on land currently owned by the City near the Firestone Stadium, with a skywalk over South Main Street connecting the two structures. The total project will result in retention of 1,000 jobs and an approximate \$100 million investment, including \$10 million budgeted by the City for the implementation of the Firestone Park Redevelopment Plan and South Main-Wilbeth Urban Renewal Area Plan. Many specific project actions are necessary to carry out these Plans, including significant property acquisition for new mixed-use redevelopment of the blocks south of the Bridgestone/Firestone complex. As part of the project, the City will improve South Main Street and other roadways to enhance transportation in this area. It has received \$8 million of federal stimulus funds for these improvements. The City will also remove construction waste and debris from a site south of Wilbeth Road and will create a new Confluence Park, which will include playing fields and other recreational facilities. The development agreement was approved by the parties in 2009, and the \$70 million first phase of financing closed on March 2010.

Other South Main Street Redevelopment. The redevelopment of the 51-year-old former Firestone Bank building- now the Verge building- into an information technology resources center was completed in 2009. The project was unveiled on June 17, 2009, and operations began in July with a workforce of 30, which has grown to 235. The City provided public improvements including sidewalks, lighting, parking, and landscaping. In 2008, Foundation Industries- a custom-injection-molding company- relocated into the City on West Waterloo Road with the assistance of a \$150,000 forgivable loan from the City. The company moved in with 37 employees and with a pledge to grow to 52 within two years.

Goodyear Tire & Rubber Company Project. The Goodyear Tire & Rubber Company invested over \$150 million to convert its former tire plant into the company's worldwide Technical Center for new product and tire research and development. The Technical Center, completed in 1983, incorporates testing and development equipment and provides space for manufacturing, offices, a computer center, and a one-mile test track. The company also converted its industrial products plant adjacent to the Technical Center into a mechanical engineering building at a cost of another \$125 million. The City participated in the Technical Center project by constructing streets, sidewalks, and storm and sanitary sewers, installing street lights, providing landscaping, and improving the

Little Cuyahoga River area for recreational activities. The City received an \$11.4 million UDAG, a \$1 million USEDA grant and a \$1.25 million grant from the Ohio Department of Economic and Community Development to finance the major portion of the \$20 million of public improvements.

The Goodyear Tire & Rubber Company has made additional investments in its Akron facilities and programs:

- 1995, \$5.0 million expansion of its Polymer Production Plant;
- 1996, \$8.0 million expansion of its racing tire manufacturing program;
 \$32.1 million expansion of its Research and Development Center, providing state-of-the-art facilities for scientific tire-testing research and development;
- 1997, expansion of new tire development activities; and
- 1998, \$750,000 reopening of its Chemical Plant, which was subsequently acquired by Eliokem.

Goodyear Tire & Rubber Company undertook a \$12 million Utility Optimization (HVAC) Project in 2005, financed in part by bonds issued by the Summit County Port Authority (the Port Authority). In connection with this financing, the City agreed that if the Company did not meet its debt service obligations on the bonds, the City would pay the principal of and interest on those bonds when due from its non-tax revenues. These payments cannot be accelerated. It is not expected that such payments will be required, but if needed, they would be approximately \$165,000 per year through December 2010 and then approximately \$810,000 per year through December 2014 (see **Nontax Revenue Bonds**).

In December 2007, Goodyear Tire & Rubber Company affirmed its long-term commitment to the City and announced plans to establish new facilities for its global and North American headquarters adjacent to its Akron Technical Center. Plans call for the developer, Industrial Real Estate Group (IRG), to construct new state-ofthe-art facilities and enter into a long-term lease with the company. A total of 2,900 jobs would be retained. The existing Goodyear buildings, totaling approximately 800,000 usable square feet, would be converted to a mixed-use complex of office, commercial, and retail space by IRG. Additional industrial, retail, commercial, and possible residential development is planned. The City, the County, the State, and other governmental entities will provide approximately \$200 million towards the \$900 million redevelopment cost. The largest part of the City's contribution will come from tax increment financing of public infrastructure needed for the project. In May 2009, in support of the project, the Port Authority issued \$17.2 million of bonds for land acquisition by IRG, which is to be leased to the company, initially for five years (10 years for the Tech Building). The City and the County have each guaranteed the payment of one-half of the debt service on the initial bonds and on bonds to be issued in 2012 if required. Those payments by the City would be approximately \$1.063 million for 2010 and 2011, and then, based on certain assumptions (including the issuance by the Port Authority or the City of 20-year, refunding bonds at a projected average interest rate of 6.5% per year), are estimated to be approximately \$581,225 from 2012 to 2032 (see Nontax Revenue Bonds). This public financing required Goodyear's agreement to remain in Akron for 25 years, leasing space through 2038 with potential options through 2093. The company officially broke ground in spring of 2011 and construction is expected to be completed in 2013.

In 2009, IRG the developer, was able to complete the acquisition of a majority of the Goodyear properties and began the redevelopment of those buildings. The infrastructure improvements have continued to move forward: the City reconstructed a major sewer line in the project area at a cost of \$2.8 million. The city has four consultants under contract and has started design on the roadway improvements. The design of Martha Avenue was completed in 2008 and is under construction. Funding applications were awarded for Archwood chemical assessment and for the removal of Building # 116 and this work has been completed. The City has pending applications to assist in various cleanup projects at the Riverwalk location.

Akron Global Business Accelerator. In 1983, the City, the County and The University of Akron jointly developed an "industrial incubator" to encourage the development and growth of new small businesses in the City. The Akron Global Business Accelerator (formerly, Akron-Summit Industrial Incubator) is the largest industrial incubator in the State and one of the largest worldwide. Management assistance is available to participating firms from The University of Akron Small Business Institute, the local SBA Senior Corps of Retired Executives (SCORE), and the SBA-funded Summit/Medina Business Alliance, Small Business Development

Center. In 1995, with the assistance of a \$1.2 million USEDA grant, the industrial incubator was moved into Building #5 in Canal Place with a total of 200,000 square feet. Approximately 130,000 square feet of space is available for manufacturing start-up businesses. The upper three floors of the facility, totaling about 70,000 square feet, were renovated in 2006 to house technology-driven companies that require upscale offices, laboratories, and state-of-the-art conferencing facilities. Because of the program's success, the build-out of the last 37,000 square feet of technology space on the sixth floor has been completed.

There are currently 53 tenant companies, adding 131 jobs in 2011, employing over 380 people, most of who are in high-paying, high-quality positions. These employees are professional engineers, scientists, and senior management needed to commercialize world-class technologies into world-class companies. In 2011, the total revenues for the tenants was \$ 43 million, \$15 million of which was used for payroll. There were 37 patent applications by tenants, and there were 8 patent awards. Through the efforts of Economic Development staff, EIRs and ESPS, accelerator companies were successful in raising over \$ 15 million in 2011 from private investors.

In 2010, the Accelerator maintained 85% occupancy. The City and the Accelerator have pursued global strategic alliances with high-tech companies that are looking to expand or enter into the US market, a direct result of the collaboration with the Targetech Innovation Center in Israel. The City believes that the Akron Global Business Accelerator is becoming the catalyst around which other local technology development and deployment activities revolve.

The businesses in the Accelerator have enjoyed a success rate of over 90%, compared with a 20% success rate among non-incubator start-ups. The 66 businesses that have completed the program have brought more than 700 jobs to the Akron area. Based in part on this success, the Accelerator won the 2008 Incubator Innovation Award from the National Business Incubation Association in May 2008. In addition, one of the tenants, Summit Data Communications, took second place for outstanding Incubator Client in the technology category.

In 2007, the State's Edison Incubator funding for the Akron Global Business Accelerator was doubled to \$350,000, and the State's Third Frontier Program funding allowed Akron Global Business Accelerator to add an entrepreneurial expert to its staff. In 2008, the Accelerator received an additional \$25,000 in funding from the State. The Accelerator has entered into a Memorandum of Understanding with Akron General Medical Center to jointly commercialize its biomedical technologies to foster programs that develop entrepreneurship and innovation. As a result of this partnership, the Accelerator has begun developing the following biomedical-related client companies:

- \cdot R3K software for healthcare industry
- · Spine Matrix spinal imaging
- · Surgical Tables Services
- · Therics
- \cdot Niche Vision forensic biology technology
- · Interventional Imaging
- · Center for Robotic Surgery

2011 Accelerator Company Highlights Include:

 \cdot The BioFinland Technology bridge initiative, established by the Mayor in 2012 with the City of Helsinki, has brought a Finnish company, 7 Signal, to the Accelerator. It will bring 30 new jobs to the accelerator.

 \cdot The City and the Accelerator hosted Tekes, the main public funding and expert organization for research and innovation in Finland. They have a budget of over \$ 800 million and support the best of Finnish companies to compete in the global economic environment. Akron has been identified by this group as a center of excellence in biomaterials. Ten individuals, including representatives from four companies, were in attendance.

• Summit Data Communications, was named the 2011 Outstanding Incubator by the National Business Incubation Association from more than 1,000 international entrants. Inc. magazine also named it the fastest growing computer manufacturer in the Midwest, with a five year growth rate approaching 900%. It is the current, fastest growing technology company in the NE Ohio. • Knotice's revenues grew by 57% and employment rose from 55 to 85, while adding 29 new customers. It was ranked 8th in the Weatherhead 100 and won Cascade Capital's Fastest growing Technology Company award.

• Mekorot, Israel's National Water Company and one of the world's most technologically advanced water companies, entered into an agreement with the City of Akron to bring and commercialize its WaTech (Entrepreneurship and Partnership Center for Water Technologies Program) portfolio companies to the US market through the Accelerator. It will have dedicated office space as its initial US business development location and its focus will be on water security and expanded energy sources. • In 2011, the Entrepreneurial Signature Program, funded by the Ohio Third Frontier, helped new entrepreneurs raise over \$4 million in capital investment as well as provide business development services to many start-up businesses through the two Entrepreneurs-in-Residence.

• The City awarded a contract for processing the City's curbside recyclables with Greenstar Recycling. They will construct a single stream processing facility in the City, creating 45 new green jobs. The facility will include innovative processing technologies provided by Vadxx Energy LLC, and Accelerator business, through a joint venture with Greenstar. This project will provide domestic fuel and benefit the environment by repurposing recovered plastic products.

•Nervomatrix, founded in the Targatech incubator, announced it plans to open its North American headquarters in Akron, OH after raising \$ 3.5 M in Series A financing, led by the an Akron early stage investor, Everett Partners Ltd.

Alumni of the Accelerator include the following companies.

- American Analytical Laboratories, Inc., which constructed a 10,000 square-foot building in the Opportunity Park Renewal Project area, has 40 employees specializing in laboratory analysis and environmental counseling.
- DATAQ, a high-tech design printed circuit board manufacturer, has moved to a 3,000 square-foot space in the area.
- Western Reserve Controls, a company that designs and builds industrial- control products, graduated from the Incubator in 1999 and now occupies a 15,000 square-foot space in the City and employs 32 people.
- Automated Window Machinery, Inc., a company that manufactures customized window machinery, graduated in 2002 and purchased a building in the Akron-Springfield JEDD.

Ascot Industrial Park. A 200-acre site in the northern portion of the City continues its development as the Ascot Industrial Park. The City initially invested approximately \$3.8 million for land acquisition and public improvements in this area. Additional infrastructure improvements were made in 1997 to meet the demands of new industrial development by businesses in the north area of this site, providing access to and utilities for a 13-acre section. The City had also acquired an additional 45 acres for new development. The following companies have located in the Ascot Industrial Park.

- Pneumatic Scale, formerly Akron Packaging Machinery, Inc., a division of Figgie International, manufactures equipment used in material handling for industries such as dairies, soft drinks, and household products. The company employs 232 people at its 100,000 square-foot facility.
- Graphic Arts Rubber Inc. is a specialist in calendaring and mixing of rubber compounds, particularly unvulcanized print rubber for the flexographic industry. The company employs 18 people in its 45,000 square-foot facility located on five acres.
- JMZ Properties LLC (Frontline International) entered into a capitalized ground lease with the City to lease 2.2 acres and constructed a 15,000 square-foot commercial building. Completion of the project produced 11 new jobs.

- NSK Company supplies metal fasteners to the transportation industry. The company invested approximately \$500,000 in the construction of a 12,000 square-foot building. NSK expanded its facility size in 1995 to 24,000 square feet. The company employs 40 people. NSK has constructed an additional 10,000 square feet on 1.93 acres of adjacent land.
- Main Street Gourmet is a manufacturer and distributor of frozen food products. Since 1995, the company has invested over \$4 million in a 51,700 square-foot food-production facility on a 4.4-acre parcel. The company employs 104 people. In 2007, the company celebrated 20 years in the City.
- Spun-Fab Adhesive Fabrics is a manufacturer of adhesive fabrics. In 1996, the company completed construction of a 32,000 square-foot facility at an approximate cost of \$850,000. The company employs 70 people at the site.
- Win Plastics Extrusions invested \$1.6 million to build a 15,000 square-foot plasticsextrusion plant in the Ascot Industrial Park. In 1999, it added a 12,240 square-foot expansion of that plant and now employs 30 people.
- Inter-Ion produces custom polymer coatings. In 1996, the company invested over \$350,000 to build a 12,000 square-foot manufacturing facility, followed by a 12,000 square-foot expansion in 2002. The company transferred 10 employees from the Akron Global Business Accelerator to the site and has added four employees.
- HB Chemical, a distributor of specialty polymer additives and ingredients to the rubber/plastics industry, constructed a 22,000 square-foot facility at a cost of \$750,000. 24 people are employed at the site.
- Linden Industries, a manufacturer of plastics process machinery, has constructed a \$1 million, 25,960 square-foot production facility. The company employs 22 people and has plans for expansion.
- Spectrum Plastics, a custom injection molding company, completed construction of a \$450,000, 15,000 square-foot facility in 1998. Seven people are employed at the site.
- Coretec, a division of DDI Global, a manufacturer of electronic printed circuit boards, has completed construction of a 40,000 square-foot building with a cost over \$2.5 million at the north entrance of Ascot Industrial Park. The company currently employs 60 people.
- Becker Pumps, Inc. is a company that specializes in assembly and distribution of custom vacuum-pump systems. The company has constructed a 24,500 square-foot facility in the Ascot Industrial Park, at a cost of \$1.1 million. Becker Pumps transferred 18 employees from another facility within the City and employs 44 people at the site.
- Atlas Fluid Components, which designs and assembles hydraulic systems, constructed a 16,000 square-foot facility and installed machinery and equipment, representing an investment of approximately \$600,000. The company employs 13 people.
- Illumtek Corp, formerly Tech Pro, Incorporated manufactures polymer laboratory instrumentation. The company constructed a 12,000 square-foot production facility on two acres for \$625,000. 26 people are currently employed at the site.
- Coltene/Whaledent Inc., a world leading manufacturer of dental appliances, constructed an 180,000 square-foot production facility at a cost of \$10 million. The company employs 244 people.
- Applied Vision develops and manufactures automated visual inspection systems for the container, packaging and printing industries. In 2004, Applied Vision completed its

\$2 million, 32,900 square-foot corporate office and production facility. The company has 55 employees.

- Aris Holdings Inc. (formerly Ultratech Polymers), a polymer extrusion and custom die cutting business, constructed a 10,000 square-foot, \$850,000 manufacturing facility. 8 employees are currently working there with an additional 10 new positions anticipated within the next five years.
- ComDoc, Inc., a re-manufacturer of copy machine equipment, completed construction of a 55,000 square-foot facility on a 5.84-acre site in 2006. At least 36 positions were transferred or created upon opening of the new facility and an additional 31 new positions have been added since then.
- Summit Environmental Technologies, a laboratory and testing facility specializing in the chemical analysis of potentially hazardous environmental substances, constructed a 25,000 square-foot office, lab and warehouse building in 2008. The company currently employs 39 people.

Ghent Road Office Park. The Sterling Jewelers Incorporated U.S. headquarters is the anchor tenant of the \$40 million Cedarwood Corporation development on 34 acres in the Ghent Road Office Park located in northwest Akron. Sterling Jewelers Incorporated (Sterling), the second largest retail jeweler in the country, occupies 350,000 square feet and employs approximately 1,820 people. In 2007, Sterling announced plans to invest over \$1 billion in its Akron facilities over the next 25 years. The announcement marks Sterling's commitment to keeping its U.S. headquarters in the City until at least the year 2032. Sterling operates 1,307 stores in all 50 states and employs more than 15,000 associates. Sterling is the U.S. division of the Londonbased Signet Group Incorporated, making it part of the largest specialty retail jeweler in the world. Sterling purchased the FirstEnergy Corp. building in the Ghent Road Office Park. First Energy moved to newly constructed facilities (**please see West Akron**). This 90,000 square-foot facility is now part of the Sterling campus. The City, together with Sterling, revised plans for the reconfiguration of, and improvements to, the office park retention pond. The City is waiting for the Army Corps of Engineers to approve the permit to put the plan for the new pond in place, allowing for the work to be completed in order to support the company's future expansion plans.

West Akron. FirstEnergy Corp. completed construction of a 208,000 square-foot, \$35.5 million, LEED certified office building in summer 2008. The company agreed to this undertaking to accommodate Sterling Jewelers' expansion (see Ghent Road Office Park). There are currently 650 employees at this location. The City provided \$2 million to offset the costs of relocation, land acquisition, demolition and site clearance. FirstEnergy Corp., which has its headquarters in downtown Akron, is the nation's fifth largest investor-owned electric system and serves 4.5 million customers in Ohio, Pennsylvania and New Jersey. In early 2010, FirstEnergy announced that the boards of both FirstEnergy and Allegheny Energy had approved an agreement and plan for merger. Although the merger is subject to various provisions, it is expected to be completed within the next 10 to 14 months. The combined company will retain the FirstEnergy name and will be headquartered in the City.

The City of Akron received approval of a permit for wetland remediation and site grading of the White Pond Office Park (former Zazo property), from both the EPA and the Army Corps of Engineers. The City will move forward with design and construction of infrastructure as the first end-user has been identified. Rendina, LLC, from Jupiter Florida, has purchased the first four of seventy acres for a new medical complex which will employ 30-40 new health care workers.

Rolling Acres. ActionLink recently completed the 20,725 square foot renovation of the former Kids R Us building and has relocated approximately 100 employees in anticipation of hiring an additional 30 by early 2013. These new hires will be a combination of executive, management, and support staff. Pinnacle Recycling announced it is proceeding with the redevelopment of the former Sears Department store. The company had over \$10 million in sales in 2011 concentrated on the paper and corrugated market. Twenty-two existing employees will transfer immediately to the facility once renovated with employment expected to double in the following 18 months.

South Akron Redevelopment; Akron Square. In 1995, the City purchased the old Akron Square shopping complex and surrounding area for \$3.05 million. The City razed the buildings and graded and planted the entire 33-acre parcel to prepare the area for industrial and commercial development. Ameritech purchased approximately 10 acres of this land for development of a \$3 million, 17,000 square-foot customer-service center, which it completed in 1996, currently employing 46 people. Also in that year, the City spent \$558,000 to construct public roadways and related infrastructure improvements to service businesses in the area. These improvements supported the development of two new businesses. The first project on the site was D & L Machine, a specialty machining company, which built an 18,000 square-foot industrial facility at the cost of \$850,000. D & L Machine currently has 29 employees. The second is Airborne Express, which built a 34,000 square-foot commercial facility. JPMorgan Chase Bank, N.A. (formerly Bank One), constructed a \$1 million 4,000 square-foot banking facility to replace an older branch banking facility. Ferriot Inc., a plastic injection mold company, purchased 16 acres in the Akron Square development area. The company invested \$8 million in its new 175,400 square-foot manufacturing facility. Ferriot, Inc. employs 112 people. Five acres remain available for development.

Airport Development Area. JRB- a metal fabricating company in the City- relocated to a 78,500 square-foot building on a 7.3-acre site in the airport area in 1998. JRB's investment in the area totaled \$2.5 million. JRB currently employs 142 people.

Aircraft Braking Systems completed a \$22 million expansion project that included construction of a new facility and installation of new machinery and equipment to produce materials in-house that it had previously purchased as finished goods from a supplier in California. In December 2007, however, the company was acquired by Meggitt, and it announced that it would be moving portions of production to Mexico over the next 18 to 24 months. While committing to keep U.S. defense-related jobs at its Akron facility, in April 2009, the Company announced that it expects to move 150 hourly jobs- out of more than 300 unionized manufacturing jobs- to Mexico. In early 2011, the company announced it plans to reduce 70 jobs in Akron in late summer by moving them to their non-union facility in Danville, Kentucky, 50 of which will be hourly union workers and 20 will be salaried. The company currently employs 530 hourly and salaried workers in Akron.

Custom Craft Controls, formerly JJ Merlin, a manufacturer of abrasive grinding wheel and industrial lubricants, constructed a 7,400 square-foot facility at a cost of \$400,000. The company employs 21 people.

M.B. Kit Systems constructed a 20,250 square-foot facility in the Airport Development Area and plans to expand this facility to 40,000 square feet. The company's total investment in the project is \$900,000, and there are 37 employees at the facility.

In 1998, Network Polymers, Inc. added 30,000 square feet of warehouse space and 3,000 square feet of office space to its facilities. This \$1.5 million investment resulted in an employment level of 72 people.

Summit Air is a new airport fixed-base operator located in Building E of the former Lockheed Martin complex, as a tenant of LMA Commerce (see below). The City assisted with FAA approval of airport access for the former occupant, Williams Aviation.

Trelleborg Wheel Systems Americas, Inc., a full-line supplier of tire and wheel solutions to multiple industries, relocated its main distribution and subassembly operations for North America to Akron along with 18 employees with a payroll of \$770,000.

As a result of these and other developments such as Landmark Plastics and Advanced Poly-Packaging, discussed under **Polymer Industrial Projects**, there are only six acres that remain to be developed at the airport.

Lockheed Martin Corp. Lockheed Martin Corp. received a \$149 million contract to build a prototype of an unmanned High-Altitude Airship, which would be able to hover about 60,000 feet above the earth, remain in place for one month over a designated location, and carry up to 500 pounds of sensors, cameras and other equipment. The Airship will be powered by solar and electrical energy and would operate in near space. The

Airship will be designed to track and detect ballistic missile launches. The Airship has been in development for over three years. The company has over 80 years' experience building lighter-than-air vehicles. Under the contract-which runs through November 2010- and subject to federal appropriation, Lockheed would build and fly the Airship prototype at its huge Airdock in the Airport Development Area. A Clean Ohio CORF grant of \$3 million was awarded to assist with environmental remediation of the Airdock, which has been completed. In partnership with the City and the Summit County Port Authority, the environmental work was expanded and facilitated the assessment and clean-up of Haley's Ditch was completed. A bike/hike trail is planned along the newly renovated ditch. Lockheed currently employs 683 in the City.

A private investor has purchased the real-estate holdings of Lockheed Martin Corp. and leased space back to the company. The properties are held by LMA Commerce, LLC and are being marketed to companies seeking manufacturing or office space. The City continues to coordinate with LMA Commerce to market the remaining space. Of the original 2.1 M square-feet, there is approximately 150,000 square-feet of vacant space remaining. To date, 12 companies employing an estimated 800 employees have leased space in the complex, including Sharon Companies Limited, which engineers and constructs steel stair towers for high-rise buildings.

Massillon Road Industrial Park. This 98-acre, City-owned industrial park is located in the Springfield-Akron Joint Economic Development District and is being redeveloped for industrial and commercial use. In 2000, the City was awarded a \$1.27 million grant from the U.S. Economic Development Administration to fund utility and roadway construction for public improvements to this industrial park. Quality Mold, Inc., the world's largest, independent, tire-mold manufacturer, constructed an 84,000 square-foot industrial facility at a cost of \$4 million. Quality Mold has consolidated several facilities in the area and employs approximately 156 people at the site. AESCO Electronics, Inc., a manufacturer of computer wiring and cabling systems, has completed a 50,000 square-foot facility, investing approximately \$3.4 million. The company employs 124 people at its facility. Universal Tire Mold bought nine acres in 2007 to construct a 40,000 square-foot facility and invested \$1 million in new equipment. The company expects an additional 60,000 square feet to be added within five years. It hopes to grow its workforce from 30 to 100 during this time. Currently, Universal Tire Mold has 29 employees. Rochling Automotive USA broke ground on a new 75,000 square foot building with an estimated construction value over \$20 million. Upon completion the company will employ 123 skilled workers with a payroll exceeding \$5 million.

This was the first City-owned industrial park located in a joint economic development district. Under the JEDD Contract, discussed more fully at **Joint Economic Development Districts**, the City will receive a portion of the District's income-tax revenues generated by these projects and other projects undertaken at the Massillon Road Industrial Park.

North Turkeyfoot Industrial Park. The City acquired a 33-acre parcel in the Coventry-Akron Joint Economic Development District to be developed as an industrial park. The Gardner Pie Company, which produces pies for in-store bakery sales, constructed a 46,000 square-foot production facility on a six-acre site. Gardner invested approximately \$5 million, and 75 employees work at the site. The International Brotherhood of Electrical Workers (IBEW) Local #306 invested \$2.7 million to construct a 25,000 square-foot electrician-training facility and union office on 6.7 acres in the park. SJI Industries completed construction of a 17,000 square-foot field repair facility in 2005, at an estimated cost of \$2 million. The company has 129 employees at this location. The City sold a 6.2-acre site for the construction of a 35,000 square-foot facility to Hickory Harvest, a company that specializes in the roasting of nuts and production of packaged trail mixes, dried fruits, and snack mixes. The company will consolidate the current Hickory Harvest facility located in the Coventry JEDD with its Canton-based IM Good operation. The City acquired a 19-acre parcel of land adjacent to North Turkeyfoot Industrial Park for industrial and commercial development. The land will create expansion areas for Gardner Pie Company and SJI Industries, with approximately 10 acres remaining for other development.

University Technology Park. In 1995, the City acquired 26.5 acres of former Conrail railroad rightof-way, located west of Broadway Street and just south of the Akron Beacon Journal newspaper-publishing facilities in the south portion of downtown Akron. Approximately 15 acres of this site will be used for private industrial development. The Akron Beacon Journal expanded into a new 24,400 square-foot central-distribution warehouse facility on the northernmost parcel of this park. The Akron METRO Regional Transit Authority completed construction of a \$16.3 million central transfer station on an 8.3-acre site in the University Technology Park in December 2008 and began operating the facility in January 2009. The Center received GOLD LEED certification in April 2010 based upon the green standard for sustainability in building construction. Since opening, the Center has served approximately 4,000 people coming to the Center each work day as 60% of all METRO busto-bus transfers occur downtown. This includes METRO and Greyhound passengers, and visitors to the center. In the Transit Center's first year of operation, the rooftop solar panels provided nearly 20% of the electric energy on site and 134 energy credits were sold to Duke Energy in southwestern Ohio.

South Munroe Road Industrial Park. In 2001, the City acquired this 54-acre parcel located along the east edge of the City and is marketing the area for quality industrial/office redevelopment for long-term job growth in the City.

Former Brown/Graves Lumber Mill Property. The City and the County have formed a joint venture for the redevelopment of a 26-acre site in the City. Approximately 22.5 acres are planned for industrial reuse and three acres are planned for residential redevelopment. The County has invested \$2.4 million in acquisition and the City will invest approximately \$1.0 million in site cleanup and preparation for redevelopment. As previously discussed, a portion of the property was sold to Involta Data Services for its project.

Morgan Urban Renewal Area. The Morgan Urban Renewal Area is a 101-acre Renewal Area located just south of the central business district. Designated in 2000, the City will assist existing businesses with expansion in the area by acquiring land and unifying land use in this primarily industrial corridor. H&H Machine Shop of Akron expanded its operations in 2006 by constructing a \$1.5 million, 41,000 square-foot production facility. The company has been sold and will reopen as RedGrant LLC in 2011. In addition, the area is being considered for a private investment that will convert a 50,000 square foot warehouse facility into an indoor sporting complex that will comprise indoor soccer and various athletic venues including martial arts, boxing, gymnastics, wrestling, cheerleading, and creative dance.

Polymer Research and Development. The City has increasingly become the focus of polymer (plastics and related compounds) research and development because of the numerous polymer-related industries in the region- including the rubber companies- and because of The University of Akron's extensive research program in this field. The University's College of Polymer Science and Polymer Engineering, the nation's largest academic polymer program, is at the heart of the area's polymer research activity. Demonstrating its prominence in the world-polymer community, the University has hosted conferences that bring top polymer researchers from around the world to the City.

In 1984, The University of Akron and Case Western Reserve University in Cleveland received a \$4.1 million grant from the State to create the Edison Polymer Innovation Center (EPIC) for the study of polymers. For 16 years, EPIC brought over \$12.1 million to the University for polymer research and development. In 2000, EPIC was dissolved and replaced by the Ohio Polymer Enterprise Development Corporation (OPED). OPED has received a \$2.5 million grant from the Ohio Department of Development to facilitate the speed at which new polymer technology can be absorbed into the private sector to improve the local economy. The University's Polymer Science Building, a \$17 million twin-towered structure containing 146,000 square feet for research and teaching, was completed in January 1991. The State contributed \$15 million toward this project, with corporate contributions funding the remaining cost.

In 1994, the University took another step in supporting the Akron regional polymer industry when it opened its new 18,500 square-foot Akron Polymer Training Center (APTC). This facility is being used as a "handson" training facility for University students and for businesses in the area; it was also used in the City's Enterprise Community (EC) Program. The University also hosted an international polymer symposium for over 1,700 worldrenowned scientists and lecturers.

The University of Akron is implementing a \$200 million upgrade of its facilities with an emphasis on expanding research and development activities in the polymer program. (See Education – The University of Akron). The University believes that this expansion will bolster the University's profile, attract top polymer scientists, and increase federal-research funding. Completed projects include:

- \$6 million, 35,000 square-foot Polymer Engineering Academic Center Annex,
- \$6.9 million addition to the Auburn Science Library,
- \$19.5 million, 127,200 square-foot Arts and Sciences Building.

The University of Akron's National Polymer Innovation Center was completed and opened in June 2010 as a first step in its efforts to join forces as a center for innovation technology and advanced materials. A 42,750 square foot center will develop materials for biomedical, electronics, advanced manufacturing, and proprietary private research. This represents a \$13.2 million investment.

Polymer Industrial Projects. In addition to the AES, Goodyear, and Bridgestone/Firestone expansions and the new projects in Ascot Industrial Park, another polymer-based company in the City is Network Polymers, which constructed a \$2.2 million facility of 28,000 square feet in 1989 to house its office and manufacturing operations. Network Polymers has 72 employees.

The Landmark Plastics Corporation project is a good example of partnership between Cityindustrial-park development and the expanding polymer industry. In 1994, Landmark Plastics completed construction of its 200,000 square-foot facility on 55.6 acres purchased from the City in the Airport Development Area industrial park. The manufacturing, warehousing, and office facility cost approximately \$8 million and employs 146 people. The company has also invested over \$8 million to expand its facility and to acquire new machinery and equipment to continue producing horticultural packaging products, which are sold throughout the United States and in eight other countries. In November 2007, the City provided a \$250,000 loan at 5% to be repaid over seven years as the local share of a state-sponsored 166 Loan of \$750,000. Landmark has purchased new equipment to remain competitive and retain the 146 jobs.

In 1996, Advanced Poly-Packaging constructed a 43,000 square-foot, \$1.6-million, manufacturing facility at the Airport Development Area. Advanced Poly-Packaging employs 131 people at the site.

Following the execution of the Weihai and Akron Friendly Cities Cooperative Agreement in 2011, members of the Weihai Triangle Group announced the opening of its American branch, A3T LLC. This group partnered with the City of Akron and the University of Akron to bring its research and development center to Akron, with sales offices to be developed in the future. The company plans to hire 10 new research and development personnel and 20 salespersons. The company will work with the University to create a collaborative research lab that will focus on rubber and elastomer related research and development.

Central Business District (CBD) Development Program

(See Map 2)

Cascade Renewal Project. In 1963, the City initiated this project with the demolition and clearance of a deteriorated 45-acre area in the CBD. The City constructed a \$16 million municipal parking garage and plaza in partnership with the federal government to relieve a critical parking shortage, to provide a downtown gathering place, and to act as a cornerstone for the project. Developers were leased air rights above the parking garage and constructed 7-story and 24-story office buildings and a 300-unit hotel. The hotel has undergone several renovations (totaling over \$10 million) and changes in management. During 2011, the hotel was acquired by a new owner and established a new affiliation with the Ramada chain and the Wyndham rewards program. The hotel is now the Ramada Plaza, with 243 guest rooms, 16,000 square feet of banquet space, a restaurant, a fitness center, and an indoor pool.

Other construction projects within this renewal area include:

- an additional 1,000-space Akron Centre Parking Deck, completed in 2009
- a \$17 million federal office building
- a \$27 million office tower (FirstEnergy Corp. is its major tenant)
- an \$11 million, 12-story office building with some retail and service facilities
- a shopping mall containing specialty shops and restaurants
- a \$57 million, 270,000 square-foot public library with a 430-seat auditorium, which was completed in 2004.

The City's inner-belt freeway runs adjacent to the Cascade Renewal Project, providing direct access from all portions of the County via major State and interstate highways to the Project and the City.

Convention Center. In 1994, the City completed construction of and opened a \$38.5 million downtown multi-use convention-convocation center. The John S. Knight Convention Center provides approximately 122,000 square feet of space for convention, conference, and meeting uses. In addition to its own funding, the City received a \$2.5 million state loan for land acquisition, a \$13.5 million state grant, and \$14.5 million from public and private sources for construction. In order to provide parking for the Convention Center, the City acquired nearby land and constructed a 700-car parking deck that is connected by a skywalk to the Convention Center. Approximately 398,000 people attended 190 various conventions, conferences, and special events at the Convention Center in 2010.

Quaker Square Development Project. In 1975, the private restoration of the old Quaker Oats mill complex into a retail and entertainment center, which grew to include offices, restaurants, specialty shops and a banquet facility, initiated a revitalization of the CBD. In 1980, a 144-room hotel was constructed within the 36-silo grain facility located adjacent to the Quaker Square retail and office complex. The Quaker Oats Company stored grain within the silos until 1970. In June 2007, The University of Akron acquired the Quaker Square complex for \$22.7 million to serve as a student residence facility. Students began moving in for the spring 2008 semester. Since the acquisition, the Quaker Square Inn at The University of Akron provides the City with 90 hotel rooms and maintains a general store, news stand and candy store. There are also office suites still operating within the complex.

The City has requested proposals from hotel developers to develop one or more hotels on possible locations in the City. As a result, a new \$16 million, 10-story Marriott will begin construction in 2011 in the Northside area to mirror the Northside Loft development.

University Area Expansion and Development. The University Renewal project provided the necessary land to accommodate the rapid expansion and development program of The University in the early 1960s. (See Education - The University of Akron). The City and The University of Akron have undertaken various developments to provide a closer linkage across the railroad track gorge that separates the University's campus from the central business district. University Avenue, which crosses the tracks, has been expanded and rebuilt to provide a better physical link between the CBD and the University. The University has spent \$32.8 million to transform the former Polsky department store (closed in 1979) into classroom and office space. This facility, opened in 1993, brings over 2,900 students and 400 faculty into the downtown area each week. In 1991, the University completed construction of a \$9.6 million College of Business Administration building on the site of the former Greyhound Bus terminal. In 1995, the City's skyway system was expanded to provide an elevated walkway connecting the Business Administration building to the Polsky parking deck, which has been restored and upgraded. (See State, County, and City Projects).

Equity Development Corporation completed the first two phases of a 468-bed student apartment complex on a two-acre site downtown. The City sold 1.08 acres and assisted in the relocation of a historical structure- the Richard Howe House- to a site near Lock I. The Ohio & Erie Canal Corridor Coalition is also constructing a Conference Center, offices, and a Visitors Center at that site. The City will also assist in the construction of a 250-car parking lot to support the project. Students moved into part of the \$25 million project in August 2009. Phase I is fully occupied and there are several businesses occupying approximately 40% of the retail space. The second phase is also complete and nearly fully occupied. The project is not affiliated with The University of Akron, but all renters will be students attending the University.

The City acquired the adjacent Parrish-McIntrye site through land banking and constructed the public improvements around the site in anticipation of Phase III of housing, the "401 Lofts". Construction of this five story, \$12 million apartment building will provide more than 200 apartment suites. The facilities will include two bedroom and studio-lofts accompanied by a swimming pool and parking for more than 100 cars. The design and materials will complement the current 22 Exchange project as well as the AES building across Main Street.

University Park Area Redevelopment. Located between East Market and East Exchange Streets and overlapping The University of Akron's campus, the University Park Area is undergoing significant commercial and residential redevelopment. This project is a cooperative effort between Summa Health System, the University, and the City. A \$2.5 million grant from the Knight Foundation was initially awarded to the project in 2001. In

2007, the Knight Foundation awarded a second \$10 million grant- its largest-ever single grant- in support of the University Park Area Redevelopment. Don Drumm Studio & Gallery has plans for future expansion.

The University Park Alliance joined forces with Equity Inc, a Columbus-based developer to break ground on a \$15 to \$20 million dollar medical, educational, and retail building at Market and Forge Streets. This first Phase will include the new headquarters for the Child Guidance and Family Solutions. This is the first major building project for UPA and these new buildings will serve as a catalyst for development of the 50 city blocks around the University of Akron and Downtown.

National Inventors Hall of Fame. In 1995, the National Inventors Hall of Fame (the "Hall") opened its newly constructed, \$38 million, museum and educational facility in the City. This museum served approximately 100,000 visitors each year until it closed in 2008. Over those years, the National Inventors Hall of Fame educational programs, such as Camp Invention, provided unique educational opportunities to young people. Over 66,830 young people participated at 1,056 camp sites in 48 states in 2008. In addition, the Hall's after-school program "Club Invention" served more than 5,880 children in grades one to six at 315 program sites in 36 states in 2008. The Hall's museum facility is being converted to a Community Learning Center (see Education - Akron City School District) including a new middle school with a focus on math, science, and engineering. Started with funds from the Bill & Melinda Gates Foundation, the Battelle Memorial Institute in Columbus, and the State of Ohio, the school goes well beyond textbooks, spending a lot of time working on group projects, often receiving help from practicing engineers, inventors, and scientists. On their very first state report card, the school received and "excellent" rating, the equivalent of an "A", based on attendance and tests taken by the fifth- and sixth-graders. The City, The University of Akron, the School District, and the National Inventors Hall of Fame will partner to transform certain facilities of the museum (including its workshop) into teaching facilities to benefit students in the region. Organizers of this project are currently seeking funding.

Canal Park Stadium. The City completed construction of its municipal baseball stadium by opening day on April 10, 1997. The stadium is home to the Akron Aeros, a Class AA minor league baseball team. Excluding site acquisition, the construction cost for the stadium, which includes 25 loges, was approximately \$20 million. Additional improvements to the area, including street and sidewalk improvements and a new recreational area at the adjacent Ohio & Erie Canal, cost approximately \$10 million. The stadium is located in the CBD between South Main Street and the Canal. The City believes that this central location is assisting in the redevelopment of downtown, with particular emphasis on the Ohio & Erie Canal. The stadium has seating for 9,097 people with expansion capabilities of up to 12,500. It hosts 71 regular season baseball games, as well as University, high school, and amateur baseball games and other sporting and entertainment events. A public boardwalk runs from South Main Street past the stadium to the Ohio & Erie Canal, with a public picnic area located along the Canal above the left field wall. The stadium and site improvements were financed in part with an issue of Certificates of Participation (see Long-Term Obligations Other Than Bonds and Notes) and a grant from the Ohio Arts and Sports Facilities Commission.

The inaugural season of the Cleveland Indians affiliate was an outstanding success, with attendance in excess of 470,000, a record for Eastern League Class AA baseball. In 2011, the Akron Aeros drew over 250,000 fans to Canal Park. The Aeros have broken the Eastern League total annual attendance mark six times since moving to the City in 1997 and won the Eastern League Championship in 2003, 2005, 2009, and 2012.

Lock III Redevelopment Area. In the heart of its central business district, the City is redeveloping a seven-acre site called the Lock III Redevelopment Area along the Ohio & Erie Canal for recreational, cultural, and entertainment uses. The project includes the ongoing restoration of the Akron Civic Theatre, the completed adaptive reuse of the former O'Neil's Department Store Building, and the construction of a new Public Plaza. The Public Plaza includes the restoration of the Canal along Lock III, a new amphitheater, and walkways. The City acquired and demolished the buildings between the O'Neil's Building and the Akron Civic Theatre along South Main Street. The Landmark Building was also acquired and its redevelopment will be part of the Lock III project. The City has a letter of understanding with Main Street Partners, LLC to renovate six historic properties on South Main Street next to the Akron Civic Theatre and including the Landmark Building, known as the Lock III North Project. This urban mixed-use project includes new retail, office, and 80 market-rate residential units on the upper floors of the properties. The Lock III Redevelopment Area is a major component in unifying the City's downtown area.

Recently, the City opened Lock 4 (adjacent to Lock III) providing the rushing water of the Ohio-Erie Canal and multiple waterfalls throughout this urban space, along the brick facades of office buildings "down under" Bowery Street. Lock 4 is connected directly to the Cascade Parking Garage and Lock III. The venue has been used to bring the sounds of swing and jazz to downtown Akron through various programs such as LockBottom Blues and Jazz.

Akron Civic Theatre. A major element of the Lock III Redevelopment Area is the restoration of the Akron Civic Theatre. The Akron Civic Theatre is a National Register Landmark, atmospheric movie theater constructed in 1929 and designed by famed theater architect, John Eberson. The theater has been transformed into a performance hall with a total restoration financed in part with City and County assistance (see discussion under **Income Tax Revenue Bonds**). Improvements totaling over \$12.8 million, including; stage expansion, new lighting, seating, restrooms, concessions, plaster restoration, roof, and loading docks. All were completed in 2006. The improvements that remain include establishing space for offices, ticket sales, and storage as well as completing the Grand Hall's restoration and reconstruction of an entrance. With visitor attraction estimated at over 300,000 annually, the Akron Civic Theatre anchors the Lock III area.

O'Neil's Building. In January 1989, the May Company closed its O'Neil's department store that had served downtown for 60 years. The six-story building had undergone remodeling, including converting approximately one-half of its space to offices. The company repaid the City a \$2.5 million UDAG that was loaned to assist in that project. In early 1989, the City accepted the downtown building as a gift from the May Company. The May Company also paid \$250,000 annually to the City for three years to help pay expenses while the building was adapted to a new use.

The City issued \$35 million Nontax Revenue Economic Development Bonds in 1997 to finance the renovation of this structure into an office/retail/restaurant/entertainment/ parking complex (see **Nontax Revenue Bonds**). The rear portion of the building was demolished and a new 525-car parking deck was constructed in that space. The 100,000 square feet on the top five floors in the front portion of the building along South Main Street is office space. The remaining 85,000 square feet on its first floor and lower levels is retail and commercial space. The City completed its renovation work in 1998. The bonds are special obligations of the City, payable from nontax revenues (including fees for licenses, fines, interest earnings, and other non-tax sources); they are not general obligation debt of the City.

In accordance with a development agreement with the City, Roetzel & Andress, LPA purchased five floors of the building and occupies 60,000 square feet of space. Roetzel & Andress, LPA leases space to Ernst & Young LLP on the third floor, and Key Bank/McDonald Investments Inc. and Apple Growth Partners occupy the second floor. The City and the George Development Group have negotiated a development agreement for the first floor and basement of the building for entertainment and retail use. On the first floor, The Barley House Restaurant occupies 12,500 square feet and The Ohio Brewing Company opened in a similar footprint as a brew pub in May 2008 but closed in 2009.

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- 1. Cascade Renewal Project
- 2. J. S. Knight Convention Center and Parking Deck
- 3. Quaker Square Development Project
- 4. University Area Expansion & Development
- 5. Polsky Building and Parking Deck
- 6. University of Akron School of Business Administration
- 7. National Inventors Hall of Fame
- 8. Canal Park Baseball Stadium
- 9. Roetzel & Andress Bldg. & Parking Deck

- 10. Main Place Project
- 11. Summa Health Systems Headquarters Project
- 12. Canal Square (YMCA Project)
- 13. Ohio Building and Parking Deck
- 14. O'casek Building
- 15. CitiCenter Building and Parking Deck
- 16. Municipal Building
- 17. Main Street Transitway
- 18. Akron Civic Theatre

- 19. Lock III Redevelopment Area
- 20. Akron-Summit County Main Library
- 21. Akron Historical District
- 22. Akron Art Museum
- 23. Fire Station One

Main Place Project. The construction of a major downtown complex, Main Place, was completed in 1992. The first phase is a five-story \$12.5 million office building, with retail facilities on the first floor. The trust operations of FirstMerit Corporation and the local offices of the F.B.I. are located in the building. Other tenants include METRO, Fifth Third Bank, and Cohen & Co. The site fronts South Main Street directly across from the Cascade Plaza. A pedestrian concourse under South Main Street linking the complex with the Cascade Plaza Parking Deck was opened to the public in 1993. The skywalk connecting the Municipal Building to the CitiCenter Building has been extended to provide additional pedestrian access to Main Place (see *State, County, and City Projects*).

Akron's Historic District at Main and Market. Developer Tony Troppe initiated restoration of this area in the central business district, naming it "Akron's Own Historic District." The initial redevelopment was the Nantucket Building, located on South Main Street, with an investment of \$1.8 million. The 28,000 square-foot office building is now fully occupied, principally with small corporate headquarters. The Everett Building at the South Main and Market Street intersection was most recently used as a bank building. Originally a turn-of-the-century opera house, it was a historical landmark needing restoration. The City believes that the \$2.5 million renovation of this 85,000 square-foot facility is one of the best historic restorations in Northeast Ohio. The former Hermes Building was also renovated into office space at a cost of \$750,000. The landmark United Building is also being restored. This art deco landmark is on the National Register of Historic Places. A \$2.5 million rehabilitation is used by Western Reserve Public Television (PBS 45/49) as well as the Knight Center of Digital Excellence. The City completed construction of a new \$14.5 million High-Market parking deck to provide much needed public parking to Akron's Own Historic District and the surrounding area.

Akron-Summit County Library System. Voters approved an \$80 million bond-issue for the Akron-Summit County Public Library system in 1997 to support an upgrade of the current library facilities. Of that total, \$57 million was used to renovate the existing 142,000 square feet of, and add 128,000 square feet to, the Main Library in the central business district. The City constructed the High-Market Parking Deck adjacent to the new library. The expansion includes all new public service facilities, integrating new technology that makes the Library's resources more accessible to the public. The Akron-Summit County Public Library system is using \$13.2 million to upgrade and expand its eight branch libraries within the City. The remaining amount will be used for six other Library facilities in the County. The new Highland Square Branch Library opened in August 2007 and the new Kenmore Library opened in September 2008 (see City-Wide Programs and Projects). All renovation/construction has been completed.

Akron Art Museum. The Akron Art Museum- one of the top modern art museums in the Country- broke ground in May 2004 to increase the size of its gallery space from 8,000 to 20,000 square feet and to increase outdoor space for events and sculpture. The Museum was located in a former turn-of-the-century 25,000 square-foot post office. The 65,000 square-foot new building is adjacent to the existing building and was designed by the world-renowned architectural firm Coop Himmelb(1)au. The \$38 million dollar investment received over \$10 million in financial support from the Knight Foundation, Akron Community Foundation, and the GAR Foundations. The State also contributed approximately \$7 million to this project. The remaining funds were secured from private donations. The City provides parking for visitors at the \$14.5 million High-Market parking deck and through a donation of land for additional parking. The new facility opened on July 7, 2007. In 2011, exhibition of works by M.C. Escher at the Museum broke attendance records for the Museum and helped push 2011 attendance to approximately 62,000.

Former Fire Station One. This landmark 1920s fire station once served as the City's fire administration and central station. The building was vacant for eight years, but the Akron Bar Association purchased and renovated the former fire station for its new headquarters, which opened in December 2007.

Summa Health System (see also Community Summary Page and Healthcare). As the largest employer in the County and City, Summa understands the importance of leadership for the health and well being of the individuals that live and work in the area. As the nation changes its approach to healthcare, Summa must change their local approach. Much of this has come through community partnerships, in particular, the Austen BioInnovation Institute in Akron. Along with Akron Children's Hospital, Akron General, NEOUCOM, and the University of Akron, they capitalize on the region's strengths in research, education and healthcare to transform the Akron area into a model for biomedical discovery, innovation, and

enterprise. Furthermore, Summa and the Akron area YMCA are partnered to build the University Park YMCA on the Summa campus. The 60,000 square-foot facility, bringing YMCA youth and community programming to the 50 block University Park neighborhood, opened in early 2011. Summa, in joint venture with Vibra Healthcare, completed construction and operates a 60-bed, free-standing, acute rehabilitation hospital within the City Hospital campus.

In 2001, Summa Health System relocated to its new 93,000 square-foot headquarters facility on 6.9 acres at the corner of Market and South Main Streets in the central business district. This \$13 million, five-story building accommodates 336 employees. In 2009, renovation and new construction was completed in the old library building on West Market Street and adjoining new construction in the City- acquired Legacy area. There are currently 166 employees at this location. Employment by division has shifted within all these projects/buildings along with new employment within the physician's office building.

Canal Square (YMCA Project). McCormick-Baron renovated the historic 15-story downtown YMCA building in 1986 and renamed the building "Canal Square." The building includes apartments, townhouses, and commercial space. The total cost of the project was \$9.5 million, and the City was awarded a \$1.7 million UDAG to assist in completion of the project. The apartments and townhouses in the building were purchased by a local developer and a contractor and are now fully occupied. In the past year, the YMCA facility has closed in this location and moved into a new building in the University Park area adjacent to SUMMA City hospital (see previous section).

State, County, and City Projects. In the early 1980s, the County completed an approximate \$6.3 million renovation and remodeling of the Ohio Building. Many of the County's administrative departments, which had been located in different buildings in the CBD, were consolidated in this one location. The Ohio Building is connected to the County's 800-car parking deck by an elevated pedestrian walkway. This skyway also provides access to the KeyBank Building, CBD retail establishments, and the Municipal Building (and thus to the Ocasek Building, the CitiCenter Building, and Main Place). In 2003, two additional levels were added to the County's parking deck to meet additional parking demand in the CBD. In 1986, the Ohio Building Authority opened the Senator Oliver R. Ocasek Government Office Building in the CBD. Total construction costs were approximately \$26 million. The building provides 200,000 square feet for State and City governmental offices. In 1994, the City acquired the former YWCA building (now "CitiCenter") to provide much-needed office space for the City's Public Utilities Bureau and other divisions of the City. The State constructed enclosed elevated pedestrian walkways to connect the Municipal Building (which houses many of the City's offices) to the Ocasek Building and to the CitiCenter Building. Another elevated pedestrian walkway now also connects the Ocasek Building to a City parking deck and the Morley Health Department building located across the street. In 2001, the City completed construction of a new skyway connecting the County's parking deck to the University's Polsky Building and thus to the University's Business Administration Building (see University Area Expansion and Development). A skywalk constructed in 2006 connects the County's parking deck to the Harold K. Stubbs Justice Center and the Summit County Courthouse. The County constructed a \$16.2 million annex to its Courthouse to house the Domestic Relations Court and the Clerk of Courts. This 70,000 square-foot addition was completed in 2005.

Main Street Transitway. A major, \$7.5 million reconstruction of the main thoroughfare in the CBD, South Main Street, was completed in 1990. Funded from federal, State and local sources, the project improves bus service and automobile traffic flows, provides safer conditions for pedestrian traffic, and creates a more attractive downtown setting.

Downtown Strategic Plan; Downtown Akron Partnership. In partnership with Akron Tomorrow, the City hired Mary Means & Associates to complete a Downtown Akron Strategic Plan. The completed plan calls for the City to reinvent itself as a hub for arts and entertainment, shopping, and tourism. Many of the elements leading to the success of the plan's implementation are already in place, according to the consultants. These include the University's renovation of the Polsky Building, redevelopment of the Ohio & Erie Canal, the John S. Knight Center, Inventure Place, and Canal Park Stadium.

In 1996, as part of the revitalization of the downtown area, the Downtown Akron Partnership (DAP) was formed. DAP is a nonprofit organization dedicated to bringing people, activity, business, and a

thriving civic life back to the heart of downtown Akron. DAP members include property owners, business leaders, and City officials who want to improve the image of downtown. DAP is governed by a board of trustees from all parts of the community. Sponsorship for DAP since its founding has come from the City and Akron Tomorrow, a group of 26 Akron CEO's and community leaders. Beginning in 1999, DAP was organized and funded as an Ohio Special Improvement District (SID). Property owners within a SID may be assessed annually to fund activities and services within such a district. These proceeds have been used to improve the physical appearance and maintenance of downtown and have also increased marketing and promotion. Additional emphasis is being placed on parking. Most recently, DAP announced the Downtown Ambassador Program and safety initiative.

DAP's "First Night" was a resounding success for its thirteenth straight year, bringing over 13,000 people into downtown for New Year's Eve celebrations. First Night is a community-based New Year's Eve celebration that focuses on the performing arts. Artists of all kinds perform in non-traditional locations throughout downtown Akron, and the celebration ends with a parade to Canal Park Stadium and a spectacular fireworks display.

Akron Biomedical Corridor. The Akron Biomedical Corridor, a 506-acre area, was created in 2006 and encompasses much of the City's central business district. It geographically connects the City's three major hospital systems- Akron General Health System, Summa Health System, and Akron Children's Hospital- with The University of Akron. Its location provides opportunities for businesses to take advantage of an existing density of research, technical, and healthcare-related industries, an existing employment base of more than 11,000 people working in healthcare, access to exceptional transportation networks, and complementary cluster industries already established in the greater Akron area. The City's land acquisition and infrastructure improvements will be targeted to support biomedical-related businesses that will locate here. Several major development opportunities exist within the Corridor including the Innerbelt area and the East Market and Forge Street areas. (See *Map 1*) In addition, the Biomedical Corridor representatives have been working with the Austen BioInnovation Institute (ABIA) to coordinate corridor efforts and market the Corridor's assets to prospective biomedical companies and support uses.

Akron Polymer Systems broke ground and completed a new office, lab, and production facility in the heart of the corridor. It received a low interest loan from the Ohio Department of Development to finance the construction on City-leased land, which will allow the transfer of at least 12 employees upon completion of construction. The company transferred 12 employees and plans to hire 40 new employees within five years. The company started from a partnership of an Akron University dean and a professor; specializes in optical films, fuel cells, photovoltaic cells, and biomedical materials.

In 2010, Akron was recognized by the Governor as an Ohio Innovation Hub for Biomaterial commercialization with focus on orthopedics and wound healing. Plans are to integrate the Hub into the broader Biomedical Corridor and work closely with ABIA and the University Park Alliance. As part of this designation, the State will provide \$ 250,000 in planning money and development assistance. At the same conference, the ABIA also announced they will locate their headquarters in the bottom three floors of the Summit County Job & Family Services building at 47 North Main Street. This facility will serve as the cornerstone for healthcare and biomedical innovation for the City and the region with laboratories and classrooms for use by researchers and students of NEOUCOM. This \$ 10 million renovation will get a \$ 2.5 million low-interest loan from the State of Ohio. If the U.S. House and Senate approve the proposed federal defense bill, and it is signed by the President, the ABIA could bring in \$5 million in federal defense monies to the organization. These monies would be used to primarily boost the institute's ongoing research in wound healing and would have application to the war efforts.

In 2011, the Mayor announced that, through The Akron Development Corporation, the City has created the Akron BioInvestments Funds LLC to provide funding to support and attract biomedical companies to Akron. The initial fund is \$1.5 million with most of the investment being made by private organizations including Medical Mutual, First Energy, Cascade Capital, and NEOMED. It will be composed of two parts;1) The Rapid Commercialization Loan fund, and 2) The Product Development Fund.

FMI Medical Systems, currently located in the Accelerator, received final approval from their investors to start the process of building a 150,000 square foot corporate headquarters/manufacturing plant in

the corridor, pending approval of state and local incentives. Approximately 200 local people will be hired to work in the facility which will be located at the corner of Perkins and Union, directly off Route 8.

Other CBD Developments. In cooperation with participating banks, the City has established a program to provide below-market interest rates for business-development loans for all businesses and property owners in the CBD. Since the program's inception in 1977, 81 projects have received subsidized loans totaling approximately \$11 million. The City also has a Facade Improvement Grant Program that provides matching grants for exterior improvements to buildings in the CBD. 81 projects have received grants since the program began in 1985. Lockview Restaurant recently converted the Lime Spider nightclub to a new restaurant format. The City assisted with a matching Facade Improvement Grant.

The Main Street Business Incentive Program provides matching grants to retail businesses that locate in unoccupied property on South Main Street. The grants may be used to assist in leasing, purchasing, or improving the property. Since the program commenced in 1986, grants have been awarded to 86 businesses.

Chrissie Hynde opened her VegeTerranean Restaurant in September 2007 in the Northside Lofts retail space. While closed in 2011, Chef Dante Boccuzzi has partnered with local businessman Joel Testa to open a new restaurant, named DBA, which is scheduled to open in this space in early 2012. The City assisted the developer, Northside Retail Lofts, LLC, with a subsidized loan of \$1 million through National City Bank, which enabled it to reduce the retail lease rate to attract tenants. The City's subsidy cost was \$109,167.

Other new CBD Projects/Businesses in 2011:

 \cdot Echogen Power teamed up with the City to restore the former Hamlin Building and is moving their world headquarters, operations, and engineering center into the building. Employment grew from 13 to 31, with a target of 55 in 2012. Based on their success, they attracted \$10 million in investment from the Dresser-Rand Company.

 \cdot Segmint/Wired Views leased 6,000 square feet in the PNC building. With assistance from the City, the company occupied space in early 2012 relocating 21 employees with a planned additional 16 within a year.

 \cdot Key Bank opened in their newly constructed 21,000 square foot, 3 story building at 219 South Main Street.

· Paolo's, a full-service restaurant, bar, and night club opened at 1 West Exchange Street.

• With an over \$1 million investment, Club Zar nightclub opened at 349 South Main Street in the retail space as part of the Equity Housing Development

<u>City-Wide Programs and Projects</u>

All-America City. In June 2008, the City was once again designated an All-America City by the National Civic League. This was the third time this honor had been bestowed upon the City; the City received the award in 1981 and again in 1995. The award recognizes those cities whose citizens have found creative ways to better their communities.

Knight Center of Digital Excellence. The John S. and James L. Knight Foundation has pledged \$25 million to create the Knight Center of Digital Excellence to build community broadband networks in the City and 25 other Knight communities. On track for completion in 2010, the initial wireless network deployment will cover at least 11 square miles in the City, and cost about \$2.2 million to design, deploy, and maintain. City Council passed an ordinance in July 2008 authorizing the Mayor to enter into an agreement with a technology nonprofit organization called OneCommunity. In 2009, the City provided OneCommunity with a first-year commitment of approximately \$500,000 that triggered a \$250,000 grant installment from the John S. and James L. Knight Foundation for the project. ConnectAkron "went live" with Phase I of the proposed 11 square mile area in June of 2009. In 2010 the network design was "re-imagined" to leverage rooftop access and placement on traffic signal lights owned by the City to improve the reach of access points. ConnectAkron worked with FirstEnergy to come to an agreement to place access points on utility poles, boosting the system. Negotiations have delayed deployment in this manner.
Imagine.Akron 2025. Mayor Plusquellic initiated a citizen-led strategic planning effort called Imagine.Akron 2025 in 1999. More than 1,000 people participated in an 18-month dialogue focused principally on Akron's future. 39 work group reports, 17 community assemblies, and a community-wide survey were compiled to produce the final Imagine.Akron 2025 report. The document focused on issues such as education, neighborhoods, and economic development. In 2004, the Mayor re-launched Imagine.Akron 2025 to focus on issues specific to downtown Akron. About 60 stakeholders participated in Imagine.DowntownAkron 2025 with workgroups focusing on recommendations for infrastructure, events, and marketing of the downtown area. In his State-of-the-City speech in early 2012, the Mayor announced his intentions to once again re-visit the visions of this plan as well as benchmarking the City's achievement of new goals launched by this plan.

Auto Dealership Retention. The City has undertaken an aggressive effort to retain auto dealerships in the central business district. Dave Walter BMW/VW/Land Rover and Ganley Mercedes-Toyota have each embarked on major expansions to meet their demand in sales and service. Through these efforts, the City is maintaining a balance in land use, retail, and services for people who work in the City.

Highland Square Redevelopment. The City, Albrecht Inc., Akron-Summit County Public Library, and FirstMerit Bank continued construction of a \$6 million redevelopment of the Highland Square commercial district. A new branch library, new retail space, and public parking have been completed. Tenants have been secured for the majority of the space including: Chipotle, MarketPath, and Georgio's Pizza. In December 2010, the city acquired these sites and took control of locating a grocery store in the neighborhood. In March 2011, the City announced the intentions to finalize an agreement to locate a third Mustard Seed Grocery, a locally-owned organic and health food store, in the vacant retail space.

Akron Community Learning Centers. With joint funding through the City, Akron Public Schools, and the State more than \$800 million is being invested to transform the Akron public school facilities into "community learning centers." Under the City's leadership, City voters approved a .25% income tax increase to rebuild and remodel Akron's schools. The new Community Learning Centers (CLCs) will provide modern school facilities for Akron City School District students and be available to the community during evenings, weekends, and summers for recreation, civic meetings, adult education, and training, and a wide variety of City programs and other community activities. In many cases, the CLC projects have forged new partnerships with nonprofit community organizations by constructing joint facilities that are positioned to best serve the needs of students and the community. The Akron CLC project represents the largest construction project in the history of the City. (See also Education – Akron City School District.)

Brownfield Projects. The City has continued to research and respond to inquiries from various developers, property owners, and businesses on brown field cleanup and remediation issues. Middlebury Market Place; Environmental Cleanup to proceed at an estimated cost of \$1.1 million. A CleanOhio grant of \$750,000 was used. The remedial system was designed, bid, and constructed off site. Installation and start up of the system was completed in late 2010.

Imperial Electric/XX Century Furnace; City used \$200,000 U.S. EPA remediation grant to facilitate demolition and cleanup of the site. Environmental testing was completed in 2008, indicating additional site cleanup was necessary. A Clean Ohio Revitalization Fund clean up application has been prepared and submitted to the Ohio Department of Development. The grant application project area also includes the adjacent XXth Century property. The Clean-up should be completed in 2011.

Akron Airdock and Haley's Ditch; see Lockheed Martin Corp.

US EPA 2008 Citywide Petroleum Assessment Grant of \$ 200,000 will be used for the assessment of City-wide suspect petroleum contaminated properties as well as Goodyear redevelopment sites. In 2010, the Hamlin Building site was chosen as a study site and work to create Echogen's new home is ongoing (see previous section).

U.S. EPA City-wide Hazardous Assessment Grants; Various City-wide hazardous substances assessment & City-wide petroleum assessment grants will be used for the assessment of contaminated properties associated with the Goodyear redevelopment project (see Goodyear Tire & Rubber Company Project.)

Neighborhood Development Program

Neighborhood Business District (NBD) Projects. Initiated in 1976, the City's program for neighborhood business districts assists in the revitalization of some of these older business districts so that they can maintain a high level of economic viability and be an asset to the neighborhoods in which they are located. A key element of this program is the establishment of a cooperative effort involving City government and the business people in the districts. In all of the business district projects, the City requires that private investment cover at least 50% of the project improvement costs.

The program has focused on these major areas of improvements;

- provision of adequate off-street parking facilities
- exterior façade improvements including signage and lighting
- provision of landscaping

Since 1987, over \$18 million has been invested in the Kenmore Boulevard, South Arlington Street, Copley Road, Temple Square, Canton Road, East Market Street/Union Street, Market Maple, Wallhaven, Middlebury, South Main Street, Tallmadge Avenue, and West Market Street NBDs.

Neighborhood Housing Development Projects. For the past 30 years, the City has undertaken a program of targeted neighborhood improvement that focused on housing rehabilitation. Mandatory housing code enforcement was coupled with technical and financial assistance to property owners to encourage housing rehabilitation. Assistance was provided in the form of grants to homeowners and to investor owners, and home ownership was encouraged with low-interest loans for rehabilitation and an incentive program to assist home purchases. Public infrastructure in each neighborhood was upgraded with installation or repair of streets, sidewalks, sewers, and water lines. The rehabilitation of 29 neighborhood development areas was completed under the old Neighborhood Development Area program. This program was combined with the Neighborhood Housing Petition Program for smaller, low-income neighborhoods in the inner city. Residents could secure program benefits by circulating a petition for their neighborhood. The same grant and loan funds were available for housing repairs as in the Neighborhood Development Program. Since 1992, 30 petitioned areas were completed. The City committed nearly \$230 million in Community Development Block Grant (CDBG) and HOME funds to its neighborhood rehabilitation and petition programs, rehabilitating over 20,000 homes.

In 2005, the old Neighborhood Development Area and Petition programs were replaced with new programs for targeted redevelopment. Neighborhood Redevelopment Areas were established that combine housing rehabilitation with acquisition and clearance. The emphasis is on creating space for new housing construction (see **New Residential Construction**). The Neighborhood Housing Petition Program was replaced by the Neighborhood Initiatives Area program where property owners apply to receive voluntary rehabilitation assistance in the form of grants and low interest or deferred loans. Since 2005, over 350 homes have received rehabilitation assistance under the Neighborhood Initiative Area and Redevelopment Area programs.

Since 1979, over 400 new, single-family homes have been built under the Urban Neighborhood Housing Development Program. This program is part of the City's continuing effort to revitalize the inner city and encourage home ownership. Under the program, reduced-interest mortgage loans are available to potential homebuyers through local financial institutions. Initial funding for the project was provided through a \$1.1 million UDAG and by local financial institutions and the City. It is being continued with CDBG funds. The program is administered by the Urban Neighborhood Development Corporation, a nonprofit organization representing private and public interests in the housing industry, in cooperation with the City.

The City also conducts other housing programs:

- lead paint abatement and rehabilitation
- grants of up to \$4,000 for minor home repair to correct emergency problems or code violations, available to low income, elderly or disabled homeowners
- purchase and removal of deteriorated structures
- assistance to homeowners for exterior improvements
- recently received \$1.86M HUD grant for the Healthy Homes Program
- in order to prevent blight in the downturn in the residential markets, incubating a property foreclosure registry program

New Residential Construction. The City pursues opportunities to initiate, support, and promote new housing construction throughout the City. New housing construction is under way in the Hickory Corridor/Cascade Locks Neighborhood Redevelopment Area where existing deteriorated housing was removed and lots were re-platted and sold to owner-occupants.

The City remains involved in land assembly and infrastructure support for new private residential developments- including the \$35 million Northside Lofts project, \$32 million Spicer Village project, \$25 million 22 East Exchange project, and \$12 million 401 lofts project. The Northside Lofts is located in the Northside Entertainment District on the north end of downtown overlooking the Little Cuyahoga River valley. This development will consist of three multi-story buildings of 63 condominiums and 28 townhomes plus 21,000 square feet of retail and office space. The Spicer Village project will consist of 96 townhome units immediately south of The University of Akron campus. Initial phases of both projects are complete. The 22 East Exchange project added housing for 468 students downtown along with an entire block of retail which is still under development. The second phase of this development, 401 Lofts will add 200 more apartment suites adjacent to the 22 East Exchange project.

Additionally, the Akron Metropolitan Housing Authority received nearly \$40 million in federal HOPE VI funding to remove two outdated public-housing developments and replace them with a mix of townhome apartments and single-family homes. The Cascade Village HOPE VI project, immediately north of downtown in the Little Cuyahoga River valley, consists of 14 single-family homes and 242 apartment units, including one multi-story, 40-unit apartment building. The Edgewood HOPE VI development will consist of 176 townhome units (including one four-story, 48-unit apartment) and up to 39 single-family homes. The City is supporting both projects with a total of more than \$10 million in commitments for property acquisition, demolition, relocation, and infrastructure improvements in the project areas and surrounding neighborhoods.

In 2009, the City received over \$11 million in Federal Neighborhood Stabilization Program funds to assist in the redevelopment of abandoned and foreclosed properties. The City is purchasing these properties for rehabilitation and resale or, in instances of severe deterioration, demolition and new construction. To date 179 properties have been acquired.

JOINT ECONOMIC DEVELOPMENT DISTRICTS

(See Map 1)

A Joint Economic Development District (JEDD or District) is created by a contract entered into between a city and a township. The City has joined with four of the surrounding townships to create the Copley-Akron Joint Economic Development District, the Coventry-Akron Joint Economic Development District, the Springfield-Akron Joint Economic Development District, and the Bath-Akron-Fairlawn Joint Economic Development District. Each JEDD is made up of several areas within the respective township. These are almost exclusively commercial and industrial areas of the townships.

Each JEDD is a distinct, separate political subdivision. It has powers granted to it by State law and the JEDD contract. The purpose of the JEDD is to facilitate economic development, to create or

preserve jobs and employment opportunities and to improve the economic welfare of the people of the State, the County, the City, the township, and the District. Each of the JEDD contracts became effective after approval by the voters in the respective townships in 1994 (1998 for the Bath-Akron-Fairlawn JEDD), and each has a term that extends to December 31, 2093 (2097 for the Bath-Akron-Fairlawn JEDD) and may be extended by any party to the JEDD contract for two additional 50-year terms. The JEDD Contract may be terminated by mutual consent of the parties.

Each JEDD is governed by a Board of Directors in accordance with the JEDD contract. Each JEDD Board is made up of the Mayor and two City Council members and the three township trustees. The Bath-Akron-Fairlawn JEDD Board also includes the mayor and two council members from the City of Fairlawn.

Certain taxpayers in the original three JEDDs (Copley, Coventry, and Springfield) filed suit in 1995 against the JEDD Boards of Directors, the townships, and the City challenging the constitutionality of the statute authorizing the JEDDs. In March 1999, the Supreme Court, in a unanimous decision, resolved the issue in favor of the City and the JEDDs by ruling that the JEDD statute is constitutional. In May 2007, the Ohio Supreme Court declined to hear an appeal from a developer involving the Bath-Akron-Fairlawn JEDD. The trial court and appellate court had dismissed the developer's lawsuit for lack of standing to sue.

The JEDD Contracts generally provide that the City will extend water and sewer services to the JEDDs and, in some cases, to other areas within the townships. Each JEDD Contract describes the water and sewer facilities that are to be constructed and installed, as well as the extent of the City's obligations to fund those projects. The City has been and is continuing to extend water and sewer facilities to the JEDDs under the JEDD contracts as part of its contribution to the economic development of the region. Approximately 80 construction projects (both water and sewer) have been completed since this program began. The City has expended over \$64 million so far for these projects. To fund these facilities, the City has issued the Special Revenue Bonds as described in **Special Revenue Bonds**, which are payable solely, first from revenues received by the City from the JEDD and then, if necessary, from net available revenues from the respective municipal utility system, after payment of any debt service on revenue bonds for that system. The Special Revenue Bonds are subordinate obligations to the City's revenue bonds issued for the Water System and the Sewer System, respectively. See **City Debt and Other Long-Term Obligations – Revenue Bonds**. The City does not expect to have to use the utility revenues to pay debt service on any of these Special Revenue Bonds.

In order to provide water to Springfield, Coventry, and Copley Townships in accordance with the JEDD contracts, the City must use water from its system in the Lake Erie basin. The Townships are across the continental divide in the Ohio River watershed. The City has entered into an agreement with the Ohio Department of Natural Resources (ODNR) for a "no-net-loss" plan whereby water in the Portage Lakes is released by ODNR into the Ohio Canal and eventually Lake Erie to make up for any water from the City that is not returned to Lake Erie through the City's sanitary sewer system. The City's plan was submitted to the other Great Lakes states for review and comment and each has approved the plan. Several nearby communities challenged the plan in a lawsuit, but the plan was upheld by the Ohio Supreme Court.

The statutes authorizing the creation of JEDDs provide that JEDDS may levy an income tax at a rate up to but not exceeding the rate levied by the city participating in the creation of the JEDD. Each JEDD contract provides for, and each District has levied, an income tax at the rate of 2% on all earned income (wages and salaries of workers and net profit on businesses or professions) in the JEDD. Beginning April 1, 2005, the income tax rate increased to 2.25% in the Copley, Coventry, and Springfield JEDDs because of the contract provision providing for the rate to change so that it equals the City's municipal income tax rate. The revenues generated from this increase are allocated one-third to the respective township and two-thirds to the City. Beginning January 1, 2006, the income tax rate increased to 2.25% in the Bath-Akron-Fairlawn JEDD. As the contract stipulates, the revenues generated from the tax increase are allocated one-third to Bath Township, one-third to the City of Fairlawn, and one-third to the City.

In accordance with the JEDD contracts, each JEDD has entered into a separate agreement with the City to administer and collect the JEDD income taxes. The income tax receipts for each JEDD are collected, and are accounted for separately from each other District and the City, by the City's Tax Administrator. All taxes on property within the JEDDs continue to be levied and collected by the overlapping subdivisions: the County, school districts, and the townships.

The JEDD contracts for the Coventry, Copley, and Springfield JEDDs provide that 1% of the JEDD income tax is to be used by the District for its operation and administration. The remaining portion is allocated to the City. The Bath-Akron-Fairlawn JEDD Contract also provides for 1% of the income tax revenues to be used for operation of that JEDD. It also provides, however, for certain other payments to Bath Township. The township is to be paid \$250,000 per year for 10 years and on March 13, 2006 was paid a one-time payment of \$3,282,387, which is an amount equal to 10% of the net JEDD revenue for the years 2000 to 2005 (income tax revenues less administrative costs and costs of capital improvements in the JEDD). Under separate agreements between the City and the City of Fairlawn, the City shares one-half of the net JEDD Revenues from the Bath-Akron-Fairlawn JEDD with the City of Fairlawn.

JEDD income tax receipts declined approximately 1.01% from 2007 to 2011, inclusive (see **Historical JEDD Revenues**). Overall, JEDD income tax receipts decreased by 3.7% in 2009 as compared to 2008 and by less than 1% in 2010 compared to 2009. These decreases reflect employment reductions locally due to the current economic downturn (see **Employment**). However, in 2011, the JEDD's income tax revenue saw the first increase since 2007.

The following table sets forth the private and public employers within the JEDDS with 100 or more employees. There are also other businesses with fewer than 100 employees.

Employer	Nature of Activity <u>or Business</u>	Approximate Number <u>of Employees</u>
InfoCision Management, Inc.(b)	Telemarketing	941
Fedex Corporate Services Inc.(b)	Technology services	675
Ohio Department of Transportation(c)	Government	610
Akron General Health and Wellness Center(b)	Health-care and fitness	327
Home Depot (a)(d)	Retail home improvement	284
Saint Gobain Performance Plastics(d)	Flexible plastic products	246
Quality Mold, Inc.(d)	Tire molds, related engineerin	g 200
Aetna Insurance(b)	Insurance	200
Fedex Corporate Services Inc.(b)	Technology services	198
Kohl's Department Stores Inc.(d)	Department store	118
Montrose Ford(a)	Automobile dealership	104

(a) Copley-Akron JEDD

(b) Bath-Akron-Fairlawn JEDD

(c) Coventry-Akron JEDD

(d) Springfield-Akron JEDD

Source: Greater Akron Chamber of Commerce.

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The following table sets forth the receipts and expenditures of the income tax collections in the JEDDs and the resulting JEDD revenues of the City for the past five years.

Historical JEDD Revenues

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Income Tax Revenues:					
Bath JEDD	\$ 5,743,972	\$ 5,857,462	\$ 5,729,764	\$ 5,653,785	\$ 6,067,627
Copley JEDD	5,644,155	5,459,764	4,939,590	4,742,839	4,994,386
Coventry JEDD	2,339,911	2,287,282	2,261,984	2,323,128	2,387,904
Springfield JEDD	2,699,549	2,618,720	2,725,112	2,596,564	2,811,168
Total Revenues	\$16,427,587	\$16,223,228	\$15,656,450	\$15,316,316	\$16,261,086
Expenditures:					
Administrative Expenses	\$ 152,923	\$ 164,276	\$ 106,232	\$ 156,565	\$ 153,163
Refunds	419,810	666,385	343,213	660,358	259,824
Distribution to Bath	250,000	250,000	250,000	0	0
Distribution to Fairlawn	2,325,036	2,366,121	2,650,980	2,772,250	2,575,723
Distribution to Townships(a)	554,189	593,748	599,156	549,555	561,020
Distribution to Akron City	820.255	029 969	1 025 062	1 000 559	052 680
School District(b)	<u>820,255</u>	938,868	<u>1,025,962</u>	<u>1,000,558</u>	<u>952,680</u>
Total Expenditures	\$ 4,522,213	\$ 4,979,398	\$4,975,543	\$5,139,286	\$4,502,410
JEDD Revenues(c)	\$11,905,374	\$11,243,830	\$10,680,907	\$10,177,030	\$11,758,676
Debt Service on Sanitary Sewer System Special Revenue Bonds(d)	\$ 1,804,192	\$ 1,949,837	\$1,943,288	\$1,948,533	\$1,945,338
Debt Service on Waterworks System Special Revenue Bonds(d)	2.195.196	2,359,435	2.361.497	2,359,865	2,363,616
Total Debt Service	\$ 3,999,388	\$ 4,309,272	\$ 4,304,785	\$ 4,308,398	\$ 4,308,954
Debt Service Coverage(e)	2.98	2.61	2.48	2.36	2.73
Balance of JEDD Revenues(f)	\$ 7,905,986	\$ 6,934,558	\$ 6,376,123	\$ 5,868,632	\$ 7,449,722

(a) Sharing of income tax revenues generated by the 0.25% increase in the tax rate as described above.

(b) Payment pursuant to an agreement between the School District and the City.

(c) JEDD Revenues for previous years are as follows: 1995-\$3,452,322, 1996-\$6,771,752, 1997-\$6,569,792, 1998 - \$6,828,956, 1999-\$9,764,530, 2000-\$12,202,582, 2001-\$10,624,460, 2002-\$10,198,426, 2003 - \$9,463,937, 2004 - \$10,509,641, 2005-\$9,331,755, 2006 - \$9,310,444

(d) These bonds were issued in 2000 and 2002, then refinanced in 2011. (See Special Revenue Bonds.)

(e) In accordance with the trust indentures for these bonds, "coverage" is calculated by (1) multiplying the JEDD Revenues by a percentage equal to the debt service on the respective bond issue divided by the total debt service on the Waterworks System Special Revenue Bonds and on the Sanitary Sewer System Special Revenue Bonds, and (2) dividing those "adjusted" JEDD Revenues by the debt service on the respective bond issue. Those trust indentures require a debt service coverage of at least 1.25. (See **Special Revenue Bonds**.)

(f) Available to pay costs of capital improvements, to meet other obligations under the JEDD Contracts, and for other municipal purposes as determined by the City.

(g) Includes one-time payment to Bath Township under the JEDD contract.

LAND USE/ANNEXATION

The City's area is approximately 62 square miles. Land use in the City is as follows:

	Acres	Percent of Area
Residential	14,092	35.4%
Commercial	2,349	5.9
Industrial	2,747	6.9
Agricultural	400	1.0
Public and Unusable Open Land	7,285	18.3
Usable Open Land	6,248	15.7
Transportation Facilities	6,688	16.8

By the mid-1970s, the supply of land available for new development within the City's corporate limits had become very limited. As a result, the City began an aggressive program of annexation in order to increase available land for new development, particularly for industrial and commercial purposes.

From 1978 to 1995, the City's program of annexing adjacent township land resulted in the addition of 5,372 acres (approximately eight square miles) to the City, but also met with increasing opposition from the townships. Consequently, starting in 1995, the City and its township neighbors entered into the cooperative agreements to form JEDDs, which effectively ended the City's annexation program. No annexations to the City have occurred since 1995. (See **Joint Economic Development Districts**.)

In accordance with the JEDD Contracts, a total of 422 acres of previously annexed land were detached from the City and returned to the townships between 1995 and 1997. These included 147 acres of primarily business property in Coventry Township, 49 acres of residential property in Copley Township, and 226 acres of mixed-use land in Springfield Township. Approximately 160 acres of the land detached to Springfield Township are now under development as the City's Massillon Road Industrial Park (see **Industrial Development Program**).

ECONOMIC AND DEMOGRAPHIC INFORMATION

<u>Year</u>		<u>City</u>	County	PMSA
1940		244,791	339,405	386,065
1950		274,605	410,032	473,986
1960	•••••	290,351	513,569	605,367
1970	•••••	275,425	553,371	679,239
1980	•••••	237,177	524,472	660,328
1990		223,019	514,990	657,575
2000	•••••	217,074	542,899	694,960
2010		199,110	541,781	NA

Census population since 1940 has been:

The U.S. Census Bureau has released only certain data sets for the 2010 census.

The 2000 census figures show the following breakdown by age groups of the population of

the City:

<u>Under 5</u>	<u>5-19</u>	<u>20-24</u>	<u>25-44</u>	<u>45-54</u>	<u>55-64</u>	<u>65+</u>	<u>Total</u>
15,661	45,709	16,464	65,780	27,565	16,570	29,325	217,074

The City's 2000 population made it the fifth largest city in the State. An estimated population of approximately 2,500,000 resides within a 50-mile radius of the City.

Employment

The following table shows comparative average annual employment and unemployment statistics for the indicated years.

Employed Unemployed Unemployed Unemployment Rate(%))			
Year(a)	City	County	MSA	City	County	MSA	City	County	MSA	Ohio	U.S.
2002	99.1	264.2	344.6	9.3	16.8	21.4	8.6	6.0	5.8	5.7	5.8
2003	97.6	266.1	347.6	7.2	17.4	22.5	6.9	6.2	6.1	6.2	6.0
2004	98.2	268.8	351.3	7.1	17.3	22.3	6.8	6.0	6.0	6.1	5.5
2005	99.5	273.7	358.0	6.8	16.7	21.6	6.4	5.7	5.7	5.9	5.1
2006	101.0	279.1	364.8	6.3	15.4	20.0	5.9	5.2	5.2	5.4	4.6
2007	101.2	280.7	367.8	6.4	15.9	20.8	5.9	5.4	5.4	5.6	4.6
2008	101.0	280.1	367.0	7.3	18.3	24.1	6.7	6.1	6.2	6.5	5.8
2009	94.4	262.2	344.6	11.2	28.9	37.8	10.6	9.9	9.9	10.1	9.6
2010	89.6	259.3	342.9	11.0	28.6	37.5	11.00	9.9	9.9	10	9.6
Jan 2011	87.5	253.1	334.7	10.3	27.6	36.6	10.5	9.8	9.9	10	9.8
Feb 2011	88	254.6	336.7	9.8	26.7	35.6	10	9.5	9.6	9.6	9.5
Mar 2011	88.8	256.7	339.5	9.6	25.4	33.9	9.8	9	9.1	9	9.2
Apr 2011	89.4	258.7	342.1	9.3	24	31.5	9.4	8.5	8.4	8.5	8.7
May 2011	89.9	260	343.8	9.2	23.5	30.7	9.2	8.3	8.2	8.4	8.7
Jun 2011	89.4	258.7	342	10	25.6	33.5	10.1	9	8.9	9.1	9.3
July 2011	89.9	260.1	343.9	9.9	25	32.9	9.9	8.8	8.7	9	9.3
Aug 2011	90.1	260.7	344.7	9.3	23.7	31	9.3	8.3	8.2	8.5	9.1
Sep 2011	89.8	259.9	343.6	8.9	22.8	29.9	9	8.1	8	8.2	8.8
Oct 2011	91.1	263.5	348.4	8.7	22.5	29.4	8.7	7.9	7.8	8	8.5
Nov 2011	90.7	262.3	346.8	8.2	20.8	26.9	8.3	7.4	7.2	7.5	8.2
Dec 2011	89.9	260	343.8	8.2	20.8	27.3	8.3	7.4	7.4	7.6	8.3

Number (000)

(a) Not seasonally adjusted.

Source: Ohio Department of Job and Family Services.

The following table sets forth the private and public employers that have the largest manufacturing and nonmanufacturing workforces within the City.

	Nature of Activity or Business	Approximate Number of <u>Full-Time Employees</u>
Summa Health System	Hospital/Medical	5,857
Akron General Health System	Hospital, Medicine	4,150
Summit County	Government	3,357
The University of Akron	Higher Education	3,198
Goodyear Tire & Rubber Company	Rubber Products	3,000
The Akron Public School District	Education	2,827
FirstMerit Corporation	Banking	2,695
Akron Children's Hospital	Hospital/Medical	2,681
FirstEnergy Corporation	Utility	2,537
Time Warner Cable Northeast Ohio Div.	Cable Television	2,440
Sterling, In	Jewelry Retail/Headquarters	2,258
City of Akron	Government	1,740
Acme (F.W. Albrecht Co.)	Grocery Stores	1,650
YRC Inc	Transportation	1,128
Bridgestone/Firestone	Rubber Products	1,000

Sources: Crain's, Top Business Lists, Greater Akron Chamber of Commerce, Moody's Economy.com, Inc. or respective employers. A number of employees of certain employers are located in areas adjacent to the City.

The City enjoys a diverse economy both in its manufacturing and its increasingly important service sectors. An analysis of 2010 Harris Ohio Industrial Directory data shows that 2,327 firms in the County employ approximately 145,827 people in such diverse fields as the rubber and plastic industry, metal fabrication, food processing, and the manufacture and distribution of electrical and electronic machinery, equipment, and supplies. The abundance of smaller operations adds to this diversity and productivity. The Directory has also reported that there are approximately 86 manufacturing companies in the City with 50 or more employees each. Such firms within the City manufacture a wide variety of products, including toys, books, soft drinks, bakery goods, auto wheel rims, clay products, salt, industrial machinery, dies, molds, chemicals, wood products, and plastics. The number of small plants with just a few employees is increasing, while some of the larger plants are downsizing or closing completely.

The City's economy- historically associated with the rubber industry- is continuing a transition away from reliance on the manufacturing of rubber products, especially tires. The rubber industry's contributions to the local economy remain substantial, but the nature of the contribution has changed from manufacturing to research and development and administration. See **Community and Economic Development Programs – Industrial Development Program**. The elimination of bias-ply tire production, the closing of inefficient, obsolete facilities, and consolidation within the industry have been the prime causes for reduction in hourly positions in the rubber industry, not only in the City but throughout the country. The rubber and related plastics industries remain an important segment of the City's total work force, are employed in the production of specialty items such as aircraft tires and brakes, off-road tires, chemicals, and adhesive products. Examples of continuing investment include the AES relocation to its headquarters facility and the \$19 million expansions by Goodyear Tire & Rubber Company of its polymer production plant and its race tire manufacturing process as well as the new headquarters project.

The City believes its efforts in establishing and completing the University Area Renewal Project and in creating the sites for the expansion of The University of Akron, its implementation of the Opportunity Park Renewal Project, and its support of the Goodyear Technical Center Project and new corporate headquarters project (see Community and Economic Development Summary and Goodyear Tire & Rubber Company project), have been economically advantageous to the City during this period of change in the rubber industry's makeup. The City also believes that its continuing capital investment program, its ongoing development program in its central business district, and its continuing efforts to maintain the City's infrastructure create the environment necessary to encourage the expansion of this segment of the City's evolving manufacturing and rubber/polymer economy.

The State of Ohio is currently recognized as the 3rd largest manufacturing state and, with close to 21% of the City's work force in manufacturing trades, compares favorably to the national average of 13%. In mid-2011 Akron was ranked third among 100 of the largest cities in the United States in the growth of manufacturing jobs over the past year, accordingly to one of the nation's biggest business publishers, and ranked eighth in the country with respect to private-sector job growth. The City was again recognized for the thousands of jobs retained, citing the City's and the State's efforts to keep both Goodyear and Bridgestone/Firestone in the City and the state. In October 2011, Akron was ranked second among metro areas in the rate of job growth year over the previous year. It had moved up seven notches based on these commitments coupled with the city attracting foreign parts manufacturers who want to be near automakers.

Following the national trend, there has been an increase in the service industry and a reduction in the production of goods. Contributing to this trend is the employment at two regional shopping malls in the area, the continuing redevelopment of the CBD, and the increase in governmental (City and County), educational (The University of Akron), and healthcare services and facilities employment. The Akron area has worked diligently to maintain its manufacturing base.

Domestic and International Marketing. The City works diligently to market these attributes and activities to companies both nationally and internationally. A special focus has recently been given to technologically advanced manufacturing companies and site-location consultants at various trade shows and conferences that coincide with the region's industrial clusters. The City continues joint marketing efforts that leverage the resources of the Greater Akron Chamber, NEOTEC, TeamNEO, and Team Ohio. This year's domestic activities include;

- NPE 2012 Space Draw
- · Ohio Plastics Summit, Columbus
- · Bio-International Show, Chicago
- · Greater Akron Supplier Diversity Conference
- · Various Domestic Marketing Activities

Another key to the City's success was the early steps by the Mayor to support the attraction of international investment by attracting foreign companies, expanding the capabilities of foreign companies currently located in the area, encouraging joint ventures, and supporting purchase/acquisitions. Since 1994, the City has participated in marketing the area through various international trade shows as well as direct visits and company contacts and has produced \$46.5 million in initial foreign investment, \$110.4 million expansion investment, \$2.9 million in sales, and 2,447 employment positions. In 2010, we continued to implement and expand the international marketing strategy through our International Incubator program via Targatech (Israel), Chemnitz TCC (Germany), Helsinki Science & Business Park (Finland) and ICSME (China). The year's international activities include:

·A2 (Akron Accelerates)

·Hannover Messe 11/ City of Chemnitz/Berlin/Finland Mission

- · 2011 Medica Fair
- · Continual cooperation with the Chemnitz Technical Center
- · Ohio Energy 2011
- · University, Fraunhofer Nanotechnology Institute (ENAS)
- Watec 2011 Conference
- · BioMed 2011, Israel
- \cdot Company Partnerships with Austen BioInnovation Institute in Akron

Various foreign delegation/agency/company visits

Small Business Assistance. In 2008, the Mayor's Small Business Center was created to assist an important part of a growing economy, small businesses. His office provides and an Economic Development Ombudsman to provide information to entrepreneurs and to small businesses seeking advice on accessing capital, business plan assistance, real estate, expansion, etc.

• Summit Business Alliance. The City contracts with the greater Akron Chamber to visit Akron and JEDD area businesses as part of Summit County's program. There were 174 businesses visitations conducted in 2010.

• Small Business Development Center. In 2011, while housed in the Akron Global Accelerator, 180 Akron clients were served, with 6 new start-ups, 57 jobs created, 129 jobs retained, and 31 businesses trained.

• Minority Business Development Center. In 2010, while housed in the Akron Urban League, 185 Akron clients were served, with 8 new start-ups, 164 jobs created, and 143 jobs retained.

• Cascade Capital Corporation. Providing SBA 504 funding as an accredited CDC, the group approved four (4) projects in Akron in the amount of \$ 1,602,000, with CCC assistance of \$ 606,050 in 2010. The companies assisted include; Correct Plumbing & Drain, Sage Rock, Tennis Unlimited Inc, and Triplett Tire Depot.

Income

The 2005 median family and household incomes, as reported by the Census Bureau, are set forth in the following table.

	2010 Median Income		
	Family	Household	
City	\$49,892*	\$34,359	
County	64,800*	47,926	
State	61,400*	47,358	
United States *estimated	69,824*	51,914	

According to the Ohio Department of Taxation, the average federal adjusted gross income for residents within the Akron City School District filing Ohio personal income tax returns for calendar year 2010 was \$36,854 compared to the average of \$64,761 for all Ohio school districts and \$61,322 for all school districts in the County.

Housing and Building Permits

The following is Census information concerning housing in the City, with comparative County and State statistics.

	2000 Median Value of Owner- Occupied <u>Homes</u>	% Constructed Prior to <u>1940</u>		iber of ng Units <u>2000</u>	<u>% Change</u>
City	\$ 76,500	34.7%	96,372	97,265	+0.9%
County	109,100	22.0	211,477	230,880	+9.2
State	103,700	22.5	4,371,945	4,783,051	+9.4

The number and value of all building permits- including commercial, industrial, residential, and public, and both remodeling and new construction- issued by the City are shown in the following table.

	Building Permits				
<u>Year</u>	<u>Number</u>	Value			
2002	2,533	207,275,180			
2003	2,570	150,927,282			
2004	2,257	171,475,696(a)			
2005	2,202	199,018,354(a)			
2006	1,745	157,965,112(a)			
2007(b)	6,031	350,480,777(a)			
2008	2,406	235,333,080(a)			
2009(c)	1,578	171,272,993			
2010(c)	1,111	118,466,569			
2011(c)	1,073	137,198,072			

(a) Includes approximately (in millions):

2004	2005	2006	2007	2008	
\$33.6	\$38.6	\$26.1	\$25.9	\$20.8	for new residential properties,
12.2	8.1	10.6	35.9	18.3	for residential properties: alteration and additions,
35.2	60.6	53.8	50.9	67.6	for institutional buildings and alteration and additions,
47.1	42.1	28.2	160.9(b)	32.5	for office buildings and alteration and additions,
22.3	24.8	32.9	44.3	88.1	for commercial buildings and alteration and additions, and
21.1	24.8	6.4	32.6	8.0	for miscellaneous construction.

(b) Severe hail storms caused widespread damage to property resulting in a very significant increase in the number and value of building permits, other development projects and Community Learning Centers contributed to this increase.

(c) As mentioned in other sections, the majority of the City of Akron Building and Inspection Department was contracted-out to Summit County in 2009 causing a significant reduction in permits issued by the City. In addition, there is no break-out of permit types issued by the County commencing 2009.

SEWER SYSTEM

<u>General</u>

The City owns and operates a wastewater collection and treatment system (the Sewer System) that serves the City and 12 other subdivisions in a 75 square mile service area. The estimated replacement value of the Sewer System exceeds \$2.2 billion. The existing collection system consists of 649 miles of sanitary sewers, which includes local, combined, and trunk sewers. Over 70% by length of these sewers carry only sanitary sewage, while the remaining 30% carry both sanitary sewage and storm water in periods of wet weather. Approximately 60% of the sewers are over 40 years in age. The City, however, conducts a regular maintenance and replacement program to maintain operational efficiency of the collection system. The collection system also includes 33 pump stations and one retention tank. In addition, the City has 382 miles of storm sewers and 309 miles of storm and combined sewer inlet lead connections. The sewer collection system carries sewage to the Water Pollution Control Station- the City's wastewater treatment plant- which was constructed in 1928. Over the years, the treatment plant has been continuously expanded and upgraded to meet increasing demands on the Sewer System based on increased volume and regulatory requirements. The existing wastewater treatment plant provides primary and advanced secondary treatment of wastewater, followed by disinfection prior to discharge into the Cuyahoga River. In 2011, the plant treated a total flow of 33.7 billion gallons of wastewater, at an average rate of 92.3 million gallons per day.

The Sewer System is operated as a self-supporting enterprise. Rates are set so as to provide sufficient funds for operation, for an adequate level of maintenance, and for debt service requirements on revenue bonds, on certain general obligation bonds or notes issued for Sewer System purposes, and on obligations to the Ohio Water Development Authority and the Ohio Public Works Commission (see **Revenue Bonds** and **City Debt and Other Long-Term Obligations**). The U.S. EPA has approved the City's user charge system for Sewer System customers, both inside and outside the City.

The City agreed to a consent decree (which has not yet been approved by the Court) with the Unites States Environmental Protection Agency and the Ohio Environmental Protection Agency in order to avoid complicated, protracted, and expensive litigation with those agencies. As part of the consent decree, the City will upgrade the Water Pollution Control Station to a minimum secondary treatment capacity of 130 million gallons a day, will separate five combined sewer overflow outfalls, will develop and implement a Final Long Term Control Plan, will study and implement measures to eliminate overflows from the Mud Run Pump Station, will implement a Capacity, Management, Operation and Maintenance Program, and will pay a civil penalty and fund a portion of a supplemental environmental project.

Capital Improvements

Over the past ten years, the City has constructed approximately \$71.4 million worth of capital improvements to the Sewer System. This extensive capital improvements program has had a major positive impact on the operating efficiency of the Sewer System and its compliance with environmental regulations. The table below sets forth the Sewer System's capital improvement expenditures for the years 2007 through 2011, and includes expenditures from Sewer System revenues and the proceeds of bonds and other obligations.

	2007	2008	2009	2010	2011	Total
Water Pollution						
Control Station	\$1,416,289	\$328,143	\$62,738	\$964,756	\$2,020,667	\$4,792,593
Sewer						
Reconstruction	3,003,164	6,687,155	3,346,808	1,539,300	3,827,909	18,404,336
Combined Sewer						
Overflow	1,258,579	93,972	458,193	5,769,694	7,570,996	15,151,434
New Sewers:						
City	0	0	0	0	0	0
JEDDs	1,031,318	30,678	308,699	356,374	14,970	1,742,016
Total						
Sewer System	\$6,709,350	\$7,139,948	\$4,176,438	\$8,630,124	\$13,434,542	\$40,090,402

Capital Improvement Expenditures

The following table sets forth the projected capital improvement expenditures planned for the years 2012 through 2016, including expenditures from bond proceeds and Sewer System revenues, subject to availability of those revenues. As discussed under **The City – Joint Economic Development Districts**, the City is extending the Sewer System's collection system into the neighboring townships in which Joint Economic Development Districts have been established. A portion of the revenues received by the City pursuant to the JEDD contracts will be used to pay costs of extending these facilities (see **Special Revenue Bonds**).

	2012	2013	2014	2015	2016	Total
Water Pollution Control Station	\$1,975	\$1,225	\$1,225	\$1,225	\$1,225	\$6,895
Sewer Reconstruction	2,774	2,059	4,994	3,654	3,654	17,135
Combined Sewer Overflow	4,325	5,580	5,580	5,580	5,580	26,645
New Sewers: City	-0-	-0-	-0-			-0-
JEDDs	1,340	1,340	1,340	1,340	1,340	6,700
Total Sewer System	\$10,414	\$10,204	\$13,139	\$11,799	\$11,799	\$57,355

Projected Capital Improvement Expenditures (000's)

Since 1987, the City has operated a sludge composting plant. The plant converts an average of about 40 dry-ton-per-day of sewage sludge into a compost mixture suitable for horticultural use or safe land disposal. The plant is rated at 73 dry tons per day. The \$32.6 million facility was financed by an 85% U.S. EPA construction grant and the 15% City portion by a loan agreement with the Ohio Water Development Authority (see **Long-Term Obligations Other Than Bonds and Notes**). The City contracted with a private operator to operate and maintain the plant and to market the finished product. In 1990, the City added \$18.6 million of facilities to provide additional odor control for the plant. Federal funding covered 75% of that cost. The compost product meets Ohio EPA Class A quality criteria for food chain application.

In 2005, the City and the facility operator, KB Compost Services, Inc., entered into an agreement to design, build, and operate a 5,000 dry-ton-per-year anaerobic-digestion system with a combined heat and power unit capable of generating up to 335 kW of electricity. The initial phase is sized to process about one-third of the wastewater treatment plant sludge production; it went into operation in late 2007. In 2010, the electricity produced reduced the plant's cost for electricity by 28%.

Employees

As of December 31, 2011, the City had 99 permanent employees involved in the operation and maintenance of the Sewer System. The Public Utilities Bureau, which includes all functions of the Sewer System as well as the Water Supply Division, Water Utilities Field Operations Division, and the Business Services Division, is under the supervision of the Director of Public Service and the Manager of the Public Utilities Bureau (See **Water System - Employees**).

Service Area and Users

The Sewer System supplies the only sanitary sewage collection and treatment service in the City and also serves users located outside the City in the Cities of Stow, Cuyahoga Falls, Tallmadge, and Fairlawn; the Villages of Silver Lake, Munroe Falls, Lakemore, and Mogadore; and the Townships of Bath, Copley, Coventry, and Springfield. The City acquired the water and sewer lines of the Copley Square Water Company on June 4, 2010. This utility provided water and sewer service to approximately 700 accounts in Copley Township. This utility connected its water and sewer lines to Akron's water and sewer system as a condition of the purchase. The city serves these accounts on a retail basis. The numbers of users served by the Sewer System for the last four years are set forth in the following table.

SEWER SYSTEM	S (Excluding Master	Meter Communi	ities)		
	2007	2008	2009	2010	2011
Within City					
Residential	68,109	67,801	66,887	66,840	66,222
Commercial	2,998	3,262	2,969	3,020	3,033
Industrial	1,428	1,417	1,391	1,423	1,464
Other	*	*	*	*	61
Subtotal	72,535	72,480	71,247	71,283	70,780
	91.0%	90.8%	90.5%	90.2%	90.0%
Outside City					
Residential	7,118	7,288	7,415	7,617	7,330
Commercial	*	*	*	*	438
Industrial	68	67	83	85	95
Other	*	*	*	*	4
Subtotal	7,186	7,355	7,498	7,702	7,868
	9.0%	9.2%	9.5%	9.8%	10.0%
Total Users					
Residential	75,227	75,089	74,302	74,457	73,552
Commercial	*	*	*	*	3,472
Industrial	1,496	1,484	1,474	1,508	1,558
Other	*	*	*	*	65
	\$	\$	\$	\$	\$
Total	79,721	79,835	78,745	78,985	78,648
	100.0%	100.0%	100.0%	100.0%	100.0%

* - Amounts were not split out for this time period

The Sewer System serves five master-metered areas- each counted as one customer- under separate sewer-service agreements. The flow from each of these areas is metered and sampled for biochemical oxygen demand (B.O.D.) and suspended solids (S.S.). Each community is then billed based on the flow and strength of sewage delivered to the Sewer System. Each master-meter customer is billed for flow at a designated rate per million gallons, and then receives a debit or credit for over-or-under-assigned strength sewage. Finally, a monthly billing charge is added to recover costs associated with Accounting Department services rendered. Master-meter customers account for approximately 17% of the total flow treated at the City's wastewater treatment plant. Master-meter customers handle billing to individual users.

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The total billed wastewater discharge by each category of users for the years 2007 through 2011 is set forth in the following table.

SEWER SYSTEM					
USER DISCHARGE V	OLUME (Millions o 2007	of Gallons) 2008	2009	2010	2011
Akron Billed Discharg					
Residential	, 4,178.9	4,142.0	4,022.8	3,929.5	3,820.5
Commercial	1,223.0	1,312.1	1,124.7	1,123.9	1,086.0
Industrial	637.8	645.9	643.3	618.0	639.3
Other	*	*	*	*	78.0
Subtotal	6,039.7	6,100.0	5,790.8	5,671.4	5,623.8
	53.4%	53.9%	53.6%	53.2%	49.0%
Suburban Billed Disc	harged				
Residential	420.6	439.8	423.8	430.7	405.5
Commercial	202.9	211.0	174.9	180.6	174.9
Industrial	57.7	70.3	76.1	60.0	44.3
Other	*	*	*	*	2.6
Subtotal	681.2	721.1	674.8	671.3	627.2
	6.0%	6.4%	6.2%	6.3%	5.5%
Subtotal Billed Discha	arge				
Residential	4,599.5	4,581.8	4,446.6	4,360.2	4,225.9
Commercial	1,425.9	1,523.1	1,299.6	1,304.5	1,260.9
Industrial	695.5	716.2	719.4	678.0	683.6
Other	*	*	*	*	*
Subtotal	6,720.9	6,821.1	6,465.6	6,342.7	6,251.0
	59.4%	60.2%	59.8%	59.5%	54.4%
Master Metered Subu	rban Communities	5			
Cuy. Falls	1,340.3	1,284.0	1,101.9	1,083.5	1,246.3
Montrose	364.7	318.8	368.5	359.9	417.5
Mud Brook	1,841.3	2,029.9	1,935.5	1,826.1	2,262.0
Lakemore	303.8	293.7	290.0	274.2	346.0
Tallmadge	743.3	579.8	645.9	772.6	959.4
Subtotal	4,593.3	4,506.2	4,341.8	4,316.3	5,231.2
	40.6%	39.8%	40.2%	40.5%	45.6%
Total	11,314.2	11,327.3	10,807.4	10,659.0	11,482.2
	100.0%	100.0%	100.0%	100.0%	100.0%
Augusto Daily Diagha	rao Volumo				
Average Daily Discha					

* - Amounts were not split out for this time period

The total user volume billed by the Sewer System for 2011 was 11.5 billion gallons. The ten largest retail users by volume, based on billings, and the master meter customers for the last three years are set forth in the following table.

SEWER SYSTEM								
Ten Largest User Accounts		Dischar	ge Volume in	Millions of G	allons		Billing Revenu	e
Customer	Entity Type	2009	2010	2	011	2009	2010	2011
IRG RC Lessor LLC	Industrial	88.5	201.9	206.0		\$ 317,695	\$ 1,354,897	\$ 1,627,945
Akron General Medical Center	Medical	77.8	45.4	80.0		207,626	245,053	496,430
University of Akron	Education	*		* 70.4			*	* 437,377
Akron Energy System	Energy	125.7	117.9	69.2		452,135	817,554	550,592
Summa Health Systems	Medical	163.8	125.0	61.6		278,973	671,243	371,459
Childrens Hospital Medical Center	Medical	40.9	53.3	42.6		139,158	285,066	306,184
Firestone Tire & Rubber	Industrial	*		* 42.7			×	* 354,040
University of Akron	Education	175.3	120.9	34.9		459,106	654,183	216,777
Akron Energy System	Energy	*		* 33.0			×	* 263,572
LMA Commerce Two LLC	Commercial	*		* 31.9			*	* 251,036
Summit County	Government	76.0	125.8		*	201,916	265,979	-
Akron Board of Education	Education	69.9	44.1		*	166,995	240,392	-
Chapel Hill Mall	Commercial	19.7	31.3		*	75,129	163,602	-
Emerald Polymer Additives	Industrial	25.8	26.0		*	124,130	171,422	-
Total		863.4	891.6		672.3	\$ 2,422,863	\$ 4,869,391	\$ 4,875,412

SEWER SYSTEM						
Master Meter Communities (b)	Dischar	ge Volume in N	lillions of Gallons		Billing Revenue	
Customer	2009	2010	2011	2009	2010	2011
Cuyahoga Falls	1,105.3	1,083.5	1,246.3	\$ 1,532,432	\$ 1,907,263	\$ 2,044,485
Montrose (Summit County)	370.7	359.9	417.5	648,907	831,571	899,856
Mud Brook (Summit County)	1,953.9	1,826.1	2,262.0	3,085,117	3,294,420	3,775,011
Lakemore	287.2	274.2	346.0	363,612	315,887	494,447
Tallmadge	662.5	772.6	959.4	899,237	1,095,312	1,406,492
Total	4,379.6	4,316.3	5,231.2	\$ 6,529,305	\$ 7,444,453	\$ 8,620,291

* Not part of top ten largest users for specified year

(a) Wholesale contract

(b) Governmental, wholesale contracts

Sewer Rates

Council passed legislation on December 21, 2009 establishing a revised schedule of sewerage service charges. Those revised rates are effective starting January 1, 2010, are shown in the following tables.

SEWER SYSTEM

Rates For Sewer Servi	се												
Effective January 1 of ea	a <mark>ch year</mark>												
		2010			2011			2012			2013		
Customer	Residential	Commercial	Industrial	Residential	Commercial	Industrial	Residential	Commercial	Industrial	Residential	Commercial	Industrial	
	Rate (\$/HCF)			Rate (\$/HCF)			Rate (\$/HCF)			Rate (\$/HCF)			
Akron	\$3.794	\$4.038	\$5.291	\$4.742	\$4.644	\$6.084	\$5.168	\$5.062	\$6.632	\$5.634	\$5.517	\$7.229	
Akron HEAP *	3.560	-	-	4.094	-	-	4.708	-	-	5.026	-	-	
JEDD	3.794	4.038	5.291	4.742	4.644	6.084	5.168	5.062	6.632	5.634	5.517	7.229	
Suburban	3.619	3.610	4.659	3.800	3.790	4.892	3.990	3.980	5.136	4.190	4.179	5.393	
Fairlawn Contract	3.176	3.167	4.216	3.335	3.325	4.427	3.502	3.492	4.648	3.677	3.666	4.881	
Master Meter Cuy. Falls	Rate (\$/1,000 \$1.915	0 gal)		Rate (\$/1,000 \$2.011	0 gal)		Rate (\$/1,000 \$2.112) gal)		Rate (\$/1,00 \$2.217) gal)		
Montrose	2.179			2.288			2.402			2.522			
Mud Brook	1.830			1.922			2.018			2.119			
Lakemore	1.805			1.895			1.990			2.089			
Tallmadge	1.811			1.902			1.997			2.097			

* HEAP is a federally funded program that issues heating benefits to supplement a household's annual energy cost

The City applies a surcharge to master meter customers that discharge wastewater to the Sewer System that is of greater strength than certain defined levels as follows:

	B.O.D. (mg/L)	Suspended Solids (mg/L)
Residential User	182	290
Commercial User	289	572
Industrial User	399	771
Suburban Master Meter		
User	182	290

Those master-meter customers that discharge wastewater with strengths in excess of these levels are charged \$0.237 per pound of excess B.O.D. per day and \$0.201 per pound of excess suspended solids per day.

Billing and Collection

Bills to most users of the Sewer System are mailed monthly. The City adds a 10% surcharge to all Sewer System bills not paid within 15 days after the date they are mailed. If those bills remain unpaid for 45 days from the original bill, the City delivers a termination notice to the user, and service may be terminated 10 days after that by discontinuing water service. If service is terminated, it will not be restored until the bill is paid or a payment arrangement is signed. When such bills (and penalties) are not paid when due, the City may do either or both of the following: (a) collect them by actions at law, and after that (b) for those that arise under service contracts made directly with users, certify them to the County Fiscal Officer to be placed on the tax duplicate together with the interest and penalties allowed by law, to be collected as property taxes are collected. The City's practice with respect to bills and penalties not paid has been to place them on the tax duplicate. In 2011, the number of total Sewer System accounts receivable over 60 days increased due to the continued economic decline. The amounts past due as of 12/31/2011 are as follows; 30 day- \$651,832, 60 day- \$1,020,742, and 90+ days - \$10,988,848. It is the general policy of the Public Utilities Bureau to continue to try to collect charges rather than write them off.

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Historical Operating Results

The following table sets forth historical comparative income and expenditures for the Sewer System for the past five years as well as debt-service coverage for those years reported and computed on a cash basis (see **Revenue Bonds**).

Historical Income and Expenditures and Debt Service Coverage

Total Revenues	2007 \$34,952,336	2008 \$34,823,091	2009 \$35,173,239	2010 \$41,792,872	2011 \$44,622,570
Total Expenses	22,289,800	23,192,222	23,499,390	23,542,172	23,585,273
Net Revenues	\$12,662,536	\$11,630,869	\$11,673,849	18,250,700	21,037,297
Debt Service on Revenue Bonds	\$ 3,557,707	\$ 4,568,537	\$ 5,081,910	5,084,513	5,083,905
Debt Service Coverage(a)	3.56	2.55	2.30	3.59	4.14
Net Revenues Available for Other Debt Service	\$ 9,104,829	\$ 7,062,332	\$ 6,591,939	13,167,435	15,953,392
Other Debt Service: OWDA/OPWC Loans (b) General Obligation Bonds	6,064,278 30,481	6,086,926 35,630	6,073,432 0	5,862,492 0	5,587,208 0
Balance Available	\$ 3,010,069	\$ 939,776	\$ 518,507	\$ 7,304,943	\$10,366,184

(a) Net Revenues divided by Debt Service on Revenue Bonds. The Trust Indenture for the Sewer System Improvement Revenue Bonds requires a debt-service coverage of at least 1.25.

(b) See City Debt and Other Long-Term Obligations.

WATER SYSTEM

<u>General</u>

The City has owned and operated its water supply, treatment, and distribution system (the Water System) since 1912. The watershed for the Water System covers 207 square miles and offers a potential supply of 120 million gallons per day. In 2011, the average daily pumpage was approximately 34.7 million gallons. According to the Ohio EPA, approved treatment plant capacity is 67 million gallons per day (M.G.D.) and approved instantaneous flow rate is 76 M.G.D. The Water System includes over 1,225 miles of pipe, 15 distribution-storage reservoirs, elevated tanks and standpipes, and 11 booster-pump stations. It serves over 90,000 customers in the City, six other municipalities, and parts of five adjacent townships.

The Water System is operated as a self-supporting enterprise. Rates are set so as to provide sufficient funds for operation, for an adequate level of maintenance, for capital improvements, and for debt-service requirements on revenue bonds, on certain general obligation bonds or notes issued for Water System purposes, and on obligations to the Ohio Water Development Authority (OWDA) and the Ohio Public Works Commission (OPWC) (see **Revenue Bonds** and **City Debt and Other Long-Term Obligations**).

The City's extensive water system is not confined to the sale of water. Other sources of revenues (totaling approximately \$3.51 million for 2011) include: (a) billing services for sewer and curb service (\$1.467 million) and (b) rental revenue from cell phone towers and oil/gas production (\$.48 million).

Water Supply, Treatment and Distribution

The Cuyahoga River is the source of the City's water supply. The river's headwater is 15 miles from Lake Erie; it flows south to the City and then north into Lake Erie at the City of Cleveland.

The Water System's four reservoirs and their locations and capacities are set forth in the following table.

C----C----

<u>Reservoir</u>	Location (County)	Surface Area <u>(acres</u>)	Capacity <u>(Billion Gallons)</u>
Lake Rockwell	Portage	769	2.1/2.4(a)
East Branch	Geauga	420	1.5
LaDue	Geauga	1,500	5.7/6.8(a)
Mogadore	Portage	900	2.3/3.3(a)

(a) Increased capacity is available through use of flashboards, which are temporary wood additions to the dam to increase its height.

The City has underground resources to add to its surface reservoirs. Preliminary studies indicate that development of well fields in the upper portions of the watershed could provide a potential supplemental capacity of 22 M.G.D.

Untreated water flows from Lake Rockwell to the water plant about one-half mile away. All water supplied to the City passes through the treatment plant and pumping station at Lake Rockwell. Originally built in 1915, this plant has been enlarged, remodeled, and modernized over the years.

Upon entering the plant at Lake Rockwell, the raw water is chemically treated to kill bacteria and to coagulate, flocculate, and settle suspended particles. From there, the partially clarified water flows through filters that remove the particles and solid impurities remaining in the water after the settling process. A one-million gallon clear well collects the filtered water, which is further treated with additional chemicals: chlorine as a disinfectant, fluoride to prevent tooth decay, and pH stabilization and corrosion inhibitor agents to prevent corrosion and encrusting of the water mains. After the final chemical treatment, the water is pumped to the City by six pumps located in the high-lift pumping station. Under normal conditions, this is the first time that pumps are used; until this point, water has flowed to and through the system by force of gravity.

The treated water is pumped through about 28 miles of force mains to two equalizing reservoirs in the City. About 53 miles of feeder mains distribute water from the force mains and the equalizing reservoirs to a network of approximately 963 miles of distribution mains in the City and over 140 miles of mains in areas outside of the City. Water is stored within the distribution system at 12 different locations.

In addition to the domestic water supply, the City has an industrial water supply that is rarely used but stands ready to service the needs of industry in the event of a serious breakdown at the Lake Rockwell facility. Because this industrial watershed comes into the Cuyahoga River in the City, it does not flow through the Lake Rockwell facilities. This industrial water is untreated and not potable. The primary source of this industrial water is the Mogadore Reservoir in the valley of the Little Cuyahoga River. Because of the capacity and smooth operation of Lake Rockwell and the East Branch and LaDue Reservoirs, Mogadore Reservoir has been used exclusively in recent years for recreation and to control the flow of the Little Cuyahoga River. Deep wells owned by private industry are also a source of industrial water.

Capital Improvements

Over the past ten years, the City has constructed approximately \$78 million worth of capital improvements to the Water System. This extensive capital improvements program has had a major positive impact on the operating efficiency of the Water System.

An example of this increased efficiency is the Water System's water service connections replacement program that began in 1964. The Water System assumed the responsibility of maintaining and replacing water service connections at no direct cost to the consumer. The replacement of house lines by the customer and water-service connections by the Water System with copper materials has reduced the operating expenses incurred in finding and repairing recurrent leaks as well as the unaccounted-for loss of water because of leaks. The Water System uses this program to reduce operating and capital costs further by systematically replacing all non-copper water service connections during the excavation phase of a street paving project rather than implementing a random replacement program that would increase surface restoration costs. The City expects that the copper replacement program will assist it in reducing the number of leaking water service connections and in complying with the requirements of the national lead/copper regulations of the U.S. EPA. The Water System has also instituted and maintains an active repair and replacement program for its distribution system, much of which was constructed before the 1930s. The Water System expects to reduce the rate of breaks through the continuation of the Water System's water-main-replacement program. Replacement of the older, iron pipes with new, cement-lined, ductile, iron pipes has reduced pumping costs and the occurrences of pavement damage, while meeting U.S. EPA drinking water regulations.

Construction of a \$535,000 potassium permanganate water treatment system is complete. Under a \$2.85 million contract, replacement of 2.31 miles of the old (1920-1922) parallel 48 inch force mains was substantially completed in 2002. Under the JEDD contracts, water mains have been extended by 4.3 miles. A sedimentation basin rehabilitation project was completed in 2001 at a cost of approximately \$8.6 million. Construction of a \$4.4 million chemical building for the Water Plant was completed in 2004. The City has completed installation of a "drive-by" meter reading system in approximately \$5,000 residential, commercial. and industrial accounts. A meter reader drives a vehicle equipped with a reading device that automatically collects meter readings. The automated meter-reading initiative began during 2003 with replacement of all residential meters. This project was completed in 2005 at an approximate cost of \$17.47 million. The automated meter-reading initiative for commercial and industrial meters began during 2008. The project was completed during 2009 at an approximate cost of \$2.97 million.

The following table sets forth the Water System's capital improvement expenditures for the years 2006 through 2010 and includes expenditures from bond proceeds and Water System revenues.

	2007	2008	2009	2010	2011	Totals
Water Treatment						
Plant(a)	\$ 380,399	\$ 718,000	\$ 1,529,884	\$705,694	\$4,397,405	\$7,731,382
Transmission and						
Distribution: City	2,864,153	3,486,596	317,638	2,538,648	2,775,640	11,982,675
JEDDs	860,177	50,698	885,053	0	3,530	1,799,458
General	588,385	1,138,137	1,052,328	0	80,756	2,859,606
Total Water System	\$4,693,114	\$5,393,431	\$3,784,903	\$3,244,342	\$7,257,331	\$24,373,121

Capital Improvement Expenditures

(a) Includes pumping equipment and source of supply (reservoirs and supply mains).

(b) Includes meter reading systems and customer service.

The following table sets forth the projected capital improvement expenditures planned for the years 2012 through 2016, including expenditures from proceeds of bonds and other obligations, State grants, and Water System revenues, subject to availability of those revenues. As discussed in **The City**–

Joint Economic Development Districts, the City has extended the Water System's transmission and distribution system into the neighboring townships in which Joint Economic Development Districts have been established. A portion of the revenues received by the City under the JEDD contracts will be used to pay costs of extending these facilities (see **Special Revenue Bonds**).

	2012	2013	2014	2015	2016	Total
Water Treatment						
Plant(a)	\$ 1,765	\$ 225	\$ 225	\$ 225	\$225	\$ 2,665
Transmission and						
Distribution: City	1,951	1,998	4,675	4,675	4,675	17,974
JEDDs	880	880	880	880	880	4,400
General	175	100	35	35	35	380
Total Water System	\$4,771	\$3,203	\$5,815	\$5,815	\$5,815	\$25,419

Projected Capital Improvement Expenditures (000's)

(a) Includes pumping equipment and source of supply (reservoirs and supply mains).

(b) Includes meter reading systems and customer service.

Employees

As of December 31, 2011, the City had 153 permanent employees involved in the operation and maintenance of the Water System. The Public Utilities Bureau, which includes all functions of the Water System as well as the Water Pollution Control Division and the Sewer Utilities Field Operations, is under the supervision of the Director of Public Service and the Manager of the Public Utilities Bureau (see Sewer System – Employees).

Service Area and Users

As of December 31, 2011, the Water System provided water to 72,234 accounts inside the City and 11,560 accounts outside the City's corporate limits. Those outside accounts represent 13.8 % of the total accounts serviced by the Water System and 15.3 % of the Water System's metered water. These figures include the sale of water to the City of Tallmadge and the City of Stow on a wholesale basis.

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The Water System's total billings and metered water volume use are detailed, in terms of account type, in the table that follows.

WATER SYSTEM BILLED WATER REV	'ENUE				
	2007	2008	2009	2010	2011
Within City					
Residential	\$13,879,979	\$12,286,383	\$12,872,827	\$14,965,709	\$14,233,779
Commercial	5,305,944	6,093,542	5,356,078	6,052,990	5,741,532
Industrial	2,032,958	2,007,722	1,885,626	2,684,031	2,008,804
Other	240,330	150,718	176,958	219,572	183,415
Subtotal	\$21,459,211	\$20,538,365	\$20,291,489	\$23,922,302	\$22,167,530
	75.8%	71.4%	74.9%	75.8%	74.2%
Outside City					
Residential	*	*	*	*	\$3,283,343
Commercial	*	*	*	*	1,487,257
Industrial	*	*	*	*	98,550
Other	*	*	*	*	2,854,441
Subtotal	\$6,856,343	\$8,212,197	\$6,782,025	\$7,656,930	\$7,723,590
	24.2%	28.6%	25.1%	24.2%	25.8%
Total Users					
Residential	*	*	*	*	\$17,517,122
Commercial	*	*	*	*	7,228,789
Industrial	*	*	*	*	2,107,353
Other	*	*	*	*	3,037,856
Total	\$28,315,554	\$28,750,562	\$27,073,514	\$31,579,232	\$29,891,120
	100.0%	100.0%	100.0%	100.0%	100.0%

* Amounts were not split out for this time period

WATER SYSTEM METERED WATER CONSUMPTION (1,000 cubic feet)							
	2007	2008	2009	2010	2011		
Within City							
Residential	466,983	345,803	419,855	534,349	404,564		
Commercial	301,082	384,980	307,401	344,937	287,101		
Industrial	117,766	118,784	113,008	110,049	101,124		
Other	25,722	25,510	27,028	28,002	21,214		
Subtotal	911,553	875,077	867,292	1,017,337	814,003		
Gustotal	72.9%	66.6%	71.6%	73.5%	71.3%		
Outside City							
Residential	*	*	*	*	83,361		
Commercial	*	*	*	*	51,334		
Industrial	*	*	*	*	6,428		
Other	*	*	*	*	185,738		
Subtotal	338,844	439,831	344,146	366,009	326,861		
	27.1%	33.4%	28.4%	, 26.5%	28.7%		
Total Users							
Residential	*	*	*	*	487,925		
Commercial	*	*	*	*	338,435		
Industrial	*	*	*	*	107,552		
Other	*	*	*	*	206,952		
Total	1,250,397	1,314,908	1,211,438	1,383,346	1,140,864		
	100.0%	100.0%	100.0%	100.0%	100.0%		

* Amounts were not split out for this time period

The area served with the Water System's water includes the Cities of Akron, Hudson, Tallmadge, Stow, Fairlawn, and a portion of Cuyahoga Falls; the Village of Mogadore; parts of the Townships of Bath, Boston, Springfield, Copley, and Coventry; and the Great Lakes Canning Company plant and the Chrysler Stamping plant in the City of Twinsburg.

Most customers outside the City pay a retail rate equal to the amount charged to customers within the City plus a 10% to 60% retail surcharge. The City of Tallmadge is paying a rate equivalent to the City rate plus a 22.5% surcharge. The City of Fairlawn customers currently pay a retail rate equal to the City rate plus a 15% surcharge. Customers in the Village of Mogadore, the west portion of the City of Cuyahoga Falls, and the Townships of Bath and Boston, as well as the Great Lakes Canning Company plant, pay a retail surcharge of 45% to 60%. Those customers in Joint Economic Development Districts within the Townships of Copley, Coventry, Springfield, and Bath generally pay a surcharge of 10%.

The County formerly operated a water distribution system, but sold the majority of that system to the City of Stow in 2001 and the remainder of that system to them in 2006. The city signed a wholesale water supply contract with Stow in 2006, providing for a 15% surcharge. The contract also provides for tax-sharing from new business development in selected areas of Stow and adjacent areas made possible by the availability of water from the City's system.

The City acquired the water and sewer lines of the Copley Square Water Company on June 4, 2010. This utility provided water and sewer service to approximately 700 accounts in Copley Township. The utility connected its water and s sewer lines to Akron's water and sewer as a condition of the purchase. The City serves these accounts on a retail basis.

WATER SYSTEM							
Ten Largest User Accounts		Water V	olume in Million Cu	ubic Feet		Billing Revenue	
Customer	Entity Type	2009	2010	2011	2009	2010	2011
City of Stow (a)	Government	129.5	150.8	116.3	1,548,385	1,948,796	\$ 1,644,347
City of Tallmadge (a)	Government	58.1	55.6	62.5	788,289	813,418	980,417
IRG RC Lessor LLC	Industrial	11.3	39.4	36.6	137,507	517,335	523,198
University of Akron	Education	19.6	37.1	15.8	165,161	184,361	175,108
Akron General Medical Center	Medical	12.0	7.4	13.7	141,982	132,634	205,039
City of Akron	Government	*	*	12.1	**	**	232,716
Bridgestone/Firestone	Industrial	10.3	75.0	9.0	149,062	901,457	177,411
Summa Health Systems	Medical	8.8	33.2	8.4	110,458	189,763	157,754
LMA Commerce Two LLC	Commercial	*	*	6.9	**	**	110,163
Childrens Hospital Medical Center	Medical	*	*	6.6	**	**	137,201
Akron Energy System	Energy	18.4	20.7	*	271,615	306,884	*
Summit County	Government	4.1	16.8	*	**	**	*
Cargill, Inc.	Food Production	3.6	4.4	*	68,587	86,690	*
Total		275.7	440.4	287.9	\$3,381,047	\$ 5,081,337	\$ 4,343,353

The following table sets forth the ten largest users of water in 2008-2011.

* Not part of top ten largest users for specified year

** Information not available for specified year

(a) Wholesale contract

The following table sets forth the water sales and number of meters in service for the Water System for the years 2007 through 2011.

WATER SALES &	NUMBER OF METERS					
For the Year		2007	2008	2009	2010	2011
Total Sales Volume	e for Year					
Billions of						
Gallons	9.353	9.836	9.062	10.347	8.214	
Average Daily Sale	as Volume					
Average Daily Sale	es Volume					
Average Daily Sale Millions of Gallons	es Volume 25.625	26.947	24.826	28.349	22.504	
Millions of		26.947	24.826	28.349	22.504	
Millions of Gallons		26.947	24.826	28.349	22.504	
Millions of Gallons	25.625	26.947 83,761	24.826 84,138	<u>28.349</u> 84,348	<u>22.504</u> 83,794	

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Water Rates

Rates and charges for the products and services of the Water System are set by the Director of Public Service. The Service Director is bound by the rate covenant in the bond legislation and trust indentures relating to the various revenue bond issues (see **City Debt and Other Long-Term Obligations** – **Revenue Bonds** and **Special Revenue Bonds**). The Service Director approved a water rate schedule effective May 1,2010 as follows;

City of Akron Water System

Water Rates - 2010-2012

WATER SYSTEM	Per 100 Cubic Feet				
Effective May 1			2010	2011	2012
Block 1	0 - 9,000 cu.ft.	<u></u>	\$2.34	\$2.53	\$2.73
Block 2	9,001 - 1,500,000 cu.ft.	2.10		2.27	2.45
Block 3	1,500,001 cu.ft. and over	1.11		1.19	1.29
Billing Charg	ge Per Quarter		\$9.66	\$10.43	\$11.26

Effective May 1 of each year		20	2010		2011		2012	
		Metered*	Unmetered	Metered*	Unmetered	Metered*	Unmetere	
Size of Line	1"	\$18.49	\$55.32	\$19.97	\$59.74	\$21.57	\$64.	
	2"	37.01	110.69	39.97	119.55	43.17	129.	
	3"	46.18	147.58	49.87	159.39	53.86	172.	
	4"	64.58	209.05	69.75	225.77	73.33	243.	
	6"	92.39	307.59	99.78	332.19	107.76	358.	
	8"	147.58	492.17	159.39	531.54	172.14	574.	
	10"	239.89	781.07	259.39	843.56	279.81	911.	
	12"	387.48	1285.41	418.47	1388.24	451.95	1499	

* Includes installations with full flow and detector check assemblies

As previously noted, City Council establishes various other retail rates for accounts outside the City. The quarterly charge per fire hydrant applicable to retail users outside the City is \$12.50.

Billing and Collection

Bills are rendered on a monthly basis. Bills indicate a net amount; a user may pay the net amount during the first 20 days after the bill is mailed. After 70 days the City initiates a shut-off procedure, and the user may have to pay up to \$40 to have service reinstated.

Water accounts are only in the name of the owner of the property. The City has the right to discontinue water service to any other property in the service area owned by a delinquent customer. It is the general policy of the Public Utilities Bureau to collect charges rather than to write them off.

Ohio law provides additional water-charge collection procedures for cities, counties, and villages. When water charges are not paid when due, they may be sought either by court action or by certification to the county auditor for collection as taxes, with partial payments (\$10 minimum) permitted before that certification. Certification may be made only if the charges have been due and unpaid for at least 60 days and the owner of the property has received written notice of the impending certification at least 30 days before the certification. After certification, the lien created by certification may be released upon full payment to the county fiscal officer of the unpaid water charge plus associated penalties, if any. The City began to use these procedures for the collection of delinquent water charges in 2004. The amounts outstanding at 12/31/2011 end are as follows; 30 day- \$446,452, 60 day- \$723,064, and 90+ days- \$7,879,342.

Historical Operating Results

The following table sets forth historical comparative revenue and expenses for the Water System for the past five years, as well as debt service coverage for those years, reported and computed on a cash basis(see **Revenue Bonds**).

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Historical Income and Expenditures and Debt Service Coverage

	2007	2008	2009	2010	2011
Revenues(a)	\$34,229,704	\$33,135,011	\$32,266,085	\$32,082,808	\$34,741,226
Operating Expenses(a)	21,739,833	22,377,207	22,765,462	22,239,021	24,168,940
Net Revenues	\$12,489,871	\$10,757,804	\$9,500,623	\$9,843,787	10,572,286
Maximum Annual Debt Service	\$ 8,165,612	\$ 8,165,612	\$ 5,491,264(e)	\$ 5,461,206	\$5,476,595
Debt Service Coverage(b)	1.53	1.32	1.73	1.80	1.93
Actual Debt Service(c)	\$ 8,143,470	\$ 8,156,755	\$ 7,558,991	\$,7,558,991	\$ 5,542,016
Balance Available for Other Debt Service	\$ 4,346,401	\$ 2,601,049	\$ 1,941,632	\$ 2,284,796	\$ 5,030,270
Other Debt Service:(d) OWDA/OPWC Loans General Obligation Bonds	1,292,795 319,968	1,551,290 61,284	1,503,311 0	1,643,726 0	1,736,162 0
Balance Available	\$ 2,733,338	\$ 988,475	\$ 438,321	\$ 641,070	\$ 3,294,108

(a) As defined in the indenture for the Waterworks System Improvement Revenue Bonds.
(b) Net Revenues divided by Maximum Annual Debt Service. The indenture requires a debt service coverage of at least 1.25.
(c) Amount paid to the bond trustee for debt service by the Water System in the calendar year indicated on the City's outstanding water revenue bonds. Proceeds of bonds are not included in this table.

(d) See City Debt and Other Long-Term Obligations.

OTHER UTILITIES

Solid Waste Collection and Disposal System

The City provides residential garbage collection services through use of its own employees and a contract with a private firm. Solid waste collected by the City's curbside service is delivered to a Waste Management transfer station located in the City and then transferred to the American Landfill (a Waste Management facility located in nearby Stark County). In 1989, the City initiated a curbside recycling program to recover aluminum, glass, tin, and plastic, which was expanded in 1992 to all 64,000 households in the City. Newspapers, paper, and magazines were added to the recycling program in 1995. Before this time all recycles were handled as regular collection.

The City's Hardy Road Landfill was closed in June 2002. In 2004, Waste Management, the City, and the City of Cuyahoga Falls entered into an agreement to help manage waste from each city and throughout the County in an environmentally efficient manner.

Pursuant to requirements of Ohio law, the County, the City, and other political subdivisions within the County have established the Summit-Akron Solid Waste Management District that is governed by the Summit-Akron Solid Waste Management Authority.

In 2011, Hull & Associates, Inc and the City of Akron entered into an agreement to recover landfill gas from this former site to utilize in producing electricity for the adjacent city-owned waste-water treatment plant. The project will produce approximately 7,000 megawatt hours of electricity annually, or about 30 percent of the wastewater plant annual electric requirements. The closed landfill produces approximately 17,500 standard cubic feet per hour of landfill gas which is currently burned off.

Heating and Cooling

Akron Energy Systems, LLC manages and operates the City's downtown heating and cooling system. AES is using a boiler powerhouse donated to the City by The B.F. Goodrich Company in 1987, with the other boilers at the City's former solid waste burning facility as back-up, to provide energy for heating (steam and hot water) and cooling to customers in the Opportunity Park Renewal Project area, the University area, and downtown, including hospitals and municipal buildings. The City created a task force of customers to study the operation of the system. Upon its recommendation, the City sought to replace its operator, Akron Thermal, who then filed for Chapter 11 bankruptcy protection. The federal bankruptcy court allowed Akron Thermal to extend its lease until 2017. The City appealed that decision to the U.S. District Court. While the case was pending, Akron Thermal abandoned the system. AES has operated the system on behalf of the City since the former operator abandoned the property in September 2009.

Natural Gas; Electricity

Natural gas is supplied in the City by Dominion East Ohio. FirstEnergy Corp. provides electricity in the City, the County, and major portions of the State. FirstEnergy Corp., which has headquarters in downtown Akron, is the fifth largest investor-owned utility in the nation, servicing approximately 4.5 million customers in Ohio, Pennsylvania, and New Jersey. FirstEnergy Corp. is a member of the Central Area Power Coordination Group (CAPCO), which is made up of seven electric utility companies in northern Ohio and western Pennsylvania.

TRANSPORTATION

The City is a major trucking center with 15 motor freight carriers having offices or terminals in the City. Yellow Roadway Corporation (YRC) Worldwide's division headquarters of Roadway Express, Inc. and YRC Regional Transportation are located in the City. An additional 37 motor freight carriers have offices and terminals outside the City in the surrounding areas of Summit, Medina and Portage Counties. Interstate Routes 71, 76, 77, 80, 271, and 277, as well as nine State highways, serve the area.

Railroads serving the City and the area include CSX, Wheeling & Lake Erie Railway Co., and Akron-Barberton Cluster Railway (owned by Wheeling & Lake Erie Railway Co.). The City is also served by Greyhound bus line.

Three airports Akron-Canton Regional Airport in the County, Akron-Fulton International Airport in the City, and Cleveland Hopkins International Airport in the City of Cleveland, serve the air travel needs of the region. The Akron-Canton Regional Airport underwent a \$60 million, five-year capital improvement program launched in 2001. In March 2010, a \$110 million capital expansion project was announced with \$16.1 million from the FAA that will add many improvements including runway extensions, an expanded baggage claim wing, improved entrances, new and improved gate concourses, additional parking, a new food court, and free wireless internet access. In 2011, CAK broke attendance records in 9 out of 11 months, reaching a total of 1,564,000 annual passengers, exceeding their previous record.

The Akron-Fulton International Airport has experienced a resurgence of aviation activity. Airspace Place, Ltd. constructed 61 condominium style hangars with a flight-planning center. The company constructed an \$8 million corporate jet hangar in 2002. There are currently 125 planes based at the airport. According to the Ohio Department of Transportation, the airport generates over \$8.4 million of economic impact annually to the local economy.

The METRO Regional Transit Authority, a separate political subdivision, provides public transportation in the City and throughout the County. Its operations are supported from the proceeds of a County-wide increase of 0.25% in the general sales tax approved by voters in 1990. In March 2008 the voters approved an additional ¹/₄ of 1 percent continuous sales and use tax to maintain service levels. The increased sales tax began to be collected in October 2008. In 2011, the amount collected was \$15.3 million. The City transferred ownership of an 8.3-acre site on the south part of the downtown to METRO. Construction of a new central transit transfer station was completed in December 2008. (See Industrial Development Program – University Technology Park).

EDUCATION

All educational systems and institutions discussed below operate independently of the City government. The City is not involved in the operation or financial matters of any educational system or institution, except as noted.

Akron City School District

The Akron City School District (the School District) is the principal school system in the City, the largest school system in the County, and the City's fifth largest employer. It serves approximately 22,000 pupils in 50 elementary, middle, junior high, and senior high schools. The Board of Education of the School District administers an annual operating budget of approximately \$305 million. The School District's funding is derived from local sources, including primarily property taxes, but also tuition and interest income (36 %), State appropriations (60%), and federal programs (4%). In November 2006, voters in the School District approved an additional 7.9-mill operating levy. The voters also approved, in 1999, a 3.56 mill permanent improvement levy for a continuing period, which produces approximately \$4 million each year.

In 1999, the State established its \$10.2 billion Rebuild Ohio Plan to rebuild school buildings statewide using, in part, money from Ohio's share of a national tobacco lawsuit settlement. The Akron Board of Education approved a \$774 million construction plan in May 2002, which has been approved by State officials. The original plan called for 35 rebuilds, 21 renovations, two decommissions, and one new construction. The current plan includes 37 rebuilds, five renovations, 15 decommissions, and the construction of two new buildings that were not part of the original plan. Eleven of the buildings are now complete and being occupied by students and staff. Ten additional buildings are under construction. The remaining buildings are either currently in design or are in future segments of the project. The program is divided into five segments and is currently in the third segment. Construction is expected to end in 2018. The Ohio School Facilities Commission will pay 59% of the construction cost (\$409 million) and the School District will pay the other 41% (\$284 million). The School District also requires \$81 million to fund "local funding initiatives," such as site acquisitions, special funding for additional classroom facilities to reduce class size, auditoriums and athletic facilities, for which the State will not share the cost.

Under a State statute, a municipal corporation and a school district may jointly construct, equip, operate, maintain, and use community centers and may appropriate money for their community centers. Community centers are facilities that may be used for governmental, civic, or educational operations or recreational activities. The City and the School District have joined together to create and finance these community centers, which the City and the School District have named "Community Learning Centers," and which will serve both the educational needs of the School District as well as the civic, governmental, educational, and recreational needs of the City. These shared facilities also constitute the School District's share of the construction plan to be funded in part by the State through the Ohio School Facilities Commission.

Rather than funding these facilities through a School District voted property tax, the City has increased its municipal income tax by 0.25% and will use the income tax revenues generated there from for the Community Learning Centers. The City Council enacted an ordinance to increase the income tax for the period 2004 through 2033. The ordinance provided that the revenues collected would be "paid into a separate fund, the Community Learning Center Income Tax Fund, and applied solely for the

purpose of acquiring, constructing, renovating, repairing, enlarging, adding to, reconstructing, maintaining, equipping, furnishing, acquiring interests in real property in connection therewith, improving the sites thereof, and otherwise improving" Community Learning Centers. Under that ordinance, the City is authorized to enter into cooperative agreements with the School District to provide for the Community Learning Centers in the City. In accordance with State law, the ordinance was submitted for approval by the City's voters at the May 6, 2003 election. Passage of the ordinance levying the increased income tax was approved by 64% of the voters at that election. The City and the School District entered into a Cooperative Agreement for Community Learning Centers on December 15, 2003 (the "Cooperative Agreement"), to provide for the joint use and operation of these facilities. The Cooperative Agreement also provides for the construction of the Community Learning Centers by the School District with the cooperation of the City.

The City issued \$215,000,000 City of Akron Community Learning Centers Income Tax Revenue Bonds (CLC Bonds) to fund the initial phases of this project in January 2004 (See **Income Tax Revenue Bonds**). The City issued an additional \$45,000,000 City of Akron Community Learning Center Income Tax Revenue Bonds (CLC Bonds) in 2010. The School District in the Cooperative Agreement has pledged \$3.0 million each year from the annual amount of the permanent improvement levy described above, to the payment of the CLC Bonds.

As of January 1, 2012, the School District had no outstanding debt.

The University of Akron

The University, the third largest of Ohio's 13 State universities and the City's third largest employer, is one of the City's most valuable assets, attracting both industry and research and development activities that provide jobs and enhance the economic livelihood of the community. The University has approximately 26,000 students attending for credit and approximately 5,183 people participating in noncredit programs in the City. The University is one of the largest employers in the City with approximately 3,900 full- and part-time employees, plus over 3,500 student employees and graduate assistants who work part-time while completing their degrees. Since July 1, 1967, when the City transferred ownership of the University to the State, the University has invested over \$800 million in building construction within the City. In less than twelve years, 16 new buildings have been added to the Akron Campus: Polymer Engineering Academic Center, East Campus Parking Deck, Administrative Services Building, College of Arts & Sciences Classroom/Office Building, North Campus Parking Deck, Student Union, Student Recreation Center, Athletic Field House and Indoor Varsity Golf Practice Facility, Simmons Hall, Honor's Complex, Gas Turbine Testing Facility, Exchange Street Housing, Multiplex Football Stadium, Multiplex Student housing Facility and an Outdoor Living Room. Completed renovation projects include: three residence halls, six parking decks, energy conservation projects, E.J. Thomas Hall, Auburn Science Technology Library addition, Whitby Hall, Schrank Hall, Leigh Hall, Polsky Building, Guzzetta Hall addition, Fir Hill Plaza, Robertson Café, and four streetscapes for College Street, South Union Street, Carroll Street, Lee Jackson Field, and Wolf Ledges. Ongoing additions and renovation projects include: signage, lighting, tree planting, Auburn West Tower rehabilitation, openlawn ampitheater, fountains, green spaces, and walks that will provide an area for students to gather, socialize, and study and also serve as a green "welcome mat" for employees and visitors to the campus.

Other Schools

Portions of the City are located in five other public school districts. (See Ad Valorem Property Taxes and Special Assessment – Overlapping Governmental Entities.) Only a very small number of the students within the City are within these other school districts. There are also 13 private and parochial schools in the City, as well as nine charter schools. Vocational education is offered by the Cuyahoga Valley Joint Vocational School District and the Portage Lakes Joint Vocational School District, as well as by the Akron City School District. Within 50 miles of the City, there are 32 private and public colleges and universities.

HEALTH CARE

The City is served by six acute care hospitals: Akron City Hospital and Saint Thomas Hospital Medical Center, operating as Summa Health System (986 beds), Akron General Medical Center, operating as Akron General Health System (511 beds), and Children's Hospital Medical Center of Akron (253 beds), all of which are in the City. None of these hospitals is operated by the City.

In 1996, Akron General Medical Center, the City's second largest employer, opened its \$32 million Health & Wellness Center, bringing together outpatient surgery, diagnostic services, sports medicine, cardio and pulmonary services, physical therapy and rehabilitation, and a medically supervised exercise program in one location. In recent years, Akron General Medical Center has made significant investments in its cancer, heart and vascular facilities. Akron General's \$17 million Heart and Vascular Center opened in late 2006 with state-of-the-art facilities, including cath labs, cardiac testing, and cardiac rehabilitation. In March 2010, it was announced that Akron General is investing more than \$11 million to upgrade the electronic medical record system.

In 1998, Summa Health System, the City's largest employer, completed a \$22 million, 74,000 square-foot Surgical Pavilion at Akron City Hospital. The Pavilion has 16 surgical suites, one of which is dedicated specifically to trauma patients. The Pavilion also includes an outpatient facility. In 1999, Summa Health System opened a health-care complex composed of a 22,600 square-foot primary care/medical office building, a 34,000 square-foot outpatient health center that includes physical therapy, radiology, laboratory, and other diagnostic services, and a 35,000 square-foot fitness center, which was built and is owned and operated by the Akron YMCA. In 2003, Summa Health System completed construction of a \$75 million project that includes a Men's Health Clinic, a Women's Health Clinic, and a Trauma Center at Akron City Hospital. Summa Health System constructed a \$28 million, free-standing outpatient cancer center on the Akron Hospital campus. This 60,000 square-foot facility houses physician and staff offices, a conference center, and outpatient cancer services. Construction was completed in fall 2008.

Akron Children's Hospital, the City's seventh largest employer, is known for its advanced medical care, including neonatal care and treatment of burn victims of all ages. Children's Hospital serves 17 counties in Northeast Ohio. In 1993, Children's Hospital completed construction of a \$75 million expansion that added a 250,000 square-foot building, renovated an additional 57,000-square-foot building, mostly for patient care, and added a 350 car parking deck. This major expansion added approximately 75 employees. In 2003, Akron Children's Hospital completed a \$45 million investment including a new 200,000 square-foot building and parking deck, which expands its tertiary care capacity. Currently, Children's Hospital provides tertiary care in neonatal, orthopedic, and renal dialysis; this investment will add cardiopulmonary treatment to its services. With this expansion, Children's Hospital has become one of the nation's leading pediatric cardiopulmonary hospitals.

RECREATION AND ENTERTAINMENT

Canal Park Stadium is home to the Akron Aeros, a Class AA minor league baseball team affiliated with the Cleveland Indians. In addition to the professional baseball games, the stadium is used by University, amateur and high school teams. (See Central Business District Development Program.)

The City is host to the Akron Racers, one of seven women's professional fastpitch softball teams around the country that compete in the premier National Professional Fastpitch League (NPF). The City pioneered support for professional women's fastpitch softball recognizing the importance of access to professional sports careers for women and young girls. In 2005, the Akron Racers captured the National NPF Championship.

The City is host to the annual LeBron James Shooting Stars Classic, a basketball tournament highlighting the best boys' teams from all over the country ages 10 to 17. More than 465 teams compete in the tournament in gymnasiums throughout the Akron area and on The University of Akron's campus. Nearly 200 NCAA Division I, II & III colleges and universities are represented by

coaches and scouts. This event, a partnership between the City, the Northeast Ohio Basketball Association and LeBron James of the Miami Heat, elevates the City's status in the national sports arena.

The E.J. Thomas Center for Performing Arts is located on the campus of The University of Akron. This modern building seats up to 3,000 people. Because of its movable acoustical ceiling, it can adapt to the needs of various performances and audiences. The Center serves as the home for the Akron Symphony Orchestra and the resident ballet company of The University of Akron, and is used for a variety of musical and theatrical productions.

Blossom Music Center, located in the northern part of the County, is the summer home of the internationally renowned Cleveland Orchestra and hosts a variety of musical programs throughout the summer. The outdoor pavilion seats approximately 5,000, and the lawn accommodates an additional 15,000. Located near the intersection of major expressways, it attracts audiences from a 60-mile radius.

Community theaters within the City include Weathervane Community Playhouse, Coach House Theatre, and Akron Children's Theatre. The University regularly stages plays and musicals. The Akron Civic Theatre is one of the few surviving "Theme Theaters" in the country. It is used for unique movies, and stage and musical productions (see **Central Business District Development Program** – **Other CBD Developments**).

The Akron Art Museum is one of a few in the country specializing in American art of the 19th and 20th centuries. The Museum presents works by nationally prominent artists, in addition to its permanent collection, and offers concerts and lectures. The Museum has undergone a major renovation and expansion (see **Central Business District Development Program – Akron Art Museum**).

A number of facilities of historic significance are located in the City, including Hower House, a restored High Victorian mansion built in 1871 on the campus of The University of Akron, and Stan Hywet Hall, a 65-room manor house furnished with antiques and works of art dating from the 14th century and considered the finest example of Tudor Revival architecture in the United States. Hale Farm and Village in nearby Bath Township is a working farm and community recreated from the early 19th century and features a homestead, restored buildings, and live demonstrations of early American crafts. The history of the rubber industry, from Charles Goodyear's home laboratory through the growth of a major corporation, is displayed in the Goodyear World of Rubber Museum. The Summit County Historical Society has restored the Simon Perkins Mansion constructed in 1830 by the City's founder and the John Brown Home, residence of the famous abolitionist. A \$1 million renovation of the historic Mustill House and Store located along the Ohio & Erie Canal near downtown Akron, sponsored by the National Park Service, along with the City and Metro Parks' Cascade Locks Park Association, has been completed.

The City is the home of the national finals for the Soap Box Derby races, which have been held annually in the City since 1935, except during the war years 1942 through 1945. Improvements totaling \$1.2 million, including reconstructing the grandstands and resurfacing the track, were completed in 1999. In recent years, there has been financial difficulty at the Derby with the loss of National Spokes-groups. In early 2010, the City and County agreed to guarantee a line of credit which the Derby holds with First Merit Bank, allowing the bank to withdraw its call on the line. In an effort to save this tradition and raise awareness of the derby Corbin Bernson recently completed production of a movie, 25 Hill, which was filmed here in Akron and was launched at the 2011 Derby.

The City operates over 135 parks covering over 2,100 acres. The Akron Zoo sits on 52 acres, 30 of which are owned by the City. The Zoo is a nonprofit organization that is supported by a countywide property tax. The seven-year, 0.8-mill levy generates \$8.1 million annually for the Zoo. In the past several years, numerous improvements have been made to the Zoo including a new entrance; additional parking; Barnhardt Family Welcome Center with visitor amenities and gift shop; Komodo Kingdom Education Center with indoor/outdoor dining and cafe, classrooms, and animal exhibits. Thirty-six new animal exhibits have been built in themed spaces such as Legends of the Wild, Lehner Family Zoo Garden, Penguin Point, and Wild Prairie. The latest project, Jellies: Rhythm in the Blue opened in 2008 and features seven species of jellyfish in 10 tanks, making it the largest jellyfish exhibit in the State. The Zoo cares for more than 700 animals from around the world such as tigers, lions, snow leopards,

jaguars, penguins, flamingos, Komodo dragons, bats, lemurs, bears and red pandas. With the additions to the Zoo, attendance has increased to over 300,000 visitors annually making it one of Summit County's most attended cultural attractions. Opened in July 2010, was a carousel with 33 hand carved animals for people to ride such as an elephant, polar bear, Komodo dragon, penguin, giraffe, and more.

More than 40 private and public golf courses are located within the City and the surrounding area of the County. To provide recreational opportunities for children through the First Tee of Akron program, the City completed construction of a new nine-hole golf course on 85 acres within the City. The World Golf Championship-Bridgestone Invitational was held at the Firestone Country Club in August 2011 and will be held there again in 2012.

The Portage Lakes chain located in nearby Coventry and Franklin Townships, with 75 miles of shoreline, is available for swimming, fishing and boating. The Akron Metropolitan Park District (Metro Parks), a separate political subdivision substantially coterminous with the County, operates a park system of over 6,600 acres in the County and in neighboring Medina County. In 2008, the City hosted the seventh annual world-class Road Runner Akron Marathon with almost 10,000 runners participating. Road Runner High Speed Online is the main sponsor for this event.

The Cuyahoga Valley National Park, a national park of approximately 33,000 acres, is located primarily in the County adjacent to the City's north boundary. The National Park Service has estimated that approximately 8.5 million people annually use this national park and the numerous, non-federal facilities within its boundaries for recreational activities. This recreation area preserves rural, natural land and open space along 22 miles of the Cuyahoga River. In 1994, the \$4 million Cuyahoga Valley Environmental Education Center was completed and opened to the public. In addition, the Park received approximately \$9 million in federal funds for various construction projects in 1994 and 1995. In 1996, the \$1.1 million Boston Interpretive Center was opened. The Park's Towpath along the Ohio & Erie Canal is part of the 87-mile Ohio & Erie National Heritage Corridor designated by Congress in 1996. Previously, the City completed a 6.6-mile extension of the Towpath through northwest Akron. The balance of the Towpath's extension through the City was completed in 2008 with the Towpath Bridge dedication on August 22, 2008. The City has also purchased a site adjacent to Lock 1 in downtown Akron to be redeveloped as a visitors center for the Ohio & Erie National Heritage Corridor.

FINANCIAL MATTERS

INTRODUCTION

The City's fiscal year corresponds with the calendar year. The main sources of City revenue are property taxes, income taxes, certain non-tax revenues, and State distributions as described herein.

The responsibilities for the major financial functions of the City are divided among the Mayor, the Director of Finance, and the Council. The Director of Finance is the City's fiscal and chief accounting officer. Her duties include: to keep the books and accurate statements of all money received and expended and of all taxes and special assessments; at the end of each fiscal year, or more often if requested by the Mayor, to examine all accounts of City officers and departments; and not to allow the amount set aside for any appropriation to be overdrawn, or the amount appropriated for any one item of expense to be drawn upon for any other purpose, or a voucher to be paid unless sufficient funds are in the City treasury to the credit of the fund on which the voucher is drawn. The Director of Finance is responsible for receiving, maintaining custody of, and disbursing all City funds. Other important financial functions include: general financial recommendations and planning by the Mayor; budget preparation by the Mayor with the assistance of the Director of Finance; and approval of all budgeting and appropriations by the Council.

In 2002, the electors of the County voted to eliminate the positions of County Auditor and County Treasurer and combine their duties into a single position. The duties formerly performed by the County Auditor and County Treasurer are now performed by the County Fiscal Officer. For property
taxation purposes, assessment of real property is made by the County Fiscal Officer subject to supervision by the State Tax Commissioner, and assessment of public utility and tangible personal property is made by the State Tax Commissioner. Property taxes and special assessments are billed and collected by the County Fiscal Officer.

BUDGETING, TAX LEVY AND APPROPRIATIONS PROCEDURES

Detailed provisions for City budgeting, tax levies and appropriations are made in the Revised Code and the City Charter. The procedures involve review by County officials at several steps.

City budgeting for a fiscal year formally begins with the preparation and the adoption of a tax budget for the fiscal year. For debt service, the tax budget must show the amounts required, the estimated receipts from sources other than ad valorem property taxes, the net amount for which a property tax levy must be made, and the portions of that levy to be inside and outside the Charter tax rate limitation. The tax budget then is presented for review by the County Budget Commission comprised of the County Executive, County Fiscal Officer, and County Prosecuting Attorney.

As part of that review, the County Budget Commission determines and approves levies for debt service outside and inside the Charter tax rate limitation. The Revised Code provides that "if any debt charge is omitted from the budget, the commission shall include it therein."

After its approval of the tax budget, the County Budget Commission certifies its action to the City together with the estimate by the County Fiscal Officer of the tax rates outside and inside the Charter tax rate limitation. Thereafter, and before the end of the then calendar year, the Council approves the tax levies and certifies them to the proper County officials. The approved and certified tax rates are then reflected in the tax bills sent to property owners. Real property taxes are billed in two installments, the first usually in or before January and the second in July.

The City's Department of Finance is responsible for appropriation preparation. Each of the City's operating departments submits an appropriation request supported by detailed explanations of need by early October. The Department of Finance adjusts these requests in accordance with projected resources and then reviews the adjusted requests with each of the departments and the Mayor to determine final funding priorities. This process is completed by mid-November and the appropriation document is then finalized and submitted to City Council in early December. The Council reviews the appropriation request as submitted by the Mayor and adopts a permanent appropriation. A temporary appropriation is passed by December 31 if Council decides to continue appropriation review into the new year. At the conclusion of the appropriation review, Council adopts a permanent appropriation. This appropriation provides funding for the calendar year commencing January 1 and includes both operating and capital expenditures. State law requires the adoption of the appropriation measure by April 1. The appropriation ordinance for calendar year 2011 was enacted by the Council on March 14, 2011. The appropriation ordinance for calendar year 2012 was enacted on March 19, 2012. Annual appropriations may not exceed the County Budget Commission's official estimate of resources, and the County Fiscal Officer must certify that the City's appropriation measures do not appropriate money in excess of the amounts set forth in those estimates.

The Department of Finance continues to monitor and adjust the appropriations throughout the year. At the request of an operating department, the Director of Finance may transfer funds within certain categories of expenditures, but may not change the total amount of the appropriations for each individual fund. The Department of Finance also regularly compares actual receipts to projected receipts and reduces the rate of expenditure, if such action is necessary. City Council must authorize by ordinance any increase in appropriations. The Department reports quarterly to Council a comparison of actual and projected receipts and expenditures.

FINANCIAL REPORTS AND EXAMINATIONS OF ACCOUNTS

The City maintains its accounts, appropriations, and other fiscal records in accordance with the procedures established and prescribed by the Auditor of State (the Auditor). The Auditor is charged by law with the responsibility of inspecting and supervising the accounts and records of each taxing subdivision and most public agencies and institutions.

City receipts and expenditures are compiled on a cash basis, pursuant to accounting procedures prescribed by the Auditor, which are generally applicable to all Ohio political subdivisions. The records of these cash receipts and expenditures are converted annually for audit purposes to a modified accrual and accrual basis of accounting. These accounting procedures conform to generally accepted accounting principles as recommended by the Governmental Accounting Standards Board. Those recommendations, among other things, provide for a basic set of financial statements, which include a government-wide statement of net assets and a government-wide statement of activities on a full accrual basis. In addition, the basic financial statements also include a balance sheet and statement of revenues, expenditures and changes in fund balances on a modified accrual basis of accounting for the general fund, each major special revenue, debt service (bond retirement) and capital project fund (referred to as governmental funds) and all other governmental funds; a statement of net assets, a statement of revenues, expenses and changes in net assets, and a statement of cash flows on a full accrual basis of accounting for the general funds; and attacent of net assets and a statement of cash flows on a full accrual basis of accounting for all major enterprise funds, other enterprise funds and internal service funds (referred to as proprietary funds); and a statement of net assets and a statement of changes in net assets for the City's fiduciary funds on a full accrual basis.

The City's Audit and Budget Division within the Department of Finance is responsible for finalization of City accrual financial statements, monitoring and improvement of internal controls for accounting, cash management and other fiscal activities, and special reviews of the City's accounting system.

Beginning with the audit of 1981 and continuing through the audit of 2002, the Auditor authorized the City to contract with an independent public accounting firm for an audit of the City's finances. The audit of the City's general-purpose financial statements for each of the years 2003 through 2011 was performed by the Auditor, the most recent of which was completed through December 31, 2011. The City formally received the report of that audit on August 27th, 2012. Copies of the full 2011 Comprehensive Annual Financial Report (CAFR) are available and may be obtained by writing to the Director of Finance at the address set forth in the **Introductory Statement**.

The City has issued a CAFR for each of the calendar years 1983 through 2011. The City's CAFR for the years 1984 through 2010, were awarded the Certificate of Achievement for Excellence in Financial Reporting by the Government Finance Officers Association of the United States and Canada (GFOA). As explained by the GFOA, the Certificate of Achievement is the highest form of recognition for excellence in state and local government financial reporting. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. The City has also received the GFOA Distinguished Budget Presentation Award for the years 1985 through 2011.

See **Appendix A** for a comparative summary of general fund receipts and expenditures for the last five fiscal years and budgeted for 2012. **Appendix B** sets forth receipts and expenditures for all funds for 2007 to 2011.

CASH BALANCES AND INVESTMENTS

As of December 31	2007	2008 2009		2010	2011
General Fund:					
Cash	\$ 57,063	\$ 946,679	\$ 1,147,733	\$ 1,188,893	\$220,078
Investments	6,297,206	5,616,525	4,061,699	4,074,288	4,990,111
Debt Service Funds:					
Cash	53,444	1,035,703	1,836,767	1,970,451	397,736
Investments	5,897,761	6,144,694	6,500,113	6,752,657	9,018,359
Enterprise Funds:					
Cash	94,720	333,924	1,716,022	1,789,499	392,180
Investments	10,452,823	1,981,131	6,072,809	6,132,542	8,892,381
All Other Funds:					
Cash	178,291	1,043,094	1,861,703	2,751,239	1,754,406
Investments	19,675,272	6,188,542	6,588,360	9,428,387	39,779,821
Total Cash and Investments	\$42,323,062	\$23,290,292	\$29,785,206	\$34,087,956	\$65,445,072

Listed below are the year-end cash balances and investments for 2007 to 2011:

Investments of City funds are governed by the Uniform Depository Law (Chapter 135 of the Revised Code) applicable to all subdivisions and by the Charter and Sections 37.30 through 37.42 of the Code of Ordinances, enacted December 15, 1986 (the Investment Policy Ordinance). Section 37.38 of the Investment Policy Ordinance sets forth the City's investment objectives as follows.

"The achievement of good fiscal management for the City requires effective cash management of public money and, in turn, effective bank management practices with respect to the investment and deposit of this public money. The following investment and deposit objectives shall be applied in the management of public money:

(A) The primary objective of the City's investment activities is the preservation of capital and the protection of investment principal.

(B) The City's investments shall remain sufficiently liquid to enable the City to meet operating requirements that might reasonably be anticipated.

(C) Those responsible for investing public money shall strive to maximize the return on the investments but shall avoid assuming unreasonable investment risks.

(D) The City's investments shall be diversified to avoid the assumption of unreasonable and avoidable risks associated with specific types of securities or individual financial institutions. To the extent practicable, of the public money allocated to the general depository account, it is intended that no more than 50% will be invested in repurchase agreements, no more than 50% will be invested with any one eligible institution, and no more than 20% will be invested with any one maturity date.

(E) Investments shall be made with the exercise of that degree of judgment and care, under circumstances then prevailing, which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation but for investment, considering the probable safety of their capital as well as the probable income to be derived.

(F) Price and rate quotations for all eligible investments may be obtained from eligible institutions within or outside of the City or the State. However, in the case of the sale or purchase of eligible investments where all other factors considered by the Investment Officer are equal, placement shall be made with the eligible institution situated within the City. The right is reserved to reject all bids or proposals or any bid if such is inconsistent with the City's investment objectives."

The Director of Finance is responsible for the City's investments. The Treasurer of the City, as the designee of the Director of Finance, is charged with the day-to-day responsibility of carrying out the investment objectives and practices of the City. Under recent and current practices, investments are made in direct obligations of the United States, obligations guaranteed by the United States (including obligations of certain federal agencies), certificates of deposit, repurchase agreements (with the underlying securities held on the City's behalf by third-party institutions or in the customer safekeeping account of the Federal Reserve account of the City's depository institutions), and certain of the City's own bonds and notes, including the bond anticipation notes issued in anticipation of the levy and collection of special assessments (see **Special Assessments and Bond Anticipation Notes**).

The City from time to time also invests in STAR Ohio (State Treasury Asset Reserve), which is an investment pool managed by the Ohio Treasurer of State. STAR Ohio is similar in concept to a registered investment company issuing redeemable securities, commonly called a "money market mutual fund." A treasurer, governing board or investment authority of a subdivision may deposit public money of the subdivision with the Treasurer of State. Subdivision is defined in Section 135.01(L) of the Ohio Revised Code as any county, municipal corporation, school district, township, municipal or school district sinking fund, special taxing or assessment district, and other district or local authority electing or appointing a treasurer. The Treasurer of State will invest the public money of the State. STAR Ohio in the same types of instruments as are provided for the investment of interim money of the State. STAR Ohio seeks to obtain as high a level of current income as is consistent with prudent investment management, the preservation of capital, and maintenance of liquidity. STAR Ohio has been awarded Standard & Poor's highest rating, AAAm. STAR Ohio is the only money market mutual fund in which the City may invest.

The City does not invest in any securities that would be characterized as derivatives or in reverse repurchase agreements and purchases all investments with the intent to hold to maturity. The average days to maturity for the entire portfolio is 51 days. The average yield to maturity at cost for bonds/notes is .409%. The following table presents a summary of the City's investment portfolio as of December 31, 2011.

	Investments	<u>% of Portfolio</u>
Repurchase Agreements	\$ 40,885,035	65.23%
Money Market Savings	7,388,745	11.79
City bonds and notes(a)	4,405,249	7.03
Start Ohio	10,001,643	15.95
Total(b)	\$62,680,672	100.00%

(a) See Bond Anticipation Notes.

(b) Does not include cash (\$2,764,400); see prior table.

FINANCIAL OUTLOOK

The City, as with most cities across the country, continues to be impacted heavily by current global economic conditions. The City's income tax collections decreased by 7.4% in 2009 (compared to 2008), with another 1.5% decrease in 2010 (compared to 2009) and an increase of over 7% for 2011 (compared to 2010). As of August 2012, income tax collections are up over 2%. These same global economic conditions have also impacted other sources of City revenue. Property tax revenues have continued to decline due to the housing market crisis. The Total Assessed Value decreased again in 2010 by ½ % and the 2011 Triennial update will reduce residential values further. Interest earnings continue to remain nominal and service revenues have declined from previous years. General Fund receipts increased

over 10% from \$139,675,532 to \$154,618,134 from 20120 to 2011 due primarily to fund consolidation and mandated accounting changes.

The State of Ohio, in response to these same economic and budgetary constraints, has implemented changes to the State budget directly affecting funding to the City of Akron. The State budget will reduce Local Government Funding (LGF), which will directly impact the City's General Fund. In 2010, the LGF collections were slightly higher than the 2009 collections of \$ 12,515,342. However, this amount with be reduced by 25% and then to 50% over the state's current biennial budget. The City has begun to see the effects of that. In 2011, the LGF revenues were \$137,172 less than in 2010. Through September 2012 LGF revenues are \$7,070151 compared to \$9,825,945 for the same period in 2011, a reduction of 25%. The state's planned reductions of Personal Property tax payments have been accelerated. In 2011, the city was to receive approximately \$ 3,595,553 but received only \$679,544. Inheritance tax revenues fluctuate annually and for the past five years the city has collected amounts as high \$6,553,799 and as low \$3,718,987. The budget for 2012 is \$4.2 M. The state plans to eliminate this source of revenue beginning in 2013.

As a result of the consolidation of City services into regional offices, combined with other attrition and previous years' pro-active measures employment currently stands at 1,728, which is a 23% reduction from 2006. Other cost saving measures instituted by the City include mandatory and voluntary furlough hours for City employees, reductions in overtime, reduced longevity payments through union concessions, cancellation of the City's leave purchase program, and service reductions in the annual leaf pickup program. In 2010, the City saw the first full year of savings from the wage and benefits reductions implemented in 2009. The City will continue to review and implement cost savings wherever possible.

In 2012, the City experienced an increase in various expenditures compared to 2011, such as Health Benefits, which is creating an increase in General Fund expenditures. The City anticipates a 2% increase in expenditures by the end of Fiscal 2012. Fiscal Year 2012 revenues are expected to increase over 2011 by 2 %. The General Fund balance is expected to remain stable for 2012.

On September 30, 2011, the Ohio State Auditor declared the City to be in fiscal caution in accordance with Section 118.025, Ohio Revised Code. The declaration and the State Auditor's guidelines for fiscal caution may be viewed on the State Auditor's website at http://www.auditor.state.oh.us. In accordance with Section 118.025(C), Revised Code, the City developed a written proposal for corrective actions to address the fiscal practices and conditions that led to the declaration. The City delivered that proposal by the end of November 2011, within the 60-day period required by the law. The State asked for additional information and they received the supplemental information in January 2012. The City intends to implement all corrective actions necessary to discontinue and correct those fiscal practices and conditions, in order to be released from the declaration.

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AD VALOREM PROPERTY TAXES AND SPECIAL ASSESSMENTS

ASSESSED VALUATION

The following table shows the recent assessed valuations of property subject to ad valorem taxes levied by the City, and the estimated total actual valuations (in thousands).

Tax		Assessed Valua	ation (000)	tion (000)		
Collection <u>Year</u>	<u>Real</u> (a)	Tangible <u>Personal(</u> b)(c)	Public <u>Utility(</u> c)(d)	<u>Total</u>	Total Actual <u>Valuation (000)</u>	
2003	2,744,340(f)	391,104	126,061	3,261,505	9,548,639	
2004	2,726,337	323,378	125,675	3,175,390	9,225,858	
2005	2,752,404	321,451	127,741	3,201,596	9,294,977	
2006	3,005,544(e)	234,182	115,393	3,355,119	9,655,123	
2007	3,007,188	160,594	112,378	3,280,160	9,362,047	
2008	2,992,093	99,393(h)	77,877(h)	3,169,363	9,034,905	
2009	2,921,342(f)	13,607(h)	82,703(h)	3,017,652	8,495,101	
2010	2,911,817	7,025(h)	86,082(h)	3,004,924	8,445,399	
2011	2,928,343	0	88,008	3,016,351	8,466,705	
2012	2,580,090	0	92,022	2,672,112	7,476,256	

(a) Other than real property of railroads. The real property of public utilities, other than railroads, is assessed by the County Fiscal Officer. Real property of railroads is assessed, together with tangible personal property of all public utilities, by the State Tax Commissioner.

(b) Other than public utility.

(c) The State (i) has reduced the valuation of tangible personal property of general businesses and railroads in increments beginning in 2006 to zero in 2009 and (ii) is reducing the valuation of tangible personal property of telephone and telecommunications companies in increments beginning in 2007 to zero in 2011; see the discussion of those reductions and related State makeup payments below.
 (d) Tangible personal property of all public utilities and real property of relations (o) and (a)

(d) Tangible personal property of all public utilities and real property of railroads; see footnotes (a) and (c).

(e) Reflects triennial adjustment.

(f) Reflects sexennial reappraisal.

(g) Reflects effect of State legislation that, beginning with collection year 2002, reduced the assessed valuation of electric utility production equipment from 100% to 25% of true value and of natural gas utility property from 88% to 25% of true value.

(h) Reflects, in part, the reclassification of tangible personal property of telephone and telecommunications companies from Public Utility to Tangible Personal.

Source: County Fiscal Officer.

Taxes collected on "Real" in a calendar year are levied in the preceding calendar year on assessed values as of January 1 of that preceding year. Taxes collected on "Tangible Personal" in a calendar year are levied in the same calendar year on assessed values during and at the close of the taxpayer's most recent fiscal year that ended on or before December 31 of the preceding calendar year, and at the tax rates determined in the preceding year. "Public Utility" (real and tangible personal) taxes collected in a calendar year are levied in the preceding calendar year on assessed values determined as of December 31 of the second year preceding the tax collection year.

Based on County Fiscal Officer records of assessed valuations for the 2011tax collection year (2010 for tangible personal), the ten largest City ad valorem property tax payers are set forth in the following table.

Name of	Nature	Total Assessed	% of Total
Taxpayer	of Business	Assessed Valuation	Assessed
		(000)	
FirstEnergy Corp.	Utility	\$66,756	2.50%
University Of Akron	Education	17,085	.64
Albrecht Incorporated	Grocer/Dev	14,044	.53
Children's Hospital Medical Center	Medical	12,530	.47
Busson, Bernard D.	Builder/Dev.	12,387	.46
American Transmissions	Utility	11,380	.43
Ohio Edison Tower Limited	Utility	9,958	.37
East Ohio Gas	Utility	9,798	.37
HCRI Akron Properties LLC	Builder/Dev.	7,175	.27
Akron Management Corporation	Builder/Dev.	6,393	.24
Plaza Chapel Hill Co	Builder/Dev	5,757	.22
Firestone Tire & Rubber Co	Mngrng/Rsch	4,800	.18

Pursuant to statutory requirements for sexennial reappraisals, in 2008 the County Fiscal Officer adjusted the true value of taxable real property to reflect then current fair market values. These adjustments will first be reflected in the 2008 tax list (collection year 2009) and in the ad valorem taxes distributed to the City in 2009 and thereafter. The County Fiscal Officer is required to, and has, adjusted taxable real property value triennially to reflect true values. This is done without the individual appraisal of properties except when done as part of the sexennial reappraisal.

The assessed valuation of real property is fixed at 35% of true value and is determined pursuant to rules of the State Tax Commissioner. An exception is that real property devoted exclusively to agricultural use is to be assessed at not more than 35% of its current agricultural use value. Real property devoted exclusively to forestry or timber growing is taxed at 50% of the local tax rate upon its assessed value.

The taxation of all tangible personal property used in general businesses (excluding certain public utility tangible personal property) has been phased out over four years, from tax year 2006 to tax year 2009. Previously, machinery and equipment and furniture and fixtures were generally taxed at 25% of true value, and inventory was taxed at 23%. The taxation of all tangible personal property used by telephone, telegraph or inter-exchange telecommunications companies ("telecommunications property") is also being phased out over tax years 2007 to 2011. Previously, telecommunications property was taxed at 25% or 46% of true value (depending on the type of equipment and when it was placed into service). The percentages of true value of such property taxed have been, and are being, reduced to those set forth in the following table:

Tax Year	General Business Property	Telecommunications Property
2006	18.75%	(a)
2007	12.50	20.00%
2008	6.25	15.00
2009	0.00	10.00
2010	0.00	5.00
2011	0.00	0.00

(a) 25% or 46%; see discussion above.

Certain tangible personal property not previously used in business in Ohio is not subject to tangible personal property taxation.

To compensate for decreased revenue as the tangible personal property tax is phased out, the State in 2006 commenced making distributions to taxing subdivisions (such as the City) from revenue generated by a newly enacted commercial activity tax (the "CAT"). The CAT is levied annually on all persons or entities doing business in the State with taxable gross receipts from their business activities greater than \$150,000. Generally, these distributions are expected to fully compensate taxing subdivisions for such tax revenue losses from the phase-out of tangible personal property tax on general business tangible personal property through 2010, with gradual reductions in the reimbursement amount from 2011 through 2017, and for such tax revenue losses from the phase-out of tangible personal property tax on telecommunications property through 2011, with gradual reductions in the reimbursement amount from 2012 through 2018. Reimbursements for tax losses relating to levies for voted debt service (currently, not applicable to the City) are generally to continue at 100% until the debt is retired, subject to a $\frac{1}{2}$ -mill threshold adjustment (for all fixed-sum levies). That adjustment basically requires real property taxpayers to absorb up to $\frac{1}{2}$ mill of increased property taxes (in order to continue to generate a fixed dollar amount) due to the phase-out of tangible personal property taxes. The State is to provide any necessary reimbursement above that amount. The State's reimbursement payment to the City for the prior Fiscal Year was \$670,180.

Litigation had been pending since 2006 challenging the permissibility of the inclusion in the CAT tax base of food sales for off-premises consumption, and litigation was filed in March 2008 challenging the application of the CAT to motor fuels. On September 2, 2008, an appeals court held that the CAT may not be applied to the wholesale and retail sale of food for human consumption off premises. On September 17, 2009 the Ohio Supreme Court reversed the judgment of the Court of Appeals, holding that the CAT is not an excise tax upon the sale or purchase of food. When fully phased in, the CAT is projected by the State to produce approximately \$1,680,000,000 annually with \$188,000,000 of that annual amount derived from its application to those food sales and \$139,100,000 of that amount attributable to its application to motor fuels.

Public utility tangible personal property (with some exceptions) is currently assessed (depending on the type of property) from 25% to 88% of true value. Effective for collection year 2002, the assessed valuation of electric utility production equipment was reduced from 100% and natural gas utility property from 88% of true value, both to 25% of true value; makeup payments in varying and declining amounts are to be made through 2016 to taxing subdivisions such as the City by the State from State resources.

Commencing in tax year 2006, the assessment rate for electric utility transmission and distribution equipment was reduced from 88% to 85%, and the assessment rate for all electric company taxable property was reduced from 25% to 24%, commencing in tax year 2006. Taxation of all personal property used by telephone companies, telegraph companies or interchange telecommunications companies is also being phased out by tax year 2011, with State reimbursement payments to be made in declining amounts through 2018.

The first \$10,000 of taxable value of tangible personal property has historically been exempted from taxation; reimbursement of resulting reduced local collections has been made in the past from State sources. This reimbursement is being phased out such that no reimbursement payments are to be made after the State's fiscal year, June 30, 2009.

The General Assembly has from time to time exercised its power to revise the laws applicable to the determination of assessed valuation of taxable property and the amount of receipts to be produced by ad valorem taxes levied on that property, and may continue to make similar revisions.

Ohio law grants tax credits to offset increases in taxes resulting from increases in the true value of real property. Legislation classifies real property as between residential and agricultural property and all other real property, and provides for tax reduction factors to be separately computed for and applied to each class. These tax credits apply only to certain voted levies on real property, and do not apply to un-voted tax levies, or to voted levies to provide a specified dollar amount or to pay debt charges on general obligation debt. These credits are discussed further following **Tax Table A** under **Tax Rates**.

OVERLAPPING GOVERNMENTAL ENTITIES

The major political subdivisions or other governmental entities that overlap all or a portion of the territory of the City are listed below. The "(%)" figure is that percentage of the assessed valuation of the entity that is located within the City.

1. The County (functions allocated to counties by Ohio law, such as elections, health and human services and a portion of the judicial system). (23.41%)

2. A portion (99.74%) of the Akron City School District, which includes 91.10% of the territory within the City (K-12 educational responsibilities). Portions of other school districts are also included in the City as follows: the Copley-Fairlawn City School District (3.16%), which includes 0.89% of the territory within the City, and the Revere Local School District (3.16%), the Springfield Local School District (7.56%), Woodridge Local School District (29.81%) and the Coventry Local School District (9.38%), which together include 7.98% of the territory within the City. (See **The City – Education**.)

3. METRO Regional Transit Authority (public mass transit). (23.41%)

4. Akron Metropolitan Park District (park and recreation areas). (24.64%)

5. Cuyahoga Valley Joint Vocational School District (.48%) and Portage Lakes Joint Vocational School District (3.64%) (vocational education programs).

- 6. Akron-Bath-Copley Joint Hospital District. (73.25%)
- 7. Akron-Summit County Library District (public library facilities). (34.64%)
- 8. Muskingum Watershed Conservancy District. (7.08%)

Each of these entities operates independently, with its own separate budget, taxing power and sources of revenue. Only those entities listed as 1 through 4 above may levy ad valorem property taxes within the ten-mill limitation described under **Indirect Debt and Unvoted Property Tax Limitations**.

TAX RATES

All references to tax rates under this caption are in terms of stated rates in mills per \$1.00 of assessed valuation.

The Charter provides that the maximum total tax rate that may be levied without a vote of the electors for all purposes is 10.5-mills. See **Indirect Debt and Unvoted Property Tax Limitations**.

The following are the rates for recent years at which the City and the overlapping taxing subdivisions (within the Akron City School District) levied ad valorem property taxes.

Tax Table A: Overlapping Tax Rates

Collection <u>Year</u>	<u>City</u>	Akron City School <u>District</u>	<u>County</u>	Akron Metropolitan <u>Park District</u>	<u>Total</u>
2003	9.09	63.76	13.81	.85	87.51
2004	9.09	63.76	13.00	.85	86.70
2005	10.30	63.76	14.36	.85	89.27
2006	10.30	63.76	14.26	.85	89.17
2007	10.30	71.66	15.14	1.46	98.56
2008	10.30	71.66	14.87	1.46	98.29
2009	10.30	71.66	14.78	1.46	98.20
2010	10.30	71.66	14.80	1.46	98.22
2011	10.30	71.66	14.80	1.46	98.22
2012	10.30	71.66	14.80	1.46	98.22

Source: County Fiscal Officer.

Statutory procedures limit, by the application of tax credits, the amount realized by each taxing subdivision from real property taxation to the amount realized from those taxes in the preceding year plus both:

- the proceeds of any new taxes (other than renewals) approved by the electors, calculated to produce an amount equal to the amount that would have been realized if those taxes had been levied in the preceding year, and
- amount(s) realized from new and existing taxes on the assessed valuation of real property added to the tax duplicate since the preceding year.

As noted above, all of the City's property tax levies, as Charter tax rates and taxes for debt service charges, are exempt from these tax credit provisions. The tax credit provisions do not apply to amounts realized from taxes levied at a rate required to produce a specified amount, such as for debt service charges, or from taxes levied inside the ten-mill limitation or any applicable charter tax rate limitation. To calculate the limited amount to be realized, a reduction factor is applied to the stated rates of the tax levies subject to these tax credits. A resulting "effective tax rate" reflects the aggregate of those reductions, and is the rate based on which real property taxes are in fact collected. As an example, the total overlapping tax rate for the 2012 tax collection year of 98.22 mills within the City (in the portion overlapping the Akron City School District) is reduced by reduction factors of 0.284382 for residential/agricultural property and 0.163147 for all other property, which results in "effective tax rates" of 70.287981 mills for residential and agricultural property and 82.195654 mills for all other property. See **Tax Table A**.

Real property tax amounts are generally further reduced by an additional 10% (12.5% in the case of owner-occupied residential property). The State biennial budget bill eliminates the 10% "rollback" for certain commercial and industrial real property (while it remains for all other real property), effective for the 2005 tax year and thereafter. See **Collections** for a discussion of reimbursement by the State for this reduction.

The following are the rates at which the City levied property taxes for the general categories of purposes in recent years both outside and inside the Charter tax rate limitation:

Tax Table B: City Tax Rates

	Inside 1	nitation:	Voted(a):			
Collection <u>Year</u>	Operating	Police <u>Pension</u>	Fire <u>Pension</u>	Debt <u>Retirement</u>	Debt <u>Retirement</u>	Total <u>Tax Rate</u>
2003	8.15	.30	.30	.21	.13	9.09
2004	8.15	.30	.30	.23	.11	9.09
2005	9.15	.30	.30	.44	.11	10.30
2006	9.28	.30	.30	.42		10.30
2007	9.28	.30	.30	.42		10.30
2008	9.28	.30	.30	.42		10.30
2009	9.28	.30	.30	.42		10.30
2010	9.28	.30	.30	.42		10.30
2011	9.28	.30	.30	.42		10.30
2012	9.28	.30	.30	.42		10.30

(a) The voted levies for "Debt Retirement" continue for the life of the bonds authorized by the electors, in annual amounts sufficient to pay debt service on those bonds as it becomes due.

Source: County Fiscal Officer.

See the discussion of the Charter tax rate limitation, and the priority of claim on that millage for debt service on un-voted general obligation debt, under **Indirect Debt and Unvoted Property Tax Limitations**.

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COLLECTIONS

The following are the amounts billed and the percent collected for City ad valorem property taxes for recent tax collection years. "Billed" includes current charges, plus current and delinquent additions and also current and current delinquent abatements. "% Collected" includes collections of current "Billed" and current delinquent additions.

Collection	Current	City Current	County	% City	% County	Delir	quent
<u>Year</u>	Billed	Collected (a)	Collected(b)	Collected	Collected	Current	Accumulated(c)
		Real and Publi	c Utility				
2002	22,638,225	22,471,793	21,266,447	99.3	93.94	1,371,779	2,088,045
2002	26,092,082	25,393,968	23,970,195	97.3	91.87	2,121,887	3,008,437
2004	25,924,487	25,866,285	24,300,721	99.8	93.74	1,623,766	2,338,092
2005	29,665,733	29,185,735	29,185,735	98.4	98.40	2,008,310	2,962,137
2006	32,145,893	31,243,117	31,243,117	97.2	97.19	2,732,216	3,882,004
2007	32,131,608	30,741,341	29,150,861	95.7	90.72	2,980,746	4,356,443
2008	31,706,811	31,218,568	29,288,188	98.5	92.37	2,418,623	3,997,850
2009	30,939,477	30,099,260	28,422,839	97.3	91.87	2,516,639	4,603,844
2010	30,874,452	30,084,952	28,383,628	97.4	91.93	2,490,824	5,508,050
2011	31,064,531	29,726,017	27,798,721	95.7	89.49	3,265,810	7,278,527
Collection	Current	City Current	County	% City	% County	Delin	quent
<u>Year</u>	Billed	Collected (a)	Collected(b)	Collected	Collected	Current	Accumulated (c)
		Tangible Persona	d Property				
2002	2,572,012	2 (2) 0(0)	2 4 65 7 62	101.0	07.00	106.250	516 405
2002	3,572,013	3,636,069	3,465,763	101.8	97.03	106,250	516,407
2003	3,103,108	3,149,682	2,983,870	101.5	96.16	119,238	487,910
2004	3,067,614	3,114,834	2,969,682	101.5	96.81	97,932	428,337
2005	3,369,543	3,313,357	3,066,697	98.3	91.01	302,846	914,325
2006	2,573,578	2,634,715	2,480,696	102.4	96.39	92,882	886,647
2007	1,975,643	1,988,483	1,852,467	100.6	93.77	123,176	779,695
2008	999,793	1,051,594	936,010	105.2	93.62	63,782	455,411
2009	144,732	262,668	142,855	181.5 (d)	97.80	1,877	92,080
2010	79,284	90,642	79,283	114	100.00	2	131,443
2011	0	9,364	0	-	0	0	80,014

(a) Actual Current City receipts.

(b) Total County Current Collected.

(c) The County's calculation: delinquent billed minus previous years annual collection plus the current delinquent.

(d) As the amount billed is significantly reduced and the amount of delinquencies collected remained relatively stable, the percentage collected increased dramatically.

Source: County Fiscal Officer.

Current and delinquent taxes are billed and collected by the County Fiscal Officer for all taxing subdivisions in the County.

Included in the "Billed" and "% Collected" figures above are payments from State revenue sources under two statewide real property tax relief programs (these relief programs do not apply to special assessments). Homestead exemptions are available for persons over 65 and the disabled. Payments to taxing subdivisions have been made in amounts equal to approximately 10% (12-1/2% with respect to

owner-occupied residential property) of all ad valorem real property taxes levied, thereby reducing the tax obligations of real property owners in any given year by the applicable 10% or 12-1/2%. This State assistance reflected in the City's tax collections for 2011 was \$1,094,652 for the elderly/disabled homestead payment and \$2,514,409 for the rollback payment.

Real Property taxes are payable in two installments, the first usually in January and the second in July. Tangible personal property taxes for taxpayers owning property in more than one county are payable in September, and for taxpayers owning property in one county are payable in two installments (usually in April and September).

SPECIAL ASSESSMENTS

As indicated in **Capital Investment Program**, the City conducts an ongoing residential street improvement program, which includes paving, resurfacing, draining, planting shade trees and constructing curbs, sidewalks, storm sewers and sanitary sewers. The City pays approximately 65% of the cost of these improvements; the remaining portion is paid from special assessments levied against the property benefiting from those improvements.

Typically, owners of such property commence a street improvement project by filing a petition with City Council requesting the improvement. If accepted, the project becomes part of the City's five-year capital plan. At the commencement of construction, bond anticipation notes are issued to pay the property owners' portion of the project cost. These notes are purchased and held by the City's Treasury Investment Account as investments until the project is completed, usually within approximately two years. Following completion of the work and determination of final costs, the special assessments are levied by Council against the benefiting property. Special assessments not paid within 30 days are certified to the County Fiscal Officer for collection over a period of time (10 years for almost all projects). Bonds are issued in anticipation of the collection of the special assessments to refund (together with any cash payments of special assessments) those notes. The special assessments certified for collection bear the same interest as the bonds. Under State law, those bonds are to be paid from the anticipated special assessments, but they are also general obligations of the City, payable from ad valorem property taxes to the extent not paid from those special assessments (see City Debt and Other Long-Term Obligations – Statutory Direct Debt Limitations, Indirect Debt and Unvoted Property Tax Limitations and Debt **Tables A** and **B**). The City has never been required to levy an ad valorem property tax for debt service on bonds issued in anticipation of the collection of special assessments because special assessments have been collected as required and sufficient balances have been available in the Bond Payment Fund to cover any temporary shortfall.

The City conducts annual programs for the provision of street lighting and street cleaning services (including sprinkling, sweeping and removing snow and leaves) for its streets, alleys and other public ways. A portion of the cost of these programs is paid by the City from general funds; the remaining portion is financed by the levy each year of special assessments upon the benefited properties. Notes may be issued in anticipation of those special assessments to fund these programs. If issued, these notes have a maturity of one year or less and are payable solely from those special assessments. The notes are not general obligations of the City. By statute, no property tax may be pledged or used for their payment.

Real property taxes levied on any property against which special assessments have been levied cannot be paid unless those special assessments are also paid. During the five most recent years, the collections of the current amount of special assessments levied and of delinquencies have averaged 90.56% of the amount levied. The following are the amounts billed and percent collected for City special assessments for the indicated years (special assessments are collected in conjunction with ad valorem taxes). "Billed" are the amounts of current special assessments certified by the City to the County Fiscal Officer to be collected. "% Collected" includes the amounts of special assessments received by the City and collections of current "Billed" amounts and delinquencies.

Collection		City Current	County	% City	% County	Delinque	ent_
Year	Billed	Collected(a)	Collected (b)	Collected	Collected	Current	Accumulated(c)
		Special Asse	ssments				
2002	11,030,263	11,009,546	NA	99.8	NA	3,690,459	NA
2003	11,262,716	11,283,129	NA	100.2	NA	2,713,227	NA
2004	11,285,597	11,359,415	NA	100.7	NA	2,474,047	NA
2005	11,610,231	11,667,389	10,860,774	100.5	84.42	2,238,596	2,238,596
2006	12,567,716	12,151,839	11,271,655	96.7	86.62	3,405,722	3,405,722
2007	13,023,706	12,547,988	14,326,747	96.4	88.63	2,091,614	2,091,614
2008	14,410,775	13,372,381	15,628,772	92.8	89.08	4,096,210	2,601,877
2009	15,023,300	13,462,398	16,059,778	89.6	85.06	3,775,491	3,775,491
2010	15,421,700	13,297,398	12,642,461	86.2	79.10	4,602,272	4,602,272
2011	16,431,680	14,422,201	13,077,748	87.8	79.59	3,353,932	4,162,729

(a) This collection includes monies received from the county's sale of delinquent tax liens and is the actual current city receipts.

(b) Total County Current Collected.

(c) The County's calculation: delinquent billed minus previous years annual collection plus the current delinquent.

Source: County Fiscal Office

DELINQUENCIES

The following table sets forth the number of delinquent parcels in the City and the number of parcels against which foreclosures were commenced.

Collection Year	Total Nonexempt Parcels	Total <u>Delinquent (a)</u>	Foreclosures Commenced Against
2002	99,329	11,309	166
2003	98,158	10,932	189
2004	98,072	13,920	163
2005	94,156(b)	11,855	222
2006	98,513	14,369	168
2007	97,350	15,270	183
2008	96,795	14,000	245
2009	96,479	12,241	211
2010	96,012	12,738	161
2011	95,642	13,318	96

(a) Certified delinquent to the County Prosecutor for the then current year only. Parcels must be delinquent two years prior to certification.

(b) The decrease is due in part to conversion to exempt parcels and combining parcels for development projects. Source: County Fiscal Officer.

There is no one taxpayer that accounts for more than 5% of any of the delinquencies of ad valorem real property taxes or special assessments identified above.

The following is a general description of delinquency procedures under Ohio law, the implementation of which may vary in practice among the counties, but written as practiced by the County. Real estate taxes and special assessments not paid in the due year are to be certified by the county fiscal office as delinquent. A list of delinquent properties then is published. If the delinquent taxes and special assessments are not paid within one year after certification, the properties are then to be certified as delinquent to the county prosecuting attorney. The property owner may arrange a payment plan with the county fiscal officer providing for payments over a period not to exceed five years. If payments are made when due under the plan, no further interest will be assessed against delinquent balances covered by the plan; a default in any payment under the plan or in the payment of current taxes will invalidate the taxpayer's participation in the plan. If a payment plan is not adhered to or if none is arranged, foreclosure proceedings may be initiated by the county fiscal office employees. They employ a notification procedure and judicial proceedings to collect delinquent tangible personal property taxes. Proceeds from delinquent property foreclosure sales become part of and are distributed as current collections to the taxing subdivisions.

A program authorized by State legislation permits certain of the larger counties to "sell" the right to collect delinquent real estate taxes. That program was implemented by the County in each of the years 1999 through 2011. The County expects to use the program in 2012.

MUNICIPAL INCOME TAX

In 1962, City electors approved a Charter provision authorizing the Council to levy a 1% income tax for a six-year period. The tax was renewed on a continuing basis in 1968 with the passage of another Charter provision. In 1969, the electors authorized an increase in the rate of income tax to 1.3% in 1970, 1.4% in 1971, and 1.5% in 1972 and thereafter. In 1981, the electors authorized subsequent increases in the rate of income tax to 1.8% effective March 1, 1981, and 2% effective January 1, 1982, and thereafter. The voters of the City approved each of these income tax rate to fund, in cooperation with the School District, Community Learning Centers. (See **The City – Education – Akron City School District**.) The increase in the tax rate became effective on January 1, 2004. The voters approved a 30 year levy. The City, pursuant to Council action and that voter authorization, currently levies the income tax at the rate of 2.25% on both business income and individuals' wages and salaries. In a May 2007 election, the voters did not approve an income tax rate increase of 0.33% to fund additional police officers, equipment and facilities for public safety forces, economic development projects, neighborhood improvements and other purposes.

The income tax is collected and administered by the City.

The following table sets forth the annual income tax revenues for the last ten years and estimated for 2011.

<u>Year</u>	2% Income Tax Amount	.25% CLC Income Tax Amount	<u>Total</u>
2002	96,854,591		96,854,591
2003	99,938,891		99,938,891
2004	98,231,448	\$10,210,818	108,442,266
2005	111,929,483	13,104,103	125,033,586
2006	109,137,656	12,943,119	122,080,775
2007	119,389,280	14,737,185	134,126,465
2008	117,549,893	14,542,597	132,092,490
2009	108,803,515	12,164,205(a)	120,967,720
2010	107,180,499	12,940,652	120,121,151
2011	115,015,815	11,545,777	126,561,592
2012 (estimated)	117,891,210	11,834,421	129,725,631

(a) 2009 CLC Income Tax revenues were adjusted down to correct overstatements in prior years.

The recent fluctuations in income tax revenues are partially due to varying returns from the larger employers in the City. (See also **Financial Outlook** for further discussion.)

Pursuant to a 1991 Charter amendment and applicable only to the 2% portion of the City's income tax rate, income tax proceeds are allocated 27% for capital expenditures and 73% for the General Fund. This income tax authorization is a major component of the City's Capital Investment Program (see Capital Investment Program).

Residents are currently permitted, as a credit against their City income tax liability, up to a maximum of 2.25%, paid as municipal income tax on the same income in another municipal corporation. Based on employer payments of corporate and salary withholding income taxes, there are two employers that contributed 5% or more of that collection. Certain types of the income subject to the municipal income tax is also subject to State income tax.

OTHER GENERAL FUND REVENUE SOURCES

Other sources of revenue to the General Fund, in addition to ad valorem property taxes and the municipal income tax, include certain non-tax revenues and State local government assistance distributions. See **Appendix A-1** for further information regarding other revenue sources for the General Fund.

NONTAX REVENUES

The City's General Fund receives significant revenues from non-tax sources, such as licenses and permits, fines and interest earnings. (See also **Nontax Revenue Bonds**.) The Nontax Revenues include: (a) grants from the United States of America and the State of Ohio; (b) payments in lieu of taxes authorized by State statute; (c) fines and forfeitures that are deposited in the General Fund; (d) fees deposited in the General Fund from properly imposed licenses and permits; (e) investment earnings on the General Fund that are credited or transferred to the General Fund; (f) investment earnings of other funds of the City that are credited or transferred to the General Fund; (g) proceeds from the sale of assets that are deposited in the General Fund; (h) rental income that is deposited in the General Fund; (i) gifts and donations; and (j) charges for services and payments received in reimbursement for services; provided that Nontax Revenues do not include any funds in the City's Knight Estate Fund.

Historical Collections of Nontax Revenues

The following table summarizes historical collections for the past ten years of the revenues identified by the City from its General Fund as Nontax Revenues. No assurance can be given that the full amount of such collections will be available to pay debt service on the Nontax Revenue Bonds (see **Nontax Revenue Bonds**). Moreover, no assurance can be given that the collection of such Nontax Revenues will remain at the levels historically collected by the City.

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Historical Collections - General Fund Nontax Revenues

<u>Year</u>	Licenses & Permits	Charges for Services	Fines & Forfeitures	Interest Earnings(a)	Expenditure Recoveries	Other	Total
				<u> </u>			
2002	1,491,481	12,345,409	3,775,598	2,200,000	3,600,431	1,469,209(b)	24,882,128
2003	1,420,413	12,060,064	3,785,926	1,050,000	3,856,997	1,002,550(c)	23,175,950
2004	1,761,193	13,527,776	3,767,414	990,000	3,344,210	3,444,829(d)	26,835,422
2005	2,742,547	14,396,312	3,927,525	1,100,000	3,626,666	345,416	26,138,466
2006	2,461,563	16,450,089	3,840,095	623,020	3,561,785	263,526	27,200,078
2007	2,975,741	16,929,944	3,559,135	125,000	3,582,706	691,099	27,863,625
2008	2,714,828	16,279,187	3,489,072	147,895	3,474,708	379,272	26,484,962
2009	912,936 (e)	16,134,723	3,562,705	44,484	3,552,927	2,778,981(f)	26,986,757
2010	823,815	16,356,358	3,593,364	21,632	3,577,182	430,663	24,803,014
2011	327,737	16,700,483	3,390,685	75,932	3,667,007	644,313	24,806,157
Avg%	(g) 5.92%	62.93%	13.44%	.32%	13.64%	3.76%	

(a) Amount transferred from the City's Investment Earnings Fund.

(b) Includes approximately \$788,400 rebate from Workers' Compensation.

- (c) Includes \$185,777 insurance reimbursement from 2002.
- (d) Includes \$3,034,183 refund of a loan guarantee account and \$244,749 refund of a project contingency fund, both of which were no longer needed.
- (e) Contracting-out of the majority of the City of Akron Building Department to Summit County caused reduction in license and permit revenues.
- (f) Includes \$2,249,244 local grant from First Energy Corporation.
- (g) Approximate percentage of the total General Fund Nontax Revenues averaged over the years 2005 through 2009-for each category.

Licenses and Permits. Revenue in this category is derived from the issuance of sidewalk permits and a variety of inspection permits. Fees charged to contractors for examinations, building plan reviews and various zoning fees are included in this category. Revenue is also generated from the issuance of operating licenses, including licenses for ambulances, burglar alarms, carnivals, gasoline pumps, taxis, and solid waste haulers. In total, the City issues over 60 different types of licenses or permits. Fees vary with the type of license or permit and are set by City ordinance.

Charges for Services. This category of revenue includes a variety of fees and charges collected by the City for the provision of services. The major services provided are solid waste and recyclable collection and Health Department charges for services provided at several clinics throughout the City.

Fines and Forfeitures. These revenues are derived from City fines, parking violations, court costs, highway patrol, and civil filing fees.

Interest Earnings. The City Treasurer invests City funds pursuant to the Ohio Revised Code and the City's Investment Policy. See **Financial Matters – Cash Balances and Investments**. The City uses the Investment Earnings Fund to record all investment earnings and then distributes the earnings almost entirely to the General Fund. The Knight Estate Fund, the Akron Development Corp. Incubator Fund and certain federal grant funds are required to receive their share of investment earnings.

Expenditure Recoveries. Revenue in this category is derived from reimbursements to the General Fund for costs and expenses it has incurred on behalf of other funds. These other funds include the Engineering, Fire Pension, Police Pension, Golf Course, Management Information Systems, Off-Street Parking, Sewer and Water Funds.

Other. This category includes a wide variety of types of revenue collected by City divisions. Due to the nature of these revenues, which frequently includes one time receipt of revenues, the total may fluctuate from year to year. Included in these totals are loan payments, refunds, rental payments

from leased land, gifts, donations, and proceeds from the sale of personal property by the City's Police Department.

LOCAL GOVERNMENT ASSISTANCE FUNDS

Statutory State-level local government assistance funds are comprised of designated State revenues. Most are distributed to each county and then allocated on a formula basis or, in some cases (as in the County) on an agreement basis, among the county and cities, villages and townships, and in some cases park districts, in the county. City receipts from those funds for the past 10 years were and for 2011 are estimated to be:

Year	<u>Amount</u>
2002	
2003	14,545,453
2004	14,405,110
2005	14,441,757
2006	14,374,069
2007	14,418,325
2008	14,227,271
2009	12,349,228
2010	12,515,342
2011	12,378,170
2012	8,565,183

The amounts of and formula for distribution of these funds have been, and based on the State's approved budget will be altered significantly.

The State also distributes significant portions of the State estate tax to decedents' communities of residence. Due to the very nature of this tax, the annual amounts received can vary significantly. The City received \$6,553,799, \$3,718,987 and \$3,804,916 from this source in 2009,-2010, and 2011. The City credits these distributions to its General Fund. Recent amendments of this State tax provided for additional credits and increased exemptions, and increased percentages of allocations to be distributed to localities. Due to the difficulty of predicting the amount of receipts from the revised estate tax, the City currently intends to assume the receipt of \$4,200,000 from that source for budgeting purposes for 2011.

CITY DEBT AND OTHER LONG-TERM OBLIGATIONS

The following describes the security for general obligation debt, applicable debt and ad valorem property tax limitations, outstanding and projected bond and note indebtedness and certain other long-term financial obligations of the City. Certain overlapping subdivisions may issue voted and unvoted general obligation debt. As used in the discussions that follow, BANs refers to notes issued in anticipation of the issuance of general obligation bonds.

SECURITY FOR GENERAL OBLIGATION DEBT

The following describes security for City general obligation debt.

Bonds and Bond Anticipation Notes

Unvoted Bonds. The basic security for un-voted City general obligation debt is the City's ability to levy, and its levy pursuant to constitutional and statutory requirements of, an ad valorem tax on

all real and tangible personal property subject to ad valorem taxation by the City, within the Charter tax rate limitation described below. This tax must be in sufficient amount to pay (to the extent not paid from other sources) as it comes due the debt service on un-voted City general obligation bonds, both outstanding and in anticipation of which BANs are outstanding. The law provides that the levy necessary for debt service has priority over any levy for current expenses within that tax limitation; that priority may be subject to the provisions of bankruptcy laws and other laws affecting creditors' rights and to the exercise of judicial discretion. See the discussion below, under **Indirect Debt and Unvoted Property Tax Limitations**, of the Charter tax limitation and the priority of claim on it for debt service on un-voted general obligation debt of the City.

Voted Bonds. The basic security for voted City general obligation debt is the authorization by the electors for the City to levy to pay debt service on those bonds, without limitation as to rate or amount, ad valorem taxes on all real and tangible personal property subject to ad valorem taxation by the City. The tax is outside of the Charter tax limitation and is to be in sufficient amount to pay (to the extent not paid from other sources) as it comes due the debt service on the voted bonds (subject to the provisions of bankruptcy laws and other laws affecting creditors' rights and to the exercise of judicial discretion). The City has no voted general obligation debt.

BANs. Ohio law requires, while BANs are outstanding, the levy of an ad valorem property tax in an amount not less than that which would have been levied if bonds had been issued without the prior issuance of the BANs. That levy need not actually be collected if payment in fact is to be provided from other sources, such as the proceeds of the bonds anticipated or of renewal BANs. BANs, including renewal BANs, may be issued and outstanding from time to time up to a maximum period of 240 months (20 years) from the date of issuance of the original notes (the maximum maturity for special assessment BANs is five years). Any period in excess of five years must be deducted from the permitted maximum maturity of the bonds anticipated, and portions of the principal amount of BANs outstanding for more than five years must be retired in amounts at least equal to, and payable not later than, those principal maturities that would have been required if the bonds had been issued at the expiration of the initial five-year period. The City has \$40,628,700 of BANs outstanding.

In addition to the basic ad valorem property tax security described above, each ordinance authorizing the issuance of the City's general obligation bonds or notes issued in anticipation thereof provides further security by making a pledge of the full faith and credit of the City for the payment of the debt service on those bonds or notes as it becomes due. Included in that pledge are all funds of the City, except those specifically limited to another use or prohibited from that use by the Ohio Constitution or by Ohio or federal law or by revenue bond trust agreements. These exceptions include tax levies voted for specific purposes, special assessments pledged to particular bonds or notes, and certain utility revenues. As discussed herein, only voted general obligation debt is payable from unlimited ad valorem property taxes.

As is shown in **Debt Table C**, the City expects that almost all of the debt service on the un-voted general obligation debt of the City will in fact be paid from sources other than the ad valorem property tax, such as the City's income tax revenues, utility revenues, and special assessments. Should income tax revenues or other revenues for any reason become insufficient to pay debt service on City bonds and bond anticipation notes, the City will be required by Ohio law to levy, collect, and use the above-described ad valorem taxes to pay that debt service.

STATUTORY DIRECT DEBT LIMITATIONS

The Revised Code provides that the net principal amount of both voted and un-voted general obligation debt of a city, excluding "exempt debt" (discussed below), may not exceed 10-1/2% of the total value of all property in the city as listed and assessed for taxation, and that the net principal amount of the un-voted nonexempt debt of a city may not exceed 5-1/2% of that value. These two limitations, which are referred to as the "direct debt limitations," may be amended from time to time by the General Assembly.

A city's ability to incur un-voted debt (whether or not exempt from the direct debt limitations) also is restricted by the indirect debt limitation discussed below under Indirect Debt and **Unvoted Property Tax Limitations.**

Certain debt a city may issue is exempt from the direct debt limitations ("exempt debt"). Exempt debt includes: general obligation debt issued for improvements for municipal utility, off-street parking, garbage and refuse collection or disposal, hospital, and airport purposes, to the extent it is "selfsupporting" (that is, revenues from the category of facilities are sufficient to pay operating and maintenance expenses and related debt service and other requirements); bonds issued in anticipation of the collection of special assessments; revenue bonds; notes issued in anticipation of the collection of current revenues or in anticipation of the proceeds of a specific tax levy; notes issued for certain emergency purposes; bonds issued to pay non-contractual final judgments; and un-voted general obligation bonds to the extent that debt service will be met from lawfully available municipal income taxes to be applied to that debt service pursuant to ordinance covenants. Notes issued in anticipation of exempt bonds are also exempt debt.

In the calculation of the debt subject to the direct debt limitations, the amount of money in a city's bond retirement fund allocable to the principal amount of nonexempt debt is deducted from gross nonexempt debt. Without consideration of money in the City's Bond Payment Fund and based on outstanding debt and current tax valuation, the City's voted and un-voted nonexempt debt capacities as of December 31, 2011 were:

Debt Limitation	Outstanding Debt	Additional Borrowing Capacity Within Limitation
10-1/2% - \$280,571,736	\$156,428,662	\$124,143,074
5-1/2% - \$146,966,147	\$156,428,662	\$0

See **Debt Table A** for further details.

INDIRECT DEBT AND UNVOTED PROPERTY TAX LIMITATIONS

Voted general obligation debt may be issued by the City if authorized by a vote of the electors. Ad valorem taxes, without limitation as to amount or rate, to pay debt service on voted bonds are authorized by the electors at the same time they authorize the issuance of the bonds.

General obligation debt also may be issued by the City without a vote of the electors. This un-voted debt may not be issued unless the highest ad valorem property tax for the payment of debt service on (a) those bonds (or the bonds in anticipation of which BANs are issued) and (b) all outstanding un-voted general obligation bonds (including bonds in anticipation of which notes are issued) of the City resulting in the highest tax required for such debt service, in any year is 10.5 mills or less per \$1.00 of assessed valuation. This indirect debt limitation is imposed by the Charter.

In lieu of the ten-mill limitation briefly discussed below, the electors of a charter municipality such as the City may establish a different tax rate limitation. The electors of the City have authorized the Council to levy, for all purposes of the City, each year a tax of up to the Charter tax rate limitation on all the taxable property in the City without further authorization from the electors, but subject to change by further action of the electors. See Ad Valorem Tax Rates. No portion of the 10.5mills can be preempted by another overlapping taxing subdivision. In the case of BANs issued in anticipation of un-voted general obligation bonds, the highest annual debt service estimated for the anticipated bonds is used to calculate the millage required. These debt service estimates are included in **Debt** Table C.

This Charter millage is required to be used first for the payment of debt service on unvoted general obligation debt of the City, unless provision has been made for its payment from other sources, and the balance may be used for general fund purposes.

The indirect limitation applies to all un-voted general obligation debt even if debt service on some of it is expected to be paid in fact from special assessments, utility revenues, or other sources. Revenue bonds, notes issued solely in anticipation of special assessments, and bonds and notes payable only from City income tax revenues are not included in debt subject to the Charter tax rate limitation because they are not general obligations of the City and the full faith and credit of the City is not pledged for their payment.

If the City were to convert to the anticipated bonds its \$40,628,700 outstanding un-voted general obligation bond anticipation notes at an estimated interest rate of 4.5% per year (see **Debt Table C**), the highest debt service requirement in any year for all City debt subject to the Charter tax rate limitation (including un-voted general obligation bonds already outstanding and bonds to be issued to fund those BANs) is estimated to be \$31,422,883. The payment of that annual debt service would require a levy of 11.76 mills based on current assessed valuation. This maximum debt service requirement (except debt service on certain final judgment bonds) is expected by the City to be paid from sources other than ad valorem taxes, such as City income tax revenues and special assessments (see **Debt Table C**). If those other sources for any reason are not available, the debt service could be met from the amounts produced by the millage currently levied for all purposes by the City within the Charter tax rate limitation.

The total millage theoretically required by the City for its outstanding un-voted bonds (including bonds in anticipation of which notes are outstanding) is, as shown above 11.76 mills for 2014, the year of the highest potential debt service. This millage amount exceeds the maximum millage amount specified in the City's charter for issuing additional General Obligation debt (10.5 mills). The City, therefore, does not have any additional capacity to issue General Obligation debt.

In the absence of the Charter tax limitation, the applicable indirect debt limitation would be the product of what is commonly referred to as the "ten-mill limitation" imposed by a combination of provisions of the Ohio Constitution and of the Revised Code. The ten-mill limitation is the maximum aggregate millage for all purposes that may be levied without elector approval on a single piece of property by *all* overlapping taxing subdivisions, with the ten mills being allocated among certain overlapping taxing subdivisions (including the cities) pursuant to a statutory formula. The inside millage so allocated is required by Ohio law to be used first for the payment of debt service on un-voted general obligation debt of the subdivisions (unless provision has been made for its payment from other sources) and the balance may be used for other purposes of the subdivisions. If the ten-mill limitation applied to the City (that is, if the City did not have the Charter tax rate limitation), un-voted obligations could not be issued by the City unless the tax required to be imposed in any one year would be ten mills or less per \$1.00 of assessed valuation for payment of annual debt service on those obligations (if BANs, the bonds in anticipation of which the BANs are issued) and all outstanding un-voted general obligation bonds (including bonds in anticipation of which BANs are issued) of the combination of overlapping taxing subdivisions including the City resulting in the highest tax rate required for that debt service. To the extent that this inside millage is required for debt service of a taxing subdivision (which may exceed the formula allocation for that subdivision), the amount that would otherwise be available to that subdivision or to other overlapping subdivisions for general fund purposes would be reduced. A law applicable to all Ohio cities and villages, however, requires that any lawfully available receipts from a municipal income tax or from voted property tax levies be allocated to pay debt service on City un-voted debt before the formula allocations of the inside millage to overlapping subdivisions can be invaded for that purpose.

DEBT OUTSTANDING

The following tables list the City's outstanding general obligation debt represented by bonds and notes and certain other debt service information as of December 31, 2011.

DEBT TABLE A

Principal Amounts of Outstanding General Obligation Debt; Capacity for Additional Debt within Direct Debt Limitations

A.	Total debt(a)		\$292,990,209
Β.	Exempt debt: (all unvoted)Bonds issued to pay final judgmentsBonds issued for public improvementsunder Chapter 725 of the Revised CodeBonds issued for various improvements with a specific pledge of income tax under Section 133.05(B)(7)of the Revised Code:Ascot Park Improvement	$ \begin{array}{c} 1\\ 2\\ 1\\ 3\\ 0\\ 6\\ 0\\ 1\\ 0\\ 1\\ 4\\ 0\\ 8\\ 6\\ 5\\ 7\\ 5\\ \end{array} $	\$136,561,547
C. D.	Nonexempt debt: Unvoted bonds and BANS issued for the following in Ascot Park Roadway CitiCenter Building Furnace/Howard Renewal Area High Street Renewal Area Industrial Incubator Information Technology Motor Vehicles/Equipment Municipal Facilities Parking Facilities Parking Facilities Real Estate Acquisition Recreational Facilities Storm Sewer System Streets Total nonexempt debt. 5-1/2% of assessed valuation (unvoted direct debt limitation)	$\begin{array}{c} \text{mprovements:} \\ 100,179 \\ 472,270 \\ 2,293,000 \\ 1,301,548 \\ 3,010,000 \\ 2,000,000 \\ 6,915,000 \\ 6,602,039 \\ 20,909,861 \\ 5,066,828 \\ 22,533,503 \\ 697,000 \\ 81,467,434 \end{array}$	\$156,428,662 \$146,428,662
E.	Total limited tax nonexempt bonds and notes outstanding: Bonds outstanding Notes outstanding	\$116,778,662 39,650,000	\$156,428,662

F.	Debt capacity within 5-1/2% unvoted debt limitation (but subject to indirect debt limitation) (D minus E)(b)		\$0
G.	10-1/2% of assessed valuation (voted and unvoted limitation)		\$280,571,736
H.	Total nonexempt bonds and notes outstanding: Bonds outstanding Notes outstanding	\$116,778,662 39,650,000	\$156,428,662
I.	Debt capacity within 10-1/2% direct debt limitation (G minus H)(b)		\$124,143,074

- (a) Other City debt and long-term obligations, which are not general obligations of the City and thus are not set forth in this table, include:
 - Health benefit claims BAN (\$13,000,000) payable solely from income tax revenues
 - Special Assessment Street Improvement Notes (\$9,640,000) payable solely from special assessment revenues.
 - Water System mortgage revenue bonds payable solely from revenues (\$40,365,000) and Sewer System revenue bonds payable solely from revenues (\$23,470,000) (see **Revenue Bonds** in the Annual Statement).
 - Loan payments payable to: (i) the OWDA, (ii) the OPWC, (iii) the ODOT and (iv) the ODOD, and certain lease agreements (see Long-Term Obligations Other Than Bonds and Notes in the Annual Statement).
 - Certificates of Participation for: (i) Canal Park Stadium project (\$16,585,000), (ii) Municipal Parking Facilities projects (\$21,820,000 and \$17,565,000), (iii) Steam System Utility (\$13,200,000) (see Long-Term Obligations Other Than Bonds and Notes in the Annual Statement).
 - Nontax Revenue Economic Development Bonds (\$50,835,000) (see Nontax Revenue Bonds in the Annual Statement).
 - Pension Refunding Income Tax Revenue Bonds, Series 1999 (\$6,405,000) (see Income Tax Revenue Bonds in the Annual Statement).
 - Community Learning Centers Income Tax Revenue Bonds, Series 2004A (\$165,000,000), Series 2004B (\$17,690,000), Series 2010A (\$17,880,000), Series 2010B (\$12,060,000) and Series 2010C (\$15,060,000) (see Income Tax Revenue Bonds in the Annual Statement).
 - JEDD Revenue Bonds (\$27,165,000), payable solely first from JEDD Revenues and then, if necessary, from net available revenues of the respective utility (see **Special Revenue Bonds** in the Annual Statement).
- (b) Debt capacity in this table is determined without considering money in the Bond Payment Fund (estimated \$2,413,049, which is available to pay Debt Service on general obligation bonds and bond anticipation notes.

DEBT TABLE B

Various City and Overlapping General Obligation (GO) Debt Allocations (Principal Amounts)

	Amount	Per Capita(b)	% of City's Current Assessed Valuation(d)	% of City's Estimated Actual Valuation(e)
City Nonexempt GO Debt(a)	\$156,428,662	\$ 786	5.85%	2.09%
Total City GO Debt (exempt and nonexempt)	\$292,990,209	\$1,471	10.96%	3.92%
Total Overlapping GO Debt(c)	\$322,013,215	\$1,617	12.05%	4.31%

- (a) Total City GO debt, less exempt debt (see **Debt Table A**).
- (b) Based on 2010 census population of 199,110 for the City.

(c) Includes, in addition to "Total City GO Debt," allocations of the total GO debt of overlapping debt issuing subdivisions resulting in the calculation of total overlapping debt based on percent of assessed valuation of territory of the subdivisions located within the City (% figures are resulting percent of total debt of subdivisions allocated to the City in this manner), as follows:

- \$12,062,003 of County debt (23.41%);
- \$13,532,116 of Summit County Library District debt (34.64%);
- \$ 65,570 of Copley-Fairlawn City School District debt (3.16%);
- \$ 280,786 of Revere Local School District debt (4.96%);
- \$ 3,012,301 of Woodridge Local School District debt (29.81%); and
- \$ 70,230 of METRO Regional Transit Authority debt (23.41%).
- (d) The assessed valuation of the City is \$2,672,111,770.
- (e) The estimated actual valuation of the City is \$7,476,256,252.

Source of assessed valuation and estimated actual valuation: County Fiscal Officer.

Source of GO debt figures for overlapping subdivisions: Ohio Municipal Advisory Council (OMAC)*.

*Statement provided by OMAC: "OMAC compiles information from official and other sources. OMAC believes the information it compiles is accurate and reliable, but OMAC does not independently confirm or verify the information and does not guaranty its accuracy. OMAC has not reviewed this Official Statement to confirm that the information attributed to it is information provided by OMAC or for any other purpose."

DEBT TABLE C

Projected Debt Service Requirements on Unvoted General Obligation Bonds (Payable from Ad Valorem Taxes Levied within the City's 10.5-Mill Charter Tax Rate Limitation)

		Bonds in	_	Portion of Total Debt Service Anticipated to be Paid From:					
<u>Year</u>	Bonds	Anticipation of Which Notes are <u>Outstanding(a)</u>	Total Debt <u>Service</u>	<u>Income Tax</u>	Pledged Income Tax(b)	Ad Valorem <u>Taxes</u>	Special <u>Assessments</u>	Tax Increment <u>Financing</u>	Off-Street Parking <u>Revenues</u>
2012	24,911,645	3,484,976	28,396,620	13,413,938	9,883,379	412,425	3,144,122	613,780	928,977
2013	26,439,196	3,484,976	29,924,172	14,157,735	10,822,571	409,763	2,769,168	624,589	1,140,346
2014	27,937,908	3,484,976	31,422,883	14,702,058	12,393,911	411,650	2,401,536	579,484	934,245
2015	26,530,896	3,484,976	30,015,872	14,545,996	12,366,475	407,700	1,458,533	595,197	641,971
2016	26,206,119	3,484,976	29,691,095	14,516,585	12,349,486	409,900	1,163,090	610,744	641,290
2017	25,530,760	3,012,308	28,543,068	13,762,318	12,653,046	404,538	632,921	447,755	642,490
2018	24,396,178	3,012,308	27,408,487	13,088,084	12,373,503	338,600	510,372	456,787	641,140
2019	23,455,739	3,012,308	26,468,047	12,296,120	12,416,792	220,000	512,044	382,683	640,409
2020	21,422,217	3,012,308	24,434,525	12,081,786	10,604,004	220,500	501,449	384,202	642,584
2021	23,132,995	3,012,308	26,145,303	13,251,362	11,266,316	220,500	497,629	265,680	643,815
2022	18,794,310	2,888,621	21,682,931	13,256,237	7,784,529	0	0	0	642,165
2023	17,361,025	2,888,621	20,249,646	11,732,087	7,867,494	0	0	0	650,065
2024	14,709,419	2,888,621	17,598,040	10,381,144	6,573,606	0	0	0	643,290
2025	10,487,600	2,888,621	13,376,221	8,299,584	5,076,638	0	0	0	0
2026	11,954,025	2,888,621	14,842,646	8,305,321	6,537,325	0	0	0	0
2027	7,712,838	2,888,621	10,601,459	5,055,609	5,545,850	0	0	0	0
2028	6,240,950	2,888,621	9,129,571	3,661,921	5,467,650	0	0	0	0
2029	4,315,531	2,888,621	7,204,152	2,888,621	4,315,531	0	0	0	0
2030	4,254,631	2,888,621	7,143,252	2,888,621	4,254,631	0	0	0	0
2031	4,194,644	2,888,621	7,083,265	2,888,621	4,194,644	0	0	0	0
	349,988,626	61,372,630	411,361,256	205,173,748	174,747,381	3,455,576	13,590,864	4,960,900	9,432,787

(a) It is assumed that, in the case of notes issued in anticipation of bonds, the first principal maturity of the bonds anticipated will occur in 2014, the bonds will mature in substantially equal annual principal and interest installments over the number of years referred to in the ordinances authorizing the notes (generally 10 or 20 years), and the bonds will bear interest at 4.5%.

(b) Debt Service on general obligation bonds and notes secured with a specific pledge of income tax revenues under Section 133.05(B)(7) of the Revised Code. (See Debt Outstanding - Debt Table A and Income Tax Revenue Bonds in the Annual Statement.)

NOTE: Columns may not total due to rounding to the nearest dollar

PAYMENT OF DEBT SERVICE

General obligation debt of the City, unless paid from other sources, is to be paid by the levy of ad valorem property taxes, which taxes are unlimited as to amount or rate as to voted issues and within the 10.5-mill Charter tax rate limitation as to un-voted issues. The actual source of payment of debt service on general obligation debt has shifted during the last 48 years from property taxes to other sources, as indicated below. The property tax continues to be pledged to the payment of that debt even though payment is made from other sources. At the end of 1963, the City's outstanding general obligation debt totaled \$41,127,332; of this amount, \$25,856,432, or 62.87%, was expected to be retired from property taxes. By the end of 2011 the City's outstanding general obligation debt had risen to \$292,990,209, but only \$9,723,524, or 3.32%, of this amount was expected to be retired from property taxes.

Debt Table D sets forth the principal amount of the City's total general obligation debt, outstanding as of January 1 in the years indicated, divided according to the source of funds used and expected to be used in 2012 to retire that debt. Of that total debt, 84.53% is to be paid from the City's municipal income tax (see **Municipal Income Tax**) and another 4.17% is to be paid from the collection of special assessments (see **Special Assessments**).

Tax increment payments support 1.62% of the outstanding general obligation debt. Under certain tax increment financing statutes, the City may declare the future increase in assessed valuation of parcels being developed to be exempt from real property taxation for a certain period of time. Owners of that property then make payments to the City in lieu of the taxes that would have been paid. The City uses these payments to pay debt service on general obligation debt issued to fund public improvements, including bonds issued under Chapter 725 of the Revised Code (see **Debt Table A**). The City has entered into several agreements with the Akron City School District that provide, in part, for limitations on the exemption period and for certain payments by the City to the School District.

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DEBT TABLE D

Principal Amount of General Obligation Debt, the Debt Service on Which Was (or Will Be) Retired from these Sources

Outstanding as of <u>January 1,</u>	<u>Total</u>	Income Taxes(a)	Ad Valorem Taxes	Special <u>Assessments</u>	Water and <u>Sewer Revenue</u>	Off-Street Parking <u>Revenue</u>	Tax Increment Payments	County-Wide <u>Bed Tax</u>
2003	205,891,933	165,105,870	5,990,787	21,488,573	1,200,000	810,000	9,496,703	1,800,000
2004	226,897,875	182,209,845	8,138,174	20,777,232	900,000	4,685,000	8,862,624	1,325,000
2005	240,155,763	195,444,902	10,183,873	20,491,318	600,000	4,060,000	8,280,670	1,095,000
2006	214,589,786	178,142,440	10,078,149	18,363,662	300,000	-0-	6,860,535	845,000
2007	225,634,970	190,782,790	10,287,564	17,433,196	-0-	-0-	6,496,778	634,642
2008	233,149,295	189,346,094	10,794,138	16,285,403	-0-	10,420,040	5,978,799	324,821
2009	246,059,447	204,584,645	10,278,052	16,077,013	-0-	9,659,431	5,460,306	-0-
2010	271,488,713	232,375,027	10,278,196	13,412,622	-0-	9,991,106	5,431,762	-0-
2011	281,471,862	244,813,495(b)	9,927,639	12,415,297	-0-	9,227,680	5,087,751	-0-
2012	292,990,209	257,623,859(b)	9,723,524	12,219,202	-0-	8,677,052	4,746,572	-0-

(a) Includes general obligation debt expected to be paid from the City's income taxes as well as general obligation debt secured with a specific pledge of income tax revenues (see **Debt Outstanding – Debt Table A** and **Debt Table C**).

(b) Includes payments of City funds relating to street improvements (\$2,848,217), storm sewers (\$67,695), recreational facilities (\$6,612,084), municipal facilities (\$339,805) and equipment replacement (\$81,000).

Shown below is the annual debt service on general obligation debt paid from income tax revenues and from unlimited ad valorem taxes pursuant to elector authorization and ad valorem taxes within the 10.5-mill Charter tax rate limitation.

	Det	ot Service Paid from(a)	
Calendar <u>Year</u>	Income Tax <u>Revenues</u>	Unlimited Ad Valorem <u>Taxes(b)</u>	Ad Valorem Taxes within <u>10.5-mill Limit(b)</u>
2002	16,719,954	350,000	579,341
2003	16,829,991	350,000	655,488
2004	19,859,927	350,000	754,854
2005	17,350,072	350,000	917,171
2006	17,172,914	-0-	971,250
2007	18,815,310	-0-	921,511
2008	19,500,503	-0-	929,212
2009(c)	8,217,966	-0-	259,361
2010	15,182,974	-0-	777,252
2011	17,428,822	-0-	818,183

(a) See **Debt Tables A** and **C** for amount of future debt service anticipated to be paid from these sources.

(c) General Obligation maturities totaling \$12,925,000 were refinanced in 2009.

As indicated in **Debt Table C** and **Debt Table D**, the City's un-voted general obligation bonds and bond anticipation notes are anticipated to be paid from income tax revenues, special assessments, off-street parking revenues and other sources. Because the City has provided for the levy of taxes within the 10.5-mill Charter tax rate limitation (as required by law), should those revenue sources fail for any reason to produce amounts sufficient for debt service, the City would be required to preempt the levy for current expenses for its General Fund to the extent of the revenue shortfall in order to provide for debt service on those bonds and notes.

The City has not been in default on any of its general obligation debt since March 1,

1936.

BOND ANTICIPATION NOTES

On November 17, 2011, the City issued \$39,650,000 of bond anticipation notes to refund \$19,865,000 of outstanding BAN's and to provide \$19,568,000 in proceeds to new projects. As of December 1, 2011, \$40,628,700 of the debt of the City is in the form of general obligation bond anticipation notes. BANs may be retired at maturity from the proceeds of the sale of renewal notes or of the bonds anticipated by the BANs (including revenue bonds), or available funds of the City, or a combination of these sources. Of these notes \$978,700 were issued in anticipation of the issuance of bonds and the levy and collection of special assessments and have been purchased by the City as investments in the City's Treasury Investment Account. These notes were issued from time to time, beginning on April 18, 2007, and mature on or before five years from their respective dates of issuance. (See **Special Assessments**.)

The following table lists the City's outstanding BANs. These outstanding BANs, or the bonds they anticipate, are reflected in **Debt Tables A**, **B** and **C**.

⁽b) See **Tax Table B** for millage levied for this debt service.

DEBT TABLE E

General Purpose <u>of Issue</u>	Dated	Principal Amount	<u>Interest</u> <u>Rate</u>	Due	Anticipated Bond <u>Maturity (a)</u>
Various Purpose Improvement, Series 2011	November 17, 2011	39,650,000	1.125%	November 15, 2012	20
Street Improvements (b) Total		978,700 \$41,628,700			

Outstanding General Obligation Bond Anticipation Notes

(a) Estimated years over which the anticipated bonds mature as set forth in the ordinance authorizing the notes.

(b) 6 notes issued in anticipation of the issuance of bonds and the levy and collection of special assessments have been purchased by the City as investments in the City's Treasury Investment Account.

CHANGES IN INDEBTEDNESS; FUTURE FINANCINGS

The City's amortization schedule of its general obligation bonds provides that 65.9% of those bonds currently outstanding will mature and be paid within 10 years.

A summary of the general obligation debt of the City, outstanding as of January 1 for the years indicated, is set forth in the following table.

		General Obliga	tion Debt (Princi			
<u>January 1</u>	<u>Bonds</u>	Bond Anticipation Notes	<u>Total</u>	Per <u>Capita(a)</u>	% of Then Current Assessed <u>Valuation(b)</u>	% of Then Estimated Actual <u>Valuation(b)</u>
2003	195,624,027	10,267,906	205,891,933	948	6.31	2.08
2004	217,948,066	8,949,809	226,897,875	1,045	7.15	2.37
2005	205,570,263	34,585,500	240,155,763	1,106	7.50	2.49
2006	211,767,928	2,821,858	214,589,786	989	6.40	2.15
2007	222,776,617	2,858,353	225,634,970	1,039	6.88	2.19
2008	230,369,113	2,780,182	233,149,295	1,074	7.36	2.58
2009	214,782,947	31,276,500	246,059,447	1,134	8.15	2.90
2010	212,191,513	59,297,200	271,488,713	1,251	9.03	3.21
2011	257,573,662	23,898,200	281,471,862	1,414	9.33	3.32
2012	252,361,509	40,628,700	292,990,209	1,471	10.96	3.92

(a) Based on Bureau of Census 2010 population figure of 199,110 for the City.

(b) For then current assessed valuation and estimated actual valuation see table under Ad Valorem Property Taxes and Special Assessments – Assessed Valuation.

The following table sets forth the types and principal amounts of debt retired and issued in the last calendar year and projections for the current year.

	2011			2012		
	Outstanding as of <u>January 1(b)</u>	<u>Paid</u>	<u>Issued(a)</u>	Outstanding as of <u>January 1(b)</u>	To be <u>Paid</u>	To be <u>Issued(c)</u>
Revenue Bonds(d)	\$ 71,185	\$7,350	\$-0-	\$63,835	\$7,145	\$ 0-
Special Revenue Bonds(e)	35,115	35,115	27,165	27,165	-0-	-0-
Nontax Revenue Bonds(f)	55,795	18,995	14,035	50,835	755	-0-
Special Assessment Notes(g)	9,585	9,585	9,640	9,640	9,640	11,300
Income Tax Revenue Bonds(h)	240,105	12,415	6,405	234,095	177,120	162,135
Income Tax Revenue Notes(h)	14,000	14,000	13,000	13,000	13,000	11,000
General Obligation						
Voted –						
Bonds	-0-	-0-	-0-	-0-	-0-	-0-
Notes	-0-	-0-	-0-	-0-	-0-	-0-
Unvoted utility or						
off-street parking(j)	22,422	10 701	10 401	22,122	724	0
Bonds	23,432	12,791	12,481	23,122	734	-0-
Notes	5,741	5,741	5,804	5,804	5,804	5,804
Unvoted in anticipation of special assessments(j)						
Bonds	8,382	2,252	5,111	11,241	2,649	-0-
Notes	4,033	3,054	-0-	979	463	-0-
Unvoted-general						
purposes		20 27 (21.415	215 000	10 60 4	c
Bonds	255,759	39,374	31,613	217,998	10,694	-0-
Notes	14,124	14,124	33,846	33,846	33,846	33,846

Principal Amount of Debt (000)

(a) For description of note issues see **Bond Anticipation Notes**.

(b) For detail see **Debt Table A**.

(c) Estimated amounts, currently expected to be issued.

(d) Non-GO debt payable from revenues of utilities.

(e) Non-GO debt payable from JEDD revenues and utility revenues if necessary.

- (f) Non-GO debt payable solely from non-tax revenues.
- (g) Non-GO debt payable solely from special assessments.

(h) Non-GO debt payable solely from municipal income tax revenues.

(i) Exempt GO debt expected to be paid from revenues of utilities or off-street parking facilities.

(j) Exempt GO debt expected to be paid from the collection of special assessments.

The City also plans to issue, from time to time, notes in anticipation of the levy and collection of special assessments and of the issuance of bonds for various street, sewer, and water improvement projects. It is expected that consistent with City policy these general obligation notes will be purchased by the City as investments in its Treasury Investment Account. (See Special Assessments.)

It is anticipated that general obligation bonds and bond anticipation notes will be issued during 2012 to refund bond anticipation notes as those notes mature.

REVENUE BONDS

The City has issued revenue bonds for its Water System and for its Sewer System (see **The City – Water System** and **Sewer System**). These bond issues are summarized in the following tables.

Water System Revenue Bonds

Date of Issue	<u>Final Maturity</u>	Original Principal <u>Amount</u>	Principal Outstanding as of Dec. 31, 2011	Principal and Interest Payment <u>Due in 2012</u>
July 1, 2003	2014	28,045,000	7,300,000	2,578,850
August 10, 2006	2026	13,340,000	10,985,000	1,000,895
September 17, 2009	2034	22,100,000	22,080,000	1,367,750

The bonds dated July 1, 2003 were issued to advance refund a prior issue of Water System Revenue Bonds dated May 15, 1994 in the outstanding aggregate principal amount of \$19,405,000. The bonds dated September 17, 2009 were issued to finance improvements to the Water System and to refund prior issues of Water System Revenue Bonds dated January 15, 1996 in the outstanding aggregate principal amount of \$7,780,000 and bonds dated February 1, 1998 in the outstanding aggregate principal amount of \$6,570,000. The Water System Revenue Bonds are payable from the revenues of the Water System. They are not general obligations of the City. The Water System Revenue Bonds are secured by a mortgage on that utility.

Sewer System Revenue Bonds

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Date of Issue	<u>Final Maturity</u>	Original Principal <u>Amount</u>	Principal Outstanding as of <u>Dec. 31, 2011</u>	Principal and Interest Payment <u>Due in 2012</u>
April 1, 1998	2013	\$19,140,000	\$ 2,250,000	\$ 1,217,306
December 1, 2005	2017	33,855,000	21,220,000	3,862,650

In April 1998, the City issued \$19,140,000 Sanitary Sewer System Improvement and Refunding Revenue Bonds, Series 1998, to finance improvements to the Sewer System and to advance refund a prior issue of Sewer System general obligation bonds dated December 1, 1989, in the outstanding principal amount of \$7,800,000. In December 2005, the City issued \$33,855,000 Sanitary Sewer System Improvement and Refunding Revenue Bonds, Series 2005, to finance improvements to the Sewer System and to partially advance refund prior issues of Sewer System revenue bonds issued in 1996, 1997 and 1998 in the outstanding principal amount of \$30,065,000. The Sewer System Revenue Bonds are payable from the revenues of the Sewer System and are not general obligations of the City.

SPECIAL REVENUE BONDS

On December 21, 2011, the City issued \$27,165,000 Joint Economic Development District Revenue Refunding Bonds. These bonds refunded \$8,080,000 Waterworks System Special Revenue Bonds, Series 2000, dated as of July 1, 2000, \$10,060,000

Waterworks System Special Revenue Bonds, Series 2002, dated as of September 1, 2002, \$8,100,000 Sanitary Sewer System Special Revenue Bonds, Series 2000, dated as of August 1, 2000, and \$6,340,000 Sanitary Sewer System Special Revenue Bonds, Series 2002, dated as of November 1, 2002. These Special Revenue Bonds are special obligations of the City; they are not general obligations of the City. These bonds are payable solely from revenues received by the City from joint economic development districts. See **Joint Economic Development Districts** for a table showing debt service coverage provided by JEDD revenues. The City has agreed that, so long as the Special Revenue Bonds are outstanding, it will not suffer the repeal, amendment, or any other change in the City legislation authorizing those bonds or the JEDD contracts that in any way materially and adversely affects or impairs (i) the sufficiency of the JEDD Revenues available for the payment of those bonds, or (ii) the application of the JEDD Revenues to the payment of those bonds.

INCOME TAX REVENUE BONDS

Pension Bonds

In May 1999, the City issued \$10,090,000 of Pension Refunding Income Tax Revenue Bonds, Series 1999 (the Pension Bonds), to refund the obligation of the City to the Ohio Police and Fire Pension Fund for employer's accrued liability. The refunding eliminated the City's obligation to pay \$738,365 per year through 2035 to that Fund for the City's allocable share of the accrued liability. The 1999 bonds were refunded by the \$6,405,000 Pension Refunding Income Tax Revenue Bonds, Series 2011 on December 15, 2011. The City will pay, on average, approximately \$640,721 in debt service per year through 2023 to retire the Pension Bonds in 2023.

As provided in the bond ordinance for the Pension Bonds, the City will levy and collect annually income taxes to first produce an amount sufficient to pay interest (and any premium) on and principal of the Pension Bonds when due, and to meet the coverage requirements included in the Trust Indenture relating to the Pension Bonds (the Indenture), and then to meet other obligations of the City to be discharged from its income tax revenues. To secure the payment of the debt service on the Pension Bonds and any additional bonds issued under the Indenture, the City pledged its income tax revenues (the Income Tax Revenues) to the Trustee and assigned and created a security interest in the Pledged Income Tax Revenues to and in favor of the Trustee. The Pledged Income Tax Revenues comprise all money in the Pledged Funds and all income and profit from the investment of that money. The City has created two funds under the Indenture as Pledged Funds, the Bond Fund and the Bond Reserve Fund. These Pledged Funds are in the custody of the Trustee.

The Pension Bonds are not a general obligation debt or pledge of the faith or credit of the City. The Pension Bonds are special obligations of the City payable solely from the income tax revenues. The holders of the Pension Bonds have no right to have taxes, other than the City income tax, levied by the City, the State, or the taxing authority of any other political subdivision of the State for the payment of debt service on the Pension Bonds.

The City has agreed in the Indenture to pay the Trustee the following amounts of Income Tax Revenues: (a) to the Bond Fund, on or before January 15 of each year, an amount sufficient to pay debt service due and payable on the Pension Bonds for the then current year less any amounts then remaining in the Bond Fund after all debt service for the prior year has been paid, and (b) to the Bond Reserve Fund, nothing unless required by the Indenture.

Holders of the Pension Bonds do not have a security interest in the City's Income Tax Revenues other than the Pledged Income Tax Revenues. The City is permitted to and intends to use its Income Tax Revenues for other lawful purposes, including but not limited to the payment of City general obligation debt. See City Debt and Other Long-Term Obligations. Under the Indenture, the City may issue additional bonds, although the City has no present expectation of doing so. The Indenture also permits the City to incur other obligations payable from and secured by a pledge of Income Tax Revenues on a parity with the Pension Bonds, including any general obligation bonds of the City, any City guarantees of debt or other obligations (such as the CLC Bonds) that are secured by a pledge of Income Tax Revenues (Parity Obligations). As provided in the Indenture, the City may issue additional Pension Bonds or incur Parity Obligations if the City can demonstrate that the average annual Income Tax Revenues for the previous two calendar years, taking into account any income tax rate changes then in effect, aggregate at least 300% (3.0x) of the largest amount required to be paid in any succeeding calendar year to (i) be paid into the Bond Fund to pay debt service on all Pension Bonds to be outstanding immediately after the issuance of any additional bonds and (ii) pay all required payments on outstanding other Parity Obligations. See Municipal Income Tax. The coverage calculated for 2011 is 722% (7.2x). See Income Tax Revenue Bond Debt Service and Debt Service Coverage.

General Obligation Bonds

The City has issued general obligation bonds and bond anticipation notes for various improvements secured with a pledge of income tax under Section 133.05(B)(7) of the Revised Code, with aggregate outstanding principal of \$119,148,848. Those bonds and notes were issued for various purposes including: Convention Center, Community Centers, Inventure Place, Justice Center Plaza, Fire Department Facilities, Motor Vehicles, Street Improvements, Municipal Facilities and Recreational Facilities. See **Debt Outstanding - Debt Table A**. Although not secured under the Indenture, those bonds and notes are on a parity with the Pension Bonds and are "Parity Obligations" as defined in the Indenture. For purposes of determining whether the coverage requirement in the Indenture is satisfied prior to the issuance of additional bonds or Parity Obligations, the City will include the aggregate amount of Income Tax Revenues pledged by the City to pay debt service on these Parity Obligations.

Guarantees

In 2001, the Summit County Port Authority (the Port Authority) issued \$14,646,070 of revenue bonds to fund, in part, the renovation, expansion, and equipping of the Akron Civic Theatre (see Central Business District (CBD) Development Program). The Development Finance Authority of Summit County (formerly known as the Summit County Port Authority) refinanced the original bonds with a \$15,295,000 refunding bond issued dated July 12, 2012. These revenue bonds are to be paid from a County-wide bed tax. As part of a cooperative agreement between the City, the County, the Port Authority, and the Akron Civic Theatre, the City has guaranteed the payment of debt service on these bonds, but only from its income tax revenues. The Guaranty by the City is not a general obligation of the City. Under the cooperative agreement, the County's bed-tax collections that are not needed to pay debt service on these revenue bonds will be paid to the City. The City's guaranty of debt service commenced in 2004 and extends through 2033. Although the City expects that the debt service on these bonds will be fully paid from the bed tax revenues, the amount of that debt service will be included in the coverage calculation for all bonds secondly to a pledge of the income tax revenues, including the Pension Bonds, general obligation bonds secured by the pledge and the CLC Bonds. See **Income Tax Bond Debt Service** and Debt Service Coverage.

Community Learning Centers (CLC) Bonds

As noted in **Education - Akron City School District** and **Municipal Income Tax**, the City, pursuant to voter approval, increased its income tax rate by an additional 0.25% (the CLC Income Tax) effective January 1, 2004. The revenues generated by the CLC Income Tax are to be used solely to fund Community Learning Centers, including payment of debt service on bonds

issued for that purpose. The City covenanted in the Trust Agreement securing the CLC Bonds (the Trust Agreement) not to suffer the repeal or the amendment of the City's income tax ordinances in any way that materially and impairs the security for the CLC Bonds. In January 2004, the City issued \$215,000,000 City of Akron Community Learning Centers Income Tax Revenue Bonds (the CLC Bonds) to fund the initial phases of the Community Learning Centers project. In July 2010, the City issued an additional \$45,000,000 of City of Akron Community Learning Center projects. On June 27, 2012, the City refunded \$165,000,000 of the Series 2004A bonds with a \$155,360,000 CLC Bonds Series 2012A refunding issue. The City also refunded \$6,895,000 the Series 2004B bonds with a \$7,025,000 CLC Bonds Series 2012B refunding issue.

The City will levy and collect annually income taxes to produce an amount sufficient to pay debt service on the CLC Bonds when due and to meet other obligations of the City to be discharged from its municipal income tax revenues (the Income Tax Revenues). To secure the payment of the debt service on the CLC Bonds including additional bonds issued under the Trust Agreement, the City has pledged its Income Tax Revenues to the Trustee and has assigned and created a security interest to and in favor of the Trustee in all money in the Pledged Funds and all income and profit from the investment of that money (the Pledged Income Tax Revenues). The City has created two funds under the Trust Agreement as Pledged Funds—the Bond Fund and the Bond Reserve Fund. Those Pledged Funds are in the custody of the Trustee. The Bond Reserve Fund will not be funded unless and until the City fails to meet the coverage ratio as provided in the Trust Agreement.

In the Cooperative Agreement, the School District has agreed to transfer \$3,000,000 each year to the Trustee for deposit in the Bond Fund (the School Contribution). The School Contribution is to be made in two installments (\$1,500,000 on or before February 15 and \$1,500,000 on or before May 15) each year from 2004 through 2033 or until all the CLC Bonds are fully paid. The City intends that all debt service on the CLC Bonds will be paid from the income tax revenues generated from the CLC Income Tax (the CLC Income Tax Revenues) and the annual School Contribution (collectively, the CLC Revenues). If for any reason, that debt service could not be paid from those sources, it will be paid from other Income Tax Revenues. The City has agreed in the Trust Agreement to transfer to the Trustee for deposit in the Bond Fund from CLC Income Tax Revenues, an amount sufficient to pay debt service due and payable on the CLC Bonds for the then current year taking into account the School Contribution and any amounts then remaining in the Bond Fund after all debt service for the prior year has been paid. The transfers are to occur well in advance of the debt service payment dates.

The CLC Bonds are not a general obligation debt or pledge of the faith or credit of the City, the School District, the State, or any other political subdivision. The CLC Bonds are special obligations of the City payable solely from the CLC Revenues and the Income Tax Revenues of the City. The Holders of the CLC Bonds have no right to have taxes, other than the City income tax, levied by the City, the School District, the State, or the taxing of the debt for the payment of debt service on the CLC Bonds. Holders of the Bonds do not have a security interest in the City's Income Tax Revenues other than the Pledged Income Tax Revenues. The City is permitted to and intends to use its Income Tax Revenues for other lawful purposes, including but not limited to the payment of City general obligation debt. See City Debt and Other Long-Term Obligations.

The City must meet a coverage test in order to issue Additional Bonds under the Trust Agreement (the Additional Bonds) and in order to incur Parity Obligations. As noted above, Parity Obligations are other obligations payable from and secured by a pledge of Income Tax Revenues on a parity with the CLC Bonds, including any general obligation bonds or notes of the City additionally secured by a pledge of Income Tax Revenues and any guarantees of the City secured by a pledge of the Income Tax Revenues. Parity Obligations are not secured by the Trust Agreement or the Pledged Income Tax Revenues under the Trust Agreement. The coverage test under the Trust Agreement for both Additional Bonds and Parity Obligations requires the City to certify that the average annual Income Tax Revenues for the previous two calendar years, taking into account any income tax rate changes then in effect, aggregate at least 300% of the largest amount required in any succeeding calendar year to (a) be paid into the Bond Fund to pay debt service on all CLC Bonds to be outstanding immediately after the issuance of the Additional Bonds and (b), pay all required payments on outstanding Parity Obligations.

A second coverage test is also required to be met in order to issue Additional Bonds under the Trust Agreement. For each of the years that all CLC Bonds will be outstanding, the projected CLC Revenues must equal an amount not less than 100% of the debt service due on all CLC Bonds in each corresponding year. For this second coverage test, (a) the projected CLC Revenues will be computed based on the actual CLC Income Tax Revenues for the preceding year as increased annually at a rate not to exceed 2.5% per year, and (b), if necessary, an amount from the Accumulated CLC Income Tax Fund will be included in the CLC Income Tax Revenues for the purposes of this test and allocated to pay debt service as needed for each of those years.

Health Benefit Claims Bond Anticipation Notes

On March 17, 2010, the City issued \$14,000,000 of Health Benefit Claims Bond Anticipation Notes. These notes were issued to pay medical, dental, vision and life insurance claims associated with the City's self-insured health benefits program. The City has issued renewal notes annually in 2011 and 2012 to retire portions of the maturing notes. The remaining portions of the maturing notes were retired with funds available in the City's self-insurance fund. The Series 2010 Notes, Series 2011 Notes, Series 2012 Notes any additional renewal notes, and the Bonds are not general obligations of the City and are not secured by a pledge of the full faith and credit of the City or any revenues of the City other than those specifically anticipated or pledged. The Heatlh Benefit Claims Notes and Bonds are payable solely from the Basic Income Tax revenues of the City. The City expects to retire any additional renewal notes at their maturity from the revenues of the Charged Funds, and the proceeds of renewal notes. The City expects to fully retire all renewal notes no later than 2015. The City does not expect to issue the Bonds to retire the Series 2012 Notes or any renewal notes. The maximum maturity of the Bonds is 20 years from their issuance date. That maximum maturity is reduced by any period of time any renewal notes are outstanding after five Fiscal Years after the Series 2010 Notes were issued.

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Income Tax Revenue Bond Debt Service and Debt Service Coverage

The following table sets forth past and projected debt service on bonds and other obligations subject to a pledge of and payable from the City's income tax revenues.

			Non-CLC	CLC Bonds	Total		
	GO	Pension	Medical Benefit				
<u>Year</u>	Bonds(a)	Bonds	BANS	Guarantees(b)	<u>Total</u>		
2004	\$6,984,903	\$708,078		\$717,088	\$8,410,069	\$12,434,115	\$20,844,184
2005	6,962,245	706,963		736,003	8,405,211	12,976,763	21,381,974
2006	6,224,197	705,163		754,188	7,683,548	13,217,063	20,900,611
2007	6,767,068	707,658		776,563	8,251,289	13,528,063	21,779,352
2008	6,948,758	709,218		792,913	8,450,889	13,966,413	22,417,302
2009	6,963,721	704,980		818,293	8,486,994	14,357,288	22,844,282
2010	9,970,468	704,973		837,293	9,830,786	15,591,254	25,422,040
2011	9,905,063	704,133		860,118	11,404,004	17,595,110	28,999,114
2012	9,883,379	155,003	882,668	438,218	10,476,600	11,942,241	22,418,841
2013	10,822,571	506,275	882,668	803,381	13,014,895	17,039,597	30,054,492
2014	12,393,911	704,375	882,668	824,181	14,805,135	16,508,597	31,313,732
2015	12,366,475	703,375	882,668	853,081	14,805,599	15,412,597	30,218,196
2016	12,349,486	702,175	882,668	876,281	14,810,610	15,531,747	30,342,357
2017	12,653,046	700,775	882,668	898,881	15,135,370	15,654,047	30,789,417
2018	12,373,503	699,175	882,668	925,881	14,881,227	15,777,522	30,658,749
2019	12,416,792	705,900	882,668	950,006	14,955,367	15,910,647	30,866,014
2020	10,604,004	700,650	882,668	975,019	13,162,341	15,838,997	29,001,338
2021	11,266,316	703,600	882,668	998,025	13,850,609	17,273,007	31,123,616
2022	7,784,529	704,400	882,668	1,028,850	10,400,447	17,105,320	27,505,767
2023	7,867,494	702,950	882,668	1,052,763	10,505,874	16,941,632	27,447,506
2024	6,573,606		882,668	1,084,013	8,540,287	16,785,945	25,326,232
2025	5,076,638		882,668	1,112,013	7,071,318	16,637,008	23,708,326
2026	6,537,325		882,668	1,142,813	8,562,806	16,583,570	25,146,376
2027	5,545,850		882,668	1,243,313	7,671,831	16,499,883	24,171,714
2028	5,467,650		882,668	1,271,813	7,622,131	16,689,253	24,311,384
2029	4,315,531		882,668	1,306,638	6,504,837	16,898,275	23,403,112
2030	4,254,631		882,668	1,337,669	6,474,968	17,084,621	23,559,589
2031	4,194,644		882,668	1,366,163	6,443,474	17,283,373	23,726,847
2032			882,668	1,400,600	2,283,268	17,475,135	19,758,403
2033				1,398,800	1,398,800	17,662,784	19,061,584

Debt Service Payments Pledged With Income Tax Revenues

(a) Includes bond anticipation notes (see Debt Table C).(b) To date, no payments have been required on any guarantees..
The following table sets forth information on Income Tax Revenues and debt service on bonds, notes, and obligations necessary to determine the applicable coverage requirements related to the Pension Bonds and the CLC Bonds as discussed above.

Income Tax Debt Service Coverage

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Income Tax Revenues(a): 2.00% Income Tax	\$118,469,586	\$113,176,704	\$107,992,007	\$111,098,157
0.25% CLC Income Tax	14,639,891	13,353,401	12,552,429	12,243,215
Total Income Tax Revenues	\$133,109,477	\$126,530,105	\$120,544,436	\$123,341,372
Debt Service(b): Highest Non-CLC Obligations(c)	\$ 10,100,628	\$ 13,986,814	\$ 16,854,645	\$ 15,394,600
Highest Total Debt Service	\$ 24,864,426	\$ 29,670,189	\$ 35,092,253	\$ 33,541,425
Debt Service Coverage(d):				
CLC Bonds	535%	426%	344%	368%
Pension Bonds(e)	1,173%	809%	641%	722%

(a) Annual average for most recent two years (the year indicated at the column heading and the preceding year). See **Municipal Income Tax**. For purposes of this table, the coverage tests are determined as of January 1 of the year following the year indicated.

(b) Projected highest total debt service; see prior table.

(c) Based on the highest projected debt service as of the then current year.

(d) Average income tax revenues divided by highest total debt service. Under the Indenture for the Pension Bonds and the Trust Agreement for the CLC Bonds, the coverage required must be at least 300%.(e) Excludes debt service on CLC Bonds and CLC Income Tax Revenues (which are specifically pledged only to CLC

(e) Excludes debt service on CLC Bonds and CLC Income Tax Revenues (which are specifically pledged only to CLC Bonds). Since CLC Bond debt service is fully paid from CLC Revenues, it does not impact the coverage for the Pension Bonds; otherwise this coverage would be the same as for the CLC Bonds.

The following table sets forth the debt service and revenue information necessary to determine coverage under the CLC Revenues Coverage Test provided in the Trust Agreement for the CLC Bonds. CLC Revenues Coverage is provided for 2008 through 2011 and projected through 2017 based on current information. It is expected that Additional Bonds will be issued prior to 2017.

		CLC Rev	venues	Accumulated	CLC
<u>Year</u>	CLC Bonds Debt Service	CLC Income Tax Revenues(a)	School <u>Contribution</u>	CLC <u>Revenues(a)(b)(c)</u>	Revenues <u>Coverage(d)</u>
2008	13,966,413	14,542,597	3,000,000	15,709,690	126
2009	14,357,288	12,164,205	3,000,000	15,238,420	106
2010	15,591,254	12,940,652	3,000,000	15,853,223	102
2011	17,595,110	11,545,777	3,000,000	14,041,145	100
2012	11,942,241	11,834,421	3,000,000	16,433,325	124
2013	17,039,597	12,130,282	3,000,000	14,024,010	100
2014	16,508,597	12,433,539	3,000,000	12,448,952	100
2015	15,412,597	12,744,377	3,000,000	12,280,733	102
2016	15,531,747	13,062,987	3,000,000	12,311,973	103
2017	15,654,047	13,389,562	3,000,000	12,547,487	105

(a) Assumes a 2.5% annual increase in years 2012 through 2017. The Trust Agreement for the CLC Bonds permits the projection of annual increases of up to 2.5% per year. (See also **Municipal Income Tax**.) There can be no assurances that the CLC Income Tax Revenues will increase as projected.

(b) In 2012 and each year thereafter, \$500,000 is subtracted to cover possible other CLC-related expenses. To the extent such amount is not required, it will remain in the Accumulated CLC Revenue Account.

(c) Actual through 2011; estimated for 2012 and thereafter.

(d) The CLC Revenues, plus, if necessary, an amount of the Accumulated CLC Revenues needed to meet coverage, divided by Bond Service Charges in each year. Under the Trust Agreement for the CLC Bonds, the coverage required in order to issue additional CLC Bonds is at least 100%.

NONTAX REVENUE BONDS

The City issued \$35,000,000 City of Akron Nontax Revenue Economic Development Bonds, Series 1997, dated as of November 1, 1997 (the 1997 Nontax Revenue Bonds), to finance the renovation of the vacant O'Neil's Department Store Building in the central business district into an office/retail/restaurant/entertainment/parking complex (see The City – Community and Economic Development Programs). The 1997 bonds were refunded by the \$14,035,000 Nontax Revenue Economic Development Refunding Bonds, Series 2011 issue on December 15, 2011. The City issued \$19,500,000 City of Akron Taxable Economic Development Revenue Bonds, Series 2006, dated December 15, 2006 (the 2006 Nontax Revenue Bonds), to acquire real property and, as applicable, to improve it for sale or lease for economic development purposes in order to create and preserve jobs and employment opportunities. The City also issued \$20,150,000 Taxable Economic Development Revenue Bonds, Series 2008, dated September 18, 2008 (the 2008 Nontax Revenue Bonds, and together with the 1997 Nontax Revenue Bonds and the 2006 Nontax Revenue Bonds, the Nontax Revenue Bonds) to (i) acquire real property and, as applicable, improve it for use, lease or sale for economic development purposes and (ii) construct and renovate buildings, parking facilities and related structures and otherwise improve the same for use, lease or sale for economic development purposes, in order to create and preserve jobs and employment opportunities.

The Nontax Revenue Bonds are special obligations of the City payable from Nontax Revenues (including fees for licenses, fines, interest earnings, and other nontax sources) (see **Nontax Revenues).** They are not general obligation debt of the City. The Nontax Revenue Bonds and any additional bonds (the Additional Bonds) issued under the trust indentures applicable to the Nontax Revenue Bonds (the Indentures) are to be paid by the City from certain pledged nontax revenues. Holders of the Nontax Revenue Bonds do not have a security interest in the City's Nontax Revenues other than those pledged under the respective Indentures, and the City is permitted to and intends to use its Nontax Revenues for other lawful purposes. The City has guaranteed the payment of certain third-party obligations by pledging Nontax Revenues for that payment. The City is making debt service payments on one of these guarantees which will total \$61,929 in 2012.

The City may, however, only issue Additional Bonds under the Indentures or incur other obligations payable from and secured by a pledge on Nontax Revenues on a parity with those Nontax Revenue Bonds such as the guarantees or other non-tax revenue bonds (the NT Parity Obligations) if the City can demonstrate that the average annual Nontax Revenues for the previous two years, taking into account any rate changes then in effect, have aggregated at least 150% (with respect to the 2011 Nontax Revenue Bonds) or 300% (with respect to the 2006 Nontax Revenue Bonds and the 2008 Nontax Revenue Bonds) of the highest amount of (a) debt service on all outstanding Nontax Revenue Bonds (taking into account, with respect to the 2006 Nontax Revenue Bonds and the 2008 Nontax Revenue Bonds, the amount of Project Revenues, as that term is defined in the respective Indentures for those bonds, available to pay debt service) and (b) required payments on the proposed Additional Bonds or NT Parity Obligations and any outstanding NT Parity Obligations due in any succeeding year.

The following table sets forth the debt service on the Series 2006 Nontax Revenue Bonds, the 2008 Nontax Revenue Bonds, the 2011 Nontax Revenue Bonds, and the non-tax revenue guarantee obligations. The highest amount required for all Nontax Parity Obligations occurs in 2017.

<u>Year</u>	2006 Nontax <u>Revenue Bonds</u>	2008 Nontax <u>Revenue Bonds</u>	2011 Nontax <u>Revenue Bonds</u>	<u>Guarantees(a)</u>	Total Debt <u>Service</u>
2012	1,540,766	1,608,688	282,699	1,443,879	4,876,031
2013	1,584,453	1,644,100	1,024,138	1,256,757	5,509,448
2014	1,694,033	1,681,194	2,829,538	1,132,952	7,337,717
2015	1,697,558	2,282,600	2,833,538	442,587	7,256,283
2016	1,693,333	2,282,429	2,834,925	307,281	7,117,968
2017	1,701,633	2,282,685	2,831,625	529,642	7,345,585
2018	1,694,133	2,282,000	2,832,325	446,656	7,255,114
2019	1,688,748	2,282,079		404,218	4,375,045
2020	1,695,166	2,282,479		407,188	4,384,833
2021	1,696,250	2,282,758		409,931	4,388,939
2022	1,693,752	2,282,473		407,506	4,383,731
2023	1,697,673	2,282,181		404,913	4,384,767
2024	1,696,097	2,282,368		407,206	4,385,671
2025	1,695,313	2,282,441		409,275	4,387,029
2026	1,695,041	2,282,813		406,175	4,384,029
2027		2,282,818		407,906	2,690,724
2028		2,282,793		409,413	2,692,206
2029				405,694	405,694
2030				411,863	411,863

(a) The City is currently making payments on one of its guarantees.

The following table sets forth information on Nontax Revenues and debt service on bonds and obligations necessary to determine the applicable coverage requirements related to the 2006 Nontax Revenue Bonds, the 2008 Nontax Revenue Bonds and the 2011 Nontax Revenue Bonds.

Nontax Revenue Debt Service Coverage

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Nontax Revenues(a)	\$27,174,294	\$26,735,859	\$25,894,886	\$24,804,586
Debt Service(b)	\$8,634,177	\$8,638,170	\$7,576,031	\$7,345,585
Debt Service Coverage (c) (d)	315%	310%	342%	338%

(a) Annual average for most recent two years. See Nontax Revenues.

(b) Projected highest total debt service; see prior table.

(c) Average Nontax Revenues divided by highest total debt service. Under the Indenture for the 2011 Nontax Revenue Bonds, the coverage required must be at least 150%. Under the Indentures for the 2006 Nontax Revenue Bonds and for the 2008 Nontax Revenue Bonds, the coverage required must be at least 300%, but includes any Project Revenues as Nontax Revenues.

(d) Does not include any Project Revenues for the 2006 Nontax Revenue Bonds or the 2008 Nontax Revenue Bonds.

LONG-TERM OBLIGATIONS OTHER THAN BONDS AND NOTES

OWDA, ODOT, ODOD and OPWC Loans

The City has entered into loan agreements with the Ohio Water Development Authority (OWDA), the Ohio Department of Transportation (ODOT), the Ohio Department of Development (ODOD) and the Ohio Public Works Commission (OPWC) for its Water System and Sewer System, for other public improvements and for certain economic development projects. These loan agreements are summarized in the following tables.

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<u>Year of</u> <u>Agreement</u>	<u>Project</u> <u>Number</u>	<u>Project Purpose</u>	Outstanding Amount as of <u>December 31, 2011</u>	Annual Principal & Interest <u>Payment</u>	Final Payment <u>Year</u>
<u>OWDA</u>					
1995	#2658	Sewage treatment plant computerization #CS91884-01	4,257,863	1,176,440	2015
1995	#2659	Sewage collection - relief sewers #CS391900-01	4,964,416	1,371,789	2015
1999	#3246	Water mains - clean and line #FS390009-01	566,554	75,647	2020
2000	#3326	Sedimentation basin rehabilitation #FS90027-01	4,567,303	626,574	2020
2001	#3439	Water force main replacement #FS390063-01	6,063	6,181	2012
2004	#4066	Post chemical building replacement #FS390113-01	821,952	346,241	2014
2004	#4160	Water meter replacement #FS390309-01	3,669,121	997,644	2015
2005	#4218	Storage Basin for CSO #CS39261-01	4,451,397	1,571,990	2016
2008	#4997	Water meter replacement #FS390368-01	2,695,949	369,744	2020
2010	#5577	Sand Run sewer reconstruction	915,496	66,234	2030
2010	#5578	Mill Street sewer lining	130,147	9,235	2030
2010	#5581	WWTP Influent screen	61,394	18,700	2015
2010	#5582	WPC control system	124,594	16,079	2020
2010	#5583	WPCS primary roof replacement	81,773	5,916	2030
2011	#5849	Lake of the Woods Pump Station	613,097	23,851	2032
2011	#5850	Massillon Rd Sewer	225,463	8,343	2032
2011	#5851	2 nd Street Pump Station	1,470	54	2032
2011	#5939	Goodyear CSO Retention Tank	101,694	22,952	2017
		Total OWDA	\$ 28,255,746	6,713,614	
<u>ODOT</u>					
2004	SB0412	U.S. 224 upgrading	\$ 1,850,555	\$ 649,638	2014
2004	SB0418	Bridge improvements	1,426,564	500,796	2014
2005	SB0417	Cascade Locks Bikeway	1,198,759	320,270	2015
		Total ODOT	\$ 4,475,878	1,470,704	
<u>ODOD</u>					
1997		Industrial Incubator Project	\$ 10,732	\$ 10,776	2012
2003		University Technology Park		¢ 100.000	2010
2011		Project	678,739	\$ 123,082	2018
2011		Goodyear Akron Riverwalk(a)	5,000,000	-0-	2030
		Total ODOD	\$ 5,689,471	133,858	

(a) Debt service on ODOD Goodyear Riverwalk Loan begins in 2016.

Year of <u>Agreement</u>	<u>Project</u> <u>No.</u>	<u>Project Name</u>	Outstanding Amount as of <u>December 31, 2011</u>	Annual Principal & Interest <u>Payment</u>	Final Payment <u>Year</u>
OPWC					
1994	CH804	WPCS Activated Treatment	149,167	21,310	2018
1996	CH903	Water Main Replacement	409,662	51,208	2019
1996	CH006	Water Outfall Sewer	385,588	45,363	2019
1997	CH09A	Willow Run Sewer	282,625	29,750	2020
1997	CH10A	Boxwood Ave. et al.	266,000	38,000	2018
1998	CH08B	Lakeshore Blvd. Sewer	456,300	50,700	2020
1998	CH09B	Tallmadge Ave.	416,818	33,345	2023
1999	CH05C	Wooster Ave./East Ave.	314,212	29,925	2021
1999	CH09C	Lakeshore Blvd. Outfall	128,519	12,240	2021
1999	CH10C	Bye Street Storm Outlet	146,250	14,625	2021
2000	CH05D	Post Chemical Building	581,750	44,750	2023
2000	CH06D	Bishop Street	67,100	6,100	2021
2000	CH07D	Northwest Storm Outlets	259,494	21,624	2022
2000	CH08D	Arlington St. Bridge	182,331	16,576	2022
2001	CH08E	Darrow Road	514,868	41,189	2023
2003	CH06G	U.S. 224 Upgrade Phase II	628,358	43,335	2025
2005	CH05I	Manchester Rd. Phase I	47,250	2,700	2028
2005	CH11I	E. Market St. Widening	1,455,450	93,900	2027
2005	CH08I	S. Arlington St. Signalization	622,574	37,732	2027
2005	CH10I	Barcelona Sewer Lining	136,997	9,133	2025
2006	CH04J	Hawkins to Pershing	889,200	49,400	2028
2006	CH09J	Tallmadge Ave. Signalization	147,520	9,220	2027
2006	CH10J	Brown & Power Street	750,600	41,700	2028
2008	CH09L	Mill Street Bridge	1,299,000	-0-	2039
2008	CH06M	Barbara Avenue	186,134	6,204	2039
2008	CH08M	Dover Avenue, et al	378,776	12,840	2030
2008	CH09M	Newton Street	861,700	-0-	2039
2010	CH06N	Carroll Street	688,000	22,933	2041
		Total OPWC	\$12,652,243	\$785,802	

Where applicable, the payments under these loan agreements are required to be made from revenues of the appropriate system after payment of operation and maintenance expenses of the system and the requirements of any revenue bonds issued for that system. The loan agreements grant no security or property interest to the OWDA or the OPWC in any property of the City, and do not pledge the general credit of the City, or create a debt subject to the direct or indirect debt limitations, or require the application of the general resources of the City for repayment. All of the OPWC loans are interest-free.

Certificates of Participation

Canal Park Baseball Stadium Project. In July 2005, the City issued \$32,065,000 Refunding Certificates of Participation, Series 2005 (the Series 2005 Stadium COPs), to advance refund the outstanding principal amount of a prior issue of Certificates of Participation dated November 7, 1996. Those original COPs were issued as part of the funding for the Canal Park Stadium (see **Central Business District Development Program**). The Series 2005 Stadium COPs evidence the owners' proportionate interest in the rent to be paid by the City under an amended lease-purchase agreement (the Amended Lease). The obligations of the City under the Amended Lease, including making rental payments, are subject to and dependent upon annual appropriations by the City. The City's obligation to make rental payments does not constitute a debt of the City within the meaning of any constitutional or statutory limitation. The City has made such an appropriation for each fiscal year from 1997 through 2011. The rental payments continue through 2016. The remaining aggregate principal component is \$16,585,000 and the average annual payment over the life of the Series 2005 Stadium COPs is approximately \$3.57 million.

Parking Facilities Project. In September 2005, the City issued \$31,940,000 Certificates of Participation, Series 2005-A (the Series 2005-A Parking COPs), to finance and refinance the costs of constructing and equipping various municipal off-street parking facilities, including parking decks, garages and surface parking lots. As part of this financing, the Series 2005-A Parking COPs refunded \$21,820,000 of outstanding general obligation bonds and notes of the City previously issued to fund municipal parking facilities. The Series 2005-A Parking COPs evidence the owners' proportionate interest in the rent to be paid by the City under a lease-purchase agreement (the Lease). In December 2007, the City issued \$19,610,000 Certificate of Participation, Series 2007 (the Series 2007 Parking COPs, and together with the Series 2005-A Parking COPs, the Parking COPs), to finance the costs of constructing and equipping certain municipal off-street parking facilities. The Series 2007 Parking COPs were issued as additional obligations under the Lease pursuant to a First Supplement Lease Purchase Agreement. The obligations of the City under the Lease, including making rental payments, are subject to and dependent upon annual appropriations by the City. The City's obligation to make these rental payments does not constitute a debt of the City within the meaning of any constitutional or statutory limitation. The City has made such an appropriation for each fiscal year from 2006 through 2011. The Lease, and the payments there-under, continue through 2028. The remaining aggregate principal component is \$39,385,000, and the average annual payment over the life of the Parking COPs is approximately \$3.26 million. The City expects that a portion of the payments will be made from revenues from the parking facilities.

Akron District Energy Project. On November 3, 2010, the City issued \$13,200,000 Certificates of Participation (the "Energy COPs") to finance improvements to its district energy system consisting of a steam, hot water, and chilled water distribution system, a steam power plant, and a chilled water production unit currently operated by Akron Energy Systems LLC ("AES"). In connection with the Energy COPs, the City entered into a Financing Agreement with AES. Under the Financing Agreement, the City agreed to make payments to AES, subject to and dependent upon annual appropriations by the City, in amount sufficient to pay to principal and interest on the certificates when due. The City's obligation to make payments under the Financing Agreement does not constitute a debt of the City within the meaning of any constitutional or statutory limit.

Other Obligations

The City has a lease with the Ohio Building Authority for space in the Ocasek Government Office Building. The operations and maintenance fees for 2012 are \$ 241,500 and the

lease has an annual option to renew. This space is being used for City offices. (See Central Business District Development Programs – State, County and City Projects.)

The City and County have entered into a prisoner housing agreement under which the County houses certain prisoners for the City in the County Jail (see **Industrial Development Program – Sweitzer Avenue Industrial Development Project**). The City's annual payments include an amount to pay debt service on a portion of the County's bonds issued to construct and improve its jail facilities. The City's payment in 2011 was \$5,509,466, including \$516,246 to pay debt service. The agreement continues until 2018 with an option to extend for an additional 25 years.

The City also has a 10-year lease with 1st Source Bank for the purchase of automated trash trucks and trash carts to be used for its residential trash collection throughout the City. The lease calls for a semiannual payment of \$576,486 with the final payment due October 15, 2016.

On December 23, 2009, the City entered into a 7 year lease-purchase agreement with Bank of America Public Capital Corporation to purchase \$2,000,000 of equipment (motor vehicles) for the Department of Public Service. Lease payments of \$338,183 will be made annually beginning on January 15, 2011 and ending January 15, 2017.

The City has no other long-term financial obligations, other than the bonds and notes and other obligations described above.

RETIREMENT OBLIGATIONS

Present and retired employees of the City are covered under two statewide public retirement (including disability retirement) systems. The Ohio Police and Fire Pension Fund (OPF) covers uniformed members of the police and fire departments. All other eligible City employees are covered by the Ohio Public Employees Retirement System (OPERS).

Employees covered by OPERS contribute at a statutory rate of 10% of earnable salary or compensation. The City's current employer contribution rate is 14.00%. OPERS reports a total, unfunded, actuarial, accrued pension liability (both State and local government employees, but excluding health care) of \$16.8 billion at December 31, 2010, the most recent date as of which information is available.

OP&F-covered employees contribute at a statutory rate of 10% of gross earnings. The City contributes at rates (actuarially established and fixed by the OP&F Board), applying to earnable salary or compensation, of 19.5% for police personnel and 24% for fire personnel. OP&F reports, as of January 1, 2011, a total, unfunded, actuarial, accrued liability of \$4.7 billion. In 1999, the City issued Income Tax Revenue Bonds to refund the City's obligation for its unfunded accrued liability, which was determined in 1967 when this Statewide system was established (see **Income Tax Revenue Bonds**).

Federal law requires City employees hired after March 31, 1986 to participate in the federal Medicare program, which requires matching employer and employee contributions, each being 1.45% of the wage base. Otherwise, City employees who are covered by a State retirement system are not currently covered under the federal Social Security Act.

The City's current employer contributions to OPERS and OPF have been treated as current expenses and included in the City's operating expenditures, except to the extent paid from the proceeds of the "Police and Fire Pension" levy referred to above under **Tax Rates**.

OP&F and OPERS are not subject to the funding and vesting requirements of the federal Employee Retirement Income Security Act of 1974. Both OP&F and OPERS are created by and operate pursuant to Ohio law. The General Assembly could determine to amend the format of either fund and could revise rates or methods of contributions to be made by the City into the pension funds and revise benefits or benefit levels.

In addition to the post-retirement benefits provided by OP&F and OPERS, the City provides post-retirement health care and life insurance benefits, in accordance with union agreements and City Council ordinances, for retired employees. Substantially all of the City's employees may become eligible for those benefits if they reach normal retirement age while working for the City. As of December 31 2011, approximately 2,799 retirees met those eligibility requirements. The City pays 100% of the cost of health care and life insurance benefits. These benefits are financed on a pay-as-you go basis; as such, the cost of retiree health care and life insurance benefits is recognized as expenditure/expense as claims are incurred. For 2011, those costs totaled \$4,571,651

LEGAL MATTERS

LITIGATION

The City is a party to various legal proceedings seeking damages or injunctive or other relief and generally incidental to its operations. These proceedings are unrelated to any outstanding City debt, or the security therefore, or the permanent improvements being financed. The ultimate disposition of these proceedings is not now determinable, but will not, in the opinion of the City Director of Law, have a material adverse effect on any outstanding City debt, or the security therefore, or those improvements.

Under current Ohio law, City money, accounts and investments are not subject to attachment to satisfy tort judgments in State courts against the City.

The City has been self-insured for liability coverage for non-auto-related incidents since 1985. The City has secured traditional insurance for other types of coverage, such as property insurance, airport liability, employee life, auto liability, and boiler and machinery coverage. The City is assisted in its insurance program by an independent consulting firm that writes no insurance, but has expertise in the insurance industry. The City relies on the advice provided by the consultant in securing any insurance.

BOND COUNSEL

The City has retained the legal services of Squire, Sanders & Dempsey LLP, Vorys, Sater, Seymour and Pease LLP, and Roetzel & Andress Co. L.P.A. as bond counsel in connection with the issuance of certain bonds, notes and other obligations of the City. Legal matters incident to the issuance of that debt and with regard to the tax-exempt status of the interest are subject to the respective legal opinions of those bond counsel.

RATINGS

The City's general obligation bonds are rated "AA-" by Standard & Poor's Ratings Services, "AA-" by Fitch Ratings and "Aa3" by Moody's Investors Service, Inc. The ratings reflect only the respective views of the rating services, and any explanation of the meaning or significance of the ratings may be obtained only from the respective rating service. The City furnished to each rating service certain information and materials, some of which may not have been included in this Annual Statement, relating to the outstanding obligations and the City. Generally, rating services base their ratings on such information and materials and on their own investigation, studies, and assumptions. There can be no assurance that a rating when assigned will continue for any given period of time or that it will not be lowered or withdrawn entirely by a rating service if in its judgment circumstances so warrant. Any lowering or withdrawal of a rating may have an adverse effect on the marketability or market price of the outstanding obligations. The City may issue debt for which a rating is not requested. Failure to furnish requested information and materials, or the issuance of debt for which a rating is not requested, may result in the suspension or withdrawal of a rating on outstanding obligations.

CONCLUDING STATEMENT

To the extent that any statements made in this Annual Statement involve matters of opinion or estimates, whether or not expressly stated to be such, they are made as such and not as representations of fact or certainty and no representation is made that any of those statements have been or will be realized. Information in this Annual Statement has been derived by the City from official and other sources and is believed by the City to be accurate and reliable. Information other than that obtained from official records of the City has not been independently confirmed or verified by the City and its accuracy is not guaranteed.

This Annual Statement has been prepared and delivered by the City and signed for and on behalf of the City by its Director of Finance in her official capacity.

CITY OF AKRON, OHIO

Dated: September 30, 2012

By: <u>/s/ Diane Miller-Dawson</u> Director of Finance

APPENDIX A-1

Comparative Summary of General Fund Receipts 2007 through 2011 and Budgeted 2012

						Budgeted
SOURCE	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Taxes:						10.007.000
Real Estate & Public Utility	23,055,251	23,212,173	21,915,675	21,212,845	20,983,845	18,885,000
Local Government	14,418,325	14,227,271	12,349,228	12,515,342	12,378,170	8,348,000
Estate (Inheritance)	2,886,320	5,330,376	6,553,799	3,718,987	3,804,916	4,200,000
Charges for Services:						
General Government Revenue	475,118	476,765	2,936,220	268,359	523,586	350,000
Service Revenues	21,369,422	20,927,850	20,569,975	20,768,746	20,277,655	20,600,000
Interfund Transfer:	34,893	1,006,390	571,419	94,711	9,305,370	4,145,000
Licenses, Permits and Inspections:	4,974,028	4,495,048	2,746,554	2,901,899	2,570,388	2,600,000
Other Receipts:						
JEDD Revenues	2,920,000	800,000	2,400,000	2,256,000	1,472,000	2,500,000
Miscellaneous	1,429,765	1,129,977	1,875,222	1,412,481	3,443,103	3,450,000
Investment Earnings	125,000	147,895	44,484	21,632	55,904	55,000
Income Tax Collection	86,211,299	85,569,600	74,824,900	74,504,530	79,803,195	81,762,000
Total Receipts	154,299,421	157,323,345	146,787,476	139,675,532	154,618,132	146,895,000
						· ·
Balance January 1	6,074,686	6,297,205	6,562,349	5,205,947	5,261,878	5,210,190
Total Receipts and Balance	160,374,107	163,620,550	153,349,825	144,881,479	159,880,010	152,105,190

APPENDIX A-2

Comparative Summary of General Fund Expenditures 2007 through 2011 and Appropriated 2012

G	2007	2000	2000	2010	2011	Appropriated
<u>Source</u> Legislative:	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Council	\$ 781,332	\$ 838,598	\$ 825,792	\$ 802,707	838,922	800,700
Council Clerk's Office	225,082	[©] 229,291	\$ 825,792 322,984	248,893	289,292	272,500
Total Legislative	1,006,414	1,067,889	1,148,776	1,051,600	1,128,214	1,073,200
Total Legislative	1,000,414	1,007,005	1,140,770	1,001,000	1,120,214	1,073,200
Judicial:						
Municipal Court - Judges	3,428,879	3,513,738	3,513,136	3,485,405	3,881,883	3,651,200
Court Clerk's Office	3,112,101	3,217,218	3,198,225	3,198,142	3,375,126	3,318,100
Total Judicial	6,540,980	6,730,956	6,711,361	6,683,547	7,257,009	6,969,300
Law Enforcement:						
Law Director's Office	3,850,296	3,848,880	3,656,362	3,501,197	3,463,759	3,289,970
Indigent Defense	349,412	388,639	331,176	401,988	336,507	325,000
Total Law Enforcement	4,199,708	4,237,519	3,987,538	3,903,184	3,800,266	3,614,970
Commissions and Executive:						
Planning	1,640,400	1,718,102	1,340,046	1,199,700	1,718,317	904,940
Civil Service Commission	1,074,255	1,124,093	1,014,299	967,964	871,220	854,000
Mayor's Office	2,774,070	2,997,742	2,817,469	2,631,912	2,056,960	2,025,540
Total Commissions and Executive	5,488,725	5,839,937	5,171,814	4,799,576	4,646,497	3,784,480
Finance Department:						
Director's Office and Budget			230,650	250,753	258,254	
Management	337,956	249,567		230,733	236,234	257,800
Purchasing	687,921	724,226	705,471	682,153	823,819	716,100
Accounting, Payroll and Audit	1,450,022	1,513,438	1,308,909	1,095,593	1,176,663	1,170,000
Treasury	111,452	88,263	49,531	1,245	4154	4,500
City-Wide Other Expense(a)	4,190,430	4,267,041	3,816,471	4,608,509	<u>3,923,718</u>	3,350,700
Total Finance Department	6,777,781	6,842,535	6,111,032	6,638,253	6,186,608	5,499,100
Subtotal for General Government	\$ 24,013,608	\$ 24,718,836	\$ 23,130,521	\$ 23,076,160	\$ 23,018,593	\$ 20,941,050

Safety Department:						
Police	\$ 47,816,145	\$ 48,997,210	\$ 47,470,566	\$ 44,930,970	48,301,614	46,911,310
Corrections	9,414,832	8,775,745	9,090,423	8,331,841	8,078,919	7,930,000
Fire	27,095,834	28,254,207	27,197,544	24,429,137	27,566,083	29,243,000
Communications	1,534,706	1,488,697	1,454,347	1,724,741	1,071,840	677,080
Traffic Engineer	1,576,013	1,569,816	1,235,027	1,027,919	-0-	-0-
Combined Dispatch Center	4,398,869	4,314,778	3,866,763	4,005,872	4,190,901	4,118,030
Inspection-Building	1,648,429	1,795,583	429,919	157,648	221,313	160,550
Inspection-Weights & Measures	62,352	59,759	57,682	56,789	58,973	59,000
Disaster Services	26	449	64,974	108	<u>207</u>	<u>200</u>
Total Safety Department	93,547,206	95,256,243	90,867,245	84,125,026	89,489,850	89,099,170
Health Department:						
Administration	1,279,981	1,460,963	1,172,903	626,473	41,778	-0-
Environmental Health and Housing	2,541,605	2,623,148	2,450,593	1,691,082	152,285	-0-
Health Education	797,698	775,274	873,424	1,434,224	116,732	-0-
Medical & Nursing Services	2,035,114	1,878,698	1,894,639	1,784,449	231,413	-0-
Laboratory	354,494	375,124	358,907	8,558	9	-0-
Vital Statistics	440,105	391,881	353,863	460,420	-0-	-0-
Counseling Services	356,888	399,960	303,492	168,632	23,117	-0-
Health Consolidated				330,877	4,121,644	5,200,000
Total Health Department	7,805,885	7,905,048	7,407,821	6,504,715	4,686,978	5,200,000
Service Department:						
Service Director's Office	1,008,445	1,139,787	782,151	603,387	610,792	654,990
Customer Service	766,376	813,507	691,301	643,065	777,726	668,960
Customer Service Call Center	813,849	780,905	590,074	397,255	577,388	577,500
Plan Center	226,962	218,040	172,256	166,737	290,800	180,530
Street Lighting	212,328	246,146	301,337	186,648	187,039	194,200
Building Maintenance	3,343,947	3,537,428	3,512,952	3,618,121	5,589,751	4,439,910
Airport	551,028	530,160	260,160	230,160	230,160	230,160
Parks Maintenance	3,251,848	3,445,591	3,015,742	2,876,780	3,215,215	3,198,700
Recreation & Zoo	4,022,581	4,183,907	3,558,352	3,282,723	5,120,308	3,614,770
Sanitation Services & Landfill	10,105,808	9,761,970	9,375,534	9,137,789	10,287,410	9,560,040
Highway Maintenance	1,999,920	2,099,920	2,455,000	2,550,000	901,058	2,100,000
Sewer Maintenance	646,415	685,760	485,328	107,482	160,804	108,550
Public Works Administration	547,852	576,664	438,100	272,196	336,569	332,590
Recycling	1,134,387	1,082,794	1,100,003	1,357,126	1,077,040	1,168,790

Engineering Services	78,457	75,512	-0-	-0-	-0-	-0-
Housing				397,255	1,089,897	774,880
Traffic Engineering				484,232	852,252	855,210
Steam System	<u>-0-</u>	<u>-0-</u>	<u>-0-</u>	<u>-0-</u>	3,648,577	<u>3,000,000</u>
Total Service Department	28,710,203	29,178,075	26,738,290	25,913,701	<u>34,952,784</u>	<u>31,659,780</u>
Total General Fund Expenditures	<u>\$ 154,076,902</u>	<u>\$ 157,058,202</u>	<u>\$ 148,143,877</u>	<u>\$ 139,619,601</u>	<u>\$ 152,148,206</u>	<u>\$ 146,900,000</u>

APPENDIX B: Cash Basis Financial Statement Summary

FISCAL YEAR 2007

Funds	Balance at <u>Beginning</u>	<u>Receipts</u>	<u>Expenditures</u>	Balance <u>at Close</u>
General Fund	\$ 6,074,686.24	\$154,299,420.48	\$154,076,901.72	\$ 6,297,205.00
Special Revenue Fund	30,617,895.99	139,424,253.86	140,132,049.88	29,910,099.97
Debt Service Fund	6,483,893.04	128,875,243.26	129,461,379.76	5,897,756.54
Capital Projects Fund	(13,491,958.16)(a)	75,185,896.35	69,570,635.17	(7,876,696.98)(a)
Enterprise Fund	12,694,285.82	85,958,055.72	88,199,517.89	10,452,823.65
Internal Service Fund	(1,964,899.97)(b)	52,266,368.19	52,679,191.77	(2,377,723.55)(b)
Trust & Agency Fund	18,579.91	7,142.00	6,124.49	19,597.42
Total	<u>\$40,432,482.87</u>	<u>\$636,016,379.86</u>	<u>\$634,125,800.68</u>	<u>\$42,323,062.05</u>

(a) Deficit a result of capital expenditures on numerous projects for which long-term debt had not yet been issued and delays in reimbursement of City's portion of project costs from Special Revenue Fund until completion of various special assessment projects.

(b) Deficit a result of delays in charges to various departments and divisions in connection with self-insurance program.

FISCAL YEAR 2008

<u>Funds</u>	Balance at <u>Beginning</u>	Receipts	Expenditures	Balance <u>at Close</u>
General Fund	\$ 6,297,205.00	\$157,323,345.55	\$157,058,201.90	\$ 6,562,348.65
Special Revenue Fund	29,910,099.97	150,982,018.25	155,497,728.38	25,394,389.84
Debt Service Fund	5,897,756.54	85,405,467.62	84,122,321.39	7,180,902.77
Capital Projects Fund	(7,876,696.98)(a)	78,975,738.43	84,483,699.23	(13,384,657.78)(a)
Enterprise Fund	10,452,823.65	85,505,691.52	93,642,269.65	2,316,245.52
Internal Service Fund	(2,377,723.55)(b)	53,623,502.85	56,047,829.40	(4,802,050.10)(b)
Trust & Agency Fund	19,597.42	9,121.00	5,605.14	23,113.28
Total	\$42,323,062.05	\$611,824,885.22	\$630,857,655.09	\$23,290,292.18

FISCAL YEAR 2009

	Balance at			Balance
Funds	Beginning	Receipts	Expenditures	<u>at Close</u>
General Fund	\$ 6,562,348.65	\$146,787,475.89	\$148,143,877.27	\$ 5,205,947.27
Special Revenue Fund	25,394,389.84	149,992,441.28	141,955,531.67	33,431,299.45
Debt Service Fund	7,180,902.77	185,084,520.82	183,929,746.31	8,335,677.28
Capital Projects Fund	(13,384,657.78)(a)	50,838,328.32	52,971,226.15	(15,517,555.61)(a)
Enterprise Fund	2,316,245.52	88,744,342.57	83,271,101.10	7,789,486.99
Internal Service Fund	(4,802,050.10)(b)	50,356,893.95	55,038,063.94	(9,483,220.09)(b)
Trust & Agency Fund	23,113.28	9,163.40	8,706.42	23,570.26
Total	\$23,290,292.18	\$671.813.166.23	\$665,318,252.86	\$29,785,205.55
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- (a) Deficit a result of capital expenditures on numerous projects for which long-term debt had not yet been issued and delays in reimbursement of City's portion of project costs from Special Revenue Fund until completion of various special assessment projects.
- (b) Deficit a result of delays in charges to various departments and divisions in connection with self-insurance program.

FISCAL YEAR 2010

Funds	Balance at <u>Beginning</u>	<u>Receipts</u>	Expenditures	Balance <u>at Close</u>
General Fund	\$ 5,205,947.27	\$139,675,532.27	\$139,619,601.12	\$ 5,261,878.42
Special Revenue Fund	33,431,299.45	145,582,367.88	163,671,022.05	15,342,645.28
Debt Service Fund	8,335,677.28	267,493,003.84	267,104,496.54	8,724,184.58
Capital Projects Fund	(15,517,555.61)(a)	60,164,202.55	51,422,259.29	(6,775,612.35)(a)
Enterprise Fund	7,789,486.99	84,042,735.42	83,909,548.89	7,922,673.52
Internal Service Fund	(9,483,220.09)(b)	66,451,761.03	53,377,522.67	3,591,018.27
Trust & Agency Fund	23,570.26	10,873.00	13,274.97	21,168.29
Total	\$29,785,205.55	\$763,420,475.99	\$759,117,725.53	\$34,087,956.01

(a) Deficit a result of capital expenditures on numerous projects for which long-term debt had not yet been issued and delays in reimbursement of City's portion of project costs from Special Revenue Fund until completion of various special assessment projects.

(b) Deficit a result of delays in charges to various departments and divisions in connection with self-insurance program.

FISCAL YEAR 2011

<u>Funds</u>	Balance at <u>Beginning</u>	Receipts	Expenditures	Balance <u>at Close</u>
General Fund	\$ 5,261,878.42	\$ 154,618,132.36	\$152,148,205.99	\$5,210,189.84
Special Revenue Fund	15,342,645.28	174,975,992.56	161,128,208.53	31,712,044.26
Debt Service Fund	8,724,184.58	174,741,657.73	174,049,747.34	9,416,094.97
Capital Projects Fund	(6,775,612.35)(a)	100,830,311.01	91,385,835.25	2,668,863.41
Enterprise Fund	7,922,673.52	96,641,265.37	95,279,378.05	9,284,560.84
Internal Service Fund	3,591,018.27	55,578,738.81	52,112,987.21	7,056,769.87
Trust & Agency Fund	21,168.29	88,394.05	13,012.77	<u>96,549.57</u>
Total	<u>\$34,087,956.01</u>	<u>\$757,474,491.89</u>	<u>\$726,117,375.14</u>	<u>\$65,445,072.76</u>

⁽a) Deficit a result of capital expenditures on numerous projects for which long-term debt had not yet been issued and delays in reimbursement of City's portion of project costs from Special Revenue Fund until completion of various special assessment projects.

APPENDIX C

CUSIP Numbers* for City of Akron Bonds, Notes and Other Obligations

1997

Name	Amount	Date	CUSIP #
Nontax Revenue Economic Development Bonds, Series 1997	\$35,000,000	November 1, 1997	010071 AP3
Various Purpose Improvement Bonds, Series 1997	\$26,200,000	December 1, 1997	010033 NX2

1998

Name	Amount	Date	CUSIP #
Sanitary Sewer System	\$19,140,000	April 1, 1998	010086 DD5
Improvement and		-	
Refunding Revenue			
Bonds, Series 1998			

1999

Name	Amount	Date	CUSIP #
Pension Refunding	\$10,090,000	April 15, 1999	010056 AR0
Income Tax Revenue		_	
Bonds, Series 1999			
Various Purpose	\$18,175,000	November 1, 1999	010033 RG5
Improvement Bonds,			
Series 1999			

* Final maturity of the issue.

Name	Amount	Date	CUSIP #
Waterworks System	\$13,825,000	July 1, 2000	010122 GF0
Special Revenue			
Bonds, Series 2000			
Sanitary Sewer System	\$13,825,000	August 1, 2000	010086 DZ6
Special Revenue		_	
Bonds, Series 2000			

Name	Amount	Date	CUSIP #
Various Purpose	\$52,755,000	November 1, 2001	010033 SU3
Improvement and			
Refunding Bonds,			
Series 2001			

Name	Amount	Date	CUSIP #
Waterworks System	\$15,550,000	September 1, 2002	010122 GV5
Special Revenue		_	
Bonds, Series 2002			
Street Improvement	\$2,040,000	September 1, 2002	010095 BD8
Special Assessment		_	
Bonds, Series 2002			
Sanitary Sewer System	\$10,000,000	November 1, 2002	010086 EV4
Special Revenue			
Bonds, Series 2002			
Various Purpose	\$33,695,000	December 1, 2002	010033 TQ1
Improvement and			_
Refunding Bonds,			
Series 2002			

Name	Amount	Date	CUSIP #
Waterworks System	\$28,045,000	July 1, 2003	010122 HJ1
Mortgage Rev. Imp. &			
Refunding Bonds,			
Series 2003			
Street Improvement	\$2,850,000	September 1, 2003	010033 UA4
Special Assessment		_	
Bonds, Series 2003			
Various Purpose	\$37,640,000	October 1, 2003	010033 UW6
Improvement Bonds,			
Series 2003			

Name	Amount	Date	CUSIP #
Community Learning	\$165,000,000	January 1, 2004	010056 BG3
Centers Income Tax Revenue Bonds, Series			
2004A			
Community Learning	\$50,000,000	January 1, 2004	010056 BT5
Centers Income Tax			
Revenue Bonds, Series			
2004B			

Name	Amount	Date	CUSIP #
Refunding Certificates	\$32,065,000	July 27, 2005	010047 AV0
of Participation,			
Series 2005			
(Stadium Project)			
Various Purpose Imp.	\$80,640,000	September 14, 2005	010033 VV7
& Refunding Bonds,			
Series 2005			
Certificates of	\$31,940,000	September 14, 2005	010047 BS6
Participation,			
Series 2005-A			
(Parking Facilities			
Project)			
Street Improvement	\$2,375,000	September 29, 2005	010033 WF1
SA Bonds, Series 2005			
Sanitary Sewer System	\$33,855,000	December 1, 2005	010086 FH4
Imp. & Refunding			
Bonds, Series 2005			

Name	Amount	Date	CUSIP #
Waterworks System	\$13,340,000	August 10, 2006	010122 JE0
Mortgage Revenue		_	
Improvement Bonds,			
Series 2006			
Street Improvement	\$1,310,000	September 14, 2006	010033 WR5
Special Assessment			
Bonds, Series 2006			
Taxable Economic	\$19,500,000	December 15, 2006	010053 AV8
Development Revenue			
Bonds, Series 2006			
Various Purpose	\$22,440,000	December 21, 2006	010033 XJ2
Improvement Bonds,			
Series 2006			

Name	Amount	Date	CUSIP #
Various Purpose	\$20,735,000	December 3, 2007	010033 YG7
Improvement Bonds,			
Series 2007			
Certificates of	\$19,610,000	December 20, 2007	010047 CN6
Participation,			
Series 2007 (Parking			
Facilities Project)			

Name	Amount	Date	CUSIP #
Waterworks System	\$22,100,000	September 17, 2009	010122 KB4
Mortgage Revenue			
Improvement &			
Refunding Bonds,			
Series 2009			
Various Purpose	\$12,920,000	November 30, 2009	010033 YV4
Improvement			
Refunding Bonds,			
Series 2009			

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Name	Amount	Date	CUSIP #
Community Learning Centers Income Tax Revenue Bonds, Series 2010A	\$17,880,000	July 28, 2010	010056 CP2
Community Learning Centers Income Tax Revenue Bonds, Series 2010B	\$12,060,000	July 28, 2010	010056 CV9
Community Learning Centers Income Tax Revenue Bonds, Series 2010C	\$15,060,000	July 28, 2010	010056 CW7
Certificates of Participation, Series 2010 (Akron Energy Systems Project)	\$13,200,000	November 3, 2010	010047 CZ9
Various Purpose Refunding Bonds, Series 2010A	\$24,045,000	November 30, 2010	010033 ZN1
Various Purpose Bonds, Series 2010B	\$21,350,000	November 30, 2010	010033 A57
Various Purpose Refunding Bonds, Series 2010C	\$27,320,000	November 30, 2010	010033 B64
Recovery Zone Economic Development Bonds, Series 2010D	\$7,375,000	December 8, 2010	010033 B98

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Name	Amount	Date	CUSIP #
Health Benefit Claims	\$13,000,000	March 16, 2011	010054 AB0
Bond Anticipation			
Notes, Series 2011			
Various Purpose	\$39,650,000	November 17, 2011	010033 C22
General Obligation			
Bond Anticipation			
Notes, Series 2011 Pension Income Tax	¢ <i>c</i> 405 000	December 15, 2011	010056 DJ5
Refunding Bonds,	\$6,405,000	December 15, 2011	010036 DJ3
Series 2011			
Nontax Revenue	\$14,035,000	December 15, 2011	010069 AF9
Economic	. , ,	,	
Development Bonds,			
Series 2011			
JEDD Revenue	\$27,165,000	December 21, 2011	010057 AJ6
Refunding Bonds,			
Series 2011			
General Obligation	\$44,190,000	December 21, 2011	010033 G28
Various Purpose			
Refunding Bonds, Series 2011			
501105 2011			